



**Community Services Department
Community Development Division**

FY2021-2022

ONE-YEAR ACTION PLAN

**Community Development Block Grant
HOME Investment Partnerships
Emergency Solutions Grants**



**Prepared for the Seminole County
Board of County Commissioners
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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

Seminole County is an entitlement community that receives annual allocations of funding from the US Department of Housing and Urban Development (HUD). As such, Seminole County prepares strategic and annual action plans to identify the community needs and priorities for use of Federal grants aimed to improve communities throughout Seminole County. The 2020-2024 Consolidated Plan was approved February 23, 2021, and identified high priority needs related to increasing access to affordable housing, increasing access to public services, improving access to public facilities/infrastructure, increasing access to homeless prevention services; and program administration.

Annual Action Plans are developed to outline the programs and projects that will be funded and implemented each year to help meet the goals identified within the Five Year Consolidated Plan (Strategic Plan). Annual accomplishments and grant expenditures are reported in an annual performance report.

The PY2021-2022 One Year Plan identifies projects and programs that will be funded by the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grants (ESG). Seminole County has been allocated \$2,197,718 in CDBG funds, \$840,553 in HOME funds, and \$179,519 in ESG funds. The PY 2021-2022 Action Plan was prepared with input from the public in accordance with federal regulations. The plan seeks to implement the goals and objectives of the Consolidated Plan to benefit low and moderate-income households and individuals in Seminole County through provision of various improvements and services.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Seminole County identified five priority needs to address during the Consolidated Plan period (2020-2024) that will benefit low- and moderate-income households and individuals in Seminole County. The proposed activities seek to provide decent housing, create suitable living environments, or improve economic opportunities for low- and moderate-income persons. Priority needs, objectives, outcomes, and indicators projected for the 5-Year period include:

<u>1</u>	Priority Need Name	Increase Access to Affordable Housing
	Priority Level	High
	Population	Extremely Low Low Moderate Large Families Families with Children
	Geographic Areas Affected	Countywide
	Associated Goals	Minor Home Repairs Housing Program Delivery Costs Housing Construction- Homeownership Housing Construction – Rental Tenant-Based Rental Assistance Purchase Assistance Housing Rehabilitation CHDO Set-Aside
	<u>Description</u>	Support the provision of decent housing by increasing the availability/accessibility of affordable housing. The County will address the priority need by funding new construction, tenant-based rental assistance, purchase assistance, funding housing rehabilitation programs, and providing funds to CHDO organizations and other developers to assist with development of affordable housing.
	<u>Basis for Relative Priority</u>	The County conducted a comprehensive community participation process and needs assessment to determine and prioritize needs. Needs identified in the Consolidated Plan were the result of input received by residents, housing providers, non-profit organizations, social service providers, and other relevant stakeholders. A thorough analysis of data provided in the Needs Assessment and Market Analysis also lead to priority need determinations.
<u>2</u>	<u>Priority Need Name</u>	Increase Access to Public Services
	<u>Priority Level</u>	High
	<u>Population</u>	Extremely Low Low Moderate Large Families Families with Children Youth Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Homeless Persons
	<u>Geographic Areas Affected</u>	Countywide

	<u>Associated Goals</u>	Public Services Assistance
	<u>Description</u>	Support availability/accessibility of services to provide a suitable living environment by funding organizations providing essential services for low-income and limited clientele populations. The County will assist non-profit organizations in carrying out public service activities assisting low-income persons, youth, elderly, persons with disabilities, and the homeless.
	<u>Basis for Relative Priority</u>	The County conducted a comprehensive community participation process and needs assessment to determine and prioritize needs. Needs identified in the Consolidated Plan were the result of input received by residents, housing providers, non-profit organizations, social service providers, and other relevant stakeholders. A thorough analysis of data provided in the Needs Assessment and Market Analysis also lead to priority need determinations.
3	<u>Priority Need Name</u>	Improve Access to Public Facilities/Infrastructure
	<u>Priority Level</u>	High
	<u>Population</u>	Extremely Low Low Moderate
	<u>Geographic Area Affected</u>	Countywide
	<u>Associated Goals</u>	Neighborhood Revitalization Demolition and Clearance
	<u>Description</u>	Support neighborhood livability and create/sustain suitable living environments for residents by revitalizing community infrastructure such as streets, sidewalks, and drainage systems, and making improvements to public facilities and community service centers.
	<u>Basis for Relative Priority</u>	The County conducted a comprehensive community participation process and needs assessment to determine and prioritize needs. Needs identified in the Consolidated Plan were the result of input received by residents, housing providers, non-profit organizations, social service providers, and other relevant stakeholders. A thorough analysis of data provided in the Needs Assessment and Market Analysis also lead to priority need determinations.
4	<u>Priority Need Name</u>	Increase Access to Homeless Prevention Services
	<u>Priority Level</u>	High
	<u>Population</u>	Extremely Low Low Moderate Homeless Persons
	<u>Geographic Areas Affected</u>	Countywide
	<u>Associated Goals</u>	Rapid Re-Housing Shelter Operations and Essential Services HMIS Administration
	<u>Description</u>	Prevent homelessness and provide access to a decent living environment by providing funds for affordable rental housing

		for the homeless through rental assistance and rapid-rehousing programs. Assist homeless by providing funds to emergency shelters for operations management and other services. Support outreach efforts to the unsheltered homeless if funding is available.
	<u>Basis for Relative Priority</u>	The County conducted a comprehensive community participation process and needs assessment to determine and prioritize needs. Needs identified in the Consolidated Plan were the result of input received by residents, housing providers, non-profit organizations, social service providers, and other relevant stakeholders. A thorough analysis of data provided in the Needs Assessment and Market Analysis also lead to priority need determinations.
5	<u>Priority Need Name</u>	Program Administration
	<u>Priority Level</u>	High
	<u>Population</u>	N/A
	<u>Geographic Areas Affected</u>	Countywide
	<u>Associated Goals</u>	Planning and Administration
	<u>Description</u>	Management and operation of tasks related to administering and carrying out the HUD CDBG, HOME, and ESG programs.
	<u>Basis for Relative Priority</u>	N/A

Table 1 – 2020-2024 Consolidated Plan Summary of Objectives & Outcomes

During the 2021-2022 Annual Action Plan period, Seminole County will be implementing the following activities/projects that will address identified objectives and outcomes:

1	Project Name	Minor Home Repair
	Target Area	Countywide
	Goals Supported	Minor Home Repair
	Needs Addressed	Increase Access to Affordable Housing
	Funding	CDBG: \$400,000
	Description	Maintain the existing affordable housing stock through housing rehabilitation of owner-occupied housing units. Funds will be used to provide home repairs for low/moderate income households. The minor repair program assists with the following trades: roof replacement, plumbing, electrical systems, HVAC, and accessibility improvements.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 20 very-low, low, or moderate income households.
	Location of Description	Countywide
	Planned Activities	Home Repair

2	Project Name	Housing Rehabilitation/Reconstruction
	Target Area	Countywide
	Goals Supported	Housing Rehabilitation
	Needs Addressed	Increase Access to Affordable Housing
	Funding	CDBG: \$400,000
	Description	Maintain the existing affordable housing stock through housing rehabilitation of owner-occupied housing units. The rehabilitation/reconstruction program assists very low/low/moderate income homeowners with needed repairs and/or alterations to improve their health, safety, and well-being and to contribute to the structural integrity and preservation of their owner-occupied home.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 4 very-low, low, or moderate income households.
	Location Description	Countywide
	Planned Activities	Program Delivery
3	Project Name	Housing Program Delivery
	Target Area	Countywide
	Goals Supported	Housing Program Delivery
	Needs Addressed	Increase Access to Affordable Housing
	Funding	CDBG: \$91,248.70
	Description	Funds will be used to provide project delivery cost for housing activities. Funds will also be used to support the administration and case management for the HOME TBRA program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Countywide
	Planned Activities	Program Delivery
4	Project Name	Inspire Facility Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$40,268
	Description	Funds will be used to replace the outdated and damaged windows, rain gutters, and downspouts at the Inspire of Central Florida Day Training Facility for Disabled Adults. Inspire provides vocational and life skills training to adults with intellectual and developmental disabilities in Central Florida.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 73 persons with developmental disabilities designated limited clientele and considered to be low income.
	Location Description	1095 Bell Ave., Casselberry, FL 32708

	Planned Activities	Public Facility Improvements
5	Project Name	True Health Facility Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$375,000
	Description	Funds will be used for the OB/GYN expansion project. This includes the facility build-out activities at True Health's Casselberry clinic. The project will expand OB/GYN services for underserved pregnant mothers and newborns in Seminole County. True Health will provide mothers who are low income, uninsured, and under-insured access to affordable prenatal care.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 4,163 very low, low, or moderate income persons.
	Location Description	1120 State Road 436, Casselberry, FL 32707
	Planned Activities	Public Facility Improvements
6	Project Name	Homeless Day Center Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$62,000
	Description	The funding will be used to rehabilitate The Sharing Center's Client Services Center and Food Pantry. The project includes the replacement of hazardous flooring and updating of three restrooms to ADA and building code compliance.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The project will benefit over 18,000 low income and homeless persons designated limited clientele and considered to be low income.
	Location Description	600 N. Highway 17-92, Suite 130, Longwood, FL 32750
	Planned Activities	Public Facility Improvements
7	Project Name	Homeless Shelter Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$60,000
	Description	The funding will be used to rehabilitate The Rescue Outreach Mission of Central Florida. The project includes updating all restrooms in the Men and Women's facilities to ADA and building code compliance.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The project will benefit over 143 homeless persons designated limited clientele and considered to be low income.

	Location Description	1701 Historic Goldsboro Boulevard, Sanford, FL 32771
	Planned Activities	Public Facility Improvements
8	Project Name	Dental Program
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increased Access to Public Services
	Funding	CDBG: \$100,000
	Description	Funds will be used to provide dental assistance to low income individuals.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 25 extremely low, very low, low, and moderate income persons.
	Location Description	Countywide
	Planned Activities	Dental Hygiene
9	Project Name	Community Care for the Elderly
	Target Area	Countywide
	Goals Supported	Public Services Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$42,678
	Description	Funds will be used to provide homemaking, personal care, respite care, and companionship services to low income seniors in Seminole County. The services will be provided by Seniors First, Inc.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 14 elderly persons designated limited clientele and considered to be low income.
	Location Description	Countywide
	Planned Activities	Senior Services
10	Project Name	Adult Day Training for Disabled Adults
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$59,942
	Description	Funds will be used to provide job skills training, life skills training and employment opportunities for adults with developmental disabilities. The day training program is administered by Inspire of Central Florida.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 19 disabled persons designated limited clientele and considered to be low income.
	Location Description	Countywide
	Planned Activities	Employment Training
11	Project Name	Mental Health Services
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services

	Funding	CDBG: \$46,000
	Description	Funds will be used to provide mental health counseling to children under the age of 18 who are victims of abuse and neglect. The therapy program will be administered by Kids House of Seminole County, Inc.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 70 very low, low, and moderate income youth.
	Location Description	Countywide
	Planned Activities	Mental Health Services
12	Project Name	Services for Homeless Youths
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$16,250
	Description	Funds will be used to provide mental health counseling to homeless youths and adults (under 25). The counseling services will be provided by Impower, Inc.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 24 homeless youths designated limited clientele and considered to be low income.
	Location Description	Countywide
	Planned Activities	Mental Health Services
13	Project Name	Case Management
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$60,239
	Description	Funds will be used for Housing Stability Case Managers for the Rapid Re-Housing Program for homeless families. Embrace Families will administer the family Rapid Re-Housing Program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 54 extremely low, low, and moderate income persons and the homeless or at-risk of becoming homeless.
	Location Description	Countywide
	Planned Activities	Case Management
14	Project Name	Housing Construction – Homeownership
	Target Area	Countywide
	Goals Supported	Housing Construction – Homeownership
	Needs Addressed	Increase Access to Affordable Housing
	Funding	HOME: \$240,000
	Description	Funds will be used to construct affordable housing units for rent to very low and low income households.
	Target Date	09/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	This project will create affordable owner housing for 6 very low, low, or moderate income households.
	Location Description	Countywide
	Planned Activities	Construction of Affordable Housing
15	Project Name	Housing Construction – Rental
	Target Area	Countywide
	Goals Supported	Housing Construction – Rental
	Needs Addressed	Increase Access to Affordable Housing
	Funding	HOME: \$230,000
	Description	Funds will be used to construct affordable multi-family housing units for rent to very low and low income households.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will create 30 newly constructed affordable multi-family housing units for rent to very-low, low, or moderate income households.
	Location Description	Countywide
	Planned Activities	Construction of Affordable Housing
16	Project Name	Purchase Assistance
	Target Area	Countywide
	Goals Supported	Purchase Assistance
	Needs Addressed	Increase Access to Affordable Housing
	Funding	HOME: \$286,498
	Description	Funds will be used to provide down payment and closing cost assistance to eligible homebuyers.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 7 extremely low, low, and moderate income households.
	Location Description	Countywide
	Planned Activities	Direct Financial Assistance to Homebuyers
17	Project Name	Shelter Operations and Essential Services
	Target Area	Countywide
	Goals Supported	Shelter Operations and Essential Services
	Needs Addressed	Increase Access to Homeless Prevention Services
	Funding	ESG: \$101,555
	Description	Financial assistance for operations and management of an emergency shelter and supporting the provision of essential services to the homeless and at-risk of becoming homeless.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 750 persons experiencing homelessness or at-risk of becoming homeless.
	Location Description	Countywide
	Planned Activities	Operations and Management & Essential Services
18	Project Name	Rapid Re-Housing
	Target Area	Countywide
	Goals Supported	Rapid Re-Housing

	Needs Addressed	Increase Access to Homeless Prevention Services
	Funding	ESG: \$49,500
	Description	Funds to provide affordable rental housing to those experiencing homelessness as well as the administration involved in implementing the activity.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 8 household (about 24 individuals) experiencing homelessness or at-risk of becoming homeless.
	Location Description	Countywide
	Planned Activities	Rental Assistance
19	Project Name	HMIS Administration
	Target Area	Countywide
	Goals Supported	HMIS Administration
	Needs Addressed	Increase Access to Homeless Prevention Services
	Funding	ESG: \$15,000
	Description	Operation, management, and administration of the Homeless Management and Information System (HMIS).
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Countywide
	Planned Activities	Administration
20	Project Name	CDBG Program Administration
	Target Area	N/A
	Goals Supported	Administration
	Needs Addressed	Program Administration
	Funding	ESG: \$439,543
	Description	Funds will be used for the administration and implementation of the HUD CDGB program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Activities include staff salaries; financial responsibility; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, CAPER, and Analysis of Impediments.
21	Project Name	HOME Program Administration
	Target Area	Countywide
	Goals Supported	Administration
	Needs Addressed	Program Administration
	Funding	ESG: \$84,055
	Description	Funds will be used for the administration and implementation of the HUD HOME program.
	Target Date	09/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Activities include staff salaries; financial responsibility; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, CAPER, and Analysis of Impediments.
22	Project Name	ESG Program Administration
	Target Area	Countywide
	Goals Supported	Administration
	Needs Addressed	Program Administration
	Funding	ESG: \$13,464
	Description	Funds will be used for the administration and implementation of the HUD ESG program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Activities include staff salaries; financial responsibility; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, CAPER, and Analysis of Impediments.

Table 2 – 2021-2022 Annual Action Plan Summary of Proposed Objectives & Outcomes

3. Evaluation of Past Performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The County regularly monitors and evaluates its past performance to ensure meaningful progress is made toward the goals identified in its Consolidated Plan. The 2020-2021 program year was the first year of the 2020-2024 Consolidated Plan. In this program year, Seminole County proposed to complete the strategies to address the five (5) high priority needs identified in the current Consolidated Plan. Those strategies included:

Increasing Access to Affordable Housing

- a. Providing purchase assistance to help first-time homebuyers with the financial capacity to make monthly mortgage payments, but have limited discretionary income available to save money to cover the required down payment and closing costs to become homeowners.
- b. Continuing to maintain a partnership with Habitat for Humanity to leverage HOME program funds to construct/rehabilitate three (3) housing units for homeownership by

- low-income households.
- c. Committing to set aside HOME program funds for a Seminole County Housing Authority Low Income Housing Tax Credit (LIHTC) project application, for the project to meet the required local contribution set aside. If awarded, the project will produce 30 newly constructed rental housing units for low-income households.
 - d. Continuing to fund programs such as Tenant-based Rental Assistance (TBRA) and Rapid Re-Housing that provide rental assistance to populations that include low income seniors, families, and individuals at risk of being homeless.

Increasing Access to Public Services

- a. Awarding funding to seven (7) local non-profit organizations to provide programs and services to low income individuals and groups such as seniors, person with disabilities, abused children, and homeless persons or at risk of being homeless.
- b. Continuing to fund and operate a program that provides dental assistance to low income individuals.

Improving Access to Public Facilities/Infrastructure

- a. Allocating funding for the installation of waterlines/sewer lines, storm water retention and associated site preparation costs for a new construction affordable housing development.
- b. Providing funding for three public facilities projects that promote and provide secure enhancements and building renovations for greater efficiency and addresses safety concerns.

Increasing Access to Homeless Prevention Services

- a. Funding emergency shelter operations and essential services for the homeless
- b. Continuing to allocate funds to operate the Rapid Re-Housing programs for individuals and families

Program Administration

- a. Funding the administration and implementation of the HUD CDBG, HOME, and ESG programs.

As Seminole County began the implementation of the PY2020-2021 Action Plan strategies, the Country was thrown into the COVID-19 pandemic. The community was placed on lockdown and projects were placed on hold in an effort to address the growing community needs stemming from the pandemic fallout. As Seminole County and its local non-profit and Urban County

Partners return to full operations, we will resume regular monitoring schedules to ensure the successful implementation of funded projects and activities.

4. Summary of Citizen Participation Process and Consultation Process

Summary from citizen participation section of plan.

The PY 2021-2022 One Year Action Plan identifies projects and programs that will be funded by the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grants (ESG). Seminole County is slated to receive \$2,197,718 in CDBG funds, \$840,553 in HOME funds, and \$179,519 in ESG funds. The PY 2021-2022 Action Plan was prepared with input from the public in accordance with federal regulations. The plan seeks to implement the goals and objectives of the Consolidated Plan to benefit low and moderate-income households and individuals in Seminole County through provision of various improvements and services.

HUD requires input from the public regarding proposed projects and initiatives that result from the Federal funds entrusted to Seminole County. Public comment can be obtained in a variety of ways. The public is welcome to call, email, write, meet in person, and participate in public meetings/ forums. All notifications regarding the Annual Action Plan are published in the Orlando Sentinel, a newspaper of general circulation, as required by Federal regulations. Seminole County also hosts public meetings and gathers feedback from stakeholders at various stages of the planning process. A public hearing is held prior to the publication of the draft annual action plan. The public is also given a 30-day comment period to offer their feedback after the draft action plan has been published. Additionally, a summary advertisement is published in the newspaper and county website. Hard copies are made available at the Community Services Offices for persons who have limited access to a computer or those who require in depth explanations of our programs and requirements. The public comment period began June 24, 2021 and ended on July 27, 2021.

Seminole County uses a request for proposal process to allow non-profit organizations to partner to implement programs that are funded through CDBG Public Services, HOME, and the Emergency Solutions Grant. Agencies were notified on February 28, 2021 about the available funding. They also participated in technical assistance workshops prior to the submittal of grant applications. Proposals were received and review by staff for eligibility after receipt, and reviewed and ranked by the Application Review Team on May 17, 2021.

Additionally, the draft 2021-2022 Action Plan was presented to the Seminole County Board of County Commissioners on July 27, 2021. The public was given an opportunity to comment prior to approval by the Commissioners.

5. Summary of Public Comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Prior to the development of the action plan draft, on June 24, 2021 Seminole County hosted a public meeting via Zoom Conference, due to social distancing restrictions to present the plan and funding recommendations and hear public comments. All comments received after publication of the draft action plan, or received at the Board of County Commissioners agenda are included.

6. Summary of comments or views not accepted and the reasons for not accepting them

All public comments and views were accepted and included in this 2021-2022 One Year Action Plan.

7. Summary

All federal programs aim to improve the quality of life in Seminole County through the effective and efficient use of Federal, State, and local resources.

There continues to be a need for public service funding, infrastructure projects and affordable housing in Seminole County. The CDBG program will fund the public services, infrastructure projects, and affordable housing, while the HOME program will be used to fund homeownership, housing rehabilitation and purchase assistance. Additionally, the ESG program will be utilized to provide assistance to the homeless through funding shelter operations and maintenance, providing essential services for emergency shelters, and Rapid Re-Housing activities.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

CDBG Administrator	SEMINOLE COUNTY	Seminole County Community Services Department
HOME Administrator	SEMINOLE COUNTY	Seminole County Community Services Department
ESG Administrator	SEMINOLE COUNTY	Seminole County Community Services Department

Table 3 – Responsible Agencies

Narrative (optional)

Seminole County Community Services Department is the Lead Agency responsible for the preparation and implementation of the Consolidated Plan. The Community Development Division administers the CDBG, HOME and ESG programs. Community Services works in conjunction with Public Works, Planning/Building and other departments to implement specific projects funded by the CDBG program. Non-profit agencies are also an integral part of CDBG Public Services and ESG Homeless Services programs.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

To increase coordination with local and state agencies that are integral to the completion of the 2020-2024 Consolidated Plan, the Seminole County Community Services Department will implement the following strategies to achieve the goals and objectives outlined in the Consolidated Plan and strengthen partnerships with these agencies to ensure successful implementation of all federally funded activities.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Seminole County actively coordinates with two housing authorities including the Seminole County Housing Authority and the Sanford Housing Authority to address a multitude of needs within the County. Chief among these needs is providing affordable housing opportunities for the County’s lowest income residents. It is ideal to have housing located in communities with access to job, transportation, and healthcare options. The County supports housing authority efforts, which includes the provision of social services and other supports in health and housing.

The County enhances coordination between public and private health agencies by: (a) providing operational support to regional coordinating agencies, (b) supporting collaborative partnerships in applications for public service funding, (c) requiring recipients of Emergency Solutions Grant funding to participate in the local Homeless Management Information System, and (d) coordinating, hosting, and participating in opportunities for community dialogues that are focused on identifying local needs and collaborative approaches to meeting them.

The County Community Services Department has developed and managed strong partnerships and relationships to enhance coordination between service providers. Entities participating in the process include multiple providers of services from various disciplines. These include agencies, organizations, groups with expertise in case management, life skills, alcohol and/or drug abuse, mental health, housing, public housing, employment assistance, transportation, legal, elderly, food/clothing, and domestic violence. The Seminole County Community Services Department will continue to support organizations providing these services to enhance coordination efforts with public and private housing and supportive services providers to ensure successful implementation of federal funded activities and achievement of the goals and objectives set forth in this Consolidated Plan.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Seminole County consulted with the Central Florida Commission on Homelessness Continuum of Care (CoC), the responsible entity for executing the housing crisis response system within the jurisdiction of Seminole County. The County also coordinates with The Homeless Services Network (HSN) of Central Florida, the lead agency responsible for daily facilitation, financial accountability, and operational management in development of a tri-county homelessness response system. Consultation with the CoC and HSN was conducted through multiple interactions, including direct engagement with providers working in coordination with the CoC and HSN, one-on-one interaction with officials of both organizations, and at community meetings.

The Seminole County Community Services Department will continue coordination with the CoC and HSN for participation and organization of public events and volunteer services to identify and address the current needs of homeless persons residing in Seminole County. The Homeless Services Network of Central Florida receives direct funding from the State ESG program for the operation of programs that provide direct housing and supportive services to the homeless population in the region. Seminole County provides County ESG funding to HSN annually for data collection and associated costs to operate and maintain the required Homeless Information Management System (HMIS). The County anticipates providing an annual allocation ESG funding to Homeless Services Network of Central Florida over the next five fiscal years to strengthen coordination and help meet the needs of persons and families experiencing homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies, and procedures for the administration of HMIS.

The Seminole County Community Services Department will consult with the Homeless Services Network of Central Florida to address the needs of homeless persons in Seminole County with ESG funded activities and other supportive service programs, when funding is available. Consultation efforts include participation in public events sponsored by the Homeless Services Network of Central Florida, public advocacy representation on advisory boards or committees, and continued funding opportunities to supplement homeless supportive services with housing services and outreach efforts funded by the ESG program.

- 2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities.** (See Table 4 – Agencies, groups, organizations who participated)

1.	Agency/Group/Organization	Habitat for Humanity of Seminole County & Greater Apopka
	Agency/Group/Organization Type	Housing Foundation
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a housing provider and development perspective. As an outcome, the County will further understand the need for increased access to affordable housing for its residents, with emphasis on owner housing.
2.	Agency/Group/Organization	Florida Department of Health Seminole County
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Market Analysis Non-Homeless Special Needs

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services and health services perspective. As an outcome, the County will further understand the need for increased access to health services and operations support for organizations serving the low income and special needs populations. The County will also better understand the needs of those living with HIV and data surrounding the risk of lead poisoning and reported cases of lead-poisoned children. The County will continue efforts to coordinate with health providers and support organizations providing essential services when possible.</p>
<p>3.</p>	<p>Agency/Group/Organization</p>	<p>Homeless Services Network</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Homeless</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar and phone interview due to COVID-19 social distancing restrictions. Also conducted a review and discussion of planning documents for further consultation. Further, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the housing and supportive service needs of the homeless and at-risk of becoming homeless. The County will continue efforts to coordinate with homeless service organizations and support non-profit organizations providing essential services when possible.</p>

4.	Agency/Group/Organization	Community Resource Network
	Agency/Group/Organization Type	Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs – Chronically Homeless Homeless Needs – Families with Children Homelessness Needs – Veterans Homelessness Needs – Unaccompanied Youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the need for increased access to essential services for homeless individuals and families and at-risk of becoming homeless. The County will continue efforts to coordinate with organizations providing essential services when possible.
5.	Agency/Group/Organization	Central Florida Commission on Homelessness Continuum of Care
	Agency/Group/Organization Type	Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs – Chronically Homeless Homeless Needs – Families with Children Homelessness Needs – Veterans Homelessness Needs – Unaccompanied Youth Homelessness Strategy

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar and phone interview due to COVID-19 social distancing restrictions. Also conducted a review and discussion of planning documents for further consultation. Further, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the housing and supportive service needs of the homeless and at-risk of becoming homeless. The County will continue efforts to coordinate with homeless service organizations and support non-profit organizations providing essential services when possible.</p>
6.	<p>Agency/Group/Organization</p>	<p>Seminole County Housing Authority</p>
	<p>Agency/Group/Organization Type</p>	<p>PHA</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via email and phone interview. Also conducted a review and discussion of planning documents for further consultation. Further, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing needs from a public housing perspective. As an outcome, the County will further understand the housing and supportive service needs of low-income persons. The County will continue to coordinate with the PHA in efforts to provide affordable housing to its low-income residents. Seminole County plans to partner with the agency to provide funding to support the construction of affordable family units on the SCHA property.</p>
7.	<p>Agency/Group/Organization</p>	<p>Sanford Housing Authority</p>
	<p>Agency/Group/Organization Type</p>	<p>PHA</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via email and phone interview. Also conducted a review and discussion of planning documents for further consultation. Further, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing needs from a public housing perspective. As an outcome, the County will further understand the housing and supportive service needs of low-income persons. The County will continue to coordinate with the PHA in efforts to provide affordable housing to its low-income residents.</p>
<p>8.</p>	<p>Agency/Group/Organization</p>	<p>City of Sanford</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government – Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar and phone interview due to COVID-19 social distancing restrictions. Also conducted a review and discussion of planning documents for further consultation. Further, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a local government perspective. As an outcome, the County will further understand the housing and supportive service needs of its very-low, low, and moderate - income residents and its homeless and at-risk of becoming homeless population. The County will continue efforts to coordinate with adjacent local governments to support housing and community development efforts when possible.</p>
<p>9.</p>	<p>Agency/Group/Organization</p>	<p>Cornerstone Tiny Homes</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Needs Assessment Market Analysis</p>

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a housing provider and development perspective. As an outcome, the County will further understand the need for increased access to affordable housing for its residents, with emphasis on owner housing.
10.	Agency/Group/Organization	Cornerstone Design Build, Inc.
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a housing provider and development perspective. As an outcome, the County will further understand the need for increased access to affordable housing for its residents, with emphasis on owner housing.
11.	Agency/Group/Organization	Aspire Health Partners
	Agency/Group/Organization Type	Services -Health
	What section of the Plan was addressed by Consultation?	Market Analysis Non-Homeless Special Needs Non-Housing Community Development Strategy

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the behavioral health needs of its most vulnerable residents. The County will continue efforts to coordinate with organizations providing essential services when possible.</p>
12.	<p>Agency/Group/Organization</p>	<p>True Health</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Health</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Market Analysis Non-Homeless Special Needs Non-Housing Community Development Strategy</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the behavioral health needs of its most vulnerable residents. The County will continue efforts to coordinate with organizations providing essential services when possible.</p>
13.	<p>Agency/Group/Organization</p>	<p>Catholic Charities of Central Florida</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Homeless Services-Health Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Community Development Strategy Non-Housing Special Needs Housing Needs</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the housing, health, and social service needs of its most vulnerable residents. The County will continue efforts to coordinate with organizations providing essential services when possible.</p>
<p>14.</p>	<p>Agency/Group/Organization</p>	<p>Inspire of Central Florida</p>
	<p>Agency/Group/Organization Type</p>	<p>Services – Persons with Disabilities</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Special Needs</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the service and employment needs of persons with disabilities. The County will continue efforts to coordinate with organizations providing essential services to persons with disabilities when possible.</p>
<p>15.</p>	<p>Agency/Group/Organization</p>	<p>Embrace Families</p>
	<p>Agency/Group/Organization Type</p>	<p>Services – Children Services - Homeless</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Community Development Strategy Homelessness Needs</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the housing and service needs of families and children and its homeless population. The County will continue efforts to coordinate with organizations providing essential services to families and the homeless when possible.</p>
16.	<p>Agency/Group/Organization</p>	<p>Safe House Florida</p>
	<p>Agency/Group/Organization Type</p>	<p>Services – Victims of Domestic Violence</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Community Development Strategy Non-Housing Special Needs Homelessness Needs</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the housing and service needs of women, men, and children who are victims of domestic violence. The County will continue efforts to coordinate with organizations providing essential services to victims of domestic violence when possible.</p>
17.	<p>Agency/Group/Organization</p>	<p>The Christian Sharing Center</p>
	<p>Agency/Group/Organization Type</p>	<p>Services- Children Services – Health Services - Homeless</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Community Development Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the need for increased services and support for individuals and families facing financial crisis. The County will continue efforts to coordinate with social service organizations and support non-profit organizations providing essential services when possible.</p>
<p>18.</p>	<p>Agency/Group/Organization</p>	<p>Kids House of Seminole</p>
	<p>Agency/Group/Organization Type</p>	<p>Services- Children</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Community Development Strategy</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the service needs of children who are victims of neglect and abuse. The County will continue efforts to coordinate with organizations providing essential services to children and youth who have suffered abuse when possible.</p>
<p>19.</p>	<p>Agency/Group/Organization</p>	<p>Harvest Time International</p>
	<p>Agency/Group/Organization Type</p>	<p>Services- Homeless Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Needs Assessment Market Analysis Non-Homeless Special Needs Non-Housing Community Development Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a housing provider and development perspective. As an outcome, the County will further understand the need for increased access to affordable housing for its residents, with emphasis on owner housing.</p>
<p>20.</p>	<p>Agency/Group/Organization</p>	<p>Florida S.P.E.C.S Inc.</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Needs Assessment Market Analysis</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a development perspective. As an outcome, the County will further understand the need for increased access to affordable housing for its residents, with emphasis on owner housing.</p>
<p>21.</p>	<p>Agency/Group/Organization</p>	<p>Health Council of East Central Florida</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Health</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Housing Community Development Strategy</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the health needs of its most vulnerable residents. The County will continue efforts to coordinate with organizations providing essential services when possible.</p>

22.	Agency/Group/Organization	CenterState Bank
	Agency/Group/Organization Type	Private Sector Banking/Financing
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Strategy Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing needs in the community from a lender perspective. As an outcome, the County will further understand the need for increased resources and flexible underwriting and loan terms to develop affordable housing and provide homeownership opportunities. The County will continue efforts to coordinate with lenders to support affordable housing efforts for its low-income residents.
23.	Agency/Group/Organization	Lighthouse Central Florida
	Agency/Group/Organization Type	Services – Persons with Disabilities Services - Elderly
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the service needs of the elderly and individuals with vision impairment. The County will continue efforts to coordinate with organizations providing essential services to persons with disabilities when possible.
24.	Agency/Group/Organization	Seminole County Emergency Management Department
	Agency/Group/Organization Type	Other – Emergency Management
	What section of the Plan was addressed by Consultation?	Market Analysis

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted by conducting a review and discussion of resiliency planning documents to address hazard risks and mitigation associated with climate change. Further, this Department was consulted by invitation to encourage participation in the community needs survey. As an outcome, the County will further understand climatic effects of climate change that are a threat to Seminole County and its low-income residents. Further, the County will also understand how these threats impact low-income households within the County. The County will continue to coordinate with the Emergency Management Department for resiliency efforts.</p>
<p>25.</p>	<p>Agency/Group/Organization</p>	<p>Seminole County Economic Development Department</p>
	<p>Agency/Group/Organization Type</p>	<p>Other – Economic Development Department</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Market Analysis</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted by conducting a review and discussion of economic planning documents to identify non-housing community development assets. Further, this Department was consulted by invitation to encourage participation in the community needs survey. As an outcome, the County will further understand its economic profile and needs. The County will continue to coordinate with the Economic Development Department for efforts aimed at economic growth and prosperity.</p>
<p>26.</p>	<p>Agency/Group/Organization</p>	<p>AT&T</p>
	<p>Agency/Group/Organization Type</p>	<p>Services – Broadband Internet Service Providers Services – Narrowing the Digital Divide</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Market Analysis</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Online consultation included a review and analysis of coverage in the Seminole County and surrounding areas. As an outcome, the County will further understand the level of internet service provided to its residents and if there are areas of low-income concentrations within the County that are not provided adequate and affordable internet services. Because internet service providers are private for-profit entities, coordination is challenging but the County will make every effort to close that gap.</p>
27.	<p>Agency/Group/Organization</p>	<p>IMPOWER</p>
	<p>Agency/Group/Organization Type</p>	<p>Services – Health</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Market Analysis Non-Homeless Special Needs</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consulted via virtual webinar due to COVID-19 social distancing restrictions. In addition, this organization was consulted by invitation to encourage participation in the community needs survey. The organization provided comments on housing, public service, public facility, and economic development needs in the community from a social services perspective. As an outcome, the County will further understand the mental health needs of its most vulnerable residents. The County will continue efforts to coordinate with organizations providing essential services when possible.</p>

Table 4 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

The County endeavored to consult with all agency types and does not exclude any agencies from consultation. In addition to the direct consultation with the organizations listed in Table 2, the City invited nearly 110 stakeholders to participate in the public meetings and community survey. Publicly funded institutions including mental health facilities and correctional facilities were consulted through non-profit organizations serving those populations including homeless, mental health, foster care, and youth organizations. These organizations were consulted via public meetings, on-line survey, and interviews.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Local Housing Assistance Plan	Seminole County	The County's Local Housing Assistance Plan (LHAP) includes goals related to homeownership opportunities and rehabilitation which are identified as priority needs in this Consolidated Plan, particularly in terms of expanding the supply of affordable housing.
Attainable Housing Strategic Plan	Seminole County	The Attainable Housing Plan includes recommendations to support affordable housing which is a priority need included in the Consolidated Plan. Implementing purchase assistance programs is also an overlapping goal.
Comprehensive Plan	Seminole County	The Housing Element of the County's Comprehensive Plan identifies goals in support of affordable housing activities that align with housing needs and priorities of the Consolidated Plan.
PHA's 5-Year Plan	Seminole County Housing Authority Sanford Housing Authority	The PHA's annual plans include increasing access to affordable housing and supporting services to achieve self-sufficiency as goals which aligns with the County's priorities.
Continuum of Care	Central Florida Commission on Homelessness Continuum of Care The Homeless Services Network of Central Florida	The County develops goals for homeless relative to the funding that it provides to support the goals of the CoC and HSN.

Table 5 – Other local / regional / federal planning efforts

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

HUD requires input from the public regarding proposed projects and initiatives that result from the Federal Funds entrusted to Seminole County. Public comment can be obtained in a variety of ways. The public is welcome to call, email, write, meet in person, and participate in public meetings/ forums. Meetings are held in locations that are accessible. Accommodations are made for persons with disabilities. The citizen participation plan seeks to provide ways for the community to offer comments and feedback, with focus on minorities, low and moderate-income persons countywide. All notifications regarding the Annual Action Plan are published in the Orlando Sentinel, a newspaper of general circulation, as required by Federal regulations. Seminole County also hosts public meetings at various stages of the planning process. A public hearing is held prior to the publication of the draft annual action plan. The public is also given a 30-day comment period to offer their feedback after the draft action plan has been published. Additionally, a summary advertisement is published in the newspaper and County website. Hard copies are made available at the Community Services Offices for persons who have limited access to a computer or those who require in depth explanations of our programs and requirements. The public comment period began June 24, 2021 and ended on July 27, 2021. The Citizen Participation Plan, minority outreach plan, and limited English proficiency plans are attached for reference.

Seminole County uses a request for proposal process to allow non-profit organizations to partner to implement programs that are funded through CDBG public services, HOME, and the Emergency Solutions Grant. Agencies were notified on February 28, 2021 about the available funding. Two technical assistance webinars were hosted on March 8th and March 15, 2021 to inform individuals and non-profit organizations of available funding and how to apply. A total of 44 individuals attended the Zoom training sessions. Community Development Division staff members were available throughout the proposal period to answer questions regarding how to complete the request for proposal. Proposals were received and reviewed by staff for eligibility, and were also reviewed and ranked by the Application Review Team on May 17, 2021.

Additionally the draft FY 2021-2022 Action Plan was presented to the Seminole County Board of County Commissioners on July 27, 2021. The public was given an opportunity to comment prior to approval by the Commissioners.

Prior to the publication of the One Year Action Plan, Seminole County staff convened its Affordable Housing Advisory Committee (AHAC) to identify and develop strategies to address the affordable housing needs in the region. Based on the feedback, Seminole County sought to continue its focus on providing resources to mitigate various facets of housing along with public services and public facility improvements in the 2021-2022 Action Plan.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of Response/Attendance	Summary of Comments Received	Summary of Comments Not Accepted and Reasons	URL (If applicable)
1.	Public Hearing	Minorities Non-targeted/broad community	Seminole County held a public hearing June 24, 2021 via Zoom video conference to outline the planning process and obtain feedback from the public. Three staff members were present.	3 staff members attended	No one from the outside community attended the Zoom conference meeting; although it was widely advertised in the Orlando Sentinel and the Seminole County website.	https://zoom.us/j/99176299444?pwd=cmNOYXJKWlQwLzR4Yko vZWNIQOGQ3dz09 Meeting ID: 991 7629 9444, Passcode: 842503 Telephone Dial-in: (929) 205-6099, Meeting ID: 991 7629 9444, Passcode: 842503
2.	Internet Outreach	Non-targeted/broad community	Seminole County issued a public notice regarding the availability of the 2021-2022 Action Plan Draft. The plan was posted to the Seminole County Community Services website on July 2, 2021. The public was encouraged to provide comments during the 30 day comment period via email, in writing, or telephone calls to staff. The comment period began on June 24, 2021 and ended on July 27, 2021.			http://www.seminolecountyfl.gov/departments-services/community-services/

Sort Order	Mode of Outreach	Target of Outreach	Summary of Response/Attendance	Summary of Comments Received	Summary of Comments Not Accepted and Reasons	URL (If applicable)
3.	Newspaper Ad	Minorities Persons with disabilities Non-targeted/broad community	Seminole County published a notice in the Orlando Sentinel, a publication of general circulation regarding the availability of the 2021-2022 Action Plan Draft with a summary of the activities to be funded during the plan year. The public was encouraged to provide written comment during the 30 day. The comment period ran June 24-July 27, 2021.		All comments were accepted	http://www.seminolecountyfl.gov/departments-services/community-services/
4.	Public Hearing	Minorities Persons with disabilities Non-targeted/broad community	Board of County Commissioners meeting to approve the 2021-2022 Action Plan was July 27, 2021 in the Seminole County Commission chambers. The public was given the opportunity to comment on the action plan, prior to the Commissioner's approval of the Plan. Any comments received during the meeting are included in the final version of this plan.			http://www.seminolecountyfl.gov/departments-services/community-services/

Sort Order	Mode of Outreach	Target of Outreach	Summary of Response/Attendance	Summary of Comments Received	Summary of Comments Not Accepted and Reasons	URL (If applicable)
5.	Zoom Conference	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p>	<p>Seminole County hosted two technical assistance webinars on March 8th and March 15, 2021 to inform individuals and non-profit organizations of available funding and how to apply.</p>	<p>44 attendees</p> <p>Refer to summary of comments section of this plan found above</p>	<p>All comments were accepted</p>	<p>https://zoom.us/j/91446891835?pwd=RHhPK2lxb29iTEhGS2dqU3U5cC9vZz09</p> <p>Meeting ID: 914 4689 1835 Passcode: 632378</p> <p>And</p> <p>https://zoom.us/j/93596362162?pwd=SDU5Y3VGV1d3dGRFwTBRrm9GRXZjUT09</p> <p>Meeting ID: 935 9636 2162 Passcode: 653870</p>
6.	Newspaper Ad	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p>	<p>Notice of Funding Availability and request for applications for CDBG public services, ESG, and HOME funding was published in the Orlando Sentinel in February 28, 2021.</p>		<p>All comments were accepted</p>	<p>www.seminolecountyfl.gov/coms rvs</p>

Table 6 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

In 2021, Seminole County expects to receive an annual allocation of **\$2,197,718** for the CDBG Program. Of the total funding allocation **\$439,543.60** will be allocated for Administration activities, **\$329,657.70** will be allocated for Public Service Activities; **\$91,248.70** will be allocated for housing program delivery activities; **\$400,000** will be allocated for owner-occupied rehabilitation/reconstruction; **\$400,000** will be allocated for minor home repairs; and **\$537,268** will be allocated for Public Facility Improvements.

Seminole County also expects to receive an annual allocation of **\$840,553** for the HOME program. Of the total funding allocation, **\$84,055** will be allocated for program Administration activities; **\$286,498** will be used to provide purchase assistance to increase homeownership opportunities; **\$240,000** will be allocated to construct affordable housing units for homeownership; and **\$230,000** will be allocated toward the construction of an affordable housing rental project by sub-recipient partner agency.

Seminole County will receive an annual allocation of **\$179,519** for the ESG program. Of the total annual allocation, **\$13,464** will be allocated to Administration activities; **\$15,000** will be allocated to fund the operation, management, and administration of the Homeless Management and Information System (HMIS); **\$ 49,500** will be allocated to a rapid re-housing activity, and **\$101,555** will be allocated toward Shelter Operation and Maintenance for homeless shelters, and Essential Services for the homeless activities.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public - Federal	Admin and Planning, Public Services, Public Facility Improvements, Housing Rehabilitation, Housing Program Delivery	2,197,718	0	174,000	2,371,718	6,220,958	The annual allocation and any program income or prior year resources will be allocated to eligible CDBG Program categories per 24 CFR 570.200-570.207
HOME	Public - Federal	Admin and Planning, Purchase Assistance, New Construction-Homeownership, New Construction-Multi-Family Rental	840,553	0	0	840,553	2,394,487	The annual allocation and any program income or prior year resources will be allocated to eligible HOME program categories per 24 CFR 92
ESG	Public - Federal	Admin and Planning, Shelter Operations & Maintenance, Essential Services, Rapid Re-Housing (Rental Assistance)	179,519	0	0	179,519	507,145	The annual allocation and any program income or prior year resources will be allocated to eligible ESG program categories

Table 7 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Seminole County has identified funding sources that can be pooled to make a greater impact within the community. Although federal, state, private, and local grant program funds and activities operate according to their own guidelines and requirements, they are frequently combined to provide a higher level of funding for housing and community development needs. For example, federal CDBG funds can be leveraged State Housing Initiatives Partnership (SHIP) program funds in order to meet needs in affordable housing. The HOME Investment Partnership program funds can also be combined with SHIP to provide assistance for qualified low- and moderate-income first-time homebuyers in the form of down-payment, principal reduction, and closing cost assistance.

Seminole County meets the required HOME match requirements by using SHIP funds as well as receiving cash match from homebuyer and CHDO contributions. Seminole County meets the ESG match requirements by using general funds.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Seminole County has designated affordable housing lots throughout the County that may be used as leveraged toward affordable housing projects funded with federal funds when necessary.

In addition, Florida Statutes Section 166.0451, Disposition of municipal property for affordable housing, requires cities or counties to create an inventory list of real property with fee simple title appropriate for affordable housing. In compliance with the statute, Seminole County maintains the inventory of County-owned surplus land that are potential properties for the development of permanent affordable housing. The County may partner with nonprofit organizations that develop affordable housing for low-income households. However, the disposition of any of these properties for affordable housing is subject to the discretion of the County. Community Services will review this list during the program year to determine if any of these properties may be disposed of to support affordable housing.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1.	Public Services	2020	2024	Public Services	Countywide	Supportive Services	CDBG \$329,657.70	Public service activities other than Low/Moderate Income Housing Benefit: 206 Persons Assisted
2.	Housing Program Delivery Cost	2020	2024	Affordable Housing	Countywide	Increase Access to Affordable Housing	CDBG \$91,248.70	N/A
3.	Minor Home Repair	2020	2024	Affordable Housing	Countywide	Increase Access to Affordable Housing	CDBG \$ 400,000	Homeowner Housing Rehabilitated: 20 Households Assisted
4.	Housing Rehabilitation/Reconstruction	2020	2024	Affordable Housing	Countywide	Increase Access to Affordable Housing	CDBG \$400,000	Homeowner Housing Rehabilitated/Reconstructed: 4 Households Assisted
5.	Public Facility Improvements – Inspire of Central Florida	2020	2024	Non-Housing Community Development	Countywide	Neighborhood Revitalization	CDGG \$40,268	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1 Public Facility benefits 73 persons with developmental disabilities
6.	Public Facility Improvements-The Sharing Center	2020	2024	Non-Housing Community Development	Countywide	Neighborhood Revitalization	CDBG: \$ 62,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1 Public Facility benefits 18,000 low income or homeless individuals

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7.	Public Facility Improvements – True Health	2020	2024	Non-Housing Community Development	Countywide	Neighborhood Revitalization	CDBG: \$ 375,000	Public Facility or Infrastructure Activities other than Housing: 4,163 LMI Persons
8.	Public Facility Improvements – True Health (Roof)	2020	2024	Non-Housing Community Development	Countywide	Neighborhood Revitalization	CDBG (FY18/19): \$174,000	Public Facility or Infrastructure Activities other than Housing: 800 LMI Persons
9.	Public Facility Improvement-Rescue Outreach Mission of Central Florida	2020	2024	Non-Housing Community Development	Countywide	Neighborhood Revitalization	CDBG: \$ 60,000	Public Facility or Infrastructure Activities other than Housing: 143 LMI Persons
10.	Purchase Assistance	2020	2024	Affordable Housing	Countywide	Affordable Homeownership	HOME: \$ 286,498	Up to 7 LMI Households Assisted with Homeownership
11.	Housing Construction/Rehabilitation for Resale-Habitat for Humanity	2020	2024	Affordable Housing	Countywide	Affordable Homeownership	HOME: \$240,000	Homeowner Housing Rehabilitated: Up to 6 Housing Units
12.	Homeless Essential Services Salt Outreach	2020	2024	Homeless	Countywide	Homeless Services	ESG- \$35,555	Homeless Prevention for up to 25 homeless households
13.	Homeless-Rapid Re-Housing-Embrace Families, Inc.	2020	2024	Homeless	Countywide	Homeless Services	ESG: \$ 49,500	Rapid Re-Housing for up to 8 Homeless Households (approx. 24 individuals)
14.	Homeless- Shelter Operation-Safe house	2020	2024	Homeless	Countywide	Homeless Services	ESG: 36,000	Shelter Operations to benefit up to 425 DV

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
15.	Homeless-Shelter Operation-The Lifeboat Project	2020	2024	Homeless	Countywide	Homeless Services	ESG: 30,000	Shelter Operations to benefit up to 300 human trafficking victims
16.	Administration	2020	2024	Administration	Countywide	Administration	CDBG: \$439,543.60 HOME \$ 84,055.00 ESG: \$ 13,464.00	N/A

Table 8 – Goals Summary

Goal Descriptions

1.	Goal Name	Public Services
	Goal Description	Provision of a suitable living environment by providing essential community services including but not limited to: mental health services for abused youth, services for disabled adults, services for disabled youth, services for the elderly, services for the homeless, case management for homeless or at risk families, dental services.
2.	Goal Name	Neighborhood Revitalization
	Goal Description	Provision of a suitable living environment by improving public facilities and infrastructure including roads, parks, and repairs to community service centers such as health clinics, homeless day centers, and a facility for employment services for disabled adults.
3.	Goal Name	Minor Home Repair
	Goal Description	Maintain the existing affordable housing stock through minor repair of low-and moderate-income households. Repair of deteriorated housing will support access and availability to decent and affordable housing by alleviating or eliminating hazardous and costly living conditions. The minor repair program assists with the following trades: roof replacement, plumbing, electrical systems, HVAC, and accessibility improvements.
4.	Goal Name	Housing Program Delivery
	Goal Description	Funds to cover program delivery costs for housing activities including construction, rehabilitation, and support of the administration and case management for the HOME TBRA program.
5.	Goal Name	Housing Construction- Homeownership
	Goal Description	Support the provision of decent housing for low-and moderate-income households by funding new construction of affordable units for homeownership.
6.	Goal Name	Housing Construction- Rental
	Goal Description	Support the provision of decent housing for low-and moderate-income households by funding new construction of affordable rental units.
7.	Goal Name	Purchase Assistance
	Goal Description	Support homeownership opportunities by providing down-payment and closing costs assistance to eligible low-income buyers to reduce the cost to purchase a safe, decent, and affordable home.
	Goal Name	Shelter Operations and Essential Services

8.	Goal Description	Provision of decent, affordable housing and a suitable living environment by providing financial assistance for operations and management of an emergency shelter and supporting the provision of essential services to the homeless and at-risk of becoming homeless.
9.	Goal Name	Rapid-Re-Housing
	Goal Description	Funds to provide affordable rental housing to those experiencing homelessness as well as the administration involved in implementing the activity.
10.	Goal Name	HMIS Administration
	Goal Description	Operation, management, and administration of the Homeless Management and Information System (HMIS).
11.	Goal Name	Administration
	Goal Description	Administration and implementation of the CDBG, HOME, and ESG programs. Activities include staff salaries; financial responsibility; fair housing; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, and CAPER.

Projects

AP-35 Projects – 91.220(d)

Introduction

The County will undertake various projects during the 2020-2021 program year focused on providing decent affordable housing and creating a suitable living environment for residents. The County will utilize their HUD CDBG, HOME, and ESG grant allocations to carry out activities intended to address priority needs in the community and ensure the greatest impact to beneficiaries.

Projects

#	Project Name
	CDBG
1.	CDBG Program Administration
2.	Minor Home Repair
3.	Housing Rehabilitation/Reconstruction
4.	Housing Program Delivery
5.	Inspire of Central Florida Facility Improvements
6.	True Health Facility Improvements
7.	The Sharing Center Facility Improvements
8.	Rescue Outreach Mission of Central Florida Facility Improvements
9.	Dental Program
10.	Case Management
11.	Senior Services
12.	Adult Day Training for Disabled Adults
13.	Mental Health Services – Youths
14.	Services for Homeless Youth
	HOME
1.	HOME Program Administration
2.	Housing Construction - Homeownership
3.	Housing Construction - Rental
4.	Purchase Assistance
	ESG
1.	ESG Program Administration
2.	Shelter Operations and Essential Services
3.	Rapid Re-Housing
4.	HMIS Administration

Table 9 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

In identifying priorities, the County uses a ranking system to determine needs as low, medium, high, or no need. In ranking needs within the community, the County takes into consideration information from the Needs Assessment, Housing Market Analysis, citizen participation process, and agency consultation. The County assesses the amount of funding available and which activities can be funded within budget to address high priority needs. The priority ranking system is as follows:

- **High Priority:** Activities determined as a critical need and will be funded during the Consolidated Plan period.
- **Medium Priority:** Activities determined to be a moderate need and may be funded during the Consolidated Plan period as funds are available.
- **Low Priority:** Activities determined as a minimal need and are not expected to be funded during the Consolidated Plan period.
- **No Need:** Activities determined as not needed or are being addressed in a manner outside of the Consolidated Plan programs. Funding will not be provided for these activities during the Consolidated Plan period.

There are various elements that produce obstacles to meeting need within the community. Addressing all housing, homeless, and community developments needs is a difficult task due to lack of funding. The current housing market and economic environment also serve as barriers to meeting needs. Housing values have increased tremendously limiting access to affordable housing for low income persons while stagnant incomes have added to the number of families and individuals needing access to services. The County uses its CDBG, HOME, and ESG funds to the fullest extent to assist in meeting underserved needs. Leveraging efforts with public and private entities are also made to supplement federal funds and increase the resources available to address community needs.

Seminole County was impacted by the COVID-19 Health crisis. The illness posed dangers worldwide because of the ease of transmission and the lack of a known treatment. Many communities enacted social distancing protocols and other safety measures to slow the spread of the virus. The pandemic eventually resulted in a shutdown that limited large gatherings and caused the closure of major industries. The closures resulted in furloughs, layoffs, and reductions in available work hours. Workers in Central Florida were particularly hard hit because of the impact closures had on tourism and associated service industries. During the shutdown, all major theme parks closed in the area, including Walt Disney World and Universal Studios.

The COVID-19 pandemic has hit lower income households and senior citizens especially hard.

The loss or reduction in available full-time work put many renters and homeowners at risk for eviction or foreclosure of homes, because of their inability to make ends meet due to a lack of stable employment. Seminole County and the rest of the Country are working to provide rental, mortgage, and utility assistance to eligible households. Seminole County has also been partnering with non-profit partners to assist in providing services to the community, especially for the households with limited financial means. This required greater focus on public facilities serving the homeless and health centers, Tenant Based Rental Assistance, and increased CDBG public services to support the elderly, disabled, homeless, abused and neglected youth.

AP-38 Project Summary
Project Summary Information

1	Project Name	Minor Home Repair
	Target Area	Countywide
	Goals Supported	Minor Home Repair
	Needs Addressed	Increase Access to Affordable Housing
	Funding	CDBG: \$400,000
	Description	Maintain the existing affordable housing stock through housing rehabilitation of owner-occupied housing units. Funds will be used to provide home repairs for low/moderate income households. The minor repair program assists with the following trades: roof replacement, plumbing, electrical systems, HVAC, and accessibility improvements.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 20 very-low, low, or moderate income households.
	Location of Description	Countywide
	Planned Activities	Home Repair
2	Project Name	Housing Rehabilitation/Reconstruction
	Target Area	Countywide
	Goals Supported	Housing Rehabilitation
	Needs Addressed	Increase Access to Affordable Housing
	Funding	CDBG: \$400,000
	Description	Maintain the existing affordable housing stock through housing rehabilitation of owner-occupied housing units. The rehabilitation/reconstruction program assists very low/low/moderate income homeowners with needed repairs and/or alterations to improve their health, safety, and well-being and to contribute to the structural integrity and preservation of their owner-occupied home.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 4 very-low, low, or moderate income households.
Location Description	Countywide	
Planned Activities	Program Delivery	

3	Project Name	Housing Program Delivery
	Target Area	Countywide
	Goals Supported	Housing Program Delivery
	Needs Addressed	Increase Access to Affordable Housing
	Funding	CDBG: \$91,248.70
	Description	Funds will be used to provide project delivery cost for housing activities. Funds will also be used to support the administration and case management for the HOME TBRA program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Countywide
	Planned Activities	Program Delivery
4	Project Name	Inspire Facility Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$40,268
	Description	Funds will be used to replace the outdated and damaged windows, rain gutters, and downspouts at the Inspire of Central Florida Day Training Facility for Disabled Adults. Inspire provides vocational and life skills training to adults with intellectual and developmental disabilities in Central Florida.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 73 persons with developmental disabilities designated limited clientele and considered to be low income.
Location Description	1095 Bell Ave., Casselberry, FL 32708	
Planned Activities	Public Facility Improvements	
5	Project Name	True Health Facility Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$375,000

	Description	Funds will be used for the OB/GYN expansion project. This includes the facility build-out activities at True Health’s Casselberry clinic. The project will expand OB/GYN services for underserved pregnant mothers and newborns in Seminole County. True Health will provide mothers who are low income, uninsured, and under-insured access to affordable prenatal care.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 4,163 very low, low, or moderate income persons.
	Location Description	1120 State Road 436, Casselberry, FL 32707
	Planned Activities	Public Facility Improvements
6	Project Name	Homeless Day Center Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$62,000
	Description	The funding will be used to rehabilitate The Sharing Center’s Client Services Center and Food Pantry. The project includes the replacement of hazardous flooring and updating of three restrooms to ADA and building code compliance.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The project will benefit over 18,000 low income and homeless persons designated limited clientele and considered to be low income.
	Location Description	600 N. Highway 17-92, Suite 130, Longwood, FL 32750
	Planned Activities	Public Facility Improvements
7	Project Name	Homeless Shelter Improvements
	Target Area	Countywide
	Goals Supported	Neighborhood Revitalization
	Needs Addressed	Improve Access to Public Facilities/Infrastructure
	Funding	CDBG: \$60,000
	Description	The funding will be used to rehabilitate The Rescue Outreach Mission of Central Florida. The project includes updating all restrooms in the Men and Women’s facilities to ADA and building code compliance.
	Target Date	09/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	The project will benefit over 143 homeless persons designated limited clientele and considered to be low income.	
	Location Description	1701 Historic Goldsboro Boulevard, Sanford, FL 32771	
	Planned Activities	Public Facility Improvements	
8	Project Name	Dental Program	
	Target Area	Countywide	
	Goals Supported	Public Service Assistance	
	Needs Addressed	Increased Access to Public Services	
	Funding	CDBG: \$100,000	
	Description	Funds will be used to provide dental assistance to low income individuals.	
	Target Date	09/30/2022	
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 25 extremely low, very low, low, and moderate income persons.	
	Location Description	Countywide	
	Planned Activities	Dental Hygiene	
9	Project Name	Community Care for the Elderly	
	Target Area	Countywide	
	Goals Supported	Public Services Assistance	
	Needs Addressed	Increase Access to Public Services	
	Funding	CDBG: \$45,178	
	Description	Funds will be used to provide homemaking, personal care, respite care, and companionship services to low income seniors in Seminole County. The services will be provided by Seniors First, Inc.	
	Target Date	09/30/2022	
		Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 14 elderly persons designated limited clientele and considered to be low income.
		Location Description	Countywide
		Planned Activities	Senior Services
10	Project Name	Adult Day Training for Disabled Adults	
	Target Area	Countywide	

	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$61,989.85
	Description	Funds will be used to provide job skills training, life skills training and employment opportunities for adults with developmental disabilities. The day training program is administered by Inspire of Central Florida.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 19 disabled persons designated limited clientele and considered to be low income.
	Location Description	Countywide
	Planned Activities	Employment Training
11	Project Name	Mental Health Services
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$46,000
	Description	Funds will be used to provide mental health counseling to children under the age of 18 who are victims of abuse and neglect. The therapy program will be administered by Kids House of Seminole County, Inc.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 70 very low, low, and moderate income youth.
	Location Description	Countywide
	Planned Activities	Mental Health Services
12	Project Name	Services for Homeless Youths
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$16,250
	Description	Funds will be used to provide mental health counseling to homeless youths and adults (under 25). The counseling services will be provided by Impower, Inc.

	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 24 homeless youths designated limited clientele and considered to be low income.
	Location Description	Countywide
	Planned Activities	Mental Health Services
13	Project Name	Case Management
	Target Area	Countywide
	Goals Supported	Public Service Assistance
	Needs Addressed	Increase Access to Public Services
	Funding	CDBG: \$60,239.85
	Description	Funds will be used for Housing Stability Case Managers for the Rapid Re-Housing Program for homeless families. Embrace Families will administer the family Rapid Re-Housing Program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 54 extremely low, low, and moderate income persons and the homeless or at-risk of becoming homeless.
	Location Description	Countywide
	Planned Activities	Case Management
14	Project Name	Housing Construction – Homeownership
	Target Area	Countywide
	Goals Supported	Housing Construction – Homeownership
	Needs Addressed	Increase Access to Affordable Housing
	Funding	HOME: \$240,000
	Description	Funds will be used to construct affordable housing units for rent to very low and low income households.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will create affordable owner housing for 6 very low, low, or moderate income households.
	Location Description	Countywide
	Planned Activities	Construction of Affordable Housing
	Project Name	Housing Construction – Rental

15	Target Area	Countywide
	Goals Supported	Housing Construction – Rental
	Needs Addressed	Increase Access to Affordable Housing
	Funding	HOME: \$230,000
	Description	Funds will be used to construct affordable multi-family housing units for rent to very low and low income households.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will create <u>30</u> newly constructed affordable multi-family housing units for rent to very-low, low, or moderate income households.
	Location Description	Countywide
	Planned Activities	Construction of Affordable Housing
16	Project Name	Purchase Assistance
	Target Area	Countywide
	Goals Supported	Purchase Assistance
	Needs Addressed	Increase Access to Affordable Housing
	Funding	HOME: \$286,498
	Description	Funds will be used to provide down payment and closing cost assistance to eligible homebuyers.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 7 extremely low, low, and moderate income households.
	Location Description	Countywide
Planned Activities	Direct Financial Assistance to Homebuyers	
17	Project Name	Shelter Operations and Essential Services
	Target Area	Countywide
	Goals Supported	Shelter Operations and Essential Services
	Needs Addressed	Increase Access to Homeless Prevention Services
	Funding	ESG: \$101,555
	Description	Financial assistance for operations and management of an emergency shelter and supporting the provision of essential services to the homeless and at-risk of becoming homeless.
	Target Date	09/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit <u>750</u> persons experiencing homelessness or at-risk of becoming homeless.
	Location Description	Countywide
	Planned Activities	Operations and Management
18	Project Name	Rapid Re-Housing
	Target Area	Countywide
	Goals Supported	Rapid Re-Housing
	Needs Addressed	Increase Access to Homeless Prevention Services
	Funding	ESG: \$49,500
	Description	Funds to provide affordable rental housing to those experiencing homelessness as well as the administration involved in implementing the activity.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit 8 household (about 24 individuals) experiencing homelessness or at-risk of becoming homeless.
	Location Description	Countywide
	Planned Activities	Rental Assistance
19	Project Name	HMIS Administration
	Target Area	Countywide
	Goals Supported	HMIS Administration
	Needs Addressed	Increase Access to Homeless Prevention Services
	Funding	ESG: \$15,000
	Description	Operation, management, and administration of the Homeless Management and Information System (HMIS).
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Countywide
	Planned Activities	Administration
20	Project Name	CDBG Program Administration
	Target Area	N/A

	Goals Supported	Administration
	Needs Addressed	Program Administration
	Funding	ESG: \$439,543.60
	Description	Funds will be used for the administration and implementation of the HUD CDGB program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Activities include staff salaries; financial responsibility; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, CAPER, and Analysis of Impediments.
21	Project Name	HOME Program Administration
	Target Area	Countywide
	Goals Supported	Administration
	Needs Addressed	Program Administration
	Funding	ESG: \$84,055
	Description	Funds will be used for the administration and implementation of the HUD HOME program.
	Target Date	09/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Activities include staff salaries; financial responsibility; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, CAPER, and Analysis of Impediments.
22	Project Name	ESG Program Administration
	Target Area	Countywide
	Goals Supported	Administration
	Needs Addressed	Program Administration
	Funding	ESG: \$13,464
	Description	Funds will be used for the administration and implementation of the HUD ESG program.

Target Date	09/30/2022
Estimate the number and type of families that will benefit from the proposed activities	N/A
Location Description	N/A
Planned Activities	Activities include staff salaries; financial responsibility; and preparation of HUD required documents such as the Consolidated Plan, Annual Action Plan, CAPER, and Analysis of Impediments.

Table 10 - Project Summary

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The County's federal grant funded programs for affordable housing, public services, and public facilities are available County-wide. The County promotes these programs to residents, businesses, and non-profit organizations that reside in or provide services to designated low-income target areas. Housing programs are concentrated on scattered sites throughout the County. The priority community development needs and public service locations will be County-wide. The County has designated census tracts and block groups that qualify as low- and moderate-income per HUD regulations. If the County funds projects that must meet the low-moderate income area benefit criteria, they will be in the qualified census tracts and block groups.

The primary distribution of the population benefiting from the grant assistance programs will be County-wide, and in most cases extremely low, low, and moderate-income. Beneficiaries will also include elderly, youth, persons with disabilities, and the homeless or at-risk of becoming homeless.

Geographic Distribution

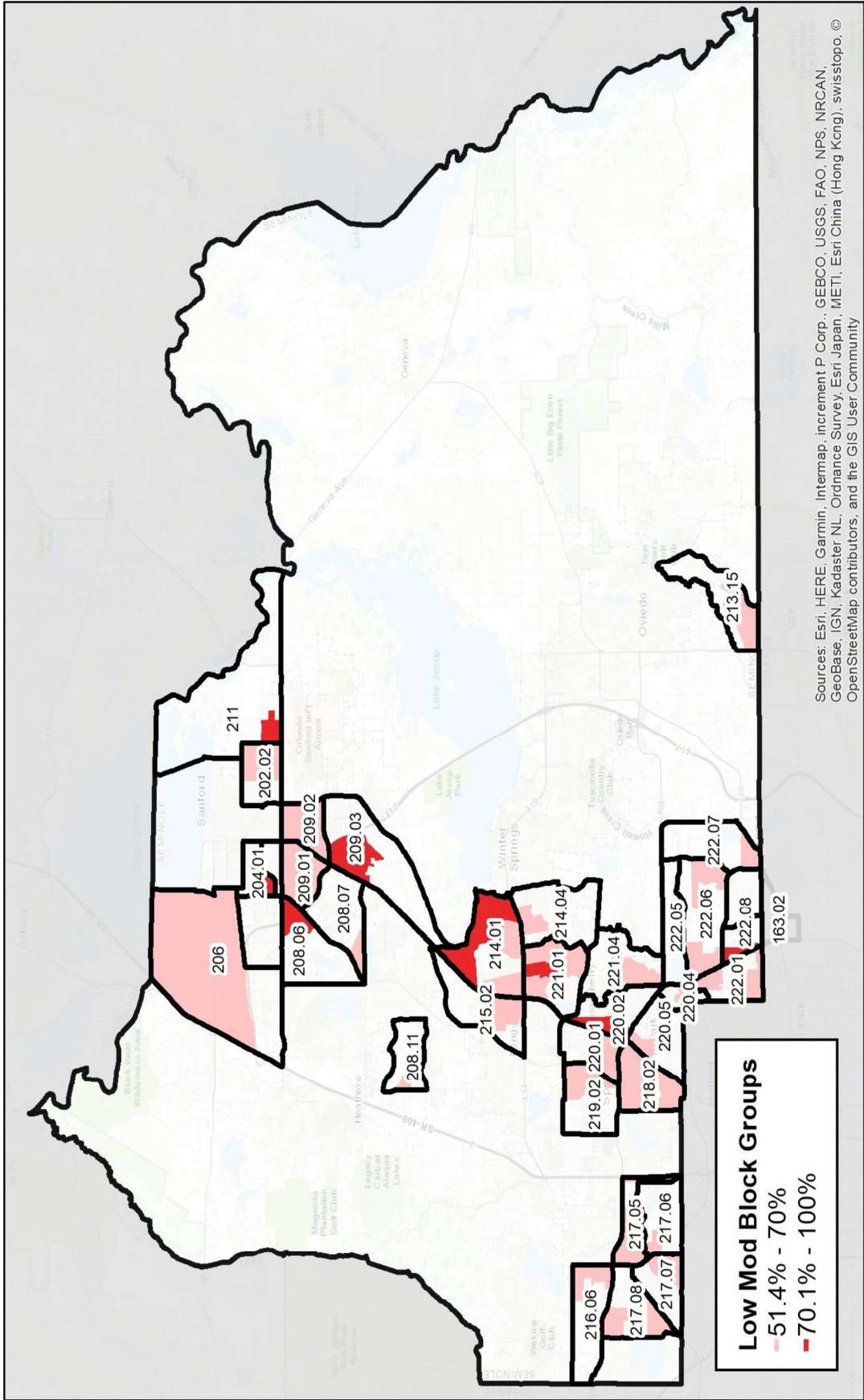
Target Area	Percentage of Funds
Countywide	100%

Table 11 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The needs assessment, market analysis, and community meetings determined that various areas throughout the County suffer from a lack of affordable housing and that homeless and special needs populations require public/social services to reduce poverty. The County adheres to all program-specific eligibility requirements when allocating funds. Funds are allocated on a priority need basis in neighborhoods that demonstrate compliance with HUD’s low- to moderate-income criteria. The map on the following page identifies LMI census block groups that are included in Seminole County’s geographical target area.

Low Mod Census Tracts



Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

In PY2021-22, Seminole County will support affordable housing through its CDBG, HOME, and ESG programs. Funding will be provided to support activities to include minor home repairs, new construction of homeownership and rental units, direct financial assistance to homeowners, and rapid re-housing.

One Year Goals for the Number of Households to be Supported	
Homeless	8
Non-Homeless	67
Special-Needs	0
Total	75

Table 12 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	8
The Production of New Units	36
Rehab of Existing Units	24
Total	68

Table 13 - One Year Goals for Affordable Housing by Support Type

Discussion

Seminole County anticipates using HOME funds to produce 6 new homeownership affordable housing units during the 2021-2022 fiscal year. The affordable housing units will be targeted to low-moderate income persons and families, including special needs population. HOME funds have also been allocated to support the development of 30 rental units in a low income housing tax credit complex. CDBG funds will be used to provide minor home repairs for 20 LMI homeowners, with an additional 4 LMI homeowners receiving assistance to complete major rehab to their homes. Eight homeless households will be assisted with ESG Rapid Re-Housing activity funds to reduce homelessness.

AP-60 Public Housing – 91.220(h)

Introduction

This section of the Plan describes the actions Seminole County will take during 2021-2022 to address the needs of public housing residents. While public housing needs are primarily met by the public housing agencies, Seminole County has supported public housing residents in the past by providing CDBG funding for supportive services and infrastructure projects when the Seminole County Housing Authority (SCHA) applied through the County's annual Request for Application (RFA) process.

Actions planned during the next year to address the needs to public housing

In 2020, Seminole County voted to approve providing local contribution for the Villas at Academy Place tax credit application. The Villas of Academy Place is a Seminole County Housing Authority property. The Board voted to allocate \$230,000 in HOME funds over the course of two years for the local contribution needed for a LIHTC application. To meet this obligation, Seminole County will set aside the remaining \$230,000 in HOME funds to provide the local contribution for the tax credit properties.

In addition to the Villas of Academy Place project, Seminole County partners with the SCHA to administer the HOME Tenant Based Rental Assistance (TBRA) program. Under the TBRA program funds will be used to provide tenant based rental assistance to elderly, disabled, or homeless. For the 2021-2022 program year HOME funds are been allocated for the TBRA program. However, TBRA program will continue by using prior year funding.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The SCHA provides supportive services to its residents to work towards self-sufficiency and homeownership. Supportive services include job training, financial counseling, and networking with housing providers. The supportive services are offered to all public housing residents as an incentive to take control of their housing opportunities and to improve their living conditions.

The SHA has established a goal to increase homeownership opportunities in the Goldsboro neighborhood. During PY 2020-2024, SHA plans to construct 80-100 for-sale units on the southern parcel of the former Castle Brewer Court and William Clark Court public housing sites. These homeownership units will be a mixture of market-rate and affordable homes.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable

Discussion

The SCHA will continue to administer direct annual HUD funding allocations on the operation, maintenance, and rental assistance projects and activities based on the amount of the allocation and the number of qualified individuals and families in need of public housing assistance. Seminole County is an active participant in the Choice Neighborhoods Initiative that seeks to revitalize the Goldsboro Neighborhood. The initiative will address plans for addressing properties owned by the SHA as well as other properties within the boundaries of their study area.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Focused on addressing the needs of persons experiencing homelessness and other categories of persons with special needs, strategies in this section will be implemented by the County. This collaborative effort will incorporate selected housing providers to provide specific direct services to the target populations. The following sections will address the methods of outreach to homeless persons, activities to address the emergency shelter and transitional housing needs of homeless persons, actions to assist homeless persons with obtaining permanent housing, and efforts to prevent homelessness in to reduce and end homelessness throughout Seminole County.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Homeless Services Network of Central Florida serves as the Continuum of Care (CoC) Lead Agency within the jurisdiction. Seminole County relies on the partnership with the CoC and its network providers to provide Street Outreach services and conduct the annual Point-in-Time Count (PIT Count). These activities help the CoC and Seminole County Government guide funding to development and implementation of programs that prevent and end sheltered and unsheltered homelessness.

In addition, Seminole County Community Services Department partners with Embrace Families to administer rapid re-housing activities, including case management and assessment through the ESG RRH Program and anticipates continuing to do so during the 2021-2022 fiscal year. The project is included in the FY 2019-2020 Action Plan.

Addressing the emergency shelter and transitional housing needs of homeless persons

Seminole County uses Emergency Solutions Grant (ESG) funding to support the needs of persons experiencing homelessness residing in emergency shelters or site-based transitional housing programs. Consolidated Plan goals for 2020-2024 include serving 3,950 persons experiencing homelessness through overnight shelter. A total of \$418,955 in ESG funding is dedicated to this goal for Emergency Shelter Operations and Essential Services. Local non-profit direct service providers are contracted to administer ESG funds.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Community Services Department administers and supports several projects to help homeless persons make the transition to permanent housing. The County supports the Housing First Model emphasizing housing placement followed by wrap around supportive services. In addition, County-owned vacant parcels are also being considered for the development of affordable housing for homeless families and other eligible low-income households.

The County also partners with non-profit homeless services providers to implement affordable housing activities that directly affect the homeless population. Eligible affordable housing providers are encouraged to apply for annual funding allocations to promote and implement affordable housing activities, for all segments of the population, during the County's advertised Request for Applications (RFA) procurement process each fiscal year. Applications received are evaluated based on project scoring criteria.

Seminole County anticipates allocating \$ 49,500 of ESG Funds for rapid re-housing activities for extremely low and very-low -income families to avoid homelessness. This funding is anticipated to assist 24 households with direct financial assistance in the form of short-term rental assistance, security deposits, utility payments, or moving costs. Other eligible types of rapid re-housing assistance include housing search and placement, housing stability case management, mediation, legal services or credit repair. Recipients of the ESG Rapid Re-Housing assistance will be carefully evaluated by program criteria developed by the County, based on the federal ESG program regulations. Priority will be given individuals or families that present the most urgent need. CDBG funds are also planned to support case management services provided by a non-profit homeless services provider to households that are in a rapid re-housing program.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Seminole County Community Services Department administers an internal housing financial assistance program that provides rental, utility, and mortgage assistance to qualified families who are experiencing financial hardship due to job loss, medical problems, elderly and disabled

garnishments, and more. The rental, utility and mortgage assistance program is funded through Seminole County general revenue funds, and can be applied for directly through the Community Services Department.

The Community Services Department also works in partnership with local mental health services, healthcare, and housing supportive services providers to supplement funding resources needed for qualified applicants, including low-income individuals and families, and extremely low-income individuals and families, and persons with special needs being discharged from publicly funded institutions and systems of care. Community Services currently partners with Catholic Charities-Pathways to Care Program to provide medical care and housing for homeless persons with special health care needs who are being discharged from hospitals with no planned housing placements.

Discussion

The Seminole County Shelter Plus Care Program is an internally administered program that provides rental assistance and case management services to chronically homeless persons with disabilities. Applicants are identified and prioritized via the Homeless Continuum of Care Centralized Assessment System managed by the Homeless Services Network. Services are leveraged with State funding which provide matching funds for case management services. Seminole County also uses HOME funds to provide Tenant-Based Rental Assistance (TBRA) to elderly persons and persons with disabilities many of whom are extremely low-income.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Affordable housing is a growing concern at the federal, state and local levels. Housing affordability has also become an important public policy issue, as home ownership is viewed as being an important goal for both individual and social reasons. Housing prices, household incomes, and mortgage rates are the primary determinants of housing affordability.

Government regulations including land use/zoning codes and building codes adopted by a jurisdiction have the potential to impact the cost of housing and limit the supply of affordable housing. Seminole County recognizes that there can be institutional, regulatory, or policy barriers to development and promotion of access to affordable housing. Some of these barriers are at the discretion of County policymakers, including the permitting, zoning, and housing & community development offices. The following barriers may impact the development of affordable housing:

- Development approvals process. The development approval process can be time- and resource-intensive, particularly for developers of affordable housing.
- Density restrictions. Depending on the maximum allowable density in any given zoning category, higher density housing developments may be prohibited. Higher density housing is typically able to absorb more income-restricted housing and still maintain profitability for the developer, in addition to naturally enhancing the availability of housing overall in the County.
- Parking and setback requirements. Depending on the restrictions of parking and setbacks in the local land use code and comprehensive plan, these requirements may prohibit development of affordable housing.
- Affordable housing accessible to transit. Low-income households are more likely to depend on public transportation as a means of mobility. A lack of affordable housing near public transportation networks places an inherent restriction on a family's ability to reasonably access housing.
- Not In My Back Yard (NIMBY) Syndrome. The social and financial stigma of affordable housing can lead to significant resistance from surrounding properties.

In the case of new construction, significant barriers to creating affordable housing are reductions in federal and state housing funds, the land costs, impact fees, zoning, and compliance with new hurricane standards building codes.

In the case of existing housing rehabilitation, the cost of upgrading to new construction codes is a barrier. Health Department regulations restrict expansion of existing septic systems and the Federal Emergency Management Agency (FEMA) restricts rehabilitations to existing structures beyond a certain value on properties located within 100-year Floodplain.

As a recipient of funding from the US Department of Housing and Urban Development (HUD), Seminole County develops an Analysis of Impediments to Fair Housing Choice (AI) to identify impediments or barriers to affordable housing and fair housing choice, and create actions toward the resolution of the barriers. The County's most recent Analysis of Impediments identified the following impediments to affordable housing and fair housing choice:

- Lack of awareness by residents and landlords of fair housing laws.
- High number of fair housing complaints on the basis of disability.
- Lack of affordable rental and owner housing.
- Poor credit history and collateral as a barrier to homeownership.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

To combat barriers to affordable housing, the County adopted an Affordable Housing Incentive Plan as part of their Local Housing Assistance Plan (LHAP). The LHAP is required to participate in the State Housing Initiatives Partnership (SHIP) program. The County also has an Affordable Housing Advisory Committee (AHAC) in relation to its SHIP program that must review policies and procedures, ordinances, land development regulations and the comprehensive plan policies established and adopted by the County Council while making recommendations on specific actions to encourage or facilitate affordable housing. Seminole County's Affordable Housing Incentive Plan contains the following incentives: expedited permitting, ongoing review process, offset of impact fees, flexibility in densities, flexible lot configurations, and zoning requirements.

Seminole County also participated in a Regional Affordable Housing Initiative with Orange County, Osceola County, and the City of Orlando. This two-year regional effort concluded that multiple policies and programs will be necessary to advance an effective affordable housing agenda. In November 2020, the approved Attainable Housing Strategic Plan was introduced. The plan included 16 recommendations to help address affordable housing challenges. Key action steps include:

- *Adopt a Community Land Trust Ordinance:* Partner with community land trust organizations for development of suitable surplus County lands as affordable housing.
- *Establish an Affordable Housing Trust Fund (HTF):* Create a local dedicated funding source to assist in underwriting the cost of developing affordable housing. A trust fund could be used for incentives; impact fee subsidies; and/or repairs and maintenance of

existing subsidized units. The County Commission has approved \$500,000 from general revenue to start the HTF and has also proposed redirecting vacation rental fees towards the fund.

- *Permit Accessory Dwelling Units (ADUs) in all Single-Family Residential Zoning Districts and establish Impact Fee Rates Specific to ADUs:* Adopt amendments to the Comprehensive Plan and Land Development Code to allow ADUs as one method of responding to the need for affordable housing for smaller, single-parent, and aging households.
- *Remove Regulatory Barriers/Promote Missing Middle Housing Types:* Update existing affordable housing policies within the Seminole County Comprehensive Plan and Land Development Code in a manner that encourages a diversity of housing types and mixed-income housing.
- *Inclusionary Housing:* Explore the adoption of Inclusionary Housing/Zoning policies applicable to certain areas of the County where most appropriate for affordable and workforce housing.
- *Land Banking:* Establish a Land Banking Program by identifying appropriate County-owned properties; directly purchasing suitable property; and/or foreclosing on problem properties. Offer those lands at low cost to developers to build affordable and workforce housing.
- *Purchase Assistance Program:* Research and pursue a locally funded purchase assistance program for “Essential Service Personnel”, including County employees, and Public Safety professionals.
- *Improve Access to Transit to Increase Housing Affordability:* Improve the availability of and connection to high frequency and regional express bus routes.

The County also has several ongoing efforts to combat affordable housing barriers including identification of County owned properties for affordable housing, housing repair programs, rental programs, and homeless initiatives. The Seminole County Property appraiser Tax Incentive Program has been in operation since 2018. Fourteen apartment (14) complexes with expiring tax credits, opted to keep their units affordable.

Additionally, the Housing Element of Seminole County’s Vision 2020 Comprehensive Plan includes the goal of ensuring adequate affordable housing for all current and anticipated residents of Seminole County by maintaining a high-quality residential housing stock. The objectives under this goal include:

OBJECTIVE 1: PRIVATE SECTOR HOUSING DELIVERY

The County shall continue to support private sector housing production capacity sufficient to meet the housing needs (market demand) of existing and future residents.

OBJECTIVE 2: HOUSING STOCK PRESERVATION

The County shall encourage the improvement and continued viability of existing neighborhoods.

OBJECTIVE 3: AFFORDABLE HOUSING

The County shall work to provide adequate housing development for very low-and low-income households, the elderly, and rural and farm worker households.

OBJECTIVE 4: PUBLIC PRIVATE PARTNERSHIP

The County shall continue to develop joint partnerships with the private sector through federal and state housing subsidy programs and other local initiatives.

OBJECTIVE 5: HISTORIC HOUSING

The County shall promote the identification, evaluation, preservation and protection of historically significant properties, including non-residential structures.

OBJECTIVE 6: MANUFACTURED HOUSING AND MOBILE HOMES

The County shall provide sufficient and appropriate sites for manufactured housing and mobile homes on a market-driven (demand) basis.

OBJECTIVE 7: DISPLACEMENT/RELOCATION

The County shall continue to provide a fair and lawful method to ensure uniform treatment for households and businesses displaced by County programs.

OBJECTIVE 8: GROUP AND FOSTER HOMES

The County shall provide sufficient sites and provisions for group homes and foster homes.

OBJECTIVE 9: HOUSING PROGRAM IMPLEMENTATION

The County, in conjunction with its partners, will take a proactive role in formulating an effective affordable housing program.

Further, the County recently updated its Analysis of Impediments to Fair Housing Choice and will implement mitigation strategies to address barriers to affordable housing based upon the findings of the AI.

AP-85 Other Actions – 91.220(k)

Introduction:

This section of the Plan describes the specific actions that the County will take to address the housing and community development needs of low- and moderate-income residents during PY 2021-2022 based on the strategies outlined in the five-year plan for reducing lead-based paint hazards, reducing poverty, developing institutional structure, and enhancing coordination between the public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

One of the primary obstacles the County faces in meeting its goals is the limited resources available to address the priority needs identified in the Strategic Plan. Generally, the needs of low- and moderate-income persons exceeds available resources. To overcome this obstacle the County will collaborate closely with public and private sector organizations that provide services to a community or population where there is an unmet need to ensure that efforts are not duplicated, and resources are used effectively.

Actions planned to foster and maintain affordable housing

During PY 2021-2022, Seminole County will foster and maintain affordable housing by continuing to fund and implement several housing programs with its CDBG and HOME allocations. Specifically, \$400,000 in CDBG funding will be used to implement the Minor Home Repair program, another \$400,000 used to implement the Rehabilitation/Reconstruction program with an additional \$91,248.70 to be used for project delivery costs associated with these programs. The HOME program is used solely for affordable housing activities and the PY2021-22 HOME allocation of \$840,553 will be used for new construction of rental and homeownership units, the provision of home purchase assistance, and administration of the HOME program. In some cases, the County will be directly funding rehabilitation activities using County procured contractors and maintaining beneficiary case files in house, and other times will use County approved CHDOs or non-profit housing providers to carry out the activities that foster and maintain affordable housing.

Additionally, Seminole County will foster affordable housing by encouraging the private sector to create housing units that will serve residents, including the most vulnerable, by adopting housing policies that incentivizing the development and preservation of affordable housing units.

To prevent affordable housing units becoming lost from the assisted housing inventory, the County continuously monitors Mortgage Deed and Notes that have active affordability periods for compliance. If the units are not in compliance, then the necessary measures are taken to bring

the units into compliance or recapture the funds.

Actions planned to reduce lead-based paint hazards

During the implementation of its housing programs, Seminole County will evaluate and reduce the number of housing units that contain lead-based paint hazards. The actions that the County will take to address LBP hazards and increase access to housing without LBP hazards include:

- Assess state and local capacity for reducing lead hazards.
- Establish a strategic plan to address needs through capacity development and targeted interventions.
- Coordinate and provide direction to contractors and housing providers involved in prevention efforts periodically.
- Ensuring that contractors completing work write-ups on housing units are certified to complete the proper testing. Contractors utilizing any federal funding providing by the County are required to be certified in conducting these types of hazard prevention methods when completing construction or rehabilitation projects.
- Maintaining a collaborative comprised of contractors and housing providers dedicated to conducting healthy home concepts.
- Performing visual assessments and healthy housing needs assessments for deteriorated paint surfaces for all properties considered for rehabilitation or restoration.
- When indicated based on the risk assessment, take appropriate steps to reduce the hazard.
- Coordinate with the local health department to maintain statistics on housing units identified to contain LBP.

These actions along with the requirements of 24 CFR Part 35, the Lead Safe Housing Rule, have been integrated into the policies and procedures governing the County's federally assisted housing programs. A summary of the strategy is outlined in section SP-65 of the Strategic Plan.

Actions planned to reduce the number of poverty-level families

The County implements several programs that have a goal of reducing the number of families living in poverty. The anti-poverty efforts, described in section SP-70 of the Strategic Plan, include programs funded by the Community Services Block Grant, Shelter Plus Care Program, and the Community Service Agency (CSA) Partnership Grant. Since these programs are administered by the Community Services Department, the lead entity for the CDBG, HOME, and ESG programs, there is coordination with the housing programs covered by this Plan.

Specifically, during PY 2020-2021, the County will assist tenants with rent payments through the HOME-funded Tenant Based Rental Assistance (TBRA) program for elderly, disabled, or homeless households. This program provides a steady living environment for individuals and families that normally would not have the financial resources to maintain a suitable living

environment, thus decreasing the amount of people living in poverty. Additionally, the City will utilize ESG funding to implement a Rapid Rehousing program that will assist homeless families with acquiring and maintaining housing by providing rental subsidies and case management for up to 12 months.

Actions planned to develop institutional structure

The County partners and collaborates with a number of agencies and organizations to address the housing and community development needs of low- and moderate-income persons. The County's Institutional Delivery Structure is described in Section SP-40 of the Strategic Plan (**see attached**). One of the main gaps identified in the County's institutional structure to achieve the goals in the Strategic Plan is the lack of Community Housing Development Organizations (CHDOs) to carry out affordable housing activities. CHDOs are a special type of non-profit organization that must meet certain criteria to be certified to perform eligible HOME activities. To overcome this deficit in non-profit housing development capacity in the County, Community Services Department staff will continue to work with the HAND of Central Florida, a certified CHDO, to expend prior years funds reserved for CHDO projects. Additionally, in 2021, Catholic Charities of Central Florida became an approved Seminole County CHDO, under its subsidiary Resurrection Community Housing Development Organization. This allowed the County to achieve its goal of having at least two active CHDOs serving the County. To ensure the County continues to have at least two approved CHDOs, Seminole County Community Services Department will provide technical assistance to non-profit organizations expressing an interest to become certified CHDOs.

In the event other gaps or weaknesses in the current institutional delivery structure of implementing federal funding program activities are identified, the Seminole County Community Services Department will take all of the appropriate measures and implement any additional actions necessary to resolve those issues. The County, in conjunction with the municipalities, elected officials, citizens, non-profit agencies, and for-profit organizations, will continue networking and trying to assess what residents need and how best to meet those needs. Keeping the private and public sector aware of all services provided will be a key objective for the County.

Actions planned to enhance coordination between public and private housing and social service agencies

Seminole County will continue to enhance coordination between public and private housing and social service agencies by encouraging partnership for County funded projects and strengthening existing networking abilities through County sponsored community events, workshops and conferences.

Furthermore, Seminole County will complete the following actions to enhance coordination

between public and private housing and social services agencies:

- Seminole County will continue the annual Request for Applications process for local non-profit organizations to submit request for consideration of grant funding to carry out the goals and objectives set forth in this Plan;
- Seminole County will enhance coordination with the Homeless Services Network of Central Florida, and other local private homeless providers, to expand access to data and needs for Seminole County's homeless population through participation on various housing and homeless committees;
- Seminole County will enhance coordination with public entities, such as the Seminole County Health Department, on issues such as lead based paint data collection and reporting and through public events promoting health and wellness.

Program Specific Requirements
AP-90 Program Specific Requirements – 91.220(1)(1,2,4)

Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(1)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	\$0
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	\$0
5. The amount of income from float-funded activities	\$0
Total Program Income:	\$0

Other CDBG Requirements

1. The amount of urgent need activities	\$0
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**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(1)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

- Purchase Assistance – Requires buyer’s contribution/1st mortgage
- SHIP Grant
- Tenant-Based Rental Assistance (TBRA) Prior Year Funding – Requires tenant contribution

While Seminole County's purchase assistance program requires homeowners to contribute funds toward the purchase of their housing unit, and HOME TBRA tenants may have a portion of the rent they must pay on their own, Seminole County does not have any specific HUD approved investments beyond those identified in 24 CFR 92.205. The purchase assistance and tenant based rental assistance programs fall within the auspices of 92.205 and are not additional investments.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Please refer to attached resale and recapture narratives

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Please refer to attached resale and recapture narratives

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

There are no plans or intentions to use HOME Program funds to refinance existing debt for any multi-family housing units being rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Please refer to attached Emergency Solutions Grant - Rapid Re-Housing Program (ESG-RRH).

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The local Continuum of Care uses the Homeless Management Information System (HMIS); which is HUD compliant. Sub-recipients receiving ESG or Shelter + Care funds are required to report in the system; however more homeless service agencies report in the system.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Seminole County publishes a Notice of Funding Availability (NOFA) each year to solicit the submission of proposals under the County's entitlement programs CDBG, HOME, and ESG. Proposals are accepted for CDBG-Public Facility, Public Services, as well as, HOME construction projects, and ESG shelter operations and rapid re-housing activities. Proposal are reviewed and scored by a Grant Review Team which makes recommendations to the Community Services Director and County Manager. The recommendations are also made available for Public Comment and then to the Board of County Commissioners for approval.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

While completing the 2020-2024 Consolidated Plan, the Continuum of Care and homeless service providers were contacted, in addition to anyone in the general public, and asked to participate in the Public Hearings and in the Community Needs Survey, at the meeting homeless issues were specifically discussed. In addition, the Point-In-Time Survey is available for review and referenced to assist in considering policies and funding decisions. The Citizen Participation Plan is followed when making funding decisions. All funding recommendations are provided for public comment. Public hearings are held to solicit feedback on the County's performance in November/December each year and are held to solicit recommendations for funding in April or May of each year. Homeless service

providers are contacted and asked to participate in the public hearings in order to solicit feedback regarding the homeless and formerly homeless individuals.

Seminole County's Board of County Commissioners is made up of elected officials and does not have a homeless or formerly homeless individual serving in that capacity. Seminole County partners with the Homeless Services Network (HSN), the lead agency in the Continuum of Care. HSN has membership that represents the Homeless and formerly homeless populations. During the development of the FY 2020-2024 Action Plan, HSN was consulted. Seminole County also participates in CoC meetings for feedback.

5. Describe performance standards for evaluating ESG.

The following criteria will be used on an annual basis to evaluate the performance of ESG recipients:

- The length of time individuals and families remain homeless.
- Reducing the length of time individuals and families remain homeless – within 30 days of eligibility completion- Track the length of time it takes to house an individual or family after determining eligibility.
- The extent to which individuals and families who leave homelessness experience additional spells of homelessness.
- Reducing the number of individuals and families who experience homelessness more than once – Track homeless individuals and families 90, 180, and 360 days after program completion.
- The thoroughness of grantees in the geographic area in reaching homeless individuals and families.
- Number of homeless individuals and families have been reached with our efforts to end homelessness in Seminole County - Track the number of individuals and families assisted in the County.
- Overall reduction in the number of homeless individuals and families.
- Reduction in the number of homeless individuals and families - Track the number of homeless individuals and families.
- Jobs and income growth for homeless individuals and families.
- Number of homeless individuals and families that become self-sufficient and able to find employment and gain income - Track how many homeless individuals and families become self-sufficient and able to find employment and gain income. ESG policy is also attached.