

Agenda	R. Marker
Emergency Management	
• Lynx	
Tourism	
Leisure Services	
Fire Department	
Community Services	
Information Services	



- Development Services
- Public Works
- County Attorney
- Human Resources
- Resource Management
- County Manager / BOCC
- Public Comment / Discussion

BUDGET REQUESTS	#	ORIGINAL REQUEST	AMOUNT DEFERRED	FY21 PROPOSED
POSITION REQUESTS	59.5	3.75M	2.38M	1.36M
FACILITIES DEPT REQ	46	2.75M	1.9M	0.85M
FACILITIES PROACTIVE	42	1.8M	1.0M	0.8M
NEW FLEET	36	3.3M	2.1M	1.2M
FLEET REPLACEMENT	167	14.0M	2.2M	11.8M
TECHNOLOGY	28	3.0M	2.05M	0.95M
CIP	96	76.6M	1.0M	75.6M
OTHER NON BASE	66	21.6M	1.2M	20.4M
Grand Total	540.5	126.9M	14.0M	112.9M

Emergency Management

Alan Harris, Chief Administrator



PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED
Emergency Management	6.00	-	6.00
Animal Services	33.00	-	33.00
E-911	7.50	-	7.50
Telecommunications	10.00	-	10.00
Subtotal	56.50	-	56.50

UDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAG #
PROPOSED				_
BASE BUDGETS	99	3,961,596		2-4
FACILITIES DEPT REQ	3	169,000		4
FACILITIES PROACTIVE	2	104,000	-	4
FLEET REPLACEMENT	7	235,800		5
GRANTS	2	26,029		5
NEW FLEET	2	50,000		5
OTHER NON BASE	1	50,000	-	6
PROPOSED Total	116	4,596,425	-	
DEFERRED				
FACILITIES DEPT REQ	7	-	116,057	4
NEW FLEET	2	-	735,000	5
POSITION REQUESTS	3	-	153,863	6
DEFERRED Total	12	-	1,004,920	

























(CARES Funding for LYNX	₩ LYN
	Orlando Urbanized Area Apportionment	
	Net for Orlando (LYNX)	\$ 62,229,311
	Funding Formula for Kissimmee (LYNX)	<u>\$ 13,308,386</u>
	Total Urbanized for LYNX	\$75,537,697
	Total Rural Sub-allocation (FTA 5311)	<u>\$ 2,342,149</u>
	TOTAL ALLOCATION FOR LYNX	\$77,879,846





LYNX Overall Budget

WLYNX

Operating Budget	F	Preliminary Y21 Operating Budget	Preli F Ope	<i>h 2020</i> minary 721 trating dget	(An FY20	proved 1ended) Operating udget
Total Operating Revenue	\$	134,263,994	\$ 153,	545,556	\$ 149	,391,853
Total Operating Expense		(157,536,165)	(153,	545,556)	(149	,391,853
CARES/Stabilization fund		23,272,171		-		-
Balance	\$	-	\$	-	\$	-

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LYNX Overall Budget Revenues



	_	Preliminary FY21 Budget	_	<i>March, 2020</i> Preliminary FY21 Budget	Approved FY20 Amended Budget
REVENUES					
Customer fares	\$	15,283,345	\$	23,590,400	\$ 23,936,614
Contract services		7,710,314		6,494,507	6,985,300
Advertising		2,200,000		4,600,000	4,600,000
Interest & Other income		1,032,100		1,132,100	1,387,000
Federal Revenue		14,054,144		17,312,910	18,972,406
State Revenue		13,776,728		13,776,728	13,375,044
Local Revenue		8,785,244		8,782,885	8,713,370
Local Revenue Funding Partner		71,422,119		77,856,026	71,422,119
CARES Funding		16,000,000		0	0
Use of Stabilization Funds		7,272,171	_	0	0
TOTAL REVENUE	\$	157,536,165	\$	153,545,556	\$ 149,391,853



LYNX Overall Budget Revenues

WIYNX

REVENUES	_	Preliminary FY21 Budget	_	<i>March, 2020</i> Preliminary FY21 Budget	-	Approved FY20 Amended Budget
Customer fares	\$	15,283,345	\$	23,590,400	\$	23,936,614
Contract services	т	7,710,314	т	6,494,507	т	6,985,300
Advertising		2,200,000		4,600,000		4,600,000
Interest & Other income		1,032,100		1,132,100		1,387,000
Federal Revenue		14,054,144		17,312,910		18,972,406
State Revenue		13,776,728		13,776,728		13,375,044
Local Revenue		8,785,244		8,782,885		8,713,370
Local Revenue Funding Partner		71,422,119		77,856,026		71,422,119
CARES Funding		16,000,000		0		0
Use of Stabilization Funds	_	7,272,171	_	0		0
TOTAL REVENUE	\$	157,536,165	\$	153,545,556	\$	149,391,853



LYNX Overall Budget Expenses

		Preliminary		<i>March, 2020</i> Preliminary		Approved FY20 Amended
		FY21 Budget		FY21 Budget		Budget
EXPENSE	_		-		-	
Salaries, Wages & Fringe Benefits	\$	84,790,997	\$	84,790,997	\$	81,749,161
Other services		12,560,032		10,877,050		10,819,833
Fuel		12,158,746		12,158,746		11,960,726
Materials and supplies		9,822,116		7,722,116		7,765,273
Utilities		1,581,528		1,581,528		1,574,203
Casualty & Liability		2,734,701		2,684,701		2,734,684
Taxes and licenses		598,048		598,048		595,948
Purchased transportation services		31,637,695		31,492,853		30,574,852
Leases & Miscellaneous		1,646,267		1,633,482		1,582,413
Interest Expense		6,035	_	6,035	_	34,760
TOTAL EXPENSE	\$	157,536,165	\$	153,545,556	\$	149,391,853

WLYNX



Funding Partner Operating Share

As Presented in March, 2020 FY2021 FY2021 FY2020 Proposed Proposed Approved **Operating Contribution** Orange 53,758,012 58,192,799 \$ \$ 53,758,012 \$ 10,013,272 9,196,097 9,196,097 Osceola Seminole 8,468,010 9,649,955 8,468,010 71,422,119 77,856,026 71,422,119 \$ \$ \$ **Capital Contribution** 1,806,724 Orange \$ \$ 1,806,828 \$ 1,806,724 Osceola 253,172 252,624 253,172 Seminole 218,352 218,404 218,352 2,278,248 \$ 2,278,248 \$ 2,277,856 \$ **Total Contribution** 55,564,736 59,999,627 55,564,736 Orange \$ \$ \$ Osceola 9,449,269 10,265,896 9,449,269 Seminole 8,686,362 9,868,359 8,686,362 73,700,367 73,700,367 \$ \$ 80,133,882 \$

WLYNX



E	Budget Summary	₩ LYNX [®]
•	The budget as presented includes the best estimates based on the situation today	
•	A mid-year budget revision will be completed as the current situation evolves	
•	Returning to the Federal preventative maintenance levels originally established by LYNX board	
•	The initial proposal maintains overall partner funding contribution at the FY20 levels	
•	Exhaustion of the Stabilization Fund too soon could leave LYNX exposed to budget shortfalls in the future because of the tremendous amount of uncertainty as to how fast the economy will rebound	
•	LYNX will reevaluate the balance in the Stabilization Fund and budget requirements each year	



	FY2021 Preliminary Budget Request	As Presented in March, 2020 FY2021 Preliminary Budget Request	FY2020 Amended Approved Budget
Operating	\$8,468,010	\$9,649,955	\$8,468,010
Capital	\$218,352	\$218,404	\$218,353
Total	\$8,686,362	\$9,868,359	\$8,686,362





Tourism & Economic Development

PROGRAM	FY20 FTES	FTE CHANGE	FY21 PROPOSED
Economic Dev- Community Relations	4.00	-	4.00
Tourism Administration	6.00	-	6.00
Community Information	8.00	1.00	9.00
Subtotal	18.00	1.00	19.00

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Tourism & Economic Development

BUDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAGE #
PROPOSED				_
BASE BUDGETS	96	3,921,181		7-8
CIP	1	56,000		9
POSITION REQUESTS	1	63,546		9
TECHNOLOGY	2	45,500		9
PROPOSED Total	100	4,086,227		
DEFERRED				
POSITION REQUESTS	2	-	216,024	9
DEFERRED Total	2	-	216,024	

Proposed	Tour	ism R	eductions
	CMO PROPOSED	DEPT REDUCTIONS	VARIANCE

	000000000000000000000000000000000000000	DELLI HEDOCHIONO	VANIANCE
11000 TOURISM PARKS 1, 2,3 CENT FUND			
TOURIST DEVIMINT 1,2,3 CENT			
CENTRAL FLORID A ZO OLO GICAL SOC	390,500	300,000	(90,500)
MARKETING SERVICES	-	300,000	300,000
MARKETING SERVICES - EVOK	100,000	-	(100,000)
MARKETING SERVICES - PARADISE	550,000	-	(550,000)
SOCCER COMPLEX TOURISM	90,387	45,194	(45,194)
11001 TOURISM SPORTS 4 & 6 CENT FUN	D		
TOURISM ADMINISTRATION 11001			
LEASED OFFICE SPACE	19,679	23,679	4,000
MARKETING SPECIAL PROJECTS	25,000	-	(25,000)
RENTAL & OCCUPANCY ANALYTICS	4,800	-	(4,800)
SEM CO VISITOR MARKET PROFILE	25,000	-	(25,000)
TOURISM GRANT PROGRAM	200,000	50,000	(150,000)
TOURISM LUNCHEON	10,000	-	(10,000)
SPORTS			
FAMILIARIZATION TOURS	7,500	-	(7,500)
MARKETING SPECIAL PROJECTS	25,000	-	(25,000)
SPORTS EVENT INCENTIVES	400,000	300,000	(100,000)
TRAVEL & PER DIEM	15,000	5,000	(10,000)
SAN LANDO TO URISM	28,411	14,206	(14,206)
SOFTBALL TOURISM	20,000	10,000	(10,000)
SOLDIERS CREEK TOURISM	23,000	11,500	(11,500)
SPORTS COMPLEX TOURISM	181,415	90,708	(90,708)
TOTAL	2,115,692	1,150,286	(965,407)

*Proposed reductions to Tourism across all funds. Reductions are contingent upon approval of Program Manager I position. Position is currently unfunded in CMO Proposed budget.



Leisure Services Department

PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED
Parks & Recreation	54.00	-	54.00
Library Services	75.50	-	75.50
Greenways & Natural Lands	17.50	-	17.50
Extension Service	8.00	-	8.00
Leisure Business Office	6.00	-	6.00
Subtotal	161.00	-	161.00

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Leisure Services Department

BUDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAGE #
PROPOSED				
BASE BUDGETS	716	7,222,365		12-20
CIP	4	456,094		20
FACILITIES DEPT REQ	2	178,900		20-21
FACILITIES PROACTIVE	5	254,800	-	21
FLEET REPLACEMENT	18	433,095		22
NEW FLEET	1	36,663		22
OTHER NON BASE	8	1,533,030	89,550	23
PROPOSED Total	754	10,114,947	89,550	9
DEFERRED				
CIP	1	-	1,040,000	20
FACILITIES DEPT REQ	19	-	853,745	20-21
FACILITIES PROACTIVE	4	-	73,727	21
FLEET REPLACEMENT	1	-	91,611	22
NEW FLEET	4	-	72,051	22
OTHER NON BASE	8	-	878,800	23
POSITION REQUESTS	9	-	255,006	23-24
TECHNOLOGY	3	-	355,000	24
DEFERRED Total	49	-	3,619,940	

Fire Department

Otto Drozd, Fire Chief



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Fire Department

PROGRAM	FY20 FTES	FTE CHANGE	FY21 PROPOSED
EMS/Fire/Rescue	436.00	5.00	441.00
Fire Prevention Bureau	10.00	-	10.00
Emergency Communications	33.00	2.00	35.00
TOTAL	479.00	7.00	486.00

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		FY21	AMOUNT	PAGE
BUDGET REQUESTS	#	PROPOSED	DEFERRED	#
PROPOSED				
BASE BUDGETS	207	5,557,900		25-29
CIP	1	2,760,000		29
FACILITIES DEPT REQ	1	300,000	100,000	29
FACILITIES PROACTIVE	1	21,500		29
FLEET REPLACEMENT	33	3,988,000		29-30
NEW FLEET	1	420,000		30
OTHER NON BASE	12	3,097,500	-	31
POSITION REQUESTS	4	455,955		31-32
TECHNOLOGY	5	202,500	170,000	32
PROPOSED Total	265	16,803,355	270,000	
DEFERRED				
FACILITIES DEPT REQ	1	-	300,000	29
FLEET REPLACEMENT	2	-	935,000	30
NEW FLEET	6	-	845,000	30
OTHER NON BASE	3	-	95,000	31
POSITION REQUESTS	13	-	1,190,511	31-32
TECHNOLOGY	3	-	1,075,000	32
DEFERRED Total	28	-	4,440,511	

	FY19	FY20	FY21
REVENUE	ACTUAL	PROJECTED	PROPOSED
AD VALOREM	63,115,921	67,720,049	71,900,000
OTHER REVENUES	9,974,470	10,877,659	7,563,001
TOTAL	73,090,392	78,597,708	79,463,001
CHANGE		7.5%	1.1%

Fire Department

BASE BUDGETS	FY20 ADOPTED	FY21 PROPOSED	VARIANCE
EMS/FIRE/RESCUE	63,961,040	64,064,287	103,248
FIRE PREVENTION BUREAU	986,183	960,162	(26,022)
EMERGENCY COMMUNICATIONS	3,102,445	3,404,750	302,305
EMS PERFORMANCE MANAGEMENT	303,383	304,605	1,222
TOTAL	68,353,05 I	68,733,804	381,441









Community Services Department					
PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED		
Community Assistance Programs	37.00	1.00	38.00		

Community Services Department

BUDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAGE #
PROPOSED				
BASE BUDGETS	66	9,761,714		33-34
GRANTS	5	3,597,251		34
NEW FLEET	1	23,330		34
OTHER NON BASE	1	500,000		34
POSITION REQUESTS	1	90,021		35
TECHNOLOGY	1	10,000		35
PROPOSED Total	75	13,982,316		
DEFERRED				
NEW FLEET	1	-	23,330	34
OTHER NON BASE	1	-	100,000	34
DEFERRED Total	2	-	123,330	



Information Services Department

PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED
Enterprise Software Development	16.00	-	16.00
IS Business Office	5.00	-	5.00
Enterprise Administration	6.00	4.00	10.00
Doc & Records Retention Management	2.00	1.00	3.00
Geographic Information System	4.00	-	4.00
Network & Comm Services	6.00	-	6.00
Workstation Support & Maintenance	4.00	-	4.00
TOTAL	43.00	5.00	48.00

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Information Services Department

BUDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAGE #
PROPOSED				-
BASE BUDGETS	105	4,243,393		36-38
FLEET REPLACEMENT	1	28,368		38
OTHER NON BASE	3	224,594	-	38
POSITION REQUESTS	3	405,096		39
TECHNOLOGY	2	325,000		39
PROPOSED Total	114	5,226,451	-	35
DEFERRED				
POSITION REQUESTS	3	-	271,221	39
TECHNOLOGY	3	-	148,100	39
DEFERRED Total	6	-	419,321	



Development Services Department

PROGRAM	FY20 FTES	FTE CHANGE	FY21 PROPOSED
Planning and Development	19.00	-	19.00
Building	51.60	2.00	53.60
Development Services Business Office	3.40	-	3.40
TOTAL	74.00	2.00	76.00

Development Services Department

BUDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAGE #
PROPOSED				
BASE BUDGETS	62	9,770,699		40-41
POSITION REQUESTS	2	122,418		41
PROPOSED Total	64	9,893,117		
DEFERRED				
FACILITIES DEPT REQ	1	-	20,000	41
POSITION REQUESTS	1	-	48,027	41
TECHNOLOGY	1	-	50,000	42
DEFERRED Total	3	-	118,027	

Dev	velopm	ent	S	ervi	CE	es D	epar	tn	nent
<u>Buildir</u>	ng Division B	udget C	Cor	nsidera	tio	<u>ns</u>			
	ilding Division I rmit and inspec	•		-	nd	(Building	104 Fund))- Fur	nded by
for	5. 553.80.7a (HE ward an amour ilding Code for	nt greater	tha	an its ave	rag	e cost for			
	SEM	INOLE COL	JNT	Y BUILDII	NG	FUND 104	100		
				FY18		FY19	FY20	4 Y	ear Average
		FY17		1110					

Development Services Department

Building Division Budget Highlights

- Temporary Personnel Services \$50k
 - The Building Division has identified the need for temporary contracted services to assist the division in purging data and physical records per Florida Records Retention Schedule.
 - 6,000+ boxes stored in Iron Mountain need to be reviewed and purged.
 - The current cost for storage of the 6,000 boxes in Iron Mountain is approximately \$14,000 annually.
 - Staff time to review and purge 6,000+ boxes and 135,000+ digital files is around five (5) to eight (8) years which equates to approximately \$70,000 to \$110,000 in storage fees.
 - Cost Savings: The use of the temporary contracted services for one (1) year, could potentially save the County \$24,000 to \$67,000 plus create efficiencies.



Development Services Department

Planning Division Budget Highlights

- Affordable Housing Regional Linkage Fee Study \$50k
 - Regional Nexus Study to determine link between new non-residential development and the need for additional affordable housing to establish a per sq. ft. fee.

Short Term Rental Registry and Compliance- \$50k

• Upfront cost of vendor for address identification and online registration services.

Code Enforcement Lot Abatement Program - \$50k

- Nuisance Abatement fees for contractor to abate nuisances such as mowing and removal of trash and debris.
- 50-60 nuisance cases per year. Number of cases that do not come into compliance by hearing date approx. 65%.
- Estimate approx. forty (40) Nuisance Cases to be abated each year with an average abatement cost of \$1,250.



Public Works Department			
PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED
Traffic Operations	34.00	-	34.00
Mosquito Control	11.10	-	11.10
Roads & Stormwater	108.00	-	108.00
Development Review Engineer	8.00	-	8.00
Capital Projects Delivery	28.30	1.00	29.30
Fleet Management	34.00	-	34.00
Facilities	38.00	-	38.00
Public Works Business Office	2.00	-	2.00
Engineering Prof Support	0.70	-	0.70
Water Quality	9.20	-	9.20
Land Management	3.00	-	3.00
TOTAL	276.30	1.00	277.30

Public Works Department

BUDGET REQUESTS	#	FY21 PROPOSED	AMOUNT DEFERRED	PAGE #
PROPOSED	"	TROFOSED	DEFERRED	"
BASE BUDGETS	346	19,048,967	75,000	43-49
CIP	63	60,580,637	75,000	49-51
FACILITIES PROACTIVE	4	385,979		51
FLEET REPLACEMENT	30	3,145,682	_	52-53
GRANTS	1		-	53
	_	47,310		
OTHER NON BASE	12	9,585,227	-	54
POSITION REQUESTS	1	112,923		54
TECHNOLOGY	1	100,000		55
PROPOSED Total	458	93,006,724	75,000	
DEFERRED				_
FACILITIES PROACTIVE	21	-	796,684	51
FLEET REPLACEMENT	18	-	1,135,528	
NEW FLEET	9	-	268,447	
OTHER NON BASE	1	-	62,284	54
POSITION REQUESTS	3	-	249,876	54
TECHNOLOGY	1	-	10,000	55
DEFERRED Total	53	-	2,522,819	



County Attorney's Office					
PROGRAM	FY20 FTES	FTE CHANGE	FY21 PROPOSED		
County Attorney	13.00	-	13.00		
PACKET PAGE 56					
PACKET PAGE 56					



Human Res	ource	S	
PROGRAM	FY20 FTES	FTE CHANGE	Р

FY2I

INCONAN	FTES	CHANGE	PROPOSED
Employee Benefits	3.30	-	3.30
Human Resources	8.70	-	8.70
TOTAL	12.00	-	12.00

Human Resources

BUDGET REQUESTS	#	PROPOSED	DEFERRED	#
PROPOSED				
BASE BUDGETS	50	28,133,175		59-61
OTHER NON BASE	1	5,000	-	61
PROPOSED Total	51	28,138,175	-	61



Resource Management Department

PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED
Office Management & Budget	11.50	-	11.50
Printing Services	1.00	-	1.00
Risk Management	5.00	-	5.00
Mail Services	2.00	-	2.00
Purchasing & Contracts	14.50	-	14.50
MSBU Program	4.00	-	4.00
Resource Management- Business Office	3.00	-	3.00
TOTAL	41.00	-	41.00

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Resource Management Department

		FY21	AMOUNT	PAGE
BUDGET REQUESTS	#	PROPOSED	DEFERRED	#
PROPOSED				
BASE BUDGETS	201	39,927,206		59-61
FLEET REPLACEMENT	1	26,130		61
GRANTS	2	208,000		61
PROPOSED Total	204	40,161,336		
DEFERRED				
TECHNOLOGY	1	-	100,000	61
DEFERRED Total	1	-	100,000	



PROGRAM	FY20 FTES	FTE CHANGE	FY2I PROPOSED
Organizational Excellence	2.00	-	2.00
County Manager's Office	6.00	-	6.00
TOTAL	8.00	-	8.00





Budget Timeline		
BCC Worksessions		
□3/10 – Revenues (#1)		
5/19 – Environmental Svcs (#2)		
6/02 – Constitutionals (#3)		
□6/30 – BCC Departments (#4)		
□8/13 – If Necessary (#5)		
Deliver Worksession Document to BCC	6/15	
TRIM Adoption	7/28	
Learing	919	
2nd Public Hearing	9/22	