

Annual Budget for Seminole County, Florida

Adopted Budget for Fiscal Year 2011/2012



District 1

BOB DALLARI

JOHN HORAN District 2

DICK VAN DER WEIDE District 3

CARLTON HENLEY VICE CHAIRMAN District 4

COUNTY OFFICIALS

BOARD OF COUNTY COMMISSIONERS

BRENDA CAREY

CHAIRMAN District 5

APPOINTED OFFICIALS

JIM HARTMANN County Manager A. BRYANT APPLEGATE County Attorney

CONSTITUTIONAL OFFICERS

DONALD F. ESLINGER Sheriff

RAY VALDES Tax Collector DAVID JOHNSON Property Appraiser

MARYANNE MORSE Clerk of the Circuit Court MIKE ERTEL Supervisor of Elections



ORGANIZATIONAL CHART



Effective date: February 2010

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Sabrina O'Bryan	Grants Administrator



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida for its annual budget for the fiscal year beginning October 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements.

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GLOSSARY

Glossary





September 27, 2011

To the Honorable Board of County Commissioners of Seminole County:

In accordance with the County Charter, I am pleased to submit the Fiscal Year 2011/12 Budget (the "Budget"). The Budget totals \$798.5M for all governmental and proprietary activities of the County. It is comprised of the annual operating plan for the upcoming year of \$471.0M; inclusive of \$91.7M in projects that include significant capital infrastructure improvements. The Budget outlines an annual spending plan that is fiscally responsible and ensures the financial well-being of the County. The plan seeks to uphold our dedication to provide public services that are responsive to the needs of our community, at a level that sustains quality of life.

The Board of County Commissioners (the "Board"), along with staff and the Constitutional Officers have worked diligently over these years of unprecedented fiscal stress to transform the organization in order to better adapt to current fiscal realities. The County has taken a deliberate and thoughtful approach to the fiscal challenges, with emphasis on the future. By using financial forecasting as a foundation, the County quantified the fiscal challenges, developed strategies to meet immediate needs and positioned itself to address future concerns. The foresight and prudent actions implemented place the County in a strong financial position going into fiscal year 2011/12.

Budget Development

The Board provided leadership, direction and consensus for the philosophy and assumptions to be employed in preparation of the budget throughout the budget development process. The Budget as presented was finalized utilizing input from the Board, Constitutional Officers and staff through several work sessions, before conducting the statutory public hearings for final adoption.

The foundation for preparation of the Budget included the following guiding principles:

- ✓ No new taxes or increases to tax rates
- ✓ Continued rightsizing of workforce, primarily through natural attrition
- ✓ Continued reduction of operating costs where possible

- ✓ Utilizing reserves in a responsible manner, while maintaining appropriate balances
- ✓ Deferred capital projects to avoid additional resulting operating costs

Budget development is an ongoing process in which organizational structure and the prudence of spending are continuously evaluated. Ongoing process improvement and operational needs assessments resulted in reduced costs, allowing the County to maintain operating reserves at levels required to provide for future economic stabilization. The Budget includes reductions of \$12.8M, with offsetting increases of \$8.3M for a net decrease in appropriations of \$4.5M.

The following are some of the more significant reductions:

- > \$381K savings from the elimination of vacant positions.
- \$939K savings from personal services related to natural attrition and refresh of positions at lower wages.
- \$4.7M reduction in the County's contribution rate for Board employees, resulting from state legislative action under SB2100 which reduced the employer contribution rate to the Florida Retirement System.
- \$805K savings from technology efficiencies related to expiration of equipment leases and elimination of unused phone lines.
- \$404K savings from tax increment contribution requirements for Community Redevelopment Agencies resulting from falling property valuations.
- > \$1.7M reduction in the Sheriff's submitted budget.
- \$800K savings from reduced self-insurance rates for workers compensation and property/liability coverage.
- \$1.3M savings from reduced operating cost requirements for the County's Self-Insurance funds.

The Budget as presented reflects a fiscally responsible plan that fulfills the needs of our community for the next year.

Economic Outlook

The effects from the recession and financial crisis will linger for many years, making for a very slow pace recovery. Florida entered the recession before the rest of the nation and is expected to lag behind the nation in recovery. Greatly diminished home equity, high unemployment and lack of job creation create larger obstacles for Florida to overcome than in many states around the nation. Weakness in the real estate market has continued as foreclosures have depressed market prices back to levels seen in 2001. Statistics reflect that one out of two mortgage holders in Florida owe more in mortgage debt than their home is worth. Since home equity can no longer be counted on as a source of wealth to supplement retirement and other needs, homeowners are spending less in an attempt to save to make up for the loss. The lower levels of spending place further pressure on Florida's economy.

The County's real estate market decline for 2010 is reflected in the 2011 taxable values with a decrease of 5.44% countywide; a 6% decrease on average for a single-family residential home. Based on the 2010 taxable valuation and proposed millage rates, an unincorporated homeowner in Seminole County will see an average reduction in property taxes of approximately \$132.

Median home prices have not yet reached bottom after their steep decline. With property taxes representing over 40% of the County's annual incoming revenue, it provides 60% of the funding for operation of core governmental services. Operating revenue will continue to decline for at least one more year before potentially leveling out. Recovery of the housing market in Florida is largely dependent upon an improvement in the economy; more specifically the labor market. Until confidence in the economy provides support for consumer spending and the labor market begins to improve, growth is expected to remain minimal.

As the recovery in Florida gradually gains momentum and new business strategies are adopted to adapt to the new economic landscape, local government will continue to be faced with challenges.

Recovery Timing – Private industry recovery will stimulate that of local economies and local government. However, recovery of local government revenue streams will experience a lag time of 1-2 years. As a result, local government will be challenged with retaining a skilled workforce.

Operational Balance – Growth in expenses will continue to exceed that of revenues, further increasing operating shortfalls and depleting reserves over time. Local government will be forced to redefine business practices and modify service delivery to achieve productivity, process improvement and cost efficiencies.

State Government – As the State addresses its own stability, it is anticipated that more financial burden will be diverted to local governments both directly and indirectly.

Local Economy – Core services provided by local government profoundly influence economic development. Local government must continue to invest to ensure that adequate physical and administrative infrastructure exists to facilitate job creation.

Future Sustainability

The Board has taken proactive steps to address the economic impacts over the past four years in order to stay ahead of declining revenue and secure reserves to assist in sustaining future operations. The difficult decisions already made have positioned the County to meet the challenges that still lie ahead. However, continuous work must be done to keep the County on a course of financial stability as the economy enters a "new normal".

Moving forward it is important that we strategically plan, engaging in discussions focused on formulating guiding financial principles and organization-wide and community service objectives. Since resources available to provide government services have become more scarce, it is not only imperative that we look within our own organization to identify needed changes, but we also must look to other local agencies to identify opportunities to collaborate.

Seminole County is in a position of relative strength because of the Board's ongoing commitment to providing effective leadership and conservative fiscal management practices. I would like to thank the Board for the opportunity to serve as the County Manager and the leadership provided throughout the budget process. The final adopted budget reflects an appropriate and responsible plan for meeting the core services and requirements of the community.

Sincerely,

James K. Hartmann County Manager

Structure of County Government

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, librarv operations. natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

"Home Rule" County Charter

The Florida Constitution provides for "home rule" county charter government when approved by the voters by referendum. Under the "home rule" charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the "home rule" constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager's direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all of the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of the County. An administrative code detailing all of the County's regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County's five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.

By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.

HOUSING

Although Seminole County has been one of the fastest growing areas in the State of Florida, the County has been able to retain its residential community characteristics. Traditional estate homes on oversized lots, contemporary

subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the housing in Seminole County. Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

TRANSPORTATION

Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Seminoleway) is a beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney





	September 2010	September 2011
Median Home Price	\$105,000	\$115,000

World. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

The County also has bus, rail and trucking transportation services. Bus service is provided within the regional metro area by the Central Florida Regional Transportation

Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

MEDIA SERVICES

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Seminole Herald, Oviedo Voice, Seminole Chronicle, Orlando Business Journal and other magazines. The area is served by 15 AM and 16 FM radio stations as well as 12 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.



EDUCATION

Seminole County School System has 68 schools to provide educational services to 64,191 students. The school system has 39 elementary schools, 13 middle schools, 9 high schools, and 8 alternative schools.

Seminole County Schools are renowned for excellence. Money Magazine's list of the top 100 school districts ranked Seminole County among the nation's highest quality education systems. For the past 33 years, SAT scores in Seminole County have consistently exceeded state and national averages. Seminole County Public Schools have been selected for the American School Board Journal's Magna Award. The award recognizes districts across the country for outstanding programs that advance student learning and encourage community involvement in schools.



AMERICAS BESTHIGH SCHOOLS Newsweek

Newsweek Magazine ranked all nine Seminole County Public High Schools in the nation's top 3%, based on participation by seniors in Advanced Placement (AP) and International Baccalaureate (IB) courses. 2011 is the seventh straight year the district high schools have placed in Newsweek's top rankings. Seminole County Public Schools had also earned a District Grade of A in 2010 (They have received an A every year since 1999).

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. In addition to an Associate of Arts Degree, Seminole State College began offering its first baccalaureate degree, a Bachelor of Applied Science in Interior Design, in January 2009. Other baccalaureate programs also are being explored.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers more than 91 baccalaureate degree programs, 85 masters programs, 69 Graduate Certificates, 28 doctoral programs, 3 specialist programs, and a Professional Medicine Program. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education.

STUDENT ACHIEVEMENT – STATE RANKING

	2007.00	2000.00	2000 10	2010	11
	2007-08	2008-09	2009-10	2010	-11
District Grade	А	A	A	A	
				All Students	Acct.Group
FCAT Reading	5th	6th*	3rd*	4th	6th*
FCAT Math	4th*	4th	3rd*	3rd*	3rd*
FCAT Writing	4th*	6th*	3rd *	6th	5th*
FCAT Science	5th	5th*	5th	6th*	7th
Advanced Placement and					•
International Baccalaureate Tests	9,978	10,299	11,589	11,	908
SAT Score	1,043	1,531*	1,533*	15	40*



Seminole County at a Glance

MEDICAL FACILITIES

Medical facilities are provided by Florida Hospital-Altamonte, which is part of the Seventh Day Adventist Sunbelt Health System affiliated with Florida Hospital located in Orlando; the South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.



PUBLIC SERVICES

The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.

POPULATION AGE GROUPS

In 2011, Seminole County's total population was estimated at **424,587** and is projected to increase to 448,500 in 2016. In the fall of 2010, the median age of the county's population was 39.9, compared to the United State's

median age of 36.9. The County's population was 49.4% male and 50.6% female. In 2010, 63% of the county's population was between the ages of 20-64; 24% was under 20 and 13% was 65 or older. By 2015, the under 20 segment is projected to make up 23% of the total population; a decline of 1% from 2010. The 20-64 segment is projected to make-up 61% of the total population and the 65 or older segment of the population is expected to make up 16% of the total population.



AVERAGE HOUSEHOLD SIZE

In the fall of 2010, the estimate of total households in Seminole County was 155,897. The County's households are projected to increase to 161,550 in 2015, representing an increase of 3.6%. This trend is expected to continue upward through 2020, though at a slower pace. The increase in household size can be attributed to decreasing average age, increasing family size and decreasing numbers of one and two person households. As average household size increases, the number of dwelling units needed to accommodate a projected level of population decreases, as does the need for more multi-family dwelling units.



Seminole County at a Glance

EMPLOYMENT

In 2010, there were an estimated 229,604 people in the labor force in Seminole County. Of these, an estimated 90.2% were employed while 9.7% were unemployed. Approximately 31.2% of the County's population was not considered part of the labor force.

	2010	2015	%
		Projection	change
Age 16 + Population	333,838	347,643	4.1%
In Labor Force	229,604	238,969	4.1%
Employed	207,148	226,170	9.2%
Unemployed	22,180	12,506	-43.6%
In Armed Forces	276	293	6.2%
Not In Labor Force	104,234	108,674	4.3%
Source: Demographics Now, November 2011			

of income for 20% of the county's households was

INCOME

The Seminole County estimated median household income for 2010 was \$56,201 compared to State of Florida's average of \$44,755 and the National median household income of \$50,221. During 2010, the predominant range

\$50,000-\$75,000 per year.

2011 Top 10 Seminole County Private Employers			
Company	Business Type	Employees	
Convergys	Software	1,771	
Florida Hospital	Medical	1,671	
Chase Bankcard Services	Financial Services	1,634	
Orlando Regional Healthcare	Medical	1,089	
American Automobile Association	Service	1,006	
Embarq	Service	986	
Sears Home Imp Products	Home Improvement	924	
Try City Electrical Contractors	Electrical	803	
Central Florida Regional Hospital	Medical	786	
Fiserv	Software	661	
Source: www.seminolebusiness.org			

RESIDENTIAL AND COMMERCIAL COMPONENTS OF THE TAX BASE

The total tax base has increased by more than 60% since 2000 when it was \$13,783,512,186 compared to \$22,212,376,499 in 2011. While commercial ad valorem categories have been increasing, residential property still accounts for approximately 67% of the County's total real property tax base. The County's largest taxpayers represent a diverse group of industries ranging from realty companies to utility providers.

2010 Seminole County Top Ten Tax Payers

Progress Energy Florida DRA/CLP (Heathrow Orlando/Townpark) Florida Power & Light Co Altamonte Mall A Jt Venture Seminole Towne Center LP Embarq Wal-Mart Stores East LP Bellsouth Telecommunication Bright House Networks LLC City National Bank Of Fla Trust

Source: Seminole County Property Appraiser's Office

SOURCES:

- 1) The Foundation for Seminole County Public Schools, Business Advisory Board
- 2) Regional Economic Information System, Bureau of Economic Analysis
- 3) Seminole County Property Appraiser's Office
- 4) Seminole County Economic Development Division
- 5) Florida Agency for Workforce Innovation
- 6) Demographics Now, Decision Data, SRC, LLC, November 2011
- 7) Bureau of Economic and Business Research (BEBR)
- 8) United States Department of Agriculture Economic Research Service

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.



The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated citrus area growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of After the devastating oranges. freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's seven cities, boasted the world's largest fernery.

In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

LOCATION AND TOPOGRAPHY

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.

History of Seminole County

LOCATION AND TOPOGRAPHY (CONTINUED)

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913, and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.





Introduction

The development of a long-term fiscal plan provides the County with a comprehensive financial perspective that addresses issues of major concern while focusing on providing a consistent level of services to its citizens with available resources and maintaining future fiscal sustainability. The County updates its fiscal plan on an annual basis integrating forecasting, organizational planning, budgeting, and citizenry demand for services.

The following flow chart illustrates how long-term planning is linked to other County processes and identifies the tools required to effectively achieve desired results. The foundation for long-range analysis and decision-making is based largely on two key components: citizen input and the impact of our ever-changing fiscal environment.



The presentation of financial forecasts, program/service prioritization, and operational plans provide the Board with relevant information in determining service priorities for Seminole County citizens. These priorities are used to create countywide goals, which provide the framework for departmental objectives and identifying appropriate service levels. The end result of this process is demonstrated through the annual budgetary allocation of resources to the government service areas deemed most valuable by the citizens.

The County continually reviews its policies and strategies to maximize the use of available resources and provide management with a mechanism to ensure long-term financial stability and quality service delivery to the community. The goal is the application of consistent fiscal methodology for budget development, fund balance usage, capital improvement planning, service-level preferences, and efficient resource management through fiscal accountability.

Fiscal Planning

Community Input

Citizen input ensures that resources are applied to the services citizens desire most. The following methods are used to promote maximum participation:

- Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- ✓ Public meetings are scheduled and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

Five-Year Forecasts

The five year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- ✓ Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

Program/Service Prioritization and Operational Plans

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

 Departments are required to demonstrate a maximized use of resources; providing efficiencies while assessing program effectiveness.

- ✓ Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- ✓ Departments present operational plans or longterm challenges to the Board based on future legislative impacts and resource limitations.

Capital Improvements Planning

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- The Capital Improvements Program provides a five year planning focus for infrastructure needs as well as funding strategies.
- Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.

BUDGET EXECUTION AND AMENDMENT

The Budget Execution and Amendment Policy is contained within the Seminole County Administrative Code, Section 22.5(I)¹, which was approved by the Board of County Commissioners. According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System² as follows: Personal Services, Operating Expenditures /Expenses, Internal Charges, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is only checked at the object level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total subobjects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units in order to provide additional management capabilities and cost tracking. Accordingly the budget established for the North Branch Library Circulation Business Unit cannot be utilized for expenditures of the North Branch Library Information Business Unit, although both are General Fund supported and within the same department/division/program. Expenditures cannot be made unless the expenditure is supported by a budgeted amount.

The Budget may be amended or adjusted by either the Board of County Commissioners or In accordance with the County Manager. Florida Statues, only the Board of County Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated to the County Manager's Office the ability to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the ability to change the budget in order to amend the approved list of purchases, capital equipment the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager's Office.

Changes to the Budget which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting³. Changes to the Budget which are approved by the County Manager's Office are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular public basis at а Board of County Commissioner's meeting as an informational item.

¹ The Administrative Code is available online at http://www.seminolecountyfl.gov/ca/admin_code/.

² This document can be found at

http://www.myfloridacfo.com/aadir/localgov/Charts_ Manuals.htm.

³ Agendas of recent and upcoming meetings are available at

http://www.seminolecountyfl.gov/agenda/index.asp.

FUND BALANCE

The fund balance policy establishes a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., shortfalls and unanticipated revenue expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for taxsupported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.

calculating In the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance. The unreserved/undesignated fund balance level for the General Fund, Transportation Trust Fund and Fire Fund shall be maintained in the range of 5% to 10% of operating revenues.

DEBT MANAGEMENT

The Debt Management Policy establishes parameters and guidelines governing the issuance, management, reporting and continuing evaluation of all debt obligations issued by Seminole County. The Policy serves as a tool to guide the County in evaluating the impact of each debt issuance on the County's overall financial position and credit quality; helping to ensure that debt issued is prudent and affordable. The Policy is designed to improve the quality of decisions, provide standards for the structure of debt issuance, identify goals and demonstrate the County's commitment to long-term financial planning, including the County's capital improvement plan.

The County will consider and evaluate debt issuance to pay for capital asset acquisition, construction, replacement or improvement. In general, debt is not considered an acceptable means to fund current operations (including ongoing capital asset maintenance, period replacement and renewal); however, in limited cases where there is a reasonable certainty that a known source of revenue will be received to repay the debt or where there is a clear financial emergency that was not anticipated, debt may be deemed appropriate.

The County is guided by three principles in selecting a funding source for capital:

- Equity when appropriate, the beneficiaries will pay for the capital.
- Effectiveness the County will evaluate the use of funding sources to ensure resources are utilized in the most effective manner
- Efficiency the County will select financing techniques that provide for the lowest total cost consistent with acceptable risk factors

The County may issue General Obligation Debt only upon approval of the voters after a general election as required by Florida law. The County may issue debt secured by non-ad valorem revenues if pledged revenues shall be sufficient to maintain required debt service coverage or if financial forecasts indicate that no operating

Fiscal Policies

transfers from the general fund are required to repay the debt. The County may issue short term debt when it is determined to be the most beneficial way to provide for immediate needs, or it provides an interest advantage by delaying the issuance of long term debt. The County may participate in debt pools or low interest rate loans if it is financial beneficial. The County may enter into lease-purchase agreements for the acquisition of capital equipment when it is advantageous to an outright purchase. The County will consider inter-fund borrowings on a case-by-case basis, and only when planned expenditures in the fund originating the loan would not be affected. The County may sponsor conduit debt for activities that have a general public purpose and are consistent with the County's overall service and policy objectives.

Debt shall only be issued if an objective analytical approach indicates that the County has the capacity to repay the debt without significantly limiting future operations.

Debt will be structured to achieve the lowest possible net cost to the County given economic and financial conditions at the time of the sale, the urgency of the project, and the nature and type of security provided. The County will normally structure debt with fixed interest rates and level debt service in order to maintain a stable debt service load. Debt will be structured for the shortest period consistent with a fair allocation of costs to beneficiaries or users. Generally, the debt maturity should not exceed the estimated useful life of the asset acquired using the debt proceeds or thirty years, whichever is shorter.

The County may issue debt obligations structured to fund interest and/or principal payments during the construction period of the related project if circumstances indicate this is the most advantageous method of funding.

Letters of credit, bond insurance, or other vehicles which improve the credit quality of the

underlying debt may be used when the net debt service is reduced by more than the costs of the enhancement.

The County will sell its debt utilizing the method of sale that is likely to achieve the lowest cost of borrowing. The County will consider refunding outstanding debt when the net present value savings of the new debt issuance when compared to the existing debt is at least 3%.

CHANGES TO FINANCIAL POLICIES

The Fiscal Services Department continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners for discussion and action. If any changes to the policies are the Board approved by of County Commissioners, the updated policies will be included in the County's Administrative Code which can be viewed at www.seminolecountyfl.gov/ca/admin_code/.

Introduction

Long-term financial planning has enabled Seminole County to maintain a sound financial position while weathering the current economic crisis. The national economic recession has resulted in budget deficits across the State; the magnitude of which ultimately impacts the quality of life for local communities.

Local governments have experienced continued decreases in revenue from property taxes, sales tax, gas taxes, local charges for services, and tourism. Although County revenues have steadily decreased, there remains a strong reliance on County services by its citizens. With no expectation of strong revenue growth within the next five years, implementing strategies to balance the budget and ensure fiscal stability is critical to the county's long-term sustainability.

The Fiscal Year 2011/12 budget was developed predicated on proactive measures that focused on maximizing resources efficiently and protecting the public from unpredictability in local taxes and fees, while maintaining quality service delivery to citizens. Employing a financial creating strategy of efficiencies in operations, building reserves, and improving fiscal policies contribute to the County's plan for future fiscal stabilization.

Strategy

Long-term Financial Planning promotes fiscal sustainability by focusing on strategies that emphasize the structural balancing of revenues and expenditures with minimal reliance on reserves.



The following are the three key elements of the financial strategy utilized in Fiscal Year 2011/12:

 Efficiency Measures/ Budget Reductions/ Suspension of Salary Adjustments/ Decrease in Retirement Contributions

The Countywide General Fund continues to face the greatest stability challenge. Due to a high level of operational reliance on property tax and sales tax revenues, and the responsibility of increased amounts of mandated costs being imposed legislatively, reductions made to structurally balance the budget must be large enough to sustain economic fluctuations in the future. The County has reduced general revenue supported operating expenditures approximately \$55 million since Fiscal Year 2007/08, and has on-going annual savings

Financial Strategy

from staff reductions (of 18% of the regular workforce), totaling approximately \$17 million.

In response to slower economic growth, and low consumer confidence, the County must continue to seek more effective ways to Zero-based budgeting concepts operate. were previously implemented to formalize the justification of expenditures in budget development. For FY2011/12, departments required to submit budget were appropriations at the detailed item level for This Program operations. negates assumptions for entitlement increases over prior year expenditures, and requires a thorough comparative analysis of budget to actual expenditures at year end. It provides a basis for identifying the true costs of services/programs provided to citizens and levels of service delivery.

Departments conducted operational reviews to assess program/service needs, potential consolidation, service and efficiency reductions. In lieu of Salary increases, discretionary one-time pay adjustments of \$1,200 were given to employees. The state required governmental employees to contribute 3% of their salary to their retirement, while reducing the county's contribution by an average of 7%, which resulted in an agency savings of approximately \$5M.

Other operational savings of approximately \$7M have been offset by increased costs in state mandated programs such as Medicaid and the provision/management of Driver's License Offices, by an estimated \$4M.



Short Term Use of Economic Stabilization Reserves to fill the \$14.9M Budget Gap in FY 11/12 must be addressed in the long term for financial sustainability.

2) Revenue Stabilization

The implications of Florida's property tax reform and the economic recession have greatly challenged the local government's ability to generate sufficient revenues to fund government services. FY 2011/12 General Revenue expenditure requirements exceed anticipated current revenues by \$14.9M. This budget gap in the short term has been offset by economic stabilization, reserves but must be addressed in the longterm for financial sustainability.

Although economists view the recession as formally ended in June 2009, foreclosures and housing inventories will continue to impact property values into the next fiscal year. FY 2011/12 countywide property values fell 5.4% and are expected to decline another 3% in FY 2012/13 before impending stabilization in FY 2013/14.



Countywide taxable property values fell 5.4% in 2011 and are expected to decline another 3% in 2012 before stabilization begins in 2013. Since FY 2007/08 taxable values have dropped 28.5%.

Countywide taxable property values have declined 28.5% in Seminole County since FY 2007/08 which marked the start of the economic recession and voter approval of Amendment 1 exemptions. The result of this decline is a loss of more than \$9M in ad valorem revenue for each mill levied countywide.

Following three years of spiraling revenue declines, signs of the economy bottoming out are beginning to surface in sales tax, tourism, gas tax and other major revenue sources. Revenue remained relatively flat in FY 2010/11 and is expected to remain the same in FY 2011/12 with marginal growth in tourism and state shared sales tax; no substantial future growth is expected in the five-year forecasted period.

3) Reserves Utilization

The County proactively increased reserves during the past few years to support county operations during economic fluctuations. A portion of those reserves are designated for future Economic Stabilization. Utilization of reserves to offset an operational deficit to achieve financial balance minimizes the effects on service delivery and tax burden to the public. The recommended approach uses economic stabilization reserves during the five-year forecast period, allowing time for recovery of revenue streams.

Five Year Forecast / General Revenue Funds:

Seminole County's five year forecast illustrates the projected financial stability of General Revenue Funds, inclusive of the General, Transportation, Mass Transit and Stormwater funds, for Fiscal Years 2011/12 through 2015/16. These are the major funds dependent on General fund countywide ad valorem revenue support.

The General Revenue forecast was formulated based on maintaining FY 2011/12 service delivery levels throughout the forecast period. Operating expenditures are expected to increase slightly each year during the forecast period due to inflation and other uncontrollable costs. A nominal increase for salary adjustments beginning in FY 2013/14 that will allow the County to remain competitive expanding with the private sector workforce has also been assumed.

Revenues are projected at flat to modest growth throughout the forecast. Ad valorem revenue, accounting for 60% of General Revenue, current has been predicated on the adopted countywide property tax rate of 4.8751 mills. Taxable property values, which declined by 5.4% in FY 2011/12, are expected to drop an additional 3% in FY 2012/13 before stabilizing with slow recovery in the latter vears.

Financial Strategy

Operational balancing, reflected on the Revenue" "General forecast chart. represents the funding difference between projected revenues and expenditures. This column indicates the structural imbalance or the amount of reserves needed to support ongoing General Revenue operations. Essential services supported predominately by general revenue funding include: law enforcement, jail operations, court facilities and services, libraries, parks, roads/drainage, constitutional officer planning, development, services, and county administration.

Future deficits reflect forecast assumptions and shows what could happen to reserves in the absence of policy direction to cut costs or increase funding. Economic Stabilization reserves are intended to offset a portion of the operational deficit in order to achieve financial stabilization and minimize the effects on service delivery and tax burden to the public. Contingency



Reserves are the County's emergency reserves, set aside for unanticipated circumstances and events. Contingency Reserves are maintained at \$20M through FY 2014/15 as imbalances permit and Economic Reserves is the reserve balance remaining each year above this amount.

The use of Economic Stabilization reserves allows time for stabilization and recovery of revenue streams and to implement additional operational efficiency strategies. Based on forecasted future operational

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Forecast: 4.8751 mills General Revenue Funds*	Operational Balancing	Economic Stabilization Reserve	Contingency Reserve
FiscalYear 2011/12 (Assessments -5%)	-\$14.9M	\$49.2M	\$20.0M
FiscalYear 2012/13 (Assessments -3%)	-\$14.0 M	\$36.4 M	\$20.0 M
FiscalYear 2013/14 (Assessments +0%)	-\$17.7M	\$20.0M	\$20.0M
FiscalYear 2014/15 (Assessments +2%)	-520.3M	\$1.1M	\$20.1M



balancing deficits, Economic Stabilization reserves will be depleted in FY 2014/15 and Contingency reserves will fall below minimum levels in FY 2015/16 and will be exhausted in FY 2016/17. The Board of County Commissioners will need to address each year's budget, so interim steps can be taken to prevent reserve deficits from coming to actual fruition.

Over the past four years, various strategies have been implemented to stabilize the operational budget while maintaining service levels that sustain the quality of life that our citizens have come to enjoy. As the economy continues its sluggish climb to recovery, continuous work must be done to keep the County on a course of financial stability and resiliency. The function of local government is ultimately limited by its ability to pay for services. The challenge is to continue to identify the most critical priorities and direct resources to those areas; maintaining a budget that reflects an appropriate and responsible plan for meeting the core services and requirements of the community.

Budget Calendar



OVERVIEW

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal sustainability.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

In order to achieve a more cost-effective service zero-based delivery, а budget development methodology continued to be utilized in Fiscal Year 2011/12. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priorities to higher priorities, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The annual budget process for Seminole County is approximately eight months starting in January and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus, as a result of the fiscal realities of the current economic environment coupled with the continued implications of Property Tax Reform legislation.

BUDGETARY BASIS/ASSUMPTIONS

The Florida Legislature passed comprehensive property tax reform legislation in 2007. This legislation imposed a "maximum millage" through Florida Statutes 200.185 and 200.065 creating limits on the amount of taxes that can be levied. Seminole County decreased the Countywide based millage in Fiscal Year 2010/11 from 4.900 to 4.8751 and voted to maintain the same level at 4.8751 in Fiscal Year 2011/12.

	FY2011/12 BUDGET DEVELOPMENT
	CALENDAR
01/10/11-	Departmental business planning meetings; preliminary
02/01/11	analysis and fee revision updates.
1/11/11-	Internal Service Review with Central Services
2/1/11	
01/25/11-	Board of County Commissioner's preliminary budget
02/01/11	meetings/financial overview and fund forecasts.
03/01/11	Budget development, input & review with departments
04/01/11	
03/01/11-	Capital Improvement Program Budget development
04/01/11	and project updates
04/04/11-	Final budget adjustments & management review
04/15/11	
04/26/11	County Manager/Departmental Consensus Meetings
05/06/11	
06/01/11-	Budget Division Worksession/Five-Year Capital
06/30/11	Improvement Preparation
07/26/11	BCC Adoption of Tentative TRIM Rates
08/03/11-	Board of County Commissioners Fall Worksession
08/04/11	
09/14/11	First Public Hearing – Tentative Budget Approved
09/27/11	Second Public Hearing – Budget Adopted

Guiding principles to lay the foundation for preparation of the budget development process began with the following:

- \checkmark No new taxes or increases to tax rates.
- ✓ Continue suspension of pay for performance adjustments for the workforce.
- ✓ Continue rightsizing of workforce, primarily through natural attrition
- ✓ Continue reduction of operating costs where possible
- ✓ Utilize reserves in a responsible manner, while maintaining appropriate levels
- ✓ Defer capital projects to avoid additional resulting operating costs.

The revenue budget was prepared based on historical trends, legislative actions and available economic data. The expenditure budget was based on a review of actual expenditures and an analysis of department/programs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

We ensure Transparency in the Budget Process by:

✓ Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.

Budget Process

- ✓ Providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described above.
- ✓ Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments and information about the County budget.

Funding Requirements for Programs/Services:

- ✓ Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- ✓ Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- ✓ Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The Fiscal Year 2011/2012 revenue and expenditure budget assumptions are as follows:

Revenues:

- ✓ Ad valorem revenue estimates were budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- ✓ The current countywide millage rate of 4.8751 and the Countywide Debt Service millage was maintained at last year's level of 0.1700. Property values were estimated to fall by 5.3% for Fiscal Year 2011/12 tax year resulting in a \$6.3 million reduction in ad valorem revenue. In total, countywide property tax (ad valorem) revenue was reduced by \$9.2 million in Fiscal Year 2011/12 from the previous year.
- ✓ The MSTU Fire/Rescue (2.3299)and Unincorporated Road MSTU (0.1107) millage rates remained unchanged. However, property dropped 2.0% and valuations 7.6% consecutively, impacting property tax (ad valorem) revenue for those taxing units by the same percentage reduction.
- ✓ Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were

projected based on current economic trends, historical receipts, and state estimates. Collection trends of major revenue sources began to stabilize in Fiscal Year 2010/11, therefore predominately flat revenue growth is assumed for Fiscal year 2011/12.

- ✓ Infrastructure sales tax revenue is based on only three months of collections as the tax expires on December 31, 2011. The gross revenue is estimated at \$14.6M. The revenue is shared with Seminole County Public Schools and cities. Seminole County share for FY2011/12 is estimated at \$11.5M; the school Board is estimated at \$1.0M; and the cities are projected to receive \$2.1M.
- ✓ Communication Service Tax assumes a flat revenue growth based on Fiscal Year 2010/11 collection trends.
- ✓ Interest income projections reflect the return on investments experienced since the decline of the financial markets and were reduced based on the current economy and interest rates.
- As approved by the Board of County Commissioners water and sewer revenues are based on a 3% rate increase, effective October 1, 2011, to support new debt funding requirements as well as existing debt and credit ratings.

Expenditures:

- ✓ <u>Personal Services</u>
 - ✓ Budgeted compensation is at 100% of actual pay rates with no adjustment factor.
 - ✓ The Board of County Commissioners directed that a one-time bonus of \$1,200 (after taxes) be included in the Adopted Budget
 - ✓ Specific vacant positions were detailed and proposed for permanent elimination.
 - ✓ Reductions in force included in the budget have been adopted by the Board of County Commissioners.
 - ✓ Retirement rates were budgeted as established by state legislature effective July 1, 2011 at a 39% to 64% decrease over last year's rates.
 - ✓ FICA (Social Security, Medicare) contributions were budgeted at 7.65% of

Budget Process

total salaries and overtime in accordance with federal law.

- ✓ Health benefits are self-insured by the County. Rates were established annually based on experience of the program and funds available in the Health Insurance Funds. Health insurance premiums were budgeted with a 0% increase over last year's rates.
- ✓ Workers compensation is provided through the County's Self Insurance Fund. Rates are established annually based on the actuarial determined funding requirements and Individual costs centers have been charged, allocating the cost across applicable funding sources countywide. Expenditure levels are adequate to provide for the workers compensation program.
- ✓ <u>Operating Expenses:</u>
 - ✓ Operating budgets have continued to be reduced substantially due to revenues being impacted by legislative actions and declining economic conditions. This trend was continued in the Fiscal Year 2011/12 budget process. Some areas where this contraction occurred most included travel and training, leased equipment, general operating supplies; areas where expenses were more discretionary in nature. Operating budgets with additional requests deemed critical to operations were considered for inclusion in the budget upon county management approval.
- ✓ *Internal Service Charges:*
 - ✓ The internal service needs of county departments facilities such as maintenance, fleet maintenance, telephones, postage, printing and technology equipment were assessed by internal service departments providing such support, and charged to user departments based on projected use. Greater emphasis was placed on

internal support function in Fiscal Year 2011/12 Budget cycle than in previous years.

✓ Cost Allocation:

- ✓ Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services. The total costs incurred to provide internal services as well as administrative services such as support services, human resources, fiscal management, purchasing, and risk management allocated are user to departments. Methodology utilizing specific factors or drivers is implemented to allocate these costs. Direct/indirect cost allocation assists in identifying the full cost of programs/services provided by the County to its citizens.
- ✓ <u>Property Liability Insurance:</u>
 - ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.
- ✓ <u>Capital Outlay:</u>
 - ✓ Departments provided justification for all capital equipment needs such as fleet and heavy equipment purchases and these were adopted into the budget.
- ✓ <u>Capital Improvements:</u>
 - ✓ Capital projects were reviewed by Fiscal Services and the County Manager and a complete listing was submitted for approval by the Board of County Commissioners.
- ✓ <u>Carryforward:</u>
 - ✓ Funding for specific items included in the Fiscal Year 2010/2011 budget which were not anticipated to be completed or
received by September 30, 2011 were carried forward into Fiscal Year 2011/2012.

Carryforwards are comprised of the following:

- Capital equipment based upon the anticipated delivery date of equipment.
- Operating grants based upon estimates of usage within the Fiscal Year 2010/2011 and the terms of the grant.

✓ <u>Constitutional Officers Budgets:</u>

- ✓ Budgets for constitutional officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the countywide budget for adoption.
- ✓ <u>Reserves:</u>
 - ✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. The focus for fund balance was on the County's General Fund. Therefore, efforts were on maintaining Reserves at a healthy level to ensure financial stability while providing services at a reasonable cost.

MONITORING THE BUDGET

The Fiscal Services Budget staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures that could potentially require additional budget.

- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Fiscal Services Budget staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

AMENDING THE BUDGET

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
 - The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund does not change.

Budget Process

- ✓ Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.
- ✓ Only the following transfers may be made between funds:
 - Transfers to correct errors in handling receipts and disbursements
 - Budgeted transfers
 - Transfers to properly account for unanticipated revenue or increased receipts.

See the Long-Term Planning / Fiscal Policies section for additional information regarding the County's budget amendment process. The Seminole County Administrative Code Section 22.5 includes the county's detailed Budget Execution and Amendment policy.

FY 2011/12 Total Budget \$798,498,062

GOVERNMENTAL FUNDS:

GENERAL FUND - \$259,525,194

General Fund - \$250,393,087 Facilities Maintenance Fund - \$3,603,397 Fleet Replacement - \$2,000,000 Technology Replacement - \$500,000 Stormwater Fund - \$1,411,000 Economic Development Fund - \$1,617,710

RESTRICTED FUNDS:

OPERATING FUNDS - \$151,299,092

Police Education - \$244,528 Building Program Fund - \$2,394,700 Transportation Trust - \$25,169,683 Transportation -Ninth Cent - \$3,855,764 Tourist Development Fund - \$7,260,974 Tourist Dev-Prof Sports Franchise Tax - \$2,012,203 Fire Protection Fund - \$77,069,215 Court Support Technology Fee Fund - \$1,300,000 Arbor Violation Trust - \$10,000 Alcohol/Drug Abuse Fund - \$97,291 Teen Court - \$387,308 Emergency 911 Fund - \$7,717,422 MSBU Street Lighting - \$3,099,798 MSBU Solid Waste - \$18,884,062 Municipal Service Benefit Units Funds - \$1,796,144

DONATION FUNDS: - \$1,213,077

Natural Lands Endowment - \$1,007,847 Leisure Services - \$7,204 Public Safety - Systemwide Training - \$36,214 Libraries-Designated - \$7,251 Animal Services Donations - \$95,902 Historical Commission - \$20,885 Seminole County Expressway Authority - \$37,774

GRANT FUNDS: - \$22,856,352

Adult Drug Court Fund - \$299,867 Tank Inspection Fund - \$117,500 Petroleum Cleanup Fund - \$241,885 Ems Trust Fund - \$213,441 BCC Grant Funds - \$17,626,073 Affordable Housing Trust Funds - \$4,357,586

RESTRICTED FUNDS (Cont'd):

CAPITAL FUNDS - \$98,818,799

Jail Project 2005 - \$436,415 Natural Lands/Trails - \$3,616,246 Courthouse Projects Fund - \$425,270 Infrastructure Surtax Fund - \$88,090,201 Infrastructure - County Commission - \$69,246,514 Transportation Impact Fee Funds - (\$74,760,629) Boating Improvements - \$286,939 Development Impact Fee Funds - \$2,898,907 17-92 CRA - \$8,578,936

DEBT SERVICE FUNDS - \$13,157,673

General Revenue Bonds - \$1,594,201 Gas Tax Revenue Bonds - \$1,253,740 Limited Gen Obligation Bonds - \$4,931,358 Sales Tax Revenue Bonds - \$5,378,374

PROPRIETARY FUNDS:

ENTERPRISE FUNDS - \$210,969,552

WATER AND SEWER FUNDS

Water and Sewer - \$70,496,700 Connection Fees-Water - \$6,570,300 Connection Fees-Sewer - \$14,078,000 Water & Sewer Bonds, Series 2006 - \$6,848,000 Water & Sewer Bonds, Series 2010 - \$40,726,360 Water & Sewer Bond Reserve - \$18,132,512

SOLID WASTE FUNDS

Solid Waste - \$38,039,414 Landfill Management Escrow - \$16,078,266

INTERNAL SERVICE FUNDS - \$40,658,323

Property/Liability Insurance - \$8,330,873 Worker's Compensation Fund - \$7,960,717 Health Insurance Fund - \$24,366,733

Note: Only appropriated Funds are included in this document.

Overview

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, "funds" are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

<u>Governmental Funds</u>: Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a "modified accrual basis" or current financial resources basis.

Governmental Funds include the following fund types:

- a. The General Fund accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund.
- b. Special Revenue funds account for resources received from special sources which are dedicated or restricted specific uses.
- c. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.
- d. Capital Projects Funds account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.
- e. Agency Funds are custodial in nature and do not involve measurement of results of operations.

<u>Proprietary Funds</u>: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a "full accrual" basis.

Proprietary Funds include the following two fund types:

- a. Enterprise Funds account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. Internal Service Funds account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers' compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

Basis of Accounting. Generally accepted accounting principles ("GAAP") requires that local governments, such as Seminole County, base their financial statements on two different bases of

Financial Structure

accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on total economic resources. In modified accrual accounting, the focus of measurement is on current economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally, commercial or "for profit" entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting between governmental and proprietary funds, budgeting for all funds is based upon modified accrual principles. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), bad debts, and other non-cash related transactions are not included in the Budget. This allows the budget to be enacted as a current control and policy mechanism, without including non-cash related transactions which are the result of prior period cash transactions which will diffuse the focus of the budget from the current year. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

Funds in Each Group

GOVERNMENTAL FUNDS

GENERAL FUNDS:

General Fund – 00100

Account for all financial resources except those required to be accounted for in another fund.

Storm Water Fund – 13000

Account for the receipt and disbursement of funds designated to implement various water quality initiatives.

Economic Development Fund – 13100

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

Facilities Maintenance Fund – 00108

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

Fleet Replacement Fund – 00109

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

Technology Replacement Fund – 00111

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

Construction Management Fund – 30600

Account for countywide infrastructure construction and project management. The Adopted Budget does not include any funding in this fund. However, it is anticipated that the Project Carryforward in mid-December will provide continuing funding for this fund.

RESTRICTED FUNDS:

Police Education Fund – 00101

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

Building Program Fund - 10400

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

County Transportation Trust Fund – 101XX

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included subfunds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

Tourist Development Funds – 110XX

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

Fire Protection Fund – 11200

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county and Altamonte Springs. Primary funding is ad valorem property taxes in the unincorporated areas of the County as well as the cities of Winter Springs and Altamonte Springs.

Financial Structure

Court Support Technology Fund – 11400

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

Alcohol Drug Abuse Fund – 12300

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

Teen Court Fund – 12302

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

MSBU Street Lighting Fund – 15000

Account for special districts created for the safety of citizens in unincorporated areas of the County and may be established by referendum and by resolution pursuant to a petition by a proper percentage of property owners in the districts, or by ordinance. Assessments are on a front footage or lot basis.

MSBU Solid Waste Fund – 15100

Established to account for the special per-parcel assessments levied by the Board exclusively on the properties within the unincorporated area of the county. Assessments are collected by the Tax Collector and provide for solid waste services in the County.

Municipal Services Benefit Units Funds – 160XX

The Municipal Services Benefit Unit (MSBU) funds were created pursuant to the provisions of Section 125, Florida Statutes, to account for the cost of providing infrastructure improvements or municipal services for citizens within unincorporated Seminole County. Revenues are generated through non-ad valorem assessments levied upon properties located within the benefit unit.

Arbor Violation Trust Fund – 12200

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

Enhanced 911 Fund - 12500

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

Donations Funds – 00103 & 603XX

Account for receipt and disbursement of contributions from the general public for a specific purpose.

GRANT FUNDS:

County Grant Funds – 00102, 00106, 0110 11800, 119XX

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

Affordable Housing Trust Fund – 120XX

The local housing assistance trust fund was created pursuant to the provisions of Section 420.9075 (5), Florida Statutes, to account for the local housing distribution monies received from the State of Florida in connection with the State Housing Initiative Program (SHIP).

DEBT SERVICE FUNDS:

General Revenue Bonds – 21200

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of non-ad valorem taxes.

Gas Tax Revenue Bonds- 21400

The \$14,130,000 Gas Tax Revenue Refunding Bonds, Series 2002 were issued to refund the outstanding 1992A Gas Tax Revenue Refunding Bonds, which were issued to finance road construction, and are payable through a pledge of the County's Constitutional gas tax.

Limited General Obligation Bonds- 22100

Limited General Obligation Bonds were issued to purchase and improve natural/environmental lands. The \$6,090,000 and \$18,900,000 Limited General Obligation Bonds, Series 2005 and 2001, respectively, were issued pursuant to the November 7, 2000 referendum. The \$19,130,000 Limited General Obligation Refunding and Acquisition Bonds, Series 1996 were issued for the purpose of refunding the 1992 Bonds.

Sales Tax Revenue Bonds 2001 – 22500

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds, Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

CAPITAL FUNDS:

Boating Improvement Fund – 00104

Account for receipt and disbursement of commercial boat registration fees to improve County waterways.

Financial Structure

Infrastructure Sales Tax Fund – 115XX

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991 and 2001, for a period of ten years. Proceeds are used to fund the upgrading and construction of roads.

Transportation Impact Fee Funds – 126XX

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact Fee Ordinance. Use of funds is restricted to capital facilities that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee and South Central Impact Fee.

Development Impact Fee Funds – 128XX

Established to account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into this fund. The revenues generated are to be used for capital improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee and Library Impact Fee.

17-92 Redevelopment Fund – 13300

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

Jail Project Fund – 32000

Created to account for the proceeds of the Sales Tax 2005 bond issue and to record the costs associated with the jail expansion project.

Natural Lands/Trails Capital Project Fund - 32100

Created to account for the proceeds of general obligation bonds issue to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

Courthouse Projects Fund – 32200

Created to account for proceeds of Sales Tax Revenue Bond issue and to record the costs associated with the courthouse construction project.

PROPIETARY FUNDS

ENTERPRISE FUNDS:

Water and Sewer Funds – 401XX

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

Solid Waste Funds – 402XX

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but not limited to, administration, operation, maintenance, financing and related debt service.

INTERNAL SERVICE FUNDS:

Property/Liability Insurance Fund - 50100

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

Worker's Compensation Fund – 50200

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

Health Insurance Fund – 50300

Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.

Countywi	de E	Budget	Sur	nmary		
Fiscal Year	-	Actual 2009/10		dopted 2010/11	mended ` 2010/11	Adopted Y 2011/12
PROPERTY TAX RATES (In Mills)						
Countywide Voted Debt Service - Natural Lands/Trails		4.9000 0.1451		4.8751 0.1700	4.8751 0.1700	4.8751 0.1700
Total Countywide		5.0451		5.0451	5.0451	5.0451
Unincorporated Roads MSTU Fire MSTU		0.1107 2.3299		0.1107 2.3299	0.1107 2.3299	0.1107 2.3299
Totals		7.4857		7.4857	7.4857	7.4857
VALUE OF ONE MILL (In Millions) @ 96%						
Countywide Unincorporated Roads MSTU Fire MSTU		26.939 13.576 18.082		24.392 12.565 16.535	24.330 12.539 16.496	23.006 11.876 15.625
REVENUE/SOURCE SUMMARY (In Millions)						
Taxes - Ad Valorem Taxes - Other Grants (Federal/State/Local) Shared Revenues Charges for Services	\$	180.9 71.4 32.2 38.3 88.9	\$	163.9 70.7 23.2 41.1 92.9	\$ 163.9 70.7 50.8 40.8 93.5	\$ 154.5 38.9 24.0 41.1 96.2
Special Assessments/ Fees Miscellaneous Revenues		19.6 16.3 447.6		19.8 <u>9.8</u> 421.4	19.8 <u>11.6</u> 451.1	20.9 8.9 384.5
Other Sources Transfers - In Beginning Fund Balance		20.1 29.0 690.0		- 23.2 324.7	- 23.2 646.4	- 23.5 390.5
Totals	\$	1,186.7	\$	769.3	\$ 1,120.7	\$ 798.5
EXPENDITURE/USE SUMMARY (In Millions)						
Personal Services Operating Expenditures Internal Charges / Other Cost Allocations Capital Outlay Debt Service Grants and Aid * Constitutional Officer Transfers	\$	94.0 99.4 24.1 (20.2) 99.9 22.9 24.4 105.2	\$	97.5 118.4 28.3 (25.1) 47.2 33.5 70.7 106.4	\$ 97.7 126.4 28.3 (25.1) 295.1 33.5 97.0 107.1	\$ 92.5 117.2 29.7 (26.9) 93.6 33.5 21.5 109.9
Other Uses Transfers - Out Reserves		449.7 20.1 29.0 687.9		476.9 23.2 269.2	760.0 23.2 337.5	471.0 23.5 304.0
Totals	\$	1,186.7	\$	769.3	\$ 1,120.7	\$ 798.5

* For presentation purposes, the Constitutional Officer's Excess Fees have been reclassified from Revenues to Expenditures to reflect net costs.

Countywide Millage Summary

			pted Millage Rate By Fiscal Year	es	
	<u>2007/08</u>	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>
COUNTYWIDE					
General Fund	4.3578	4.5153	4.9000	4.8751	4.8751
SPECIAL DISTRICTS					
Unincorporated Road MSTU	0.1068	0.1107	0.1107	0.1107	0.1107
Fire/Rescue MSTU	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>
Total Special Districts	2.4367	2.4406	2.4406	2.4406	2.4406
TOTAL BCC APPROVED	6.7945	6.9559	7.3406	7.3157	7.3157
Votor Approved Millog					
Voter Approved Millage	<u>:5</u>				
COUNTYWIDE					
Debt Services					
Natural Lands/Trails Voted Debt	0.1451	0.1451	0.1451	0.1700	0.1700
TOTAL VOTER APPROVED	0.1451	0.1451	0.1451	0.1700	0.1700
			••••••		•••••
Other Agencies					
Seminole County School Board	7 (100	7 5 400	7 7000	7 0040	7 7000
St. Johns River Water	7.4130	7.5430	7.7230	7.8010	7.7220
Management District	0.4158	0.4158	0.4158	0.4158	0.3313
TOTAL OTHER AGENCIES	7.8288	7.9588	8.1388	8.2168	8.0533
				Tota	I
	<u>Countywide</u>	<u>Roads</u>	<u>Fire</u>	BCC App	
2006/07	4.9989	0.1228	2.6334	7.755	
2005/06	4.9989	0.1228	2.6334	7.755	
2004/05	4.9989	0.1228	2.6334	7.755	
2003/04	4.9989	0.1228	2.6334	7.755	
2002/03	4.9989	0.1228	2.6334	7.755	
2001/02	4.9989	0.6591	2.0971	7.755	
2000/01	4.9989	0.6591	2.0971	7.755	
1999/00	4.9989	0.6591	2.0971	7.755	
1998/99	5.1579	0.6591	2.0971	7.914	
1997/98	5.1638	0.6591	2.0971	7.920	
1996/97	5.1638	0.6591	2.0971	7.920	
1995/96	5.1638	0.6591	2.0971	7.920	
1994/95	5.1638	0.6591	2.0971	7.920	
1993/94	5.2714	0.7145	2.1058	8.091	
1992/93	5.3337	0.7244	2.1354	8.193	5

Five Year Gross Taxable Value Comparison

FY 200	7/08	*FY 200	8/09	FY 200	9/10	FY 201	0/11	**FY 201	11/12
	%		%		%		%		%
	OF		OF		OF		OF		OF
AMOUNT	Change	AMOUNT	Change	AMOUNT	Change	AMOUNT	Change	AMOUNT	Change

COUNTYWIDE:

Prior Year Gross Taxable Value	\$29,711,120,847		\$33,506,218,599		\$31,635,418,833		\$28,061,917,002		\$25,343,264,959	
Reappraisals Amendment 1 Exemptions	2,792,668,196	9.40%	42,148,719 (2,622,432,287)	0.13% (7.83%)	(3,939,224,931)	(12.46%)	(2,946,440,892)	(10.51%)	(1,513,596,609)	(5.97%)
Taxable Value without New Construction	\$32,503,789,043		\$30,925,935,031		\$27,696,193,902		\$25,115,476,110		\$23,829,668,350	
New Construction	1,002,429,556	3.37%	709,483,802	2.12%	365,723,100	1.16%	227,788,849	0.81%	134,713,255	0.53%
Gross Taxable Value	\$33,506,218,599	12.77%	\$31,635,418,833	(5.58%)	\$28,061,917,002	(11.30%)	\$25,343,264,959	(9.70%)	\$23,964,381,605	(5.44%)

UNINCORPORATED ROAD IMPROVEMENTS (MSTU)

Gross Taxable Value (Prior Year)	\$15,038,603,179		\$16,879,664,311		\$15,853,987,972		\$14,141,921,906		\$13,061,614,960	
Reappraisals Amendment 1 Exemptions	1,389,262,468	9.24%	20,566,358 (1,371,138,316)	0.12% (8.12%)	(1,930,346,334)	(12.18%)	(1,228,188,823)	(8.68%)	(762,354,636)	(5.84%)
Taxable Value without New Construction	\$16,427,865,647		\$15,529,092,353		\$13,923,641,638		\$12,913,733,083		\$12,299,260,324	
New Construction	451,798,664	3.00%	324,895,619	1.92%	218,280,268	1.38%	147,881,877	1.05%	72,075,769	0.55%
Gross Taxable Value	\$16,879,664,311	12.24%	\$15,853,987,972	(6.08%)	\$14,141,921,906	(10.80%)	\$13,061,614,960	(7.63%)	\$12,371,336,093	(5.29%)

FIRE RESCUE (MSTU)

Gross Taxable Value (Prior Year)	\$18,242,840,834		\$20,542,667,362		\$21,331,933,505		\$18,835,158,198		\$17,182,943,400	
Reappraisals Amendment 1 Exemptions	1,756,794,500	9.63%	250,007,886 (1,819,792,747)	1.22% (8.86%)	(2,730,832,688)	(12.80%)	(1,809,096,418)	(9.60%)	(990,658,442)	(5.77%)
Taxable Value without New Construction	\$19,999,635,334		\$18,972,882,501		\$18,601,100,817		\$17,026,061,780		\$16,192,284,958	
New Construction	543,032,028	2.98%	2,359,051,004	11.48%	234,057,381	1.10%	156,881,620	0.83%	83,827,262	0.49%
Gross Taxable Value	\$20,542,667,362	12.61%	\$21,331,933,505	3.84%	\$18,835,158,198	(11.70%)	\$17,182,943,400	(8.77%)	\$16,276,112,220	(5.28%)

*FY 2008/09 - Includes added exemption impact of Amendment 1. Amendment 1, approved by Florida voters on January 29, 2008, was implemented retroactive to January 1, 2008 and provided for an additional \$25,000 modified homestead exemption; a \$25,000 Tangible Property exemption; Save Our Homes portability up to \$500,000; and a 10% cap on increases in non-homesteaded assessments.

*FY 2008/09 The City of Winter Springs Fire Services merged with the Seminole County/Municipal Fire District -Taxable Value \$2,009,169,214 added under New Construction

Excluding the FY 2011/12 proposed budget, gross taxable values are derived from the Property Appraiser's DR403AC Final Revised Recapitulation of Ad Valorem Assessment Rolls

**FY 2011/12 valuations reflect the Property Appraiser's October 6, 2011 DR422 Certification of Taxable Values Prior to Completion of Value Adjustment Board

Unincorporated Residential Home Property Tax Calculation with an Average 2011 Preliminary Taxable Value of \$116,000 Includes a \$50K Countywide and \$25K School Board Homestead Exemption



1. School Board: The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Residents receive only a \$25K homestead exemption on School Board taxes because schools were excluded from the Amendment 1 homestead exemption increase.

2. Seminole County Government:

General Services: The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.

Roads: A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.

Fire Protection: A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, and territories that may be included by special mutual aid agreement.

Natural Lands/Trails Voted Debt: County-wide voter approved debt service millage necessary to repay bonds issued to acquire natural/environmental lands and to construct a county-wide trails system. Debt retirement will be in FY 2012/13.

3. St. Johns River Water Management District: Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.

Residential Home Property Tax Comparison with an Average 2011 Taxable Value of \$116,000 Includes a \$50K Countywide and \$25K School Board Homestead Exemption



	20	11 Millage I	Rates By Ta	xing Auth	ority			
Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
General Countywide	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
Countywide Voted Debt Natural Lands/Trails	0.1700	0.1700	0.1700	0.1700	0.1700	0.1700	0.1700	0.1700
School District	7.7220	7.7220	7.7220	7.7220	7.7220	7.7220	7.7220	7.7220
St Johns River Water Management District Total Countywide Millage	0.3313 13.0984	0.3313 13.0984	0.3313 13.0984	0.3313 13.0984	0.3313 13.0984	0.3313 13.0984	0.3313 13.0984	0.3313 13.0984
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.3299	2.3299						2.3299
City		2.8900	5.4500	3.6355	4.9900	4.8626	6.8250	2.4500
City Voted Debt						0.3071		0.1100
Total Municipal Services Millage	2.4406	5.2199	5.4500	3.6355	4.9900	5.1697	6.8250	4.8899
Total Millage Rate	15.5390	18.3183	18.5484	16.7339	18.0884	18.2681	19.9234	17.9883

Countywide FY 2011/12 Budget Adjustments

FY 2010/11 Adopted Budget Carryforward from FY 2009/10		\$ 769,314,520 * (15,661,149)
FY 2010/11 Base Budget		\$ 753,653,371
Budget Reductions:		
Eliminated Positions (net)	(381,000)	
Position Turnover (lower salaries)	(939,000)	
Overtime	(30,000)	
Retirement Rate Reduction (BCC Staff)	(4,721,000)	
Leased Computer Equipment	(670,000)	
Telephone Services	(135,000)	
Community Redevelopment Agency Contributions	(404,000)	
Sheriff	(1,655,000)	
Self-Insurance Rate Reductions	(800,000)	
Self-Insurance Program Reductions	(1,252,000)	
Capital Outlay	(1,338,000)	
Other net reductions	(504,000)	
Total Reductions		(12,829,000)
Budget Increases:		
Discretionary pay adjustment	1,564,000	
Child Mental Health Incentive	1,500,000	
Indigent Care/Medicaid	766,000	
Environmental Studies Center	120,000	
Park Master Plan Study	100,000	
Fuel	443,000	
Tax Collector	3,183,000	
Supervisor of Elections	658,000	
Total Increases		8,334,000
Other Budget Changes:		
Natural Lands Debt Service	(439,000)	
17/92 Community Redevelopment	(4,635,000)	
MSBU Program	793,000	
Self-Insurance Program Contingency	2,000,000	
Reserves	34,843,000	
Total Other Changes		32,562,000
FY 2011/12 Base Budget		\$ 781,720,371
Carryforward from FY 2010/11		 16,778,752
FY 2011/12 Adopted Budget		\$ 798,499,123

* Restated FY 2010/11 Budget for \$5.6M of fees returned by Constitutional Officers.

Countywide Budgetary Sources

The Countywide budget for Seminole County is funded by a variety of sources. These charts are intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects all funding sources represented in the Countywide annual budget, including beginning fund balances from the previous fiscal year and transfers between County Funds.



This chart reflects current revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.



FY 2011/12 Total Proposed Revenues \$384.5 million

Sources of funding:

Ad Valorem – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as "property tax".

Infrastructure Sales Tax – A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding transportation improvements and for the construction and renovation of schools. Only the County's portion, related to transportation improvements, is included in the County's budget. The tax is voter approved with an expiration date of December 31, 2011.

Other Taxes – Other tax revenues collected by the County, including gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

Special Assessments / Fees - A special assessment is a compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

Shared Revenue - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.

Grants - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

Charges for Services – These are charges for specific governmental and proprietary services provided to specific individuals/ entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs and other user charges.

Miscellaneous Revenues – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements. **Beginning Fund Balance** – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year's Reserves.

Transfers – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a "double counting" of revenues, and correspond to an equal amount of interfund expenditures.



		FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
	Та	axes			
Ad Valorem					
311100 Ad Valorem-Current		180,151,311	163,443,473	163,443,473	154,022,445
311200 Ad Valorem-Delinquent		732,583	504,000	504,000	504,000
-	Ad Valorem	180,883,894	163,947,473	163,947,473	154,526,445
Taxes - Other					
Limited Term Tax					
312600 Infrastructure Sales Tax	-	43,727,248	43,695,230	43,695,230	11,494,675
Ongoing Taxes					
312120 Tourist Development Tax		2,934,708	3,000,000	3,000,000	3,300,000
312300 County Voted Gas Tax		2,077,953	1,925,000	1,925,000	2,025,000
312410 1 - 6 Cent Local Option Gas Tax		7,346,211	7,000,000	7,000,000	7,250,000
312415 Local Alternative Fuel		3,455	0	0	3,500
314XXX Public Service Utility Tax					
314100 Utility Tax-Electricity		5,310,617	4,800,000	4,800,000	5,100,000
314300 Utility Tax-Water		945,722	1,030,000	1,030,000	1,100,000
314400 Utility Tax-Gas		221,559	225,000	225,000	150,000
314700 Utility Tax-Fuel Oil		811	1,500	1,500	1,500
314800 Utility Tax-Propane		0	0	0	75,000
315100 Communications Service Tax		8,234,460	8,500,000	8,500,000	7,875,000
316100 Business Tax	_	547,302	550,000	550,000	550,000
	Ongoing Taxes	27,622,798	27,031,500	27,031,500	27,430,000
	Taxes - Other	71,350,046	70,726,730	70,726,730	38,924,675
	Taxes	\$252,233,940	\$234,674,203	\$234,674,203	\$193,451,120

Special Assessments & Fees

Special Assessments & Fees

322100 Building Permits	1,310,307	1,300,000	1,300,000	1,300,000
322102 Electrical Permits	98,241	105,000	105,000	105,000
322103 Plumbing Permits	74,679	80,000	80,000	80,000
322104 Mechanical Permits	104,950	95,000	95,000	95,000
322106 Well Permits	5,010	5,000	5,000	5,000
322107 Sign Permits	15,943	20,000	20,000	20,000
322108 Gas Permits	16,157	15,000	15,000	15,000
323700 Franchise Fees - Solid Waste	73,975	45,000	45,000	50,000
324110 Impact Fees - Fire/Residential	82,078	60,000	60,000	60,000
324120 Impact Fees - Fire/Commercial	87,074	100,000	100,000	75,000
324310 Impact Fees-Transp/Residential	458,279	510,000	510,000	495,000
324320 Impact Fee-Transp/Commercial	1,149,502	990,000	990,000	1,030,000
324610 Impact Fees-Library/Residential	40,366	10,000	10,000	30,000
324620 Impact Fees-Library/Commercial	0	20,000	20,000	10,000
325110 Special Assessment Capital Improvement	67,433	61,200	61,200	55,700
325210 Special Assessment Service Charge	14,296,721	15,014,834	15,014,834	15,295,020
329170 Arbor Permit	3,105	4,500	4,500	4,500
329180 Dredge/Fill Permit	7,650	1,000	1,000	1,000
341200 Zoning Fees	196,526	220,000	220,000	200,000

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
Special Asse	ssments & Fe	es		
Special Assessments & Fees (continued)				
341910 Addressing Fees	8,410	10,000	10,000	10,000
342515 Inspection Fee - Environmental	16,560	12,600	12,600	12,600
342510 Inspection Fee Fire - Building Program	25	500	500	0
342516 Building - After Hours Inspections	8,160	10,000	10,000	10,000
342560 Engineering - Traffic Dev Review	124,096	105,000	105,000	105,000
342590 Building - Reinspections	110,831	115,000	115,000	120,000
342600 Public Safety - Fire Permits	78,480	70,000	70,000	70,000
342605 Fire Permits - Winter Springs	3,411	0	0	2,000
342630 Fire Inspection Fees	1,670	0	0	1,000
349200 Concurrency Review	8,662	20,000	20,000	10,000
367110 Competency Certificate	47,010	35,000	35,000	35,000
366400 Water/Sewer Connection	1,112,015	751,100	751,100	1,572,000
32 Special Assessments & Fees	\$19,607,326	\$19,785,734	\$19,785,734	\$20,873,820

Intergovernmental Revenue

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<u></u>				
331100 Grants-General	59,483	0	140,446	0
331200 Grants-Public Safety	67,974	0	0	0
331224 Sheriff-Federal Grants	486,091	482,731	875,238	415,803
331228 Supervised Visitation	0	0	400,000	380,707
331230 Emergency Management	131,868	899,841	1,402,763	852,606
331391 Other Physical Env Fed	194,891	0	11,784	0
331392 ARRA - Planning & Dev	185,715	2,729,119	2,728,030	0
331490 Trans Revenue Grant	419,799	0	4,315,562	0
331491 Transportation-Federal	3,461,935	0	7,696,557	0
331500 Shelter Plus Care	242,559	1,266,518	1,864,220	1,663,563
331501 Build America Bond	858,786	0	0	1,593,624
331510 Disaster Relief (FEMA)	0	0	0	0
331540 Community Development Block Grant	2,636,599	5,286,846	5,055,815	4,092,256
331541 CDBG - Recovery	398,376	289,886	249,826	0
331550 Emergency Shelter	78,500	106,003	106,384	107,801
331551 HPRP - Homelessness	454,168	624,777	537,013	206,553
331570 Neighborhood Stabilization Grant	3,939,919	2,096,237	5,702,487	5,471,403
331590 HOME Program	712,885	3,160,891	2,878,822	2,851,757
331690 CSBG-Community Services Block Grant	164,379	230,875	323,772	147,480
331691 ARRA - CSBG Recovery	368,019	0	0	0
331692 Child Mental Health	0	0	1,000,000	1,742,500
331693 Early Retirement	0	0	0	50,000
331700 Culture Recreation	145,162	0	150,065	0
331720 Federal Recreation	-44,954	0	0	0
331721 ERate Telecom Discount	32,333	32,500	32,500	32,500
331820 Adult Drug Court	151,551	492,485	354,444	299,867
334100 General Government Grant (State)	0	2,274	1,003	4,562
334164 Voter Education	0	0	0	0

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
Intergovernn	nental Reven	ue		
Grants (continued)				
334200 EMS Trust Fund Grant	49,436	678,522	653,573	213,441
334220 Public Safety Grant	1,793,120	113,216	134,826	86,489
334221 Sheriff-State Grants	4,582,894	3,379,267	3,379,267	3,250,199
334310 Water Supply Grant	0	0	342,441	0
334360 Stormwater	1,030,824	0	932,049	0
334365 Stormwater Management-Howell Creek	5,879	0	0	0
334370 Stormwater Retrofit	71,138	0	33,689	0
334390 Tank Inspection Grant	78,801	152,355	198,432	117,500
334392 Other Physical	354,414	331,373	497,742	241,885
334393 FL Fish and Wildlife - Lake Jessup	36,207	0	38,793	0
334490 Transportation Rev	2,053,741	580,262	4,727,193	0
334510 Disaster Relief (State)	61,025	0	0	0
334691 HRS/CDD Contract	2,801	0	0	0
334697 Mosquito Control Grant	0	37,000	37,000	18,396
334710 Aid To Libraries	152,399	150,000	150,000	135,000
334720 Florida Recreation Grant	0	0	208,296	0
334750 Environmental	0	0	348,000	0
334790 FDOT - Sylvan Lake	1,910	0	0	0
337300 NPDES Cities	15,853	0	0	0
337900 Local Grants & Aids (SW Watershed, NPDES, etc.)	59,664	40,676	3,242,373	40,000
389400 Proprietary-Other Grants	5,842,815	0	0	0
389700 Proprietary-Capital	900,945	0	0	0
Grants	32,239,904	23,163,654	50,750,405	24,015,892
Shared Revenues				
335120 State Revenue Sharing	7,208,363	7,015,000	7,015,000	7,386,500
335130 Insurance Agents	120,882	120,000	120,000	120,000
335140 Mobile Home Licenses	36,036	31,000	31,000	31,000
335150 Alcoholic Beverage	120,560	135,000	135,000	135,000
335160 Sales & Use Tax	446,500	446,500	446,500	446,500
335180 Half-Cent State Sales Tax	19,030,857	18,500,000	18,500,000	19,200,000
335210 Firefighters Supplement	89,872	85,000	85,000	100,000
335220 E911 Wireless	1,286,833	1,250,000	1,250,000	1,350,000
335225 E911 Telephone	1,217,663	950,000	950,000	950,000
335491 Constitutional Gas Tax	3,519,462	3,405,000	3,405,000	3,550,000
335492 County Gas Tax	1,534,011	1,500,000	1,500,000	1,500,000
335493 Motor Fuel Tax	119,713	135,000	135,000	135,000
335520 SHIP State Housing	1,073,082	5,521,899	5,260,272	4,357,586
335691 Choose Life Plate Fees	20,336	20,000	40,797	0
335710 Boating Improvement	78,461	80,000	80,000	78,000
337100 Economic Incentive	93,000	68,750	68,750	44,500
338410 Tax Increments-Cities	853,247	675,731	675,731	666,739
338420 Tax Increments - County	1,415,324	1,129,217	1,129,217	1,010,533
Shared Revenues	38,264,202	41,068,097	40,827,267	41,061,358

Intergovernmental Revenue

\$70,504,106 \$64,231,751

		FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
	Charges E	or Services			
Internal Incurance Dramiuma	Charges	of Services			
Internal Insurance Premiums					
341210 Internal Service Fees		5,444,420	4,680,000	4,680,000	3,950,000
341220 Health - BOCC Employer		7,211,278	10,392,000	10,392,000	10,212,000
341230 Health - BOCC Employee		1,938,235	2,594,000	2,594,000	2,482,000
341240 Health - BOCC Retiree		679,694	874,000	874,000	964,000
341250 Health - BOCC Cobra 341260 Health - Tax Collector		145,871	241,000	241,000	78,000 688,000
341265 Health - Property Appraiser		521,461 0	673,000 0	673,000 0	500,000
341270 Health - Supervisor of Elections		94,772	134,000	134,000	142,000
341280 Health - Port Authority		23,588	34,000	34,000	34,000
-	ternal Insurance	16,059,319	19,622,000	19,622,000	19,050,000
Water and Sewer					
343310 Water Utility-Residential		17,712,860	19,075,000	19,075,000	19,845,000
343320 Water Utility - Bulk		47,869	54,500	54,500	56,000
343330 Meter Set Charges		122,386	122,080	122,080	122,700
343340 Meter Reconnect Charges		349,156	350,000	350,000	350,000
343350 Capacity Maint-Water		6,534	6,000	6,000	6,000
343360 Recycled Water - Bulk		703,004	763,000	763,000	1,042,000
343510 Sewer Utility - Residential		20,727,680	22,220,000	22,220,000	23,680,000
343520 Sewer Utility - Bulk		3,186,550	3,108,000	3,108,000	3,201,000
343550 Capacity Maint-Sewer	Water and Sewer	14,875 42,870,914	17,000 45,715,580	17,000 45,715,580	17,000 48,319,700
	Water and Sewer	42,070,914	43,713,300	45,715,560	40,519,700
Solid Waste					
343412 Transfer Station		10,066,941	9,300,000	9,300,000	9,300,000
343414 Osceola Landfill		775,996	900,000	900,000	800,000
343417 Recycling Fees		1,320,953	1,200,000	1,600,000	1,500,000
343419 Other Landfill Charges		6,760	12,000	12,000	6,000
-	Solid Waste	12,170,650	11,412,000	11,812,000	11,606,000
Court Charges					
	_	40.4 700	100.000	100.000	400.000
341160 Court Technology - \$2 Recording Fe 348880 Supervision - Probation	e	464,792 869,848	490,000 900,000	490,000 900,000	490,000 900,000
348921 Court Innovations		130,753	131,250	131,250	131,250
348922 Legal Aid		130,753	131,250	131,250	131,250
348923 Law Library		130,753	131,250	131,250	131,250
348924 Juvenile Alternative		130,753	131,250	131,250	131,250
348930 Facilities Fee-County \$30 Traffic		2,049,753	2,300,000	2,300,000	2,300,000
348991 Teen Court -\$3 Court Cost		204,711	205,000	205,000	175,000
342910 Impound/Immobilization		19,029	15,000	15,000	20,000
342920 Supervisor - PAY		29,158	35,000	35,000	30,000
348992 Police Education - \$2 Court Cost		64,834	64,000	64,000	58,750
348993 Crime Prevention Court Costs		96,441	90,000	90,000	95,000
348994 Alcohol/Drug Abuse		51,351	48,000	48,000	41,000
348995 Criminal Justice Ed \$2.50 Court Cos		190,601	180,528	180,528	176,250
Court I	Related Revenue	4,563,530	4,852,528	4,852,528	4,811,000

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
Charges For Se	ervices (Conti	nued)		
Governmental Services				
341320 Admin - School Impact Fee	82,251	65,000	65,000	75,000
341350 MSBU Applications	900	1,050	1,050	5,500
341520 Sheriffs Fees	35,112	502,500	502,500	553,000
342100 Sheriff Contracts	2,222,835	1,617,312	1,617,312	1,521,604
342320 Housing of Prisoners	3,350,396	2,400,000	2,400,000	3,011,250
342330 Inmate Fees	299,048	295,000	295,000	291,000
342390 Housing Of Prisoner-Other	38,974	45,000	45,000	45,000
342430 Emergency Management	1,788	1,000	1,000	1,500
342530 Iron Bridge	200,000	205,000	205,000	202,400
342610 Ambulance Transport	3,880,326	3,200,000	3,200,000	3,500,000
342930 Training Center Fees	60,909	50,000	50,000	70,000
343900 Other Physical Env Fees	1,096	1,000	1,000	1,000
343901 Tower Communication Fees	51,481	50,000	50,000	52,500
343902 Fiber WAN Fees	14,400	12,600	12,600	12,600
343904 Stormwater - Agencies (Public Services)	51,000	47,000	47,000	41,000
344910 Signal Maintenance - Agencies	708,980	688,000	688,000	697,784
344920 Fiber Construction and Maintenance	324,972	325,000	325,000	341,114
346400 Animal Control	219,406	250,000	250,000	225,000
347200 Parks and Recreation	1,305,395	1,230,000	1,230,000	1,300,000
347200 Passive Parks	1,000,000	0	1,200,000	86,000
347301 Museum Fees	1,925	1,500	1,500	1,500
347501 Yarborough Nature	16.610	1,500	1,500	20,000
349100 Fleet Service Charges - Agencies	295,655	200,000	353,562	200,000
369940 Reimbursements - Radios	295,055	120,000	120,000	120,000
Governmental Services	13,250,557	11,306,962	11,460,524	12,374,752
Charges For Services	\$88,914,970	\$92,909,070	\$93,462,632	\$96,161,452
	-			
	eous Revenue			
Interest				
361100 Interest On Investments	6,209,833	5,411,567	5,411,567	3,268,037
361120 SHIP Mortgage Interest	6,291	0	0	0
361130 Interest-Condemnations	70	7,000	7,000	100
361132 Interest - Tax Collector	2,787	500	500	150
361133 Interest - Sheriff	42,112	50,000	50,000	20,000
361200 Interest-State Board Administration	113	0	0	0
Interest	6,261,206	5,469,067	5,469,067	3,288,287
Fines & Forfeits		· •	· ·	
351150 Traffic-Parking	27,312	25,000	25,000	25,000
351700 Intergovt Radio Prog - \$12.50 Traffic	560,108	570,000	570,000	520,000
351910 Law Enforcemt Trust-Confiscations	266,446	0	0	020,000
	200,440	0	0	0

352100 Library

354200 Code Enforcement

359901 Adult Diversion - Pretrial

359902 Probation-Community Svc Insurance

354410 Arbor Violation

359903 Adult Drug Court

240,000

100,000

350,000

15,000

1,250,000

0

0

240,000

100,000

350,000

1,300,000

15,000

0

0

240,000

100,000

350,000

15,000

1,300,000

0

0

265,738

176,252

20,500

365,624

18,163

15,331

1,715,474

Fines & Forfeits

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
Miscellaneous Re	evenue (Cont	inued)		
Other Miscellaneous				
341357 Admin Fee - Solid Waste/MSBU	225,000	270,000	270,000	270,000
343903 Reband 800 MHZ Settlement	480,144	0	463,857	0
362100 Rents And Royalties	87,020	53,250	53,250	63,750
364100 Fixed Asset Sale	121,147	118,500	118,500	53,500
365101 Methane Gas Sales	318,437	280,000	280,000	380,000
366100 Contributions & Donations	1,244,864	25,000	431,488	0
366101 Contributions/Port Authority	800,000	550,000	550,000	450,000
366150 Proportionate Share - Transp Improvemts	119,051	0	0	0
367200 Gain/Loss-Fixed Asset	25,732	0	0	0
369100 Tax Deed Surplus	217,962	0	0	0
369120 SHIP Mortgage Principal	8,515	0	0	0
369310 Insurance Proceeds	976,642	791,000	791,000	2,104,000
369900 Miscellaneous-Other	1,852,560	385,000	1,016,566	530,550
369910 Copying Fees	60,485	55,500	55,500	54,700
369911 Maps and Publications	176	1,000	1,000	1,000
369912 Miscellaneous Sheriff	741,495	550,000	558,420	475,000
369920 Miscellaneous - Elections	7,198	6,500	6,500	6,500
369921 Advertising	0	0	0	0
369930 Reimbursements	1,065,305	10,000	203,004	10,000
Other Miscellaneous	8,351,733	3,095,750	4,799,085	4,399,000
Miscellaneous Revenue	\$16,328,413	\$9,864,817	\$11,568,152	\$8,937,287
	¢ 4 47 EQQ 755	¢404 465 575	¢454.000.000	¢284 500 000
TOTAL CURRENT REVENUES	\$447,588,755	\$421,465,575	\$451,068,393	\$384,500,929

Other Sources

Debt Proceeds					
385100 Proceeds Of Refunding		20,125,000	0	0	0
	Debt Proceeds	20,125,000	0	0	0
<u>Transfers</u>					
381100 Transfer		28,956,826	23,189,413	23,189,413	23,456,286
	Transfers	28,956,826	23,189,413	23,189,413	23,456,286
	Other Sources	\$49,081,826	\$23,189,413	\$23,189,413	\$23,456,286

Beginning Fund Balance

Beginning Fund Balance					
399999 Beginning Fund Balance		690,042,125	324,659,533	646,417,751	390,540,847
	Beginning Fund Balance	\$690,042,125	\$324,659,533	\$646,417,751	\$390,540,847

TOTAL COUNTYWIDE SUMMARY OF SOURCES \$1,186,712,706 \$769,314,521 \$1,120,675,557 \$798,498,062

Ad Valorem Tax - Ad valorem revenue is a property tax based on a millage rate applied to each thousand dollar increment of taxable real estate and tangible personal property value. Each year, the Property Appraiser's Office determines the property values on the tax roll as of January 1 and certifies the just market value less exemptions for each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem taxes levied are budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs and the City of Winter Springs and the Road District MSTU includes unincorporated Seminole County.

The BCC also determines the county-wide voter approved debt service millage necessary to repay bonds issued to acquire natural/environmental lands and to construct a county-wide trails system. The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. Florida's Constitution prohibits the State of Florida from imposing property tax.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 40% of all current revenue. In the General fund, countywide property taxes account for 65% of current revenue.

Florida Property Tax Reform Summary

From 1995 to 2007, inequities in Florida's property tax structure brought about by the Save Our Homes differential and other property assessment procedures required under Florida law were highlighted by soaring property values that resulted in historic property tax increases. In some areas of the State property tax bills increased more than 200 percent during this period. The higher tax bills were borne disproportionately by businesses, newly homesteaded, and non-homesteaded property owners. Property tax relief was essential to all taxpayers. As a result, the 2007 Florida Legislature passed the largest property tax cut in Florida's history.

Property tax reform legislation consisted of two major components: (1) House Bill 1B, the "Property Tax Reduction and Reform" bill; and (2) SJR 2-D (Amendment 1), a property assessment/exemption amendment to the Florida Constitution. The first component, HB1B, is a statutory amendment that required counties, cities and special districts to rollback FY 2007/08 property tax rates to FY 2006/07 levels and to further reduce the rolled-back rate by 3%-9% based on tax increases levied since 2001/2002. Future increases to the rolled-back rate are limited by the State of Florida's per capita personal income growth unless a higher rate is approved by extraordinary vote of the governing body or by referendum. The second component of property tax reform legislation, Amendment 1 to the Florida constitution, was approved by Florida voters on January 29, 2008 and made retroactive to January 1, 2008 becoming effective with the 2008 tax roll and the FY 2008/09 adopted budgets. Amendment 1 provided for a \$25,000 modified homestead exemption: portability of the "save-ourhomes" differential up to \$500,000; a \$25,000 tangible personal property exemption; and a nonhomesteaded property assessment cap of 10%.

The rolled-back rate, which generates the same property tax revenue for local governments as was generated in the prior tax year, is a key element in determining maximum millage rates under property tax reform. The rolled-back rate however has an inverse relationship to property values. As property values increase, the rolled-back rate decreases and as property values decrease the rolled-back rate Because property tax reform was increases. enacted at the peak of the housing boom and property values have fallen exponentially since that time, the maximum millage rate enacted under tax reform will not impact Seminole County's adopted tax rates for several years and will continue to increase as long as property values decrease.

Florida property tax reform overall provided minimal relief to most property owners yet greatly impacted

local government revenue. The primary reason for this is that the School Board is exempt from property tax reform measures except for the "Save Our Homes" portability and the \$25K Tangible Personal Property exemption.

For example, School Board property taxes account for 55% of the average homesteaded property tax bill in Seminole County - property tax reform did very little to reduce School Board taxes. The average homeowner benefitting from "save-our homes" realized a \$159 savings in FY08 and \$99 in FY09 while County revenue was reduced by \$69M over the same two year period. Compounding the loss in ad valorem revenue was the fact that, unknowingly, property tax reform was enacted concurrently with the onset of the most severe economic recession since the 1930's thus contributing to unprecedented budget deficits across the state. Because of the economy, local governments and special districts had no means of offsetting the ad valorem revenue loss while Florida taxation inequities brought about by the Save Our Home exemption is now being erased by declining property values.

Seminole County Ad Valorem Tax History

Prior to property tax reform measures in FY 2007/08, countywide ad valorem tax rates in Seminole County had remained unchanged for 8 years at 4.9989 mills and for 13 years in the unincorporated area at 2.7562 mills. Only the voted debt service tax rate has varied annually based on amounts needed to meet principal and interest payments on voter approved debt.

Implementation of HB1B Property Tax Reform in FY 2007/08 resulted in an aggregate .9606 mill reduction for the BCC taxing districts. The General fund and Unincorporated Road MSTU property tax rates were adopted at the State maximum millage rate of 5% below the rolled back rate adjusted for Community Redevelopment Districts (CRA). The Fire/Rescue MSTU was set at 3% below the adjusted rolled back rate, the State maximum millage rate for MSTU's whose predominant function is the provision of emergency medical or fire rescue service. Although, countywide taxable value grew by 12.8% in FY 2007/08, a decrease of \$2.4M in property tax revenue was realized due to the decrease in tax rates. Based on maintaining the prior year tax rates, the true loss of property tax revenue associated with HB1B implementation was \$26.9M.

In FY 2008/09, the countywide and road district millage rates were increased by a total of .1614 mills to reflect the change in Florida Per Capita Personal Income pursuant to HB1B legislation while the Fire millage remained unchanged from the FY 2007/08 Although the aggregate tax rates adopted rate. increased slightly in FY 2008/09, ad valorem tax revenue declined by \$1.1M. A decrease of \$5.6M in ad valorem tax revenue was due to lower property valuations from declining market conditions and Amendment 1 exemptions. This decrease was offset in part by the addition of the City of Winter Springs to the Fire/Rescue MSTU which generated \$4.5M in ad valorem revenue for fire services provided to the city. After experiencing extraordinary growth in taxable valuation for the three years prior, the 2008 county-wide gross taxable value decreased by 5.6% due to the impact of Amendment 1 exemptions and the initial financial market crisis and housing bubble burst.

Amendment 1, exemptions and assessment caps, accounted for an FY 2008/09 decrease of 7.83% in the countywide taxable property value. With growth in reappraisals of only 0.13% and new construction of 2.12%, the countywide taxable value overall decreased by 5.58%. The County's unincorporated area and Fire/Rescue MSTU tax base, exclusive of Winter Springs, experienced a similar decrease.

In FY 2009/10, the countywide property tax rate was increased by .3847 mills over the prior year rate to 4.9000 mills. The increase in the General countywide tax rate was needed to insure long term fiscal sustainability by offsetting in part the impact of an unprecedented 11.3% decline in the countywide taxable property value and losses in other major revenue sources adversely impacted by the The Unincorporated Road economic recession. MSTU (.1107 mills), County/Municipal Fire District MSTU (2.3299 mills) and voted debt service millage (.1451 mills) rates remained unchanged from the prior year adopted millage rates. The total reduction in ad valorem taxes for FY 2009/10 was \$11.5M.

In FY 2010/11, a further decline of 9.7% in the countywide taxable property value was attributed in large part to declines in commercial property values which frequently lag residential declines. Residential values have dropped State-wide since the housing market crash in 2008. 2010 Residential property values in Seminole County were also impacted by record home foreclosures and housing inventories.

The countywide property tax rate of 4.8751 mills for FY 2010/11 was reduced by 0.0249 mills from the prior year adopted tax rate of 4.9000 mills in FY 2010/11. The Board of County Commissioners reduced the countywide property tax rate to offset an adjustment needed in the voted debt service millage. Countywide taxable property values fell by 9.7% reducing General fund ad valorem revenue by \$12.6M. The 0.0249 millage rate reduction further reduced General countywide property tax revenue by \$606K for a total savings of more than \$13.2M to Seminole County property owners.

Excluding voted debt service, in aggregate ad valorem revenue used to fund county services was down \$16.9M in FY 2010/11, a reduction of \$13.2M for Countywide services; \$112K for the Unincorporated Road District; and \$3.6M for the Fire/Rescue District.

Due to declining property values, the 0249 mill increase in voted debt millage was needed in FY 2010/11 to meet debt service requirements associated with the Natural Lands/Trails general obligation debt through its retirement in FY 2012/13. FY 2011/12 adopted millage rates for Seminole County are unchanged from prior year tax rates at 4.8751 mills countywide; .1107 mill for the Unincorporated Road District; 2.3299 mills for the County/Municipal Fire District and .1700 mills for voted debt service. Property values declined for the fourth straight year in 2011 reducing taxable values by 5.44% countywide; 5.29% in the Unincorporated Road District and 5.28% in the County/Municipal Fire District.

Maintaining current tax rates in FY 2011/12 results in a \$9.4M decrease in ad valorem revenue, \$6.9M from the General fund; \$2.2M from the Fire Fund; \$80K from the Transportation Trust Fund; and \$250K from Natural Lands Debt Service fund.

Property values are expected to decline another 3% in FY 2012/13 before stabilizing and returning to modest growth thereafter. As a result of the economic downturn and housing crisis, the 2011 countywide ad valorem revenue is now at 2005 levels. The Save Our Homes differential which caused great disparity in the tax bills of property owners with similar properties has been virtually eliminated due to the State recapture rule. The Florida Recapture Rule allows growth in the taxable value to continue by the lower of 3% or the change in per capita income as long as the assessed property value is below the just market value.









Seminole County, FL

Half-Cent Sales Tax - The Half-Cent Sales Tax Program is the largest among state shared revenue sources. It is funded by 8.814 percent of net sales tax proceeds derived from the state 6 cent sales tax. Ordinary distributions to counties and municipalities is determined based on a statutory formula that is population driven. The primary purpose of the State Half-Cent Sales Tax Program is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs.

In FY 2005/06, half-cent sales tax revenue peaked in Seminole County at \$27.2M as most repairs from the 2004 hurricanes were being completed and Florida was at the height of the housing boom. Although the worst economic recession since the 1930's officially began in December 2007, the decline in Seminole County's half-cent sales tax revenue was initially realized during the last quarter of FY 2005/06. Sales tax collections began a spiraling trend in August 2006 that continued through FY 2009/10.

A slowing in construction and business investments, auto related sales and consumer durables during FY 2006/07 resulted in a \$2.3M drop in half-cent sales tax revenue. The decline worsened in FY 2007/08 as revenue fell another \$2.1M.

The housing bubble burst, financial market crisis, and record high energy costs of 2008 sparked a global recession that devastated consumer wealth and confidence. Almost every category of sales in Seminole County experienced a decline in FY 2008/09 as half cent sales tax revenue decreased another \$3.3M. The greatest loss in sales tax revenue during this year was realized in the sale of building materials; home furnishings; general merchandise and automobile sales. Automobile sales accounted for 26% of the sales tax decline due in part to the closing of 8 car dealerships in two years.

In FY 2009/10, Half Cent Sales tax fell another \$428,094 but the declining trend in revenue slowed as the recession entered its trough.

Half-cent sales tax was adopted at \$18.5M for FY 2010/11 based on the prior year trends. Revenue however stabilized during the first half of FY 2010/11 and is estimated at \$19.2M, \$700K more than adopted and although less than 1%, the first growth in five years. FY 2011/12 revenue assumes flat growth over the current year estimated revenue.

Historically, half cent sales tax proceeds have fallen to FY 1999/2000 collection levels and are down almost \$8.0M annually from peak collections in FY 2005/06.



State Revenue Sharing – Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.044% of sales and use tax collections. Approximately 97.55% of total program funds are derived from sales and use tax and 2.45% from net cigarette tax collections.

Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the States annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30th fiscal year, are received in equal monthly installments with a true up adjustment of actual revenue available in the month of June. An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds. There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. Seminole County's State Revenue Sharing funds are currently not pledged for debt.

FY 2010/11 revenue is expected to improve from prior year collections based on current monthly distribution estimates by the State and improvements in sales tax trends. The estimated revenue of \$7.4M is \$400,000 more than the \$7.0M adopted estimate because improvements in sales tax collections were not realized before the first half of the fiscal year.

FY 2011/12 adopted revenue was predicated on flat revenue growth although based on State distributions the \$7.4M is a relatively flat estimate with only 0.6% growth.

Similar to sales tax declines, State Revenue Sharing proceeds have dropped to FY 2000/01 collection levels and are down almost \$1.8M annually from its peak collection in FY 2005/06.



Utility Taxes - The 4% public service utility tax assessed on electricity, water, natural gas, and propane purchases in the unincorporated area of Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is imposed on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

FY 2010/11 estimated utility tax revenue totaling \$6.3M is \$300K more than the \$6.0M adopted revenue estimate because of increased electric and water collections. Collections are greatly affected by the weather as mild winters and summers require less energy and rainy seasons reduce water usage. Historically, Public Service Utility Tax Revenue has annually averaged about \$6.0M. Electric rate adjustments for the most part during the past five years have been primarily attributed to increases in the fuel adjustment charge which is not subject to the Public Service Tax FY 2011/12 utility tax revenue totals \$6.4M and is comprised of \$5.1M or 79% from electricity; \$1.1M or 17% from water; and \$226,500 or 4% from natural gas and fuel oil. Only slight growth over prior year estimated revenue is anticipated based on current collection trends.



Communication Service Tax The Communications Service Tax is a 5.12% tax assessed in unincorporated Seminole County for services encompassing all voice, data, audio, video, or any other information or signals, including cable services that are transmitted by any medium. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County. The local communication service tax is not applicable to directto-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to counties less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities prorated based on revenue generated by each local taxing authority.

In FY 2007/08, the Department of Revenue completed audits of various communication service providers that resulted in Seminole County owing \$1.9M to other jurisdictions for communication service taxes received in error over the prior three years. These errors were primarily due to address listings utilized by service providers. Pursuant to Florida Statutes 202.18(3)(c)3, the DOR is reimbursing the \$1.9M owed from future collections on a prorated basis over the same three year period in which the errors occurred. DOR reimbursements began in March 2009 however adjustments by the service providers to correctly distribute future revenue began in May 2008 resulting in an FY 2007/08 decrease in CST revenue of 2.1% or \$203,849 from prior year collections. FY 2008/09 actual revenue totaled \$8.6M, a decrease of \$1.1M

or 11.1% from prior year receipts, State adjustments accounted for \$366K of the revenue decline and the remaining \$700K was attributed to vendor adjustments and the economy.

FY 2010/11 communication service tax, estimated at \$7.5M, is down \$1.0M from the \$8.5M adopted revenue due to industry changes in charges for data plans. A recent major class action lawsuit claimed AT&T Mobility violated the Internet Tax Freedom Act between November 2005 and September 2010 by charging for mobile internet access. The lawsuit was settled in June 2010 requiring AT&T to retrieve more than \$956M in tax refunds from state and local authorities on behalf of plaintiffs in the suit. Florida accounts for approximately \$158M of the settlement, \$70M from local governments and \$88M from the As a result, AT&T and other smaller state. communication service providers have discontinued taxing certain data plan services and AT&T will be seeking refund claims of internet taxes they collected from the class members and paid to taxing iurisdictions. At this time it is uncertain how refunds from local governments will be handled and what the impact will be on future Seminole County communication service tax revenue.

FY 2011/12 Communications Service Tax projected at \$7.9M is not adjusted for the actual AT&T settlement as how it will be administered by the State is currently unknown. The \$7.9M is predicated on current year revenue trends of \$7.5M with an additional \$375K resulting from the February 2012 final repayment of the FY 2007/08 monthly audit adjustment.



Gas Taxes - Seminole County receives four separate gas tax revenues that are restricted in use for transportation related activities. The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to an interlocal agreement approved in 1986, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among the seven municipalities based on a rolling distribution formula predicated on the most recent five years of transportation expenditures as certified by each city. Unless extended, four cents of the LOGT is slated to expire on August 31, 2013 and two cents will expire on August 31, 2015.

The Ninth Cent Gas tax, effective on January 1, 1994, is also levied locally on motor and diesel fuel and used to support mass transit in Seminole County.

On motor fuel only, the State levies and distributes to the various Counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that is used to support debt service requirements on local bonds and to finance activities related to secondary State roads transferred to County control. The Constitutional Gas Tax is pledged as a funding source for the 2002 Gas Tax Refunding Bonds maturing on October 1, 2018.

Because Florida gas taxes are based on gallons sold and not prices at the pump, rising fuel costs adversely impact gas tax revenues. The economy, high unemployment and the increased cost of gasoline at the pump have all collectively caused consumers to become more conservative with gasoline usage. The annual combined taxable motor and diesel fuel sales in Seminole County peaked in FY 2006/07 at 229.6M gallons generating \$15.5M in net County gas tax revenue. Fuel sales have since declined sharply averaging an estimated 208.0M gallons in FY 2010/11 and generating \$14.3M in estimated revenue. In contrast. FY 2010/11 gas prices have increased averaging \$3.27 per gallon in comparison to \$2.59 in FY 2006/07. The average pump price in May 2011 was \$3.83 per gallon reflecting the most recent cost to consumers at the pumps.

The adopted FY 2010/11 estimate for gas tax revenue totaling \$13.8M was predicated on declining 2010 revenue trends that improved late in the prior fiscal year. Revenue estimates for FY 2010/11 were subsequently revised to \$14.3M, an increase of \$495K over the adopted budget. Rising gas prices for most of FY 2010/11 did not significantly impact pump sales because of improved tourism, increased efficiency car sales, and consumer tolerance of gas price levels which generally peaks close to the \$4 per gallon mark.

FY 2011/12 gas tax is assumed to remain flat to current year estimates. Seminole County's decline in gas tax revenue since FY 2005/06 is more than \$1.3M annually.



Source: Florida Department of Revenue (gallons sold) and U.S. Energy Information Administration (gas prices)

Infrastructure Sales Tax 2001 - The citizens' of Seminole County approved a referendum on September 4, 2001 renewing the 1991 local option sales tax. The 2001 second generation 1 cent sales surtax is applicable to the first \$5,000 of each item sold in Seminole County, as specifically provided in Florida Statutes. Revenue collected is restricted in use for the funding of county and municipal transportation improvements and for the construction and renovation of schools.

Pursuant to an interlocal agreement, the School Board receives 25% of the overall net revenue collected during the life of the surtax; the County receives 37.5% for major road projects; and the remaining 37.5% of the overall net revenue is shared between the County (23.28%) and municipalities (14.22%) for local roads. Seminole County's total share of the Infrastructure Sales Tax revenue is 60.78%. The tax is effective for a period of ten years which began January 1, 2002 and expires on December 31, 2011.

Separate of the original interlocal agreement with the cities, Seminole County and the School Board entered into an interlocal agreement in which the School Board received forward funding of its share of the sales tax through December 31, 2004 for school projects and the County has received the majority of its transportation share of the Infrastructure Sales Tax revenue in the latter years of collection. To insure the County receives its 60.78% of the overall net revenue and the School Board receives 25% pursuant to the original agreement, there have been four adjustments to the monthly distribution rates between the County and School Board since collections began on January 1, 2002.

Seminole County's One Cent Infrastructure Sales Tax revenue peaked in FY 2005/06 at \$70.5M and has since fallen annually over the past four fiscal years due to the economic recession. FY 2010/11 revenue has finally begun to stabilize at \$54.4M, a decrease of more than \$16.2M annually from FY 2006/07 revenue.

FY 2011/12 estimated gross sales tax revenue totaling \$14.6M is based on only three months of collections as the Seminole County One Cent Infrastructure sales tax will expire on December 31, 2011. The \$14.6M includes a \$575K true up adjustment between the School Board and Seminole County. Seminole County's revenue is estimated at \$11.5M; School Board \$1.0M; and the cities will receive \$2.1M.

Seminole County and the School Board's share of the Infrastructure Sales Tax Revenue as illustrated depicts annual revenue based on the adjusted distribution rates, the cities share has remained unchanged at 14.22% annually. Although revenue has declined in recent years, the total gross revenue generated by the 2001 Infrastructure Sales Tax after 10 years of collection is estimated at \$586.6M which is 10.15% or \$54.3M more than originally projected.



Countywide Budgetary Uses

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie charts summarize the county's FY2011/12 Countywide Budget by type of appropriation and by category of service. The first chart reflects the County's total budget inclusive of expenditures, reserves, and transfers. The second chart reflects the County's total operating and capital spending plan by service area. The categories of budgetary usage are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the charts, along with a discussion of the various types of services provided within the applicable category and the associated costs.



This chart reflects the current operating and capital spending plan by Service Area. Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt.



Countywide Budgetary Uses

General Government - Services provided by the County for the benefit of the public and the governmental body as a whole. This includes \$13.8M for Constitutional Officers for tax collection, property appraisal, election functions and recording/accounting of Board operations. \$7.6M is designated for property management and building maintenance. \$22M is allocated for health insurance, property insurance, funding workers compensation claims, and general liability obligations. \$2.3M is allocated for planning and development services; with the remaining allocation dedicated to business needs internal to managing the county: administration, human and financial resources, legal affairs, and technology.

Public Safety - Services provided by the County for the safety and security of the public, including \$62M allocated for law enforcement and \$33M for jail operation. \$47M is allocated for fire/rescue, 911, and emergency services. Funding is also provided for juvenile detention, probation, and the Medical Examiner.

Physical Environment - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community as a whole, including: \$124M to provide citizens and businesses with water, sewer, and landfill operations. Approximately \$19M is allocated for garbage collection/disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes/rivers and for the construction and maintenance of stormwater related infrastructure.

Transportation – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$25M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$8M is allocated to repairing/maintaining roads, right-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$6M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$4M is allocated public transportation to support bus services within the County.

Economic Environment – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately \$16.5M in state and federal grants is allocated to developing the community. \$3.8M is funding for Community Redevelopment Agencies to redevelop 17-92 and other communities. Approximately \$3M is allocated to developing tourism and business activities within the County.

Human Services – Funding is provided for public assistance programs, care for indigent persons, and services for the care, treatment and control of human illness, injury or handicap. The County spends approximately \$12M for these services. Approximately \$1M is provided to supplement operations of the State's Health Department. Approximately \$2M is allocated for Animal Control Services. The County also provides Mosquito Control services and extends life skill educational services to citizens.

Culture and Recreation – Cultural and recreational facilities/services provided for the benefit of citizens and visitors, including: libraries, parks, and other cultural services. Approximately \$6M is allocated to the County Library System. Over \$10M is allocated to nature preservation through parks/trails/natural lands, and for recreational programs.

Court-Related – The County provides support for the State's Court System. Approximately \$3M is dedicated annually for debt associated with the County's state mandated responsibility to provide court facilities, as well as \$2M to maintain the facilities and \$1M for court technology services. Approximately \$4M is allocated to provide security for the judicial courts. The remaining \$2M of funding is allocated to other court-related programs such as Prosecution Alternatives for Youth, Teen Court, Legal Aid, Law Library and training for Guardian Ad Litem volunteers who represent abused, abandoned or neglected children.

Other Appropriations (not included in this chart):

Transfers – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

Reserves – Reserves represent funding that is not appropriated for expenditure within the representative fund, which must be used in accordance with the funding intent. See detailed Reserves in the Countywide section of this book.
Countywide Summary of Uses by Service Area/ Program

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
Gener	al Governmen	t Services		
Board of County Commissioners	537,099	507,174	507,174	430,939
County Attorney	1,194,014	1,359,265	1,359,265	1,021,426
County Manager	373,296	464,275	464,275	344,927
Resource Management	987,034	728,590	728,590	651,735
Central Charges	22,820,845	4,257,806	3,744,986	2,928,643
Purchasing and Contracts	536,213	590,779	590,779	577,167
Mail Services	(94,999)	13,228	13,228	17,087
Document Management	25,593	205,345	185,345	50,655
Central Services Business Office	141,718	463,106	465,914	518,964
Facilities	10,250,736	7,312,949	16,122,688	7,696,516
Fleet Management	509,943	136,718	149,490	90,728
Property/Liability Insurance	14,174,421	3,258,630	2,758,630	2,773,043
Workers' Compensation Insurance	4,054,508	2,073,662	2,373,662	3,335,678
Health Insurance	10,529,279	15,920,953	15,920,953	15,855,600
Human Resources	570,647	520,810	520,810	346,282
Community Information	522,217	296,754	441,797	177,406
Growth Management Business Office	683,350	716,438	716,438	632,232
Clerk of the Court	1,793,256	1,873,842	1,883,263	1,164,137
Supervisor Of Elections	2,326,435	2,252,204	2,392,650	3,154,241
Property Appraiser	4,693,201	4,772,791	4,777,561	4,732,311
Tax Collector	7,312,087	7,062,229	7,072,895	4,793,398
Constitutional Officers - Excess	(7,435,749)	(5,600,000)	(5,600,000)	-
E-911	208,659	203,874	203,874	200,300
17-92 CRA	8,993	12,536	11,265	4,562
Comprehensive & Current Planning	2,118,520	1,909,552	1,912,240	1,729,602
Building Program	117,623	117,328	117,328	115,322
Network Infrastructure Support & Maint.	625,057	123,946	133,404	50,675
Customer Help Desk	-	516,159	516,159	421,671
Workstation Support & Maintenance	100,636	1,526	1,526	(5,323)
Telephone Support & Maintenance	136,009	-	-	137,793
Geographic Information Systems (GIS)	-	606,354	606,354	603,180
Enterprise Application Support	800,279	914,709	934,709	869,813
Business Process Management	269,896	259,967	259,967	142,745
General Government Services	80,890,816	53,853,499	62,287,219	55,563,455

Public Safety

Central Charges	3,943,370	2,149,982	2,149,982	2,144,969
Facilities	12,761,264	262,628	1,593,862	-
Law Enforcement	61,826,709	60,394,758	60,879,901	60,466,534
Jail Operation and Maintenance	31,668,959	32,395,846	32,737,732	32,854,415
Police Education	257,080	244,528	419,585	244,528
Law Enforcement Trust	214,033	-	-	-
Public Safety Business Office	342,167	351,397	351,397	333,872
EMS Performance Management	262,251	895,069	870,120	423,285
Systemwide Training	87,723	58,000	70,769	36,214
Emergency Communications	2,329,438	2,313,378	2,464,906	2,171,842
E-911	3,493,048	1,741,180	1,975,806	1,973,835
Petroleum Storage Tanks Bureau	374,543	483,728	696,174	359,385
Emergency Management	739,076	728,056	1,413,202	762,930

Countywide Summary of Uses by Service Area/ Program

	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12
	Actual	Adopted	Amended	Adopted
Pub	lic Safety (cor	ntinued)		
EMS/Fire/Rescue	46,860,091	45,681,657	54,380,425	43,060,829
Fire Prevention Bureau	595,421	582,934	582,934	549,654
EMS/Fire Training	-	349,015	349,015	301,310
Telecommunications	1,266,175	1,427,595	5,759,302	830,835
Mandated Low Income Assistance	561,600	619,200	619,200	650,000
Supervised Visitation	-	-	400,000	380,707
Probation	1,880,767	1,930,076	1,932,131	1,938,078
DJJ Pre-disposition Detention Services	2,575,511	2,650,000	2,650,000	1,250,000
Building Program	2,384,017	2,526,925	2,526,925	2,363,257
Public Safety	174,423,243	157,785,952	174,823,368	153,096,479
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Pł	nysical Enviro	nment		
MSBU Program	14,155,732	17,288,385	18,821,917	18,379,819
Facilities	10,460	1,575,870	1,545,298	-
Growth Management Business Office	125,745	-	154,818	10,000
Greenways & Trails	535	-	204,201	4,081
Extension Service	177,176	296,488	296,488	315,167
Public Works Director's Office	2,515	-	-	-
Roads-Stormwater Repair and Maint	1,981,481	1,984,270	1,984,270	2,268,083
Water Quality	1,742,391	1,306,523	1,553,772	1,294,729
Capital Projects Delivery	2,726,315	3,336,996	7,487,680	124,769
ES Business Office	736,843	706,781	716,781	667,667
Utility Revenue Collection & Management	1,794,452	2,090,656	2,090,078	1,760,215
Water Management Program	-	7,920,877	8,470,732	9,577,400
Wastewater Management Program	442,089	10,224,397	46,274,668	50,333,495
Water & Sewer Operations	18,257,909	2,168,132	1,350,000	561,256
Water Conservation Program	298,725	361,811	361,811	521,395
Utilities Engineering Program	57,344,226	23,299,600	106,956,463	48,608,760
Central Transfer Station Operations	2,687,281	3,786,066	3,693,566	2,923,410
Landfill Operations	3,151,785	3,024,434	3,000,490	3,102,822
SW-Compliance & Program Management	4,640,573	6,360,492	12,056,317	5,941,370
Solid Waste (History only)	40,359	-	-	-
Comprehensive & Current Planning	175,254	70,715	100,198	-
Agency Funds	15,675	-	-	-
Physical Environment	110,507,521	85,802,493	217,119,548	146,394,438
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Constant Channer	Transportatio		4 05 4 005	
Central Charges	1,248,630	1,250,280	1,254,825	1,253,740
Greenways & Trails	1,025,502	1,202,928	1,202,928	1,178,625
Public Works Director's Office	1,500,615	1,352,677	1,302,677	981,801
Roads-Stormwater Repair and Maint	7,464,160	8,416,134	8,826,134	8,590,989
Capital Maintenance	337,766	400,500	400,500	6,600,000
Seminole County Expressway Authority	1,468	-	39,182	37,774
Engineering Professional Support	1,183,359	1,493,577	1,493,577	1,740,813
Capital Projects Delivery	37,689,389	82,882,479	189,749,510	17,126,061
Traffic Operations	5,901,908	6,496,909	7,633,206	6,353,177
Mass Transit Program (LYNX)	4,391,340	4,083,948	4,252,957	4,083,948

47,946,928

60,744,137

Transportation

107,579,432

216,155,496

Countywide Summary of Uses by Service Area/ Program

	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12
	Actual	Adopted	Amended	Adopted
Eco	onomic Enviro	onment		
Central Charges	5,107,947	3,826,738	3,826,738	3,422,333
Tourism Development	1,648,191	1,665,724	1,665,724	1,676,097
Business Development	850,233	1,468,709	1,638,709	1,269,910
Grant Low Income Assistance	454,168	624,777	537,013	206,553
Community Development Grants	9,950,155	15,951,866	19,374,409	16,369,270
17-92 Community Redevelopment Agency	1,285,965	5,063,002	7,520,018	429,386
Economic Environment	19,296,659	28,600,816	34,562,611	23,373,549
	Human Servio			
Animal Services			2 210 014	2 124 206
	1,930,249	2,210,273	2,219,914	2,134,206
Community Service Business Office County Health Department	196,488 998,154	194,191 1,061,899	177,181 1,084,399	175,539 1,026,166
Adoption Support	26,735	23,000	43,797	1,020,100
Mandated Low Income Assistance	3,670,119	3,789,125	3,789,125	4,650,412
Substance and Drug Abuse	45,442	71,000	89,996	97,291
Child Mental Health Initiative		-	1,000,000	1,742,500
Veterans Services	209,098	213,100	213,100	208,011
County Low Income Assistance	1,498,947	1,430,104	2,340,104	1,678,409
Grant Low Income Assistance	1,034,550	1,309,691	2,001,157	1,749,298
Community Development Grants	239,284	697,598	697,598	573,278
Extension Service	49,763	31,840	31,840	25,376
Mosquito Control	316,207	729,340	729,340	603,941
Agency Funds	679	-	-	-
Human Services	10,215,715	11,761,161	14,417,551	14,664,427
_		_		
	ulture & Recre			
Central Charges	4,424,612	5,369,981	5,409,192	4,931,358
Leisure Services Business Office	543,424	531,359	656,086	930,772
Recreational Activities & Programs	3,155,872	3,774,075	4,072,072	3,593,821
Greenways & Trails	1,781,314	1,657,684	2,178,951	1,422,909
Library Services	6,206,581	6,681,249	6,684,740	6,156,533
Extension Service	134,711	146,621	146,621	112,322
Capital Projects Delivery	50,023	58,907	2,851,525	133,181
Natural Lands	359,112	291,208	1,734,449	332,861
Agency Funds Culture & Recreation	<u>26,034</u> 16,681,683	- 18,511,084	23,733,636	17,613,757
	10,001,003	10,311,004	23,733,030	17,013,737
	Court Relate	ed		
Central Charges	3,227,518	3,230,255	3,249,295	3,233,405
Facilities	40,451	-	2,510,130	-
Judicial Security	4,516,335	4,641,671	4,641,671	4,468,521
Judicial	186,172	2,352,317	3,204,114	2,027,174
Guardian Ad Litem	91,052	95,984	95,984	102,242
Legal Aid	330,808	330,808	330,808	330,808
Law Library	130,753	131,250	131,250	131,250
Court Support Technology (Article V)	880,362	1,066,780	1,623,843	1,066,035

Countywide Summary of Uses by Service Area/ Program							
	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted			
Со	urt Related (co	ntinued)					
Adult Drug Court Grant Prosecution Alternatives For Youth (PAY) Teen Court Court Related	151,551 510,126 <u>198,032</u> 10,263,160	492,485 502,663 184,689 13,028,902	354,444 503,769 202,057 16,847,365	299,867 496,503 188,177 12,343,982			
TOTAL - CITIZEN PROGRAMS	483,022,934	476,923,339	759,946,794	470,997,015			
In	terfund Transf	ers (a)					
Central Accounts Property/Liability Insurance Workers' Compensation Insurance Transfers	15,674,212 11,420,833 <u>1,861,781</u> 28,956,826	23,189,413 - - 23,189,413	23,189,413 - - 23,189,413	23,456,286 - - 23,456,286			
	Reserves						
Central Accounts Reserves	688,015,560 688,015,560	269,201,769 269,201,769	337,539,350 337,539,350	304,044,761 304,044,761			
Grand Total	\$1,199,995,320	\$769,314,521	\$1,120,675,557	\$798,498,062			

(a) See Countywide Transfer Summary for detail

Outside Agency Funding

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and its citizens' quality of life.

Outside Agency	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2011/12 Adopted
* Central FL Sports Commission	\$103,317	\$103,317	\$ 103,317
* Central FL Zoo	225,000	225,000	225,000
Community Service Agencies	647,000	682,000	682,000
County Health Department	807,970	927,970	927,970
East Central Florida Regional Planning Council	81,018	69,675	69,237
Lynx	4,391,342	4,083,948	4,083,948
Metro Orlando Economic Development Commission	313,414	313,414	313,414
MetroPlan Orlando	185,225	172,259	172,259
SCC Small Business	150,000	150,000	150,000
UCF Business Incubator	-	240,000	240,000
United Arts of Central Florida	127,694	127,924	126,819
	\$7,031,980	\$7,095,507	\$7,093,964
*Tourism Tax Funded			

Outside Agency Funding

<u>F12009/10</u>	<u>FT 2010/11</u>	<u>F12011/12</u>
Adopted	<u>Adopted</u>	<u>Adopted</u>
\$ 103,317	\$ 103,317	\$ 103,317

EV 2040/44

EV 2044/42

\$225,000

V2000/40

\$ 225,000

Central FL Sports Commission

For over 19 years, the Sports Commission has served as our community's clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Division to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSAA), US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball, Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County. Last year, over 19,000 room nights were booked and over \$20 million was generated in economic impact due to sporting events that took place within Seminole County.

Central FL Zoo

The Central Florida Zoo is the largest and the busiest attraction in Seminole County. Over 250,000 visitors came to the Zoo last year. In 2010, the popularity of Zoom Air Adventures continued to grow and guests are coming from everywhere to literally see our Zoo from the trees. The Zoo also now has "Battlefield Orlando Live – a high tech laser tag that visitors can play and an Euro-Bungee has been added near the front entrance. Recently announced at the annual Convention and Visitors Bureau Tourism Awards Luncheon, the Zoo will now have Segways available for rent for visitors to enjoy the Zoo on two wheels.

Community Service Agency Funding

Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Meals On Wheels, Visiting Nurses, Safehouse, CITE Lighthouse, Boys & Girls Clubs, Christian Sharing Center, Kids House, Intervention Services and Midway Safe Harbor just to name a few. Allocations to Agencies are approved by the Board annually.

County Health Department

The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health Department in FY2010 and is reflected as an increase to their budget.

East Central Florida Regional Planning Council\$ 81,018\$ 69,675\$ 69,237

The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of

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FY 2011/12

\$ 647,000 \$ 682,000 \$ 682,000

\$ 225,000

\$ 807,970 \$ 927,970 \$ 927,970

FY2009/10	<u>FY 2010/11</u>	<u>FY 2011/12</u>
Adopted	Adopted	Adopted

East Central Florida Regional Planning Council - continued

local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications.

The County's funding level for FY 2010/11 is approximately \$0.16 (sixteen cents) per capita based on the estimated 2010 population of 422,718.

Lynx

\$ 4,391,342 **\$** 4,083,948 **\$** 4,083,948

Lynx provides public transportation services to Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole county is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County.

The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX. LYNX provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed-route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to service the disabled. Total service funding requested of the County for Fiscal Year 2011/12 is \$4.1M.

	FY 2009/10	FY 2010/11	FY 2011/12	
	Actuals	Adopted	Adopted	
Funding Sources				
9th Cent Gas Tax	\$ 2,077,953	\$ 1,925,000	\$ 2,025,000	
Interest & BFB	716,546	452,352	-	
CRA Funding	216,000	228,184	228,184	
General Fund Support	1,380,841	1,478,412	1,830,764	
Total Funding Sources	\$ 4,391,340	\$ 4,083,948	\$ 4,083,948	
Total County Funding Request				
LYNX Countywide Service Cost	\$ 4,608,537	\$ 4,290,135	\$ 4,290,135	
Oviedo Fixed Route cont. to County	12,803	23,813	23,813	
Less: Altamonte Fixed Route cont.	(130,000)	(130,000)	(130,000)	
Less: Sanford Fixed Route cont.	(100,000)	(100,000)	(100,000)	
Total LYNX Funding Request to County	\$ 4,391,340	\$ 4,083,948	\$ 4,083,948	

Outside Agency Funding FY2009/10 FY 2010/11 FY 2011/12 Adopted Adopted Adopted Metro Orlando Economic Development Comm. \$ 313,414 \$ 313.414 \$ 313,414

The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority. The County's funding level for FY 2011/12 is approximately \$0.74 (seventy-four cents) per capita based on the County's estimated 2010 population of 422,718.

MetroPlan Orlando

Funding enables the organization to "support the functions necessary to achieve MetroPlan Orlando's role in planning and funding the Orlando Urban Area Transportation System". Member funding is set at a level allowing the MPO to provide the services and planning activities necessary to maintain certification by the Federal government and Florida Dept. of Transportation.

\$ 185,225

\$ 150,000

\$127,924

SCC Small Business Services

The partnership with Seminole Community College provides for *Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator's clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level.

*98% of Seminole County Businesses are considered small

\$ 0.00 \$ 240,000 **UCF Business Incubator – Winter Springs** \$ 240.000 The University of Central Florida (UCF) Technology Incubator is a partnership between UCF. Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

United Arts of Central Florida

This agency facilitates the development and awareness of arts and cultural activity in Central Florida. The County appoints a voting member to the United Arts Board of Trustees. The County's funding level for FY 2011/12 is approximately \$0.30 (thirty cents) per capita based on the 2010 Census data estimating a population of 422,718. Funding agreements are renewed annually.

\$ 127,924

\$ 172,259

\$150,000

\$ 172,259

\$150,000

\$126,819

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

		Fiscal Year 2010/11	I	Fiscal Year 2011/12	
PROVIDING FUND	RECIPIENT FUND	Adopted	Fi	inal Adopted	PURPOSE
GENERAL FUND	FACILITIES MAINTENANCE FUND	\$ -	- \$	2,000,000	Facilities Maintenance
GENERAL FUND	FLEET REPLACEMENT FUND	\$-	- \$	2,000,000	Vehicle Replacement
GENERAL FUND	TECHNOLOGY REPLACEMENT FUND	\$-	• \$	500,000	Technology Replacement
GENERAL FUND	TRANSPORTATION TRUST	6,078,364	ŀ	4,300,000	Public Works
GENERAL FUND	NINTH-CENT FUEL TAX FUND	1,478,412	2	1,830,764	Mass Transit
GENERAL FUND	BUILDING PROGRAM FUND	346,302	2	550,000	Building Program
GENERAL FUND	COURT SUPPORT TECHNOLOGY FEE	250,000)	362,152	Technology Support - Court System
GENERAL FUND	STORMWATER	5,880,422	2	1,200,000	Stormwater Operations
GENERAL FUND	ECONOMIC DEVELOPMENT	445,392	2	1,103,000	Economic Development
GENERAL FUND	GENERAL REVENUE DEBT	-		1,590,656	Debt Service
GENERAL FUND	SALES TAX BONDS	6,929,589)	5,359,334	Debt Service
	GENERAL FUND TOTAL	21,408,481		20,795,906	
TRANSPORTATION TRUST	GAS TAX REFUNDING	1,241,318	3	1,249,195	Debt Service
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW			800,000	Debt Service
	Sub-Total of Transfers	22,649,799)	22,845,101	
MSBU Operating	Internal to MSBU funds	539,614	Ļ	611,185	Start-up funds/repayments of loans
	TOTAL	\$ 23,189,413	\$	23,456,286	

Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities.

Introduction

The County has increased its operating reserve levels during the past few years as a proactive measure to sustain County operations through economic downturns. The Board recognized that adding to reserves could be difficult in a future year if the economy slowed as it has recently. Essentially, sufficient reserves are needed to offset revenue shortfalls and facilitate weather-related or other catastrophic or emergency situations. In addition, reserves are retained for legally restricted purposes within specific funds.

The chart reflects the County's major reserves by Fund.

General Revenue Funds

\$ 18,797,800	Contingency
<u>43,617,265</u>	Economic Stabilization
\$ <u>62,415,065</u>	Sub-total General Fund
5,310,889	Transportation Trust
116,271	Stormwater
3,422,807	Facilities Maintenance Fund
2,000,000	Fleet Replacement Fund
500,000	Technology Replacement Fund
347,800	Economic Development
\$ <u>74,112,832</u>	Total General Revenue Reserves



Contingency Reserves are maintained in order to provide available funding for unforeseen events, such as natural disasters. The County's fund balance policy is to retain 5%-10% of revenues for unanticipated circumstances. The FY General Fund 2011/12 revenue budget is \$173M, and 10% (\$18M) is reserved for Contingencies.

Economic Stabilization Reserves – Funding is designated to stabilize the County's financial condition by supplementing county operations during times of fluctuating revenues. The need for stabilization support is determined by the future forecasting ratio of operating expenditures to annual anticipated revenues.

Transportation Trust Fund receives gasoline taxes, ad valorem taxes and revenues transferred from the General Fund, for the operating costs of transportation programs. Reserves are maintained at approximately \$5M in order to provide a level of financial stability for the fund.

Stormwater Fund – The fund primarily receives revenues through a transfer from the General Fund for operating and capital costs for water quality programs.

Facilities Maintenance Fund - Funding is designated for a Facilities Maintenance Program. The program provides non-routine maintenance for County Facilities through pay-as-you-go funding. Reserves will allow the County to provide funding support for the cost of rehabilitating and renovating aging structures.

Fleet & Technology Replacement Funds – Funding is designated for a proposed capital equipment replacement program. This program would provide for on-going renewal and replacement of the County's fleet and technology equipment through pay-as-you-go funding.

Economic Development Fund – The fund receives revenues through a transfer from the General Fund for operating and capital costs. The reserves of \$347K represent funding for future job growth incentive and qualified target industry project commitments.

17-92 *Redevelopment* – Reserves are maintained for specified purposes:

- \$ 1,675,000 Land Purchases
 - 2,346,366 Capital Improvements
- 3,900,000 Development & Mini Grants for Private Organizations
- <u>\$ 7,921,366</u> Total Reserve Budget

Funding for the Community Redevelopment Agency is generated through county/city participation agreements for the purpose of providing infrastructure improvements in blighted areas along the US 17/92 Corridor. Reserves are designated for Development and Mini Grants, the purchase of land and for specific long and short term improvement projects. The allocation of these reserves as presented is by the Community Redevelopment Advisory Board.

Transportation/Capital Funds – Reserves are reflected in separate funds due to different sources of revenues:

\$132,137,904Sales Tax Funds(74,760,629)Less: Reserved for interfund loans\$57,377,275Total Reserve Budget

Infrastructure Sales Tax Funds and Transportation Impact Fee Funds – A citizen-voted referendum provides a 1 cent local option sales tax for transportation improvements. Transportation impact fees are collected for targeted transportation improvements. An interfund loan has been established between the sales tax fund and several of the impact fee funds. Reserves are held for planned capital projects scheduled in the future.

Self Insurance Funds – Reserves are maintained for the following purposes:

- \$ 4,625,039 Workers Compensation
 - 5,557,830 Property/Liability Claims
 - 8,511,133 Health Insurance Fund
- \$ <u>18,694,002</u> Total Reserve Budget

Reserve amounts for Workers Compensation, Property/Liability are held at levels sufficient to cover actuarial reports reflecting historical trends and projected estimates for future claim payouts. The reserve amount for the Health Insurance Fund is sufficient to cover at a minimum three (3) months of anticipated claim expenditures.

Water & Sewer Funds – Reserves are accounted for in the following funds for specific purposes:

\$ 12,548,719 Operating Fund
1,756,759 Capital Improvements
18,132,512 Bond Reserve Fund
<u>12,586,472</u> Connection Fee Funds
\$ 45,024,462 Total Reserve Budget

Operating Reserves are available to be utilized for operational purposes related to the water and sewer systems. Historically, these funds have been used to support operational, system equipment and capital improvements.

Capital Improvement Reserves are retained for future capital improvement projects that expand or improve the utility system infrastructure.

Bond Reserves are required to be retained per bond covenants, to cover the largest annual debt payment.

Connection Fee Reserves account for the portion of connection fee receipts that are being retained for future capital improvements that expand the utility system.

Solid Waste Funds – Reserves are accounted for in the following funds for specific purposes:

\$ 25,069,034Operating Fund16,078,266Closure Cost Escrow Fund\$ 41,147,300Total Reserve Budget

Operating Reserves are maintained to support operations and stabilize the fund during a slower economy.

Closure Cost Escrow Reserves are sufficient to cover the liability required per Generally Accepted Accounting Principles; so adequate funds will be available to close landfill areas and provide for the long-term care needs of the site.

Fire Funds – Reserves maintained in these funds are for the following purposes:

- \$ 8,672,429 Economic Stabilization
 - 4,257,608 Contingencies
 - 13,437,243 New Fire Stations
 - 690,000 Renovate Fire Stations
 - 3,001,526 New Equipment
 - 3,130,000 Accrued Leave Liability
- \$ 33,188,806 Total Fire Protection Fund Reserve Budget
- \$ 2,529,529 Fire Impact Fee Reserves
- \$ <u>35,718,335</u> Total Fire Funds Reserve Budget

Economic Stabilization Reserves – Funding is appropriated to stabilize the County's financial condition by supplementing Fire operations during times of fluctuating revenues caused by plummeting house values and property tax reform. The need for stabilization support is determined by the future forecasting ratio of operating expenditures to annual anticipated revenues.

Contingency Reserves are maintained to provide funding for catastrophic events, which require an immediate use of available funds. The FY 2011/12 operating budget is \$43M, and \$4.3M or 10% of operating expenditures is reserved for contingencies.

New Fire Station Reserves are maintained to provide funding for construction of proposed new fire stations. Two stations will be potentially needed within the next five years.

Renovate Fire Stations Reserves provide funding for renovations of existing stations in need of additional storage space, additional living quarters, and modifications necessary to meet regulatory guidelines.

Equipment Reserves are primarily for the purchase of new equipment needed by firefighters to safely perform EMS/Fire/Rescue duties. Equipment includes but is not limited to Engines, Ambulances, Tower Trucks, command vehicles, air packs, protective turnout gear and other necessary equipment.

Accrued Leave Liability reserves are maintained at a level equal to the value of the current vested leave liability. The current vested leave liability is the amount that would be paid out to employees upon separation from the County.

Fire Impact Fee Reserves are maintained to cover costs of improvements and additions to the County's Fire and Rescue System that are required due to growth.

Tourist Development Fund - Reserves maintained in this fund are for the following purposes:

\$ 6,873,958 Tourist Development/3% Tax

581,106 Professional Sports Franchise/2% Tax

\$ 7,455,064 Total Reserve Budget

Tourist Development / 3% Tax reserves are being maintained to develop/maintain infrastructure that supports the community in attracting major tourist event activities.

Professional Sports Franchise / 2% Tax reserves are being maintained to promote Seminole County tourism in the state, nationally, and internationally.

Natural Lands/Trails- Reserves maintained in this fund are for the following purposes:

- \$ 1,732,470 Natural Lands Acquisition / Improvement
- <u>1,740,595</u> Trails Capital Improvement
- \$ 3,473,065 Total Reserve Budget

Natural Lands / Trails Reserves – Revenues were generated through a public referendum to issue bonds in November 2000 to support the improvement or acquisition of natural lands and construction of the County's trail system. Reserves are maintained to support these systems.

All Other Funds - \$13,121,060 – Remaining reserves include funds that have contingency funding reserved for specified purposes within designated programs: Natural Lands Funds, Boating Improvement, Building, Court Support/Technology, E-911, Teen Court, MSBU Program, MSBU-Solid Waste, Library Impact Fee, Infrastructure Improvement, and Courthouse Project.

Adopted Adopted Adopted Adopted GOVERNMENTAL General Revenue Funds 160,000 - - - Sheriff Contingency 160,000 - - - Economic Stabilization 31930,006 45,807.722 43,617.252 64,367.322 62,415,065 Facilities Mathenance Fund 518,266 1,574.229 3,422,807 7 7 Feet Replacement Fund - - 2,000,000 716.615 116,271 Technology Replacement Fund - 753,100 576,450 347,800 Sub-Total General Revenue \$56,929,781 \$74,002,925 \$74,112,832 Otter/Non General Revenue Fund 857,147 855,251 852,9269 Building Program Fund 2,532,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,88,06 Courd Support Technology Fee 300,000 300,000 289,896 Ifrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee <t< th=""><th></th><th>FY 2009/10</th><th>FY 2010/11</th><th>FY 2011/12</th></t<>		FY 2009/10	FY 2010/11	FY 2011/12
General Revenue Funds Sheriff Contingency 160,000 - - Economic Stabilization 31,939,096 45,807,722 43,817,265 Contingency (Emergency Reserves) 21,762,183 18,568,600 18,797,800 General Fund 53,861,279 64,376,322 62,415,065 Fleet Replacement Fund - - 2,000,000 Transportation Trust 2,797,136 6,759,309 5,310,889 Stormwater 1,000,000 716,615 347,800 Sub-Total General Revenue \$ 56,92,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue \$ 56,92,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue \$ 56,92,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue \$ 56,92,781 \$ 74,002,925 \$ 74,112,832 Dating Improvement Fund 45,822,519 5,349,742 7,455,064 Souto Improvement Fund 45,829,751 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 32,137,904		Adopted	Adopted	Adopted
Sheriff Contingency 160,000 - - Economic Stabilization 31,939,096 45,807,722 43,617,265 General Fund 53,661,279 64,376,322 62,415,065 Facilities Maintenance Fund 518,266 1,574,229 3,422,807 Fleet Replacement Fund - - 2,000,000 Transportation Trust 2,797,136 6,759,309 5,310,889 Stormwater 1,000,000 716,615 116,271 Economic Development 753,100 576,450 347,800 Sub-Total General Revenue Funds 643,593 21,443 259,261 Natural Land Endowment Fund 643,598 211,343 259,269 Boilding Prozement Fund 239,532 - 31,443 Tourist Development Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,378,896 113,029,588 32,137,904 Transportation Impact Fee 122,331 221,783 94,095 <				
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Contingency (Emergency Reserves) 21,762,183 18,568,600 18,797,800 General Fund 53,861,279 64,376,322 62,415,065 Fleet Replacement Fund - - 2,000,000 Transportation Trust 2,797,136 6,759,309 5,310,889 Stornwater 1,000,000 716,615 116,271 Economic Development 753,100 576,450 347,800 Sub-Total General Revenue \$ 58,997,81 \$ 74,002,925 \$ 74,112,832 Other/Mon General Revenue Funds 857,147 855,251 852,954 Boating Improvement Fund 64,376,322 6,314,433 74,450,064 Tourist Development Fund 242,3519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (7,068,906) (76,830,314) (74,760,629) Ibinary-Impact Fee 91,500	e ,		-	-
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Fleet Replacement Fund - - 2,000,000 Tensportation Trust 2,797,136 6,759,309 5,310,889 Stornwater 1,000,000 716,615 116,271 Economic Development 753,100 576,450 347,800 Sub-Total General Revenue \$ 569,297,81 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue Fund 857,147 855,251 8529,54 Boating Improvement Fund 239,532 - 31,443 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,73,944 Transportation Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 24,178,394 4,743,687 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,65,457 <				
Technology Replacement Fund - - 500,000 Transportation Trust 2,797,136 6,759,309 5,310,889 Stormwater 1,000,000 716,615 116,271 Economic Development \$58,929,781 \$74,002,925 \$74,112,832 Other/Non General Revenue \$55,329,781 \$74,002,925 \$74,112,832 Diational Land Endowment Fund 643,698 211,343 259,269 Building Program Fund 4,523,519 5,349,742 7,455,064 Court Support Technology Fee 300,000 300,000 288,986 Infrastructure Sales Tax Funds (72,086,906) (76,83,314) (74,760,629) Teansportation Impact Fee 91,500 120,305 5,252,529 Library-Impact Fee 91,500 120,305 5,229,529 Library-Impact Fee 91,500		518,266	1,574,229	
Transportation Trust 2,797,136 6,759,309 5,310,889 Stormwater 1,000,000 716,615 116,271 Economic Development 553,100 576,450 347,800 Sub-Total General Revenue \$ 58,929,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue Fund 857,147 855,251 852,954 Boating Improvement Fund 643,698 211,343 259,269 Building Program Fund 28,922,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 288,986 Court Support Technology Fee 300,000 300,000 288,986 Ifrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,76,629) Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,31 221,783 94,995 Family Mediation - - - Storgram - 1,085,115 - Jail Project/2005 - - 436,415 <t< td=""><td>· ·</td><td>-</td><td>-</td><td></td></t<>	· ·	-	-	
Stormwater 1,000,000 716,615 116,271 Economic Development 53,100 576,450 347,800 Sub-Total General Revenue \$ 58,929,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue \$ 58,929,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue \$ 55,251 852,954 Boating Improvement Fund 857,147 855,251 852,954 Boating Improvement Fund 239,532 - 31,443 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 288,986 Infrastructure Sales Tax Funds (72,086,906) (76,830,314) (74,760,629) Terne Court Fund 2,743,949 4,138,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - -		-	-	
Economic Development 753,100 576,450 347,800 Sub-Total General Revenue \$ 58,929,781 \$ 74,002,925 \$ 74,112,832 Other/Non General Revenue Funds 857,147 855,251 852,954 Boating Improvement Fund 643,698 211,343 259,269 Building Program Fund 239,532 - 31,443 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee 120,305 2,529,529 199,131 Library-Impact Fee 122,331 221,783 94,095 Fire/Rescue-Impact Fee 122,331 221,783 94,095 Gouth Sub Void Waste 3,769,993 2,165,457 7,921,306 MSBU Solid Waste 3,789,780 5,039,655 3,473,065 MSBU Solid Waste 3,789,780 5,039,655	•			
Sub-Total General Revenue \$ 58,929,781 \$ 74,102,925 \$ 74,112,832 Other/Non General Revenue Funds Boating Improvement Fund 857,147 855,251 852,954 Boating Improvement Fund 239,532 - 31,443 259,269 Duilding Program Fund 239,532 - 31,443 259,269 Courts Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 91,500 120,305 2,529,529 Family Mediation - - - - 17/92 Redevelopment Fund 3,579,933 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000				
Other/Non General Revenue Funds Natural Land Endowment Fund 857,147 855,251 852,954 Boating Improvement Fund 239,532 - 31,443 259,269 Building Program Fund 239,532 - 31,443 259,269 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,668 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Trensportation Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,759,993 2,165,457 7,921,366 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 8	•			
Natural Land Endowment Fund 857,147 855,251 852,954 Boating Improvement Fund 643,698 211,343 259,269 Building Program Fund 239,532 - 31,443 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 288,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,006) (76,830,314) (74,760,629) Teen Court Fund - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 122,331 221,783 94,095 Family Mediation - - - MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Solid Waste 33,121 - - - <tr< td=""><td>Sub-Total General Revenue</td><td>\$ 58,929,781</td><td>\$ 74,002,925</td><td>\$ 74,112,832</td></tr<>	Sub-Total General Revenue	\$ 58,929,781	\$ 74,002,925	\$ 74,112,832
Boating Improvement Fund 643,698 211,343 259,269 Building Program Fund 239,532 - 31,443 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Teen Court Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,785,020 4,778,930 4,789,000 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - - 436,415 - Jail Project/2005 - - 436,415 - <td>Other/Non General Revenue Funds</td> <td></td> <td></td> <td></td>	Other/Non General Revenue Funds			
Building Program Fund 239,532 - 31,443 Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,692,107 33,188,806 Court Support Technology Fee 300,000 300,000 28,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Tenneced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 <	Natural Land Endowment Fund	857,147	855,251	852,954
Tourist Development Fund 4,523,519 5,349,742 7,455,064 Fire Protection Fund 28,292,475 28,962,107 33,188,006 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Teen Court Fund - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 7,92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Program - 1.085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 <	Boating Improvement Fund	643,698	211,343	259,269
Fire Protection Fund 28,292,475 28,962,107 33,188,806 Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Teen Court Fund - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - - 7/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - - - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 15,807,129 18,842,686 12,548,719 <t< td=""><td>Building Program Fund</td><td>239,532</td><td>-</td><td>31,443</td></t<>	Building Program Fund	239,532	-	31,443
Court Support Technology Fee 300,000 300,000 289,896 Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Teen Court Fund - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,785,020 4,778,930 4,789,000 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 15,807,129 18,842,686 12,548,719 Restricted	Tourist Development Fund	4,523,519	5,349,742	7,455,064
Infrastructure Sales Tax Funds 130,379,896 113,029,568 132,137,904 Transportation Impact Fee Funds - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 10,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 115,807,129 18,842,686 12,548,719 Restricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 13,355,224 14,363,987 16,078,266 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted	Fire Protection Fund	28,292,475	28,962,107	33,188,806
Transportation Impact Fee Funds (72,086,906) (76,830,314) (74,760,629) Teen Court Fund - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$89,998,685 \$125,066,165 PROPRIETARY FUNDS - - - - Water And Sewer Funds 15,807,129 18,842,686 12,548,719 -	Court Support Technology Fee	300,000	300,000	289,896
Teen Court Fund - 204,299 199,131 Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$125,066,165 PROPRIETARY FUNDS - - - - Water And Sewer Funds 15,807,129 18,842,686 12,548,719 22,6563,472 32,869,850 32,475,743 Solid Waste Fund 13,355,224 14,363,987	Infrastructure Sales Tax Funds	130,379,896	113,029,568	132,137,904
Enhanced 911 Fund 2,743,949 4,136,944 5,743,587 Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - - - - Jail Project/2005 - - - - Infrastructure Imp-Capital 83,121 - - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 12,548,719 Restricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266		(72,086,906)		(74,760,629)
Fire/Rescue-Impact Fee 91,500 120,305 2,529,529 Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 125,066,165 PROPRIETARY FUNDS \$15,807,129 18,842,686 12,548,719 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 21,686,342 22,182,463 25,069,034 Solid Waste Fund 13,355,224 14,363,987 16,078,266 Self-Insurance Funds - - 5,557,830 Property/Liabilit		-		
Library-Impact Fee 122,331 221,783 94,095 Family Mediation - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 125,066,165 PROPRIETARY FUNDS 15,807,129 18,842,686 12,548,719 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 21,686,342 22,182,463 25,069,034 Mastricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Com				
Family Mediation - - - 17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 125,066,165 PROPRIETARY FUNDS \$32,653,472 32,869,850 32,475,743 Solid Waste Fund 15,807,129 18,842,686 12,548,719 Restricted 15,807,129 18,842,686 12,548,719 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers'				
17/92 Redevelopment Fund 3,579,993 2,165,457 7,921,366 MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 125,066,165 PROPRIETARY FUNDS \$12,653,472 32,869,850 32,475,743 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 15,807,129 18,842,686 12,548,719 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds - - 5,557,830 Property/Liability Insurance Fund 6,854,799 5,429,569 5,557,830 <		122,331	221,783	94,095
MSBU Solid Waste 3,785,020 4,778,930 4,789,000 MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 125,066,165 PROPRIETARY FUNDS \$15,807,129 18,842,686 12,548,719 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 15,807,129 18,842,686 12,548,719 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund 5,171,047 8,511,133 \$ 91,018,747 </td <td>-</td> <td>-</td> <td>-</td> <td>-</td>	-	-	-	-
MSBU Program - 1,085,115 - Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$ 89,998,685 \$ 125,066,165 PROPRIETARY FUNDS \$108,657,713 \$ 89,998,685 \$ 125,066,165 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 15,807,129 18,842,686 12,548,719 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 21,686,342 22,182,463 25,069,034 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159	•			
Jail Project/2005 - - 436,415 Infrastructure Imp-Capital 83,121 - - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$89,998,685 \$125,066,165 PROPRIETARY FUNDS \$15,807,129 18,842,686 12,548,719 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 15,807,129 18,842,686 12,548,719 Solid Waste Fund 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund 5,171,047 8,511,133 5,11,133 Sub-Total Proprietary Funds \$91,018,747 \$105,2		3,785,020		4,789,000
Infrastructure Imp-Capital 83,121 - Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$89,998,685 \$125,066,165 PROPRIETARY FUNDS \$15,807,129 18,842,686 12,548,719 Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund 5,171,047 8,511,133 \$104,865,764	-	-	1,085,115	-
Natural Lands/Trails Bond Fund 4,789,780 5,039,655 3,473,065 Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$89,998,685 \$125,066,165 PROPRIETARY FUNDS Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Funds - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$91,018,747 \$105,200,159 \$104,865,764	-	-	-	436,415
Courthouse Projects Fund 312,658 368,500 425,270 Sub-Total Other Non-General Revenue \$108,657,713 \$89,998,685 \$125,066,165 PROPRIETARY FUNDS Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Unrestricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund 5,171,047 8,511,133 \$91,018,747 \$105,200,159 \$104,865,764			-	-
Sub-Total Other Non-General Revenue \$108,657,713 \$89,998,685 \$125,066,165 PROPRIETARY FUNDS Water And Sewer Funds Unrestricted 15,807,129 18,842,686 12,548,719 Restricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund 5,171,047 8,511,133 Sub-Total Proprietary Funds \$91,018,747 \$105,200,159 \$104,865,764				
PROPRIETARY FUNDS Water And Sewer Funds Unrestricted 15,807,129 Restricted 25,653,472 Solid Waste Fund 21,686,342 Unrestricted 21,686,342 Restricted 13,355,224 Self-Insurance Funds 6,854,799 Property/Liability Insurance Fund 6,854,799 Workers' Compensation Fund 7,661,781 Health Insurance Funds - Sub-Total Proprietary Funds \$ 91,018,747	-			
Water And Sewer Funds 15,807,129 18,842,686 12,548,719 Restricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Sub-Total Other Non-General Rever	iue <u>\$108,657,713</u>	\$ 89,998,685	\$ 125,066,165
Unrestricted 15,807,129 18,842,686 12,548,719 Restricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	PROPRIETARY FUNDS			
Restricted 25,653,472 32,869,850 32,475,743 Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 21,3355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Water And Sewer Funds			
Solid Waste Fund 21,686,342 22,182,463 25,069,034 Unrestricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Unrestricted	15,807,129	18,842,686	12,548,719
Unrestricted 21,686,342 22,182,463 25,069,034 Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Restricted	25,653,472	32,869,850	32,475,743
Restricted 13,355,224 14,363,987 16,078,266 Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Funds - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Solid Waste Fund			
Self-Insurance Funds 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Unrestricted	21,686,342	22,182,463	25,069,034
Property/Liability Insurance Fund 6,854,799 5,429,569 5,557,830 Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Restricted	13,355,224	14,363,987	16,078,266
Workers' Compensation Fund 7,661,781 6,340,557 4,625,039 Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764				
Health Insurance Fund - 5,171,047 8,511,133 Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764	Property/Liability Insurance Fund	6,854,799	5,429,569	5,557,830
Sub-Total Proprietary Funds \$ 91,018,747 \$ 105,200,159 \$ 104,865,764		7,661,781	6,340,557	4,625,039
		-		
Total \$258,606,241 \$ 269,201,769 \$ 304,044,761	Sub-Total Proprietary Funds	<u>\$ 91,018,747</u>	\$ 105,200,159	<u>\$ 104,865,764</u>
	=	Total \$258,606,241	\$ 269,201,769	\$ 304,044,761

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History of General Revenue Reserves FY 2002/03 through FY 2011/12

	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 09/10	FY 10/11	FY 11/12
General Fund Reserves	4,532,494	6,488,590	7,125,266	9,565,565	13,950,840	24,899,231	37,514,796	53,861,279	64,376,322	62,415,065
Revenues	134,606,914			190,272,338		228,628,386	216,605,979	203,785,007	180,086,003	173,665,276
% of Revenues	3.4%	4.5%	4.2%	5.0%	6.2%	10.9%		26.4%	35.7%	35.9%
*Transportation Funds										
Reserves	772,424	3,672,310	4,058,175	40,986	3,120,826	5,518,938	3,765,898	2,797,136	6,759,309	5,310,889
Revenues	27,882,076	34,473,032	15,930,150	17,561,000	19,317,122	18,829,040	18,278,369	18,875,823	8,719,682	16,794,683
% of Revenues	2.8%	10.7%	25.5%	0.2%	16.2%	29.3%	20.6%	14.8%	77.5%	31.6%
*Stormwater Fund										
Reserves	224,543	876,182	827,783	1,213,596	2,121,628	683,021	916,076	1,000,000	716,615	116,271
Revenues % of Revenues	477,500 47%	532,000 165%	6,125,143 14%	600,000 202%	3,634,143 58%	1,148,096 59%	235,117 390%	211,000 473.9%	187,000 383.2%	211,000 55.1%

NOTE: Revenues exclude beginning fund balance and interfund transfers

*Transportation and Stormwater Revenues do not include the transfer from the General Fund

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General Fund Impact FY 2011/12 Budget Adjustments

FY 2010/11 Adopted Budget		\$ 254,674,923 *
Budget Reductions:		
Position Turnover (lower salaries)	(358,000)	
Eliminated Positions (net)	(381,000)	
Retirement Rate Reduction (BCC Staff)	(1,969,000)	
Leased Computer Equipment	(669,000)	
Telephone Services	(135,000)	
Community Redevelopment Agency Contributions	(404,000)	
Sheriff	(1,655,000)	
Internal Service Charges	(923,000)	
Self-Insurance Rate Reductions	(601,000)	
Cost allocations to other funds	(463,000)	
Roads Capital Maintenance (to Sales Tax Fund)	(5,600,000)	
Other net reductions	(694,221)	
Total Reductions	i	(13,852,221)
Budget Increases:		
Discretionary Pay Adjustment	761,000	
Indigent Care/Medicaid	892,000	
Fuel	443,000	
Environmental Studies Center	119,000	
Park Master Plan Study	100,000	
Litigation	89,000	
Tax Collector	3,183,000	
Supervisor of Elections	658,000	
Total Increases		6,245,000
Transfer to Other Funds Change:		
Transportation/Stormwater	(627,000)	
Mass Transit	352,000	
Economic Development	658,000	
Building	204,000	
Court Technology	112,000	
Technology Renewal & Replacement Facilities Non-Routine Maintenance	500,000 2,000,000	
Fleet Renewal & Replacement	2,000,000	
Total Transfers	2,000,000	5 100 000
		5,199,000
Reserves		 (1,961,000)
FY 2011/12 Base Budget		\$ 250,305,702
Carryforward from FY 2010/11		 87,385
FY 2011/12 Adopted Budget		\$ 250,393,087

* Restated FY 2010/11 Budget for \$5.6M of fees returned by Constitutional Officers.

General Fund Sources of Funds

The General Fund budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.



Recurring sources of funding:

Ad Valorem – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a referred to as "property tax".

Other Taxes – Other tax revenues collected by the County, utility taxes, and other miscellaneous taxes.

Fees – Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity.

Shared Revenue - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales tax.

Grants - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

Charges for Services – These are charges for specific governmental services provided to specific individuals and entities and court costs.

Miscellaneous Revenues – Other current year revenues not included in the categories listed above.

These revenues include fines and forfeitures, interest received on investments held by the County other miscellaneous reimbursements.

Other Sources (Not included in chart):

Beginning Fund Balance are estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year's Reserves.

Transfers – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a "double counting" of revenues, and correspond to an equal amount of interfund expenditures.

General Fund - Summary Of Sources

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
	Taxes			
Ad Valorem				
311100 Ad Valorem-Current	132,385,566	119,153,843	119,153,843	112,295,170
311200 Ad Valorem-Delinquent	593,879	400,000	400,000	400,000
Ad Valorem	132,979,445	119,553,843	119,553,843	112,695,170
Taxes - Other				
314XXX Public Service Utility Tax				
314100 Utility Tax-Electricity	5,310,617	4,800,000	4,800,000	5,100,000
314300 Utility Tax-Water	945,722	1,030,000	1,030,000	1,100,000
314400 Utility Tax-Gas	221,559	225,000	225,000	150,000
314700 Utility Tax-Fuel Oil	811	1,500	1,500	1,500
314800 Utility Tax-Propane	0	0	0	75,000
Subtotal Public Service Utility Tax	6,478,709	6,056,500	6,056,500	6,426,500
315100 Communications Service Tax	8.234.460	8,500,000	8,500,000	7,875,000
316100 Business Tax	547,302	550.000	550,000	550,000
Taxes - Other	15,260,471	15,106,500	15,106,500	14,851,500
Taxes	\$148,239,916	\$134,660,343	\$134,660,343	\$127,546,670

Special Assessments & Fees

Special Assessments & Fees				
329170 Arbor Permit	3,105	4,500	4,500	4,500
329180 Dredge/Fill Permit	7,650	1,000	1,000	1,000
341200 Zoning Fees	196,526	220,000	220,000	200,000
341910 Addressing Fees	8,410	10,000	10,000	10,000
342560 Engineering - Traffic	124,096	105,000	105,000	0
349200 Concurrency Review	8,662	10,000	10,000	10,000
Special Assessments & Fees	\$348,449	\$350,500	\$350,500	\$225,500

Intergovernmental Revenue

<u>Grants</u>					
331100 Grants-General		59,483	0	140,446	0
331200 Grants-Public Safety		26,525	0	0	0
331224 Sheriff-Federal Grants		486,091	482,731	875,238	415,803
331721 ERate Telecom Discount		32,333	32,500	32,500	32,500
334164 Voter Education		0	0	0	0
334221 Sheriff-State Grants		4,582,894	3,379,267	3,379,267	3,250,199
334510 Disaster Relief (state)		0	0	0	0
334691 HRS/CDD Contract		2,801	0	0	0
334710 Aid To Libraries		152,399	150,000	150,000	135,000
334790 FDOT - Sylvan Lake		1,910	0	0	0
337900 Local Grants & Aids-Workforce CF		0	0	0	0
	Grants	5,344,436	4,044,498	4,577,451	3,833,502

General	Fund -	Summary	Of Sources
General	Fund -	Summary	OI Sources

		FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted			
Intergovernmental Revenue (Continued)								
Shared Revenues								
335120 State Revenue Sharing		7,208,363	7,015,000	7,015,000	7,386,500			
335130 Insurance Agents		120,882	120,000	120,000	120,000			
335140 Mobile Home Licenses		36,036	31,000	31,000	31,000			
335150 Alcoholic Beverage		120,560	135,000	135,000	135,000			
335160 Sales & Use Tax		446,500	446,500	446,500	446,500			
335180 Half-Cent State Sales Tax		19,030,857	18,500,000	18,500,000	19,200,000			
335493 Motor Fuel Tax		119,713	135,000	135,000	135,000			
335691 Choose Life Plate Fees	_	20,336	20,000	40,797	0			
	Shared Revenues	27,103,247	26,402,500	26,423,297	27,454,000			
Intergov	ernmental Revenue	\$32,447,683	\$30,446,998	\$31,000,748	\$31,287,502			
Charges For Services								
Court Charges	Charge.							
348880 Supervision - Probation		869,848	900,000	900,000	900,000			
348921 Court Innovations		130,753	131,250	131,250	131,250			
348922 Legal Aid		130,753	131,250	131,250	131,250			
348923 Law Library		130,753	131,250	131,250	131,250			
348924 Juvenile Alternative		130,753	131,250	131,250	131,250			
348930 Facilities Fee-County \$30	Traffic	2,049,753	2,300,000	2,300,000	2,300,000			
342910 Impound/Immobilization		19,029	15,000	15,000	20,000			
342920 Supervisor - PAY		29,158	35,000	35,000	30,000			
348993 Crime Prevention Court C	osts	96,441	90,000	90,000	95,000			
Cou	rt Related Revenue	3,587,241	3,865,000	3,865,000	3,870,000			
Governmental Services								
341320 Admin - School Impact Fe	e	82,251	65,000	65,000	75,000			
341520 Sheriffs Fees		35,112	502,500	502,500	553,000			
342100 Sheriff Contracts		2,222,835	1,617,312	1,617,312	1,521,604			
342320 Housing of Prisoners		3,350,396	2,400,000	2,400,000	3,011,250			
342330 Inmate Fees		299,048	295,000	295,000	291,000			
342390 Housing Of Prisoner-Othe	r	38,974	45,000	45,000	45,000			
342430 Emergency Management		1,788	1,000	1,000	1,500			
342530 Iron Bridge		200,000	205,000	205,000	202,400			
343900 Other Physical Env Fees		1,096	1,000	1,000	1,000			
343901 Tower Communication Fe	es	51,481	50,000	50,000	52,500			
343902 Fiber WAN Fees		14,400	12,600	12,600	12,600			
346400 Animal Control		219,406	250,000	250,000	225,000			
347200 Parks and Recreation		1,305,395	1,230,000	1,230,000	1,300,000			
347201 Passive Parks		0	0	0	30,000			
347301 Museum Fees		1,925	1,500	1,500	1,500			
349100 Fleet Service Charges - Ag	gencies	182,548	200,000	200,000	200,000			
369940 Reimbursements - Radios	-	87,098	120,000	120,000	120,000			
Gov	ernmental Services	8,093,753	6,995,912	6,995,912	7,643,354			
Cł	narges For Services	\$11,680,994	\$10,860,912	\$10,860,912	\$11,513,354			

24,050 1,898 42,112 68,060 27,312 660,108 65,738 76,252 65,624 18,163 13,197 80,144 37,197	1,000,000 0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000	FY 2010/11 Amended 1,000,000 0 50,000 1,050,000 25,000 240,000 100,000 350,000 15,000 1,300,000 463,857	FY 2011/12 Adopted							
24,050 1,898 42,112 68,060 27,312 60,108 65,738 76,252 65,624 18,163 13,197 80,144	1,000,000 0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000	0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	25,000 620,000 520,000 240,000 100,000 350,000 15,000							
1,898 42,112 68,060 27,312 60,108 65,738 76,252 65,624 18,163 13,197 80,144	0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000	0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	25,000 620,000 520,000 240,000 100,000 350,000 15,000							
1,898 42,112 68,060 27,312 60,108 65,738 76,252 65,624 18,163 13,197 80,144	0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000	0 50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	25,000 620,000 520,000 240,000 100,000 350,000 15,000							
42,112 68,060 27,312 60,108 65,738 76,252 65,624 18,163 13,197 80,144	50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 <u>15,000</u> 1,300,000	50,000 1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	20,000 620,000 520,000 240,000 100,000 350,000 15,000							
68,060 27,312 60,108 65,738 76,252 65,624 18,163 13,197 80,144	1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000	1,050,000 25,000 570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	620,000 25,000 240,000 100,000 350,000 15,000							
60,108 65,738 76,252 65,624 18,163 13,197 80,144	570,000 240,000 100,000 350,000 <u>15,000</u> 1,300,000	570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	520,000 240,000 100,000 350,000 15,000 1,250,000							
60,108 65,738 76,252 65,624 18,163 13,197 80,144	570,000 240,000 100,000 350,000 <u>15,000</u> 1,300,000	570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	520,000 240,000 100,000 350,000 15,000 1,250,00 0							
60,108 65,738 76,252 65,624 18,163 13,197 80,144	570,000 240,000 100,000 350,000 <u>15,000</u> 1,300,000	570,000 240,000 100,000 350,000 15,000 1,300,000 463,857	520,000 240,000 100,000 350,000 15,000 1,250,000							
65,738 76,252 65,624 <u>18,163</u> 13,197 80,144	240,000 100,000 350,000 15,000 1,300,000	240,000 100,000 350,000 15,000 1,300,000 463,857	240,000 100,000 350,000 15,000 1,250,000							
76,252 65,624 <u>18,163</u> 13,197 80,144	100,000 350,000 15,000 1,300,000	100,000 350,000 15,000 1,300,000 463,857	100,000 350,000 15,000 1,250,000							
18,163 13,197 80,144	15,000 1,300,000	15,000 1,300,000 463,857	15,000 1,250,000							
• 13,197 •80,144	1,300,000	1,300,000 463,857	1,250,000 (
80,144		463,857	(
	0									
	0									
37,197		07.050								
	37,250	37,250	37,250							
31,299	40,000	40,000	20,000							
0	0	15,631	(
00,000	550,000	550,000	450,000							
17,962		0	(
36,236		0	(
24,266		180,000	180,000							
57,448		52,500	52,500							
229		1,000	1,000							
41,495		558,420	475,000							
7,198		6,500	6,500							
16,466	0,000	193,004	(
49,940	-	2,098,162	1,222,250							
	\$3,767,250	\$4,448,162	\$3,092,250							
31,197			¢470 605 070							
31,197			TOTAL CURRENT REVENUES \$198,648,239 \$180,086,003 \$181,320,665 \$173,665,276 Beginning Fund Balance 00.407.050 00.000 0							
~ -	TOTAL CURRENT REVENUES \$198,648,239 \$180,086,003 \$181,320,665 \$173,665,276									

TOTAL 00100 GENERAL FUND	\$267,075,591	\$254,674,923 \$270,294,01	7 \$250,393,087

General Fund Budgetary Uses

Revenues collected in the General Fund are used to support a variety of government functions. Of the \$250.4M budgeted, \$62.4M is reserved (see Reserve Summary in the Countywide Section for specific details) and \$188M is allocated according to the chart below. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. Additional information is provided below and on the following pages for each governmental function.

The chart below identifies the General Fund budget by State-designated use or appropriation category, which includes an appropriation for reserves. Debt expenditures are included as part of the governmental service area benefited by the debt.

FY 2011/12 Total General Fund Budget by Type



This chart reflects the current operating and capital spending plan by Service Area. Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt.



Explanations for each State-designated use category are detailed below:

Governmental Services:

General Government - Services provided by the County for the benefit of the public and the governmental body as a whole. Approximately \$13M is allocated to the Constitutional Officers for tax collection, property appraisals, elections, and accounting of the Board's operations. A substantial portion of the \$7M allocated for facilities is for the maintenance of mature buildings. Approximately \$2M is allocated for planning and development services. The remaining allocation is dedicated to business needs internal to managing the county: county administration, human and financial resources, legal affairs, and technology.

Public Safety - Services provided by the County for the Safety and security of the public. Approximately \$93M is allocated for law enforcement and jail operation/facility. Additionally, \$3M is allocated for radio support and communication services for Police/Fire (County and Cities). Funding is also provided by the General Fund for emergency management, juvenile detention, probation officers, disaster preparedness, and the Medical Examiner.

Physical Environment - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community as a whole. Approximately \$300K allocated for the Extension Services program which offers non-formal educational services.

<u>**Transportation**</u> - Appropriations for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians. Approximately \$1.2M is allocated for maintaining roadways, trails and greenscapes.

Economic Environment - Funding is used to develop and improve the economic condition of the community and its citizens, including: business development, veteran's services, housing and urban development and other services related to economic improvements. The majority of the \$3.4M budget is to provide funding to the cities for community redevelopment.

Human Services – Approximately \$6.5M is provided for public assistance programs and services for the care, treatment and control of human illness, injury, or handicap. Approximately \$1M is provided to operate the State's Health Department. An additional \$2M is allocated for animal control services. The Mosquito control program is funded at approximately \$600K.

<u>Culture and Recreation</u> – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors. Approximately \$6M is allocated to the County Library System. Approximately \$6M is allocated to nature preservation through parks/trails/natural lands, and the provision of recreational programs.

Court-Related Expenditures – The County provides support for the State's Court System. Approximately \$2.1M is allocated annually for maintaining the facilities and providing technology services. Additionally, over \$4M is provided to the Sheriff to provide security for the judicial courts. The remaining funding is allocated to other court-related programs such as Prosecution Alternatives for Youth, Teen Court, Legal Aid, Law Library and training for Guardian Ad Litem volunteers who represent abused, abandoned or neglected children.

Other Appropriations:

Transfers – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

Reserves – Reserves represent funding that is not appropriated for expenditure within the representative fund, which must be used in accordance with the funding intent. See detailed Reserves in the Countywide section of this book.

General Fund Summary of Uses by Service Area/ Program

	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12
	Actual	Adopted	Amended	Budget
		, as prove		Langer
General	Government	Services		
Board of County Commissioners	537,099	507,174	507,174	430,939
County Attorney	1,194,014	1,359,265	1,359,265	1,021,426
County Manager	373,296	464,275	464,275	344,927
Resource Management	987,034	728,590	728,590	651,735
Central Charges	2,695,845	2,664,876	2,148,511	1,334,442
Purchasing and Contracts	536,213	590,779	590,779	577,167
Mail Services	(94,999)	13,228	13,228	17,087
Document Management	25,593	205,345	185,345	50,655
Central Services Business Office	141,718	463,106	465,914	518,964
Facilities	9,856,101	7,145,030	14,514,887	7,515,926
Fleet Management	509,943	136,718	149,490	90,728
Human Resources	570,647	520,810	520,810	346,282
Community Information	522,217	296,754	441,797	177,406
Growth Management Business Office	683,350	716,438	716,438	632,232
Clerk of the Court	1,793,256	1,873,842	1,883,263	1,164,137
Supervisor Of Elections	2,326,435	2,252,204	2,392,650	3,154,241
Property Appraiser	4,241,673	4,332,685	4,337,455	4,283,404
Tax Collector	7,100,324	6,855,229	6,865,895	4,603,398
Constitutional Officers - Excess	(7,272,079)	(5,600,000)	(5,600,000)	-
E-911	208,659	203,874	203,874	200,300
Comprehensive & Current Planning Program	2,118,520	1,909,552	1,912,240	1,729,602
Building Program	117,623	117,328	117,328	115,322
Network Infrastructure Support & Maint	625,057	123,946	133,404	50,675
Customer Help Desk	-	516,159	516,159	421,671
Workstation Support & Maintenance	100,636	1,526	1,526	(5,323)
Telephone Support & Maintenance	136,009	-	-	137,793
Geographic Information Systems (GIS)	-	606,354	606,354	603,180
Enterprise Application Support	800,279	914,709	934,709	869,813
Business Process Management	269,896	259,967	259,967	142,745
General Government Services	31,104,359	30,179,763	37,371,327	31,180,874
	Public Safet	У		
Law Enforcement	61,826,709	60,394,758	60,879,901	60,466,534
Jail Operation and Maintenance	31,668,959	32,395,846	32,737,732	32,854,415
Public Safety Business Office	342,167	351,397	351,397	333,872
EMS Performance Management	212,815	216,547	216,547	209,844
Emergency Communications	2,329,438	2,313,378	2,464,906	2,171,842
Emergency Management	486,822	482,637	489,448	417,909
Telecommunications	1,266,175	1,427,595	5,759,302	830,835
Mandated Services - Community Services	561,600	619,200	619,200	650,000
Probation	1,880,767	1,930,076	1,932,131	1,938,078
DJJ Pre-disposition Detention Services	2,575,511	2,650,000	2,650,000	1,250,000
Public Safety	103,150,963	102,781,434	108,100,564	101,123,329
Phy	vsical Environ	ment		
Extension Service	177,176	296,488	296,488	315,167
Physical Environment	177,176	296,488	296,488	315,167
	177,170	200,700	200,700	010,107

General Fund Summary of Uses by Service Area/ Program

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Budget			
	Transportati	on					
Greenways & Trails	1,025,502	1,202,928	1,202,928	1,178,625			
Engineering Professional Support	<u>282,350</u> 1,307,852	283,130	283,130	- 1,178,625			
Transportation_	nomic Enviro	1,486,058	1,486,058	1,178,025			
			0 000 700	0 400 000			
Central Charges Economic Environment	<u>5,107,947</u> 5,107,947	3,826,738 3,826,738	3,826,738 3,826,738	<u>3,422,333</u> 3,422,333			
-	· · ·	· ·	3,020,730	3,422,333			
	luman Servio						
Animal Services	1,895,752	2,115,273	2,115,273	2,038,304			
Community Service Business Office	196,488	194,191	177,181	175,539			
County Health Department	998,154	1,061,899	1,084,399	1,026,166			
Adoption Support	26,735 3,670,119	23,000	43,797	-			
Mandated Services - Community Services Veterans Services	209,098	3,789,125 213,100	3,789,125 213,100	4,650,412 208,011			
County Low Income Assistance	1,498,947	1,430,104	2,340,104	1,678,409			
Extension Service	49,763	31,840	31,840	25,376			
Mosquito Control	316,207	692,340	692,340	585,545			
Human Services	8,861,263	9,550,872	10,487,159	10,387,762			
Culture & Recreation							
Leisure Services Business Office	542,405	531,359	651,359	927,649			
Recreational Activities & Programs	3,034,839	3,678,033	3,757,247	3,430,920			
Greenways & Trails	1,572,030	1,625,804	1,628,361	1,395,239			
Library Services	6,076,976	6,496,139	6,498,833	5,927,499			
Extension Service	134,711	146,621	146,621	112,322			
Natural Lands	176,334	169,338	169,338	167,968			
Culture & Recreation	11,537,295	12,647,294	12,851,759	11,961,597			
	Court Relate	ed					
Judicial Security	4,516,335	4,641,671	4,641,671	4,468,521			
Judicial	139,901	2,352,317	2,563,547	2,027,174			
Guardian Ad Litem	91,052	95,984	95,984	102,242			
Legal Aid	330,808	330,808	330,808	330,808			
Law Library	130,753	131,250	131,250	131,250			
Court Support Technology (Article V)	32,829	66,780	74,121	55,931			
Prosecution Alternatives For Youth (PAY)	510,126	502,663	503,769	496,503			
Court Related	5,751,804	8,121,473	8,341,150	7,612,429			
TOTAL - CITIZEN PROGRAMS	166,998,659	168,890,120	182,761,243	167,182,116			
		,,	,	,			
	Transfers						
Central Accounts	10,859,552	21,408,481	21,408,481	20,795,906			
Transfers_	10,859,552	21,408,481	21,408,481	20,795,906			
	Reserves	0 / 0 = 0 = 0	00 10 1000	00 117 555			
Central Accounts	-	64,376,322	66,124,293	62,415,065			
Reserves	-	64,376,322	66,124,293	62,415,065			
= Orand Tatal	¢ 177 050 014	¢ 254 674 022	¢ 270 204 047	¢ 250 202 007			
Grand Total	φ 1//,008,211	\$ 254,674,923	\$ 270,294,017	\$ 250,393,087			

General Fund Funding Per Capita By Object Category



	Funding Actuals Per FY 08/09 Capita		Actuals FY 09/10	Funding Per Capita	Adopted FY 10/11	Funding Per Capita	Adopted FY 11/12	Funding Per Capita	
Personal Services	\$ 35,558,469	\$85	\$ 33,086,607	\$78	\$ 33,077,835	\$79	\$ 30,477,578	\$ 72	
Operating Expenses	\$ 29,233,970	\$ 70	\$ 26,073,873	\$ 62	\$ 29,014,491	\$ 69	\$ 24,312,785	\$ 57	
Capital Outlay & Debt Service *	\$ 6,223,603	\$ 15	\$ 2,380,014	\$6	\$ 3,932,389	\$9	\$ 1,233,146	\$3	
Other (Including grants, reserves, and other transfers)	\$ 35,640,252	\$ 86	\$ 17,875,157	\$ 42	\$ 93,724,045	\$ 223	\$ 94,284,751	\$ 222	
Constitutionals	\$ 115,326,139	\$ 277	\$ 104,655,085	\$ 247	\$ 105,758,119	\$ 252	\$ 109,216,934	\$ 257	
Total	\$ 221,982,432	\$ 533	\$ 184,070,736	\$ 435	\$ 265,506,879	\$ 632	\$ 259,525,194	\$ 611	
	FY 08/09		FY 09/10		FY 10/11		FY 11/12		
Population	416,056		423,759		420,100		424,587		

* Capital Outlay expenditures fluctuate and do not follow traditional expenditure patterns. Capital Outlay includes capital improvements

FY 2008/09 includes Funds/Subfunds 00100, 00108, 13000, 13100, 60302, 60303, 60304

FY 2009/10 through FY 2011/12 includes Funds/Subfunds 00100, 00108, 00109, 00111, 13000, 13100, and 30600

Seminole County Government Personal Services FY 2011/12

OVERVIEW

Seminole County Board of County Commissioners has downsized its operations significantly during the past 5 years due to the economic downturn and loss of revenues.



Positions Eliminated

A total of 269 positions under the Board of County Commissioners were eliminated, equating to 18% of the regular workforce and annual budget reduction of \$16.6M (including fringe benefits). Five temporary positions were eliminated as well. Additional information is available in the Personal Services section.

The FY 2011/12 Budget has significantly less positions, than before the upturn in the economy.



Of the 1,320 positions under Board the of County Commissioners for FY 2011/12, there are 497 in Public Safety, 201 in Public Works, and 191 for Water/Sewer/Solid Waste services. The majority of the other positions are for Libraries and Parks.

The Seminole County Board of County Commissioners **also provides funding for an additional 1,455 positions** under the Constitutional Officers, of which 1,281 work for the Sheriff. The budget for these positions is included in Transfers to Constitutional Officers.

Seminole County Government Personal Services FY 2011/12

The FY 2011/12 Budget for Personal Services is \$5M less than the current year's budget, due to a reduction in contributions to the Florida Retirement System (FRS), eliminated positions, and refresh of positions at lower salaries.

	FY 2010/11 Adopted Budget	FY 2011/12 Adopted Budget	Change
Salaries & Wages	\$ 63,642,188	\$ 62,511,314	\$ (1,130,874)
Overtime & Special Pay	5,911,568	7,491,930	1,580,362
	-,,	.,,	_,,
Fringe Benefits			
Social Security	5,215,778	5,130,756	(85,022)
Retirement	10,147,064	5,190,515	(4,956,549)
Health & Life Insurance	10,921,439	10,836,024	(85,415)
Other	1,709,651	1,333,985	(375,666)
	27,993,932	22,491,280	(5,502,652)
Total Personal Services	\$ 97,547,688	\$ 92,494,524	\$ (5,053,164)

Note: Effective 7/1/2011, the State of Florida reduced the FRS contribution rates for employers by an average of 7%, and is requiring employees to contribute 3% of their salary to FRS.

Special Pay increased for bonuses and associated fringe benefit costs.

The County is self-insured for health benefits provided to participants. FY 2011/12 Budget does not include an increase in health insurance premiums.

Other fringe benefit budget includes funding the Workers' Compensation Fund.

FY 2011/12 Personal Services budget totaling \$92M is allocated to ten (10) departments as follows:



\$41M is in Public Safety Dept, primarily for emergency medical services and fire rescue.

\$13M is in Public Works Dept, primarily for road maintenance and traffic operation.

\$11M is in Environmental Services Dept for Water, Sewer, and Solid Waste Services.

\$ 7M is in Leisure Services Dept, primarily for Library Services and Parks.

\$ 4M is in the Growth Mgmt Dept, primarily for managing building and land use changes.

\$ 2M is in Community Services Dept for various services provided to the community.

\$14M is primarily for general business operations, such as purchasing, IT, resource management, facilities maintenance, County management, and legal services.

Seminole County Government COUNTYWIDE POSITION SUMMARY Fiscal Year 2011/12

	FY 2008/09 Amended Positions FTE			FTF			2009/10 ended	FTE			2010/11 opted	FTE	FY 2011/12 Second Public Hearing Positions FTE			
	Full	Part	5		Full	Part	•		Full	Part	•					
Departments	Time	Time	Total	Total	Time	Time	Total	Total	Time	Time	Total	Total	Full Time	Part Time	Total	Total
Administration	33	-	33	33.00	57	-	57	57.00	57	-	57	57.00	58	-	58	58.00
Central Services (Admin Svc)	74	-	74	74.00	111	2	113	112.25	105	2	107	106.25	100	2	102	101.55
Community Information	10	-	10	10.00	0	-	0	0.00	0	-	0	0.00	0	-	0	0.00
Community Services	68	1	69	68.50	34	-	34	34.00	34	-	34	34.00	34	-	34	34.00
Court Support	8	-	8	8.00	8	-	8	8.00	8	-	8	8.00	8	-	8	8.00
Economic Development	10	-	10	10.00	0	-	0	0.00	0	-	0	0.00	0	-	0	0.00
Environmental Services	197	-	197	197.00	190	-	190	190.00	190	-	190	190.00	191	-	191	191.00
Fiscal Services	16	-	16	16.00	17	-	17	17.00	17	-	17	17.00	17	-	17	17.00
Growth Mgmt (Plan & Develop)	83	-	83	83.00	61	-	61	61.00	59	-	59	59.00	54	-	54	54.00
Human Resources	12	-	12	12.00	0	-	0	0.00	0	-	0	0.00	0	-	0	0.00
Information Technology	69	1	70	69.75	0	-	0	0.00	0	-	0	0.00	0	-	0	0.00
Leisure Services	51	17	68	59.62	109	48	157	133.00	109	48	157	133.12	108	50	158	133.12
Library Services	59	48	107	83.00	0	-	0	0.00	0	-	0	0.00	0	-	0	0.00
Public Safety	485	-	485	485.00	517	1	518	517.50	493	1	494	493.50	496	1	497	496.50
Public Works	218	-	218	218.00	200	-	200	196.50	199	-	199	195.50	201	-	201	197.50
TOTAL BCC	1,393	67	1,460	1,426.87	1,304	51	1,355	1,326.25	1,271	51	1,322	1,293.37	1,267	53	1,320	1,290.67
Constitutional Officers	1			l	I.	1	l	1	1	1			1	1 1		1 1
Sheriff	1,045	153	1,198	1,106.75	1,089	161	1,250	1153.25	1,089	156	1,245	1152.00	1,126	155	1,281	1187.80
Clerk of Court/Finance	24	-	24	24.00	24	-	24	24.00	24	-	24	24.00	24	-	24	24.00
Property Appraiser	53	-	53	53.00	53	-	53	53.00	53	-	53	53.00	53	-	53	53.00
Tax Collector	79	3	82	80.50	78	3	81	79.50	78	3	81	79.50	78	3	81	79.50
Supervisor of Elections	16	-	16	16.00	16	-	16	16.00	16	-	16	16.00	16	-	16	16.00
Total Constitutional Officers	1,217	156	1,373	1,280.25	1,260	164	1,424	1,325.75	1,260	159	1,419	1,324.50	1,297	158	1,455	1,360.30

Seminole County Government Position Count Changes FIVE Year Summary

FY 06/07 Total BCC Positions	1,523
New Positions (FY09-FY12)	66
Eliminated Positions (FY09-FY12)	<mark>(269)</mark>
FY 11/12 Total BCC Positions	1,320

New Positions (FY08	-12)	Eliminated Positions (F
New Fire Station #29	24	FY 07/08 Budget
Deferred	(24)	FY 08/09 Budget
Winter Springs Merger	50	FY 09/10 Budget
Environmental Svc	4	FY 10/11 Budget
IT - Court Support	1	FY 11/12 Budget
Leisure Svc - FT to PT	2	
Mosquito Control	7	
Probation	2	
Total New BCC	66	Total BCC Eliminated

	FY 06/07		FY 0	7/08		F	Y 08/09		FY 09/10			FY 10/11			F	Y 11/12			
Department	Amended	New	Elim	Amended	New	Elim	Transfer	Amended	New	Elim	Transfer	Amended	I	lim Deferred	Adopted	New	Elim	Transfer	2nd PH
Administration	35			35		(2)		33		(2)	26	57			57		(1)	2	58
Central Services (Admin Svc)	86			86		(12)		74		(4)	43	113	a	(6)	107	a	(2)	(3)	102
Community Information	11			11		(1)		10		(5)	(5)	0			0				0
Community Services	76		-1	75		(6)		69		(2)	(33)	34			34				34
Court Support	11		-5	6		(5)	7	8				8			8				8
Economic Development	11			11		(1)		10		(3)	(7)	0			0				0
Environmental Services	194	3		197				197		(8)	1	190	а		190	1			191
Fiscal Services	16			16				16		(1)	2	17			17				17
Growth Mgmt (Plan & Dev)	102		-2	100		(16)	(1)	83		(18)	(4)	61		(2)	59		(2)	(3)	54
Human Resources	14			14		(2)		12		(2)	(10)	0			0				0
Information Technologies	88	1		89		(10)	(9)	70		(6)	(64)	0			0				0
Leisure Services	76		-1	75		(8)	1	68	1	(10)	98	157			157	ь 1			158
Library Services	126			126		(16)	(3)	107		(20)	(87)	0			0				0
Public Safety	413		-2	411	74	(5)	5	485		(4)	37	518		(24)	494	2		1	497
Public Works	264			264		(46)		218	7	(28)	3	200		(1)	199		(1)	3	201
TOTAL BCC Positions	1,523	4	(11)	1,516	74	(130)	0	1,460	8	(113)	0	1,355		(9) (24)	1,322	4	(6)	0	1,320

a) Position that was to be moved from Facilities to ES in 2009 for only two years, will remain in ES on permanent basis. b) FT position turned into 2 PT positions

Seminole County Government Position Changes Detail Fiscal Year 2011/12

	Administration	Central Services	Community Services	Court Support	Environ Services	Fiscal Services	Growth Mgmt	Leisure Services	Public Safety	Public Works	TOTAL
FY 11 Adopted	57.00	107.00	34.00	8.00	190.00	17.00	59.00	157.00	494.00	199.00	1,322.00
Xfer -Development Inspections							(3.00)			3.00	0.00
Xfer -Mail Services	3.00	(3.00)									0.00
Xfer - Traffic Operations									1.00	(1.00)	0.00
Xfer - Road Program	(1.00)									1.00	0.00
Convert 1 FT to 2 PT - Libraries								1.00			1.00
Eliminated Positions	(1.00)	(2.00)					(2.00)			(1.00)	(6.00)
New Positions					1.00				2.00		3.00
FY12 Second Public Hearing	58.00	102.00	34.00	8.00	191.00	17.00	54.00	158.00	497.00	201.00	1,320.00

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Seminole County Government FTE Changes Detail

Fiscal Year 2011/12

	Administration	Central Services	Community Services	Court Support	Environ Services	Fiscal Services	Growth Mgmt	Leisure Services	Public Safety	Public Works	TOTAL
FY 11 Adopted	57.00	106.25	34.00	8.00	190.00	17.00	59.00	133.12	493.50	195.50	1,293.37
Xfer -Development Inspections							(3.00)			3.00	0.00
Xfer -Mail Services	3.00	(3.00)									0.00
Xfer - Traffic Operations									1.00	(1.00)	0.00
² Xfer - Road Program Convert 1 FT to 2 PT - Libraries	(1.00)									1.00	0.00 0.00
Eliminated Positions	(1.00)	(2.00)					(2.00)			(1.00)	(6.00)
New Positions					1.00				2.00		3.00
FY12 First Public Hearing	58.00	101.25	34.00	8.00	191.00	17.00	54.00	133.12	496.50	197.50	1,290.37
Increase in PT hrs		0.3									0.30
FY12 Second Public Hearing	58.00	101.55	34.00	8.00	191.00	17.00	54.00	133.12	496.50	197.50	1,290.67

Seminole County Government Eliminated / New Positions Fiscal Year 2011/12

		ELIMINATED POSITIONS	S			
					2 PH	
Department / Program	Position #	Position Description	FTE	E	Budget	Fund
Administration						
Business Process Mgmt	9018	Project Coordinator II	1.00		86,125	General Fund
		Sub-total Administration	1.00	\$	86,125	-
Central Services						
Support Services	7638	Support Services Division Manager	0.40	\$	45,700	General Fund
	7638	Support Services Division Manager	0.50	\$	57,126	Health Insurance Fund
	7638	Support Services Division Manager	0.05	\$	5,713	Property/Liab Ins Fund
	7638	Support Services Division Manager	0.05	\$	5,713	Workers Comp Fund
Facilities	8999	Accounting Specialist	1.00	\$	55,098	General Fund
		Sub-total Central Services	2.00	\$	169,350	-
Growth Management						
Business Office	8047	Program Manager I	1.00		122,029	General Fund
Comprehensive & Current Planning	8973	Assistant Planning Manager (was position #7350)	1.00		104,089	General Fund
		Sub-total Growth Mgmt	2.00	\$	226,118	-
Public Works		_				
Capital Projects Delivery	8795	Program Specialist	1.00		49,641	Transportation Trust
		Sub-total Public Works	1.00	\$	49,641	_ ·
TOTAL ELIMINATED POSIT	IONS	-	6.00	\$	531,234	-

NEW POSITIONS

Environmental Services						
Water Management	NEW_02	Instrumentation & Control Technician	1.00		52,878	Water & Sewer Fund
		Sub-total Environmental Svc	1.00	\$	52,878	-
Public Safety						
Probation	NEW03	Staff Assistant	1.00		40,038	General Fund
	NEW04	Probation Officer	1.00		56,873	General Fund
		Sub-total Public Safety	2.00	\$	96,911	-
TOTAL NEW POSITIONS *		-	3.00	\$	149,789	-
NET ELIMINATED PO	SITIONS	3	3.00	\$:	381,445	

* Leisure Services add'I position isn't reflected, as it resulted from changing 1 FT position into 2 PT positions.

Seminole County Government Eliminated Positions Summary 5 YEAR TOTAL FY08- FY12

%

FTE

Elim

11%

27%

55%

13%

91%

33%

4%

3%

31%

36%

35%

21%

26%

3%

29%

17%

FY 07

Adopted FTE

35.00

67.00

11.00

65.00

11.00

10.50

194.00

32.00

129.50

12.50

62.00

73.00

102.10

416.00

263.50

1,484.10

5 YR

Total

4.00

18.00

6.00

8.50

10.00

3.50

8.00

1.00

40.00 4.50

22.00

15.50

26.20

11.00

76.00

254.20

257.00

2.80

			#	Positio	ons Elii	m					FTE
		FY08	FY09	FY10	FY11	FY12	5 YR Total	FY07 Adopted Positions	% Positions Eliminated	General Revenue Funds	Other Funds
	Administration *	-	2	2	-	-	4	35	11%	4.00	-
	Central Services *	-	12	4	-	2	18	67	27%	15.40	2.60
	Community Information	-	1	5	-	-	6	11	55%	6.00	-
	Community Services	1	6	2	-	-	9	66	14%	7.75	0.75
96	Court Support	5	5	-	-	-	10	11	91%	9.00	1.00
0	Economic Development	-	1	3	-	-	4	11	36%	1.00	2.50
	Environmental Services	-	-	8	-	-	8	194	4%	-	8.00
	Fiscal Services	-	-	1	-	-	1	32	3%	1.00	-
	Growth Management	2	16	18	2	2	40	130	31%	21.00	19.00
	Human Resources *	-	2	2	1		5	13	38%	4.50	-
	Information Technolgy *	-	10	6	5	1	22	62	35%	22.00	-
	Leisure Services	1	8	10	-	-	19	83	23%	15.50	-
	Library Services	-	16	20	-	-	36	125	29%	26.20	-
	Public Safety	2	5	4	-	-	11	416	3%	5.50	5.50
	Public Works	-	46	28	1	1	76	264	29%	71.00	5.00
	Total Regular	11	130	113	9	6	269	1,520	18%	209.85	44.35
FY	Total Temporary		4	1	-	-	5			2.80	-
1 20	Total Eliminated	11	134	114	9	6	274			212.65	44.35

FY 2011/12

* Note: Positions eliminated in FY 11 and FY12 are reflected in the department they were in prior to re-organization.

Seminole County Government Eliminated Positions Summary 5 YEAR TOTAL FY08- FY12

		A	Annual Budg	tion	General Revenue	Other	Total All	
	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12 5 YR Total	Funds	Funds	Funds
Administration *	\$-	\$ 101,545	\$ 153,094	\$-	\$ - \$ 254,639	\$ 254,639	\$-	\$ 254,639
Central Services (previously Administrative Services)*	\$-	\$ 709,384	\$ 296,811	\$-	\$ 169,349 \$ 1,175,544	\$ 967,896	\$ 207,648	\$ 1,175,544
Community Information	\$-	\$ 66,039	\$ 395,429	\$-	\$ - \$ 461,468	\$ 461,468	\$-	\$ 461,468
Community Services	\$ 66,893	\$ 301,484	\$ 130,521	\$-	\$ - \$ 498,898	\$ 443,636	\$ 55,262	\$ 498,898
Court Support	\$ 255,853	\$ 336,294		\$-	\$-\$592,147	\$ 534,398	\$ 57,749	\$ 592,147
Economic Development	\$-	\$ 19,293	\$ 197,933	\$-	\$ - \$ 217,226	\$ 92,139	\$ 125,087	\$ 217,226
Environmental Services	\$-	\$-	\$ 422,452	\$-	\$ - \$ 422,452	\$-	\$ 422,452	\$ 422,452
Fiscal Services	\$-	\$-	\$ 59,455	\$-	\$ - \$ 59,455	\$ 59,455	\$-	\$ 59,455
Growth Management (previously Planning & Development)	\$ 159,075	\$ 1,190,624	\$ 1,167,803	\$ 241,806	\$ 226,118 \$ 2,985,426	\$ 1,622,789	\$ 1,362,637	\$ 2,985,426
Human Resources *	\$-	\$ 79,451	\$ 127,159	\$ 100,384	\$ - \$ 306,994	\$ 306,994	\$-	\$ 306,994
Information Technolgy Svc *	\$-	\$ 739,564	\$ 448,761	\$ 473,807	\$ 86,125 \$ 1,748,257	\$ 1,748,257	\$-	\$ 1,748,257
Leisure Services	\$ 43,453	\$ 469,399	\$ 283,530	\$-	\$ - \$ 796,382	\$ 796,382	\$-	\$ 796,382
Library Services	\$-	\$ 791,454	\$ 539,714	\$-	\$-\$1,331,168	\$ 1,331,168	\$-	\$ 1,331,168
Public Safety	\$ 136,016	\$ 470,307	\$ 245,260	\$-	\$ \$ 	\$ 408,262	\$ 443,321	\$ 851,583
Public Works	\$-	\$ 3,315,341	\$ 1,529,597	\$ 47,903	\$ 49,641 \$ 4,942,482	\$ 4,488,341	\$ 454,141	\$ 4,942,482
Total Regular Position Reductions	\$ 661,290	\$ 8,590,179	\$ 5,997,519	\$ 863,900	\$ 531,233 \$ 16,644,121	\$ 13,515,824	\$ 3,128,297	\$16,644,121
Total Temporary Position Reductions	\$-	\$ 74,075	\$-	\$-	\$ - \$ 74,075	\$ 50,552	\$ 23,523	\$ 74,075
Annual On-going Savings	\$ 661,290	\$ 8,664,254	\$ 5,997,519	\$ 863,900	\$ 531,233 \$ 16,718,196	\$ 13,566,376	\$ 3,151,820	\$ 16,718,196

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* Note: Positions eliminated in FY 11 and FY12 are reflected in the department they were in prior to re-organization.

Seminole County Government Temporary Positions Fiscal Year 2011/12

Fund	Department/Program	Position #	Position Description	FTE	2 PH Budget
Neighborhood Stabilization SHIP-	Community Services / Community Development Grants	T113	Project Manager I	1.00	51,810
Affordable Housing	Community Services / Community Development Grants	T114	Project Manager I	1.00	51,811
Disaster Preparedness TOTAL	Public Safety / Emergency Mgmt	Т8	Intern	0.33 2.33	8,224 \$111,845
Seminole County Government Program Staffing Fiscal Year 2011/12

Department	Program	Full-Time Positions	Part-Time Positions	Total Positions	Total FTE
Administration	Board of County Commissioners	10		10	10.00
	Business Process Management	4		4	4.00
	Community Information	5		5	5.00
	County Attorney	15		15	15.00
	County Manager	5		5	5.00
	Document Management	3		3	3.00
	Mail Services	3		3	3.00
	Purchasing and Contracts	13		13	13.00
		58	0	58	58.00
Central Services	Central Services Business Office	7		7	7.00
	Customer Help Desk	7		7	7.00
	Enterprise Application Support Facilities	6 39		6 39	6.00 39.00
	Fleet Management	2		2	2.00
	Geographic Information Systems (GIS)	5	1	6	2.00 5.75
	Health Insurance	2		2	1.75
	Human Resources	8	1	9	9.05
	Network Infrastructure Support/Maintenance	11		11	11.00
	Property/Liability Insurance	2		2	2.20
	Telephone Support & Maintenance	3		3	3.00
	Workers' Compensation Insurance	2		2	1.80
	Workstation Support & Maintenance	6		6	6.00
		100	2	102	101.55
Community Services	Community Development Grants	0		0	0.00
	Community Service Business Office	2		2	2.00
	County Low Income Assistance	20		20	20.00
	Prosecution Alternatives For Youth (PAY)	6		6	6.45
	Teen Court	3		3	2.55
	Veterans Services	3	0	3	3.00
			0		
Court Support	Court Support Technology (Article V)	6		6	6.00
	Guardian Ad Litem	1		1	1.00
	Judicial	I		1	1.00
Environmental Services /		8	0	8	8.00
Solid Waste	Central Transfer Station Operations	28		28	28.00
	ES Business Office	2		2	1.50
	Landfill Operations	21		21	21.00
	SW-Compliance & Program Management	22		22	22.00
		73	0	73	72.50
Environmental Services / Water & Sewer	ES Business Office	6		6	5.50
Walei & Jewei	Utilities Engineering Program	6 15		6 15	5.50 15.00
	Utility Revenue Collection & Management	21		21	21.00
	Wastewater Management Program	30		30	30.00
	Water Conservation Program	1		1	1.00
	Water Management Program	46		46	46.00

Seminole County Government Program Staffing Fiscal Year 2011/12

Department	Program	Full-Time Positions	Part-Time Positions	Total Positions	Total FTE
		119	0	119	118.50
Fiscal Services	MSBU Program	4		4	4.00
	Resource Management	13		13	13.00
	, i i i i i i i i i i i i i i i i i i i	17	0	17	17.00
Growth Management	17-92 Community Redevelopment Agency	2		2	2.00
	Building Program	29		29	28.70
	Business Development	2		2	2.00
	Comprehensive & Current Planning Growth Management Business Office	17 4		17 4	17.20 4.10
	Glowin Management Business Onice	54			_
		54	0	54	54.00
Leisure Services	Extension Service	7		7	7.00
	Greenways & Trails	12		12	12.00
	Leisure Services Business Office	6		6	6.00
	Library Services	51	36	87	69.00
	Natural Lands	2		2	2.00
	Recreational Activities & Programs	26	14	40	33.12
	Tourism Development	4		4	4.00
		108	50	158	133.12
Public Safety	Animal Services	30		30	30.00
I ublic Galety	E-911	50 7		7	6.50
	Emergency Communications	28		, 28	28.00
	Emergency Management	3		3	2.50
	EMS/Fire/Rescue	377		377	377.00
	Fire Prevention Bureau	7		7	7.00
	Petroleum Storage Tanks Bureau	5		5	5.00
	Probation	27	1	28	27.50
	Public Safety Business Office	3		3	3.00
	Telecommunications	10		10	10.00
		496	1	497	496.50
Public Works	Conital Projecto Dolivory	25		25	25.00
Public Works	Capital Projects Delivery Engineering Professional Support	25 22		25 22	25.00
	Mosquito Control *	11		11	7.50
	Public Works Director's Office	2		2	2.00
	Roads-Stormwater Repair/Maintenance	103		103	103.00
	Traffic Operations	33		33	33.00
	Water Quality	5		5	5.00
		201	0	201	197.50
Total		1,267	53	1,320	1,290.67
				,	,

* Includes seasonal positions budgeted at .5 FTE each

Seminole County Government Pay Bands Fiscal Year 2011/12 - Second Public Hearing

Board of County Commissioners

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

Pay Band	Min Hourly	MP Hourly	Max Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
Band A: Ge	neral and Supp	ort Services				
A1	10.65	14.11	17.57	22,152.00	29,348.80	36,545.60
A2	11.61	15.39	19.16	24,148.80	32,011.20	39,852.80
A3	12.66	16.77	20.88	26,332.80	34,881.60	43,430.40
A4	13.79	18.27	22.75	28,683.20	38,001.60	47,320.00
Band B: Teo	chnical and Tra	des				
B1	12.66	16.77	20.88	26,332.80	34,881.60	43,430.40
B2	13.79	18.27	22.75	28,683.20	38,001.60	47,320.00
B3	15.04	19.92	24.80	31,283.20	41,433.60	51,584.00
B4	16.39	21.72	27.04	34,091.20	45,177.60	56,243.20
Band C: Pro	gram and Adm	ninistrative Sei	rvices			
C1	15.04	19.92	24.80	31,283.20	41,433.60	51,584.00
C2	16.39	21.72	27.04	34,091.20	45,177.60	56,243.20
C3	17.86	23.67	29.47	37,148.80	49,233.60	61,297.60
C4	19.47	25.80	32.12	40,497.60	53,664.00	66,809.60
Band D: Pro	ofessionals					
D1	17.86	23.67	29.47	37,148.80	49,233.60	61,297.60
D2	19.47	25.80	32.12	40,497.60	53,664.00	66,809.60
D3	21.41	28.37	35.33	44,532.80	59,009.60	73,486.40
D4	23.56	31.21	38.86	49,004.80	64,916.80	80,828.80
Band E: Ma	nagers and Ad	visors				
E1	21.41	28.37	35.33	44,532.80	59,009.60	73,486.40
E2/2080	24.51	32.48	40.45	50,980.80	67,558.40	84,136.00
E2/2912	17.51	23.20	28.90	50,989.12	67,558.40	84,156.80
E3	28.19	37.35	46.51	58,635.20	77,688.00	96,740.80
E4	32.42	42.96	53.50	67,433.60	89,356.80	111,280.00
Band F: Exe	cutives and De	epartment Dire	ectors			
F1	35.67	47.26	58.84	74,193.60	98,300.80	122,387.20
F2	41.01	54.34	67.67	85,300.80	113,027.20	140,753.60
F3	49.01	64.94	80.87	101,940.80	135,075.20	168,209.60
Band G: Co	unty Attorney'	s Office				
G1	12.38	17.83	23.28	25,750.40	37,086.40	48,422.40
G2	17.83	25.26	32.69	37,086.40	52,540.80	67,995.20
G3	27.24	37.15	47.05	56,659.20	77,272.00	97,864.00
G4	30.70	45.07	59.43	63,856.00	93,745.60	123,614.40
G5	49.03	65.13	81.22	101,982.40	135,470.40	168,937.60



Seminole County Government Growth of County Population to Growth of BCC Employees Fiscal Year 2011/12

Per Capita = the number of full-time employees per thousand citizens.

3.4

3.2

3.1

3.0

3.5

Per Capita

OVERVIEW

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various Support Programs. Each Program requires unique analysis to determine the most appropriate method of both estimating the ISC Budgets and allocating the charges.

Currently Support Programs use the Direct Method to allocate ICSs. In this method, the Support Program estimates the amount of actual costs that will be incurred for each of the User Programs in FY 2011/12 and charges them for the exact amount of services rendered.

The methodology used to develop the ISCs is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the Direct and Indirect costs for the following Support Programs:

- Fleet Maintenance (both Repair and Fuel)
- Facilities Maintenance (both Regular Maintenance and Pro Active Maintenance)
- Mailing Services
- Printing Services
- Property Management (Leases, Security, Cleaning Contracts)
- Information Technology Hardware Leases
- Information Technology Desktop Support and Maintenance
- Information Technology Network Infrastructure Support
- Telephones, Cell phones, and Faxes (Billed Usage Charges and Support/Maintenance)
- Radios
- Insurance
- Administrative Fees

INTERNAL SERVICES:

Fleet Maintenance – Repairs

Budget

The ISC's for Fleet Maintenance – Repairs are developed using the Direct Method. The Fleet Program tracks all Work Orders. The Work Order amount associated with each User Program is divided by the Total Countywide Fleet Usage to determine each User Program's percentage of the total service provided by Fleet. This percentage is then multiplied by the Fleet Program's Non-Fuel Budget to determine the User Program's Fleet Maintenance ISC Budget.

Chargeback

Each User Program will be charged for Billed Work Orders and Overhead on a quarterly basis. The Billed Work Order charge will be applied directly and the User Program will only be charged for the service received that quarter. The Overhead charge will be applied to all programs and will be calculated by multiplying the Fleet Program's actual Overhead costs for the quarter by the User Program's percentage of the total service provided by Fleet.

Fleet Maintenance – Fuel

Budget

The ISC's for Fleet Maintenance – Fuel are developed using the Direct Method. The Fleet Program tracks every gallon of Unleaded and Diesel fuel consumed by all Countywide Programs. The Unleaded and Diesel consumption associated with each User Program is divided by the Total Countywide Fuel Usage to determine each User Program's percentage of the total Countywide Fuel Used. This percentage is then multiplied by the Fleet Program's projections for the total number of Unleaded and Diesel Gallons to be consumed Countywide. Each User Program's gallon estimates are multiplied by the Fleet Program's projection for the average cost of fuel to determine the User Program's ISC Budget.

Internal Service Charges

Chargeback

Each User Program will be charged on a quarterly basis only for actual gallons consumed. The cost per gallon charged to the User Departments is approximately equal to the rate that the Fleet Program paid for the fuel.

Facilities - Regular Maintenance

Budget

The ISC's for Facilities Regular Maintenance are developed using the Direct Method. The Facilities Management Program tracks every maintenance job they perform on all Countywide buildings and facilities. Each Facilities Management Technician uses a handheld computer device to track the time and materials expended on all of their work orders. These historical actuals are used to project the amount of Countywide Regular Maintenance that will be performed. A large portion of the Repair and Maintenance services provided by Facilities Management are for General Government Facilities and are not currently charged back to any County User Programs.

Chargeback

Each User Program will be charged on a quarterly basis only for actual repair and maintenance performed on their facilities. These charges are made up of a labor rate, (loaded to include all salaries and benefits); the actual cost of any parts used on the job, and all associated contracted services.

Facilities Pro-Active Maintenance

Budget

The ISC's for Facilities Pro-Active Maintenance are developed using the Direct Method. Pro-Active Maintenance currently provides roof and HVAC maintenance/replacement on a scheduled basis. The Facilities Management Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a Department if necessary. A large portion of the Pro-Active Maintenance services provided by Facilities Management are for General Government Facilities and are not currently charged back to any County User Programs.

Chargeback

Each User Program will be charged on a quarterly basis only for actual Pro-Active maintenance performed on their facilities.

Mailing Services

Budget

The ISC's for Mailing Services are developed using the Direct Method. The Mailing Services Program tracks the cost of postage for every parcel they send for all Countywide User Programs, which are used to calculate the ISC's. Each User Program's estimated usage is divided by the total Countywide postage used to determine each User Program's percentage of the total Countywide postage used. This percentage is then multiplied by the Mailing Services Program's Budget to determine the User Program's ISC Budget.

Chargeback

The quarterly charge for each User Program will be for actual postage used and overhead on a quarterly basis. The Overhead charge will be calculated by multiplying the Mail Program's actual Overhead costs for the quarter by the User Program's percentage of the total service provided by the Mail Room.

Printing Services

Budget

The ISC's for Printing Services are developed using the Direct Method. The Printing Services Program tracks actual Print Shop costs (excluding overhead) for all Countywide User Programs, which are used to calculate the ISC's. The actual Print Shop costs used by each User Program is divided by the total Countywide Print Shop costs to determine each User Program's percentage of the total Countywide postage used. This percentage is then multiplied by the Print Shop Program Budget to determine the User Program's Print Shop ISC Budget.

Chargeback

The Print Shop's quarterly charge for each User Program will be calculated by multiplying the Print Shop Program's actual expenditures, including overhead by the User Program's percentage of Service.

Property Management

Budget

The ISC's for Property Management are developed using the Direct Method. The Support Services Program manages the Property Leases, Security Guard Contract, Custodial Contract and various other contracts for Countywide User Programs. The ISC Budget for these services is developed using actual figures provided by the external vendors that perform the work or provide the leased space.

Internal Service Charges

Chargeback

Each User Program will be charged on a quarterly basis for actual Leased Space, Custodial, Window Cleaning, Security Guard and other services received.

Information Technology - Hardware Leases

Budget

The ISC's for currently Leased Technology Equipment and new requests are developed using the Direct Method. Information technology works in conjunction with the Countywide User Programs to verify and replace expiring leases or remove unused items to ensure technology efficiencies throughout the County.

Chargeback

Each User Program will be charged on a quarterly basis for currently leased equipment. These allocations are based on actual billings from the leasing agent.

Information Technology - Desktop Support and Maintenance

Budget

The ISC's for Desktop Support & Maintenance are developed using the Direct Method. The number of assigned computers, printers, and scanners for each User Program is divided by the total number of Countywide computers, printers, and scanners to calculate each User Program's percentage of the total service provided. This percentage is multiplied by the total Desktop Support and Maintenance Budget to determine the User Program's ISC Budget.

Chargeback

Each User Program's quarterly charge will be calculated by multiplying the actual Countywide cost of the Desktop Support and Maintenance Program by the User Program's percentage of total service.

Information Technology - Network Infrastructure Support

Budget

The ISC's for Network Infrastructure support are developed using the Direct Method. This service consists of complex technical support, including provisional and proactive/reactive maintenance on the Wide Area Network, County local area network, wireless, voice and various technologies. The number of assigned computers for each User Program is divided by the total number of Countywide computers to determine each User Program's percentage of the total service provided. This percentage is multiplied by the total Budget required to provide Countywide Network Infrastructure Support in order to determine the User Program's ISC Budget.

Chargeback

Each User Program's quarterly charge will be calculated by multiplying the actual Countywide cost of providing Countywide Network Infrastructure Support by the User Program's percentage of total service.

Telephones, Cell Phones and Faxes

Budget

The ISC's for Telephones, Cell Phones and Faxes are developed using the Direct Method. IT works in conjunction with the Countywide User Programs to verify the total quantity of telephones, cell phones, and faxes assigned to each User Program.

Chargeback

Each User Program will be charged on a quarterly basis for the quantity of telephones, cell phones, and faxes assigned. Charges are based on actual billings from the leasing agent.

Telephones, Cell Phones and Faxes Support and Maintenance

Budget

The ISC's for Telephones, Cell Phones and Faxes Support and Maintenance are developed using the Direct Method. This service provides for all hardware and maintenance related to the telephone, cell phone, and fax networks. The number of assigned telephones, cell phones, and faxes for each User Program is divided by the total number of Countywide telephones, cell phones, and faxes to calculate each User Program's percentage of the total service provided.

Chargeback

Each User Program's quarterly charge will be calculated by multiplying the actual Countywide cost of the Telephones, Cell Phones, and Faxes Support and Maintenance Program by the User Program's percentage of total service.

Radios

Budget

The ISC's for Radios are developed using the Direct Method. Public Safety currently manages the radio services for all County Departments, Municipalities, Sheriff's Office, and several other outside agencies. The number of assigned radios for each User Program is divided by the total number of radios in service to calculate each User Program's percentage of the total service provided. This percentage is multiplied by the total Budget required to provide Countywide radio services in order to determine the User Program's ISC Budget.

Chargeback

Each User Program's quarterly charge will be calculated by multiplying the actual Countywide cost of providing radio services by the User Program's percentage of total service.

Insurance (Property / Liability)

Budget

The ISC's for Insurance are developed using the Direct Method. This service provides coverage from losses of property and liability claims. The value of assets insured and claim history is used to calculate each User Program's percentage of the total service provided.

Chargeback

Each User Program's quarterly charge will be calculated by multiplying the projected Countywide cost of the Property/Liability Insurance Program by the User Program's percentage of total service.

Administrative Fees

Budget

The General Fund pays for various administrative Programs that provide support services for all Countywide User Programs. The costs of these Support Programs, which includes Fiscal Services, County Manager's Office, County Commissioners, County Attorney, Finance, Human Resources, and Purchasing & Contracts, are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using full time employee counts, budget amounts, actual expenditure amounts, and employee workload. These ratios are applied to the Support Program's Budget to determine the Administrative Fee charge.

Department	Fleet Maintenance	Fleet Fuel	Mailing Services	Printing Services	Facilities Maintenance	Property Management	Radios	Information Technology	Subtotal	Prop/Liability Insurance	Admin Fees	Total
Administration	\$ 8,221	\$ 7,445	\$ 3,746	\$ 58,712	\$-	\$-	\$ 523	\$ 279,317	\$ 357,964	\$ 2,137	\$-	\$ 360,101
Central Services	133,595	68,364	6,089	28,084	-	-	15,417	390,118	641,667	56,638	200,000	898,305
Community Services	22,654	3,829	17,801	16,149	-	-	6,010	157,497	223,940	27,253	-	251,193
Constitutional Officers	19,106	9,990	219,571	143,162	-	351,100	377,953	244,407	1,365,289	225,427	-	1,590,716
Court Support	-	-	19,063	8,799	933,283	670,700	1,045	134,063	1,766,953	258,263	-	2,025,216
Environmental Services	1,501,659	1,617,310	340,737	117,291	84,792	302,900	142,675	533,469	4,640,833	660,406	1,840,000	7,141,239
Fiscal Services	-	-	7,871	21,603	-	-	-	46,525	75,999	282,088	220,000	578,087
Leisure Services	179,536	85,032	19,835	83,216	525,723	8,300	9,146	617,588	1,528,376	183,631	60,000	1,772,007
Growth Management	34,380	82,679	23,496	38,794	-	-	7,839	220,926	408,114	9,527	120,000	537,641
Public Safety	1,345,384	557,453	23,488	79,616	191,167	-	141,631	1,043,352	3,382,091	538,770	1,790,000	5,710,861
Public Works	1,297,310	867,898	2,337	4,808	33,845	217,400	54,614	488,919	2,967,131	555,402	1,420,000	4,942,533
Total	\$ 4,541,845	\$ 3,300,000	\$ 684,034	\$ 600,234	\$ 1,768,810	\$ 1,550,400	\$ 756,853	\$ 4,156,181	\$ 17,358,357	\$ 2,799,542	\$ 5,650,000	\$ 25,807,899

Internal Service Charges Summary By Department

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<u>Fund</u>	Fleet Maintenance	Fleet Fuel	Mailing Services	Printing Services	Facilities Maintenance	Property Management	Radios	Information Technology	Subtotal	Prop/Liability Insurance	Admin Fees	Total
General Fund	\$ 424,689	\$ 270,139	\$ 310,815	\$ 399,271	\$ 1,459,006	\$ 1,030,100	\$ 439,884	\$ 2,435,889	\$ 6,769,793	\$ 1,070,892	\$-	\$ 7,840,68
17/92 Redevelopment	-	-	21	12,795	-	-	-	2,565	15,381		-	15,381
Building Program	30,379	74,018	5,056	12,474	-	-	7,055	112,642	241,624	9,253	120,000	370,877
Court Support Tech Fee	-	-	-	-	-	-	-	28,912	28,912		-	28,912
Economic Develop	-	-	4	-	-	-	-	8,513	8,517		-	8,517
E-911	617	-	18	-	-	-	-	9,964	10,599		-	10,599
Fire Protection	1,272,250	472,469	5,911	31,054	191,167	-	114,715	464,286	2,551,852	499,262	1,790,000	4,841,114
Health Insurance	-	-	-	-	-	-	-	4,550	4,550		130,000	134,550
Libraries - Designated	-	-	-	-	-	-	-	6,274	6,274		-	6,274
MSBU's	-	-	7,613	3,628	-	-	-	9,927	21,168		220,000	241,168
Natural Lands	21,603	7,908	15	3,685	-	-	-	10,372	43,583	5,876	-	49,459
Petroleum Clean Up	2,159	3,146	5,636	-	-	-	-	2,094	13,035	1,077	-	14,112
Property/Liability	-	-	2,121	12,239	-	-	523	5,800	20,683		40,000	60,683
Solid Waste	972,460	1,281,177	2,738	7,079	45,727	123,400	19,337	104,772	2,556,690	216,092	380,000	3,152,782
Stormwater	8,299	4,232	-	-	-	-	-	35,281	47,812	36,298	-	84,110
Tank Inspection	1,362	2,539	-	35	-	-	-	1,030	4,966		-	4,966
Teen Court	-	-	-	-	-	-	-	8,298	8,298		-	8,298
Tourist Development	738	95	3,750	2,954	-	-	-	29,912	37,449		60,000	97,449
Transportation Trust	1,278,090	848,144	2,337	4,808	33,845	217,400	52,001	443,907	2,880,532	516,478	1,420,000	4,817,010
Water and Sewer	529,199	336,133	337,999	110,212	39,065	179,500	123,338	428,697	2,084,143	444,314	1,460,000	3,988,457
Worker's Comp Fund	-	-	-	-	-	-	-	2,496	2,496		30,000	32,496
Total	\$ 4,541,845	\$ 3,300,000	\$ 684.034	\$ 600,234	\$ 1,768,810	\$ 1,550,400	\$ 756,853	\$ 4,156,181	\$ 17,358,357	\$ 2,799,542	\$ 5.650.000	\$ 25,807,899

Internal Service Charges Summary By Fund

FUND	litional Requests	•	lacement Requests	Other quipment equests	Total
General Fund	\$ -	\$	-	\$ 14,385	\$ 14,385
Transportation Trust	-		-	49,000	49,000
Fire Protection	9,000		-	1,119,050	1,128,050
Court Support Technology Fee	-		-	12,000	12,000
EMS Trust Fund	-		-	58,645	58,645
Disaster Preparedness Fund	-		-	61,500	61,500
Public Safety Grants (Federal)	-		-	50,000	50,000
Enhanced 911 Fund	-		-	234,626	234,626
Solid Waste	-		326,000	-	326,000
Water and Sewer Operating	-		-	109,459	109,459
	\$ 9,000	\$	326,000	\$ 1,708,665	\$ 2,043,665

DEPARTMENT	Additional Fleet Requests	Replacement Fleet Requests	Other Equipment Requests	Total
Court Support	-	-	12,000	12,000
Environmental Services	-	326,000	109,459	435,459
Leisure Services	-	-	-	-
Public Safety	9,000	-	1,538,206	1,547,206
Public Works	-	-	49,000	49,000
Total	\$ 9,000	\$ 326,000	\$ 1,708,665	\$ 2,043,665

Capital Equipment by Fund

Ado	litional	Replacement		Department/Program	
\$	9,000	\$	-	Public Safety-Fire Rescue	
	9,000		-		
	-		100,000	Env Svcs-Central Transfer Station Operations	
	-		226,000	Env Svcs-Landfill Operations	
	-		326,000		
\$	9,000	\$	326,000		
		9,000	\$ 9,000 \$ 9,000	\$ 9,000 \$ - 9,000 - 100,000 - 100,000 - 226,000 - 326,000	

Other Equipment (\$5,000 or Greater)	Budget	Department
All Items are replacements unless otherwise noted.		
<u>General Fund - 00100</u>		
Animal Crematory Oxygen Monitor (carryforward)	7,385	Public Safety-Animal Services
Phone Line Recording System	7,000	Public Safety-Animal Services
Total General Fund	14,385	
Transportation Trust - 10101		
Sidowalk Grindar (2) (NEW)	12.000	Public Works-Roads/Stormwater Repair & Maint.
Sidewalk Grinder (2) (NEW) Fusion Splicer	21,000	Public Works-Traffic Operations
Optical Time Domain Reflectometer	16,000	Public Works-Traffic Operations
Total Transportation Trust Fund	49,000	
Fire Protection Fund - 11200		
Fire Suppression Skids (carryforward)	73,100	Public Safety-EMS/Fire/Rescue
Air Packs	650,000	Public Safety-EMS/Fire/Rescue
Canopy - Tanker 34 (NEW)	25,000	Public Safety-EMS/Fire/Rescue
Lifepac 15 EKG Monitor/Defibrillators	185,000	Public Safety-EMS/Fire/Rescue
Station Alerting System (NEW)	75,950	Public Safety-EMS/Fire/Rescue
Stryker Power Load Stretcher System (NEW)	110,000	Public Safety-EMS/Fire/Rescue
Total Fire Protection Fund	1,119,050	
Court Support Technology Fee Fund - 11400		
High Speed Scanner (NEW)	12,000	Court Support
• • • • •	·	oburtoupport
Total Court Support Technology Fee Fund	12,000	
EMS Trust Fund - 11800		
Tone out Alerting (carryforward)	58,645	Public Safety-EMS Perf Mgmt
Total EMS Trust Fund	58,645	
Disaster Preparedness - 11908	50.000	
EOC AV System (carryforward)	52,000	Public Safety-Emergency Mgmt
Functional Needs Support System Trailer (carryforward)	9,500	Public Safety-Emergency Mgmt
Total Disaster Preparedness Fund	61,500	
Public Safety Grants (Federal) - 11915		
Hazmat/Search Rescue Equipment (carryforward)	50,000	Public Safety-EMS/Fire/Rescue
Total Public Safety Grants Fund	50,000	-
-		
Enhanced 911 Fund - 12500		
UPS for EOC (carryforward)	234,626	Public Safety-E-911
Total Enhanced 911 Fund	234,626	

Capital Equipment by Fund

Water & Sewer Operating Fund - 40100

Orion Laptop & Software (NEW)	23,101
Equipment for new Instrumentation & Control Technician Position	12,000
8" Solids Handling Vacuum (NEW)	60,000
Automatic Sampler	5,358
Portable Air Compressor (NEW)	9,000
Total Water & Sewer Operating Fund	 109,459
Total Other Capital Equipment	\$ 1,708,665

Env Svcs-Utility Revenue Collection & Mgmt. Env Svcs-Water Mgmt. Env Svcs-Wastewater Mgmt. Env Svcs-Wastewater Mgmt. Env Svcs-Wastewater Mgmt.

Seminole County, FL

Capital Equipment by Department

Fleet Equipment (\$5,000 or Greater)	Add	itional	Repl	acement	Program
Environmental Services Department					
Road Tractor	\$	-	\$	100,000	Central Transfer Station Operations
International 5600 6x6 Shuttle		-		226,000	Landfill Operations
Total Environmental Services		-		326,000	
Public Safety Department					
ATV - 4x4		9,000		-	Ems/Fire/Rescue
Total Public Safety		9,000		-	
Total Fleet Equipment	\$	9,000	\$	326,000	

Other Equipment (\$5,000 or Greater)	Budget	Program
All Items are replacements unless otherwise noted	J.	
Court Support		
High Speed Scanner (NEW)	12,000	Court Support Tech - Art V
Total Court Support	12,000	
Environmental Services		
Orion Laptop & Software (NEW)	23,101	Utility Revenue Collection & Mngmnt
Equipment for new Instrumentation & Control Technician Position	12,000	Water Management
8" Solids Handling Vacuum (NEW)	60,000	Wastewater Management
Automatic Sampler	5,358	Wastewater Management
Portable Air Compressor (NEW)	9,000	Wastewater Management
Total Environmental Services	109,459	
Public Safety		
Fire Suppression Skids (carryforward)	73,100	Ems/Fire/Rescue
Tone out Alerting (carryforward)	58,645	EMS Performance Mgmt
EOC AV System (carryforward)	52,000	Emergency Management
Functional Needs Support System Trailer (carryforward)	9,500	Emergency Management
Hazmat/Search Rescue Equipment (carryforward)	50,000	Ems/Fire/Rescue
UPS for EOC (carryforward)	234,626	E-911
Air Packs	650,000	Ems/Fire/Rescue
Canopy - Tanker 34 (NEW)	25,000	Ems/Fire/Rescue
Lifepac 15 EKG Monitor/Defibrillators	185,000	Ems/Fire/Rescue
Station Alerting System (NEW)	75,950	Ems/Fire/Rescue
Stryker Power Load Stretcher System (NEW)	110,000	Ems/Fire/Rescue
Animal Crematory Oxygen Monitor (carryforward)	7,385	Animal Services
Phone Line Recording System	7,000	Animal Services
Total Public Safety	1,538,206	
Public Works		
Sidewalk Grinder (2) (NEW)	12,000	Roads-Stormwater Repair & Maint
Fusion Splicer	21,000	Traffic Operations
Optical Time Domain Reflectometer	16,000	Traffic Operations
Total Public Works	49,000	
Total Other Capital Equipment	\$ 1,708,665	

Project Summary

Projects are non-recurring one time expenditures included within the annual budget for specified purposes. Most projects result in the construction or acquisition of a large capital asset. However, some projects are one time operating expenditures.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY 2011/12 Adopted Budget contains \$91,683,194 in project funding. In addition to this funding, additional unexpended funds for uncompleted projects from FY 2010/11 will be carried forward in mid-December, 2011.

The breakdown of projects by responsible Department is represented by the following graphic:



Summary of Major Projects

The largest projects contained within the FY 2011/12 Adopted Budget are the following:

South East Regional Water Treatment Plant Improvements (00195703) – \$29,477,628

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of high service pump modifications, sodium hypochlorite and fluoride storage and pumping, ozone system improvements including the installation of a liquid oxygen system, ozone generation, side stream pumping and injection, and a contact basin. Other elements of the project include emergency power generation, electrical instrumentation and control, site/civil improvement, security, demolition, GST repair, upgrades to water supply well pumps, lightning protection, uninterruptable power supply, and heating, ventilation, and air conditioner modifications. The project was initiated December 2010, and is anticipated to be completed January 2012.

The amount included in the FY 2010/11 budget represents the final construction and contingency costs of the project. The entire project cost is approximately \$37,290,453. Once the project is complete, it is anticipated that there will be an increase in chemical, electrical, and equipment maintenance expenditures.

Country Club Water Treatment Plant / Ozone Improvement (00178301) - \$15,334,942

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of the design and permitting for plant upgrades including ozone treatment. The Greenwood Lakes Water Treatment Plant will be decommissioned and select wells will be redirected to the Country Club Water Treatment Plant. The project is needed to maintain the capacity of the plant, meet current and future demand projections, and to comply with Florida Department of Environmental Protection water quality regulations in the Northeast service area. The project was initiated April 2003, and is anticipated to be completed July 2013.

The amount included in the FY 2010/11 budget represents the majority of the construction costs of the project. The entire project cost is approximately \$21,985,180, including an additional funding requirement of \$106,604. Once the project is completed and placed into service, it is anticipated that there will be an increase in the utilization of electricity by the Environmental Services Department. Additionally, an increase in equipment maintenance costs is anticipated.

Asphalt Surface and Pavement Management (90000115) - \$6,000,000

This Public Works project, a member of the Capital Maintenance Public Works family, consists of asphalt overlay, full depth reclamation, and various other methods of asphalt

surface refurbishment that are applied to Seminole County's paved road network. This project includes local road resurfacing and rehabilitation that may involve reconstruction activity. This project also includes resurfacing of arterial / collector roads not involving the roadway base. The project was initiated October 2010, and is anticipated to be completed September 2014.

The amount included in the FY 2010/11 budget represents the current annual allotment for the project. The total cost of the project is estimated at \$14,051,570, including a future additional funding requirement of \$6,000,000. As an annual allotment project, unspent funds budgeted in one year do not carryforward into the next year. Accordingly, total project costs may decrease over the life of the project.

Dean Road Widen from Two to Four Lanes (00198101) – \$4,000,000

This Public Works project consists of widening Dean Road from State Road 426 to the Orange County Line from two lanes to four lanes, a length of approximately 0.6 miles. The project was initiated October 2002, and is anticipated to be completed September 2013.

The amount included in the FY 2010/11 budget represents the anticipated costs for right of way acquisition for the project. An additional \$7,500,000 will be required for construction costs prior to completion of the project. The entire project cost is approximately \$12,590,003. Maintenance costs of the new roadway surface will average \$150,000 per year, based upon historical averages.

Heathrow Wellfield Redirect (00216703) – \$3,894,868

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of the design, permitting, and construction of a raw water transmission main from the Heathrow wellfield to the Markham Regional Water Treatment Plant. The project was initiated October 2010, and is anticipated to be completed September 2012.

The amount included in the FY 2010/11 budget represents the final construction and contingency costs of the project. The entire project cost is approximately \$4,310,997. The operating impacts of this project are considered negligible.

Country Club Raw Water Main (00178302) - \$2,491,350

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of the design and construction of approximately 8,500 linear feet of sixteen and twenty inch raw water piping from the Greenwood Lakes to the Country Club Water Treatment Plant. The project was initiated August 2010, and is anticipated to be completed December 2012.

The amount included in the FY 2010/11 budget represents the final construction, program management, and contingency costs of the project. The entire project cost is approximately \$3,353,998. Completion of the project should not affect the operating costs of the Environmental Services Department.

SR 436 Flyover Utility Relocate (00065207) – \$2,070,945

This Environmental Services project, a member of the Utility Adjustments family of projects, consists of the relocation and upsizing of a water main for 5,000 feet with 2,500 linear feet of existing force water main placed out of service and grouted. The project is designed to accommodate an existing Public Works project, the creation of a flyover at the intersection of Red Bug Lake Road and State Road 436 (00226301). The project was initiated August 2007, and is anticipated to be completed February 2014.

The amount included in the FY 2010/11 budget represents the majority of the construction costs of the project. The entire project cost is approximately \$2,720,350, including an additional funding requirement of \$404,296. There are no significant changes to operating costs anticipated.

CR 426 Safety Improvements (00191652) – \$1,885,929

This Public Works project, a member of the Minor Roads family, consists of engineering design of safety improvements which will include adding paved shoulders, improving drainage, and enhancing other safety items. The project includes right of way acquisition to add improvements. The project was initiated March 2006, and is anticipated to be completed June 2014.

The amount included in the FY 2010/11 budget represents the County's portion of the construction costs for this project. An additional \$4,114,071 is anticipated to be received from the Florida Department of Transportation as a grant to complete construction. The total cost of the project is estimated at \$8,856,988. Maintenance costs of the safety improvements will average \$120,000 per year, based upon historical averages.

CUP Required Projects (00201503) – \$1,595,500

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of deepening two wells at the Lynwood Well Field as required in the St. Johns River Water Management District CUP. Additional elements of the project consist of the construction of salt water intrusion monitor well number four, conversion of two Lake Hayes Water Treatment Plant supply wells into monitor wells, and conducting sanitary survey modifications to South East Regional Well number five. The project was initiated October 2010, and is anticipated to be completed October 2012. The amount included in the FY 2010/11 budget represents the final construction and contingency costs of the project. The entire project cost is approximately \$2,706,428. The operating impact of this project has not been determined at this time.

Wastewater Pump Station Upgrades (Parent) (00082900) - \$1,500,000

This Environmental Services project is the parent project of the Wastewater Pump Stations Upgrades family of projects. The Wastewater Pump Stations Upgrades family of projects is a series of projects which consists of the design, permitting, and construction of pump station upgrades including wet well rehabilitation, control panels, concrete pad repair, odor control and generators as needed to achieve efficient maintenance costs. Other repairs may be required and are determined by condition assessments of each pump station. No individual expenditures will be made against this project. New individual family member projects will be established by the Board of County Commissioners, and funds will be transferred from this parent project to the newly established projects. The project was initiated October 2011, and is anticipated to be completed September 2016.

The amount included in the FY 2010/11 budget represents the annual costs of the project. The entire project cost through September 2016 is approximately \$5,935,429, including an additional funding requirement of \$4,381,858. Since the nature of the individual projects to be established is impossible to determine at the current time, no estimate may be made of the impacts on the operating budget.

Markham Water Treatment Plant H2S Improvements (00216701) – \$1,407,483

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of major improvements to the water treatment plant, including the design, permit and construction of an ozone system to remove hydrogen sulfide, new chemical feed systems, additional ground storage tank, electrical upgrades, new generator and yard piping, electrical and control systems, and an interconnection of a raw water main. The project was initiated October 2004, and is anticipated to be completed September 2013.

The amount included in the FY 2010/11 budget represents the final program management and contingency costs of the project. The entire project cost is approximately \$27,954,043. Once the project is completed and placed into service, it is anticipated that there will be an increase in the utilization of electricity by the Environmental Services Department. Additionally, an increase in equipment maintenance costs is anticipated.

Large Meter Improvement Program (00064523) – \$1,338,094

This Environmental Services project, a member of the Water Distribution Improvements family of projects, consists of developing and executing procedures for testing, repair,

and replacement of large potable meters (3 inches and larger) throughout the system. This project will improve meter reliability. The project was initiated October 2010, and is anticipated to be completed September 2013.

The amount included in the FY 2010/11 budget represents the costs of the final funding of the project. The entire project cost is approximately \$1,474,229.

Rinehart Road Pavement Rehabilitation (00227061) – \$1,008,000

This Public Works project, a member of the Arterial / Collector Pavement Rehabilitation family, consists of pavement rehabilitation and base reconstruction of 1.4 miles of Rinehart Road from north of Town Center Boulevard to State Road 46. The project was initiated October 2011, and is anticipated to be completed August 2012.

The amount included in the FY 2010/11 budget represents the entire anticipated costs for the project. Increased maintenance costs of the road will average \$20,000 per year, based upon historical averages.

Lake Howell Road at Howell Creek Bridge (00283501) - \$1,000,000

This Public Works project consists of replacing the existing 42 foot long, 38 foot wide bridge on Lake Howell Road, crossing Howell Creek. The project was initiated October 2010, and is anticipated to be completed September 2012.

The amount included in the FY 2010/11 budget represents the construction costs for the project. The entire project cost is approximately \$1,100,000. Maintenance costs of the new bridge will average \$30,000 per year, based upon historical averages.

Future Operating Impacts

In general, the cost of maintaining a transportation project, such as those listed above, ranges from 2% (for pedestrian structures) to 3.7% (for roadways) of the total construction cost, per year. However, in the case of expansions of State Roads, the County is not responsible for the maintenance of the roadway. As such, there is no operating impact for additional lanes added to such a roadway.

Capital Improvement Program

For additional information about any of the capital and construction projects contained within the FY 2011/12 adopted budget, please refer to the Capital Improvement Program which is scheduled to be adopted by the Board of County Commissioners in December 2011. The full program is available at http://www.seminolecountyfl.gov/budget. The published document includes all projects that were active as of September 2011; those projects included in the adopted budget for FY 2011/12; and anticipated future projects for FY 2012/13 through FY 2015/16.

The document also includes significant adjustments to the funding of the Environmental Services Department's Water and Sewer projects for FY 2011/12 which were not included as part of the Adopted Budget for FY 2011/12.

Project Listings

The following project listings contain all projects included in the Adopted FY 2011/12 budget, organized by Department / Family, and by Fund. The project listings do not contain any previously established projects which will be funded in FY 2011/12 solely by a carryforward of available funds from FY 2010/11, nor any amendments made to project budgets after the budget was adopted. Regular updates regarding project fiscal status is provided to the Board of County Commissioners and is available as part of the Board of County Commissioners and is available as part of the Board of County Commissioners' published agendas.

In accordance with the Seminole County budgetary policy, generally only the Board of County Commissioners can establish and fund a project. The primary exceptions to this policy consist of:

- Additional funding for a project may be provided by a transfer from funds designated as Project Contingency, if approved by the County Manager's Office.
- Funds may be transferred within an established Family of Projects, if approved by the County Manager's Office.

Budgeted Projects FY 2011/12

Department

Adopted

Central Services	\$ 478,685
Constitutional Officers	80,000
Environmental Services / Water & Sewer	67,532,454
Environmental Services / Solid Waste	575,000
Growth Management	135,750
Public Safety	518,376
Public Works	 22,362,929
	\$ 91,683,194
	-
Fund	Adopted
00100 General Fund	\$ 80,000
00108 Facilities Maintenance Fund - GF	378,685
11200 Fire Protection Fund	468,376
11541 Infrastructure Sales Tax Fund - 2001	22,240,929
12801 Fire/Rescue Impact Fee Fund	50,000
13000 Stormwater Fund - GF	72,000
13100 Economic Development Fund - GF	135,750
32100 Natural Lands/Trails Bond Fund	50,000
40100 Water and Sewer Operating Fund	14,348,025
40102 Water Connection Fees Fund	6,216,508
40103 Sewer Connection Fees Fund	1,845,320
40105 Water and Sewer Bonds, Series 2006 Fund	4,565,458
40106 Water and Sewer Bond, Series 2010 Fund	40,557,143
40201 Solid Waste Fund	575,000
50300 Health Insurance Fund	 100,000
	\$ 91,683,194



Department

Family	Y		
	, Number	Description	Adopted
Central Services			
Capital			
Proact	tive Mainten	-	
	00273920	HVAC - General Government	41,900
	00273921	HVAC - Libraries	141,150
	00273922	HVAC - Solid Waste	6,850
	00273930	Roof Capital Maintenance - General Government	138,690
	00273931	Roof Capital Maintenance - Leisure	39,405
	00273932	Roof Capital Maintenance - Roads	10,690
-			378,685
Other	70000601	Wellness Program	100,000
	/0000001	Wenness Frogram	478,685
	-		
Constitutional Of Capital	licers		
Capital	00285401	Corrections Facility Water Main	80,000
Environmental Se	rvices / Wat	ter & Sewer	
Capital	:-:	+	
Overs	izings and Ex		22.00
		Oversizing and Extension (Parent)	32,609
	00021705	Douglas Grant	93,500
0			126,109
Gener	-	nprovements	45.000
		General System Planning & Improvements (Parent)	15,000
		SCADA System Upgrades	565,863
		Consumptive Use Permit Consolidation	18,000
	00255201	UTILITIES MASTER PLAN	150,000
			748,863
Utility	Adjustment		
	00063601	Chapman Road Utility Relocation	78,215
		Minor Utility Roads Upgrades (Parent)	
	00065200		
	00065207	SR 436 Flyover Utility Relocate	2,070,945
			2,070,945 11,660
	00065207	SR 436 Flyover Utility Relocate	2,070,945 11,660
	00065207 00065209	SR 436 Flyover Utility Relocate Dean Road Widening	2,070,945 11,660 341,432
Water	00065207 00065209 00065210	SR 436 Flyover Utility Relocate Dean Road Widening	2,070,945 11,660 341,432
Water	00065207 00065209 00065210	SR 436 Flyover Utility Relocate Dean Road Widening Red Bug Lake Road/SR 426 Pedestrian Overpass	2,070,945 11,660 341,432 3,002,252
Water	00065207 00065209 00065210 Distribution	SR 436 Flyover Utility Relocate Dean Road Widening Red Bug Lake Road/SR 426 Pedestrian Overpass	2,070,945 11,660 341,432 3,002,252 147,778
Water	00065207 00065209 00065210 Distribution 00064500	SR 436 Flyover Utility Relocate Dean Road Widening Red Bug Lake Road/SR 426 Pedestrian Overpass Improvements Water Distribution Improvements (Parent)	500,000 2,070,945 11,660 341,432 3,002,252 147,778 142,506 1,338,094

Department

Esmily		
Family	Description	Adaptad
Number	Description	Adopted
Environmental Services / Wat	ter & Sewer (cont.)	
Capital (cont.)	(ant)	
	Improvements (cont.)	12.000
	Fire Hydrants	12,000
00203202	Apple Valley Transmission Main	3,899
Masteriater Dura	Ctation Ungradas	1,649,277
Wastewater Pump		1 500 000
	Wastewater Pumping Improvements (Parent)	1,500,000
00082912	Heathrow Master Pump Station Upgrades	165,170
		1,665,170
	ction System Improvements	27 500
	Wastewater Conveyance Improvements (Parent)	37,500
	Woodcrest 5 Pump Station	584,801
00219701	SR 46 Force Main Extension	148,000
		770,301
Water Plant Impro		
	Country Club Well #3	15,334,942
	Country Club RW and FW Mains	2,491,350
00178303	•	27,000
	Water Quality Plant Upgrades - Parent	60,000
	Lynwood WTF Upgrade/Ozone	500,000
00195703	Ser WTP Improvements/Ozone	29,477,628
00195706	Lynwood WTP Interim Chemical Upgrade	57,921
00195708	Initial Distribution System Evaluation Completion	25,000
00200401	Markham Aquifer Storage Well	40,000
00201500	Potable Well Improvements (Parent)	115,000
00201503	CUP Required Projects	1,595,500
00201505	San Survey Wellhead Protect Improvements	15,000
00201509	Potable Well Decommissioning	11,000
00201510	Potable Well Evaluations	22,000
00201511	Druid Hills Well Improvements	17,000
	Deepen Heathrow Well #4	19,500
	Apple Valley Well Replacement	15,000
00203204	Apple Valley Treatment Plant Upgrades - Phase 1	135,000
00203302	Lake Harriet WTP Demolition	9,849
00203303	Drud Hills WTP Yard Pipe Upgrades	5,000
00203305	Lake Brantley WTP Demolition	12,145
00203306	Doi Ray WTP Demolition	11,067
00203308	Hanover WTP Demolition	10,161
00216701	Markham Plant H2S Treatment	1,407,483
00216702	Heathrow Well Equipment Improvements	702,196

Department		
Family Number	Description	Adopted
Environmental Services / Wa	-	Adopted
Capital (cont.)		
Water Plant Impro	ovements (cont.)	
•	Heathrow Wellfield Project	3,894,868
		56,011,610
Reclaimed Water	System Improvements	
00195201	Yankee Lake Plant Expansion Rerate	560,000
00195202	Yankee Lake Wastewater Regional Facility Permit Renewal	7,500
00204001	Tri-Party Optimization Program	55,000
00227402	GW Lake Mary Pump Station Modifications	12,000
00227404	Greenwood Lakes Wastewater Permit Renewal	7,500
		642,000
Iron Bridge Agree	ment	
00216405	Iron Bridge - Low Voltage	425,200
00216408	6	212,600
00216409	Iron Bridge = Odor	212,600
00216410	Iron Bridge - Wetland Pump Station	574,020
		1,424,420
	Project Contingency	1,062,452
Other 70000010	Wetlands Monitoring Site Installations for CUP #6213	130,000
70000010	-	300,000
/000011		67,532,454
Environmental Services / Soli Capital	d Waste	
	tation Improvements	
00201901	Tipping Floor Resurfacing	150,000
Landfill Environme	ental Controls	
00244601	Landfill Gas System Expansion	250,000
Planning and Pern	nitting	
00245101	Landfill Solid Waste Operating Permit - Renewal	175,000
		575,000
Growth Management		
Other		
70000300	Curascript A.K.A. Priority Healthcare QTI	22,100
70000303	Pershing QTI	12,150
70000307	-	29,000
70000308	Pershing, LLC/BYN Mellon QTI	30,000
70000309	-	22,500

Department

Department	
Family Number Description	Adopted
Growth Management (cont.)	
Other (cont.)	
70000310 Fiserv, Inc QTI	20,000
	135,750
Public Safety	
Capital	
. 00012804 Traffic Preemption Devices	50,000
00189304 Renovation to Fire Station 16	200,000
Other	
70056100 Mobile Data Communications Upgrade	268,376
	518,376
Public Works	
Capital	50.000
00187760 Seminole Wekiva Trail Phase IV	50,000 300,000
00191676 CR 46A (W 25th St) Safety Project 00191677 SR 46 Intersection Improvements at Jungle Rd / Rest Haven Rd.	125,000
00198101 Dean Road - SR 426 to Orange County Line	4,000,000
00283501 Lake Howell Rd at Howell Creek Bridge	1,000,000
90000102 General Engineering Consultants Project II	100,000
90000103 General Engineering Consultants Project II	100,000
Arterial / Collector Pavement Rehabilitation	
00227059 Snow Hill Rd Drainage and Pavement Reconstruction	240,000
00227060 Wymore Rd Pavement Reconstruction Project	552,000
00227061 Rinehard Rd Pavement Rehabilitation Project	1,008,000
	1,800,000
Capital Maintenance Public Works	
90000115 Asphalt Survace Maintenance Program	6,000,000
90000116 Bridge Rehabilitation and Repairs	400,000
90000118 Trail Resurfacing Programs	200,000
	6,600,000
Lake Jesup Basin	200.000
00209114 Red Bug Lake Rd at Howell Creek Erosion Control 00229001 Cassel Creek Stormwater Facility	300,000
00229001 Cassel Creek Stormwater Facility 00265201 Brookside Rd @ Brookside Ct	600,000 300,000
00265202 Bear Gully Rd @ Chapman Rd	350,000
00277001 Lake Mary Boulevard at Sun Drive Secondary Drainage	750,000
	2,300,000
Minor Roads	,,0
00191652 CR 426 Safety Improvements	1,885,929
00192018 CR 419 @ Lockwood Blvd	125,000
00192019 Oxford Rd and Fernwood Blvd	75,000

Department		
Family		
Number	Description	Adopted
Public Works (cont.)		
Capital (cont.)		
Minor Roads (cont	•	
00192020	SR 434 @ Sand Lake Rd	150,000
		2,235,929
Pipe Lining		
	Countywide Pipe Lining Parent Project	350,000
Sidewalk		
	Wilson Road Sidewalk	30,000
	Add Truncated Domes and Curb Ramps	100,000
	East Altamonte Area Sidewalks	525,000
00192925	Oranole Rd Sidewalks	200,000
00192926	Longwood Markham Rd Missing Sidewalks Gaps	150,000
00192927	-	135,000
00192928	Emma Oaks Trail	200,000
00192929	Forest City Elementary Sidewalks	150,000
00192930	Weathersfield Area Sidewalks	125,000
Troffic Fiber and A	TMC	1,615,000
Traffic Fiber and A		75.000
00205628	Rinehart Rd Fiber Upgrade	75,000
00205629		125,000
	Variable Message Boards - ATMS Phase II Project	360,000
00203742	ATMS Video Detection Project	<u> </u>
Traffic Signals		050,000
-	Wekiva Springs Rd @ Fire Station #16 Mast Arms	120,000
00205550	SR 46 @ Fire Station #41 - Conversion to Mast Arm	120,000
	SR 46 @ F.S. #42 Mast Arms	120,000
00205552	-	100,000
00205553	E Altamonte Dr @ Palm Springs Dr Mast Arms	150,000
00205554	Rinehart Dr @ Best Buy/Wal-Mart Mast Arms	190,000
00200001		800,000
Wekiva Basin		
00265301	Wekiva Basin TMDL Phase I	125,000
Other		
00262121	Asset Pavement Management	90,000
00262131	Travel Time and Delay Study	50,000
00276901		72,000
		22,362,929
		\$ 91,683,194

Fund		
Number	Description	Adopted
00100 General Fu		
00285401	Corrections Facility Water Main	\$ 80,000
00108 Facilities N	laintenance Fund - GF	
00273920	HVAC - General Government	41,900
00273921	HVAC - Leisure	141,150
00273922	HVAC - Solid Waste	6,850
00273930	Roof Capital Maintenance - General Government	138,690
00273931	Roof Capital Maintenance - Leisure	39,405
00273932	Roof Capital Maintenance - Roads	10,690
		 378,685
11200 Fire Protec	tion Fund	
	Renovation to Fire Station 16	200,000
70056100		268,376
70050100	Mobile Data communications opgrade	 468,376
		 408,370
11541 Infrastruct	ure Sales Tax Fund - 2001	
00191652	CR 426 Safety Improvements	1,885,929
00191676	CR 46A (W 25th St) Safety Project	300,000
00191677	SR 46 Intersection Improvements @ Jungle Rd / Rest Haven Rd	125,000
00192018	CR 419 @ Lockwood Blvd	125,000
00192019	Oxford Rd and Fernwood Blvd	75,000
00192020	SR 434 @ Sand Lake Rd	150,000
00192909	Wilson Rd Sidewalk	30,000
00192921	Add Truncated Domes and Curb Ramps	100,000
00192922	East Altamonte Area Sidewalks	525,000
00192925	Oranole Rd Sidewalks	200,000
00192926	Longwood Markham Rd Missing Sidewalks Gaps	150,000
00192927	W Highland St Sidewalks	135,000
00192928	Emma Oaks Trail	200,000
00192929	Forest City Elementary Sidewalks	150,000
00192930	Weathersfield Area Sidewalks	125,000
00198101	Dean Road - SR 426 to Orange County Line	4,000,000
00205549	Wekiva Springs Rd @ Fire Station #16 Mast Arms	120,000
00205550	SR 46 @ Fire Station #41 - Conversion to Mast Arm	120,000
00205551	SR 46 @ F.S. #42 Mast Arms	120,000
00205552	Signal Cabinets - ATMS Phase II (Installation Only)	100,000

Fund

Number	Description	Adopted
11541 Infrastructu	re Sales Tax Fund - 2001 (cont.)	
00205553	E Altamonte Dr @ Palm Springs Dr Mast Arms	150,000
00205554	Rinehart Dr @ Best Buy/Wal-Mart Mast Arms	190,000
00205628	Rinehart Rd Fiber Upgrade	75,000
00205629	Various Fiber Upgrades (21 Locations)	125,000
00205741	Variable Message Boards - ATMS Phase II Project	360,000
00205742	ATMS Video Detection Project	90,000
00209114	Red Bug Lake Rd at Howell Creek Erosion Control	300,000
00227059	Snow Hill Rd Drainage and Pavement Reconstruction	240,000
00227060	Wymore Rd Pavement Reconstruction Project	552,000
00227061	Rinehard Rd Pavement Rehabilitation Project	1,008,000
00229001	Cassel Creek Stormwater Facility	600,000
00262121	Asset Pavement Management Inventory	90,000
00262131	Travel Time and Delay Study	50,000
00265101	Countywide Pipe Lining Parent Project	350,000
00265201	Brookside Rd @ Brookside Ct	300,000
00265202	Bear Gully Rd @ Chapman Rd	350,000
00265301	Wekiva Basin TMDL Phase I	125,000
00277001	Lake Mary Boulevard at Sun Drive Secondary Drainage	750,000
00283501	Lake Howell Rd at Howell Creek Bridge	1,000,000
90000102	General Engineering Consultants Project II	100,000
90000103	General Engineering Consultants Project II	100,000
90000115	Asphalt Survace Maintenance Program	6,000,000
90000116	Bridge Rehabilitation and Repairs	400,000
90000118	Trail Resurfacing Programs	200,000
		22,240,929
12801 Fire/Rescue	Impact Fee Fund	
	Traffic Preemption Devices	50,000
13000 Stormwater	Fund CE	
	Total Maximum Daily Load Reduction Capital Projects	72 000
00276901	Total Maximum Daily Load Reduction Capital Projects	72,000
	evelopment Fund - GF	
70000300	Curascript A.K.A. Priority Healthcare QTI	22,100
70000303	Pershing QTI	12,150
70000307	Access Mediquip QTI	29,000
70000308	Pershing, LLC/BYN Mellon QTI	30,000
70000309	Advanced Solar Photonics, LLC QTI	22,500

NumberDescriptionAdopted13100 Economic Development Fund - GF (cont.)20,00070000310Fiserv, Inc QTI20,00032100 Natural Lands/Trails Bond Fund50,00000187760Seminole Wekiva Trail Phase 450,00040100 Water and Sever Operating Fund7,50000024800General System Planning & Improvements (Parent)7,50000024803SCADA System Upgrades282,93100063601Chapman Road Utility Relocation78,21500064522Miscellaneous Interconnects Phase 2142,50600064523Large Meter Improvement (Parent)1,29,30600064524Eaer Lake Water Main Loop5,00000064525Bear Lake Water Main Loop5,00000065200Mior Utility Relocate2,070,94500065201Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200085202Wastewater Pumping Improvements (Parent)1,24,99900085201Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200085202Wastewater Conveyance Improvements (Parent)28,12500083101Woodcrest 5 Pump Station9,83800178302Country Club Well #3146,58000178303Country Club Consolidation - GWU WTP Demo7,50000195202Yankee Lake Plant Expansion Rerate56,00000195203Wastewater Regional Facility Permit Renewal7,50000195204Vankee Lake Plant Expansion Rerate60,00000195205Sanswrey Wellimad Protect Improvements (Parent)25,00000195	Fund		
70000310 Fiserv, Inc QTI 20,000 32100 Natural Lands/Trails Bond Fund 00187760 Seminole Wekiva Trail Phase 4 50,000 40100 Water and Sewer Operating Fund 7,500 282,931 00024800 General System Upgrades 282,931 00063601 Chapman Road Utility Relocation 78,215 00064522 Miscellaneous Interconnects Phase 2 142,506 00064523 Large Meter Improvement Program 1,338,094 00064526 Bear Lake Water Main Loop 5,000 00064527 SR 436 Flyover Utility Relocate 2,070,945 00065200 Water Natio Loop 375,000 00065201 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00085200 Wastewater Pumping Improvements (Parent) 1,124,999 00082910 Wastewater Pump Station Upgrades 9,838 00178301 Country Club Well #3 146,580 00178302 Country Club Wins 2,491,350 00178303 Country Club Wains 2,491,350 00178303 Country Club Well #3 146,580 <th>Number</th> <th>Description</th> <th>Adopted</th>	Number	Description	Adopted
32100 Natural Lands/Trails Bond Fund 135,750 40100 Water and Sewer Operating Fund 00024800 00024800 General System Planning & Improvements (Parent) 7,500 00024803 SCADA System Upgrades 282,931 00064500 Water Distribution Improvements (Parent) 129,306 00064522 Miscellaneous Interconnects Phase 2 142,506 00064523 Large Meter Improvement Program 1,338,094 00064526 Bear Lake Water Main Loop 5,000 00064528 Fire Hydrants 12,000 00065200 Minor Utility Relocate 2,070,945 00065200 Sen Road Widening 11,660 00065200 Dean Road Widening 1,124,999 00082900 Wastewater Pump Istion Upgrades 123,877 00083101 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00083200 Wastewater Conveyance Improvements (Parent) 1,812,4999 00082121 Heathrow Master Pump Station Upgrades 123,877 00083100 Wastewater Conveyance Improvements (Parent) 28,125 00078301 Country Clu	13100 Economic D	evelopment Fund - GF (cont.)	
32100 Natural Lands/Trails Bond Fund 50,000 40100 Water and Sewer Operating Fund 50,000 00024800 General System Planning & Improvements (Parent) 7,500 00024800 SCADA System Upgrades 282,931 00064500 Water Distribution Improvements (Parent) 129,306 00064522 Miscellaneous Interconnects Phase 2 142,506 00064523 Large Meter Improvement Program 1,338,094 00064526 Bear Lake Water Main Loop 5,000 00064528 Fire Hydrants 12,000 00065200 Minor Utility Rolocate (Parent) 375,000 00065209 Dean Road Widening 11,660 00065209 Dean Road Widening 11,660 00065210 Red Bug Lake Road/SR 426 Pedestrian Overpass 344,432 00082900 Wastewater Conveyance Improvements (Parent) 1,124,999 0008212 Heathrow Master Pump Station Upgrades 2,8125 00083100 Wastewater Conveyance Improvements (Parent) 2,8125 00083100 Wastewater Regional Facility Permit Renewal 7,500 00178301 Co	70000310	Fiserv, Inc QTI	20,000
00187760 Seminole Wekiva Trail Phase 4 50,000 40100 Water and Sewer Operating Fund 7,500 00024800 General System Planning & Improvements (Parent) 7,500 00024803 SCADA System Upgrades 282,931 00063601 Chapman Road Utility Relocation 78,215 00064500 Water Distribution Improvements (Parent) 129,306 00064522 Miscellaneous Interconnects Phase 2 142,506 00064523 Large Meter Improvement Program 1,338,094 00064526 Bear Lake Water Main Loop 5,000 00064520 Miscellaneous Interconnects Phase 2 2,000 00064521 Fire Hydrants 12,000 00065200 Minor Utility Roads Upgrades (Parent) 375,000 00065210 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00082900 Wastewater Pumping Improvements (Parent) 1,124,999 00082911 Heathrow Master Pump Station Upgrades 123,877 00083104 Woodcrest 5 Pump Station Upgrades 2491,350 00178302 Country Club Rew and FW Mains 2,491,350 <td></td> <td></td> <td>135,750</td>			135,750
00187760 Seminole Wekiva Trail Phase 4 50,000 40100 Water and Sewer Operating Fund 7,500 00024800 General System Planning & Improvements (Parent) 7,500 00024803 SCADA System Upgrades 282,931 00063601 Chapman Road Utility Relocation 78,215 00064500 Water Distribution Improvements (Parent) 129,306 00064522 Miscellaneous Interconnects Phase 2 142,506 00064523 Large Meter Improvement Program 1,338,094 00064526 Bear Lake Water Main Loop 5,000 00064520 Miscellaneous Interconnects Phase 2 2,000 00064521 Fire Hydrants 12,000 00065200 Minor Utility Roads Upgrades (Parent) 375,000 00065210 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00082900 Wastewater Pumping Improvements (Parent) 1,124,999 00082911 Heathrow Master Pump Station Upgrades 123,877 00083104 Woodcrest 5 Pump Station Upgrades 2491,350 00178302 Country Club Rew and FW Mains 2,491,350 <th></th> <th></th> <th></th>			
40100 Water and Sewer Operating Fund 7,500 00024800 General System Planning & Improvements (Parent) 7,500 00024803 SCADA System Upgrades 282,931 00064500 Water Distribution Improvements (Parent) 129,306 00064522 Miscellaneous Interconnects Phase 2 142,506 00064523 Large Meter Improvement Program 1,338,094 00064524 Bear Lake Water Main Loop 5,000 00065200 Minor Utility Relocate 2,070,945 00065201 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00065209 Dean Road Widening 11,660 00065210 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00082900 Wastewater Pumping Improvements (Parent) 1,124,999 0008211 Heathrow Master Pump Station Upgrades 123,877 00083100 Wastewater Conveyance Improvements (Parent) 2,8125 00083101 Woodcrest 5 Pump Station 9,838 00178301 Country Club Well #3 146,580 00178302 Country Club Well #4 7,500 00195202	32100 Natural Lan	ds/Trails Bond Fund	
00024800 General System Planning & Improvements (Parent) 7,500 00024803 SCADA System Upgrades 282,931 0006300 Chapman Road Utility Relocation 78,215 00064502 Water Distribution Improvements (Parent) 129,306 00064523 Large Meter Improvement Program 1,338,094 00064524 Bear Lake Water Main Loop 5,000 00064525 Bear Lake Water Main Loop 5,000 00065200 Minor Utility Roads Upgrades (Parent) 375,000 00065207 SR 436 Flyover Utility Relocate 2,070,945 00065209 Dean Road Widening 11,660 00065210 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00082910 Wastewater Pumping Improvements (Parent) 28,125 00083100 Wastewater Conveyance Improvements (Parent) 28,125 00083104 Woodcrest 5 Pump Station 9,838 00178303 Country Club Well #3 146,580 00178303 Country Club Consolidation - GWL WTP Demo 27,000 00195202 Yankee Lake Plant Expansion Rerate 560,000 <t< td=""><td>00187760</td><td>Seminole Wekiva Trail Phase 4</td><td>50,000</td></t<>	00187760	Seminole Wekiva Trail Phase 4	50,000
00024800 General System Planning & Improvements (Parent) 7,500 00024803 SCADA System Upgrades 282,931 0006300 Chapman Road Utility Relocation 78,215 00064502 Water Distribution Improvements (Parent) 129,306 00064523 Large Meter Improvement Program 1,338,094 00064524 Bear Lake Water Main Loop 5,000 00064525 Bear Lake Water Main Loop 5,000 00065200 Minor Utility Roads Upgrades (Parent) 375,000 00065207 SR 436 Flyover Utility Relocate 2,070,945 00065209 Dean Road Widening 11,660 00065210 Red Bug Lake Road/SR 426 Pedestrian Overpass 341,432 00082910 Wastewater Pumping Improvements (Parent) 28,125 00083100 Wastewater Conveyance Improvements (Parent) 28,125 00083104 Woodcrest 5 Pump Station 9,838 00178303 Country Club Well #3 146,580 00178303 Country Club Consolidation - GWL WTP Demo 27,000 00195202 Yankee Lake Plant Expansion Rerate 560,000 <t< th=""><th></th><th></th><th></th></t<>			
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00064500Water Distribution Improvements (Parent)129,30600064522Miscellaneous Interconnects Phase 2142,50600064523Large Meter Improvement Program1,338,09400064526Bear Lake Water Main Loop5,00000064527Fire Hydrants12,00000065200Minor Utility Roads Upgrades (Parent)375,00000065207SR 436 Flyover Utility Relocate2,070,94500065209Dean Road Widening11,66000065201Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200082902Wastewater Pumping Improvements (Parent)1,224,99900082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178302Country Club Well #3146,58000178303Country Club RW and FW Mains2,491,35000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195706Lynwood WTF Upgrade/Ozone130,50600195708Initial Distribution System Evaluation Completion25,00000201509Potable Well Improvements (Parent)18,00000201500Potable Well Improvements (Parent)15,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000		, , , , , , , , , , , , , , , , , , , ,	
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00064528Fire Hydrants12,00000065200Minor Utility Roads Upgrades (Parent)375,00000065207SR 436 Flyover Utility Relocate2,070,94500065209Dean Road Widening11,66000065210Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200082900Wastewater Pumping Improvements (Parent)1,124,99900082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083101Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club Well #3146,58000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195701Lynwood WTF Upgrade/Ozone130,50600195702Lynwood WTF Interim Chemical Upgrade57,92100195703Initial Distribution System Evaluation Completion25,00000201101Consumptive Use Permit Consolidation18,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00064523	Large Meter Improvement Program	1,338,094
00065200Minor Utility Roads Upgrades (Parent)375,00000065207SR 436 Flyover Utility Relocate2,070,94500065209Dean Road Widening11,66000065210Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200082900Wastewater Pumping Improvements (Parent)1,124,9990082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club Well #3146,58000178303Country Club Consolidation - GWL WTP Demo27,00000195204Yankee Lake Plant Expansion Rerate560,00000195705Yankee Lake Vastewater Regional Facility Permit Renewal7,50000195705Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTP Interim Chemical Upgrade57,92100195705Initial Distribution System Evaluation Completion25,0000020101Consumptive Use Permit Consolidation - Mation18,00000201101Consumptive Use Permit Consolidation115,00000201505San Survey Wellhead Protect Improvements15,000	00064526	Bear Lake Water Main Loop	5,000
00065207SR 436 Flyover Utility Relocate2,070,94500065209Dean Road Widening11,66000065210Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200082900Wastewater Pumping Improvements (Parent)1,124,99900082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club Well #3146,58000178303Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195702Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195705Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTF Upgrade/Ozone130,506001957076Lynwood WTP Interim Chemical Upgrade57,92100195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00064528	Fire Hydrants	12,000
00065209Dean Road Widening11,66000065210Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200082900Wastewater Pumping Improvements (Parent)1,124,99900082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club Well #3146,58000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTP Interim Chemical Upgrade57,92100195706Markham Aquifer Storage Well40,00000201011Consumptive Use Permit Consolidation18,00000201505San Survey Wellhead Protect Improvements15,500	00065200	Minor Utility Roads Upgrades (Parent)	375,000
00065210Red Bug Lake Road/SR 426 Pedestrian Overpass341,43200082900Wastewater Pumping Improvements (Parent)1,124,99900082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195703Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00065207	SR 436 Flyover Utility Relocate	2,070,945
00082900Wastewater Pumping Improvements (Parent)1,124,99900082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00065209	Dean Road Widening	11,660
00082912Heathrow Master Pump Station Upgrades123,87700083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195703Lynwood WTF Upgrades - Parent60,00000195704Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTP Interim Chemical Upgrade57,92100195706Initial Distribution System Evaluation Completion25,00000201010Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00065210	Red Bug Lake Road/SR 426 Pedestrian Overpass	341,432
00083100Wastewater Conveyance Improvements (Parent)28,12500083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTP Interim Chemical Upgrade57,92100195706Initial Distribution System Evaluation Completion25,00000201010Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00082900	Wastewater Pumping Improvements (Parent)	1,124,999
00083104Woodcrest 5 Pump Station9,83800178301Country Club Well #3146,58000178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTP Interim Chemical Upgrade57,92100195706Initial Distribution System Evaluation Completion25,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201505San Survey Wellhead Protect Improvements15,000	00082912	Heathrow Master Pump Station Upgrades	123,877
00178301Country Club Well #3146,58000178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTP Interim Chemical Upgrade57,92100195707Initial Distribution System Evaluation Completion25,00000201401Markham Aquifer Storage Well40,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00083100	Wastewater Conveyance Improvements (Parent)	28,125
00178302Country Club RW and FW Mains2,491,35000178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTP Interim Chemical Upgrade57,92100195706Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00083104	Woodcrest 5 Pump Station	9,838
00178303Country Club Consolidation - GWL WTP Demo27,00000195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195705Lynwood WTP Interim Chemical Upgrade57,92100195706Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00178301	Country Club Well #3	146,580
00195201Yankee Lake Plant Expansion Rerate560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTP Interim Chemical Upgrade57,92100195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00178302	Country Club RW and FW Mains	2,491,350
00195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTP Interim Chemical Upgrade57,92100195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201505San Survey Wellhead Protect Improvements15,000	00178303	Country Club Consolidation - GWL WTP Demo	27,000
00195700Water Quality Plant Upgrades - Parent60,00000195702Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTP Interim Chemical Upgrade57,92100195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00195201	Yankee Lake Plant Expansion Rerate	560,000
00195702Lynwood WTF Upgrade/Ozone130,50600195706Lynwood WTP Interim Chemical Upgrade57,92100195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00195202	Yankee Lake Wastewater Regional Facility Permit Renewal	7,500
00195706Lynwood WTP Interim Chemical Upgrade57,92100195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00195700	Water Quality Plant Upgrades - Parent	60,000
00195708Initial Distribution System Evaluation Completion25,00000200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00195702	Lynwood WTF Upgrade/Ozone	130,506
00200401Markham Aquifer Storage Well40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00195706	Lynwood WTP Interim Chemical Upgrade	57,921
00201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00195708	Initial Distribution System Evaluation Completion	25,000
00201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00200401	Markham Aquifer Storage Well	40,000
00201503CUP Required Projects1,595,50000201505San Survey Wellhead Protect Improvements15,000	00201101	Consumptive Use Permit Consolidation	18,000
00201505 San Survey Wellhead Protect Improvements 15,000	00201500	Potable Well Improvements (Parent)	115,000
	00201503	CUP Required Projects	1,595,500
00201509 Potable Well Decommissioning 11,000	00201505	San Survey Wellhead Protect Improvements	15,000
	00201509	Potable Well Decommissioning	11,000

Fund

Number	Description	Adopted
40100 Water and S	Sewer Operating Fund (cont.)	
00201510	Potable Well Evaluations	22,000
00201511	Druid Hills Well Improvements	17,000
00201512	Deepen Heathrow Well #4	19,500
00203202	Apple Valley Transmission Main	3,899
00203203	Apple Valley Well Replacement	15,000
00203204	Apple Valley Treatment Plant Upgrades - Phase 1	135,000
00203302	Lake Harriet WTP Demolition	9,849
00203303	Drud Hills WTP Yard Pipe Upgrades	5,000
00203305	Lake Brantley WTP Demolition	12,145
00203306	Doi Ray WTP Demolition	11,067
00203308	Hanover WTP Demolition	10,161
00216405	Iron Bridge - Low Voltage	425,200
00216408	Iron Bridge - Flume	212,600
00216409	Iron Bridge = Odor	212,600
00216410	Iron Bridge - Wetland Pump Station	574,020
00216702	Heathrow Well Equipment Improvements	702,196
00216703	Heathrow Wellfield Project	149,003
7000010	Wetlands Monitoring Site Installations for CUP #8213	130,000
70000011	Unidirectional Flushing Program	300,000
		14,348,025
40102 Water Conn	ection Fees Fund	
	Oversizing and Extension (Parent)	14,674
00024800	General System Planning & Improvements (Parent)	3,000
00024803	SCADA System Upgrades	113,173
00064500	Water Distribution Improvements (Parent)	18,472
00065200	Minor Utility Roads Upgrades (Parent)	56,250
00178301	Country Club Well #3	5,647,637
00255201	Wastewater / Reclaim Master Plan	25,500
	Project Contingency	337,802
	roject contingency	6,216,508
40103 Sewer Conn	ection Fees Fund	
00021700	Oversizing and Extension (Parent)	17,935
00021705	Douglas Grant	93,500
00024800	General System Planning & Improvements (Parent)	4,500
00024803	SCADA System Upgrades	169,759
00065200	Minor Utility Roads Upgrades (Parent)	68,750

Fund

Number	Description	Adopted
	nection Fees Fund (cont.)	Adopted
00082900	Wastewater Pumping Improvements (Parent)	375,001
00082912	Heathrow Master Pump Station Upgrades	41,293
00083100	Wastewater Conveyance Improvements (Parent)	9,375
00083104		574,963
00204001	•	55,000
00219701	, ,	74,000
00227402		3,000
00255201	Wastewater / Reclaim Master Plan	49,500
99999999	Project Contingency	308,744
		1,845,320
40105 Water and	Sewer Bonds, Series 2006 Fund	
	Country Club Well #3	666,275
00195703		2,075,794
00216701		1,407,483
999999999	Project Contingency	415,906
	, , ,	4,565,458
40106 Water and S	Sewer Bond, Series 2010 Fund	
	GW Lake Mary Pump Station Modifications	9,000
00227404		7,500
00255201		75,000
00195702	•	369,494
00219701		74,000
00216703	Heathrow Wellfield Project	3,745,865
00178301	-	8,874,450
00195703	Ser WTP Improvements/Ozone	27,401,834
		40,557,143
40201 Solid Waste	e Fund	
00201901	Tipping Floor Resurfacing	150,000
00244601	Landfill Gas System Expansion	250,000
00245101	Landfill Solid Waste Operating Permit - Renewal	175,000
		575,000
50300 Health Insu	rance Fund	
70000601	Wellness Program	100,000
		91,683,194

Summary of Outstanding Bonded Debt by Pledged Revenue as of October 1, 2011 \$395.4 Million

As of October 1, 2011, Seminole County has a total of \$395.4 million of long term debt outstanding. The outstanding bonds consist of \$8.5 million of limited general obligation bonds, \$97.6 million of non-self supporting revenue bonds and \$289.3 million of self supporting revenue bonds. The types of bonds are defined as follows:

- **General obligation bonds** are secured by the full faith, credit and ad-valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.
- Non self-supporting revenue bonds are secured by non ad-valorem pledged revenues of the County. These special obligations of the County include gas tax, sales tax and capital improvement (general revenues) bonds.
- Self-supporting revenue bonds are secured by non- general fund revenues generated from program or system operations. These bonds are typically supported by enterprise funds which include solid waste and water and sewer bonds.



Legal Debt Limits

The Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to debt issuance.

GENERAL OBLIGATION DEBT

1996 Environmentally Sensitive Lands Bonds

\$19,130,000 in bonds were issued on August 29, 1996 to refund the 1992 Environmentally Sensitive Lands Bonds issued to acquire natural/environmental lands. These bonds bear interest rates from 3.60% to 5.125%; final maturity is April 1, 2012. Funding is provided by voterapproved ad valorem property taxes.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	1,670,000	42,794	1,712,794
2012-13	0	0	0
2013-14	0	0	0
2014-15	0	0	0
2015-16	0	0	0
TOTAL	\$1,670,000	\$42,794	\$1,712,794

2001 Limited General Obligation Bonds

In November 2000, voters authorized the issuance of \$25 million of bonds to purchase and improve natural/environmental lands for preservation and passive recreational uses. \$18,900,000 of the twophased bond issuance took place in fiscal year 2001. These bonds bear interest rates from 3.00% to 4.375%; final maturity is April 1, 2013. Funding is provided by voter-approved ad valorem property taxes.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	1,660,000	187,963	1,847,963
2012-13	3,490,000	76,344	3,566,344
2013-14	0	0	0
2014-15	0	0	0
2015-16	0	0	0
TOTAL	\$5,150,000	\$264,306	\$5,414,306

2005 Limited General Obligation Bonds

In November 2000, voters authorized the issuance of \$25 million of bonds to purchase and improve natural/environmental lands for preservation and passive recreational uses. \$18,900,000 of the twophased bond issuance took place in fiscal year 2001. The remaining \$6,090,000 was issued in March 2005. These bonds bear interest rates from 3.00% to 3.50%; final maturity is April 1, 2013. Funding is provided by voter-approved ad valorem property taxes.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	820,000	43,588	863,588
2012-13	850,000	14,875	864,875
2013-14	0	0	0
2014-15	0	0	0
2015-16	0	0	0
TOTAL	\$1,670,000	\$58,463	\$1,728,463

NON SELF-SUPPORTING

SPECIAL OBLIGATION DEBT

2002 Gas Tax Refunding Bonds

\$14,130,000 in bonds were issued July 3, 2002 to refund the outstanding 1992A Gas Tax Revenue Refunding Bonds issued for road construction. These bonds bear interest rates from 3.00% to 5.00%; final maturity is October 1, 2018. Funding is provided by the County's share of the Constitutional Gas Tax.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	910,000	343,390	1,253,390
2012-13	945,000	304,260	1,249,260
2013-14	990,000	261,735	1,251,735
2014-15	1,035,000	216,195	1,251,195
2015-16	1,080,000	167,550	1,247,550
Thereafter	2,325,000	175,750	2,500,750
TOTAL	\$7,285,000	\$1,468,880	\$8,753,880

2005A Sales Tax Revenue Bonds

\$35,365,000 in bonds were issued on October 20, 2005 to finance the renovation and expansion of the County's John E. Polk Correctional Facility. These bonds bear interest rates from 3.00% to 5.00%; final maturity is October 1, 2031. Funding is provided by the County's share of the Local Government Half-Cent Sales Tax.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	710,000	1,434,619	2,144,619
2012-13	735,000	1,407,994	2,142,994
2013-14	770,000	1,373,594	2,143,594
2014-15	810,000	1,342,794	2,152,794
2015-16	835,000	1,310,394	2,145,394
Thereafter	27,590,000	13,516,038	41,106,038
TOTAL	\$31,450,000	\$20,385,431	\$51,835,431

2005B Sales Tax Revenue Refunding Bonds

\$39,700,000 in bonds were issued on January 10, 2006 to advance refund the County's outstanding Sales Tax Revenue Bonds, Series 2001 maturing in the years 2012 through 2031. These bonds bear interest rates from 3.40% to 5.25%; final maturity is October 1, 2031. Funding is provided by the County's share of the Local Government Half-Cent Sales Tax.

2010 Capital	Improvement Revenue Bonds

\$20,125,000 in bonds were issued on September 10, 2010 to refund the 1998 Sales Tax Revenue Refunding Bonds. These bank qualified bonds bear an interest rate of 2.97%; final maturity is October 1, 2026. Funding is provided by general revenues.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	1,250,000	1,982,105	3,232,105
2012-13	1,295,000	1,939,605	3,234,605
2013-14	1,340,000	1,894,280	3,234,280
2014-15	1,390,000	1,840,680	3,230,680
2015-16	1,445,000	1,789,250	3,234,250
Thereafter	32,980,000	15,489,075	48,469,075
TOTAL	\$39,700,000	\$24,934,995	\$64,634,995

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	1,025,000	569,201	1,594,201
2012-13	1,060,000	538,758	1,598,758
2013-14	1,090,000	507,276	1,597,276
2014-15	1,120,000	474,903	1,594,903
2015-16	1,155,000	441,639	1,596,639
Thereafter	13,715,000	2,341,400	16,056,400
TOTAL	\$19,165,000	\$4,873,176	\$24,038,176
SELF-SUPPORTING			

ENTERPRISE FUND DEBT

1992 Water & Sewer Revenue Refunding & Improvement Bonds

\$79,185,000 in bonds were issued on December 1, 1992, to refund the 1985, 1987 and 1989 Water and Sewer Revenue Bonds issued to upgrade, expand and interconnect the water and wastewater system. In 1999 a portion of the Series 1992 Bonds maturing in 2015 and all of the bonds maturing in the years 2016 through 2019 were defeased. The new final maturity is October 1, 2015 at 6.00%. Funding is provided by connection fees and system revenue.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	3,710,000	842,400	4,552,400
2012-13	3,930,000	619,800	4,549,800
2013-14	4,165,000	384,000	4,549,000
2014-15	2,235,000	134,100	2,369,100
2015-16	0	0	0
Thereafter	0	0	0
TOTAL	\$14,040,000	\$1,980,300	\$16,020,300

2005 Water & Sewer Revenue Refunding Bonds

\$40,655,000 in bonds were issued March 2, 2005 to refund the 1999 Water and Sewer Revenue Bonds maturing in the years 2010 through 2022. The 1999 Water and Sewer Revenue Bonds were issued to finance the costs of acquisition, construction and equipping of certain additions, extensions and improvements to the water and sewer system. These bonds bear interest rates from 3.00% to 5.00%; the last maturity is October 1, 2022. Funding is provided by connection fees and system revenue.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	445,000	1,959,899	2,404,899
2012-13	460,000	1,944,880	2,404,880
2013-14	480,000	1,928,780	2,408,780
2014-15	2,670,000	1,911,500	4,581,500
2015-16	5,180,000	1,778,000	6,958,000
Thereafter	30,380,000	5,073,500	35,453,500
TOTAL	\$39,615,000	\$14,596,559	\$54,211,559

2006 Water and Sewer Revenue Bonds

\$154,385,000 in bonds were issued November 15, 2006 to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system. These bonds bear interest rates from 3.50% to 5.00%; final maturity is October 1, 2036. Funding is provided by connection fees and system revenue.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	125,000	7,635,161	7,760,161
2012-13	135,000	7,630,786	7,765,786
2013-14	135,000	7,626,061	7,761,061
2014-15	145,000	7,621,201	7,766,201
2015-16	145,000	7,615,945	7,760,945
Thereafter	153,240,000	105,682,103	258,922,103
TOTAL	\$153,925,000	\$143,811,258	\$297,736,258
2010A and 2010B Water and Sewer Revenue Bonds

\$5,255,000 Series 2010A and \$70,705,000 Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy) bonds were issued March 3, 2010 to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system. These bonds bear interest rates from 2.00% to 6.44%; final maturity is October 1, 2040. Funding is provided by connection fees and system revenue.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	270,000	4,716,903	4,986,903
2012-13	275,000	4,711,503	4,986,503
2013-14	280,000	4,706,003	4,986,003
2014-15	290,000	4,697,603	4,987,603
2015-16	300,000	4,688,903	4,988,903
Thereafter	74,280,000	101,198,973	175,478,973
TOTAL	\$75,695,000	\$124,719,889	\$200,414,889

2003 Solid Waste Disposal System Revenue Refunding Bonds

\$12,210,000 in bonds were issued December 1, 2003 to refund the 1993 Solid Waste Bonds, which were issued to acquire, construct, and renovate expansion and improvements to the solid waste system. These bonds bear interest rates from 2.00% to 4.00%; final maturity is October 1, 2017. Funding is provided by system revenues.

FY	PRINCIPAL	INTEREST	TOTAL
2011-12	915,000	228,861	1,143,861
2012-13	945,000	197,199	1,142,199
2013-14	980,000	162,356	1,142,356
2014-15	1,015,000	125,331	1,140,331
2015-16	1,055,000	86,000	1,141,000
Thereafter	1,095,000	43,800	1,138,800
TOTAL	\$6,005,000	\$843,547	\$6,848,547

Total County Debt Outstanding

Issue and Purpose	Fund	Outstanding Principal 10/1/2011	FY 11/12 Principal Pmt	FY 11/12 Interest Pmt	Outstanding Principal 9/30/2012
General Obligation Debt	_				
1996 Environmentally Sensitive Lands Bonds (ends 2012)	221	\$1,670,000	\$1,670,000	\$42,794	\$0
2001 Limited General Obligation Bonds (Trails) (ends 2013)	221	\$5,150,000	\$1,660,000	\$187,963	\$3,490,000
2005 Limited General Obligation Bonds (Trails) (ends 2013)	221	\$1,670,000	\$820,000	\$43,588	\$850,000
Special Obligation Debt	_				
2002 Gas Tax Revenue Refunding Bonds (ends 2018)	214	\$7,285,000	\$910,000	\$343,390	\$6,375,000
2005 A Sales Tax Revenue Bonds (ends 2031)	225	\$31,450,000	\$710,000	\$1,434,619	\$30,740,000
2005 B Sales Tax Revenue Refunding Bonds (ends 2031)	225	\$39,700,000	\$1,250,000	\$1,982,105	\$38,450,000
2010 Capital Improvement Revenue Bonds (Bank Loan) (ends 2026)	212	\$19,165,000	\$1,025,000	\$569,201	\$18,140,000
Enterprise Fund Debt	_				
1992 Water & Sewer Revenue Refunding & Improvement Bonds (ends 2015)	401	\$14,040,000	\$3,710,000	\$842,400	\$10,330,000
2005 Water & Sewer Revenue Refunding & Improvement Bonds (ends 2022)	401	\$39,615,000	\$445,000	\$1,959,899	\$39,170,000
2006 Water & Sewer Revenue Bonds (ends 2036)	401	\$153,925,000	\$125,000	\$7,635,161	\$153,800,000
2010 A & B Water & Sewer Revenue Bonds (ends 2040)	401	\$75,695,000	\$270,000	\$4,716,903	\$75,425,000
2003 Solid Waste Disposal System Revenue Refunding Bonds (ends 2017)	402	\$6,005,000	\$915,000	\$228,861	\$5,090,000
Total Debt		\$395,370,000	\$13,510,000	\$19,986,884	\$381,860,000

The following are Seminole County's assigned ratings over the past 10 years. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody's ⁽²⁾	S&P
	Issuer Rating	Aa1	AA
March 2010	Water and Sewer Bonds	Aa2	AA-
January 2006	Sales Tax Revenue Bonds ⁽¹⁾	Aa2	AA
March 2005	Limited General Obligation Bonds ⁽³⁾	Aa3	AA
October 2003	Solid Waste Bonds	Aa3	AA-
May 2002	Gas Tax Revenue Bonds ⁽¹⁾	Aa3	A+

(1) Standard and Poor's upgrade September 2006; rating re-affirmed April 23, 2010.

(2) Moody's Global Scale Rating, May 7, 2010.

(3) Moody's affirmed rating July, 2011.

Rating Definitions

An underlying rating is a published assessment of a particular debt issue's credit quality absent credit enhancement.

Moody's rates bond issues from "Aaa" to "C". Bonds which are rated "Aaa" are judged to be of the highest quality, with minimal credit risk. Moody's applies numerical modifiers 1, 2, and 3 in each rating classification from "Aa" through "Caa". The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

Standard & Poor's rates bond issues from "AAA" to "D". Bonds which are rated "AAA" are considered to have extremely strong financial security characteristics. Standard and Poor's applies modifiers of plus (+) or minus (-) signs following ratings from "AA" to "CCC", which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody's	S&P
Prime Maximum Quality	Aaa	AAA
	Aa1	AA+
High Grade – High Quality	Aa2	AA
	Aa3	AA-
	A1	A+
Upper Medium Grade	A2	А
	A3	A-
	Baa1	BBB+
Lower Medium Grade	Baa2	BBB
	Baa3	BBB-

(2) Beginning in April 2010, Moody's recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody's-rated universe. Upon recalibration Moody's will maintain a single global scale rating system. (Source: Moody's Rating Report – Recalibration of Moody's U.S. Municipal Ratings to its Global Rating Scale, March 2010)

County Comparison of Debt Per Capita As of September 30, 2010



	Seminole	<u>Volusia</u>	<u>Orange</u>	Brevard	<u>Sarasota</u>	Lake	<u>Osceola</u>
Population	422,718	508,913	1,110,155	556,700	388,268	293,500	275,666
General Obligation Debt General Obligation Debt per Capita	\$12,465,000 \$29	\$32,145,000 \$63	\$0 \$0	\$162,380,000 \$292	\$0 \$0	\$29,820,000 \$102	\$37,865,000 \$137
⁽¹⁾ Non-Self Supporting Revenue Debt	\$101,320,000	\$112,570,000	\$421,901,071	\$157,611,739	\$308,760,000	\$88,285,000	\$344,495,000
Non-Self Supporting Revenue Debt per Capita	\$240	\$221	\$380	\$283	\$795	\$301	\$1,250
⁽²⁾ Self -Supporting Revenue Debt	\$294,480,000	\$121,465,000	\$903,815,000	\$50,587,261	\$215,730,000	\$0	\$172,231,000
General Obligation and Non-Self Supporting Debt per Capita	\$269	\$284	\$380	\$575	\$795	\$402	\$1,387

Includes Non-Ad Valorem and Other Tax Debt
 Includes Enterprise Funds and Tourist Development Tax Debt

SOURCE: 2010 County Comprehensive Annual Financial Reports (CAFRs) and Debt Reports

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
	00100 General Fur	ad a		
	ou tou General Ful	iu -		
311100 Ad Valorem-Current	132,385,566	119,153,843	119,153,843	112,295,170
311200 Ad Valorem-Delinquent	593,879	400,000	400,000	400,000
314100 Utility Tax-Electricity	5,310,617	4,800,000	4,800,000	5,100,000
314300 Utility Tax-Water	945,722	1,030,000	1,030,000	1,100,000
314400 Utility Tax-Gas	221,559	225,000	225,000	150,000
314700 Utility Tax-Fuel Oil	811	1,500	1,500	1,500
314800 Utility Tax-Propane	0	0	0	75,000
315100 Communications Service Tax	8,234,460	8,500,000	8,500,000	7,875,000
316100 Business Tax	547,302	550,000	550,000	550,000
329170 Arbor Permit	3,105	4,500	4,500	4,500
329180 Dredge/Fill Permit	7,650	1,000	1,000	1,000
331100 Grants-General	59,483	0	140,446	0
331200 Grants-Public Safety	26,525	0	0	0
331224 Sheriff-Federal Grants	486,091	482,731	875,238	415,803
331721 ERate Telecom Discount	32,333	32,500	32,500	32,500
334221 Sheriff-State Grants	4,582,894	3,379,267	3,379,267	3,250,199
334691 HRS/CDD Contract	2,801	0	0	0
334710 Aid To Libraries	152,399	150,000	150,000	135,000
334790 FDOT - Sylvan Lake	1,910	0	0	0
335120 State Revenue Sharing	7,208,363	7,015,000	7,015,000	7,386,500
335130 Insurance Agents	120,882	120,000	120,000	120,000
335140 Mobile Home Licenses	36,036	31,000	31,000	31,000
335150 Alcoholic Beverage	120,560	135,000	135,000	135,000
335160 Sales & Use Tax	446,500	446,500	446,500	446,500
335180 Half-Cent State Sales Tax	19,030,857	18,500,000	18,500,000	19,200,000
335493 Motor Fuel Tax	119,713	135,000	135,000	135,000
335691 Choose Life License Plate Fees	20,336	20,000	40,797	0
341200 Zoning Fees	196,526	220,000	220,000	200,000
341320 Admin - School Impact Fee	82,251	65,000	65,000	75,000
341520 Sheriffs Fees	35,112	502,500	502,500	553,000
341910 Addressing Fees	8,410	10,000	10,000	10,000
342100 Sheriff Contracts	2,222,835	1,617,312	1,617,312	1,521,604
342320 Housing of Prisoners	3,350,396	2,400,000	2,400,000	3,011,250
342330 Inmate Fees	299,048	295,000	295,000	291,000
342390 Housing Of Prisoner-Other	38,974	45,000	45,000	45,000
342430 Emergency Management	1,788	1,000	1,000	1,500
342530 Iron Bridge	200,000	205,000	205,000	202,400
342560 Engineering - Traffic Dev Review	124,096	105,000	105,000	0
342910 Impound/Immobilization	19,029	15,000	15,000	20,000
342920 Supervisor - PAY	29,158	35,000	35,000	30,000
343900 Other Physical Env Fees	1,096	1,000	1,000	1,000
343901 Tower Communication Fees	51,481	50,000	50,000	52,500 12,600
343902 Fiber WAN Fees	14,400	12,600	12,600	12,600
343903 Reband 800 MHZ Settlement	480,144	0	463,857	0

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
00100 Ger	neral Fund - co	ntinued		
346400 Animal Control	219,406	250,000	250,000	225,000
347200 Parks and Recreation	1,305,395	1,230,000	1,230,000	1,300,000
347201 Passive Parks	0	0	0	30,000
347301 Museum Fees	1,925	1,500	1,500	1,500
348880 Supervision - Probation	869,848	900,000	900,000	900,000
348921 Court Innovations	130,753	131,250	131,250	131,250
348922 Legal Aid	130,753	131,250	131,250	131,250
348923 Law Library	130,753	131,250	131,250	131,250
348924 Juvenile Alternative	130,753	131,250	131,250	131,250
348930 Facilities Fee-County \$30 Traffic	2,049,753	2,300,000	2,300,000	2,300,000
348993 Crime Prevention Court Costs	96,441	90,000	90,000	95,000
349100 Fleet Service Charges - Agencies	182,548	200,000	200,000	200,000
349200 Concurrency Review	8,662	10,000	10,000	10,000
351500 Traffic-Parking	27,312	25,000	25,000	25,000
351700 Intergovt Radio Prog - \$12.50 Traffic	560,108	570,000	570,000	520,000
352100 Library 354200 Code Enforcement	265,738	240,000	240,000	240,000
359901 Adult Diversion - Pretrial	176,252	100,000	100,000 350.000	100,000
359901 Adult Diversion - Pretrial 359902 Probation-Community Svc Insurance	365,624 18,163	350,000 15,000	15,000	350,000 15,000
361100 Interest On Investments	724,050	1,000,000	1,000,000	600,000
361132 Interest - Tax Collector	1,898	0	0	0
361133 Interest - Sheriff	42,112	50,000	50,000	20,000
362100 Rents And Royalties	37,197	37,250	37,250	37,250
364100 Fixed Asset Sale	31,299	40,000	40,000	20,000
366100 Contributions & Donations	0	0	15,631	0
366101 Contributions/Port Authority	800,000	550,000	550,000	450,000
369100 Tax Deed Surplus	217,962	0	0	0
369310 Insurance Proceeds	136,236	0	0	0
369900 Miscellaneous-Other	224,266	180,000	180,000	180,000
369910 Copying Fees	57,448	52,500	52,500	52,500
369911 Maps and Publications	229	1,000	1,000	1,000
369912 Miscellaneous Sheriff	741,495	550,000	558,420	475,000
369920 Miscellaneous - Elections	7,198	6,500	6,500	6,500
369930 Reimbursements	1,016,466	0	193,004	0
369940 Reimbursements - Radios	87,098	120,000	120,000	120,000
399999 Beginning Fund Balance	68,427,352	74,588,920	88,973,352	76,727,811
00100 General Fund	267,075,591	254,674,923	270,294,017	250,393,087

00101 Police Education Fund

348992 Police Education - \$2 Court Cost	64,834	64,000	64,000	58,750
348995 Criminal Justice Ed \$2.50 Court Cost	190,601	180,528	180,528	176,250
361100 Interest On Investments	1,755	0	0	0
399999 Beginning Fund Balance	174,947	0	175,057	9,528
00101 Police Education Fund	432,137	244,528	419,585	244,528

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted						
00102 Tank Inspection Fund										
334390 Tank Inspection Grant	78,801	152,355	198,432	117,500						
361100 Interest On Investments	528	0	0	0						
399999 Beginning Fund Balance	81,002	0	0	0						
00102 Tank Inspection Fund	160,331	152,355	198,432	117,500						

00103 Natural Lands Donation Fund

334392 Other Physical	14,450	0	0	0
337900 Local Grants & Aids (Ed Yarborough Nature)	1,000	0	0	0
347201 Passive Parks	0	0	0	56,000
347501 Yarborough Nature	16,610	0	0	20,000
361100 Interest On Investments	8,564	25,000	25,000	5,000
362100 Rents And Royalties	10,500	0	0	10,500
369900 Miscellaneous-Other	0	10,000	10,000	0
399999 Beginning Fund Balance	997,334	932,121	967,358	916,347
00103 Natural Lands Donation	1,048,458	967,121	1,002,358	1,007,847

00104 Boating Improvement Fund

335710 Boating Improvement	78,461	80,000	80,000	78,000
361100 Interest On Investments	5,378	6,000	6,000	3,500
399999 Beginning Fund Balance	618,433	157,223	638,149	205,439
00104 Boating Improvement	702,272	243,223	724,149	286,939

00106 Petroleum Clean Up Fund

334392 Other Physical	339,964	331,373	497,742	241,885
361100 Interest On Investments	699	0	0	0
399999 Beginning Fund Balance	85,996	0	0	0
00106 Petroleum Clean Up Fund	426,659	331,373	497,742	241,885

00108 Facilities Maintenance Fund - GF

00108 Facilities Maintenance	2,832,261	1,742,148	2,719,775	3,603,397
399999 Beginning Fund Balance	2,060,719	1,742,148	2,719,775	1,603,397
381100 Transfer	599,692	0	0	2,000,000
369310 Insurance Proceeds	152,654	0	0	0
361100 Interest On Investments	19,196	0	0	0

00109 Fleet Replacement Fund

381100 Transfer	0	0	0	2,000,000
00109 Fleet Replacement Fund	0	0	0	2,000,000

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted			
00110 Adult Drug Court							
331820 Adult Drug Court	151,551	492,485	354,444	299,867			
00110 Adult Drug Court	151,551	492,485	354,444	299,867			
00111 Tech	nology Replace	ment Fund					
381100 Transfer	0	0	0	500,000			
00111 Technology Replacement	0	0	0	500,000			
10101 Tra	ansportation Tru	ust Fund					
311100 Ad Valorem-Current	1,509,235	1,397,210	1,397,210	1,318,185			
311200 Ad Valorem-Delinquent	2,541	4,000	4,000	4,000			
312410 1 - 6 Cent Local Option	7,346,211	7,000,000	7,000,000	7,250,000			
312415 Local Alternative Fuel	3,455	0	0	3,500			
334510 Disaster Relief (State)	61,025	0	0	0			
335491 Constitutional Gas Tax	3,519,462	3,405,000	3,405,000	3,550,000			
335492 County Gas Tax	1,534,011	1,500,000	1,500,000	1,500,000			
342560 Engineering - Traffic Dev Review	0	0	0	105,000			
344910 Signal Maintenance - Agencies	708,980	688,000	688,000	697,784			
344920 Fiber Construction and Maintenance	324,972	325,000	325,000	341,114			
349200 Concurrency Review	0	10,000	10,000	0			
361100 Interest On Investments	51,638	75,000	75,000	50,000			
361130 Interest - Condemnations	70	7,000	7,000	100			
361132 Interest - Tax Collector	22	0	0	0			
361200 Interest-State Board Administration	113	0	0	0			
364100 Fixed Asset Sale	21,731	45,000	45,000	0			
369310 Insurance Proceeds	105,493	0	0	0			
369900 Miscellaneous-Other	49,725	40,000	40,000	40,000			
369930 Reimbursements	33,536	10,000	10,000	10,000			
381100 Transfer	2,955,110	6,078,364	6,078,364	4,300,000			
399999 Beginning Fund Balance 10101 Transportation Trust	10,193,659 28,420,989	6,012,492 26,597,066	6,307,641 26,892,215	6,000,000 25,169,683			

10102 Ninth-cent Fuel Tax Fund

312300 County Voted Gas Tax	2,077,953	1,925,000	1,925,000	2,025,000
361100 Interest On Investments	1,532	0	0	0
366100 Contributions & Donations	7,630	0	0	0
369930 Reimbursements	12,803	0	0	0
381100 Transfer	2,175,342	1,478,412	1,478,412	1,830,764
399999 Beginning Fund Balance	694,581	452,352	794,500	0
10102 Ninth-cent Fuel Tax Fund	4,969,841	3,855,764	4,197,912	3,855,764

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
10400 B	uilding Program	n Fund		
322100 Building Permits	1,310,307	1,300,000	1,300,000	1,300,000
322102 Electrical Permits	98,241	105,000	105,000	105,000
322103 Plumbing Permits	74,679	80,000	80,000	80,000
322104 Mechanical Permits	104,950	95,000	95,000	95,000
322106 Well Permits	5,010	5,000	5,000	5,000
322107 Sign Permits	15,943	20,000	20,000	20,000
322108 Gas Permits	16,157	15,000	15,000	15,000
342510 Inspection Fee Fire - Building	25	500	500	0
342516 After Hours Inspections	8,160	10,000	10,000	10,000
342590 Building - Reinspections	110,831	115,000	115,000	120,000
361100 Interest On Investments	13,030	10,000	10,000	4,000
364100 Fixed Asset Sale	4,319	3,500	3,500	3,500
367110 Competency Certificate	47,010	35,000	35,000	35,000
369900 Miscellaneous-Other	49,045	5,000	5,000	50,000
369910 Copying Fees	2,246	3,000	3,000	2,200
381100 Transfer	0	346,302	346,302	550,000
399999 Beginning Fund Balance	1,034,960	378,623	510,895	0
10400 Building Program Fund	2,894,913	2,526,925	2,659,197	2,394,700

11000 Tourist Development Fund/ 3% Tax

11000 Tourist Development	4,340,007	5,359,887	5,555,036	7,260,974
399999 Beginning Fund Balance	2.549.696	3.524.887	3.720.036	5,252,974
369900 Miscellaneous-Other	621	0	0	0
364100 Fixed Asset Sale	2,114	0	0	0
361100 Interest On Investments	26,751	35,000	35,000	28,000
312120 Tourist Development	1,760,825	1,800,000	1,800,000	1,980,000

11001 Tourist Dev - Prof Sports Franchise/ 2% Tax

312120 Tourist Development	1,173,883	1,200,000	1,200,000	1,320,000
361100 Interest On Investments	6,610	5,000	5,000	5,000
399999 Beginning Fund Balance	854,238	526,621	651,543	687,203
11001 Tourist Dev - Prof Sports	2,034,731	1,731,621	1,856,543	2,012,203

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
112	00 Fire Protection	Fund		
311100 Ad Valorem-Current	42,302,793	38,687,574	38,687,574	36,459,359
311200 Ad Valorem-Delinquent	118,559	100,000	100,000	100,000
331200 Grants-Public Safety (Haiti)	41,449	0	0	0
335210 Firefighters Supplement	89,872	85,000	85,000	100,000
337900 Local Grants & Aids (Workforce CF)	24,602	0	0	0
342600 Public Safety - Fire Permits	78,480	70,000	70,000	70,000
342605 Fire Permits - Winter Springs	3,411	0	0	2,000
342610 Ambulance Transport	3,880,326	3,200,000	3,200,000	3,500,000
342630 Fire Service Fees	1,670	0	0	1,000
342930 Training Center Fees	60,909	50,000	50,000	70,000
361100 Interest On Investments	459,096	600,000	600,000	350,000
361132 Interest - Tax Collector	605	0	0	0
364100 Fixed Asset Sale	400	0	0	0
366100 Contributions & Donations	4,708	0	0	0
369310 Insurance Proceeds	816	0	0	0
369900 Miscellaneous-Other	128,508	0	0	10,000
369910 Copying Fees	791	0	0	0
399999 Beginning Fund Balance	40,575,274	32,162,312	40,104,633	36,406,856
11200 Fire Protection Fun	d 87,772,269	74,954,886	82,897,207	77,069,215

11400 Court Support Technology Fee Fund

341160 Court Technology - \$2 Recording Fee	464,792	490,000	490,000	490,000
361100 Interest On Investments	9,580	10,000	10,000	6,000
381100 Transfer	450,000	250,000	250,000	362,152
399999 Beginning Fund Balance	1,142,729	550,000	1,219,570	441,848
11400 Court Support	2,067,101	1,300,000	1,969,570	1,300,000

11500 Infrastructure Sales Tax Fund - 1991

361100 Interest On Investments	724,127	812,667	812,667	450,000
366100 Contributions & Donations	319,448	0	223,884	0
369900 Miscellaneous-Other	2,536	20,000	20,000	20,000
381100 Transfer	204,665	0	0	0
399999 Beginning Fund Balance	156,219,247	94,565,624	148,366,634	87,620,201
11500 Infrastructure Sales Tax	157,470,023	95,398,291	149,423,185	88,090,201

FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12
Actual	Adopted	Amended	Adopted

11541 Infrastructure Sales Tax Fund - 2001

312600 Infrastructure Sales Tax	43,727,248	43,695,230	43,695,230	11,494,675
331491 Transportation-Fed(ARRA-Rinehart Rd Resurf)	0	0	101,546	0
334360 Stormwater (STWTR Sweetwater Cove)	0	0	23,743	0
337900 Local Grants & Aids (CSLB; SSNOCWTA)	0	0	2,689,300	0
349100 Fleet Service Charges - Agencies	113,107	0	153,562	0
361100 Interest On Investments	699,207	500,000	500,000	500,000
366100 Contributions & Donations	74,058	0	0	0
366150 Proportionate Share-Transp Improvemts	119,051	0	0	0
369900 Miscellaneous-Other	3,000	0	0	0
399999 Beginning Fund Balance	75,935,508	49,405,901	105,144,572	57,251,839
11541 Infrastructure Sales Tax	120,671,179	93,601,131	152,307,953	69,246,514

11800 EMS Trust Fund

334200 EMS Trust Fund Grant	49,436	678,522	653,573	213,441
11800 EMS Trust Fund	49,436	678,522	653,573	213,441

11901 Community Development Block Grant

331540 Community Develpmnt Block Grant	2,636,599	5,286,846	5,055,815	4,092,256
399999 Beginning Fund Balance	-87,295	0	0	0
11901 Community Development	2,549,304	5,286,846	5,055,815	4,092,256

11902 HOME Program Grant

331590 HOME Program	712,885	3,160,891	2,878,822	2,851,757
361100 Interest On Investments	119	0	0	0
369900 Miscellaneous-Other	3,384	0	0	0
399999 Beginning Fund Balance	43,041	0	0	0
11902 HOME Program Grant	759,429	3,160,891	2,878,822	2,851,757

11904 Emergency Shelter Grants

331550 Emergency Shelter	78,500	106,003	106,384	107,801
11904 Emergency Shelter	78,500	106,003	106,384	107,801

11905 Community Svc Block Grant

331690 CSBG-Community Services Block Grant	164,379	230,875	323,772	147,480
11905 Community Svc Block	164,379	230,875	323,772	147,480

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted				
11908 Disaster Preparedness								
331230 Emergency Management	13,092	98,203	183,118	96,650				
334220 Public Safety Grant	179,417	102,724	129,176	79,354				
11908 Disaster Preparedness	192,509	200,927	312,294	176,004				

11909 Mosquito Control Grant

334697 Mosquito Control Grant	0	37,000	37,000	18,396
11909 Mosquito Control Grant	0	37,000	37,000	18,396

11912 Public Safety Grants (State)

334220 Public Safety Grant	12,074	10,492	5,650	7,135
361100 Interest On Investments	228	0	0	0
399999 Beginning Fund Balance	5,942	0	0	0
11912 Public Safety Grants	18,244	10,492	5,650	7,135

11913 Public Safety Grants (Other)

334220 Public Safety Grant	1,601,629	0	0	0
337900 Local Grants & Aids (Safe Kids-Smoke Alarm)	2,366	676	934	0
399999 Beginning Fund Balance	4,068	0	0	0
11913 Public Safety Grants	1,608,063	676	934	0

11914 FRDAP Grants

334720 Florida Recreation Grant	0	0	208,296	0
11914 FRDAP Grants	0	0	208,296	0

11915 Public Safety Grants (Federal)

331230 Emergency Management	118,776	801,638	1,219,645	755,956
331700 Culture Recreation	0	0	150,065	0
361100 Interest On Investments	1	0	0	0
399999 Beginning Fund Balance	2,599	0	0	0
11915 Public Safety Grants	121,376	801,638	1,369,710	755,956

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
11916 F	Public Works G	rants		
331391 Other Physical Env Federal	155,366	0	11,784	0
331490 Transportation Rev Grant	419,799	0	4,315,562	0
331720 Federal Recreation	-44,954	0	0	0
334360 Stormwater - State Grants	1,030,824	0	908,306	0
334365 Stormwater Management-Howell Creek	5,879	0	0	0
334370 Stormwater Retrofit	71,138	0	33,689	0
334393 FL Fish and Wildlife - Lake Jessup	36,207	0	38,793	0
334490 Transportation Rev	2,044,748	570,000	4,716,931	0
334750 Environmental	0	0	148,000	0
337900 Local Grants & Aids(SWTR-SR434 Sedi Basin)	1,696	0	287,139	0
399999 Beginning Fund Balance	-3,478	0	0	0
11916 Public Works Grants	3,717,225	570,000	10,460,204	0

11917 Leisure Services Grants

11917 Leisure Services Grants	145,162	0	200,000	0
334750 Environmental	0	0	200,000	0
331700 Culture Recreation	145,162	0	0	0

11918 Growth Management Grants (State)

334100 General Govt Grant (State)	0	2,274	1,003	4,562
334490 Transportation Rev	8,993	10,262	10,262	0
399999 Beginning Fund Balance	0	0	0	0
11918 Growth Management Grants (State)	8,993	12,536	11,265	4,562

11919 Community Services Grants

331228 Supervised Visitation	0	0	400,000	380,707
331500 Economic Env Grant	242,559	1,266,518	1,864,220	1,663,563
331692 Child Mental Health	0	0	1,000,000	1,742,500
11919 Community Services Grants	242,559	1,266,518	3,264,220	3,786,770

11920 Neighborhood Stabilization Program

11920 Neighborhood Stabilization Program	4,605,496	2,096,237	6,334,053	5,471,403
369900 Miscellaneous-Other	665,577	0	631,566	0
331570 Neighborhood Stabilization Grant	3,939,919	2,096,237	5,702,487	5,471,403

FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12
Actual	Adopted	Amended	Adopted

11922 ARRA - Public Works Stimulus Grants

331491 Transportation-Federal	3,461,935	0	7,595,011	0
11922 ARRA - Public Works Stimulus Grants	3,461,935	0	7,595,011	0

11923 ARRA - Community Services Stimulus Grants

331541 CDBG - Recovery	398,376	289,886	249,826	0
331551 HPRP - Homelessness	454,168	624,777	537,013	206,553
331691 ARRA - CSBG Recovery	368,019	0	0	0
11923 ARRA - Community Services Stimulus	1,220,563	914,663	786,839	206,553

11924 ARRA - Energy & Conservation Grant Fund

331392 ARRA - Planning & Development	185,715	1,646,585	1,645,496	0
11924 ARRA - Energy & Conservation Grant	185,715	1,646,585	1,645,496	0

12008 SHIP - Affordable Housing 07/08

335520 SHIP State Housing	1,054,619	1,007,286	59,499	0
361100 Interest On Investments	405,066	0	0	0
361120 SHIP Mortgage Interest	6,291	0	0	0
369120 SHIP Mortgage Principal	8,515	0	0	0
369900 Miscellaneous-Other	450,300	0	0	0
12008 SHIP - Affordable	1,924,791	1,007,286	59,499	0

12009 SHIP - Affordable Housing 08/09

335520 SHIP State Housing	18,463	4,021,225	4,498,686	3,092,610
12009 SHIP - Affordable Housing 08/09	18,463	4,021,225	4,498,686	3,092,610

12010 SHIP - Affordable Housing 09/10

335520 SHIP State Housing	0	493,388	678,429	678,429
12010 SHIP - Affordable Housing 09/10	0	493,388	678,429	678,429

12011 SHIP - Affordable Housing 10/11

335520 SHIP State Housing	0	0	23,658	97,233
12011 SHIP - Affordable Housing 10/11	0	0	23,658	97,233

12012 SHIP - Affordable Housing 11/12

335520 SHIP State Housing	0	0	0	489,314
12012 SHIP - Affordable Housing 11/12	0	0	0	489,314

Detail of Sources By Fund						
	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted		
12101 Law	Enforcement Tr	rust-Local				
351910 Law Enforcemt Trust-Confiscations	118,506	0	0	(
361100 Interest On Investments	1,073	0	0	(
399999 Beginning Fund Balance	138,480	0	0	(
12101 Law Enforcement Trust - Local	258,059	0	0			
12102 Law I	Enforcement Tru	ust-Justice				
351910 Law Enforcemt Trust-Confiscations	74,764	0	0			
361100 Interest On Investments	648	0	0			
399999 Beginning Fund Balance	104,564	0	0			
12102 Law Enforcement Trust - Justice	179,976	0	0			
12103 Law I	Enforcement Tru	ust-Federal				
351910 Law Enforcemt Trust-Confiscations	73,176	0	0	(
361100 Interest On Investments	256	0	0			
399999 Beginning Fund Balance	17	0	0			
12103 Law Enforcement Trust - Federal	73,449	0	0			
12200 Ari	bor Violation Tru	ust Fund				
354410 Arbor Violation	20,500	0	0	(
381100 Transfer	260,063	0	0	(
399999 Beginning Fund Balance	0	0	154,818	10,00		
12200 Arbor Violation Trust	280,563	0	154,818	10,00		
12300 Al	cohol/Drug Abu	se Fund				
348994 Alcohol/Drug Abuse	51,351	48,000	48,000	41,00		
361100 Interest On Investments	277	0	0			
399999 Beginning Fund Balance	35,811	23,000	41,996	56,29		
12300 Alcohol/Drug Abuse	87,439	71,000	89,996	97,29 ⁻		
1230	2 Teen Court Fu	und				
348991 Teen Court -\$3 Court Cost	204,711	205,000	205,000	175,000		
361100 Interest On Investments	1,539	0	0	1,00		
399999 Beginning Fund Balance	181,137	183,988	189,356	211,30		
12302 Teen Court Fund	387,387	388,988	394,356	387,30		
12500	Enhanced 911	Fund				
335220 E911 Wireless	1,286,833	1,250,000	1,250,000	1,350,000		
335225 E911 Telephone	1,217,663	950,000	950,000	950,00		
361100 Interest On Investments	47,334	50,000	50,000	30,00		
369900 Miscellaneous-Other	81,682	0	0			
399999 Beginning Fund Balance	3,961,627	3,628,124	4,703,720	5,387,422		
12500 Enhanced 911 Fund	6,595,139	5,878,124	6,953,720	7,717,422		

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted				
12601 Arterial Transportation Impact Fee Fund								
324310 Impact Fees-Transp/Residential	359,872	400,000	400,000	400,000				
324320 Impact Fee-Transp/Commercial	852,727	800,000	800,000	800,000				
361100 Interest On Investments	5,767	0	0	0				
369900 Miscellaneous-Other	15,948	0	0	0				
399999 Beginning Fund Balance	-54,007,454	-53,717,328	-53,027,710	-52,300,634				
12601 Arterial Transportation Impact Fee	-52,773,140	-52,517,328	-51,827,710	-51,100,634				

12602 North Collector Transportation Impact Fee Fund

361100 Interest On Investments	33,377	25,000	25,000	20,000
399999 Beginning Fund Balance	4,125,284	-9,884	2,965,760	8,493
12602 North Collector Transp Impact Fee	4,158,661	15,116	2,990,760	28,493

12603 West Collector Transportation Impact Fee Fund

324310 Impact Fees-Transp/Residential	18,023	20,000	20,000	15,000
324320 Impact Fee-Transp/Commercial	183,791	45,000	45,000	110,000
361100 Interest On Investments	53	0	0	0
366100 Contributions & Donations	121,878	0	163,773	0
399999 Beginning Fund Balance	-1,849,973	-6,447,555	-3,157,948	-6,082,787
12603 West Collector Transp Impact Fee	-1,526,228	-6,382,555	-2,929,175	-5,957,787

12604 East Collector Transportation Impact Fee Fund

12604 East Collector Transp Impact Fee	4,160,227	1,949,384	3,213,266	-3,822,891
399999 Beginning Fund Balance	3,972,501	1,734,384	2,998,266	-3,997,891
361100 Interest On Investments	31,375	15,000	15,000	20,000
324320 Impact Fee-Transp/Commercial	102,954	125,000	125,000	100,000
324310 Impact Fees-Transp/Residential	53,397	75,000	75,000	55,000

12605 South Central Collector Transportation Impact Fee Fund

324310 Impact Fees-Transp/Residential		26,987	15,000	15,000	25,000
324320 Impact Fee-Transp/Commercial		10,030	20,000	20,000	20,000
361100 Interest On Investments		105	0	0	0
399999 Beginning Fund Balance		-13,860,926	-13,984,931	-13,878,426	-13,952,810
	Fee	-13,823,804	-13,949,931	-13,843,426	-13,907,810

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted				
12801 Fire/Rescue-Impact Fee								
324110 Impact Fees - Fire/Residential	82,078	60,000	60,000	60,000				
324120 Impact Fees - Fire/Commercial	87,074	100,000	100,000	75,000				
361100 Interest On Investments	25,948	35,000	35,000	20,000				
399999 Beginning Fund Balance	3,061,802	402,532	2,543,283	2,428,029				
12801 Fire/Rescue-Impact Fee	3,256,902	597,532	2,738,283	2,583,029				

12802 Law Enforcement-Impact Fee

361100 Interest On Investments	3	0	0	0
363221 Law Enforcement	400	0	0	0
399999 Beginning Fund Balance	202	0	0	0
12802 Law Enforcement-Impact Fee	605	0	0	0

12804 Library-Impact Fee

324610 Impact Fees-Library/Residential	40,366	10,000	10,000	30,000
324620 Impact Fees-Library Commercial	0	20,000	20,000	10,000
361100 Interest On Investments	2,730	0	0	0
399999 Beginning Fund Balance	313,783	291,783	299,811	275,878
12804 Library-Impact Fee	356,879	321,783	329,811	315,878

12805 Drainage-Impact Fee

361100 Interest On Investments	8	0	0	0
363230 Drainage	1,800	0	0	0
399999 Beginning Fund Balance	478	0	0	0
12805 Drainage-Impact Fee	2,286	0	0	0

12901 County Civil Mediation

361100 Interest On Investments	1,834	0	0	0
399999 Beginning Fund Balance	213,308	0	215,142	0
12901 County Civil Mediation	215,142	0	215,142	0

12902 Circuit Civil Mediation

12902 Circuit Civil Mediation	245,838	0	204,385	0
399999 Beginning Fund Balance	243,744	0	204,385	0
361100 Interest On Investments	2,094	0	0	0

12903 Family Mediation

12903 Family Mediation	221,040	0	221,040	0
399999 Beginning Fund Balance	219,155	0	221,040	0
361100 Interest On Investments	1,885	0	0	0

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted			
13000 Stormwater Fund - GF							
337300 NPDES Cities	15,853	0	0	0			
337900 Local Grants & Aids (Watershed Atlas)	30,000	40,000	40,000	40,000			
341359 Admin Fee - MSBU	0	0	0	5,000			
343904 Stormwater - Agencies (Public Services)	51,000	47,000	47,000	41,000			
361100 Interest On Investments	60,618	100,000	100,000	125,000			
364100 Fixed Asset Sale	8,142	0	0	0			
369310 Insurance Proceeds	10,000	0	0	0			
369900 Miscellaneous-Other	15,254	0	0	0			
369930 Reimbursements	2,500	0	0	0			
381100 Transfer	5,000	5,880,422	5,880,422	1,200,000			
399999 Beginning Fund Balance	7,127,036	977,227	2,120,956	0			
13000 Stormwater Fund - GF	7,325,403	7,044,649	8,188,378	1,411,000			
13100 Economic Development - GF							
337100 Economic Incentive	93,000	68,750	68,750	44,500			
361100 Interest On Investments	15,449	40,000	40,000	6,000			
381100 Transfer	208,187	445,392	445,392	1,103,000			
399999 Beginning Fund Balance	2,096,225	1,491,017	1,562,627	464,210			
13100 Economic Development - GF	2,412,861	2,045,159	2,116,769	1,617,710			

13300 17/92 Redevelopment Fund					
338410 Tax Increments-Cities	853,247	675,731	675,731	666,739	
338420 Tax Increments - County	1,415,324	1,129,217	1,129,217	1,010,533	
361100 Interest On Investments	78,922	50,000	50,000	50,000	
399999 Beginning Fund Balance	8,103,909	5,601,695	8,949,437	6,851,664	
13300 17/92 Redevelopment	10,451,402	7,456,643	10,804,385	8,578,936	

15000 MSBU Street Lighting					
325210 Special Assessment Service Charge	2,264,209	2,282,000	2,282,000	2,300,000	
341350 MSBU Applications	750	500	500	500	
361100 Interest On Investments	14,274	25,000	25,000	25,000	
361132 Interest - Tax Collector	32	0	0	0	
399999 Beginning Fund Balance	804,156	659,156	855,798	774,298	
15000 MSBU Street Lighting	3,083,421	2,966,656	3,163,298	3,099,798	

15100 MSBU Solid Waste

323700 Franchise Fees - Solid Waste	73,975	45,000	45,000	50,000
325210 Special Assessment Service Charge	11,849,685	12,550,000	12,550,000	12,800,000
361100 Interest On Investments	95,054	140,000	140,000	95,000
361132 Interest - Tax Collector	169	0	0	0
399999 Beginning Fund Balance	7,257,930	6,087,930	6,948,062	5,939,062
15100 MSBU Solid Waste	19,276,813	18,822,930	19,683,062	18,884,062

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
1600	00 MSBU Progra	am		
325110 Special Assessment Capital Improvement	62,507	61,200	61,200	55,700
341350 MSBU Applications	150	550	550	0
361100 Interest On Investments	7,669	6,000	6,000	6,000
361132 Interest - Tax Collector	4	500	500	150
366100 Contributions & Donations	240	0	0	0
369900 Miscellaneous-Other	0	0	0	550
381100 Transfer	36,160	539,614	539,614	606,685
399999 Beginning Fund Balance	693,970	912,319	929,423	667,115
16000 MSBU Program	800,700	1,520,183	1,537,287	1,336,200

16005 MSBU Lake Mills - AWC				
325210 Special Assessment Service Charge	47,186	46,800	46,800	47,500
361100 Interest On Investments	240	100	100	200
399999 Beginning Fund Balance	7,805	17,535	26,871	36,500
16005 MSBU Lake Mills - AWC	55,231	64,435	73,771	84,200

16006 MSBU Lake Pickett - AWC

325210 Special Assessment Service Charge	20,776	20,693	20,693	20,700
361100 Interest On Investments	1,152	500	500	1,000
399999 Beginning Fund Balance	119,158	124,358	140,186	160,879
16006 MSBU Lake Pickett - AWC	141,086	145,551	161,379	182,579

16007 MSBU Lake Amory - AWC

325210 Special Assessment Service Charge	6,675	6,624	6,624	6,625
361100 Interest On Investments	31	0	0	0
399999 Beginning Fund Balance	1,152	1,162	2,423	800
16007 MSBU Lake Amory - AWC	7,858	7,786	9,047	7,425

16010 MSBU Cedar Ridge - Other

325210 Special Assessment Service Charge	34,291	23,587	23,587	22,000
361100 Interest On Investments	270	100	100	250
399999 Beginning Fund Balance	16,682	24,087	27,157	17,000
16010 MSBU Cedar Ridge - Other	51,243	47,774	50,844	39,250

16013 MSBU Howell Creek - AWC 325210 Special Assessment Service Charge 291 291 291 365 361100 Interest On Investments 93 100 100 0 399999 Beginning Fund Balance 10,704 8,444 10,938 9,250 16013 MSBU Howell Creek - AWC 11,088 8,835 11,329 9,615

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
16021 M	SBU Lake Myr	tle AWC		
325210 Special Assessment Service Charge	0	5,615	5,615	5,880
381100 Transfer	0	0	0	1,500
16021 MSBU Lake Myrtle AWC	0	5,615	5,615	7,380
325210 Special Assessment Service Charge	0	-,	6,360	6,920
325210 Special Assessment Service Charge	0	6,360	6,360	6,920
399999 Beginning Fund Balance	0	0	0	520
16023 MSBU Lake Spring Wood AWC	0	6,360	6,360	7,440
16024 MSBU	J Lake of the V	Voods AWC		
325210 Special Assessment Service Charge	19,013	19,334	19,334	19,300
361100 Interest On Investments	56	0	0	0
399999 Beginning Fund Balance	0	1,300	1,647	180
16024 MSBU Lake of the Woods AWC	19,069	20,634	20,981	19,480

16025 MSBU Lake Mirror - AWC

325210 Special Assessment Service Charge	13,009	12,960	12,960	13,000
361100 Interest On Investments	80	0	0	0
399999 Beginning Fund Balance	4,942	4,092	4,624	3,850
16025 MSBU Lake Mirror - AWC	18,031	17,052	17,584	16,850

16026 MSBU Spring Lake - AWC

325210 Special Assessment Service Charge	28,453	28,090	28,090	28,300
361100 Interest On Investments	270	100	100	250
399999 Beginning Fund Balance	17,073	16,548	25,938	29,400
16026 MSBU Spring Lake - AWC	45,796	44,738	54,128	57,950

16027 MSBU Springwood Waterway AWC

325210 Special Assessment Service Charge	13,133	12,480	12,480	13,300
361100 Interest On Investments	4	0	0	0
399999 Beginning Fund Balance	0	1,015	411	345
16027 MSBU Springwood Waterway AWC	13,137	13,495	12,891	13,645

16028 Lake Burkett/Marth AWC

325210 Special Assessment Service Charge	0	0	0	11,130
381100 Transfer	0	0	0	3,000
16028 Lake Burkett/Marth AWC	0	0	0	14,130

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted					
21200 General Revenue Debt									
361100 Interest On Investments	3,545	0	0	0					
381100 Transfer	0	1,592,930	1,592,930	1,590,656					
385100 Proceeds Of Refunding	20,125,000	0	0	0					

0	1,592,930	1,592,930	1,590,656
20,125,000	0	0	0
0	0	3,545	3,545
20,128,545	1,592,930	1,596,475	1,594,201
	0	20,125,000 0 0 0	20,125,000 0 0 0 0 3,545

21400 Gas Tax Revenue Bonds

361100 Interest On Investments	4,345	0	0	0
381100 Transfer	1,218,857	1,241,318	1,241,318	1,249,195
399999 Beginning Fund Balance	38,935	8,962	13,507	4,545
21400 Gas Tax Revenue Bonds	1,262,137	1,250,280	1,254,825	1,253,740

22100 Limited General Obligation Bonds

311100 Ad Valorem-Current	3,953,717	4,204,846	4,204,846	3,949,731
311200 Ad Valorem-Delinquent	17,604	0	0	0
361100 Interest On Investments	22,373	0	0	0
361132 Interest - Tax Collector	57	0	0	0
399999 Beginning Fund Balance	1,635,207	1,165,135	1,204,346	981,627
22100 Limited General Obligation Bonds	5,628,958	5,369,981	5,409,192	4,931,358

22500 Sales Tax Revenue Bonds

361100 Interest On Investments	16,940	0	0	0
381100 Transfer	7,166,268	5,336,659	5,336,659	5,359,334
399999 Beginning Fund Balance	50,297	43,578	62,618	19,040
22500 Sales Tax Revenue Bonds	7,233,505	5,380,237	5,399,277	5,378,374

	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12			
	Actual	Adopted	Amended	Adopted			
30600 Infrastructure Imp/Capital Projects Fund - GF							

361100 Interest On Investments	1,472	0	0	0
399999 Beginning Fund Balance	224,577	0	180,690	0
30600 Infrastructure Imp/Capital Projects	226,049	0	180,690	0

31100 Natural Lands Project 1996

399999 Beginning Fund Balance	1,334	0	0	0
31100 Natural Lands Project 1996	1,334	0	0	0

32000 Jail Project/2005

361100 Interest On Investments	71,454	0	0	0
399999 Beginning Fund Balance	14,283,672	262,628	1,593,862	436,415
32000 Jail Project/2005	14,355,126	262,628	1,593,862	436,415

32100 Natural Lands/Trails Bond Fund

361100 Interest On Investments	67,101	0	0	0
364100 Fixed Asset Sale	286	0	0	0
399999 Beginning Fund Balance	7,865,048	5,108,562	7,735,781	3,616,246
32100 Natural Lands/Trails Bond	7,932,435	5,108,562	7,735,781	3,616,246

32200 Courthouse Projects Fund

361100 Interest On Investments	25,076	0	0	0
399999 Beginning Fund Balance	2,919,081	368,500	2,903,706	425,270
32200 Courthouse Projects	2,944,157	368,500	2,903,706	425,270

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	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted
40100 Water	And Sewer Ope	rating Fund		
325110 Special Assessment Capital Improvement	4,926	0	0	0
331391 Other Physical Env Federal	39,525	0	0	0
331501 Build America Bond	858,786	0	0	1,593,624
342515 Inspection Fee - Environmental	16,560	12,600	12,600	12,600
343310 Water Utility-Residential	17,712,860	19,075,000	19,075,000	19,845,000
343320 Water Utility - Bulk	47,869	54,500	54,500	56,000
343330 Meter Set Charges	122,386	122,080	122,080	122,700
343340 Meter Reconnect Charges	349,156	350,000	350,000	350,000
343350 Capacity Maint-Water	6,534	6,000	6,000	6,000
343360 Recycled Water - Bulk	703,004	763,000	763,000	1,042,000
343510 Sewer Utility - Residential	20,727,680	22,220,000	22,220,000	23,680,000
343520 Sewer Utility - Bulk	3,186,550	3,108,000	3,108,000	3,201,000
343550 Capacity Maint-Sewer	14,875	17,000	17,000	17,000
361100 Interest On Investments	539,769	600,000	600,000	242,337
364100 Fixed Asset Sale	-199	0	0	0
366100 Contributions & Donations	580,369	0	0	0
369310 Insurance Proceeds	14,056	5,000	5,000	5,000
369900 Miscellaneous-Other	140,553	125,000	125,000	125,000
381100 Transfer	394,868	0	0	0
389700 Proprietary-Capital	900,945	0	0	0
399999 Beginning Fund Balance	5,538,687	16,872,421	25,994,620	20,198,439
40100 Water And Sewer Operating	51,899,759	63,330,601	72,452,800	70,496,700

40102 Water Connection Fees

366400 Water/Sewer Connection	293,571	142,100	142,100	612,000
361100 Interest On Investments	79,469	80,000	80,000	8,300
399999 Beginning Fund Balance	17,392,059	2,557,337	8,262,107	5,950,000
40102 Water Connection Fees	17,765,099	2,779,437	8,484,207	6,570,300

40103 Sewer Connection Fees

366400 Water/Sewer Connection	818,444	609,000	609,000	960,000
361100 Interest On Investments	162,265	185,000	185,000	18,000
399999 Beginning Fund Balance	74,464,444	7,631,506	17,914,365	13,100,000
40103 Sewer Connection Fees	75,445,153	8,425,506	18,708,365	14,078,000

40105 Water and Sewer Bonds, Series 2006

361100 Interest On Investments	792,614	345,000	345,000	68,000
399999 Beginning Fund Balance	151,326,372	2,361,520	62,466,755	6,780,000
40105 Water and Sewer Bonds, Series 2006	152,118,986	2,706,520	62,811,755	6,848,000

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted				
40106 Water and Sewer Bonds, Series 2010								
361100 Interest On Investments	275,078	0	0	69,700				
399999 Beginning Fund Balance	0	1,263,375	70,231,295	40,656,660				
40106 Water and Sewer Bonds, Series 2010	275,078	1,263,375	70,231,295	40,726,360				

40107 Water and Sewer Bond Reserves

361100 Interest On Investments	0	25,000	25,000	17,500
399999 Beginning Fund Balance	14,721,180	18,615,012	18,115,012	18,115,012
40107 Water and Sewer Bond Reserves	14,721,180	18,640,012	18,140,012	18,132,512

40110 Environmental Services Grants

40110 Environmental Services Grants	5,844,335	1,082,534	1,651,494	0
399999 Beginning Fund Balance	0	0	1.519	0
361100 Interest On Investments	1,520	0	0	0
389400 Proprietary-Other Grants	5,842,815	0	0	0
337900 Local Grants & Aids (Yankee Lake)	0	0	225,000	0
334310 Water Supply Grant	0	0	342,441	0
331392 ARRA - Planning & Dev	0	1,082,534	1,082,534	0

40201 Solid Waste Fund

51,676,924	35,610,260	43,962,814	38,039,414
38,532,643	23,197,260	31,149,814	25,482,414
19,065	5,000	5,000	5,000
5,435	0	0	0
25,732	0	0	0
318,437	280,000	280,000	380,000
52,897	30,000	30,000	30,000
39,323	16,000	16,000	16,000
287,742	400,000	400,000	250,000
6,760	12,000	12,000	6,000
1,320,953	1,200,000	1,600,000	1,500,000
775,996	900,000	900,000	800,000
10,066,941	9,300,000	9,300,000	9,300,000
225,000	270,000	270,000	270,000
	10,066,941 775,996 1,320,953 6,760 287,742 39,323 52,897 318,437 25,732 5,435 19,065 38,532,643	10,066,9419,300,000775,996900,0001,320,9531,200,0006,76012,000287,742400,00039,32316,00052,89730,000318,437280,00025,73205,435019,0655,00038,532,64323,197,260	10,066,9419,300,0009,300,000775,996900,000900,0001,320,9531,200,0001,600,0006,76012,00012,000287,742400,000400,00039,32316,00016,00052,89730,00030,000318,437280,000280,00025,732005,4350019,0655,0005,00038,532,64323,197,26031,149,814

40204 Landfill Management Escrow

361100 Interest On Investments	116,013	150,000	150,000	100,000
381100 Transfer	0	0	0	800,000
399999 Beginning Fund Balance	13,652,710	14,213,987	14,357,493	15,178,266
40204 Landfill Management Escrow	13,768,723	14,363,987	14,507,493	16,078,266

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted				
50100 Property/Liability Insurance Fund								
341210 Internal Service Fees	3,119,765	3,174,000	3,174,000	2,800,000				
361100 Interest On Investments	82,810	10,000	10,000	15,000				
369310 Insurance Proceeds	29,980	30,000	30,000	30,000				
369900 Miscellaneous-Other	67	0	0	0				
399999 Beginning Fund Balance	12,182,188	5,474,199	5,305,543	5,485,873				
50100 Property/Liability Insurance	15,414,810	8,688,199	8,519,543	8,330,873				

50200 Workers' Compensation Fund

341210 Internal Service Fees	2,324,655	1,506,000	1,506,000	1,150,000
361100 Interest On Investments	28,418	1,000	1,000	28,000
369310 Insurance Proceeds	414,242	656,000	656,000	1,169,000
381100 Transfer	7,500,000	0	0	0
399999 Beginning Fund Balance	0	6,251,219	6,220,314	5,613,717
50200 Workers' Compensation	10,267,315	8,414,219	8,383,314	7,960,717

50300 Health Insurance Fund

331693 Early Retirement	0	0	0	50000
341220 Health - BOCC Employer	7,211,278	10,392,000	10,392,000	10,212,000
341230 Health - BOCC Employee	1,938,235	2,594,000	2,594,000	2,482,000
341240 Health - BOCC Retiree	679,694	874,000	874,000	964,000
341250 Health - BOCC Cobra	145,871	241,000	241,000	78,000
341260 Health - Tax Collector	521,461	673,000	673,000	688,000
341265 Health - Property Appraiser	0	0	0	500,000
341270 Health - Supervisor of Elections	94,772	134,000	134,000	142,000
341280 Health - Port Authority	23,588	34,000	34,000	34,000
361100 Interest On Investments	40,060	50,000	50,000	50,000
369310 Insurance Proceeds	107,730	100,000	100,000	900,000
369900 Miscellaneous-Other	-174	0	0	100,000
381100 Transfer	5,782,614	0	0	0
399999 Beginning Fund Balance	0	6,000,000	6,021,971	8,166,733
50300 Health Insurance Fund	16,545,129	21,092,000	21,113,971	24,366,733

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted					
60301 Leisure Services Donations Fund									
361100 Interest On Investments	40	0	0	0					
366100 Contributions & Donations	1,500	0	3,200	0					
366270 Memorial Tree	950	0	0	0					
399999 Beginning Fund Balance	4,791	0	5,728	7,204					
60301 Leisure Services Donations	7,281	0	8,928	7,204					

60302 Public Safety - System-wide Training

361100 Interest On Investments	1,170	0	0	0
399999 Beginning Fund Balance	157,323	58,000	70,769	36,214
60302 Public Safety - System-wide Training	158,493	58,000	70,769	36,214

60303 Libraries - Designated					
361100 Interest On Investments	848	0	0	0	
364100 Fixed Asset Sale	158	0	0	0	
366100 Contributions & Donations	38,177	25,000	25,000	0	
399999 Beginning Fund Balance	94,261	60,110	60,907	7,251	
60303 Libraries - Designated	133,444	85,110	85,907	7,251	

60304 Animal Services - Donations

361100 Interest On Investments	995	0	0	0
366100 Contributions & Donations	30,611	0	0	0
399999 Beginning Fund Balance	107,531	95,000	104,641	95,902
60304 Animal Services - Donations	139,137	95,000	104,641	95,902

60305 Historical Commission

60305 Historical Commission	26,805	20,000	23,955	20,885
399999 Beginning Fund Balance	26,582	20,000	23,955	20,885
361100 Interest On Investments	223	0	0	0

60307 4-H Counsel Coop Extension

361100 Interest On Investments	421	0	0	0
366100 Contributions & Donations	57,709	0	0	0
399999 Beginning Fund Balance	38,636	0		0
60307 4-H Counsel Coop Extension	96,766	0	0	0

	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended		FY 2011/12 Adopted			
60308 Adult Drug Court								
359903 Adult Drug Court	15,331	0		0	0			
361100 Interest On Investments	116	0		0	0			
399999 Beginning Fund Balance	10,424	0		0	0			
60308 Adult Drug Court	25.871	0		0	0			

60310 Extension Service Programs

361100 Interest On Investments	88	0	0	0
366100 Contributions & Donations	8,536	0	0	0
399999 Beginning Fund Balance	8,883	0	0	0
60310 Extension Service Programs	17,507	0	0	0

60311 Seminole Expressway Authority

361100 Interest On Investments	342	0	0	0
399999 Beginning Fund Balance	40,309	0	39,182	37,774
60311 Seminole Expressway Authority	40,651	0	39,182	37,774

Total Detail Of Sources By Fund \$1,186,712,706 \$769,314,521 \$1,120,675,557 \$798,498,062

Summary of Uses by Fund/Program

	EX 2000	EX 2010	EX 2010	EV 2014
	FY 2009	FY 2010	FY 2010 Amended	FY 2011 Budget
	Actual	Adopted	Amended	Budget
	00100 Genera	l Fund		
Board of County	945,899	1,004,736	537,166	507,174
County Attorney	1,642,458	1,934,834	1,328,344	1,359,265
County Manager	908,276	936,197	476,107	464,275
Resource Management Central Charges	1,484,159 9,490,094	1,452,137 9,231,214	710,187 9,231,214	728,590 6,491,614
Purchasing and Contracts	905,294	1,002,619	499,269	590,779
Central Accounts	22,328,819	71,310,049	89,646,293	85,784,803
Mail Services	186,400	(503)	97	13,228
Document Management	345,990	-	(6,600)	205,345
Support Services	6,072,189	6,852,632	507,006	394,860
Property Management Central Services Business	8,229 296,388	2,362,174 287,511	2,135,934 147,602	1,516,974 463,106
Facilities Maintenance	7,771,537	8,891,034	8,420,473	5,099,148
Construction Management	-	238,289	238,289	134,048
Fleet Management	947,951	383,059	59	136,718
Human Resources	1,096,701	1,396,442	703,762	520,810
Community Information	894,441	608,701	561,703	296,754
Growth Management aw Enforcement	814,094 64,827,501	1,150,431 60,067,532	856,168 61,926,110	716,438 60,394,758
udicial Security	4,565,033	4,516,335	4,516,335	4,641,671
ail Operation and	30,855,558	31,722,495	31,720,749	32,395,846
lerk of the Court	2,582,738	2,373,699	1,599,659	1,873,842
upervisor Of Elections	2,534,069	2,189,067	2,337,960	2,252,204
roperty Appraiser	4,192,271	4,261,174	4,257,174	4,332,685
ax Collector	7,578,331	7,448,101	7,453,101	6,855,229
Judicial Guardian Ad Litem	84,414	174,169	164,169 117,222	2,352,317 95,984
Legal Aid	64,437 325,919	121,922 330,808	330,808	330,808
Law Library	132,602	137,500	137,500	131,250
Court Support Technology		69,264	69,264	66,780
Leisure Services Business	509,516	528,085	536,531	531,359
Recreational Activities &	3,461,207	3,568,727	3,360,784	3,678,033
Greenways & Trails	2,565,844	2,685,398	2,896,214	2,828,732
Library Services Public Safety Business Office	6,185,952 525,702	6,674,110 394,318	6,375,510 380,372	6,496,139 351,397
EMS Performance	237,212	226,622	223,922	216,547
Emergency Communications	1,919,119	2,626,528	2,585,773	2,313,378
E-911	182,042	228,410	218,810	203,874
Emergency Management	284,676	554,840	539,894	482,637
Animal Services	1,891,716	2,196,110	2,191,110	2,115,273
Telecommunications Community Service Business	2,687,756 161,777	4,926,959 205,573	1,559,306 201,573	1,427,595 194,191
County Health Department	837,970	983,039	1,042,489	1,061,899
Adoption Support	15,774	22,938	49,981	23,000
Medical Examiner	504,000	496,800	571,289	619,200
Veterans Services	149,565	197,232	215,802	213,100
Low Income Assistance	4,987,672	4,770,387	5,328,167	5,219,229
Probation Extension Service	1,763,240	1,964,963	1,943,963	1,930,076
Prosecution Alternatives For	393,231 481,685	441,053 531,733	431,053 525,833	474,949 502,663
DJJ Pre-disposition Detention	1,883,443	2,650,000	2,575,511	2,650,000
Mosquito Control	385,997	709,613	692,313	692,340
Comprehensive Planning	1,850,102	2,450,903	2,062,782	1,322,209
Current Planning Program	343,524	430,374	418,374	587,343
Building Program	482,142	434,547	444,147	400,458
Natural Lands Information Technology	149,962 5,277,138	191,956 1,356,624	192,606 1,172,063	169,338 2,162,694
Enterprise Business	2,269,775	583,602	296,065	2,162,694 259,967
00100 General I		265,485,066	269,655,361	260,274,923
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Summary of Uses by Fund/Program				
	FY 2009	FY 2010	FY 2010	FY 2011
	Actual	Adopted	Amended	Budget
00101 F	olice Educa	ation Fund		
Police Education	252,008	244,528	419,475	244,528
00101 Police Education Fund	252,008	244,528	419,475	244,528
00102	Fank Inspec	tion Fund		
Petroleum Storage Tanks	149,580	155,143	155,143	152,355
00102 Tank Inspection Fund	149,580	155,143	155,143	152,355
00103 Natu	ral Lands D	onation Fun	d	
Central Accounts	-	857,147	932,121	855,251
Natural Lands	41,763	110,510	120,212	111,870
00103 Natural Lands Donation Fund	41,763	967,657	1,052,333	967,121
00104 Boa	ating Improv	ement Fund	I	
Central Accounts	-	643,698	644,933	211,343
Greenways & Trails	44,184	-	64,500	31,880
00104 Boating Improvement Fund	44,184	643,698	709,433	243,223
00106 Pe	troleum Cle	an Up Fund		
	000 000	007 504	007 504	004.070

Petroleum Storage Tanks	369,268	337,584	337,584	331,373
00106 Petroleum Clean Up Fund	369,268	337,584	337,584	331,373

00108 Facilities Maintenance Fund

Central Accounts	-	518,266	1,656,356	1,574,229
Construction Management	208,205	515,210	404,363	-
Facilities Pro-Active	170,789	599,692	599,692	167,919
00108 Facilities Maintenance Fund	378,994	1,633,168	2,660,411	1,742,148

00110 Adult Drug Court

Adult Drug Court Grant	-	-	299,867	492,485
00110 Adult Drug Court	-	-	299,867	492,485

10101 Transportation Trust Fund

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Central Accounts	1,290,228	4,015,993	7,151,724	8,000,627
Property Management	421,443	-	-	-
Property Appraiser	16,069	15,586	15,586	15,392
Tax Collector	8,124	9,358	9,358	7,000
Director's Office / Business	2,081,816	1,384,206	1,402,893	1,352,677
Road/Right-of-Way Repair and	8,976,670	7,304,208	8,163,276	8,416,134
Bridge Maintenance	-	400,500	400,500	400,500
Engineering Professional	1,311,333	986,723	982,859	1,210,447
Capital Projects Delivery	4,411,269	4,926,284	4,919,174	2,147,380
Traffic Operations	4,221,670	4,860,286	4,874,181	5,046,909
10101 Transportation Trust Fund	22,738,622	23,903,144	27,919,551	26,597,066

Summary of Uses by Fund/Program

	FY 2009	FY 2010	FY 2010	FY 2011			
	Actual	Adopted	Amended	Budget			
10102 Ninth-cent Fuel Tax Fund							
Central Accounts	-	-	694,581	-			
Mass Transit Program (LYNX)	4,622,465	4,344,351	4,175,342	3,855,764			
10102 Ninth-cent Fuel Tax Fund	4,622,465	4,344,351	4,869,923	3,855,764			
—							

10400 Building Program Fund

Central Accounts	-	239,532	214,344	-
Building Program	2,861,244	2,859,991	2,816,616	2,526,925
10400 Building Program Fund	2,861,244	3,099,523	3,030,960	2,526,925

11000 Tourist Development Fund/ 3% Tax

Central Accounts	-	3,958,636	3,741,638	5,008,298
Construction Management	-	-	304,520	-
Tourism Development	2,930,350	265,000	265,000	275,547
Recreational Activities &	66,935	88,537	88,537	76,042
11000 Tourist Development Fund/	2,997,285	4,312,173	4,399,695	5,359,887

11001 Tourist Dev - Prof Sports Franchise/ 2% Tax

Central Accounts	-	564,883	526,621	341,444
Tourism Development	-	1,527,617	1,527,617	1,390,177
11001 Tourist Dev - Prof Sports	-	2,092,500	2,054,238	1,731,621

11200 Fire Protection Fund

Central Accounts	-	28,292,475	36,302,820	28,962,107
Property Appraiser	422,060	435,942	435,942	424,714
Tax Collector	230,125	242,526	242,526	200,000
EMS/Fire/Rescue	46,150,082	55,481,317	49,657,658	44,436,116
Fire Prevention Bureau	508,603	609,252	615,252	582,934
EMS/Fire Training	-	-	-	349,015
11200 Fire Protection Fund	47,310,870	85,061,512	87,254,198	74,954,886

11400 Court Support Technology Fee Fund

Central Accounts	-	300,000	539,959	300,000
Court Support Technology	986,136	1,244,624	1,477,771	1,000,000
11400 Court Support Technology	986,136	1,544,624	2,017,730	1,300,000

11500 Infrastructure Sales Tax Fund - 1991

Central Accounts	-	90,134,148	105,234,484	83,607,418
Water Quality	-	44,200	27,934	-
Capital Projects Delivery	10,676,056	24,714,388	52,612,152	11,790,873
11500 Infrastructure Sales Tax Fund	10,676,056	114,892,736	157,874,570	95,398,291

11541 Infrastructure Sales Tax Fund - 2001

Central Accounts	-	40,245,748	89,432,839	29,422,150
Greenways & Trails	73,294	1,706	1,706	-
Road/Right-of-Way Repair and	65,553	48,802	19,333	-
Capital Projects Delivery	55,555,189	57,465,513	28,272,429	62,728,981
Traffic Operations	1,784,838	2,426,688	2,423,209	1,450,000
11541 Infrastructure Sales Tax Fund	57,478,874	100,188,457	120,149,516	93,601,131

Summary of Uses by Fund/Program					
	FY 2009	FY 2010	FY 2010	FY 2011	
	Actual	Adopted	Amended	Budget	
1180	0 EMS Trus	st Fund			
EMS Performance	16,500	666,284	698,522	678,522	
11800 EMS Trust Fund	16,500	666,284	698,522	678,522	
11901 Commun Low Income Assistance Community Development 11901 Community Development	536,321 1,180,614 1,716,935	586,008 4,891,720 5,477,728	567,008 5,005,723 5,572,731	509,896 4,776,950 5,286,846	
11902 F	HOME Prog	ram Grant			
Community Development	1,567,633	2,698,616	2,684,174	3,160,891	
11902 HOME Program Grant	1,567,633	2,698,616	2,684,174	3,160,891	
11904 Em	ergency Sh	elter Grants			
Community Development	106,524	106,258	106,258	106,003	
11904 Emergency Shelter Grants	106,524	106,258	106,258	106,003	

11905 Community Svc Block Grant

Low Income Assistance	232,658	231,805	251,387	230,875
11905 Community Svc Block Grant	232,658	231,805	251,387	230,875

11907 Hazardous Mitigation - Wind Grant

Central Accounts	14,746	-	-	-
11907 Hazardous Mitigation - Wind	14,746	-	-	-

11908 Disaster Preparedness

Emergency Management	125,082	183,876	279,739	200,927
11908 Disaster Preparedness	125,082	183,876	279,739	200,927

11909 Mosquito Control Grant

Mosquito Control	-	-	-	37,000
11909 Mosquito Control Grant	-	-	-	37,000

11910 EMS Matching Grant

EMS/Fire/Rescue		246,385	-	-	-
	11910 EMS Matching Grant	246,385	-	-	-

11911 HHR - Hurricane Housing Recovery 7/05-6/08

Community Development	23,008	-	-	-
11911 HHR - Hurricane Housing	23,008	-	-	-

Summary of Uses by Fund/Program

	FY 2009	FY 2010	FY 2010	FY 2011				
	Actual	Adopted	Amended	Budget				
11912 Public Safety Grants (State)								
Emergency Management	-	5,640	18,340	10,492				
11912 Public Safety Grants (State)	-	5,640	18,340	10,492				
11913 Public Safety Grants (Other)								

E-911	-	73,315	1,723,588	-
EMS/Fire/Rescue	3,181	9,545	7,110	676
11913 Public Safety Grants (Other)	3,181	82,860	1,730,698	676

11914 FRDAP Grants

Recreational Activities &		3,596	408,296	272,685	-
	11914 FRDAP Grants	3,596	408,296	272,685	-

11915 Public Safety Grants (Federal)

Emergency Management	82,378	38,836	56,924	34,000
EMS/Fire/Rescue	-	52,473	570,044	767,638
11915 Public Safety Grants (Federal)	82,378	91,309	626,968	801,638

11916 Public Works Grants

Water Quality	68,564	24,000	128,827	-
Mosquito Control	11,500	-	-	-
Capital Projects Delivery	8,379,589	4,281,004	5,266,243	570,000
11916 Public Works Grants	8,459,653	4,305,004	5,395,070	570,000

11917 Leisure Services Grants

Greenways & Trails	-	175,000	175,000	-
11917 Leisure Services Grants	-	175,000	175,000	-

11918 Growth Management Grants (State)

17-92 Community	13,022	-	9,962	12,536
11918 Growth Management Grants	13,022	-	9,962	12,536

11919 Community Services Grants

Low Income Assistance	-	-	568,920	568,920
Community Development	195,934	296,489	943,767	697,598
11919 Community Services Grants	195,934	296,489	1,512,687	1,266,518

11920 Neighborhood Stabilization Program

Community Development	1,372,287	6,326,715	6,254,798	2,096,237
11920 Neighborhood Stabilization	1,372,287	6,326,715	6,254,798	2,096,237

11922 ARRA - Public Works Stimulus Grants

Capital Projects Delivery	-	4,296,000	3,540,939	-
11922 ARRA - Public Works	-	4,296,000	3,540,939	-

Summary of Uses by Fund/Program

	FY 2009	FY 2010	FY 2010	FY 2011			
	Actual	Adopted	Amended	Budget			
11923 ARRA - Community Services Stimulus Grants							
Low Income Assistance	-	1,369,501	1,369,501	624,777			
Community Development		648,202	648,202	289,886			
11923 ARRA - Community Services		2,017,703	2,017,703	914,663			

11924 ARRA - Energy & Conservation Grant Fund

Construction Management	-	-	1,414,177	1,575,870
Comprehensive Planning	11,355	247,250	417,034	70,715
11924 ARRA - Energy &	11,355	247,250	1,831,211	1,646,585

12007 SHIP - Affordable Housing 06/07

Community Development	1,261,014	-	-	
12007 SHIP - Affordable Housing	1,261,014	-	-	-

12008 SHIP - Affordable Housing 07/08

Community Development	2,539,362	2,222,642	1,984,290	1,007,286
12008 SHIP - Affordable Housing	2,539,362	2,222,642	1,984,290	1,007,286

12009 SHIP - Affordable Housing 08/09

Community Development	1,213	4,492,449	4,517,149	4,021,225
12009 SHIP - Affordable Housing	1,213	4,492,449	4,517,149	4,021,225

12010 SHIP - Affordable Housing 09/10

Community Development	-	493,388	493,388	493,388
12010 SHIP - Affordable Housing	-	493,388	493,388	493,388

12101 Law Enforcement Tst-Local

Law Enforcement Trust	78,265	-	-	-
12101 Law Enforcement Tst-Local	78,265	-	-	-

12102 Law Enforcement Tst-Justice

Law Enforcement Trust	65,346	-	-	-
12102 Law Enforcement Tst-Justice	65,346	-	-	-

12200 Arbor Violation Trust Fund

Growth Management	-	-	280,563	-
12200 Arbor Violation Trust Fund	-	-	280,563	-

12300 Alcohol/Drug Abuse Fund

Substance and Drug Abuse	71,032	70,000	105,811	71,000
12300 Alcohol/Drug Abuse Fund	71,032	70,000	105,811	71,000

	FY 2009	FY 2010	FY 2010	FY 2011
	Actual	Adopted	Amended	Budget
1230	2 Teen Cou	rt Fund		
Central Accounts	-	-	-	204,299
Feen Court	163,673	205,000	386,137	184,689
12302 Teen Court Fund	163,673	205,000	386,137	388,988
12402 C	Court Faciliti	es-Circuit		
Facilities Maintenance	9		-	-
12402 Court Facilities-Circuit	9	-	_	-
12500	Enhanced 9	011 Fund		
Central Accounts	-	2,743,949	2,759,750	4,136,944
E-911	1,754,621	3,364,292	3,611,876	1,741,180
12500 Enhanced 911 Fund	1,754,621	6,108,241	6,371,626	5,878,124
12601 Arterial Tr	ansportatio	n Impact Fe	e Fund	
Central Accounts	-	(52,569,900)	(52,564,090)	(52,517,328
Water Quality	-	125,800	79,506	-
Capital Projects Delivery	71,917	647,387	477,130	-
12601 Arterial Transportation Impact	71,917	(51,796,713)	(52,007,454)	(52,517,328

12602 North Collector Transportation Impact Fee Fund

Central Accounts		-	606,805	1,472,913	15,116
Capital Projects Delivery		13,006	3,865,112	2,657,688	-
	12602 North Collector	13,006	4,471,917	4,130,601	15,116

12603 West Collector Transportation Impact Fee Fund

Central Accounts	-	(7,925,864)	(4,470,366)	(6,382,555)
Capital Projects Delivery	1,638,882	1,967,046	2,998,319	-
12603 West Collector Transportation	1,638,882	(5,958,818)	(1,472,047)	(6,382,555)

12604 East Collector Transportation Impact Fee Fund

Central Accounts	-	1,793,752	3,023,898	(3,995,616)
Capital Projects Delivery	123,013	2,404,913	1,212,130	5,945,000
12604 East Collector Transportation	123,013	4,198,665	4,236,028	1,949,384

12605 South Central Collector Transportation Impact Fee Fund

Central Accounts	-	(13,991,699)	(13,866,476)	(13,949,931)
Capital Projects Delivery	26,836	164,005	55,550	-
12605 South Central Collector	26,836	(13,827,694)	(13,810,926)	(13,949,931)

12801 Fire/Rescue-Impact Fee

Central Accounts	-	91,500	2,398,956	120,305
EMS/Fire/Rescue	82,148	2,749,345	807,846	477,227
12801 Fire/Rescue-Impact Fee	82,148	2,840,845	3,206,802	597,532

	Summary of	f Uses by	Fund/Prog	ram	
		FY 2009	FY 2010	FY 2010	FY 2011
		Actual	Adopted	Amended	Budget
	12802 Law	Enforceme	nt-Impact Fe	е	
Law Enforcement		5,538	· .	-	-
	Law Enforcement-Impact Fee	5,538	-	-	-
	12804	Library-Im	pact Fee		
Central Accounts		-	122,331	243,783	221,783
Library Services	_	13,763	100,000	100,000	100,000
	12804 Library-Impact Fee	13,763	222,331	343,783	321,783
	12805	Drainage-In	npact Fee		
Central Accounts		20,010	-	-	-
	12805 Drainage-Impact Fee	20,010	-	-	-
	12901 C	County Civil	Mediation		
Judicial		-	209,294	213,308	-
	12901 County Civil Mediation	-	209,294	213,308	-
	12902 (Circuit Civil	Mediation		
Judicial		9,994	218,992	243,744	-
	12902 Circuit Civil Mediation	9,994	218,992	243,744	-
	1290	3 Family Mo	ediation		
Judicial		-	215,034	219,155	-
	12903 Family Mediation	-	215,034	219,155	-
	1300	0 Stormwat	er Fund		
Central Accounts Director's Office / Business Stormwater Mitigation Road/Right-of-Way Repair and		-	1,000,000	7,872,810	716,615
		1 500 100	440,000	442,515	1 094 070
		1,528,186 -	2,058,638 1,506,075	2,048,638 348,607	1,984,270
Water Quality	·	1,645,104	1,404,738	1,766,103	1,306,523
Capital Projects D		991,896	1,500,000	1,057,814	3,037,241
	13000 Stormwater Fund	4,165,186	7,909,451	13,536,487	7,044,649

13100 Economic Development

Central Accounts	-	753,100	1,308,097	576,450
Business Development	1,023,503	1,228,340	1,132,340	1,468,709
13100 Economic Development	1,023,503	1,981,440	2,440,437	2,045,159

13300 17/92 Redevelopment Fund

Central Accounts	-	3,579,993	4,921,411	2,165,457
17-92 Community	1,100,856	6,726,479	5,402,397	5,063,002
Mass Transit Program	-	216,000	216,000	228,184
13300 17/92 Redevelopment Fund	1,100,856	10,522,472	10,539,808	7,456,643

	FY 2009	FY 2010	FY 2010	FY 2011
(5000	Actual	Adopted	Amended	Budget
	MSBU Stree			
MSBU Program 15000 MSBU Street Lighting	2,093,900 2,093,900	2,873,000 2,873,000	<u>3,077,156</u> 3,077,156	2,966,656
15100) MSBU Soli	d Waste		
ISBU Program	11,731,575	13,590,000	15,392,910	14,044,000
Central Accounts	-	3,785,020	3,785,020	4,778,930
15100 MSBU Solid Waste 	11,731,575	17,375,020	19,177,930	18,822,930
160	00 MSBU Pr	ogram		
MSBU Program	367,396	989,374	1,283,461	435,068
Central Accounts 16000 MSBU Program	367,396	- 989,374	- 1,283,461	<u>1,085,115</u> 1,520,183
<u> </u>				
16005 N	ISBU Lake N	Aills - AWC		
ISBU Program	46,560	60,087	54,630	64,43
16005 MSBU Lake Mills - AWC	46,560	60,087	54,630	64,435
16006 MS	SBU Lake Pi	ckett - AWC		
ISBU Program	870	64,902	140,258	145,551
16006 MSBU Lake Pickett - AWC	870	64,902	140,258	145,551
16007 M	SBU Lake Aı	mory - AWC		
ISBU Program	6,613	7.904	7,797	7,786
16007 MSBU Lake Amory - AWC	6,613	7,904	7,797	7,786
16010 M	CDU Coder [
	SBU Cedar F 24,275	40,989	50,782	17 77
MSBU Program 16010 MSBU Cedar Ridge - OTH	24,275	40,989	50,782	47,774 47,774
-				
16013 MS	BU Howell (Creek - AWC		
MSBU Program	150	6,004	11,094	8,835
16013 MSBU Howell Creek - AWC	150	6,004	11,094	8,835
		lyrtle AWC		
16021 N	ISDU Lake w			
16021 N MSBU Program			-	5,615

SBU Program	-	-	-	6,360
16023 MSBU Lake Spring Wood	-	-	-	6,360
		Fund/Prog	Tam	
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	FY 2009 Actual	FY 2010 Adopted	FY 2010 Amended	FY 2011 Budget
16024 MSB	J Lake of th	e Woods AV	VC	•
MSBU Program	-	18,500	18,500	20,63
16024 MSBU Lake of the Woods	-	18,500	18,500	20,63
16025 M	SBU Lake N	lirror - AWC		
MSBU Program	12,310	15,151	17,952	17,05
16025 MSBU Lake Mirror - AWC	12,310	15,151	17,952	17,05
16026 MS	BU Spring	Lake - AWC		
MSBU Program	16,790	34,800	45,198	44,73
16026 MSBU Spring Lake - AWC	16,790	34,800	45,198	44,73
16027 MSBU	Springwood	d Waterway A	WC	
MSBU Program	-	13,000	13,000	13,49
16027 MSBU Springwood Waterway	-	13,000	13,000	13,49
21200 0	General Rev	enue Debt		
Central Charges	-	-	20,125,000	1,592,93
21200 General Revenue Debt	-	-	20,125,000	1,592,930
21400 G	as Tax Reve	enue Bonds		
Central Charges	1,249,824	1,248,830	1,257,792	1,250,28
21400 Gas Tax Revenue Bonds	1,249,824	1,248,830	1,257,792	1,250,280
22100 Limited	d General O	bligation Bo	nds	
Central Charges	4,421,115	5,525,041	5,590,070	5,369,98
22100 Limited General Obligation	4,421,115	5,525,041	5,590,070	5,369,98
22500 Sa	les Tax Rev	venue Bonds		
Central Charges	7,172,631	7,172,987	7,216,565	5,380,23
22500 Sales Tax Revenue Bonds	7,172,631	7,172,987	7,216,565	5,380,23
30600 Infrastruc	ture Imp/Ca	pital Project	s Fund	
Central Accounts	9,111,221	83,121	172,687	
Recreational Activities &	973,867	187,155	51,890	
20600 Infractructure Imp/Capital	10,085,088	270,276	224,577	
30600 Infrastructure Imp/Capital				
_	0 Jail Proje	ect/2005		
_	0 Jail Proje 21,009,125 21,009,125	ct/2005 1,272,484 1,272,484	<u>14,283,672</u> 14,283,672	<u> </u>

Summary of Uses by Fund/Program

	FY 2009	FY 2010	FY 2010	FY 2011			
	Actual	Adopted	Amended	Budget			
32100 Natural Lands/Trails Bond Fund							
Central Accounts	-	4,789,780	6,901,165	5,039,655			
Capital Projects Delivery	3,007,317	2,610,779	711,921	58,907			
Natural Lands	70,936	250,041	254,088	10,000			
32100 Natural Lands/Trails Bond	3,078,253	7,650,600	7,867,174	5,108,562			

32200 Courthouse Projects Fund

Central Accounts	-	312,658	2,857,111	368,500
Construction Management	75,897	2,528,978	61,970	-
32200 Courthouse Projects Fund	75,897	2,841,636	2,919,081	368,500

40100 Water And Sewer Operating Fund

21,517,360	18,842,686
-	-
427,577	449,976
3,095,601	2,090,656
200	7,920,877
-	10,124,397
20,877,733	2,168,132
360,543	361,811
20,570,498	21,372,066
66,849,512	63,330,601
	427,577 3,095,601 200 20,877,733 360,543 20,570,498

40102 Water Connection Fees

Central Accounts	-	2,636,779	7,277,291	2,654,437
Engineering Support &	421,728	6,909,065	2,290,376	125,000
40102 Water Connection Fees	421,728	9,545,844	9,567,667	2,779,437

40103 Sewer Connection Fees

Central Accounts	-	7,770,513	15,965,105	8,300,506
Engineering Support &	909,872	6,941,450	3,836,632	125,000
40103 Sewer Connection Fees	909,872	14,711,963	19,801,737	8,425,506

40105 Water and Sewer Bonds, Series 2006

Central Accounts	-	-	28,917,371	2,111,520
Engineering Support &	27,321,647	42,404,846	70,178,776	595,000
40105 Water and Sewer Bonds,	27,321,647	42,404,846	99,096,147	2,706,520

40106 Water and Sewer Bonds, Series 2010

Central Accounts	-	-	68,600,821	1,163,375
Wastewater Management	-	-	1,797,284	100,000
40106 Water and Sewer Bonds,	-	-	70,398,105	1,263,375

40107 Water and Sewer Bond Reserves

Central Accounts	-	15,246,180	18,640,012	18,640,012
40107 Water and Sewer Bond	-	15,246,180	18,640,012	18,640,012

Summary of Uses by Fund/Program					
	FY 2009	FY 2010	FY 2010	FY 2011	
	Actual	Adopted	Amended	Budget	
40110 Envir	onmental Se	ervices Grar	nts		
Engineering Support &	-	-	8,387,534	1,082,534	
40110 Environmental Services	-	-	8,387,534	1,082,534	
4020 [,]	I Solid Was	te Fund			
Central Accounts	-	21,686,342	29,704,732	22,182,463	
Property Management	125,163	-	-	-	
ES Business Office	330,637	332,975	403,575	256,805	
Central Transfer Station	-	3,760,615	3,304,816	3,786,066	
Landfill Operations	-	6,988,765	3,461,089	3,024,434	
SW-Compliance & Program	278,878	13,238,283	8,523,121	6,360,492	
Solid Waste (History only)	11,542,010	-	-	-	

40204 Landfill Management Escrow

12,276,688

46,006,980

45,397,333

40201 Solid Waste Fund

Central Accounts	-	13,355,224	13,812,710	14,363,987
40204 Landfill Management Escrow	-	13,355,224	13,812,710	14,363,987

50100 Property/Liability Insurance Fund

Central Accounts	-	6,854,799	5,474,199	5,429,569
Risk Management	5,594,730	4,799,272	15,320,105	3,258,630
50100 Property/Liability Insurance	5,594,730	11,654,071	20,794,304	8,688,199

50200 Workers' Compensation Fund

Central Accounts	-	7,661,781	5,400,000	6,340,557
Risk Management	-	2,444,064	4,705,845	2,073,662
50200 Workers' Compensation Fund	-	10,105,845	10,105,845	8,414,219

50300 Health Insurance Fund

Central Accounts	-	-	4,175,294	5,171,047
Risk Management	-	-	12,114,664	15,920,953
50300 Health Insurance Fund	-	-	16,289,958	21,092,000

60301 Leisure Services Donations Fund

Leisure Services Business	3,258	-	994	-
Greenways & Trails	-	-	3,797	-
60301 Leisure Services Donations	3,258	-	4,791	-

60302 Public Safety - System-wide Training

Systemwide Training(closed)	8,663	42,000	145,242	58,000
EMS/Fire/Rescue	3,713	-	-	-
60302 Public Safety - System-wide	12,376	42,000	145,242	58,000

35,610,260

Summary of	f Uses by I	Fund/Prog	ram	
	FY 2009	FY 2010	FY 2010	FY 2011
	Actual	Adopted	Amended	Budget
60303 L	ibraries - D	esignated		
Library Services	113,992	111,603	138,343	85,110
60303 Libraries - Designated	113,992	111,603	138,343	85,110
60304 Anii	mal Services	s - Donation	S	
Animal Services	14,696	20,000	127,846	95,000
60304 Animal Services - Donations	14,696	20,000	127,846	95,000
60305 H Recreational Activities & 60305 Historical Commission	listorical Co	mmission - -	2,850 2,850	20,000 20,000
60307 4-H	Counsel Co	op Extensio	n	
Agency Funds 60307 4-H Counsel Coop Extension	34,208 34,208	-	-	-
6030	8 Adult Drug	g Court		
Judicial	3,911	_	-	-
60308 Adult Drug Court	3,911	-	-	-
60310 Exte	ension Servi	ce Program	S	
Agency Funds	1,143	-	-	-
60310 Extension Service Programs	1,143	-	-	-
			•	
60311 Semir	nole Express	sway Author	rity	
60311 Semir Seminole County Expressway 60311 Seminole Expressway	nole Express	sway Authoi 40,144	40,309 40.309	-

914,521	774,914,5	1,186,779,484	885,418,628	538,741,381	Report Total
	114,3	1,100,779,404	000,410,020	556,741,561	Report Total

		inole County G get Compariso								
	00100 General Fund									
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted					
Revenue										
Ad Valorem	138,064,559	132,979,445	119,553,843	119,553,843	112,695,170					
Taxes - Other	14,840,136	15,260,471	15,106,500	15,106,500	14,851,500					
Permit Fees	354,697	348,449	350,500	350,500	225,500					
Grants	6,371,149	5,344,436	4,044,498	4,577,451	3,833,502					
State Shared Revenue	27,705,223	27,103,247	26,402,500	26,423,297	27,454,000					
Charges for Services	5,912,169	8,093,753	6,995,912	6,995,912	7,643,354					
Interest	1,749,769	768,060	1,050,000	1,050,000	620,000					
Other Miscellaneous	8,920,074	5,163,137	2,717,250	3,398,162	2,472,250					
Court Charges	2,724,799	3,587,241	3,865,000	3,865,000	3,870,000					
Revenue Total	206,642,575	198,648,239	180,086,003	181,320,665	173,665,276					
Expenditures										
Personal Services	33,930,579	31,384,106	31,064,315	31,158,194	29,875,167					
Contra Expenditures	(9,154,282)	(19,641,542)	(21,964,817)	(21,964,817)	(22,810,262					
Dperating	35,273,828	34,546,621	39,076,273	40,255,050	37,853,979					
Capital Equipment	115,085	287,638	12,000	318,112	14,385					
nternal Charges / Other	6,174,499	8,081,933	9,364,179	9,364,179	7,840,685					
Library Books & Materials	755,195	758,614	760,076	760,076	760,076					
Capital Outlay	4,650,678	992,884	160,313	10,521,142	80,000					
Grants and Aid	6,868,991	5,933,320	4,659,662	5,889,662	4,351,152					
- Expenditures Total	78,614,573	62,343,574	63,132,001	76,301,598	57,965,182					
- Revenues Over / (Under) Expenditures	128,028,002	136,304,665	116,954,002	105,019,067	115,700,094					
Sources / Uses										
Intergovernmental Transfers Constitutional Officers	(106,935,571)	(104.655.085)	(105,758,119)	(106,459,645)	(109,216,934					
Intergovernmental Transfers Total	(106,935,571)	(104,655,085)	(105,758,119)	(106,459,645)	(109,216,934					
nterfund Transfers										
Transfer - In	9,164,537	-	-	-	-					
Transfer Out	(22,328,819)	(10,859,552)	(21,408,481)	(21,408,481)	(20,795,906					
- Interfund Transfers Total	(13,164,282)	(10,859,552)	(21,408,481)	(21,408,481)	(20,795,906					
- Sources / Uses Total	(120,099,853)	(115,514,637)	(127,166,600)	(127,868,126)	(130,012,840)					
- Fund Balance			<u> </u>		, .					
	7 000 4 40	20 700 000	(40 040 500)	(22 040 050)	(4 4 9 4 9 7 4 9					
Net Change in Fund Beginning Fund Balance	7,928,149 60 503 357	20,790,028 68 427 352	(10,212,598) 74 588 920	(22,849,059) 88 973 352	(14,312,746)					
	60,503,357	68,427,352	74,588,920	88,973,352	76,727,811					
Ending Fund Balance	68,431,506	89,217,380	64,376,322	66,124,293	62,415,065					

Seminole County Government Budget Comparison By Fund									
00101 Police Education Fund									
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Interest	3,712	1,755	-	-	-				
Court Charges	258,056	255,435	244,528	244,528	235,000				
Revenue Total	261,768	257,190	244,528	244,528	235,000				
Expenditures									
Operating	252,008	257,080	244,528	419,585	244,528				
Expenditures Total	252,008	257,080	244,528	419,585	244,528				
Revenues Over / (Under) Expenditures	9,760	110	-	(175,057)	(9,528)				
<u>Sources / Uses</u>									
Intergovernmental Transfers									
– Intergovernmental Transfers Total	-	-	-	-	-				
Sources / Uses Total	-	-	-	-	-				
Fund Balance									
Net Change in Fund	9,760	110	-	(175,057)	(9,528)				
Beginning Fund Balance	165,188	174,947	-	175,057	9,528				
Ending Fund Balance	174,948	175,057	-	-	-				

Seminole County Government Budget Comparison By Fund									
	00102 Tank Inspection Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	105,065	78,801	152,355	198,432	117,500				
nterest	1,846	528	-	-					
Revenue Total	106,911	79,329	152,355	198,432	117,500				
Expenditures									
Personal Services	133,971	107,011	110,225	110,225	109,184				
Dperating	11,264	700	32,740	78,817	3,350				
nternal Charges / Other	4,345	6,542	9,390	9,390	4,966				
Expenditures Total	149,580	114,253	152,355	198,432	117,500				
Revenues Over / (Under) Expenditures	(42,669)	(34,924)	-	-					
<u>Sources / Uses</u>									
Interfund Transfers									
Interfund Transfers Total	-	-	-	-					
Sources / Uses Total	-	-	-	-					
Fund Balance									
Net Change in Fund	(42,669)	(34,924)	-	-					
Beginning Fund Balance	123,671	81,002	-	-					
Ending Fund Balance	81,002	46,078	-	-					

Seminole County Government Budget Comparison By Fund									
	00103 Natural Lands Donation Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	-	15,450	-	-	-				
Charges for Services	2,293	16,610	-	-	76,000				
nterest	19,203	8,564	25,000	25,000	5,000				
Other Miscellaneous	12,163	10,500	10,000	10,000	10,500				
Revenue Total	33,659	51,124	35,000	35,000	91,500				
Expenditures									
Dperating	22,038	53,374	53,847	53,847	105,434				
nternal Charges / Other	19,725	27,727	58,023	58,023	49,459				
Expenditures Total	41,763	81,101	111,870	111,870	154,893				
Revenues Over / (Under) Expenditures	(8,104)	(29,977)	(76,870)	(76,870)	(63,393				
Sources / Uses									
nterfund Transfers									
Interfund Transfers Total	-	-	-	-	-				
Sources / Uses Total	-	-	-	-	-				
Fund Balance									
Net Change in Fund	(8,104)	(29,977)	(76,870)	(76,870)	(63,393				
Beginning Fund Balance	1,005,436	997,334	932,121	967,358	916,347				
Ending Fund Balance	997,332	967,357	855,251	890,488	852,954				

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Seminole County Government Budget Comparison By Fund									
	00104 Boating Improvement Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
State Shared Revenue	90,413	78,461	80,000	80,000	78,000				
Interest	10,843	5,378	6,000	6,000	3,500				
Revenue Total	101,256	83,839	86,000	86,000	81,500				
<u>Expenditures</u>									
Operating	-	29,000	31,880	31,880	27,670				
Capital Outlay	-	-	-	484,210	-				
Grants and Aid	44,184	35,123	-	34,500	-				
Expenditures Total	44,184	64,123	31,880	550,590	27,670				
Revenues Over / (Under) Expenditures	57,072	19,716	54,120	(464,590)	53,830				
Fund Balance									
Net Change in Fund	57,072	19,716	54,120	(464,590)	53,830				
Beginning Fund Balance	561,361	618,433	157,223	638,149	205,439				
 Ending Fund Balance	618,433	638,149	211,343	173,559	259,269				

Seminole County Government Budget Comparison By Fund									
	0010	6 Petroleu	m Clean Up	o Fund					
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	304,232	339,964	331,373	497,742	241,885				
nterest	1,702	699	-	-					
Revenue Total	305,934	340,663	331,373	497,742	241,885				
Expenditures									
Personal Services	322,287	245,885	245,177	245,177	221,293				
Operating	38,988	3,418	55,391	221,760	6,480				
nternal Charges / Other	7,993	10,987	30,805	30,805	14,112				
Expenditures Total	369,268	260,290	331,373	497,742	241,885				
Revenues Over / (Under) Expenditures	(63,334)	80,373	-	-					
<u>Sources / Uses</u>									
nterfund Transfers									
Interfund Transfers Total	-	-	-	-					
Sources / Uses Total	-	-	-	-					
Fund Balance									
Net Change in Fund	(63,334)	80,373	-	-					
Beginning Fund Balance	149,331	85,996	-	-					
_ Ending Fund Balance	85,997	166,369	-						

00108 Facilities Maintenance Fund - GF

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Interest	29,177	19,196	-	-	
Other Miscellaneous	-	152,654	-	-	
Revenue Total	29,177	171,850	-	-	
<u>Expenditures</u>					
Contra Expenditures	(20,024)	(71,734)	(172,054)	(172,054)	(198,095
Operating	190,813	161,685	339,973	614,973	-
Capital Outlay	208,205	22,537	-	1,035,758	378,685
Expenditures Total	378,994	112,488	167,919	1,478,677	180,590
Revenues Over / (Under) Expenditures	(349,817)	59,362	(167,919)	(1,478,677)	(180,590
Sources / Uses					
Interfund Transfers					
Transfer - In	1,071,500	599,692	-	-	2,000,000
Interfund Transfers Total	1,071,500	599,692	-	-	2,000,000
Sources / Uses Total	1,071,500	599,692	-	-	2,000,000
Fund Balance					
Net Change in Fund	721,683	659,054	(167,919)	(1,478,677)	1,819,410
Beginning Fund Balance	1,339,035	2,060,719	1,742,148	2,719,775	1,603,397
Ending Fund Balance	2,060,718	2,719,773	1,574,229	1,241,098	3,422,807
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Seminole County Government Budget Comparison By Fund									
	00	109 Fleet R	eplacemer	nt Fund					
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
<u>Sources / Uses</u>									
Interfund Transfers									
Transfer - In	-	-	-	-	2,000,000				
Interfund Transfers Total	-	-	-	-	2,000,000				
Sources / Uses Total	-	-		-	2,000,000				
Fund Balance									
Net Change in Fund	-	-	-	-	2,000,000				
Beginning Fund Balance	-	-	-	-	-				
Ending Fund Balance					2,000,000				

Seminole County Government Budget Comparison By Fund									
	00110 Adult Drug Court								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	-	151,551	492,485	354,444	299,867				
Revenue Total	-	151,551	492,485	354,444	299,867				
Expenditures									
Personal Services	-	6,075	6,075	6,075	6,075				
Operating	-	145,476	486,410	348,369	293,792				
Expenditures Total	-	151,551	492,485	354,444	299,867				
– Revenues Over / (Under) Expenditures	-	-	-	-					
Fund Balance									
Net Change in Fund	-	-	-	-					
Beginning Fund Balance _	-		-	-					
Ending Fund Balance	-	-	-	-					

Seminole County Government Budget Comparison By Fund									
	00111	Technolog	y Replacer	nent Fund					
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Sources / Uses									
Interfund Transfers									
Transfer - In	-	-	-	-	500,000				
Interfund Transfers Total	-	-	-	-	500,000				
_ Sources / Uses Total	-	-	-	-	500,000				
Fund Balance									
Net Change in Fund	-	-	-	-	500,000				
Beginning Fund Balance	-	-	-	-	-				
Ending Fund Balance	-	-	-	-	500,000				

		inole County G						
	Budget Comparison By Fund 10101 Transportation Trust Fund							
	FY 2009	FY 2010	FY 2011	FY 2011	FY 2012			
	Actual	Actual	Adopted	Amended	Adopted			
Revenue								
Ad Valorem	1,700,055	1,511,776	1,401,210	1,401,210	1,322,185			
Taxes - Other	7,349,830	7,349,666	7,000,000	7,000,000	7,253,500			
Permit Fees	-	-	10,000	10,000	105,000			
Grants	69,501	61,025	-	-	-			
State Shared Revenue	5,146,670	5,053,473	4,905,000	4,905,000	5,050,000			
Charges for Services	1,133,586	1,033,952	1,013,000	1,013,000	1,038,898			
Interest	178,589	51,843	82,000	82,000	50,100			
Other Miscellaneous	154,670	210,485	95,000	95,000	50,000			
Revenue Total	15,732,901	15,272,220	14,506,210	14,506,210	14,869,683			
<u>Expenditures</u>								
Personal Services	10,668,504	9,262,011	10,882,216	10,832,216	11,877,657			
Contra Expenditures	-	-	(1,866,727)	(1,866,727)	(3,245,746)			
Operating	8,167,505	3,742,400	4,492,184	4,462,184	4,877,488			
Capital Equipment	210,502	61,720	24,100	14,100	49,000			
Internal Charges / Other	2,366,302	2,613,520	2,729,885	2,729,885	5,021,693			
Capital Outlay	-	4,155,389	2,301,570	2,449,626	-			
Grants and Aid	11,388	9,811	10,819	10,819	6,790			
Expenditures Total	21,424,201	19,844,851	18,574,047	18,632,103	18,586,882			
Revenues Over / (Under) Expenditures	(5,691,300)	(4,572,631)	(4,067,837)	(4,125,893)	(3,717,199)			
Sources / Uses								
Debt Proceeds								
-								
Debt Proceeds Total	-	-	-	-	-			
Intergovernmental Transfers								
Constitutional Officers	(19,716)	(18,621)	(22,392)	(22,392)	(22,717)			
Intergovernmental Transfers Total	(19,716)	(18,621)	(22,392)	(22,392)	(22,717)			
Interfund Transfers								
Transfer - In	4,976,550	2,955,110	6,078,364	6,078,364	4,300,000			
Transfer Out	(1 200 228)	(4 249 957)	(1 241 249)	(1 241 218)	(4 240 405			

Debt Proceeds					
Debt Proceeds Total	-	-	-	-	-
Intergovernmental Transfers					
Constitutional Officers	(19,716)	(18,621)	(22,392)	(22,392)	(22,717)
Intergovernmental Transfers Total	(19,716)	(18,621)	(22,392)	(22,392)	(22,717)
Interfund Transfers					
Transfer - In	4,976,550	2,955,110	6,078,364	6,078,364	4,300,000
Transfer Out	(1,290,228)	(1,218,857)	(1,241,318)	(1,241,318)	(1,249,195)
Interfund Transfers Total	3,686,322	1,736,253	4,837,046	4,837,046	3,050,805
Sources / Uses Total	3,666,606	1,717,632	4,814,654	4,814,654	3,028,088
Fund Balance					
Net Change in Fund	(2,024,694)	(2,854,999)	746,817	688,761	(689,111)
Beginning Fund Balance	12,218,353	10,193,659	6,012,492	6,307,641	6,000,000
Ending Fund Balance	10,193,659	7,338,660	6,759,309	6,996,402	5,310,889

		inole County Go get Comparisor			
		2 Ninth-ce		c Fund	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Taxes - Other	2,081,984	2,077,953	1,925,000	1,925,000	2,025,000
Interest	15,582	1,532	-	-	-
Other Miscellaneous	86,689	20,433	-	-	-
Revenue Total	2,184,255	2,099,918	1,925,000	1,925,000	2,025,000
Expenditures					
Operating	4,622,465	4,175,340	3,855,764	4,024,773	3,855,764
Expenditures Total	4,622,465	4,175,340	3,855,764	4,024,773	3,855,764
Revenues Over / (Under) Expenditures	(2,438,210)	(2,075,422)	(1,930,764)	(2,099,773)	(1,830,764)
<u>Sources / Uses</u>					
Interfund Transfers					
Transfer - In	3,069,741	2,175,342	1,478,412	1,478,412	1,830,764
Interfund Transfers Total	3,069,741	2,175,342	1,478,412	1,478,412	1,830,764
Sources / Uses Total	3,069,741	2,175,342	1,478,412	1,478,412	1,830,764
Fund Balance					
Net Change in Fund	631,531	99,920	(452,352)	(621,361)	-
Beginning Fund Balance	63,050	694,581	452,352	794,500	-
Ending Fund Balance	694,581	794,501	-	173,139	-
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Seminole County Government Budget Comparison By Fund									
	10400 Building Program Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Permit Fees	1,578,814	1,791,313	1,780,500	1,780,500	1,785,000				
Fees Other	32,335	-	-	-	-				
nterest	31,042	13,030	10,000	10,000	4,000				
Other Miscellaneous	22,617	55,610	11,500	11,500	55,700				
Revenue Total	1,664,808	1,859,953	1,802,000	1,802,000	1,844,700				
Expenditures									
Personal Services	2,560,059	1,925,744	1,942,289	1,942,289	1,883,658				
Operating	47,174	30,606	122,537	122,537	108,722				
nternal Charges / Other	254,011	427,667	462,099	462,099	370,877				
Expenditures Total	2,861,244	2,384,017	2,526,925	2,526,925	2,363,257				
Revenues Over / (Under) Expenditures	(1,196,436)	(524,064)	(724,925)	(724,925)	(518,557				
<u>Sources / Uses</u>									
nterfund Transfers									
Transfer - In	-	-	346,302	346,302	550,000				
Interfund Transfers Total	-	-	346,302	346,302	550,000				
Sources / Uses Total	-	-	346,302	346,302	550,000				
Fund Balance									
Net Change in Fund	(1,196,436)	(524,064)	(378,623)	(378,623)	31,443				
Beginning Fund Belence	2,231,397	1,034,960	378,623	510,895	-				
Beginning Fund Balance		.,	,						

11000 Tourist Development Fund/ 3% Tax

			opinionti t		
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Taxes - Other	1,809,330	1,760,825	1,800,000	1,800,000	1,980,000
nterest	68,677	26,751	35,000	35,000	28,000
Other Miscellaneous	11,196	2,735	-	-	-
Revenue Total	1,889,203	1,790,311	1,835,000	1,835,000	2,008,000
Expenditures					
Personal Services	403,498	38,071	39,920	39,920	37,176
Operating	1,359,074	99,166	36,122	36,122	104,840
Internal Charges / Other	133,218	-	50,547	50,547	20,000
Capital Outlay	13,675	217,735	-	129,124	-
Debt Services	747,820	-	-	-	-
Grants and Aid	340,000	265,000	225,000	225,000	225,000
Expenditures Total	2,997,285	619,972	351,589	480,713	387,016
Revenues Over / (Under) Expenditures	(1,108,082)	1,170,339	1,483,411	1,354,287	1,620,984
Sources / Uses					
Interfund Transfers					
– Interfund Transfers Total	-	-	-	-	-
– Sources / Uses Total	-	-	-	<u> </u>	
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Fund Balance

Net Change in Fund	(1,108,082)	1,170,339	1,483,411	1,354,287	1,620,984
Beginning Fund Balance	3,657,777	2,549,696	3,524,887	3,720,036	5,252,974
Ending Fund Balance	2,549,695	3,720,035	5,008,298	5,074,323	6,873,958

Seminole County Government Budget Comparison By Fund Irist Dev - Prof Sports

11	001 Tourist Dev - Prof Sports Franchise/ 2% Tax					
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	
Revenue						
Taxes - Other	852,034	1,173,883	1,200,000	1,200,000	1,320,000	
Interest	2,204	6,610	5,000	5,000	5,000	
Revenue Total	854,238	1,180,493	1,205,000	1,205,000	1,325,000	
Expenditures						
Personal Services	-	292,265	263,288	263,288	258,609	
Operating	-	997,185	1,074,545	1,057,045	1,095,039	
Internal Charges / Other	-	93,741	52,344	52,344	77,449	
Capital Outlay	-	-	-	17,500	-	
Expenditures Total	-	1,383,191	1,390,177	1,390,177	1,431,097	
Revenues Over / (Under) Expenditures	854,238	(202,698)	(185,177)	(185,177)	(106,097)	
Fund Balance						
Net Change in Fund	854,238	(202,698)	(185,177)	(185,177)	(106,097)	
Beginning Fund Balance	-	854,238	526,621	651,543	687,203	
– Ending Fund Balance	854,238	651,540	341,444	466,366	581,106	

11200 Fire Protection Fund FY 2009 Actual FY 2010 Actual FY 2011 Adopted FY 201 Adopted FY 201 Adopted <thi< th=""><th></th><th></th><th>inole County Go get Comparisor</th><th></th><th></th><th></th></thi<>			inole County Go get Comparisor						
Actual Actual Adopted Amended Adopted Revenue Ad Valorem 48,125,971 42,421,352 38,787,574 38,787,574 36,585 Permit Fees 57,854 83,661 70.000 70.000 70.000 Grants - 66,051 - - - - State Shared Revenue 84,068 89,872 85,000 3,250,000 3,250,000 3,570 Interest 927,843 459,701 600,000 600,000 360 - - - 111 Revenue Total 52,221,002 47,196,995 42,792,574 42,792,574 40,665 33,717 Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 32,441,839 3,915,043 4,089,161 3,241,21 36,329,242 36,385,145 33,717 Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Outlay 3,224,867 397,283 197,150 6,411,041 200 Gra									
Ad Valorem 48,125,971 42,421,352 38,787,574 38,787,574 36,565 Permit Fees 57,854 83,561 70,000						FY 2012 Adopted			
Permit Fees 57,854 83,561 70,000 70,000 77,000 Grants - 100 - - - 100 - - - 100 - - - 100 - - - 100 - - - 100 - - - 100 - - - 100 - - - 100 - - - - - - - - - - - - - - - - - -	Revenue								
Permit Fees 57,854 83,561 70,000 70,000 77,000 Grants - 66,051 - - - State Shared Revenue 84,068 89,872 85,000 85,000 3,250,050 3,250,050 3,250,050 3,250,050 3,250,050 <td>Ad Valorem</td> <td>48,125,971</td> <td>42,421,352</td> <td>38,787,574</td> <td>38,787,574</td> <td>36,559,359</td>	Ad Valorem	48,125,971	42,421,352	38,787,574	38,787,574	36,559,359			
Grants - 66,051 - - State Shared Revenue 84,068 89,872 85,000 3,250,000 3,570 Interest 927,843 459,701 600,000 600,000 3560 Other Miscellaneous 141,745 135,223 - - 140,663 Expenditures 62,221,002 47,196,995 42,792,574 42,792,574 40,663 Expenditures - 152,221,002 47,196,995 42,792,574 42,792,574 40,663 Operating 2,449,853 3,41,839 3,915,043 4,089,161 3,240 Capital Equipment 499,990 1,084,623 267,100 496,635 1,121 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,326 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 142 Revenues Over / (Under) Expenditures 5,562,317 542,158	Permit Fees	57,854				73,000			
Charges for Services 2,883,521 3,941,235 3,250,000 3,250,000 3,577 Interest 927,843 459,701 600,000 600,000 360 Other Miscellaneous 141,745 135,223 - - 110 Revenue Total 52,221,002 47,196,995 42,792,574 42,792,574 40,662 Expenditures Personal Services 35,241,621 36,332,924 36,384,075 36,385,145 33,71' Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,122 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,376,998 4,376,998 4,32,667 Capital Outlay 3,324,687 972,983 197,150 6,411,041 200 227,699 227,699 247,699 243,266 Capital Outlay 239,683 206,501 277,699 43,266 51,986,679 43,266 Revenues Over /	Grants	-	66,051	-	-	-			
Interest 927,843 459,701 600,000 600,000 356 Other Miscellaneous 141,745 135,223 - - 10 Revenue Total 52,221,002 47,196,995 42,792,574 42,792,574 40,665 Expenditures Personal Services 35,241,621 36,332,924 36,384,075 36,385,145 33,711 Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,124 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 43,266 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses Debt Proceeds Total - - - - - Intergovernmental Transfers (525,704) (521,427) (624,714) (616 - - - <td>State Shared Revenue</td> <td>84,068</td> <td>89,872</td> <td>85,000</td> <td>85,000</td> <td>100,000</td>	State Shared Revenue	84,068	89,872	85,000	85,000	100,000			
Interest 927,843 459,701 600,000 600,000 356 Other Miscellaneous 141,745 135,223 - - 10 Revenue Total 52,221,002 47,196,995 42,792,574 42,792,574 40,665 Expenditures Series 36,382,924 36,384,075 36,385,145 33,711 Personal Services 35,241,621 36,332,924 36,384,075 36,385,145 33,711 Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,124 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 242,769 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,607 Sources / Uses Debt Proceeds - - - - - Intergovernmental Transfers Total	Charges for Services	2,883,521	3,941,235	3,250,000	3,250,000	3,570,000			
Revenue Total 52,221,002 47,196,995 42,792,574 42,792,574 40,667 Expenditures Personal Services 35,241,621 36,332,924 36,384,075 36,385,145 33,71* Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,240 Capital Equipment 499,990 1,084,623 267,100 496,635 1,121 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,84* Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,601 227,699 142 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses Debt Proceeds Total -	Interest	927,843	459,701	600,000		350,000			
Expenditures Personal Services 35,241,621 36,332,924 36,384,075 36,385,145 33,711 Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,124 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,844 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,601 227,699 142 Grants and Aid 239,683 206,601 227,699 143,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses	Other Miscellaneous	141,745	135,223	-	-	10,000			
Personal Services 35,241,621 36,332,924 36,384,075 36,385,145 33,717 Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,121 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,847 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 243,266 43,266 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses Debt Proceeds Total -	Revenue Total	52,221,002	47,196,995	42,792,574	42,792,574	40,662,359			
Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,124 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,844 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 142 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses	<u>Expenditures</u>								
Operating 2,449,853 3,441,839 3,915,043 4,089,161 3,244 Capital Equipment 499,990 1,084,623 267,100 496,635 1,124 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,376,998 4,844 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 142 Expenditures Total 46,658,685 46,654,837 45,368,065 51,986,679 43,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses	Personal Services	35.241.621	36.332.924	36.384.075	36.385.145	33,711,267			
Capital Equipment 499,990 1,084,623 267,100 496,635 1,122 Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,844 Capital Qutlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 142 Expenditures Total 46,658,685 46,654,837 45,368,065 51,986,679 43,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses Debt Proceeds Total - - - - - Intergovernmental Transfers (525,704) (521,427) (624,714) (616 Intergovernmental Transfers Total (525,704) (521,427) (624,714) (616 Interfund Transfers (525,704) (521,427) (624,714) (616 Interfund Transfers - - - - - Transfer - In 61,674 - - - - - Interfund Transfers Total <						3,240,880			
Internal Charges / Other 4,902,951 4,615,967 4,376,998 4,376,998 4,376,998 4,844 Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 142 Expenditures Total 46,658,685 46,654,837 45,368,065 51,986,679 43,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601 Sources / Uses Debt Proceeds - <td< td=""><td></td><td></td><td></td><td></td><td></td><td>1,128,050</td></td<>						1,128,050			
Capital Outlay 3,324,587 972,983 197,150 6,411,041 200 Grants and Aid 239,683 206,501 227,699 227,699 144 Expenditures Total 46,658,685 46,654,837 45,368,065 51,986,679 43,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,604) Sources / Uses Debt Proceeds Constitutional Officers (525,704) (521,427) (624,714) (616) Intergovernmental Transfers (525,704) (521,427) (624,714) (616) Intergovernmental Transfers (525,704) (521,427) (624,714) (616) Intergovernmental Transfers (525,704) (521,427) (624,714) (616) Interfund Transfers Constitutional Officers (525,704) (521,427) (624,714) (616) Interfund Transfers (525,704) (521,427) (624,714) (616) - Interfund Transfers (1,674) - - - - -						4,841,114			
Grants and Aid 239,683 206,501 227,699 227,699 142 Expenditures Total 46,658,685 46,654,837 45,368,065 51,986,679 43,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601) Sources / Uses Debt Proceeds - - - - Intergovernmental Transfers Constitutional Officers (525,704) (521,427) (624,714) (616) Intergovernmental Transfers (525,704) (521,427) (624,714) (616) Intergovernmental Transfers Total (525,704) (521,427) (624,714) (616) Interfound Transfers (525,704) (521,427) (624,714) (616) Interfund Transfers Total (525,704) (521,427) (624,714) (616) Interfund Transfers - - - - Transfer - In 61,674 - - - Interfund Transfers Total 61,674 (204,665) - - So	-					200,000			
Expenditures Total 46,658,685 46,654,837 45,368,065 51,986,679 43,264 Revenues Over / (Under) Expenditures 5,562,317 542,158 (2,575,491) (9,194,105) (2,601) Sources / Uses Debt Proceeds - - - - - Intergovernmental Transfers -						142,908			
Sources / Uses Debt Proceeds Debt Proceeds ntergovernmental Transfers Constitutional Officers (525,704) (521,427) (624,714) (624,714) (616 Intergovernmental Transfers Constitutional Officers (525,704) (525,704) (521,427) (624,714) (624,714) (616 nterfund Transfers Transfer - In 61,674 (204,665) - Interfund Transfers Total 61,674 (204,665) - Interfund Transfers Total 61,674 (204,665) - Sources / Uses Total (464,030) (726,092) (624,714) (616	Expenditures Total	46,658,685	46,654,837	45,368,065	51,986,679	43,264,219			
Debt Proceeds	Revenues Over / (Under) Expenditures	5,562,317	542,158	(2,575,491)	(9,194,105)	(2,601,860)			
Debt Proceeds	Sources / Hees								
Debt Proceeds Total -									
Intergovernmental Transfers (525,704) (521,427) (624,714) (624,714) (616 Constitutional Officers (525,704) (521,427) (624,714) (616 Intergovernmental Transfers Total (525,704) (521,427) (624,714) (616 Interfund Transfers (525,704) (521,427) (624,714) (616 Interfund Transfers (525,704) (521,427) (624,714) (616 Interfund Transfers (1616,774) - - - Transfer Out - (204,665) - - Interfund Transfers Total 61,674 (204,665) - - Sources / Uses Total (464,030) (726,092) (624,714) (616	-								
Constitutional Officers (525,704) (521,427) (624,714) (624,714) (616 Intergovernmental Transfers Total (525,704) (521,427) (624,714) (616 Interfund Transfers (525,704) (521,427) (624,714) (616 Interfund Transfers 61,674 - - - Transfer - In 61,674 - - - Transfer Out - (204,665) - - Interfund Transfers Total 61,674 (204,665) - - Sources / Uses Total (464,030) (726,092) (624,714) (616		-	-	-	-	-			
Interfund Transfers 61,674 - <td>-</td> <td>(525,704)</td> <td>(521,427)</td> <td>(624,714)</td> <td>(624,714)</td> <td>(616,190)</td>	-	(525,704)	(521,427)	(624,714)	(624,714)	(616,190)			
Transfer - In 61,674 - - - Transfer Out - (204,665) - - Interfund Transfers Total 61,674 (204,665) - - Sources / Uses Total (464,030) (726,092) (624,714) (624,714)	– Intergovernmental Transfers Total	(525,704)	(521,427)	(624,714)	(624,714)	(616,190)			
Transfer Out - (204,665) - - Interfund Transfers Total 61,674 (204,665) - - Sources / Uses Total (464,030) (726,092) (624,714) (616	Interfund Transfers								
Interfund Transfers Total 61,674 (204,665) - Sources / Uses Total (464,030) (726,092) (624,714) (616	Transfer - In	61,674	-	-	-	-			
Sources / Uses Total (464,030) (726,092) (624,714) (624,714) (616	Fransfer Out	-	(204,665)	-	-	-			
	Interfund Transfers Total	61,674	(204,665)	-	-	-			
Fund Balance	Sources / Uses Total	(464,030)	(726,092)	(624,714)	(624,714)	(616,190)			
	Fund Balance								
Net Change in Fund 5,098,287 (183,934) (3,200,205) (9,818,819) (3,218	Net Change in Fund	5,098.287	(183.934)	(3,200.205)	(9,818.819)	(3,218,050)			
	0					36,406,856			
						33,188,806			

11400 Court Support Technology Fee Fund

				· · · · · · · · · · · · · · · · · · ·	-
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
nterest	26,094	9,580	10,000	10,000	6,000
Other Miscellaneous	46	-	-	-	-
Court Charges	517,550	464,792	490,000	490,000	490,000
Revenue Total	543,690	474,372	500,000	500,000	496,000
Expenditures					
Personal Services	415,949	418,632	425,154	425,154	408,353
Dperating	443,523	357,252	484,799	1,034,521	560,839
Capital Equipment	41,014	11,570	37,000	37,000	12,000
nternal Charges / Other	85,650	60,079	53,047	53,047	28,912
Expenditures Total	986,136	847,533	1,000,000	1,549,722	1,010,104
Revenues Over / (Under) Expenditures	(442,446)	(373,161)	(500,000)	(1,049,722)	(514,104)
Sources / Uses					
nterfund Transfers					
Fransfer - In	-	450,000	250,000	250,000	362,152
Interfund Transfers Total	-	450,000	250,000	250,000	362,152
Sources / Uses Total	-	450,000	250,000	250,000	362,152
Fund Balance					
Net Change in Fund	(442,446)	76,839	(250,000)	(799,722)	(151,952)
Beginning Fund Balance	1,585,175	1,142,729	550,000	1,219,570	441,848
Ending Fund Balance	1,142,729	1,219,568	300,000	419,848	289,896
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11500 Infrastructure Sales Tax Fund - 1991

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
<u>Revenue</u>					
Interest	1,801,174	724,127	812,667	812,667	450,000
Other Miscellaneous	861,215	321,984	20,000	243,884	20,000
Revenue Total	2,662,389	1,046,111	832,667	1,056,551	470,000
Expenditures					
Operating	-	48,879	-	51,026	-
Internal Charges / Other	-	-	460,873	460,873	650,509
Capital Outlay	10,600,916	7,640,669	8,930,000	23,249,810	-
Grants and Aid	75,140	1,413,842	2,400,000	37,930,646	-
Expenditures Total	10,676,056	9,103,390	11,790,873	61,692,355	650,509
Revenues Over / (Under) Expenditures	(8,013,667)	(8,057,279)	(10,958,206)	(60,635,804)	(180,509)
Sources / Uses					
Interfund Transfers					
Transfer - In	-	204,665	-	-	-
Interfund Transfers Total	-	204,665	-	-	-
Sources / Uses Total	-	204,665	-	-	-
Fund Balance					
Net Change in Fund	(8,013,667)	(7,852,614)	(10,958,206)	(60,635,804)	(180,509)
Beginning Fund Balance	164,232,914	156,219,247	94,565,624	148,366,634	87,620,201
Ending Fund Balance	156,219,247	148,366,633	83,607,418	87,730,830	87,439,692
=					

Seminole County Government Budget Comparison By Fund									
	11541 Infrastructure Sales Tax Fund - 2001								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Taxes - Other	40,019,487	43,727,248	43,695,230	43,695,230	11,494,675				
Grants	10,344,000	-	-	2,814,589	-				
Charges for Services	408,176	113,107	-	153,562	-				
Interest	1,192,989	699,207	500,000	500,000	500,000				
Other Miscellaneous	540,878	196,109	-	-	-				
Revenue Total	52,505,530	44,735,671	44,195,230	47,163,381	11,994,675				
Expenditures									
Dperating	-	739,177	-	212,820	140,000				
Capital Equipment	141,930	-	-	-	-				
nternal Charges / Other	-	-	1,633,912	1,633,912	2,307,373				
Capital Outlay	15,386,185	11,099,335	19,710,314	73,720,866	22,100,929				
Grants and Aid	41,950,759	3,688,095	42,834,755	24,523,866	-				
Expenditures Total	57,478,874	15,526,607	64,178,981	100,091,464	24,548,302				
Revenues Over / (Under) Expenditures	(4,973,344)	29,209,064	(19,983,751)	(52,928,083)	(12,553,627				
Sources / Uses									
Interfund Transfers									
Transfer - In	158,951	-	-	-	-				
- Interfund Transfers Total	158,951	-	-	-	-				
– Sources / Uses Total	158,951	-	-		-				
-									

Fund Balance

Net Change in Fund	(4,814,393)	29,209,064	(19,983,751)	(52,928,083)	(12,553,627)
Beginning Fund Balance	80,749,901	75,935,508	49,405,901	105,144,572	57,251,839
Ending Fund Balance	75,935,508	105,144,572	29,422,150	52,216,489	44,698,212

Seminole County Government Budget Comparison By Fund									
	11800 EMS Trust Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	16,500	49,436	678,522	653,573	213,441				
Revenue Total	16,500	49,436	678,522	653,573	213,441				
<u>Expenditures</u>									
Operating	16,500	23,000	86,272	87,759	154,796				
Capital Equipment	-	26,436	553,350	526,914	58,645				
Capital Outlay	-	-	38,900	38,900					
Expenditures Total	16,500	49,436	678,522	653,573	213,441				
Revenues Over / (Under) Expenditures	-	-	-	-					
Sources / Uses									
Interfund Transfers									
Interfund Transfers Total	-	-	-	-					
 Sources / Uses Total	-	-	-	-					
Fund Balance									
Net Change in Fund	-	-	-	-					
Beginning Fund Balance	-	-	-	-					
Ending Fund Balance	-	-	-	-					

11901 Community Development Block Grant

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	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
<u>Revenue</u>					
Grants	1,714,731	2,636,599	5,286,846	5,055,815	4,092,256
Other Miscellaneous	2,205	-	-	-	-
Revenue Total	1,716,936	2,636,599	5,286,846	5,055,815	4,092,256
Expenditures					
Personal Services	448,026	398,606	423,959	408,514	412,751
Operating	484,302	526,613	646,919	507,283	446,929
Capital Equipment	-	-	94,500	94,500	-
Internal Charges / Other	1,296	3,536	3,088	3,088	
Capital Outlay	237,207	189,489	34,027	664,027	
Grants and Aid	546,104	1,518,356	4,084,353	3,378,403	3,232,576
Expenditures Total	1,716,935	2,636,600	5,286,846	5,055,815	4,092,256
Revenues Over / (Under) Expenditures	1	(1)	-	-	-
Fund Balance					
Net Change in Fund	1	(1)	-	-	
Beginning Fund Balance	(87,295)	(87,295)	-	-	
Ending Fund Balance	(87,294)	(87,296)	-	-	
-					

Seminole County Government Budget Comparison By Fund									
	11902 HOME Program Grant								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
<u>Revenue</u>									
Grants	1,550,466	712,885	3,160,891	2,878,822	2,851,757				
Interest	90	119	-	-	-				
Other Miscellaneous	-	3,384	-	-	-				
Revenue Total	1,550,556	716,388	3,160,891	2,878,822	2,851,757				
Expenditures									
Personal Services	73,821	59,442	90,658	93,577	72,360				
Operating	18,497	256,802	617,144	603,891	554,878				
Internal Charges / Other	-	250	258	258	-				
Grants and Aid	1,475,315	442,935	2,452,831	2,181,096	2,224,519				
Expenditures Total	1,567,633	759,429	3,160,891	2,878,822	2,851,757				
Revenues Over / (Under) Expenditures	(17,077)	(43,041)	-	-	-				
Fund Balance									
Net Change in Fund	(17,077)	(43,041)	-	-	-				
Beginning Fund Balance	60,116	43,041	-	-	-				
– Ending Fund Balance	43,039	-	-	-	-				

Seminole County Government Budget Comparison By Fund									
	11904 Emergency Shelter Grants								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	106,525	78,500	106,003	106,384	107,801				
Revenue Total	106,525	78,500	106,003	106,384	107,801				
Expenditures									
Personal Services	-	-	-	-	3,500				
Dperating	31,956	13,258	13,003	2,496	22,717				
Grants and Aid	74,568	92,619	93,000	103,888	81,584				
Expenditures Total	106,524	105,877	106,003	106,384	107,801				
Revenues Over / (Under) Expenditures	1	(27,377)	-	-	-				
Fund Balance									
Net Change in Fund	1	(27,377)	-	-	-				
Beginning Fund Balance	(1)	-	-	-	-				
Ending Fund Balance	-	(27,377)	-	-	-				

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11905 Community Svc Block Grant

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Grants	232,468	164,379	230,875	323,772	147,480
Interest	100	-	-	-	
Revenue Total	232,568	164,379	230,875	323,772	147,480
<u>Expenditures</u>					
Personal Services	101,045	32,068	94,701	146,860	55,570
Operating	131,035	131,699	134,903	175,641	91,910
Internal Charges / Other	578	613	1,271	1,271	
Expenditures Total	232,658	164,380	230,875	323,772	147,480
Revenues Over / (Under) Expenditures	(90)	(1)	-	-	
Sources / Uses					
Interfund Transfers					
Interfund Transfers Total	-	-	-	-	
Sources / Uses Total	-	-	-	-	
Fund Balance					
Net Change in Fund	(90)	(1)	-	-	
Beginning Fund Balance	91	-	-	-	
Ending Fund Balance	1	(1)	-	-	
-					

11908 Disaster Preparedness

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	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Grants	110,117	192,509	200,927	312,294	176,004			
Interest	(1)	-	-	-	-			
Other Miscellaneous	4	-	-	-	-			
Revenue Total	110,120	192,509	200,927	312,294	176,004			
Expenditures								
Personal Services	14,517	14,580	9,241	20,608	18,273			
Operating	67,972	142,122	156,686	195,186	96,231			
Capital Equipment	42,593	36,557	-	61,500	61,500			
Capital Outlay	-	-	35,000	35,000	-			
Expenditures Total	125,082	193,259	200,927	312,294	176,004			
Revenues Over / (Under) Expenditures	(14,962)	(750)	-	-	-			
<u>Sources / Uses</u>								
Interfund Transfers								
Interfund Transfers Total	-	-	-	-	-			
 Sources / Uses Total	-	-	-	-	-			
Fund Balance								
Net Change in Fund	(14,962)	(750)	-	-				
Beginning Fund Balance	14,961	-	-	-				
Ending Fund Balance	(1)	(750)	-	-				

Seminole County Government Budget Comparison By Fund									
	11909 Mosquito Control Grant								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	-	-	37,000	37,000	18,396				
Revenue Total	-	-	37,000	37,000	18,396				
<u>Expenditures</u>									
Operating	-	-	37,000	37,000	18,396				
Expenditures Total	-	-	37,000	37,000	18,396				
Revenues Over / (Under) Expenditures	-	-	-	-					
Fund Balance									
Net Change in Fund	-	-	-	-					
Beginning Fund Balance	-	-		-	-				
Ending Fund Balance	-	-	-	-					

Seminole County Government Budget Comparison By Fund									
	11912 Public Safety Grants (State)								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	-	12,074	10,492	5,650	7,135				
nterest	-	228	-	-	-				
Revenue Total	-	12,302	10,492	5,650	7,135				
Expenditures									
Personal Services	-	1,787	2,070	1,000	-				
Dperating	-	10,396	8,422	4,650	7,135				
Capital Equipment	-	6,060	-	-	-				
Expenditures Total	-	18,243	10,492	5,650	7,135				
Revenues Over / (Under) Expenditures	-	(5,941)	-	-	-				
Fund Balance									
Net Change in Fund	-	(5,941)	-	-	-				
Beginning Fund Balance	5,942	5,942	-	-	-				
Ending Fund Balance	5,942	1	-	-	-				

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11915 Public Safety Grants (Federal)

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Grants	112,227	118,776	801,638	1,369,710	755,956
Interest	-	1	-	-	-
Revenue Total	112,227	118,777	801,638	1,369,710	755,956
<u>Expenditures</u>					
Personal Services	-	-	8,000	8,000	-
Operating	82,378	103,856	663,638	704,569	597,142
Capital Equipment	-	17,520	130,000	130,000	50,000
Capital Outlay	-	-	-	283,016	-
Grants and Aid	-	-	-	244,125	108,814
Expenditures Total	82,378	121,376	801,638	1,369,710	755,956
Revenues Over / (Under) Expenditures	29,849	(2,599)	-	-	-
Fund Balance					
Net Change in Fund	29,849	(2,599)	-	-	-
Beginning Fund Balance	(27,250)	2,599	-	-	-
Ending Fund Balance	2,599	-	-	-	-
=					

11918 Growth Management Grants (State)

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	
<u>Revenue</u>						
Grants	-	8,993	12,536	11,265	4,562	
Revenue Total	-	8,993	12,536	11,265	4,562	
Expenditures						
Operating	-	8,993	12,536	11,265	4,562	
Expenditures Total	-	8,993	12,536	11,265	4,562	
Revenues Over / (Under) Expenditures	-	-	-	-	-	
Sources / Uses						
Transfer Out	(13,022)	-	-	-	-	
Interfund Transfers Total	(13,022)	-	-	-	-	
Sources / Uses Total	(13,022)	-	-	-	-	
Fund Balance						
Net Change in Fund	(13,022)	-	-	-	-	
Beginning Fund Balance _	13,022	-	-	-	-	
Ending Fund Balance	-	-	-	-		
=						

11919 Community Services Grants

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Grants	195,933	242,559	1,266,518	3,264,220	3,786,770
Revenue Total	195,933	242,559	1,266,518	3,264,220	3,786,770
Expenditures					
Personal Services	-	-	45,513	26,510	20,022
Operating	16,602	24,079	347,334	1,808,082	2,527,138
Capital Outlay	-	-	106,236	106,236	-
Grants and Aid	179,332	218,480	767,435	1,323,392	1,239,610
Expenditures Total	195,934	242,559	1,266,518	3,264,220	3,786,770
Revenues Over / (Under) Expenditures	(1)	-	-	-	-
Fund Balance					
Net Change in Fund	(1)	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
 Ending Fund Balance	(1)	-	-	-	-

11920 Neighborhood Stabilization Program

	0			U	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Grants	1,372,287	3,939,919	2,096,237	5,702,487	5,471,403
Other Miscellaneous	-	665,577	-	631,566	-
Revenue Total	1,372,287	4,605,496	2,096,237	6,334,053	5,471,403
Expenditures					
Personal Services	37,444	166,428	120,000	190,513	228,953
Operating	12,495	33,818	351,757	790,485	447,125
Grants and Aid	1,322,348	4,405,250	1,624,480	5,353,055	4,795,325
Expenditures Total	1,372,287	4,605,496	2,096,237	6,334,053	5,471,403
Revenues Over / (Under) Expenditures	-	-	-	-	-
Fund Balance					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-
=					

11923 ARRA - Community Services Stimulus Grants

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Grants	-	1,220,563	914,663	786,839	206,553
Revenue Total	-	1,220,563	914,663	786,839	206,553
<u>Expenditures</u>					
Personal Services	-	130,214	69,417	43,903	5,590
Operating	-	696,935	567,469	505,219	200,963
Capital Outlay	-	39,808	188,247	237,717	-
Grants and Aid	-	353,605	89,530	-	-
Expenditures Total	-	1,220,562	914,663	786,839	206,553
Revenues Over / (Under) Expenditures	-	1	-	-	-
Fund Balance					
Net Change in Fund	-	1	-	-	-
Beginning Fund Balance	-	-	-	-	-
_ Ending Fund Balance	-	1	-	-	-
12009 SHIP - Affordable Housing 08/09

				•	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
State Shared Revenue	1,213	18,463	4,021,225	4,498,686	3,092,610
Revenue Total	1,213	18,463	4,021,225	4,498,686	3,092,610
<u>Expenditures</u>					
Personal Services	-	-	212,818	257,649	197,611
Operating	-	3,301	47,577	62,577	10,000
Internal Charges / Other	1,213	266	776	776	
Grants and Aid	-	14,896	3,760,054	4,177,684	2,884,999
Expenditures Total	1,213	18,463	4,021,225	4,498,686	3,092,610
Revenues Over / (Under) Expenditures	-	-	-	-	
Fund Balance					
Net Change in Fund	-	-	-	-	
Beginning Fund Balance	-	-	-	-	
_ Ending Fund Balance	-	-	-	-	
=					

Seminole County Government Budget Comparison By Fund									
	12010 SHIP - Affordable Housing 09/10								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
State Shared Revenue	-	-	493,388	678,429	678,429				
Revenue Total	-	-	493,388	678,429	678,429				
Expenditures									
Personal Services	-	-	49,338	39,838	7,840				
Operating	-	-	9,252	17,889	49,887				
Grants and Aid	-		434,798	620,702	620,702				
Expenditures Total	-	-	493,388	678,429	678,429				
– Revenues Over / (Under) Expenditures	-	-	-	-	-				
Fund Balance									
Net Change in Fund	-	-	-	-	-				
Beginning Fund Balance	-	-	-	-	-				
Ending Fund Balance	-	-	-	-	-				

Seminole County Government Budget Comparison By Fund										
	12011 SHIP - Affordable Housing 10/11									
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted					
Revenue										
State Shared Revenue	-	-	-	23,658	97,233					
Revenue Total	-	-	-	23,658	97,233					
Expenditures										
Personal Services	-	-	-	-	997					
Operating	-	-	-	-	3,864					
Grants and Aid	-	-		23,658	92,372					
Expenditures Total	-	-		23,658	97,233					
Revenues Over / (Under) Expenditures	-	-	-	-	-					
Fund Balance										
Net Change in Fund	-	-	-	-						
Beginning Fund Balance	-	-	-	-						
Ending Fund Balance	-	-	-	-	,					

12012 AFFORDABLE HOUSING 11/12

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
State Shared Revenue	-	-	-	-	489,314
Revenue Total	-	-	-	-	489,314
<u>Expenditures</u>					
Operating	-	-	-	-	48,931
Grants and Aid	-	-	-	-	440,383
Expenditures Total	-	-	-	-	489,314
Revenues Over / (Under) Expenditures	-	-	-	-	-
Fund Balance					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-

Seminole County Government Budget Comparison By Fund									
	12200 Arbor Violation Trust Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Other Miscellaneous	-	20,500	-	-	-				
Revenue Total	-	20,500	-	-	-				
Expenditures									
Operating	-	125,745	-	154,818	10,000				
Expenditures Total	-	125,745	-	154,818	10,000				
Revenues Over / (Under) Expenditures	-	(105,245)	-	(154,818)	(10,000)				
Sources / Uses									
Interfund Transfers									
Transfer - In	-	260,063	-		-				
Interfund Transfers Total	-	260,063	-	-	-				
Sources / Uses Total	-	260,063	-	-	-				
Fund Balance									
Net Change in Fund	-	154,818	-	(154,818)	(10,000				
Beginning Fund Balance	-		-	154,818	10,000				
Ending Fund Balance	-	154,818	-	-	-				

Seminole County Government Budget Comparison By Fund									
	12300 Alcohol/Drug Abuse Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
nterest	957	277	-	-	-				
Other Miscellaneous	500	-	-	-	-				
Court Charges	72,374	51,351	48,000	48,000	41,000				
Revenue Total	73,831	51,628	48,000	48,000	41,000				
Expenditures									
Dperating	46,032	32,938	71,000	89,996	97,291				
Grants and Aid	25,000	12,504	-	-	-				
Expenditures Total	71,032	45,442	71,000	89,996	97,291				
Revenues Over / (Under) Expenditures	2,799	6,186	(23,000)	(41,996)	(56,291				
Sources / Uses									
nterfund Transfers									
Interfund Transfers Total	-	-	-	-	-				
Sources / Uses Total	-	-	-	-	-				
Fund Balance									
Net Change in Fund	2,799	6,186	(23,000)	(41,996)	(56,291				
Beginning Fund Balance _	33,012	35,811	23,000	41,996	56,291				
Ending Fund Balance	35,811	41,997	-						

Seminole County Government Budget Comparison By Fund									
	12302 Teen Court Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Interest	2,696	1,539	-	-	1,000				
Court Charges	208,907	204,711	205,000	205,000	175,000				
Revenue Total	211,603	206,250	205,000	205,000	176,000				
Expenditures									
Personal Services	147,271	153,559	154,175	154,175	150,019				
Operating	15,308	28,810	19,860	37,228	29,860				
nternal Charges / Other	1,094	15,663	10,654	10,654	8,298				
Expenditures Total	163,673	198,032	184,689	202,057	188,177				
Revenues Over / (Under) Expenditures	47,930	8,218	20,311	2,943	(12,177)				
Fund Balance									
Net Change in Fund	47,930	8,218	20,311	2,943	(12,177)				
Beginning Fund Balance	133,207	181,137	183,988	189,356	211,308				
_ Ending Fund Balance	181,137	189,355	204,299	192,299	199,131				

Seminole County Government Budget Comparison By Fund									
	12500 Enhanced 911 Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
State Shared Revenue	2,428,486	2,504,496	2,200,000	2,200,000	2,300,000				
nterest	87,110	47,334	50,000	50,000	30,000				
Other Miscellaneous	-	81,682	-	-					
Revenue Total	2,515,596	2,633,512	2,250,000	2,250,000	2,330,000				
<u>Expenditures</u>									
Personal Services	223,220	247,952	246,179	246,179	241,481				
Operating	1,327,290	834,784	975,914	975,914	990,249				
Capital Equipment	-	288,457	-	234,626	234,626				
nternal Charges / Other	2,469	18,347	17,207	17,207	10,599				
Grants and Aid	201,642	501,880	501,880	501,880	496,880				
Expenditures Total	1,754,621	1,891,420	1,741,180	1,975,806	1,973,83				
Revenues Over / (Under) Expenditures	760,975	742,092	508,820	274,194	356,165				
Sources / Uses									
Interfund Transfers									
Interfund Transfers Total	-	-	-	-					
 Sources / Uses Total	-	-	-	-					
Fund Balance									
Net Change in Fund	760,975	742,092	508,820	274,194	356,16				
Beginning Fund Balance	3,200,652	3,961,627	3,628,124	4,703,720	5,387,422				
Ending Fund Balance	3,961,627	4,703,719	4,136,944	4,977,914	5,743,587				

12601 Arterial Transportation Impact Fee Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
_					
<u>Revenue</u>					
Impact Fees	1,289,431	1,212,599	1,200,000	1,200,000	1,200,000
Interest	17,600	5,767	-	-	
Other Miscellaneous	13,703	15,948	-	-	
Revenue Total	1,320,734	1,234,314	1,200,000	1,200,000	1,200,000
Expenditures					
Operating	-	79,506	-	-	
Capital Outlay	71,917	175,063	-	472,924	
Expenditures Total	71,917	254,569	-	472,924	
Revenues Over / (Under) Expenditures	1,248,817	979,745	1,200,000	727,076	1,200,000
Sources / Uses					
nterfund Transfers					
Interfund Transfers Total	-	-	-	-	
Sources / Uses Total	-	-	-	-	
Fund Balance					
Net Change in Fund	1,248,817	979,745	1,200,000	727,076	1,200,000
Beginning Fund Balance	(55,256,271)	(54,007,454)	(53,717,328)	(53,027,710)	(52,300,634
Ending Fund Balance	(54,007,454)	(53,027,709)	(52,517,328)	(52,300,634)	(51,100,634

12602 North Collector Transportation Impact Fee Fund

			-	-		
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted	
Revenue						
Interest	77,919	33,377	25,000	25,000	20,000	
Revenue Total	77,919	33,377	25,000	25,000	20,000	
Expenditures						
Capital Outlay	13,006	1,192,901	-	2,982,267	-	
Expenditures Total	13,006	1,192,901	-	2,982,267	-	
Revenues Over / (Under) Expenditures	64,913	(1,159,524)	25,000	(2,957,267)	20,000	
Sources / Uses						
nterfund Transfers						
Interfund Transfers Total	-	-	-	-	-	
Sources / Uses Total	-	-	-	-	-	
Fund Balance						
Net Change in Fund	64,913	(1,159,524)	25,000	(2,957,267)	20,000	
Beginning Fund Balance	4,060,372	4,125,284	(9,884)	2,965,760	8,493	
Ending Fund Balance	4,125,285	2,965,760	15,116	8,493	28,493	
=						

12603 West Collector Transportation Impact Fee Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
<u>Revenue</u>					
mpact Fees	72,049	201,814	65,000	65,000	125,000
nterest	1,294	53	-	-	-
Other Miscellaneous	302,368	121,878	-	163,773	-
Revenue Total	375,711	323,745	65,000	228,773	125,000
xpenditures					
Capital Outlay	1,638,882	1,483,496	-	3,153,612	-
Grants and Aid	-	148,224	-	-	-
Expenditures Total	1,638,882	1,631,720	-	3,153,612	-
Revenues Over / (Under) Expenditures	(1,263,171)	(1,307,975)	65,000	(2,924,839)	125,000
Sources / Uses					
nterfund Transfers					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
Fund Balance					
Net Change in Fund	(1,263,171)	(1,307,975)	65,000	(2,924,839)	125,000
Beginning Fund Balance _	(586,802)	(1,849,973)	(6,447,555)	(3,157,948)	(6,082,787
Ending Fund Balance	(1,849,973)	(3,157,948)	(6,382,555)	(6,082,787)	(5,957,787

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
mpact Fees	112,957	156,351	200,000	200,000	155,000
nterest	75,159	31,375	15,000	15,000	20,000
Revenue Total	188,116	187,726	215,000	215,000	175,000
Expenditures					
Capital Outlay	123,013	1,161,961	5,945,000	7,211,157	-
Expenditures Total	123,013	1,161,961	5,945,000	7,211,157	-
Revenues Over / (Under) Expenditures	65,103	(974,235)	(5,730,000)	(6,996,157)	175,000
Sources / Uses					
nterfund Transfers					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
Fund Balance					
Net Change in Fund Beginning Fund Balance	65,103 3,907,399	(974,235) 3,972,501	(5,730,000) 1,734,384	(6,996,157) 2,998,266	175,000 (3,997,891)

2,998,266

(3,995,616)

(3,997,891)

(3,822,891)

3,972,502

Ending Fund Balance

Seminole County Government Budget Comparison By Fund ntral Collector Transpo

12605 So	605 South Central Collector Transportation Impact Fee Fu								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Impact Fees	27,583	37,017	35,000	35,000	45,000				
Interest	4,185	105	-	-	-				
Revenue Total	31,768	37,122	35,000	35,000	45,000				
<u>Expenditures</u>									
Capital Outlay	26,836	54,621	-	109,384	-				
Expenditures Total	26,836	54,621	-	109,384	-				
Revenues Over / (Under) Expenditures	4,932	(17,499)	35,000	(74,384)	45,000				
Sources / Uses									
Interfund Transfers									
Interfund Transfers Total	-	-	-	-	-				
 Sources / Uses Total	-	-	-	-	-				
Fund Balance									

Net Change in Fund	4,932	(17,499)	35,000	(74,384)	45,000
Beginning Fund Balance	(13,865,858)	(13,860,926)	(13,984,931)	(13,878,426)	(13,952,810)
Ending Fund Balance	(13,860,926)	(13,878,425)	(13,949,931)	(13,952,810)	(13,907,810)

Seminole County Government Budget Comparison By Fund								
	12801 Fire/Rescue-Impact Fee							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Impact Fees	142,270	169,152	160,000	160,000	135,000			
Interest	57,008	25,948	35,000	35,000	20,000			
Revenue Total	199,278	195,100	195,000	195,000	155,000			
Expenditures								
Operating	-	1,340	3,500	3,500	3,500			
Capital Equipment	-	505,439	221,351	-	-			
Capital Outlay	82,148	206,838	252,376	2,557,361	50,000			
Expenditures Total	82,148	713,617	477,227	2,560,861	53,500			
Revenues Over / (Under) Expenditures	117,130	(518,517)	(282,227)	(2,365,861)	101,500			
Fund Balance								
Net Change in Fund	117,130	(518,517)	(282,227)	(2,365,861)	101,500			
Beginning Fund Balance	2,944,672	3,061,802	402,532	2,543,283	2,428,029			
_ Ending Fund Balance	3,061,802	2,543,285	120,305	177,422	2,529,529			

Seminole County Government Budget Comparison By Fund								
	12804 Library-Impact Fee							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Impact Fees	29,839	40,366	30,000	30,000	40,000			
Interest	5,810	2,730	-	-				
Revenue Total	35,649	43,096	30,000	30,000	40,000			
Expenditures								
Library Books & Materials	13,763	57,067	100,000	100,000	221,783			
Expenditures Total	13,763	57,067	100,000	100,000	221,783			
– Revenues Over / (Under) Expenditures	21,886	(13,971)	(70,000)	(70,000)	(181,783)			
Fund Balance								
Net Change in Fund	21,886	(13,971)	(70,000)	(70,000)	(181,783			
Beginning Fund Balance	291,897	313,783	291,783	299,811	275,878			
Ending Fund Balance	313,783	299,812	221,783	229,811	94,095			

Revenue Grants Charges for Services Interest Other Miscellaneous Revenue Total	13 FY 2009 Actual 40,000 44,500 119,201 - 203,701	000 Stormv FY 2010 Actual 45,853 51,000 60,618 35,896 193,367	40,000 47,000 40,000	- GF FY 2011 Amended 40,000 47,000 100,000	FY 2012 Adopted 40,000 46,000
Grants Charges for Services Interest Dther Miscellaneous Expenditures Personal Services Contra Expenditures Dperating Capital Equipment	Actual 40,000 44,500 119,201	Actual 45,853 51,000 60,618 35,896	Adopted 40,000 47,000	Amended 40,000 47,000	Adopted 40,000
Grants Charges for Services Interest Dther Miscellaneous Expenditures Personal Services Contra Expenditures Dperating Capital Equipment	44,500 119,201 -	51,000 60,618 35,896	47,000	47,000	
Charges for Services Interest Other Miscellaneous Revenue Total Expenditures Personal Services Contra Expenditures Operating Capital Equipment	44,500 119,201 -	51,000 60,618 35,896	47,000	47,000	
nterest Other Miscellaneous Revenue Total Expenditures Personal Services Contra Expenditures Operating Capital Equipment	119,201	60,618 35,896	-		46,000
Other Miscellaneous Revenue Total Expenditures Personal Services Contra Expenditures Operating Capital Equipment	<u> </u>	35,896	100,000 -	100,000	
Revenue Total Expenditures Personal Services Contra Expenditures Operating Capital Equipment	203,701	· · · · ·	-		125,000
Expenditures Personal Services Contra Expenditures Operating Capital Equipment	203,701	193,367		-	
Personal Services Contra Expenditures Operating Capital Equipment			187,000	187,000	211,000
Contra Expenditures Dperating Capital Equipment					
Dperating Capital Equipment	1,424,276	1,567,658	1,826,900	1,826,900	446,004
Capital Equipment	-	-	(431,916)	(431,916)	
	2,238,580	2,119,023	1,560,204	2,300,333	764,615
nternal Charges / Other	20,316	8,225	-	-	
iterital eritalgee / etiter	15,104	258,497	372,846	372,846	84,110
Capital Outlay	466,910	264,758	3,000,000	3,827,552	
Grants and Aid	-	31,175	-	-	
Expenditures Total	4,165,186	4,249,336	6,328,034	7,895,715	1,294,729
Revenues Over / (Under) Expenditures	(3,961,485)	(4,055,969)	(6,141,034)	(7,708,715)	(1,083,729
<u>Sources / Uses</u>					
ntergovernmental Transfers					
Intergovernmental Transfers Total	-	-	-	-	
nterfund Transfers					
ransfer - In	5,085,466	5,000	5,880,422	5,880,422	1,200,000
ransfer Out	-	(955,110)	-	-	
Interfund Transfers Total	5,085,466	(950,110)	5,880,422	5,880,422	1,200,000
Sources / Uses Total	5,085,466	(950,110)	5,880,422	5,880,422	1,200,000

Net Change in Fund	1,123,981	(5,006,079)	(260,612)	(1,828,293)	116,271
Beginning Fund Balance	6,003,055	7,127,036	977,227	2,120,956	
Ending Fund Balance	7,127,036	2,120,957	716,615	292,663	116,271

13100 Economic Development - GF

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	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted		
Revenue							
Local Shared Revenue	-	93,000	68,750	68,750	44,500		
Interest	31,368	15,449	40,000	40,000	6,000		
Revenue Total	31,368	108,449	108,750	108,750	50,500		
Expenditures							
Personal Services	203,620	134,843	186,620	186,620	156,407		
Operating	567,046	597,111	859,831	859,831	769,236		
Internal Charges / Other	3,687	22,279	9,972	9,972	8,517		
Grants and Aid	249,150	96,000	412,286	582,286	335,750		
Expenditures Total	1,023,503	850,233	1,468,709	1,638,709	1,269,910		
Revenues Over / (Under) Expenditures	(992,135)	(741,784)	(1,359,959)	(1,529,959)	(1,219,410)		
Sources / Uses							
Interfund Transfers							
Transfer - In	1,349,564	208,187	445,392	445,392	1,103,000		
Interfund Transfers Total	1,349,564	208,187	445,392	445,392	1,103,000		
Sources / Uses Total	1,349,564	208,187	445,392	445,392	1,103,000		
Fund Balance							
Net Change in Fund	357,429	(533,597)	(914,567)	(1,084,567)	(116,410)		
Beginning Fund Balance	1,738,797	2,096,225	1,491,017	1,562,627	464,210		
Ending Fund Balance	2,096,226	1,562,628	576,450	478,060	347,800		
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Seminole County Government Budget Comparison By Fund							
13300 17/92 Redevelopment Fund							
FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
2,511,564	2,268,571	1,804,948	1,804,948	1,677,272			
146,162	78,922	50,000	50,000	50,000			
2,657,726	2,347,493	1,854,948	1,854,948	1,727,272			
163,281	151,996	181,571	181,571	179,075			
83,238	404,083	509,691	731,859	209,260			
-	7,762	21,740	21,740	15,381			
195,021	2,087	-	1,202,412	-			
659,316	936,037	4,578,184	5,610,620	253,854			
1,100,856	1,501,965	5,291,186	7,748,202	657,570			
1,556,870	845,528	(3,436,238)	(5,893,254)	1,069,702			
1,556,870	845,528	(3,436,238)	(5,893,254)	1,069,702			
6,547,040	8,103,909	5,601,695	8,949,437	6,851,664			
8,103,910	8,949,437	2,165,457	3,056,183	7,921,366			
	Bud 13300 FY 2009 Actual 2,511,564 146,162 2,657,726 163,281 83,238 - 195,021 659,316 1,100,856 1,556,870 6,547,040	Budget Comparisor 13300 17/92 Red FY 2009 Actual FY 2010 Actual 2,511,564 2,268,571 146,162 78,922 2,657,726 2,347,493 163,281 151,996 83,238 404,083 - 7,762 195,021 2,087 659,316 936,037 1,100,856 1,501,965 1,556,870 845,528 1,556,870 845,528 1,556,870 845,528	Budget Comparison By Fund 13300 17/92 Redevelopmen FY 2009 Actual FY 2010 Actual FY 2011 Adopted 2,511,564 2,268,571 1,804,948 146,162 78,922 50,000 2,657,726 2,347,493 1,854,948 163,281 151,996 181,571 83,238 404,083 509,691 - 7,762 21,740 195,021 2,087 - 659,316 936,037 4,578,184 1,100,856 1,501,965 5,291,186 1,556,870 845,528 (3,436,238) 1,556,870 845,528 (3,436,238) 6,547,040 8,103,909 5,601,695	Budget Comparison By Fund 13300 17/92 Redevelopment Fund FY 2009 FY 2010 FY 2011 Actual FY 2011 Actual FY 2011 Actual Actual Actual FY 2011 Adopted FY 2011 Amended 2,511,564 2,268,571 1,804,948 1,804,948 1,804,948 1,804,948 1,804,948 1,804,948 1,804,948 1,804,948 1,851,948 1,854,948 1,851,948 1,202,412 1,202,412 659,316 936,037 4,578,184 5,610,620 1,100,856 1,501,965 5,291,186 7,748,202 1,556,870 845,52			

Seminole County Government Budget Comparison By Fund									
	15000 MSBU Street Lighting								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Special Assessments	2,130,054	2,264,209	2,282,000	2,282,000	2,300,000				
Charges for Services	-	750	500	500	500				
nterest	28,636	14,306	25,000	25,000	25,000				
Other Miscellaneous	650	-	-	-	-				
Revenue Total	2,159,340	2,279,265	2,307,500	2,307,500	2,325,500				
<u>Expenditures</u>									
Operating	1,974,400	2,117,623	2,861,656	3,058,298	2,944,798				
nternal Charges / Other	119,500	110,000	-	-	-				
Expenditures Total	2,093,900	2,227,623	2,861,656	3,058,298	2,944,798				
– Revenues Over / (Under) Expenditures	65,440	51,642	(554,156)	(750,798)	(619,298				
Sources / Uses									
ntergovernmental Transfers									
Constitutional Officers	5,692	-	-	-	-				
– Intergovernmental Transfers Total	5,692	-	-	-	-				
nterfund Transfers									
Transfer Out	-	-	(105,000)	(105,000)	(155,000)				
Interfund Transfers Total	-	-	(105,000)	(105,000)	(155,000				
Sources / Uses Total	5,692	-	(105,000)	(105,000)	(155,000)				
Fund Balance									
Net Change in Fund	71,132	51,642	(659,156)	(855,798)	(774,298)				
Beginning Fund Balance	733,024	804,156	659,156	855,798	774,298				
Ending Fund Balance	804,156	855,798	-	-					
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Seminole County Government Budget Comparison By Fund									
	15100 MSBU Solid Waste								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Special Assessments	11,869,848	11,849,685	12,550,000	12,550,000	12,800,000				
Fees Other	64,814	73,975	45,000	45,000	50,000				
Grants	350	-	-	-	-				
nterest	193,971	95,223	140,000	140,000	95,000				
Revenue Total	12,128,983	12,018,883	12,735,000	12,735,000	12,945,000				
<u>Expenditures</u>									
Operating	11,347,575	11,938,751	13,650,000	14,510,132	13,660,062				
nternal Charges / Other	384,000	390,000	-	-					
Expenditures Total	11,731,575	12,328,751	13,650,000	14,510,132	13,660,062				
Revenues Over / (Under) Expenditures	397,408	(309,868)	(915,000)	(1,775,132)	(715,062				
Sources / Uses									
ntergovernmental Transfers									
Constitutional Officers	31,501	-	-	-					
Intergovernmental Transfers Total	31,501	-	-	-	-				
Interfund Transfers									
Transfer Out	-	-	(394,000)	(394,000)	(435,000				
Interfund Transfers Total	-	-	(394,000)	(394,000)	(435,000				
Sources / Uses Total	31,501	-	(394,000)	(394,000)	(435,000				
Fund Balance									
Fund Balance Net Change in Fund	428,909	(309,868)	(1,309,000)	(2,169,132)	(1,150,062				
	428,909 6,829,020	(309,868) 7,257,930	(1,309,000) 6,087,930	(2,169,132) 6,948,062	(1,150,062 5,939,062				

Seminole County Government Budget Comparison By Fund								
	16000 MSBU Program							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Special Assessments	61,843	62,507	61,200	61,200	55,700			
Charges for Services	-	150	550	550	-			
nterest	6,944	7,673	6,500	6,500	6,150			
Other Miscellaneous	513,640	240	-	-	550			
Revenue Total	582,427	70,570	68,250	68,250	62,400			
<u>Expenditures</u>								
Personal Services	276,217	279,209	279,618	279,618	274,030			
Contra Expenditures	-	(510,600)	-	-	-			
perating	86,667	85,399	125,740	560,844	816,502			
ternal Charges / Other	4,512	52,698	29,710	29,710	241,168			
Expenditures Total	367,396	(93,294)	435,068	870,172	1,331,700			
Revenues Over / (Under) Expenditures	215,031	163,864	(366,818)	(801,922)	(1,269,300			
ources / Uses								
ntergovernmental Transfers								
Constitutional Officers	-	40,427	-	-				
- Intergovernmental Transfers Total	-	40,427	-	-				
nterfund Transfers								
ransfer - In	18,520	36,160	539,614	539,614	606,685			
ransfer Out	-	(5,000)	-	-	(4,500			
Interfund Transfers Total	18,520	31,160	539,614	539,614	602,185			
Sources / Uses Total	18,520	71,587	539,614	539,614	602,185			
und Balance								
Net Change in Fund	233,551	235,451	172,796	(262,308)	(667,115			
	460,418	693,970	912,319	929,423	667,115			
Beginning Fund Balance	400,410	000,010	012,010		••••,•••			

Seminole County Government Budget Comparison By Fund									
	16005 MSBU Lake Mills - AWC								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Special Assessments	48,428	47,186	46,800	46,800	47,500				
nterest	385	240	100	100	200				
Revenue Total	48,813	47,426	46,900	46,900	47,700				
Expenditures									
Dperating	37,435	5,265	43,360	52,696	80,980				
nternal Charges / Other	925	1,095	-	-	-				
Expenditures Total	38,360	6,360	43,360	52,696	80,980				
Revenues Over / (Under) Expenditures	10,453	41,066	3,540	(5,796)	(33,280)				
Sources / Uses									
nterfund Transfers									
Transfer Out	(8,200)	(22,000)	(21,075)	(21,075)	(3,220)				
Interfund Transfers Total	(8,200)	(22,000)	(21,075)	(21,075)	(3,220)				
Sources / Uses Total	(8,200)	(22,000)	(21,075)	(21,075)	(3,220)				
Fund Balance									
Net Change in Fund	2,253	19,066	(17,535)	(26,871)	(36,500)				
Beginning Fund Balance	5,552	7,805	17,535	26,871	36,500				
Ending Fund Balance	7,805	26,871	-	-	-				

Seminole County Government Budget Comparison By Fund								
	1600	6 MSBU La	ake Pickett	- AWC				
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Special Assessments	23,205	20,776	20,693	20,693	20,700			
Interest	2,101	1,152	500	500	1,000			
Revenue Total	25,306	21,928	21,193	21,193	21,700			
Expenditures								
Operating	-	-	145,051	160,879	182,029			
Internal Charges / Other	870	900	-	-	-			
Expenditures Total	870	900	145,051	160,879	182,029			
Revenues Over / (Under) Expenditures	24,436	21,028	(123,858)	(139,686)	(160,329)			
Sources / Uses								
Intergovernmental Transfers								
Intergovernmental Transfers Total	-	-	-	-	-			
Interfund Transfers								
Transfer Out	-	-	(500)	(500)	(550)			
Interfund Transfers Total	-	-	(500)	(500)	(550)			
Sources / Uses Total	-	-	(500)	(500)	(550)			
Fund Balance								
Net Change in Fund	24,436	21,028	(124,358)	(140,186)	(160,879)			
Beginning Fund Balance	94,722	119,158	124,358	140,186	160,879			
Ending Fund Balance	119,158	140,186	-	<u> </u>				

16007 MSBU Lake Amory - AWC FY 2009 Actual FY 2010 Actual FY 2011 Adopted FY 2011 Amended FY 2012 Adopted Revenue 5 6,687 6,675 6,624 6,625 Special Assessments nerest 6,687 6,675 6,624 6,624 Revenue Total 6,750 6,706 6,624 6,625 Expenditures 5,558 4,600 6,517 7,778 6,525 Expenditures 725 835 - - - Expenditures Total 6,283 5,433 6,517 7,778 6,525 Revenues Over / (Under) Expenditures 467 1,271 107 (1,154) 100 Sources / Uses Interfund Transfers (330) - (1,269) (1,269) (900 Sources / Uses Total (330) - (1,269) (1,269) (900 Sources / Uses Total (330) - (1,269) (1,269) (900		Seminole County Government Budget Comparison By Fund								
Actual Actual Adopted Amended Adopted Revenue Special Assessments 6,687 6,675 6,624 6,624 6,625 Special Assessments 6,687 6,750 6,624 6,624 6,625 Revenue Total 6,750 6,706 6,624 6,624 6,625 Expenditures 6,750 6,706 6,624 6,625 Deperating 5,558 4,600 6,517 7,778 6,525 Internal Charges / Other 725 835 - - - - Expenditures Total 6,283 5,435 6,517 7,778 6,525 Revenues Over / (Under) Expenditures 467 1,271 107 (1,154) 100 Sources / Uses -										
Special Assessments 6,687 6,675 6,624 6,624 6,625 Revenue Total 6,750 6,706 6,624 6,625 Expenditures Deperating 5,558 4,600 6,517 7,778 6,525 Deperating 5,558 4,600 6,517 7,778 6,525 Expenditures 0 6,283 5,435 6,517 7,778 6,525 Revenues Over / (Under) Expenditures 467 1,271 107 (1,154) 100 Sources / Uses 1 330 - (1,269) (900 Sources / Uses 1330 - (1,269) (900 Sources / Uses Total (330) - (1,269) (900 Sources / Uses Total (330) - (1,269) (900 Fund Balance 137 1,271 (1,162) (2,423) (800										
formerest 63 31 - <th< td=""><td>Revenue</td><td></td><td></td><td></td><td></td><td></td></th<>	Revenue									
Revenue Total 6,750 6,706 6,624 6,624 6,625 Expenditures Diperating 5,558 4,600 6,517 7,778 6,525 Internal Charges / Other 725 835 - - - Expenditures Total 6,283 5,435 6,517 7,778 6,525 Revenues Over / (Under) Expenditures 467 1,271 107 (1,154) 100 Sources / Uses 1 330) - (1,269) (1,269) (900 Interfund Transfers (330) - (1,269) (1,269) (900 Sources / Uses Total (330) - (1,269) (1,269) (900 Sources / Uses Total (330) - (1,269) (1,269) (900 Sources / Uses Total (330) - (1,269) (1,269) (900 Sources / Uses Total (330) - (1,269) (900 (900 Fund Balance 1,014 1,152 1,162 2,423	Special Assessments	6,687	6,675	6,624	6,624	6,625				
Expenditures Number of the system Number of the sys	Interest	63	31	-	-	-				
Operating 5,558 4,600 6,517 7,778 6,525 Internal Charges / Other 725 835 -	Revenue Total	6,750	6,706	6,624	6,624	6,625				
Internal Charges / Other 725 835 -	Expenditures									
Expenditures Total 6,283 5,435 6,517 7,778 6,525 Revenues Over / (Under) Expenditures 467 1,271 107 (1,154) 100 Sources / Uses Interfund Transfers (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (900) (1,269) (1,269) (900) (900) (900) (1,269) (900) (900) (1,269) (1,269) (900) (900) (900) (1,269) (1,269) (900) (900) (1,269) (900) (900) (900) (1,269) (900) (900) (900) (900) (1,269) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900)	Operating	5,558	4,600	6,517	7,778	6,525				
Revenues Over / (Under) Expenditures 467 1,271 107 (1,154) 100 Sources / Uses Interfund Transfers (1,154) 100 (1,154) 100 Sources / Uses (1,269) (1,269) (1,269) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (1,269) (1,269) (900) (900) (900) (1,269) (1,269) (900) (900) (1,269) (900) (900) (900) (1,269) (1,269) (900) (900) (1,269) (900) (900) (900) (1,269) (900) (900) (900) (900) (1,269) (900) (900) (900) (900) (900) (900) (900) (1,269) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900) (900)	nternal Charges / Other	725	835	-	-	-				
Sources / Uses Interfund Transfers Transfer Out (330) - (1,269) (1,269) (900) Interfund Transfers Total (330) - (1,269) (1,269) (900) Sources / Uses Total (330) - (1,269) (1,269) (900) Sources / Uses Total (330) - (1,269) (1,269) (900) Fund Balance (330) - (1,269) (1,269) (900) Fund Balance 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Expenditures Total	6,283	5,435	6,517	7,778	6,525				
Interfund Transfers Transfer Out (330) - (1,269) (1,269) (900) Interfund Transfers Total (330) - (1,269) (1,269) (900) Sources / Uses Total (330) - (1,269) (1,269) (900) Fund Balance Net Change in Fund 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Revenues Over / (Under) Expenditures	467	1,271	107	(1,154)	100				
Transfer Out (330) - (1,269) (1,269) (900) Interfund Transfers Total (330) - (1,269) (1,269) (900) Sources / Uses Total (330) - (1,269) (1,269) (900) Fund Balance (330) - (1,269) (1,269) (900) Fund Balance Net Change in Fund 1,014 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	<u>Sources / Uses</u>									
Interfund Transfers Total (330) - (1,269) (1,269) (900) Sources / Uses Total (330) - (1,269) (1,269) (900) Fund Balance Net Change in Fund 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Interfund Transfers									
Sources / Uses Total (330) - (1,269) (1,269) (900) Fund Balance Net Change in Fund 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Transfer Out	(330)	-	(1,269)	(1,269)	(900				
Fund Balance Net Change in Fund 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Interfund Transfers Total	(330)	-	(1,269)	(1,269)	(900)				
Net Change in Fund 137 1,271 (1,162) (2,423) (800) Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Sources / Uses Total	(330)	-	(1,269)	(1,269)	(900)				
Beginning Fund Balance 1,014 1,152 1,162 2,423 800	Fund Balance									
	Net Change in Fund	137	1,271	(1,162)	(2,423)	(800)				
Ending Fund Balance 1,151 2,423	Beginning Fund Balance	1,014	1,152	1,162	2,423	800				
	Ending Fund Balance	1,151	2,423	-	-	-				

	Seminole County Government Budget Comparison By Fund								
	16010 MSBU Cedar Ridge - OTH								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Special Assessments	34,286	34,291	23,587	23,587	22,000				
Interest	282	270	100	100	250				
Revenue Total	34,568	34,561	23,687	23,687	22,250				
<u>Expenditures</u>									
Operating	20,650	20,517	45,894	48,964	36,100				
Internal Charges / Other	3,625	3,570	-	-	-				
Expenditures Total	24,275	24,087	45,894	48,964	36,100				
Revenues Over / (Under) Expenditures	10,293	10,474	(22,207)	(25,277)	(13,850)				
Sources / Uses									
Intergovernmental Transfers									
Intergovernmental Transfers Total		-	-	-	-				
Interfund Transfers									
Transfer Out	-	-	(1,880)	(1,880)	(3,150)				
Interfund Transfers Total	-	-	(1,880)	(1,880)	(3,150)				
Sources / Uses Total	-	-	(1,880)	(1,880)	(3,150)				
Fund Balance									
Net Change in Fund	10,293	10,474	(24,087)	(27,157)	(17,000)				
Beginning Fund Balance	6,389	16,682	24,087	27,157	17,000				
Ending Fund Balance	16,682	27,156	-						
—									

	Seminole County Government Budget Comparison By Fund									
	16013 MSBU Howell Creek - AWC									
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted					
Revenue										
Special Assessments	437	291	291	291	365					
nterest	202	93	100	100	-					
Revenue Total	639	384	391	391	365					
Expenditures										
Operating	-	-	8,685	11,179	9,365					
nternal Charges / Other	150	150	-	-	-					
Expenditures Total	150	150	8,685	11,179	9,365					
Revenues Over / (Under) Expenditures	489	234	(8,294)	(10,788)	(9,000					
<u>Sources / Uses</u>										
ntergovernmental Transfers										
Intergovernmental Transfers Total	-	-	-	-	-					
nterfund Transfers										
Transfer Out	-	-	(150)	(150)	(250)					
- Interfund Transfers Total	-	-	(150)	(150)	(250					
Sources / Uses Total	-	-	(150)	(150)	(250					
Fund Balance										
Net Change in Fund	489	234	(8,444)	(10,938)	(9,250					
Beginning Fund Balance	10,214	10,704	8,444	10,938	9,250					
Ending Fund Balance	10,703	10,938								

Seminole County Government Budget Comparison By Fund								
	16021 MSBU Lake Myrtle AWC							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Special Assessments	-	-	5,615	5,615	5,880			
Revenue Total	-	-	5,615	5,615	5,880			
Expenditures								
Operating	-	-	4,740	4,740	6,355			
Expenditures Total	-		4,740	4,740	6,355			
Revenues Over / (Under) Expenditures	-	-	875	875	(475			
Sources / Uses								
ntergovernmental Transfers								
 Intergovernmental Transfers Total	-		-	-	-			
nterfund Transfers								
ransfer - In	-	-	-	-	1,500			
ransfer Out	-		(875)	(875)	(1,025			
Interfund Transfers Total	-	-	(875)	(875)	475			
Sources / Uses Total	-		(875)	(875)	475			
Fund Balance								
Net Change in Fund	-	-	-	-	-			
Beginning Fund Balance _	-		-	-	-			
Ending Fund Balance								

16023 MSBU Lake Spring Wood AWC

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Special Assessments	-	-	6,360	6,360	6,920
Revenue Total	-	-	6,360	6,360	6,920
Expenditures					
Operating	-		5,360	5,360	6,565
Expenditures Total	-	-	5,360	5,360	6,565
Revenues Over / (Under) Expenditures	-	-	1,000	1,000	355
Sources / Uses Interfund Transfers					
Transfer Out	-	-	(1,000)	(1,000)	(875)
Interfund Transfers Total	-	-	(1,000)	(1,000)	(875)
Sources / Uses Total	-	-	(1,000)	(1,000)	(875)
Fund Balance					
Net Change in Fund	-	-	-	-	(520)
Beginning Fund Balance	-		-	-	520
Ending Fund Balance	-	-		-	-

16024 MSBU Lake of the Woods AWC

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Special Assessments	-	19,013	19,334	19,334	19,300
Interest	-	56	-	-	-
Revenue Total	-	19,069	19,334	19,334	19,300
Expenditures					
Operating	-	12,222	14,034	14,381	18,480
Internal Charges / Other	-	1,000	-	-	-
Expenditures Total	-	13,222	14,034	14,381	18,480
Revenues Over / (Under) Expenditures	-	5,847	5,300	4,953	820
<u>Sources / Uses</u>					
Interfund Transfers					
Transfer Out	-	(4,200)	(6,600)	(6,600)	(1,000)
Interfund Transfers Total	-	(4,200)	(6,600)	(6,600)	(1,000)
 Sources / Uses Total	-	(4,200)	(6,600)	(6,600)	(1,000)
Fund Balance					
Net Change in Fund	-	1,647	(1,300)	(1,647)	(180)
Beginning Fund Balance	-		1,300	1,647	180
Ending Fund Balance	-	1,647	-	-	-
=					

Seminole County Government Budget Comparison By Fund								
	16025 MSBU Lake Mirror - AWC							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Special Assessments	12,986	13,009	12,960	12,960	13,000			
Interest	125	80	-	-	-			
Revenue Total	13,111	13,089	12,960	12,960	13,000			
Expenditures								
Operating	7,500	10,047	14,062	14,594	14,160			
nternal Charges / Other	1,070	900	-	-	-			
Expenditures Total	8,570	10,947	14,062	14,594	14,160			
Revenues Over / (Under) Expenditures	4,541	2,142	(1,102)	(1,634)	(1,160)			
<u>Sources / Uses</u>								
Interfund Transfers								
Transfer Out	(3,740)	(2,460)	(2,990)	(2,990)	(2,690)			
Interfund Transfers Total	(3,740)	(2,460)	(2,990)	(2,990)	(2,690)			
Sources / Uses Total	(3,740)	(2,460)	(2,990)	(2,990)	(2,690)			
Fund Balance								
Net Change in Fund	801	(318)	(4,092)	(4,624)	(3,850)			
Beginning Fund Balance	4,141	4,942	4,092	4,624	3,850			
Ending Fund Balance	4,942	4,624	-	-	-			

Seminole County Government Budget Comparison By Fund								
	16026 MSBU Spring Lake - AWC							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Special Assessments	28,500	28,453	28,090	28,090	28,300			
nterest	388	270	100	100	250			
Revenue Total	28,888	28,723	28,190	28,190	28,550			
Expenditures								
Dperating	9,615	11,208	41,463	50,853	56,875			
nternal Charges / Other	925	1,150	-	-	-			
Expenditures Total	10,540	12,358	41,463	50,853	56,875			
Revenues Over / (Under) Expenditures	18,348	16,365	(13,273)	(22,663)	(28,325)			
<u>Sources / Uses</u>								
nterfund Transfers								
Fransfer Out	(6,250)	(7,500)	(3,275)	(3,275)	(1,075)			
Interfund Transfers Total	(6,250)	(7,500)	(3,275)	(3,275)	(1,075)			
Sources / Uses Total	(6,250)	(7,500)	(3,275)	(3,275)	(1,075)			
Fund Balance								
Net Change in Fund	12,098	8,865	(16,548)	(25,938)	(29,400)			
Beginning Fund Balance	4,975	17,073	16,548	25,938	29,400			
Ending Fund Balance	17,073	25,938	-	-	-			

16027 MSBU Springwood Waterway AWC

Revenue Special Assessments Interest Revenue Total	-	13,133 4	12,480		
Interest			12,480		
	-	4	,	12,480	13,300
Revenue Total		4	-	-	-
	-	13,137	12,480	12,480	13,300
Expenditures					
Operating	-	11,727	12,495	11,891	12,770
Internal Charges / Other	-	1,000	-	-	-
Expenditures Total	-	12,727	12,495	11,891	12,770
Revenues Over / (Under) Expenditures	-	410	(15)	589	530
<u>Sources / Uses</u>					
Interfund Transfers					
Transfer Out	-		(1,000)	(1,000)	(875)
Interfund Transfers Total	-	-	(1,000)	(1,000)	(875)
Sources / Uses Total	-	-	(1,000)	(1,000)	(875)
Fund Balance					
Net Change in Fund	-	410	(1,015)	(411)	(345)
Beginning Fund Balance	-		1,015	411	345
Ending Fund Balance	-	410	-		-

Seminole County Government Budget Comparison By Fund										
16028 Lakes Burkett / Martha AWC Fund										
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted					
Revenue										
Special Assessments	-	-	-	-	11,130					
Revenue Total	-	-	-	-	11,130					
Operating	-	-	-	-	13,055					
Expenditures Total	-	-	-	-	13,055					
– Revenues Over / (Under) Expenditures	-	-	-	-	(1,925)					
Sources / Uses										
Interfund Transfers										
Transfer - In	-	-	-	-	3,000					
Transfer Out	-	-	-		(1,075)					
Interfund Transfers Total	-	-	-	-	1,925					
Sources / Uses Total	-	-	-	-	1,925					
Fund Balance										
Net Change in Fund	-	-	-	-	-					
Beginning Fund Balance	-	-	-		-					
 Ending Fund Balance	-	-	-	-	-					

		minole County Good Strain Stra							
	21200 General Revenue Debt								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
nterest	-	3,545	-	-	-				
Revenue Total	-	3,545	-	-	-				
<u>Expenditures</u>									
Operating	-	-		3,545	-				
Debt Services	-	56,788	1,592,930	1,592,930	1,594,201				
Expenditures Total	-	56,788	1,592,930	1,596,475	1,594,201				
Revenues Over / (Under) Expenditures	-	(53,243)	(1,592,930)	(1,596,475)	(1,594,201)				
Sources / Uses									
Debt Proceeds Debt Proceeds	_	20,125,000	_	_					
– Debt Proceeds Total	<u> </u>	20,125,000	<u> </u>	<u> </u>					
Interfund Transfers		20,120,000							
Transfer - In	-	-	1,592,930	1,592,930	1,590,656				
Transfer Out	-	(20,068,212)	-	-	-				
- Interfund Transfers Total	-	(20,068,212)	1,592,930	1,592,930	1,590,656				
_ Sources / Uses Total	-	56,788	1,592,930	1,592,930	1,590,656				
- Fund Balance									
Net Change in Fund	-	3,545	-	(3,545)	(3,545)				
Beginning Fund Balance	-	-	-	3,545	3,545				
Degining Fund Datance				•,• ••	-,				

Seminole County Government Budget Comparison By Fund									
	21400 Gas Tax Revenue Bonds								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Interest	8,761	4,345	-	-	-				
Revenue Total	8,761	4,345	-	-	-				
Expenditures									
Operating	-	-	-	4,545	-				
Debt Services	1,249,824	1,248,630	1,250,280	1,250,280	1,253,740				
Expenditures Total	1,249,824	1,248,630	1,250,280	1,254,825	1,253,740				
Revenues Over / (Under) Expenditures	(1,241,063)	(1,244,285)	(1,250,280)	(1,254,825)	(1,253,740)				
<u>Sources / Uses</u>									
Debt Proceeds									
– Debt Proceeds Total	-	-	-	-	-				
Interfund Transfers									
Transfer - In	1,250,024	1,218,857	1,241,318	1,241,318	1,249,195				
Interfund Transfers Total	1,250,024	1,218,857	1,241,318	1,241,318	1,249,195				
Sources / Uses Total	1,250,024	1,218,857	1,241,318	1,241,318	1,249,195				
Fund Balance									
Net Change in Fund	8,961	(25,428)	(8,962)	(13,507)	(4,545				
Beginning Fund Balance	29,973	38,935	8,962	13,507	4,545				
	38,934	13,507							

	Seminole County Government Budget Comparison By Fund								
	22100 Limited General Obligation Bonds								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Ad Valorem Interest	4,475,363 48,827	3,971,321 22,430	4,204,846 -	4,204,846 -	3,949,731 -				
Revenue Total	4,524,190	3,993,751	4,204,846	4,204,846	3,949,731				
Expenditures									
Operating	-	-	942,416	981,627	505,963				
Debt Services	4,421,115	4,424,612	4,427,565	4,427,565	4,425,395				
Expenditures Total	4,421,115	4,424,612	5,369,981	5,409,192	4,931,358				
Revenues Over / (Under) Expenditures	103,075	(430,861)	(1,165,135)	(1,204,346)	(981,627)				
Sources / Uses									
Debt Proceeds									
– Debt Proceeds Total	-	-	-		-				
Interfund Transfers									
- Interfund Transfers Total	-	-	-	-	-				
Sources / Uses Total	-	-	-	-	-				
Fund Balance									
Net Change in Fund Beginning Fund Balance	103,075 1,530,506	(430,861) 1,635,207	(1,165,135) 1,165,135	(1,204,346) 1,204,346	(981,627) 981,627				

Beginning I and Balance	1,000,000	1,000,201	1,100,100	1,204,040	001,02
Ending Fund Balance	1,633,581	1,204,346	-	-	

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Seminole County Government Budget Comparison By Fund									
	2250	0 Sales Tax	« Revenue	Bonds					
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
nterest	40,228	16,940	-	-	-				
Revenue Total	40,228	16,940	-	-	-				
<u>Expenditures</u>									
Dperating	-	-	-	19,040	-				
Debt Services	7,172,631	7,170,888	5,380,237	5,380,237	5,378,374				
Expenditures Total	7,172,631	7,170,888	5,380,237	5,399,277	5,378,374				
Revenues Over / (Under) Expenditures	(7,132,403)	(7,153,948)	(5,380,237)	(5,399,277)	(5,378,374				
Sources / Uses									
Debt Proceeds									
 Debt Proceeds Total	-	-	-	-	-				
nterfund Transfers									
Fransfer - In	6,987,831	7,166,268	5,336,659	5,336,659	5,359,334				
Interfund Transfers Total	6,987,831	7,166,268	5,336,659	5,336,659	5,359,334				
Sources / Uses Total	6,987,831	7,166,268	5,336,659	5,336,659	5,359,334				
Fund Balance									
Net Change in Fund	(144,572)	12,320	(43,578)	(62,618)	(19,040)				
Beginning Fund Balance	194,870	50,297	43,578	62,618	19,040				
Ending Fund Balance	50,298	62,617							

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Seminole County Government Budget Comparison By Fund									
	32000 Jail Project/2005								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Interest	543,528	71,454	-	-					
Revenue Total	543,528	71,454	-	-					
Expenditures									
Operating	-	-	262,628	334,082					
Capital Outlay	21,009,125	12,761,264		1,259,780					
Expenditures Total	21,009,125	12,761,264	262,628	1,593,862					
Revenues Over / (Under) Expenditures	(20,465,597)	(12,689,810)	(262,628)	(1,593,862)					
<u>Sources / Uses</u>									
Debt Proceeds									
Debt Proceeds Total	-	-	-	-					
Sources / Uses Total	-	-	-	-					
Fund Balance									
Net Change in Fund	(20,465,597)	(12,689,810)	(262,628)	(1,593,862)					
Beginning Fund Balance	34,749,269	14,283,672	262,628	1,593,862	436,415				
Ending Fund Balance	14,283,672	1,593,862	-	-	436,415				

Seminole County Government Budget Comparison By Fund

32100 Natural Lands/Trails Bond Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Grants	88,850	-	-	-	-
Interest	162,709	67,101	-	-	-
Other Miscellaneous	18,679	286	-	-	-
Revenue Total	270,238	67,387	-	-	-
Expenditures					
Operating	892,750	63,445	10,000	10,000	10,000
Internal Charges / Other	-	-	58,907	58,907	83,181
Capital Outlay	2,185,503	131,959	-	4,087,859	50,000
Grants and Aid		1,250	-	-	-
Expenditures Total	3,078,253	196,654	68,907	4,156,766	143,181
Revenues Over / (Under) Expenditures	(2,808,015)	(129,267)	(68,907)	(4,156,766)	(143,181)
Sources / Uses					
Debt Proceeds					
_ Debt Proceeds Total	-	-	-	-	-
Interfund Transfers					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
Fund Balance					
Net Change in Fund	(2,808,015)	(129,267)	(68,907)	(4,156,766)	(143,181
Beginning Fund Balance	10,673,063	7,865,048	5,108,562	7,735,781	3,616,246
Ending Fund Balance	7,865,048	7,735,781	5,039,655	3,579,015	3,473,065

		inole County G get Comparisor						
	32200 Courthouse Projects Fund							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
nterest	55,842	25,076	-	-				
Revenue Total	55,842	25,076	-	-				
Expenditures								
Dperating	-	-	-	17,694				
Capital Outlay	75,897	40,451	-	2,492,436				
Expenditures Total	75,897	40,451	-	2,510,130				
Revenues Over / (Under) Expenditures	(20,055)	(15,375)	-	(2,510,130)				
Sources / Uses								
Debt Proceeds								
Debt Proceeds Total	-	-	-	-				
Sources / Uses Total	-	-	-	-				
Fund Balance								
Net Change in Fund	(20,055)	(15,375)	-	(2,510,130)				
Beginning Fund Balance _	2,939,136	2,919,081	368,500	2,903,706	425,270			
Ending Fund Balance	2,919,081	2,903,706	368,500	393,576	425,27			

40100 Water And Sewer Operating Fund

FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Worksession
16 475	808 311	_	_	1,593,624
,	•	- 45 728 180	- 15 728 180	48,332,300
				40,332,300
	,	,	•	130,000
150,022		130,000	130,000	130,000
-		-	-	-
1 231 794	-	-	-	-
42,346,845	47,071,991	46,458,180	46,458,180	50,298,261
7,200,614	7,242,937	7,641,876	7,641,876	7,511,642
-			(695,000)	(695,000)
11,998,915	,		,	
4,148,283				
62,113	5,133	302,000	302,000	109,458
1,538,742	1,089,895	-	10,457,827	13,918,025
14,723,398	17,262,647	19,710,883	19,710,883	19,707,363
-	778,494	-	-	-
39,672,065	40,319,264	44,487,915	55,085,931	57,947,981
2,674,780	6,752,727	1,970,265	(8,627,751)	(7,649,720)
294.726	394.325	-	-	-
,			-	-
294,726	394,325	-	-	-
2.969.506	7.147.052	1.970.265	(8.627.751)	(7,649,720)
18,847,568	25,994,620	18,842,686	17,366,869	12,548,719
	Actual 16,475 39,464,060 1,478,494 156,022 1,231,794 42,346,845 7,200,614 11,998,915 4,148,283 62,113 1,538,742 14,723,398 39,672,065 2,674,780 294,726 294,726 294,726	Actual Actual 16,475 898,311 39,464,060 42,887,474 1,478,494 539,769 156,022 159,535 - 1,685,957 900,945 - 1,231,794 - 42,346,845 47,071,991 7,200,614 7,242,937 - (1,038,213) 11,998,915 11,317,903 4,148,283 3,660,468 62,113 5,133 1,538,742 1,089,895 14,723,398 17,262,647 - 778,494 39,672,065 40,319,264 2,674,780 6,752,727 294,726 394,325 - - 294,726 394,325 - - 294,726 394,325 - - 294,726 394,325 - - 294,726 394,325 - - 294,726 394,325	ActualActualAdopted16,475898,311-39,464,06042,887,47445,728,1801,478,494539,769600,000156,022159,535130,000-1,685,957900,945-1,231,79442,346,84547,071,99146,458,1807,200,6147,242,9377,641,876(1,038,213)(695,000)11,998,91511,317,90313,363,1044,148,2833,660,4684,165,05262,1135,133302,0001,538,7421,089,895-14,723,39817,262,64719,710,883-778,494-39,672,06540,319,26444,487,915294,726394,325-294,726394,325-294,726394,325-294,726394,325-294,72619,747,0521,970,26515,878,06218,847,56816,872,421	Actual Actual Adopted Amended 16,475 898,311 - - 39,464,060 42,887,474 45,728,180 45,728,180 1,478,494 539,769 600,000 600,000 156,022 159,535 130,000 130,000 - 1,685,957 - - - 900,945 - - 1,231,794 - - - 7,200,614 7,242,937 7,641,876 7,641,876 - (1,038,213) (695,000) (695,000) 11,998,915 11,317,903 13,363,104 13,503,293 4,148,283 3,660,468 4,165,052 4,165,052 62,113 5,133 302,000 302,000 1,538,742 1,089,895 - 10,457,827 14,723,398 17,262,647 19,710,883 19,710,883 - 778,494 - - 294,726 394,325 - - 294,726 394,325 -

40102 Water Connection Fees Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenues					
Connection Fees Interest Income	465,487 180,069	293,571 79,470	142,100 80,000	142,100 80,000	612,000 8,300
Miscellaneous Revenues	-	-	-	-	-
Revenues Total	645,556	373,041	222,100	222,100	620,300
Expenditures					
Capital Outlay	421,728	1,438,601	125,000	3,221,365	6,216,508
Expenditures Total	421,728	1,438,601	125,000	3,221,365	6,216,508
Revenues Over / (Under)	223,828	(1,065,560)	97,100	(2,999,265)	(5,596,208)
Transfers					
Interfund Transfers					
Transfers - In	-	-	-	-	-
Transfers - Out	(434,656)	-	-	-	-
Transfers Total	(434,656)	-	-	-	-
Net Change in Fund	(210,828)	(1,065,560)	97,100	(2,999,265)	(5,596,208)
Beginning Fund Balance	9,538,495	9,327,667	2,654,437	8,262,107	5,950,000
Ending Fund Balance	9,327,667	8,262,107	2,751,537	5,262,842	353,792

40103 Sewer Connection Fees Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenues					
Connection Fees	1,221,244	818,444	609,000	609,000	960,000
Interest Income	416,767	162,265	185,000	185,000	18,000
Miscellaneous Revenues	-	-	-	-	-
Revenues Total	1,638,011	980,709	794,000	794,000	978,000
Expenditures					
Capital Outlay	909,873	2,053,081	125,000	6,098,232	1,845,320
Expenditures Total	909,873	2,053,081	125,000	6,098,232	1,845,320
Revenues Over / (Under)	728,138	(1,072,372)	669,000	(5,304,232)	(867,320)
Transfers					
Interfund Transfers					
Transfers - In	-	-	-	-	-
Transfers - Out	(345,814)	-	-	-	-
Transfers Total	(345,814)	-	-	-	-
Net Change in Fund	382,324	(1,072,372)	669,000	(5,304,232)	(867,320)
Beginning Fund Balance	18,604,413	18,986,737	7,631,506	17,914,365	13,100,000
Ending Fund Balance	18,986,737	17,914,365	8,300,506	12,610,133	12,232,680

40105 Water and Sewer Bonds, Series 2006

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenues					
Bond Proceeds	-	-	-	-	-
Interest Income	2,222,913	792,614	345,000	345,000	68,000
Revenues Total	2,222,913	792,614	345,000	345,000	68,000
Expenditures					
Operating	-	-	-	-	-
Internal Charges/Other	-	-	595,000	595,000	595,000
Capital Outlay	27,321,648	36,734,006	-	55,961,486	4,565,458
Expenditures Total	27,321,648	36,734,006	595,000	56,556,486	5,160,458
Revenues Over / (Under)	(25,098,735)	(35,941,392)	(250,000)	(56,211,486)	(5,092,458)
Transfers					
Interfund Transfers					
Transfers - In	55,288	-	-	-	-
Transfers - Out	-	-	-	-	-
Transfers Total	55,288	-	-	-	-
Net Change in Fund	(25,043,447)	(35,941,392)	(250,000)	(56,211,486)	(5,092,458)
Beginning Fund Balance	123,451,594	98,408,147	2,361,520	62,466,755	6,780,000
Ending Fund Balance	98,408,147	62,466,755	2,111,520	6,255,269	1,687,542

40106 Water and Sewer Bonds, Series 2010

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenues					
Bond Proceeds	-	70,398,105	-	-	-
Interest Income	-	275,078	-	-	69,700
Revenues Total	-	70,673,183	-	-	69,700
Expenditures					
Operating	-	-	-	-	-
Internal Charges/Other	-	-	100,000	100,000	100,000
Capital Outlay	-	47,021	-	32,677,599	40,557,143
Debt Service				-	-
Expenditures Total	-	47,021	100,000	32,777,599	40,657,143
Revenues Over / (Under)	-	70,626,162	(100,000)	(32,777,599)	(40,587,443)
Transfers					
Interfund Transfers					
Transfers - In	-	-	-	-	-
Transfers - Out	-	(394,868)	-	-	-
 Transfers Total	-	(394,868)	-	-	-
Net Change in Fund	-	70,231,295	(100,000)	(32,777,599)	(40,587,443)
Beginning Fund Balance	-	-	1,263,375	70,231,295	40,656,660
Ending Fund Balance	-	70,231,295	1,163,375	37,453,696	69,217

40107 Water and Sewer Bond Reserves

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 20112 Adopted
Revenues					
Bond Proceeds	-	3,393,832	-	-	-
Interest Income	-	102,883	25,000	25,000	17,500
Revenues Total	-	3,496,715	25,000	25,000	17,500
Expenditures					
Operating Capital Outlay	-	-	-	-	-
Expenditures Total	-	-	-	-	-
Revenues Over / (Under)	-	3,496,715	25,000	25,000	17,500
Transfers					
Interfund Transfers					
Transfers - In	-	-	-	-	-
Transfers - Out	-	(102,883)	-	-	-
Transfers Total	-	(102,883)	-	-	-
Net Change in Fund	-	3,393,832	25,000	25,000	17,500
Beginning Fund Balance	14,721,180	14,721,180	18,615,012	18,115,012	18,115,012
Ending Fund Balance	14,721,180	18,115,012	18,640,012	18,140,012	18,132,512

40110 Environmental Services Grants

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenues					
Intergovernmental Revenue	-	5,842,815	1,082,534	1,613,541	-
Interest Income	-	1,519	-	-	-
Revenues Total	-	5,844,334	1,082,534	1,613,541	-
Expenditures					
Operating/Contingency	-	-	36,434	1,519	-
Capital Outlay	-	5,842,815	1,046,100	1,613,541	-
Expenditures Total	-	5,842,815	1,082,534	1,615,060	-
Revenues Over / (Under)	-	1,519	-	(1,519)	-
Transfers					
Interfund Transfers					
Transfers - In	-	-	-	-	-
Transfers - Out	-	-	-	-	-
Transfers Total	-	-	-	-	-
Net Change in Fund	-	1,519	-	(1,519)	-
Beginning Fund Balance	-	-	-	1,519	-
Ending Fund Balance	-	1,519	-	-	-

40201 Solid Waste Operating Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Povonuos					
Revenues					
Grants (Federal/State/Local)	323	-	-	-	-
Charges for Services	12,056,127	12,395,650	11,682,000	12,082,000	11,876,000
Interest Income	618,118	287,742	400,000	400,000	250,000
Miscellaneous Revenues	573,014	460,891	331,000	331,000	431,000
Revenues Total	13,247,582	13,144,283	12,413,000	12,813,000	12,557,000
Expenditures					
Personal Services	3,945,525	3,881,746	3,923,858	3,924,859	3,723,847
Operating	3,216,729	2,627,270	3,170,352	3,459,351	3,248,540
Internal Charges	2,798,495	2,762,851	3,484,364	3,484,364	3,152,782
Capital Equipment	1,171,591	294,228	796,192	696,192	326,000
Capital Outlay	846,783	556,277	910,755	6,300,136	575,000
Debt Services	1,103,878	1,137,926	1,142,276	1,142,276	1,144,211
Grants and Aid	-	-	-	-	-
Expenditures Total	13,083,001	11,260,298	13,427,797	19,007,178	12,170,380
Revenues Over / (Under)	164,581	1,883,985	(1,014,797)	(6,194,178)	386,620
Transfers					
Interfund Transfers					
Transfers - In	-	-	-	-	-
Transfers - Out	(64,888)	(2,574,504)	-	-	(800,000)
Transfers Total	(64,888)	(2,574,504)	-	-	(800,000)
Net Change in Fund	99,693	(690,519)	(1,014,797)	(6,194,178)	(413,380)
Beginning Fund Balance	31,740,639	31,840,332	23,197,260	31,149,813	25,482,414
Ending Fund Balance	31,840,332	31,149,813	22,182,463	24,955,636	25,069,034

40204 Closure Cost Escrow Fund

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenues					
Grants (Federal/State/Local)	-	-	-	-	-
Charges for Services Interest Income	- 244,639	- 116,013	- 150,000	- 150,000	- 100,000
Miscellaneous Revenues	244,039	-	150,000	150,000	100,000
Revenues Total	244,639	116,013	150,000	150,000	100,000
	244,033	110,013	130,000	150,000	100,000
Expenditures					
Personal Services	-	-	-	-	-
Operating	-	-	-	-	-
Internal Charges	-	-	-	-	-
Capital Equipment	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Services	-	-	-	-	-
Expenditures Total	-	-	-	-	-
 Revenues Over / (Under)	244,639	116,013	150,000	150,000	100,000
Transfers					
Interfund Transfers					
Transfers - In	620,918	588,770	-	-	800,000
Transfers - Out	-	-	-	-	-
Transfers Total	620,918	588,770	-	-	800,000
Net Change in Fund	865,557	704,783	150,000	150,000	900,000
Beginning Fund Balance	12,787,153	13,652,710	14,213,987	14,357,493	15,178,266
Ending Fund Balance	13,652,710	14,357,493	14,363,987	14,507,493	16,078,266

Seminole County Government Budget Comparison By Fund

50100 Property/Liability	/ Insurance Fund
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	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Charges for Services	8,860,809	3,119,765	3,174,000	3,174,000	2,800,000
nterest	240,314	82,810	10,000	10,000	15,000
Other Miscellaneous	781,273	30,047	30,000	30,000	30,000
Revenue Total	9,882,396	3,232,622	3,214,000	3,214,000	2,845,000
Expenditures					
Personal Services	405,667	261,724	183,919	183,919	149,082
Operating	5,183,778	2,407,613	3,018,780	2,518,780	2,563,278
nternal Charges / Other	5,285	84,251	55,931	55,931	60,683
Expenditures Total	5,594,730	2,753,588	3,258,630	2,758,630	2,773,043
Revenues Over / (Under) Expenditures	4,287,666	479,034	(44,630)	455,370	71,957
Sources / Uses					
Interfund Transfers					
Transfer Out	-	(11,420,833)	-	-	-
Interfund Transfers Total	-	(11,420,833)	-	-	-
Sources / Uses Total	-	(11,420,833)	-	-	
Fund Balance					
Net Change in Fund	4,287,666	(10,941,799)	(44,630)	455,370	71,957
Beginning Fund Balance	7,896,947	12,182,188	5,474,199	5,305,543	5,485,873
Ending Fund Balance	12,184,613	1,240,389	5,429,569	5,760,913	5,557,830
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		minole County Go dget Comparisor							
	50200 Workers' Compensation Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Charges for Services	-	2,324,655	1,506,000	1,506,000	1,150,000				
nterest	-	28,418	1,000	1,000	28,000				
Other Miscellaneous	-	414,242	656,000	656,000	1,169,000				
Revenue Total	-	2,767,315	2,163,000	2,163,000	2,347,000				
Expenditures									
Personal Services	-	109,848	75,421	75,421	124,932				
Dperating	-	2,050,379	1,974,979	2,274,979	3,178,250				
nternal Charges / Other	-	32,500	23,262	23,262	32,496				
Expenditures Total	-	2,192,727	2,073,662	2,373,662	3,335,678				
Revenues Over / (Under) Expenditures	-	574,588	89,338	(210,662)	(988,678)				
<u>Sources / Uses</u>									
nterfund Transfers									
Fransfer - In	-	7,500,000	-	-	-				
Fransfer Out	-	(1,861,781)	-	-	-				
Interfund Transfers Total	-	5,638,219	-	-	-				
Sources / Uses Total	-	5,638,219	-	-	-				
Fund Balance									
Net Change in Fund	-	6,212,807	89,338	(210,662)	(988,678)				
Beginning Fund Balance	-	-	6,251,219	6,220,314	5,613,717				
Ending Fund Balance	-	6,212,807	6,340,557	6,009,652	4,625,039				
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		minole County Good Strain Strain County Good Strain Strain Strain Strain Strain Strain Strain Strain Strain Str Strain Strain St							
	50300 Health Insurance Fund								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted				
Revenue									
Grants	-	-	-	-	50,000				
charges for Services	-	10,614,899	14,942,000	14,942,000	15,100,000				
nterest	-	40,060	50,000	50,000	50,000				
Other Miscellaneous	-	107,556	100,000	100,000	1,000,000				
Revenue Total	-	10,762,515	15,092,000	15,092,000	16,200,000				
Expenditures									
Personal Services	-	5,208	181,202	181,202	126,099				
perating	-	10,524,071	15,673,400	15,673,400	15,594,951				
nternal Charges / Other	-	-	66,351	66,351	134,550				
Expenditures Total	-	10,529,279	15,920,953	15,920,953	15,855,600				
Revenues Over / (Under) Expenditures	-	233,236	(828,953)	(828,953)	344,400				
Sources / Uses									
nterfund Transfers									
ransfer - In	-	5,782,614	-	-	-				
Interfund Transfers Total	-	5,782,614	-	-	-				
Sources / Uses Total	-	5,782,614	-	-	-				
und Balance									
Net Change in Fund	-	6,015,850	(828,953)	(828,953)	344,400				
Beginning Fund Balance	-	-	6,000,000	6,021,971	8,166,733				
Deginning Fund Dalance									

		inole County G get Compariso						
	60301 Leisure Services Donations Fund							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Interest	27	40	-	-	-			
Other Miscellaneous	8,020	2,450	-	3,200	-			
Revenue Total	8,047	2,490	-	3,200	-			
Expenditures								
Operating	3,258	1,554	-	8,928	7,204			
– Expenditures Total	3,258	1,554	-	8,928	7,204			
Revenues Over / (Under) Expenditures	4,789	936	-	(5,728)	(7,204)			
Sources / Uses								
Interfund Transfers								
Transfer - In	1,479	-	-	-				
Interfund Transfers Total	1,479	-	-	-	-			
Sources / Uses Total	1,479	-	-	-	-			
Fund Balance								
Net Change in Fund	6,268	936	-	(5,728)	(7,204)			
Beginning Fund Balance	(1,478)	4,791	-	5,728	7,204			
Ending Fund Balance	4,790	5,727	-	-	-			

Seminole County Government Budget Comparison By Fund

60302 Public Safety - System-wide Training

				•	,
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Charges for Services	41,990	-	-	-	-
Interest _	2,784	1,170	-	-	-
Revenue Total	44,774	1,170	-	-	
Expenditures					
Operating	12,376	55,566	58,000	70,769	36,214
Capital Equipment	-	32,157	-	-	-
Expenditures Total	12,376	87,723	58,000	70,769	36,214
Revenues Over / (Under) Expenditures	32,398	(86,553)	(58,000)	(70,769)	(36,214)
Sources / Uses					
Interfund Transfers					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
Fund Balance					
Net Change in Fund	32,398	(86,553)	(58,000)	(70,769)	(36,214)
Beginning Fund Balance	124,925	157,323	58,000	70,769	36,214
Ending Fund Balance	157,323	70,770	-	-	-

		inole County Go get Comparisor								
	603	60303 Libraries - Designated								
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted					
Revenue										
Interest	3,157	848	-	-	-					
Other Miscellaneous	32,844	38,335	25,000	25,000	-					
Revenue Total	36,001	39,183	25,000	25,000	-					
Expenditures										
Operating	106,778	66,343	69,087	69,884	977					
Capital Equipment	7,000	-	-	-	-					
Internal Charges / Other	-	5,521	6,023	6,023	6,274					
Library Books & Materials	214	674	10,000	10,000	-					
Expenditures Total	113,992	72,538	85,110	85,907	7,251					
Revenues Over / (Under) Expenditures	(77,991)	(33,355)	(60,110)	(60,907)	(7,251)					
Fund Balance										
Net Change in Fund	(77,991)	(33,355)	(60,110)	(60,907)	(7,251)					
Beginning Fund Balance	172,252	94,261	60,110	60,907	7,251					
– Ending Fund Balance	94,261	60,906	-	-	-					

		inole County Go get Comparisor			
	60304	Animal Se	rvices - Do	onations	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
nterest	1,909	995	-	-	-
Other Miscellaneous	22,983	30,611	-	-	-
Revenue Total	24,892	31,606	-	-	-
Expenditures					
Operating	14,696	34,497	95,000	104,641	95,902
– Expenditures Total	14,696	34,497	95,000	104,641	95,902
Revenues Over / (Under) Expenditures	10,196	(2,891)	(95,000)	(104,641)	(95,902)
Fund Balance					
Net Change in Fund	10,196	(2,891)	(95,000)	(104,641)	(95,902)
Beginning Fund Balance	97,335	107,531	95,000	104,641	95,902
_ Ending Fund Balance	107,531	104,640	-	-	-

		inole County Go get Comparisor			
	603	305 Historic	cal Commis	ssion	
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted
Revenue					
Interest	494	223	-	-	-
Other Miscellaneous	750	-	-	-	-
Revenue Total	1,244	223	-	-	-
Expenditures					
Operating	-	2,850	20,000	23,955	20,885
Expenditures Total	-	2,850	20,000	23,955	20,885
- Revenues Over / (Under) Expenditures	1,244	(2,627)	(20,000)	(23,955)	(20,885)
Fund Balance					
Net Change in Fund	1,244	(2,627)	(20,000)	(23,955)	(20,885)
Beginning Fund Balance	25,338	26,582	20,000	23,955	20,885
—					

		inole County G get Comparisor						
	60311 Seminole Expressway Authority							
	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2011 Amended	FY 2012 Adopted			
Revenue								
Interest	165	342	-	-				
Revenue Total	165	342	-	-	-			
Expenditures								
Operating	60	1,468	-	39,182	37,774			
Expenditures Total	60	1,468		39,182	37,774			
Revenues Over / (Under) Expenditures	105	(1,126)	-	(39,182)	(37,774			
Sources / Uses								
Interfund Transfers								
Transfer - In	40,204	<u> </u>	-	-	-			
Interfund Transfers Total	40,204	-	-	-	-			
Sources / Uses Total	40,204	-	-	-	-			
Fund Balance								
Net Change in Fund	40,309	(1,126)	-	(39,182)	(37,774			
Beginning Fund Balance _	-	40,309	-	39,182	37,774			
Ending Fund Balance	40,309	39,183	-	-	-			

Administration

Board of County Commissioners

County Attorney County Manager

Purchasing and Contracts

Mail Services

Document Management

Community Information

Business Process Management

Administration

Departmental Message

BOARD OF COUNTY COMMISSIONERS

A five member Board elected by the voters to represent the County's five districts. The Board is the legislative Branch of County government and is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. The Board takes official action through creation of policies, ordinances and resolutions at advertised public hearings and public meetings, and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners formulate policies that fulfill County government's responsibilities as identified in the County Charter, Florida Statutes, and the State Constitution, for the purpose of providing quality services to the citizens of Seminole County. The Board of County Commissioners provide the following services:

• Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community.

- · Communicate with the Public to ensure that County policies reflect the interests of the citizens.
- Provide information to the public to keep them informed of Seminole County's policies, services and direction.
- · Participate in community organizations so that policy decisions are made with as much information as possible.

COUNTY ATTORNEY

Conducts legal research and renders legal opinions, drafts, reviews and revises ordinances, resolutions, contracts, real property instruments and legislation. Negotiate and coordinate intergovernmental arrangements, defend or represent the County in judicial and administrative proceedings and provide real property acquisition services.

The County Attorney's Office ultimate purpose is to provide quality legal services in a timely manner to the Board of County Commissioners, it's subordinate offices and staff, other elected Constitutional Officers and their staff, and as otherwise directed by the Board of County Commissioners. The County Attorney's Office provides the following services:

• Emphasize integrity, economy and efficiency while maintaining quality in providing legal services.

• Participate in or monitor all litigation to which the County is a party, attempting to resolve all disputes outside the judicial framework.

• Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners.

• Maximize use of advances in information technology in performing legal research, compiling attorney work product and communicating that product to County Attorney Office customers.

COUNTY MANAGER

Facilitates the implementation and compliance of all Board of County Commissioners policies, directives and laws; and maintains cooperative and professional relations with County Constitutional Officers, other local, State and Federal governmental and community organizations to secure support for and promote understanding of Board policies and actions. The County manager serves as the Budget Officer and directs the preparation and administration of the County's annual budget; analyzes and makes recommendations to the Board.

The County Manager's Office ultimate purpose is to provide leadership, encourage and stimulate excellence throughout the organization to ensure the efficient and effective delivery of public services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners. The County Managers Office provides the following services:

• Ensure the delivery of quality and timely services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners.

• Cultivate, throughout the organization, a continuous improvement mindset and a customer service attitude that strives to anticipate, meet and exceed customer expectations.

- Facilitate communication across the organization.
- Provide information to the public regarding County services.
- Establish a partnership with the private sector in facilitating economic development and job creation in Seminole County.
- · Ensure long-term fiscal sustainability

PURCHASING AND CONTRACTS

The Purchasing and Contracts Division is comprised of the following services:

• Ensure County-wide compliance of the Purchasing code, policies and procedures, while maintaining an effective operation of the purchasing, contracting, and fixed assets process.

Administration

· Provide innovative procurement solutions, while maintaining customer satisfaction and achieving management's

objectives in the purchasing, contracting and fixed assets functions.

- · Achieve cost savings by using the competitive process and through negotiations.
- · Utilize new technological and procurement methods.
- Advance the utilization of e-procurement solutions that improve efficiency.
- · Administer the Purchasing Card Program, and conduct compliance checks.

MAIL SERVICES

Mail Services is comprised of the following services:

- · Receipt and distribution of mail and packages throughout the County
- · Processing of outgoing mail and packages from the County government

DOCUMENT MANAGEMENT

Document Management is comprised of the following services:

- · Printing & scanning services
- · Printer equipment maintenance, replacement and acquisition

COMMUNITY INFORMATION

Community Information is comprised of the following services:

- SGTV Administration & Operations, this includes the Brighthouse Grant.
- Graphic Design Services (Publications, Forms, SGTV, Website)

ENTERPRISE BUSINESS SOLUTIONS

The Enterprise Business Solutions (Project Management Office) Program consists the following services:

- Management of the Mail Services and Document Management programs
- · Analysis of business processes throughout the County
- · Recommendations for improvements to business processes throughout the County

		Admir	nistration				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	6,819,899	5,057,310	5,415,133	5,415,133	-	-100%	-100%
Operating Expenditures	1,530,464	995,315	1,561,401	1,511,401	-	-100%	-100%
Subtotal Operating	8,350,363	6,052,625	6,976,534	6,926,534	-	-100%	-100%
Internal Charges / Other	94,104	404,710	341,399	341,399	-	-100%	-100%
Cost Allocations (contra expenditure)	(429,684)	(3,094,006)	(3,621,146)	(3,621,146)	-	-100%	-100%
Total Operating	8,014,783	3,363,329	3,696,787	3,646,787	-	-100%	-100%
Capital Outlay	83,750	-	-	175,043	-	-%	-100%
Total Expenditures	8,098,533	3,363,329	3,696,787	3,821,830	-	-100%	-100%

Source of Funding	g	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund		8,098,533	3,363,329	3,696,787	3,821,830	-	-100%	-100%
	Total Budget	8,098,533	3,363,329	3,696,787	3,821,830	-	-100%	-100%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	84.00	60.00	60.00	60.00	60.00	-%	-%
Total Permanent FTE	84.00	60.00	60.00	60.00	60.00	-%	-%
Total FTE	84.00	60.00	60.00	60.00	60.00	-%	-%

Administration

Board of County Commissioners

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	926,563	939,287	916,696	916,696	-	-100%	-100%
Operating Expenditures	13,923	10,363	22,050	22,050	-	-100%	-100%
Subtotal Operating	940,486	949,650	938,746	938,746	-	-100%	-100%
Internal Charges / Other	5,413	38,619	38,428	38,428	-	-100%	-100%
Cost Allocations (contra expenditure)	-	(451,170)	(470,000)	(470,000)	-	-100%	-100%
Total Operating	945,899	537,099	507,174	507,174	-	-100%	-100%
Total Expenditures	945,899	537,099	507,174	507,174	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	945,899	537,099	507,174	507,174	-	-100%	-100%
Total Budget	945,899	537,099	507,174	507,174	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	10.00	10.00	10.00	10.00	10.00	-%	-%
Total Permanent FTE	10.00	10.00	10.00	10.00	10.00	-%	-%
Total FTE	10.00	10.00	10.00	10.00	10.00	-%	-%

		-	nistration				
		Count	y Attorney				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	1,564,002	1,529,475	1,720,007	1,720,007	-	-100%	-100%
Operating Expenditures	62,617	83,366	152,744	152,744	-	-100%	-100%
Subtotal Operating	1,626,619	1,612,841	1,872,751	1,872,751	-	-100%	-100%
Internal Charges / Other	15,839	92,894	76,514	76,514	-	-100%	-100%
Cost Allocations (contra expenditure)	-	(511,721)	(590,000)	(590,000)	-	-100%	-100%
Total Operating	1,642,458	1,194,014	1,359,265	1,359,265	-	-100%	-100%
Total Expenditures	1,642,458	1,194,014	1,359,265	1,359,265		-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	1,642,458	1,194,014	1,359,265	1,359,265	-	-100%	-100%
Total Budget	1,642,458	1,194,014	1,359,265	1,359,265	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	17.00	16.00	16.00	16.00	16.00	-%	-%
Total Permanent FTE	17.00	16.00	16.00	16.00	16.00	-%	-%
Total FTE	17.00	16.00	16.00	16.00	16.00	-%	-%

		Admiı	nistration				
		Count	y Manager				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	711,797	465,935	647,316	647,316	-	-100%	-100%
Operating Expenditures	191,432	186,148	201,083	201,083	-	-100%	-100%
Subtotal Operating	903,229	652,083	848,399	848,399	-	-100%	-100%
Internal Charges / Other	5,047	62,935	35,876	35,876	-	-100%	-100%
Cost Allocations (contra expenditure)	-	(341,722)	(420,000)	(420,000)	-	-100%	-100%
Total Operating	908,276	373,296	464,275	464,275	-	-100%	-100%
Total Expenditures	908,276	373,296	464,275	464,275	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	908,276	373,296	464,275	464,275	-	-100%	-100%
Total Budget	908,276	373,296	464,275	464,275	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	6.00	5.00	5.00	5.00	5.00	-%	-%
Total Permanent FTE	6.00	5.00	5.00	5.00	5.00	-%	-%
Total FTE	6.00	5.00	5.00	5.00	5.00	-%	-%

Administration

Purchasing and Contracts

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	864,143	896,561	942,093	942,093	-	-100%	-100%
Operating Expenditures	29,299	27,947	36,358	36,358	-	-100%	-100%
Subtotal Operating	893,442	924,508	978,451	978,451	-	-100%	-100%
Internal Charges / Other	11,852	71,316	72,328	72,328	-	-100%	-100%
Cost Allocations (contra expenditure)	-	(459,611)	(460,000)	(460,000)	-	-100%	-100%
Total Operating	905,294	536,213	590,779	590,779	-	-100%	-100%
Total Expenditures	905,294	536,213	590,779	590,779	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	905,294	536,213	590,779	590,779	-	-100%	-100%
Total Budget	905,294	536,213	590,779	590,779	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	13.00	12.00	13.00	13.00	13.00	8%	-%
Total Permanent FTE	13.00	12.00	13.00	13.00	13.00	8%	-%
Total FTE	13.00	12.00	13.00	13.00	13.00	8%	-%

		-	nistration Services				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	178,728	154,875	149,094	149,094	-	-100%	-100%
Operating Expenditures	436,913	426,144	471,500	471,500	-	-100%	-100%
Subtotal Operating	615,641	581,019	620,594	620,594	-	-100%	-100%
Internal Charges / Other	443	8,189	18,238	18,238	-	-100%	-100%
Cost Allocations (contra expenditure)	(429,684)	(684,207)	(625,604)	(625,604)	-	-100%	-100%
Total Operating	186,400	(94,999)	13,228	13,228	-	-100%	-100%
Total Expenditures	186,400	(94,999)	13,228	13,228	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	186,400	(94,999)	13,228	13,228	-	-100%	-100%
Total Budget	186,400	(94,999)	13,228	13,228	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	3.50	3.00	3.00	3.00	3.00	-%	-%
Total Permanent FTE	3.50	3.00	3.00	3.00	3.00	-%	-%
Total FTE	3.50	3.00	3.00	3.00	3.00	-%	-%

Administration

Document Management

			-				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	127,393	158,271	158,797	158,797	-	-100%	-100%
Operating Expenditures	217,742	237,988	638,616	588,616	-	-100%	-100%
Subtotal Operating	345,135	396,259	797,413	747,413	-	-100%	-100%
Internal Charges / Other	855	27,841	13,474	13,474	-	-100%	-100%
Cost Allocations (contra expenditure)	-	(398,507)	(605,542)	(605,542)	-	-100%	-100%
Total Operating	345,990	25,593	205,345	155,345	-	-100%	-100%
Capital Outlay	-	-	-	30,000	-	-%	-100%
Total Expenditures	345,990	25,593	205,345	185,345	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	345,990	25,593	205,345	185,345	-	-100%	-100%
Total Budget	345,990	25,593	205,345	185,345	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	2.50	3.00	3.00	3.00	3.00	-%	-%
Total Permanent FTE	2.50	3.00	3.00	3.00	3.00	-%	-%

Administration

Community Information

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	766,953	422,014	403,019	403,019	-	-100%	-100%
Operating Expenditures	62,742	22,649	38,550	38,550	-	-100%	-100%
Subtotal Operating	829,695	444,663	441,569	441,569	-	-100%	-100%
Internal Charges / Other	23,625	77,554	65,185	65,185	-	-100%	-100%
Cost Allocations (contra expenditure)	-	-	(210,000)	(210,000)	-	-%	-100%
Total Operating	853,320	522,217	296,754	296,754	-	-100%	-100%
Capital Outlay	41,121	-	-	145,043	-	-%	-100%
Total Expenditures	894,441	522,217	296,754	441,797	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	894,441	522,217	296,754	441,797	-	-100%	-100%
Total Budget	894,441	522,217	296,754	441,797	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	10.00	5.00	5.00	5.00	5.00	-%	-%
Total Permanent FTE	10.00	5.00	5.00	5.00	5.00	-%	-%
Total FTE	10.00	5.00	5.00	5.00	5.00	-%	-%

Administration

Business Process Management

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Personal Services	1,680,320	490,892	478,111	478,111	-	-100%	-100%
Operating Expenditures	515,796	710	500	500	-	-100%	-100%
Subtotal Operating	2,196,116	491,602	478,611	478,611	-	-100%	-100%
Internal Charges / Other	31,030	25,362	21,356	21,356	-	-100%	-100%
Cost Allocations (contra expenditure)	-	(247,068)	(240,000)	(240,000)	-	-100%	-100%
Total Operating	2,227,146	269,896	259,967	259,967	-	-100%	-100%
Capital Outlay	42,629	-	-	-	-	-%	-%
Total Expenditures	2,269,775	269,896	259,967	259,967	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
General Fund	2,269,775	269,896	259,967	259,967	-	-100%	-100%
Total Budget	2,269,775	269,896	259,967	259,967	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Approved	Actual Variance	Amended Variance
Full-Time	22.00	6.00	5.00	5.00	5.00	-17%	-%
Total Permanent FTE	22.00	6.00	5.00	5.00	5.00	-17%	-%
Total FTE	22.00	6.00	5.00	5.00	5.00	-17%	-%

Central Services

Central Services Business Office Facilities Fleet Management Property/Liability Insurance Workers' Compensation Insurance Health Insurance Human Resources Network Infrastructure Support & Maintenance Customer Help Desk Workstation Support & Maintenance Telephone Support & Maintenance Geographic Information Systems (GIS) Enterprise Application Support

Central Services

Departmental Message

The Central Services Department provides internal support to the entire County through the seamless delivery of shared services, and the acquisition, construction, maintenance and disposal of shared assets. As an internal support department, Central Services continually looks for ways to provide quality customer service, foster accountability, and assist all County programs to work more efficiently.

The Central Services Department is comprised of the following Programs:

1) Central Services Business Office – This program provides centralized administration and oversight; financial and budgetary management; personnel and long-range planning; and contracting and purchasing support for all programs within the Department.

2) Facilities Maintenance Program – This program provides acquisition, construction and management services for County buildings and property through the following services:

• Construction Management – Manages the design, construction and installation of new buildings, space, renovations and building additions for County facilities.

• Property Management – Maintenance of ownership records, land acquisition and disposal, facility leases, building service contracts and right-of-way and non-right-of-way ground maintenance.

• Building Maintenance and Repair – Includes both the scheduled routine maintenance of buildings, and the timely response to unscheduled repair requests.

• Pro-Active Maintenance – Replacement and maintenance of key, long-life building systems such as roofs, HVAC and building envelopes.

• Records Management – Manages the long-term storage of County physical/paper records as required by statute.

3) Fleet Management Program – This program provides acquisition, repair, maintenance and disposal services for County vehicles and equipment. The Fleet program also manages the acquisition, storage and distribution of fuel for County vehicles and equipment.

4) Property & Liability Insurance – This program has the responsibility for mitigating financial and legal risk throughout the County through the management of property and liability exposures and claims.

5) Workers Compensation – This program has the responsibility for mitigating financial and legal risk throughout the County through the implementation and review of employee safety programs and through management of worker injury claims.

6) Health Insurance – This program manages the BOCC employee health self-insurance program, as well as the other health, life, and disability plans offered to BOCC employees.

7) Human Resources Administration – This program provides resource management administration, compensation and performance management, employee records, employee programs, and employee training & development.

8) Network Infrastructure Support & Maintenance – This program maintains the technology network infrastructure including software and hardware necessary for the delivery of the following shared services: email, internet access, network security, electronic file storage, and housing of multi-departmental software.

9) Customer Help Desk – This program provides countywide telephone operator assistance and call routing, and first line response to requests for technical assistance. This program also provides certain other higher level technical assistance as well as escalation of complex requests to the appropriate responders.

10) Workstation Support & Maintenance – This program provides assistance with the acquisition, maintenance, and disposal of computer workstations throughout the County.

11) Telephone Support & Maintenance – This program provides assistance with desktop telephone hardware and line services, as well as cell phone hardware, accessories, and calling plans.

12) Geographic Information Systems (GIS) - This program creates detailed, layered, addressable, electronic maps of
Central Services

County physical assets and infrastructure systems.

13) Enterprise Application Support – This program works with end users to create, build, and support enhancements and interfaces to software applications.

		Centra	Services				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	6,939,339	7,130,518	7,206,375	7,206,375	6,901,492	-3%	-4%
Operating Expenditures	23,519,830	33,298,358	41,389,390	42,016,064	40,239,092	21%	-4%
Transfers	-	13,282,614	-	-	-	-100%	-%
Subtotal Operating	30,459,169	53,711,490	48,595,765	49,222,439	47,140,584	-12%	-4%
Internal Charges / Other	1,731,075	2,344,091	1,119,722	1,172,608	898,305	-62%	-23%
Cost Allocations (contra expenditure)	(8,744,622)	(15,244,813)	(16,839,865)	(16,839,865)	(15,722,954)	3%	-7%
Total Operating	23,445,622	40,810,768	32,875,622	33,555,182	32,315,935	-21%	-4%
Capital Outlay	25,836,224	13,894,640	812,398	12,598,407	378,685	-97%	-97%
Total Expenditures	49,281,846	54,705,408	33,688,020	46,153,589	32,694,620	-40%	-29%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	21,470,133	12,740,390	10,428,358	17,843,253	10,549,709	-17%	-41%
Facilities Maintenance Fund - GF	378,994	112,488	167,919	1,478,677	180,590	61%	-88%
Transportation Trust Fund	421,443	-	-	-	-	-%	-%
Tourist Development Fund/ 3% Ta:	-	282,147	-	129,124	-	-100%	-100%
ARRA - Energy & Conservation Gr	-	10,460	1,575,870	1,545,298	-	-100%	-100%
Court Facilities-Circuit	9	-	-	-	-	-%	-%
Jail Project/2005	21,009,125	12,761,264	262,628	1,593,862	-	-100%	-100%
Courthouse Projects Fund	75,897	40,451	-	2,510,130	-	-100%	-100%
Water And Sewer Operating Fund	206,352	-	-	-	-	-%	-%
Solid Waste Fund	125,163	-	-	-	-	-%	-%
Property/Liability Insurance Fund	5,594,730	14,174,421	3,258,630	2,758,630	2,773,043	-80%	1%
Workers' Compensation Fund	-	4,054,508	2,073,662	2,373,662	3,335,678	-18%	41%
Health Insurance Fund	-	10,529,279	15,920,953	15,920,953	15,855,600	51%	-%
Total Budget	49,281,846	54,705,408	33,688,020	46,153,589	32,694,620	-40%	-29%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	103.00	118.00	102.00	102.00	100.00	-15%	-2%
Part-Time	0.75	1.25	1.25	1.25	1.55	24%	24%
Total Permanent FTE	103.75	119.25	103.25	103.25	101.55	-15%	-2%
Total FTE	103.75	119.25	103.25	103.25	101.55	-15%	-2%

Central Services

Central Services Business Office

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	258,121	257,658	435,928	435,928	499,414	94%	15%
Operating Expenditures	1,946	576	3,393	6,201	2,150	273%	-65%
Subtotal Operating	260,067	258,234	439,321	442,129	501,564	94%	13%
Internal Charges / Other	2,388	13,216	23,785	23,785	17,400	32%	-27%
Cost Allocations (contra expenditure)	-	(129,732)	-	-	-	-100%	-%
Total Operating	262,455	141,718	463,106	465,914	518,964	266%	11%
Capital Outlay	33,933	-	-	-	-	-%	-%
Total Expenditures	296,388	141,718	463,106	465,914	518,964	266%	11%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	296,388	141,718	463,106	465,914	518,964	266%	11%
Total Budget	296,388	141,718	463,106	465,914	518,964	266%	11%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	3.00	3.00	6.00	6.00	7.00	133%	17%
Total Permanent FTE	3.00	3.00	6.00	6.00	7.00	133%	17%
Total FTE	3.00	3.00	6.00	6.00	7.00	133%	17%

Central Services Facilities										
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Personal Services	2,547,177	2,438,668	2,474,150	2,474,150	2,293,008	-6%	-7%			
Operating Expenditures	8,658,825	7,793,962	9,331,804	10,155,670	7,992,414	3%	-21%			
Subtotal Operating	11,206,002	10,232,630	11,805,954	12,629,820	10,285,422	1%	-19%			
Internal Charges / Other	125,528	306,414	425,885	456,541	351,619	15%	-23%			
Cost Allocations (contra expenditure)	(966,594)	(1,332,193)	(3,892,790)	(3,892,790)	(3,319,210)	149%	-15%			
Total Operating	10,364,936	9,206,851	8,339,049	9,193,571	7,317,831	-21%	-20%			
Capital Outlay	25,704,002	13,856,060	812,398	12,578,407	378,685	-97%	-97%			
Total Expenditures	36,068,938	23,062,911	9,151,447	21,771,978	7,696,516	-67%	-65%			

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	13,851,955	9,856,101	7,145,030	14,514,887	7,515,926	-24%	-48%
Facilities Maintenance Fund - GF	378,994	112,488	167,919	1,478,677	180,590	61%	-88%
Transportation Trust Fund	421,443	-	-	-	-	-%	-%
Tourist Development Fund/ 3% Ta:	-	282,147	-	129,124	-	-100%	-100%
ARRA - Energy & Conservation Gr	-	10,460	1,575,870	1,545,298	-	-100%	-100%
Court Facilities-Circuit	9	-	-	-	-	-%	-%
Jail Project/2005	21,009,125	12,761,264	262,628	1,593,862	-	-100%	-100%
Courthouse Projects Fund	75,897	40,451	-	2,510,130	-	-100%	-100%
Water And Sewer Operating Fund	206,352	-	-	-	-	-%	-%
Solid Waste Fund	125,163	-	-	-	-	-%	-%
Total Budget	36,068,938	23,062,911	9,151,447	21,771,978	7,696,516	-67%	-65%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	43.00	41.00	40.40	40.40	39.00	-5%	-3%
Total Permanent FTE	43.00	41.00	40.40	40.40	39.00	-5%	-3%
Total FTE	43.00	41.00	40.40	40.40	39.00	-5%	-3%

			I Services anagement				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	135,104	136,913	136,407	136,407	133,766	-2%	-2%
Operating Expenditures	5,967,107	6,076,161	7,318,723	7,318,723	7,762,168	28%	6%
Subtotal Operating	6,102,211	6,213,074	7,455,130	7,455,130	7,895,934	27%	6%
Internal Charges / Other	3,038	20,898	73,483	86,255	36,639	75%	-58%
Cost Allocations (contra expenditure)	(5,157,298)	(5,724,029)	(7,391,895)	(7,391,895)	(7,841,845)	37%	6%
Total Operating	947,951	509,943	136,718	149,490	90,728	-82%	-39%
Total Expenditures	947,951	509,943	136,718	149,490	90,728	-82%	-39%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	947,951	509,943	136,718	149,490	90,728	-82%	-39%
Total Budget	947,951	509,943	136,718	149,490	90,728	-82%	-39%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	2.00	2.00	2.00	2.00	2.00	-%	-%
Total Permanent FTE	2.00	2.00	2.00	2.00	2.00	-%	-%
Total FTE	2.00	2.00	2.00	2.00	2.00	-%	-%

Central Services

Property/Liability Insurance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	405,667	261,724	183,919	183,919	149,082	-43%	-19%
Operating Expenditures	5,183,778	2,407,613	3,018,780	2,518,780	2,563,278	6%	2%
Transfers	-	11,420,833	-	-	-	-100%	-%
Subtotal Operating	5,589,445	14,090,170	3,202,699	2,702,699	2,712,360	-81%	0%
Internal Charges / Other	5,285	84,251	55,931	55,931	60,683	-28%	8%
Total Operating	5,594,730	14,174,421	3,258,630	2,758,630	2,773,043	-80%	1%
Total Expenditures	5,594,730	14,174,421	3,258,630	2,758,630	2,773,043	-80%	1%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Property/Liability Insurance Fund	5,594,730	14,174,421	3,258,630	2,758,630	2,773,043	-80%	1%
Total Budget	5,594,730	14,174,421	3,258,630	2,758,630	2,773,043	-80%	1%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	6.00	3.25	2.05	2.05	2.20	-32%	7%
Total Permanent FTE	6.00	3.25	2.05	2.05	2.20	-32%	7%
Total FTE	6.00	3.25	2.05	2.05	2.20	-32%	7%

Central Services

Workers' Compensation Insurance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	109,848	75,421	75,421	124,932	14%	66%
Operating Expenditures	-	2,050,379	1,974,979	2,274,979	3,178,250	55%	40%
Transfers	-	1,861,781	-	-	-	-100%	-%
Subtotal Operating	-	4,022,008	2,050,400	2,350,400	3,303,182	-18%	41%
Internal Charges / Other	-	32,500	23,262	23,262	32,496	-%	40%
Total Operating	-	4,054,508	2,073,662	2,373,662	3,335,678	-18%	41%
Total Expenditures	-	4,054,508	2,073,662	2,373,662	3,335,678	-18%	41%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Workers' Compensation Fund	-	4,054,508	2,073,662	2,373,662	3,335,678	-18%	41%
Total Budget	-	4,054,508	2,073,662	2,373,662	3,335,678	-18%	41%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	1.75	1.05	1.05	1.80	3%	71%
Total Permanent FTE	-	1.75	1.05	1.05	1.80	3%	71%
Total FTE	-	1.75	1.05	1.05	1.80	3%	71%

Central Services Health Insurance										
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Personal Services	-	5,208	181,202	181,202	126,099	2,321%	-30%			
Operating Expenditures	-	10,524,071	15,673,400	15,673,400	15,594,951	48%	-1%			
Subtotal Operating	-	10,529,279	15,854,602	15,854,602	15,721,050	49%	-1%			
Internal Charges / Other	-	-	66,351	66,351	134,550	-%	103%			
Total Operating	-	10,529,279	15,920,953	15,920,953	15,855,600	51%	0%			
Total Expenditures	-	10,529,279	15,920,953	15,920,953	15,855,600	51%	-%			
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Health Insurance Fund	-	10,529,279	15,920,953	15,920,953	15,855,600	51%	-%			
Total Budget	-	10,529,279	15,920,953	15,920,953	15,855,600	51%	-%			
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Full-Time	-		2.50	2.50	1.75	-%	-30%			
Total Permanent FTE	-	-	2.50	2.50	1.75	-%	-30%			
Total FTE	-	-	2.50	2.50	1.75	-%	-30%			

			I Services Resources				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	889,653	762,459	669,835	669,835	625,763	-18%	-7%
Operating Expenditures	192,492	178,389	228,794	228,794	145,718	-18%	-36%
Subtotal Operating	1,082,145	940,848	898,629	898,629	771,481	-18%	-14%
Internal Charges / Other	14,556	144,844	122,181	122,181	104,801	-28%	-14%
Cost Allocations (contra expenditure)	-	(515,045)	(500,000)	(500,000)	(530,000)	3%	6%
Total Operating	1,096,701	570,647	520,810	520,810	346,282	-39%	-34%
Total Expenditures	1,096,701	570,647	520,810	520,810	346,282	-39%	-34%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,096,701	570,647	520,810	520,810	346,282	-39%	-34%
Total Budget	1,096,701	570,647	520,810	520,810	346,282	-39%	-34%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	12.00	10.00	9.00	9.00	8.25	-18%	-8%
Part-Time	-	0.50	0.50	0.50	0.80	60%	60%
Total Permanent FTE	12.00	10.50	9.50	9.50	9.05	-14%	-5%
Total FTE	12.00	10.50	9.50	9.50	9.05	-14%	-5%

Central Services

Network Infrastructure Support & Maintenance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,538,658	1,730,449	899,678	899,678	982,609	-43%	9%
Operating Expenditures	384,472	482,140	1,596,930	1,596,930	1,210,725	151%	-24%
Subtotal Operating	1,923,130	2,212,589	2,496,608	2,496,608	2,193,334	-1%	-12%
Internal Charges / Other	1,310,284	1,632,315	63,338	72,796	15,776	-99%	-78%
Cost Allocations (contra expenditure)	-	(3,219,847)	(2,436,000)	(2,436,000)	(2,158,435)	-33%	-11%
Total Operating	3,233,414	625,057	123,946	133,404	50,675	-92%	-62%
Total Expenditures	3,233,414	625,057	123,946	133,404	50,675	-92%	-62%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	3,233,414	625,057	123,946	133,404	50,675	-92%	-62%
Total Budget	3,233,414	625,057	123,946	133,404	50,675	-92%	-62%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	20.00	57.00	10.00	10.00	11.00	-81%	10%
Part-Time	-	0.75	-	-	-	-100%	-%
Total Permanent FTE	20.00	57.75	10.00	10.00	11.00	-81%	10%
Total FTE	20.00	57.75	10.00	10.00	11.00	-81%	10%

Central Services

Customer Help Desk

			-				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	-	454,198	454,198	379,014	-%	-17%
Operating Expenditures	-	-	6,850	6,850	5,720	-%	-16%
Subtotal Operating	-	-	461,048	461,048	384,734	0%	-17%
Internal Charges / Other	-	-	55,111	55,111	36,937	-%	-33%
Total Operating	-	-	516,159	516,159	421,671	0%	-18%
Total Expenditures		-	516,159	516,159	421,671	-%	-18%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	-	-	516,159	516,159	421,671	-%	-18%
Total Budget	-	-	516,159	516,159	421,671	-%	-18%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	-	8.00	8.00	7.00	-%	-13%
Total Permanent FTE	-	-	8.00	8.00	7.00	-%	-13%
Total FTE	-	-	8.00	8.00	7.00	-%	-13%

Central Services

Workstation Support & Maintenance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	821,488	673,167	553,848	553,848	395,720	-41%	-29%
Operating Expenditures	3,012,670	2,728,112	934,094	934,094	651,106	-76%	-30%
Subtotal Operating	3,834,158	3,401,279	1,487,942	1,487,942	1,046,826	-69%	-30%
Internal Charges / Other	250,382	102,163	132,724	132,724	28,769	-72%	-78%
Cost Allocations (contra expenditure)	(2,620,730)	(3,402,806)	(1,619,140)	(1,619,140)	(1,080,918)	-68%	-33%
Total Operating	1,463,810	100,636	1,526	1,526	(5,323)	-105%	-449%
Total Expenditures	1,463,810	100,636	1,526	1,526	(5,323)	-105%	-449%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,463,810	100,636	1,526	1,526	(5,323)	-105%	-449%
Total Budget	1,463,810	100,636	1,526	1,526	(5,323)	-105%	-449%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	12.00	-	8.00	8.00	6.00	-%	-25%
Total Permanent FTE	12.00	-	8.00	8.00	6.00	-%	-25%
Total FTE	12.00	-	8.00	8.00	6.00	-%	-25%

Central Services

Telephone Support & Maintenance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	331,418	144,403	144,403	197,945	-40%	37%
Operating Expenditures	-	725,752	855,637	855,637	721,035	-1%	-16%
Subtotal Operating	-	1,057,170	1,000,040	1,000,040	918,980	-13%	-8%
Internal Charges / Other	-	-	-	-	11,359	-%	-%
Cost Allocations (contra expenditure)	-	(921,161)	(1,000,040)	(1,000,040)	(792,546)	-14%	-21%
Total Operating	-	136,009	-	-	137,793	1%	0%
Total Expenditures	-	136,009			137,793	1%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	-	136,009	-	-	137,793	1%	-%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	-	2.00	2.00	3.00	-%	50%
Total Permanent FTE	-	-	2.00	2.00	3.00	-%	50%
Total FTE	-	-	2.00	2.00	3.00	-%	50%

-

136,009

-

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Total Budget

1%

137,793

-

-%

Central Services

Geographic Information Systems (GIS)

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	343,471	-	437,654	437,654	441,052	-%	1%
Operating Expenditures	118,540	-	121,425	121,425	121,906	-%	-%
Subtotal Operating	462,011	-	559,079	559,079	562,958	0%	1%
Internal Charges / Other	19,614	-	47,275	47,275	40,222	-%	-15%
Total Operating	481,625	-	606,354	606,354	603,180	0%	-1%
Capital Outlay	98,289	-	-	-	-	-%	-%
Total Expenditures	579,914	-	606,354	606,354	603,180	-%	-1%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	579,914	-	606,354	606,354	603,180	-%	-1%
Total Budget	579,914	-	606,354	606,354	603,180	-%	-1%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	5.00	-	5.00	5.00	5.00	-%	-%
Part-Time	0.75	-	0.75	0.75	0.75	-%	-%
Total Permanent FTE	5.75	-	5.75	5.75	5.75	-%	-%
Total FTE	5.75	-	5.75	5.75	5.75	-%	-%

Central Services

Enterprise Application Support

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	423,006	559,732	559,732	553,088	31%	-1%
Operating Expenditures	-	331,203	324,581	324,581	289,671	-13%	-11%
Subtotal Operating	-	754,209	884,313	884,313	842,759	12%	-5%
Internal Charges / Other	-	7,490	30,396	30,396	27,054	261%	-11%
Total Operating	-	761,699	914,709	914,709	869,813	14%	-5%
Capital Outlay	-	38,580	-	20,000	-	-100%	-100%
Total Expenditures	-	800,279	914,709	934,709	869,813	9%	-7%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	-	800,279	914,709	934,709	869,813	9%	-7%
Total Budget	-	800,279	914,709	934,709	869,813	9%	-7%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	-	6.00	6.00	6.00	-%	-%
Total Permanent FTE	-		6.00	6.00	6.00	-%	-%
Total FTE	-	-	6.00	6.00	6.00	-%	-%

Central Services

		FY 2011/12
ProjectNumber	<u>ProjectTitle</u>	Adopted
00273920	HVAC - General Government	41,900
00273921	HVAC - Leisure	141,150
00273922	HVAC - Solid Waste	6,850
00273930	Roof Capital Maintenance - General Government	138,690
00273931	Roof Capital Maintenance - Leisure	39,405
00273932	Roof Capital Maintenance - Roads	10,690
Total		378,685

Community Services

Community Service Business Office County Health Department Adoption Support Mandated Services - Community Services Substance and Drug Abuse Adult Drug Court Grant Child Mental Health Initiative Supervised Visitation Veterans Services County Low Income Assistance Grant Low Income Assistance Community Development Grants Prosecution Alternatives For Youth (PAY) DJJ Pre-disposition Detention Services Teen Court

Community Services

Departmental Message

The Community Service department provides oversight and ensures compliance for several local, state and federal governmental contracts and grants. The Department acts as a liaison for the county on activities and issues that involve juvenile diversion, public health, and social services. The Department Director establishes and maintains working relationships with public officials, School Board, law enforcement, State and local District offices for Juvenile Justice, Social Services, Department of Children and Families, Community Affairs, etc., numerous community committees and public interest groups and serve as both a representative for the county and a liaison with the Board of County Commissioners and these diverse groups.

The Community Services Department is comprised of the following programs: 1) Business Office – provides managerial & fiscal support for grants and mandated programs.

2) County Health Department – provides services to ensure public health & wellness and promote health care standards. Services include medical, dental, inspections/investigations and vital statistics.

3) Adoption Support - provides support to pregnant women who are placing their child(ren) for adoption.

4) Mandated Low Income Assistance – these programs are mandated by state statute and all ensure services and support for indigent care. These programs are: Health Care Responsibility Act (HCRA), Medicaid, Indigent Burial, Mental Healthcare, Central Florida Regional Hospital (County Hospitalization), Child Protection Team and Medical Examiner.

5) Substance and Drug Abuse - funding is utilized to reduce the incidence and consequence of drug abuse.

6) Adult Drug Court grant - provides jail diversion for low level offenders who have a substance abuse disorder.

7) Child Mental Health Initiative - Grant project Families and Communities Together in Seminole as provided in Section 561 of the Public Health Service Act. A collaborative effort between Seminole County the Center for Mental Health Services (CMHS), Substance Abuse and Mental Health Services Administration (SAMHSA).

8) Supervised Visitation - a Cooperative Agreement with the Department of Justice and Seminole County and its project partners to increase available supervised visitation and safe exchange services for victims of domestic violence, child abuse, sexual assault, teen dating violence, and stalking.

9) Veterans Services Program - ensures Seminole County veterans and their dependents obtain benefits due to them.

10) County Low Income Assistance – provides short term support to those citizens experiencing a financial hardship by providing limited financial assistance for rent, utilities and dental needs. This program also provides funding to local non-profit agencies that provide services to address a multitude of social service needs within our community.

11) Grant Low Income Assistance – through state and federal governmental grants these services improve the living conditions of low income residents through the provision of affordable permanent, rental and/or transitional housing, purchase assistance, rehabilitation or reconstruction, new home construction, foreclosure prevention, time limited rental assistance, demolition of slum and blight, infrastructure improvements and purchase and reoccupy foreclosed homes in targeted areas. These grants are State Housing Initiative Partnership (SHIP), HOME, Community Development block Grants (CDBG), Neighborhood Stabilization Program (NSP) and Community Services Block Grant.

12) Community Development Grants - The portion of grant funding that includes infrastructure improvements, park rehabilitation and capital projects.

13) Prosecution Alternatives for Youth – provides diversion from the juvenile justice system for low level youth offenders through community arbitration and counseling services for mental health, substance abuse, anger management and conflict resolution.

14) DJJ Pre-detention Services – provides state mandated funding for pre-detention care for Seminole County youth.

15) Teen Court Program – provides a diversionary court process for first-time youth offenders.

	Community Services										
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance				
Personal Services	2,116,282	2,244,692	2,276,929	2,326,929	2,353,214	5%	1%				
Operating Expenditures	8,001,682	10,128,297	11,843,760	13,496,433	12,843,504	27%	-5%				
Grants & Aids	7,874,667	9,418,336	14,966,767	18,822,979	16,294,070	73%	-13%				
Subtotal Operating	17,992,630	21,791,325	29,087,456	34,646,341	31,490,788	45%	-9%				
Internal Charges / Other	43,320	299,338	304,922	328,528	251,193	-16%	-24%				
Total Operating	18,035,950	22,090,663	29,392,378	34,974,869	31,741,981	44%	-9 %				
Capital Outlay	237,207	229,297	423,010	1,102,480	-	-100%	-100%				
Total Expenditures	18,273,157	22,319,960	29,815,388	36,077,349	31,741,981	42%	-12%				

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	9,021,886	10,246,778	10,483,282	11,420,675	10,135,040	-1%	-11%
Adult Drug Court	-	151,551	492,485	354,444	299,867	98%	-15%
Community Development Block Gr	1,716,935	2,636,600	5,286,846	5,055,815	4,092,256	55%	-19%
HOME Program Grant	1,567,633	759,429	3,160,891	2,878,822	2,851,757	276%	-1%
Emergency Shelter Grants	106,524	105,877	106,003	106,384	107,801	2%	1%
Community Svc Block Grant	232,658	164,380	230,875	323,772	147,480	-10%	-54%
HHR - Hurricane Housing Recover	23,008	-	-	-	-	-%	-%
Community Services Grants	195,934	242,559	1,266,518	3,264,220	3,786,770	1,461%	16%
Neighborhood Stabilization Progra	1,372,287	4,605,496	2,096,237	6,334,053	5,471,403	19%	-14%
ARRA - Community Services Stimu	-	1,220,562	914,663	786,839	206,553	-83%	-74%
SHIP - Affordable Housing 06/07	1,261,012	-	-	-	-	-%	-%
SHIP - Affordable Housing 07/08	2,539,362	1,924,791	1,007,286	59,499	-	-100%	-100%
SHIP - Affordable Housing 08/09	1,213	18,463	4,021,225	4,498,686	3,092,610	16,650%	-31%
SHIP - Affordable Housing 09/10	-	-	493,388	678,429	678,429	-%	-%
SHIP - Affordable Housing 10/11	-	-	-	23,658	97,233	-%	311%
AFFORDABLE HOUSING 11/12	-	-	-	-	489,314	-%	-%
Alcohol/Drug Abuse Fund	71,032	45,442	71,000	89,996	97,291	114%	8%
Teen Court Fund	163,673	198,032	184,689	202,057	188,177	-5%	-7%
Total Budget	18,273,157	22,319,960	29,815,388	36,077,349	31,741,981	42%	-12%
	FY 2008/09	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12	Actual	Amended

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	35.00	34.00	34.00	34.00	34.00	-%	-%
Total Permanent FTE	35.00	34.00	34.00	34.00	34.00	-%	-%
Temporary/Interns	-	-	-	-	2.00	-%	-%
Total Non-Permanent FTE	-	-	-	-	2.00	-%	-%
Total FTE	35.00	34.00	34.00	34.00	36.00	6%	6%

Community Services

Community Service Business Office

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	147,529	179,666	177,373	160,363	162,413	-10%	1%
Operating Expenditures	10,723	1,448	2,150	2,150	2,150	48%	-%
Subtotal Operating	158,252	181,114	179,523	162,513	164,563	-9%	1%
Internal Charges / Other	3,525	15,374	14,668	14,668	10,976	-29%	-25%
Total Operating	161,777	196,488	194,191	177,181	175,539	-11%	-1%
Total Expenditures	161,777	196,488	194,191	177,181	175,539	-11%	-1%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	161,777	196,488	194,191	177,181	175,539	-11%	-1%
Total Budget	161,777	196,488	194,191	177,181	175,539	-11%	-1%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	2.00	2.00	2.00	2.00	2.00	-%	-%
Total Permanent FTE	2.00	2.00	2.00	2.00	2.00	-%	-%
Total FTE	2.00	2.00	2.00	2.00	2.00	-%	-%

Community Services

County Health Department

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	807,970	891,781	927,970	927,970	927,970	4%	-%
Grants & Aids	30,000	-	-	-	-	-%	-%
Subtotal Operating	837,970	891,781	927,970	927,970	927,970	4%	0%
Internal Charges / Other	-	106,373	133,929	156,429	98,196	-8%	-37%
Total Operating	837,970	998,154	1,061,899	1,084,399	1,026,166	3%	-5%
Total Expenditures	837,970	998,154	1,061,899	1,084,399	1,026,166	3%	-5%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	837,970	998,154	1,061,899	1,084,399	1,026,166	3%	-5%
Total Budget	837,970	998,154	1,061,899	1,084,399	1,026,166	3%	-5%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

			nity Service	S			
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	-	-	-	20,797	-	-%	-100%
Grants & Aids	15,774	26,735	23,000	23,000	-	-100%	-100%
Subtotal Operating	15,774	26,735	23,000	43,797	-	-100%	-100%
Total Operating	15,774	26,735	23,000	43,797	-	-100%	-100%
Total Expenditures	15,774	26,735	23,000	43,797	-	-100%	-100%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	15,774	26,735	23,000	43,797	-	-100%	-100%
Total Budget	15,774	26,735	23,000	43,797	-	-100%	-100%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Community Services

Mandated Services - Community Services

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	4,053,990	4,231,719	4,408,325	4,408,325	5,300,412	25%	20%
Subtotal Operating	4,053,990	4,231,719	4,408,325	4,408,325	5,300,412	25%	20%
Total Operating	4,053,990	4,231,719	4,408,325	4,408,325	5,300,412	25%	20%
Total Expenditures	4,053,990	4,231,719	4,408,325	4,408,325	5,300,412	25%	20%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	4,053,990	4,231,719	4,408,325	4,408,325	5,300,412	25%	20%
Total Budget	4,053,990	4,231,719	4,408,325	4,408,325	5,300,412	25%	20%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Community Services

Substance and Drug Abuse

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	46,032	32,938	71,000	89,996	97,291	195%	8%
Grants & Aids	25,000	12,504	-	-	-	-100%	-%
Subtotal Operating	71,032	45,442	71,000	89,996	97,291	114%	8%
Total Operating	71,032	45,442	71,000	89,996	97,291	114%	8%
Total Expenditures	71,032	45,442	71,000	89,996	97,291	114%	8%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Alcohol/Drug Abuse Fund	71,032	45,442	71,000	89,996	97,291	114%	8%
Total Budget	71,032	45,442	71,000	89,996	97,291	114%	8%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Community Services

Adult Drug Court Grant

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	6,075	6,075	6,075	6,075	-%	-%
Operating Expenditures	-	145,476	486,410	348,369	293,792	102%	-16%
Subtotal Operating	-	151,551	492,485	354,444	299,867	98%	-15%
Total Operating	-	151,551	492,485	354,444	299,867	98%	-15%
Total Expenditures		151,551	492,485	354,444	299,867	98%	-15%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Adult Drug Court	-	151,551	492,485	354,444	299,867	98%	-15%
Total Budget		151,551	492,485	354,444	299,867	98%	-15%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Community Services

Child Mental Health Initiative

FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
-	-	-	1,000,000	1,742,500	-%	74%
-	-	-	1,000,000	1,742,500	0%	74%
-	-	-	1,000,000	1,742,500	0%	74%
-	-	-	1,000,000	1,742,500	-%	74%
	Actual - -	Actual Actual	Actual Actual Adopted	Actual Actual Adopted Amended - - - 1,000,000 - - - 1,000,000 - - - 1,000,000 - - - 1,000,000	Actual Actual Adopted Amended Adopted - - - 1,000,000 1,742,500 - - - 1,000,000 1,742,500 - - - 1,000,000 1,742,500 - - - 1,000,000 1,742,500	Actual Adopted Amended Adopted Variance - - - 1,000,000 1,742,500 -% - - - 1,000,000 1,742,500 0% - - - 1,000,000 1,742,500 0% - - - 1,000,000 1,742,500 0%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Community Services Grants	-	-	-	1,000,000	1,742,500	-%	74%
Total Budget	-	-	-	1,000,000	1,742,500	-%	74%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%

Total FTE

-%

-%

Community Services

Supervised Visitation

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	-	-	17,010	12,060	-%	-29%
Operating Expenditures	-	-	-	382,990	368,647	-%	-4%
Subtotal Operating	-	-	-	400,000	380,707	0%	-5%
Total Operating	-	-	-	400,000	380,707	0%	-5%
Total Expenditures	-	-	-	400,000	380,707	-%	-5%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Community Services Grants	-	-	-	400,000	380,707	-%	-5%
Total Budget	-	-	-	400,000	380,707	-%	-5%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

			nity Service	S			
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	140,912	186,282	188,173	188,173	185,122	-1%	-2%
Operating Expenditures	4,692	3,006	3,350	3,350	3,350	11%	-%
Subtotal Operating	145,604	189,288	191,523	191,523	188,472	0%	-2%
Internal Charges / Other	3,961	19,810	21,577	21,577	19,539	-1%	-9%
Total Operating	149,565	209,098	213,100	213,100	208,011	-1%	-2%
Total Expenditures	149,565	209,098	213,100	213,100	208,011	-1%	-2%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	149,565	209,098	213,100	213,100	208,011	-1%	-2%
Total Budget	149,565	209,098	213,100	213,100	208,011	-1%	-2%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	2.50	2.50	3.00	3.00	3.00	20%	-%
Total Permanent FTE	2.50	2.50	3.00	3.00	3.00	20%	-%
Total FTE	2.50	2.50	3.00	3.00	3.00	20%	-%

Community Services

County Low Income Assistance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	306,385	285,126	160,992	160,992	416,467	46%	159%
Operating Expenditures	408,077	452,058	505,487	505,487	505,487	12%	-%
Grants & Aids	705,537	670,714	682,000	1,592,000	682,000	2%	-57%
Subtotal Operating	1,419,999	1,407,898	1,348,479	2,258,479	1,603,954	14%	-29%
Internal Charges / Other	17,683	91,049	81,625	81,625	74,455	-18%	-9%
Total Operating	1,437,682	1,498,947	1,430,104	2,340,104	1,678,409	12%	-28%
Total Expenditures	1,437,682	1,498,947	1,430,104	2,340,104	1,678,409	12%	-28%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,437,682	1,498,947	1,430,104	2,340,104	1,678,409	12%	-28%
Total Budget	1,437,682	1,498,947	1,430,104	2,340,104	1,678,409	12%	-28%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	6.20	20.50	20.00	20.00	20.00	-2%	-%
Total Permanent FTE	6.20	20.50	20.00	20.00	20.00	-2%	-%
Total FTE	6.20	20.50	20.00	20.00	20.00	-2%	-%

Community Services

Grant Low Income Assistance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	318,901	332,994	384,598	350,285	234,698	-30%	-33%
Operating Expenditures	448,520	1,151,283	1,023,948	1,106,006	710,733	-38%	-36%
Grants & Aids	-	3,275	523,407	1,079,364	1,010,420	30,753%	-6%
Subtotal Operating	767,421	1,487,552	1,931,953	2,535,655	1,955,851	31%	-23%
Internal Charges / Other	1,558	1,166	2,515	2,515	-	-100%	-100%
Total Operating	768,979	1,488,718	1,934,468	2,538,170	1,955,851	31%	-23%
Total Expenditures	768,979	1,488,718	1,934,468	2,538,170	1,955,851	31%	-23%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Community Development Block Gr	536,321	498,877	509,896	510,763	511,533	3%	-%
Community Svc Block Grant	232,658	164,380	230,875	323,772	147,480	-10%	-54%
Community Services Grants	-	3,275	568,920	1,166,622	1,090,285	33,191%	-7%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	5.80	-	-	-	-	-%	-%
Total Permanent FTE	5.80	-	-	-	-	-%	-%
Total FTE	5.80	-	-	-	-	-%	-%

624,777

1,934,468

537,013

2,538,170

206,553

1,955,851

-75%

31%

-62%

-23%

822,186

1,488,718

_

768,979

ARRA - Community Services Stimu

Total Budget

Community Services

Community Development Grants

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	616,903	662,984	768,806	853,119	758,436	14%	-11%
Operating Expenditures	291,372	587,568	1,716,410	1,984,915	1,582,462	169%	-20%
Grants & Aids	7,098,356	8,705,108	13,738,360	16,128,615	14,601,650	68%	-9%
Subtotal Operating	8,006,630	9,955,660	16,223,576	18,966,649	16,942,548	70%	-11%
Internal Charges / Other	3,750	4,482	2,878	2,878	-	-100%	-100%
Total Operating	8,010,380	9,960,142	16,226,454	18,969,527	16,942,548	70%	-11%
Capital Outlay	237,207	229,297	423,010	1,102,480	-	-100%	-100%
Total Expenditures	8,247,587	10,189,439	16,649,464	20,072,007	16,942,548	66%	-16%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Community Development Block Gr	1,180,614	2,137,723	4,776,950	4,545,052	3,580,723	68%	-21%
HOME Program Grant	1,567,633	759,429	3,160,891	2,878,822	2,851,757	276%	-1%
Emergency Shelter Grants	106,524	105,877	106,003	106,384	107,801	2%	1%
HHR - Hurricane Housing Recover	23,008	-	-	-	-	-%	-%
Community Services Grants	195,934	239,284	697,598	697,598	573,278	140%	-18%
Neighborhood Stabilization Prograu	1,372,287	4,605,496	2,096,237	6,334,053	5,471,403	19%	-14%
ARRA - Community Services Stimu	-	398,376	289,886	249,826	-	-100%	-100%
SHIP - Affordable Housing 06/07	1,261,012	-	-	-	-	-%	-%
SHIP - Affordable Housing 07/08	2,539,362	1,924,791	1,007,286	59,499	-	-100%	-100%
SHIP - Affordable Housing 08/09	1,213	18,463	4,021,225	4,498,686	3,092,610	16,650%	-31%
SHIP - Affordable Housing 09/10	-	-	493,388	678,429	678,429	-%	-%
SHIP - Affordable Housing 10/11	-	-	-	23,658	97,233	-%	311%
AFFORDABLE HOUSING 11/12	-	-	-	-	489,314	-%	-%
Total Budget	8,247,587	10,189,439	16,649,464	20,072,007	16,942,548	66%	-16%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	9.50	-	-	-	-	-%	-%
Total Permanent FTE	9.50	-	-	-		-%	-%
Temporary/Interns	-	-	-	-	2.00	-%	-%
Total Non-Permanent FTE	-	-	-	-	2.00	-%	-%
Total FTE	9.50	-	-	-	2.00	-%	-%

Community Services

Prosecution Alternatives For Youth (PAY)

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	438,381	438,006	436,737	436,737	427,924	-2%	-2%
Operating Expenditures	31,555	26,699	28,850	28,850	28,850	8%	-%
Subtotal Operating	469,936	464,705	465,587	465,587	456,774	-2%	-2%
Internal Charges / Other	11,749	45,421	37,076	38,182	39,729	-13%	4%
Total Operating	481,685	510,126	502,663	503,769	496,503	-3%	-1%
Total Expenditures	481,685	510,126	502,663	503,769	496,503	-3%	-1%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	481,685	510,126	502,663	503,769	496,503	-3%	-1%
Total Budget	481,685	510,126	502,663	503,769	496,503	-3%	-1%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	6.45	6.45	6.45	6.45	6.45	-%	-%
Total Permanent FTE	6.45	6.45	6.45	6.45	6.45	-%	-%
Total FTE	6.45	6.45	6.45	6.45	6.45	-%	-%

Community Services

DJJ Pre-disposition Detention Services

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	1,883,443	2,575,511	2,650,000	2,650,000	1,250,000	-51%	-53%
Subtotal Operating	1,883,443	2,575,511	2,650,000	2,650,000	1,250,000	-51%	-53%
Total Operating	1,883,443	2,575,511	2,650,000	2,650,000	1,250,000	-51%	-53%
Total Expenditures	1,883,443	2,575,511	2,650,000	2,650,000	1,250,000	-51%	-53%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,883,443	2,575,511	2,650,000	2,650,000	1,250,000	-51%	-53%
Total Budget	1,883,443	2,575,511	2,650,000	2,650,000	1,250,000	-51%	-53%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

			nity Service	S			
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	147,271	153,559	154,175	154,175	150,019	-2%	-3%
Operating Expenditures	15,308	28,810	19,860	37,228	29,860	4%	-20%
Subtotal Operating	162,579	182,369	174,035	191,403	179,879	-1%	-6%
Internal Charges / Other	1,094	15,663	10,654	10,654	8,298	-47%	-22%
Total Operating	163,673	198,032	184,689	202,057	188,177	-5%	-7%
Total Expenditures	163,673	198,032	184,689	202,057	188,177	-5%	-7%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Teen Court Fund	163,673	198,032	184,689	202,057	188,177	-5%	-7%
Total Budget	163,673	198,032	184,689	202,057	188,177	-5%	-7%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	2.55	2.55	2.55	2.55	2.55	-%	-%
Total Permanent FTE	2.55	2.55	2.55	2.55	2.55	-%	-%
Total FTE	2.55	2.55	2.55	2.55	2.55	-%	-%

Constitutional Officers

Sheriff

Clerk of Court Supervisor of Elections Property Appraiser Tax Collector

Seminole County Government FY 2011/12 Budget

Constitutional Officers

Expenditures	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2011/12 Adopted	Variance	% Change
Operating Expenditures	2,051,083	1,794,528	1,684,528	1,751,528	67,000	3.98%
Transfers	108,394,868	105,561,315	106,405,225	109,855,841	3,450,616	3.24%
Subtotal Operating	110,445,951	107,355,843	108,089,753	111,607,369	3,517,616	3.25%
Internal Charges	183,676	919,518	568,116	1,590,716	1,022,600	180.00%
Cost Allocations (contra)	-	-	(620,000)	(1,400,000)	-780,000	125.81%
Capital Outlay	-	-	-	80,000	80,000	
Total Expenditures	110,629,627	108,275,361	108,037,869	111,878,085	3,840,216	3.55%

Source of Funding	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2011/12 Adopted	Variance	% Change
General Fund	109,694,856	107,327,421	107,146,235	110,994,650	3,848,415	3.59%
Police Education Fund	244,528	244,528	244,528	244,528	-	0.00%
Transportation Trust Fund	25,657	24,944	22,392	22,717	325	1.45%
Fire Protection Fund	664,586	678,468	624,714	616,190	-8,524	-1.36%
Total Funding	110,629,627	108,275,361	108,037,869	111,878,085	3,840,216	3.55%

	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12		
Staffing Summary (FTE)	Adopted	Adopted	Adopted	Adopted	Variance	
Sheriff	1,106.75	1,153.25	1,152.00	1,187.80	35.80	3.1
Clerk of Court-Finance	24.00	24.00	24.00	24.00	-	0.0
Property Appraiser	53.00	53.00	53.00	53.00	-	0.0
Tax Collector	80.50	79.50	79.50	79.50	-	0.0
Supervisor of Elections	16.00	16.00	16.00	16.00	-	0.0
Total Permanent FTE	1,280.25	1,325.75	1,324.50	1,360.30	35.80	2.7
Seminole County Government FY 2011/12 Budget Constitutional Officers

The following are budgeted as <u>Transfers to Constitutional Officers</u>:

	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2011/12 Adopted	Variance	% Change
Sheriff						
Law Enforcement	62,417,959	59,600,861	60,101,423	59,841,645	-259,778	-0.43%
Corrections	29,123,414	30,207,495	30,990,846	31,102,006	111,160	0.36%
Judicial Security	4,565,033	4,516,335	4,641,671	4,468,521	-173,150	
Reserves/Contingency (a)	160,000	160,000	0	0	0	0.1070
Subtotal- Sheriff	96,266,406	94,484,691	95,733,940	95,412,172	-321,768	-0.34%
		,,		,,		
Tax Collector (b)	8,051,884	7,651,884	7,007,000	6,390,000	-617,000	-8.81%
Transfer Offset (b)	(4,565,000)	(5,250,000)	(5,600,000)	(1,800,000)	3,800,000	-67.86%
Subtotal- Tax Collector	3,486,884	2,401,884	1,407,000	4,590,000	3,183,000	226.23%
Clerk of Court	1,912,788	2,209,355	2,387,200	2,348,724	-38,476	-1.61%
Property Appraiser	4,602,711	4,606,910	4,695,901	4,666,037	-29,864	-0.64%
Supervisor of Elections	2,286,079	2,018,475	2,181,184	2,838,908	657,724	30.15%
Subtotal- Other	8,801,578	8,834,740	9,264,285	9,853,669	589,384	
Less Reserves/Contingency	-160,000	-160,000	0	0	0	
Net Transfers	108,394,868	105,561,315	106,405,225	109,855,841	3,450,616	3.24%

The following are budgeted as <u>BCC Operating/Capital Expenditures</u>:

	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2011/12 Adopted	Variance	% Change
Operating						
Sheriff						
Jail Maintenance/Utilities	1,771,555	1,515,000	1,405,000	1,472,000	67,000	4.77%
Prior Year Invoices	35,000	35,000	35,000	35,000	0	0.00%
Police Education	244,528	244,528	244,528	244,528	0	0.00%
Total Operating	2,051,083	1,794,528	1,684,528	1,751,528	67,000	3.98%
<u>Capital</u> Sheriff						
Jail Water Line Project	0	0	0	80,000	80,000	n/a
Total Capital	0	0	0	80,000	80,000	<u>.</u>

(a) Sheriff's Reserve/Contingency of \$160K is contained in Sheriff's Law Enforcement Program Budget effective 10/1/10.

(b) Tax Collector's budget is based on County and School Board Ad Valorem revenues per F.S. 192.091; budget anticipated to not be used is budgeted as transfer offset.



Court Support

Judicial

Guardian Ad Litem

Legal Aid

Law Library

Court Support Technology (Article V)

Court Support

Departmental Message

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

The County provides funding for the following court programs:

JUDICIAL

• As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.

• Nearly 2.8 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is growing each year.

• The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with support staff of forty-eight employees serve in Seminole County. Court Administration manages all administrative and case management duties.

• Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole will continue to fund facilities, security issues, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

GUARDIAN AD LITEM

• The Seminole County Guardian Ad Litem Program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.822, 914.17(1), and 61.401 of the Florida Statutes.

• The Legislature has found that the Guardian Ad Litem Program has been an indispensable intermediary between the child and the court and the child and the Department of Children and Families (DCF) for over 20 years.

• The mission of this division is to advocate for the best interest of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The program utilizes one County full-time position to screen, recruit, train, and supervise volunteers to represent the best interest of children to the court.

• A portion of the \$65 additional court cost fee is utilized to fund the County's cost of the Guardian Ad Litem Program.

Court Support

LEGAL AID

• Seminole County Legal Aid renders free legal services to residents of Seminole county whose income does not exceed 125% of the federal poverty level. These residents are provided with free access to the legal system to empower them to become self-sufficient, improve their quality of life and to protect physically abused women, children and vulnerable senior citizens.

• Legal Aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, a support staff and a panel of volunteer attorneys, law students, college students and lay persons.

• Legal Aid helps poor families initiate and collect child support; establish guardianships for disabled adults and elderly persons; assist in obtaining protection orders for physically abused women and children; assist homeless with legal issues; assist residents with family law matters; assist seniors in consumer protection matters and provides legal education seminars to indigent persons and to not for profit organizations in our community.

• As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is supported by 25% of the \$65 additional court cost revenue receipts. The 2011 Legislature SB 2002 exempted the County from the 1.5% annual increase for fiscal year 2012.

LAW LIBRARY

• The Law Library provides legal reference materials and referral services for the judiciary, lawyers, courthouse personnel and to meet the legal needs of the community.

• The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

COURT SUPPORT TECHNOLOGY (ARTICLE V)

Pursuant to Florida Statutes 29.008(1)(f)2 and (h)

"Counties are required by s. 14, Art. V of the State Constitution to fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems,...and security of facilities for the circuit and county courts, public defenders' offices, state attorneys' offices, guardian ad litem offices and the offices of the clerk of the circuit and county courts performing court-related functions."

F.S. 28.24(12)(e)(1) provides for a \$2 recording fee to fund court related technology budeted in this program.

		Court	Support				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	531,547	524,425	535,395	535,395	524,157	-%	-2%
Operating Expenditures	939,586	873,845	1,012,696	1,615,115	1,096,136	25%	-32%
Subtotal Operating	1,471,133	1,398,270	1,548,091	2,150,510	1,620,293	16%	-25%
Internal Charges / Other	95,266	167,854	2,392,048	2,610,619	2,025,216	1,107%	-22%
Total Operating	1,566,399	1,566,124	3,940,139	4,761,129	3,645,509	133%	-23%
Capital Outlay	41,014	53,023	37,000	618,864	12,000	-77%	-98%
Other Uses	-	-	-	6,006	-	-%	-100%
Total Expenditures	1,607,413	1,619,147	3,977,139	5,385,999	3,657,509	126%	-32%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	607,372	725,343	2,977,139	3,195,710	2,647,405	265%	-17%
Court Support Technology Fee Fur	986,136	847,533	1,000,000	1,549,722	1,010,104	19%	-35%
County Civil Mediation	-	-	-	215,142	-	-%	-100%
Circuit Civil Mediation	9,994	41,453	-	204,385	-	-100%	-100%
Family Mediation	-	-	-	221,040	-	-%	-100%
Adult Drug Court	3,911	4,818	-	-	-	-100%	-%
Total Budget	1,607,413	1,619,147	3,977,139	5,385,999	3,657,509	126%	-32%
	EV 0000/00				57.0044/40	Actual	Amondod

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	8.00	8.00	8.00	8.00	8.00	-%	-%
Total Permanent FTE	8.00	8.00	8.00	8.00	8.00	-%	-%
Total FTE	8.00	8.00	8.00	8.00	8.00	-%	-%

Court Support Judicial										
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Personal Services	68,201	57,822	62,762	62,762	62,785	9%	-%			
Operating Expenditures	20,504	28,798	28,459	81,156	33,459	16%	-59%			
Subtotal Operating	88,705	86,620	91,221	143,918	96,244	11%	-33%			
Internal Charges / Other	9,614	58,099	2,261,096	2,472,326	1,930,930	3,224%	-22%			
Total Operating	98,319	144,719	2,352,317	2,616,244	2,027,174	1,301%	-23%			
Capital Outlay	-	41,453	-	581,864	-	-100%	-100%			
Other Uses	-	-	-	6,006	-	-%	-100%			
Total Expenditures	98,319	186,172	2,352,317	3,204,114	2,027,174	989%	-37%			
	EV 2008/00	EV 2000/40	EV 2010/11	EV 2010/11	EV 2011/12	Actual	Amondod			

FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
84,414	139,901	2,352,317	2,563,547	2,027,174	1,349%	-21%
-	-	-	215,142	-	-%	-100%
9,994	41,453	-	204,385	-	-100%	-100%
-	-	-	221,040	-	-%	-100%
3,911	4,818	-	-	-	-100%	-%
98,319	186,172	2,352,317	3,204,114	2,027,174	989%	-37%
	Actual 84,414 - 9,994 - 3,911	Actual Actual 84,414 139,901 9,994 41,453 3,911 4,818	Actual Actual Adopted 84,414 139,901 2,352,317 9,994 41,453 - 3,911 4,818 -	Actual Actual Adopted Amended 84,414 139,901 2,352,317 2,563,547 - - - 215,142 9,994 41,453 - 204,385 - - - 221,040 3,911 4,818 - -	Actual Actual Adopted Amended Adopted 84,414 139,901 2,352,317 2,563,547 2,027,174 - - - 215,142 - 9,994 41,453 - 204,385 - - - - 221,040 - 3,911 4,818 - - -	Notal Notal <th< td=""></th<>

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	1.00	1.00	1.00	1.00	1.00	-%	-%
Total Permanent FTE	1.00	1.00	1.00	1.00	1.00	-%	-%
Total FTE	1.00	1.00	1.00	1.00	1.00	-%	-%

			Support				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	47,397	47,971	47,479	47,479	53,019	11%	12%
Operating Expenditures	17,038	26,234	37,380	37,380	37,380	42%	-%
Subtotal Operating	64,435	74,205	84,859	84,859	90,399	22%	7%
Internal Charges / Other	2	16,847	11,125	11,125	11,843	-30%	6%
Total Operating	64,437	91,052	95,984	95,984	102,242	12%	7%
Total Expenditures	64,437	91,052	95,984	95,984	102,242	12%	7%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	64,437	91,052	95,984	95,984	102,242	12%	7%
Total Budget	64,437	91,052	95,984	95,984	102,242	12%	7%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	1.00	1.00	1.00	1.00	1.00	-%	-%
Total Permanent FTE	1.00	1.00	1.00	1.00	1.00	-%	-%
Total FTE	1.00	1.00	1.00	1.00	1.00	-%	-%

		Cour	t Support				
		Le	gal Aid				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	325,919	330,808	330,808	330,808	330,808	-%	-%
Subtotal Operating	325,919	330,808	330,808	330,808	330,808	0%	0%
Total Operating	325,919	330,808	330,808	330,808	330,808	0%	0%
Total Expenditures	325,919	330,808	330,808	330,808	330,808	-%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	325,919	330,808	330,808	330,808	330,808	-%	-%
Total Budget	325,919	330,808	330,808	330,808	330,808	-%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

			t Support				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	132,602	130,753	131,250	131,250	131,250	-%	-%
Subtotal Operating	132,602	130,753	131,250	131,250	131,250	0%	0%
Total Operating	132,602	130,753	131,250	131,250	131,250	0%	0%
Total Expenditures	132,602	130,753	131,250	131,250	131,250	-%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	132,602	130,753	131,250	131,250	131,250	-%	-%
Total Budget	132,602	130,753	131,250	131,250	131,250	-%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Court Support

Court Support Technology (Article V)

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	415,949	418,632	425,154	425,154	408,353	-2%	-4%
Operating Expenditures	443,523	357,252	484,799	1,034,521	563,239	58%	-46%
Subtotal Operating	859,472	775,884	909,953	1,459,675	971,592	25%	-33%
Internal Charges / Other	85,650	92,908	119,827	127,168	82,443	-11%	-35%
Total Operating	945,122	868,792	1,029,780	1,586,843	1,054,035	21%	-34%
Capital Outlay	41,014	11,570	37,000	37,000	12,000	4%	-68%
Total Expenditures	986,136	880,362	1,066,780	1,623,843	1,066,035	21%	-34%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	-	32,829	66,780	74,121	55,931	70%	-25%
Court Support Technology Fee Fur	986,136	847,533	1,000,000	1,549,722	1,010,104	19%	-35%
Total Budget	986,136	880,362	1,066,780	1,623,843	1,066,035	21%	-34%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	6.00	6.00	6.00	6.00	6.00	-%	-%
Total Permanent FTE	6.00	6.00	6.00	6.00	6.00	-%	-%
Total FTE	6.00	6.00	6.00	6.00	6.00	-%	-%



Environmental Services / Solid Waste

ES Business Office

Central Transfer Station Operations

Landfill Operations

SW-Compliance & Program Management Program

Solid Waste (History only)

Environmental Services / Solid Waste

Departmental Message

The Department of Environmental Services/Solid Waste will continue to provide Seminole County citizens and businesses with a high level of Solid Waste Management Services at a low operating cost and protect the County's environment through diligent facility operations and maintenance, as well as public outreach and education.

The Environmental Services/Solid Waste Department is comprised of the following (4) Programs:

1) Central Transfer Station Operations - This program contains the following service(s) which have the ultimate purpose of environmental protection and cost reduction to the citizens of the County

Transfer Station Operations

2) Landfill Operations - This program contains the following service(s) which have the ultimate purpose of environmental protection through responsible means for disposal of Class 1 waste in the County.

Landfill Operations

3) SW-Compliance & Program Management Program - This program contains the following service(s) which have the ultimate purpose of planning and managing all of the services in order to remain cost-effective and protective of the environment and ensuring compliance with State and Federal regulations.

- Household Hazardous Waste Management
- Small Quantity Generator Business Assistance
- · Environmental Compliance and Education
- Waste Collection Coordination
- Special Waste Management
- Scalehouse Customer Service
- · Solid Waste Facility Maintenance and Compliance
- · Long-Term Solid Waste Planning and Management Oversight

4) Solid Waste (history only) - This program contains the following service(s) which have the ultimate purpose of reflecting the actual costs associated with historical data for comparison purposes.

	Enviro	onmental Se	ervices / So	lid Waste			
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	3,964,212	3,830,033	3,923,858	3,924,859	3,723,847	-3%	-5%
Operating Expenditures	3,091,566	2,627,272	3,170,352	3,459,351	3,248,540	24%	-6%
Debt Service	278,878	165,971	1,142,276	1,142,276	1,144,211	589%	-%
Subtotal Operating	7,334,656	6,623,276	8,236,486	8,526,486	8,116,598	23%	-5%
Internal Charges / Other	2,798,495	3,467,634	3,484,364	3,484,364	3,152,782	-9%	-10%
Total Operating	10,133,151	10,090,910	11,720,850	12,010,850	11,269,380	12%	-6%
Capital Outlay	2,018,374	758,668	1,706,947	6,996,328	901,000	19%	-87%
Total Expenditures	12,151,525	10,849,578	13,427,797	19,007,178	12,170,380	12%	-36%
	FY 2008/09	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12	Actual	Amended
Source of Funding	Actual	Actual	Adopted	Amended	Adopted	Variance	Variance
Solid Waste Fund	12,151,525	10,849,578	13,427,797	19,007,178	12,170,380	12%	-36%
Total Budget	12,151,525	10,849,578	13,427,797	19,007,178	12,170,380	12%	-36%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	76.20	74.70	73.60	73.60	72.50	-3%	-1%
Total Permanent FTE	76.20	74.70	73.60	73.60	72.50	-3%	-1%
Total FTE	76.20	74.70	73.60	73.60	72.50	-3%	-1%

Environmental Services / Solid Waste

		ES Busi	iness Office				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	292,910	202,714	181,545	181,545	128,742	-36%	-29%
Operating Expenditures	29,226	28,178	59,900	59,900	60,540	115%	1%
Subtotal Operating	322,136	230,892	241,445	241,445	189,282	-18%	-22%
Internal Charges / Other	8,501	98,688	15,360	15,360	13,496	-86%	-12%
Total Operating	330,637	329,580	256,805	256,805	202,778	-38%	-21%
Total Expenditures	330,637	329,580	256,805	256,805	202,778	-38%	-21%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Solid Waste Fund	330,637	329,580	256,805	256,805	202,778	-38%	-21%
Total Budget	330,637	329,580	256,805	256,805	202,778	-38%	-21%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	5.20	3.70	2.60	2.60	1.50	-59%	-42%
Total Permanent FTE	5.20	3.70	2.60	2.60	1.50	-59%	-42%
Total FTE	5.20	3.70	2.60	2.60	1.50	-59%	-42%

Environmental Services / Solid Waste

Central Transfer Station Operations

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	1,418,962	1,483,500	1,491,500	1,423,711	-%	-5%
Operating Expenditures	-	25,633	56,200	55,700	40,350	57%	-28%
Subtotal Operating	-	1,444,595	1,539,700	1,547,200	1,464,061	1%	-5%
Internal Charges / Other	-	1,040,295	1,450,174	1,450,174	1,359,349	31%	-6%
Total Operating	-	2,484,890	2,989,874	2,997,374	2,823,410	14%	-6%
Capital Outlay	-	202,391	796,192	696,192	100,000	-51%	-86%
Total Expenditures	-	2,687,281	3,786,066	3,693,566	2,923,410	9%	-21%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
O a lial Marata Erus al							
Solid Waste Fund	-	2,687,281	3,786,066	3,693,566	2,923,410	9%	-21%
Solid Waste Fund Total Budget		2,687,281 2,687,281	3,786,066 3,786,066	3,693,566 3,693,566	2,923,410 2,923,410	9% 9%	-21% -21%
	- - FY 2008/09 Adopted						
Total Budget		2,687,281 FY 2009/10	3,786,066 FY 2010/11	3,693,566 FY 2010/11	2,923,410 FY 2011/12	9% Actual	-21% Amended
Total Budget Staffing Summary		2,687,281 FY 2009/10 Adopted	3,786,066 FY 2010/11 Adopted	3,693,566 FY 2010/11 Amended	2,923,410 FY 2011/12 Adopted	9% Actual Variance	-21% Amended Variance

Environmental Services / Solid Waste

	Landfill	Operations				
FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
-	991,397	1,033,605	1,026,606	1,001,649	1%	-2%
-	852,989	878,852	918,852	894,800	5%	-3%
-	1,844,386	1,912,457	1,945,458	1,896,449	3%	-3%
-	1,307,399	1,111,977	985,032	980,373	-25%	-%
-	3,151,785	3,024,434	2,930,490	2,876,822	-9%	-2%
-	-	-	70,000	226,000	-%	223%
-	3,151,785	3,024,434	3,000,490	3,102,822	-2%	3%
FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
-	3,151,785	3,024,434	3,000,490	3,102,822	-2%	3%
-	3,151,785	3,024,434	3,000,490	3,102,822	-2%	3%
FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
-	21.00	21.00	21.00	21.00	-%	-%
		21.00	21.00	21.00	-%	-%
-	21.00	21.00	21.00	21.00	- /0	- 70
	Actual - - - - - - - - - - - - - - - - - - -	FY 2008/09 Actual FY 2009/10 Actual - 991,397 - 852,989 - 1,844,386 - 1,307,399 - 3,151,785 - - - - - 3,151,785 FY 2008/09 Actual FY 2009/10 Actual - 3,151,785 - 3,151,785 - 3,151,785 - 3,151,785 - 3,151,785 - 3,151,785 - 3,151,785 - 3,151,785 - 2008/09 FY 2008/09 FY 2009/10 Adopted Adopted	Actual Adopted - 991,397 1,033,605 - 852,989 878,852 - 1,844,386 1,912,457 - 1,307,399 1,111,977 - 3,151,785 3,024,434 - - - - 3,151,785 3,024,434 - - - - 3,151,785 3,024,434 - - - - 3,151,785 3,024,434 - 3,151,785 3,024,434 - 3,151,785 3,024,434 - 3,151,785 3,024,434 - 3,151,785 3,024,434 - 3,151,785 3,024,434 - 3,151,785 3,024,434 - 21.00 21.00	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended - 991,397 1,033,605 1,026,606 - 852,989 878,852 918,852 - 1,844,386 1,912,457 1,945,458 - 1,307,399 1,111,977 985,032 - 3,151,785 3,024,434 2,930,490 - - - 70,000 - 3,151,785 3,024,434 3,000,490 FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended - 3,151,785 3,024,434 3,000,490 - 3,151,785 3,024,434 3,000,490 - 3,151,785 3,024,434 3,000,490 - 3,151,785 3,024,434 3,000,490 - 3,151,785 3,024,434 3,000,490 - 21.00 FY 2010/11 Adopted FY 2010/11 Amended - 21.00 21.00 21.00	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Adopted FY 2011/12 Adopted - 991,397 1,033,605 1,026,606 1,001,649 - 852,989 878,852 918,852 894,800 - 1,844,386 1,912,457 1,945,458 1,896,449 - 1,307,399 1,111,977 985,032 980,373 - 3,151,785 3,024,434 2,930,490 2,876,822 - - - 70,000 226,000 - 3,151,785 3,024,434 3,000,490 3,102,822 FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2011/12 Adopted FY 2011/12 Adopted - 3,151,785 3,024,434 3,000,490 3,102,822 - 3,151,785 3,024,434 3,000,490 3,102,822 - 3,151,785 3,024,434 3,000,490 3,102,822 FY 2008/09 Adopted FY 2009/10 Adopted FY 2010/11 Adopted FY 2011/12 Adopted FY 2011/12 Adopted - <td>FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Adopted FY 2011/12 Adopted Actual Variance - 991,397 1,033,605 1,026,606 1,001,649 1% - 852,989 878,852 918,852 894,800 5% - 1,844,386 1,912,457 1,945,458 1,896,449 3% - 1,307,399 1,111,977 985,032 980,373 -25% - 3,151,785 3,024,434 2,930,490 2,876,822 -9% - - - 70,000 226,000 -% - 3,151,785 3,024,434 3,000,490 3,102,822 -2% FY 2008/09 FY 2009/10 FY 2010/11 FY 2010/11 Actual Variance - 3,151,785 3,024,434 3,000,490 3,102,822 -2% - 3,151,785 3,024,434 3,000,490 3,102,822 -2% - 3,151,785 3,024,434 3,000,490 3,102,822 -2%</td>	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Adopted FY 2011/12 Adopted Actual Variance - 991,397 1,033,605 1,026,606 1,001,649 1% - 852,989 878,852 918,852 894,800 5% - 1,844,386 1,912,457 1,945,458 1,896,449 3% - 1,307,399 1,111,977 985,032 980,373 -25% - 3,151,785 3,024,434 2,930,490 2,876,822 -9% - - - 70,000 226,000 -% - 3,151,785 3,024,434 3,000,490 3,102,822 -2% FY 2008/09 FY 2009/10 FY 2010/11 FY 2010/11 Actual Variance - 3,151,785 3,024,434 3,000,490 3,102,822 -2% - 3,151,785 3,024,434 3,000,490 3,102,822 -2% - 3,151,785 3,024,434 3,000,490 3,102,822 -2%

Environmental Services / Solid Waste

SW-Compliance & Program Management Program

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	1,176,601	1,225,208	1,225,208	1,169,745	-1%	-5%
Operating Expenditures	-	1,720,472	2,175,400	2,424,899	2,252,850	31%	-7%
Debt Service	278,878	165,971	1,142,276	1,142,276	1,144,211	589%	-%
Subtotal Operating	278,878	3,063,044	4,542,884	4,792,383	4,566,806	49%	-5%
Internal Charges / Other	-	1,021,252	906,853	1,033,798	799,564	-22%	-23%
Total Operating	278,878	4,084,296	5,449,737	5,826,181	5,366,370	31%	-8%
Capital Outlay	-	556,277	910,755	6,230,136	575,000	3%	-91%
Total Expenditures	278,878	4,640,573	6,360,492	12,056,317	5,941,370	28%	-51%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Solid Waste Fund	278,878	4,640,573	6,360,492	12,056,317	5,941,370	28%	-51%
Total Budget	278,878	4,640,573	6,360,492	12,056,317	5,941,370	28%	-51%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	21.00	22.00	22.00	22.00	5%	-%
Total Permanent FTE		21.00	22.00	22.00	22.00	5%	-%
		=					

Environmental Services / Solid Waste

Solid Waste (History only)

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	3,671,302	40,359	-	-	-	-100%	-%
Operating Expenditures	3,062,340	-	-	-	-	-%	-%
Subtotal Operating	6,733,642	40,359	-	-	-	-100%	0%
Internal Charges / Other	2,789,994	-	-	-	-	-%	-%
Total Operating	9,523,636	40,359	-	-	-	-100%	0%
Capital Outlay	2,018,374	-	-	-	-	-%	-%
Total Expenditures	11,542,010	40,359	-	-	-	-100%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Solid Waste Fund	11,542,010	40,359	-	-	-	-100%	-%
Total Budget	11,542,010	40,359	-	-		-100%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	71.00	-	-	-	-	-%	-%
Total Permanent FTE	71.00	-	-	-	-	-%	-%
Total FTE	71.00	-	-	-	-	-%	-%

Environmental Services / Solid Waste

		FY 2011/12
ProjectNumber	ProjectTitle	Adopted
00201901	Tipping Floor Resurfacing	150,000
00244601	Landfill Gas System Expansion	250,000
00245101	Landfill Solid Waste Operating Permit - Renewal	175,000
Total		575,000



Environmental Services / Water and Sewer

ES Business Office Utility Revenue Collection & Management Program Water Management Program Wastewater Management Program Water & Sewer Operations Historical & Inventory Water Conservation Program Utilities Engineering Program

Environmental Services / Water and Sewer

Departmental Message

Environmental Services/Water and Sewer continues to provide quality, cost effective, highly reliable water, wastewater, and reclaimed water utility services, ensuring excellent responsiveness to the customers of the utility systems through timely and accurate customer service efforts. The department will continue to provide safe, reliable, high quality water, wastewater and reclaimed water utility services that meet all regulatory standards and provide maximum customer services. To develop and implement the Capital Improvements Program accommodating the changing regulatory environment, modest growth and maintaining a level of service to the Water, Sewer and Reclaimed Water customers.

The Environmental Services Department/Water and Sewer is comprised of the following (7) Programs:

1) Business Office Program - This program contains the following service(s) which have the utilitmate purpose of providing management and technical support for the Department's capital and maintenance programs that ensure long-term sustainability and effective, efficient infrastructure systems for Seminole County.

Management Oversight/Personnel/Financial/fiscal Support

2) Utility Revenue collection & Management Program - This Program contains the following service(s) which have the ultimate purpose of collecting revenues for water and wastewater services provided in accordance per the Administrative Code Section 20 and the Seminole County Water and Sewer Capacity Guidelines.

- · Meter reading and disconnections
- Utility Billing
- Customer Services

3) Water Management Program - This program contains the following services which have the ultimate purpose of producing and delivering safe drinking water to customers while complying with state and federal mandates.

- Water treatment
- Water Distribution
- · Maintenance of water facilities
- · Meter replacements, repairs and testing

4) Wastewater Management Program - This program contains the following service(s) which have the ultimate purpose of insuring the proper transport and treatment of wastewater, disposal of wastewater by products and the production of reclaimed water for customers while complying with state and federal mandates.

- Wastewater collection
- · Wastewater treatment and reclaimed water
- · Maintenance of wastewater/reclaimed facilities

5) Water & Sewer Operations Historical & Inventory Program - This program contains the following service(s) which have the ultimate purpose of insuring the proper accounting for inventory associated with the utilities operations for the water, wastewater and reclaimed water are separated into the appropriate program.

· Management and oversight of the Inventory Program

6) Water Conservation Program - This program contains the following service(s) which have the ultimate purpose of complying with the St. Johns River Water Management District's mandate to conserve our dwindling groundwater supply for human consumption

- Conservation education and outreach
- · Conservation research and audits

7) Utilitities Engineering Program - This program contains the following service(s) which have the ultimate purpose of meeting Water, Sewer and Reclaimed service demands while maintaining regulatory compliance.

- Project Management
- Construction Engineering Inspections (CEI)/County agency support
- · Water, Wastewater and Reclaimed system engineering
- Utilities Master Planning
- GIS infrastructure data management
- Development Review support and Inspection

Environmental Services / Water and Sewer

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	7,330,479	6,257,958	7,641,876	7,641,876	7,511,642	20%	-2%
Operating Expenditures	11,792,562	11,317,903	13,399,538	13,541,246	13,408,035	18%	-1%
Debt Service	9,965,225	9,787,787	19,710,883	19,710,883	19,707,363	101%	-%
Transfers	-	394,868	-	-	-	-100%	-%
Subtotal Operating	29,088,266	27,758,516	40,752,297	40,894,005	40,627,040	46%	-1%
Internal Charges / Other	4,148,283	3,660,468	4,860,052	4,860,052	4,683,457	28%	-4%
Cost Allocations (contra expenditure)	-	-	(695,000)	(695,000)	(695,000)	-%	-%
Total Operating	33,236,549	31,418,984	44,917,349	45,059,057	44,615,497	42%	-1%
Capital Outlay	30,254,102	47,125,680	1,598,100	120,904,671	67,211,913	43%	-44%
Total Expenditures	63,490,651	78,544,664	46,515,449	165,963,728	111,827,410	42%	-33%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	34,837,404	32,119,144	44,487,915	57,293,302	57,947,981	80%	1%
Water Connection Fees	421,728	1,353,729	125,000	3,236,569	6,216,508	359%	92%
Sewer Connection Fees	909,872	2,053,081	125,000	8,198,751	1,845,320	-10%	-77%
Water and Sewer Bonds, Series 20	27,321,647	36,734,006	595,000	59,810,273	5,160,458	-86%	-91%
Water and Sewer Bonds, Series 20	-	441,889	100,000	35,773,339	40,657,143	9,101%	14%
Environmental Services Grants	-	5,842,815	1,082,534	1,651,494	-	-100%	-100%
Total Budget	63,490,651	78,544,664	46,515,449	165,963,728	111,827,410	42%	-33%
	EV 0000/00		EV 0040/44	EV 0040/44	EV 0044/40	Actual	Amondod

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	120.80	115.30	116.40	116.40	118.50	3%	2%
Total Permanent FTE	120.80	115.30	116.40	116.40	118.50	3%	2%
Total FTE	120.80	115.30	116.40	116.40	118.50	3%	2%

Environmental Services / Water and Sewer

		ES Busi	iness Office				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	560,315	312,099	424,452	424,452	401,772	29%	-5%
Operating Expenditures	27,825	39,232	68,000	78,000	66,340	69%	-15%
Subtotal Operating	588,140	351,331	492,452	502,452	468,112	33%	-7%
Internal Charges / Other	11,637	55,932	32,524	32,524	71,777	28%	121%
Cost Allocations (contra expenditure)	-	-	(75,000)	(75,000)	(75,000)	-%	-%
Total Operating	599,777	407,263	449,976	459,976	464,889	14%	1%
Total Expenditures	599,777	407,263	449,976	459,976	464,889	14%	1%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	599,777	407,263	449,976	459,976	464,889	14%	1%
Total Budget	599,777	407,263	449,976	459,976	464,889	14%	1%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	8.80	3.30	5.40	5.40	5.50	67%	2%
Total Permanent FTE	8.80	3.30	5.40	5.40	5.50	67%	2%
	8.80	3.30	5.40	5.40	5.50	67%	2%

Environmental Services / Water and Sewer

Utility Revenue Collection & Management Program

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,244,904	1,199,044	1,174,568	1,174,568	944,262	-21%	-20%
Operating Expenditures	166,892	178,269	387,482	377,482	216,140	21%	-43%
Subtotal Operating	1,411,796	1,377,313	1,562,050	1,552,050	1,160,402	-16%	-25%
Internal Charges / Other	173,426	417,139	528,606	538,028	576,712	38%	7%
Total Operating	1,585,222	1,794,452	2,090,656	2,090,078	1,737,114	-3%	-17%
Capital Outlay	-	-	-	-	23,101	-%	-%
Total Expenditures	1,585,222	1,794,452	2,090,656	2,090,078	1,760,215	-2%	-16%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	1,585,222	1,794,452	2,090,656	2,090,078	1,760,215	-2%	-16%
Total Budget	1,585,222	1,794,452	2,090,656	2,090,078	1,760,215	-2%	-16%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	27.00	26.00	25.00	25.00	21.00	-19%	-16%
Total Permanent FTE	27.00	26.00	25.00	25.00	21.00	-19%	-16%
Total FTE	27.00	26.00	25.00	25.00	21.00	-19%	-16%

Environmental Services / Water and Sewer

Water Management Program

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	-	2,436,872	2,436,872	2,883,647	-%	18%
Operating Expenditures	-	-	4,117,900	4,257,900	5,057,885	-%	19%
Subtotal Operating	-	-	6,554,772	6,694,772	7,941,532	0%	19%
Internal Charges / Other	-	-	1,516,105	1,925,960	1,773,868	-%	-8%
Cost Allocations (contra expenditure)	-	-	(150,000)	(150,000)	(150,000)	-%	-%
Total Operating	-	-	7,920,877	8,470,732	9,565,400	0%	13%
Capital Outlay	-	-	-	-	12,000	-%	-%
Total Expenditures	-	-	7,920,877	8,470,732	9,577,400	-%	13%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	-	-	7,920,877	8,470,732	9,577,400	-%	13%
Total Budget	-	-	7,920,877	8,470,732	9,577,400	-%	13%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	41.00	36.00	36.00	46.00	12%	28%
Total Permanent FTE		41.00	36.00	36.00	46.00	12%	28%
Total FTE	-	41.00	36.00	36.00	46.00	12%	28%

Environmental Services / Water and Sewer

Wastewater Management Program

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	-	-	2,034,400	2,034,400	2,033,995	-%	-%
Operating Expenditures	-	200	6,799,272	6,799,272	6,944,625	3,472,213%	2%
Transfers	-	394,868	-	-	-	-100%	-%
Subtotal Operating	-	395,068	8,833,672	8,833,672	8,978,620	2,173%	2%
Internal Charges / Other	-	-	1,238,725	1,615,657	873,374	-%	-46%
Cost Allocations (contra expenditure)	-	-	(150,000)	(150,000)	(150,000)	-%	-%
Total Operating	-	395,068	9,922,397	10,299,329	9,701,994	2,356%	-6%
Capital Outlay	-	47,021	302,000	35,975,339	40,631,501	86,311%	13%
Total Expenditures	-	442,089	10,224,397	46,274,668	50,333,495	11,285%	9%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	-	200	10,124,397	10,501,329	9,676,352	4,838,076%	-8%
Water and Sewer Bonds, Series 20	-	441,889	100,000	35,773,339	40,657,143	9,101%	14%
Total Budget	-	442,089	10,224,397	46,274,668	50,333,495	11,285%	9%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	-	29.00	30.00	30.00	30.00	3%	-%
Total Permanent FTE		29.00	30.00	30.00	30.00	3%	-%
Total FTE		29.00	30.00	30.00	30.00	3%	-%

Environmental Services / Water and Sewer

Water & Sewer Operations Historical & Inventory

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	4,597,565	4,492,595	-	-	-	-100%	-%
Operating Expenditures	11,320,186	10,671,245	1,350,000	1,350,000	550,000	-95%	-59%
Subtotal Operating	15,917,751	15,163,840	1,350,000	1,350,000	550,000	-96%	-59%
Internal Charges / Other	3,889,441	3,088,936	818,132	-	11,256	-100%	-%
Total Operating	19,807,192	18,252,776	2,168,132	1,350,000	561,256	-97%	-58%
Capital Outlay	62,113	5,133	-	-	-	-100%	-%
Total Expenditures	19,869,305	18,257,909	2,168,132	1,350,000	561,256	-97%	-58%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	19,869,305	18,257,909	2,168,132	1,350,000	561,256	-97%	-58%
Total Budget	19,869,305	18,257,909	2,168,132	1,350,000	561,256	-97%	-58%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	71.00	-	-	-	-	-%	-%
Total Permanent FTE	71.00	-		-	-	-%	-%
Total FTE	71.00	-	-	-	-	-%	-%

Environmental Services / Water and Sewer

Water Conservation Program FY 2008/09 FY 2009/10 FY 2010/11 FY 2010/11 FY 2011/12 Actual Amended Expenditures Actual Actual Adopted Amended Adopted Variance Variance 82,502 **Personal Services** 77,632 80,172 80,172 75,319 -6% -3% 137,380 216,381 265,400 265,400 66% **Operating Expenditures** 441,195 104% Subtotal Operating 219,882 294,013 345,572 345,572 516,514 76% 49% Internal Charges / Other 518 4,712 -70% 16,239 16,239 4,881 4% 44% 220,400 298,725 361,811 361,811 521,395 75% **Total Operating Total Expenditures** 220,400 75% 44% 298,725 361,811 361,811 521,395 FY 2008/09 FY 2009/10 FY 2010/11 FY 2010/11 FY 2011/12 Actual Amended Source of Funding Actual Actual Adopted Amended Adopted Variance Variance Water And Sewer Operating Fund 220,400 298,725 361,811 521,395 75% 44% 361,811 220,400 298,725 75% 44% **Total Budget** 361,811 361,811 521,395 FY 2008/09 FY 2009/10 FY 2010/11 FY 2010/11 FY 2011/12 Actual Amended Variance Variance Staffing Summary Adopted Adopted Adopted Amended Adopted Full-Time -% 1.00 1.00 1.00 1.00 -% 1.00 **Total Permanent FTE** 1.00 1.00 1.00 -% -% 1.00 1.00 1.00 -% 1.00 1.00 1.00 1.00 -% **Total FTE**

Environmental Services / Water and Sewer

Utilities Engineering Program

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	845,193	176,588	1,491,412	1,491,412	1,172,647	564%	-21%
Operating Expenditures	140,279	212,576	411,484	413,192	131,850	-38%	-68%
Debt Service	9,965,225	9,787,787	19,710,883	19,710,883	19,707,363	101%	-%
Subtotal Operating	10,950,697	10,176,951	21,613,779	21,615,487	21,011,860	106%	-3%
Internal Charges / Other	73,261	93,749	709,721	731,644	1,371,589	1,363%	87%
Cost Allocations (contra expenditure)	-	-	(320,000)	(320,000)	(320,000)	-%	-%
Total Operating	11,023,958	10,270,700	22,003,500	22,027,131	22,063,449	115%	0%
Capital Outlay	30,191,989	47,073,526	1,296,100	84,929,332	26,545,311	-44%	-69%
Total Expenditures	41,215,947	57,344,226	23,299,600	106,956,463	48,608,760	-15%	-55%
	FY 2008/09	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12	Actual	Amended

Source of Funding	Actual	Actual	Adopted	Amended	Adopted	Variance	Variance
Water And Sewer Operating Fund	12,562,700	11,360,595	21,372,066	34,059,376	35,386,474	211%	4%
Water Connection Fees	421,728	1,353,729	125,000	3,236,569	6,216,508	359%	92%
Sewer Connection Fees	909,872	2,053,081	125,000	8,198,751	1,845,320	-10%	-77%
Water and Sewer Bonds, Series 20	27,321,647	36,734,006	595,000	59,810,273	5,160,458	-86%	-91%
Environmental Services Grants	-	5,842,815	1,082,534	1,651,494	-	-100%	-100%
Total Budget	41,215,947	57,344,226	23,299,600	106,956,463	48,608,760	-15%	-55%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	13.00	15.00	19.00	19.00	15.00	-%	-21%
Total Permanent FTE	13.00	15.00	19.00	19.00	15.00	-%	-21%
Total FTE	13.00	15.00	19.00	19.00	15.00	-%	-21%

Environmental Services / Water and Sewer

Project/fluime Adopted 000217100 Oversizing and Extension (Parent) 32.6000 00021400 SCADA Master Pan (Parent) 15.000 00024400 SCADA SYSTEM UPGRADES 556.683 00024801 Chapma Road Utility Relocation 78.215 00044622 Miscellaneous Interconneets (Parent) 14.25.06 00044522 Miscellaneous Interconneets (Parent) 12.38.044 00044522 Miscellaneous Uniterconneets (Parent) 12.000 0004523 Baar Lake Water Main Loop 50.000 00062500 Minor Roads Utility Upgrades (Parent) 20.000 00062501 Red By Lake Road/SR 428 Pedestrain Overpass 31.432 00062502 Bean Road Wutering Staton Upgrades (Parent) 15.000 0008210 Red By Lake Road/SR 428 Pedestrain Overpass 31.432 0008210 Red By Lake Road/SR 428 Pedestrain Overpass 31.432 0008210 Wastewater Pung Staton Upgrades (Parent) 500.000 0008210 Coultry Club Read Water Main 2481.330 0017801 Coultry Club Read Water Main 2481.300			FY 2011/12
00021490 Douglas Grand 93 500 00024800 SCADA Master Pin (Parent) 15,000 00024801 Chapma Road Utilip Relocation 78,215 0004502 Water Disthution Improvements (Parent) 142,750 0004522 Macolinanous Interconnects Phase II 142,508 00064528 Bear Lake Water Main Loop 50,000 00064528 Bear Lake Water Main Loop 50,000 00064528 Marc Disthution Improvements (Parent) 12,000 00065200 Minor Roads Utility Upgrades (Parent) 50,000 00065201 Red Bug Lake Road/SR 426 Pedestrain Overpass 341,432 00082900 Wastewater Pump Station Upgrades (Parent) 15,000,000 0008210 Red Bug Lake Road/SR 426 Pedestrain Overpass 341,432 00082910 Wastewater Pump Station Upgrades (Parent) 37,500 0008211 Heatmork Master Pump Station Upgrades (Parent) 37,500 00178301 Country Club Water Treatment Plant/Cone Improvements 34,8413 00178303 Country Club Nater Mark Main 7,500 00178700 Vanter Lake Water Rediamation Facility Im	ProjectNumber	ProjectTitle	Adopted
00024800 SCADA Master Plan (Parent) 15.000 00034801 SCADA SYSTEM UPGRADES 565.863 0003690 Water Distribution Improvements (Parent) 142.706 0004423 Large Meter Improvement Program 13.33.044 00044242 Kisceliancous Interconnects Phase II 142.206 00044524 Bear Lake Water Main Loop 5.000 0004525 Bear Lake Water Main Loop 5.000 00065267 SR 436 Flyowr Ullity Relocate 2.070.345 0006520 Dan Road Widening 11.600 00065210 Red Bug Lake Road/SR 426 Pedestrain Overpass 341.432 00065211 Heathrow Master Pump Station Upgrades (Parent) 15.00,000 00083100 Collection System Upgrades (Parent) 37.500 00033104 Woodrest 5 Pump Station Upgrades (Parent) 37.500 000310521 Heathrow Master Pump Station Upgrades (Parent) 37.500 00178303 Country Club Raw Water Main 2.491.350 00178304 Woodrest 5 Pump Station Logrades (Parent) 7.500 00178302 Yankee Lake Waster Water Releanatinstent Farentent Farentent Fare	00021700	Oversizing and Extension (Parent)	32,609
00024803 SCADA SYSTEM UPGRADES 565.863 0003601 Chapman Road Ultity Relocation 78.215 0004502 Maccollaneous Interconnectis Phase II 142.506 0004632 Large Metri Improvements (Parent) 13.38.094 00064526 Bear Lake Water Main Loop 5.000 00064526 Bear Lake Water Main Loop 50.000 00064527 SR 436 Flyower Ultity Upgrades (Parent) 500.000 00065201 Rod Bug Lake Road/SR 426 Padestrain Overpaas 341.432 00005201 Rod Bug Lake Road/SR 426 Padestrain Overpaas 341.432 00005201 Rod Bug Lake Road/SR 426 Padestrain Overpaas 345.717 000032012 Heathrow Master Purp Station Upgrades (Parent) 37.500 000032013 Country Club Water Treatment Plant Ozone Improvements 584.801 00178301 Country Club Water Treatment Plant Ipgrades (Parent) 60.000 00178302 Country Club Raw Water Readmatin Facility Upgrades (Parent) 7.500 00178303 Country Club Raw Water Readmatin Facility Upgrades 60.000 00178304 Country Club Consolidation - Greenvood Lake Water Treatment Fant Imporements	00021705	Douglas Grand	93,500
00063801 Chapman Road Uillity Relocation 78.215 00064800 Water Distribution Improvements (Parent) 144.778 00064523 Large Meter Improvement Program 1338.094 00064526 Bear Lake Water Main Loop 5,000 00064527 Fire Hydrams 12,000 00065200 Minor Roads Uillity Upgrades (Parent) 500,000 00065201 S 43 63 (Pover Uillity Relocate 2,070,945 00065202 Dean Road Widening 11,660 00065203 Master Actor Uilty Relocate (Parent) 150,000 00065204 Heathrow Master Pump Station Upgrades (Parent) 150,000 0006212 Heathrow Master Pump Station Upgrades (Parent) 37,500 0008310 Collection System Upgrades (Parent) 37,500 0008310 Country Club Asaw Metar Main 2,491,330 00178303 Country Club Asaw Metar Main 2,491,330 00178303 Country Club Asaw Metar Main 2,500 00195703 Yankee Lake Water Regional Facility Purnet Renewal 7,500 00195705 Lynwood Wither Treatment Plant Improvements/Ozone 50,000<	00024800	SCADA Master Plan (Parent)	15,000
00044500 Water Distribution Improvements (Parent) 147.778 00044521 Maccilaneous Interconnets Phase II 142.508 00044526 Baar Lake Water Main Loop 5.000 00064527 SR 438 Flyover Utilty Upgrades (Parent) 500.000 00065200 Minor Roads Utility Upgrades (Parent) 500.000 00065201 SR 438 Flyover Utilty Relocate 2.070.495 00065201 Red Bug Lake Road/SR 428 Pedestrain Overpass 341.432 00082912 Heathrow Mester Pump Station Upgrades (Parent) 1.500.000 00082912 Heathrow Mester Pump Station Upgrades (Parent) 37.500 0003104 Coutry Club Water Treatment Plant/Ozone Improvements 584.801 00178301 Coutry Club Water Treatment Plant/Ozone Improvements 560.000 00178502 Coutry Club Water Treatment Plant/Denolition 27.000 00178503 Coutry Club Water Treatment Plant/Denolity 60.000 00178504 Yankee Lake Water Reclamation Facility Upgrades/Cozne 50.0000 001785705 Lynwood Water Treatment Facility Upgrades/Cozne 50.0000 001785706 Lynwood Water Treatment Facility Upgrades/Cozn	00024803	SCADA SYSTEM UPGRADES	565,863
0004422 Miscellaneous Interconnects Phase II 142.606 0004523 Large Meter Improvement Program 1,338.094 0004524 Fire Hydrants 12.000 0006520 Minor Roads Utility Upgrades (Parent) 500.000 0006520 Dean Road Widening 11.660 00065210 Red Bug Lake Road/SR 426 Pedestrain Overpass 311.432 00062200 Wastewater Pump Station Upgrades (Parent) 1.500.000 00082310 Collection System Upgrades (Parent) 37.500 00083100 Collection System Upgrades (Parent) 2.441.350 00178301 Country Club Raw Water Hain 2.440.350 00178303 Country Club Raw Water Main 2.440.350 00178303 Country Club Consolidation - Greierwood Lake Water Treatment Plant Demolition 27.000 00195201 Yankee Lake Water Reclamation Facility Upgrade/Czone 500.000 00195703 South East Regional Water Treatment Plant Improvements/Czone 29.477.628 00195704 Lynwood Water Treatment Plant Improvements/Czone 29.477.628 00195705 South East Regional Mater Treatment Plant Improvements/Czone 29.677.628<	00063601	Chapman Road Utility Relocation	78,215
00084523 Large Meter Improvement Program 1.338.094 00084526 Bear Lake Water Main Loop 5.000 00065200 Minor Roads Utility Upgrades (Parent) 500.000 00065207 SR 438 Flyver Utility Relocate 2.070.945 00065209 Dean Road Widening 11.660 00065210 Red Bug Lake Road/SR 426 Pedestrain Overpass 341.432 00082912 Heattrow Master Pump Station Upgrades (Parent) 37.500 00083100 Collection System Upgrades (Parent) 37.500 00083101 Country Club Water Treatment Plant/Ozone Improvements 15.33.4942 00178302 Country Club Raw Water Main 2.491.500 00178302 Country Club Raw Water Main 2.401.500 00195702 Yankee Lake Water Reclamation Facility Improvements 560.000 00195702 Vanood Water Treatment Plant/Iprovements 57.921 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29.000 00195704 Initial Distribution System Evaluation Completion 25.000 00195705 Initial Distribution System Evaluation Completion 25.000	00064500	Water Distribution Improvements (Parent)	147,778
00064526 Bear Lake Water Main Loop 5,000 00064528 Fire Hydrants 12,000 00065200 SR 436 Flyover Utility Relocate 2,070,945 00065207 SR 436 Flyover Utility Relocate 2,070,945 00065209 Dean Road Widening 11,660 00005210 Red Bug Lake Road/SR 426 Pedestrain Overpass 341,432 000082012 Heathrow Master Pump Station Upgrades (Parent) 15,000,000 000082101 Collection System Upgrades (Parent) 37,500 000178301 Country Club Water Treatment Plant/Ozone Improvements 15,334, 942 00178303 Country Club Water Treatment Plant/Dzone Improvements 27,000 00178303 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00178303 Country Club Consolidation Facility Improvements 56,000 00195701 Yankee Lake Water Redination Facility Improvements/Ozone 50,000 00195702 Yankee Lake Water Redination Facility Improvements/Ozone 29,477,628 00195703 South East Regional Pacility Upgrade/Ozone 50,000 00195704 Initial Distribution System Evaluation Comp	00064522	Miscellaneous Interconnects Phase II	142,506
00064528 Fire Hydrants 12,000 00065200 Minor Roads Utility Ugrades (Parent) 500,000 00065207 Dean Road Widening 11,660 00065207 Read Bug Lake Road/SR 426 Pedestrain Overpass 341,432 00082910 Wastewater Pump Station Upgrades (Parent) 1,500,000 00082912 Heathrow Master Pump Station Upgrades (Parent) 37,500 00083100 Collection System Upgrades (Parent) 37,500 00178301 Country Club Water Treatment Plant/Ozone Improvements 54,841,942 00178303 Country Club Water Treatment Plant/Ozone Improvements 560,000 00178303 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00178303 Country Club Water Treatment Facility Umprovements 560,000 00195702 Vankee Lake Water Redjonal Facility Permit Renewal 7,500 00195703 South East Redjonal Water Treatment Facility Upgrade/Ozone 26,9477,628 00195704 Lynwood Water Treatment Facility Upgrade/Ozone 26,000 00201050 Potable Wall Improvements 57,921 00195703 South East Regional Vace Cake <td>00064523</td> <td>Large Meter Improvement Program</td> <td>1,338,094</td>	00064523	Large Meter Improvement Program	1,338,094
00065200 Minor Acada Utility Upgrades (Parent) 500,000 00065207 SR 436 Flyover Utility Relocate 2070,445 00065210 Red Bug Lake Road/SR 426 Pedestrain Overpass 341,432 00082910 Wastewater Pump Station Upgrades (Parent) 1,660 00082911 Heattrow Master Pump Station Upgrades (Parent) 37,500 00083100 Collection System Upgrades (Parent) 37,500 00083104 Woodcrest 5 Pump Station 584,801 00178303 Country Club Water Treatment Plant/Ozone Improvements 564,000 00195201 Yankee Lake Water Rediamation Facility Improvements 560,000 00195202 Yankee Lake Water Rediamation Facility Improvements 500,000 00195203 South East Regional Facility Parent Renewal 7,500 00195706 Lymwood Water Treatment Facility Upgrade/Ozone 29,000 00195706 Lymwood Water Treatment Pault Improvements/Ozone 29,000 00195706 Lymwood Water Treatment Pault Improvements/Ozone 25,000 00195706 Lymwood Water Treatment Pault Improvements 25,000 00195707 Water Ouelity Piant Upgrade/Ozone	00064526	Bear Lake Water Main Loop	5,000
00065207 SR 438 Flyover Utility Relocate 2,070,945 00065219 Dean Road Widening 11,660 000662209 Red Bug Lake Road/SR 426 Pedestrain Overpass 341,432 00082900 Wastewater Pump Station Upgrades (Parent) 1,500,000 00083100 Collection System Upgrades (Parent) 37,500 00083104 Woodcrest 5 Pump Station 584,801 00178303 Country Club Raw Water Main 2,491,330 00178303 Country Club Raw Water Regional Facility Improvements 2,691,330 00195201 Yankee Lake Water Regional Facility Permit Renewal 7,500 00195702 Lynwood Water Treatment Facility Upgrade/Ozone 500,000 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195704 Linwood WTP Interim Chemical Improvements/Ozone 29,477,628 00195705 Linkia Distribution System Evaluation Completion 25,000 00200401 MARKHAM AQUIFER STORAGE WELL 40,000 00201505 Wellhead Protect Improvements 15,000 00201505 Wellhead Protect Improvements 1,5000 <t< td=""><td>00064528</td><td>Fire Hydrants</td><td>12,000</td></t<>	00064528	Fire Hydrants	12,000
00065209 Dean Road Widening 11,660 00065210 Red Bug Lake Road/SR 426 Pedestrain Overpass 341,432 00062900 Wastewater Pump Station Upgrades (Parent) 1,500,000 00082912 Heathrow Master Pump Station Upgrades (Parent) 37,500 00083100 Collection System Upgrades (Parent) 37,500 000178301 Country Club Water Treatment Plant/Ozone Improvements 15,334,942 00178302 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00195201 Yankee Lake Water Reclamation Facility Improvements 560,000 00195202 Yankee Lake Water Reclamation Facility Upgrade/Ozone 29,477,628 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195704 Lynwood With Intrim Chemical Improvements 55,000 00195705 Lynwood Water Storpacts 15,500 00195706 Lynwood Water Storpacts 15,000 00195707 Consumptive Use Permit Consolidation 21,000 00195704 Lynwood Water Treatment Plant Improvements 7,520 00195705 Lynwood Water Treatment Plant Inco	00065200	Minor Roads Utility Upgrades (Parent)	500,000
00065210 Red Bug Lake Road/S 426 Pedestrain Overpass 341,432 00082900 Wastewater Pump Station Uggrades (Parent) 1.500,000 0008310 Collection System Uggrades (Parent) 37,500 00083104 Woodcrest 5 Pump Station 684,801 00178301 Country Club Water Treatment Plant/Ozone Improvements 15,334,942 00178303 Country Club Raw Water Main 2,491,550 00178303 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00195201 Yankee Lake Water Reclamation Facility Improvements 660,000 00195702 Yankee Lake Water Regional Facility Permit Renewal 7,500 00195704 Water Quality Plant Uggrades (Parent) 60,000 00195705 Uynwood W12 Interim Treatment Plant Improvements/Ozone 29,477,628 00195706 Lynwood W12 Interim Chenical Improvements/Ozone 25,000 00195707 Lynwood W12 Streatment Plant Improvements/Ozone 25,000 00195708 Initial Distribution System Evaluation Completion 15,000 00201101 Consumptive Use Permit Consolidation 18,000 00201503 CUP Req	00065207	SR 436 Flyover Utility Relocate	2,070,945
00082900 Wastewater Pump Station Upgrades (Parent) 1,500,000 00082912 Heathrow Master Pump Station Upgrades 165,170 00083100 Collection System Upgrades (Parent) 37,500 0008311 Woodcrest 5 Pump Station 584,801 00178301 Country Club Water Treatment Plant/Ozone Improvements 15,334,942 00178302 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00195201 Yankee Lake Water Regional Facility Improvements 560,000 00195202 Yankee Lake Water Regional Facility Permit Renewal 7,500 00195703 South East Regional Vater Treatment Plant Improvements/Ozone 29,477,628 00195704 Lynwood WTer Interin Chemical Improvements/Ozone 25,000 00195705 Lynwood WTer Interin Chemical Improvements/Ozone 1,505,500 00195706 Initial Distribution System Evaluation Completion 25,000 00201500 Potable Well Improvements 1,505,500 00201501 Cotable Well Improvements 1,500 00201503 CUP Required Projects 1,505,500 00201510 Potable Well Decommissioning <td>00065209</td> <td>Dean Road Widening</td> <td>11,660</td>	00065209	Dean Road Widening	11,660
00082912 Heathrow Master Pump Station Upgrades 165,170 00083100 Collection System Upgrades (Parent) 37,500 00178301 Country Club Water Treatment Plant/Ozone Improvements 15,334,942 00178302 Country Club Rew Water Main 2,441,350 00178303 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00195201 Yankee Lake Water Reclamation Facility Improvements 560,000 00195700 Water Quality Plant Upgrades (Parent) 60,000 00195701 Lynwood Water Treatment Facility Upgrade/Ozone 29,477,628 00195702 Lynwood WTP Interim Chemical Improvements/Ozone 29,477,628 00195703 South East Regional Water Treatment Plant Improvements/Ozone 25,000 00201010 Consumptive Use Permit Consolidation 18,000 00201010 Consumptive Use Permit Consolidation 18,000 00201500 Potable Well Improvements 15,000 00201501 Potable Well Improvements 15,000 00201505 Wellmad Protect Improvements 15,000 00201506 Potable Well Improvements 15,000	00065210	Red Bug Lake Road/SR 426 Pedestrain Overpass	341,432
00083100Collection System Upgrades (Parent)37,50000083104Woodcrest 5 Pump Station584,80100178301Country Club Water Treatment Plant/Ozone Improvements15,334,94200178303Country Club Raw Water Main2,491,35000178303Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition27,00000195201Yankee Lake Water Regional Facility Improvements560,00000195202Yankee Lake Water Regional Facility Permit Renewal7,50000195703South East Regional Water Treatment Plant Improvements/Ozone29,477,52800195704Lymwood Water Treatment Facility Upgrade/Ozone500,00000195705Lymwood WTP Inteim Chemical Improvements/Ozone29,477,52800195706Lymwood WTP Inteim Chemical Improvements/Ozone25,00000201041MARKHAM AQUIFER STORAGE WELL40,00000201101Consumptive Use Permit Consolidation18,00000201505Vellnead Protect Improvements15,00000201505Vellnead Protect Improvements15,00000201505Vellnead Protect Improvements15,00000201512Deepen Heathrow Well #419,500002020204Apple Valley Treatment Plant Upgrades - Phase 1&2135,00000203202Apple Valley Treatment Plant Upgrades - Phase 1&2135,00000203202Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203204Apple Valley Water Treatment Plant Decomission12,14500203305Lake Farnitey Water Treatment Plant Decomission12	00082900	Wastewater Pump Station Upgrades (Parent)	1,500,000
00083104Woodcrest 5 Pump Station584,80100178301Country Club Water Treatment Plant/Ozone Improvements15,334,94200178302Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition27,00000195201Yankee Lake Water Reclamation Facility Improvements560,00000195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195703Water Quality Plant Upgrades (Parent)60,00000195704Lynwood Water Treatment Facility Upgrade/Ozone29,477,62800195705Lynwood Water Treatment Facility Upgrade/Ozone29,477,62800195706Lynwood WTP Interim Chemical Improvements/Ozone29,477,62800195706Lynwood WTP Interim Chemical Improvements25,00000200401MARKHAM AQUIFER STORAGE WELL40,00000201500Potable Well Improvements (Parent)115,00000201505Wellhead Protect Improvements15,995,50000201506Wellhead Protect Improvements22,00000201512Deepen Heathrow Well #419,500002020202Apple Valley Well Replacement15,00000203202Apple Valley Well Replacement3,89900203302Lake Brantey Weller Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Brantey Weller Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Brantey Water Treatment Plant Upgrades - Phase 1&2135,00000203303Durid Hills Welt Treatment Plant Upgrades - Phase 1&2135,00000203303Durid Hills Water Treatment Plant Upgrad	00082912	Heathrow Master Pump Station Upgrades	165,170
00178301 Country Club Water Treatment Plant/Ozone Improvements 15,334,942 00178302 Country Club Raw Water Main 2,491,350 00195201 Yankee Lake Water Reclamation Facility Improvements 560,000 00195202 Yankee Lake Water Reclamation Facility Improvements 560,000 00195202 Yankee Lake Water Regional Facility Permit Renewal 7,500 00195700 Water Quality Plant Upgrades (Parent) 60,000 00195702 Lynwood Water Treatment Plant Improvements/Ozone 29,477,628 00195703 South East Regional Water Treatment Plant Improvements/Ozone 25,000 00195704 Lynwood WTP Interim Chemical Improvements 25,000 00200105 MarktAM AQUIFER STORAGE WELL 40,000 00201500 Potable Well Improvements (Parent) 115,000 00201505 Wellhead Protect Improvements 15,95,500 00201505 Wellhead Protect Improvements 15,000 00201510 Potable Well Decormissioning 11,000 00201511 Druid Hills Well Improvements 3,899 002020202 Apple Valley Transmission Main 3,899	00083100	Collection System Upgrades (Parent)	37,500
00178302 Country Club Raw Water Main 2,491,350 00178303 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00195201 Yankee Lake Water Reclamation Facility Improvements 560,000 00195202 Yankee Lake Wastewater Regional Facility Permit Renewal 7,500 00195700 Water Quality Plant Upgrades (Parent) 60,000 00195702 Lynwood Water Treatment Facility Upgrade/Ozone 580,000 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195706 Lynwood WTP Interim Chemical Improvements 25,000 00200401 MARKHAM AQUIFER STORAGE WELL 40,000 00201101 Consumptive Use Permit Consolidation 18,000 00201500 Potable Well Improvements (Parent) 115,000 00201501 Potable Well Decommissioning 11,000 00201512 Dreiper Heathrow Well #4 19,500 002020202 Apple Valley Transmission Main 3,899 002020202 Apple Valley Well Replacement 15,000 002020202 Lake Harriet Water Treatment Plant Upgrades - Phase 1&2 15,000	00083104	Woodcrest 5 Pump Station	584,801
00178303 Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition 27,000 00195201 Yankee Lake Water Reclamation Facility Improvements 560,000 00195202 Yankee Lake Water Reclamation Facility Permit Renewal 7,500 00195703 Water Quality Plant Upgrades (Parent) 60,000 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195704 Lynwood Water Treatment Plant Improvements/Ozone 29,477,628 00195705 Lynwood Water Stocker WELL 40,000 00201101 Consumptive Use Permit Consolidation 18,000 00201500 Potable Well Improvements (Parent) 115,000 00201501 CUP Required Projects 15,95500 00201502 Potable Well Decommissioning 11,000 00201510 Potable Well Evaluations 22,000 00201511 Druid Hills Waler Ireatment Plant Upgrades - Phase 1&2 135000 00203202 Apple Valley Treatment Plant Upgrades - Phase 1&2 135,000 00201515 Deepen Heathrow Well #4 19,500 00203202 Apple Valley Water Treatment Plant Decomission	00178301	Country Club Water Treatment Plant/Ozone Improvements	15,334,942
00195201 Yankee Lake Water Reciamation Facility Improvements 560,000 00195202 Yankee Lake Wastewater Regional Facility Permit Renewal 7,500 00195700 Water Quality Plant Upgrades (Parent) 60,000 00195702 Lynwood Water Treatment Facility Upgrade/Ozone 2500,000 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195706 Lynwood WTP Interim Chemical Improvements 67,921 00195708 Initial Distribution System Evaluation Completion 25,000 0020101 Consumptive Use Permit Consolidation 18,000 00201503 CUP Required Projects 1,595,500 00201505 Wellhead Protect Improvements 15,000 00201505 Wellhead Protect Improvements 15,000 00201505 Wellhead Protect Improvements 19,500 00201510 Potable Well Evaluations 22,000 00201521 Deepen Heathrow Well #4 19,500 00203202 Apple Valley Water Treatment Plant Upgrades - Phase 1&2 135,000 00203203 Apple Valley Water Treatment Plant Upgrades - Phase 1&2 38,899	00178302	Country Club Raw Water Main	2,491,350
00195202Yankee Lake Wastewater Regional Facility Permit Renewal7,50000195700Water Quality Plant Upgrades (Parent)60,00000195702Lynwood Water Treatment Facility Upgrade/Ozone500,00000195703South East Regional Water Treatment Plant Improvements/Ozone29,477,62800195704Lynwood WTP Interim Chemical Improvements57,92100195705Initial Distribution System Evaluation Completion25,00000200401MARKHAM AQUIFER STORAGE WELL40,00000201101Consumptive Use Permit Consolidation18,00000201503CUP Required Projects1,595,50000201505Wellhead Protect Improvements15,00000201505Wellhead Protect Improvements22,00000201510Potable Well Decommissioning11,00000201511Druid Hills Well Improvements22,00000201512Deepen Heathrow Well #419,500002020202Apple Valley Transmission Main3,89900203203Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203303Druid Hills Water Treatment Plant Decomission9,84900203303Dol Ray Water Treatment Plant Decomission12,14500203305Lake Brantley Water Treatment Plant Decomission12,14500203305Dol Ray Water Treatment Plant Decomission12,14500203305Dol Ray Water Treatment Plant Decomission10,16100203305Lake Brantley Woll Replacement10,16100203305Lake Brantley Water Treatment Plant Decomission12,145 <td>00178303</td> <td>Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition</td> <td>27,000</td>	00178303	Country Club Consolidation - Greenwood Lake Water Treatment Plant Demolition	27,000
00195700 Water Quality Plant Upgrades (Parent) 60,000 00195702 Lynwood Water Treatment Facility Upgrade/Ozone 500,000 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195706 Lynwood WTP Interim Chemical Improvements 57,921 00195708 Initial Distribution System Evaluation Completion 25,000 00200401 MARKHAM AQUIFER STORAGE WELL 40,000 00201101 Consumptive Use Permit Consolidation 18,000 00201500 Potable Well Improvements (Parent) 115,000 00201505 Wellhead Protect Improvements 15,000 00201506 Wellhead Protect Improvements 22,000 00201510 Potable Well Decommissioning 11,000 00201511 Druid Hills Well Improvements 17,000 00201512 Deepen Heathrow Well #4 19,500 00203020 Apple Valley Transmission Main 3,899 00203021 Apple Valley Water Treatment Plant Upgrades - Phase 1&2 135,000 00203032 Lake Harriet Water Treatment Plant Decomission 9,849 00203033 <tdd< td=""><td>00195201</td><td>Yankee Lake Water Reclamation Facility Improvements</td><td>560,000</td></tdd<>	00195201	Yankee Lake Water Reclamation Facility Improvements	560,000
00195702 Lynwood Water Treatment Facility Upgrade/Ozone 500,000 00195703 South East Regional Water Treatment Plant Improvements/Ozone 29,477,628 00195706 Lynwood WTP Interim Chemical Improvements 57,921 00195708 Initial Distribution System Evaluation Completion 25,000 00200401 MARKHAM AQUIFER STORAGE WELL 40,000 00201101 Consumptive Use Permit Consolidation 18,000 00201500 Potable Well Improvements (Parent) 115,000 00201503 CUP Required Projects 1,595,500 00201505 Wellhead Protect Improvements 110,000 00201509 Potable Well Decommissioning 11,000 00201510 Potable Well Evaluations 22,000 00201511 Druid Hills Well Improvements 19,500 0020202 Apple Valley Transmission Main 3,899 00203202 Apple Valley Well Replacement 15,000 00203302 Lake Harriet Water Treatment Plant Upgrades - Phase 1&2 135,000 00203302 Lake Brantley Water Treatment Plant Decomission 9,849 00203303 Druid Hills	00195202	Yankee Lake Wastewater Regional Facility Permit Renewal	7,500
00195703South East Regional Water Treatment Plant Improvements/Ozone29,477,62800195706Lynwood WTP Interim Chemical Improvements57,92100195708Initial Distribution System Evaluation Completion25,00000200401MARKHAM AQUIFER STORAGE WELL40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201504Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Potable Well Improvements17,00000201512Deepen Heathrow Well #419,500002020220Apple Valley Transmission Main3,89900203202Apple Valley Well Replacement15,00000203302Lake Harriet Water Treatment Plant Upgrades - Phase 1&2135,00000203303Druid Hills Water Treatment Plant Decomission9,84900203303Dol Ray Water Treatment Plant Decomission11,06700203305Lake Harriet Water Treatment Plant Decomission12,14500203305Dol Ray Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission11,06700203305Lake Brantley Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission11,06700203305Lake Brantley Water Treatment Plant Decomission11,067 <td< td=""><td>00195700</td><td>Water Quality Plant Upgrades (Parent)</td><td>60,000</td></td<>	00195700	Water Quality Plant Upgrades (Parent)	60,000
00195706Lynwood WTP Interim Chemical Improvements7.92100195708Initial Distribution System Evaluation Completion25,00000200401MARKHAM AQUIFER STORAGE WELL40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201504Wellhead Protect Improvements15,00000201505Wellhead Protect Improvements22,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203304Apple Valley Welt Treatment Plant Upgrades - Phase 1&2135,00000203305Lake Harriet Water Treatment Plant Decomission9,84900203305Lake Brantiey Water Treatment Plant Decomission11,06700203305Lake Brantiey Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission11,06700203308Inon Bridge Low Voltage Improvements425,200	00195702	Lynwood Water Treatment Facility Upgrade/Ozone	500,000
00195708Initial Distribution System Evaluation Completion25,00000200401MARKHAM AQUIFER STORAGE WELL40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505Wellhead Protect Improvements11,00000201509Potable Well Evaluations22,00000201510Potable Well Evaluations22,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Well Replacement135,00000203305Lake Harriet Water Treatment Plant Upgrades - Phase 1&2135,00000203305Lake Brantiey Water Treatment Plant Decomission9,84900203305Lake Brantiey Water Treatment Plant Decomission12,14500203305Lake Brantiey Water Treatment Plant Decomission12,14500203305Lake Harriet Water Treatment Plant Decomission11,06700203305Lake Harriet Water Treatment Plant Decomission12,14500203305Lake Harriet Water Treatment Plant Decomission11,06700203305Lake Harriet Water Treatment Plant Decomission10,16100203305Lake Harriet Water Treatment Plant Decomission10,16100203305Lake Harriet Water Treatment Plant Decomission10,16100203305Lake Harriet Water Treatment Plant Decomission10,16100	00195703	South East Regional Water Treatment Plant Improvements/Ozone	29,477,628
00200401MARKHAM AQUIFER STORAGE WELL40,00000201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505Wellhead Protect Improvements15,00000201509Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000202020Apple Valley Transmission Main3,89900203203Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission50,00000216405Iron Bridge Low Voltage Improvements425,200	00195706	Lynwood WTP Interim Chemical Improvements	57,921
00201101Consumptive Use Permit Consolidation18,00000201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505Wellhead Protect Improvements15,00000201509Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203305Lake Harriet Water Treatment Plant Decomission9,84900203305Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100203308Inon Bridge Low Voltage Improvements425,200	00195708	Initial Distribution System Evaluation Completion	25,000
00201500Potable Well Improvements (Parent)115,00000201503CUP Required Projects1,595,50000201505Wellhead Protect Improvements15,00000201509Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Well Replacement15,00000203303Druid Hills Water Treatment Plant Upgrades - Phase 1&2135,00000203303Druid Hills Water Treatment Plant Decomission9,84900203304Lake Harriet Water Treatment Plant Decomission12,14500203305Lake Brantley Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00200401		40,000
00201503CUP Required Projects1,595,50000201505Wellhead Protect Improvements15,00000201509Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Well Replacement15,00000203303Druid Hills Water Treatment Plant Upgrades - Phase 1&2135,00000203303Druid Hills Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Decomission12,14500203304Hanover Water Treatment Plant Decomission11,06700203305Lake Brantley Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201101	Consumptive Use Permit Consolidation	18,000
00201505Wellhead Protect Improvements15,00000201509Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Decomission12,14500203304Dol Ray Water Treatment Plant Decomission11,06700203305Lake Brantley Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201500	Potable Well Improvements (Parent)	115,000
00201509Potable Well Decommissioning11,00000201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100203405Iri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201503	CUP Required Projects	1,595,500
00201510Potable Well Evaluations22,00000201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Welr Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Decomission12,14500203305Lake Brantley Water Treatment Plant Decomission11,06700203306Dol Ray Water Treatment Plant Decomission10,16100203308Hanover Water Treatment Plant Decomission55,00000216405Iron Bridge Low Voltage Improvements425,200	00201505	Wellhead Protect Improvements	15,000
00201511Druid Hills Well Improvements17,00000201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Decomission5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201509	Potable Well Decommissioning	11,000
00201512Deepen Heathrow Well #419,50000203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201510	Potable Well Evaluations	22,000
00203202Apple Valley Transmission Main3,89900203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201511	Druid Hills Well Improvements	17,000
00203203Apple Valley Well Replacement15,00000203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00201512	Deepen Heathrow Well #4	19,500
00203204Apple Valley Water Treatment Plant Upgrades - Phase 1&2135,00000203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203202	Apple Valley Transmission Main	3,899
00203302Lake Harriet Water Treatment Plant Decomission9,84900203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203203	Apple Valley Well Replacement	15,000
00203303Druid Hills Water Treatment Plant Yard Pipe Upgrades5,00000203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203204	Apple Valley Water Treatment Plant Upgrades - Phase 1&2	135,000
00203305Lake Brantley Water Treatment Plant Decomission12,14500203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203302	Lake Harriet Water Treatment Plant Decomission	9,849
00203306Dol Ray Water Treatment Plant Decomission11,06700203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203303	Druid Hills Water Treatment Plant Yard Pipe Upgrades	5,000
00203308Hanover Water Treatment Plant Decomission10,16100204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203305	Lake Brantley Water Treatment Plant Decomission	12,145
00204001Tri-Party Optimization Program55,00000216405Iron Bridge Low Voltage Improvements425,200	00203306	Dol Ray Water Treatment Plant Decomission	11,067
00216405 Iron Bridge Low Voltage Improvements 425,200	00203308	Hanover Water Treatment Plant Decomission	10,161
	00204001	Tri-Party Optimization Program	55,000
00216408 Iron Bridge - Flume 212,600	00216405	Iron Bridge Low Voltage Improvements	425,200
	00216408	Iron Bridge - Flume	212,600

Environmental Services / Water and Sewer

00216409	Iron Bridge - Odor Control Improvements	212,600
00216410	Iron Bridge - Wetland Pump Station	574,020
00216701	Markham Water Treatment Plant H2S Improvements	1,407,483
00216702	Heathrow Well Equipment Improvements	702,196
00216703	Heathrow Wellfield Redirect	3,894,868
00219701	SR 46 Force Main Upgrade	148,000
00227402	Greenwood Lakes/Lake Mary Pump Station Modifications	12,000
00227404	Greenwood Lakes Wastewater Permit Renewal	7,500
00255201	UTILITIES MASTER PLAN	150,000
70000010	Wetlands Monitoring Site Installations/CUP 8213	130,000
70000011	Unidirectional Flushing Program	300,000
99999999	PROJECT CONTINGENCY	1,062,452
Total		67,532,454

Fiscal Services

Resource Management

MSBU Program

Fiscal Services

Departmental Message

The Fiscal Services' Departmental focus is to improve Seminole County Citizens' quality of life through the provision of an effective and efficient government; facilitating the development of effective fiscal strategies for growth management and environmental/social/economic opportunities.

The Department is committed to ensuring fiscal sustainability by managing financial resources and performing accountability and regulatory compliance functions. Under the direction of the County Manager, the department oversees all financially related activities of the Board of County Commissioners, and strives to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

The Fiscal Services Department is comprised of the following 2 programs:

1) Resource Management Program

This program contains the following service(s) which have the ultimate purpose of providing citizens and County Management/BCC with effective mananagement of the county's financial resources; ensuring budget integrity, fiscal accountability, and long term fiscal sustainability.

- Revenue Administration
- Grants Administration
- Debt Administration
- Long Term Financial Planning
- Fiscal Management
- Annual Budget Development

Resource management also provides centralized fiscal management of courty-wide non-departmental expenditures; such as centrally charged expenditures, long-term debt, and community redevelopment agency payments.

2) MSBU Program

This program contains the following service(s) which have the ultimate purpose of providing the public with opportunities to acquire essential public health and safety improvements for communities.

- Residential / Solid Waste
- Streetlighting
- Aquatic Weed Control
- Construction
| | | Fiscal | | | | | |
|---------------------------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|--------------------|---------------------|
| Expenditures | FY 2008/09
Actual | FY 2009/10
Actual | FY 2010/11
Adopted | FY 2010/11
Amended | FY 2011/12
Adopted | Actual
Variance | Amended
Variance |
| Personal Services | 1,859,122 | 2,274,241 | 1,813,777 | 1,813,777 | 1,839,640 | -19% | 1% |
| Operating Expenditures | 14,310,954 | 14,840,429 | 18,987,873 | 20,587,746 | 19,454,232 | 31% | -6% |
| Debt Service | 12,843,570 | 12,900,918 | 12,651,012 | 12,651,012 | 12,651,710 | -2% | -% |
| Grants & Aids | 5,989,986 | 5,107,947 | 3,826,738 | 3,826,738 | 3,422,333 | -33% | -11% |
| Transfers | (18,673) | 733 | 539,614 | 539,614 | 611,185 | 83,281% | 13% |
| Subtotal Operating | 34,984,959 | 35,124,268 | 37,819,014 | 39,418,887 | 37,979,100 | 8% | -4% |
| Internal Charges / Other | 3,096,110 | 2,026,683 | 1,492,617 | 976,252 | 578,087 | -71% | -41% |
| Cost Allocations (contra expenditure) | - | (909,208) | (670,000) | (670,000) | (1,000,000) | 10% | 49% |
| Total Operating | 38,081,069 | 36,241,743 | 38,641,631 | 39,725,139 | 37,557,187 | 4% | -5% |
| Other Uses | - | 20,068,212 | - | - | - | -100% | -% |
| –
Total Expenditures | 38,081,069 | 56,309,955 | 38,641,631 | 39,725,139 | 37,557,187 | -33% | -5% |

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	10,974,253	8,790,826	7,220,204	6,703,839	5,408,510	-38%	-19%
MSBU Street Lighting	2,088,208	2,227,623	2,966,656	3,163,298	3,099,798	39%	-2%
MSBU Solid Waste	11,700,074	12,328,751	14,044,000	14,904,132	14,095,062	14%	-5%
MSBU Program	367,396	(128,721)	435,068	870,172	1,336,200	-1,138%	54%
MSBU Lake Mills - AWC	46,560	28,360	64,435	73,771	84,200	197%	14%
MSBU Lake Pickett - AWC	870	900	145,551	161,379	182,579	20,187%	13%
MSBU Lake Amory - AWC	6,613	5,435	7,786	9,047	7,425	37%	-18%
MSBU Cedar Ridge - OTH	24,275	24,087	47,774	50,844	39,250	63%	-23%
MSBU Howell Creek - AWC	150	150	8,835	11,329	9,615	6,310%	-15%
MSBU Lake Myrtle AWC	-	-	5,615	5,615	7,380	-%	31%
MSBU Lake Spring Wood AWC	-	-	6,360	6,360	7,440	-%	17%
MSBU Lake of the Woods AWC	-	17,422	20,634	20,981	19,480	12%	-7%
MSBU Lake Mirror - AWC	12,310	13,407	17,052	17,584	16,850	26%	-4%
MSBU Spring Lake - AWC	16,790	19,858	44,738	54,128	57,950	192%	7%
MSBU Springwood Waterway AW(-	12,727	13,495	12,891	13,645	7%	6%
Lake Burkett / Marth (Aquatic Wee	-	-	-	-	14,130	-%	-%
General Revenue Debt	-	20,125,000	1,592,930	1,596,475	1,594,201	-92%	-%
Gas Tax Revenue Bonds	1,249,824	1,248,630	1,250,280	1,254,825	1,253,740	-%	-%
Limited General Obligation Bonds	4,421,115	4,424,612	5,369,981	5,409,192	4,931,358	11%	-9%
Sales Tax Revenue Bonds	7,172,631	7,170,888	5,380,237	5,399,277	5,378,374	-25%	-%
Total Budget	38,081,069	56,309,955	38,641,631	39,725,139	37,557,187	-33%	-5%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	16.00	17.00	17.00	17.00	17.00	-%	-%
Total Permanent FTE	16.00	17.00	17.00	17.00	17.00	-%	-%
PTO Payout	-	1.00	-	-	-	-100%	-%
Temporary/Interns	1.00	-	-	-	-	-%	-%
Unemployment Expense	-	1.00	-	-	-	-100%	-%
Total Non-Permanent FTE	1.00	2.00	-	-	-	-100%	-%
Total FTE	17.00	19.00	17.00	17.00	17.00	-11%	-%

Fiscal Services

Resource Management

3. Clean-up Budget Divisions website

Goal #2 - To provide County Management and the BCC with long-term financial planning in the budgetary process to facilitate strategic planning decisions and ensure adherence to sound fiscal policy and long-term fiscal sustainability.

Objective 2a - To increase number of Board approved financial policies

Action Plan

1. Institutionalize Debt Policy

Objective 2b – To increase presentation frequency of environmental analysis.

Objective 2c - To improve financial strategy utilized by the BCC.

Action Plan

- 1. Research to see what other governments are utilizing
- 2. Research to see what GFOA recommends

Objective 2d - To increase program prioritization by the BCC.

Action Plan

1. Get book GFOA put out on recommended methods

Objective 2e - To initiate service levels recommendations.

Action Plan

- 1. Develop workshop on identifying current service levels
- 2. Provide workshop for each department
- 3. Work with departments in determining current service levels
- 4. Prepare report for County Manager of identified service levels
- 5. Prepare report for BCC on recommended service levels/cost of each

Goal #3 - To provide County management operations with fiscal policy guidance and fiscal management support, promoting long-term efficiencies in program operations and fiscal transparency in the program budgets to facilitate effective decision-making by County Management and the BCC in the County's strategic planning processes.

Objective 3a – To increase the use of fiscal management processes in operational decisionmaking.

Action Plan

- 1. Request Directors to include Financial Managers in their operational meetings.
- 2. Set-up brain storming sessions whereby real situations are discussed in order to come up with new methods to be used in the future to increase possibility of utilizing fiscal services in operational decision-making.

Fiscal Services

Resource Management

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Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,142,518	1,138,969	1,134,159	1,134,159	1,126,504	-1%	-1%
Operating Expenditures	328,833	170,890	206,400	206,400	350,400	105%	70%
Subtotal Operating	1,471,351	1,309,859	1,340,559	1,340,559	1,476,904	13%	10%
Internal Charges / Other	12,808	75,783	58,031	58,031	54,831	-28%	-6%
Cost Allocations (contra expenditure)	-	(398,608)	(670,000)	(670,000)	(880,000)	121%	31%
Total Operating	1,484,159	987,034	728,590	728,590	651,735	-34%	-11%
Total Expenditures	1,484,159	987,034	728,590	728,590	651,735	-34%	-11%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,484,159	987,034	728,590	728,590	651,735	-34%	-11%
Total Budget	1,484,159	987,034	728,590	728,590	651,735	-34%	-11%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	12.00	13.00	13.00	13.00	13.00	-%	-%
Total Permanent FTE	12.00	13.00	13.00	13.00	13.00	-%	-%
Temporary/Interns	1.00	-	-	-	-	-%	-%
Total Non-Permanent FTE	1.00	-	-	-	-	-%	-%
Total FTE	13.00	13.00	13.00	13.00	13.00	-%	-%

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	276,217	279,209	279,618	279,618	274,030	-2%	-2%
Operating Expenditures	13,489,400	14,217,359	16,979,057	18,512,589	17,864,621	26%	-4%
Transfers	(18,673)	41,160	539,614	539,614	611,185	1,385%	13%
Subtotal Operating	13,746,944	14,537,728	17,798,289	19,331,821	18,749,836	29%	-3%
Internal Charges / Other	516,302	563,298	29,710	29,710	241,168	-57%	712%
Cost Allocations (contra expenditure)	-	(510,600)	-	-	-	-100%	-%
Total Operating	14,263,246	14,590,426	17,827,999	19,361,531	18,991,004	30%	-2%
Total Expenditures	14,263,246	14,590,426	17,827,999	19,361,531	18,991,004	30%	-2%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
MSBU Street Lighting	2,088,208	2,227,623	2,966,656	3,163,298	3,099,798	39%	-2%
MSBU Solid Waste	11,700,074	12,328,751	14,044,000	14,904,132	14,095,062	14%	-5%
MSBU Program	367,396	(88,294)	435,068	870,172	1,336,200	-1,613%	54%
MSBU Lake Mills - AWC	46,560	28,360	64,435	73,771	84,200	197%	14%
MSBU Lake Pickett - AWC	870	900	145,551	161,379	182,579	20,187%	13%
MSBU Lake Amory - AWC	6,613	5,435	7,786	9,047	7,425	37%	-18%
MSBU Cedar Ridge - OTH	24,275	24,087	47,774	50,844	39,250	63%	-23%
MSBU Howell Creek - AWC	150	150	8,835	11,329	9,615	6,310%	-15%
MSBU Lake Myrtle AWC	-	-	5,615	5,615	7,380	-%	31%
MSBU Lake Spring Wood AWC	-	-	6,360	6,360	7,440	-%	17%
MSBU Lake of the Woods AWC	-	17,422	20,634	20,981	19,480	12%	-7%
MSBU Lake Mirror - AWC	12,310	13,407	17,052	17,584	16,850	26%	-4%
MSBU Spring Lake - AWC	16,790	19,858	44,738	54,128	57,950	192%	7%
MSBU Springwood Waterway AW(-	12,727	13,495	12,891	13,645	7%	6%
Lake Burkett / Marth (Aquatic Wee	-	-	-	-	14,130	-%	-%
Total Budget	14,263,246	14,590,426	17,827,999	19,361,531	18,991,004	30%	-2%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	4.00	4.00	4.00	4.00	4.00	-%	-%
Total Permanent FTE	4.00	4.00	4.00	4.00	4.00	-%	-%
Total FTE	4.00	4.00	4.00	4.00	4.00	-%	-%

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	440,387	856,063	400,000	400,000	439,106	-49%	10%
Operating Expenditures	492,721	452,180	1,802,416	1,868,757	1,239,211	174%	-34%
Debt Service	12,843,570	12,900,918	12,651,012	12,651,012	12,651,710	-2%	-%
Grants & Aids	5,989,986	5,107,947	3,826,738	3,826,738	3,422,333	-33%	-11%
Subtotal Operating	19,766,664	19,317,108	18,680,166	18,746,507	17,752,360	-8%	-5%
Internal Charges / Other	2,567,000	1,387,602	1,404,876	888,511	282,088	-80%	-68%
Cost Allocations (contra expenditure)	-	-	-	-	(120,000)	-%	-%
Total Operating	22,333,664	20,704,710	20,085,042	19,635,018	17,914,448	-13%	-9%
Other Uses	-	20,068,212	-	-	-	-100%	-%
Total Expenditures	22,333,664	40,772,922	20,085,042	19,635,018	17,914,448	-56%	-9%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	9,490,094	7,803,792	6,491,614	5,975,249	4,756,775	-39%	-20%
General Revenue Debt	-	20,125,000	1,592,930	1,596,475	1,594,201	-92%	-%
Gas Tax Revenue Bonds	1,249,824	1,248,630	1,250,280	1,254,825	1,253,740	-%	-%
Limited General Obligation Bonds	4,421,115	4,424,612	5,369,981	5,409,192	4,931,358	11%	-9%
Sales Tax Revenue Bonds	7,172,631	7,170,888	5,380,237	5,399,277	5,378,374	-25%	-%
Total Budget	22,333,664	40,772,922	20,085,042	19,635,018	17,914,448	-56%	-9%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
PTO Payout	-	1.00	-	-	-	-100%	-%
Unemployment Expense	-	1.00	-	-	-	-100%	-%
Total Non-Permanent FTE	-	2.00	-	-	-	-100%	-%
Total FTE	-	2.00	-	-	-	-100%	-%



Growth Management

Growth Management Business Office Business Development 17-92 Community Redevelopment Agency Comprehensive & Current Planning Program Mass Transit Program (LYNX) Building Program

Growth Management

Departmental Message

Seminole County Growth Management Department continues to focus on promoting the quality of life within Seminole County by providing value added customer service. The Department's emphasis on providing quality customer service in an effective manner that mirrors the Department's mission and vision, offers opportunities for each of the Department's staff members, to meet the challenges faced by an active department whose functions are closely linked to the fluctuations of the economy and development trend.

The Growth Management Department is comprised of the following (6) Programs:

1) Business Office Program - The program contains the following service(s) which have the ultimate purpose of management facilitation of programs and financial activities that support strategic decision making and systematic performance reporting for the entire department.

- · Management Oversight/Personnel/Financial/Fiscal Support
- Concurrency & Impact Fee Service

2) Business Development Program- The program contains the following service(s) which have the ultimate purpose of creating a strong business environment that enhances local economic conditions.

Business Development Services

3) 17-92 Community Redevelopment Agency Program - The program contains the following service(s) which have the ultimate purpose of reversing blighting trends by facilitating a means to improve the physical, economic social and cultural character of the 17-92 Corridor.

- · Administrative and Technical Service
- Marketing Redevelopment Service

4) Comprehensive and Current Planning Program - The program contains the following service(s) which have the ultimate purpose of bringing about physical development in accordance with future needs of the County such as conserving natural resources, ensuring efficient expenditures of public funds and promoting the health, safety, convenience, and general welfare of the public under the framework outlined in Florida Statutes and the Florida Administrative Code. This program also implements land use and zoning policies that guide physical site development, as well as facilitates the rezoning and future land use amendment process.

- Long Range Planning Service
- Current Planning & Zoning Service
- Code Enforcement Service
- · Board of Adjustment Service

5) Mass Transit Program (LYNX) - The program contains the following service(s) which have the ultimate purpose of providing transportation for those who lack personal transportation, as well as, paratransit service to those with certified disabilities/handicaps.

- LYNX Fixed-Route (Bus) Service
- · LYNX American Disability Act Service

6) Building Program - The program contains the following service(s) which have the ultimate purpose of ensuring the construction of building and structures in the unincorporated County comply with applicable state and local regulations.

- Building Plan Review
- · Building Zoning Review
- Building Permitting
- · Building Inspection

		Growth M	lanagemen	t			
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	5,527,284	4,367,969	4,177,213	4,177,213	3,890,191	-11%	-7%
Operating Expenditures	5,779,888	6,058,770	6,115,951	6,690,158	5,620,783	-7%	-16%
Grants & Aids	908,466	1,032,037	4,990,470	6,192,906	589,604	-43%	-90%
Transfers	13,022	-	-	-	-	-%	-%
Subtotal Operating	12,228,660	11,458,776	15,283,634	17,060,277	10,100,578	-12%	-41%
Internal Charges / Other	322,745	680,177	685,519	688,207	537,641	-21%	-22%
Total Operating	12,551,405	12,138,953	15,969,153	17,748,484	10,638,219	-12%	-40%
Capital Outlay	195,021	2,087	-	1,202,412	-	-100%	-100%
– Total Expenditures	12,746,426	12,141,040	15,969,153	18,950,896	10,638,219	-12%	-44%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	3,113,981	2,919,493	2,743,318	2,746,006	2,477,156	-15%	-10%
Ninth-cent Fuel Tax Fund	4,622,465	4,175,340	3,855,764	4,024,773	3,855,764	-8%	-4%
Building Program Fund	2,861,244	2,384,017	2,526,925	2,526,925	2,363,257	-1%	-6%
Growth Management Grants (State	13,022	8,993	12,536	11,265	4,562	-49%	-60%
ARRA - Energy & Conservation Gr	11,355	175,254	70,715	100,198	-	-100%	-100%
Arbor Violation Trust Fund	-	125,745	-	154,818	10,000	-92%	-94%
Economic Development - GF	1,023,503	850,233	1,468,709	1,638,709	1,269,910	49%	-23%
17/92 Redevelopment Fund	1,100,856	1,501,965	5,291,186	7,748,202	657,570	-56%	-92%
Total Budget	12,746,426	12,141,040	15,969,153	18,950,896	10,638,219	-12%	-44%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance

Staffing Summary	Adopted	Adopted	Adopted	Amended	Adopted	Variance	Variance
Full-Time	76.75	59.00	56.00	56.00	54.00	-8%	-4%
Total Permanent FTE	76.75	59.00	56.00	56.00	54.00	-8%	-4%
Total FTE	76.75	59.00	56.00	56.00	54.00	-8%	-4%

Growth Management

Growth Management Business Office

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	489,636	374,719	386,604	386,604	312,699	-17%	-19%
Operating Expenditures	310,099	397,680	289,692	444,510	299,979	-25%	-33%
Subtotal Operating	799,735	772,399	676,296	831,114	612,678	-21%	-26%
Internal Charges / Other	14,359	36,696	40,142	40,142	29,554	-19%	-26%
Total Operating	814,094	809,095	716,438	871,256	642,232	-21%	-26%
Total Expenditures	814,094	809,095	716,438	871,256	642,232	-21%	-26%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	814,094	683,350	716,438	716,438	632,232	-7%	-12%
Arbor Violation Trust Fund	-	125,745	-	154,818	10,000	-92%	-94%
Total Budget	814,094	809,095	716,438	871,256	642,232	-21%	-26%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	7.00	5.85	5.15	5.15	4.10	-30%	-20%
Total Permanent FTE	7.00	5.85	5.15	5.15	4.10	-30%	-20%
Total FTE	7.00	5.85	5.15	5.15	4.10	-30%	-20%

Growth Management

Business Development

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Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	203,620	134,843	186,620	186,620	156,407	16%	-16%
Operating Expenditures	567,046	597,111	859,831	859,831	769,236	29%	-11%
Grants & Aids	249,150	96,000	412,286	582,286	335,750	250%	-42%
Subtotal Operating	1,019,816	827,954	1,458,737	1,628,737	1,261,393	52%	-23%
Internal Charges / Other	3,687	22,279	9,972	9,972	8,517	-62%	-15%
Total Operating	1,023,503	850,233	1,468,709	1,638,709	1,269,910	49%	-23%
Total Expenditures	1,023,503	850,233	1,468,709	1,638,709	1,269,910	49%	-23%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Economic Development - GF	1,023,503	850,233	1,468,709	1,638,709	1,269,910	49%	-23%
Total Budget	1,023,503	850,233	1,468,709	1,638,709	1,269,910	49%	-23%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	2.00	1.00	2.00	2.00	2.00	100%	-%
Total Permanent FTE	2.00	1.00	2.00	2.00	2.00	100%	-%
Total FTE	2.00	1.00	2.00	2.00	2.00	100%	-%

Growth Management

17-92 Community Redevelopment Agency

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	163,281	151,996	181,571	181,571	179,075	18%	-1%
Operating Expenditures	83,238	413,076	522,227	743,124	213,822	-48%	-71%
Grants & Aids	659,316	720,037	4,350,000	5,382,436	25,670	-96%	-100%
Transfers	13,022	-	-	-	-	-%	-%
Subtotal Operating	918,857	1,285,109	5,053,798	6,307,131	418,567	-67%	-93%
Internal Charges / Other	-	7,762	21,740	21,740	15,381	98%	-29%
Total Operating	918,857	1,292,871	5,075,538	6,328,871	433,948	-66%	-93%
Capital Outlay	195,021	2,087	-	1,202,412	-	-100%	-100%
Total Expenditures	1,113,878	1,294,958	5,075,538	7,531,283	433,948	-66%	-94%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Growth Management Grants (State	13,022	8,993	12,536	11,265	4,562	-49%	-60%
17/92 Redevelopment Fund	1,100,856	1,285,965	5,063,002	7,520,018	429,386	-67%	-94%
Total Budget	1,113,878	1,294,958	5,075,538	7,531,283	433,948	-66%	-94%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance

Staffing Summary	Adopted	Adopted	Adopted	Amended	Adopted	Variance	Variance
Full-Time	1.75	1.95	1.95	1.95	2.00	3%	3%
Total Permanent FTE	1.75	1.95	1.95	1.95	2.00	3%	3%
Total FTE	1.75	1.95	1.95	1.95	2.00	3%	3%

Growth Management

Comprehensive & Current Planning Program

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	2,005,316	1,668,008	1,366,316	1,366,316	1,245,779	-25%	-9%
Operating Expenditures	149,847	444,810	465,650	495,133	373,010	-16%	-25%
Subtotal Operating	2,155,163	2,112,818	1,831,966	1,861,449	1,618,789	-23%	-13%
Internal Charges / Other	49,818	180,956	148,301	150,989	110,813	-39%	-27%
Total Operating	2,204,981	2,293,774	1,980,267	2,012,438	1,729,602	-25%	-14%
Total Expenditures	2,204,981	2,293,774	1,980,267	2,012,438	1,729,602	-25%	-14%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	2,193,626	2,118,520	1,909,552	1,912,240	1,729,602	-18%	-10%
ARRA - Energy & Conservation Gr	11,355	175,254	70,715	100,198	-	-100%	-100%
Total Budget	2,204,981	2,293,774	1,980,267	2,012,438	1,729,602	-25%	-14%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	28.00	21.20	18.20	18.20	17.20	-19%	-5%
Total Permanent FTE	28.00	21.20	18.20	18.20	17.20	-19%	-5%
Total FTE	28.00	21.20	18.20	18.20	17.20	-19%	-5%

Growth Management

Mass Transit Program (LYNX)

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	4,622,465	4,175,340	3,855,764	4,024,773	3,855,764	-8%	-4%
Grants & Aids	-	216,000	228,184	228,184	228,184	6%	-%
Subtotal Operating	4,622,465	4,391,340	4,083,948	4,252,957	4,083,948	-7%	-4%
Total Operating	4,622,465	4,391,340	4,083,948	4,252,957	4,083,948	-7%	-4%
Total Expenditures	4,622,465	4,391,340	4,083,948	4,252,957	4,083,948	-7%	-4%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Ninth-cent Fuel Tax Fund	4,622,465	4,175,340	3,855,764	4,024,773	3,855,764	-8%	-4%
17/92 Redevelopment Fund	-	216,000	228,184	228,184	228,184	6%	-%
Total Budget	4,622,465	4,391,340	4,083,948	4,252,957	4,083,948	-7%	-4%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Growth Management Building Program										
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Personal Services	2,665,431	2,038,403	2,056,102	2,056,102	1,996,231	-2%	-3%			
Operating Expenditures	47,193	30,753	122,787	122,787	108,972	254%	-11%			
Subtotal Operating	2,712,624	2,069,156	2,178,889	2,178,889	2,105,203	2%	-3%			
Internal Charges / Other	254,881	432,484	465,364	465,364	373,376	-14%	-20%			
Total Operating	2,967,505	2,501,640	2,644,253	2,644,253	2,478,579	-1%	-6%			
Total Expenditures	2,967,505	2,501,640	2,644,253	2,644,253	2,478,579	-1%	-6%			
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
General Fund	106,261	117,623	117,328	117,328	115,322	-2%	-2%			
Building Program Fund	2,861,244	2,384,017	2,526,925	2,526,925	2,363,257	-1%	-6%			
Total Budget	2,967,505	2,501,640	2,644,253	2,644,253	2,478,579	-1%	-6%			
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Full-Time	38.00	29.00	28.70	28.70	28.70	-1%	-%			
Total Permanent FTE	38.00	29.00	28.70	28.70	28.70	-1%	-%			
Total FTE	38.00	29.00	28.70	28.70	28.70	-1%	-%			

Growth Management

		FY 2011/12
ProjectNumber	ProjectTitle	Adopted
70000300	Curascript A.K.A. Priority Healthcare - QTI Award 3/9/2004	22,100
70000303	Pershing - QTI Award 6/9/2006	12,150
70000307	Access Mediquip - QTI Award 1/27/2009	29,000
70000308	Pershing, LLC/BYN Mellon	30,000
70000309	Advanced Solar Photonics, LLC - QTI Award 4/27/2010	22,500
70000310	Fiserv, Inc - QTI Award 8/24/10	20,000
Total		135,750

Leisure Services

Tourism Development

Leisure Services Business Office Recreational Activities & Programs

Greenways & Trails

Library Services

Extension Service

Natural Lands

Agency Funds

Leisure Services

Departmental Message

The Leisure Services Department enriches lives through outstanding cultural, educational, environmental, and recreational experiences. In the midst of an adverse economy, demand has increased for free and affordable opportunities to learn, grow and get out and play! The Department continues to implement strategies for enhanced services and improved internal efficiencies by leveraging human capital and streamlining workflows.

The Leisure Services Department is comprised of the following (7) Programs:

 Tourism Development – This program contains the following services which have the ultimate purpose of promoting Seminole County to potential visitors to enhance local economic conditions.
 Statewide, national and international promotion of Seminole County as a unique meeting, leisure and sporting event destination.

2) Business Office – This program contains the following services which have the ultimate purpose of delivering support services to the Leisure Services Department.

Management Oversight/Personnel/Financial/Fiscal Support

3) Recreational Activities & Programs – This program contains the following services which have the ultimate purpose of providing recreational facilities and activities to residents and visitors of Seminole County.
Facility & Grounds Maintenance
Recreational Activities

•Museum Services

4) Greenways & Trails – This program contains the following services which have the ultimate purpose of providing clean, aesthetically appealing, and functional passive recreational areas and roadways.
•Roadway Median Maintenance, Landscape Design and Construction
•Trails, Boat Ramp & Passive Park Maintenance

5) Library Services – This program contains the following services which have the ultimate purpose of making Educational and Informational Resources available to the public; and providing Literacy and Reader's Advisory Services for Youth and Families.

•Information, Research and Reader's Advisory Services

•Circulation of Books and Customer Accounts

•Materials Procurement and Distribution

•Literacy and Readers Advisory Services for Youth and Families

6) Extension Services – This program contains the following services which have the ultimate purpose of educating and providing impact results for the citizens in the areas of social, economic, and environmental sustainability.

•Management Oversight & Admin Support

•Family and Consumer Science

Horticulture

Youth Development

7) Natural Lands – This program contains the following services which have the ultimate purpose ensuring conservation, protection, education and awareness of the County's natural land resources.

•Natural Lands Acquisition & Maintenance

•Natural Lands Monitoring

•Natural Lands Education and Passive Recreation Services

		Leisure	e Services				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	8,319,248	7,523,191	7,565,767	7,565,767	7,265,825	-3%	-4%
Operating Expenditures	4,664,409	4,504,991	5,256,701	5,334,652	5,257,054	17%	-1%
Debt Service	747,820	-	-	-	-	-%	-%
Grants & Aids	511,878	428,047	352,924	507,424	471,819	10%	-7%
Subtotal Operating	14,243,355	12,456,229	13,175,392	13,407,843	12,994,698	4%	-3%
Internal Charges / Other	1,403,932	1,759,931	2,228,708	2,231,402	1,772,007	1%	-21%
Total Operating	15,647,287	14,216,160	15,404,100	15,639,245	14,766,705	4%	-6%
Capital Outlay	1,989,714	909,743	875,076	3,234,855	981,859	8%	-70%
Total Expenditures	17,637,001	15,125,903	16,279,176	18,874,100	15,748,564	4%	-17%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	13,265,712	12,789,736	14,178,550	14,383,015	13,480,765	5%	-6%
Natural Lands Donation Fund	41,763	81,101	111,870	111,870	154,893	91%	38%
Boating Improvement Fund	44,184	64,123	31,880	550,590	27,670	-57%	-95%
Tourist Development Fund/ 3% Ta:	2,997,285	337,825	351,589	351,589	387,016	15%	10%
Tourist Dev - Prof Sports Franchise	-	1,383,191	1,390,177	1,390,177	1,431,097	3%	3%
Infrastructure Sales Tax Fund - 20	73,294	-	-	-	-	-%	-%
FRDAP Grants	3,596	-	-	208,296	-	-%	-100%
Leisure Services Grants	-	145,161	-	200,000	-	-100%	-100%
Library-Impact Fee	13,763	57,067	100,000	100,000	221,783	289%	122%
Infrastructure Imp/Capital Projects	973,867	45,358	-	6,532	-	-100%	-100%
Natural Lands Project 1996	-	1,334	-	-	-	-100%	-%
Natural Lands/Trails Bond Fund	70,936	101,677	10,000	1,453,241	10,000	-90%	-99%
Leisure Services Donations Fund	3,258	1,554	-	8,928	7,204	364%	-19%
Libraries - Designated	113,992	72,538	85,110	85,907	7,251	-90%	-92%
Historical Commission	-	2,850	20,000	23,955	20,885	633%	-13%
4-H Counsel Coop Extension	34,208	41,464	-	-	-	-100%	-%
Extension Service Programs	1,143	924	-	-	-	-100%	-%
Total Budget	17,637,001	15,125,903	16,279,176	18,874,100	15,748,564	4%	-17%
Total Budget	17,637,001	15,125,903	16,279,176	18,874,100	1	5,748,564	5,748,564 4%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	124.25	111.00	109.00	109.00	108.00	-3%	-1%
Part-Time	32.62	23.00	24.12	24.12	25.12	9%	4%
Total Permanent FTE	156.87	134.00	133.12	133.12	133.12	-1%	-%
Total FTE	156.87	134.00	133.12	133.12	133.12	-1%	-%

Leisure Services

Tourism Development

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	378,736	292,265	263,288	263,288	258,609	-12%	-2%
Operating Expenditures	1,316,901	997,185	1,074,545	1,057,045	1,095,039	10%	4%
Debt Service	747,820	-	-	-	-	-%	-%
Grants & Aids	340,000	265,000	225,000	225,000	225,000	-15%	-%
Subtotal Operating	2,783,457	1,554,450	1,562,833	1,545,333	1,578,648	2%	2%
Internal Charges / Other	133,218	93,741	102,891	102,891	97,449	4%	-5%
Total Operating	2,916,675	1,648,191	1,665,724	1,648,224	1,676,097	2%	2%
Capital Outlay	13,675	-	-	17,500	-	-%	-100%
Total Expenditures	2,930,350	1,648,191	1,665,724	1,665,724	1,676,097	2%	1%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Tourist Development Fund/ 3% Tax	2,930,350	265,000	275,547	275,547	245,000	-8%	-11%
Tourist Dev - Prof Sports Franchise	-	1,383,191	1,390,177	1,390,177	1,431,097	3%	3%
Total Budget	2,930,350	1,648,191	1,665,724	1,665,724	1,676,097	2%	1%
	FY 2008/09	FY 2009/10	FY 2010/11	FY 2010/11	FY 2011/12	Actual	Amended

Staffing Summary	Adopted	Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	Adopted	Variance	Variance
Full-Time	6.25	5.00	4.00	4.00	4.00	-20%	-%
Total Permanent FTE	6.25	5.00	4.00	4.00	4.00	-20%	-%
Total FTE	6.25	5.00	4.00	4.00	4.00	-20%	-%

Leisure Services

Leisure Services Business Office

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	481,358	460,799	463,063	463,063	509,696	11%	10%
Operating Expenditures	22,687	18,036	27,452	32,179	130,574	624%	306%
Grants & Aids	-	-	-	120,000	246,819	-%	106%
Subtotal Operating	504,045	478,835	490,515	615,242	887,089	85%	44%
Internal Charges / Other	8,729	64,589	40,844	40,844	43,683	-32%	7%
Total Operating	512,774	543,424	531,359	656,086	930,772	71%	42%
Total Expenditures	512,774	543,424	531,359	656,086	930,772	71%	42%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	509,516	542,405	531,359	651,359	927,649	71%	42%
Leisure Services Donations Fund	3,258	1,019	-	4,727	3,123	206%	-34%
Total Budget	512,774	543,424	531,359	656,086	930,772	71%	42%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	5.00	5.00	5.00	5.00	6.00	20%	20%
Part-Time	0.50	-	-	-	-	-%	-%
Total Permanent FTE	5.50	5.00	5.00	5.00	6.00	20%	20%
Total FTE	5.50	5.00	5.00	5.00	6.00	20%	20%

Leisure Services

Recreational Activities & Programs

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,837,813	1,652,467	1,635,019	1,635,019	1,556,715	-6%	-5%
Operating Expenditures	898,630	923,233	1,387,706	1,470,875	1,501,621	63%	2%
Subtotal Operating	2,736,443	2,575,700	3,022,725	3,105,894	3,058,336	19%	-2%
Internal Charges / Other	713,525	525,016	751,350	751,350	535,485	2%	-29%
Total Operating	3,449,968	3,100,716	3,774,075	3,857,244	3,593,821	16%	-7%
Capital Outlay	1,055,637	55,156	-	214,828	-	-100%	-100%
Total Expenditures	4,505,605	3,155,872	3,774,075	4,072,072	3,593,821	14%	-12%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	3,461,207	3,034,839	3,678,033	3,757,247	3,430,920	13%	-9%
Tourist Development Fund/ 3% Ta:	66,935	72,825	76,042	76,042	142,016	95%	87%
FRDAP Grants	3,596	-	-	208,296	-	-%	-100%
Infrastructure Imp/Capital Projects	973,867	45,358	-	6,532	-	-100%	-100%
Historical Commission	-	2,850	20,000	23,955	20,885	633%	-13%
Total Budget	4,505,605	3,155,872	3,774,075	4,072,072	3,593,821	14%	-12%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	32.00	27.00	26.00	26.00	26.00	-4%	-%
Part-Time	8.12	6.00	7.12	7.12	7.12	19%	-%
Total Permanent FTE	40.12	33.00	33.12	33.12	33.12	-%	-%
Total FTE	40.12	33.00	33.12	33.12	33.12	-%	-%

Leisure Services Greenways & Trails										
FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance				
779,815	747,607	742,846	742,846	719,312	-4%	-3%				
1,783,457	1,906,435	1,902,005	1,908,763	1,669,343	-12%	-13%				
44,184	35,123	-	34,500	-	-100%	-100%				
2,607,456	2,689,165	2,644,851	2,686,109	2,388,655	-11%	-11%				
2,572	118,186	215,761	215,761	216,960	84%	1%				
2,610,028	2,807,351	2,860,612	2,901,870	2,605,615	-7%	-10%				
73,294	-	-	684,210	-	-%	-100%				
2,683,322	2,807,351	2,860,612	3,586,080	2,605,615	-7%	-27%				
-	Actual 779,815 1,783,457 44,184 2,607,456 2,572 2,610,028 73,294	FY 2008/09 Actual FY 2009/10 Actual 779,815 747,607 1,783,457 1,906,435 44,184 35,123 2,607,456 2,689,165 2,572 118,186 2,610,028 2,807,351 73,294	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted 779,815 747,607 742,846 1,783,457 1,906,435 1,902,005 44,184 35,123 - 2,607,456 2,689,165 2,644,851 2,572 118,186 215,761 2,610,028 2,807,351 2,860,612 73,294 - -	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended 779,815 747,607 742,846 742,846 1,783,457 1,906,435 1,902,005 1,908,763 44,184 35,123 - 34,500 2,607,456 2,689,165 2,644,851 2,686,109 2,572 118,186 215,761 215,761 2,610,028 2,807,351 2,860,612 2,901,870 73,294 - 684,210 -	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended FY 2011/12 Adopted 779,815 747,607 742,846 742,846 719,312 1,783,457 1,906,435 1,902,005 1,908,763 1,669,343 44,184 35,123 - 34,500 - 2,607,456 2,689,165 2,644,851 2,686,109 2,388,655 2,572 118,186 215,761 215,761 216,960 2,610,028 2,807,351 2,860,612 2,901,870 2,605,615 73,294 - 684,210 -	FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended FY 2011/12 Adopted Actual Variance 779,815 747,607 742,846 742,846 719,312 -4% 1,783,457 1,906,435 1,902,005 1,908,763 1,669,343 -12% 44,184 35,123 - 34,500 - -100% 2,607,456 2,689,165 2,644,851 2,686,109 2,388,655 -11% 2,572 118,186 215,761 215,761 216,960 84% 2,610,028 2,807,351 2,860,612 2,901,870 2,605,615 -%				

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	2,565,844	2,597,532	2,828,732	2,831,289	2,573,864	-1%	-9%
Boating Improvement Fund	44,184	64,123	31,880	550,590	27,670	-57%	-95%
Infrastructure Sales Tax Fund - 20(73,294	-	-	-	-	-%	-%
Leisure Services Grants	-	145,161	-	200,000	-	-100%	-100%
Leisure Services Donations Fund	-	535	-	4,201	4,081	663%	-3%
Total Budget	2,683,322	2,807,351	2,860,612	3,586,080	2,605,615	-7%	-27%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	12.00	12.00	12.00	12.00	12.00	-%	-%

12.00

12.00

12.00

12.00

12.00

12.00

12.00

12.00

Total Permanent FTE

Total FTE

12.00

12.00

-%

-%

-%

-%

			e Services y Services				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	4,340,188	3,940,149	3,953,142	3,953,142	3,778,342	-4%	-4%
Operating Expenditures	556,881	481,785	744,914	745,711	688,325	43%	-8%
Grants & Aids	127,694	127,924	127,924	127,924	-	-100%	-100%
Subtotal Operating	5,024,763	4,549,858	4,825,980	4,826,777	4,466,667	-2%	-7%
Internal Charges / Other	512,772	840,368	985,193	987,887	708,007	-16%	-28%
Total Operating	5,537,535	5,390,226	5,811,173	5,814,664	5,174,674	-4%	-11%
Capital Outlay	776,172	816,355	870,076	870,076	981,859	20%	13%
Total Expenditures	6,313,707	6,206,581	6,681,249	6,684,740	6,156,533	-1%	-8%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance

	Actual	Actual	, aspisa	Amenueu	Adopted	Variance	Variance
General Fund	6,185,952	6,076,976	6,496,139	6,498,833	5,927,499	-2%	-9%
Library-Impact Fee	13,763	57,067	100,000	100,000	221,783	289%	122%
Libraries - Designated	113,992	72,538	85,110	85,907	7,251	-90%	-92%
Total Budget	6,313,707	6,206,581	6,681,249	6,684,740	6,156,533	-1%	-8%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	59.00	53.00	53.00	53.00	51.00	-4%	-4%
Part-Time	24.00	17.00	17.00	17.00	18.00	6%	6%
Total Permanent FTE	83.00	70.00	70.00	70.00	69.00	-1%	-1%
Total FTE	83.00	70.00	70.00	70.00	69.00	-1%	-1%

			e Services ion Service				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	352,336	265,159	343,825	343,825	278,778	5%	-19%
Operating Expenditures	28,164	17,776	56,232	56,232	56,718	219%	1%
Subtotal Operating	380,500	282,935	400,057	400,057	335,496	19%	-16%
Internal Charges / Other	12,731	78,715	69,892	69,892	117,369	49%	68%
Total Operating	393,231	361,650	469,949	469,949	452,865	25%	-4%
Capital Outlay	-	-	5,000	5,000	-	-%	-100%
Total Expenditures	393,231	361,650	474,949	474,949	452,865	25%	-5%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	393,231	361,650	474,949	474,949	452,865	25%	-5%
Total Budget	393,231	361,650	474,949	474,949	452,865	25%	-5%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	8.00	7.00	7.00	7.00	7.00	-%	-%
Total Permanent FTE	8.00	7.00	7.00	7.00	7.00	-%	-%
Total FTE	8.00	7.00	7.00	7.00	7.00	-%	-%

	Leisure Services Natural Lands						
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	149,002	164,745	164,584	164,584	164,373	-%	-%
Operating Expenditures	22,338	118,153	63,847	63,847	115,434	-2%	81%
Subtotal Operating	171,340	282,898	228,431	228,431	279,807	-1%	22%
Internal Charges / Other	20,385	39,316	62,777	62,777	53,054	35%	-15%
Total Operating	191,725	322,214	291,208	291,208	332,861	3%	14%
Capital Outlay	70,936	38,232	-	1,443,241	-	-100%	-100%
Total Expenditures	262,661	360,446	291,208	1,734,449	332,861	-8%	-81%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	149,962	176,334	169,338	169,338	167,968	-5%	-1%
Natural Lands Donation Fund	41,763	81,101	111,870	111,870	154,893	91%	38%
Natural Lands Project 1996	-	1,334	-	-	-	-100%	-%
Natural Lands/Trails Bond Fund	70,936	101,677	10,000	1,453,241	10,000	-90%	-99%
Total Budget	262,661	360,446	291,208	1,734,449	332,861	-8%	-81%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	2.00	2.00	2.00	2.00	2.00	-%	-%
Total Permanent FTE	2.00	2.00	2.00	2.00	2.00	-%	-%
Total FTE	2.00	2.00	2.00	2.00	2.00	-%	-%

			e Services				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	35,351	42,388	-	-	-	-100%	-%
Subtotal Operating	35,351	42,388	-	-	-	-100%	0%
Total Operating	35,351	42,388	-	-	-	-100%	0%
Total Expenditures	35,351	42,388	-			-100%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
4-H Counsel Coop Extension	34,208	41,464	-	-	-	-100%	-%
Extension Service Programs	1,143	924	-	-	-	-100%	-%
Total Budget	35,351	42,388	-	-	-	-100%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%

Total FTE

-%

-%



Public Safety

Public Safety Business Office EMS Performance Management Systemwide Training Emergency Communications E-911 Petroleum Storage Tanks Bureau Emergency Management EMS/Fire/Rescue Fire Prevention Bureau EMS/Fire Training Animal Services Telecommunications Probation

Public Safety

Departmental Message

The Department of Public Safety for Seminole County continues to meet the changing needs of our diverse community through a well trained work force that pro-actively meets the challenges of providing excellent customer service and public protection. The cornerstones of quality service delivery, community education, and promptly meeting the needs of the citizens in an efficient manner establish the foundation of this organization.

The Public Safety Department is comprised of the following 12 Programs:

1) Public Safety Business Office - This program contains the following service(s) which have the ultimate purpose of providing centralized administrative and financial oversight for the Public Safety Department.

Managerial Oversight & Administrative/Personnel/Finance/Fiscal Support

2) EMS Performance Management Program - This program contains the following service(s) which have the ultimate purpose reducing the rate of mortality and morbidity within the area covered by Seminole County First Response System.

Continuous Quality Improvement (CQI) Services

3) Emergency Communications Program - This program contains the following service(s) which have the ultimate purpose of providing timely and responsive assistance to Fire/Rescue/EMS emergency and non-emergency needs of the community through call assistance and direction of resources.

Call processing

4) E-911 Program - This program contains the following service(s) which have the ultimate purpose providing an effective and reliable 911 System.

- Maintaining 911 Infrastructure
- Addressing

5) Petroleum Storage Tanks Bureau - This program contains the following service(s) which have the ultimate purpose of providing petroleum clean-up services and compliance inspections as set forth in the County's contract with FDEP.

- Compliance Inspections
- Petroleum Clean-up Services

6) Emergency Management - This program contains the following service(s) which have the ultimate purpose of effective coordination of resources to meet the needs of the community in response to disasters.

- Emergency Operations Center (EOC) Operations
- Emergency Planning
- Special Needs Services
- Citizen and Responder Education

7) EMS/Fire/Rescue Program - This program contains the following service(s) which have the ultimate purpose of protecting life and property through the provision of EMS/Fire/Rescue Services.

- EMS/Fire/Rescue Operations
- Firefighter and Paramedic Training
- Special Operations (HazMat) Services
- Public Educational Services (Fire and Life Safety)

8) Fire Inspections Program - This program contains the following service(s) which have the ultimate purpose protecting life and property by ensuring the safety of new and existing structures.

Comprehensive Fire Inspection Services

9) EMS/Fire Training Program – This program contains the following service(s) which have the ultimate purpose of assuring basic and advanced skills are obtained, retained, and applied, in a manner consistent with Division, Department and Industry Standards.

- Internal Training
- External Training

Public Safety

10) Animal Services - This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws.

- Customer Support
- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Outreach Programs

11) Telecommunications - This program contains the following service(s) which have the ultimate purpose of ensuring technology resources are reliable and sustainable.

- Radio System Support
- Cabling Infrastructure Support
- Audio Visual Support
- Access Control

12) Probation - This program contains the following service(s) which have the ultimate purpose of providing supervision as an alternative to incarceration for adult offenders.

- Adult Probation
- Pretrial Diversion
- Electronic Monitoring
- Post-Booking Diversion

		Publi					
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	42,648,876	43,510,083	43,627,780	43,748,947	40,797,138	-6%	-7%
Operating Expenditures	6,502,376	6,026,716	7,636,176	8,756,754	6,779,621	12%	-23%
Grants & Aids	441,325	708,381	729,579	1,173,704	748,602	6%	-36%
Transfers	(64,807)	(119,004)	-	-	-	-100%	-%
Subtotal Operating	49,527,770	50,126,176	51,993,535	53,679,405	48,325,361	-4%	-10%
Internal Charges / Other	5,174,396	5,625,403	5,486,017	5,506,131	5,710,861	2%	4%
Cost Allocations (contra expenditure)	-	(417,214)	(385,860)	(385,860)	(756,853)	81%	96%
Total Operating	54,702,166	55,334,365	57,093,692	58,799,676	53,279,369	-4%	-9%
Capital Outlay	4,177,716	4,916,239	1,862,540	14,470,293	1,797,206	-63%	-88%
Total Expenditures	58,879,882	60,250,604	58,956,232	73,269,969	55,076,575	-9%	-25%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	9,491,463	8,622,595	9,040,777	13,532,878	8,140,984	-6%	-40%
Tank Inspection Fund	149,580	114,253	152,355	198,432	117,500	3%	-41%
Petroleum Clean Up Fund	369,268	260,290	331,373	497,742	241,885	-7%	-51%
Fire Protection Fund	46,532,204	46,535,833	45,368,065	51,986,679	43,264,219	-7%	-17%
EMS Trust Fund	16,500	49,436	678,522	653,573	213,441	332%	-67%
Disaster Preparedness	125,082	193,259	200,927	312,294	176,004	-9%	-44%
EMS Matching Grant	246,385	-	-	-	-	-%	-%
Public Safety Grants (State)	-	18,243	10,492	5,650	7,135	-61%	26%
Public Safety Grants (Other)	3,181	1,608,062	676	934	-	-100%	-100%
Public Safety Grants (Federal)	82,378	121,376	801,638	1,369,710	755,956	523%	-45%
Enhanced 911 Fund	1,754,621	1,891,420	1,741,180	1,975,806	1,973,835	4%	-%
Fire/Rescue-Impact Fee	82,148	713,617	477,227	2,560,861	53,500	-93%	-98%
Public Safety - System-wide Traini	12,376	87,723	58,000	70,769	36,214	-59%	-49%
Animal Services - Donations	14,696	34,497	95,000	104,641	95,902	178%	-8%
Total Budget	58,879,882	60,250,604	58,956,232	73,269,969	55,076,575	-9%	-25%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	524.00	507.00	493.00	493.00	496.00	-2%	1%
Part-Time	0.50	0.50	0.50	0.50	0.50	-%	-%
Total Permanent FTE	524.50	507.50	493.50	493.50	496.50	-2%	1%
Temporary/Interns	-	0.33	0.33	0.33	0.33	-%	-%
Total Non-Permanent FTE	-	0.33	0.33	0.33	0.33	-%	-%
Total FTE	524.50	507.83	493.83	493.83	496.83	-2%	1%

		Public	: Safety				
Internal Charges / Other							
540101 Other Charges / Obligations - I	4,268,512	5,118,987	4,989,889	4,989,889	5,172,091	1%	4%
540201 Insurance	906,500	490,028	496,128	516,242	538,770	10%	4%
549001 Disaster Related Expenses	(616)	16,388	-	-	-	-%	-%
Total Internal Charges / Other	5,174,396	5,625,403	5,486,017	5,506,131	5,710,861	2%	4%
Cost Allocations (contra							
expenditure) 550101 Contra Account - Direct Charge	-	(417,214)	(385,860)	(385,860)	(756,853)	81%	96%
al Cost Allocations (contra expenditure)		(417,214)	(385,860)	(385,860)	(756,853)	81%	96%
Total Operating	54,702,166	55,334,365	57,093,692	58,799,676	53,279,369	-4%	-9%
Capital Outlay							
560610 Land	1,512,615	-	-	1,765,506	-	-%	-%
560630 Infrastructure	-	-	-	377,355	-	-%	-%
560642 Equipment >\$4999	733,771	3,613,553	1,178,801	1,617,744	1,547,206	-57%	-4%
560646 Capital Software	17,120	169,360	362,689	362,689	-	-%	-%
560650 Construction In Progress	1,914,210	1,047,376	271,050	10,279,171	200,000	-81%	-98%
560670 Roads	-	85,950	50,000	67,828	50,000	-42%	-26%
Total Capital Outlay	4,177,716	4,916,239	1,862,540	14,470,293	1,797,206	-63%	-88%
Total Expenditures	58,879,882	60,250,604	58,956,232	73,269,969	55,076,575	-9%	-25%

Public Safety

Public Safety Business Office

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	510,292	309,284	304,854	304,854	292,997	-5%	-4%
Operating Expenditures	12,059	10,326	13,615	13,615	13,315	29%	-2%
Subtotal Operating	522,351	319,610	318,469	318,469	306,312	-4%	-4%
Internal Charges / Other	3,351	22,557	32,928	32,928	27,560	22%	-16%
Total Operating	525,702	342,167	351,397	351,397	333,872	-2%	-5%
Total Expenditures	525,702	342,167	351,397	351,397	333,872	-2%	-5%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	525,702	342,167	351,397	351,397	333,872	-2%	-5%
Total Budget	525,702	342,167	351,397	351,397	333,872	-2%	-5%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	7.00	3.00	3.00	3.00	3.00	-%	-%
Total Permanent FTE	7.00	3.00	3.00	3.00	3.00	-%	-%
Total FTE	7.00	3.00	3.00	3.00	3.00	-%	-%

Public Safety

EMS Performance Management

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	348	-	-	-	-	-%	-%
Operating Expenditures	249,862	220,660	287,101	288,588	354,775	61%	23%
Subtotal Operating	250,210	220,660	287,101	288,588	354,775	61%	23%
Internal Charges / Other	3,502	15,155	15,718	15,718	9,865	-35%	-37%
Total Operating	253,712	235,815	302,819	304,306	364,640	55%	20%
Capital Outlay	-	26,436	592,250	565,814	58,645	122%	-90%
Total Expenditures	253,712	262,251	895,069	870,120	423,285	61%	-51%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	237,212	212,815	216,547	216,547	209,844	-1%	-3%
EMS Trust Fund	16,500	49,436	678,522	653,573	213,441	332%	-67%
Total Budget	253,712	262,251	895,069	870,120	423,285	61%	-51%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Public Safety

Systemwide Training

		Gyotom	nae manning				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	8,663	55,566	58,000	70,769	36,214	-35%	-49%
Subtotal Operating	8,663	55,566	58,000	70,769	36,214	-35%	-49%
Total Operating	8,663	55,566	58,000	70,769	36,214	-35%	-49%
Capital Outlay	-	32,157	-	-	-	-100%	-%
Total Expenditures	8,663	87,723	58,000	70,769	36,214	-59%	-49%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Public Safety - System-wide Trainii	8,663	87,723	58,000	70,769	36,214	-59%	-49%
Total Budget	8,663	87,723	58,000	70,769	36,214	-59%	-49%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%
Public Safety

Emergency Communications

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,881,335	1,866,497	1,981,954	1,981,954	1,906,161	2%	-4%
Operating Expenditures	14,158	8,120	100,316	100,316	98,350	1,111%	-2%
Subtotal Operating	1,895,493	1,874,617	2,082,270	2,082,270	2,004,511	7%	-4%
Internal Charges / Other	23,626	231,349	220,795	220,795	167,331	-28%	-24%
Total Operating	1,919,119	2,105,966	2,303,065	2,303,065	2,171,842	3%	-6%
Capital Outlay	-	223,472	10,313	161,841	-	-100%	-100%
Total Expenditures	1,919,119	2,329,438	2,313,378	2,464,906	2,171,842	-7%	-12%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,919,119	2,329,438	2,313,378	2,464,906	2,171,842	-7%	-12%
Total Budget	1,919,119	2,329,438	2,313,378	2,464,906	2,171,842	-7%	-12%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	28.50	28.00	28.00	28.00	28.00	-%	-%
Total Permanent FTE	28.50	28.00	28.00	28.00	28.00	-%	-%
Total FTE	28.50	28.00	28.00	28.00	28.00	-%	-%

		Publi	ic Safety				
		E	-911				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	395,114	430,058	428,918	428,918	425,561	-1%	-1%
Operating Expenditures	1,327,290	966,916	978,809	978,809	992,744	3%	1%
Grants & Aids	201,642	501,880	501,880	501,880	496,880	-1%	-1%
Subtotal Operating	1,924,046	1,898,854	1,909,607	1,909,607	1,915,185	1%	0%
Internal Charges / Other	12,617	44,666	35,447	35,447	24,324	-46%	-31%
Total Operating	1,936,663	1,943,520	1,945,054	1,945,054	1,939,509	0%	0%
Capital Outlay	-	1,758,187	-	234,626	234,626	-87%	-%
Total Expenditures	1,936,663	3,701,707	1,945,054	2,179,680	2,174,135	-41%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	182,042	208,659	203,874	203,874	200,300	-4%	-2%
Public Safety Grants (Other)	-	1,601,628	-	-	-	-100%	-%
Enhanced 911 Fund	1,754,621	1,891,420	1,741,180	1,975,806	1,973,835	4%	-%
Total Budget	1,936,663	3,701,707	1,945,054	2,179,680	2,174,135	-41%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	6.50	6.50	6.50	6.50	6.50	-%	-%
Total Permanent FTE	6.50	6.50	6.50	6.50	6.50	-%	-%
Total FTE	6.50	6.50	6.50	6.50	6.50	-%	-%

Public Safety

Petroleum Storage Tanks Bureau

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	456,258	352,896	355,402	355,402	330,477	-6%	-7%
Operating Expenditures	50,252	4,118	88,131	300,577	9,830	139%	-97%
Subtotal Operating	506,510	357,014	443,533	655,979	340,307	-5%	-48%
Internal Charges / Other	12,338	17,529	40,195	40,195	19,078	9%	-53%
Total Operating	518,848	374,543	483,728	696,174	359,385	-4%	-48%
Total Expenditures	518,848	374,543	483,728	696,174	359,385	-4%	-48%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Tank Inspection Fund	149,580	114,253	152,355	198,432	117,500	3%	-41%
Petroleum Clean Up Fund	369,268	260,290	331,373	497,742	241,885	-7%	-51%
Total Budget	518,848	374,543	483,728	696,174	359,385	-4%	-48%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	7.00	5.00	5.00	5.00	5.00	-%	-%
Total Permanent FTE	7.00	5.00	5.00	5.00	5.00	-%	-%
Total FTE	7.00	5.00	5.00	5.00	5.00	-%	-%

Public Safety

Emergency Management

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	257,170	220,938	213,177	223,474	209,937	-5%	-6%
Operating Expenditures	150,350	193,270	199,108	278,505	172,367	-11%	-38%
Grants & Aids	-	-	-	244,125	108,814	-%	-55%
Subtotal Operating	407,520	414,208	412,285	746,104	491,118	19%	-34%
Internal Charges / Other	42,023	282,251	280,771	287,582	210,312	-25%	-27%
Total Operating	449,543	696,459	693,056	1,033,686	701,430	1%	-32%
Capital Outlay	42,593	42,617	35,000	379,516	61,500	44%	-84%
Total Expenditures	492,136	739,076	728,056	1,413,202	762,930	3%	-46%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	284,676	486,822	482,637	489,448	417,909	-14%	-15%
Disaster Preparedness	125,082	193,259	200,927	312,294	176,004	-9%	-44%
Public Safety Grants (State)	-	18,243	10,492	5,650	7,135	-61%	26%
Public Safety Grants (Federal)	82,378	40,752	34,000	605,810	161,882	297%	-73%
Total Budget	492,136	739,076	728,056	1,413,202	762,930	3%	-46%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	3.00	2.50	2.50	2.50	2.50	-%	-%
Total Permanent FTE	3.00	2.50	2.50	2.50	2.50	-%	-%
Temporary/Interns	-	0.33	0.33	0.33	0.33	-%	-%
Total Non-Permanent FTE	-	0.33	0.33	0.33	0.33	-%	-%
Total FTE	3.00	2.83	2.83	2.83	2.83	-%	-%

Public Safety EMS/Fire/Rescue										
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance			
Personal Services	34,743,087	35,775,942	35,853,821	35,854,891	33,197,922	-7%	-7%			
Operating Expenditures	2,449,509	3,506,272	4,180,767	4,351,405	3,465,149	-1%	-20%			
Grants & Aids	239,683	206,501	227,699	227,699	142,908	-31%	-37%			
Transfers	61,674	-	-	-	-	-%	-%			
Subtotal Operating	37,493,953	39,488,715	40,262,287	40,433,995	36,805,979	-7%	-9%			
Internal Charges / Other	4,900,120	4,583,973	4,356,493	4,356,493	4,826,800	5%	11%			
Total Operating	42,394,073	44,072,688	44,618,780	44,790,488	41,632,779	-6%	-7%			
Capital Outlay	4,091,436	2,787,403	1,062,877	9,589,937	1,428,050	-49%	-85%			
Total Expenditures	46,485,509	46,860,091	45,681,657	54,380,425	43,060,829	-8%	-21%			

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Fire Protection Fund	46,150,082	46,059,416	44,436,116	51,054,730	42,413,255	-8%	-17%
EMS Matching Grant	246,385	-	-	-	-	-%	-%
Public Safety Grants (Other)	3,181	6,434	676	934	-	-100%	-100%
Public Safety Grants (Federal)	-	80,624	767,638	763,900	594,074	637%	-22%
Fire/Rescue-Impact Fee	82,148	713,617	477,227	2,560,861	53,500	-93%	-98%
Public Safety - System-wide Trainii	3,713	-	-	-	-	-%	-%
Total Budget	46,485,509	46,860,091	45,681,657	54,380,425	43,060,829	-8%	-21%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	399.00	400.00	376.00	376.00	377.00	-6%	-%
Total Permanent FTE	399.00	400.00	376.00	376.00	377.00	-6%	-%
Total FTE	399.00	400.00	376.00	376.00	377.00	-6%	-%

Public Safety

Fire Prevention Bureau

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	498,534	556,982	538,254	538,254	513,345	-8%	-5%
Operating Expenditures	7,238	6,445	24,175	24,175	21,995	241%	-9%
Subtotal Operating	505,772	563,427	562,429	562,429	535,340	-5%	-5%
Internal Charges / Other	2,831	31,994	20,505	20,505	14,314	-55%	-30%
Total Operating	508,603	595,421	582,934	582,934	549,654	-8%	-6%
Total Expenditures	508,603	595,421	582,934	582,934	549,654	-8%	-6%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Fire Protection Fund	508,603	595,421	582,934	582,934	549,654	-8%	-6%
Total Budget	508,603	595,421	582,934	582,934	549,654	-8%	-6%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	7.00	7.00	7.00	7.00	7.00	-%	-%
Total Permanent FTE	7.00	7.00	7.00	7.00	7.00	-%	-%
Total FTE	7.00	7.00	7.00	7.00	7.00	-%	-%

			lic Safety				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	-	-	343,915	343,915	301,310	-%	-12%
Subtotal Operating	-	-	343,915	343,915	301,310	0%	-12%
Total Operating	-	-	343,915	343,915	301,310	0%	-12%
Capital Outlay	-	-	5,100	5,100	-	-%	-100%
Total Expenditures	-	-	349,015	349,015	301,310	-%	-14%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Fire Protection Fund	-	-	349,015	349,015	301,310	-%	-14%
Total Budget	-	-	349,015	349,015	301,310	-%	-14%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

			ic Safety al Services				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,544,087	1,456,610	1,547,068	1,547,068	1,513,549	4%	-2%
Operating Expenditures	256,706	266,268	461,238	470,879	437,630	64%	-7%
Subtotal Operating	1,800,793	1,722,878	2,008,306	2,017,947	1,951,179	13%	-3%
Internal Charges / Other	105,619	172,471	194,967	194,967	168,642	-2%	-14%
Total Operating	1,906,412	1,895,349	2,203,273	2,212,914	2,119,821	12%	-4%
Capital Outlay	-	34,900	7,000	7,000	14,385	-59%	106%
Total Expenditures	1,906,412	1,930,249	2,210,273	2,219,914	2,134,206	11%	-4%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,891,716	1,895,752	2,115,273	2,115,273	2,038,304	8%	-4%
Animal Services - Donations	14,696	34,497	95,000	104,641	95,902	178%	-8%
Total Budget	1,906,412	1,930,249	2,210,273	2,219,914	2,134,206	11%	-4%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	31.00	30.00	30.00	30.00	30.00	-%	-%
Total Permanent FTE	31.00	30.00	30.00	30.00	30.00	-%	-%
Total FTE	31.00	30.00	30.00	30.00	30.00	-%	-%

Public Safety

Telecommunications

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	676,995	859,942	686,074	795,874	675,218	-21%	-15%
Operating Expenditures	1,929,162	748,761	846,210	1,480,410	816,450	9%	-45%
Grants & Aids	-	-	-	200,000	-	-%	-100%
Subtotal Operating	2,606,157	1,608,703	1,532,284	2,476,284	1,491,668	-7%	-40%
Internal Charges / Other	37,912	63,619	131,171	142,419	96,020	51%	-33%
Cost Allocations (contra expenditure)	-	(417,214)	(385,860)	(385,860)	(756,853)	81%	96%
Total Operating	2,644,069	1,255,108	1,277,595	2,232,843	830,835	-34%	-63%
Capital Outlay	43,687	11,067	150,000	3,526,459	-	-100%	-100%
Total Expenditures	2,687,756	1,266,175	1,427,595	5,759,302	830,835	-34%	-86%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	2,687,756	1,266,175	1,427,595	5,759,302	830,835	-34%	-86%
Total Budget	2,687,756	1,266,175	1,427,595	5,759,302	830,835	-34%	-86%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	10.00	-	10.00	10.00	10.00	-%	-%
Total Permanent FTE	10.00	-	10.00	10.00	10.00	-%	-%
Total FTE	10.00	-	10.00	10.00	10.00	-%	-%

		Publi	ic Safety				
		Pro	obation				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,685,656	1,680,934	1,718,258	1,718,258	1,731,971	3%	1%
Operating Expenditures	47,127	39,994	54,791	54,791	59,492	49%	9%
Subtotal Operating	1,732,783	1,720,928	1,773,049	1,773,049	1,791,463	4%	1%
Internal Charges / Other	30,457	159,839	157,027	159,082	146,615	-8%	-8%
Total Operating	1,763,240	1,880,767	1,930,076	1,932,131	1,938,078	3%	0%
Total Expenditures	1,763,240	1,880,767	1,930,076	1,932,131	1,938,078	3%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	1,763,240	1,880,767	1,930,076	1,932,131	1,938,078	3%	-%
Total Budget	1,763,240	1,880,767	1,930,076	1,932,131	1,938,078	3%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	25.00	25.00	25.00	25.00	27.00	8%	8%
Part-Time	0.50	0.50	0.50	0.50	0.50	-%	-%
Total Permanent FTE	25.50	25.50	25.50	25.50	27.50	8%	8%
Total FTE	25.50	25.50	25.50	25.50	27.50	8%	8%

Public Safety

		FY 2011/12
ProjectNumber	ProjectTitle	Adopted
00012804	Traffic Preemption Devices	50,000
00189304	Renovation to Fire Station 16 (Sabal Point)	200,000
Total		250,000



Public Works

Public Works Business Office Roads-Stormwater Repair and Maintenance Capital Maintenance Seminole County Expressway Authority Water Quality Mosquito Control Engineering Professional Support Capital Projects Delivery Traffic Operations

Public Works

Departmental Message

The Public Works Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure of Seminole County.

The Public Works Department is comprised of the following 9 Programs:

1) Public Works Director's Office - This program contains the following services which have the ultimate purpose of providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

2) Roads-Stormwater Repair and Maintenance Program - This program contains the following services which have the ultimate purpose of maintaining existing roads and drainage systems.

- Routine maintenance of existing roads (Roads/Stormwater Division)
- Maintenance of sidewalk areas (tree trimming, mowing, guardrails, etc.)
- Removal of large debris from roadsides
- · Maintenance of stormwater infrastructure, ditches and canals, and retention ponds

3) Capital Maintenance Program - This program contains the following services which have the ultimate purpose of completing major capital repairs/reconstruction on County roads and bridges.

- Pavement resurfacing and reconstruction program
- · Pedestrian/vehicular bridge inspections and repair

4) Seminole County Expressway Authority (SCEA) - This program plays various roles in the transportation and planning areas of Seminole County, including tracking the planning process for future toll roads.

5) Water Quality Protection Program - This program contains the following federally mandated services which have the ultimate purpose of keeping the County's natural water bodies clean.

- Pollution prevention and reduction
- · Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Watershed awareness, education, training, volunteer opportunities and projects
- · Environmental regulatory compliance, intergov'l & interdept'l coord and assistance
- Waterbody restoration, enhancement, & maintenance
- Maintaining water quality, meteorologic and hydrologic systems

6) Mosquito Control Program - This program contains the following services which have the ultimate purpose of preventing the transmission of mosquito-borne diseases, protecting the health and well-being of humans, domestic animals, and wildlife.

- Mosquito Abatement
- Public Outreach / Education

7) Engineering Professional Support Program - This program contains the following services which have the ultimate purpose of providing technical support to the general public as well as other County departments.

- Right-of-way research
- Utility permitting
- Vertical and horizontal surveying controls
- Plat review/approval

8) Capital Projects Delivery Program - This program contains the following services which have the ultimate purpose of delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) that eliminate congestion, increase personal mobility, update aging infrastructure, minimize flooding and meet federally mandated water quality improvement requirements.

- Project Management
- Engineering Services

Public Works

- Transportation concurrency and transportation impact fee reviews
- Construction Engineering Inspections (CEI)

9) Traffic Operations Program - This program contains the following services which have the ultimate purpose of managing traffic to ensure safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and overall management
- Transportation studies and data processing
- Transportation safety education

		Publi	c Works				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	12,708,744	11,324,219	13,363,585	13,313,585	12,653,269	12%	-5%
Operating Expenditures	11,188,228	7,001,295	6,325,782	7,482,615	6,052,797	-14%	-19%
Grants & Aids	42,139,359	7,752,820	45,815,574	66,515,985	6,790	-100%	-100%
Transfers	459,940	(4,239)	-	-	-	-100%	-%
Subtotal Operating	66,496,271	26,074,095	65,504,941	87,312,185	18,712,856	-28%	-79%
Internal Charges / Other	2,383,131	2,913,038	5,341,030	5,341,030	8,188,279	181%	53%
Cost Allocations (contra expenditure)	-	-	(2,298,643)	(2,298,643)	(3,245,746)	-%	41%
Total Operating	68,879,402	28,987,133	68,547,328	90,354,572	23,655,389	-18%	-74%
Capital Outlay	38,468,263	31,906,225	39,910,984	133,696,801	22,199,929	-30%	-83%
Total Expenditures	107,347,665	60,893,358	108,458,312	224,051,373	45,855,318	-25%	-80%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	761,878	598,557	975,470	975,470	585,545	-2%	-40%
Transportation Trust Fund	20,998,281	19,840,612	18,574,047	18,632,103	18,586,882	-6%	-%
Infrastructure Sales Tax Fund - 19	10,676,056	9,103,390	11,790,873	61,692,355	650,509	-93%	-99%
Infrastructure Sales Tax Fund - 20(57,405,580	15,526,607	64,178,981	100,091,464	24,548,302	58%	-75%
Mosquito Control Grant	-	-	37,000	37,000	18,396	-%	-50%
Public Works Grants	8,459,653	3,720,704	570,000	10,460,204	-	-100%	-100%
ARRA - Public Works Stimulus Gra	-	3,461,935	-	7,595,011	-	-100%	-100%
Arterial Transportation Impact Fee	71,917	254,569	-	472,924	-	-100%	-100%
North Collector Transportation Imp	13,006	1,192,901	-	2,982,267	-	-100%	-100%
West Collector Transportation Impa	1,638,882	1,631,720	-	3,153,612	-	-100%	-100%
East Collector Transportation Impa	123,013	1,161,961	5,945,000	7,211,157	-	-100%	-100%
South Central Collector Transporta	26,836	54,621	-	109,384	-	-100%	-100%
Stormwater Fund - GF	4,165,186	4,249,336	6,328,034	7,895,715	1,294,729	-70%	-84%
Natural Lands/Trails Bond Fund	3,007,317	94,977	58,907	2,703,525	133,181	40%	-95%
Seminole Expressway Authority	60	1,468	-	39,182	37,774	2,473%	-4%
Total Budget	107,347,665	60,893,358	108,458,312	224,051,373	45,855,318	-25%	-80%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	224.00	197.50	198.50	198.50	197.50	-%	-1%
Total Permanent FTE	224.00	197.50	198.50	198.50	197.50	-%	-1%
Temporary/Interns	2.00	-	-	-	-	-%	-%
Total Non-Permanent FTE	2.00	-	-	-	-	-%	-%
Total FTE	226.00	197.50	198.50	198.50	197.50	-%	-1%

Public Works

Public Works Business Office

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,248,747	932,383	851,256	801,256	177,586	-81%	-78%
Operating Expenditures	93,827	44,505	52,737	52,737	380	-99%	-99%
Grants & Aids	11,388	9,811	10,819	10,819	6,790	-31%	-37%
Subtotal Operating	1,353,962	986,699	914,812	864,812	184,756	-81%	-79%
Internal Charges / Other	727,854	516,431	437,865	437,865	797,045	54%	82%
Total Operating	2,081,816	1,503,130	1,352,677	1,302,677	981,801	-35%	-25%
Total Expenditures	2,081,816	1,503,130	1,352,677	1,302,677	981,801	-35%	-25%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Transportation Trust Fund	2,081,816	1,500,615	1,352,677	1,302,677	981,801	-35%	-25%
Stormwater Fund - GF	-	2,515	-	-	-	-100%	-%
Total Budget	2,081,816	1,503,130	1,352,677	1,302,677	981,801	-35%	-25%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	15.00	12.00	11.00	11.00	2.00	-83%	-82%
Total Permanent FTE	15.00	12.00	11.00	11.00	2.00	-83%	-82%
Total FTE	15.00	12.00	11.00	11.00	2.00	-83%	-82%

Public Works

Roads-Stormwater Repair and Maintenance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	6,345,790	5,718,919	5,767,566	5,767,566	5,728,532	-%	-1%
Operating Expenditures	2,579,447	2,090,988	2,741,423	2,661,423	2,559,109	22%	-4%
Grants & Aids	-	8,761	-	-	-	-100%	-%
Subtotal Operating	8,925,237	7,818,668	8,508,989	8,428,989	8,287,641	6%	-2%
Internal Charges / Other	1,369,117	1,618,748	1,867,315	1,867,315	2,559,431	58%	37%
Total Operating	10,294,354	9,437,416	10,376,304	10,296,304	10,847,072	15%	5%
Capital Outlay	276,055	8,225	24,100	514,100	12,000	46%	-98%
Total Expenditures	10,570,409	9,445,641	10,400,404	10,810,404	10,859,072	15%	-%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Transportation Trust Fund	8,976,670	7,455,399	8,416,134	8,326,134	10,859,072	46%	30%
Infrastructure Sales Tax Fund - 20(65,553	8,761	-	500,000	-	-100%	-100%
Stormwater Fund - GF	1,528,186	1,981,481	1,984,270	1,984,270	-	-100%	-100%
Total Budget	10,570,409	9,445,641	10,400,404	10,810,404	10,859,072	15%	-%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	120.00	102.00	101.00	101.00	103.00	1%	2%
Total Permanent FTE	120.00	102.00	101.00	101.00	103.00	1%	2%
Total FTE	120.00	102.00	101.00	101.00	103.00	1%	2%

Public Works

Capital Maintenance

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	-	337,766	150,500	150,500	-	-100%	-100%
Subtotal Operating	-	337,766	150,500	150,500	-	-100%	-100%
Total Operating	-	337,766	150,500	150,500	-	-100%	-100%
Capital Outlay	-	-	250,000	250,000	6,600,000	-%	2,540%
Total Expenditures	-	337,766	400,500	400,500	6,600,000	1,854%	1,548%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Transportation Trust Fund	-	337,766	400,500	400,500	-	-100%	-100%
Infrastructure Sales Tax Fund - 20(-	-	-	-	6,600,000	-%	-%
Total Budget	-	337,766	400,500	400,500	6,600,000	1,854%	1,548%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
Total FTE						-%	-%

Public Works

Seminole County Expressway Authority

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Operating Expenditures	60	1,468	-	39,182	37,774	2,473%	-4%
Subtotal Operating	60	1,468	-	39,182	37,774	2,473%	-4%
Total Operating	60	1,468	-	39,182	37,774	2,473%	-4%
Total Expenditures	60	1,468	-	39,182	37,774	2,473%	-4%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Seminole Expressway Authority	60	1,468	-	39,182	37,774	2,473%	-4%
Total Budget	60	1,468	-	39,182	37,774	2,473%	-4%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
	Total FTE					-%	-%

Public Works Water Quality									
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance		
Personal Services	469,640	452,510	456,484	456,484	446,004	-1%	-2%		
Operating Expenditures	1,213,665	1,235,868	776,055	960,744	764,615	-38%	-20%		
Subtotal Operating	1,683,305	1,688,378	1,232,539	1,417,228	1,210,619	-28%	-15%		
Internal Charges / Other	10,047	54,013	73,984	73,984	84,110	56%	14%		
Total Operating	1,693,352	1,742,391	1,306,523	1,491,212	1,294,729	-26%	-13%		
Capital Outlay	20,316	-	-	62,560	-	-%	-100%		
Total Expenditures	1,713,668	1,742,391	1,306,523	1,553,772	1,294,729	-26%	-17%		

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Infrastructure Sales Tax Fund - 19	-	27,934	-	16,266	-	-100%	-100%
Public Works Grants	68,564	95,138	-	33,689	-	-100%	-100%
Arterial Transportation Impact Fee	-	79,506	-	46,294	-	-100%	-100%
Stormwater Fund - GF	1,645,104	1,539,813	1,306,523	1,457,523	1,294,729	-16%	-11%
Total Budget	1,713,668	1,742,391	1,306,523	1,553,772	1,294,729	-26%	-17%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	5.00	5.00	5.00	5.00	5.00	-%	-%
Total Permanent FTE	5.00	5.00	5.00	5.00	5.00	-%	-%
Total FTE	5.00	5.00	5.00	5.00	5.00	-%	-%

Public Works Mosquito Control							
FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance	
243,953	232,549	415,336	415,336	329,608	42%	-21%	
128,819	39,348	269,644	269,644	232,920	492%	-14%	
372,772	271,897	684,980	684,980	562,528	107%	-18%	
1,725	21,320	44,360	44,360	41,413	94%	-7%	
374,497	293,217	729,340	729,340	603,941	106%	-17%	
23,000	22,990	-	-	-	-100%	-%	
397,497	316,207	729,340	729,340	603,941	91%	-17%	
	Actual 243,953 128,819 372,772 1,725 374,497 23,000	Mosqu FY 2008/09 Actual FY 2009/10 Actual 243,953 232,549 128,819 39,348 372,772 271,897 1,725 21,320 374,497 293,217 23,000 22,990	Mosquito Control FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted 243,953 232,549 415,336 128,819 39,348 269,644 372,772 271,897 684,980 1,725 21,320 44,360 374,497 293,217 729,340	Mosquito Control FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended 243,953 232,549 415,336 415,336 128,819 39,348 269,644 269,644 372,772 271,897 684,980 684,980 1,725 21,320 44,360 44,360 374,497 293,217 729,340 729,340 23,000 22,990	Mosquito Control FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Amended FY 2011/12 Adopted 243,953 232,549 415,336 415,336 329,608 128,819 39,348 269,644 269,644 232,920 372,772 271,897 684,980 684,980 562,528 1,725 21,320 44,360 41,413 374,497 293,217 729,340 729,340 603,941 23,000 22,990	Mosquito Control FY 2008/09 Actual FY 2009/10 Actual FY 2010/11 Adopted FY 2010/11 Adopted FY 2011/12 Adopted Actual Variance 243,953 232,549 415,336 415,336 329,608 42% 128,819 39,348 269,644 269,644 232,920 492% 372,772 271,897 684,980 684,980 562,528 107% 1,725 21,320 44,360 44,360 41,413 94% 374,497 293,217 729,340 729,340 603,941 106% 23,000 22,990	

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	385,997	316,207	692,340	692,340	585,545	85%	-15%
Mosquito Control Grant	-	-	37,000	37,000	18,396	-%	-50%
Public Works Grants	11,500	-	-	-	-	-%	-%
Total Budget	397,497	316,207	729,340	729,340	603,941	91%	-17%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	4.00	7.50	7.50	7.50	7.50	-%	-%
Total Permanent FTE	4.00	7.50	7.50	7.50	7.50	-%	-%
Temporary/Interns	2.00	-	-	-	-	-%	-%
Total Non-Permanent FTE	2.00	-	-	-	-	-%	-%
Total FTE	6.00	7.50	7.50	7.50	7.50	-%	-%

Public Works

Engineering Professional Support

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	1,656,525	1,075,708	1,349,218	1,349,218	1,589,675	48%	18%
Operating Expenditures	16,133	14,643	24,697	24,697	27,132	85%	10%
Subtotal Operating	1,672,658	1,090,351	1,373,915	1,373,915	1,616,807	48%	18%
Internal Charges / Other	14,556	93,008	119,662	119,662	124,006	33%	4%
Total Operating	1,687,214	1,183,359	1,493,577	1,493,577	1,740,813	47%	17%
Total Expenditures	1,687,214	1,183,359	1,493,577	1,493,577	1,740,813	47%	17%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
General Fund	375,881	282,350	283,130	283,130	-	-100%	-100%
Transportation Trust Fund	1,311,333	901,009	1,210,447	1,210,447	1,740,813	93%	44%
Total Budget	1,687,214	1,183,359	1,493,577	1,493,577	1,740,813	47%	17%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	25.00	17.00	18.00	18.00	22.00	29%	22%
Total Permanent FTE	25.00	17.00	18.00	18.00	22.00	29%	22%
Total FTE	25.00	17.00	18.00	18.00	22.00	29%	22%

Public Works

Capital Projects Delivery

Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	202,145	461,773	2,000,168	2,000,168	2,028,109	339%	1%
Operating Expenditures	5,618,557	1,013,293	129,140	1,142,102	257,356	-75%	-77%
Grants & Aids	42,127,971	7,519,169	45,804,755	66,468,366	-	-100%	-100%
Transfers	464,417	-	-	-	-	-%	-%
Subtotal Operating	48,413,090	8,994,235	47,934,063	69,610,636	2,285,465	-75%	-97%
Internal Charges / Other	117,826	305,531	2,456,078	2,456,078	4,243,363	1,289%	73%
Cost Allocations (contra expenditure)	-	-	(2,298,643)	(2,298,643)	(3,245,746)	-%	41%
Total Operating	48,530,916	9,299,766	48,091,498	69,768,071	3,283,082	-65%	-95%
Capital Outlay	36,364,054	31,165,961	38,186,884	130,320,644	14,100,929	-55%	-89%
Total Expenditures	84,894,970	40,465,727	86,278,382	200,088,715	17,384,011	-57%	-91%

Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Transportation Trust Fund	4,411,269	5,232,713	2,147,380	2,345,436	102,019	-98%	-96%
Infrastructure Sales Tax Fund - 199	10,676,056	9,075,456	11,790,873	61,676,089	650,509	-93%	-99%
Infrastructure Sales Tax Fund - 200	55,555,189	14,033,287	62,728,981	97,005,167	16,498,302	18%	-83%
Public Works Grants	8,379,589	3,625,566	570,000	10,426,515	-	-100%	-100%
ARRA - Public Works Stimulus Gra	-	3,461,935	-	7,595,011	-	-100%	-100%
Arterial Transportation Impact Fee	71,917	175,063	-	426,630	-	-100%	-100%
North Collector Transportation Imp	13,006	1,192,901	-	2,982,267	-	-100%	-100%
West Collector Transportation Impa	1,638,882	1,631,720	-	3,153,612	-	-100%	-100%
East Collector Transportation Impa	123,013	1,161,961	5,945,000	7,211,157	-	-100%	-100%
South Central Collector Transporta	26,836	54,621	-	109,384	-	-100%	-100%
Stormwater Fund - GF	991,896	725,527	3,037,241	4,453,922	-	-100%	-100%
Natural Lands/Trails Bond Fund	3,007,317	94,977	58,907	2,703,525	133,181	40%	-95%
Total Budget	84,894,970	40,465,727	86,278,382	200,088,715	17,384,011	-57%	-91%

Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	21.00	21.00	22.00	22.00	25.00	19%	14%
Total Permanent FTE	21.00	21.00	22.00	22.00	25.00	19%	14%
Total FTE	21.00	21.00	22.00	22.00	25.00	19%	14%

			ic Works Operations				
Expenditures	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Personal Services	2,541,944	2,450,377	2,523,557	2,523,557	2,353,755	-4%	-7%
Operating Expenditures	1,537,720	2,223,416	2,181,586	2,181,586	2,173,511	-2%	-%
Grants & Aids	-	215,079	-	36,800	-	-100%	-100%
Subtotal Operating	4,079,664	4,888,872	4,705,143	4,741,943	4,527,266	-7%	-5%
Internal Charges / Other	142,006	303,987	341,766	341,766	338,911	11%	-1%
Total Operating	4,221,670	5,192,859	5,046,909	5,083,709	4,866,177	-6%	-4%
Capital Outlay	1,784,838	709,049	1,450,000	2,549,497	1,487,000	110%	-42%
Total Expenditures	6,006,508	5,901,908	6,496,909	7,633,206	6,353,177	8%	-17%
Source of Funding	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Transportation Trust Fund	4,221,670	4,417,349	5,046,909	5,046,909	4,903,177	11%	-3%
Infrastructure Sales Tax Fund - 20(1,784,838	1,484,559	1,450,000	2,586,297	1,450,000	-2%	-44%
Total Budget	6,006,508	5,901,908	6,496,909	7,633,206	6,353,177	8%	-17%
Staffing Summary	FY 2008/09 Adopted	FY 2009/10 Adopted	FY 2010/11 Adopted	FY 2010/11 Amended	FY 2011/12 Adopted	Actual Variance	Amended Variance
Full-Time	34.00	33.00	34.00	34.00	33.00	-%	-3%
Total Permanent FTE	34.00	33.00	34.00	34.00	33.00	-%	-3%
Total FTE	34.00	33.00	34.00	34.00	33.00	-%	-3%

Public Works

ProjectNumber	ProjectTitle	FY 2011/12 Adopted
00187760	SEMINOLE WEKIVA TRAIL PHASE IV	50,000
00191652	CR 426 SAFETY IMPROVEMENTS	1,885,929
00191676	CR 46A (W 25TH ST) SAFETY PROJECT	300,000
00191677	SR 46 INTERSECTION IMPROVEMENTS @ JUNGLE RD / REST HAVEN RD	125,000
00192018	CR 419 @ LOCKWOOD BLVD INTERSECTION IMPROVEMENTS	125,000
00192019	OXFORD RD@FERNWOOD BLVD INTERSECTION IMPROVEMENTS	75,000
00192020	SR 434 @ SAND LAKE RD INTERSECTION IMPROVEMENTS	150,000
00192909	WILSON RD SIDEWALK	30,000
00192921	Add Truncated Domes and Curb Ramps	100,000
00192922	EAST ALTAMONTE AREA SIDEWALKS	525,000
00192925	ORANOLE RD SIDEWALKS	200,000
00192926	LONGWOOD MARKHAM RD MISSING SIDEWALKS GAPS	150,000
00192927	W HIGHLAND ST SIDEWALKS	135,000
00192928	EMMA OAKS TRAIL SIDEWALK	200,000
00192929	FOREST CITY ELEMENTARY SIDEWALKS	150,000
00192930	WEATHERSFIELD AREA SIDEWALKS	125,000
00198101	DEAN RD WIDEN FROM 2 TO 4 LANES	4,000,000
00205549	WEKIVA SPRINGS RD @ FIRE STATION #16 MAST ARMS	120,000
00205550	SR 46 @ FIRE STATION 41 MAST ARMS	120,000
00205551	SR 46 @ FIRE STATION 42 MAST ARMS	120,000
00205552	SIGNAL CABINETS - ATMS PHASE II	100,000
00205553	E ALTAMONTE DR @ PALM SPRINGS DR MAST ARMS	150,000
00205554	RINEHART RD @ BEST BUY/WAL-MART MAST ARMS	190,000
00205628	RINEHART RD FIBER UPGRADE	75,000
00205629	VARIOUS FIBER UPGRADES (21 LOCATIONS)	125,000
00205741	VARIABLE MESSAGE BOARDS- ATMS PHASE II PROJECT	360,000
00205742	ATMS VIDEO DETECTION PROJECT	90,000
00209114	Red Bug Lake Road at Howell Creek Erosion Control	300,000
00227059	SNOW HILL RD DRAINAGE AND PAVEMENT RECONSTRUCTION PROJECT	240,000
00227060	WYMORE RD PAVEMENT RECONSTRUCTION PROJECT	552,000
00227061	RINEHART RD PAVEMENT REHABILITATION PROJECT	1,008,000
00229001	CASSEL CREEK STORMWATER FACILITY	600,000
00262121	ASSET PAVEMENT MANAGEMENT INVENTORY	90,000
00262131	TRAVEL TIME AND DELAY STUDY	50,000
00265101	COUNTYWIDE PIPE LINING PARENT PROJECT	350,000
00265201	BROOKSIDE ROAD AT BROOKSIDE COURT - LAKE JESUP BASIN TMDL	300,000
00265202	BEAR GULLY CANAL AT CHAPMAN ROAD RSF-LAKE JESUP BASIN TMDL	350,000
00265301	WEKIVA BASIN TMDL PHASE I	125,000
00276901	TOTAL MAXIMUM DAILY LOAD PROJECTS	72,000
00277001	LAKE MARY BOULEVARD AT SUN DRIVE SECONDARY DRAINAGE	750,000
00283501	BRIDGE - LAKE HOWELL ROAD AT HOWELL CREEK	1,000,000
90000102	General Engineering Consultants Project I	100,000
90000103	General Engineering Consultants Project II	100,000
90000115	ASPHALT SURFACE AND PAVEMENT MANAGEMENT	6,000,000
90000116	Bridge Rehabilitation and Repairs	400,000
90000118	TRAIL RESURFACING PROGRAM	200,000
Total		22,362,929

<u>ACCRUAL</u> – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

<u>ACCRUAL ACCOUNTING</u> – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

<u>AD VALOREM TAX</u> – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as "property tax".

<u>ADA</u> - Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

<u>ADJUSTED FINAL MILLAGE</u> – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

<u>ADOPTED BUDGET</u> – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

<u>AGGREGATE MILLAGE RATE</u> – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

<u>AMENDMENT</u> – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

<u>APPROPRIATION</u> – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

<u>APPROVED BUDGET</u> – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

<u>ARRA</u> – American Recovery and Reinvestment Act.

<u>ASSESSED VALUE</u> – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

BEGINNING FUND BALANCE - Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year's reserves.

BOARD OF COUNTY COMMISSIONERS – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.

BOND – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

BALANCED BUDGET – A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

<u>BUDGET ADJUSTMENT</u> – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

BUDGET CALENDAR – The schedule of key dates involved in the process of adopting and executing an adopted budget.

BUDGET MESSAGE – A brief written statement presented by the County Manager to explain principal budget issues.

<u>CAPITAL BUDGET</u> - The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

<u>CAPITAL EQUIPMENT</u> - Tangible equipment with a cost of \$5,000 or more.

<u>CAPITAL IMPROVEMENT PROGRAM (CIP)</u> - The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

<u>CAPITAL IMPROVEMENTS</u> – Physical assets constructed or purchased, that have minimum cost of twentyfive thousand dollars (\$25,000). These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

<u>CAPITAL IMPROVEMENTS ELEMENT (CIE)</u> - An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

CAPITAL OUTLAY – Appropriation for the acquisition or construction of physical assets.

<u>**CAPITAL PROJECT</u>** – Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.</u>

<u>CERTIFICATES FOR PARTICIPATION (COPs)</u> – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

<u>CHARGES FOR SERVICES</u> - These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

<u>CIP</u> – Capital Improvement Program.

CONTINGENCY – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

<u>CULTURE AND RECREATION</u> - Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including: libraries, parks and recreation, and other cultural and recreation services.

DEBT PER CAPITA - Total county debt divided by the county's population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

<u>DEBT SERVICE</u> – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

DEFICIT – The excess of expenditures over revenues during a fiscal year.

DEPARTMENT – An organizational unit of the County responsible for carrying out a major governmental function, such a Public Works.

DEPRECIATION – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

<u>DIVISION</u> – A basic organizational unit of the County which is functionally unique in its service delivery.

<u>ECONOMIC ENVIRONMENT</u> - Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veteran's services, housing and urban development and other services related to economic improvements.

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service.

ENDING FUND BALANCE - Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

ENTERPRISE FUND – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

<u>EPA</u> – Environmental Protection Agency.

EXEMPT, EXEMPTION, NON-EXEMPT – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

EXPENDITURE – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

FCC – Federal Communication Commission.

FDEP – Florida Department of Environmental Protection.

FDOT – Florida Department of Transportation.

FINAL MILLAGE – The tax rate adopted in the final public budget hearing of a taxing authority.

<u>FISCAL YEAR</u> – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

FRDAP – Florida Recreation Development Assistance Program.

<u>FTE</u> – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

<u>FUNCTION</u> – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

<u>FUND BALANCE</u> – The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

<u>GENERAL FUND</u> – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

<u>GENERAL GOVERNMENT</u> - Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

<u>GOB</u> – General Obligation Bond. General obligation bonds are secured by the full faith, credit and advalorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

 \underline{GRANT} – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

HOMESTEAD EXEMPTION – Refer to definition for exempt, exemption, and non-exempt.

<u>HUMAN SERVICES</u> - Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

IMPACT FEES - Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

<u>INDIRECT COSTS</u> – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

INFRASTRUCTURE - Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

INFRASTRUCTURE SALES TAX - A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county's budget.

<u>INTERFUND TRANSFERS</u> – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the "net" budget.

INTERGOVERNMENTAL REVENUE – Revenue received from another government unit for a specific purpose.

INTERNAL SERVICE - Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

LEVEL OF SERVICE IMPACT - Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

LEVY – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

LINE-ITEM BUDGET – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

LONG-TERM DEBT – Debt with a maturity of more than one year after the date of issuance.

LWCG – Land and Water Conservation Grant.

<u>MANDATE</u> – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

<u>MILL, MILLAGE</u> – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

MILLAGE RATE - A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

<u>MISCELLANEOUS (FUNDING SOURCE</u>) - Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

MUNICIPAL SERVICES TAXING UNIT – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

<u>**NEW PROJECT</u>** - A capital project that has not been previously approved by the BOCC.</u>

<u>**OBJECT CODE</u>** – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.</u>

<u>OBJECTIVE</u> – A defined method to accomplish an established goal.

<u>OPERATING EXPENSES</u> – Also known as Operating and Maintenance costs, these are expenses or day-today operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

<u>OTHER APPROPRIATIONS</u> - Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

<u>OTHER EXPENDITURES</u> – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

<u>OTHER REVENUES</u> – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

<u>PERSONAL PROPERTY</u> – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

<u>**PERSONAL SERVICES</u>** – Costs related to compensating employees, including salaries and wages and fringe benefit costs.</u>

<u>**PHYSICAL ENVIRONMENT</u></u> - Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.</u>**

<u>PROGRAM</u> -. A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

<u>**PROJECT COMPLETION DATE</u>** - This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.</u>

<u>PROJECT DESCRIPTION</u> - Brief explanation of each project's purpose and work scope.

<u>PROPERTY APPRAISER</u> – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

PROPERTY TAX – Refer to definition for ad valorem tax.

<u>PROPOSED MILLAGE</u> – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

<u>PSAP</u> – Public Safety Answering Point.

<u>PUBLIC SAFETY</u> - Functional classification for services provided by the county for the safety and security of the public, including: law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

<u>**REAL PROPERTY</u>** – Land and the buildings and other structures attached to it that is taxable under state law.</u>

<u>REASSESSMENT</u> – The rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

<u>**RESERVE**</u> – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

<u>RESERVES AND REFUNDS</u>- Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

<u>**REVENUE</u>** – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.</u>

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<u>**REVENUE BONDS</u>** – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.</u>

<u>**REVENUE ESTIMATE</u>** – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.</u>

ROLLED BACK/ROLL BACK RATE – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year's tax rate.

<u>SER</u> – South-East Regional.

<u>SPECIAL ASSESSMENT</u> – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

<u>SPECIAL REVENUE FUND</u> – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

<u>STATE SHARED REVENUE</u> - Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

TAX BASE – The total property valuations on which each taxing authority levies its tax rates.

<u>**TAX ROLL</u>** – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.</u>

<u>**TAX YEAR**</u> – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

<u>TENTATIVE MILLAGE</u> – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

<u>**TRANSFERS</u>** - Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a "double counting" of revenues, and correspond to an equal amount of interfund expenditures.</u>

<u>**TRANSPORTATION**</u> - Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

<u>TRUTH IN MILLAGE LAW</u> – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

<u>UNDERLYING BOND RATING</u> - Published assessment of a particular debt issue's credit quality absent credit enhancement.

<u>**UNENCUMBERED BALANCE</u>** - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.</u>

<u>UNIFORM ACCOUNTING SYSTEM</u> – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

<u>USER FEES</u> – The fees charged for direct receipt of public services.

<u>VOTED MILLAGE</u> – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

WTP – Water Treatment Plant.

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