

FY 2013/14 County Manager Proposed Budget Worksession

August 15, 2013

Presentation Agenda

- Development Services
- Environmental Services
- Public Safety
- Capital Improvement Program
- Follow up on Aug I Worksession
- Board Discussion and Direction





Development Services

August 15, 2013

Development Services Dept. 'What We Do'

Programs

- Business Office \$642K
 - Management, Impact Fee, Financial Oversight
- Comprehensive & Current Planning \$1.9M
 - Administer the County's Land Development Code and Comprehensive Plan, Code Enforcement
- Building \$2.6M
 - Building Permit Review, Inspection
- Economic Development \$2.2M
 - Business Recruitment, Retention/Expansion, Outreach
- 17/92 Community Redevelopment Agency –\$350K
 - Redevelopment Grants, Public Work Projects, Outreach
- Mass Transit Program (LYNX) \$6.1M







Planning & Development Division Administer the County's Land Development Code and Comprehensive Plan, Code Enforcement

Accomplishments

- ePlan Implementation
- Credit Card Acceptance
- Open for Business Initiative
- HUD SunRail Grant
- LDC Amendments



Planning & Development Division

2013/14 Budget Issues

- Naviline Upgrade
- Project Dox 8.1 (E-Plan) Upgrade
- Two-Way Planning & Zoning Interface
- Credit Card Merchant Fees



Planning and Development Division

| Performance Measurements | Actual FY '11/12 | Estimated FY '12/13 | Actual YTD FY '12/13 | Projected FY '13/14 |
|----------------------------------|---------------------|------------------------|-------------------------|------------------------|
| Land Development Code Amendments | 5 | 8 | 7 | 8 |
| Rezones | 24 | 28 | 27 | 30 |
| Site Plans | 61 | 68 | 55 | 75 |
| Subdivisions | 16 | 20 | 18 | 25 |
| Variances | 106 | 117 | 92 | 130 |
| New Code Enforcement Cases | 142 | 180 | 156 | 195 |
| New Special Magistrate Cases | 67 | 160 | 134 | 180 |
| E-Plan Projects | | 371 | 279 | 720 |



Building Division Building Permit Review, Inspection

Accomplishments

- Northview Student Housing
- Credit Card Acceptance
- Division Reorganization
- Training
- Upgraded Phone Procedures



Building Division

2013/14 Budget Issues

- Naviline Upgrade
- Credit Card Merchant Fees



Building Division

| Performance Measurements | Actual FY '11/12 | Estimated FY '12/13 | Actual YTD FY '12/13 | Projected FY '13/14 |
|--------------------------|---------------------|------------------------|-------------------------|------------------------|
| | 13,945 | 16,157 | 13,457 | 17,484 |
| Permits Issued | | | (4,563 E-Plan) | (13,900 E-Plan) |
| Inspections | 38,581 | 38,402 | 32,002 | 45,300 |



Building Division

| | Actual | Budget | Projected |
|----------------------------|--------------|--------------|--------------------|
| | FY '11/12 | FY '12/13 | FY '13/14 |
| | | | |
| Revenue | \$ 1,568,138 | \$ 1,596,000 | \$1,808,000 |
| Expenditures | \$ 2,318,253 | \$ 2,290,971 | \$ 2,423,992 |
| Transfer from General Fund | \$ 550,000 | \$ 694,971 | \$ 615 ,992 |



Economic Development

Accomplishments

- YTD Attraction/Expansion nearly 1,500 new jobs
- Establishment of Business Outreach Program
- SEDEN Seminole Economic Development and Education Network

2013/14 Budget Issues

- Grow Florida
- UCF Incubator Winter Springs
- My Region.com



Economic Development

| Company FY 12/13 (as of August 2013) | NEW/RETAINED JOBS | | SQUARE FOOTAGE LEASED/ CONSTRUCTED |
|--|----------------------|---------------------------|---|
| Digital Risk, LLC | 600 | \$6,300,000 | 50,000 |
| Verizon Corporate Resources Group, LLC (VCRG) | 750 | <mark>\$63,703,902</mark> | 220,000 |
| IRadimed | 25 | \$7,325,000 | 30000 |
| Earnest Products | 111 | \$14,980,000 | 240000 |
| Aler | 1486 | \$92,308,902 | 540,000 |



US 17/92 Community Redevelopment Agency



Significant Projects Initiated in 2012/13

- Evolution Auto Redevelopment Grant
- Mast Arm Replacement
- Sanford Streetscape Improvements
- Fern Park Lighting
- Oxford Road Area Study

US 17/92 Community Redevelopment Agency

| Darformanco Maccuromanta | Actual | Actual YID | Projection |
|--------------------------|-----------|------------|------------|
| Performance Measurements | FY '11/12 | FY '12/13 | FY '13/14 |

| Increase in overall property value within CRA | 1.00% | 1.00% | 1.00% |
|--|-------|-------|-------|
| Businesses assisted through CRA Development Grants | 3 | 9 | 10 |
| Businesses assisted through CRA Mini Grants | | 4 | 5 |
| Beautification/infrastructure projects | 3 | 9 | 1 |
| Completed CRA projects | 7 | 9 | 15 |



Lynx Operating Budget

AdoptedProposedIncrease/% Inc./FY '12/13FY '13/14DecreaseDec.

\$ 4,083,948 **\$** 6,146,421 **\$** 2,062,473 51%



- Naviline Upgrade (Building & Planning) \$30,000
- Project Dox 8.1 Upgrade for E-Plan \$13,280
- Two-Way Planning & Zoning Interface- \$37,040
- Credit Card Merchant Fees (Planning) \$20,000
- Credit Card Merchant Fees (Building) \$35,000
- Grow Florida \$75,000
- UCF Incubator Winter Springs \$240,000
- My Region.com \$15,000
- Lynx \$6,146,421 (increase \$2,062,473)



Questions?







Environmental Services Department Budget Highlights FY 2013-14

August 15, 2013

- Overview
- Water/Wastewater Fund Projections
- Solid Waste Fund Projections
- Staffing Needs
- Operating Budget
- Budget Issues
- Questions



Overview

- Long-term Financial Projections
- Key issues this coming year are:
 - Staffing, operating supplies and utilities to support new technology at the water plants
 - Staffing to support proactive maintenance of the wastewater system and construction inspections
 - Operating supplies and power supporting new technologies at the water plants
 - Vehicle replacements (based on approved policy)



Water/Wastewater System Financial Projections



Water/Wastewater Fund

Basis of Analysis

- Ending Fund Balances as of 9/30/2012
 - Per 2012 Comprehensive Annual Financial Report
- FY 2013 Water, Wastewater & Reclaimed Water Rate Revenue
 - Based upon extrapolation of 8 months of actual results
- FY 2013 Amended Budget and FY 2014 Proposed Budget
 - Spend rate: Personal Service at 98%, Operating at 96%
 - Forecast average annual increase of approximately 4.5% per year
- Capital Improvement Program as Submitted
 - Adjusted annually through FY 2018 to reflect projected annual funding, per 5-Year CIP Summary document



Water/Wastewater Key Issues

Reductions in Water & Reclaimed Billed Consumption

Average Monthly Consumption per Equivalent Residential Connection (ERC)



Results in Lower Annual Rate Revenue, Increasing Pressure on Operating Reserves and Debt Service Coverage



Water/Wastewater Key Issues

- Anticipate Bond Need in FY17 Timeframe
- Evaluated rate adjustments starting in FY 2016
 - BCC has adopted 3% annual rate increases for FY 2014 and FY 2015
- Historical financial performance targets:
 - Debt Service Coverage Target = 1.30
 - Minimum Unrestricted Reserve Balance = 4 Mos. of O&M
- Financial performance goal is to maintain current ratings (Aa2/AA-):
 - Debt Service Coverage Target = 1.50
 - Minimum Unrestricted Reserve Balance = 4 Mos. of O&M



Water/Wastewater Results Sustainable Plan

| | | | | | | | _ | | | | | d O&M | |
|--|---------------------|--------------------------------|----------------|------------------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------------|--------------|
| Strong Deb | t 🔤 | FINANC | IAL ANAL | <u>YSI</u> : Cu | irrent Pl | an is S | YSTEM (F | AMS) SUI | MMARY | | Cos | sts | |
| Service Cover | age | | | | Adequa | te | | | | | | ativ | e Change |
| | <u>Y 2013</u> | FY 2014 | FY 2015 | FY 201 | <u>FY 2017</u> | <u>FY 2018</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>FY 2021</u> | <u>FY 2022</u> | <u>FY 2023</u> | <u>FY.</u> | FY 2023 |
| Water Rate Increases | 0.00% | 3.00% | 3.00% | 0 .10 | 4.50% | 4.50% | 4.50% | 4.50% | 3.00% | 3.00% | 3.00% | 21.0, | 44.2% |
| Sewer Rate Increases | 0.00% | 3.00% | 3.00% | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% | 3.00% | 3.00% | 3.00% | 21.0% | 44.3% |
| Rate Covenant (I) 1.50 | 1.31 | 1.33 | 1.34 | 1.42 | 1.46 | 1.44 | 1.48 | 1.54 | 1.58 | 1.62 | 1.65 | PS Exec | 98.0% |
| Rate Covenant (II) 1.50 | 1.38 | 1.41 | 1.42 | 1.50 | 1.54 | 1.51 | 1.55 | 1.61 | 1.65 | 1.69 | 1.73 | O&M Exec | 96.0% |
| CIP Execution Percentage ► | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | Elasticity | 0.00 |
| Water Bill | \$20.80 | 21.42 | 22.05 | 23.06 | 24.10 | 25.16 | 26.25 | 27.46 | 28.29 | 29.13 | 29.99 | DS w/ CF? | YES |
| Sewer Bill Average Bill (9 Tgal/Mnth) | \$57.09 \$77.89 | 58.82 80.24 | 60.57 82.62 | 63.27 86.33 | 66.10 90.20 | 69.06 94.22 | 72.15 98.40 | 75.38 102.84 | 77.65 105.94 | 79.95 109.08 | 82.36 112.35 | AWS WCR Target | NO 4.00 |
| Average bill (9 Igal/ winth) | \$77.65 | 00.24 | 02.02 | 80.35 | 90.20 | 54.22 | | | 105.94 | 109.08 | | WCK larget | 4.00 |
| | | | | | | | | | | | | | |
| D/S as % of Total Op Rev | 39.72% | 38.66% | 37.23% | 35.42% | 34.77% | 35.26% | 34.40% | 33.44% | 32.41% | 31.38% | 30.51% | | |
| D/S as % of Total Op Rev Capital Projects | 39.72% | 38.66% | | 35.42% Term Borrowi | | 35.26% | | | mbined Conne | | | | Current Plan |
| Capital Projects | estricte Above T | 38.66% d Reserv arget Le | vels | | | 7 18 19 | | ent Plan Col | | | d Balances | ong Terr stainabil | n |

FLORIDA'S NATURAL CHOICE

SEA

Water/Wastewater Results No Additional Adjustments

| | | FINANC | IAL ANAL | • | | ls Adequ FY 2015 | | FAMS) SUI | | If Thei ustment | re Are N ts There | | e Change |
|--|------------------------|----------------------|--|----------------------|----------------------|---------------------|------------------------|----------------------|------------------------|--------------------|----------------------|-------------------------|----------------|
| | <u>FY 2013</u> | <u>FY 2014</u> | <u>FY 2015</u> | FV | <u>FY 2017</u> | <u>FY 2018</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>FY 203</u> | 11 2022 | <u>FY 2023</u> | <u>FY 2018</u> | <u>FY 2023</u> |
| Water Rate Increases | 0.00% | 3.00% | 3.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | U.00% | 0.00% | 0.00% | 6.0% | 6.0% |
| Sewer Rate Increases | 0.00% | 3.00% | 3.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 6.1% | 6.1% |
| Rate Covenant (I) 1.50 | 1.31 | 1.33 | 1.34 | 1.30 | 1.19 | 1.04 | 0.93 | 0.84 | 0.76 | 0.68 | 0.61 | PS Exec | 98.0% |
| Rate Covenant (II) 1.50 | 1.38 | 1.41 | 1.42 | 1.38 | 1.27 | 1.11 | 1.00 | 0.90 | 0.83 | 0.74 | 0.66 | O&M Exec | 96.0% |
| CIP Execution Percentage Water Bill | 100% \$20.80 | 100% 21.42 | 100% 22.05 | 100% 22.05 | 100% 22.05 | 100% | 100% 22.05 | 100% 22.05 | 100% 22.05 | 22.05 | 100% 22.05 | Elasticity DS w/ CF? | 0.00 YES |
| Sewer Bill | \$57.09 | 58.82 | 60.57 | 60.57 | 60.57 | | 60.57 | 60.57 | 60.57 | 60.57 | 60.57 | AWS | NO |
| Average Bill (9 Tgal/Mnth) | \$77.89 | 80.24 | 82.62 | 82.62 | 82.62 | 7 _ | 82.62 | 82.62 | 82.62 | 82.62 | 82.62 | WCR Target | 4.00 |
| D/S as % of Total Op Rev | 39.72% | 38.66% | 37.23% | ³ Ina | dequat | e Debt | 44.73% | 47.18% | 48.91% | 50.97% | 53.22% | | |
| ± 30 + | tricted R | | plan Long-T 60 (3) دی دی دی 30 | | vice Cov | verage | Cur | | 60 45 | ction Fee Fund | l Balances | | Current Plan |
| 15 15 16 17 0 13 14 15 16 17 Unrestricted Reserves | v Target | | 23 | | 15 16 1 | | 20 21 2 Vs. Expense | 22 23 | 30 15 0 12 13 | 14 15 | | Sustainal ng Term | |

SEMINOLE COUNTY FLORIDA'S NATURAL CHOICE

Water/Wastewater Summary

- Water/Wastewater Utility Financial Plan is Sustainable Based on Current Assumptions
- Future Effort will be Focused on System Renewal & Replacement Needs
- Based on current water supply, Alternative Water Supply not needed for several years
- Continue Annual Monitoring to Ensure Long-Term Sustainability



Solid Waste System Financial Projections



Solid Waste Fund

Basis of Analysis

- Ending Fund Balances as of 9/30/2012
 - Per 2012 Comprehensive Annual Financial Report
- FY 2013 Solid Waste Rate Revenue
 - Based upon FY 2012 actual revenue, adjusted by estimated change in tonnage
- FY 2013 Amended Budget and FY 2014 Proposed Budget
 - Spend rate: Personal Service at 96%, Operating at 96%
 - Forecast average annual increase of approximately 3.9% per year
- I0-Year CIP and Capital Equipment Budget



Solid Waste Key Issues

Changes in Solid Waste Tonnage



• Return of tonnage improves financial outlook



Solid Waste Key Issues

Maitland Solid Waste Evaluation

- I3,000 tons of waste from City of Maitland, starting I0/I/I3
- Revenue: approx. \$390,000 per year
- Operating Expense: approx. \$135,000 per year
- Additional net income of approximately \$255,000 per year
 - Equates to approximately 2% of current annual revenue
- Requires construction of future landfill two years sooner
 - 50 years vs. 52 years from now



Solid Waste Results



Solid Waste Summary

- Solid Waste System Financial Plan is Sustainable Based on Current Assumptions
- City of Maitland Waste will be a Near-Term and Long-Term Benefit to the County Based on Current Assumptions
- Continue Annual Monitoring to Ensure Long-Term Sustainability



Programs

- ES Business Office \$697K
- Utility Revenue Collection & Management \$1.3M
- Water Management \$12.3M
- Wastewater Management \$10.9M
- Water & Sewer Operations Inventory \$300K
- Water Conservation \$417K
- Utilities Engineering (incl. Debt Service) \$21.8M
- Central Transfer Station Operations \$2.9M
- Landfill Operations \$2.8M
- SW-Compliance & Program Management \$3.9M


Staffing Needs – Water/Wastewater

- 5 year staffing plan
 - Peer reviewed, long-term view
- FY 2013/14 Position Requests
 - Instrumentation & Control Technician (\$99.7K)
 - Installation of new ozone/GAC/ion exchange systems
 - Maintenance Electricians (2) (\$151K)
 - Installation of new ozone/GAC/ion exchange systems
 - Maintenance Mechanic (\$63.5K)
 - Reclassified from Solid Waste Operator
 - Construction Inspector (\$63.5K)
 - Supports transition of program to Utilities Engineering.



Other Budget Increases

- Personal Services
 - Water Overtime \$32K

Operating Supplies, Chemicals

- Granular Activated Carbon (GAC) \$1.1M (new)
- Liquid Oxygen (LOX) \$146K (new)

Operating Supplies, Other Services

- Water and Wastewater wholesale agreements
 - Altamonte Springs water supply to Apple Valley/Druid Hills \$284K
 - Sanlando water supply to Meredith Manor \$100K
 - Orlando wastewater \$244K
 - Sanford wastewater \$142K

Utilities (power)

- Country Club \$58K
- SER \$257K



Vehicles

- Water/Wastewater
 - 7 Replacement F-150s
 - 5 Water/Wastewater \$84.5K
 - 2 Utilities Engineering \$44K
 - I New Van (for I&C Tech) \$26K
 - I Replacement VacCon \$310K
- Solid Waste Management (all replacements)
 - 2 Road Tractors \$222K
 - I0 Trailers \$587K
 - I Bush Hog \$19.5K
 - I Light Tower \$8K
 - I Landfill Shuttle \$237K (garbage mover)



Budget Issues (Water/Wastewater)

Business Process

- Naviline Upgrade \$30K (remove)
- Mailroom Folder/Inserter Replacement \$30K
- Technology Replacements \$14.1K

Operations

- Double Walled Fuel Tanks \$28K
- Portable Ozone Detectors \$6K
- Fire Hydrant Meters \$10.5K
- TSS Portable Units \$5.2K
- Sewer Lateral Camera \$15.6K
- Air Compressors \$9.9K
- Thermal Imager \$8K
- Vibration Analyzer \$10K



Discussion

5 5 5 5 5 5 5 5

QUESTIONS??



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Public Safety Budget Highlights FY 2013-14

August 15, 2013

Public Safety Programs

- Public Safety Business Office \$463K
- EMS Performance Management \$267K
- Emergency Communications \$2.3M
- E-911 \$1.7M
- Emergency Management \$488K
- EMS/FIRE/Rescue \$46.4M
- Fire Prevention Bureau \$629K
- EMS/Fire Training \$393K
- Animal Services \$2.2M
- Telecommunications \$1.6M
- Probation \$2M

Total Operating Budget - \$58.4M



Personal Services

- Increased 13%, \$4M
 - Retirement \$1.6M
 - Health \$1.1M
 - Work Comp \$300K
 - Overtime \$353K
 - Net Adjustments \$647K



Public Safety Business Office

- Operating Expenditures: No Change
- Major Line Items:
 - \$7,715 Fire Control Assessment paid to FL Dept of Agriculture and Consumer Services, for Protected Acreage for 102, 180 acres



EMS Performance Management

Operating Expenditures: \$60K, a 30% increase

- \$227K Medical Director; \$34.5K or 18% increase over previous contract. Includes \$12K for medical malpractice insurance coverage.
- \$15K AED Notification System : Provides location data to dispatchers allowing them to notify callers of its availability and inform the dispatchers when the AED(s) are in use (New Base Budget Item)
- \$10K (5) AEDs w/ Cabinets (One-Time Expense)



Emergency Communications

Personal Services

- Personal Services Expenditures account for 91% of the Emergency Communications Program's Total Budget
- Operating Expenditures: (\$4K), a 4% decrease
- Major Line Items
 - \$72K -- Annual CAD Maintenance Contract



E-911 and Addressing

Operating Expenditures: (\$77K), a 8% decrease

Major Line Items:

- \$382K for AT&T Access Lines and Service
- \$152K for other communication service expenses
- \$284K for Repairs and Maintenance of Equipment/System
- \$415K for Annual PSAP Equipment and Assistance: a decrease of \$134K or -24% from FY13

Capital Outlay: \$4M - 911 System Replacement



Emergency Management

- Personal Services
 - Mitigation Coordinator \$57K PS-04
- Operating Expenditures: Increase of \$40.5K

- \$40,500 for Alert Seminole Text Messaging Service this was previously funded through the annual EMPA "Base" Grant from the Florida Division of Emergency Management.
- The remaining General Fund operating budget in the amount of \$15,933 is related to the costs for the County's Reverse 911 System



EMS/Fire/Rescue

- Operating Expenditures:(\$139K), a 5% decrease
 - Decrease due to one-time operating expenditures in Fiscal Year 12/13

Capital Outlay: \$181K, a 6% increase

- \$385K for (11) LifePak 15 EKG Monitors/Defibrillators
- \$75K for (5) Stretcher Replacements
- \$140K for (5) PowerLoad Stretcher Systems
- \$20K for Trench Shoring Equipment
- \$2.4M Fleet Replacement Budget Issue Fleet-02
- \$50K Traffic Pre-Emption Devices (Fire Impact Fee Fund)
- *\$250K Fire Station 24 Renovation & \$18K 2nd Floor Renovations FTC Ist PH Reduction



EMS/Fire/Rescue (continued)

- Internal Service Charges: \$4.8M and represent 10% of the total program budget. FY14 is a \$483K or11% increase:
 - Administrative Fee paid to the General Fund \$1.9M a 10% or \$180K increase over FY13
 - Fleet Maintenance \$1.1M
 - Fleet Fuel \$440K
 - Facilities Maintenance \$400K
 - Information Services \$485K
 - Property/Liability Insurance \$344K
 - Radios \$103K



EMS/Fire/Rescue – Training

Operating Expenditures: \$19K, a 5% increase

- \$25K for Training Equipment and Props
- \$30K for Target Safety (Solutions) Online Training Application
- \$45K for LT and BC Promotional Testing (PS-09)
- \$25K for Rope Rescue Supplies (PS-09)
- \$15K for use of Burn Building @ Seminole State College (PS-09)



Fire Prevention Bureau

- Personal Services: Overtime due to Fire Cause & Origination
- Operating Expenditures: \$5K, a 17% increase
- Major Line Items: Represents 82% of operating budget
 - Travel Training Related \$5K
 - Books, Subscriptions & Memberships \$9K
 - Training \$11K



Animal Services

Operating Expenditures: \$9K, a 2% increase

- \$84.5K for Contracted Veterinary Services
- \$53K Animal Sterilization Offset by fee collected at time of adoption
- \$41K for Veterinary Meds, Tests & Supplies
- \$30K for Florida Public Utilities (Gas) crematory, dryers, heaters
- \$45K for Animal Food currently at \$16,400, will increase to \$45K at First Public Hearing due to cost increases in the contract



Telecommunications

• Operating Expenditures: (\$116K), a 14% decrease

- \$415K System-Wide Radio (Motorola) Maintenance Service
- \$104K Radio Communications Maintenance Support of BCC Programs
- \$84K System-wide Radio Communications Maintenance Countywide
- \$16K Genesis Software Maintenance System Monitoring Software



Probation

Operating Expenditures: \$4K, a 7% increase

- \$10K for ORAS Ohio Risk Assessment System Training
- \$18.5K for Insurance for Community Service Workers & Interpreter
- \$19K for Drug Tests and Testing Supplies
- \$4.4K for Credit Card Processing Fees to be removed as a First Public Hearing adjustment



Budget Issues for Discussion

- Fleet-02 Fleet Equipment Replacement \$2.4M
 - Engine (2) \$875K
 - Ford F-250 (2) \$160K
 - Rescue (2) \$420K
 - Utility Terrain Vehicle \$25K
 - Tower \$950K
- IS-02 Technology Replacement \$17K
- PS-02 Replace 911 System \$4M
- PS-04 Mitigation/Recovery Coordinator \$57K
- PS-09 EMS/Fire/Training \$85K



Questions?







Capital Improvement Program FY 2013/14 to 2017/18

August 15, 2013

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Capital Improvement Program

- Development of CIP Document
- Relationship of CIP to Budget
- Overview of Five Year CIP
- Ancillary Information in CIP Document
 - Proposed Projects
 - Unfunded Projects
 - Changes from Prior CIP Document
 - Future Funding Requirements



November 11, 2012

Capital Improvement Program Five Year CIP Document

- Full document 544 pages
- Distributed to Board members approximately one month ago
- Current version is a draft
- Final version to be adopted by the Board at the Second Public Hearing
- Available online for download at http://www.seminolecountyfl.gov/budget





Capital Improvement Program Development of CIP Document

- Individual Departments develop long term capital plans
- If Department has dedicated funding source,
 Department prioritizes and schedules projects
- If Department has shared funding source, Departments coordinate through County Manager's Office for funding priority
- CIP presented to Board for revision and approval



Capital Improvement Program Development of CIP Document

- Information and cost summaries for proposed capital projects collected by Resource Management Department
 - New or improved capital item owned by the County
 - Construction project by County for benefit of other gov't
- Cost estimates and funding sources reconciled with fiscal forecasts to ensure feasibility of proposed schedule
- CIP Document prepared as part of budget development process to provide
 - More detailed information about current budget
 - Information about future proposed spending



Capital Improvement Program Relationship with Budget

- Year one of five year CIP also included in County Manager's Proposed Budget
- Some projects in proposed budget require additional funding beyond current budget
- Many projects in proposed budget will impact future operating budgets
- Projects must be funded through the budget prior to expenditure or encumbering funds



Capital Improvement Program Overview of Five Year CIP

- Five Year CIP consists of proposed and programmed spending for FY 2013/14 through FY 2017/18, whether funded or unfunded
 - Current CIP by Element and Year graph
 - Comparison of Current and Previous CIP by Year
 - Comparison of Current and Previous CIP by Department
 - Comparison of Current and Previous CIP by Element



November 11, 2012

Capital Improvement Program Current CIP by Element and Year



Capital Improvement Program Comparison of Current and Previous CIP by Year

| Total CIP by Year | | |
|-------------------|----------------|----------------|
| | Current CIP | Previous CIP |
| FY 2012/13 | N/A | \$ 68,805,637 |
| FY 2013/14 | \$ 86,949,506 | 67,610,010 |
| FY 2014/15 | 39,118,831 | 29,382,520 |
| FY 2015/16 | 19,591,713 | 22,915,350 |
| FY 2016/17 | 24,512,581 | 17,930,935 |
| FY 2017/18 | 31,603,832 | N/A |
| Total | \$ 201,776,463 | \$ 206,644,452 |



Capital Improvement Program Comparison of Current and Previous CIP by Department

| Total CIP by Year | | | |
|----------------------|----------------|----------------|--|
| | Current CIP | Previous CIP | |
| Community Services | \$ - | \$ 430,000 | |
| Development Services | 525,000 | 9,250,000 | |
| ES/Solid Waste | 3,480,058 | 3,718,534 | |
| ES/Water & Sewer | 88,347,952 | 59,174,197 | |
| Leisure Services | 35,681,684 | 12,587,979 | |
| Public Safety | 3,050,000 | 8,338,824 | |
| Public Works | 70,691,769 | 113,144,918 | |
| Total | \$ 201,776,463 | \$ 206,644,452 | |



Capital Improvement Program Comparison of Current and Previous CIP by Element

| Total CIP by Element | | | |
|--------------------------------|----------------|----------------|--|
| | Current CIP | Previous CIP | |
| Recreation / Open Space | \$ 36,251,634 | \$ 17,078,086 | |
| Transportation* | 48,425,618 | 90,570,112 | |
| Drainage | 21,660,000 | 25,130,000 | |
| Potable Water | 58,845,885 | 38,807,463 | |
| Sanitary Sewer | 29,502,067 | 20,366,734 | |
| Solid Waste | 3,533,390 | 3,718,534 | |
| General Government | 3,557,869 | 10,973,523 | |
| Total | \$ 201,776,463 | \$ 206,644,452 | |

*Includes Mass Transit



Additional Reports

Proposed Projects (pg 77) - \$42.2M

- Not previously presented to the Board of County Commissioners
- Unfunded Projects (pg 81) \$84.5M
 - Completely or partially unfunded projects
- Changed from Prior Year (pg 85)
 - Current status and cost for all projects in previous CIP Document
- Future Funding (pg 95) \$53.0M
 - Anticipated funding requirements beyond FY 2017/18



Capital Improvement Program

Questions

Please address any suggestions for improvements to Resource Management



