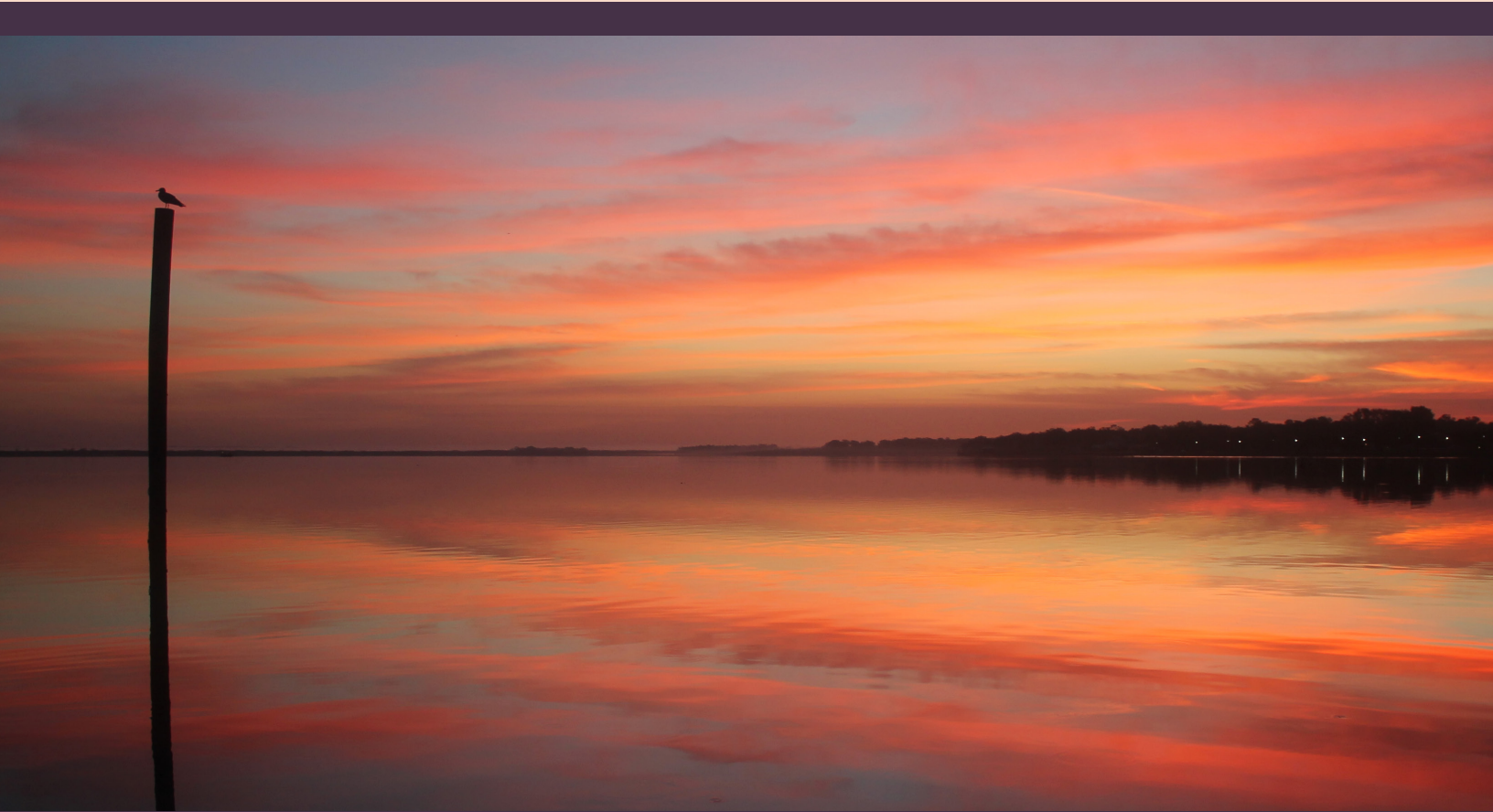




Adopted Budget

for Seminole County, Florida



Fiscal Year 2020/2021



TABLE OF CONTENTS

BUDGET MESSAGE.....	7
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INTRODUCTION

COUNTY OFFICIALS	13
ORGANIZATIONAL CHART	14
BUDGET AND FISCAL MANAGEMENT STAFF	15
GFOA DISTINGUISHED BUDGET PRESENTATION AWARD.....	16
HOW TO READ THIS DOCUMENT	17
HISTORY OF SEMINOLE COUNTY	21
SEMINOLE COUNTY GOVERNMENT ORGANIZATION	23
SEMINOLE COUNTY AT A GLANCE	24
STRATEGIC PLANNING	30
FISCAL POLICIES	32
LONG TERM FINANCIAL PLANNING	41
SHORT TERM INITIATIVES	45
LONG TERM GOALS AND OBJECTIVES.....	46

BUDGET OVERVIEW

BUDGET CALENDAR	47
BUDGET PROCESS.....	48
BUDGET SUMMARY BY FUND - FUNCTION.....	53
FUND STRUCTURE OVERVIEW	54
FUND STRUCTURE SUMMARY.....	60
BUDGETARY SOURCES OF FUNDS	64
BUDGETARY USES BY FUNCTION.....	66
AD VALOREM FUNDS BY FUNCTION	68

COUNTYWIDE BUDGET

COUNTYWIDE BUDGET SUMMARY.....	69
COUNTYWIDE MILLAGE SUMMARY.....	70
FIVE YEAR GROSS TAXABLE VALUE COMPARISON	71
UNINCORPORATED RESIDENTIAL HOME PROPERTY TAX CALCULATION	72
RESIDENTIAL HOME PROPERTY TAX COMPARISON	73
DETAIL OF CURRENT SOURCES.....	74
HISTORY OF MAJOR REVENUE SOURCES	79
FUND - DEPARTMENT RELATIONSHIP STRUCTURE	88
BUDGET BY DEPARTMENT - PROGRAM	89
SUMMARY OF USES BY OBJECT CLASSIFICATION - FUNCTION	92
OUTSIDE AGENCY FUNDING	94
NEW GRANT AWARDS & CARRYFORWARD BUDGET	101
TRANSFER SUMMARY	104
SUMMARY OF RESERVES	105

TABLE OF CONTENTS

COUNTYWIDE BUDGET DETAIL

OVERVIEW	107
DETAIL OF SOURCES BY FUND	108
EXPENDITURE SUMMARY BY FUND - PROGRAM	129
BUDGET COMPARISON BY FUND	140

GENERAL FUND BUDGET

GENERAL FUND VARIANCE SUMMARY (STRUCTURAL ANALYSIS)	165
SOURCES OF FUNDS	167
SUMMARY OF SOURCES	169
BUDGETARY USES	172
SUMMARY OF USES BY FUNCTION - PROGRAM	173
HISTORY OF FUND BALANCES	175
FUNDING PER CAPITA – BCC OPERATIONS & CONSTITUTIONAL OFFICERS	176

PERSONNEL SERVICES

PERSONNEL SERVICES OVERVIEW	177
COUNTYWIDE POSITION SUMMARY	178
FTE COMPARISON BY FUND	179
COUNTYWIDE FTE CHANGES	180
FTE COMPARISON BY DEPARTMENT - PROGRAM	182
OVERTIME BY DEPARTMENT - PROGRAM	184
PAY BANDS	186
GROWTH OF COUNTY POPULATION TO GROWTH OF BCC EMPLOYEES	187

INTERNAL SERVICE CHARGES

INTERNAL SERVICE CHARGES OVERVIEW	189
INTERNAL SERVICE CHARGES SUMMARY BY FUND	193
INTERNAL SERVICE CHARGES SUMMARY BY DEPARTMENT	194
INTERNAL SERVICE CHARGES COST DRIVERS BY FUND	195

NON-BASE BUDGETS

SUMMARY OF NON-BASE BUDGETS	197
PROJECTS INTRODUCTION	198
SUMMARY OF MAJOR PROJECTS - OPERATING IMPACTS	199
COUNTYWIDE PROJECTS BY FUND	202
5 YEAR CAPITAL IMPROVEMENT PROJECTS BY ELEMENT - SUMMARY	216
5 YEAR CAPITAL IMPROVEMENT PROJECTS BY ELEMENT - PROJECT	217
OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM	220
OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM	226

TABLE OF CONTENTS

DEBT MANAGEMENT

SUMMARY OF OUTSTANDING DEBT	233
TOTAL COUNTY DEBT OUTSTANDING	238
ASSIGNED UNDERLYING RATINGS	239

DEPARTMENT SECTIONS

ADMINISTRATION.....	241
CONSTITUTIONAL OFFICERS.....	279
COURT SUPPORT	385
LEISURE SERVICES	405
FIRE	429
COMMUNITY SERVICES.....	446
PUBLIC WORKS	465
ENVIRONMENTAL SERVICES – UTILITIES	499
ENVIRONMENTAL SERVICES – SOLID WASTE	515
DEVELOPMENT SERVICES	527
INFORMATION SERVICES	541
RESOURCE MANAGEMENT	559

APPENDIX

MILLAGE RESOLUTION.....	589
BUDGET RESOLUTION.....	593

GLOSSARY

GLOSSARY.....	598
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October 1, 2020

Honorable Members of the Board of County Commissioners:

I respectfully submit the Seminole County Fiscal Year 2020/21 budget. The adopted budget totals \$904 million for all governmental and proprietary activities of the County, including \$463 million for base budget operations, \$176 million in one-time expenditures (including Grant funding), and \$265 million for non-dedicated transfers and reserves. Reserves in the General Fund as proposed represent 20% of revenues.

Coronavirus

In December 2019, reports emerged that a virus never seen in humans had begun to spread amongst the population of Wuhan, China. Within months, the global spread of this new Coronavirus, known as COVID-19, led the World Health Organization to declare a worldwide pandemic on March 11, 2020.

Seminole County Government issued Executive Order 2020-001 on March 2, 2020, declaring a Local State of Emergency due to the serious health threat to visitors and residents arising from the Coronavirus. Florida reported the first case of COVID-19 on March 1; Seminole County's first case was reported on March 12.

Over the course of March and April, governments throughout the world took the unprecedented step of issuing lockdown orders, shuttering schools, restaurants, theaters, gyms, and all non-essential businesses in the hope of protecting healthcare systems and minimizing community spread.

Florida Governor Ron DeSantis issued a series of Executive Orders, initiating the closures of some beaches, bars, restaurants, and gyms, and elective surgeries. On April 1, the Governor issued the *Safer at Home* Order, limiting the movements of Floridians outside of their homes to only essential trips.

In order to minimize cross-contamination between working groups, telework became a reality at Seminole County Government for the first time. The Information Services Department issued an additional 256 laptops and dozens of MiFi units to support employees as they rotated between the workplace and home. County facilities were closed to the public, furthering enhanced online services and customer appointments, and public meetings began, and continue, to take place virtually. Social distancing and decontamination protocols remain in effect throughout County facilities. As of this publication, Florida has 1.3 positive cases, with nearly 18,000 occurring in Seminole County.

The COVID-19 pandemic has affected not only the physical health of our community, but also its economic well-being. The fiscal impact of the national shutdown that occurred earlier this year will persist beyond the pandemic. In the early months of the pandemic, the national unemployment rate peaked at an unprecedented level 14.7

Revenue Impact of COVID-19

Revenue projections for Fiscal Year 2020/21 were more difficult to forecast than any time in recent history. While the impact of the shutdown affected many of our major revenues, it was impossible to predict how deep the losses would be and for how long they would remain down. Seminole County reacted by reducing major non-ad valorem revenue estimates by an average of 10%. While this is a significant cut in projections, we were still able ensure that vital services levels remained funded.

Seminole County's revenues can be broken down into 41 different types. The first step in our projection process was to review each type to determine how exposed collections would be to the economic shutdown. Many of our revenues are not expected to be impacted in FY 2020/21 (Ad Valorem, MSBU Assessments, existing Grants, and Interlocal Agreements). Some revenues are expected to be moderately impacted (Public Safety Fees, and Donations); while other major revenues have the potential to be significantly impacted (Sales Taxes, Gas Taxes, Tourism Taxes).

Once we identified the major revenues with the most potential exposure, we broke each up into 3 separate collection periods: Direct Shutdown (mid-March through May 2020), Re-Opening period (June through September 2020), and the Post-Opening period (Fiscal Year 2020/21). Various scenarios were run on each of those periods to identify a range of outcomes for the bottom-line County revenues. The FY 2020/21 Adopted Budget was developed by reviewing revenue data following the first year of the 2008 recession. Ad Valorem property tax revenues are not projected to be impacted in this year, and non-Ad Valorem revenues are projected to drop by a net average of 10% from current year budgets.

Ad Valorem revenue estimates are based on a continuation of the countywide millage rate of 4.8751, Unincorporated Road District millage rate of 0.1107, and a Fire Protection District millage rate of 2.7649. Growth in taxable property values will lead to an Ad Valorem revenue increase of \$11.4 million to the General Fund; \$4.5 million to the Fire Funds; and \$0.1 million to the Transportation Trust Fund, totaling \$16.0 million over Fiscal Year 2019/20.

General Operating Funds

General government operations, including those undertaken by the County's Constitutional Officers, are funded through three primary sources: property taxes, state shared revenues, and locally generated revenues. The \$11.4 million in additional revenue from Ad Valorem property taxes is projected to be offset by a reduction in non-Ad Valorem revenues of \$7.1 million, for a net increase of \$4.3 million to the General Fund. The biggest projected reductions are in half cent sales taxes, state shared revenues, and interest income.

Infrastructure Sales Tax Fund

The 2014 One Cent Infrastructure Sales Tax is projected to generate \$41.5 million in County revenues for Fiscal Year 2020/21, compared to \$36 million per year that was estimated when the fund was approved by the voters.

Pursuant to the Interlocal Agreement, the County receives 55.6% of the projected sales tax. Seminole County Public Schools receives or 25% and the seven cities share in 19.4% of the estimated revenue.

Gas Tax Funds (Transportation & Mass Transit)

The Transportation Trust & Mass Transit Funds are primarily supported by state and local gas taxes, which are projected to generate \$14.6 million in Fiscal Year 2020/21, as compared to \$16.1 million the previous year. With more people continuing to work from home, Gas Taxes revenues are projected to have a longer impact period than Sales Tax revenues.

Tourist Development Fund

In the wake of COVID-19, Florida has proven to be particularly vulnerable, as the closing of theme parks and attractions impacted the State at the height of tourist season, shutting down spring break, spring training, and Seminole County's busiest season at Boombah Soldiers Creek and the Boombah Sports Complex. Tourist Development Tax (TDT) collections were on pace for another record year, tracking 5% over the first five months of Fiscal Year 2018/19, which recorded Seminole County's highest TDT collections in history, \$5.8 million. However, collections for the month of March reflected a 50% decrease, followed by a 62% decrease in April. Total Tourism revenues for FY 2019/20 came in at \$4.2M and, which is a \$1.6M decrease from prior year.

General Fund

Fiscal Year 2020/21 General Fund Ad Valorem revenues are increasing by \$11.4 million due to a 6.7% growth in property valuations. Non-Ad Valorem revenues are forecasted to drop by 10%, bringing the total new revenues in the General Fund down to \$4.3 million. Beginning in Fiscal Year 2021/22, the Property Appraiser is forecasting only a 3% growth in valuation, which is well below the levels we experienced in recent years. In an effort to mitigate greater cuts in the future, this proposed budget proactively reduces expenditures for the upcoming fiscal year and limits expenditures that could impact other near-term fiscal years.

Budget Scenarios

While Ad Valorem revenues are largely certain for Fiscal Year 2020/21, non-Ad Valorem revenues are more difficult to forecast. The proposed budget assumes a 10% reduction in non-Ad Valorem, but staff also developed expenditure recommendations should those revenues fall by 15%, 20%, 25%, and 30%. The anticipated property tax revenues coupled with the assumed **10% drop in non-Ad Valorem revenue** would yield \$240,598,506 in General Fund revenues. The initial budget development resulted in expenditure requests of \$259 million, creating a budget deficit of over \$19 million. In order to minimize the impact on reserves, the County Manager, Directors, Division Managers, and Financial staff worked together to make necessary reductions to balance the budget.

Constitutional Officers

Total funding to support the operations of the Sheriff, Tax Collector, Clerk of the Court and Comptroller, Property Appraiser, and Supervisor of Elections constitute 64% of General Fund expenditures. The overall increase to the Constitutional Officers' General Fund transfer for Fiscal Year 2020/21 is \$4.6 million over Fiscal Year 2019/20.

Personnel

A total of 60.5 new positions were requested by Seminole County Government Departments at an estimated cost of \$3.9 million. Priorities were given to Public Safety (seven new FTEs), Technology/Security (five new FTEs), Homeless Services, Water Utilities, and Solid Waste. Of this request, 40.5 FTEs were deferred at a savings of \$2.5 million. Approved positions include three Cybersecurity Administrators, two Emergency Communication Dispatchers, an affordable housing manager, a digital media content specialist, and three firefighters to staff a new Tanker. The cyber security, affordable housing manager, and digital media specialist positions are all related priorities set at recent Board retreats.

PERSONNEL REQUESTS			
PROGRAM	POSITION REQUEST	FTE CHANGE	TOTAL POSITION CHANGE
NEW POSITIONS			
COMMUNITY INFO	COMMUNICATION SPECIALIST (DIGITAL CONTENT)	1.0	90,021
TOURISM	PROGRAM MANAGER I (TOURISM)	1.0	90,021
EMERGENCY COMM	2 EMERGENCY DISPATCHERS (CURRENTLY TEMP)	2.0	96,053
FIRE	3 FIREFIGHTERS (TANKER 13)	3.0	216,679
FIRE	LIEUTENANT (EMS)	1.0	95,196
FIRE	FIRE WAREHOUSE TECH	1.0	48,027
COUNTY ASSIST	PROGRAM MANAGER I (HOUSING INITIATIVE)	1.0	90,021
CIP DELIVERY	CHIEF DESIGN ENGINEER (SALES TAX)	1.0	112,923
WATER	SR CMMS COORDINATOR (PRO-ACTIVE MAINTENANCE)	1.0	74,327
SOLID WST COMPLIANCE	SCALE OPERATOR (INCREASED LANDFILL TRANSACTIONS)	1.0	38,602
BUILDING	PLANS EXAMINER (ISO)	1.0	69,900
BUILDING	SR PERMIT TECH (OVERSIGHT)	1.0	52,517
DOC MGMT	PROJECT MANAGER II (TECH PROJECTS)	1.0	90,021
ENTERPRISE ADMIN	TECH SYSTEMS ADMIN (CAD, ETC)	1.0	90,021
ENTERPRISE ADMIN	3 CYBERSECURITY POSITIONS (BCC)	3.0	225,053
NEW POSITIONS Total		20.0	1,479,385

Facilities

A total of 45 new facility requests (excluding Proactive Maintenance) were submitted by County Departments and Constitutional Offices, totaling \$2.4 million. In effort to maintain structural balance, 38 of these requests have been deferred, which include park and library improvements, an equipment canopy, restroom improvements, pressure cleaning, roof, and carpet replacement projects. Improvements to County facilities were most impacted by funding constraints, with an estimated \$1.8 million in projects remaining unfunded.

Facility improvements that remain in the proposed Fiscal Year 2020/21 budget include the sprinkler system at the Central Transfer Station, flooring in the Pet Adoption building, and restroom improvements at the Central Branch Library and Sylvan Lake Park, totaling \$553 thousand.

Fleet Replacement Plan

A structured fleet replacement plan was initiated in Fiscal Year 2018/19 with the intent to replace all necessary vehicles within seven years. As a consequence of the 2008 recession, fleet replacement was substantially deferred, leaving the County with many vehicles operating beyond acceptable useful life standards. The replacement plan was accelerated to five years in Fiscal Year 2019/20. The FY 2020/21 budget development cycle began assuming continuation of the five-year plan, which would have replaced 74 vehicles in the General Fund and Transportation Trust fund at a cost of \$5 million. In an effort to balance the General Fund budget, I have reverted back to the seven-year replacement plan, which deferred a total of 19 requests at a savings of almost \$1.3 million.

Transportation Infrastructure

Over \$70 million in infrastructure projects to support transportation are included in the Fiscal Year 2020/21 budget, including:

- \$7.3 million toward the New Oxford Road Widening project;
- \$4.3 million for the Resurfacing of Local Roads;
- \$4 million for Orange Blvd (CR 431) Safety Improvements;
- \$3.8 million for Bicycle/Pedestrian Improvements around the Altamonte Sunrail Station;
- \$2.6 million to extend the Seminole Wekiva Trail along EE Williamson;
- \$2.6 million for the Narcissus Avenue Roadway Improvements;
- \$2 million for Capacity Improvements on Slavia Road; and
- \$1.9 million for Drainage Improvements on Mullet Lake Park Road.

Recreation

The initial budget submittal included \$5.6 million in requests related to recreational amenities. Funding shortfalls have resulted in reductions to the proposed budget, which includes approximately \$2.6 million allocated for Culture and Recreation activities:

- \$961 thousand for new educational materials and library books;
- \$280 thousand for the replacement of Playground Equipment at Lake Mills Park;
- \$120 thousand for the County's Library Master Plan; and
- \$75 thousand for Improvements and Amenities at our Trailheads.

Fire Services

More than 470,000 residents live in Seminole County, many of which are served by our consolidated fire services. In anticipation of further growth, the Board made the prudent decision of approving an upward adjustment to the Fire District Fund millage rate in 2017, a 0.4350 mil. This adjustment has ably positioned the County to maintain excellent public safety service levels in the County even in light of the "COVID effect."

Adequate fire funding has allowed the County to construct much needed fire stations to serve its growing population. Construction is underway for the relocation and upgrade of Fire Station 11, a first of its kind venture between the County and the City of Altamonte Springs. In the northwest section of the County, land has been acquired, design is in progress, and construction funding has been allocated for new Fire Station 39, which will help safeguard Fire and EMS response times in the area. The Fiscal Year 2020/21 Budget includes additional

funding for an Engine, Rescue, and Tower to equip the Fire Station 39 as well as funding for a new Tanker Truck and three additional Firefighters to improve services in the southwest section of the County.

Midyear Assessment

Several needed budget requests have been deferred from the proposed FY 2020/21 budget due to the anticipated loss of non-Ad Valorem revenues. We are closely monitoring those revenues and we may propose position and project requests for approval during the midyear assessment if funding is available.

Five Points

During the May 19 budget work session, the Board unanimously agreed to proceed with plans to combine the Criminal and Civil Court systems. The scope of work includes the Courthouse Annex, Parking Garage and Central Energy Plant with a guaranteed completion date of May 18, 2023. Advertisement for the next phase of the project to Renovate the existing Criminal Justice Center will be released during the Summer of 2021 and will be a traditional design-bid-build contract.

Estimated costs to be financed for the Court Phase of the Five Points project are approximately \$95 million. The County is utilizing a Design-Build selection process for this project. These proposals are expected to be presented to the Board for selection in the Fall of 2020. The Board recently authorized development and execution of a financing plan for this project, and funds have been included within the proposed budget for the design and financing plan necessary to move this important project forward.

Conclusion

The Novel Coronavirus/COVID-19, has been responsible for millions of infections globally and hundreds of thousands of deaths. The future remains largely uncertain with a multitude of unknowns that will impact future decisions. Will the reopening of our communities trigger a second wave of infections? Will our economy rebound ahead of forecasts? Will this pandemic define the lives of our citizens a year from now?

We have to adapt to this period of uncertainty while having faith that treatments or a vaccine will contribute to solutions for this unusual time. I am exceedingly proud of the leadership our staff continues to demonstrate during this pandemic. I'd like to extend my gratitude for their dedication to the creation of this budget, particularly with respect to discovering opportunities to reduce and defer expenditures.

Finally, I'd like to express my gratitude to the Board of County Commissioners for their commitment to transparency, efficiency, and fiscal responsibility in every decision that affects the Citizens of Seminole County.

Sincerely,



Nicole Guillet
County Manager

COUNTY OFFICIALS

BOARD OF COUNTY COMMISSIONERS



JAY ZEMBOWER, CHAIRMAN
District 2



LEE CONSTANTINE, VICE CHAIRMAN
District 3



BOB DALLARI
District 1



AMY LOCKHART
District 4



BRENDA CAREY
District 5

APPOINTED OFFICIALS

NICOLE GUILLET
County Manager

A. BRYANT APPLGATE
County Attorney

CONSTITUTIONAL OFFICERS

GRANT MALOY
Clerk of the Circuit Court and Comptroller

DAVID JOHNSON
Property Appraiser

DENNIS LEMMA
Sheriff

CHRIS ANDERSON
Supervisor of Elections

JOEL GREENBERG
Tax Collector

Citizens of Seminole County

CONSTITUTIONAL OFFICERS

CLERK OF THE COURT
PROPERTY APPRAISER
SHERIFF
SUPERVISOR OF ELECTIONS
TAX COLLECTOR

BOARD OF COUNTY COMMISSIONERS

VARIOUS APPOINTED
BOARDS & COMMITTEES

COUNTY MANAGER

COUNTY ATTORNEY

DEPUTY COUNTY MANAGER

Legislative Affairs
Strategic Initiatives

DEPUTY COUNTY MANAGER

Operations

ASSISTANT COUNTY MANAGER

Special Projects
Constituent Matters
Board Relations

HUMAN RESOURCES

Includes
Insurance
and Benefits

DEVELOPMENT SERVICES

Building
Planning &
Development

INFORMATION SERVICES

Desktop/ Telephone
Support & Maint.
Software Development
Help Desk
G.I.S.
Network Support &
Maintenance
Document Mgmt.

RESOURCE MANAGEMENT

Budget & Fiscal
Management
Grants
MSBU
Purchasing & Contracts
Risk Management
Mail Center/Print Shop

OFFICE OF ECONOMIC DEVELOPMENT AND COMMUNITY RELATIONS

Economic Development
Open for Business Navigator
Tourism
Media Relations
SGTV
Graphics
Digital Communications

OFFICE OF ORGANIZATIONAL EXCELLENCE

Process and
Project
Management
Team Development

COMMUNITY SERVICES

Community Assistance
Community
Development
Compliance

ENVIRONMENTAL SERVICES

Business Office
Water & Wastewater
Solid Waste
Management
Utilities
Engineering

LEISURE SERVICES

Extension Services
Greenways & Natural
Lands
Library Services
Parks & Recreation

FIRE/ EMS

Emergency
Communications
Fire/EMS Admin
Fire/EMS
Operations
Fire Prevention

PUBLIC WORKS

Construction
Engineering
Fleet
Facilities Mgmt.
Roads-Stormwater
Traffic Engineering
Watershed Mgmt.

OFFICE OF EMERGENCY MANAGEMENT

Addressing
Animal Services
E-911
Emergency
Management
Telecommunications

BUDGET & FISCAL MANAGEMENT STAFF

Lorie Bailey BrownCFO / Director of Resource Management
Timothy JecksDeputy CFO / Budget Manager
Kent Cichon.....Financial Administrator
Sara Carrick.....Financial Administrator
George Woodring.....Grant Administrator
Jennifer Stevens.....Financial Manager
Davison Heriot.....Financial Manager
Wendy Aviles.....Financial Manager
Louis Straffi.....Administrative Assistant



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida for its annual budget for the fiscal year beginning October 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements.

HOW TO READ THIS DOCUMENT

The Seminole County annual budget document is intended to provide information for a variety of purposes for different groups of users. It serves as a policy document, financial plan, and operating guide for County services. This section provides a brief explanation of the information that can be found in each section of the document. Generally, as you go deeper into each section and into the document as a whole, the information provided becomes more detailed.

Organization of the Document

This document is made up of a Budget Message to the Board of County Commissioners, which discusses, on a very high level, issues and aspects concerning the current budget as adopted by the Board, and twelve sections: Introduction, Budget Overview, Countywide Budget, Countywide Budget Detail, General Fund Budgets, Personnel Services, Internal Service Charges, Non-Base Requests, Debt Management, Departments, Appendix, and Glossary. Each section is divided up into multiple reports, which are outlined in the Table of Contents. If the document is being viewed electronically, bookmarks and hyperlinks have been established duplicating information found in the Table of Contents.

Introduction

The Introduction section begins with a few introductory items, including the list of elected and appointed County officials, an organizational chart of the County government, a listing of the budget and fiscal management staff who put this document together, a copy of the previous year's Government Finance Officers Association Distinguished Budget Presentation Award, and these pages. This section continues with an overview of the County's history, the organization of the County's government, and demographic information about the County. This information is primarily oriented towards readers who are not familiar with the County, although it may be of interest to other readers. This is followed with a discussion pertaining to the County's long range planning policies and procedures. This information includes a discussion of the County's strategic planning, a discussion of the County's fiscal policies, and the County's long-term financial planning. A summary list of short term initiatives and long-term goals and objectives completes this section.

Budget Overview

The Budget Overview section brings focus from the County's long range planning policies and procedures to the procedures used to create the adopted budget reflected in this document. This section includes the budget development calendar and a discussion of the budget process and the assumptions used in developing, monitoring, and amending the budget. This section also includes a high level (by fund) breakdown of the budget and a discussion of fund accounting and the various funds used in the adopted budget. This section concludes with charts and explanations of both total and current sources and uses of funding.

Countywide Budget

The Countywide Budget section includes information on the budget as a whole, across all funds and all departments. The following information is provided:

- a one page summary of the budget
- information about property taxes
 - a history of the millage rates charged by the County

HOW TO READ THIS DOCUMENT

- a history of the taxable property values
 - a sample property tax calculation
 - a comparison of property taxes by taxing authority
- information about countywide sources and uses of funding
 - a detailed listing of all sources of funding
 - a detailed history of major revenue sources
 - a diagram representing activity by department across funds
 - a detailed listing of uses by department and program
 - a summary of uses by object classification and function
 - a listing of outside agencies supported by county funds
 - a summary of grants
 - a listing of transfers from one fund to another within the county
 - a summary of reserves

Countywide Budget Detail

The Countywide Budget Detail section includes more detailed information about the countywide budget. First is a detailed revenue listing for each fund within the county budget. This is followed by an expenditure programmatic budget for each fund within the county budget. The last portion of this section is a statement of changes in fund balance (both historical and budgeted) for each budgeted fund.

General Fund Budget

The previous section focused on the budget as a whole, which includes proprietary funds, capital project funds, special revenue funds, and other funds with a limited purpose. This section focuses specifically on the General Fund. The General Fund can be used for any legitimate purpose by direction of the Board of County Commissioners.

The following information is provided about the General Fund:

- a variance summary for the adopted General Fund budget compared to the adopted General Fund budget in the previous year
- information about sources of funding in the General Fund
 - charts and explanations of both total and current sources of funding
 - a detailed listing of all sources of funding
- information about uses of funding in the General Fund
 - charts of both total and current uses of funding
 - a detailed listing of uses by function and program
- history of fund balances since FY 2015/16
- spending per capita since FY 2017/18

Personnel Services

The Personnel Services section provides information about the staffing levels supported in the current budget. It provides an overview and history of the staffing levels of county staff, a comparison of FTE's by fund, a summary of the changes in budgeted positions, and a summary and details regarding the currently budgeted positions.

HOW TO READ THIS DOCUMENT

Internal Service Charges

In order to better represent the cost of the various programs undertaken by the County, certain internal costs have been allocated from internal service programs to user programs. This includes such costs as telephone service and the costs of technology. The Internal Service Charges section provides information about the various costs that are allocated from internal service programs to user programs.

Non-Base Budgets

In broad terms, governments can either adopt two separate budgets, one an operating budget and the other a capital budget, or it can adopt a unified budget which contains both annual operating appropriations as well as long term capital appropriations. The county has chosen to adopt a unified budget. The primary difference between an operating and a project appropriation is that an operating appropriation expires at the end of the fiscal year. A project appropriation generally continues on from year to year from the time it is initially appropriated until the project is completed.

The Non-Base – Budgets section begins with a summary of non-base budgets by fund minor and type of non-base budget, followed by a discussion of the capital and operating projects included as part of the adopted budget, which only includes new and additional funding for projects.

The Non-Base – Budgets section also includes a discussion of the major projects within the budget, detailed listing of all projects by fund, a Five-Year Capital Improvement Program (CIP) by element (including annual operating impacts), and detailed lists of other non-base budgets by fund and program, and by department and program. Additional information about capital projects can be found in the Five-Year Capital Improvement Program, which is adopted by the Board of County Commissioners at a later date. One of the policies of the Board of County Commissioners is that the County cannot purchase capital equipment (with a cost of \$5,000 or more) without authorization of the Board of County Commissioners. The Non-Base – Budgets section lists the capital equipment purchases that are authorized by the Board of County Commissioners as part of the adopted budget. Any capital equipment purchases that are not included in this section must be approved by the Board of County Commissioners through separate action at a meeting of the Board of County Commissioners.

Debt Management

The Debt Management section discusses outstanding long term debt of the county and underlying ratings for bonds outstanding, excluding bank loans.

Departments

The Departments section contains information about each Department. This information includes:

- a diagram of the programs contained within the departmental budget
- a departmental message
- departmental goals, objectives, and performance measures
- a summary by fund of the department's historical and budgeted expenditures by program
- following the department summary, program messages and a summary by object of each program's historical and budgeted revenues and expenditures

HOW TO READ THIS DOCUMENT

Appendix

The Appendix contains certified copies of the millage and budget resolutions adopted at the final budget public hearing.

Glossary

There is a great deal of technical language used in the budget process. We have attempted to minimize the use of such language, or to explain the terminology within the text utilizing it. However, not all such language has been excised or explained. Accordingly, the Glossary section includes definitions of technical language which may appear elsewhere in the document.

Cross Reference

Frequently Asked Question

What is the total budget?

What is the County's millage rate?

How many employees does the County have?

What is the County's budget process timeline?

What changes have been made?

Where the money comes from and where the money goes?

How much money do we have in the reserves?

Where can I find the Seminole County population?

What are the County's fiscal policies?

Where can I learn about the capital budget?

How much money is transferred from one fund to another?

Please refer to

Countywide Budget

Countywide Budget

Personnel Services

Budget Overview

Budget Message

General Fund Budget

Budget Overview

Countywide Budget

Countywide Budget Detail

General Fund Budget

Departments

Countywide Budget

Introduction

Introduction

Non-Base Budgets

Countywide Budget

Rounded Figures

Various reports throughout this document may contain figures that are rounded. The sum of rounded figures may not always add exactly to the rounded total.

HISTORY OF SEMINOLE COUNTY

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.

The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated area citrus growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of oranges. After the devastating freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's

seven cities, boasted the world's largest fernery.



In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

Location and Topography

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913, and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic

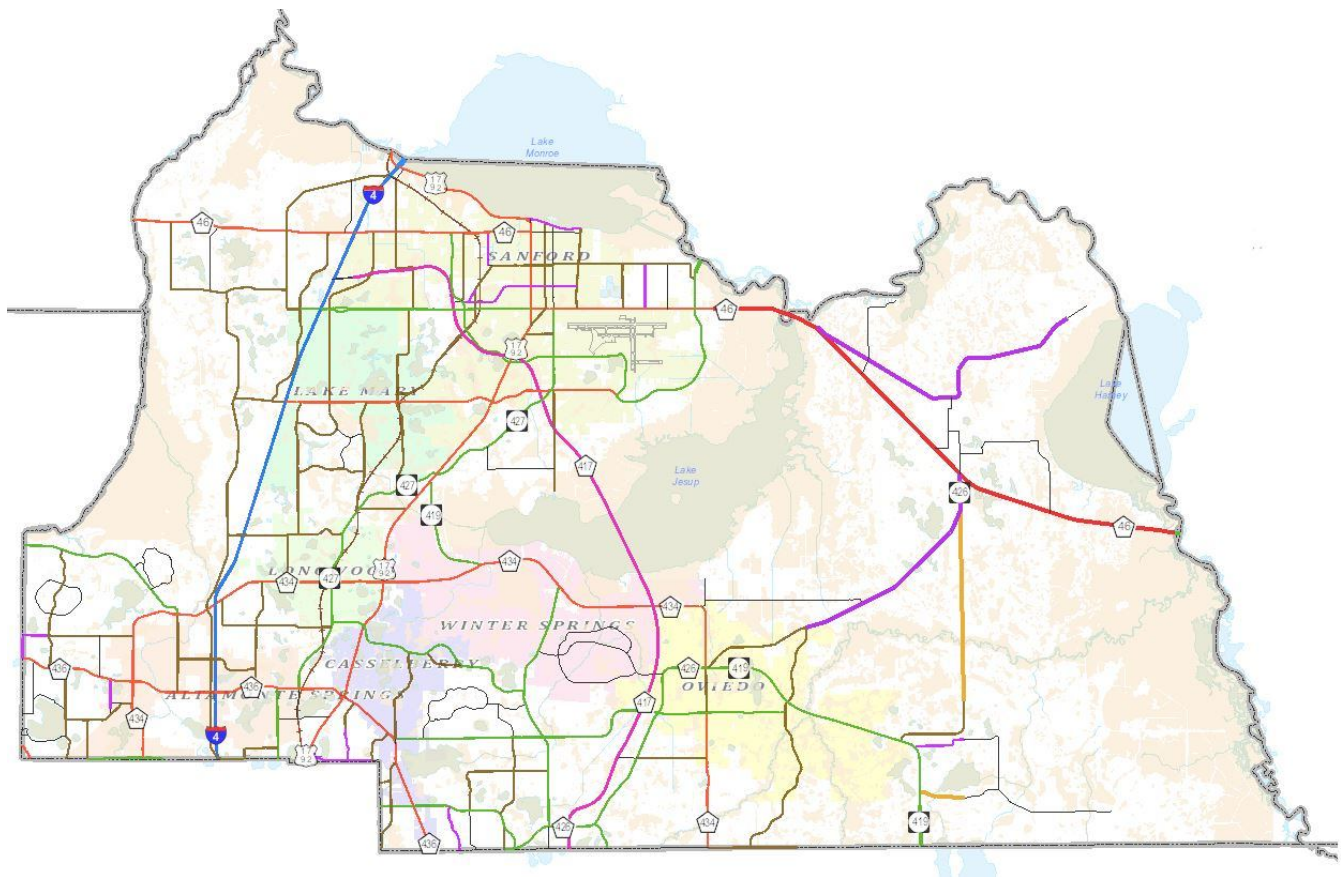
HISTORY OF SEMINOLE COUNTY

Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.

Seminole County's location provides for a climate that has an average high temperature in July of 92 degrees, an average low temperature in January of 49 degrees.



SEMINOLE COUNTY GOVERNMENT ORGANIZATION

Structure of County Government

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, library operations, natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

“Home Rule” County Charter

The Florida Constitution provides for “home rule” county charter government when approved by the voters by referendum. Under the “home rule” charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the “home rule” constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the

Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager's direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all of the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of the County. An administrative code detailing all of the County's regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County's five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.

By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.



SEMINOLE COUNTY AT A GLANCE

A Century of Success

Seminole County turned 100 years old on April 25, 2013. The centennial benchmark was commemorated with a 100-day celebration that highlighted five of the County's points of pride. The centennial event focused on Agriculture, Education, Historic Preservation, Quality of Life, and Transportation here in Seminole County and was designed to celebrate our heritage while embracing our future.



Median Home Price

2019	2020	Change
\$ 272,000	\$ 278,000	+ 2.2%

Source: Orlando Regional Realtor Association

Housing

Seminole County has been able to retain its residential community characteristics despite being one of the fastest growing areas in the State of Florida. Traditional estate homes on oversized lots, contemporary subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the housing in Seminole County (Condominiums – 15,667, Single Family Homes – 115,530, Townhomes – 14,500, Mobile Homes – 1,741, Duplexes – 1,701, and Apartments – 184). Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

Population and Age Demographics

Seminole County is the 13th most populous county in Florida and makes up approximately 2.2% of the state's total population. The 2020 population for Seminole County is estimated at **476,727**, which is a 12.8% increase over 2010. The population is expected to increase another 12.3% by 2030, highlighting the fact that Seminole County is viewed as an attractive place to live and is still growing. As of 2019, 15.4% of the county's population was 65 years or older compared to 20.1% for the State of Florida and 21.7% of the county's population was under 18 years of age compared to 20.3% of the State of Florida.

The estimated populations for the seven municipalities are: Sanford (61,791), Altamonte Springs (45,304), Oviedo (40,145), Winter Springs (38,760), Casselberry (30,341), Lake Mary (17,633), and Longwood (16,036).



SEMINOLE COUNTY AT A GLANCE

Transportation

In the Spring of 2014, SunRail opened in Central Florida, providing commuter rail service with four stops in Seminole County. This exciting new travel choice helps citizens and visitors save money on fuel while commuting throughout the County.



Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Central Florida GreeneWay) is a beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney World. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

Bus service is provided within the regional metro area by the Central Florida Regional Transportation Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

Medical Facilities

Medical facilities are provided by AdventHealth Altamonte Springs, which is part of AdventHealth Orlando; the Orlando Health South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.



SEMINOLE COUNTY AT A GLANCE

Education

Seminole County Schools are renowned for excellence and is widely recognized as a Premiere National School District. The district has received an A rating for 17 consecutive years and over 80% of all Seminole County public schools earned an A or B rating during this period (The State of Florida did not issue ratings for the 2019-2020 school year.). For the past 42 years, SAT scores in Seminole County have consistently exceeded state and national averages.



The Seminole County Public School District ranked 1st in the state for Science, Technology, Engineering and Math education (STEM) and is considered to be one of the top districts in the state in Calculus and physics enrollment as well.

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. In addition to an Associate of Arts Degree, Seminole State College began offering its first baccalaureate degree, a Bachelor of Applied Science in Interior Design, in January 2009. There are currently 7 baccalaureate degree programs being offered.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers 99 Baccalaureate and 123 Graduate (Master's and Doctoral) degree programs, as well as numerous Graduate Certificates. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education in the area.

94% of the population aged 25 years or older have earned a high school diploma or higher and 40% of the population aged 25 years or older have earned a Bachelor's degree or higher.



Media Services

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Sanford Herald, Orlando Business Journal and other magazines. The area is served by 21 AM and 39 FM radio stations as well as 19 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.

SEMINOLE COUNTY AT A GLANCE

Employers

The top 10 private employers in Seminole County employed a total of 18,025 people in 2020. These companies provide a wide array of services, including Telecommunications, Healthcare, Financial Services, Technology Services, Information Services, Insurance, and Software.

The Professional & Business Services (18.8%), Education & Health Services (18.6%), and Retail Trade (13.6%) sectors represent more than half the employment in Seminole County. The per capita income is \$33,419 and the median household income is \$63,760.

2020 Top 10 Seminole County Private Employers

Company	Business Type	Employees
AT&T Mobility	Telecommunications	3,063
Central Florida Regional Hospital	Healthcare	2,865
Consulate Health Care LLC	Healthcare	2,000
Chase Card Services	Financial Services	1,900
Concentrix	Technology Services	1,900
Deloitte Consulting LLP	Information Services	1,850
Verizon	Telecommunications	1,300
Liberty Mutual Group	Insurance	1,070
South Seminole Hospital	Healthcare	1,040
Digital Risk	Software	1,037



Public Services

The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.

Events and Attractions

Orlando North Seminole County is home to the best of Orlando. With lush surroundings, miles of scenic rivers and acres of beautiful parks not far from area attractions, Seminole County is a visitor's passport to the natural beauty of Florida. For the athletic traveler, Orlando North features more than 20 state-of-the-art sports facilities, expert event assistance and top group hotels in a beautiful destination.

Seminole County's calendar is packed with local events, attractions, and reasons to get out and explore! From art festivals to world-class sports, activities are non-stop with an exciting calendar of special events.

SEMINOLE COUNTY AT A GLANCE

Special Events:

January	Scottish Highland Games
February	Love Your Shorts Film Festival
March	Bike Week Casselberry Spring Jazz & Art Festival Lake Mary/Heathrow Festival for the Arts Seminole County Farm Tour Taste of Lake Mary Taste of Oviedo Wekiva Paint Out
April	Brews Around the Zoo Riverside Dash
May	Central Florida BBQ BlowOut St. Johns River Festival of the Arts The Springs Philharmonic Concert
June	Alive After Five (monthly) Sanford Art Walk (monthly)
July	Red, Hot & Boom Star Spangled Sanford Winter Springs 4 th of July Celebration
August	Love Your Shorts Summer Rewind Wine Down Wednesdays (ongoing)
September	Latin Jazz and Art Festival
October	Biketoberfest Champions Ride for Charities Hollerbach's Oktoberfest Space and Air Show Taste of Altamonte Springs Taste of Sanford Zoo Boo Bash
November	Asian Lantern Festival (Zoo) Longwood Fall Festival
December	Asian Lantern Festival (Zoo) Light Up the Holidays Sanford Holiday Parade



SEMINOLE COUNTY AT A GLANCE

Attractions:

- Adventures in Florida
- Altitude Trampoline Park Sanford
- Big Tree Park
- Black Hammock Adventures and Airboat Rides
- Central Florida Airboat Tours
- Central Florida Nature Adventures
- Central Florida Paddleboarding
- Central Florida Zoo and Botanical Gardens
- District Eat and Play
- Econ River Wilderness Area
- Emil Buehler Planetarium
- Escape Artist Sanford
- Equestrian Quest Stables
- Hidden Palms Ranch and Trail Rides
- Limo Cycle Tours
- Orlando Live Events
- Planet Obstacle
- Sanford Ghost Tours
- Seminole Paddle Adventures
- Semoran Skateway
- St. Johns Rivership Company
- Theater West End
- Top Golf
- U-Sail of Central Florida
- Wayne Densch Performing Arts Center
- Wekiva Island
- Wekiva Springs State Park



Sports:

Home to the 102-acre Boombah Sports Complex and the Boombah Soldiers Creek Softball Complex, Seminole County offers world-class facilities that guarantee a home run.

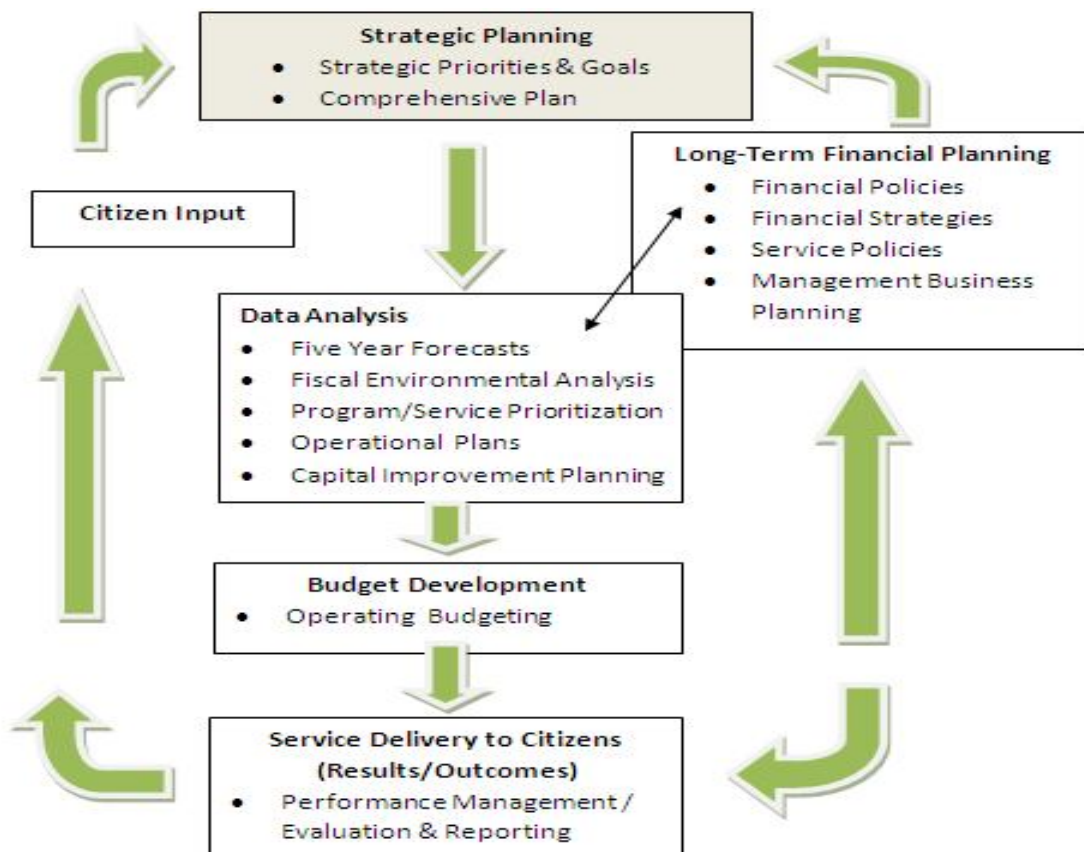
- The Boombah Sports Complex features 15 state-of-the-art lighted athletic fields, nine synthetic turf and six natural turf, and has hosted more than 200 events since opening in 2016
- Boombah Soldiers Creek is Central Florida's home for elite softball tournaments, with six natural turf fields configured for women's fast-pitch softball
- Facilities for baseball, softball, soccer and tennis are numerous; the area hosts more than 25 different sports, including field hockey, football, lacrosse and volleyball
- A popular location for eco-sports, kayaking, canoeing, fishing, rowing and sailing

STRATEGIC PLANNING

Introduction

The development of a long-term fiscal plan provides the County with a comprehensive financial perspective that addresses issues of major concern while focusing on providing a consistent level of services to its citizens within the constraints of available resources and future fiscal sustainability. The County updates its fiscal plan on an annual basis integrating forecasting, organizational planning, budgeting, and citizenry demand for services.

The following flow chart illustrates how long-term planning is linked to other County processes and identifies the tools required to effectively achieve desired results. The foundation for long-range analysis and decision-making is based largely on two key components: citizen input and the impact of our ever-changing fiscal environment.



The presentation of financial forecasts, program/service prioritization, and operational plans provide the Board with relevant information in determining service priorities for Seminole County citizens. These priorities are used to create countywide goals, which provide the framework for departmental objectives and identifying appropriate service levels. The end result of this process is demonstrated through the annual budgetary allocation of resources to the government service areas deemed most valuable by the citizens.

The County continually reviews its policies and strategies to maximize the use of available resources and provide management with a mechanism to ensure long-term financial stability and quality service delivery to the community. The goal is the application of consistent fiscal methodology for budget development, fund balance usage, capital improvement planning, service-level preferences, and efficient resource management through fiscal accountability.

STRATEGIC PLANNING

Community Input

Citizen input ensures that resources are applied to the services citizen's desire most. The following methods promote maximum participation:

- ✓ Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- ✓ Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- ✓ Public meetings are scheduled and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

Five-Year Forecasts

The five-year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- ✓ Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- ✓ Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

Program/Service Prioritization and Operational Plans

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

- ✓ Departments are required to demonstrate a maximized use of resources; providing efficiencies while assessing program effectiveness.
- ✓ Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- ✓ Departments present operational plans or long-term challenges to the Board based on future legislative impacts and resource limitations.

Capital Improvements Planning

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- ✓ The Capital Improvements Program provides a five-year planning focus for infrastructure needs as well as funding strategies.
- ✓ Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.

FISCAL POLICIES

The County's formal Fiscal Policies can be found within the Administrative Code, approved by the County Commissioners. The Administrative Code can be found on the County's internet site at http://www.seminolecountyfl.gov/ca/admin_code/index. The following sections summarize the fiscal policies contained within the Administrative Code.

Budget Execution and Amendment

The *Budget Execution and Amendment Policy* is contained within the Seminole County Administrative Code, Section 22.5(I). According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object classification level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System¹ as follows: Personal Services, Operating Expenditures /Expenses, Internal Charges, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is checked at the object classification level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total sub-objects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units. Accordingly, the budget established for the North Branch Library Circulation Business Unit cannot be utilized for expenditures of the North Branch Library Information Business Unit, although both are General Fund supported and within the same department/division/program.

The Budget may be amended or adjusted by either the Board of County Commissioners or the

County Manager. In accordance with Florida Statutes, only the Board of County Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated the authority to the County Manager to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the authority to change the budget in order to amend the approved list of capital equipment purchases, the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager.

Budget amendments which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting². Budget amendments to be approved by the County Manager are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular basis at a public Board of County Commissioner's meeting as an informational item.

Fund Balance

Fund balance represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund

¹ This document can be found at <http://www.myfloridacfo.com/Division/AA/LocalGovernments/default.htm>

² <http://www.seminolecountyfl.gov/departments-services/board-of-county-commissioners/meeting-agendas.shtml>

FISCAL POLICIES

balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

The fund balance policy establishes a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for tax-supported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity

requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.

In calculating the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance. The unreserved/undesignated fund balance level for the General Fund, Transportation Trust Fund and Fire Fund shall be maintained in the range of 5% to 10% of operating revenues.

Debt Management

Debt is an obligation resulting from the borrowing of money or from the purchase of goods and services. The Debt Management Policy establishes parameters and guidelines governing the issuance, management, reporting and

continuing evaluation of all debt obligations issued by Seminole County. The Policy serves as a tool to guide the County in evaluating the impact of each debt issuance on the County's overall financial position and credit quality; helping to ensure that debt issued is prudent and affordable. The Policy is designed to improve the quality of decisions, provide standards for the structure of debt issuance, identify goals and demonstrate the County's commitment to long-term financial planning, including the County's capital improvement plan.

The County will consider and evaluate debt issuance to pay for capital asset acquisition, construction, replacement or improvement. In general, debt is not considered an acceptable means to fund current operations (including ongoing capital asset maintenance and periodic replacement and renewal); however, in limited cases where there is a reasonable certainty that a known source of revenue will be received to repay the debt or where there is a clear financial emergency that was not anticipated, debt may be deemed appropriate.

The County is guided by three principles in selecting a funding source for capital:

- Equity – when appropriate, the beneficiaries will pay for the capital.
- Effectiveness – the County will evaluate the use of funding sources to ensure resources are utilized in the most effective manner
- Efficiency – the County will select financing techniques that provide for the lowest total cost consistent with acceptable risk factors

The County may issue General Obligation Debt only upon approval of the voters after a general election as required by Florida law. The County may issue debt secured by non-ad valorem revenues if pledged revenues shall be sufficient to maintain required debt service coverage or if financial forecasts indicate that no operating transfers from the general fund are required to repay the debt. The County may issue short term debt when it is determined to be the most beneficial way to provide for immediate needs, or it provides an interest advantage by delaying the issuance of long term debt. The County may

FISCAL POLICIES

participate in debt pools or low interest rate loans if it is financially beneficial. The County may enter into lease-purchase agreements for the acquisition of capital equipment when it is advantageous to an outright purchase. The County will consider inter-fund borrowings on a case-by-case basis, and only when planned expenditures in the fund originating the loan would not be affected. The County may sponsor conduit debt for activities that have a general public purpose and are consistent with the County's overall service and policy objectives. Debt shall only be issued if an objective analytical approach indicates that the County has the capacity to repay the debt without significantly limiting future operations.

Debt will be structured to achieve the lowest possible net cost to the County given economic and financial conditions at the time of the sale, the urgency of the project, and the nature and type of security provided. The County will normally structure debt with fixed interest rates and level debt service in order to maintain a stable debt service load. Debt will be structured for the shortest period consistent with a fair allocation of costs to beneficiaries or users. Generally, the debt maturity should not exceed the estimated useful life of the asset acquired using the debt proceeds or thirty years, whichever is shorter.

The County may issue debt obligations structured to fund interest and/or principal payments during the construction period of the related project if circumstances indicate this is the most advantageous method of funding.

Letters of credit, bond insurance, or other vehicles which improve the credit quality of the underlying debt may be used when the net debt service is reduced by more than the costs of the enhancement.

The County will sell its debt utilizing the method of sale that is likely to achieve the lowest cost of borrowing. The County will consider refunding outstanding debt when the net present value savings of the new debt issuance when compared to the existing debt is at least 3%.

Investments

This investment policy applies to all financial assets held by or for the benefit of the Board of County Commissioners (the "Board") of Seminole County (the "County") by the Seminole County Clerk of the Circuit Court (Clerk) acting in the capacity as Clerk of the Circuit Court and Comptroller and the custodian of County funds. This policy does not include the financial assets held individually or under the control of any of the Constitutional Officers of Seminole County until such time that control of such funds pass to the County.

Investments of the County are subject to Chapter 218, Part IV, Florida Statutes. This policy is established pursuant to and shall conform to the provisions of Section 218.415, Florida Statutes. The proceeds of certain bond issues may be further limited or expanded by their respective bond resolutions or covenants and shall not be considered to be in conflict with this investment policy.

The County shall strive to achieve with each investment opportunity, the objectives, in order of priority:

- (1) Safety – The primary objective of the County's investment activities is the protection and preservation of the investment capital.
- (2) Liquidity – The County's investment strategy will provide sufficient liquidity to meet cash flow requirements by utilizing marketable securities with structured maturities and retaining sufficient balances in bank deposit accounts, investment pools or money market funds allowing for daily withdrawal of funds.
- (3) Investment Income – The County will strive to maximize the return on the portfolio, while first endeavoring to minimize risk to public funds.

In addition to the quarterly report submitted by the County Investment Advisor as required herein, the Clerk shall provide a monthly report to the Board, appropriate County management staff, and any other interested parties. The report shall include, but not be limited to, the following:

FISCAL POLICIES

Name of the Security
Original Cost of the Security
Current Market Value
Date of Purchase
Date of Maturity
Coupon Rate
Credit Rating
Yield to Maturity

Accrued Interest
Portfolio Diversification Ratios

Mortgage pass-through investments will be categorized by stated maturity, estimated maturity, or average life.

The Board shall be notified immediately upon any deviation from the currently approved investment policies.

The Board finds that the development of a sound financial strategy requires specialized knowledge and skills. Multiple circumstances must be considered when investing public funds, not the least of which include the state of the economy, investment laws, and potential market outcomes. Ensuring that decisions related to the investment of public funds are supported by the advice of professionals with the appropriate level of investment expertise and training is in the best interest of the public. As such, the Board shall utilize an external state and/or federally licensed investment advisor (hereinafter "County Investment Advisor") to provide recommendations and guidance regarding administration and management of this policy and underlying portfolio. All securities recommended for purchase by the County Investment Advisor must be in compliance with the constraints identified by this policy with respect to specific instruments, maturity, composition, credit, and diversification. It shall be the policy of the Board to rely upon the advice of the County Investment Advisor, as the qualified investment expert, when making investment decisions. The Clerk, as custodian of the County funds, shall implement the Board's investment decisions as soon as practicable.

The County Investment Advisor and the Clerk will meet quarterly. The County Investment Advisor

shall provide the County with quarterly reports on performance and compliance with the policy. The quarterly report shall contain the portfolio's weighted average yield compared to established benchmarks each quarter, with both a data table and corresponding graph presented to the Board. The benchmarks that shall be used are the average yield on the 6-month and 12-month Constant Maturity Treasury (CMT) indices during the prior quarter's reporting period. The benchmark is intended to serve as an indication of general market yield and to establish a clear frame of reference and understanding for the County's investment performance. It is not intended as a hurdle that the County must meet, as this practice may encourage undue risk during periods of rapidly rising interest rates.

The County Investment Advisor shall be selected in conjunction with the procurement of the County Financial Advisor services unless otherwise directed by the Board. In these services, the Board will consider past investment performance; fees; assets; under management; experience of the firm and the individuals managing portfolios of similar size and complexity, and investment restrictions. The County Investment Advisor will be evaluated annually by the County. The determination of retention will be based upon the investment performance, compliance with this policy, and State and Federal law.

The standard of prudence to be used by County shall be the "prudent person rule" which shall be applied in the context of managing the overall portfolio. Persons performing the investment functions acting in accordance with written policies and procedures, and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

The "prudent person rule" is herein understood to mean the following: Investment shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the

FISCAL POLICIES

probable safety of their capital as well as the probable income to be derived.

An Investment Advisor retained by the County shall be held to the “Prudent Expert” standard which states that a fiduciary shall manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

The Clerk, when implementing the Board’s investment decisions, shall purchase or sell investment securities at prevailing market rates except for investments such as Guaranteed Investment Contracts (GICs) or Flex Repurchase Agreements (Repos) involving bond proceeds for which the Board’s authorization and approval shall be separately provided in the bond sale and authorization documents. Authorized Investments shall consist of the following:

- (1) The Local Government Surplus Funds Trust Fund, “Florida Prime”, the State investment pool administrated by the State Board of Administration (SBA) or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01 of the Florida Statutes, and established in Section 218.405.
- (2) Money Market Funds – Securities and Exchange Commission (SEC) registered, AAA-rated money market funds offered by prospectus with permitted investments limited to government securities and repurchase agreements backed by government securities.
- (3) U. S. Treasuries – for which the direct obligations of, or the obligations the principal and interest, are unconditionally guaranteed by the United States Government. Such securities will include, but not be limited to, Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strip Coupons (Zeros).
- (4) Federal Agencies – bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by the United States

Government. Such agencies include but are not limited to, Private Export Funding Corporation (PEFCO), Small Business Administration (SBA), Housing and Urban Development (HUD), Federal Housing Administration, Federal Financing Bank, Governmental National Mortgage Association (“Ginnie Mae”), Tennessee Valley Authority (TVA), and the Department of Veteran Affairs (VA).

- (5) Federal Instrumentalities – bonds, debentures, and other evidence of indebtedness issued or guaranteed by the issuing entity itself. Issuers shall include, but are not limited to, the Federal Farm Credit Bank (FFCB), the Federal Home Loan Bank (FHLB), the Federal National Mortgage Association (Fannie Mae), and the Federal Home Loan Mortgage Cooperation (“Freddie Mac”).
- (6) Time deposits, savings accounts, and non-negotiable Certificates of Deposit issued by qualified banks or savings banks under the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes, and doing business and situated in the State.
- (7) Guaranteed Investment Contracts (GICs) and Repurchase Agreements (Repos) – Any investment in a GIC or Repo shall be done with Primary Dealers, as designated by the Federal Reserve Bank of New York, with a credit rating of A or better from S&P or Moody’s, or other financial institutions rated “AA” by S&P or “Aa” by Moody’s. Repurchase agreements shall include both overnight and term repurchase agreements to be priced daily, as well as flexible repurchase agreements (“flex repos”) which are authorized solely for the investment of bond proceeds. The maturities of the Guaranteed Investment Contracts and Flex Repos shall correspond to the County’s cash flow forecasts on the specific bond issue. Required collateral shall be maintained at a minimum of 102% of the outstanding balance of the contract or agreement along with accrued interest and shall be limited to securities authorized within this policy. Collateral shall be held with a third-party

FISCAL POLICIES

safekeeping agent and registered in the name of the County.

All GIC and Flex Repo Investments must be competitively bid and fully documented to the extent required by Federal regulations. The investment of bond proceeds into a GIC or Flex Repo must be approved by the Board prior to initiating the bid process.

- (8) Mortgage-backed securities (MBS) issued by Fannie Mae, Freddie Mac and Ginnie Mae: limited to pass-through pools and balloons. Private label pools, whole loans and Collateralized Mortgage Obligations (CMOs) are not permitted.
- (9) Commercial Paper with a stated maturity of two hundred seventy (270) days or fewer from the date of its issuance, rated not less than A-1 or P-1 or an equivalent rating by at least two (2) nationally recognized credit rating agencies; or one (1) nationally recognized credit rating agency and fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States.
- (10) Bonds, or other evidence of indebtedness of U.S. counties, incorporated cities, towns, or duly organized school districts which carry a minimum "AA-" rating by Standard and Poor's, "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency at the time of purchase.
- (11) Corporate bonds, debentures, and notes that are denominated in United States dollars. The debt must be rated at least "AA-" by Standard and Poor's, or "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency.

Any non-permitted investment currently held in the County's portfolio at the adoption of this policy may continue to be held to maturity or timely, subsequent sale.

Derivatives, as well as any Investment not specifically listed in this Section, are not eligible for purchase by the County.

The investment portfolio shall be structured in such a manner to match investment maturities with cash needs as they come due. Liquidity and maturity consideration are as follows:

- (1) Current operating funds will be matched with anticipated cash flow needs and will be kept in relatively short-term investments. These short-term investments will include the depository bank, money market funds, the State Board of Administration (SBA) Florida Prime pool, repurchase agreements, federal agencies and instrumentalities and U. S. Treasuries with maturities of one (1) year or less.

Bond proceeds and other restricted capital funds will be invested to match the projected cash flow needs in accordance with bond covenants, construction contracts and other capital plans. Maximum maturities may be exceeded when deemed beneficial and authorized by the Board.

The County's total portfolio may contain investments with stated maturities not exceed five (5) years, with the exception of mortgage-backed securities, while the weighted-average maturity of the overall portfolio shall be limited to three (3) years.

Revenue flows and anticipated cash inflows will be analyzed and considered in the investment decision. To optimize funds as well as insure sufficient liquidity the County will provide the Clerk and County Investment advisor with cash flow forecasts reflecting the amount needed to remain liquid to meet disbursement obligations. The cash flow forecasts will reflect an estimate of cash receipts and disbursements by quarter for a rolling two-year period, as well as identify core funds or those funds available for longer-term investing.

- (2) Maximum Maturity on Securities.

<u>Security</u>	<u>Maturity Limit</u>
State Board of Administration	N/A
Money Market Funds	N/A
U.S. Treasuries	5 years
Commercial Paper	270 days

FISCAL POLICIES

Municipal Obligations	5 years
Corporate Obligations	3 years
Federal Agencies and Federal Instrumentalities	5 years
Certificates of Deposit	1 year
Term Repurchase Agreements	30 days
Flex Repos and GICs	N/A
Mortgage Backed Securities	30 years

- (3) Portfolio Activity and Maturity Management. The investment philosophy of the County is to “buy and hold” but the maturity composition of the portfolio and the general economic conditions will be evaluated to determine if a replacement investment would be advantageous. Accounting losses may be incurred in this situation if an economic gain is achieved. The portfolio maturity may be shortened or extended dependent on interest rate projections or the portfolio quality may be improved by reducing the maturity or risk of a security.

Prudent investing necessitates that the portfolio be diversified as to instruments and dealers. The following maximum limits are guidelines established for diversification by investment type.

<u>Security Type</u>	<u>Portfolio Limitations</u>
State Board of Administration	30 percent
Total Investment Pools	40 percent
Money Market Funds	100 percent
U.S. Treasuries	100 percent
U.S. Treasury Strip Coupons (Zeros)	5 percent
Federal Agencies and Federal Instrumentalities	80 percent
Certificates of Deposit	20 percent
Term Repurchase Agreements	10 percent
Mortgage Backed Securities	30 percent
Commercial Paper	20 percent
Municipal Bonds	20 percent
Corporate Bonds	10 percent

NOTE: Allocation to any single issuer of Commercial Paper, Corporate or Municipal bonds shall be limited to 5 percent (5%) of the total portfolio at the time of purchase.

Leveraged investments or agreements are prohibited.

Bond proceeds shall be invested in accordance with the covenants in the governing resolution, indenture and related issuance documents. All GICs and Flex Repos comprised of bond proceeds shall be excluded from the portfolio composition limits in subsection (1), above, when calculating percentages to test portfolio issues.

Assets held shall be diversified to control the risk of loss resulting from the over concentration of assets in a specific maturity, issuer, instrument, dealer, or bank. Diversification strategies within established guidelines shall be reviewed and revised periodically by the County Investment Advisor, who shall make recommendations to the Board based on the finding of such reviews.

The County Investment Advisor and Clerk, as custodian of the County funds, and any investment officers designated by the Clerk to perform the investment functions in accordance with these written policies and procedures, are required to annually complete eight (8) hours of continuing education in subject courses of study related to investment practices and products.

It is the policy of the County to purchase securities only from those broker/dealers or financial institutions included on the C's approved list.

Financial institutions will be included on the approved list if they have been designated a Qualified Public Depository as determined by the State of Florida and State Statutes. A listing of the Qualified Public Depositories is available on a quarterly basis from the *Florida Administrative Weekly*.

In addition, the list may include primary government security dealers and regional brokers and dealers that qualify under the Securities & Exchange Commission Rule 15C3-1 (Uniform net capital rule) and are registered to do business in the state of Florida.

All approved broker/dealers or the County's Investment Advisor will acknowledge in writing that they have received a copy, read, and concur with the County's investment policy prior to engaging in any investment activity involving County funds.

FISCAL POLICIES

The County Investment Advisor shall present the approved list to the Board on an annual basis for information and disclosure purposes.

The Clerk will execute a third-party custodial and safekeeping agreement with the County's depository bank. All securities purchased and/or collateral obtained shall be properly designated as an asset of the County and held in safekeeping. No withdrawal of such securities, in whole or part, shall be made from safekeeping except as authorized by the Clerk. The third-party custodial safekeeping agreement shall include letters of authority from the Clerk; details as to responsibilities of each party with respect to notification of security purchases, sales delivery, repurchase agreements, wire transfers, safekeeping and transaction costs; and procedures in case of wire failure or other unforeseen mishaps, including the liability of each party.

The Clerk and the County Investment Advisor shall require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Master Repurchase Agreement.

The Clerk and the County Investment Advisor shall jointly determine the approximate maturity date(s) based on cash flow needs, market conditions and portfolio analysis and select one or more optimal types of investments for approval by the Board. A minimum of three (3) qualified banks and/or dealers will be contacted and asked to provide bids to the Clerk.

- (1) Bids will be held in confidence until the best bid is determined and awarded.
- (2) Documentation will be retained for all bids, with winning bid clearly identified.
- (3) If the maturing investment is a certificate of deposit, and the depository institution has performed to the satisfaction of the County, that depository institution shall be asked to submit a competitive bid, and that bid shall be equal to or greater than competing bids in order to retain funds.

- (4) If the highest bid is not selected, the reasons for that decision will be clearly documented on the bid forms.
- (5) In the event that a broker/dealer or financial institution initiates and proposes a security swap that provides a financial advantage to the County, the Clerk may bypass obtaining bids from competing dealers provided that the Clerk can verify fair market value was obtained.
- (6) In certain circumstances, when the County Investment Advisor believes an investment security with exceptional value in the market will not be available for the time it would take to receive additional bids, it may be purchased without obtaining the required three bids, *provided that fair market value can be established*. Fair market value may be established by showing a similar security that is being offered in the market at the same time.

The Clerk shall exercise and monitor a set of internal controls to be conducted through the County Finance Director. Said controls are designed to protect the County's fund and ensure the proper accounting and reporting of investment transactions. Written procedures shall be maintained. Such controls shall consist for the following:

- (1) All securities purchased or sold will be transferred only under the "delivery versus payment" (DVP) method to ensure that the funds or securities are not released until all criteria related to the specific transaction have been met.
- (2) The Clerk is authorized to accept on behalf of the County, trust receipts or confirmations as evidence of the actual delivery of the obligation or security in return for the payment of the investment.
- (3) Trust receipts or confirmations shall fully describe the various securities held. The receipt or confirmation shall state that the investment is held in the County's name.

FISCAL POLICIES

- (4) Telephone or wire transfer transaction will be confirmed by subsequent written documentation.
- (5) There will be adequate separation of duties with a clear delegation of authority among investment personnel.
- (6) Custodial safekeeping will be properly utilized.
- (7) Operational reviews, performance evaluations and interim and annual reporting shall be completed by the Clerk.
- (8) The Clerk will not take physical possession of any security or investment.
- (9) There shall be specific limitations regarding securities losses and remedial action shall be taken as soon as possible.
- (10) A wire transfer agreement with the custodial bank outlining the various controls and security provisions for making and receiving wire transfers will be established.
- (11) Collusion is Prohibited.
- (12) Written dealer confirmation and monthly and/or quarterly custodial account statements will be maintained.
- (13) All daily investment activity will be coordinated and reviewed by the Assistant Finance Director and the Finance Director. Investment activity must be approved by the Clerk, Chief Deputy Clerk or Finance Director.
- (14) The following positions are designated as having the authority to initiate all investment activities directed by the Board, and shall be considered investment officers for the purposes of this policy:
 - (a) Clerk of the Circuit Court
 - (b) Finance Director
 - (c) Assistant Finance Director
 - (d) Revenue Supervisor
 - (e) All other designees at the discretion of the Clerk
- (15) Periodic training and educational opportunities in investment and related subjects will be provided and made available to appropriate investment personnel.
- (16) Additional internal controls may be established by the Clerk.

Changes to Financial Policies

The Resource Management Department continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners during a regularly scheduled meeting for discussion and action. If any changes to the policies are approved by the Board of County Commissioners, the updated policies will be included in the County's Administrative Code (Section 22.5) which can be viewed online.



LONG TERM FINANCIAL PLANNING

In order to continue to meet the needs of the citizens of Seminole County, the Board of County Commissioners has implemented a variety of financial strategies to better position itself fiscally for managing future economic trends and revenue growth fluctuations. Long-term financial planning is used to promote fiscal sustainability by focusing on strategies that emphasize the structural balancing of revenues and expenditures with minimal reliance on reserves.

This process has enabled Seminole County to maintain a sound financial position despite the challenges of our economy and the cost of unfunded mandates forced on local governments. Currently, major countywide revenues and strategic spending has eliminated the budget deficits created by the economic

recession and has enabled the rebuilding of our reserves for future fiscal challenges that may impact quality of life services provided to our community.



Five Year Forecast

One financial strategy is the utilization of a Five-Year Forecast when evaluating proposed financial changes for the County. The County has created a base-line Five Year Forecast which demonstrates the financial results of current revenues and expenditures over time, assuming no significant changes are made. This forecast includes conservative estimates of the expected changes in revenues and expenditures over the next five years.

When a change is proposed that would affect the County's financial status, the Five-Year Forecast is updated with the proposed changes. The resulting forecast is compared to the baseline forecast to determine if the proposals create a more or less sustainable outlook for the County.

If the Five-Year Forecast indicates a deteriorating financial position for the County, various results can be formulated through reducing expenditures, utilizing reserves, augmenting revenue sources, or a combination of these

strategies. On the other hand, if the Five-Year Forecast indicates an improving financial position; increasing reserves, added expenditures, or reducing revenue sources can be examined. It is anticipated that, through the utilization of various financial strategies, the County's revenues and expenditures should remain relatively balanced.

Changes in Revenues

The outlook for some of our major countywide revenue sources was impacted by the economic shutdown. Sales Taxes, Gas Taxes, Park Fees, and Tourism Taxes saw the largest reductions. While the FY 2020/21 budget estimates were lowered as a reaction to the shutdown, there is optimism looking forward. We will remain conservative due to the potential of future shutdowns, but we are including 1-2% growth assumptions for most of our major revenues. Based on projections from the Property Appraiser, Ad Valorem revenues are forecasted to grow by 3% per year.

The Seminole County Fire District Fund had been operating at a structural deficit for 10 years and was facing a \$5.8M deficit for FY 2017/18, which would have brought Fire Fund reserves under \$10M by the end of FY 2018/19. In response to the deficit, the Board of County Commissioners approved a 0.4350 increase to the Fire District MSTU millage rate, bringing the Fire millage to 2.7649. This generated an additional \$9.2M (excluding property value growth) to the FY 2017/18 revenues and has stabilized the Fund in FY 2018/19 and beyond. These additional revenues are necessary to fund the construction, staffing, and equipment for new fire stations, which will maintain public safety service levels in our growing communities.

County charges for services are reviewed annually by Departments during the annual budget process and recommended changes in fees are considered at that time.

Revenues are broadly divided into several categories, including taxes, fees, and grants. There are various options available to adjust revenues in each of these categories, below are a few examples.

LONG TERM FINANCIAL PLANNING

Taxes

Florida laws regulate the manner and amount that local governments can raise annual millage rates. The BCC is authorized by law to levy a property tax rate up to 10 mills Countywide and 10 mills in the unincorporated area however annual increases are limited by maximum millage rates based on the annual change in Florida personnel income and prior year tax levies. The Seminole County BCC historically refrains from increasing millage rates and because the County adopted property tax rates below the rolledback rates for several years during the recession as real estate values declined, property tax laws restricting annual rate increases have not limited the County's ability to raise needed revenues. Growth in ad valorem revenue is generally attributed to new construction and increases in existing taxable property values.

For FY 2020/21 Countywide property values grew by 6.65%. General County Millage (4.8751) and Unincorporated Road MSTU (0.1107 mills), and Fire MSTU millage (2.7649) remained unchanged for a total BCC Millage of 7.7507. This resulted in increases of \$11.4M to the General Fund, \$126K to the Transportation Trust (Roads) Fund, and \$4.5M to the Fire Funds. The Board is additionally authorized to levy up to 5.1249 mills Countywide for a maximum rate of 10 mills.

On May 20, 2014, Seminole County voters approved a ten-year penny sales tax to fund capital improvements for transportation, public education facilities and other infrastructure uses authorized by law. Collection of the infrastructure sales tax began on January 1, 2015 and is shared between the County, School Board and municipalities. This is the third penny sales tax passed by Seminole County voters since 1991.

Fees

The BCC has the statutory authority to impose fees on a variety of governmental services. Fees for parks and recreation, water and sewer, solid waste, building permits, etc., are reasonably based on the cost of service for the benefit received. The Budget for FY 2020/21 included a 3% increase in solid waste rates.

Grants

Other governmental entities, such as the State of Florida and the Federal Government, offer grants to local governments in order to either offset costs of the local government or to provide additional services to the citizens of the local jurisdiction. Grant opportunities are evaluated to determine if the overall cost of the program to Seminole County (including administrative costs) will be lower than the benefits received by the net benefits to the citizens. Seminole County will actively seek out these grant opportunities whose costs are lower than the benefits. However, if it is determined that the overall cost will be higher than anticipated benefits, then the County will not actively seek those grant opportunities.

Grants are generally not awarded on schedule with the County's fiscal year. As such, most grants are generally not included in the Adopted Budget. Instead, grant opportunities are brought to the BOCC during regularly scheduled public meetings for approval throughout the year.

Changes in Expenditures

The most successful financial strategies can often be found by examining expenditures. Expenditures can be adjusted by either changing the level of services provided (effectiveness) or by adjusting the productivity of the County (efficiency).

The level of services provided can also be affected by the economic climate and the varying demands of the citizens of Seminole County. It is the responsibility of the BOCC to establish appropriate service levels and expenditure priorities. County Staff continuously seeks methods of increasing productivity in order to provide services in the most efficient manner possible.

Personnel Services

The County has acquired a portfolio of various technology solutions over the past few years. As those technologies are adopted by County staff, it is anticipated that increased efficiencies may result in future workforce reductions if the costs of maintaining these technological solutions is less than current personnel costs.

LONG TERM FINANCIAL PLANNING

The costs of health care benefits provided by the County to its employees are climbing (as they are for most employers). While the total effect of the Patient Protection and Affordable Care Act is difficult to measure at this time, the County continues to look for ways to reduce the costs of Employee Health Care Benefits. In conjunction with its Health Care Provider, the County is continuing to encourage participation in its Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.

Renewal and Replacement Funds

The County established renewal and replacement funding for Facilities, Fleet, and for Information Technology (IT) Equipment. Previously, the funding requirements for maintaining the County's Fleet and IT Equipment and County Owned Buildings would vary significantly from year to year. Funding was only provided on an as needed and emergency basis. This made it difficult to plan for the long-term maintenance of County assets.

By creating a mechanism for the steady funding of these programs, the County is better able to forecast its long-term needs. These funds will also be utilized in a way that allows the County to proactively maintain County Facilities, which will lower the overall costs of sustaining these assets.

Funding for the Facilities, Fleet, and Technology Replacement Programs is primarily provided through the General Fund, Transportation Trust, Water & Sewer, and Solid Waste Fund. Program costs are projected over a 5-year period. This advanced funding provides a consistent and sustainable level of reserves for the on-going costs to maintain County assets

Utilization and Maintenance of Debt

The County continues to maintain a very high debt rating, as determined by independent rating agencies. Based on our most recent bond issue, Standard and Poor's rating is "AA+" for Seminole County and views the outlook of this rating as stable; and Moody's rating is Aa2. This has allowed the County to reduce the costs of existing debt and to fund certain capital acquisitions through inexpensive debt financing.

As interest rates have fallen in the economic environment, the County has been able to refinance existing debt at lower interest rates, which provides immediate savings to the tax payers. It is considered an axiom of governmental finance that the use of debt be limited to the acquisition, development, and refurbishment of assets which provide benefits to future periods, and that the term of the debt shall not exceed the useful life of the newly acquired asset or improvements.

Consolidation of Services

The County has engaged in discussions with the seven cities located within the County to identify possible cost reductions/ productivity increases through the consolidation of services. Seminole County operates a single 911 call center, shared with all of the cities in the County. This has allowed for the removal of duplicated services. Three of the seven cities have consolidated their Fire Departments with the County, also resulting in an overall cost savings. County staff is continuing to seek additional consolidation opportunities in order to provide more efficient services to all citizens.

Changes in the Levels of Reserves

The County built up its Reserves during the time of revenue growth prior to the beginning of the economic downturn. The FY 2020/21 General Fund budget is balanced utilizing \$4.0M from reserves. Significant base budget reductions were made, and projects were deferred to bring the deficit down to this level. Based on current trends, there is a possibility that revenues will come in better than the budget, which will reduce this budgeted use of reserves.

General Fund reserves budgeted for FY 2020/21 are 19% of current revenues, a level that provides over two months of operating support for economic stabilization and emergency /disaster related events as well as assist the county in maintaining a AA+ credit rating.

By utilizing these financial strategies, as well as others as they are determined, the County will position itself for long term fiscal sustainability and resiliency.

LONG TERM FINANCIAL PLANNING

Five-Year Forecast/General Fund

A summary of the Fiscal Year 2020/21 through 2025/26 Five-Year Forecast for the General Fund is presented below.

	FY21 BUDGET	FY22 PROJECTED	FY23 PROJECTED	FY24 PROJECTED	FY25 PROJECTED	FY26 PROJECTED
TOTAL REVENUES	240.6	252.9	259.6	266.5	273.5	280.9
TOTAL EXPENDITURES	244.6	254.4	260.5	269.3	275.3	282.0
STRUCTURAL BALANCE	-4.0	-1.5	-0.9	-2.8	-1.8	-1.1
RESERVES	56.2	56.4	55.5	52.7	50.9	49.8
RESERVE %	23%	22%	21%	20%	19%	18%

AMOUNTS IN MILLIONS

Forecast Assumptions:

Revenues

- Ad Valorem Taxes – Countywide Millage 4.8751
- Taxable Property Values increasing at 5% in FY21; and 3% thereafter
- State Shared Sales Taxes increasing at 2%
- Public Service Tax increasing at 2%
- Communication Service Tax flat at 0% growth

Expenditures

- Personnel Services growth of 3%
- Operating expenditures increasing 1% annually
- LYNX 4% annual increase
- Economic Development \$1.8M in FY21, 1.5M thereafter
- Facilities Planned Work Transfer \$1M per year
- Fleet Renewal Transfer \$1.5M until FY23; \$500K per year thereafter

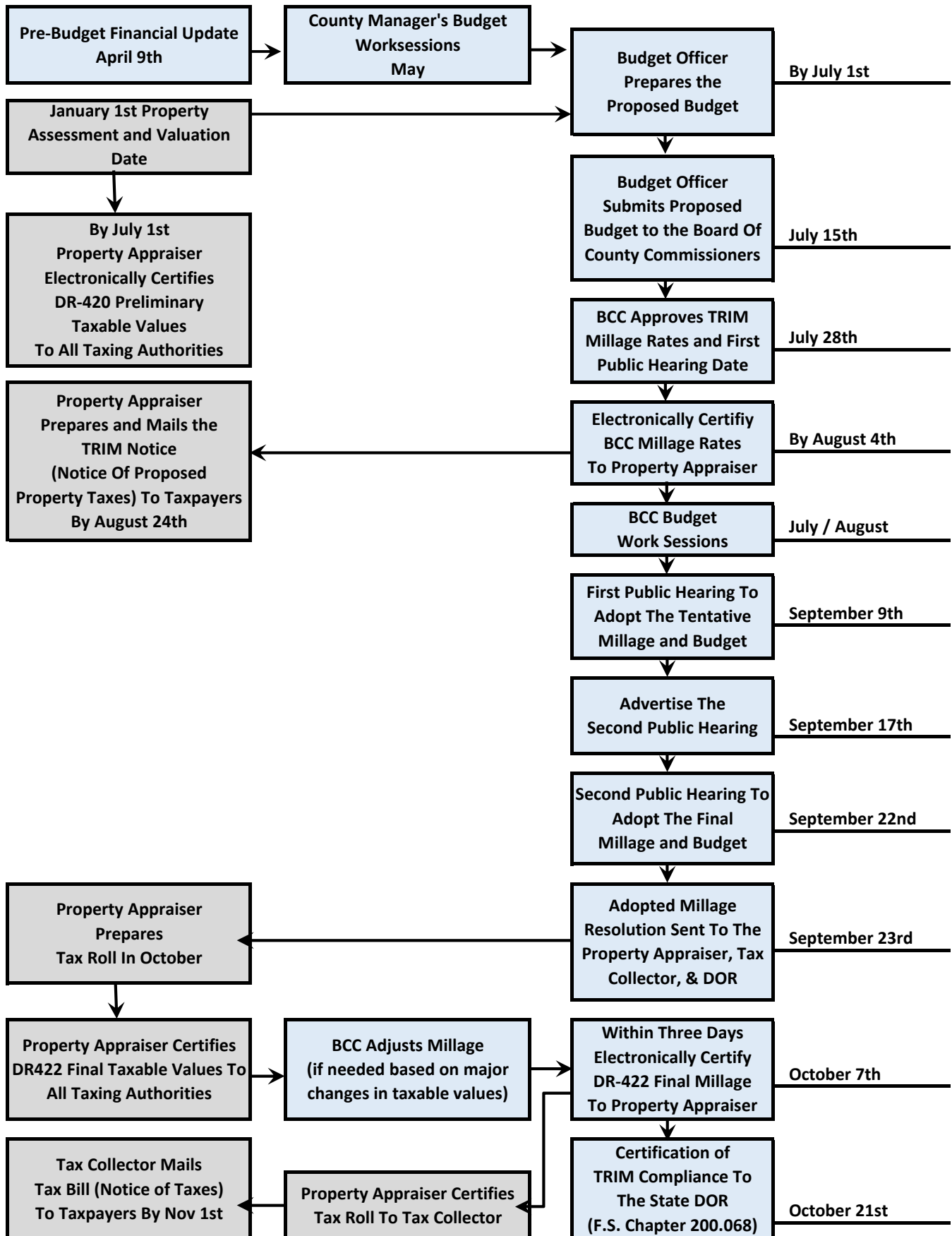
SHORT TERM INITIATIVES FOR FY 2020/21

- Provide consistent level of services to citizens within the constraints of available resources and future fiscal sustainability.
- Administer the CARES Relief program and assist local Emergency Management, Public Safety, and Community Service Programs in the response to the Covid-19 pandemic.
- Regain structural balance in the General Fund to minimize use of reserves only for one-time capital needs. Avoid relying on reserves to balance base operations.
- Prepare the County for future changes to the economic environment as a result of the Covid-19 Pandemic.
- Ensure that essential County Services can be maintained in event of potential revenue losses, including Property Taxes, Sales Taxes, and Gas Taxes.
- Increase Water and Wastewater rates 3% in order to adequately fund operating and \$16.2 in new capital infrastructure and equipment costs for FY 2020/21.
- Continue to improve analysis and reporting capabilities of the County's budget software program to integrate with the current financial system for efficiency savings and future process improvements.
- Continue \$50K Tuition Reimbursement program for Educational Incentives to encourage professional development, which will lead to better service to our citizens.
- Control Countywide overtime through the use of proper scheduling and Comp Time.
- Continue Economic Development initiatives in the amount of \$1.6M for FY 2020/21 to promote business growth in Seminole County.
- Maximize utilization of County Park Facilities, such as the Sports Complex, Soldiers Creek Park, and Sanlando Park. Countywide Leisure Service facilities are expected to generate over \$2M in Revenue within Seminole County.
- Continue construction projects associated with the voter-approved One Cent Local Government Infrastructure Sales Tax program. \$67.8 of new projects budgeted in FY 2020/21.
- Reduce the County's homeless population by providing \$466K in general funds for services managed by our Community Services Department.
- Continue to construct, staff, and equip new Fire Stations to meet the County's growing need for services.
- Continue to review and develop plans to create operational efficiencies for County court facilities, public facing locations, and other workspaces.

LONG TERM GOALS & OBJECTIVES FOR FY 2020/21

- Seminole County's voter approved One Cent Infrastructure Sales Tax, will provide Seminole County with estimated revenues of \$351 million over a ten-year period to address transportation needs.
- Maintain adequate General Fund balances, while funding base operations and capital replacement.
- Maintain the current level of services provided to our citizens.
- Development of a more holistic approach to structural balancing with the BCC and Constitutional Officers.
- In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.
- Continue discussions with the seven cities located within the County for possible cost reductions/productivity increases through a consolidation of services. Three of the cities have consolidated their Fire Departments with the County.
- Develop / Integrate County software systems that allow management to better measure and evaluate new SMART goals and objectives.
- Bring all County Fleet into good repair through a 5-year level funding plan that will result in no vehicles being past end of life recommendations (12 years light duty, 15 years heavy duty).
- Review and update impact fees to an appropriate level to fund new growth needs.

FY 2020/21 BUDGET CALENDAR



Note: DR 420 - Preliminary Certification of Taxable Values
 DR 422 - Final Certification of Taxable Values (prior to extending tax roll)

BUDGET PROCESS

Overview

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal resiliency and sustainability. Departmental goals were formulated throughout the budget development process, while documentation of the departmental goals, objectives, and performance measures occurred near its conclusion.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

In order to achieve a more cost-effective service delivery, budgets were developed based on current program service levels, an examination of the previous year expenditures, and an assessment of operation options. This year's budget process included reductions in revenue and operational budgets due to the ongoing Covid-19 Pandemic.

This approach requires a tight linkage with the budget process, which is used to gather and evaluate new service requests. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priority to higher priority programs, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The County's fiscal year is October 1st through September 30th each year. The annual budget process for Seminole County is approximately nine months starting in December and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus.

Budgetary Basis / Assumptions

The guiding principles of the budget development process are as follows:

- ✓ No new taxes or increases to tax rates.
- ✓ Continued rightsizing of workforce, primarily through natural attrition.
- ✓ Continue reduction of operating costs where possible.
- ✓ Utilization of reserves in a responsible manner.

The revenue budget was prepared based on trend analysis, legislative actions and available economic data. This year, revenue forecasts were significantly impacted due to the ongoing Covid-19 pandemic. Major revenues were identified and appropriate adjustments were made for collections in FY21. Seminole County decreased the Countywide based millage in FY

2010/11 from 4.900 to 4.8751 and has adopted the same level through FY 2019/20. Although Florida Statutes 200.185 and 200.065, limits the annual increase in property taxes levied by local governments by a "maximum millage" rate, the Seminole County BCC has not been impacted by this law since the implementation of Property Tax Reform in FY 2007/08. The maximum millage rate is based on prior year property taxes levied, changes in taxable values and the annual growth in Florida personnel income. Because taxable property values declined and ad valorem taxes levied by the BCC from FY 2007/08 through FY 2012/13 were below the aggregate rolled-back rates, the maximum millage rate imposed by Florida law has exceeded Seminole County's adopted millage rates each year.

The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year.

BUDGET PROCESS

Due to the Covid-19 pandemic, operating expenses were evaluated and operational and capital reductions were made. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

We ensure Transparency in the Budget Process by:

- ✓ Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.
- ✓ Providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described above.
- ✓ Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments and information about the County budget.

Funding Requirements for Programs/Services:

- ✓ Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- ✓ Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- ✓ Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The FY 2020/21 revenue and expenditure budget assumptions are as follows:

Revenues:

- ✓ The Countywide General Fund millage is unchanged from the prior year property tax rate of 4.8751 mills. Countywide property values increased by 6.65%.
- ✓ The County Municipal Fire/Rescue MSTU millage remains unchanged at 2.7649 mills.

Fire MSTU property values increased by 6.40%.

- ✓ Unincorporated Road MSTU millage rates remain unchanged at 0.1107 mills. Roads MSTU property values increased by 6.38%.
- ✓ Ad valorem revenue estimates are budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- ✓ Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were projected based on current economic trends, historical receipts, legislative actions and state estimates. These revenues were impacted by Covid-19 pandemic in FY 20 and remain in flux as the pandemic continues.
- ✓ Interest income projections remain flat with an expected rate of return on investments of 0.5% for FY 2020/21.
- ✓ Due to the ongoing Covid-19 pandemic, Water and sewer rates were not increased this year. Solid Waste rates were increased by our Board in August 2020 by 3% to support debt funding requirements and to protect our existing debt and credit ratings.

Expenditures:

FY 2020/21 direction was given from the County Manager's Office to develop base budgets consistent with current service levels as well as based on economic data related to the Covid-19 pandemic. Requests for additional resources deemed critical were reviewed on an individual basis.

Personnel Services:

- ✓ Budgeted compensation is at 100% of actual pay rates with no cost of living adjustment.
- ✓ 27 vacant positions were unfunded at a savings of \$1.5M countywide to offset potential revenue reductions due to Covid-19
- ✓ Based upon a fund by fund analysis of actual prior year lapsed personnel service amounts, budgeted General Fund personnel services expenditures included a 5% lapse to account for position vacancies.
- ✓ Retirement rates were budgeted as established by state legislature effective July

BUDGET PROCESS

1, 2020. The rates are as follows 10.00% for Regular Class, 24.45% for Special Risk, 27.29% for Senior Management, 49.18% for Elected Officials, and 16.98% for DROP.

- ✓ The employer's portion of the Federal Insurance Contributions Act (FICA) taxes, which fund Social Security and Medicare, are budgeted on a per employee basis. The Social Security portion of the tax is 6.2%, and the Medicare portion of the tax is 1.45%, for a total of 7.65% of an employee's budgeted salary.
- ✓ Health benefits are self-insured by the County. Rates are established annually based on the experience of the program, projected claims and available fund balance in the Health Insurance Fund.
- ✓ Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide.

Operating Expenses:

- ✓ Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, the impact of Covid-19 pandemic on available revenues, and an assessment of operational options.
- ✓ Departments were requested to maintain service levels without increasing operating budgets. Additional requests for resources deemed critical to operations were also considered.
- ✓ Other cost saving measures were taken including deferring non-critical fleet, facility and technology requests.

Internal Service Charges & Cost Allocations:

- ✓ Direct/indirect cost allocations assist in identifying the full cost of programs/services

provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.

- ✓ Internal service needs of county departments, such as facilities maintenance, fleet maintenance, telephones, postage, printing and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.
- ✓ Operating and Labor costs for capital project delivery are generally charged to capital funding sources.
- ✓ The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

Property Liability Insurance:

- ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

Capital Equipment:

- ✓ Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

Capital Improvements:

- ✓ Capital projects are initially proposed and reviewed yearly as part of the Five-Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five-Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2020/21 is included in the Adopted Budget.

BUDGET PROCESS

Carryforward:

- ✓ Project and grant carryforward will be brought to the Board of County Commissioners in December and January. This carryforward will be comprised of the following:
 - Unspent funds from FY 2019/20 for incomplete projects, both capital and operating, and grants.
 - Certain unspent and unexpired grant funding.
 - Funding for budgeted equipment which was not delivered by September 30, 2020.
- ✓ A final adjustment to grant budgets for FY 2020/21 will take place based upon the results of the FY 2019/20 audit.

Constitutional Officers Budgets:

- ✓ Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

Reserves:

- ✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level (20% of expenditures for General Fund for credit rating maintenance) while providing services at a reasonable cost.

Monitoring the Budget

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures to ensure they are in

accordance with the approved budget and work plan.

- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

Amending the Budget

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
 - The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund do not change.
- ✓ Appropriations from the reserve for contingencies may be made to increase the

BUDGET PROCESS

appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.

- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to

grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.

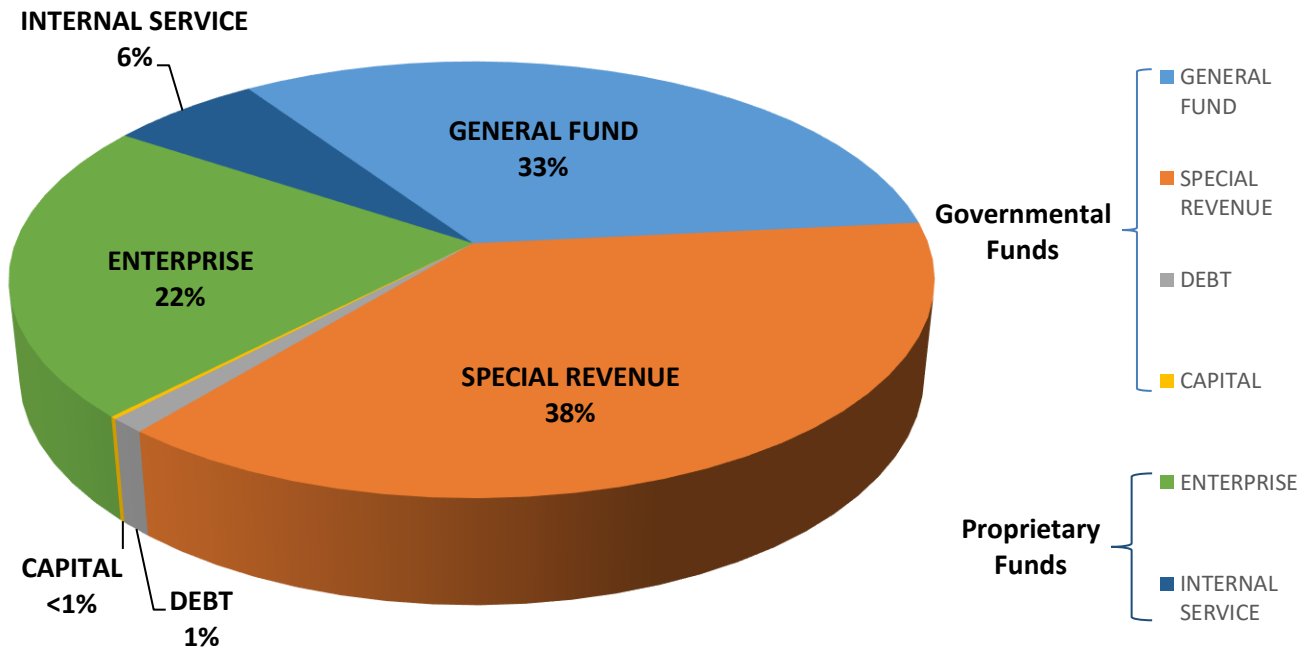
See the Fiscal Planning / Fiscal Policies section for additional information regarding the County's budget amendment process.

BUDGET SUMMARY BY FUND / FUNCTION

	GENERAL FUNDS	TRANSPORTATION FUNDS	FIRE DISTRICT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
BUDGETED REVENUES									
310 TAXES									
311 AD VALOREM	178,664,000	2,029,000	72,200,000	-	-	-	-	-	252,893,000
312 LOCAL OPTION USE & FUEL TA	-	7,800,000	-	-	-	-	-	-	7,800,000
313 LOC GAS TX (9TH CENT MASS)	-	2,000,000	-	-	-	-	-	-	2,000,000
315 COMMUNICATIONS SERVICE TAX	-	-	-	3,350,000	-	-	-	-	3,350,000
316 LOCAL BUSINESS TAX	-	41,500,000	-	-	-	-	-	-	41,500,000
317 UTILITY TAX	7,175,300	-	-	-	-	-	-	-	7,175,300
318 COMMUNICATION SERVICE TAX	5,200,000	-	-	-	-	-	-	-	5,200,000
319 LOCAL BUSINESS TAX	375,000	-	-	-	-	-	-	-	375,000
310 TAXES	191,414,300	53,329,000	72,200,000	3,350,000	-	-	-	-	320,293,300
320 PERMITS FEES & SPECIAL ASM	106,000	2,675,000	230,000	22,844,505	-	-	-	-	25,855,505
330 INTERGOVERNMENTAL REVENUE	34,481,000	4,975,000	135,000	68,577,410	-	-	-	-	108,168,410
340 CHARGES FOR SERVICES	10,058,600	1,505,204	7,535,001	2,516,605	-	-	76,738,600	32,434,235	130,788,245
350 JUDGEMENTS FINES & FORFEIT	861,500	-	-	-	-	-	-	-	861,500
360 MISCELLANEOUS REVENUES	3,093,550	765,000	358,000	345,435	-	-	4,120,121	720,000	9,402,106
CURRENT REVENUES	240,014,950	63,249,204	80,458,001	97,633,955	-	-	80,858,721	33,154,235	595,369,066
381 INTERFUND TRANSFER IN	4,748,785	9,686,362	-	387,324	9,907,085	-	15,791,193	-	40,520,749
386 CONSTITUTIONAL EXCESS FEES	1,004,000	-	60,000	10,000	-	-	-	-	1,074,000
399 FUND BALANCE	51,414,500	49,390,000	18,700,000	19,720,175	-	1,707,000	103,488,480	22,900,000	267,320,155
TOTAL	297,182,235	122,325,566	99,218,001	117,751,454	9,907,085	1,707,000	200,138,394	56,054,235	904,283,970
APPROPRIATED EXPENDITURES									
51 GENERAL GOVERNMENT	36,516,857	-	-	5,704,587	-	-	-	35,041,051	77,262,495
52 PUBLIC SAFETY	148,433,448	-	80,713,215	64,765,482	5,037,347	-	-	-	298,949,492
53 PHYSICAL ENVIRONMENT	2,384,565	2,509,209	-	21,828,879	-	-	85,602,188	-	112,324,841
54 TRANSPORTATION	-	95,057,503	-	7,000	-	-	-	-	95,064,503
55 ECONOMIC ENVIRONMENT	4,956,202	-	-	2,492,171	-	-	-	-	7,448,373
56 HUMAN SERVICES	11,744,283	-	-	3,630,581	-	-	-	-	15,374,864
57 CULTURE/RECREATION	20,048,459	456,094	-	266,662	1,637,800	55,084	-	-	22,464,099
60 COURT ADMINISTRATION	3,646,880	-	-	1,621,359	3,231,938	-	-	-	8,500,177
CURRENT EXPENDITURES	227,730,693	98,022,806	80,713,215	100,316,722	9,907,085	55,084	85,602,188	35,041,051	637,388,844
58 TRANSFERS	22,711,993	-	365,913	1,908,633	-	-	15,520,360	-	40,506,899
59 RESERVES	46,739,549	24,302,760	18,138,873	15,526,099	-	1,651,916	99,015,846	21,013,184	226,388,227
TOTAL	297,182,235	122,325,566	99,218,001	117,751,454	9,907,085	1,707,000	200,138,394	56,054,235	904,283,970

FUND STRUCTURE OVERVIEW

PERCENT OF GOVERNMENTAL & PROPRIETARY FUND APPROPRIATIONS



Overview

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, “funds” are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

Governmental Funds: Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a “**modified accrual**” basis or **current financial resources basis**.

Governmental Funds include the following fund types:

- The General Fund** accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund. Includes agency funds which are used to account for assets held by the County in a trustee capacity.
- Special Revenue Funds** account for resources received from special sources which are dedicated or restricted specific uses.
- Debt Service Funds** account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.
- Capital Projects Funds** account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.

FUND STRUCTURE OVERVIEW

Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a **“full accrual” basis**.

Proprietary Funds include the following two fund types:

- a. **Enterprise Funds** account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. **Internal Service Funds** account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers’ compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

Basis of Accounting: Generally Accepted Accounting Principles (“GAAP”) requires that local governments, such as Seminole County, base their financial statements on two different bases of accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on **total** economic resources. In modified accrual accounting, the focus of measurement is on **current** economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally, commercial or “for profit” entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting used in financial reporting between governmental and proprietary funds, **budgeting is generally based upon modified accrual principles**. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), and other non-cash related transactions are generally not included in the Budget. By excluding most non-cash related transactions which generally relate to transactions reported in different fiscal periods, the budget can be used as a current control and policy mechanism. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

Funds in Each Group

The following funds are included in the proposed FY 2020/21 budget. Other funding for additional funds may be added during FY 2020/21 either as a carryforward of available funds from FY 2019/20 or through action of the Board of County Commissioners.

GOVERNMENTAL FUNDS

GENERAL FUNDS:

General Fund – 00100

Account for all financial resources except those required to be accounted for in another fund.

FUND STRUCTURE OVERVIEW

Donations Funds – 00103 & 603XX

Account for receipt and disbursement of contributions from the general public for a specific purpose.

Facilities Maintenance Fund – 00108

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

Fleet Replacement Fund – 00109

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

Technology Replacement Fund – 00111

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

BCC Projects Fund – 00112

Account for the receipt and disbursement of funds for General Fund supported capital projects.

Stormwater Fund – 13000

Account for the receipt and disbursement of funds designated to implement various water quality initiatives.

Economic Development Fund – 13100

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

SPECIAL REVENUE FUNDS:

Police Education Fund – 00101

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

Boating Improvement Fund – 00104

Account for receipt and disbursement of registration fees from recreational vessels to improve County waterways.

County Grant Funds – 00110, 118XX, 119XX & 120XX

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

County Transportation Trust Fund – 101XX

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included sub-funds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

Building Program Fund - 10400

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

FUND STRUCTURE OVERVIEW

Tourist Development Funds – 110XX

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

Fire District Funds – 1120X

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county, Winter Springs, Altamonte Springs, and Casselberry. Primary funding is ad valorem property taxes.

Renewal and Replacement – Fire Protection – 11201

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock funded through transfers from the Fire Protection Fund.

Court Support Technology Fund – 11400

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

Infrastructure Sales Tax Fund – 115XX

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991, 2001, and 2014 for a period of ten years. Proceeds are used to fund transportation capital improvements.

Arbor Violation Trust Fund – 12200

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

Alcohol Drug Abuse Fund – 12300

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

Teen Court Fund – 12302

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

Enhanced 911 Fund - 12500

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

Transportation Impact Fee Funds – 126XX

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact Fee Ordinance. Use of funds is restricted to capital facilities that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee and South Central Impact Fee.

Development Impact Fee Funds – 128XX

Account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into these funds. The revenues generated are to be used for capital improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee, and Library Impact Fee.

FUND STRUCTURE OVERVIEW

17-92 Redevelopment Fund – 13300

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

MSBU Street Lighting Fund – 15000

Account for the consolidated non-ad valorem assessment district created to provide for the funding and management of street lighting public services provided within participating communities throughout the unincorporated areas of the County. New MSBU's may be established by ordinance amendment pursuant to a petition by a proper percentage of property owners in the district. Assessments are allocated on an equitable basis and collected by the Tax Collector.

MSBU Residential Solid Waste Fund – 15100

Account for the residential solid waste management non-ad valorem assessment district created to provide for the funding and management of the residential solid waste public services provided within residential communities throughout the unincorporated area of the county. Assessments are allocated on a per dwelling basis and collected by the Tax Collector.

MSBU Program Fund – 16000

Account for the management of the MSBU Program that provides project and financial management on behalf of all non-ad valorem assessment district types from conceptual consideration to service implementation and in many situations, long term management. Includes revenue management for capital improvement non-ad valorem assessments.

Municipal Services Benefit Units Funds – 160XX

Account for various non ad-valorem assessment districts created to provide the funding and management of various public services within unincorporated Seminole County. Aquatic weed control is the most common public service associated with these accounts. Assessments are allocated on an equitable basis and collected by the Tax Collector.

DEBT SERVICE FUNDS:

General Revenue Debt, 2012 – 21200

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of general (non-ad valorem) revenues.

General Revenue Debt, 2014- Sports Complex/Soldier's Creek – 21235

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued for the construction and equipping of a Sports Complex and to provide funding for capital improvements to Soldier's Creek Park. Bond issue is payable through a pledge of general (non-ad valorem) revenues.

County Shared Revenue Debt– 21300

The \$22,000,000 Capital Revenue Improvement Revenue Bonds, Series 2012, were issued to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild projects. Funding for repayment of these bonds is provided by County Shared Revenues.

Sales Tax Revenue Bonds 2001 – 22500

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds,

FUND STRUCTURE OVERVIEW

Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

CAPITAL FUNDS:

Capital Improvement Revenue Bonds, Series 2012 (P25 System) – 30600

Account for proceeds of County 2012 shared revenue bonds to upgrade the Public Safety Communications P25 Radio System and rebuild Communications Towers.

Sports Complex/Soldier's Creek Project Fund – 30700

Account for proceeds of County 2014 general revenue bonds to construct a Sports Complex and provide capital improvements to Soldier's Creek Park.

Natural Lands/Trails Capital Project Fund – 32100

Account for proceeds of general obligation bonds to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

Courthouse Projects Fund – 32200

Account for proceeds of Sales Tax Revenue Bonds for courthouse construction/capital improvements.

PROPRIETARY FUNDS

ENTERPRISE FUNDS:

Water and Sewer Funds – 401XX

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

Solid Waste Funds – 402XX

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service.

INTERNAL SERVICE FUNDS:

Property/Liability Insurance Fund – 50100

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

Worker's Compensation Fund – 50200

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

Health Insurance Fund – 50300

Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.

FUND STRUCTURE SUMMARY

FY2020/21 TOTAL BUDGET \$904,283,970

FUND MAJOR - TYPE - NAME	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GENERAL FUNDS					
GENERAL FUNDS	242,740,266	288,807,460	292,730,015	3,922,555	1.4%
00100 GENERAL FUND	232,346,708	285,699,137	289,898,506	4,199,369	1.5%
00103 NATURAL LAND ENDOWMENT FUND	228,008	560,000	519,000	(41,000)	-7.3%
13000 STORMWATER FUND	0	0	0	0	
13100 ECONOMIC DEVELOPMENT	1,911,279	1,983,877	2,085,009	101,132	5.1%
00112 MAJOR PROJECTS FUND	8,254,271	564,446	227,500	(336,946)	-59.7%
REPLACEMENT FUNDS	1,771,672	3,890,410	4,320,220	429,810	11.0%
00108 FACILITIES MAINTENANCE FUND	847,072	2,198,908	1,087,629	(1,111,279)	-50.5%
00109 FLEET REPLACEMENT FUND	802,042	1,154,179	1,497,084	342,905	29.7%
00111 TECHNOLOGY REPLACEMENT FUND	122,558	537,323	1,735,507	1,198,184	223.0%
AGENCY FUNDS	57,153	132,000	132,000	0	0.0%
60301 BOCC AGENCY FUND	837	38,000	38,000	0	0.0%
60302 PUBLIC SAFETY	0	0	0	0	
60303 LIBRARIES-DESIGNATED	35,594	50,000	50,000	0	0.0%
60304 ANIMAL CONTROL	8,217	20,000	20,000	0	0.0%
60305 HISTORICAL COMMISSION	0	24,000	24,000	0	0.0%
60307 4-H COUNSEL COOP EXTENSION	60	0	0	0	
60308 ADULT DRUG COURT	9,422	0	0	0	
60310 EXTENSION SERVICE PROGRAMS	3,023	0	0	0	
60311 SEM CO EXPRESSWAY AUTHORITY	0	0	0	0	
GENERAL FUNDS Total	244,569,091	292,829,870	297,182,235	4,352,365	1.5%
TRANSPORTATION FUNDS					
TRANSPORTATION FUNDS	25,095,629	31,367,741	30,360,566	(1,007,175)	-3.2%
10101 TRANSPORTATION TRUST FUND	17,861,244	22,681,379	21,674,204	(1,007,175)	-4.4%
10102 NINTH-CENT FUEL TAX FUND	7,234,385	8,686,362	8,686,362	0	0.0%
10103 SUNRAIL OPERATIONS	0	0	0	0	
SALES TAX FUNDS	34,414,537	97,811,442	91,965,000	(5,846,442)	-6.0%
11560 2014 INFRASTRUCTURE SALES TAX	23,780,425	77,430,000	65,900,000	(11,530,000)	-14.9%
11500 1991 INFRASTRUCTURE SALES TAX	5,162,152	14,300,000	10,950,000	(3,350,000)	-23.4%
11541 2001 INFRASTRUCTURE SALES TAX	5,126,959	7,300,000	13,150,000	5,850,000	80.1%
12601 ARTERIAL IMPACT FEE (12-31-21)	0	(1,070,558)	2,300,000	3,370,558	-314.8%
12602 NORTH COLLECT IMPACT FEE (EXP)	0	36,000	50,000	14,000	38.9%
12603 WEST COLLECT IMPACT FEE (EXP)	0	510,000	120,000	(390,000)	-76.5%
12604 EAST COLLECT IMPACT FEE (EXP)	345,000	511,000	450,000	(61,000)	-11.9%
12605 SOUTH CN IMPACT FEE (12-31-21)	0	(1,205,000)	(955,000)	250,000	-20.7%
TRANSPORTATION FUNDS Total	59,510,166	129,179,183	122,325,566	(6,853,617)	-5.3%
FIRE DISTRICT FUNDS					
FIRE DISTRICT FUNDS	68,065,702	93,972,708	99,218,001	5,245,293	5.6%
11200 FIRE PROTECTION FUND	63,050,583	88,793,049	93,753,000	4,959,951	5.6%
11201 FIRE PROT FUND-REPLACE & RENEW	1,067	0	0	0	
11207 FIRE PROTECT FUND-CASSELBERRY	4,515,555	5,004,659	5,233,001	228,342	4.6%
12801 FIRE/RESCUE-IMPACT FEE	498,497	175,000	232,000	57,000	32.6%
FIRE DISTRICT FUNDS Total	68,065,702	93,972,708	99,218,001	5,245,293	5.6%
SPECIAL REVENUE FUNDS					
BUILDING FUNDS	5,429,869	8,534,000	9,622,500	1,088,500	12.8%
10400 BUILDING PROGRAM	5,429,869	8,534,000	9,622,500	1,088,500	12.8%
TOURISM FUNDS	4,426,039	10,652,500	7,292,500	(3,360,000)	-31.5%
11000 TOURISM PARKS 1,2,3 CENT FUND	2,166,220	6,620,000	5,130,000	(1,490,000)	-22.5%
11001 TOURISM SPORTS 4 & 6 CENT FUND	2,259,819	4,032,500	2,162,500	(1,870,000)	-46.4%
COURT RELATED FUNDS	1,184,574	1,317,210	1,388,924	71,714	5.4%
11400 COURT SUPP TECH FEE (ARTV)	989,420	1,136,210	1,193,924	57,714	5.1%
12302 TEEN COURT	195,154	181,000	195,000	14,000	7.7%
EMS TRUST FUNDS	210,236	0	66,745	66,745	

FUND STRUCTURE SUMMARY

FY2020/21 TOTAL BUDGET \$904,283,970

FUND MAJOR - TYPE - NAME	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
11800 EMS TRUST FUND	210,236	0	66,745	66,745	
GRANT FUNDS	15,136,087	4,711,227	66,330,665	61,619,438	1307.9%
00110 ADULT DRUG COURT GRANT FUND	462,697	439,482	427,435	(12,047)	-2.7%
11901 COMMUNITY DEVELOPMEN BLK GRANT	1,549,995	1,953,684	2,104,990	151,306	7.7%
11902 HOME PROGRAM GRANT	329,603	751,228	798,925	47,697	6.3%
11904 EMERGENCY SHELTER GRANTS	132,500	161,772	171,666	9,894	6.1%
11905 COMMUNITY SVC BLOCK GRANT	218,384	30,000	75,000	45,000	150.0%
11908 DISASTER PREPAREDNESS	224,064	0	47,529	47,529	
11909 MOSQUITO CONTROL GRANT	186,641	41,646	41,645	(1)	0.0%
11912 PUBLIC SAFETY GRANTS (STATE)	1,905,699	0	0	0	
11913 PUBLIC SAFETY GRANTS (OTHER)	0	0	0	0	
11915 PUBLIC SAFETY GRANTS (FEDERAL)	242,440	0	355,325	355,325	
11916 PUBLIC WORKS GRANTS	3,350,151	0	90,000	90,000	
11917 LEISURE SERVICES GRANTS	38,850	0	0	0	
11918 GROWTH MANAGEMENT GRANTS	0	0	0	0	
11919 COMMUNITY SVC GRANTS	473,804	519,635	0	(519,635)	-100.0%
11920 NEIGHBOR STABIL PROGRAM GRANT	579,666	10,000	0	(10,000)	-100.0%
11925 DCF REINVESTMENT GRANT FUND	454,844	47,313	0	(47,313)	-100.0%
11926 CITY OF SANFORD CDBG	321,124	0	0	0	
11930 RESOURCE MANAGEMENT GRANTS	0	0	0	0	
11931 HOMELESSNESS GRANTS	22,353	0	0	0	
11932 MISCELLANEOUS GRANTS	0	0	0	0	
11933 FEDERAL MITIGATION GRANTS	2,072,236	0	0	0	
12013 SHIP- AFFORDABLE HOUSING 12/13	0	0	0	0	
12014 AFFORDABLE HOUSING 13/14	0	0	0	0	
12015 SHIP AFFORDABLE HOUSING 14/15	0	0	0	0	
12016 SHIP AFFORDABLE HOUSING 15/16	0	0	0	0	
12017 SHIP AFFORDABLE HOUSING 16/17	2,030,560	0	0	0	
12018 SHIP AFFORDABLE HOUSING 17/18	305,914	756,467	0	(756,467)	-100.0%
12019 SHIP AFFORDABLE HOUSING 18/19	207,423	0	0	0	
11940 ENVIRONMENTAL SERVICES GRANTS	27,138	0	0	0	
12021 SHIP AFFORDABLE HOUSING 20/21	0	0	480,000	480,000	
11935 FEDERAL CARES ACT GRANTS	0	0	61,738,150	61,738,150	
LAW ENFORCEMENT FUNDS	573,531	152,367	150,000	(2,367)	-1.6%
00101 POLICE EDUCATION FUND	150,000	150,000	150,000	0	0.0%
12101 LAW ENFORCEMENT TST-LOCAL	379,583	0	0	0	
12102 LAW ENFORCEMENT TST-JUSTICE	43,948	0	0	0	
12802 LAW ENFORCEMENT-IMPACT FEE	0	2,367	0	(2,367)	-100.0%
SPECIAL REVENUE FUNDS	400,879	815,200	817,900	2,700	0.3%
00104 BOATING IMPROVEMENT FUND	29,131	313,000	400,000	87,000	27.8%
11641 PUBLIC WORKS-INTERLOCAL AGREEM	47,186	0	0	0	
12200 ARBOR VIOLATION TRUST FUND	0	148,200	145,900	(2,300)	-1.6%
12300 ALCOHOL/DRUG ABUSE FUND	187,306	254,000	95,000	(159,000)	-62.6%
12804 LIBRARY-IMPACT FEE	137,257	100,000	170,000	70,000	70.0%
12805 DRAINAGE-IMPACT FEE	0	0	7,000	7,000	
EMERGENCY 911 FUNDS	1,884,750	6,400,000	3,800,000	(2,600,000)	-40.6%
12500 EMERGENCY 911 FUND	1,884,750	6,400,000	3,800,000	(2,600,000)	-40.6%
CRA FUNDS	221,658	0	600,000	600,000	
13300 17/92 REDEVELOPMENT TI FUND	221,658	0	600,000	600,000	
MSBU FUNDS	19,869,612	26,154,905	27,682,220	1,527,315	5.8%
15000 MSBU STREET LIGHTING	2,263,327	3,050,000	3,240,000	190,000	6.2%
15100 MSBU RESIDENTIAL SOLID WASTE	15,055,023	20,655,800	21,203,000	547,200	2.6%
16000 MSBU PROGRAM	1,989,592	774,910	1,245,170	470,260	60.7%
16005 MSBU MILLS (LM/AWC)	4,566	427,125	494,140	67,015	15.7%
16007 MSBU AMORY (LM/AWC)	4,029	34,420	42,885	8,465	24.6%
16010 MSBU CEDAR RIDGE (GRNDS MAINT)	22,806	70,900	69,850	(1,050)	-1.5%
16013 MSBU HOWELL CREEK (LM/AWC)	1,596	13,645	13,140	(505)	-3.7%

FUND STRUCTURE SUMMARY

FY2020/21 TOTAL BUDGET \$904,283,970

FUND MAJOR - TYPE - NAME	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
16020 MSBU HORSESHOE (LM/AWC)	8,955	16,360	20,415	4,055	24.8%
16021 MSBU MYRTLE (LM/AWC)	6,138	17,435	19,805	2,370	13.6%
16023 MSBU SPRING WOOD LAKE (LM/AWC)	4,563	37,360	34,685	(2,675)	-7.2%
16024 MSBU LAKE OF THE WOODS(LM/AWC)	18,524	105,080	115,280	10,200	9.7%
16025 MSBU MIRROR (LM/AWC)	7,677	71,850	76,085	4,235	5.9%
16026 MSBU SPRING (LM/AWC)	47,586	164,200	146,000	(18,200)	-11.1%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)	2,636	55,470	57,270	1,800	3.2%
16028 MSBU BURKETT (LM/AWC)	2,126	61,175	68,200	7,025	11.5%
16030 MSBU SWEETWATER COVE (LM/AWC)	36,399	60,045	66,690	6,645	11.1%
16031 MSBU LAKE ASHER AWC	3,022	6,260	10,865	4,605	73.6%
16032 MSBU ENGLISH ESTATES (LM/AWC)	1,647	5,505	7,475	1,970	35.8%
16033 MSBU GRACE LAKE (LM/AWC)	4,194	21,700	20,810	(890)	-4.1%
16035 MSBU BUTTONWOOD POND (LM/AWC)	1,620	10,650	12,670	2,020	19.0%
16036 MSBU HOWELL LAKE (LM/AWC)	380,886	126,425	231,310	104,885	83.0%
16006 MSBU PICKETT AQUATIC (LM/AWC)	2,700	324,750	407,975	83,225	25.6%
16073 MSBU SYLVAN LAKE (AWC)	0	43,840	78,500	34,660	79.1%
SPECIAL REVENUE FUNDS Total	49,337,235	58,737,409	117,751,454	59,014,045	100.5%

DEBT SERVICE FUNDS

DEBT SERVICE FUNDS	9,917,458	9,908,201	9,907,085	(1,116)	0.0%
21200 GENERAL REVENUE DEBT	1,542,509	1,544,013	1,547,752	3,739	0.2%
21235 GENERAL REVENUE DEBT - 2014	1,641,450	1,637,200	1,637,800	600	0.0%
21300 COUNTY SHARED REVENUE DEBT	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
22500 SALES TAX BONDS	4,987,775	4,982,800	4,978,538	(4,262)	-0.1%
DEBT SERVICE FUNDS Total	9,917,458	9,908,201	9,907,085	(1,116)	0.0%

CAPITAL FUNDS

CAPITAL FUNDS	1,133,417	1,625,000	1,707,000	82,000	5.0%
30600 INFRASTRUCTURE IMP OP FUND	19,258	592,000	607,000	15,000	2.5%
30700 SPORTS COMPLEX/SOLDIERS CREEK	22,830	0	0	0	
32000 JAIL PROJECT/2005	0	0	0	0	
32100 NATURAL LANDS/TRAILS	1,069,635	1,033,000	1,100,000	67,000	6.5%
32200 COURTHOUSE PROJECTS FUND	21,695	0	0	0	
32300 FIVE POINTS DEVELOPMENT FUND	0	0	0	0	
CAPITAL FUNDS Total	1,133,417	1,625,000	1,707,000	82,000	5.0%

ENTERPRISE FUNDS

WATER & SEWER FUNDS	101,142,482	139,010,468	136,942,972	(2,067,496)	-1.5%
40100 WATER AND SEWER FUND	88,052,683	94,206,168	92,181,810	(2,024,358)	-2.1%
40102 CONNECTION FEES-WATER	504,348	1,530,254	2,514,611	984,357	64.3%
40103 CONNECTION FEES-SEWER	923,586	2,437,192	7,638,217	5,201,025	213.4%
40105 WATER & SEWER BONDS, SERIES 20	48,664	0	0	0	
40106 2010 BOND SERIES	0	0	0	0	
40107 WATER & SEWER DEBT SERVICE RES	0	18,121,674	14,008,275	(4,113,399)	-22.7%
40108 WATER & SEWER CAPITAL IMPROVEM	13,087,484	22,715,180	20,600,059	(2,115,121)	-9.3%
40115 WATER & SEWER BOND SER 2015A&B	(1,474,282)	0	0	0	
40119 WATER & SEWER BOND SER 2019	0	0	0	0	
SOLID WASTE FUNDS	15,610,003	37,124,635	41,248,026	4,123,391	11.1%
40201 SOLID WASTE FUND	15,610,003	37,124,635	41,248,026	4,123,391	11.1%
LANDFILL CLOSURE FUNDS	0	21,848,260	21,947,396	99,136	0.5%
40204 LANDFILL MANAGEMENT ESCROW	0	21,848,260	21,947,396	99,136	0.5%
ENTERPRISE FUNDS Total	116,752,485	197,983,363	200,138,394	2,155,031	1.1%

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS	28,022,569	53,822,258	56,054,235	2,231,977	4.1%
50100 PROPERTY/CASUALTY INSURANCE FU	2,661,024	8,013,213	7,119,235	(893,978)	-11.2%
50200 WORKERS COMPENSATION FUND	3,069,248	8,107,045	8,370,000	262,955	3.2%

FUND STRUCTURE SUMMARY

FY2020/21 TOTAL BUDGET \$904,283,970

FUND MAJOR - TYPE - NAME	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
50300 HEALTH INSURANCE FUND	22,292,297	37,702,000	40,565,000	2,863,000	7.6%
INTERNAL SERVICE FUNDS Total	28,022,569	53,822,258	56,054,235	2,231,977	4.1%
Grand Total	577,308,123	838,057,992	904,283,970	66,225,978	7.9%

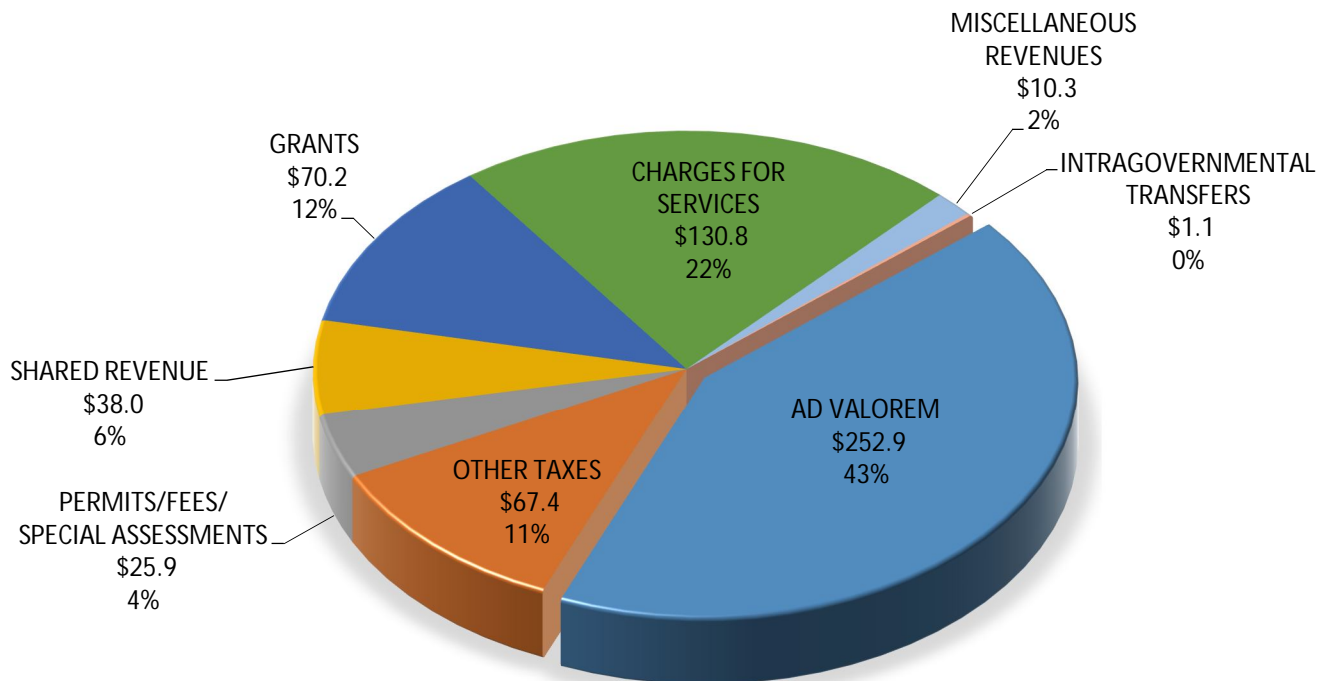
BUDGETARY SOURCES OF FUNDS

The Countywide budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.

FY 2020/21 Total Revenues \$ 596.4 Million

(Excludes Fund Balance and Transfers)



Any variance in totals
is due to rounding

Recurring Sources of Funding

Ad Valorem – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as “property tax”.

Other Taxes – Other tax revenues collected by the County, including gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

Special Assessments / Fees – A special assessment is a compulsory levy imposed on certain properties to defray part or all the cost of a specific improvement or service deemed to primarily benefit those properties. Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

BUDGETARY SOURCES OF FUNDS

Shared Revenue - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.

Grants - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

Charges for Services – These are charges for specific governmental and proprietary services provided to specific individuals/ entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs and other user charges.

Miscellaneous Revenues – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements.

Intragovernmental Revenues – Excess revenues or transfers to constitutional officers returned to the County. While this revenue is not by definition current revenue, it is an annual source used to offset the cost of countywide services for the Tax Collector, Sheriff, Clerk of Court, Property Appraiser and Supervisor of Elections. It is budgeted as current revenue to minimize the impact of elected official budgets on the County budget.

Other Sources (Not included in chart)

Beginning Fund Balance – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year's Reserves.

Transfers – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues and correspond to an equal amount of interfund expenditures.

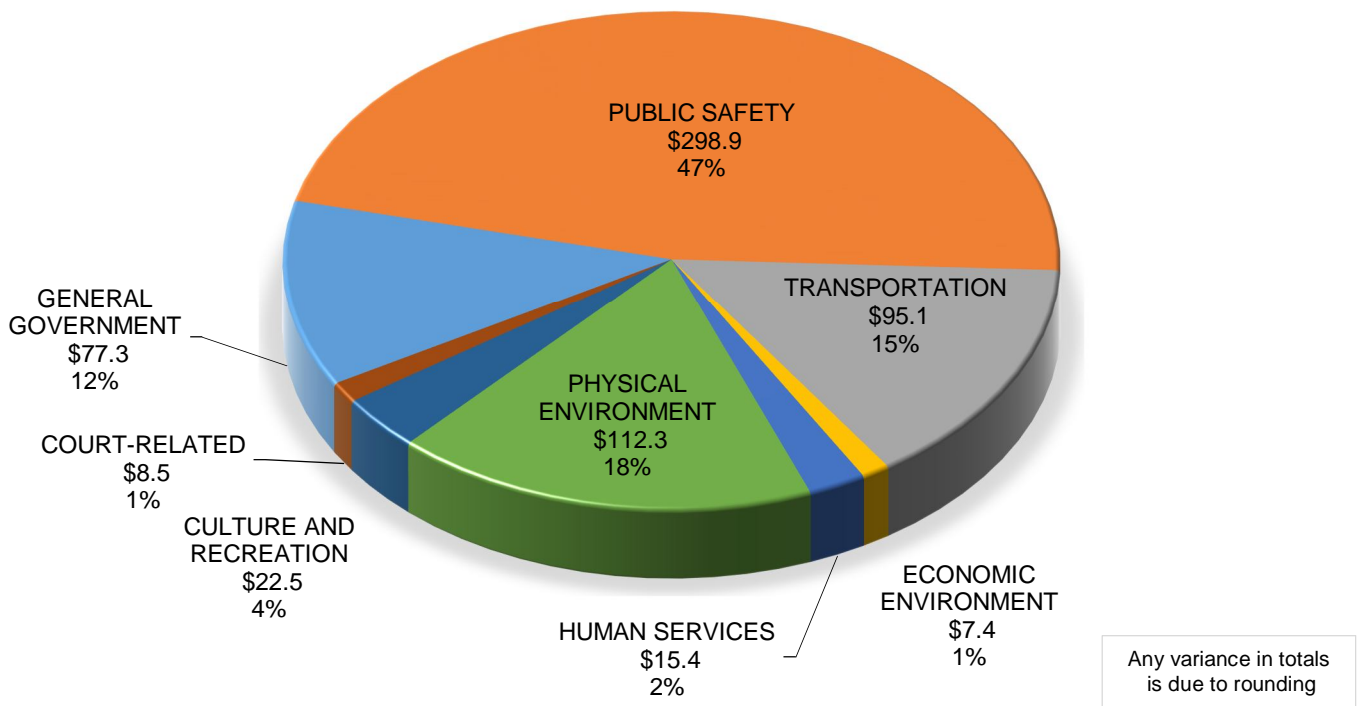
COUNTYWIDE BUDGETARY USES BY FUNCTION

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie chart is a summary of the County's total operating and capital spending plan for FY 2020/21 by category of service. The use categories are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the chart, along with a discussion of the various types of services provided within the applicable category and the associated costs.

Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt. This view excludes appropriations of operating transfers to other funds and estimated reserves; representing the proposed operating and capital spending plan for the upcoming fiscal year.

FY 2020/21 Total Budget \$ 637.4M

(Excludes Reserves and Transfers)



General Government - Services provided by the County for the benefit of the public and the governmental body as a whole. This category includes approximately \$18M allocated to the Constitutional Officers for tax collection, property appraisal, election functions and record keeping and accounting for the Board's operations. County Administration (BCC, Attorney, Community Information, County Management, Human Resources, Purchasing, Office of Management and Budget, Office of Organizational Excellence) represent less than \$.5M and Countywide Planning and Zoning services are estimated at \$7.5M. Approximately \$6.5M is designated for property management and maintenance of buildings and \$1.5M for internal services (fleet, mail, printing, and technology). Approximately \$34M is allocated for health insurance, workers compensation claims and other general liability obligations.

COUNTYWIDE BUDGETARY USES BY FUNCTION

Public Safety - Services provided by the County for the safety and security of the public, including approximately \$138M allocated for law enforcement, jail operations, and for the Sheriff to provide security to the judicial courts. Around \$85M is allocated for fire/rescue, 911, and other emergency service operations. Nearly \$3M is allocated for animal related services. Funding is also provided for juvenile detention, the Medical Examiner and services related to assuring homes and commercial facilities are safe for the citizens.

Physical Environment - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community, including: approximately \$83M allocated to providing citizens and businesses with water, sewer, and landfill operations. Approximately \$22M is allocated for garbage collection / disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes and other water bodies and for the construction of stormwater related infrastructure.

Transportation – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$68M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$15M is allocated to repairing/ maintaining roads, rights-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$6M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$8.5M is allocated for public transportation to support public transportation services within the County.

Economic Environment – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately \$2.5M is allocated for local tourism activities.

Human Services – Funding is provided for public assistance programs, care for veteran services, indigent persons, and services for the care, treatment and control of human illness, injury or handicap. The County spends approximately \$15M in grants and other revenue for these services.

Culture and Recreation – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors, including: libraries, parks and recreation, and other cultural and recreation services. Approximately \$7M is allocated to the County Library System and Museum. Approximately \$13M is allocated to parks/trails/natural lands, and a Sports Complex.

Court-Related – The County provides support for the State's Court System. Approximately \$6M is dedicated annually for facility maintenance and debt associated with the County's state mandated responsibility to provide court facilities. Nearly \$2M is expended for other court support programs.

Other Appropriations (not included in this chart):

Transfers – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

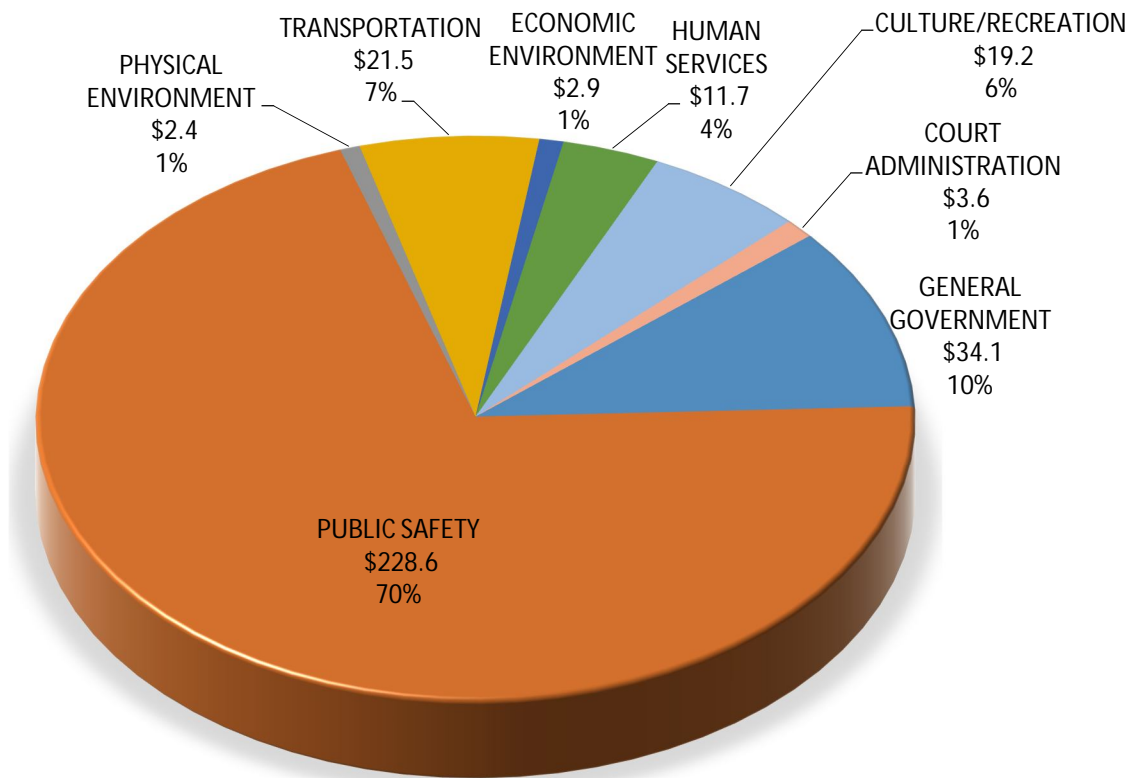
Reserves – Reserves represent funding that is not appropriated for expenditure within the representative fund. Reserves must be used in accordance with the funding intent (i.e. legally restricted for a specific purpose or available for general appropriation). See detailed Reserves in the Countywide section of this book.

AD VALOREM FUNDS BY FUNCTION

This chart is intended to provide an overall view of how funds which are supported by property taxes are utilized by service function. Funds include General Fund, Fire Protection Funds, and Transportation Trust Funds. Transfers and reserves are excluded from this view. These are all the primary functions provided by the County. For explanation of each service function see the Countywide Budgetary Uses By Function Report.

FY 2020/21 Total Ad Valorem Funds \$ 324 Million

(Excludes Transfers and Reserves)



Any variance in totals
is due to rounding

COUNTYWIDE BUDGET SUMMARY

	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE
PROPERTY TAX RATE (MILLS)				
COUNTYWIDE	4.8751	4.8751	4.8751	0.0000
ROADS MSTU	0.1107	0.1107	0.1107	0.0000
FIRE MSTU	2.7649	2.7649	2.7649	0.0000
VALUE OF A MILL (96%)*				
COUNTYWIDE	31.7 M	34.3 M	36.6 M	2.3 M
ROADS MSTU	16.0 M	17.2 M	18.3 M	1.1 M
FIRE MSTU	22.8 M	24.5 M	26.1 M	1.6 M
SOURCES				
310 TAXES	72,855,667	73,495,300	67,400,300	6,095,000
311 AD VALOREM	219,942,801	236,898,563	252,893,000	(15,994,437)
320 PERMITS FEES & SPECIAL ASM	26,834,010	25,373,990	25,855,505	(481,515)
330 INTERGOVERNMENTAL REVENUE	85,381,086	62,527,514	108,168,410	(45,640,896)
340 CHARGES FOR SERVICES	127,745,885	134,830,867	130,788,245	4,042,622
350 JUDGEMENTS FINES & FORFEIT	1,205,033	907,500	861,500	46,000
360 MISCELLANEOUS REVENUES	40,448,443	13,018,114	9,402,106	3,616,008
380 OTHER SOURCES	3,853,220	1,220,000	1,074,000	146,000
CURRENT REVENUES	578,266,146	548,271,848	596,443,066	(48,171,218)
381 INTERFUND TRANSFERS IN	51,849,383	44,371,735	40,520,749	3,850,986
399 FUND BALANCE	-	245,414,409	267,320,155	(21,905,746)
01 SOURCES Total	630,115,529	838,057,992	904,283,970	(66,225,978)
USES				
510 PERSONNEL SERVICES	115,323,088	133,649,804	132,165,490	(1,484,314)
530 OPERATING EXPENDITURES	146,271,951	140,855,416	203,241,768	62,386,352
540 INTERNAL SERVICE CHARGES	34,564,758	43,411,759	46,426,803	3,015,044
550 COST ALLOCATION (CONTRA)	(34,655,973)	(43,411,759)	(46,426,803)	(3,015,044)
560 CAPITAL OUTLAY	63,803,526	90,560,981	93,575,011	3,014,030
570 DEBT SERVICE	21,177,280	27,911,142	25,857,910	(2,053,232)
580 GRANTS & AIDS	26,177,231	23,689,098	26,643,854	2,954,756
596 TRANSFERS TO CONSTITUTIONA	152,796,879	150,940,966	155,624,819	4,683,853
CURRENT EXPENDITURES	525,458,740	567,607,407	637,108,852	69,501,445
590 INTERFUND TRANSFERS OUT	51,849,383	44,371,735	40,520,749	(3,850,986)
599 RESERVES	-	226,078,850	226,654,369	575,519
02 USES Total	577,308,123	838,057,992	904,283,970	66,225,978

*VALUE OF A MILL (96%) Calculated based on 2020 Estimated Total Taxable Value estimates as provided by the Seminole County Property Appraiser.

COUNTYWIDE MILLAGE SUMMARY

	ADOPTED MILLAGE RATES BY FISCAL YEAR				ADOPTED
	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
COUNTYWIDE					
GENERAL FUND	4.8751	4.8751	4.8751	4.8751	4.8751
SPECIAL DISTRICTS					
UNINCORPORATED ROAD MSTU	0.1107	0.1107	0.1107	0.1107	0.1107
FIRE/RESCUE MSTU	2.3299	2.7649	2.7649	2.7649	2.7649
TOTAL SPECIAL DISTRICTS	2.4406	2.8756	2.8756	2.8756	2.8756
TOTAL BCC APPROVED	7.3157	7.7507	7.7507	7.7507	7.7507
OTHER COUNTYWIDE TAXING AUTHORITIES					
*SCHOOL BOARD	6.8570	6.5690	6.3130	6.1330	5.9340
SCHOOL BOARD VOTED MILLAGE	0.7000	0.0000	0.0000	0.0000	0.0000
TOTAL SCHOOL BOARD	7.5570	6.5690	6.3130	6.1330	5.9340
ST. JOHNS RIVER WATER	0.2885	0.2724	0.2562	0.2417	0.2287
TOTAL OTHER AGENCIES	7.8455	6.8414	6.5692	6.3747	6.1627

<u>Fiscal Year</u>	<u>Countywide</u>	<u>Roads</u>	<u>Fire</u>	<u>Total BCC Approved</u>
2015/16	4.8751	0.1107	2.3299	7.3157
2014/15	4.8751	0.1107	2.3299	7.3157
2013/14	4.8751	0.1107	2.3299	7.3157
2012/13	4.8751	0.1107	2.3299	7.3157
2011/12	4.8751	0.1107	2.3299	7.3157
2010/11	4.8751	0.1107	2.3299	7.3157
2009/10	4.9000	0.1107	2.3299	7.3406
2008/09	4.5153	0.1107	2.3299	6.9559
2007/08	4.3578	0.1068	2.3299	6.7945
2006/07	4.9989	0.1228	2.6334	7.7551
2005/06	4.9989	0.1228	2.6334	7.7551
2004/05	4.9989	0.1228	2.6334	7.7551
2003/04	4.9989	0.1228	2.6334	7.7551
2002/03	4.9989	0.1228	2.6334	7.7551
2001/02	4.9989	0.6591	2.0971	7.7551
2000/01	4.9989	0.6591	2.0971	7.7551

FIVE YEAR GROSS TAXABLE VALUE COMPARISON

FY 2016/17		FY 2017/18		FY 2018/19		FY 2019/20		FY 2020/21	
AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change

COUNTYWIDE:

Prior Year Gross Taxable Value	\$27,067,363,033		\$28,539,863,025		\$30,572,694,169		\$32,992,717,663		\$35,660,398,805	
Reappraisals	\$1,131,030,305	0.04	\$1,634,137,545	5.73%	\$1,889,117,042	6.18%	\$1,983,011,184	6.00%	\$1,844,313,797	5.17%
Taxable Value without New Construction	\$28,198,393,338		\$30,174,000,570		\$32,461,811,211		\$34,975,728,847		\$37,504,712,602	
New Construction	\$341,469,687	0.01	\$398,693,599	1.40%	\$530,906,452	1.74%	\$684,669,958	2.08%	\$525,991,494	1.48%
Gross Taxable Value	\$28,539,863,025	0.05	\$30,572,694,169	7.13%	\$32,992,717,663	7.92%	\$35,660,398,805	8.08%	\$38,030,704,096	6.65%

UNINCORPORATED ROAD IMPROVEMENTS (MSTU)

Gross Taxable Value (Prior Year)	\$13,978,137,571		\$14,752,369,807		\$15,661,722,908		\$16,646,459,602		\$17,892,470,376	
Reappraisals	\$556,811,693	0.04	\$783,504,060	5.31%	\$865,902,695	5.53%	\$1,127,176,775	6.77%	\$893,068,264	4.99%
Taxable Value without New Construction	\$14,534,949,264		\$15,535,873,867		\$16,527,625,603		\$17,773,636,377		\$18,785,538,640	
New Construction	\$217,420,543	0.02	\$125,849,041	0.85%	\$118,833,999	0.76%	\$118,833,999	0.71%	\$249,137,421	1.39%
Gross Taxable Value	\$14,752,369,807	0.06	\$15,661,722,908	6.16%	\$16,646,459,602	6.29%	\$17,892,470,376	7.48%	\$19,034,676,061	6.38%

FIRE RESCUE (MSTU)

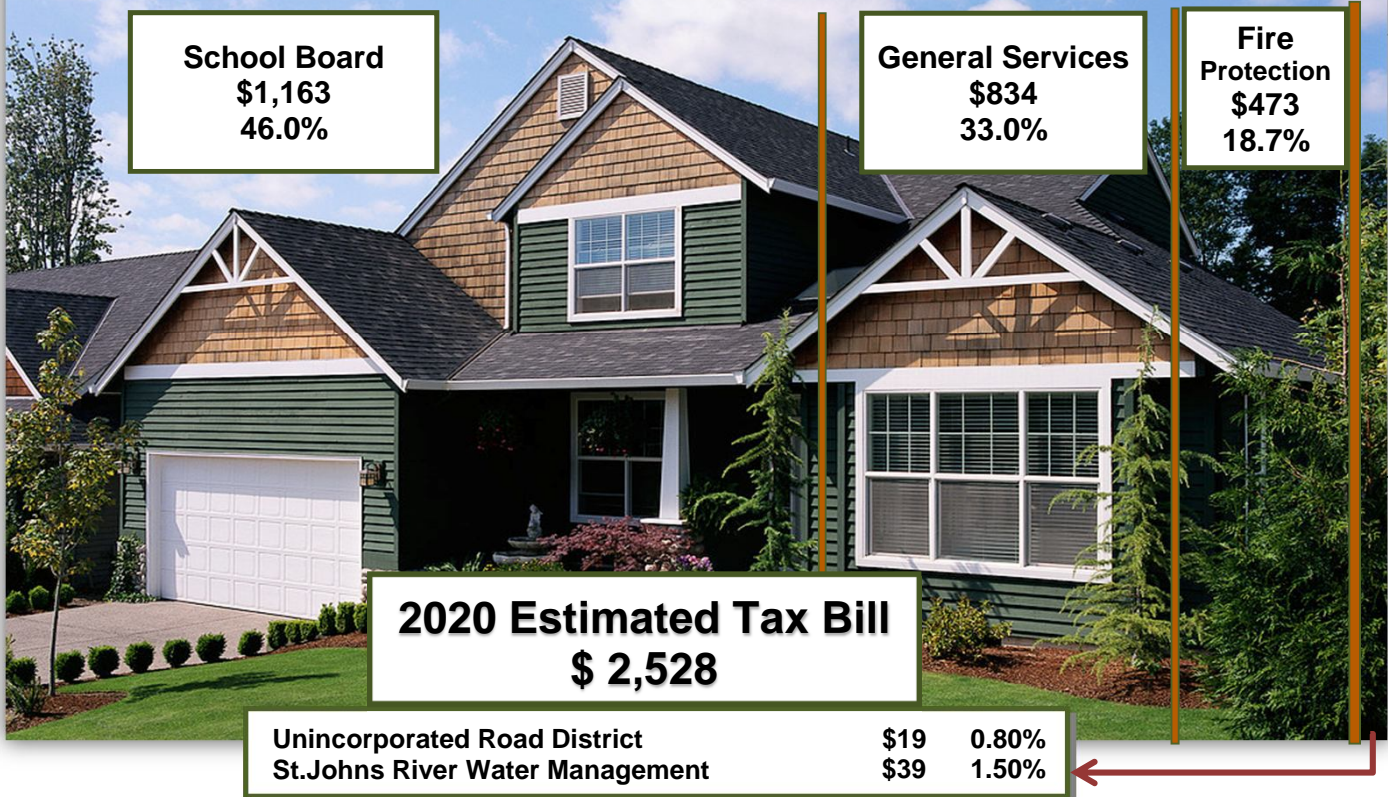
Gross Taxable Value (Prior Year)	\$19,573,938,473		\$20,648,962,613		\$22,054,702,490		\$23,676,984,127		\$25,484,243,688	
Reappraisals	\$821,983,108	0.04	\$1,169,465,092	5.66%	\$1,301,637,698	5.90%	\$1,486,615,622	6.28%	\$1,288,806,253	5.06%
Taxable Value without New Construction	\$20,395,921,581		\$21,818,427,705		\$23,356,340,188		\$25,163,599,749		\$26,773,049,941	
New Construction Casselberry Fire	\$253,041,032	0.01 0.00	\$236,274,785	1.14% 0.01%	\$320,643,939	1.45%	\$320,643,939	1.35%	\$342,072,539	1.34%
Gross Taxable Value	\$20,648,962,613	0.06	\$22,054,702,490	6.81%	\$23,676,984,127	7.35%	\$25,484,243,688	7.63%	\$27,115,122,480	6.40%

Excluding FY 2019/20, gross taxable values are from the Property Appraiser's 403V Final Revised Recapitulation of Ad Valorem Assessment Roll.

New construction is from the DR420 Certification of Taxable Values.

UNINCORPORATED RESIDENTIAL HOME PROPERTY TAX CALCULATION

Single Family Residence With A 2020 Assessed Value of \$221,000
Receiving A \$50K Countywide (\$25K School Board) Homestead Exemption



The 2020 property tax estimate is based on the average taxable value of a single family residence within Seminole County paying unincorporated property taxes for this tax roll. Florida law permits up to a 4% early discount incentive for property taxes paid between November and February. Payment of the estimated tax bill above in November versus the March 31st deadline would reduce the homeowners actual property taxes paid to \$2,427, a savings of \$101.

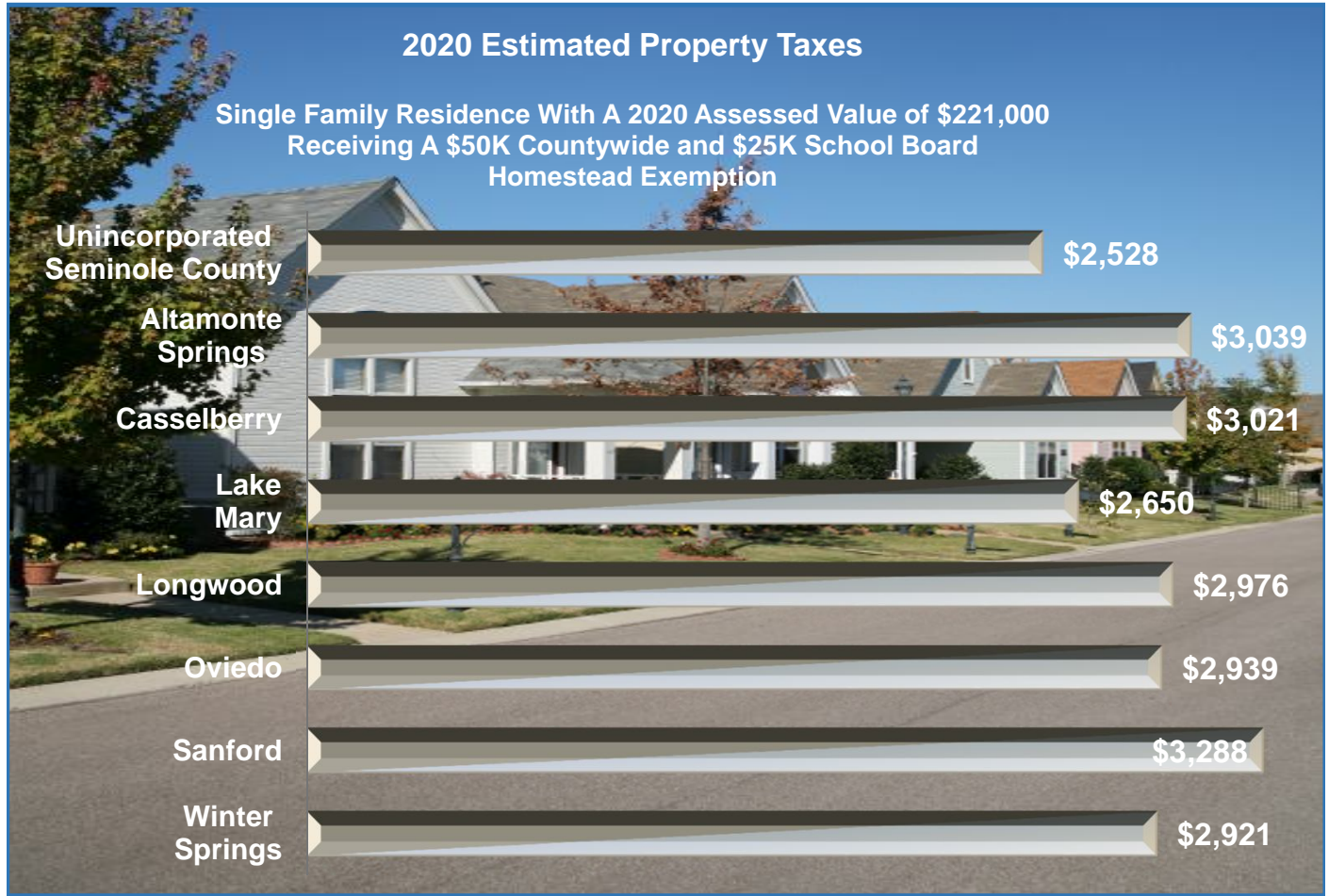
- School Board:** The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Homeowners only receive a \$25K homestead exemption on School Board property taxes because schools are exempt from the Amendment 1 additional \$25K homestead exemption approved by Florida voters in 2008.
- Seminole County Government:**

General Services: The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.

Roads: A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.

Fire Protection: A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, the City of Casselberry and territories that may be included by special mutual aid agreement.
- St. Johns River Water Management District:** Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.

RESIDENTIAL HOME PROPERTY TAX COMPARISON



Millage Rates By Taxing Authority								
Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
General Countywide	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
School District	5.9340	5.9340	5.9340	5.9340	5.9340	5.9340	5.9340	5.9340
St Johns River Water Management District	0.2287	0.2287	0.2287	0.2287	0.2287	0.2287	0.2287	0.2287
Total Countywide Millage	11.0378	11.0378	11.0378	11.0378	11.0378	11.0378	11.0378	11.0378
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.7649	2.7649	2.7649					2.7649
City		3.1000	2.9990	3.5895	5.5000	5.1230	7.3250	2.4100
City Voted Debt						0.1590		
Total Municipal Services Millage	2.8756	5.8649	5.7639	3.5895	5.5000	5.2820	7.3250	5.1749
Total Millage Rate	13.9134	16.9027	16.8017	14.6273	16.5378	16.3198	18.3628	16.2127

DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
310 TAXES					
311 AD VALOREM	(219,942,801)	(236,898,563)	(252,893,000)	(15,994,437)	6.8%
311100 AD VALOREM-CURRENT	(219,781,311)	(236,737,063)	(252,737,000)	(15,999,937)	6.8%
311200 AD VALOREM-DELINQUENT	(161,490)	(161,500)	(156,000)	5,500	-3.4%
312 LOC GAS TX (6 CENTS ROADS)	(8,047,473)	(8,150,000)	(7,800,000)	350,000	-4.3%
312410 LOCAL OPTION GAS TAX (6c)	(8,047,473)	(8,150,000)	(7,800,000)	350,000	-4.3%
312415 LOCAL ALTERNATIVE FUEL TAX	0	0	0	0	
313 LOC GAS TX (9TH CENT MASS)	(2,274,306)	(2,300,000)	(2,000,000)	300,000	-13.0%
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	(2,274,306)	(2,300,000)	(2,000,000)	300,000	-13.0%
315 TOURISM TAX	(5,843,184)	(5,700,000)	(3,350,000)	2,350,000	-41.2%
312120 TOURIST DEVELOPMENT TAX	(5,843,184)	(5,700,000)	(3,350,000)	2,350,000	-41.2%
316 INFRASTRUCTURE SALES TAX	(43,136,792)	(43,600,000)	(41,500,000)	2,100,000	-4.8%
312600 DISCRETIONARY SALES SURTAX	(43,136,792)	(43,600,000)	(41,500,000)	2,100,000	-4.8%
317 UTILITY TAX	(7,457,478)	(7,320,300)	(7,175,300)	145,000	-2.0%
314100 UTILITY TAX-ELECTRICITY	(5,731,986)	(5,600,000)	(5,465,000)	135,000	-2.4%
314300 UTILITY TAX-WATER	(1,456,224)	(1,450,000)	(1,440,000)	10,000	-0.7%
314400 UTILITY TAX-GAS	(5,968)	(20,000)	(10,000)	10,000	-50.0%
314700 UTILITY TAX-FUEL OIL	(875)	(300)	(300)	0	0.0%
314800 UTILITY TAX-PROPANE	(262,425)	(250,000)	(260,000)	(10,000)	4.0%
318 COMMUNICATION SERVICE TAX	(5,641,340)	(5,950,000)	(5,200,000)	750,000	-12.6%
315100 COMMUNICATION SERVICE TAX	(5,641,340)	(5,950,000)	(5,200,000)	750,000	-12.6%
319 LOCAL BUSINESS TAX	(455,094)	(475,000)	(375,000)	100,000	-21.1%
316100 PROF/OCCUPATION/LOCAL BUS TAX	(455,094)	(475,000)	(375,000)	100,000	-21.1%
310 TAXES Total	(292,798,468)	(310,393,863)	(320,293,300)	(9,899,437)	3.2%
320 PERMITS FEES & SPECIAL ASM					
322 BUILDING PERMITS	(4,562,183)	(4,040,000)	(4,195,000)	(155,000)	3.8%
322100 BUILDING PERMITS	(3,276,785)	(3,000,000)	(3,100,000)	(100,000)	3.3%
322102 ELECTRICAL	(490,455)	(400,000)	(425,000)	(25,000)	6.3%
322103 PLUMBING	(339,095)	(250,000)	(275,000)	(25,000)	10.0%
322104 MECHANICAL	(346,036)	(300,000)	(300,000)	0	0.0%
322107 SIGNS	(26,148)	(30,000)	(25,000)	5,000	-16.7%
322108 GAS	(83,665)	(60,000)	(70,000)	(10,000)	16.7%
323 FRANCHISE FEES	(168,495)	(65,000)	(65,000)	0	0.0%
323700 FRANCHISE FEES- SOLID WASTE	(168,495)	(65,000)	(65,000)	0	0.0%
324 IMPACT FEES	(4,403,314)	(2,910,000)	(3,025,000)	(115,000)	4.0%
324110 IMPACT FEES RESID PUBLIC SAFET	(203,842)	(90,000)	(150,000)	(60,000)	66.7%
324120 IMPACT FEES COMM PUBLIC SAFET	(80,435)	(80,000)	(80,000)	0	0.0%
324130 WINTER SPRINGS FIRE IMPCT FEES	(143,249)	0	0	0	
324140 CASSELBERRY FIRE IMPCT FEES	(148,870)	0	0	0	
324310 IMPACT FEES RESID TRANSPORTATI	(1,825,783)	(840,000)	(1,150,000)	(310,000)	36.9%
324320 IMPACT FEES COMM TRANSPORTATI	(1,854,697)	(1,800,000)	(1,525,000)	275,000	-15.3%
324610 IMPACT FEES RESID CULTURE	(130,778)	(60,000)	(100,000)	(40,000)	66.7%
324620 IMPACT FEES COMM CULTURE	(15,660)	(40,000)	(20,000)	20,000	-50.0%
325 SPECIAL ASSESSMENTS MSBU	(17,587,941)	(18,232,490)	(18,464,505)	(232,015)	1.3%
325110 SPECIAL ASSESSMENT-CAPITAL	(86,266)	(106,725)	(217,700)	(110,975)	104.0%
325210 SPECIAL ASSESSMENT-SERVICE	(17,501,675)	(18,125,765)	(18,246,805)	(121,040)	0.7%
329 OTHER PERMITS	(112,078)	(126,500)	(106,000)	20,500	-16.2%
329115 URBAN CHICKENS PERMIT	(300)	0	0	0	
329170 ARBOR PERMIT	(5,728)	(6,500)	(6,000)	500	-7.7%
329180 DREDGE/FILL PERMIT	(2,750)	0	0	0	
329190 ABANDONED PROPERTY REGISTRATIO	(103,300)	(120,000)	(100,000)	20,000	-16.7%
320 PERMITS FEES & SPECIAL ASM Total	(26,834,010)	(25,373,990)	(25,855,505)	(481,515)	1.9%
330 INTERGOVERNMENTAL REVENUE					
314 STATE GAS TAX	(5,771,517)	(5,710,000)	(4,800,000)	910,000	-15.9%
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	(4,030,385)	(3,960,000)	(3,300,000)	660,000	-16.7%
335492 COUNTY GAS TAX (1c STATE LEVY)	(1,741,132)	(1,750,000)	(1,500,000)	250,000	-14.3%
331 FEDERAL GRANTS	(7,153,306)	(3,734,491)	(64,483,104)	(60,748,613)	1626.7%

DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
331100 ELECTION GRANTS	(41,625)	0	0	0	
331230 EMERGENCY MANAGEMENT	(351,280)	0	(47,529)	(47,529)	
331391 OTHER PHYSICAL ENV FED GRANTS	(52,406)	0	(90,000)	(90,000)	
331490 TRANSPORTATION REVENUE GRANT	(2,651,858)	0	0	0	
331501 TREASURY SUBSIDY	(1,494,819)	(1,311,325)	0	1,311,325	-100.0%
331540 COMMUNITY DEVELOPMNT BLK GT	(1,871,120)	(1,953,684)	(2,104,990)	(151,306)	7.7%
331690 FEDERAL GRANT HUMAN SERVICES	(224,627)	(30,000)	(75,000)	(45,000)	150.0%
331720 FEDERAL RECREATION GRANT	0	0	0	0	
331722 FEDERAL CULTURE & REC GRANT	(2,875)	0	0	0	
331820 ADULT DRUG COURT	(462,697)	(439,482)	(427,435)	12,047	-2.7%
331891 CARES ACT FUNDING	0	0	(61,738,150)	(61,738,150)	
332 FEMA REIMBURSEMENTS	(23,697,515)	(9,035,312)	0	9,035,312	-100.0%
331510 DISASTER RELIEF (FEMA)	(23,697,515)	(9,035,312)	0	9,035,312	-100.0%
333 FED HOUSING GRANTS	(1,083,949)	(1,442,635)	(970,591)	472,044	-32.7%
331550 EMERGENCY SHELTER GRANT	(606,304)	(681,407)	(171,666)	509,741	-74.8%
331570 NEIGHBORHOOD STABILIZATION	(151,552)	(10,000)	0	10,000	-100.0%
331590 HOME PROGRAM	(326,093)	(751,228)	(798,925)	(47,697)	6.3%
334 STATE GRANTS	(3,930,675)	(328,959)	(638,715)	(309,756)	94.2%
334200 EMS TRUST FUND GRANT	(210,236)	0	(66,745)	(66,745)	
334220 PUBLIC SAFETY GRANT	(2,020,924)	0	(355,325)	(355,325)	
334225 JUVENILE ASSESSMENT CTR GRANT	0	0	0	0	
334340 GARBAGE/SOLID WASTE	(176,960)	0	0	0	
334360 STORMWATER MANAGEMENT	(484,278)	0	0	0	
334392 OTHER PHYSICAL ENVIRONMENT	(15,000)	0	0	0	
334490 TRANSPORTATION REV GRANT	(181,795)	0	0	0	
334499 FDOT LIGHTING AGREEMENT	(24,185)	(75,000)	(25,000)	50,000	-66.7%
334690 PROSECUTION ALTERNATIVE	(454,844)	(47,313)	0	47,313	-100.0%
334697 MOSQUITO CONTROL GRANT	(186,559)	(41,646)	(41,645)	1	0.0%
334699 EMERGENCY HOMELESS	0	0	0	0	
334710 AID TO LIBRARIES	(148,756)	(165,000)	(150,000)	15,000	-9.1%
334750 ENVIRONMENTAL PROTECTION GRANT	(27,138)	0	0	0	
335 STATE SHARED REVENUES	(10,906,562)	(11,000,000)	(9,500,000)	1,500,000	-13.6%
335120 STATE REVENUE SHARING	(10,906,562)	(11,000,000)	(9,500,000)	1,500,000	-13.6%
336 OTHER STATE SHARED	(6,054,003)	(3,952,967)	(3,721,500)	231,467	-5.9%
335130 INSURANCE AGENTS LICENSE	(152,051)	(100,000)	(125,000)	(25,000)	25.0%
335140 MOBILE HOME LICENSES	(30,391)	(30,000)	(30,000)	0	0.0%
335150 ALCOHOLIC BEVERAGE	(167,044)	(150,000)	(150,000)	0	0.0%
335160 PARI-MUTUAL DISTRIBUTION	(446,500)	(446,500)	(446,500)	0	0.0%
335210 FIREFIGHTERS SUPPLEMENT	(140,485)	(135,000)	(135,000)	0	0.0%
335220 E911 WIRELESS	(1,751,976)	(1,600,000)	(1,600,000)	0	0.0%
335225 E911 NON WIRELESS	(568,213)	(500,000)	(500,000)	0	0.0%
335493 MOTOR FUEL TAX (REBATE)	(170,064)	(150,000)	(175,000)	(25,000)	16.7%
335520 SHIP PROGRAM REVENUE	(2,543,873)	(756,467)	(480,000)	276,467	-36.5%
335710 BOATING IMPROVEMENT FEES	(83,407)	(85,000)	(80,000)	5,000	-5.9%
337 LOCAL GRANTS & REVENUES	(521,986)	(358,150)	(254,500)	103,650	-28.9%
337100 ECONOMIC INCENTIVE	(381,048)	(282,500)	(214,500)	68,000	-24.1%
337300 NPDES CITIES	0	(75,650)	(40,000)	35,650	-47.1%
337900 LOCAL GRANTS & AIDS	(140,938)	0	0	0	
339 HALF CENT SALES TAX	(26,261,574)	(26,965,000)	(23,800,000)	3,165,000	-11.7%
335180 HALF-CENT STATE SALES TAX	(26,261,574)	(26,965,000)	(23,800,000)	3,165,000	-11.7%
330 INTERGOVERNMENTAL REVENUE Total	(85,381,086)	(62,527,514)	(108,168,410)	(45,640,896)	73.0%

340 CHARGES FOR SERVICES

341 GENERAL GOV'T FEES	(2,572,611)	(3,079,413)	(3,194,149)	(114,736)	3.7%
341160 COURT TECH FEE \$2	(754,820)	(720,000)	(825,000)	(105,000)	14.6%
341200 ZONING FEES	(515,057)	(425,000)	(400,000)	25,000	-5.9%
341320 SCHOOL ADMIN FEE	(232,780)	(170,000)	(200,000)	(30,000)	17.6%
341350 ADMIN FEE - MSBU APPLICATION	(2,050)	(1,200)	(1,200)	0	0.0%
341357 ADMIN FEE - SOLID WASTE	(564,184)	(617,000)	(657,000)	(40,000)	6.5%

DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
341358 ADMIN FEE - STREET LIGHTING	(155,000)	(155,000)	(175,000)	(20,000)	12.9%
341359 ADMIN FEE - MSBU FUNDS	(28,600)	(36,030)	(35,355)	675	-1.9%
341363 ADMIN FEE - GRANTS	0	(30,089)	0	30,089	-100.0%
341910 ADDRESSING FEES	(46,135)	(25,000)	(30,000)	(5,000)	20.0%
343901 TOWER COMM FEES	(116,985)	(110,000)	(120,000)	(10,000)	9.1%
343902 FIBER WAN FEES	(13,100)	(18,000)	(15,000)	3,000	-16.7%
343904 SVC CHGS-OTH PHYSICAL ENVIRON	(31,099)	(53,000)	(93,000)	(40,000)	75.5%
349100 SERVICE CHARGE-AGENCIES	(80,577)	(244,594)	(249,594)	(5,000)	2.0%
349200 CONCURRENCY REVIEW	(28,660)	(20,000)	(25,000)	(5,000)	25.0%
349210 FLOOD ZONE REVIEW	(3,565)	(5,000)	(3,500)	1,500	-30.0%
349220 CONSTRUCTION PLAN REVIEW	0	(200,000)	(225,000)	(25,000)	12.5%
349230 FIRE PERMIT PROCESSING FEE	0	(5,000)	(5,000)	0	0.0%
349240 PRE-APPLICATION FEE PLANNING	0	(4,500)	(4,500)	0	0.0%
349250 ZONING PERMIT PROCESSING FEE	0	(40,000)	(30,000)	10,000	-25.0%
349300 TECHNOLOGY SUBMITTAL FEE	0	(200,000)	(100,000)	100,000	-50.0%
342 INTERNAL SERVICE FEES	(27,424,905)	(35,495,258)	(32,434,235)	3,061,023	-8.6%
341210 INTERNAL SERVICE FEES	(4,549,577)	(5,255,258)	(5,429,235)	(173,977)	3.3%
341220 BOCC INSURANCE EMPLOYER	(16,051,306)	(23,200,000)	(19,500,000)	3,700,000	-15.9%
341230 BOCC INSURANCE EMPLOYEE	(3,087,911)	(3,200,000)	(3,500,000)	(300,000)	9.4%
341240 BOCC INSURANCE RETIREE	(1,100,042)	(1,200,000)	(1,300,000)	(100,000)	8.3%
341250 BOCC INSURANCE COBRA	(40,034)	(60,000)	(35,000)	25,000	-41.7%
341260 TAX COLLECTOR INSURANCE	(1,389,916)	(1,400,000)	(1,360,000)	40,000	-2.9%
341265 PROPERTY APPRAISER INSURANCE	(915,275)	(880,000)	(960,000)	(80,000)	9.1%
341270 SUPERVISOR OF ELECTIONS INSUR	(190,641)	(200,000)	(260,000)	(60,000)	30.0%
341280 PORT AUTHORITY INSURANCE	(57,151)	(50,000)	(60,000)	(10,000)	20.0%
341290 BOCC HEALTH PROGRAM	(43,050)	(50,000)	(30,000)	20,000	-40.0%
343 SHERIFF REVENUES	(9,244,785)	(5,412,256)	(4,450,256)	962,000	-17.8%
341520 SHERIFFS FEES	(498,919)	(476,256)	(476,256)	0	0.0%
342100 REIMBURSEMENT - SHERIFF	(4,606,128)	0	0	0	
342320 HOUSING OF PRISONERS-FED	(2,586,689)	(2,675,000)	(2,415,000)	260,000	-9.7%
342330 INMATE FEES	(412,361)	(1,122,000)	(430,000)	692,000	-61.7%
342390 HOUSING OF PRISONER-OTHER	(30,672)	(28,000)	(28,000)	0	0.0%
342530 SHERIFF - IRON BRIDGE	(222,600)	(223,000)	(223,000)	0	0.0%
342910 INMPOUND/IMMOBILIZATION	(9,350)	(8,000)	(8,000)	0	0.0%
342920 SUPERVISOR - PAY	(24,550)	(25,000)	(25,000)	0	0.0%
348880 SUPERVISION - PROBATION	(487,314)	(480,000)	(480,000)	0	0.0%
348991 TEEN COURT \$3	(125,654)	(125,000)	(125,000)	0	0.0%
348992 POLICE ED \$2 ASSESS	(31,873)	(30,000)	(30,000)	0	0.0%
348993 CRIME PREVENTION	(38,720)	(40,000)	(40,000)	0	0.0%
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	(50,174)	(60,000)	(50,000)	10,000	-16.7%
348995 CRIM JUSTICE ED \$2.50	(119,779)	(120,000)	(120,000)	0	0.0%
344 PUBLIC SAFETY FEES	(8,847,709)	(9,016,509)	(9,010,716)	5,793	-0.1%
342210 FIRE/EMS SERVICES	0	(74,434)	(1)	74,433	-100.0%
342430 EMERGENCY MGMT REVIEW FEE	(2,971)	(4,000)	(3,000)	1,000	-25.0%
342515 INSPECTION FEE - ENVIRONMENT	(68,965)	(85,850)	(85,850)	0	0.0%
342516 AFTER HOURS INSPECTIONS	(102,640)	(100,000)	(100,000)	0	0.0%
342560 ENGINEERING	(778,486)	(525,000)	(736,865)	(211,865)	40.4%
342590 REINSPECTIONS	(455,137)	(275,000)	(350,000)	(75,000)	27.3%
342600 PUBLIC SAFETY - FIRE PERMITS	(237,153)	(212,000)	(260,000)	(48,000)	22.6%
342605 FIRE PERMITS-WS	(12,370)	(5,000)	(10,000)	(5,000)	100.0%
342610 AMBULANCE TRANSPORT FEES	(6,802,484)	(7,350,225)	(6,100,000)	1,250,225	-17.0%
342615 EMS CARES ACT	0	0	0	0	
342620 MEDICAID MANAGED CARE	0	0	(600,000)	(600,000)	
342625 MEDICAID FEE FOR SERVICE	0	0	(400,000)	(400,000)	
342630 FIRE INSPECTION FEES	(15,315)	(15,000)	(15,000)	0	0.0%
342635 FIRE INSPECT-WS	(684)	0	0	0	
342930 TRAINING CENTER FEE	(142,380)	(150,000)	(150,000)	0	0.0%
346400 ANIMAL CONTROL	(229,123)	(220,000)	(200,000)	20,000	-9.1%
345 WATER & SEWER FEES	(60,936,033)	(62,087,671)	(62,846,000)	(758,329)	1.2%

DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
343310 WATER UTILITY-RESIDENTIAL	(22,546,039)	(23,156,242)	(23,650,000)	(493,758)	2.1%
343315 PRIVATE COMMERCIAL FIRE LINES	(31,610)	(32,865)	(33,000)	(135)	0.4%
343320 WATER UTILITY - BULK	(158,916)	(153,479)	(153,000)	479	-0.3%
343330 METER SET CHARGES	(311,843)	(190,801)	(200,000)	(9,199)	4.8%
343340 METER RECONNECT CHARGES	(408,748)	(514,150)	(420,000)	94,150	-18.3%
343350 CAPACITY MAINTENANCE-WTR	(27,510)	(45,407)	(20,000)	25,407	-56.0%
343360 RECYCLED WATER	(2,673,574)	(2,659,438)	(2,540,000)	119,438	-4.5%
343510 SEWER UTILITY-RESIDENTIAL	(30,275,853)	(31,535,983)	(32,000,000)	(464,017)	1.5%
343520 SEWER UTILITY - BULK	(4,474,214)	(3,752,563)	(3,800,000)	(47,437)	1.3%
343550 CAPACITY MAINTENANCE-SWR	(27,727)	(46,743)	(30,000)	16,743	-35.8%
346 SOLID WASTE FEES	(13,252,958)	(14,243,621)	(13,524,750)	718,871	-5.0%
343412 TRANSFER STATION CHARGES	(9,934,353)	(10,727,729)	(10,325,750)	401,979	-3.7%
343414 OSCEOLA LANDFILL CHARGES	(2,433,397)	(2,605,259)	(2,472,000)	133,259	-5.1%
343415 WINTER PARK LANDFILL CHARGES	(804,591)	(804,633)	(721,000)	83,633	-10.4%
343417 RECYCLING FEES	(79,937)	(100,000)	0	100,000	-100.0%
343419 OTHER LANDFILL CHARGES	(680)	(6,000)	(6,000)	0	0.0%
347 TRANSPORTATION FEES	(1,540,522)	(1,476,439)	(1,468,339)	8,100	-0.5%
344910 SIGNALS/CHARGES FOR SERVICES	(950,501)	(1,115,715)	(1,107,615)	8,100	-0.7%
344920 FIBER CONSTRUCTION AND MAINT	(590,021)	(360,724)	(360,724)	0	0.0%
348 PARKS & REC FEES	(2,040,387)	(2,249,700)	(2,139,800)	109,900	-4.9%
347200 PARKS AND RECREATION	(1,956,696)	(2,167,700)	(2,050,800)	116,900	-5.4%
347201 PASSIVE PARKS AND TRAILS	(37,465)	(40,000)	(37,000)	3,000	-7.5%
347301 MUSEUM FEES	(2,202)	(2,000)	(2,000)	0	0.0%
347501 YARBOROUGH NATURE CENTER	(44,024)	(40,000)	(50,000)	(10,000)	25.0%
349 COURT FEES	(1,885,975)	(1,770,000)	(1,720,000)	50,000	-2.8%
348921 COURT INNOVATIONS	(113,211)	(105,000)	(105,000)	0	0.0%
348922 LEGAL AID	(113,211)	(105,000)	(105,000)	0	0.0%
348923 LAW LIBRARY	(113,211)	(105,000)	(105,000)	0	0.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	(113,211)	(105,000)	(105,000)	0	0.0%
348930 STATE COURT FACILITY SURCHARGE	(1,433,130)	(1,350,000)	(1,300,000)	50,000	-3.7%
340 CHARGES FOR SERVICES Total	(127,745,885)	(134,830,867)	(130,788,245)	4,042,622	-3.0%
350 JUDGEMENTS FINES & FORFEIT					
343 SHERIFF REVENUES	(415,186)	(247,500)	(247,500)	0	0.0%
351500 TRAFFIC CT PARKING FINES	(7,265)	(2,500)	(2,500)	0	0.0%
351910 CONFISCATIONS	(170,768)	0	0	0	
359901 ADULT DIVERSION	(230,425)	(240,000)	(240,000)	0	0.0%
359902 COMMUNITY SVC INSURANCE	(6,729)	(5,000)	(5,000)	0	0.0%
351 JUDGEMENTS & FINES	(701,524)	(660,000)	(614,000)	46,000	-7.0%
348933 ANIMAL CONTROL CITATIONS	(10,465)	0	0	0	
351700 INTERGOVT RADIO PROGRAM	(418,285)	(410,000)	(420,000)	(10,000)	2.4%
352100 LIBRARY	(142,517)	(140,000)	(144,000)	(4,000)	2.9%
354200 CODE ENFORCEMENT	(130,256)	(110,000)	(50,000)	60,000	-54.5%
354201 CODE ENFORCEMENT LIEN AM	0	0	0	0	
361 INTEREST	(88,323)	0	0	0	
359903 ADULT DRUG COURT	(88,323)	0	0	0	
350 JUDGEMENTS FINES & FORFEIT Total	(1,205,033)	(907,500)	(861,500)	46,000	-5.1%
360 MISCELLANEOUS REVENUES					
343 SHERIFF REVENUES	(705,364)	(178,100)	(750,000)	(571,900)	321.1%
361133 INTEREST-SHERIFF	(29,075)	(10,000)	(10,000)	0	0.0%
369912 MISCELLANEOUS - SHERIFF	(676,289)	(168,100)	(740,000)	(571,900)	340.2%
345 WATER & SEWER FEES	(5,064,540)	(1,695,000)	(1,750,000)	(55,000)	3.2%
366400 ENTERPRISE CONTRIBUTIONS	(5,064,540)	(1,695,000)	(1,750,000)	(55,000)	3.2%
346 SOLID WASTE FEES	(181,366)	(254,000)	(254,000)	0	0.0%
365101 METHANE GAS SALES	(181,366)	(254,000)	(254,000)	0	0.0%
361 INTEREST	(13,246,653)	(8,223,060)	(3,747,140)	4,475,920	-54.4%
361100 INTEREST ON INVESTMENTS	(13,130,456)	(8,167,010)	(3,691,115)	4,475,895	-54.8%
361120 SHIP MORTGAGE INTEREST	0	0	0	0	

DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
361132 INTEREST-TAX COLLECTOR	(57,845)	(50)	(25)	25	-50.0%
361200 INTEREST-STATE BOARD ADM	(4,504)	0	0	0	
361400 INTEREST-TOURIST DEVLPMT FUND	(53,849)	(56,000)	(56,000)	0	0.0%
364 FIXED ASSET SALES	(190,537)	(416,032)	(351,500)	64,532	-15.5%
364100 FIXED ASSET SALE PROCEEDS	(190,537)	(416,032)	(351,500)	64,532	-15.5%
366 DONATIONS	(5,449,046)	(145,000)	(80,000)	65,000	-44.8%
366100 CONTRIBUTIONS & DONATIONS	(5,448,746)	(145,000)	(80,000)	65,000	-44.8%
366175 SEMINOLE COUNTY HEROES MEMORIA	(300)	0	0	0	
366270 MEMORIAL TREE DONATIONS	0	0	0	0	
368 PORT AUTHORITY	(700,000)	(450,000)	(500,000)	(50,000)	11.1%
366101 CONTRIBUTIONS PORT AUTHORITY	(700,000)	(450,000)	(500,000)	(50,000)	11.1%
369 MISCELLANEOUS REVENUES	(14,910,938)	(1,656,922)	(1,969,466)	(312,544)	18.9%
362100 RENTS AND ROYALTIES	(55,911)	(60,121)	(50,121)	10,000	-16.6%
363400 TRANSPORTATION IMPACT FEE	(705)	0	0	0	
367150 PAIN MANAGEMENT CLINIC LICENSE	(1,500)	0	0	0	
369100 TAX DEED SURPLUS	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369310 INSURANCE PROCEEDS	(205,001)	(7,802)	(1,000)	6,802	-87.2%
369400 REIMBURSEMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	(778,077)	(659,349)	(664,295)	(4,946)	0.8%
369910 COPYING FEES	(80,103)	(56,000)	(57,800)	(1,800)	3.2%
369911 MAPS AND PUBLICATIONS	(46)	(200)	(50)	150	-75.0%
369920 MISCELLANEOUS-ELECTION	(1,209)	(200)	(200)	0	0.0%
369925 CC CONVENIENCE FEES	(356,435)	(203,250)	(371,000)	(167,750)	82.5%
369930 REIMBURSEMENTS	(12,369,724)	(155,000)	(260,000)	(105,000)	67.7%
369935 REIMBURSEMENTS - REBATES	(614,354)	(400,000)	(450,000)	(50,000)	12.5%
369940 REIMBURSEMENTS - RADIOS	(225,404)	(115,000)	(115,000)	0	0.0%
369950 NSP RESALES/PROGRAM INCOME	(222,469)	0	0	0	
360 MISCELLANEOUS REVENUES Total	(40,448,443)	(13,018,114)	(9,402,106)	3,616,008	-27.8%
380 OTHER SOURCES					
381 INTERFUND TRANSFER IN	(51,849,383)	(44,371,735)	(40,520,749)	3,850,986	-8.7%
381100 TRANSFER IN	(51,849,383)	(44,371,735)	(40,520,749)	3,850,986	-8.7%
385 BOND REFUNDING PROCEEDS	0	0	0	0	
384100 DEBT ISSUANCE	0	0	0	0	
385100 PROCEEDS OF REFUNDING BONDS	0	0	0	0	
386 CONSTITUTIONAL EXCESS FEES	(3,853,220)	(1,220,000)	(1,074,000)	146,000	-12.0%
386200 EXCESS FEES-CLERK	(2,735)	(200,000)	(1,000)	199,000	-99.5%
386300 EXCESS FEES-SHERIFF	(711,600)	(100,000)	(1,000)	99,000	-99.0%
386400 EXCESS FEES-TAX COLLECTOR	(2,952,719)	(620,000)	(1,070,000)	(450,000)	72.6%
386500 EXCESS FEES-PROP APPRAISER	(17,001)	(100,000)	(1,000)	99,000	-99.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	(169,165)	(200,000)	(1,000)	199,000	-99.5%
380 OTHER SOURCES Total	(55,702,603)	(45,591,735)	(41,594,749)	3,996,986	-8.8%
399 FUND BALANCE					
399 FUND BALANCE	0	(245,414,409)	(267,320,155)	(21,905,746)	8.9%
399999 BEGINNING FUND BALANCE	0	(245,414,409)	(267,320,155)	(21,905,746)	8.9%
399 FUND BALANCE Total	0	(245,414,409)	(267,320,155)	(21,905,746)	8.9%
Grand Total	(630,115,529)	(838,057,992)	(904,283,970)	(66,225,978)	7.9%

HISTORY OF MAJOR REVENUE SOURCES

Ad Valorem Tax - Also known as a property tax, ad valorem taxes are based on the assessed value (less exemptions) of real estate and tangible personal property. A millage rate is charged to each one thousand dollars of taxable property value.

The Property Appraiser's Office determines the property values on the tax roll as of January 1 each year and certifies the just market value less exemptions to each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem tax levied is budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Road District MSTU includes the unincorporated areas of Seminole County while the Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs and the City of Casselberry.

The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. A comparison of all Seminole County taxing authorities and millage rates can be found on the "Residential Home Property Tax Comparison" chart found within the "Countywide Budget" section of this book. Florida's Constitution prohibits the State of Florida from imposing property tax.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 40% of all current

revenue budgeted. In the General fund, countywide property taxes account for 71% of current revenues.

Based on an average single-family residence in unincorporated Seminole County, a home owner with an assessed value of \$221,000 receiving homestead exemption would pay about \$2,528 in FY 2020/21 property taxes. The School Board property tax accounts for approximately 46% of the tax bill, BCC Countywide property taxes account for 33%, the Fire MSTU 19%; Road District MSTU 1% and the St John's Water Management District 2%.

Seminole County BCC Ad Valorem Tax History

The BCC countywide millage rate of 4.8751 mills for General fund countywide services will generate \$178M in FY 2020/21, an increase of \$11M over the prior year adopted revenue. Because the current tax rate was adopted in FY 2019/20, a 6.65% growth in the countywide taxable property values accounts for the increased revenue with 1.48% of this growth from new construction and 5.17% from the reappraisal of existing properties. The 4.8751 countywide millage rate has been maintained for eleven years now.

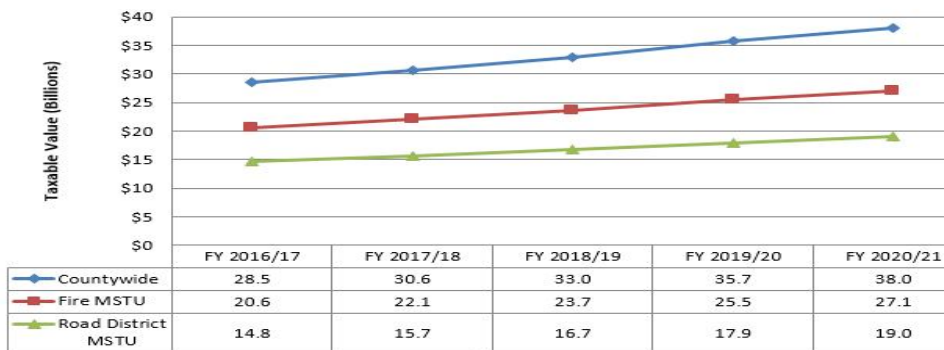
The FY 2020/21 County/Municipal Fire MSTU tax rate of 2.7649 mills is unchanged from the prior year millage. The Fire District ad valorem revenue totaling \$72M grew by \$4.3M over FY 2019/20 due to a 6.40% growth in taxable property values.

In FY 2017/18, the Fire District MSTU millage of 2.3299 mills was increased by 0.4350 mills to stabilize a Fire Fund imbalance that, based on the long-range forecast, would have depleted reserves in FY 2018/19. The 2.3299 tax rate prior to the increase had remained unchanged for ten years prior (FY08 - FY17). Because of property tax reform and declining real estate values during the recession, the Fire District millage was below the rolled-back tax rate for six of the ten years. Growth in taxable values had not generated sufficient revenue to offset the rising cost of personnel and capital needs deferred during the recession years.

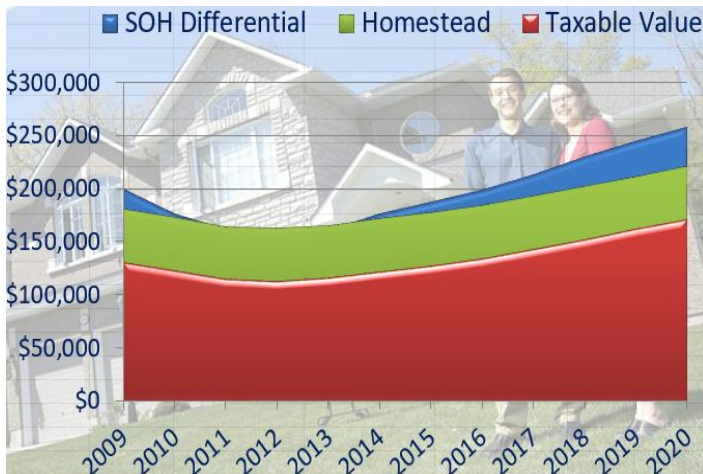
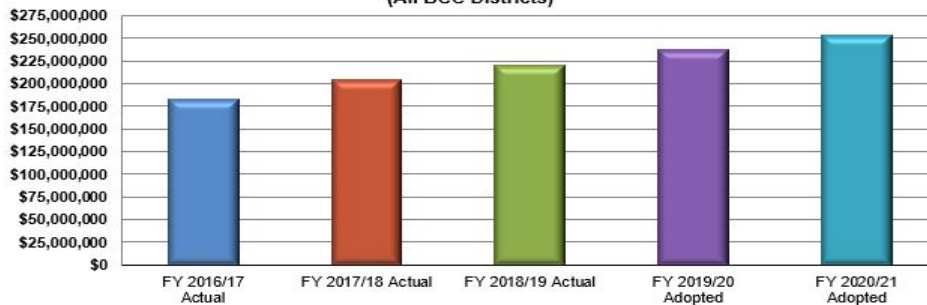
HISTORY OF MAJOR REVENUE SOURCES

The Road District MSTU tax rate of 0.1107 mills has remained the same since FY 2008/09 (12 years). Seminole County's one cent local option sales tax used primarily for transportation is restricted for capital use and cannot be used for maintenance of roads. The unincorporated Road District property tax is used for maintenance costs of local roads within the unincorporated areas of Seminole County.

Seminole County Taxable Property Values



**Ad Valorem Tax
(All BCC Districts)**



Florida's "Save Our Homes" exemption limits the increase in assessed values to the lesser of 3% or the annual change in the CPI. This exemption was almost eliminated during the recession years but is on the rise again with the growing real estate markets. The change in the CPI for 2020 was 2.0%. With no increase in the Countywide BCC tax rate, homesteaded properties will see only a minor increase in their property tax bills although existing countywide property values grew by 6.65% in 2020.

HISTORY OF MAJOR REVENUE SOURCES

Half-Cent Sales Tax - The Local Government Half-Cent Sales Tax Program is the largest of all state shared revenue sources for local governments. The programs primary purpose is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs. Seminole County's share of the State half-cent sales tax is second only to property taxes in the General fund as a major revenue source used in support of countywide services.

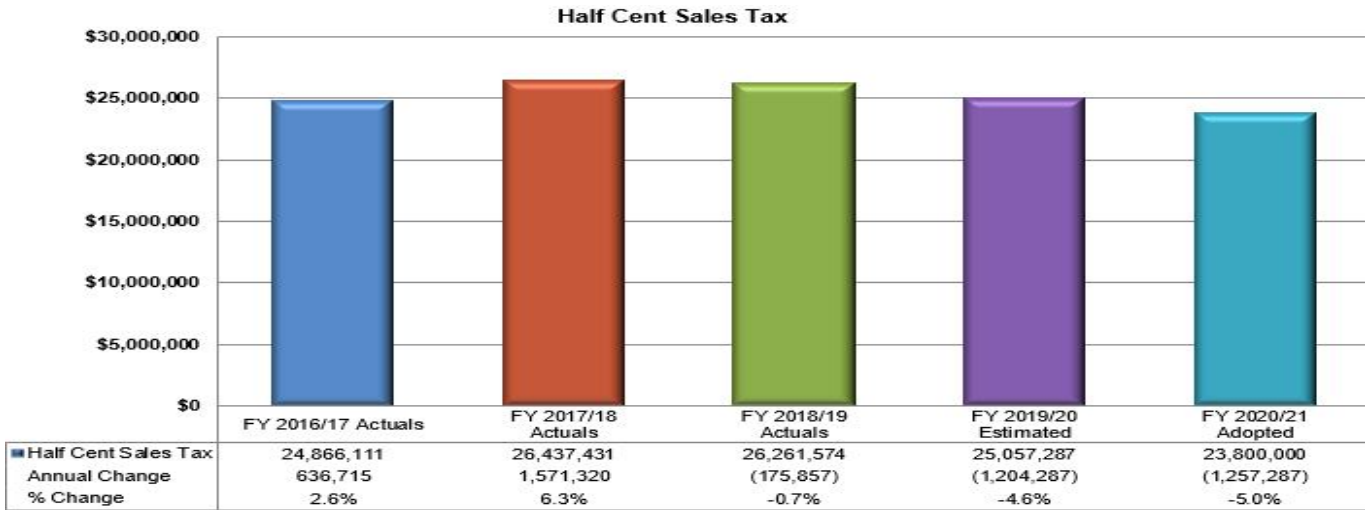
Based on eligibility requirements, local governments may receive a portion of state shared sales tax through three separate distributions: the ordinary; emergency; and supplemental proceeds. The program also includes a separate distribution for select counties meeting the statutory criteria to qualify as a fiscally constrained county. Seminole County receives the ordinary distribution which is funded by 8.9744 percent of the State's net six cent sales tax proceeds. Revenue is distributed to counties and municipalities based on a population weighted allocation factor multiplied by sales tax monies earmarked for distribution to the county. House Bill 33-A approved by the 2015 Florida Legislature reduced the State Communication Service Tax (CST) rate by 1.73 percent. To minimize the impact of this reduction to Counties, the percentage of sales and use tax collections transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for ordinary distributions was increased from 8.8854 percent to 8.9744 percent as of July 1, 2015. Although the State is responsible for the full portion of the state's share of matching funds required for the Medicaid program, the State

charges county governments an annual contribution in order to acquire a certain portion of the funds. If county governments do not participate in the cost of certain services provided to county residents through Florida's Medicaid program, the Department of Revenue is authorized to reduce the portion of sales tax shared with counties to pay for State Medicaid billings. This mandate affects the Half-Cent Sales Tax and County Revenue Sharing Programs. Seminole County, however, pays its share of Medicaid charges without impact to our State shared sales tax.

Seminole County realized an average of \$1.1M or 5.5% annual growth in the state shared half-cent sales tax between FY 2011/12 and FY 2014/15 as the County rebounded from the great recession. Increased sales reported in hotel/motel accommodations; retail; automotive leases and sales; and construction related businesses contributed to growth in several major revenue sources countywide. In FY 2015/16, a more modest growth of 2.2% or \$520K was realized. Growth of 2.5% to 4% per year is more sustainable and is anticipated to continue into the near future barring any changes in the economy due to economic or natural disaster events. The economic shutdown related to the Covid-19 pandemic impacted this revenue in FY20 and is estimated to have a continued impact into FY21.

FY 2020/21 half-cent sales tax is projected at \$23.8M, a decrease of \$1.2M or -5% less than the prior year estimated projection of \$25M.

HISTORY OF MAJOR REVENUE SOURCES



State Revenue Sharing – Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.081% of sales and use tax collections. Approximately 98.47% of total program funds are derived from sales and use tax and 1.53% from net cigarette tax collections.

The 2015 Florida Legislature enacted HB 33-A reducing the State Communication Service Tax rate by 1.73%. State revenue sharing programs were revised so that local governments continued to receive the same amount of revenue as received prior to the law change. The percentage change of sales and use tax collections transferred to the Revenue Sharing Trust Fund for Counties was increased from 2.0603% to 2.081% on July 1, 2015.

Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the State's annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30th fiscal year, are received in equal monthly installments with a June true up adjustment for actual revenue collected.

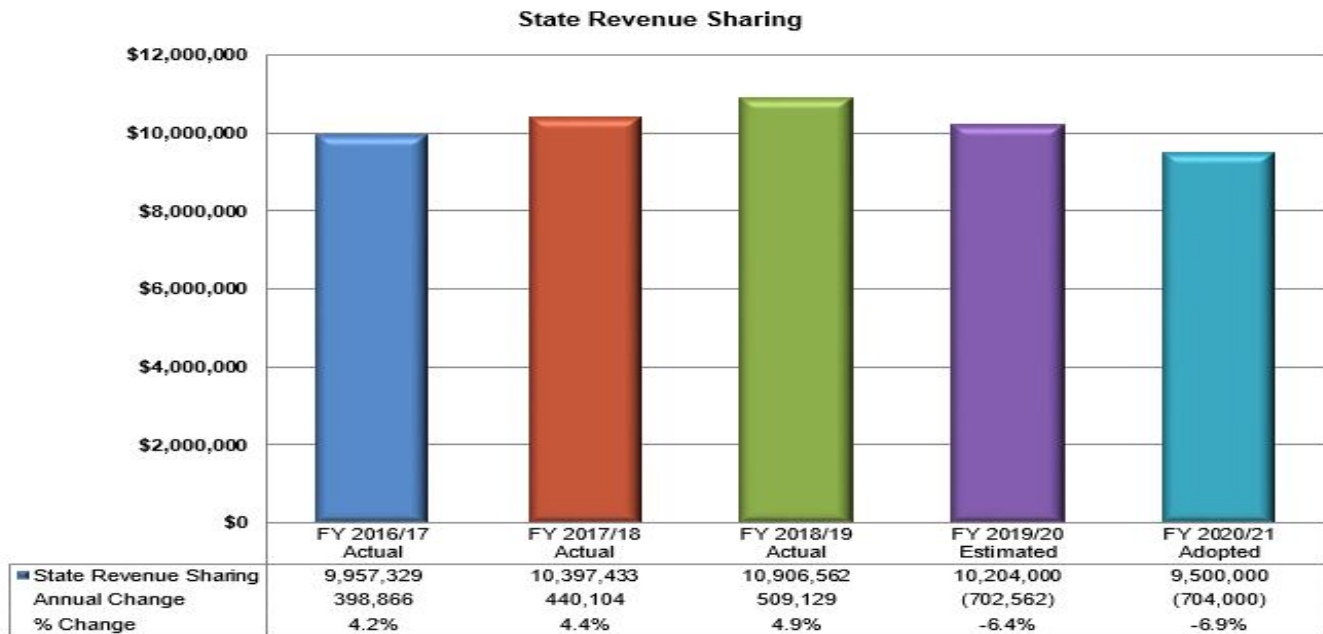
An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds.

There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. The revenue is broken out into a first and second guaranteed entitlement and growth money. The guaranteed entitlements may be pledged for bond indebtedness, in Seminole County this amount totals \$1.7M; however, up to 50% of funds received in the prior year may be pledged.

Seminole County's State Revenue Sharing is currently pledged for the payment of debt associated with the \$22M Capital Improvement Revenue Bonds, Series 2012 issued for the Public Safety Communications P25 Radio Tower Rebuild Projects. The final maturity date is October 1, 2027.

FY 2020/21 revenue is anticipated at \$9.5M, a decrease of \$704K or -7% over the FY 2019/20 estimated projection, due primarily to less revenues received in FY20 due to the economic shutdown.

HISTORY OF MAJOR REVENUE SOURCES



Utility Taxes - A 4% public service utility tax on electricity, water, natural gas, and propane purchases is assessed in the unincorporated area of Seminole County. The tax exempts the first 300 kilowatt hours of electricity purchased per month and is not applied against any fuel adjustment charge.

The 4% public service tax levied in unincorporated Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is levied on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

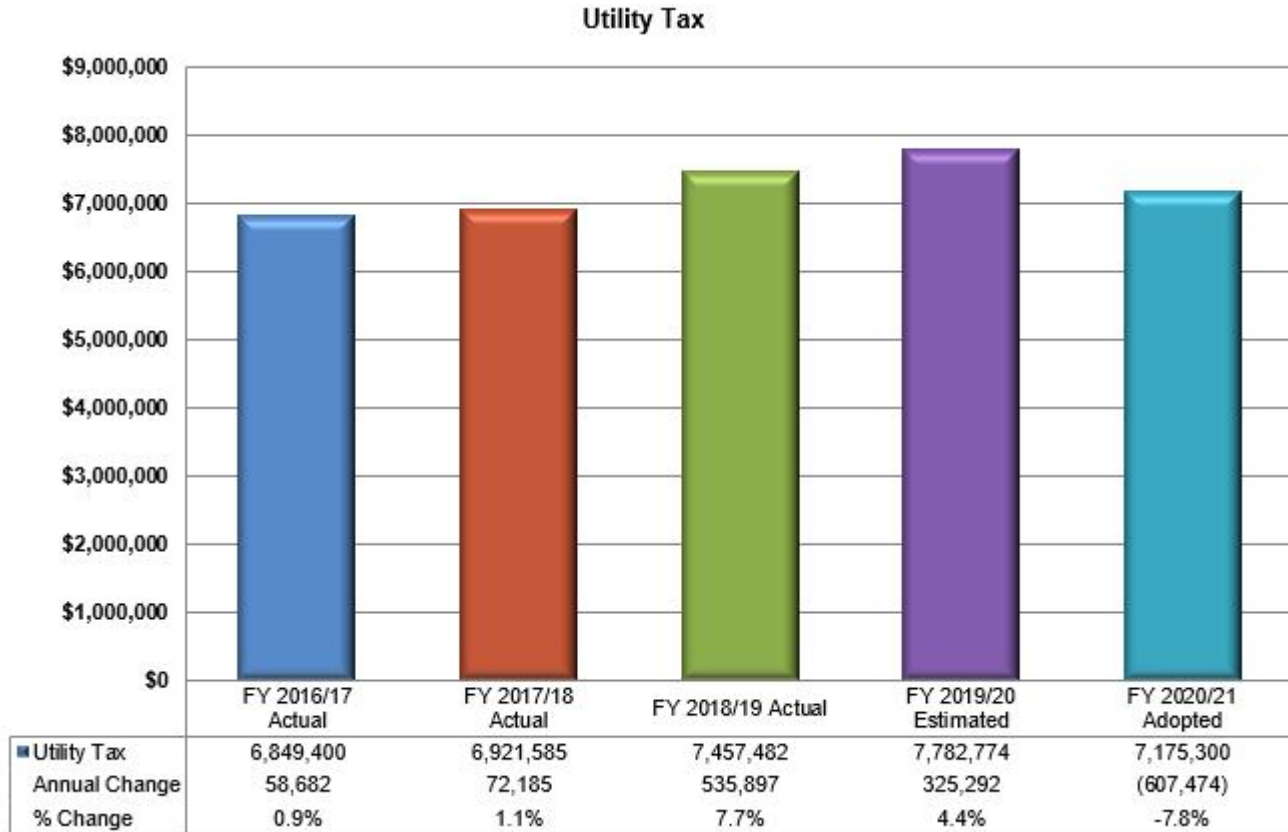
Utility tax revenues are greatly affected by weather conditions as mild winters and summers

require less energy and rainy seasons reduce water usage. Conversely, cold winters and hot summers require increased energy and water consumption.

Electric rate adjustments are often attributed to changes in the fuel adjustment charge which is not subject to the Public Service Tax (PST) and does not affect annual tax collections. For this reason, PST does not significantly change from year to year and extreme weather changes are generally the cause of most spikes in annual public service tax collections.

FY 2020/21 projected utility tax revenue totals \$7.2M and is comprised of \$5.5M or 76% electric PST; \$1.45M or 20% from water PST; and \$270K or 4% from natural gas and fuel oil PST.

HISTORY OF MAJOR REVENUE SOURCES



Communication Service Tax - The Communications Service Tax (CST), imposed in unincorporated Seminole County, is a 5.12% tax on services encompassing all voice, data, audio, video, mobile communications, or any other information or signals transmitted by any medium, including cable services. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County.

The local communication service tax is not applicable to direct-to-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to local governments less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities. The administrative fee

charged to local governments is prorated based on revenue generated by each taxing authority.

Constant changes in communication technology with the use of various internet resources and devices continue to adversely impact communication sales tax collections. Seminole County's CST has experienced several years of declining revenue attributed greatly to evolving technologies and growing industry competition. The County's CST had reached \$9.9M in FY 2006/07 before revenues reversed course. Revenue is currently down about \$4M from peak collections.

Because the State Department of Revenue administers the CST, only the State can audit service providers. Records can be audited at least three years back and a reallocation of funds can result from both the audit of CST dealers and other information received by DOR from CST dealers outside of the audit process.

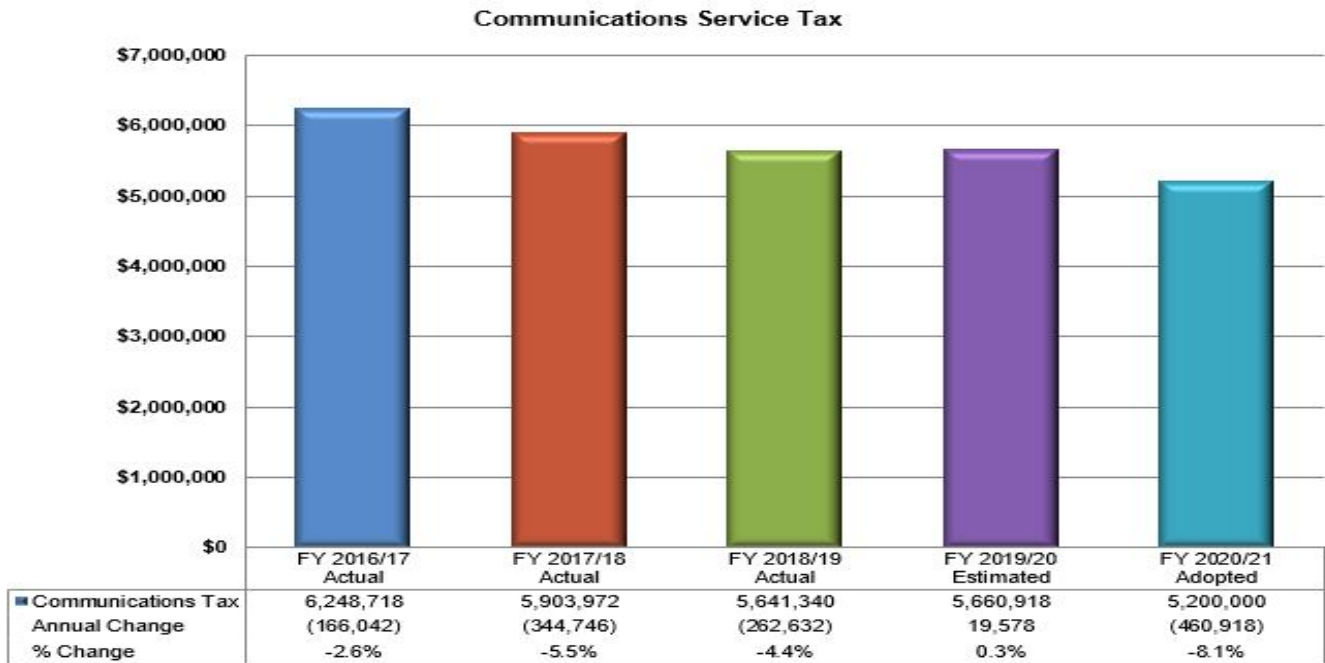
In FY 2016/17, the County received a one-time payment of \$432,237 from audit adjustments; however, a 15-month deduction of \$53,222.85

HISTORY OF MAJOR REVENUE SOURCES

resulting from a separate settlement reduced monthly revenues through July 2017.

FY 2020/21 communication service tax is projected at \$5.2M, down \$500K from the FY 2019/20 estimate of \$5.7M.

expenditures. The 6 Cent Local Option Gas Tax was renewed in February 2013 extending



Gas Taxes - Seminole County receives four separate gas tax revenues restricted in use for transportation related activities. Two are levied locally by the BCC and two are collected by the State per Florida law.

- The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to the 2013 LOGT interlocal agreement with the cities, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among the seven municipalities. The LOGT is shared among the cities based on a rolling distribution formula incorporating the most recent five years of transportation

the tax through August 31, 2043.

- The Ninth Cent Local Option Fuel Tax, implemented on January 1, 1994, is also levied locally on motor and diesel fuel and is used to support mass transit.
- On all motor fuels, the State levies and distributes to the various counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that may be used to support debt service requirements on local bonds and to finance activities related to secondary State roads transferred to county control.

Seminole County has the authority to levy an additional 5 Cent Local Option Gas Tax on motor fuel only but has elected not to impose this tax. Voters of Seminole County have historically approved a one cent infrastructure sales tax to provide for most transportation capital.

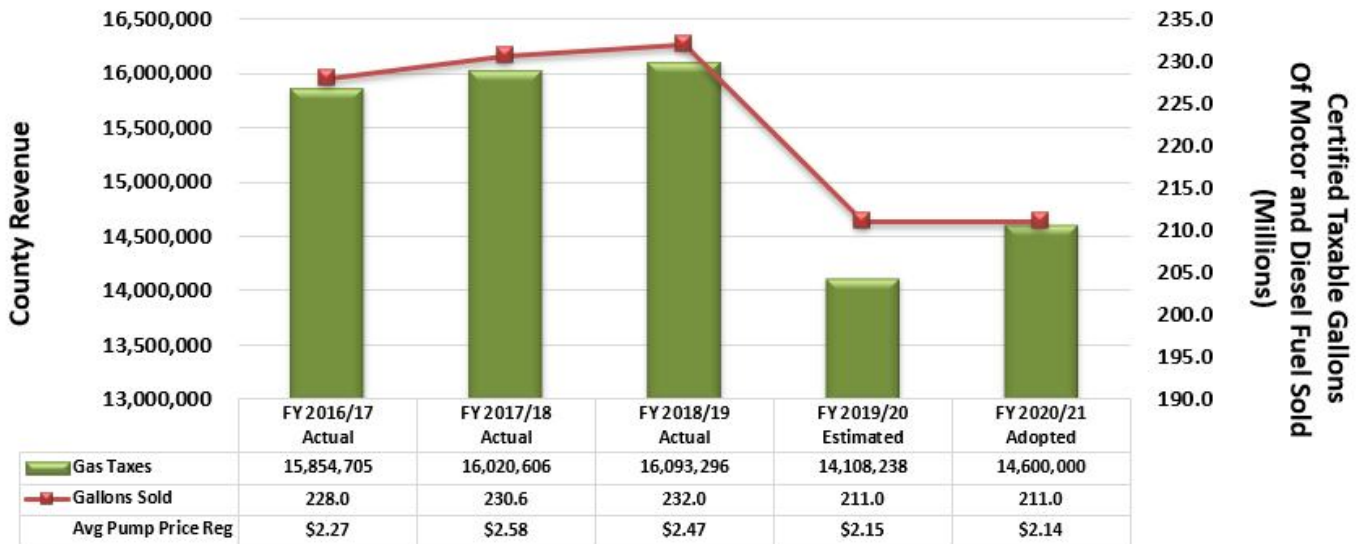
With the early retirement of debt associated with the 2002 Gas Tax Refunding Bonds in September 2012, no gas tax revenue is currently pledged for transportation debt in Seminole County.

HISTORY OF MAJOR REVENUE SOURCES

Because Florida's gas tax is based on gallons sold and not prices at the pump, rising fuel costs and more fuel-efficient vehicles impact gas tax revenue available to fund transportation needs. Fuel efficient cars require less gas to operate yet cause the same wear and tear on our roads while providing fewer dollars for ongoing road repairs and maintenance.

Gas tax collections in Seminole County have averaged 3% annual growth in recent years; however, normal growth is typically between 2% and 3% annually. An estimated \$14.6M in combined gas tax revenues for FY 2020/21 is predicated on 4% growth over prior year estimated revenue collections.

Gas Tax Revenue to Gallons Sold



Infrastructure Sales Tax 2014 – On May 20, 2014, the citizens' of Seminole County voted to renew the one cent local option infrastructure sales tax shared between the County, School Board and seven municipalities. The tax is effective for a period of ten years which began on January 1, 2015 and expires on December 31, 2024.

Historically, Seminole County voters have supported the penny sales tax. This is the third penny sales tax approved in the County since 1991. Unlike property taxes, the sales tax is not borne solely by the residents of Seminole County as tourists, commuters, and visitors all contribute to sales taxes paid within the County. The 2014 third generation surtax is applicable to the first \$5,000 of each item sold in the County, as specifically provided in Florida Statutes, and will be used for the construction and rehabilitation of roads and transportation facilities; bicycle and pedestrian trails; stormwater facilities, public education facilities, and other infrastructure uses authorized by law. Current law prohibits the use

of County Infrastructure Sales Tax for operations of any kind.

Pursuant to an interlocal agreement, the School Board receives 25% of the overall net revenue collected during the life of the surtax; the County receives 24.2%; and the remaining 50.8% is shared between the County (31.4%) and municipalities (19.4%). Seminole County's total share of the Infrastructure Sales Tax revenue is 55.6%.

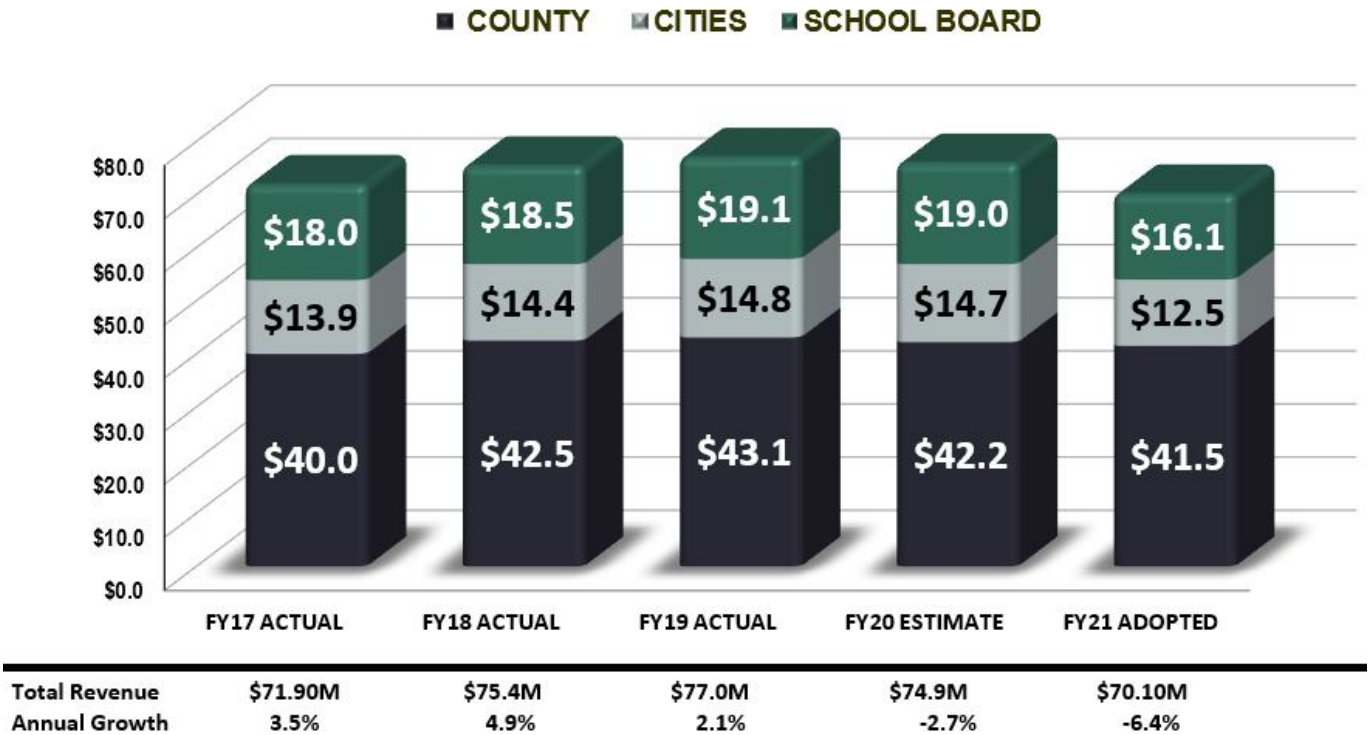
Seminole County's 2001 Infrastructure Sales Tax peaked in FY 2005/06 at an annual total of \$70.5M and thereafter declined annually throughout the recession years. Revenue began stabilizing in 2012 as the tax ended on December 31, 2012. With approximately \$45M in reserves from the penny sales tax, the BCC allowed the 2001 sales tax to sunset in 2012 to provide residents an opportunity for tax relief following the economic recession.

Seminole County's new 2014 penny sales tax is currently exceeding original estimates and

HISTORY OF MAJOR REVENUE SOURCES

expected to generate about \$779M over the 10 year period. This past year, the economic shutdown related to the Covid-19 pandemic, affected all sales tax revenues countywide. The FY 2020/21 revenue is projected at \$70.1M.

Down from previous years with the School Board receiving \$16.1M; the County receiving \$43.6M; and the cities sharing in \$12.5M.



FUND - DEPARTMENT RELATIONSHIP STRUCTURE

(EXCLUDES INTERNAL CHARGES, CONTRAS, TRANSFERS, & RESERVES)

FUND MAJOR - TYPE	ADMINISTRATION	CONSTITUTIONAL OFFICERS	COURT SUPPORT	LEISURE SERVICES	FIRE	COMMUNITY SERVICES	PUBLIC WORKS	ES UTILITIES	ES SOLID WASTE	DEVELOPMENT SERVICES	INFORMATION SERVICES	RESOURCE MGMT	Grand Total
GENERAL FUNDS													
GENERAL FUNDS	15,355,908	156,696,029	803,834	17,598,963	3,645,988	13,264,657	21,108,656	-	-	2,367,476	9,092,526	6,572,363	246,506,401
REPLACEMENT FUNDS	316,949	-	-	433,095	-	-	1,797,009	-	-	-	1,472,368	-	4,019,421
AGENCY FUNDS	20,000	-	-	112,000	-	-	-	-	-	-	-	-	132,000
GENERAL FUNDS Total	15,692,857	156,696,029	803,834	18,144,058	3,645,988	13,264,657	22,905,665	-	-	2,367,476	10,564,894	6,572,363	250,657,822
TRANSPORTATION FUNDS													
TRANSPORTATION FUNDS	-	32,404	-	-	-	-	21,541,182	-	-	8,686,362	-	-	30,259,948
SALES TAX FUNDS	-	-	-	456,094	-	-	62,639,387	-	-	-	-	-	63,095,481
TRANSPORTATION FUNDS Total	-	32,404	-	456,094	-	-	84,180,569	-	-	8,686,362	-	-	93,355,429
FIRE DISTRICT FUNDS													
FIRE DISTRICT FUNDS	-	1,131,386	-	-	70,684,145	-	21,500	-	-	-	-	-	71,837,031
FIRE DISTRICT FUNDS Total	-	1,131,386	-	-	70,684,145	-	21,500	-	-	-	-	-	71,837,031
SPECIAL REVENUE FUNDS													
BUILDING FUNDS	-	-	-	-	-	-	-	-	-	4,729,279	-	-	4,729,279
TOURISM FUNDS	2,254,118	-	-	223,075	-	-	-	-	-	-	-	-	2,477,193
COURT RELATED FUNDS	-	155,000	1,193,924	-	-	-	-	-	-	-	-	-	1,348,924
EMS TRUST FUNDS	-	-	-	-	66,745	-	-	-	-	-	-	-	66,745
GRANT FUNDS	-	-	-	-	355,325	2,711,581	98,180	-	-	-	-	62,008,201	65,173,287
LAW ENFORCEMENT FUNDS	-	150,000	-	-	-	-	-	-	-	-	-	-	150,000
SPECIAL REVENUE FUNDS	-	95,000	-	170,000	-	-	7,000	-	-	145,900	-	-	417,900
EMERGENCY 911 FUNDS	2,037,466	-	-	-	30,000	-	-	-	-	-	-	-	2,067,466
MSBU FUNDS	-	-	-	-	-	-	-	-	-	-	-	21,625,554	21,625,554
SPECIAL REVENUE FUNDS Total	4,291,584	400,000	1,193,924	393,075	452,070	2,711,581	105,180	-	-	4,875,179	-	83,633,755	98,056,348
DEBT SERVICE FUNDS													
DEBT SERVICE FUNDS	-	-	-	-	-	-	-	-	-	-	-	9,907,085	9,907,085
DEBT SERVICE FUNDS Total	-	-	-	-	-	-	-	-	-	-	-	9,907,085	9,907,085
CAPITAL FUNDS													
CAPITAL FUNDS	-	-	-	55,084	-	-	-	-	-	-	-	-	55,084
CAPITAL FUNDS Total	-	-	-	55,084	-	-	-	-	-	-	-	-	55,084
ENTERPRISE FUNDS													
WATER & SEWER FUNDS	-	-	-	-	-	-	-	64,249,362	-	-	-	-	64,249,362
SOLID WASTE FUNDS	-	-	-	-	-	-	233,100	-	12,760,433	-	-	-	12,993,533
ENTERPRISE FUNDS Total	-	-	-	-	-	-	233,100	64,249,362	12,760,433	-	-	-	77,242,894
INTERNAL SERVICE FUNDS													
INTERNAL SERVICE FUNDS	28,773,878	-	-	-	-	-	-	-	-	-	-	6,176,422	34,950,300
INTERNAL SERVICE FUNDS Total	28,773,878	-	-	-	-	-	-	-	-	-	-	6,176,422	34,950,300
Grand Total	48,758,319	158,259,819	1,997,758	19,048,311	74,782,203	15,976,238	107,446,014	64,249,362	12,760,433	15,929,017	10,564,894	106,289,625	636,061,993

BUDGET BY DEPARTMENT - PROGRAM

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES, & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
01 ADMINISTRATION DEPT					
01 17-92 CRA	50	0	0	0	
01 ANIMAL SERVICES	2,061,006	2,344,016	2,453,471	109,456	4.7%
01 BOARD COUNTY COMMISSIONERS	1,104,755	1,177,965	1,118,347	(59,618)	-5.1%
01 COMMUNITY INFORMATION	636,462	812,795	905,209	92,414	11.4%
01 COUNTY ATTORNEY	1,479,617	1,931,048	1,956,509	25,461	1.3%
01 COUNTY MANAGER	1,772,102	1,375,914	1,508,568	132,654	9.6%
01 E-911	2,025,038	2,374,267	2,249,601	(124,667)	-5.3%
01 ECON DEV-COMMUNITY RELATION	1,911,279	1,983,877	2,085,009	101,132	5.1%
01 EMERGENCY MANAGEMENT	1,307,445	790,396	688,783	(101,612)	-12.9%
01 EMPLOYEE BENEFITS	22,263,798	30,731,784	28,773,878	(1,957,906)	-6.4%
01 HUMAN RESOURCES	892,251	1,008,967	1,027,578	18,612	1.8%
01 ORGANIZATIONAL EXCELLENCE	186,991	258,665	309,440	50,775	19.6%
01 TELECOMMUNICATIONS	10,052,509	3,456,129	3,347,808	(108,320)	-3.1%
01 TOURISM ADMINISTRATION	2,100,105	2,504,501	1,575,018	(929,483)	-37.1%
01 TOURIST DEVELOPMENT	408,849	446,500	759,100	312,600	70.0%
01 ADMINISTRATION DEPT Total	48,202,257	51,196,824	48,758,319	(2,438,504)	-4.8%
02 CONSTITUTIONAL OFFICERS DEP					
02 CLERK OF THE COURT	3,059,906	3,260,540	3,931,244	670,704	20.6%
02 PROPERTY APPRAISER	5,791,947	6,160,044	6,163,713	3,669	0.1%
02 SHERIFF'S OFFICE	130,797,114	132,158,613	136,020,000	3,861,387	2.9%
02 SUPERVISOR OF ELECTIONS	2,843,688	3,904,636	3,343,362	(561,274)	-14.4%
02 TAX COLLECTOR	7,699,767	8,525,000	8,801,500	276,500	3.2%
02 CONSTITUTIONAL OFFICERS DEP Total	150,192,423	154,008,833	158,259,819	4,250,986	2.8%
03 COURT SUPPORT DEPT					
03 ARTICLE V COURT TECHNOLOGY	989,420	1,136,210	1,193,924	57,714	5.1%
03 GUARDIAN AD LITEM	94,688	103,549	102,414	(1,135)	-1.1%
03 JUDICIAL	277,111	265,082	236,036	(29,045)	-11.0%
03 LAW LIBRARY	99,443	104,446	103,661	(785)	-0.8%
03 LEGAL AID	351,110	356,377	361,723	5,346	1.5%
03 COURT SUPPORT DEPT Total	1,811,772	1,965,663	1,997,758	32,095	1.6%
04 LEISURE SERVICES DEPT					
04 EXTENSION SERVICE	390,156	405,474	429,881	24,406	6.0%
04 GREENWAYS & NATURAL LANDS	4,472,378	5,250,614	5,745,582	494,967	9.4%
04 LEISURE BUSINESS OFFICE	758,836	1,023,856	791,656	(232,200)	-22.7%
04 LIBRARY SERVICES	5,506,557	5,830,983	6,210,151	379,168	6.5%
04 PARKS & RECREATION	5,415,941	6,075,496	5,871,041	(204,455)	-3.4%
04 LEISURE SERVICES DEPT Total	16,543,868	18,586,424	19,048,311	461,887	2.5%
05 FIRE DEPT					
05 EMERGENCY COMMUNICATIONS	4,736,818	2,839,658	3,383,032	543,374	19.1%
05 EMS PERFORMANCE MANAGEMENT	278,447	332,056	292,956	(39,100)	-11.8%
05 EMS/FIRE/RESCUE	58,156,505	65,221,162	70,259,158	5,037,996	7.7%
05 FIRE PREVENTION BUREAU	890,376	965,354	847,058	(118,296)	-12.3%
05 FIRE DEPT Total	64,062,146	69,358,230	74,782,203	5,423,973	7.8%
06 COMMUNITY SERVICES DEPT					
06 COMMUNITY SVCS BUSINESS OFF	0	0	0	0	
06 COUNTY ASSISTANCE PROGRAMS	3,507,687	4,407,053	5,252,065	845,012	19.2%

BUDGET BY DEPARTMENT - PROGRAM

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES, & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
06 GRANT ASSISTANCE PROGRAMS	5,536,627	3,662,786	2,711,581	(951,205)	-26.0%
06 MANDATED COMMUNITY SERVICES	7,857,656	7,766,185	8,012,592	246,407	3.2%
06 COMMUNITY SERVICES DEPT Total	16,901,970	15,836,024	15,976,238	140,214	0.9%
07 PUBLIC WORKS DEPT					
07 CAPITAL PROJECTS DELIVERY	40,664,610	57,818,644	65,692,086	7,873,441	13.6%
07 DEVELOPMENT REVIEW ENGINEER	670,671	795,976	808,210	12,234	1.5%
07 ENGINEERING PROF SUPPORT	225,298	277,848	283,027	5,179	1.9%
07 FACILITIES	10,498,704	12,397,046	11,275,583	(1,121,463)	-9.0%
07 FLEET MANAGEMENT	8,501,074	8,619,832	8,890,802	270,969	3.1%
07 LAND MANAGEMENT	278,577	296,820	299,833	3,013	1.0%
07 MOSQUITO CONTROL	770,732	864,011	873,754	9,743	1.1%
07 PUBLIC WORKS BUSINESS OFFIC	483,575	508,693	510,302	1,608	0.3%
07 ROADS & STORMWATER	9,259,805	13,187,834	11,973,171	(1,214,663)	-9.2%
07 TRAFFIC OPERATIONS	4,801,137	5,594,008	5,429,151	(164,857)	-2.9%
07 WATER QUALITY	2,975,939	1,418,177	1,410,096	(8,081)	-0.6%
07 PUBLIC WORKS DEPT Total	79,130,123	101,778,890	107,446,014	5,667,124	5.6%
08 ES UTILITIES					
08 ES BUSINESS OFFICE	1,486,626	1,924,625	1,769,868	(154,757)	-8.0%
08 UTILITIES ENGINEERING	27,523,373	40,896,437	33,139,416	(7,757,021)	-19.0%
08 WASTEWATER OPERATIONS	12,305,961	14,332,524	14,384,280	51,757	0.4%
08 WATER OPERATIONS	35,193,458	14,695,262	16,355,797	1,660,534	11.3%
08 ES UTILITIES Total	76,509,418	71,848,848	65,649,362	(6,199,487)	-8.6%
09 ES SOLID WASTE DEPT					
09 LANDFILL OPERATIONS PROGRAM	4,819,597	3,212,604	4,402,456	1,189,853	37.0%
09 SW-COMPLIANCE & PROGRAM MAN	3,857,862	5,922,735	5,715,746	(206,988)	-3.5%
09 TRANSFER STATION	2,989,738	2,667,401	2,642,230	(25,171)	-0.9%
09 ES SOLID WASTE DEPT Total	11,667,197	11,802,739	12,760,433	957,693	8.1%
11 DEVELOPMENT SERVICES DEPT					
11 BUILDING	4,032,605	4,752,425	4,789,279	36,854	0.8%
11 DEV SVCS BUSINESS OFFICE	415,148	615,439	620,170	4,731	0.8%
11 MASS TRANSIT FUNDING	7,234,385	8,686,362	8,686,362	0	0.0%
11 PLANNING AND DEVELOPMENT	1,282,954	1,792,336	1,833,206	40,870	2.3%
11 DEVELOPMENT SERVICES DEPT Total	12,965,092	15,846,561	15,929,017	82,455	0.5%
14 INFORMATION SERVICES DEPT					
14 DOC & RECORDS RETENTION MGMT	631,522	831,468	835,253	3,785	0.5%
14 ENTERPRISE ADMINISTRATION	661,037	884,354	1,263,299	378,944	42.8%
14 ENTERPRISE SOFTWARE DEVELOP	1,329,344	2,095,063	2,012,831	(82,232)	-3.9%
14 GEOGRAPHIC INFORMATION SYST	515,664	578,008	535,994	(42,014)	-7.3%
14 IS BUSINESS OFFICE	329,612	538,700	514,626	(24,074)	-4.5%
14 NETWORK & COMM SERVICES	1,919,103	2,390,183	2,081,047	(309,135)	-12.9%
14 WORKSTATION SUPPORT & MAINT	1,929,769	3,096,679	3,321,845	225,165	7.3%
14 INFORMATION SERVICES DEPT Total	7,316,052	10,414,455	10,564,894	150,440	1.4%
18 RESOURCE MANAGEMENT DEPT					
18 CENTRAL CHARGES	12,992,552	12,955,635	13,184,455	228,820	1.8%
18 MAIL SERVICES	263,218	485,618	382,966	(102,651)	-21.1%
18 MSBU PROGRAM	19,821,815	21,194,344	21,639,404	445,061	2.1%

BUDGET BY DEPARTMENT - PROGRAM

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES, & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
18 OFFICE MANAGEMENT & BUDGET	1,041,307	1,348,148	62,828,461	61,480,313	4560.4%
18 PRINTING SERVICES	159,786	174,611	185,390	10,779	6.2%
18 PURCHASING AND CONTRACTS	1,123,534	1,316,905	1,253,778	(63,127)	-4.8%
18 RECIPIENT AGENCY GRANTS	666,694	324,304	270,051	(54,253)	-16.7%
18 RESOURCE MGT - BUSINESS OFF	194,870	378,987	382,548	3,562	0.9%
18 RISK MANAGEMENT	5,680,248	5,159,233	6,176,422	1,017,189	19.7%
18 RESOURCE MANAGEMENT DEPT Total	41,944,023	43,337,783	106,303,475	62,965,692	145.3%
Grand Total	527,246,341	565,981,275	637,475,843	71,494,568	12.6%

SUMMARY OF USES BY OBJECT CLASSIFICATION - FUNCTION

This report identifies the amount budgeted for all expenditure classifications within each governmental function. Public Safety has the largest personal services budget (related to Fire/EMS) and transfers (for the Sheriff's Office). Other areas with large expenditures include Physical Environment operating costs (includes Water & Sewer and Solid Waste operations) and Physical Environment and Transportation capital improvement costs. Reserves are included in this report as a Use of funding but not an expenditure. 60% of the reserves are for Enterprise Funds, 11% are Fire Fund Reserves, and 28% are General Fund reserves.

OBJECT CLASS - FUNCTION	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
510 PERSONNEL SERVICES					
GENERAL GOVERNMENT	19,366,969	26,255,596	24,361,405	(1,894,191)	-7.2%
PUBLIC SAFETY	51,143,602	61,576,090	61,982,196	406,106	0.7%
PHYSICAL ENVIRONMENT	14,184,716	17,887,078	17,247,746	(639,331)	-3.6%
TRANSPORTATION	11,629,150	13,439,119	13,399,278	(39,840)	-0.3%
ECONOMIC ENVIRONMENT	1,305,544	1,701,625	2,001,706	300,081	17.6%
HUMAN SERVICES	1,865,305	2,670,931	2,982,943	312,012	11.7%
CULTURE/RECREATION	8,224,273	9,448,958	9,538,671	89,712	0.9%
COURT ADMINISTRATION	723,844	670,407	651,545	(18,862)	-2.8%
510 PERSONNEL SERVICES Total	108,443,403	133,649,804	132,165,490	(1,484,314)	-1.1%
530 OPERATING EXPENDITURES					
GENERAL GOVERNMENT	46,842,506	58,562,981	57,965,017	(597,964)	-1.0%
PUBLIC SAFETY	13,401,372	13,344,663	74,734,036	61,389,373	460.0%
PHYSICAL ENVIRONMENT	76,928,679	51,451,864	52,244,680	792,816	1.5%
TRANSPORTATION	4,658,235	5,899,315	6,290,168	390,853	6.6%
ECONOMIC ENVIRONMENT	2,564,550	2,539,082	1,944,939	(594,143)	-23.4%
HUMAN SERVICES	1,506,365	1,504,673	2,091,487	586,814	39.0%
CULTURE/RECREATION	5,349,249	6,572,630	7,001,939	429,309	6.5%
TRANSFERS	-	-	-	-	-
COURT ADMINISTRATION	1,125,142	980,208	969,502	(10,706)	-1.1%
530 OPERATING EXPENDITURES Total	152,376,099	140,855,416	203,241,768	62,386,352	44.3%
540 INTERNAL SERVICE CHARGES					
GENERAL GOVERNMENT	7,529,688	9,807,523	9,817,536	10,013	0.1%
PUBLIC SAFETY	10,726,606	11,314,682	11,733,482	418,800	3.7%
PHYSICAL ENVIRONMENT	8,441,397	7,271,559	8,045,323	773,764	10.6%
TRANSPORTATION	4,314,123	8,681,941	9,157,772	475,831	5.5%
ECONOMIC ENVIRONMENT	122,683	226,801	181,623	(45,177)	-19.9%
HUMAN SERVICES	883,570	1,044,755	1,559,288	514,533	49.2%
CULTURE/RECREATION	2,164,729	2,449,353	2,931,349	481,996	19.7%
COURT ADMINISTRATION	2,315,939	2,615,146	3,000,430	385,284	14.7%
540 INTERNAL SERVICE CHARGES Total	36,498,735	43,411,759	46,426,803	3,015,044	6.9%
550 COST ALLOCATION (CONTRA)					
GENERAL GOVERNMENT	(29,299,708)	(35,787,428)	(37,325,952)	(1,538,524)	4.3%
PUBLIC SAFETY	(2,522,107)	(2,061,125)	(2,371,042)	(309,917)	15.0%
PHYSICAL ENVIRONMENT	-	(34,266)	(33,465)	801	-2.3%
TRANSPORTATION	(3,664,749)	(4,396,657)	(4,750,395)	(353,738)	8.0%
HUMAN SERVICES	-	(465,000)	(919,000)	(454,000)	97.6%
CULTURE/RECREATION	(567,395)	(667,283)	(1,026,949)	(359,666)	53.9%
550 COST ALLOCATION (CONTRA) Total	(36,053,959)	(43,411,759)	(46,426,803)	(3,015,044)	6.9%
560 CAPITAL OUTLAY					
GENERAL GOVERNMENT	503,340	2,530,136	1,398,460	(1,131,676)	-44.7%
PUBLIC SAFETY	8,295,103	7,943,773	12,585,946	4,642,173	58.4%
PHYSICAL ENVIRONMENT	13,636,720	24,388,468	18,901,881	(5,486,587)	-22.5%
TRANSPORTATION	32,857,378	53,546,373	58,298,914	4,752,541	8.9%
ECONOMIC ENVIRONMENT	58,717	-	-	-	-
HUMAN SERVICES	144,836	21,125	33,330	12,205	57.8%
CULTURE/RECREATION	6,139,777	2,046,446	2,238,882	192,436	9.4%
COURT ADMINISTRATION	78,939	84,660	117,598	32,938	38.9%
560 CAPITAL OUTLAY Total	61,714,810	90,560,981	93,575,011	3,014,030	3.3%

SUMMARY OF USES BY OBJECT CLASSIFICATION - FUNCTION

570 DEBT SERVICE					
GENERAL GOVERNMENT	-	-	-	-	-
PUBLIC SAFETY	5,039,350	5,043,051	5,037,347	(5,704)	-0.1%
PHYSICAL ENVIRONMENT	11,647,580	17,946,941	15,894,825	(2,052,116)	-11.4%
ECONOMIC ENVIRONMENT	45,149	56,000	56,000	-	0.0%
CULTURE/RECREATION	1,639,200	1,637,200	1,637,800	600	0.0%
TRANSFERS	-	-	-	-	-
COURT ADMINISTRATION	3,233,050	3,227,950	3,231,938	3,988	0.1%
570 DEBT SERVICE Total	21,604,330	27,911,142	25,857,910	(2,053,232)	-7.4%
580 GRANTS & AIDS					
GENERAL GOVERNMENT	-	-	-	-	-
PUBLIC SAFETY	559,155	411,802	435,000	23,198	5.6%
PHYSICAL ENVIRONMENT	-	-	10,000	10,000	-
TRANSPORTATION	13,024,839	8,686,362	12,636,362	3,950,000	45.5%
ECONOMIC ENVIRONMENT	8,848,058	4,166,564	3,264,105	(902,459)	-21.7%
HUMAN SERVICES	12,442,262	9,759,828	9,626,816	(133,012)	-1.4%
CULTURE/RECREATION	134,738	139,939	142,407	2,468	1.8%
COURT ADMINISTRATION	518,451	524,603	529,164	4,561	0.9%
580 GRANTS & AIDS Total	35,527,503	23,689,098	26,643,854	2,954,756	12.5%
590 INTERFUND TRANSFERS OUT					
GENERAL GOVERNMENT	-	-	-	-	-
PUBLIC SAFETY	-	-	-	-	-
PHYSICAL ENVIRONMENT	9,700	11,515	13,850	2,335	20.3%
ECONOMIC ENVIRONMENT	7,169,786	-	-	-	-
HUMAN SERVICES	-	-	-	-	-
TRANSFERS	31,603,235	44,360,220	40,506,899	(3,853,321)	-8.7%
590 INTERFUND TRANSFERS OUT Total	38,782,722	44,371,735	40,520,749	(3,850,986)	-8.7%
596 CONSTITUTIONAL TRANSFERS					
GENERAL GOVERNMENT	17,946,907	20,685,896	21,046,029	360,134	1.7%
PUBLIC SAFETY	121,557,532	130,223,788	134,546,386	4,322,598	3.3%
TRANSPORTATION	27,185	31,283	32,404	1,121	3.6%
TRANSFERS	-	-	-	-	-
596 CONSTITUTIONAL TRANSFERS Total	139,531,624	150,940,966	155,624,819	4,683,853	3.1%
599 RESERVES					
PUBLIC SAFETY	-	2,367	266,142	263,775	11143.8%
RESERVES	-	226,076,483	226,388,227	311,744	0.1%
599 RESERVES Total	-	226,078,850	226,654,369	575,519	0.3%
Grand Total	558,425,266	838,057,992	904,283,970	66,225,978	7.9%

OUTSIDE AGENCY FUNDING

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and citizen quality of life. Below is a summary of the programs or agencies previously approved by the Board to receive General Fund support. The noted agencies are supported fully or partially by special revenue funding dedicated for specified uses. A description of each agency identified is included for referencing and review of comparative amounts awarded over a three-year period. Cares Act funding is not included in these amounts.

Outside Agency	FY 2018/19 ADOPTED	FY 2019/20 ADOPTED	FY 2020/21 ADOPTED
Aspire Health Partners	\$85,000	\$152,420	\$152,420
Central Florida Commission on Homelessness	\$44,000	\$44,000	\$44,000
Central FL Sports Commission⁽¹⁾	\$100,000	\$100,000	\$100,000
Central FL Zoo⁽¹⁾	\$355,000	\$390,500	\$300,000
Community Service Agencies	\$846,604	\$822,232	\$842,232
County Health Department	\$1,097,970	\$1,087,970	\$1,048,970
East Central Florida Regional Planning Council	\$94,999	\$96,838	\$98,546
Fred R. Wilson Memorial Law Library⁽²⁾	\$100,682	\$105,562	\$104,932
Health Care Center for the Homelessness		\$37,997	\$37,997
Homeless Services Network of Central Florida		\$28,614	\$28,614
Lynx	\$7,240,619	\$8,686,362	\$8,686,362
MetroPlan Orlando	\$176,218	\$179,790	\$183,386
Orlando Economic Partnership	\$406,490	\$406,490	\$406,490
Pathway Homes of Florida		\$77,146	\$77,146
Prospera	\$60,000	\$60,000	\$60,000
Seminole County Arts and Cultural Grant			\$42,407
Seminole County Bar Association Legal Aid Society⁽²⁾	\$351,110	\$356,377	\$361,723
Seminole Cultural Arts Council, Inc.			\$50,000
SSC Small Business	\$150,000	\$175,000	\$175,000
UCF Business Incubator	\$240,000	\$250,000	\$250,000
United Arts of Central Florida	\$137,282	\$139,939	
Wayne Densch Performing Arts Center			\$50,000
	\$11,485,974	\$13,197,237	\$13,100,225

(1) Supported by Tourism Taxes

(2) Fully or Partially Supported by 25% of the \$65 Additional Court Cost Revenue Receipts

OUTSIDE AGENCY FUNDING

	<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

Aspire Health Partners

\$ 85,000 \$ 152,420 \$ 152,420

The Homeless Outreach Partnership Effort (H.O.P.E.) is an outreach team to serve the homeless living on the streets, in abandoned buildings and in camps. The team will come alongside homeless individuals to understand their needs and link them to ongoing services that will empower them to obtain and maintain stability in the community. The program is funded through a partnership between the Homeless Services Network of Central Florida and Seminole County Government. In addition to Street Outreach services, Case Managers provide intensive housing stability case management to those individuals who are chronically homeless and enrolled in Permanent Supportive Housing programs.

Central Florida Commission on Homelessness

\$ 44,000 \$ 44,000 \$ 44,000

The Central Florida Commission on Homelessness (CFCH) is a collective impact collaborative from across Florida's Orange, Osceola and Seminole Counties committed to ending homelessness through shared expertise, data informed decision making, best-practice development, and using our collective voice to advocate for our homeless neighbors. The Central Florida Commission on Homelessness is facilitating the development of a homeless service system designed to ensure any episode of homelessness is rare, brief and singular. The CFCH supports the agencies that make up that system to implement evidence-based best practices designed to prevent and end homelessness across the tri-county region.

Central FL Sports Commission

\$ 100,000 \$ 100,000 \$ 100,000

For over 28 years, the Sports Commission has served as our community's clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Program to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSA), US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball, Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County.

Central FL Zoo

\$ 355,000 \$ 390,500 \$ 300,000

The Central Florida Zoo is the largest and the busiest attraction in Seminole County. The Zoo's Vision will empower our guests to respect, value and care for our natural resources, as we commit to contributing globally to the conservation and preservation of wildlife. As a regional resource in the Central Florida area and beyond, we will provide innovative and creative solutions through collaboration, practices and partnerships. The continued growth and development of the Zoo will further enhance its attraction to visitors outside the local community enabling us to bring national and international attention to the importance and ongoing efforts of wildlife sustainability.

OUTSIDE AGENCY FUNDING

<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

Community Service Agencies

	\$ 846,604	\$ 822,232	\$ 842,232
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Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Impower, Kids House, Meals on Wheels, Rescue Outreach Mission, Catholic Charities, Christian Sharing Center, Safehouse, Early Learning Coalition, Recovery House, Midway Safe Harbor, Legal Aid Society, SWOP, United Way (211 system), Lighthouse, Boys and Girls Clubs, Leadership Seminole, and Seniors First. Allocations to Agencies are approved by the Board annually.

County Health Department

	\$ 1,097,970	\$ 1,087,970	\$ 1,048,970
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The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health Department in FY2009/10. In 2016, funding was approved for a mobile health unit to better serve the citizens of Seminole County.

East Central Florida Regional Planning Council

	\$ 94,999	\$ 96,838	\$ 98,546
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The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications. The County's funding level for FY 2020/21 is approximately \$0.21 (twenty-one cents) per capita based on the estimated 2019 population of 471,735.

Fred R. Wilson Memorial Law Library

	\$ 100,682	\$ 105,562	\$ 104,932
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The Fred R. Wilson Memorial Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community. The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

OUTSIDE AGENCY FUNDING

	<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

Health Care Center for the Homelessness **\$ 37,997 \$ 37,997**

Health Care Center for the Homeless (HCCH) is a 501(c)(3) non-profit organization that provides health care needs for homeless and uninsured residents in an atmosphere of dignity and respect. HCCH provides outreach in Orange, Seminole, and Osceola County through the H.O.P.E. Team (Homeless Outreach Partnership Effort). Services provided by the HOPE Team include transportation to medical and mental health/substance use treatment appointments, referrals to shelter/food/clothing, eligibility assessments for housing assistance, obtaining identification cards & birth certificates, family reunification, linkage to VA services for veterans, and assistance in accessing mainstream benefits.

Homeless Services Network of Central Florida **\$ 37,997 \$ 37,997**

Homeless Services Network (HSN) is the lead agency for Continuum of Care (CoC) FL-507, also known as the Central Florida Commission on Homelessness (CFCH), which encompasses Orange, Osceola, and Seminole Counties. HSN performs coordination, planning, and administrative functions for CFCH partner agencies dedicated to providing direct crisis, recovery, and housing services. The HSN leads the CoC to serve veterans, chronically homeless individuals, victims of domestic violence and human trafficking, as well as unaccompanied youth who are experiencing homelessness and who are at risk of homelessness.

Lynx **\$ 7,240,619 \$ 8,686,362 \$ 8,686,362**

The Central Florida Regional Transportation Authority, aka LYNX, provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole County is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County. These services are provided through a contract between LYNX. The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide. Total service funding requested of the County for Fiscal Year 2020/21 is \$8.7M.

	<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
	<u>Actuals</u>	<u>Adopted</u>	<u>Adopted</u>
Funding Sources			
9th Cent Gas Tax	\$2,303,018	\$2,300,000	\$2,000,000
General Fund Support	\$4,931,367	\$6,386,362	\$6,686,362
Total Funding Sources	\$7,234,385	\$8,686,362	\$8,686,362
Total County Funding Request			
LYNX Countywide Service Cost	\$7,448,285	\$8,900,262	\$8,900,262
Less: Altamonte Fixed Route cont.	(\$120,900)	(\$120,900)	(\$120,900)
Less: Sanford Fixed Route cont.	(\$93,000)	(\$93,000)	(\$93,000)
Total LYNX Funding Request to County	\$7,234,385	\$8,686,362	\$8,686,362

OUTSIDE AGENCY FUNDING

	<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<u>MetroPlan Orlando</u>	\$ 176,218	\$ 179,790	\$ 183,386

Funding enables the organization to "support the functions necessary to achieve MetroPlan Orlando's role in planning and funding the Orlando Urban Area Transportation System". Member funding is set at a level allowing the MPO to provide the services and planning activities necessary to maintain certification by the Federal government and Florida Dept. of Transportation. This is currently funded through Public Works/Transportation Trust Fund at a level of approximately \$0.39 (thirty-nine cents) per capita based on the County's estimated 2019 population of 471,735.

<u>Orlando Economic Partnership</u>	\$ 406,490	\$ 406,490	\$ 406,490
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The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority. The County's funding level for FY 2020/21 is approximately \$0.86 (eighty-six cents) per capita based on the County's estimated 2019 population of 471,735.

<u>Pathway Homes of Florida</u>	\$ 77,146	\$ 77,146	
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Pathway Homes of Florida, Inc. is a dedicated partner in the ongoing efforts to prevent and end homelessness in the community. They partner with the Central Florida Homeless Services Network (HSN) to use funding from the U.S. Department of Housing and Urban Development, the Central Florida Foundation, local County governments, and other public and private partners to move individuals from homelessness into permanent stable housing. Pathway Homes provide services to chronically homeless adults with severe mental illnesses, substance abuse disorders and/or other co-occurring disabilities, in three primary ways: provide services to individuals while they are waiting to be housed, help homeless individuals get into housing, and provide supportive residential case management services to individuals after they get into housing.

<u>Prospera</u>	\$ 60,000	\$ 60,000	\$ 60,000
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Prospera (f.k.a. Hispanic Business Initiative Fund of Florida, Inc.) is a community-based non-profit organization. Funding supports the increase of Hispanic-owned businesses and economic growth overall in the County. Funding provides bilingual business development services to Seminole County businesses. These services are provided to businesses that are currently located within the County's tax district, businesses that are exploring relocating their existing business to Seminole County, and potential new businesses that will be based within the County. Services include: seminars and workshops, personalized business consulting, entrepreneurial grants, commercial loan facilitation, bilingual education assistance, and professional service support.

OUTSIDE AGENCY FUNDING

<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

Seminole County Arts and Cultural Grant

\$ 42,407

In fiscal year 2019/2020 Seminole County implemented the Seminole County Arts and Cultural Grant (SCACG), which is a program funded by Seminole County government to assist nonprofit arts and cultural organizations with general operating support funding. The program is available to 501 (c)(3) organizations having been in operation at least two (2) years and having as their primary mission to promote the development and awareness of arts and cultural activities for the residents of Seminole County. The number of agencies funded each year will be determined by the amount of funding available and allocated during budget development. The County's funding level for all Cultural Arts agencies for FY 2020/21 is approximately \$0.31 (thirty-one cents) per capita based on the County's estimated 2019 population of 471,735.

Seminole County Bar Association Legal Aid Society

\$ 351,110

\$ 356,377

\$ 361,723

Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County. Legal aid has been providing these services to the indigent community since 1975.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts.

Seminole Cultural Arts Council, Inc.

\$ 50,000

Seminole Cultural Arts Council (SCAC), Inc. was formed in 1994 as a not-for-profit organization to provide community-based arts programs in Seminole County and to serve, support and nurture the cultural and artistic needs of Seminole County residents. In 1995, the Seminole County Board of County Commissioners designated SCAC as the official recipient of Florida State of the Arts specialty license plate funds for the sole purpose of providing grants to arts and cultural organizations and individual artists in Seminole County. SCAC is an advocate for the preservation of local cultural and historic heritage, including performing, literary, and visual arts and sciences, and serves to sustain, develop, and advance the cultural life of Seminole County. The Board of County Commissioners have deemed the development and awareness of the arts and cultural activities services a County-wide public purpose and will benefit the citizens of Seminole County; therefore allocates funds to assist in the furtherance of this purpose. The County's funding level for all Cultural Arts agencies for FY 2020/21 is approximately \$0.31 (thirty-one cents) per capita based on the County's estimated 2019 population of 471,735.

SSC Small Business Services

\$ 150,000

\$ 175,000

\$ 175,000

The partnership with Seminole State College provides for Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator's clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The

OUTSIDE AGENCY FUNDING

<u>FY 2018/19</u>	<u>FY 2019/20</u>	<u>FY 2020/21</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level.

<u>UCF Business Incubator – Winter Springs</u>	\$ 240,000	\$ 250,000	\$ 250,000
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The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

<u>United Arts of Central Florida</u>	\$ 137,282	\$ 139,939	
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This agency facilitates the development and awareness of arts and cultural activity in Central Florida. The County appointed a voting member to the United Arts Board of Trustees.

<u>Wayne Densch Performing Arts Center</u>	\$ 50,000
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Wayne Densch Performing Arts Center (WDPAC) is a Florida not-for-profit corporation, which provides for affordable entertainment and quality opportunities to participate in arts and cultural activities while maintaining a historic venue. Seminole County has deemed that the development and awareness of the arts and cultural activities serves a County-wide purpose and will benefit the citizens of Seminole County. Therefore, the Board of County Commissioners allocate funds to WDPAC to be used to facilitate the development and awareness of arts and cultural activities within Seminole County. The County's funding level for all Cultural Arts agencies for FY 2020/21 is approximately \$0.31 (thirty-one cents) per capita based on the County's estimated 2019 population of 471,735.

NEW GRANT AWARDS & CARRYFORWARD BUDGET

GRANT NAME	GRANT FUNCTION & OBJECTIVES	FY 2020/21 AWARD AMOUNTS
COMMUNITY SERVICES DEPARTMENT		
HUD COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) NEW GRANT	The Community Development Block Grant (CDBG) program is a flexible program that provides Seminole County with resources to address a wide range of unique community development needs.	\$ 2,104,990.00
CDBG FY20 CARRYFORWARD		\$ 2,107,438.00
HOME GRANT NEW GRANT	The HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.	\$ 798,925.00
HOME CARRYFORWARD		\$ 1,816,910.75
NEIGHBOR STABILIZATION PROGRAM NSP1 AND NSP3 CARRYFORWARD	Neighborhood Stabilization Program (NSP) was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment through the purchase and redevelopment and sale of properties.	\$ 1,264,797.65
EMERGENCY SHELTER NEW GRANT	ESG recipients and subrecipients use Emergency Shelter Grants Program funds to rehabilitate and operate emergency shelters and transitional shelters, provide essential social services, and prevent homelessness.	\$ 171,666.00
EMERGENCY SHELTER CARRYFORWARD		\$ 82,286.38
SHELTER PLUS CARE NEW GRANT	Shelter Plus Care (S+C) Program provides rental assistance in connection with matching supportive services. The S+C Program provides a variety of permanent housing choices, accompanied by a range of supportive services funded through other sources.	\$ 563,711.00
CORONAVIRUS RELIEF FUND (CRF) (SHIP)	Emergency funding to provide housing support to residents affected due to COVID-19 pandemic.	\$ 2,805,962.34
SHIP AFFORDABLE HOUSING CARRYFORWARD		\$ 591,210.94
PERMANENT SUPPORTIVE HOUSING -GAP CARRYFORWARD	The Gap funding is flexible funding used to assist in the housing of chronically homeless individuals receiving case management services.	\$ 18,283.19
HSN HOUSING STABILITY-HUD AND HSN HOUSING STABILITY-DCF	Additional Housing support from HUD and State of Florida DCF.	\$ 51,136.22
COMMUNITY SERVICES BLOCK GRANT (CSBG) CARRYFORWARD	CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies.	\$ 283,343.00
COVID-19 CSBG	CARES Act funding through CDBG grant for COVID-19 pandemic relief.	\$ 390,057.00
COVID-19 CDBG	CARES Act funding through ESG grant for COVID-19 pandemic relief.	\$ 3,244,653.00
COVID-19 ESG	CARES Act funding through CSBG grant for COVID-19 pandemic relief.	\$ 1,176,369.66
TOTAL FUNDING BY DEPARTMENT		\$ 17,471,740.13
EMERGENCY MANAGEMENT		
EMERGENCY MANAGEMENT PREPAREDNESS AND ASSISTANCE GRANT (EMPA)	State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations.	\$ 91,479.35
EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG)	Federally funds to support a comprehensive, all hazards emergency preparedness system. Provides resources required to support the National Preparedness Goal's associated mission areas and core capabilities.	\$ 67,884.99
HAZARDS ANALYSIS GRANT	State funded grant to support the planning for hazardous materials in the County.	\$ 22,348.01
SCHOOL SHELTER RETROFIT CARRYFORWARD	State grant intended for mitigation enhancements to public emergency shelters.	\$ 1,672,897.50
STATE HOMELAND SECURITY NEW GRANT	State of Florida Homeland Security grant for maintenance on WebEOC software for Emergency Management	\$ 37,441.80
FEMA HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - GENERATORS	The HMGP grant will purchase generators for emergency shelters.	\$ 14,806.50
HMGP DEMOLITION	FEMA HMGP funding to purchase property for demolition for future flood prevention.	\$ 136,072.07

NEW GRANT AWARDS & CARRYFORWARD BUDGET

		FY 2020/21
GRANT NAME	GRANT FUNCTION & OBJECTIVES	AWARD AMOUNTS
COVID-19 EMPG-S	CARES Act funding through EMPG-S grant for COVID-19 pandemic relief.	\$ 25,787.80
TOTAL FUNDING BY DEPARTMENT		\$ 2,068,718.02
ENVIRONMENTAL SERVICES		
WATSE WATER TREATMENT FEASIBILITY ANALYSIS	Septic Tank analysis report for the Wekiva area	\$ 351,398.81
TOTAL FUNDING BY DEPARTMENT		\$ 351,398.81
FIRE		
EMS TRUST FUND GRANT NEW GRANT	Projects funded with EMS Trust Funds are for improving and expanding pre-hospital emergency medical services in Seminole County.	\$ 85,853.00
FEMA FIRE PREVENTION & SAFETY GRANT	FEMA Fire Prevention and Safety grant to purchase smoke detection devices to be installed into residences in Seminole County.	\$ 177,980.00
FEMA COVID-19 AFG	CARES Act funding through AFG grant for COVID-19 pandemic relief.	\$ 185,820.00
TOTAL FUNDING BY DEPARTMENT		\$ 449,653.00
LEISURE		
US FISH & WILDLIFE SERVICES	The project involves mechanically treating approximately 35 acres of scrubby flatwoods at Geneva Wilderness Area and mechanically treating, installing and additional fire line and herbiciding approximately 67 acres at Lake Proctor Wilderness Area.	\$ 19,026.00
FEDERAL RECREATION GRANT FOR SPRING HAMMOCK WATER CONSERVATION GRANT	Federal Water Conservation Grant for improvements in the Spring Hammock Park	\$ 200,000.00
FLORIDA BOATING IMPROVEMENT GRANT CARRYFORWARD	Grant to improve the Lake Monroe Wayside Park Boat Ramp that included Design/Engineering & Permitting along with Construction of the project.	\$ 200,000.00
LIBRARY GRANT FROM STATE OF FLORIDA	Library grant to purchase iPads for Socially Distant Library program due to the COVID-19 pandemic.	\$ 6,600.00
TOTAL FUNDING BY DEPARTMENT		\$ 425,626.00
PUBLIC WORKS		
FLDACS MOSQUITO CONTROL NEW GRANT	Florida Department of Agriculture State allocation to assist with County level Mosquito Control Program.	\$ 50,688.33
STATE OF FLORIDA HEALTH DEPARTMENT - ZIKA PREVENTION	Funding from the State of Florida to combat the spread of the Zika virus.	\$ 48,488.92
FEMA-HMGP (MATTHEW) - MULLET LAKE PARK DRAINAGE PROJECT	FEMA-Hazard Mitigation Grant Program (HMGP) for Hurricane Matthew to relieve flooding for the Mullet Lake Park Drainage Project	\$ 143,265.00
STATE OF FLORIDA JUVENILE JUSTICE CENTER JDC CARRYFORWARD	Funding for expansion of the Juvenile Assessment Center (JAC).	\$ 990,000.00
FLMS GRANT FOR LOVE YOUR LAKE -ROLLING HILLS CARRYFORWARD	Donation support for lake improvements for the Rolling Hills project	\$ 5,000.00
CR 419 @ LOCKWOOD BLVD INTERSECTION CARRYFORWARD	FDOT CONTRACT FOR CR419 @ LOCKWOOD BLVD INTERSECTION	\$ 625,484.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - WILLOW AVE NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR WILLOW AVE.	Waiting for Phase II Construction Funding-Spring 2021
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - NOLAN ROAD NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR NOLAN ROAD	\$ 103,539.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - NEBRASKA AVENUE BRIDGE NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR NEBRASKA AVENUE BRIDGE	\$ 53,906.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - MILLER ROAD NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR MILLER ROAD.	\$ 56,005.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - HILLVIEW DRIVE NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR OLIVER ROAD.	Waiting for Phase II Construction Funding-Spring 2021

NEW GRANT AWARDS & CARRYFORWARD BUDGET

GRANT NAME	GRANT FUNCTION & OBJECTIVES	FY 2020/21
		AWARD AMOUNTS
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - OLIVER ROAD NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR HILLVIEW DRIVE	\$ 205,749.23
FERTILIZER EDUCATION GRANT	Department of Environmental Protection Fertilizer Education grant to inform public on the use of fertilizers.	\$ 90,000.00
LAKE JESUP SOLDIERS CREEK RSF OPR	Public Works grant project on clean-up of Lake Jesup	\$ 387,527.97
FDOT NEW OXFORD ROAD WIDENING	FDOT grant for widening Oxford Road.	\$ 386,346.83
FDEP-LAKE OF THE WOODS GRANT	FDEP grant for Public Works project in the Lake of the Woods subdivision.	\$ 425,000.00
TOTAL FUNDING BY DEPARTMENT		\$ 3,571,000.28

RESOURCE MANAGEMENT DEPARTMENT

SAMHSA PROBLEM SOLVING COURT GRANT FY20 AWARD	SAMHSA Problem Solving Court Grant is a five year grant award funded each year for a total funding of \$1,955,008. The grant funds will be used to fund the Adult Drug Court and the Veterans Treatment Court.	\$ 606,511.75
ADULT DRUG COURT BJA ENHANCEMENT GRANT	This grant is a DOJ-BJA Enhancement grant for the Adult Drug Court providing funding for residential treatment for clients. FY20 is the final year for the grant.	\$ 498,162.00
FL DCF REINVESTMENT GRANT	State of Florida Department of Children and Families grant to work with residents with mental health and substance abuse issues providing treatment services. FY20 is the final year for the grant.	\$ 86,750.66
DOJ MENTAL HEALTH COURT GRANT	DOJ grant to provide funding for the Mental Health Court program to provide treatment services for this Problem Solving Court program.	\$ 748,065.00
US TREASURY CARES ACT FUNDING	CARES Act funding for COVID-19 pandemic relief.	\$ 62,019,474.41
US TREASURY EMERGENCY RENTAL ASSISTANCE FUNDING	US Treasury funding to provide rental assistance aid to individuals affected by COVID-19 pandemic.	\$ 14,000,000.00
TOTAL FUNDING BY DEPARTMENT		\$ 77,958,963.82

TOTAL FY2020/21 GRANTS \$ 102,297,100.06

TRANSFER SUMMARY

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

PROVIDING FUND	RECIPIENT FUND	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	PURPOSE
GENERAL FUND	FACILITIES PLANNED WORK FUND	\$ 2,071,908	\$ 927,629	FACILITIES MAINTENANCE
GENERAL FUND	FLEET REPLACEMENT FUND	\$ 816,179	\$ 1,382,084	VEHICLE REPLACEMENT
GENERAL FUND	BCC PROJECTS FUND	\$ 564,446	\$ -	COUNTYWIDE CAPITAL PROJECTS
GENERAL FUND	NINTH-CENT FUEL TAX FUND	\$ 6,386,362	\$ 6,686,362	MASS TRANSIT
GENERAL FUND	TRANSPORTATION TRUST FUND	\$ 837,139	\$ 3,000,000	FLEET REPLACEMENT
GENERAL FUND	ECONOMIC DEVELOPMENT	\$ 1,701,377	\$ 1,870,509	ECONOMIC DEVELOPMENT
GENERAL FUND	COURT SUPPORT TECHNOLOGY FEE (ARTV)	\$ 416,210	\$ 368,924	GENERAL FUND SUBSIDY FOR FUNDING FORMULA
GENERAL FUND	GENERAL REVENUE DEBT	\$ 1,544,013	\$ 1,547,752	DEBT SERVICE
GENERAL FUND	COUNTY SHARED REVENUE DEBT	\$ 1,744,188	\$ 1,742,995	DEBT SERVICE
GENERAL FUND	SALES TAX REVENUE BONDS	\$ 4,982,800	\$ 4,978,538	DEBT SERVICE
GENERAL FUND	MSBU	\$ 21,300	\$ 7,200	COUNTY COST SHARE - LAKE MANAGEMENT
GENERAL FUND TOTAL		\$ 21,085,922	\$ 22,511,993	
MAJOR PROJECTS FUND	GENERAL FUND		\$ 200,000	TRANSFER UNUSED PROJECT FUNDS BACK TO THE GENERAL FUND
FIRE PROTECTION FUND	TECHNOLOGY REPLACEMENT FUND	\$ 365,913	\$ 365,913	FIRE DEPARTMENT MOBILE REPLACEMENT
MSBU PROGRAM	GENERAL FUND	\$ 2,905	\$ 2,650	LEISURE SERVICES SUPPORT
MSBU PROGRAM	MSBU HORSESHOE (LM/AWC)	\$ 5,700	\$ 5,700	FUND ADVANCE
MSBU PROGRAM	MSBU LAKE ASHER AWC	\$ -	\$ 5,500	FUND ADVANCE
MSBU PROGRAM	MSBU GRACE LAKE (LM/AWC)	\$ 2,910	\$ -	FUND ADVANCE
TOURIST DEVELOPMENT FUND 3% TAX	GENERAL REVENUE DEBT 2014 - SPORTS COMPLEX/SOLDIER'S CREEK	\$ 1,637,200	\$ 1,637,800	DEBT SERVICE
TOURIST DEVELOPMENT FUND 3% TAX	SOLID WASTE FUND	\$ 270,833	\$ 270,833	SPORTS COMPLEX LIGHTING LOAN REPAYMENT
		\$ -	\$ 500,000	SOUTH SEMINOLE AND NORTH ORANGE COUNTY WASTEWATER TRANSMISSION AUTHORITY (SSNOCWTA)
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL			FUNDING OF CAPITAL PROJECTS
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL	\$ 19,159,271	\$ 13,191,280	LANDFILL CLOSURE
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW	\$ 441,081	\$ 429,080	CONNECTION FEES
CONNECTION FEES - WATER	WATER AND SEWER FUND	\$ 500,000	\$ 500,000	CONNECTION FEES
CONNECTION FEES - SEWER	WATER AND SEWER FUND	\$ 900,000	\$ 900,000	CONNECTION FEES
TOTAL		\$ 44,371,735	\$ 40,520,749	

Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities, constrained by amounts approved by the Board of County Commission.

COUNTYWIDE SUMMARY OF RESERVES

FUND MAJOR - NAME	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GENERAL FUNDS				
00100 GENERAL FUND				
<i>RESERVE FOR CAPITAL</i>	10,000,000	10,000,000	0	0.0%
<i>RESERVE FOR DISASTERS</i>	10,000,000	10,000,000	0	0.0%
<i>RESERVE ECONOMIC STABILIZATION</i>	10,000,000	10,000,000	0	0.0%
<i>RESERVE FOR CONTINGENCIES</i>	16,907,209	15,311,876	(1,595,333)	-9.4%
00100 GENERAL FUND Total	46,907,209	45,311,876	(1,595,333)	-3.4%
00103 NATURAL LAND ENDOWMENT FUND	376,020	215,266	(160,754)	-42.8%
00108 FACILITIES MAINTENANCE FUND	0	0	0	
00109 FLEET REPLACEMENT FUND	0	54,792	54,792	
00111 TECHNOLOGY REPLACEMENT FUND	0	1,157,615	1,157,615	
13000 STORMWATER FUND	0	0	0	
13100 ECONOMIC DEVELOPMENT	0	0	0	
GENERAL FUNDS Total	47,283,229	46,739,549	(543,680)	-1.1%
TRANSPORTATION FUNDS				
10101 TRANSPORTATION TRUST FUND	0	183,636	183,636	
11560 2014 INFRASTRUCTURE SALES TAX	23,290,376	9,314,287	(13,976,089)	-60.0%
11500 1991 INFRASTRUCTURE SALES TAX	7,346,163	3,603,837	(3,742,326)	-50.9%
11541 2001 INFRASTRUCTURE SALES TAX	7,234,000	9,236,000	2,002,000	27.7%
12601 ARTERIAL IMPACT FEE (12-31-21)	(1,070,558)	2,300,000	1,229,442	-314.8%
12602 NORTH COLLECT IMPACT FEE (EXP)	36,000	50,000	14,000	38.9%
12603 WEST COLLECT IMPACT FEE (EXP)	510,000	120,000	(390,000)	-76.5%
12604 EAST COLLECT IMPACT FEE (EXP)	511,000	450,000	(61,000)	-11.9%
12605 SOUTH CN IMPACT FEE (12-31-21)	(1,205,000)	(955,000)	(250,000)	-20.7%
TRANSPORTATION FUNDS Total	36,651,981	24,302,760	(12,349,221)	-33.7%
FIRE DISTRICT FUNDS				
11200 FIRE PROTECTION FUND				
<i>RESERVE FOR CAPITAL</i>	11,229,668	15,500,000	4,270,332	38.0%
<i>RESERVE FOR CONTINGENCIES</i>	7,174,358	2,406,873	(4,767,485)	-66.5%
11200 FIRE PROTECTION FUND Total	18,404,026	17,906,873	(497,153)	-2.7%
11207 FIRE PROTECT FUND-CASSELBERRY	0	266,142	266,142	
12801 FIRE/RESCUE-IMPACT FEE	131,000	232,000	101,000	77.1%
FIRE DISTRICT FUNDS Total	18,535,026	18,405,014	(130,011)	-0.7%
SPECIAL REVENUE FUNDS				
00104 BOATING IMPROVEMENT FUND	313,000	400,000	87,000	27.8%
10400 BUILDING PROGRAM	3,070,116	4,072,904	1,002,788	32.7%
11000 TOURISM PARKS 1,2,3 CENT FUND	3,746,659	2,356,514	(1,390,146)	-37.1%
11001 TOURISM SPORTS 4 & 6 CENT FUND	1,262,157	429,429	(832,728)	-66.0%
11400 COURT SUPP TECH FEE (ARTV)	0	0	0	
12302 TEEN COURT	35,854	40,000	4,146	11.6%
12500 EMERGENCY 911 FUND	4,155,932	1,642,267	(2,513,665)	-60.5%

COUNTYWIDE SUMMARY OF RESERVES

FUND MAJOR - NAME	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
12802 LAW ENFORCEMENT-IMPACT FEE	2,367	0	(2,367)	-100.0%
12804 LIBRARY-IMPACT FEE	0	0	0	
13300 17/92 REDEVELOPMENT TI FUND	0	600,000	600,000	
15000 MSBU STREET LIGHTING	450,000	525,000	75,000	16.7%
15100 MSBU RESIDENTIAL SOLID WASTE	4,340,500	4,882,000	541,500	12.5%
16000 MSBU PROGRAM	115,480	577,986	462,506	400.5%
SPECIAL REVENUE FUNDS Total	17,492,065	15,526,099	(1,965,965)	-11.2%
DEBT SERVICE FUNDS				
22500 SALES TAX BONDS	0	0	0	
DEBT SERVICE FUNDS Total	0	0	0	
CAPITAL FUNDS				
30600 INFRASTRUCTURE IMP OP FUND	592,000	607,000	15,000	2.5%
30700 SPORTS COMPLEX/SOLDIERS CREEK	0	0	0	
32100 NATURAL LANDS/TRAILS	987,286	1,044,916	57,630	5.8%
32200 COURTHOUSE PROJECTS FUND	0	0	0	
CAPITAL FUNDS Total	1,579,286	1,651,916	72,630	4.6%
ENTERPRISE FUNDS				
40100 WATER AND SEWER FUND	20,247,714	24,248,130	4,000,416	19.8%
40102 CONNECTION FEES-WATER	1,025,254	2,009,611	984,357	96.0%
40103 CONNECTION FEES-SEWER	1,527,192	6,728,217	5,201,025	340.6%
40105 WATER & SEWER BONDS, SERIES 20	0	0	0	
40106 2010 BOND SERIES	0	0	0	
40107 WATER & SEWER DEBT SERVICE RES	18,121,674	14,008,275	(4,113,399)	-22.7%
40108 WATER & SEWER CAPITAL IMPROVEM	3,055,909	6,508,779	3,452,870	113.0%
40201 SOLID WASTE FUND	20,919,385	23,565,438	2,646,054	12.6%
40204 LANDFILL MANAGEMENT ESCROW	21,848,260	21,947,396	99,136	0.5%
ENTERPRISE FUNDS Total	86,745,387	99,015,846	12,270,459	14.1%
INTERNAL SERVICE FUNDS				
50100 PROPERTY/CASUALTY INSURANCE FU	5,679,516	3,998,602	(1,680,914)	-29.6%
50200 WORKERS COMPENSATION FUND	5,177,795	5,252,018	74,223	1.4%
50300 HEALTH INSURANCE FUND	6,934,565	11,762,564	4,827,999	69.6%
INTERNAL SERVICE FUNDS Total	17,791,876	21,013,184	3,221,308	18.1%
Grand Total	226,078,850	226,654,369	575,519	0.3%

COUNTYWIDE BUDGET DETAIL

Overview

The Countywide Budget Detail Section provides detailed information by individual Fund (General Fund, Fire Fund, Transportation Trust Fund, etc.), versus a Countywide view and provides comparisons to the prior year's adopted budget. The detail of Sources, at the fund level, is presented by source type and object account. The Expenditure Summary by Fund/Program reflects the uses of each fund by the program of services provided. The Budget Comparison by Fund report provides a summary of revenues, expenditures, and fund balance for each fund reflected. The Beginning Fund balance and budgeted reserve amount are shown in the Fund Balance section and the Change in Fund total demonstrates the net change in the fund which is typically the amount of fund balance utilized to offset a revenue shortfall.

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
00100 GENERAL FUND					
311100 AD VALOREM-CURRENT	154,918,631	167,149,532	178,539,000	11,389,468	6.8%
311200 AD VALOREM-DELINQUENT	131,407	125,000	125,000	0	0.0%
314100 UTILITY TAX-ELECTRICITY	5,731,986	5,600,000	5,465,000	(135,000)	-2.4%
314300 UTILITY TAX-WATER	1,456,224	1,450,000	1,440,000	(10,000)	-0.7%
314400 UTILITY TAX-GAS	5,968	20,000	10,000	(10,000)	-50.0%
314700 UTILITY TAX-FUEL OIL	875	300	300	0	0.0%
314800 UTILITY TAX-PROPANE	262,425	250,000	260,000	10,000	4.0%
315100 COMMUNICATION SERVICE TAX	5,641,340	5,950,000	5,200,000	(750,000)	-12.6%
316100 PROF/OCCUPATION/LOCAL BUS TAX	455,094	475,000	375,000	(100,000)	-21.1%
329115 URBAN CHICKENS PERMIT	300	0	0	0	
329170 ARBOR PERMIT	5,728	6,500	6,000	(500)	-7.7%
329180 DREDGE/FILL PERMIT	2,750	0	0	0	
329190 ABANDONED PROPERTY REGISTRATIO	103,300	120,000	100,000	(20,000)	-16.7%
331100 ELECTION GRANTS	41,625	0	0	0	
331224 SHERIFF-FEDERAL GRANTS	0	0	0	0	
331510 DISASTER RELIEF (FEMA)	1,080,746	0	0	0	
331721 ERATE TELECOM DISCNT PROG	0	0	0	0	
334221 SHERIFF-STATE GRANTS	0	0	0	0	
334690 PROSECUTION ALTERNATIVE	0	0	0	0	
334691 HRS/CDD CONTRACT	0	0	0	0	
334710 AID TO LIBRARIES	148,756	165,000	150,000	(15,000)	-9.1%
335120 STATE REVENUE SHARING	10,906,562	11,000,000	9,500,000	(1,500,000)	-13.6%
335130 INSURANCE AGENTS LICENSE	152,051	100,000	125,000	25,000	25.0%
335140 MOBILE HOME LICENSES	30,391	30,000	30,000	0	0.0%
335150 ALCOHOLIC BEVERAGE	167,044	150,000	150,000	0	0.0%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	0	0.0%
335180 HALF-CENT STATE SALES TAX	26,261,574	26,965,000	23,800,000	(3,165,000)	-11.7%
335493 MOTOR FUEL TAX (REBATE)	25,744	0	25,000	25,000	
337300 NPDES CITIES	0	75,650	40,000	(35,650)	-47.1%
337900 LOCAL GRANTS & AIDS	97,000	0	0	0	
341200 ZONING FEES	515,057	425,000	400,000	(25,000)	-5.9%
341320 SCHOOL ADMIN FEE	232,780	170,000	200,000	30,000	17.6%
341359 ADMIN FEE - MSBU FUNDS	1,650	4,705	3,450	(1,255)	-26.7%
341363 ADMIN FEE - GRANTS	0	30,089	0	(30,089)	-100.0%
341520 SHERIFFS FEES	498,919	476,256	476,256	0	0.0%
341910 ADDRESSING FEES	46,135	25,000	30,000	5,000	20.0%
342100 REIMBURSEMENT - SHERIFF	4,606,128	0	0	0	
342320 HOUSING OF PRISONERS-FED	2,586,689	2,675,000	2,415,000	(260,000)	-9.7%
342330 INMATE FEES	412,361	1,122,000	430,000	(692,000)	-61.7%
342390 HOUSING OF PRISONER-OTHER	30,672	28,000	28,000	0	0.0%
342430 EMERGENCY MGMT REVIEW FEE	2,971	4,000	3,000	(1,000)	-25.0%
342516 AFTER HOURS INSPECTIONS	1,840	0	0	0	
342530 SHERIFF - IRON BRIDGE	222,600	223,000	223,000	0	0.0%
342560 ENGINEERING	731,782	525,000	700,000	175,000	33.3%
342910 INMPOUND/IMMOBILIZATION	9,350	8,000	8,000	0	0.0%
342920 SUPERVISOR - PAY	24,550	25,000	25,000	0	0.0%
343900 OTHER PHYSICAL ENV FEES	0	0	0	0	
343901 TOWER COMM FEES	116,985	110,000	120,000	10,000	9.1%
343902 FIBER WAN FEES	13,100	18,000	15,000	(3,000)	-16.7%
343903 REBAND 800 MHZ	0	0	0	0	
343904 SVC CHGS-OTH PHYSICAL ENVIRON	31,099	53,000	93,000	40,000	75.5%
346400 ANIMAL CONTROL	229,123	220,000	200,000	(20,000)	-9.1%
347200 PARKS AND RECREATION	1,956,696	2,167,700	2,050,800	(116,900)	-5.4%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
347201 PASSIVE PARKS AND TRAILS	31,849	30,000	30,000	0	0.0%
347301 MUSEUM FEES	2,202	2,000	2,000	0	0.0%
348880 SUPERVISION - PROBATION	487,314	480,000	480,000	0	0.0%
348921 COURT INNOVATIONS	113,211	105,000	105,000	0	0.0%
348922 LEGAL AID	113,211	105,000	105,000	0	0.0%
348923 LAW LIBRARY	113,211	105,000	105,000	0	0.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	113,211	105,000	105,000	0	0.0%
348930 STATE COURT FACILITY SURCHARGE	1,433,130	1,350,000	1,300,000	(50,000)	-3.7%
348933 ANIMAL CONTROL CITATIONS	10,465	0	0	0	
348993 CRIME PREVENTION	38,720	40,000	40,000	0	0.0%
349100 SERVICE CHARGE-AGENCIES	80,577	75,000	80,000	5,000	6.7%
349200 CONCURRENCY REVIEW	28,660	20,000	25,000	5,000	25.0%
349240 PRE-APPLICATION FEE PLANNING	0	4,500	4,500	0	0.0%
349250 ZONING PERMIT PROCESSING FEE	0	40,000	30,000	(10,000)	-25.0%
351500 TRAFFIC CT PARKING FINES	7,265	2,500	2,500	0	0.0%
351700 INTERGOVT RADIO PROGRAM	418,285	410,000	420,000	10,000	2.4%
352100 LIBRARY	142,517	140,000	144,000	4,000	2.9%
354200 CODE ENFORCEMENT	130,256	110,000	50,000	(60,000)	-54.5%
354201 CODE ENFORCEMENT LIEN AM	0	0	0	0	
359901 ADULT DIVERSION	230,425	240,000	240,000	0	0.0%
359902 COMMUNITY SVC INSURANCE	6,729	5,000	5,000	0	0.0%
361100 INTEREST ON INVESTMENTS	3,425,696	2,100,000	1,000,000	(1,100,000)	-52.4%
361132 INTEREST-TAX COLLECTOR	37,777	0	0	0	
361133 INTEREST-SHERIFF	29,075	10,000	10,000	0	0.0%
362100 RENTS AND ROYALTIES	44,641	50,000	40,000	(10,000)	-20.0%
364100 FIXED ASSET SALE PROCEEDS	54,470	25,000	40,000	15,000	60.0%
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
366101 CONTRIBUTIONS PORT AUTHORITY	700,000	450,000	500,000	50,000	11.1%
366175 SEMINOLE COUNTY HEROES MEMORIA	300	0	0	0	
367150 PAIN MANAGEMENT CLINIC LICENSE	1,500	0	0	0	
369100 TAX DEED SURPLUS	0	0	0	0	
369310 INSURANCE PROCEEDS	0	0	0	0	
369400 REIMBURSEMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	331,150	300,000	300,000	0	0.0%
369910 COPYING FEES	75,858	53,500	55,300	1,800	3.4%
369911 MAPS AND PUBLICATIONS	46	200	50	(150)	-75.0%
369912 MISCELLANEOUS - SHERIFF	676,289	168,100	740,000	571,900	340.2%
369920 MISCELLANEOUS-ELECTION	1,209	200	200	0	0.0%
369925 CC CONVENIENCE FEES	24,325	17,000	11,000	(6,000)	-35.3%
369930 REIMBURSEMENTS	4,592,757	100,000	100,000	0	0.0%
369940 REIMBURSEMENTS - RADIOS	225,404	115,000	115,000	0	0.0%
381100 TRANSFER IN	774,215	2,905	202,650	199,745	6875.9%
386200 EXCESS FEES-CLERK	2,735	200,000	1,000	(199,000)	-99.5%
386300 EXCESS FEES-SHERIFF	477,335	100,000	1,000	(99,000)	-99.0%
386400 EXCESS FEES-TAX COLLECTOR	2,859,947	550,000	1,000,000	450,000	81.8%
386500 EXCESS FEES-PROP APPRAISER	14,862	100,000	1,000	(99,000)	-99.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	169,165	200,000	1,000	(199,000)	-99.5%
388110 SALE OF CAPITAL ASSETS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	49,400,000	49,300,000	(100,000)	-0.2%
331891 CARES ACT FUNDING	0	0	0	0	
00100 GENERAL FUND Total	238,364,503	285,699,137	289,898,506	4,199,369	1.5%
00101 POLICE EDUCATION FUND					
348992 POLICE ED \$2 ASSESS	31,873	30,000	30,000	0	0.0%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
348995 CRIM JUSTICE ED \$2.50	119,779	120,000	120,000	0	0.0%
361100 INTEREST ON INVESTMENTS	2,364	0	0	0	
386300 EXCESS FEES-SHERIFF	24,317	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
00101 POLICE EDUCATION FUND Total	178,333	150,000	150,000	0	0.0%
00103 NATURAL LAND ENDOWMENT FUND					
334392 OTHER PHYSICAL ENVIRONMENT	0	0	0	0	
347201 PASSIVE PARKS AND TRAILS	5,617	10,000	7,000	(3,000)	-30.0%
347501 YARBOROUGH NATURE CENTER	44,024	40,000	50,000	10,000	25.0%
361100 INTEREST ON INVESTMENTS	14,597	10,000	2,000	(8,000)	-80.0%
362100 RENTS AND ROYALTIES	11,150	10,000	10,000	0	0.0%
369900 MISCELLANEOUS-OTHER	1,135	0	0	0	
399999 BEGINNING FUND BALANCE	0	490,000	450,000	(40,000)	-8.2%
00103 NATURAL LAND ENDOWMENT FUND Total	76,523	560,000	519,000	(41,000)	-7.3%
00104 BOATING IMPROVEMENT FUND					
335710 BOATING IMPROVEMENT FEES	83,407	85,000	80,000	(5,000)	-5.9%
361100 INTEREST ON INVESTMENTS	12,114	0	0	0	
399999 BEGINNING FUND BALANCE	0	228,000	320,000	92,000	40.4%
00104 BOATING IMPROVEMENT FUND Total	95,521	313,000	400,000	87,000	27.8%
00108 FACILITIES MAINTENANCE FUND					
361100 INTEREST ON INVESTMENTS	12,823	0	0	0	
369310 INSURANCE PROCEEDS	153,258	0	0	0	
381100 TRANSFER IN	513,851	2,071,908	927,629	(1,144,279)	-55.2%
399999 BEGINNING FUND BALANCE	0	127,000	160,000	33,000	26.0%
00108 FACILITIES MAINTENANCE FUND Total	679,932	2,198,908	1,087,629	(1,111,279)	-50.5%
00109 FLEET REPLACEMENT FUND					
361100 INTEREST ON INVESTMENTS	4,372	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	0	0	100,000	100,000	
369930 REIMBURSEMENTS	0	0	0	0	
381100 TRANSFER IN	2,449,742	816,179	1,382,084	565,905	69.3%
399999 BEGINNING FUND BALANCE	0	338,000	15,000	(323,000)	-95.6%
00109 FLEET REPLACEMENT FUND Total	2,454,114	1,154,179	1,497,084	342,905	29.7%
00110 ADULT DRUG COURT GRANT FUND					
331820 ADULT DRUG COURT	462,697	439,482	427,435	(12,047)	-2.7%
00110 ADULT DRUG COURT GRANT FUND Total	462,697	439,482	427,435	(12,047)	-2.7%
00111 TECHNOLOGY REPLACEMENT FUND					
341210 INTERNAL SERVICE FEES	0	0	0	0	
341920 NETWORK FEES	0	0	0	0	
349100 SERVICE CHARGE-AGENCIES	0	169,594	169,594	0	0.0%
361100 INTEREST ON INVESTMENTS	20,614	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	309,233	365,913	365,913	0	0.0%
399999 BEGINNING FUND BALANCE	0	1,816	1,200,000	1,198,184	#####
00111 TECHNOLOGY REPLACEMENT FUND Total	329,847	537,323	1,735,507	1,198,184	223.0%
10101 TRANSPORTATION TRUST FUND					
311100 AD VALOREM-CURRENT	1,776,056	1,902,482	2,028,000	125,518	6.6%
311200 AD VALOREM-DELINQUENT	785	1,500	1,000	(500)	-33.3%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
312410 LOCAL OPTION GAS TAX (6c)	8,047,473	8,150,000	7,800,000	(350,000)	-4.3%
312415 LOCAL ALTERNATIVE FUEL TAX	0	0	0	0	
331510 DISASTER RELIEF (FEMA)	2,669,660	0	0	0	
334499 FDOT LIGHTING AGREEMENT	24,185	75,000	25,000	(50,000)	-66.7%
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	4,030,385	3,960,000	3,300,000	(660,000)	-16.7%
335492 COUNTY GAS TAX (1c STATE LEVY)	1,741,132	1,750,000	1,500,000	(250,000)	-14.3%
335493 MOTOR FUEL TAX (REBATE)	144,320	150,000	150,000	0	0.0%
342560 ENGINEERING	46,704	0	36,865	36,865	
344910 SIGNALS/CHARGES FOR SERVICES	950,501	1,115,715	1,107,615	(8,100)	-0.7%
344920 FIBER CONSTRUCTION AND MAINT	590,021	360,724	360,724	0	0.0%
361100 INTEREST ON INVESTMENTS	126,700	0	25,000	25,000	
361132 INTEREST-TAX COLLECTOR	432	0	0	0	
361200 INTEREST-STATE BOARD ADM	4,504	0	0	0	
362100 RENTS AND ROYALTIES	0	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	37,127	0	10,000	10,000	
369310 INSURANCE PROCEEDS	50,743	0	0	0	
369900 MISCELLANEOUS-OTHER	16,648	40,000	20,000	(20,000)	-50.0%
369910 COPYING FEES	0	0	0	0	
369930 REIMBURSEMENTS	0	10,000	10,000	0	0.0%
381100 TRANSFER IN	0	837,139	3,000,000	2,162,861	258.4%
386400 EXCESS FEES-TAX COLLECTOR	2,011	0	0	0	
386500 EXCESS FEES-PROP APPRAISER	59	0	0	0	
399999 BEGINNING FUND BALANCE	0	4,328,819	2,300,000	(2,028,819)	-46.9%
10101 TRANSPORTATION TRUST FUND Total	20,259,448	22,681,379	21,674,204	(1,007,175)	-4.4%
10102 NINTH-CENT FUEL TAX FUND					
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	2,274,306	2,300,000	2,000,000	(300,000)	-13.0%
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
381100 TRANSFER IN	4,931,367	6,386,362	6,686,362	300,000	4.7%
399999 BEGINNING FUND BALANCE	0	0	0	0	
10102 NINTH-CENT FUEL TAX FUND Total	7,205,673	8,686,362	8,686,362	0	0.0%
10400 BUILDING PROGRAM					
322100 BUILDING PERMITS	3,276,785	3,000,000	3,100,000	100,000	3.3%
322102 ELECTRICAL	490,455	400,000	425,000	25,000	6.3%
322103 PLUMBING	339,095	250,000	275,000	25,000	10.0%
322104 MECHANICAL	346,036	300,000	300,000	0	0.0%
322106 WELLS	0	0	0	0	
322107 SIGNS	26,148	30,000	25,000	(5,000)	-16.7%
322108 GAS	83,665	60,000	70,000	10,000	16.7%
342516 AFTER HOURS INSPECTIONS	100,800	100,000	100,000	0	0.0%
342560 ENGINEERING	0	0	0	0	
342590 REINSPECTIONS	455,137	275,000	350,000	75,000	27.3%
349210 FLOOD ZONE REVIEW	3,565	5,000	3,500	(1,500)	-30.0%
349220 CONSTRUCTION PLAN REVIEW	0	200,000	225,000	25,000	12.5%
349230 FIRE PERMIT PROCESSING FEE	0	5,000	5,000	0	0.0%
349300 TECHNOLOGY SUBMITTAL FEE	0	200,000	100,000	(100,000)	-50.0%
361100 INTEREST ON INVESTMENTS	145,719	125,000	30,000	(95,000)	-76.0%
364100 FIXED ASSET SALE PROCEEDS	8,451	1,500	1,500	0	0.0%
367110 COMPETENCY CERTIFICATE	0	0	0	0	
369900 MISCELLANEOUS-OTHER	136,660	120,000	120,000	0	0.0%
369910 COPYING FEES	3,162	2,500	2,500	0	0.0%
369925 CC CONVENIENCE FEES	66,153	60,000	90,000	30,000	50.0%
381100 TRANSFER IN	0	0	0	0	

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
399999 BEGINNING FUND BALANCE	0	3,400,000	4,400,000	1,000,000	29.4%
10400 BUILDING PROGRAM Total	5,481,830	8,534,000	9,622,500	1,088,500	12.8%
11000 TOURISM PARKS 1,2,3 CENT FUND					
312120 TOURIST DEVELOPMENT TAX	3,505,910	3,420,000	2,010,000	(1,410,000)	-41.2%
361100 INTEREST ON INVESTMENTS	84,379	0	20,000	20,000	
364100 FIXED ASSET SALE PROCEEDS	3,645	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	3,200,000	3,100,000	(100,000)	-3.1%
11000 TOURISM PARKS 1,2,3 CENT FUND Total	3,593,934	6,620,000	5,130,000	(1,490,000)	-22.5%
11001 TOURISM SPORTS 4 & 6 CENT FUND					
312120 TOURIST DEVELOPMENT TAX	2,337,274	2,280,000	1,340,000	(940,000)	-41.2%
361100 INTEREST ON INVESTMENTS	43,700	0	20,000	20,000	
369900 MISCELLANEOUS-OTHER	2,112	2,500	2,500	0	0.0%
399999 BEGINNING FUND BALANCE	0	1,750,000	800,000	(950,000)	-54.3%
11001 TOURISM SPORTS 4 & 6 CENT FUND Total	2,383,086	4,032,500	2,162,500	(1,870,000)	-46.4%
11200 FIRE PROTECTION FUND					
311100 AD VALOREM-CURRENT	58,996,466	63,332,824	67,553,000	4,220,176	6.7%
311200 AD VALOREM-DELINQUENT	29,298	35,000	30,000	(5,000)	-14.3%
324130 WINTER SPRINGS FIRE IMPCT FEES	143,249	0	0	0	
331510 DISASTER RELIEF (FEMA)	1,061,530	0	0	0	
335210 FIREFIGHTERS SUPPLEMENT	120,685	120,000	120,000	0	0.0%
342600 PUBLIC SAFETY - FIRE PERMITS	226,343	200,000	260,000	60,000	30.0%
342605 FIRE PERMITS-WS	12,370	5,000	10,000	5,000	100.0%
342610 AMBULANCE TRANSPORT FEES	6,148,476	6,800,225	5,500,000	(1,300,225)	-19.1%
342615 EMS CARES ACT	0	0	0	0	
342630 FIRE INSPECTION FEES	15,315	15,000	15,000	0	0.0%
342635 FIRE INSPECT-WS	684	0	0	0	
342930 TRAINING CENTER FEE	142,380	150,000	150,000	0	0.0%
361100 INTEREST ON INVESTMENTS	1,029,344	750,000	250,000	(500,000)	-66.7%
361132 INTEREST-TAX COLLECTOR	15,385	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	24,876	50,000	25,000	(25,000)	-50.0%
366100 CONTRIBUTIONS & DONATIONS	1,862	0	0	0	
369310 INSURANCE PROCEEDS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	69,581	30,000	50,000	20,000	66.7%
369910 COPYING FEES	1,084	0	0	0	
369930 REIMBURSEMENTS	25,952	45,000	30,000	(15,000)	-33.3%
381100 TRANSFER IN	1,067	0	0	0	
386400 EXCESS FEES-TAX COLLECTOR	71,432	60,000	60,000	0	0.0%
386500 EXCESS FEES-PROP APPRAISER	2,080	0	0	0	
399999 BEGINNING FUND BALANCE	0	17,200,000	18,700,000	1,500,000	8.7%
342620 MEDICAID MANAGED CARE	0	0	600,000	600,000	
342625 MEDICAID FEE FOR SERVICE	0	0	400,000	400,000	
11200 FIRE PROTECTION FUND Total	68,139,458	88,793,049	93,753,000	4,959,951	5.6%
11201 FIRE PROT FUND-REPLACE & RENEW					
361100 INTEREST ON INVESTMENTS	1,645	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
11201 FIRE PROT FUND-REPLACE & RENEW Total	1,645	0	0	0	

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
11207 FIRE PROTECT FUND-CASSELBERRY					
311100 AD VALOREM-CURRENT	4,090,157	4,352,225	4,617,000	264,775	6.1%
311200 AD VALOREM-DELINQUENT	0	0	0	0	
324140 CASSELBERRY FIRE IMPCT FEES	148,870	0	0	0	
335210 FIREFIGHTERS SUPPLEMENT	19,800	15,000	15,000	0	0.0%
342210 FIRE/EMS SERICES	0	74,434	1	(74,433)	-100.0%
342600 PUBLIC SAFETY - FIRE PERMITS	10,810	12,000	0	(12,000)	-100.0%
342610 AMBULANCE TRANSPORT FEES	654,009	550,000	600,000	50,000	9.1%
361100 INTEREST ON INVESTMENTS	27,288	0	0	0	
366207 CASSELBERRY - COMP ABSENCES	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	1,000	1,000	0	0.0%
399999 BEGINNING FUND BALANCE	0	0	0	0	
11207 FIRE PROTECT FUND-CASSELBERRY Total	4,950,934	5,004,659	5,233,001	228,342	4.6%
11400 COURT SUPP TECH FEE (ARTV)					
341160 COURT TECH FEE \$2	754,820	720,000	825,000	105,000	14.6%
361100 INTEREST ON INVESTMENTS	4,445	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	204,086	416,210	368,924	(47,286)	-11.4%
399999 BEGINNING FUND BALANCE	0	0	0	0	
11400 COURT SUPP TECH FEE (ARTV) Total	963,351	1,136,210	1,193,924	57,714	5.1%
11560 2014 INFRASTRUCTURE SALES TAX					
312600 DISCRETIONARY SALES SURTAX	43,136,792	43,600,000	41,500,000	(2,100,000)	-4.8%
331510 DISASTER RELIEF (FEMA)	1,161,654	0	0	0	
361100 INTEREST ON INVESTMENTS	1,966,395	1,100,000	400,000	(700,000)	-63.6%
369400 REIMBURSEMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	3,782	0	0	0	
369930 REIMBURSEMENTS	5,031,754	0	0	0	
381100 TRANSFER IN	59,475	0	0	0	
399999 BEGINNING FUND BALANCE	0	32,730,000	24,000,000	(8,730,000)	-26.7%
11560 2014 INFRASTRUCTURE SALES TAX Total	51,352,289	77,430,000	65,900,000	(11,530,000)	-14.9%
11641 PUBLIC WORKS-INTERLOCAL AGREEM					
337900 LOCAL GRANTS & AIDS	23,717	0	0	0	
361100 INTEREST ON INVESTMENTS	1,872	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
369930 REIMBURSEMENTS	20,000	0	0	0	
11800 EMS TRUST FUND					
334200 EMS TRUST FUND GRANT	210,236	0	66,745	66,745	
361100 INTEREST ON INVESTMENTS	6,768	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
11800 EMS TRUST FUND Total	217,004	0	66,745	66,745	
11901 COMMUNITY DEVELOPMEN BLK GRANT					
331540 COMMUNITY DEVELPMNT BLK GT	1,549,995	1,953,684	2,104,990	151,306	7.7%
364100 FIXED ASSET SALE PROCEEDS	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
11901 COMMUNITY DEVELOPMEN BLK GRANT Total	1,549,995	1,953,684	2,104,990	151,306	7.7%
11902 HOME PROGRAM GRANT					

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
331590 HOME PROGRAM	326,093	751,228	798,925	47,697	6.3%
361100 INTEREST ON INVESTMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	3,510	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
11902 HOME PROGRAM GRANT Total	329,603	751,228	798,925	47,697	6.3%
11904 EMERGENCY SHELTER GRANTS					
331540 COMMUNITY DEVELOPMNT BLK GT	0	0	0	0	
331550 EMERGENCY SHELTER GRANT	132,500	161,772	171,666	9,894	6.1%
334690 PROSECUTION ALTERNATIVE	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
11904 EMERGENCY SHELTER GRANTS Total	132,500	161,772	171,666	9,894	6.1%
11905 COMMUNITY SVC BLOCK GRANT					
331690 FEDERAL GRANT HUMAN SERVICES	218,384	30,000	75,000	45,000	150.0%
11905 COMMUNITY SVC BLOCK GRANT Total	218,384	30,000	75,000	45,000	150.0%
11908 DISASTER PREPAREDNESS					
331230 EMERGENCY MANAGEMENT	108,839	0	47,529	47,529	
334220 PUBLIC SAFETY GRANT	115,225	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
11908 DISASTER PREPAREDNESS Total	224,064	0	47,529	47,529	
11909 MOSQUITO CONTROL GRANT					
334697 MOSQUITO CONTROL GRANT	186,559	41,646	41,645	(1)	0.0%
361100 INTEREST ON INVESTMENTS	82	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
11909 MOSQUITO CONTROL GRANT Total	186,641	41,646	41,645	(1)	0.0%
11912 PUBLIC SAFETY GRANTS (STATE)					
334220 PUBLIC SAFETY GRANT	1,905,699	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
11912 PUBLIC SAFETY GRANTS (STATE) Total	1,905,699	0	0	0	
11913 PUBLIC SAFETY GRANTS (OTHER)					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
11913 PUBLIC SAFETY GRANTS (OTHER) Total	0	0	0	0	
11915 PUBLIC SAFETY GRANTS (FEDERAL)					
331230 EMERGENCY MANAGEMENT	242,440	0	0	0	
334220 PUBLIC SAFETY GRANT	0	0	355,325	355,325	
11915 PUBLIC SAFETY GRANTS (FEDERAL) Total	242,440	0	355,325	355,325	
11916 PUBLIC WORKS GRANTS					
331391 OTHER PHYSICAL ENV FED GRANTS	31,432	0	90,000	90,000	
331490 TRANSPORTATION REVENUE GRANT	2,651,858	0	0	0	
334360 STORMWATER MANAGEMENT	484,278	0	0	0	
334392 OTHER PHYSICAL ENVIRONMENT	0	0	0	0	
334490 TRANSPORTATION REV GRANT	181,795	0	0	0	
361100 INTEREST ON INVESTMENTS	789	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
11916 PUBLIC WORKS GRANTS Total	3,350,151	0	90,000	90,000	
11917 LEISURE SERVICES GRANTS					
331391 OTHER PHYSICAL ENV FED GRANTS	20,975	0	0	0	
331720 FEDERAL RECREATION GRANT	0	0	0	0	
331722 FEDERAL CULTURE & REC GRANT	2,875	0	0	0	
334392 OTHER PHYSICAL ENVIRONMENT	15,000	0	0	0	
334750 ENVIRONMENTAL PROTECTION GRANT	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
11917 LEISURE SERVICES GRANTS Total	38,850	0	0	0	
11918 GROWTH MANAGEMENT GRANTS					
331599 FED - ECONOMIC ENVIRONMENT	0	0	0	0	
11918 GROWTH MANAGEMENT GRANTS Total	0	0	0	0	
11919 COMMUNITY SVC GRANTS					
331228 SUPERVISED VISITATION	0	0	0	0	
331500 SHELTER PLUS CARE AGREEMENT	0	0	0	0	
331550 EMERGENCY SHELTER GRANT	473,804	519,635	0	(519,635)	-100.0%
331692 CHILD MENTAL HEALTH INITIATIVE	0	0	0	0	
331890 FED GRANT-OTHR CRT REL REVENUE	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
11919 COMMUNITY SVC GRANTS Total	473,804	519,635	0	(519,635)	-100.0%
11920 NEIGHBOR STABIL PROGRAM GRANT					
331570 NEIGHBORHOOD STABILIZATION	151,552	10,000	0	(10,000)	-100.0%
361100 INTEREST ON INVESTMENTS	13,710	0	0	0	
369900 MISCELLANEOUS-OTHER	50,000	0	0	0	
369950 NSP RESALES/PROGRAM INCOME	222,469	0	0	0	
369955 NON-CASH NSP PROGRAM INCOME	0	0	0	0	
381100 TRANSFER IN	141,935	0	0	0	
11920 NEIGHBOR STABIL PROGRAM GRANT Total	579,666	10,000	0	(10,000)	-100.0%
11925 DCF REINVESTMENT GRANT FUND					
334690 PROSECUTION ALTERNATIVE	454,844	47,313	0	(47,313)	-100.0%
361100 INTEREST ON INVESTMENTS	0	0	0	0	
11925 DCF REINVESTMENT GRANT FUND Total	454,844	47,313	0	(47,313)	-100.0%
11926 CITY OF SANFORD CDBG					
331540 COMMUNITY DEVELOPMNT BLK GT	321,124	0	0	0	
331590 HOME PROGRAM	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
11926 CITY OF SANFORD CDBG Total	321,124	0	0	0	
11930 RESOURCE MANAGEMENT GRANTS					
331825 VETERANS TREATMENT COURT	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
11930 RESOURCE MANAGEMENT GRANTS Total	0	0	0	0	
11931 HOMELESSNESS GRANTS					

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
331690 FEDERAL GRANT HUMAN SERVICES	6,243	0	0	0	
334699 EMERGENCY HOMELESS	0	0	0	0	
361100 INTEREST ON INVESTMENTS	50	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	16,110	0	0	0	
11931 HOMELESSNESS GRANTS Total	22,403	0	0	0	
11932 MISCELLANEOUS GRANTS					
334225 JUVENILE ASSESSMENT CTR GRANT	0	0	0	0	
11932 MISCELLANEOUS GRANTS Total	0	0	0	0	
11933 FEDERAL MITIGATION GRANTS					
331510 DISASTER RELIEF (FEMA)	2,072,236	0	0	0	
11933 FEDERAL MITIGATION GRANTS Total	2,072,236	0	0	0	
12012 AFFORDABLE HOUSING 11/12					
335520 SHIP PROGRAM REVENUE	0	0	0	0	
12012 AFFORDABLE HOUSING 11/12 Total	0	0	0	0	
12013 SHIP- AFFORDABLE HOUSING 12/13					
335520 SHIP PROGRAM REVENUE	0	0	0	0	
12013 SHIP- AFFORDABLE HOUSING 12/13 Total	0	0	0	0	
12014 AFFORDABLE HOUSING 13/14					
335520 SHIP PROGRAM REVENUE	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
12014 AFFORDABLE HOUSING 13/14 Total	0	0	0	0	
12015 SHIP AFFORDABLE HOUSING 14/15					
335520 SHIP PROGRAM REVENUE	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
12015 SHIP AFFORDABLE HOUSING 14/15 Total	0	0	0	0	
12016 SHIP AFFORDABLE HOUSING 15/16					
335520 SHIP PROGRAM REVENUE	0	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
12016 SHIP AFFORDABLE HOUSING 15/16 Total	0	0	0	0	
12017 SHIP AFFORDABLE HOUSING 16/17					
335520 SHIP PROGRAM REVENUE	2,030,560	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
12017 SHIP AFFORDABLE HOUSING 16/17 Total	2,030,560	0	0	0	
12018 SHIP AFFORDABLE HOUSING 17/18					

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
335520 SHIP PROGRAM REVENUE	305,889	756,467	0	(756,467)	-100.0%
361100 INTEREST ON INVESTMENTS	25	0	0	0	
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
12018 SHIP AFFORDABLE HOUSING 17/18 Total	305,914	756,467	0	(756,467)	-100.0%
12019 SHIP AFFORDABLE HOUSING 18/19					
335520 SHIP PROGRAM REVENUE	207,423	0	0	0	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
12019 SHIP AFFORDABLE HOUSING 18/19 Total	207,423	0	0	0	
12101 LAW ENFORCEMENT TST-LOCAL					
351910 CONFISCATIONS	129,121	0	0	0	
361100 INTEREST ON INVESTMENTS	23,519	0	0	0	
12101 LAW ENFORCEMENT TST-LOCAL Total	152,640	0	0	0	
12102 LAW ENFORCEMENT TST-JUSTICE					
351910 CONFISCATIONS	30,902	0	0	0	
361100 INTEREST ON INVESTMENTS	2,586	0	0	0	
369930 REIMBURSEMENTS	0	0	0	0	
12102 LAW ENFORCEMENT TST-JUSTICE Total	33,488	0	0	0	
12103 LAW ENFORCEMENT TST-FEDERAL					
351910 CONFISCATIONS	10,745	0	0	0	
361100 INTEREST ON INVESTMENTS	1,217	0	0	0	
12103 LAW ENFORCEMENT TST-FEDERAL Total	11,962	0	0	0	
12200 ARBOR VIOLATION TRUST FUND					
354410 ARBOR VIOLATION	0	0	0	0	
361100 INTEREST ON INVESTMENTS	3,179	2,300	0	(2,300)	-100.0%
399999 BEGINNING FUND BALANCE	0	145,900	145,900	0	0.0%
12200 ARBOR VIOLATION TRUST FUND Total	3,179	148,200	145,900	(2,300)	-1.6%
12300 ALCOHOL/DRUG ABUSE FUND					
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	50,174	60,000	50,000	(10,000)	-16.7%
361100 INTEREST ON INVESTMENTS	2,310	0	0	0	
386300 EXCESS FEES-SHERIFF	148,482	0	0	0	
399999 BEGINNING FUND BALANCE	0	194,000	45,000	(149,000)	-76.8%
12300 ALCOHOL/DRUG ABUSE FUND Total	200,965	254,000	95,000	(159,000)	-62.6%
12302 TEEN COURT					
348991 TEEN COURT \$3	125,654	125,000	125,000	0	0.0%
361100 INTEREST ON INVESTMENTS	595	0	0	0	
386300 EXCESS FEES-SHERIFF	61,467	0	0	0	
399999 BEGINNING FUND BALANCE	0	56,000	70,000	14,000	25.0%
12302 TEEN COURT Total	187,716	181,000	195,000	14,000	7.7%
12500 EMERGENCY 911 FUND					

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
335220 E911 WIRELESS	1,751,976	1,600,000	1,600,000	0	0.0%
335225 E911 NON WIRELESS	568,213	500,000	500,000	0	0.0%
342410 E911 TELEPHONE FEES	0	0	0	0	
342420 E911 CELLULAR PHONE FEES	0	0	0	0	
361100 INTEREST ON INVESTMENTS	106,343	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	4,300,000	1,700,000	(2,600,000)	-60.5%
12500 EMERGENCY 911 FUND Total	2,426,533	6,400,000	3,800,000	(2,600,000)	-40.6%
12801 FIRE/RESCUE-IMPACT FEE					
324110 IMPACT FEES RESID PUBLIC SAFET	203,842	90,000	150,000	60,000	66.7%
324120 IMPACT FEES COMM PUBLIC SAFET	80,435	80,000	80,000	0	0.0%
361100 INTEREST ON INVESTMENTS	17,030	5,000	2,000	(3,000)	-60.0%
363220 FIRE IMPACT FEE	0	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
12801 FIRE/RESCUE-IMPACT FEE Total	301,307	175,000	232,000	57,000	32.6%
12802 LAW ENFORCEMENT-IMPACT FEE					
361100 INTEREST ON INVESTMENTS	52	0	0	0	
363221 LAW ENFORCEMENT IMPACT FEE	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	2,367	0	(2,367)	-100.0%
12802 LAW ENFORCEMENT-IMPACT FEE Total	52	2,367	0	(2,367)	-100.0%
12804 LIBRARY-IMPACT FEE					
324610 IMPACT FEES RESID CULTURE	130,778	60,000	100,000	40,000	66.7%
324620 IMPACT FEES COMM CULTURE	15,660	40,000	20,000	(20,000)	-50.0%
361100 INTEREST ON INVESTMENTS	1,814	0	0	0	
363270 CULTURE/RECR TN IMPACT FEE	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	50,000	50,000	
12804 LIBRARY-IMPACT FEE Total	148,252	100,000	170,000	70,000	70.0%
12805 DRAINAGE-IMPACT FEE					
361100 INTEREST ON INVESTMENTS	154	0	0	0	
363230 IMPACT FEE-PHYSICAL ENVMT	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	7,000	7,000	
12805 DRAINAGE-IMPACT FEE Total	154	0	7,000	7,000	
13000 STORMWATER FUND					
341359 ADMIN FEE - MSBU FUNDS	0	0	0	0	
343904 SVC CHGS-OTH PHYSICAL ENVIRON	0	0	0	0	
361100 INTEREST ON INVESTMENTS	377	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	2,581	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
13000 STORMWATER FUND Total	2,958	0	0	0	
13100 ECONOMIC DEVELOPMENT					
337100 ECONOMIC INCENTIVE	381,048	282,500	214,500	(68,000)	-24.1%
361100 INTEREST ON INVESTMENTS	5,288	0	0	0	
369900 MISCELLANEOUS-OTHER	1,405	0	0	0	
381100 TRANSFER IN	1,428,883	1,701,377	1,870,509	169,132	9.9%
399999 BEGINNING FUND BALANCE	0	0	0	0	
13100 ECONOMIC DEVELOPMENT Total	1,816,624	1,983,877	2,085,009	101,132	5.1%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
13300 17/92 REDEVELOPMENT TI FUND					
334499 FDOT LIGHTING AGREEMENT	0	0	0	0	
338410 TAX INCREMENTS-CITIES	0	0	0	0	
338420 TAX INCREMENTS COUNTY	0	0	0	0	
361100 INTEREST ON INVESTMENTS	74,518	0	0	0	
369400 REIMBURSEMENTS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	600,000	600,000	
13300 17/92 REDEVELOPMENT TI FUND Total	74,518	0	600,000	600,000	
15000 MSBU STREET LIGHTING					
325210 SPECIAL ASSESSMENT-SERVICE	2,289,760	2,330,000	2,280,000	(50,000)	-2.1%
341350 ADMIN FEE - MSBU APPLICATION	0	0	0	0	
361100 INTEREST ON INVESTMENTS	36,567	20,000	5,000	(15,000)	-75.0%
361132 INTEREST-TAX COLLECTOR	534	0	0	0	
399999 BEGINNING FUND BALANCE	0	700,000	955,000	255,000	36.4%
15000 MSBU STREET LIGHTING Total	2,326,861	3,050,000	3,240,000	190,000	6.2%
15100 MSBU RESIDENTIAL SOLID WASTE					
323700 FRANCHISE FEES- SOLID WASTE	168,495	65,000	65,000	0	0.0%
325210 SPECIAL ASSESSMENT-SERVICE	14,791,351	15,350,200	15,502,000	151,800	1.0%
361100 INTEREST ON INVESTMENTS	230,824	150,000	46,000	(104,000)	-69.3%
361132 INTEREST-TAX COLLECTOR	3,594	0	0	0	
399999 BEGINNING FUND BALANCE	0	5,090,600	5,590,000	499,400	9.8%
15100 MSBU RESIDENTIAL SOLID WASTE Total	15,194,263	20,655,800	21,203,000	547,200	2.6%
16000 MSBU PROGRAM					
325110 SPECIAL ASSESSMENT-CAPITAL	86,266	106,725	217,700	110,975	104.0%
341350 ADMIN FEE - MSBU APPLICATION	2,050	1,200	1,200	0	0.0%
341357 ADMIN FEE - SOLID WASTE	335,000	335,000	375,000	40,000	11.9%
341358 ADMIN FEE - STREET LIGHTING	155,000	155,000	175,000	20,000	12.9%
341359 ADMIN FEE - MSBU FUNDS	26,950	31,325	31,905	580	1.9%
361100 INTEREST ON INVESTMENTS	610	2,000	500	(1,500)	-75.0%
361132 INTEREST-TAX COLLECTOR	122	50	25	(25)	-50.0%
364100 FIXED ASSET SALE PROCEEDS	720	0	0	0	
381100 TRANSFER IN	77,385	8,610	5,700	(2,910)	-33.8%
386400 EXCESS FEES-TAX COLLECTOR	19,329	10,000	10,000	0	0.0%
399999 BEGINNING FUND BALANCE	0	125,000	428,140	303,140	242.5%
16000 MSBU PROGRAM Total	703,432	774,910	1,245,170	470,260	60.7%
16005 MSBU MILLS (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	64,332	63,000	63,840	840	1.3%
361100 INTEREST ON INVESTMENTS	7,676	4,000	1,500	(2,500)	-62.5%
381100 TRANSFER IN	0	18,725	4,250	(14,475)	-77.3%
399999 BEGINNING FUND BALANCE	0	341,400	424,550	83,150	24.4%
16005 MSBU MILLS (LM/AWC) Total	72,009	427,125	494,140	67,015	15.7%
16007 MSBU AMORY (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	6,375	6,335	6,335	0	0.0%
361100 INTEREST ON INVESTMENTS	697	400	50	(350)	-87.5%
381100 TRANSFER IN	0	0	5,500	5,500	
399999 BEGINNING FUND BALANCE	0	27,685	31,000	3,315	12.0%
16007 MSBU AMORY (LM/AWC) Total	7,072	34,420	42,885	8,465	24.6%
16010 MSBU CEDAR RIDGE (GRNDS MAINT)					

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
325210 SPECIAL ASSESSMENT-SERVICE	26,330	26,200	34,000	7,800	29.8%
361100 INTEREST ON INVESTMENTS	1,353	300	100	(200)	-66.7%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	44,400	35,750	(8,650)	-19.5%
16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total	27,683	70,900	69,850	(1,050)	-1.5%
16013 MSBU HOWELL CREEK (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	1,461	1,295	1,295	0	0.0%
337900 LOCAL GRANTS & AIDS	835	0	0	0	
361100 INTEREST ON INVESTMENTS	239	150	50	(100)	-66.7%
369900 MISCELLANEOUS-OTHER	0	1,000	795	(205)	-20.5%
399999 BEGINNING FUND BALANCE	0	11,200	11,000	(200)	-1.8%
16013 MSBU HOWELL CREEK (LM/AWC) Total	2,534	13,645	13,140	(505)	-3.7%
16020 MSBU HORSESHOE (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	7,941	9,600	10,560	960	10.0%
361100 INTEREST ON INVESTMENTS	260	110	55	(55)	-50.0%
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	6,650	9,800	3,150	47.4%
16020 MSBU HORSESHOE (LM/AWC) Total	8,201	16,360	20,415	4,055	24.8%
16021 MSBU MYRTLE (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	7,265	7,235	7,240	5	0.1%
361100 INTEREST ON INVESTMENTS	310	150	65	(85)	-56.7%
399999 BEGINNING FUND BALANCE	0	10,050	12,500	2,450	24.4%
16021 MSBU MYRTLE (LM/AWC) Total	7,575	17,435	19,805	2,370	13.6%
16023 MSBU SPRING WOOD LAKE (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	5,233	5,185	5,185	0	0.0%
361100 INTEREST ON INVESTMENTS	758	450	150	(300)	-66.7%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	31,725	29,350	(2,375)	-7.5%
16023 MSBU SPRING WOOD LAKE (LM/AWC) Total	5,992	37,360	34,685	(2,675)	-7.2%
16024 MSBU LAKE OF THE WOODS(LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	19,185	19,080	19,080	0	0.0%
361100 INTEREST ON INVESTMENTS	2,028	1,000	400	(600)	-60.0%
399999 BEGINNING FUND BALANCE	0	85,000	95,800	10,800	12.7%
16024 MSBU LAKE OF THE WOODS(LM/AWC) Total	21,212	105,080	115,280	10,200	9.7%
16025 MSBU MIRROR (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	10,419	9,100	9,100	0	0.0%
361100 INTEREST ON INVESTMENTS	1,423	900	285	(615)	-68.3%
399999 BEGINNING FUND BALANCE	0	61,850	66,700	4,850	7.8%
16025 MSBU MIRROR (LM/AWC) Total	11,843	71,850	76,085	4,235	5.9%
16026 MSBU SPRING (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	27,537	27,000	27,000	0	0.0%
361100 INTEREST ON INVESTMENTS	3,561	2,200	700	(1,500)	-68.2%
381100 TRANSFER IN	1,801	0	0	0	
399999 BEGINNING FUND BALANCE	0	135,000	118,300	(16,700)	-12.4%
16026 MSBU SPRING (LM/AWC) Total	32,899	164,200	146,000	(18,200)	-11.1%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	3,771	3,745	3,745	0	0.0%
361100 INTEREST ON INVESTMENTS	1,158	775	225	(550)	-71.0%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	50,950	53,300	2,350	4.6%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total	4,929	55,470	57,270	1,800	3.2%
16028 MSBU BURKETT (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	6,156	4,600	4,600	0	0.0%
361100 INTEREST ON INVESTMENTS	1,308	800	200	(600)	-75.0%
399999 BEGINNING FUND BALANCE	0	55,775	63,400	7,625	13.7%
16028 MSBU BURKETT (LM/AWC) Total	7,464	61,175	68,200	7,025	11.5%
16030 MSBU SWEETWATER COVE (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	33,502	33,445	33,440	(5)	0.0%
361100 INTEREST ON INVESTMENTS	1,304	700	250	(450)	-64.3%
399999 BEGINNING FUND BALANCE	0	25,900	33,000	7,100	27.4%
16030 MSBU SWEETWATER COVE (LM/AWC) Total	34,805	60,045	66,690	6,645	11.1%
16031 MSBU LAKE ASHER AWC					
325210 SPECIAL ASSESSMENT-SERVICE	5,399	5,380	5,380	0	0.0%
361100 INTEREST ON INVESTMENTS	103	5	60	55	1100.0%
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	875	5,425	4,550	520.0%
16031 MSBU LAKE ASHER AWC Total	5,502	6,260	10,865	4,605	73.6%
16032 MSBU ENGLISH ESTATES (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	3,456	3,460	3,455	(5)	-0.1%
361100 INTEREST ON INVESTMENTS	80	5	20	15	300.0%
399999 BEGINNING FUND BALANCE	0	2,040	4,000	1,960	96.1%
16032 MSBU ENGLISH ESTATES (LM/AWC) Total	3,536	5,505	7,475	1,970	35.8%
16033 MSBU GRACE LAKE (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	13,717	13,670	13,670	0	0.0%
361100 INTEREST ON INVESTMENTS	200	65	40	(25)	-38.5%
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	7,965	7,100	(865)	-10.9%
16033 MSBU GRACE LAKE (LM/AWC) Total	13,917	21,700	20,810	(890)	-4.1%
16035 MSBU BUTTONWOOD POND (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	3,434	3,430	3,430	0	0.0%
361100 INTEREST ON INVESTMENTS	201	100	40	(60)	-60.0%
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	7,120	9,200	2,080	29.2%
16035 MSBU BUTTONWOOD POND (LM/AWC) Total	3,635	10,650	12,670	2,020	19.0%
16036 MSBU HOWELL LAKE (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	133,677	121,425	130,450	9,025	7.4%
337900 LOCAL GRANTS & AIDS	0	0	0	0	
361100 INTEREST ON INVESTMENTS	5,095	1,500	1,000	(500)	-33.3%
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	3,500	99,860	96,360	2753.1%
16036 MSBU HOWELL LAKE (LM/AWC) Total	138,772	126,425	231,310	104,885	83.0%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
21200 GENERAL REVENUE DEBT					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	1,542,509	1,544,013	1,547,752	3,739	0.2%
399999 BEGINNING FUND BALANCE	0	0	0	0	
21200 GENERAL REVENUE DEBT Total	1,542,509	1,544,013	1,547,752	3,739	0.2%
21235 GENERAL REVENUE DEBT - 2014					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	1,641,450	1,637,200	1,637,800	600	0.0%
399999 BEGINNING FUND BALANCE	0	0	0	0	
21235 GENERAL REVENUE DEBT - 2014 Total	1,641,450	1,637,200	1,637,800	600	0.0%
21300 COUNTY SHARED REVENUE DEBT					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
399999 BEGINNING FUND BALANCE	0	0	0	0	
21300 COUNTY SHARED REVENUE DEBT Total	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
22500 SALES TAX BONDS					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	4,987,575	4,982,800	4,978,538	(4,262)	-0.1%
385100 PROCEEDS OF REFUNDING BONDS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
22500 SALES TAX BONDS Total	4,987,575	4,982,800	4,978,538	(4,262)	-0.1%
30600 INFRASTRUCTURE IMP OP FUND					
361100 INTEREST ON INVESTMENTS	14,905	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	592,000	607,000	15,000	2.5%
30600 INFRASTRUCTURE IMP OP FUND Total	14,905	592,000	607,000	15,000	2.5%
30700 SPORTS COMPLEX/SOLDIERS CREEK					
361100 INTEREST ON INVESTMENTS	91	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
30700 SPORTS COMPLEX/SOLDIERS CREEK Total	91	0	0	0	
32000 JAIL PROJECT/2005					
361100 INTEREST ON INVESTMENTS	91	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
32000 JAIL PROJECT/2005 Total	91	0	0	0	
32100 NATURAL LANDS/TRAILS					
361100 INTEREST ON INVESTMENTS	76,985	0	0	0	
364100 FIXED ASSET SALE PROCEEDS	1,835	0	0	0	
369400 REIMBURSEMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	94	0	0	0	
399999 BEGINNING FUND BALANCE	0	1,033,000	1,100,000	67,000	6.5%
32100 NATURAL LANDS/TRAILS Total	78,726	1,033,000	1,100,000	67,000	6.5%
32200 COURTHOUSE PROJECTS FUND					

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
361100 INTEREST ON INVESTMENTS	6,220	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
32200 COURTHOUSE PROJECTS FUND Total	6,220	0	0	0	

40100 WATER AND SEWER FUND

331501 TREASURY SUBSIDY	1,494,819	1,311,325	0	(1,311,325)	-100.0%
331510 DISASTER RELIEF (FEMA)	517,150	1,035,312	0	(1,035,312)	-100.0%
337900 LOCAL GRANTS & AIDS	19,386	0	0	0	
342515 INSPECTION FEE - ENVIRONMENT	68,965	85,850	85,850	0	0.0%
343310 WATER UTILITY-RESIDENTIAL	22,546,039	23,156,242	23,650,000	493,758	2.1%
343315 PRIVATE COMMERCIAL FIRE LINES	31,610	32,865	33,000	135	0.4%
343320 WATER UTILITY - BULK	158,916	153,479	153,000	(479)	-0.3%
343330 METER SET CHARGES	311,843	190,801	200,000	9,199	4.8%
343340 METER RECONNECT CHARGES	408,748	514,150	420,000	(94,150)	-18.3%
343350 CAPACITY MAINTENANCE-WTR	27,510	45,407	20,000	(25,407)	-56.0%
343360 RECYCLED WATER	2,673,574	2,659,438	2,540,000	(119,438)	-4.5%
343510 SEWER UTILITY-RESIDENTIAL	30,275,853	31,535,983	32,000,000	464,017	1.5%
343520 SEWER UTILITY - BULK	4,474,214	3,752,563	3,800,000	47,437	1.3%
343550 CAPACITY MAINTENANCE-SWR	27,727	46,743	30,000	(16,743)	-35.8%
361100 INTEREST ON INVESTMENTS	1,669,140	1,500,000	375,000	(1,125,000)	-75.0%
364100 FIXED ASSET SALE PROCEEDS	34,091	239,532	75,000	(164,532)	-68.7%
366100 CONTRIBUTIONS & DONATIONS	5,334,288	0	0	0	
366400 ENTERPRISE CONTRIBUTIONS	0	0	0	0	
369310 INSURANCE PROCEEDS	1,000	7,802	1,000	(6,802)	-87.2%
369900 MISCELLANEOUS-OTHER	114,886	96,789	100,000	3,211	3.3%
369925 CC CONVENIENCE FEES	265,958	126,250	270,000	143,750	113.9%
381100 TRANSFER IN	1,400,000	1,400,000	1,400,000	0	0.0%
399999 BEGINNING FUND BALANCE	0	26,315,637	27,028,960	713,323	2.7%
40100 WATER AND SEWER FUND Total	71,855,716	94,206,168	92,181,810	(2,024,358)	-2.1%

40102 CONNECTION FEES-WATER

361100 INTEREST ON INVESTMENTS	24,464	15,000	20,000	5,000	33.3%
366400 ENTERPRISE CONTRIBUTIONS	1,160,448	645,000	650,000	5,000	0.8%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	870,254	1,844,611	974,357	112.0%
40102 CONNECTION FEES-WATER Total	1,184,911	1,530,254	2,514,611	984,357	64.3%

40103 CONNECTION FEES-SEWER

361100 INTEREST ON INVESTMENTS	136,767	100,000	124,000	24,000	24.0%
366400 ENTERPRISE CONTRIBUTIONS	3,904,092	1,050,000	1,100,000	50,000	4.8%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	1,287,192	6,414,217	5,127,025	398.3%
40103 CONNECTION FEES-SEWER Total	4,040,859	2,437,192	7,638,217	5,201,025	213.4%

40105 WATER & SEWER BONDS, SERIES 20

361100 INTEREST ON INVESTMENTS	1,047	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
40105 WATER & SEWER BONDS, SERIES 20 Total	1,047	0	0	0	

40106 2010 BOND SERIES

361100 INTEREST ON INVESTMENTS	336	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
40106 2010 BOND SERIES Total	336	0	0	0	

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
40107 WATER & SEWER DEBT SERVICE RES					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	18,121,674	14,008,275	(4,113,399)	-22.7%
40107 WATER & SEWER DEBT SERVICE RES Total	0	18,121,674	14,008,275	(4,113,399)	-22.7%
40108 WATER & SEWER CAPITAL IMPROVEM					
361100 INTEREST ON INVESTMENTS	848,691	500,000	400,000	(100,000)	-20.0%
369400 REIMBURSEMENTS	0	0	0	0	
381100 TRANSFER IN	20,318,952	19,159,271	13,691,280	(5,467,991)	-28.5%
399999 BEGINNING FUND BALANCE	0	3,055,909	6,508,779	3,452,870	113.0%
40108 WATER & SEWER CAPITAL IMPROVEM Total	21,167,643	22,715,180	20,600,059	(2,115,121)	-9.3%
40115 WATER & SEWER BOND SER 2015A&B					
361100 INTEREST ON INVESTMENTS	13,772	0	0	0	
385100 PROCEEDS OF REFUNDING BONDS	0	0	0	0	
40115 WATER & SEWER BOND SER 2015A&B Total	13,772	0	0	0	
40201 SOLID WASTE FUND					
331510 DISASTER RELIEF (FEMA)	15,134,538	8,000,000	0	(8,000,000)	-100.0%
334340 GARBAGE/SOLID WASTE	176,960	0	0	0	
341357 ADMIN FEE - SOLID WASTE	229,184	282,000	282,000	0	0.0%
343412 TRANSFER STATION CHARGES	9,934,353	10,727,729	10,325,750	(401,979)	-3.7%
343414 OSCEOLA LANDFILL CHARGES	2,433,397	2,605,259	2,472,000	(133,259)	-5.1%
343415 WINTER PARK LANDFILL CHARGES	804,591	804,633	721,000	(83,633)	-10.4%
343417 RECYCLING FEES	79,937	100,000	0	(100,000)	-100.0%
343419 OTHER LANDFILL CHARGES	680	6,000	6,000	0	0.0%
361100 INTEREST ON INVESTMENTS	427,273	400,000	335,000	(65,000)	-16.3%
361400 INTEREST-TOURIST DEVLPMNT FUND	53,849	56,000	56,000	0	0.0%
362100 RENTS AND ROYALTIES	120	121	121	0	0.0%
364100 FIXED ASSET SALE PROCEEDS	22,741	100,000	100,000	0	0.0%
365101 METHANE GAS SALES	181,366	254,000	254,000	0	0.0%
369310 INSURANCE PROCEEDS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	67,464	18,060	20,000	1,940	10.7%
381100 TRANSFER IN	0	270,833	270,833	0	0.0%
399999 BEGINNING FUND BALANCE	0	13,500,000	26,405,322	12,905,322	95.6%
40201 SOLID WASTE FUND Total	29,546,452	37,124,635	41,248,026	4,123,391	11.1%
40204 LANDFILL MANAGEMENT ESCROW					
361100 INTEREST ON INVESTMENTS	442,321	400,000	240,000	(160,000)	-40.0%
381100 TRANSFER IN	0	441,081	429,080	(12,001)	-2.7%
399999 BEGINNING FUND BALANCE	0	21,007,179	21,278,316	271,137	1.3%
40204 LANDFILL MANAGEMENT ESCROW Total	442,321	21,848,260	21,947,396	99,136	0.5%
50100 PROPERTY/CASUALTY INSURANCE FU					
341210 INTERNAL SERVICE FEES	2,036,423	2,428,213	2,579,235	151,022	6.2%
361100 INTEREST ON INVESTMENTS	96,626	80,000	20,000	(60,000)	-75.0%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
369930 REIMBURSEMENTS	0	0	20,000	20,000	
399999 BEGINNING FUND BALANCE	0	5,505,000	4,500,000	(1,005,000)	-18.3%
50100 PROPERTY/CASUALTY INSURANCE FU Total	2,133,048	8,013,213	7,119,235	(893,978)	-11.2%
50200 WORKERS COMPENSATION FUND					
341210 INTERNAL SERVICE FEES	2,513,154	2,827,045	2,850,000	22,955	0.8%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
361100 INTEREST ON INVESTMENTS	93,952	80,000	20,000	(60,000)	-75.0%
369900 MISCELLANEOUS-OTHER	0	0	0	0	
369930 REIMBURSEMENTS	0	0	100,000	100,000	
399999 BEGINNING FUND BALANCE	0	5,200,000	5,400,000	200,000	3.8%
50200 WORKERS COMPENSATION FUND Total	2,607,106	8,107,045	8,370,000	262,955	3.2%
50300 HEALTH INSURANCE FUND					
341220 BOCC INSURANCE EMPLOYER	16,051,306	23,200,000	19,500,000	(3,700,000)	-15.9%
341230 BOCC INSURANCE EMPLOYEE	3,087,911	3,200,000	3,500,000	300,000	9.4%
341240 BOCC INSURANCE RETIREE	1,100,042	1,200,000	1,300,000	100,000	8.3%
341250 BOCC INSURANCE COBRA	40,034	60,000	35,000	(25,000)	-41.7%
341260 TAX COLLECTOR INSURANCE	1,389,916	1,400,000	1,360,000	(40,000)	-2.9%
341265 PROPERTY APPRAISER INSURANCE	915,275	880,000	960,000	80,000	9.1%
341270 SUPERVISOR OF ELECTIONS INSUR	190,641	200,000	260,000	60,000	30.0%
341280 PORT AUTHORITY INSURANCE	57,151	50,000	60,000	10,000	20.0%
341285 CASSELBERRY INS EMPLOYEE PREMS	0	0	0	0	
341290 BOCC HEALTH PROGRAM	43,050	50,000	30,000	(20,000)	-40.0%
361100 INTEREST ON INVESTMENTS	241,312	200,000	50,000	(150,000)	-75.0%
366100 CONTRIBUTIONS & DONATIONS	5,000	75,000	10,000	(65,000)	-86.7%
369900 MISCELLANEOUS-OTHER	0	50,000	50,000	0	0.0%
369935 REIMBURSEMENTS - REBATES	614,354	400,000	450,000	50,000	12.5%
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	6,737,000	13,000,000	6,263,000	93.0%
50300 HEALTH INSURANCE FUND Total	23,735,993	37,702,000	40,565,000	2,863,000	7.6%
60301 BOCC AGENCY FUND					
361100 INTEREST ON INVESTMENTS	817	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	2,950	0	0	0	
366270 MEMORIAL TREE DONATIONS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	38,000	38,000	0	0.0%
60301 BOCC AGENCY FUND Total	3,767	38,000	38,000	0	0.0%
60302 PUBLIC SAFETY					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
60302 PUBLIC SAFETY Total	0	0	0	0	
60303 LIBRARIES-DESIGNATED					
361100 INTEREST ON INVESTMENTS	966	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	62,992	50,000	50,000	0	0.0%
399999 BEGINNING FUND BALANCE	0	0	0	0	
60303 LIBRARIES-DESIGNATED Total	63,958	50,000	50,000	0	0.0%
60304 ANIMAL CONTROL					
361100 INTEREST ON INVESTMENTS	2,966	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	20,873	20,000	20,000	0	0.0%
399999 BEGINNING FUND BALANCE	0	0	0	0	
60304 ANIMAL CONTROL Total	23,839	20,000	20,000	0	0.0%
60305 HISTORICAL COMMISSION					
361100 INTEREST ON INVESTMENTS	522	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	670	0	0	0	
399999 BEGINNING FUND BALANCE	0	24,000	24,000	0	0.0%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
60305 HISTORICAL COMMISSION Total	1,192	24,000	24,000	0	0.0%
60307 4-H COUNSEL COOP EXTENSION					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
60307 4-H COUNSEL COOP EXTENSION Total	0	0	0	0	
60308 ADULT DRUG COURT					
359903 ADULT DRUG COURT	88,323	0	0	0	
361100 INTEREST ON INVESTMENTS	5,002	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
60308 ADULT DRUG COURT Total	93,325	0	0	0	
60310 EXTENSION SERVICE PROGRAMS					
361100 INTEREST ON INVESTMENTS	451	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	4,000	0	0	0	
60310 EXTENSION SERVICE PROGRAMS Total	4,451	0	0	0	
60311 SEM CO EXPRESSWAY AUTHORITY					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	0	0	0	
60311 SEM CO EXPRESSWAY AUTHORITY Total	0	0	0	0	
16006 MSBU PICKETT AQUATIC (LM/AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	41,375	41,215	41,200	(15)	0.0%
361100 INTEREST ON INVESTMENTS	6,883	4,000	1,375	(2,625)	-65.6%
399999 BEGINNING FUND BALANCE	0	279,535	365,400	85,865	30.7%
16006 MSBU PICKETT AQUATIC (LM/AWC) Total	48,258	324,750	407,975	83,225	25.6%
00112 MAJOR PROJECTS FUND					
334220 PUBLIC SAFETY GRANT	0	0	0	0	
361100 INTEREST ON INVESTMENTS	4,352	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
381100 TRANSFER IN	9,316,664	564,446	0	(564,446)	-100.0%
399999 BEGINNING FUND BALANCE	0	0	227,500	227,500	
00112 MAJOR PROJECTS FUND Total	9,321,016	564,446	227,500	(336,946)	-59.7%
11940 ENVIRONMENTAL SERVICES GRANTS					
334750 ENVIRONMENTAL PROTECTION GRANT	27,138	0	0	0	
11940 ENVIRONMENTAL SERVICES GRANTS Total	27,138	0	0	0	
16073 MSBU SYLVAN LAKE (AWC)					
325210 SPECIAL ASSESSMENT-SERVICE	0	41,165	41,800	635	1.5%
361100 INTEREST ON INVESTMENTS	0	100	50	(50)	-50.0%
381100 TRANSFER IN	0	2,575	2,950	375	14.6%
399999 BEGINNING FUND BALANCE	0	0	33,700	33,700	
16073 MSBU SYLVAN LAKE (AWC) Total	0	43,840	78,500	34,660	79.1%
11500 1991 INFRASTRUCTURE SALES TAX					
361100 INTEREST ON INVESTMENTS	623,059	300,000	150,000	(150,000)	-50.0%
364100 FIXED ASSET SALE PROCEEDS	0	0	0	0	
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
369400 REIMBURSEMENTS	0	0	0	0	
369930 REIMBURSEMENTS	2,699,260	0	0	0	

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED	FY21 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
399999 BEGINNING FUND BALANCE	0	14,000,000	10,800,000	(3,200,000)	-22.9%
11500 1991 INFRASTRUCTURE SALES TAX Total	3,322,319	14,300,000	10,950,000	(3,350,000)	-23.4%
11541 2001 INFRASTRUCTURE SALES TAX					
331490 TRANSPORTATION REVENUE GRANT	0	0	0	0	
337900 LOCAL GRANTS & AIDS	0	0	0	0	
361100 INTEREST ON INVESTMENTS	839,681	300,000	150,000	(150,000)	-50.0%
369400 REIMBURSEMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	10,860	0	0	0	
369930 REIMBURSEMENTS	0	0	0	0	
381100 TRANSFER IN	3,469	0	0	0	
399999 BEGINNING FUND BALANCE	0	7,000,000	13,000,000	6,000,000	85.7%
11541 2001 INFRASTRUCTURE SALES TAX Total	832,290	7,300,000	13,150,000	5,850,000	80.1%
12601 ARTERIAL IMPACT FEE (12-31-21)					
324310 IMPACT FEES RESID TRANSPORTATI	1,378,652	700,000	1,000,000	300,000	42.9%
324320 IMPACT FEES COMM TRANSPORTATI	1,692,179	1,500,000	1,500,000	0	0.0%
361100 INTEREST ON INVESTMENTS	35,243	0	0	0	
363400 TRANSPORTATION IMPACT FEE	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	3,270,558	200,000	(3,070,558)	-93.9%
12601 ARTERIAL IMPACT FEE (12-31-21) Total	3,106,074	1,070,558	2,300,000	1,229,442	-314.8%
12602 NORTH COLLECT IMPACT FEE (EXP)					
361100 INTEREST ON INVESTMENTS	19,645	10,000	0	(10,000)	-100.0%
363400 TRANSPORTATION IMPACT FEE	705	0	0	0	
399999 BEGINNING FUND BALANCE	0	26,000	50,000	24,000	92.3%
12602 NORTH COLLECT IMPACT FEE (EXP) Total	20,350	36,000	50,000	14,000	38.9%
12603 WEST COLLECT IMPACT FEE (EXP)					
324310 IMPACT FEES RESID TRANSPORTATI	100,547	20,000	0	(20,000)	-100.0%
324320 IMPACT FEES COMM TRANSPORTATI	27,459	100,000	0	(100,000)	-100.0%
361100 INTEREST ON INVESTMENTS	2,051	0	0	0	
369900 MISCELLANEOUS-OTHER	243	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	390,000	120,000	(270,000)	-69.2%
12603 WEST COLLECT IMPACT FEE (EXP) Total	129,814	510,000	120,000	(390,000)	-76.5%
12604 EAST COLLECT IMPACT FEE (EXP)					
324310 IMPACT FEES RESID TRANSPORTATI	38,505	45,000	0	(45,000)	-100.0%
324320 IMPACT FEES COMM TRANSPORTATI	111,164	100,000	0	(100,000)	-100.0%
361100 INTEREST ON INVESTMENTS	11,478	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	366,000	450,000	84,000	23.0%
12604 EAST COLLECT IMPACT FEE (EXP) Total	161,147	511,000	450,000	(61,000)	-11.9%
12605 SOUTH CN IMPACT FEE (12-31-21)					
324310 IMPACT FEES RESID TRANSPORTATI	308,079	75,000	150,000	75,000	100.0%
324320 IMPACT FEES COMM TRANSPORTATI	23,895	100,000	25,000	(75,000)	-75.0%
361100 INTEREST ON INVESTMENTS	3,121	0	0	0	
381100 TRANSFER IN	0	0	0	0	
399999 BEGINNING FUND BALANCE	0	1,380,000	1,130,000	(250,000)	-18.1%
12605 SOUTH CN IMPACT FEE (12-31-21) Total	335,094	1,205,000	955,000	(250,000)	-20.7%

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
00106 PETROLEUM CLEAN UP FUND					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
00106 PETROLEUM CLEAN UP FUND Total	0	0	0	0	
12020 SHIP AFFORDABLE HOUSING 19/20					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
12020 SHIP AFFORDABLE HOUSING 19/20 Total	0	0	0	0	
40119 WATER & SEWER BOND SER 2019					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
385100 PROCEEDS OF REFUNDING BONDS	0	0	0	0	
40119 WATER & SEWER BOND SER 2019 Total	0	0	0	0	
12021 SHIP AFFORDABLE HOUSING 20/21					
335520 SHIP PROGRAM REVENUE	0	0	480,000	480,000	
361100 INTEREST ON INVESTMENTS	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	0	0	0	0	
369900 MISCELLANEOUS-OTHER	0	0	0	0	
12021 SHIP AFFORDABLE HOUSING 20/21 Total	0	0	480,000	480,000	
11935 FEDERAL CARES ACT GRANTS					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
331891 CARES ACT FUNDING	0	0	61,738,150	61,738,150	
11935 FEDERAL CARES ACT GRANTS Total	0	0	61,738,150	61,738,150	
10103 SUNRAIL OPERATIONS					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
381100 TRANSFER IN	0	0	0	0	
10103 SUNRAIL OPERATIONS Total	0	0	0	0	
32300 FIVE POINTS DEVELOPMENT FUND					
361100 INTEREST ON INVESTMENTS	0	0	0	0	
384100 DEBT ISSUANCE	0	0	0	0	
32300 FIVE POINTS DEVELOPMENT FUND Total	0	0	0	0	
Grand Total	630,115,529	838,057,992	904,283,970	66,225,978	7.9%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
00100 GENERAL FUND					
01 ANIMAL SERVICES	2,232,597	2,577,636	2,681,855	104,220	4.0%
01 COMMUNITY INFORMATION	151,000	22,988	51,125	28,137	122.4%
01 COUNTY ATTORNEY	297,726	98,666	49,082	(49,585)	-50.3%
01 COUNTY MANAGER	880,577	127,959	251,391	123,432	96.5%
01 E-911	218,944	243,492	239,513	(3,979)	-1.6%
01 EMERGENCY MANAGEMENT	1,020,731	1,053,362	1,152,232	98,870	9.4%
01 HUMAN RESOURCES	259,260	106,172	30,401	(75,771)	-71.4%
01 TELECOMMUNICATIONS	1,076,138	1,482,512	1,120,567	(361,945)	-24.4%
01 TOURISM ADMINISTRATION	69,487	80,000	80,000	-	0.0%
02 CLERK OF THE COURT	894,231	261,632	283,889	22,257	8.5%
02 PROPERTY APPRAISER	5,120,948	5,428,380	5,434,976	6,596	0.1%
02 SHERIFF'S OFFICE	131,775,765	132,656,518	137,744,557	5,088,038	3.8%
02 SUPERVISOR OF ELECTIONS	3,118,796	4,511,394	3,751,364	(760,030)	-16.8%
02 TAX COLLECTOR	7,510,639	8,252,007	8,511,021	259,013	3.1%
03 GUARDIAN AD LITEM	159,935	199,366	209,074	9,708	4.9%
03 JUDICIAL	2,290,470	2,638,027	2,971,152	333,125	12.6%
03 LAW LIBRARY	100,721	105,562	104,932	(631)	-0.6%
03 LEGAL AID	351,110	356,377	361,723	5,346	1.5%
04 EXTENSION SERVICE	447,512	513,113	529,189	16,076	3.1%
04 GREENWAYS & NATURAL LANDS	3,527,039	4,602,887	4,224,133	(378,754)	-8.2%
04 LEISURE BUSINESS OFFICE	755,534	822,506	808,754	(13,752)	-1.7%
04 LIBRARY SERVICES	6,097,237	6,613,733	7,053,341	439,607	6.6%
04 PARKS & RECREATION	6,025,019	6,236,908	6,584,214	347,306	5.6%
05 EMERGENCY COMMUNICATIONS	2,801,954	3,102,445	3,656,469	554,023	17.9%
05 EMS PERFORMANCE MANAGEMENT	290,033	342,383	304,710	(37,673)	-11.0%
05 EMS/FIRE/RESCUE	-	144,000	-	(144,000)	-100.0%
06 COUNTY ASSISTANCE PROGRAMS	3,699,152	4,260,020	4,688,521	428,500	10.1%
07 CAPITAL PROJECTS DELIVERY	10,107	-	-	-	
07 DEVELOPMENT REVIEW ENGINEER	723,707	862,240	878,193	15,954	1.9%
07 FACILITIES	5,329,731	5,326,297	5,032,602	(293,695)	-5.5%
07 FLEET MANAGEMENT	(2,195)	310,000	192,642	(117,358)	-37.9%
07 MOSQUITO CONTROL	699,136	839,073	913,229	74,156	8.8%
07 WATER QUALITY	1,057,681	1,392,662	1,471,335	78,673	5.6%
11 BUILDING	40	60,000	60,000	-	0.0%
11 DEV SVCS BUSINESS OFFICE	447,376	506,338	520,068	13,730	2.7%
11 PLANNING AND DEVELOPMENT	1,382,465	1,914,857	1,972,353	57,496	3.0%
14 DOC & RECORDS RETENTION MGMT	10,011	3,948	100,498	96,550	2445.7%
14 ENTERPRISE ADMINISTRATION	39,444	152,616	6,022	(146,594)	-96.1%
14 ENTERPRISE SOFTWARE DEVELOP	34,193	171,538	47,053	(124,485)	-72.6%
14 GEOGRAPHIC INFORMATION SYST	262,051	291,815	253,740	(38,075)	-13.0%
14 IS BUSINESS OFFICE	43,670	25,512	14,666	(10,846)	-42.5%
14 NETWORK & COMM SERVICES	(998)	83,781	45,373	(38,408)	-45.8%
14 WORKSTATION SUPPORT & MAINT	33,464	29,344	181,682	152,338	519.2%
18 CENTRAL CHARGES	6,900,400	2,731,693	3,027,370	295,676	10.8%
18 MAIL SERVICES	18,225	6,848	161	(6,687)	-97.6%
18 PRINTING SERVICES	(43)	0	19	19	#####
18 PURCHASING AND CONTRACTS	235,973	34,139	49,613	15,474	45.3%
18 RECIPIENT AGENCY GRANTS	-	30,089	-	(30,089)	-100.0%
18 RESOURCE MGT - BUSINESS OFF	42,973	7,564	11,188	3,624	47.9%
99-REVENUES-RESERVES-TRANSFERS	25,270,154	75,841,852	73,568,211	(2,273,641)	-3.0%
01 BOARD COUNTY COMMISSIONERS	214,896	37,804	30,463	(7,342)	-19.4%
18 OFFICE MANAGEMENT & BUDGET	265,312	165,490	336,833	171,343	103.5%
06 MANDATED COMMUNITY SERVICES	8,091,183	8,028,377	8,297,859	269,483	3.4%
01 ORGANIZATIONAL EXCELLENCE	65,196	5,214	9,154	3,940	75.6%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
00100 GENERAL FUND Total	232,346,708	285,699,137	289,898,506	4,199,369	1.5%
00101 POLICE EDUCATION FUND					
02 SHERIFF'S OFFICE	150,000	150,000	150,000	-	0.0%
00101 POLICE EDUCATION FUND Total	150,000	150,000	150,000	-	0.0%
00103 NATURAL LAND ENDOWMENT FUND					
04 GREENWAYS & NATURAL LANDS	228,008	183,980	303,734	119,754	65.1%
99-REVENUES-RESERVES-TRANSFERS	-	376,020	215,266	(160,754)	-42.8%
00103 NATURAL LAND ENDOWMENT FUND Total	228,008	560,000	519,000	(41,000)	-7.3%
00104 BOATING IMPROVEMENT FUND					
04 GREENWAYS & NATURAL LANDS	29,131	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	-	313,000	400,000	87,000	27.8%
00104 BOATING IMPROVEMENT FUND Total	29,131	313,000	400,000	87,000	27.8%
00108 FACILITIES MAINTENANCE FUND					
02 SHERIFF'S OFFICE	154,403	271,500	-	(271,500)	-100.0%
07 FACILITIES	692,670	1,927,408	1,087,629	(839,779)	-43.6%
00108 FACILITIES MAINTENANCE FUND Total	847,072	2,198,908	1,087,629	(1,111,279)	-50.5%
00109 FLEET REPLACEMENT FUND					
01 ANIMAL SERVICES	96,829	54,365	85,697	31,332	57.6%
01 COMMUNITY INFORMATION	-	49,977	-	(49,977)	-100.0%
01 E-911	19,396	-	-	-	
01 EMERGENCY MANAGEMENT	-	33,815	121,933	88,118	260.6%
01 TELECOMMUNICATIONS	22,095	63,320	63,819	499	0.8%
04 EXTENSION SERVICE	28,786	-	22,571	22,571	
04 GREENWAYS & NATURAL LANDS	82,541	157,875	168,681	10,806	6.8%
04 PARKS & RECREATION	-	126,695	241,843	115,148	90.9%
07 FACILITIES	23,013	499,674	306,893	(192,781)	-38.6%
07 FLEET MANAGEMENT	483,024	69,697	402,487	332,790	477.5%
07 MOSQUITO CONTROL	-	67,274	-	(67,274)	-100.0%
07 WATER QUALITY	-	31,487	-	(31,487)	-100.0%
14 NETWORK & COMM SERVICES	-	-	28,368	28,368	
14 WORKSTATION SUPPORT & MAINT	24,854	-	-	-	
18 MAIL SERVICES	21,505	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	-	-	54,792	54,792	
00109 FLEET REPLACEMENT FUND Total	802,042	1,154,179	1,497,084	342,905	29.7%
00110 ADULT DRUG COURT GRANT FUND					
18 RECIPIENT AGENCY GRANTS	462,697	439,482	427,435	(12,047)	-2.7%
00110 ADULT DRUG COURT GRANT FUND Total	462,697	439,482	427,435	(12,047)	-2.7%
00111 TECHNOLOGY REPLACEMENT FUND					
01 COMMUNITY INFORMATION	59,233	-	45,500	45,500	
14 NETWORK & COMM SERVICES	-	-	75,000	75,000	
14 WORKSTATION SUPPORT & MAINT	63,325	537,323	457,392	(79,931)	-14.9%
99-REVENUES-RESERVES-TRANSFERS	-	-	1,157,615	1,157,615	
00111 TECHNOLOGY REPLACEMENT FUND Total	122,558	537,323	1,735,507	1,198,184	223.0%
00112 MAJOR PROJECTS FUND					
01 TELECOMMUNICATIONS	7,291,237	-	-	-	
05 EMERGENCY COMMUNICATIONS	622,632	-	-	-	
14 ENTERPRISE SOFTWARE DEVELOP	10,445	-	-	-	

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
14 NETWORK & COMM SERVICES	329,956	564,446	27,500	(536,946)	-95.1%
99-REVENUES-RESERVES-TRANSFERS	-	-	200,000	200,000	
00112 MAJOR PROJECTS FUND Total	8,254,271	564,446	227,500	(336,946)	-59.7%
10101 TRANSPORTATION TRUST FUND					
02 PROPERTY APPRAISER	19,996	21,283	21,904	621	2.9%
02 TAX COLLECTOR	8,746	10,000	10,500	500	5.0%
07 CAPITAL PROJECTS DELIVERY	253,888	227,388	173,492	(53,896)	-23.7%
07 ENGINEERING PROF SUPPORT	238,444	292,879	301,632	8,753	3.0%
07 FACILITIES	-	110,659	-	(110,659)	-100.0%
07 LAND MANAGEMENT	153,859	168,151	5,637	(162,514)	-96.6%
07 PUBLIC WORKS BUSINESS OFFIC	509,311	540,627	550,110	9,483	1.8%
07 TRAFFIC OPERATIONS	5,032,288	5,913,226	5,752,360	(160,867)	-2.7%
99-REVENUES-RESERVES-TRANSFERS	-	704,609	1,265,041	560,432	79.5%
07 ROADS & STORMWATER	11,644,712	14,692,557	13,593,528	(1,099,028)	-7.5%
10101 TRANSPORTATION TRUST FUND Total	17,861,244	22,681,379	21,674,204	(1,007,175)	-4.4%
10102 NINTH-CENT FUEL TAX FUND					
11 MASS TRANSIT FUNDING	7,234,385	8,686,362	8,686,362	-	0.0%
10102 NINTH-CENT FUEL TAX FUND Total	7,234,385	8,686,362	8,686,362	-	0.0%
10400 BUILDING PROGRAM					
11 BUILDING	4,647,487	5,135,533	5,212,894	77,361	1.5%
14 NETWORK & COMM SERVICES	8,167	6,945	-	(6,945)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	774,215	3,391,522	4,409,606	1,018,084	30.0%
10400 BUILDING PROGRAM Total	5,429,869	8,534,000	9,622,500	1,088,500	12.8%
11000 TOURISM PARKS 1,2,3 CENT FUND					
01 TOURIST DEVELOPMENT	416,338	446,500	759,100	312,600	70.0%
04 LEISURE BUSINESS OFFICE	-	60,000	-	(60,000)	-100.0%
04 PARKS & RECREATION	108,433	449,906	96,662	(353,243)	-78.5%
99-REVENUES-RESERVES-TRANSFERS	1,641,450	5,663,594	4,274,238	(1,389,357)	-24.5%
11000 TOURISM PARKS 1,2,3 CENT FUND Total	2,166,220	6,620,000	5,130,000	(1,490,000)	-22.5%
11001 TOURISM SPORTS 4 & 6 CENT FUND					
01 TOURISM ADMINISTRATION	2,114,362	2,472,174	1,547,561	(924,613)	-37.4%
04 PARKS & RECREATION	145,457	193,178	126,413	(66,765)	-34.6%
99-REVENUES-RESERVES-TRANSFERS	-	1,367,148	488,526	(878,622)	-64.3%
11001 TOURISM SPORTS 4 & 6 CENT FUND Total	2,259,819	4,032,500	2,162,500	(1,870,000)	-46.4%
11200 FIRE PROTECTION FUND					
02 PROPERTY APPRAISER	707,501	763,042	770,386	7,344	1.0%
02 TAX COLLECTOR	310,821	340,000	361,000	21,000	6.2%
05 EMS/FIRE/RESCUE	58,733,816	64,814,531	70,139,242	5,324,711	8.2%
05 FIRE PREVENTION BUREAU	935,916	1,024,357	904,270	(120,087)	-11.7%
07 FACILITIES	130,170	218,318	21,500	(196,818)	-90.2%
14 NETWORK & COMM SERVICES	41,329	35,146	-	(35,146)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	2,191,030	21,597,655	21,556,602	(41,053)	-0.2%
11200 FIRE PROTECTION FUND Total	63,050,583	88,793,049	93,753,000	4,959,951	5.6%
11201 FIRE PROT FUND-REPLACE & RENEW					
05 EMS/FIRE/RESCUE	1,067	-	-	-	
11201 FIRE PROT FUND-REPLACE & RENEW Total	1,067	-	-	-	
11207 FIRE PROTECT FUND-CASSELBERRY					

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
05 EMS/FIRE/RESCUE	4,515,555	4,759,939	4,698,025	(61,914)	-1.3%
99-REVENUES-RESERVES-TRANSFERS	-	244,720	534,976	290,256	118.6%
11207 FIRE PROTECT FUND-CASSELBERRY Total	4,515,555	5,004,659	5,233,001	228,342	4.6%
11400 COURT SUPP TECH FEE (ARTV)					
03 ARTICLE V COURT TECHNOLOGY	989,420	1,136,210	1,193,924	57,714	5.1%
11400 COURT SUPP TECH FEE (ARTV) Total	989,420	1,136,210	1,193,924	57,714	5.1%
11500 1991 INFRASTRUCTURE SALES TAX					
07 CAPITAL PROJECTS DELIVERY	5,162,152	6,953,837	7,346,163	392,326	5.6%
99-REVENUES-RESERVES-TRANSFERS	-	7,346,163	3,603,837	(3,742,326)	-50.9%
11500 1991 INFRASTRUCTURE SALES TAX Total	5,162,152	14,300,000	10,950,000	(3,350,000)	-23.4%
11541 2001 INFRASTRUCTURE SALES TAX					
07 CAPITAL PROJECTS DELIVERY	5,126,959	66,000	3,914,000	3,848,000	5830.3%
99-REVENUES-RESERVES-TRANSFERS	-	7,234,000	9,236,000	2,002,000	27.7%
11541 2001 INFRASTRUCTURE SALES TAX Total	5,126,959	7,300,000	13,150,000	5,850,000	80.1%
11560 2014 INFRASTRUCTURE SALES TAX					
01 EMERGENCY MANAGEMENT	-	300,000	-	(300,000)	-100.0%
02 SHERIFF'S OFFICE	70,867	975,000	-	(975,000)	-100.0%
04 GREENWAYS & NATURAL LANDS	14,794	-	456,094	456,094	
04 LEISURE BUSINESS OFFICE	37,809	150,000	-	(150,000)	-100.0%
05 EMS/FIRE/RESCUE	643,843	300,000	-	(300,000)	-100.0%
07 CAPITAL PROJECTS DELIVERY	23,013,113	52,294,624	56,129,619	3,834,995	7.3%
07 WATER QUALITY	-	120,000	-	(120,000)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	-	23,290,376	9,314,287	(13,976,089)	-60.0%
11560 2014 INFRASTRUCTURE SALES TAX Total	23,780,425	77,430,000	65,900,000	(11,530,000)	-14.9%
11641 PUBLIC WORKS-INTERLOCAL AGREEM					
07 CAPITAL PROJECTS DELIVERY	43,717	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	3,469	-	-	-	
11641 PUBLIC WORKS-INTERLOCAL AGREEM Total	47,186	-	-	-	
11800 EMS TRUST FUND					
05 EMS/FIRE/RESCUE	210,236	-	66,745	66,745	
11800 EMS TRUST FUND Total	210,236	-	66,745	66,745	
11901 COMMUNITY DEVELOPMEN BLK GRANT					
06 GRANT ASSISTANCE PROGRAMS	1,549,995	1,953,684	2,104,990	151,306	7.7%
11901 COMMUNITY DEVELOPMEN BLK GRANT Total	1,549,995	1,953,684	2,104,990	151,306	7.7%
11902 HOME PROGRAM GRANT					
06 GRANT ASSISTANCE PROGRAMS	329,603	751,228	798,925	47,697	6.3%
11902 HOME PROGRAM GRANT Total	329,603	751,228	798,925	47,697	6.3%
11904 EMERGENCY SHELTER GRANTS					
06 GRANT ASSISTANCE PROGRAMS	132,500	161,772	171,666	9,894	6.1%
11904 EMERGENCY SHELTER GRANTS Total	132,500	161,772	171,666	9,894	6.1%
11905 COMMUNITY SVC BLOCK GRANT					
06 GRANT ASSISTANCE PROGRAMS	218,384	30,000	75,000	45,000	150.0%
11905 COMMUNITY SVC BLOCK GRANT Total	218,384	30,000	75,000	45,000	150.0%
11908 DISASTER PREPAREDNESS					

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
01 EMERGENCY MANAGEMENT	224,064	-	47,529	47,529	
11908 DISASTER PREPAREDNESS Total	224,064	-	47,529	47,529	
11909 MOSQUITO CONTROL GRANT					
07 MOSQUITO CONTROL	186,641	41,646	41,645	(1)	0.0%
11909 MOSQUITO CONTROL GRANT Total	186,641	41,646	41,645	(1)	0.0%
11912 PUBLIC SAFETY GRANTS (STATE)					
01 EMERGENCY MANAGEMENT	437,053	-	-	-	
05 EMERGENCY COMMUNICATIONS	1,468,646	-	-	-	
11912 PUBLIC SAFETY GRANTS (STATE) Total	1,905,699	-	-	-	
11915 PUBLIC SAFETY GRANTS (FEDERAL)					
01 EMERGENCY MANAGEMENT	84,862	-	-	-	
05 EMS/FIRE/RESCUE	157,578	-	355,325	355,325	
11915 PUBLIC SAFETY GRANTS (FEDERAL) Total	242,440	-	355,325	355,325	
11916 PUBLIC WORKS GRANTS					
07 CAPITAL PROJECTS DELIVERY	3,350,151	-	-	-	
07 WATER QUALITY	-	-	90,000	90,000	
11916 PUBLIC WORKS GRANTS Total	3,350,151	-	90,000	90,000	
11917 LEISURE SERVICES GRANTS					
04 GREENWAYS & NATURAL LANDS	35,975	-	-	-	
04 LIBRARY SERVICES	2,875	-	-	-	
11917 LEISURE SERVICES GRANTS Total	38,850	-	-	-	
11919 COMMUNITY SVC GRANTS					
06 GRANT ASSISTANCE PROGRAMS	473,804	519,635	-	(519,635)	-100.0%
11919 COMMUNITY SVC GRANTS Total	473,804	519,635	-	(519,635)	-100.0%
11920 NEIGHBOR STABIL PROGRAM GRANT					
06 GRANT ASSISTANCE PROGRAMS	579,666	10,000	-	(10,000)	-100.0%
11920 NEIGHBOR STABIL PROGRAM GRANT Total	579,666	10,000	-	(10,000)	-100.0%
11925 DCF REINVESTMENT GRANT FUND					
18 RECIPIENT AGENCY GRANTS	454,844	47,313	-	(47,313)	-100.0%
11925 DCF REINVESTMENT GRANT FUND Total	454,844	47,313	-	(47,313)	-100.0%
11926 CITY OF SANFORD CDBG					
06 GRANT ASSISTANCE PROGRAMS	321,124	-	-	-	
11926 CITY OF SANFORD CDBG Total	321,124	-	-	-	
11931 HOMELESSNESS GRANTS					
06 GRANT ASSISTANCE PROGRAMS	22,353	-	-	-	
11931 HOMELESSNESS GRANTS Total	22,353	-	-	-	
11933 FEDERAL MITIGATION GRANTS					
07 WATER QUALITY	2,072,236	-	-	-	
11933 FEDERAL MITIGATION GRANTS Total	2,072,236	-	-	-	
11935 FEDERAL CARES ACT GRANTS					
18 OFFICE MANAGEMENT & BUDGET	-	-	61,738,150	61,738,150	
11935 FEDERAL CARES ACT GRANTS Total	-	-	61,738,150	61,738,150	

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
11940 ENVIRONMENTAL SERVICES GRANTS					
08 WASTEWATER OPERATIONS	27,138	-	-	-	
11940 ENVIRONMENTAL SERVICES GRANTS Total	27,138	-	-	-	
12017 SHIP AFFORDABLE HOUSING 16/17					
06 GRANT ASSISTANCE PROGRAMS	2,030,560	-	-	-	
12017 SHIP AFFORDABLE HOUSING 16/17 Total	2,030,560	-	-	-	
12018 SHIP AFFORDABLE HOUSING 17/18					
06 GRANT ASSISTANCE PROGRAMS	305,914	756,467	-	(756,467)	-100.0%
12018 SHIP AFFORDABLE HOUSING 17/18 Total	305,914	756,467	-	(756,467)	-100.0%
12019 SHIP AFFORDABLE HOUSING 18/19					
06 GRANT ASSISTANCE PROGRAMS	207,423	-	-	-	
12019 SHIP AFFORDABLE HOUSING 18/19 Total	207,423	-	-	-	
12021 SHIP AFFORDABLE HOUSING 20/21					
06 GRANT ASSISTANCE PROGRAMS	-	-	480,000	480,000	
12021 SHIP AFFORDABLE HOUSING 20/21 Total	-	-	480,000	480,000	
12101 LAW ENFORCEMENT TST-LOCAL					
02 SHERIFF'S OFFICE	379,583	-	-	-	
12101 LAW ENFORCEMENT TST-LOCAL Total	379,583	-	-	-	
12102 LAW ENFORCEMENT TST-JUSTICE					
02 SHERIFF'S OFFICE	43,948	-	-	-	
12102 LAW ENFORCEMENT TST-JUSTICE Total	43,948	-	-	-	
12200 ARBOR VIOLATION TRUST FUND					
11 DEV SVCS BUSINESS OFFICE	-	148,200	145,900	(2,300)	-1.6%
12200 ARBOR VIOLATION TRUST FUND Total	-	148,200	145,900	(2,300)	-1.6%
12300 ALCOHOL/DRUG ABUSE FUND					
02 SHERIFF'S OFFICE	187,306	254,000	95,000	(159,000)	-62.6%
12300 ALCOHOL/DRUG ABUSE FUND Total	187,306	254,000	95,000	(159,000)	-62.6%
12302 TEEN COURT					
02 SHERIFF'S OFFICE	195,154	145,146	155,000	9,854	6.8%
99-REVENUES-RESERVES-TRANSFERS	-	35,854	40,000	4,146	11.6%
12302 TEEN COURT Total	195,154	181,000	195,000	14,000	7.7%
12500 EMERGENCY 911 FUND					
01 E-911	1,875,230	2,244,068	2,127,733	(116,335)	-5.2%
05 EMERGENCY COMMUNICATIONS	9,520	-	30,000	30,000	
99-REVENUES-RESERVES-TRANSFERS	-	4,155,932	1,642,267	(2,513,665)	-60.5%
12500 EMERGENCY 911 FUND Total	1,884,750	6,400,000	3,800,000	(2,600,000)	-40.6%
12601 ARTERIAL IMPACT FEE (12-31-21)					
99-REVENUES-RESERVES-TRANSFERS	-	(1,070,558)	2,300,000	3,370,558	-314.8%
12601 ARTERIAL IMPACT FEE (12-31-21) Total	-	(1,070,558)	2,300,000	3,370,558	-314.8%
12602 NORTH COLLECT IMPACT FEE (EXP)					
99-REVENUES-RESERVES-TRANSFERS	-	36,000	50,000	14,000	38.9%
12602 NORTH COLLECT IMPACT FEE (EXP) Total	-	36,000	50,000	14,000	38.9%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
12603 WEST COLLECT IMPACT FEE (EXP)					
99-REVENUES-RESERVES-TRANSFERS	-	510,000	120,000	(390,000)	-76.5%
12603 WEST COLLECT IMPACT FEE (EXP) Total	-	510,000	120,000	(390,000)	-76.5%
12604 EAST COLLECT IMPACT FEE (EXP)					
07 CAPITAL PROJECTS DELIVERY	345,000	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	-	511,000	450,000	(61,000)	-11.9%
12604 EAST COLLECT IMPACT FEE (EXP) Total	345,000	511,000	450,000	(61,000)	-11.9%
12605 SOUTH CN IMPACT FEE (12-31-21)					
99-REVENUES-RESERVES-TRANSFERS	-	(1,205,000)	(955,000)	250,000	-20.7%
12605 SOUTH CN IMPACT FEE (12-31-21) Total	-	(1,205,000)	(955,000)	250,000	-20.7%
12801 FIRE/RESCUE-IMPACT FEE					
05 EMS/FIRE/RESCUE	498,497	44,000	-	(44,000)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	-	131,000	232,000	101,000	77.1%
12801 FIRE/RESCUE-IMPACT FEE Total	498,497	175,000	232,000	57,000	32.6%
12802 LAW ENFORCEMENT-IMPACT FEE					
02 SHERIFF'S OFFICE	-	2,367	-	(2,367)	-100.0%
12802 LAW ENFORCEMENT-IMPACT FEE Total	-	2,367	-	(2,367)	-100.0%
12804 LIBRARY-IMPACT FEE					
04 LIBRARY SERVICES	137,257	100,000	170,000	70,000	70.0%
12804 LIBRARY-IMPACT FEE Total	137,257	100,000	170,000	70,000	70.0%
12805 DRAINAGE-IMPACT FEE					
07 CAPITAL PROJECTS DELIVERY	-	-	7,000	7,000	
12805 DRAINAGE-IMPACT FEE Total	-	-	7,000	7,000	
13100 ECONOMIC DEVELOPMENT					
01 ECON DEV-COMMUNITY RELATION	1,911,279	1,983,877	2,085,009	101,132	5.1%
13100 ECONOMIC DEVELOPMENT Total	1,911,279	1,983,877	2,085,009	101,132	5.1%
13300 17/92 REDEVELOPMENT TI FUND					
04 GREENWAYS & NATURAL LANDS	221,608	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	-	-	600,000	600,000	
01 17-92 CRA	50	-	-	-	
13300 17/92 REDEVELOPMENT TI FUND Total	221,658	-	600,000	600,000	
15000 MSBU STREET LIGHTING					
18 MSBU PROGRAM	2,263,327	2,600,000	2,715,000	115,000	4.4%
99-REVENUES-RESERVES-TRANSFERS	-	450,000	525,000	75,000	16.7%
15000 MSBU STREET LIGHTING Total	2,263,327	3,050,000	3,240,000	190,000	6.2%
15100 MSBU RESIDENTIAL SOLID WASTE					
18 MSBU PROGRAM	15,055,023	16,315,300	16,321,000	5,700	0.0%
99-REVENUES-RESERVES-TRANSFERS	-	4,340,500	4,882,000	541,500	12.5%
15100 MSBU RESIDENTIAL SOLID WASTE Total	15,055,023	20,655,800	21,203,000	547,200	2.6%
16000 MSBU PROGRAM					
18 MSBU PROGRAM	1,989,592	659,430	667,184	7,754	1.2%
99-REVENUES-RESERVES-TRANSFERS	-	115,480	577,986	462,506	400.5%
16000 MSBU PROGRAM Total	1,989,592	774,910	1,245,170	470,260	60.7%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
16005 MSBU MILLS (LM/AWC)					
18 MSBU PROGRAM	4,566	427,125	494,140	67,015	15.7%
16005 MSBU MILLS (LM/AWC) Total	4,566	427,125	494,140	67,015	15.7%
16006 MSBU PICKETT AQUATIC (LM/AWC)					
18 MSBU PROGRAM	2,700	324,750	407,975	83,225	25.6%
16006 MSBU PICKETT AQUATIC (LM/AWC) Total	2,700	324,750	407,975	83,225	25.6%
16007 MSBU AMORY (LM/AWC)					
18 MSBU PROGRAM	4,029	34,420	42,885	8,465	24.6%
16007 MSBU AMORY (LM/AWC) Total	4,029	34,420	42,885	8,465	24.6%
16010 MSBU CEDAR RIDGE (GRNDS MAINT)					
18 MSBU PROGRAM	22,806	70,900	69,850	(1,050)	-1.5%
16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total	22,806	70,900	69,850	(1,050)	-1.5%
16013 MSBU HOWELL CREEK (LM/AWC)					
18 MSBU PROGRAM	1,596	13,645	13,140	(505)	-3.7%
16013 MSBU HOWELL CREEK (LM/AWC) Total	1,596	13,645	13,140	(505)	-3.7%
16020 MSBU HORSESHOE (LM/AWC)					
18 MSBU PROGRAM	8,955	16,360	20,415	4,055	24.8%
16020 MSBU HORSESHOE (LM/AWC) Total	8,955	16,360	20,415	4,055	24.8%
16021 MSBU MYRTLE (LM/AWC)					
18 MSBU PROGRAM	6,138	17,435	19,805	2,370	13.6%
16021 MSBU MYRTLE (LM/AWC) Total	6,138	17,435	19,805	2,370	13.6%
16023 MSBU SPRING WOOD LAKE (LM/AWC)					
18 MSBU PROGRAM	4,563	37,360	34,685	(2,675)	-7.2%
16023 MSBU SPRING WOOD LAKE (LM/AWC) Total	4,563	37,360	34,685	(2,675)	-7.2%
16024 MSBU LAKE OF THE WOODS(LM/AWC)					
18 MSBU PROGRAM	18,524	105,080	115,280	10,200	9.7%
16024 MSBU LAKE OF THE WOODS(LM/AWC) Total	18,524	105,080	115,280	10,200	9.7%
16025 MSBU MIRROR (LM/AWC)					
18 MSBU PROGRAM	7,677	71,850	76,085	4,235	5.9%
16025 MSBU MIRROR (LM/AWC) Total	7,677	71,850	76,085	4,235	5.9%
16026 MSBU SPRING (LM/AWC)					
18 MSBU PROGRAM	47,586	164,200	146,000	(18,200)	-11.1%
16026 MSBU SPRING (LM/AWC) Total	47,586	164,200	146,000	(18,200)	-11.1%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)					
18 MSBU PROGRAM	2,636	55,470	57,270	1,800	3.2%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total	2,636	55,470	57,270	1,800	3.2%
16028 MSBU BURKETT (LM/AWC)					
18 MSBU PROGRAM	2,126	61,175	68,200	7,025	11.5%
16028 MSBU BURKETT (LM/AWC) Total	2,126	61,175	68,200	7,025	11.5%
16030 MSBU SWEETWATER COVE (LM/AWC)					
18 MSBU PROGRAM	36,399	60,045	66,690	6,645	11.1%
16030 MSBU SWEETWATER COVE (LM/AWC) Total	36,399	60,045	66,690	6,645	11.1%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
16031 MSBU LAKE ASHER AWC					
18 MSBU PROGRAM	3,022	6,260	10,865	4,605	73.6%
16031 MSBU LAKE ASHER AWC Total	3,022	6,260	10,865	4,605	73.6%
16032 MSBU ENGLISH ESTATES (LM/AWC)					
18 MSBU PROGRAM	1,647	5,505	7,475	1,970	35.8%
16032 MSBU ENGLISH ESTATES (LM/AWC) Total	1,647	5,505	7,475	1,970	35.8%
16033 MSBU GRACE LAKE (LM/AWC)					
18 MSBU PROGRAM	4,194	21,700	20,810	(890)	-4.1%
16033 MSBU GRACE LAKE (LM/AWC) Total	4,194	21,700	20,810	(890)	-4.1%
16035 MSBU BUTTONWOOD POND (LM/AWC)					
18 MSBU PROGRAM	1,620	10,650	12,670	2,020	19.0%
16035 MSBU BUTTONWOOD POND (LM/AWC) Total	1,620	10,650	12,670	2,020	19.0%
16036 MSBU HOWELL LAKE (LM/AWC)					
18 MSBU PROGRAM	380,886	126,425	231,310	104,885	83.0%
16036 MSBU HOWELL LAKE (LM/AWC) Total	380,886	126,425	231,310	104,885	83.0%
16073 MSBU SYLVAN LAKE (AWC)					
18 MSBU PROGRAM	-	43,840	78,500	34,660	79.1%
16073 MSBU SYLVAN LAKE (AWC) Total	-	43,840	78,500	34,660	79.1%
21200 GENERAL REVENUE DEBT					
18 CENTRAL CHARGES	1,542,509	1,544,013	1,547,752	3,739	0.2%
21200 GENERAL REVENUE DEBT Total	1,542,509	1,544,013	1,547,752	3,739	0.2%
21235 GENERAL REVENUE DEBT - 2014					
18 CENTRAL CHARGES	1,641,450	1,637,200	1,637,800	600	0.0%
21235 GENERAL REVENUE DEBT - 2014 Total	1,641,450	1,637,200	1,637,800	600	0.0%
21300 COUNTY SHARED REVENUE DEBT					
18 CENTRAL CHARGES	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
21300 COUNTY SHARED REVENUE DEBT Total	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
22500 SALES TAX BONDS					
18 CENTRAL CHARGES	4,987,775	4,982,800	4,978,538	(4,262)	-0.1%
22500 SALES TAX BONDS Total	4,987,775	4,982,800	4,978,538	(4,262)	-0.1%
30600 INFRASTRUCTURE IMP OP FUND					
01 TELECOMMUNICATIONS	19,258	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	-	592,000	607,000	15,000	2.5%
30600 INFRASTRUCTURE IMP OP FUND Total	19,258	592,000	607,000	15,000	2.5%
30700 SPORTS COMPLEX/SOLDIERS CREEK					
04 PARKS & RECREATION	22,830	-	-	-	
30700 SPORTS COMPLEX/SOLDIERS CREEK Total	22,830	-	-	-	
32100 NATURAL LANDS/TRAILS					
04 GREENWAYS & NATURAL LANDS	145,939	45,714	55,084	9,370	20.5%
04 PARKS & RECREATION	136	-	-	-	
07 CAPITAL PROJECTS DELIVERY	923,559	-	-	-	
99-REVENUES-RESERVES-TRANSFERS	-	987,286	1,044,916	57,630	5.8%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
32100 NATURAL LANDS/TRAILS Total	1,069,635	1,033,000	1,100,000	67,000	6.5%
32200 COURTHOUSE PROJECTS FUND					
07 FACILITIES	21,695	-	-	-	
32200 COURTHOUSE PROJECTS FUND Total	21,695	-	-	-	
40100 WATER AND SEWER FUND					
07 FACILITIES	107,228	43,567	-	(43,567)	-100.0%
08 ES BUSINESS OFFICE	2,688,955	2,153,643	2,011,863	(141,780)	-6.6%
08 WASTEWATER OPERATIONS	13,214,062	15,233,085	15,367,835	134,749	0.9%
08 WATER OPERATIONS	38,659,050	15,515,008	17,286,136	1,771,128	11.4%
14 NETWORK & COMM SERVICES	-	31,569	-	(31,569)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	20,272,678	41,215,486	39,684,107	(1,531,379)	-3.7%
08 UTILITIES ENGINEERING	13,110,710	20,013,811	17,831,870	(2,181,941)	-10.9%
40100 WATER AND SEWER FUND Total	88,052,683	94,206,168	92,181,810	(2,024,358)	-2.1%
40102 CONNECTION FEES-WATER					
99-REVENUES-RESERVES-TRANSFERS	-	1,025,254	2,009,611	984,357	96.0%
08 UTILITIES ENGINEERING	504,348	505,000	505,000	-	0.0%
40102 CONNECTION FEES-WATER Total	504,348	1,530,254	2,514,611	984,357	64.3%
40103 CONNECTION FEES-SEWER					
99-REVENUES-RESERVES-TRANSFERS	-	1,527,192	6,728,217	5,201,025	340.6%
08 UTILITIES ENGINEERING	923,586	910,000	910,000	-	0.0%
40103 CONNECTION FEES-SEWER Total	923,586	2,437,192	7,638,217	5,201,025	213.4%
40105 WATER & SEWER BONDS, SERIES 20					
08 UTILITIES ENGINEERING	48,664	-	-	-	
40105 WATER & SEWER BONDS, SERIES 20 Total	48,664	-	-	-	
40107 WATER & SEWER DEBT SERVICE RES					
99-REVENUES-RESERVES-TRANSFERS	-	18,121,674	14,008,275	(4,113,399)	-22.7%
40107 WATER & SEWER DEBT SERVICE RES Total	-	18,121,674	14,008,275	(4,113,399)	-22.7%
40108 WATER & SEWER CAPITAL IMPROVEM					
99-REVENUES-RESERVES-TRANSFERS	-	3,055,909	6,508,779	3,452,870	113.0%
08 UTILITIES ENGINEERING	13,087,484	19,659,271	14,091,280	(5,567,991)	-28.3%
40108 WATER & SEWER CAPITAL IMPROVEM Total	13,087,484	22,715,180	20,600,059	(2,115,121)	-9.3%
40115 WATER & SEWER BOND SER 2015A&B					
08 UTILITIES ENGINEERING	(1,474,282)	-	-	-	
40115 WATER & SEWER BOND SER 2015A&B Total	(1,474,282)	-	-	-	
40201 SOLID WASTE FUND					
07 FACILITIES	51,496	-	233,100	233,100	
09 LANDFILL OPERATIONS PROGRAM	6,628,278	4,454,959	5,810,649	1,355,690	30.4%
09 SW-COMPLIANCE & PROGRAM MAN	4,619,832	6,280,478	6,151,916	(128,562)	-2.0%
09 TRANSFER STATION	4,310,396	3,967,332	4,137,415	170,084	4.3%
14 NETWORK & COMM SERVICES	-	7,787	-	(7,787)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	-	22,414,079	24,914,946	2,500,867	11.2%
40201 SOLID WASTE FUND Total	15,610,003	37,124,635	41,248,026	4,123,391	11.1%
40204 LANDFILL MANAGEMENT ESCROW					
99-REVENUES-RESERVES-TRANSFERS	-	21,848,260	21,947,396	99,136	0.5%
40204 LANDFILL MANAGEMENT ESCROW Total	-	21,848,260	21,947,396	99,136	0.5%

EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
50100 PROPERTY/CASUALTY INSURANCE FU					
18 RISK MANAGEMENT	2,661,024	2,292,283	3,102,213	809,930	35.3%
99-REVENUES-RESERVES-TRANSFERS	-	5,720,930	4,017,022	(1,703,908)	-29.8%
50100 PROPERTY/CASUALTY INSURANCE FU Total	2,661,024	8,013,213	7,119,235	(893,978)	-11.2%
50200 WORKERS COMPENSATION FUND					
18 RISK MANAGEMENT	3,069,248	2,888,070	3,099,796	211,726	7.3%
99-REVENUES-RESERVES-TRANSFERS	-	5,218,975	5,270,204	51,229	1.0%
50200 WORKERS COMPENSATION FUND Total	3,069,248	8,107,045	8,370,000	262,955	3.2%
50300 HEALTH INSURANCE FUND					
99-REVENUES-RESERVES-TRANSFERS	-	6,963,114	11,783,020	4,819,906	69.2%
01 EMPLOYEE BENEFITS	22,292,297	30,738,886	28,781,980	(1,956,906)	-6.4%
50300 HEALTH INSURANCE FUND Total	22,292,297	37,702,000	40,565,000	2,863,000	7.6%
60301 BOCC AGENCY FUND					
04 GREENWAYS & NATURAL LANDS	804	-	-	-	
04 LEISURE BUSINESS OFFICE	33	38,000	38,000	-	0.0%
60301 BOCC AGENCY FUND Total	837	38,000	38,000	-	0.0%
60303 LIBRARIES-DESIGNATED					
04 LIBRARY SERVICES	35,594	50,000	50,000	-	0.0%
60303 LIBRARIES-DESIGNATED Total	35,594	50,000	50,000	-	0.0%
60304 ANIMAL CONTROL					
01 ANIMAL SERVICES	8,217	20,000	20,000	-	0.0%
60304 ANIMAL CONTROL Total	8,217	20,000	20,000	-	0.0%
60305 HISTORICAL COMMISSION					
04 PARKS & RECREATION	-	24,000	24,000	-	0.0%
60305 HISTORICAL COMMISSION Total	-	24,000	24,000	-	0.0%
60307 4-H COUNSEL COOP EXTENSION					
04 EXTENSION SERVICE	60	-	-	-	
60307 4-H COUNSEL COOP EXTENSION Total	60	-	-	-	
60308 ADULT DRUG COURT					
03 JUDICIAL	9,422	-	-	-	
60308 ADULT DRUG COURT Total	9,422	-	-	-	
60310 EXTENSION SERVICE PROGRAMS					
04 EXTENSION SERVICE	3,023	-	-	-	
60310 EXTENSION SERVICE PROGRAMS Total	3,023	-	-	-	
Grand Total	577,308,123	838,057,992	904,283,970	66,225,978	7.9%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
00100 GENERAL FUND					
TAXES	168,603,949	181,019,832	191,414,300	10,394,468	5.7%
PERMITS FEES & SPECIAL ASM	112,078	126,500	106,000	(20,500)	-16.2%
INTERGOVERNMENTAL REVENUE	39,357,993	38,932,150	34,266,500	(4,665,650)	-12.0%
CHARGES FOR SERVICES	14,825,785	10,771,250	9,832,006	(939,244)	-8.7%
JUDGEMENTS FINES & FORFEIT	945,942	907,500	861,500	(46,000)	-5.1%
MISCELLANEOUS REVENUES	10,220,497	3,389,000	2,911,550	(477,450)	-14.1%
OTHER SOURCES	4,298,259	1,152,905	1,206,650	53,745	4.7%
REVENUE Total	238,364,503	236,299,137	240,598,506	4,299,369	1.8%
PERSONNEL SERVICES	34,358,045	41,710,277	40,923,306	(786,970)	-1.9%
OPERATING EXPENDITURES	31,308,139	34,667,841	36,291,782	1,623,941	4.7%
INTERNAL SERVICE CHARGES	14,306,672	18,349,716	19,224,279	874,563	4.8%
COST ALLOCATION (CONTRA)	(30,711,115)	(38,171,758)	(40,764,800)	(2,593,042)	6.8%
CAPITAL OUTLAY	2,584,582	2,761,774	3,123,250	361,476	13.1%
DEBT SERVICE	-	-	-	-	-
GRANTS & AIDS	8,969,860	9,341,661	9,585,790	244,129	2.6%
INTERFUND TRANSFERS OUT	25,270,154	21,085,922	22,511,993	1,426,071	6.8%
CONSTITUTIONAL TRANSFERS	146,260,372	149,046,496	153,691,029	4,644,534	3.1%
EXPENDITURE Total	232,346,708	238,791,928	244,586,630	5,794,702	2.4%
CHANGE IN FUND BALANCE	6,017,795	(2,492,791)	(3,988,124)		
FUND BALANCE	-	49,400,000	49,300,000	(100,000)	-0.2%
RESERVES	-	46,907,209	45,311,876	(1,595,333)	-3.4%
00101 POLICE EDUCATION FUND					
CHARGES FOR SERVICES	151,652	150,000	150,000	-	0.0%
MISCELLANEOUS REVENUES	2,364	-	-	-	-
OTHER SOURCES	24,317	-	-	-	-
REVENUE Total	178,333	150,000	150,000	-	0.0%
OPERATING EXPENDITURES	-	-	-	-	-
CONSTITUTIONAL TRANSFERS	150,000	150,000	150,000	-	0.0%
EXPENDITURE Total	150,000	150,000	150,000	-	0.0%
CHANGE IN FUND BALANCE	28,333	-	-		
FUND BALANCE	-	-	-	-	-
00103 NATURAL LAND ENDOWMENT FUND					
CHARGES FOR SERVICES	49,641	50,000	57,000	7,000	14.0%
MISCELLANEOUS REVENUES	26,882	20,000	12,000	(8,000)	-40.0%
REVENUE Total	76,523	70,000	69,000	(1,000)	-1.4%
OPERATING EXPENDITURES	137,333	183,980	238,791	54,811	29.8%
CAPITAL OUTLAY	90,675	-	64,943	64,943	
EXPENDITURE Total	228,008	183,980	303,734	119,754	65.1%
CHANGE IN FUND BALANCE	(151,485)	(113,980)	(234,734)		
FUND BALANCE	-	490,000	450,000	(40,000)	-8.2%
RESERVES	-	376,020	215,266	(160,754)	-42.8%
00104 BOATING IMPROVEMENT FUND					

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
INTERGOVERNMENTAL REVENUE	83,407	85,000	80,000	(5,000)	-5.9%
MISCELLANEOUS REVENUES	12,114	-	-	-	
REVENUE Total	95,521	85,000	80,000	(5,000)	-5.9%
CAPITAL OUTLAY	29,131	-	-	-	
GRANTS & AIDS	-	-	-	-	
EXPENDITURE Total	29,131	-	-	-	
CHANGE IN FUND BALANCE	66,390	85,000	80,000		
FUND BALANCE	-	228,000	320,000	92,000	40.4%
RESERVES	-	313,000	400,000	87,000	27.8%

Fund Balance increased by 40% for planned future capital expenditures

00108 FACILITIES MAINTENANCE FUND

MISCELLANEOUS REVENUES	166,081	-	-	-	
OTHER SOURCES	513,851	2,071,908	927,629	(1,144,279)	-55.2%
REVENUE Total	679,932	2,071,908	927,629	(1,144,279)	-55.2%
OPERATING EXPENDITURES	692,670	1,245,862	1,087,629	(158,233)	-12.7%
CAPITAL OUTLAY	154,403	953,046	-	(953,046)	-100.0%
EXPENDITURE Total	847,072	2,198,908	1,087,629	(1,111,279)	-50.5%
CHANGE IN FUND BALANCE	(167,140)	(127,000)	(160,000)		
FUND BALANCE	-	127,000	160,000	33,000	26.0%
RESERVES	-	-	-	-	

Fund Balance increased by 26% for planned future capital expenditures

00109 FLEET REPLACEMENT FUND

MISCELLANEOUS REVENUES	4,372	-	100,000	100,000	
OTHER SOURCES	2,449,742	816,179	1,382,084	565,905	69.3%
REVENUE Total	2,454,114	816,179	1,482,084	665,905	81.6%
OPERATING EXPENDITURES	126,608	-	-	-	
CAPITAL OUTLAY	675,434	1,154,179	1,442,292	288,113	25.0%
EXPENDITURE Total	802,042	1,154,179	1,442,292	288,113	25.0%
CHANGE IN FUND BALANCE	1,652,072	(338,000)	39,792		
FUND BALANCE	-	338,000	15,000	(323,000)	-95.6%
RESERVES	-	-	54,792	54,792	

00110 ADULT DRUG COURT GRANT FUND

INTERGOVERNMENTAL REVENUE	462,697	439,482	427,435	(12,047)	-2.7%
REVENUE Total	462,697	439,482	427,435	(12,047)	-2.7%
OPERATING EXPENDITURES	285,909	294,215	270,051	(24,164)	-8.2%
INTERNAL SERVICE CHARGES	176,788	145,267	157,384	12,117	8.3%
EXPENDITURE Total	462,697	439,482	427,435	(12,047)	-2.7%
CHANGE IN FUND BALANCE	-	-	-		

00111 TECHNOLOGY REPLACEMENT FUND

CHARGES FOR SERVICES	-	169,594	169,594	-	0.0%
MISCELLANEOUS REVENUES	20,614	-	-	-	
OTHER SOURCES	309,233	365,913	365,913	-	0.0%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
REVENUE Total	329,847	535,507	535,507	-	0.0%
OPERATING EXPENDITURES	537,453	1,250,667	1,249,000	(1,667)	-0.1%
COST ALLOCATION (CONTRA)	(501,788)	(843,344)	(911,608)	(68,264)	8.1%
CAPITAL OUTLAY	86,893	130,000	240,500	110,500	85.0%
EXPENDITURE Total	122,558	537,323	577,892	40,569	7.6%
CHANGE IN FUND BALANCE	207,289	(1,816)	(42,385)		
FUND BALANCE	-	1,816	1,200,000	1,198,184	65979.3%
RESERVES	-	-	1,157,615	1,157,615	

There was not a significant increase in Fund Balance as reported. For FY21, we included the Fund Balance estimate in our Adopted Budget. In FY20, we waited for Project Carryforward. This increase is due to the nature of the report comparing Adopted Budget to Adopted Budgets

00112 MAJOR PROJECTS FUND

MISCELLANEOUS REVENUES	4,352	-	-	-	
OTHER SOURCES	9,316,664	564,446	-	(564,446)	-100.0%
REVENUE Total	9,321,016	564,446	-	(564,446)	-100.0%
PERSONNEL SERVICES	164,157	-	-	-	
OPERATING EXPENDITURES	1,545,525	-	-	-	
CAPITAL OUTLAY	2,012,605	564,446	27,500	(536,946)	-95.1%
GRANTS & AIDS	-	-	-	-	
INTERFUND TRANSFERS OUT	-	-	200,000	200,000	
CONSTITUTIONAL TRANSFERS	4,531,983	-	-	-	
EXPENDITURE Total	8,254,271	564,446	227,500	(336,946)	-59.7%
CHANGE IN FUND BALANCE	1,066,746	-	(227,500)		
FUND BALANCE	-	-	227,500	227,500	

10101 TRANSPORTATION TRUST FUND

TAXES	9,824,315	10,053,982	9,829,000	(224,982)	-2.2%
INTERGOVERNMENTAL REVENUE	8,609,682	5,935,000	4,975,000	(960,000)	-16.2%
CHARGES FOR SERVICES	1,587,227	1,476,439	1,505,204	28,765	1.9%
MISCELLANEOUS REVENUES	236,155	50,000	65,000	15,000	30.0%
OTHER SOURCES	2,070	837,139	3,000,000	2,162,861	258.4%
REVENUE Total	20,259,448	18,352,560	19,374,204	1,021,644	5.6%
PERSONNEL SERVICES	11,814,458	13,439,119	13,399,278	(39,840)	-0.3%
OPERATING EXPENDITURES	4,749,934	5,833,315	5,818,772	(14,543)	-0.2%
INTERNAL SERVICE CHARGES	3,537,328	4,285,284	4,407,377	122,093	2.8%
COST ALLOCATION (CONTRA)	(3,443,070)	(4,396,657)	(4,750,395)	(353,738)	8.0%
CAPITAL OUTLAY	1,173,852	3,489,036	2,583,132	(905,904)	-26.0%
CONSTITUTIONAL TRANSFERS	28,742	31,283	32,404	1,121	3.6%
EXPENDITURE Total	17,861,244	22,681,379	21,490,568	(1,190,811)	-5.3%
CHANGE IN FUND BALANCE	2,398,204	(4,328,819)	(2,116,364)		
FUND BALANCE	-	4,328,819	2,300,000	(2,028,819)	-46.9%
RESERVES	-	-	183,636	183,636	

The Transportation Trust Fund is supported by a General Fund Transfer and is not intended to have large fund balances. Fluctuations in % is expected.

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
10102 NINTH-CENT FUEL TAX FUND					
TAXES	2,274,306	2,300,000	2,000,000	(300,000)	-13.0%
OTHER SOURCES	4,931,367	6,386,362	6,686,362	300,000	4.7%
REVENUE Total	7,205,673	8,686,362	8,686,362	-	0.0%
OPERATING EXPENDITURES	-	-	-	-	
GRANTS & AIDS	7,234,385	8,686,362	8,686,362	-	0.0%
EXPENDITURE Total	7,234,385	8,686,362	8,686,362	-	0.0%
CHANGE IN FUND BALANCE	(28,712)	-	-		
FUND BALANCE	-	-	-	-	

10400 BUILDING PROGRAM

PERMITS FEES & SPECIAL ASM	4,562,183	4,040,000	4,195,000	155,000	3.8%
CHARGES FOR SERVICES	559,502	785,000	783,500	(1,500)	-0.2%
MISCELLANEOUS REVENUES	360,144	309,000	244,000	(65,000)	-21.0%
REVENUE Total	5,481,830	5,134,000	5,222,500	88,500	1.7%
PERSONNEL SERVICES	3,714,754	4,287,292	4,243,995	(43,297)	-1.0%
OPERATING EXPENDITURES	119,440	386,566	500,284	113,718	29.4%
INTERNAL SERVICE CHARGES	614,922	735,565	805,317	69,752	9.5%
CAPITAL OUTLAY	206,538	54,461	-	(54,461)	-100.0%
INTERFUND TRANSFERS OUT	774,215	-	-	-	
EXPENDITURE Total	5,429,869	5,463,884	5,549,596	85,712	1.6%
CHANGE IN FUND BALANCE	51,961	(329,884)	(327,096)		
FUND BALANCE	-	3,400,000	4,400,000	1,000,000	29.4%
RESERVES	-	3,070,116	4,072,904	1,002,788	32.7%

Fund Balance increased by 29% for planned future technology and capital expenditures

11000 TOURISM PARKS 1,2,3 CENT FUND

TAXES	3,505,910	3,420,000	2,010,000	(1,410,000)	-41.2%
MISCELLANEOUS REVENUES	88,024	-	20,000	20,000	
REVENUE Total	3,593,934	3,420,000	2,030,000	(1,390,000)	-40.6%
PERSONNEL SERVICES	41,039	47,144	51,469	4,325	9.2%
OPERATING EXPENDITURES	67,393	90,387	448,294	357,907	396.0%
INTERNAL SERVICE CHARGES	7,489	8,902	9,091	189	2.1%
CAPITAL OUTLAY	-	372,375	-	(372,375)	-100.0%
DEBT SERVICE	53,849	56,000	56,000	-	0.0%
GRANTS & AIDS	355,000	390,500	300,000	(90,500)	-23.2%
INTERFUND TRANSFERS OUT	1,641,450	1,908,033	1,908,633	600	0.0%
EXPENDITURE Total	2,166,220	2,873,341	2,773,486	(99,854)	-3.5%
CHANGE IN FUND BALANCE	1,427,714	546,659	(743,486)		
FUND BALANCE	-	3,200,000	3,100,000	(100,000)	-3.1%
RESERVES	-	3,746,659	2,356,514	(1,390,146)	-37.1%

11001 TOURISM SPORTS 4 & 6 CENT FUND

TAXES	2,337,274	2,280,000	1,340,000	(940,000)	-41.2%
MISCELLANEOUS REVENUES	45,812	2,500	22,500	20,000	800.0%
REVENUE Total	2,383,086	2,282,500	1,362,500	(920,000)	-40.3%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
PERSONNEL SERVICES	509,282	654,210	720,912	66,702	10.2%
OPERATING EXPENDITURES	1,628,893	1,810,596	850,519	(960,077)	-53.0%
INTERNAL SERVICE CHARGES	83,744	105,537	111,641	6,103	5.8%
CAPITAL OUTLAY	37,900	-	-	-	
GRANTS & AIDS	-	200,000	50,000	(150,000)	-75.0%
EXPENDITURE Total	2,259,819	2,770,343	1,733,071	(1,037,272)	-37.4%
CHANGE IN FUND BALANCE	123,268	(487,843)	(370,571)		
FUND BALANCE	-	1,750,000	800,000	(950,000)	-54.3%
RESERVES	-	1,262,157	429,429	(832,728)	-66.0%

Fund Balance decreased by 54% due to reduction in revenues from the Economic Shutdown. Dept has already made budget reductions and is reviewing future needs for potential further reductions.

11200 FIRE PROTECTION FUND

TAXES	59,025,764	63,367,824	67,583,000	4,215,176	6.7%
PERMITS FEES & SPECIAL ASM	143,249	-	-	-	
INTERGOVERNMENTAL REVENUE	1,182,215	120,000	120,000	-	0.0%
CHARGES FOR SERVICES	6,545,567	7,170,225	6,935,000	(235,225)	-3.3%
MISCELLANEOUS REVENUES	1,168,084	875,000	355,000	(520,000)	-59.4%
OTHER SOURCES	74,579	60,000	60,000	-	0.0%
REVENUE Total	68,139,458	71,593,049	75,053,000	3,459,951	4.8%
PERSONNEL SERVICES	46,554,527	50,984,416	50,792,135	(192,281)	-0.4%
OPERATING EXPENDITURES	4,655,695	5,710,734	5,122,359	(588,375)	-10.3%
INTERNAL SERVICE CHARGES	6,189,693	7,158,669	7,517,337	358,668	5.0%
CAPITAL OUTLAY	2,393,888	4,775,835	10,611,997	5,836,162	122.2%
GRANTS & AIDS	47,428	290,414	305,000	14,586	5.0%
INTERFUND TRANSFERS OUT	2,191,030	365,913	365,913	-	0.0%
CONSTITUTIONAL TRANSFERS	1,018,322	1,103,042	1,131,386	28,344	2.6%
EXPENDITURE Total	63,050,583	70,389,023	75,846,127	5,457,104	7.8%
CHANGE IN FUND BALANCE	5,088,875	1,204,026	(793,127)		
FUND BALANCE	-	17,200,000	18,700,000	1,500,000	8.7%
RESERVES	-	18,404,026	17,906,873	(497,153)	-2.7%

11207 FIRE PROTECT FUND-CASSELBERRY

TAXES	4,090,157	4,352,225	4,617,000	264,775	6.1%
PERMITS FEES & SPECIAL ASM	148,870	-	-	-	
INTERGOVERNMENTAL REVENUE	19,800	15,000	15,000	-	0.0%
CHARGES FOR SERVICES	664,819	636,434	600,001	(36,433)	-5.7%
MISCELLANEOUS REVENUES	27,288	1,000	1,000	-	0.0%
REVENUE Total	4,950,934	5,004,659	5,233,001	228,342	4.6%
PERSONNEL SERVICES	3,820,308	4,267,194	4,205,554	(61,641)	-1.4%
OPERATING EXPENDITURES	178,029	299,776	257,600	(42,176)	-14.1%
INTERNAL SERVICE CHARGES	459,934	417,689	483,706	66,017	15.8%
CAPITAL OUTLAY	57,284	20,000	20,000	-	0.0%
EXPENDITURE Total	4,515,555	5,004,659	4,966,859	(37,800)	-0.8%
CHANGE IN FUND BALANCE	435,379	-	266,142		
FUND BALANCE	-	-	-	-	

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
RESERVES	-	-	266,142	266,142	
11400 COURT SUPP TECH FEE (ARTV)					
CHARGES FOR SERVICES	754,820	720,000	825,000	105,000	14.6%
MISCELLANEOUS REVENUES	4,445	-	-	-	
OTHER SOURCES	204,086	416,210	368,924	(47,286)	-11.4%
REVENUE Total	963,351	1,136,210	1,193,924	57,714	5.1%
PERSONNEL SERVICES	340,100	374,742	392,560	17,818	4.8%
OPERATING EXPENDITURES	474,592	613,028	619,986	6,958	1.1%
CAPITAL OUTLAY	110,949	84,660	117,598	32,938	38.9%
GRANTS & AIDS	63,780	63,780	63,780	-	0.0%
EXPENDITURE Total	989,420	1,136,210	1,193,924	57,714	5.1%
CHANGE IN FUND BALANCE	(26,070)	-	-	-	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

11500 1991 INFRASTRUCTURE SALES TAX

MISCELLANEOUS REVENUES	3,322,319	300,000	150,000	(150,000)	-50.0%
REVENUE Total	3,322,319	300,000	150,000	(150,000)	-50.0%
OPERATING EXPENDITURES	1,421	-	-	-	
CAPITAL OUTLAY	5,027,415	6,953,837	7,346,163	392,326	5.6%
GRANTS & AIDS	133,316	-	-	-	
EXPENDITURE Total	5,162,152	6,953,837	7,346,163	392,326	5.6%
CHANGE IN FUND BALANCE	(1,839,833)	(6,653,837)	(7,196,163)	-	
FUND BALANCE	-	14,000,000	10,800,000	(3,200,000)	-22.9%
RESERVES	-	7,346,163	3,603,837	(3,742,326)	-50.9%

Fund Balance decreased by 22% due to planned capital expenditures. Fund is no longer collecting revenue.

11541 2001 INFRASTRUCTURE SALES TAX

INTERGOVERNMENTAL REVENUE	-	-	-	-	
MISCELLANEOUS REVENUES	828,821	300,000	150,000	(150,000)	-50.0%
OTHER SOURCES	3,469	-	-	-	
REVENUE Total	832,290	300,000	150,000	(150,000)	-50.0%
OPERATING EXPENDITURES	98,650	66,000	84,000	18,000	27.3%
CAPITAL OUTLAY	2,783,034	-	3,830,000	3,830,000	
GRANTS & AIDS	2,245,276	-	-	-	
EXPENDITURE Total	5,126,959	66,000	3,914,000	3,848,000	5830.3%
CHANGE IN FUND BALANCE	(4,294,669)	234,000	(3,764,000)	-	
FUND BALANCE	-	7,000,000	13,000,000	6,000,000	85.7%
RESERVES	-	7,234,000	9,236,000	2,002,000	27.7%

Fund Balance increased by 85% due to closeout of available budgets on completed projects. Fund is no longer collecting revenue.

11560 2014 INFRASTRUCTURE SALES TAX

TAXES	43,136,792	43,600,000	41,500,000	(2,100,000)	-4.8%
INTERGOVERNMENTAL REVENUE	1,161,654	-	-	-	

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
MISCELLANEOUS REVENUES	6,994,367	1,100,000	400,000	(700,000)	-63.6%
OTHER SOURCES	59,475	-	-	-	
REVENUE Total	51,352,289	44,700,000	41,900,000	(2,800,000)	-6.3%
OPERATING EXPENDITURES	863,891	-	380,396	380,396	
INTERNAL SERVICE CHARGES	-	4,396,657	4,750,395	353,738	8.0%
CAPITAL OUTLAY	22,395,897	49,742,967	47,504,922	(2,238,045)	-4.5%
GRANTS & AIDS	520,638	-	3,950,000	3,950,000	
EXPENDITURE Total	23,780,425	54,139,624	56,585,713	2,446,089	4.5%
CHANGE IN FUND BALANCE	#REF!	#REF!	#REF!		
FUND BALANCE	-	32,730,000	24,000,000	(8,730,000)	-26.7%
RESERVES	-	23,290,376	9,314,287	(13,976,089)	-60.0%

Fund Balance decreased by 27% for planned capital expenditures.

11641 PUBLIC WORKS-INTERLOCAL AGREEM

INTERGOVERNMENTAL REVENUE	23,717	-	-	-	
MISCELLANEOUS REVENUES	20,376	-	-	-	
REVENUE Total	44,093	-	-	-	
OPERATING EXPENDITURES	23,449	-	-	-	
CAPITAL OUTLAY	20,268	-	-	-	
INTERFUND TRANSFERS OUT	3,469	-	-	-	
EXPENDITURE Total	47,186	-	-	-	
CHANGE IN FUND BALANCE	(3,093)	-	-	-	
FUND BALANCE	-	-	-	-	

11800 EMS TRUST FUND

INTERGOVERNMENTAL REVENUE	210,236	-	66,745	66,745	
MISCELLANEOUS REVENUES	6,768	-	-	-	
REVENUE Total	217,004	-	66,745	66,745	
OPERATING EXPENDITURES	131,009	-	66,745	66,745	
CAPITAL OUTLAY	79,227	-	-	-	
GRANTS & AIDS	-	-	-	-	
INTERFUND TRANSFERS OUT	-	-	-	-	
EXPENDITURE Total	210,236	-	66,745	66,745	
CHANGE IN FUND BALANCE	6,768	#REF!	#REF!		
FUND BALANCE	-	-	-	-	

11901 COMMUNITY DEVELOPMEN BLK GRANT

INTERGOVERNMENTAL REVENUE	1,549,995	1,953,684	2,104,990	151,306	7.7%
REVENUE Total	1,549,995	1,953,684	2,104,990	151,306	7.7%
OPERATING EXPENDITURES	46,054	89,612	83,668	(5,944)	-6.6%
INTERNAL SERVICE CHARGES	283,962	280,000	314,000	34,000	12.1%
CAPITAL OUTLAY	-	21,125	23,330	2,205	10.4%
GRANTS & AIDS	1,219,979	1,562,947	1,683,992	121,045	7.7%
INTERFUND TRANSFERS OUT	-	-	-	-	
EXPENDITURE Total	1,549,995	1,953,684	2,104,990	151,306	7.7%
CHANGE IN FUND BALANCE	-	-	-	-	

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
11902 HOME PROGRAM GRANT					
INTERGOVERNMENTAL REVENUE	326,093	751,228	798,925	47,697	6.3%
MISCELLANEOUS REVENUES	3,510	-	-	-	
REVENUE Total	329,603	751,228	798,925	47,697	6.3%
OPERATING EXPENDITURES	12,763	17,922	19,892	1,970	11.0%
INTERNAL SERVICE CHARGES	47,570	104,000	60,000	(44,000)	-42.3%
GRANTS & AIDS	269,269	629,306	719,033	89,727	14.3%
EXPENDITURE Total	329,603	751,228	798,925	47,697	6.3%
CHANGE IN FUND BALANCE	-	-	-		
11904 EMERGENCY SHELTER GRANTS					
INTERGOVERNMENTAL REVENUE	132,500	161,772	171,666	9,894	6.1%
REVENUE Total	132,500	161,772	171,666	9,894	6.1%
OPERATING EXPENDITURES	171	3,231	12,874	9,643	298.5%
INTERNAL SERVICE CHARGES	10,949	8,000	-	(8,000)	-100.0%
GRANTS & AIDS	121,380	150,541	158,792	8,251	5.5%
EXPENDITURE Total	132,500	161,772	171,666	9,894	6.1%
CHANGE IN FUND BALANCE	-	-	-		
11905 COMMUNITY SVC BLOCK GRANT					
INTERGOVERNMENTAL REVENUE	218,384	30,000	75,000	45,000	150.0%
REVENUE Total	218,384	30,000	75,000	45,000	150.0%
PERSONNEL SERVICES	-	-	-	-	
OPERATING EXPENDITURES	55,389	-	-	-	
INTERNAL SERVICE CHARGES	90,567	30,000	65,000	35,000	116.7%
CAPITAL OUTLAY	-	-	10,000	10,000	
GRANTS & AIDS	72,428	-	-	-	
EXPENDITURE Total	218,384	30,000	75,000	45,000	150.0%
CHANGE IN FUND BALANCE	-	-	-		
11908 DISASTER PREPAREDNESS					
INTERGOVERNMENTAL REVENUE	224,064	-	47,529	47,529	
REVENUE Total	224,064	-	47,529	47,529	
PERSONNEL SERVICES	49,227	-	-	-	
OPERATING EXPENDITURES	157,448	-	-	-	
INTERNAL SERVICE CHARGES	-	-	47,529	47,529	
CAPITAL OUTLAY	17,390	-	-	-	
EXPENDITURE Total	224,064	-	47,529	47,529	
CHANGE IN FUND BALANCE	-	-	-		
11909 MOSQUITO CONTROL GRANT					
INTERGOVERNMENTAL REVENUE	186,559	41,646	41,645	(1)	0.0%
MISCELLANEOUS REVENUES	82	-	-	-	
REVENUE Total	186,641	41,646	41,645	(1)	0.0%
PERSONNEL SERVICES	-	-	-	-	

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
OPERATING EXPENDITURES	125,496	7,380	8,180	800	10.8%
INTERNAL SERVICE CHARGES	41,645	34,266	33,465	(801)	-2.3%
CAPITAL OUTLAY	19,500	-	-	-	
EXPENDITURE Total	186,641	41,646	41,645	(1)	0.0%
CHANGE IN FUND BALANCE	-	-	-		

11912 PUBLIC SAFETY GRANTS (STATE)

INTERGOVERNMENTAL REVENUE	1,905,699	-	-	-	
REVENUE Total	1,905,699	-	-	-	
OPERATING EXPENDITURES	683,523	-	-	-	
INTERNAL SERVICE CHARGES	-	-	-	-	
CAPITAL OUTLAY	723,884	-	-	-	
GRANTS & AIDS	498,292	-	-	-	
EXPENDITURE Total	1,905,699	-	-	-	
CHANGE IN FUND BALANCE	-	-	-		

11915 PUBLIC SAFETY GRANTS (FEDERAL)

INTERGOVERNMENTAL REVENUE	242,440	-	355,325	355,325	
REVENUE Total	242,440	-	355,325	355,325	
OPERATING EXPENDITURES	126,598	-	355,325	355,325	
INTERNAL SERVICE CHARGES	-	-	-	-	
CAPITAL OUTLAY	115,842	-	-	-	
EXPENDITURE Total	242,440	-	355,325	355,325	
CHANGE IN FUND BALANCE	-	-	-		

11916 PUBLIC WORKS GRANTS

INTERGOVERNMENTAL REVENUE	3,349,362	-	90,000	90,000	
MISCELLANEOUS REVENUES	789	-	-	-	
REVENUE Total	3,350,151	-	90,000	90,000	
OPERATING EXPENDITURES	275,717	-	90,000	90,000	
CAPITAL OUTLAY	3,074,434	-	-	-	
EXPENDITURE Total	3,350,151	-	90,000	90,000	
CHANGE IN FUND BALANCE	-	-	-		

11919 COMMUNITY SVC GRANTS

INTERGOVERNMENTAL REVENUE	473,804	519,635	-	(519,635)	-100.0%
MISCELLANEOUS REVENUES	(0)	-	-	-	
REVENUE Total	473,804	519,635	-	(519,635)	-100.0%
OPERATING EXPENDITURES	12,855	19,855	-	(19,855)	-100.0%
INTERNAL SERVICE CHARGES	4,823	-	-	-	
GRANTS & AIDS	456,127	499,780	-	(499,780)	-100.0%
EXPENDITURE Total	473,804	519,635	-	(519,635)	-100.0%
CHANGE IN FUND BALANCE	(0)	-	-		

11920 NEIGHBOR STABIL PROGRAM GRANT

INTERGOVERNMENTAL REVENUE	151,552	10,000	-	(10,000)	-100.0%
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BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
MISCELLANEOUS REVENUES	286,179	-	-	-	
OTHER SOURCES	141,935	-	-	-	
REVENUE Total	579,666	10,000	-	(10,000)	-100.0%
OPERATING EXPENDITURES	7,462	-	-	-	
INTERNAL SERVICE CHARGES	60,102	10,000	-	(10,000)	-100.0%
GRANTS & AIDS	370,168	-	-	-	
INTERFUND TRANSFERS OUT	141,935	-	-	-	
EXPENDITURE Total	579,666	10,000	-	(10,000)	-100.0%
CHANGE IN FUND BALANCE	-	-	-		

11925 DCF REINVESTMENT GRANT FUND

INTERGOVERNMENTAL REVENUE	454,844	47,313	-	(47,313)	-100.0%
MISCELLANEOUS REVENUES	-	-	-	-	
REVENUE Total	454,844	47,313	-	(47,313)	-100.0%
OPERATING EXPENDITURES	380,785	-	-	-	
INTERNAL SERVICE CHARGES	74,059	47,313	-	(47,313)	-100.0%
EXPENDITURE Total	454,844	47,313	-	(47,313)	-100.0%
CHANGE IN FUND BALANCE	-	-	-		

11931 HOMELESSNESS GRANTS

INTERGOVERNMENTAL REVENUE	6,243	-	-	-	
MISCELLANEOUS REVENUES	16,160	-	-	-	
REVENUE Total	22,403	-	-	-	
GRANTS & AIDS	22,353	-	-	-	
EXPENDITURE Total	22,353	-	-	-	
CHANGE IN FUND BALANCE	50	-	-		

11933 FEDERAL MITIGATION GRANTS

INTERGOVERNMENTAL REVENUE	2,072,236	-	-	-	
REVENUE Total	2,072,236	-	-	-	
PERSONNEL SERVICES	94,109	-	-	-	
OPERATING EXPENDITURES	1,910,294	-	-	-	
INTERNAL SERVICE CHARGES	67,833	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
EXPENDITURE Total	2,072,236	-	-	-	
CHANGE IN FUND BALANCE	-	-	-		

11935 FEDERAL CARES ACT GRANTS

INTERGOVERNMENTAL REVENUE	-	-	61,738,150	61,738,150	
MISCELLANEOUS REVENUES	-	-	-	-	
REVENUE Total	-	-	61,738,150	61,738,150	
OPERATING EXPENDITURES	-	-	61,738,150	61,738,150	
INTERNAL SERVICE CHARGES	-	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
GRANTS & AIDS	-	-	-	-	
CONSTITUTIONAL TRANSFERS	-	-	-	-	

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
EXPENDITURE Total	-	-	61,738,150	61,738,150	
CHANGE IN FUND BALANCE	-	-	-		

12018 SHIP AFFORDABLE HOUSING 17/18

INTERGOVERNMENTAL REVENUE	305,889	756,467	-	(756,467)	-100.0%
MISCELLANEOUS REVENUES	25	-	-	-	
REVENUE Total	305,914	756,467	-	(756,467)	-100.0%
OPERATING EXPENDITURES	55,663	41,541	-	(41,541)	-100.0%
INTERNAL SERVICE CHARGES	32,851	88,000	-	(88,000)	-100.0%
GRANTS & AIDS	217,400	626,926	-	(626,926)	-100.0%
EXPENDITURE Total	305,914	756,467	-	(756,467)	-100.0%
CHANGE IN FUND BALANCE	-	-	-		

12019 SHIP AFFORDABLE HOUSING 18/19

INTERGOVERNMENTAL REVENUE	207,423	-	-	-	
MISCELLANEOUS REVENUES	-	-	-	-	
OTHER SOURCES	-	-	-	-	
REVENUE Total	207,423	-	-	-	
PERSONNEL SERVICES	-	-	-	-	
OPERATING EXPENDITURES	11,159	-	-	-	
INTERNAL SERVICE CHARGES	33,240	-	-	-	
GRANTS & AIDS	163,024	-	-	-	
EXPENDITURE Total	207,423	-	-	-	
CHANGE IN FUND BALANCE	-	-	-		

12020 SHIP AFFORDABLE HOUSING 19/20

MISCELLANEOUS REVENUES	-	-	-	-	
REVENUE Total	-	-	-	-	

12021 SHIP AFFORDABLE HOUSING 20/21

INTERGOVERNMENTAL REVENUE	-	-	480,000	480,000	
MISCELLANEOUS REVENUES	-	-	-	-	
REVENUE Total	-	-	480,000	480,000	
INTERNAL SERVICE CHARGES	-	-	480,000	480,000	
EXPENDITURE Total	-	-	480,000	480,000	
CHANGE IN FUND BALANCE	-	-	-		

12101 LAW ENFORCEMENT TST-LOCAL

JUDGEMENTS FINES & FORFEIT	129,121	-	-	-	
MISCELLANEOUS REVENUES	23,519	-	-	-	
REVENUE Total	152,640	-	-	-	
OPERATING EXPENDITURES	379,583	-	-	-	
EXPENDITURE Total	379,583	-	-	-	
CHANGE IN FUND BALANCE	(226,943)	-	-		

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
12102 LAW ENFORCEMENT TST-JUSTICE					
JUDGEMENTS FINES & FORFEIT	30,902	-	-	-	
MISCELLANEOUS REVENUES	2,586	-	-	-	
REVENUE Total	33,488	-	-	-	
OPERATING EXPENDITURES	43,948	-	-	-	
EXPENDITURE Total	43,948	-	-	-	
CHANGE IN FUND BALANCE	(10,460)	-	-		
12103 LAW ENFORCEMENT TST-FEDERAL					
JUDGEMENTS FINES & FORFEIT	10,745	-	-	-	
MISCELLANEOUS REVENUES	1,217	-	-	-	
REVENUE Total	11,962	-	-	-	
CHANGE IN FUND BALANCE	11,962	-	-		
12200 ARBOR VIOLATION TRUST FUND					
MISCELLANEOUS REVENUES	3,179	2,300	-	(2,300)	-100.0%
REVENUE Total	3,179	2,300	-	(2,300)	-100.0%
OPERATING EXPENDITURES	-	148,200	145,900	(2,300)	-1.6%
EXPENDITURE Total	-	148,200	145,900	(2,300)	-1.6%
CHANGE IN FUND BALANCE	3,179	(145,900)	(145,900)		
FUND BALANCE	-	145,900	145,900	-	0.0%
12300 ALCOHOL/DRUG ABUSE FUND					
CHARGES FOR SERVICES	50,174	60,000	50,000	(10,000)	-16.7%
MISCELLANEOUS REVENUES	2,310	-	-	-	
OTHER SOURCES	148,482	-	-	-	
REVENUE Total	200,965	60,000	50,000	(10,000)	-16.7%
OPERATING EXPENDITURES	-	214,000	55,000	(159,000)	-74.3%
CONSTITUTIONAL TRANSFERS	187,306	40,000	40,000	-	0.0%
EXPENDITURE Total	187,306	254,000	95,000	(159,000)	-62.6%
CHANGE IN FUND BALANCE	13,659	(194,000)	(45,000)		
FUND BALANCE	-	194,000	45,000	(149,000)	-76.8%
12302 TEEN COURT					
CHARGES FOR SERVICES	125,654	125,000	125,000	-	0.0%
MISCELLANEOUS REVENUES	595	-	-	-	
OTHER SOURCES	61,467	-	-	-	
REVENUE Total	187,716	125,000	125,000	-	0.0%
INTERNAL SERVICE CHARGES	-	-	-	-	
CONSTITUTIONAL TRANSFERS	195,154	145,146	155,000	9,854	6.8%
EXPENDITURE Total	195,154	145,146	155,000	9,854	6.8%
CHANGE IN FUND BALANCE	(7,438)	(20,146)	(30,000)		
FUND BALANCE	-	56,000	70,000	14,000	25.0%
RESERVES	-	35,854	40,000	4,146	11.6%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
12500 EMERGENCY 911 FUND					
INTERGOVERNMENTAL REVENUE	2,320,189	2,100,000	2,100,000	-	0.0%
MISCELLANEOUS REVENUES	106,343	-	-	-	
REVENUE Total	2,426,533	2,100,000	2,100,000	-	0.0%
PERSONNEL SERVICES	337,696	368,954	350,425	(18,529)	-5.0%
OPERATING EXPENDITURES	931,017	1,040,154	1,104,541	64,387	6.2%
INTERNAL SERVICE CHARGES	72,027	88,572	90,267	1,694	1.9%
CAPITAL OUTLAY	-	200,000	57,500	(142,500)	-71.3%
GRANTS & AIDS	119,010	121,388	130,000	8,612	7.1%
CONSTITUTIONAL TRANSFERS	425,000	425,000	425,000	-	0.0%
EXPENDITURE Total	1,884,750	2,244,068	2,157,733	(86,335)	-3.8%
CHANGE IN FUND BALANCE	541,783	(144,068)	(57,733)		
FUND BALANCE	-	4,300,000	1,700,000	(2,600,000)	-60.5%
RESERVES	-	4,155,932	1,642,267	(2,513,665)	-60.5%

Fund Balance decreased by 61% due to planned capital expenditures.

12601 ARTERIAL IMPACT FEE (12-31-21)

PERMITS FEES & SPECIAL ASM	3,070,831	2,200,000	2,500,000	300,000	13.6%
MISCELLANEOUS REVENUES	35,243	-	-	-	
REVENUE Total	3,106,074	2,200,000	2,500,000	300,000	13.6%
CHANGE IN FUND BALANCE	3,106,074	2,200,000	2,500,000		
FUND BALANCE	-	(3,270,558)	(200,000)	3,070,558	93.9%
RESERVES	-	(1,070,558)	2,300,000	3,370,558	314.8%

Fund Balance increased by 94% as interfund loan liability is being paid down.

12602 NORTH COLLECT IMPACT FEE (EXP)

MISCELLANEOUS REVENUES	20,350	10,000	-	(10,000)	-100.0%
REVENUE Total	20,350	10,000	-	(10,000)	-100.0%
CAPITAL OUTLAY	-	-	-	-	
INTERFUND TRANSFERS OUT	-	-	-	-	
EXPENDITURE Total	-	-	-	-	
CHANGE IN FUND BALANCE	20,350	10,000	-		
FUND BALANCE	-	26,000	50,000	24,000	92.3%
RESERVES	-	36,000	50,000	14,000	38.9%

Fund Balance increased by 92% as interfund loan liability is being paid down.

12603 WEST COLLECT IMPACT FEE (EXP)

PERMITS FEES & SPECIAL ASM	128,006	120,000	-	(120,000)	-100.0%
MISCELLANEOUS REVENUES	1,808	-	-	-	
REVENUE Total	129,814	120,000	-	(120,000)	-100.0%
CAPITAL OUTLAY	-	-	-	-	
EXPENDITURE Total	-	-	-	-	
CHANGE IN FUND BALANCE	129,814	120,000	-	-	
FUND BALANCE	-	390,000	120,000	(270,000)	-69.2%
RESERVES	-	510,000	120,000	(390,000)	-76.5%

Fund Balance decreased by 69% for planned capital expenditures.

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
12604 EAST COLLECT IMPACT FEE (EXP)					
PERMITS FEES & SPECIAL ASM	149,670	145,000	-	(145,000)	-100.0%
MISCELLANEOUS REVENUES	11,478	-	-	-	
OTHER SOURCES	-	-	-	-	
REVENUE Total	161,147	145,000	-	(145,000)	-100.0%
CAPITAL OUTLAY	345,000	-	-	-	
EXPENDITURE Total	345,000	-	-	-	
CHANGE IN FUND BALANCE	(183,853)	145,000	-	-	
FUND BALANCE	-	366,000	450,000	84,000	23.0%
RESERVES	-	511,000	450,000	(61,000)	-11.9%

Fund Balance increased by 23% for planned capital expenditures.

12605 SOUTH CN IMPACT FEE (12-31-21)					
PERMITS FEES & SPECIAL ASM	331,973	175,000	175,000	-	0.0%
MISCELLANEOUS REVENUES	3,121	-	-	-	
REVENUE Total	335,094	175,000	175,000	-	0.0%
CHANGE IN FUND BALANCE	335,094	175,000	175,000		
FUND BALANCE	-	(1,380,000)	(1,130,000)	250,000	-18.1%
RESERVES	-	(1,205,000)	(955,000)	250,000	-20.7%

Fund Balance decreased by 18% for planned capital expenditures.

12801 FIRE/RESCUE-IMPACT FEE					
PERMITS FEES & SPECIAL ASM	284,277	170,000	230,000	60,000	35.3%
MISCELLANEOUS REVENUES	17,030	5,000	2,000	(3,000)	-60.0%
REVENUE Total	301,307	175,000	232,000	57,000	32.6%
OPERATING EXPENDITURES	6,298	44,000	-	(44,000)	-100.0%
CAPITAL OUTLAY	492,199	-	-	-	
EXPENDITURE Total	498,497	44,000	-	(44,000)	-100.0%
CHANGE IN FUND BALANCE	(197,190)	131,000	232,000		
FUND BALANCE	-	-	-	-	
RESERVES	-	131,000	232,000	101,000	77.1%

12802 LAW ENFORCEMENT-IMPACT FEE					
MISCELLANEOUS REVENUES	52	-	-	-	
REVENUE Total	52	-	-	-	
CHANGE IN FUND BALANCE	52	-	-		
FUND BALANCE	-	2,367	-	(2,367)	-100.0%
RESERVES	-	2,367	-	(2,367)	-100.0%

12804 LIBRARY-IMPACT FEE					
PERMITS FEES & SPECIAL ASM	146,438	100,000	120,000	20,000	20.0%
MISCELLANEOUS REVENUES	1,814	-	-	-	
REVENUE Total	148,252	100,000	120,000	20,000	20.0%
CAPITAL OUTLAY	137,257	100,000	170,000	70,000	70.0%
EXPENDITURE Total	137,257	100,000	170,000	70,000	70.0%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
CHANGE IN FUND BALANCE	10,995	-	(50,000)		
FUND BALANCE	-	-	50,000	50,000	

12805 DRAINAGE-IMPACT FEE

MISCELLANEOUS REVENUES	154	-	-	-	
REVENUE Total	154	-	-	-	
OPERATING EXPENDITURES	-	-	7,000	7,000	
EXPENDITURE Total	-	-	7,000	7,000	
CHANGE IN FUND BALANCE	154	-	(7,000)		
FUND BALANCE	-	-	7,000	7,000	

13100 ECONOMIC DEVELOPMENT

INTERGOVERNMENTAL REVENUE	381,048	282,500	214,500	(68,000)	-24.1%
MISCELLANEOUS REVENUES	6,693	-	-	-	
OTHER SOURCES	1,428,883	1,701,377	1,870,509	169,132	9.9%
REVENUE Total	1,816,624	1,983,877	2,085,009	101,132	5.1%
PERSONNEL SERVICES	195,771	263,439	482,184	218,745	83.0%
OPERATING EXPENDITURES	897,660	594,945	601,720	6,775	1.1%
INTERNAL SERVICE CHARGES	-	-	-	-	
GRANTS & AIDS	817,848	1,125,493	1,001,105	(124,388)	-11.1%
INTERFUND TRANSFERS OUT	-	-	-	-	
EXPENDITURE Total	1,911,279	1,983,877	2,085,009	101,132	5.1%
CHANGE IN FUND BALANCE	(94,655)	-	-		
FUND BALANCE	-	-	-	-	

13300 17/92 REDEVELOPMENT TI FUND

MISCELLANEOUS REVENUES	74,518	-	-	-	
REVENUE Total	74,518	-	-	-	
OPERATING EXPENDITURES	24,349	-	-	-	
CAPITAL OUTLAY	197,259	-	-	-	
GRANTS & AIDS	50	-	-	-	
EXPENDITURE Total	221,658	-	-	-	
CHANGE IN FUND BALANCE	(147,139)	-	-		
FUND BALANCE	-	-	600,000	600,000	
RESERVES	-	-	600,000	600,000	

15000 MSBU STREET LIGHTING

PERMITS FEES & SPECIAL ASM	2,289,760	2,330,000	2,280,000	(50,000)	-2.1%
MISCELLANEOUS REVENUES	37,102	20,000	5,000	(15,000)	-75.0%
REVENUE Total	2,326,861	2,350,000	2,285,000	(65,000)	-2.8%
OPERATING EXPENDITURES	2,263,327	2,600,000	2,715,000	115,000	4.4%
EXPENDITURE Total	2,263,327	2,600,000	2,715,000	115,000	4.4%
CHANGE IN FUND BALANCE	63,534	(250,000)	(430,000)		
FUND BALANCE	-	700,000	955,000	255,000	36.4%
RESERVES	-	450,000	525,000	75,000	16.7%

Fund Balance increase by 36% for planned capital expenditures.

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
15100 MSBU RESIDENTIAL SOLID WASTE					
PERMITS FEES & SPECIAL ASM	14,959,846	15,415,200	15,567,000	151,800	1.0%
MISCELLANEOUS REVENUES	234,418	150,000	46,000	(104,000)	-69.3%
REVENUE Total	15,194,263	15,565,200	15,613,000	47,800	0.3%
OPERATING EXPENDITURES	15,055,023	16,315,300	16,321,000	5,700	0.0%
EXPENDITURE Total	15,055,023	16,315,300	16,321,000	5,700	0.0%
CHANGE IN FUND BALANCE	139,241	(750,100)	(708,000)		
FUND BALANCE	-	5,090,600	5,590,000	499,400	9.8%
RESERVES	-	4,340,500	4,882,000	541,500	12.5%

16000 MSBU PROGRAM

PERMITS FEES & SPECIAL ASM	86,266	106,725	217,700	110,975	104.0%
CHARGES FOR SERVICES	519,000	522,525	583,105	60,580	11.6%
MISCELLANEOUS REVENUES	1,452	2,050	525	(1,525)	-74.4%
OTHER SOURCES	96,714	18,610	15,700	(2,910)	-15.6%
REVENUE Total	703,432	649,910	817,030	167,120	25.7%
PERSONNEL SERVICES	332,299	377,049	373,304	(3,744)	-1.0%
OPERATING EXPENDITURES	222,697	227,800	230,550	2,750	1.2%
INTERNAL SERVICE CHARGES	47,797	54,581	57,830	3,248	6.0%
CAPITAL OUTLAY	1,386,799	-	-	-	
INTERFUND TRANSFERS OUT	-	-	5,500	5,500	
EXPENDITURE Total	1,989,592	659,430	667,184	7,754	1.2%
CHANGE IN FUND BALANCE	(1,286,160)	(9,520)	149,846		
FUND BALANCE	-	125,000	428,140	303,140	242.5%
RESERVES	-	115,480	577,986	462,506	400.5%

MSBU Funds have small fund balances, so larger % fluctuations can be expected in planning for 1-time expenditures.

16005 MSBU MILLS (LM/AWC)

PERMITS FEES & SPECIAL ASM	64,332	63,000	63,840	840	1.3%
MISCELLANEOUS REVENUES	7,676	4,000	1,500	(2,500)	-62.5%
OTHER SOURCES	-	18,725	4,250	(14,475)	-77.3%
REVENUE Total	72,009	85,725	69,590	(16,135)	-18.8%
OPERATING EXPENDITURES	4,566	427,125	494,140	67,015	15.7%
EXPENDITURE Total	4,566	427,125	494,140	67,015	15.7%
CHANGE IN FUND BALANCE	67,443	(341,400)	(424,550)		
FUND BALANCE	-	341,400	424,550	83,150	24.4%

MSBU Funds have small fund balances, so larger % fluctuations can be expected in planning for 1-time expenditures.

16006 MSBU PICKETT AQUATIC (LM/AWC)

PERMITS FEES & SPECIAL ASM	41,375	41,215	41,200	(15)	0.0%
MISCELLANEOUS REVENUES	6,883	4,000	1,375	(2,625)	-65.6%
REVENUE Total	48,258	45,215	42,575	(2,640)	-5.8%
OPERATING EXPENDITURES	2,700	324,750	407,975	83,225	25.6%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
EXPENDITURE Total	2,700	324,750	407,975	83,225	25.6%
CHANGE IN FUND BALANCE	45,558	(279,535)	(365,400)		
FUND BALANCE	-	279,535	365,400	85,865	30.7%

MSBU Funds have small fund balances, so larger % fluctuations can be expected in planning for 1-time expenditures.

16007 MSBU AMORY (LM/AWC)

PERMITS FEES & SPECIAL ASM	6,375	6,335	6,335	-	0.0%
MISCELLANEOUS REVENUES	697	400	50	(350)	-87.5%
OTHER SOURCES	-	-	5,500	5,500	
REVENUE Total	7,072	6,735	11,885	5,150	76.5%
OPERATING EXPENDITURES	4,029	34,420	42,885	8,465	24.6%
EXPENDITURE Total	4,029	34,420	42,885	8,465	24.6%
CHANGE IN FUND BALANCE	3,044	(27,685)	(31,000)		
FUND BALANCE	-	27,685	31,000	3,315	12.0%

16010 MSBU CEDAR RIDGE (GRNDS MAINT)

PERMITS FEES & SPECIAL ASM	26,330	26,200	34,000	7,800	29.8%
MISCELLANEOUS REVENUES	1,353	300	100	(200)	-66.7%
REVENUE Total	27,683	26,500	34,100	7,600	28.7%
OPERATING EXPENDITURES	22,806	67,995	67,200	(795)	-1.2%
INTERFUND TRANSFERS OUT	-	2,905	2,650	(255)	-8.8%
EXPENDITURE Total	22,806	70,900	69,850	(1,050)	-1.5%
CHANGE IN FUND BALANCE	4,877	(44,400)	(35,750)		
FUND BALANCE	-	44,400	35,750	(8,650)	-19.5%

16013 MSBU HOWELL CREEK (LM/AWC)

PERMITS FEES & SPECIAL ASM	1,461	1,295	1,295	-	0.0%
INTERGOVERNMENTAL REVENUE	835	-	-	-	
MISCELLANEOUS REVENUES	239	1,150	845	(305)	-26.5%
REVENUE Total	2,534	2,445	2,140	(305)	-12.5%
OPERATING EXPENDITURES	1,596	13,645	13,140	(505)	-3.7%
EXPENDITURE Total	1,596	13,645	13,140	(505)	-3.7%
CHANGE IN FUND BALANCE	938	(11,200)	(11,000)		
FUND BALANCE	-	11,200	11,000	(200)	-1.8%

16020 MSBU HORSESHOE (LM/AWC)

PERMITS FEES & SPECIAL ASM	7,941	9,600	10,560	960	10.0%
MISCELLANEOUS REVENUES	260	110	55	(55)	-50.0%
REVENUE Total	8,201	9,710	10,615	905	9.3%
OPERATING EXPENDITURES	5,865	10,660	14,715	4,055	38.0%
INTERFUND TRANSFERS OUT	3,090	5,700	5,700	-	0.0%
EXPENDITURE Total	8,955	16,360	20,415	4,055	24.8%
CHANGE IN FUND BALANCE	(753)	(6,650)	(9,800)		
FUND BALANCE	-	6,650	9,800	3,150	47.4%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
16021 MSBU MYRTLE (LM/AWC)					
PERMITS FEES & SPECIAL ASM	7,265	7,235	7,240	5	0.1%
MISCELLANEOUS REVENUES	310	150	65	(85)	-56.7%
REVENUE Total	7,575	7,385	7,305	(80)	-1.1%
OPERATING EXPENDITURES	6,138	17,435	19,805	2,370	13.6%
EXPENDITURE Total	6,138	17,435	19,805	2,370	13.6%
CHANGE IN FUND BALANCE	1,436	(10,050)	(12,500)		
FUND BALANCE	-	10,050	12,500	2,450	24.4%
16023 MSBU SPRING WOOD LAKE (LM/AWC)					
PERMITS FEES & SPECIAL ASM	5,233	5,185	5,185	-	0.0%
MISCELLANEOUS REVENUES	758	450	150	(300)	-66.7%
REVENUE Total	5,992	5,635	5,335	(300)	-5.3%
OPERATING EXPENDITURES	2,762	37,360	34,685	(2,675)	-7.2%
INTERFUND TRANSFERS OUT	1,801	-	-	-	
EXPENDITURE Total	4,563	37,360	34,685	(2,675)	-7.2%
CHANGE IN FUND BALANCE	1,429	(31,725)	(29,350)		
FUND BALANCE	-	31,725	29,350	(2,375)	-7.5%
16024 MSBU LAKE OF THE WOODS(LM/AWC)					
PERMITS FEES & SPECIAL ASM	19,185	19,080	19,080	-	0.0%
MISCELLANEOUS REVENUES	2,028	1,000	400	(600)	-60.0%
REVENUE Total	21,212	20,080	19,480	(600)	-3.0%
OPERATING EXPENDITURES	18,524	105,080	115,280	10,200	9.7%
EXPENDITURE Total	18,524	105,080	115,280	10,200	9.7%
CHANGE IN FUND BALANCE	2,689	(85,000)	(95,800)		
FUND BALANCE	-	85,000	95,800	10,800	12.7%
16025 MSBU MIRROR (LM/AWC)					
PERMITS FEES & SPECIAL ASM	10,419	9,100	9,100	-	0.0%
MISCELLANEOUS REVENUES	1,423	900	285	(615)	-68.3%
REVENUE Total	11,843	10,000	9,385	(615)	-6.2%
OPERATING EXPENDITURES	7,677	71,850	76,085	4,235	5.9%
EXPENDITURE Total	7,677	71,850	76,085	4,235	5.9%
CHANGE IN FUND BALANCE	4,166	(61,850)	(66,700)		
FUND BALANCE	-	61,850	66,700	4,850	7.8%
16026 MSBU SPRING (LM/AWC)					
PERMITS FEES & SPECIAL ASM	27,537	27,000	27,000	-	0.0%
MISCELLANEOUS REVENUES	3,561	2,200	700	(1,500)	-68.2%
OTHER SOURCES	1,801	-	-	-	
REVENUE Total	32,899	29,200	27,700	(1,500)	-5.1%
OPERATING EXPENDITURES	47,586	164,200	146,000	(18,200)	-11.1%
EXPENDITURE Total	47,586	164,200	146,000	(18,200)	-11.1%
CHANGE IN FUND BALANCE	(14,687)	(135,000)	(118,300)		
FUND BALANCE	-	135,000	118,300	(16,700)	-12.4%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)					
PERMITS FEES & SPECIAL ASM	3,771	3,745	3,745	-	0.0%
MISCELLANEOUS REVENUES	1,158	775	225	(550)	-71.0%
REVENUE Total	4,929	4,520	3,970	(550)	-12.2%
OPERATING EXPENDITURES	2,636	55,470	57,270	1,800	3.2%
EXPENDITURE Total	2,636	55,470	57,270	1,800	3.2%
CHANGE IN FUND BALANCE	2,293	(50,950)	(53,300)		
FUND BALANCE	-	50,950	53,300	2,350	4.6%
16028 MSBU BURKETT (LM/AWC)					
PERMITS FEES & SPECIAL ASM	6,156	4,600	4,600	-	0.0%
MISCELLANEOUS REVENUES	1,308	800	200	(600)	-75.0%
REVENUE Total	7,464	5,400	4,800	(600)	-11.1%
OPERATING EXPENDITURES	2,126	61,175	68,200	7,025	11.5%
EXPENDITURE Total	2,126	61,175	68,200	7,025	11.5%
CHANGE IN FUND BALANCE	5,338	(55,775)	(63,400)		
FUND BALANCE	-	55,775	63,400	7,625	13.7%
16030 MSBU SWEETWATER COVE (LM/AWC)					
PERMITS FEES & SPECIAL ASM	33,502	33,445	33,440	(5)	0.0%
MISCELLANEOUS REVENUES	1,304	700	250	(450)	-64.3%
REVENUE Total	34,805	34,145	33,690	(455)	-1.3%
OPERATING EXPENDITURES	36,399	60,045	66,690	6,645	11.1%
EXPENDITURE Total	36,399	60,045	66,690	6,645	11.1%
CHANGE IN FUND BALANCE	(1,594)	(25,900)	(33,000)		
FUND BALANCE	-	25,900	33,000	7,100	27.4%
16031 MSBU LAKE ASHER AWC					
PERMITS FEES & SPECIAL ASM	5,399	5,380	5,380	-	0.0%
MISCELLANEOUS REVENUES	103	5	60	55	1100.0%
OTHER SOURCES	-	-	-	-	
REVENUE Total	5,502	5,385	5,440	55	1.0%
OPERATING EXPENDITURES	3,022	6,260	10,865	4,605	73.6%
EXPENDITURE Total	3,022	6,260	10,865	4,605	73.6%
CHANGE IN FUND BALANCE	2,480	(875)	(5,425)		
FUND BALANCE	-	875	5,425	4,550	520.0%
16032 MSBU ENGLISH ESTATES (LM/AWC)					
PERMITS FEES & SPECIAL ASM	3,456	3,460	3,455	(5)	-0.1%
MISCELLANEOUS REVENUES	80	5	20	15	300.0%
REVENUE Total	3,536	3,465	3,475	10	0.3%
OPERATING EXPENDITURES	1,647	5,505	7,475	1,970	35.8%
EXPENDITURE Total	1,647	5,505	7,475	1,970	35.8%
CHANGE IN FUND BALANCE	1,889	(2,040)	(4,000)		
FUND BALANCE	-	2,040	4,000	1,960	96.1%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
16033 MSBU GRACE LAKE (LM/AWC)					
PERMITS FEES & SPECIAL ASM	13,717	13,670	13,670	-	0.0%
MISCELLANEOUS REVENUES	200	65	40	(25)	-38.5%
REVENUE Total	13,917	13,735	13,710	(25)	-0.2%
OPERATING EXPENDITURES	2,649	18,790	20,810	2,020	10.8%
INTERFUND TRANSFERS OUT	1,545	2,910	-	(2,910)	-100.0%
EXPENDITURE Total	4,194	21,700	20,810	(890)	-4.1%
CHANGE IN FUND BALANCE	9,723	(7,965)	(7,100)		
FUND BALANCE	-	7,965	7,100	(865)	-10.9%
16035 MSBU BUTTONWOOD POND (LM/AWC)					
PERMITS FEES & SPECIAL ASM	3,434	3,430	3,430	-	0.0%
MISCELLANEOUS REVENUES	201	100	40	(60)	-60.0%
REVENUE Total	3,635	3,530	3,470	(60)	-1.7%
OPERATING EXPENDITURES	1,620	10,650	12,670	2,020	19.0%
EXPENDITURE Total	1,620	10,650	12,670	2,020	19.0%
CHANGE IN FUND BALANCE	2,015	(7,120)	(9,200)		
FUND BALANCE	-	7,120	9,200	2,080	29.2%
16036 MSBU HOWELL LAKE (LM/AWC)					
PERMITS FEES & SPECIAL ASM	133,677	121,425	130,450	9,025	7.4%
MISCELLANEOUS REVENUES	5,095	1,500	1,000	(500)	-33.3%
REVENUE Total	138,772	122,925	131,450	8,525	6.9%
OPERATING EXPENDITURES	339,686	126,425	231,310	104,885	83.0%
INTERFUND TRANSFERS OUT	41,200	-	-	-	
EXPENDITURE Total	380,886	126,425	231,310	104,885	83.0%
CHANGE IN FUND BALANCE	(242,114)	(3,500)	(99,860)		
FUND BALANCE	-	3,500	99,860	96,360	2753.1%
16073 MSBU SYLVAN LAKE (AWC)					
PERMITS FEES & SPECIAL ASM	-	41,165	41,800	635	1.5%
MISCELLANEOUS REVENUES	-	100	50	(50)	-50.0%
OTHER SOURCES	-	2,575	2,950	375	14.6%
REVENUE Total	-	43,840	44,800	960	2.2%
OPERATING EXPENDITURES	-	43,840	78,500	34,660	79.1%
EXPENDITURE Total	-	43,840	78,500	34,660	79.1%
CHANGE IN FUND BALANCE	-	-	(33,700)		
FUND BALANCE	-	-	33,700	33,700	
21200 GENERAL REVENUE DEBT					
OTHER SOURCES	1,542,509	1,544,013	1,547,752	3,739	0.2%
REVENUE Total	1,542,509	1,544,013	1,547,752	3,739	0.2%
DEBT SERVICE	1,542,509	1,544,013	1,547,752	3,739	0.2%
EXPENDITURE Total	1,542,509	1,544,013	1,547,752	3,739	0.2%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
CHANGE IN FUND BALANCE	0	-	-		
21235 GENERAL REVENUE DEBT - 2014					
OTHER SOURCES	1,641,450	1,637,200	1,637,800	600	0.0%
REVENUE Total	1,641,450	1,637,200	1,637,800	600	0.0%
DEBT SERVICE	1,641,450	1,637,200	1,637,800	600	0.0%
EXPENDITURE Total	1,641,450	1,637,200	1,637,800	600	0.0%
CHANGE IN FUND BALANCE	-	-	-		
21300 COUNTY SHARED REVENUE DEBT					
OTHER SOURCES	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
REVENUE Total	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
DEBT SERVICE	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
EXPENDITURE Total	1,745,724	1,744,188	1,742,995	(1,193)	-0.1%
CHANGE IN FUND BALANCE	-	-	-		
22500 SALES TAX BONDS					
OTHER SOURCES	4,987,575	4,982,800	4,978,538	(4,262)	-0.1%
REVENUE Total	4,987,575	4,982,800	4,978,538	(4,262)	-0.1%
DEBT SERVICE	4,987,775	4,982,800	4,978,538	(4,262)	-0.1%
EXPENDITURE Total	4,987,775	4,982,800	4,978,538	(4,262)	-0.1%
CHANGE IN FUND BALANCE	(200)	-	-		
FUND BALANCE	-	-	-	-	
30600 INFRASTRUCTURE IMP OP FUND					
MISCELLANEOUS REVENUES	14,905	-	-	-	
REVENUE Total	14,905	-	-	-	
OPERATING EXPENDITURES	19,117	-	-	-	
CAPITAL OUTLAY	141	-	-	-	
EXPENDITURE Total	19,258	-	-	-	
CHANGE IN FUND BALANCE	(4,353)	-	-		
FUND BALANCE	-	592,000	607,000	15,000	2.5%
RESERVES	-	592,000	607,000	15,000	2.5%
32100 NATURAL LANDS/TRAILS					
MISCELLANEOUS REVENUES	78,726	-	-	-	
REVENUE Total	78,726	-	-	-	
PERSONNEL SERVICES	32,198	35,714	45,084	9,370	26.2%
OPERATING EXPENDITURES	15,804	10,000	10,000	-	0.0%
CAPITAL OUTLAY	1,021,633	-	-	-	
EXPENDITURE Total	1,069,635	45,714	55,084	9,370	20.5%
CHANGE IN FUND BALANCE	(990,909)	(45,714)	(55,084)		
FUND BALANCE	-	1,033,000	1,100,000	67,000	6.5%
RESERVES	-	987,286	1,044,916	57,630	5.8%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
40100 WATER AND SEWER FUND					
INTERGOVERNMENTAL REVENUE	2,031,355	2,346,637	-	(2,346,637)	-100.0%
CHARGES FOR SERVICES	61,004,999	62,173,521	62,931,850	758,329	1.2%
MISCELLANEOUS REVENUES	7,419,362	1,970,373	821,000	(1,149,373)	-58.3%
OTHER SOURCES	1,400,000	1,400,000	1,400,000	-	0.0%
REVENUE Total	71,855,716	67,890,531	65,152,850	(2,737,681)	-4.0%
PERSONNEL SERVICES	8,109,512	10,944,357	10,324,980	(619,378)	-5.7%
OPERATING EXPENDITURES	40,317,962	20,409,101	21,730,201	1,321,100	6.5%
INTERNAL SERVICE CHARGES	5,754,578	3,395,277	3,699,319	304,042	9.0%
CAPITAL OUTLAY	2,391,978	2,103,507	2,583,076	479,569	22.8%
DEBT SERVICE	11,205,974	17,946,941	15,894,825	(2,052,116)	-11.4%
GRANTS & AIDS	-	-	10,000	10,000	
INTERFUND TRANSFERS OUT	20,272,678	19,159,271	13,691,280	(5,467,991)	-28.5%
EXPENDITURE Total	88,052,683	73,958,454	67,933,680	(6,024,774)	-8.1%
CHANGE IN FUND BALANCE	(16,196,967)	(6,067,923)	(2,780,830)		
FUND BALANCE	-	26,315,637	27,028,960	713,323	2.7%
RESERVES	-	20,247,714	24,248,130	4,000,416	19.8%

40102 CONNECTION FEES-WATER

MISCELLANEOUS REVENUES	1,184,911	660,000	670,000	10,000	1.5%
REVENUE Total	1,184,911	660,000	670,000	10,000	1.5%
OPERATING EXPENDITURES	4,348	5,000	5,000	-	0.0%
INTERFUND TRANSFERS OUT	500,000	500,000	500,000	-	0.0%
EXPENDITURE Total	504,348	505,000	505,000	-	0.0%
CHANGE IN FUND BALANCE	680,563	155,000	165,000		
FUND BALANCE	-	870,254	1,844,611	974,357	112.0%
RESERVES	-	1,025,254	2,009,611	984,357	96.0%

Fund Balance increased by 112% for planned capital expenditures.

40103 CONNECTION FEES-SEWER

MISCELLANEOUS REVENUES	4,040,859	1,150,000	1,224,000	74,000	6.4%
REVENUE Total	4,040,859	1,150,000	1,224,000	74,000	6.4%
OPERATING EXPENDITURES	8,916	10,000	10,000	-	0.0%
CAPITAL OUTLAY	14,670	-	-	-	
INTERFUND TRANSFERS OUT	900,000	900,000	900,000	-	0.0%
EXPENDITURE Total	923,586	910,000	910,000	-	0.0%
CHANGE IN FUND BALANCE	3,117,273	240,000	314,000		
FUND BALANCE	-	1,287,192	6,414,217	5,127,025	398.3%
RESERVES	-	1,527,192	6,728,217	5,201,025	340.6%

40105 WATER & SEWER BONDS, SERIES 20

MISCELLANEOUS REVENUES	1,047	-	-	-	
REVENUE Total	1,047	-	-	-	
CAPITAL OUTLAY	2,389	-	-	-	
INTERFUND TRANSFERS OUT	46,274	-	-	-	
EXPENDITURE Total	48,664	-	-	-	

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
CHANGE IN FUND BALANCE	(47,616)	-	-		
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	
40107 WATER & SEWER DEBT SERVICE RES					
FUND BALANCE	-	18,121,674	14,008,275	(4,113,399)	-22.7%
RESERVES	-	18,121,674	14,008,275	(4,113,399)	-22.7%
40108 WATER & SEWER CAPITAL IMPROVEM					
JUDGEMENTS FINES & FORFEIT	-	-	-	-	
MISCELLANEOUS REVENUES	848,691	500,000	400,000	(100,000)	-20.0%
OTHER SOURCES	20,318,952	19,159,271	13,691,280	(5,467,991)	-28.5%
REVENUE Total	21,167,643	19,659,271	14,091,280	(5,567,991)	-28.3%
OPERATING EXPENDITURES	968,016	6,615,000	3,846,280	(2,768,720)	-41.9%
CAPITAL OUTLAY	12,059,994	13,044,271	10,245,000	(2,799,271)	-21.5%
INTERFUND TRANSFERS OUT	59,475	-	-	-	
EXPENDITURE Total	13,087,484	19,659,271	14,091,280	(5,567,991)	-28.3%
CHANGE IN FUND BALANCE	8,080,159	-	-		
FUND BALANCE	-	3,055,909	6,508,779	3,452,870	113.0%
RESERVES	-	3,055,909	6,508,779	3,452,870	113.0%

Fund Balance increased by 113% for planned capital expenditures.

40201 SOLID WASTE FUND

INTERGOVERNMENTAL REVENUE	15,311,498	8,000,000	-	(8,000,000)	-100.0%
CHARGES FOR SERVICES	13,482,142	14,525,621	13,806,750	(718,871)	-4.9%
MISCELLANEOUS REVENUES	752,813	828,181	765,121	(63,060)	-7.6%
OTHER SOURCES	-	270,833	270,833	-	0.0%
REVENUE Total	29,546,452	23,624,635	14,842,704	(8,781,931)	-37.2%
PERSONNEL SERVICES	4,285,049	5,154,313	5,093,362	(60,952)	-1.2%
OPERATING EXPENDITURES	5,573,315	2,996,914	4,586,700	1,589,786	53.0%
INTERNAL SERVICE CHARGES	3,891,310	3,577,480	4,022,350	444,870	12.4%
CAPITAL OUTLAY	1,860,329	4,035,462	3,551,096	(484,366)	-12.0%
INTERFUND TRANSFERS OUT	-	441,081	429,080	(12,001)	-2.7%
EXPENDITURE Total	15,610,003	16,205,250	17,682,588	1,477,337	9.1%
CHANGE IN FUND BALANCE	13,936,449	7,419,385	(2,839,884)		
FUND BALANCE	-	13,500,000	26,405,322	12,905,322	95.6%
RESERVES	-	20,919,385	23,565,438	2,646,054	12.6%

40204 LANDFILL MANAGEMENT ESCROW

MISCELLANEOUS REVENUES	442,321	400,000	240,000	(160,000)	-40.0%
OTHER SOURCES	-	441,081	429,080	(12,001)	-2.7%
REVENUE Total	442,321	841,081	669,080	(172,001)	-20.4%
CHANGE IN FUND BALANCE	442,321	841,081	669,080		
FUND BALANCE	-	21,007,179	21,278,316	271,137	1.3%
RESERVES	-	21,848,260	21,947,396	99,136	0.5%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
50100 PROPERTY/CASUALTY INSURANCE FU					
CHARGES FOR SERVICES	2,036,423	2,428,213	2,579,235	151,022	6.2%
MISCELLANEOUS REVENUES	96,626	80,000	40,000	(40,000)	-50.0%
REVENUE Total	2,133,048	2,508,213	2,619,235	111,022	4.4%
PERSONNEL SERVICES	142,255	179,305	214,605	35,300	19.7%
OPERATING EXPENDITURES	2,486,913	2,120,859	2,844,984	724,125	34.1%
INTERNAL SERVICE CHARGES	31,856	33,533	38,332	4,799	14.3%
CAPITAL OUTLAY	-	-	22,712	22,712	
EXPENDITURE Total	2,661,024	2,333,697	3,120,633	786,936	33.7%
CHANGE IN FUND BALANCE	(527,976)	174,516	(501,398)		
FUND BALANCE	-	5,505,000	4,500,000	(1,005,000)	-18.3%
RESERVES	-	5,679,516	3,998,602	(1,680,914)	-29.6%
50200 WORKERS COMPENSATION FUND					
CHARGES FOR SERVICES	2,513,154	2,827,045	2,850,000	22,955	0.8%
MISCELLANEOUS REVENUES	93,952	80,000	120,000	40,000	50.0%
REVENUE Total	2,607,106	2,907,045	2,970,000	62,955	2.2%
PERSONNEL SERVICES	146,875	179,305	214,605	35,300	19.7%
OPERATING EXPENDITURES	2,904,205	2,726,750	2,879,750	153,000	5.6%
INTERNAL SERVICE CHARGES	18,168	23,196	23,627	432	1.9%
EXPENDITURE Total	3,069,248	2,929,250	3,117,982	188,732	6.4%
CHANGE IN FUND BALANCE	(462,142)	(22,205)	(147,982)		
FUND BALANCE	-	5,200,000	5,400,000	200,000	3.8%
RESERVES	-	5,177,795	5,252,018	74,223	1.4%
50300 HEALTH INSURANCE FUND					
CHARGES FOR SERVICES	22,875,328	30,240,000	27,005,000	(3,235,000)	-10.7%
MISCELLANEOUS REVENUES	860,666	725,000	560,000	(165,000)	-22.8%
OTHER SOURCES	-	-	-	-	
REVENUE Total	23,735,993	30,965,000	27,565,000	(3,400,000)	-11.0%
PERSONNEL SERVICES	281,427	382,975	337,733	(45,242)	-11.8%
OPERATING EXPENDITURES	21,982,371	30,350,206	28,436,145	(1,914,061)	-6.3%
INTERNAL SERVICE CHARGES	28,499	34,253	28,557	(5,696)	-16.6%
EXPENDITURE Total	22,292,297	30,767,435	28,802,436	(1,964,999)	-6.4%
CHANGE IN FUND BALANCE	1,443,697	197,565	(1,237,436)		
FUND BALANCE	-	6,737,000	13,000,000	6,263,000	93.0%
RESERVES	-	6,934,565	11,762,564	4,827,999	69.6%
60301 BOCC AGENCY FUND					
MISCELLANEOUS REVENUES	3,767	-	-	-	
REVENUE Total	3,767	-	-	-	
OPERATING EXPENDITURES	837	38,000	38,000	-	0.0%
EXPENDITURE Total	837	38,000	38,000	-	0.0%
CHANGE IN FUND BALANCE	2,930	(38,000)	(38,000)		
FUND BALANCE	-	38,000	38,000	-	0.0%

BUDGET COMPARISON BY FUND

FUND - ACCOUNT TYPE	FY19 ACTUAL	FY20 BUDGET	FY21 BUDGET	VARIANCE	%
60303 LIBRARIES-DESIGNATED					
MISCELLANEOUS REVENUES	63,958	50,000	50,000	-	0.0%
REVENUE Total	63,958	50,000	50,000	-	0.0%
OPERATING EXPENDITURES	35,566	50,000	50,000	-	0.0%
CAPITAL OUTLAY	28	-	-	-	
EXPENDITURE Total	35,594	50,000	50,000	-	0.0%
CHANGE IN FUND BALANCE	28,365	-	-		
FUND BALANCE	-	-	-	-	
60304 ANIMAL CONTROL					
MISCELLANEOUS REVENUES	23,839	20,000	20,000	-	0.0%
REVENUE Total	23,839	20,000	20,000	-	0.0%
OPERATING EXPENDITURES	8,217	20,000	20,000	-	0.0%
CAPITAL OUTLAY	-	-	-	-	
EXPENDITURE Total	8,217	20,000	20,000	-	0.0%
CHANGE IN FUND BALANCE	15,622	-	-		
60305 HISTORICAL COMMISSION					
MISCELLANEOUS REVENUES	1,192	-	-	-	
REVENUE Total	1,192	-	-	-	
OPERATING EXPENDITURES	-	24,000	24,000	-	0.0%
EXPENDITURE Total	-	24,000	24,000	-	0.0%
CHANGE IN FUND BALANCE	1,192	(24,000)	(24,000)		
FUND BALANCE	-	24,000	24,000	-	0.0%
60308 ADULT DRUG COURT					
JUDGEMENTS FINES & FORFEIT	88,323	-	-	-	
MISCELLANEOUS REVENUES	5,002	-	-	-	
REVENUE Total	93,325	-	-	-	
OPERATING EXPENDITURES	9,422	-	-	-	
EXPENDITURE Total	9,422	-	-	-	
CHANGE IN FUND BALANCE	83,903	-	-		
60310 EXTENSION SERVICE PROGRAMS					
MISCELLANEOUS REVENUES	4,451	-	-	-	
REVENUE Total	4,451	-	-	-	
OPERATING EXPENDITURES	3,023	-	-	-	
EXPENDITURE Total	3,023	-	-	-	
CHANGE IN FUND BALANCE	1,428	-	-		

GENERAL FUND VARIANCE SUMMARY STRUCTURAL ANALYSIS

BY ACCOUNT MINOR	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
REVENUES				
AD VALOREM	167,274,532	178,664,000	11,389,468	6.8%
UTILITY TAX	7,320,300	7,175,300	(145,000)	-2.0%
COMMUNICATION SERVICE TAX	5,950,000	5,200,000	(750,000)	-12.6%
LOCAL BUSINESS TAX	475,000	375,000	(100,000)	-21.1%
OTHER PERMITS	126,500	106,000	(20,500)	-16.2%
FEDERAL GRANTS	-	-	-	
FEMA REIMBURSEMENTS	-	-	-	
STATE GRANTS	165,000	150,000	(15,000)	-9.1%
STATE SHARED REVENUES	11,000,000	9,500,000	(1,500,000)	-13.6%
OTHER STATE SHARED	726,500	776,500	50,000	6.9%
LOCAL GRANTS & REVENUES	75,650	40,000	(35,650)	-47.1%
HALF CENT SALES TAX	26,965,000	23,800,000	(3,165,000)	-11.7%
GENERAL GOV'T FEES	975,294	1,000,950	25,656	2.6%
SHERIFF REVENUES	5,502,856	5,122,756	(380,100)	-6.9%
PUBLIC SAFETY FEES	749,000	903,000	154,000	20.6%
PARKS & REC FEES	2,199,700	2,082,800	(116,900)	-5.3%
COURT FEES	1,770,000	1,720,000	(50,000)	-2.8%
JUDGEMENTS & FINES	660,000	614,000	(46,000)	-7.0%
INTEREST	2,100,000	1,000,000	(1,100,000)	-52.4%
FIXED ASSET SALES	25,000	40,000	15,000	60.0%
DONATIONS	-	-	-	
PORT AUTHORITY	450,000	500,000	50,000	11.1%
MISCELLANEOUS REVENUES	635,900	621,550	(14,350)	-2.3%
INTERFUND TRANSFER IN	2,905	202,650	199,745	6875.9%
CONSTITUTIONAL EXCESS FEES	1,150,000	1,004,000	(146,000)	-12.7%
REVENUES Total	236,299,137	240,598,506	4,299,369	1.8%

EXPENDITURES				
SALARIES & WAGES	28,407,200	27,499,513	(907,687)	-3.2%
OVERTIME	607,537	689,719	82,182	13.5%
SPECIAL PAY	65,685	117,933	52,248	79.5%
SOCIAL SECURITY	2,152,961	2,265,402	112,441	5.2%
FRS CONTRIBUTIONS	2,782,028	3,466,645	684,617	24.6%
HEALTH INSURANCE -EMPLOYER	7,377,642	6,554,015	(823,627)	-11.2%
WORKERS COMP	317,223	330,078	12,855	4.1%
UNEMPLOYMENT COMPENSATION	-	-	-	
CONTRA PERSONAL SERVICES	-	-	-	
OPERATING EXPENDITURES	34,667,841	36,291,782	1,623,941	4.7%
INTERNAL SERVICE CHARGES	18,349,716	19,224,279	874,563	4.8%
COST ALLOCATION (CONTRA)	38,171,758	40,764,800	2,593,042	6.8%
CAPITAL	1,433,000	1,718,250	285,250	19.9%
RIGHT OF WAY	-	-	-	
CONSTRUCTION	1,328,774	1,285,000	(43,774)	-3.3%
DESIGN	-	120,000	120,000	
DEBT SERVICE	-	-	-	
AID TO GOVT AGENCIES	9,341,661	9,585,790	244,129	2.6%
INTERFUND TRANSFERS OUT	21,085,922	22,511,993	1,426,071	6.8%
EXPENDITURES Total	89,745,433	90,895,601	1,150,168	1.3%

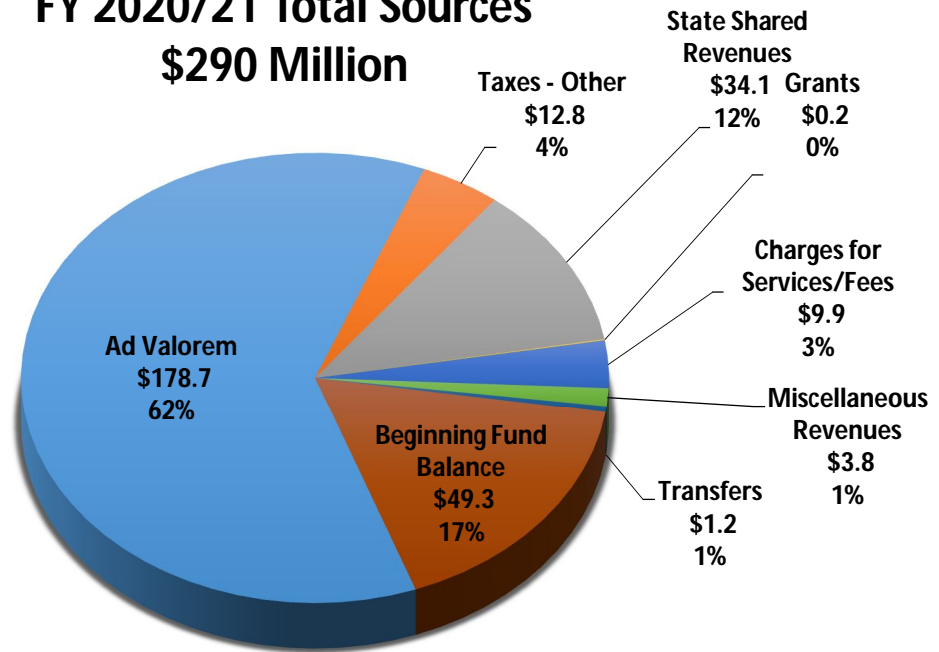
GENERAL FUND VARIANCE SUMMARY STRUCTURAL ANALYSIS

BY ACCOUNT MINOR	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
CONSTITUTIONAL OFFICER TRANSFERS				
CONSTITUTIONAL TRANSFERS				
TRANSFER CLERK OF COURT	3,230,540	3,901,244	670,704	20.8%
TRANSFER SHERIFF	128,360,600	132,645,000	4,284,400	3.3%
TRANSFER TAX COLLECTOR	8,175,000	8,430,000	255,000	3.1%
TRANSFER PROPERTY APPRAISER	5,375,720	5,371,423	(4,296)	-0.1%
TRANSFER SUPERVISOR ELECTIONS	3,904,636	3,343,362	(561,274)	-14.4%
CONSTITUTIONAL OFFICER TRANSFERS Total	149,046,496	153,691,029	4,644,534	3.1%
STRUCTURAL BALANCE	2,492,791	3,988,124		

SOURCES OF FUNDS

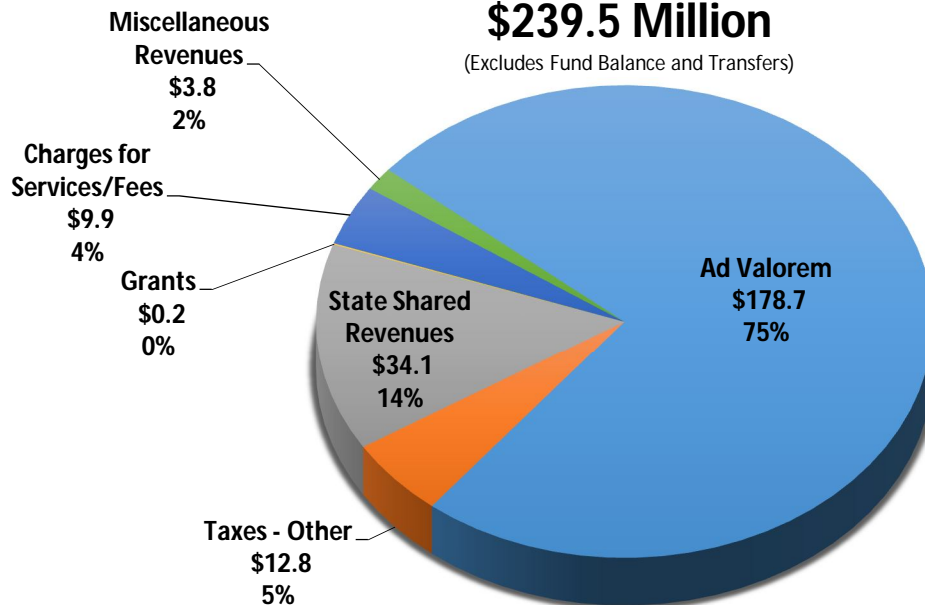
The General Fund budget for Seminole County is supported by a variety of revenue sources. Detailed descriptions for each type of source are reflected on the next page. The first chart below identifies all funding sources in the General Fund, including Beginning Fund Balance. The second chart excludes Beginning Fund Balance, so the actual percentage of total revenues can be identified.

FY 2020/21 Total Sources \$290 Million



FY 2020/21 Total Revenues \$239.5 Million

(Excludes Fund Balance and Transfers)



Any variance in totals is due to rounding

SOURCES OF FUNDS

Recurring sources of funding:

Ad Valorem – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is commonly referred to as a “property tax”.

Taxes - Other – Other locally levied taxes include utility taxes, communication service tax, and the local business tax.

State Shared Revenue - Revenues assessed and collected by the State of Florida, then allocated and returned to the Counties and Municipalities. The largest portion of State Shared Revenues is sales tax which funds the State Revenue Sharing Program.

The state shared Local Government Half-Cent Sales Tax Program is the largest shared revenue program approved by the Legislature. Ordinary distributions to local governments are funded by 8.814 percent of net sales tax proceeds derived from the State 6 cents sales tax. In addition to funding local programs, the primary purpose of the half-cent sales tax program is to provide relief from ad valorem and utility taxes.

Grants - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

Charges for Services/Fees –Charges for Services are charges for specific governmental services provided to both private individuals and governmental units (i.e., housing of federal prisoners, sheriff contracts, parks and recreation, court charges, etc.). Fees are charges set by the County to pay the cost of providing a service or facility or regulating an activity (i.e., zoning, addressing, etc.).

Miscellaneous Revenues – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County, inmate telephone commissions, and other miscellaneous sources.

Other Sources:

Transfers – Transfers between individual funds, which are not repayable and are not considered charges for goods or services.

Beginning Fund Balance – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year's Reserves.

SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TAXES					
AD VALOREM					
311100 AD VALOREM-CURRENT	154,918,631	167,149,532	178,539,000	11,389,468	6.8%
311200 AD VALOREM-DELINQUENT	131,407	125,000	125,000	0	0.0%
UTILITY TAX					
314100 UTILITY TAX-ELECTRICITY	5,731,986	5,600,000	5,465,000	(135,000)	-2.4%
314300 UTILITY TAX-WATER	1,456,224	1,450,000	1,440,000	(10,000)	-0.7%
314400 UTILITY TAX-GAS	5,968	20,000	10,000	(10,000)	-50.0%
314700 UTILITY TAX-FUEL OIL	875	300	300	0	0.0%
314800 UTILITY TAX-PROPANE	262,425	250,000	260,000	10,000	4.0%
COMMUNICATION SERVICE TAX					
315100 COMMUNICATION SERVICE TAX	5,641,340	5,950,000	5,200,000	(750,000)	-12.6%
LOCAL BUSINESS TAX					
316100 PROF/OCCUPATION/LOCAL BUS TAX	455,094	475,000	375,000	(100,000)	-21.1%
TAXES Total	168,603,949	181,019,832	191,414,300	10,394,468	5.7%
PERMITS FEES & SPECIAL ASM					
OTHER PERMITS					
329115 URBAN CHICKENS PERMIT	300	0	0	0	
329170 ARBOR PERMIT	5,728	6,500	6,000	(500)	-7.7%
329180 DREDGE/FILL PERMIT	2,750	0	0	0	
329190 ABANDONED PROPERTY REGISTRATIO	103,300	120,000	100,000	(20,000)	-16.7%
PERMITS FEES & SPECIAL ASM Total	112,078	126,500	106,000	(20,500)	-16.2%
INTERGOVERNMENTAL REVENUE					
FEDERAL GRANTS					
331100 ELECTION GRANTS	41,625	0	0	0	
331224 SHERIFF-FEDERAL GRANTS	0	0	0	0	
331721 ERATE TELECOM DISCNT PROG	0	0	0	0	
331891 CARES ACT FUNDING	0	0	0	0	
FEMA REIMBURSEMENTS					
331510 DISASTER RELIEF (FEMA)	1,080,746	0	0	0	
STATE GRANTS					
334690 PROSECUTION ALTERNATIVE	0	0	0	0	
334691 HRS/CDD CONTRACT	0	0	0	0	
334710 AID TO LIBRARIES	148,756	165,000	150,000	(15,000)	-9.1%
STATE SHARED REVENUES					
335120 STATE REVENUE SHARING	10,906,562	11,000,000	9,500,000	(1,500,000)	-13.6%
OTHER STATE SHARED					
335130 INSURANCE AGENTS LICENSE	152,051	100,000	125,000	25,000	25.0%
335140 MOBILE HOME LICENSES	30,391	30,000	30,000	0	0.0%
335150 ALCOHOLIC BEVERAGE	167,044	150,000	150,000	0	0.0%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	0	0.0%
335493 MOTOR FUEL TAX (REBATE)	25,744	0	25,000	25,000	
LOCAL GRANTS & REVENUES					
337300 NPDES CITIES	0	75,650	40,000	(35,650)	-47.1%
337900 LOCAL GRANTS & AIDS	97,000	0	0	0	
HALF CENT SALES TAX					
335180 HALF-CENT STATE SALES TAX	26,261,574	26,965,000	23,800,000	(3,165,000)	-11.7%
SHERIFF REVENUES					
334221 SHERIFF-STATE GRANTS	0	0	0	0	
INTERGOVERNMENTAL REVENUE Total	39,357,993	38,932,150	34,266,500	(4,665,650)	-12.0%

SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
CHARGES FOR SERVICES					
GENERAL GOV'T FEES					
341200 ZONING FEES	515,057	425,000	400,000	(25,000)	-5.9%
341320 SCHOOL ADMIN FEE	232,780	170,000	200,000	30,000	17.6%
341359 ADMIN FEE - MSBU FUNDS	1,650	4,705	3,450	(1,255)	-26.7%
341363 ADMIN FEE - GRANTS	0	30,089	0	(30,089)	-100.0%
341910 ADDRESSING FEES	46,135	25,000	30,000	5,000	20.0%
343900 OTHER PHYSICAL ENV FEES	0	0	0	0	
343901 TOWER COMM FEES	116,985	110,000	120,000	10,000	9.1%
343902 FIBER WAN FEES	13,100	18,000	15,000	(3,000)	-16.7%
343903 REBAND 800 MHZ	0	0	0	0	
343904 SVC CHGS-OTH PHYSICAL ENVIRON	31,099	53,000	93,000	40,000	75.5%
349100 SERVICE CHARGE-AGENCIES	80,577	75,000	80,000	5,000	6.7%
349200 CONCURRENCY REVIEW	28,660	20,000	25,000	5,000	25.0%
349240 PRE-APPLICATION FEE PLANNING	0	4,500	4,500	0	0.0%
349250 ZONING PERMIT PROCESSING FEE	0	40,000	30,000	(10,000)	-25.0%
SHERIFF REVENUES					
341520 SHERIFFS FEES	498,919	476,256	476,256	0	0.0%
342100 REIMBURSEMENT - SHERIFF	4,606,128	0	0	0	
342320 HOUSING OF PRISONERS-FED	2,586,689	2,675,000	2,415,000	(260,000)	-9.7%
342330 INMATE FEES	412,361	1,122,000	430,000	(692,000)	-61.7%
342390 HOUSING OF PRISONER-OTHER	30,672	28,000	28,000	0	0.0%
342530 SHERIFF - IRON BRIDGE	222,600	223,000	223,000	0	0.0%
342910 INMPOUND/IMMOBILIZATION	9,350	8,000	8,000	0	0.0%
342920 SUPERVISOR - PAY	24,550	25,000	25,000	0	0.0%
348880 SUPERVISION - PROBATION	487,314	480,000	480,000	0	0.0%
348993 CRIME PREVENTION	38,720	40,000	40,000	0	0.0%
PUBLIC SAFETY FEES					
342430 EMERGENCY MGMT REVIEW FEE	2,971	4,000	3,000	(1,000)	-25.0%
342516 AFTER HOURS INSPECTIONS	1,840	0	0	0	
342560 ENGINEERING	731,782	525,000	700,000	175,000	33.3%
346400 ANIMAL CONTROL	229,123	220,000	200,000	(20,000)	-9.1%
PARKS & REC FEES					
347200 PARKS AND RECREATION	1,956,696	2,167,700	2,050,800	(116,900)	-5.4%
347201 PASSIVE PARKS AND TRAILS	31,849	30,000	30,000	0	0.0%
347301 MUSEUM FEES	2,202	2,000	2,000	0	0.0%
COURT FEES					
348921 COURT INNOVATIONS	113,211	105,000	105,000	0	0.0%
348922 LEGAL AID	113,211	105,000	105,000	0	0.0%
348923 LAW LIBRARY	113,211	105,000	105,000	0	0.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	113,211	105,000	105,000	0	0.0%
348930 STATE COURT FACILITY SURCHARGE	1,433,130	1,350,000	1,300,000	(50,000)	-3.7%
CHARGES FOR SERVICES Total	14,825,785	10,771,250	9,832,006	(939,244)	-8.7%

JUDGEMENTS FINES & FORFEIT

SHERIFF REVENUES

351500 TRAFFIC CT PARKING FINES	7,265	2,500	2,500	0	0.0%
359901 ADULT DIVERSION	230,425	240,000	240,000	0	0.0%
359902 COMMUNITY SVC INSURANCE	6,729	5,000	5,000	0	0.0%

JUDGEMENTS & FINES

348933 ANIMAL CONTROL CITATIONS	10,465	0	0	0	
351700 INTERGOVT RADIO PROGRAM	418,285	410,000	420,000	10,000	2.4%
352100 LIBRARY	142,517	140,000	144,000	4,000	2.9%
354200 CODE ENFORCEMENT	130,256	110,000	50,000	(60,000)	-54.5%

SUMMARY OF SOURCES

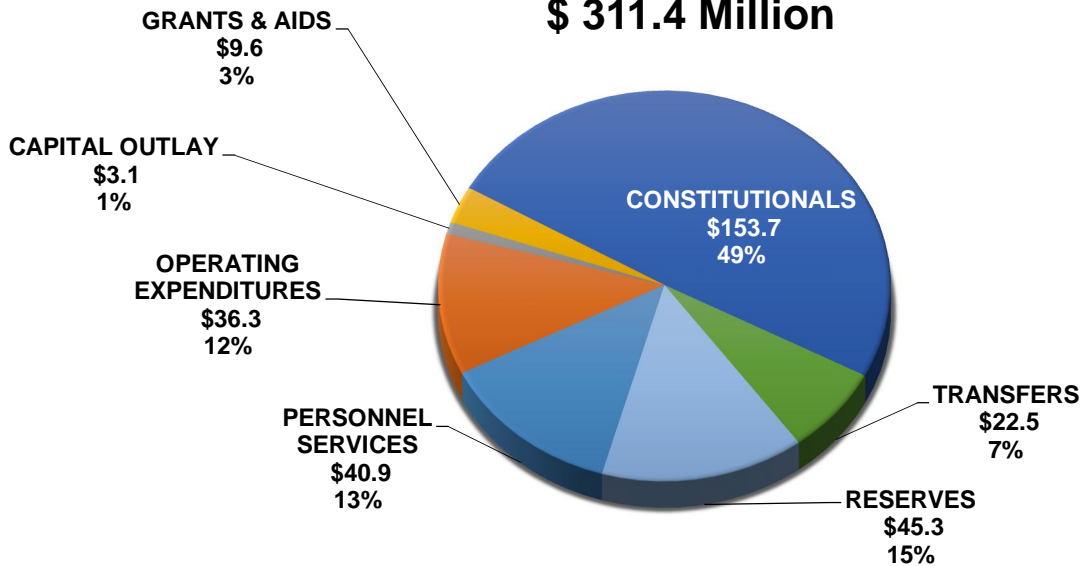
ACCOUNT MAJOR - MINOR - OBJECT	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
354201 CODE ENFORCEMENT LIEN AM	0	0	0	0	
JUDGEMENTS FINES & FORFEIT Total	945,942	907,500	861,500	(46,000)	-5.1%
MISCELLANEOUS REVENUES					
SHERIFF REVENUES					
361133 INTEREST-SHERIFF	29,075	10,000	10,000	0	0.0%
369912 MISCELLANEOUS - SHERIFF	676,289	168,100	740,000	571,900	340.2%
INTEREST					
361100 INTEREST ON INVESTMENTS	3,425,696	2,100,000	1,000,000	(1,100,000)	-52.4%
361132 INTEREST-TAX COLLECTOR	37,777	0	0	0	
FIXED ASSET SALES					
364100 FIXED ASSET SALE PROCEEDS	54,470	25,000	40,000	15,000	60.0%
DONATIONS					
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
366175 SEMINOLE COUNTY HEROES MEMORIA	300	0	0	0	
PORT AUTHORITY					
366101 CONTRIBUTIONS PORT AUTHORITY	700,000	450,000	500,000	50,000	11.1%
MISCELLANEOUS REVENUES					
362100 RENTS AND ROYALTIES	44,641	50,000	40,000	(10,000)	-20.0%
367150 PAIN MANAGEMENT CLINIC LICENSE	1,500	0	0	0	
369100 TAX DEED SURPLUS	0	0	0	0	
369310 INSURANCE PROCEEDS	0	0	0	0	
369400 REIMBURSEMENTS	0	0	0	0	
369900 MISCELLANEOUS-OTHER	331,150	300,000	300,000	0	0.0%
369910 COPYING FEES	75,858	53,500	55,300	1,800	3.4%
369911 MAPS AND PUBLICATIONS	46	200	50	(150)	-75.0%
369920 MISCELLANEOUS-ELECTION	1,209	200	200	0	0.0%
369925 CC CONVENIENCE FEES	24,325	17,000	11,000	(6,000)	-35.3%
369930 REIMBURSEMENTS	4,592,757	100,000	100,000	0	0.0%
369940 REIMBURSEMENTS - RADIOS	225,404	115,000	115,000	0	0.0%
MISCELLANEOUS REVENUES Total	10,220,497	3,389,000	2,911,550	(477,450)	-14.1%
OTHER SOURCES					
FIXED ASSET SALES					
388110 SALE OF CAPITAL ASSETS	0	0	0	0	
INTERFUND TRANSFER IN					
381100 TRANSFER IN	774,215	2,905	202,650	199,745	6875.9%
CONSTITUTIONAL EXCESS FEES					
386200 EXCESS FEES-CLERK	2,735	200,000	1,000	(199,000)	-99.5%
386300 EXCESS FEES-SHERIFF	477,335	100,000	1,000	(99,000)	-99.0%
386400 EXCESS FEES-TAX COLLECTOR	2,859,947	550,000	1,000,000	450,000	81.8%
386500 EXCESS FEES-PROP APPRAISER	14,862	100,000	1,000	(99,000)	-99.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	169,165	200,000	1,000	(199,000)	-99.5%
OTHER SOURCES Total	4,298,259	1,152,905	1,206,650	53,745	4.7%
FUND BALANCE					
FUND BALANCE					
399999 BEGINNING FUND BALANCE	0	49,400,000	49,300,000	(100,000)	-0.2%
FUND BALANCE Total	0	49,400,000	49,300,000	(100,000)	-0.2%
Grand Total	238,364,503	285,699,137	289,898,506	4,199,369	1.5%

BUDGETARY USES

Revenues collected in the General Fund are used to provide a variety of services to the citizens of Seminole County. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. The FY 2019/20 General Fund budget totals \$305.5M, with \$46.9M in reserves and \$237.5M appropriated for services to be provided.

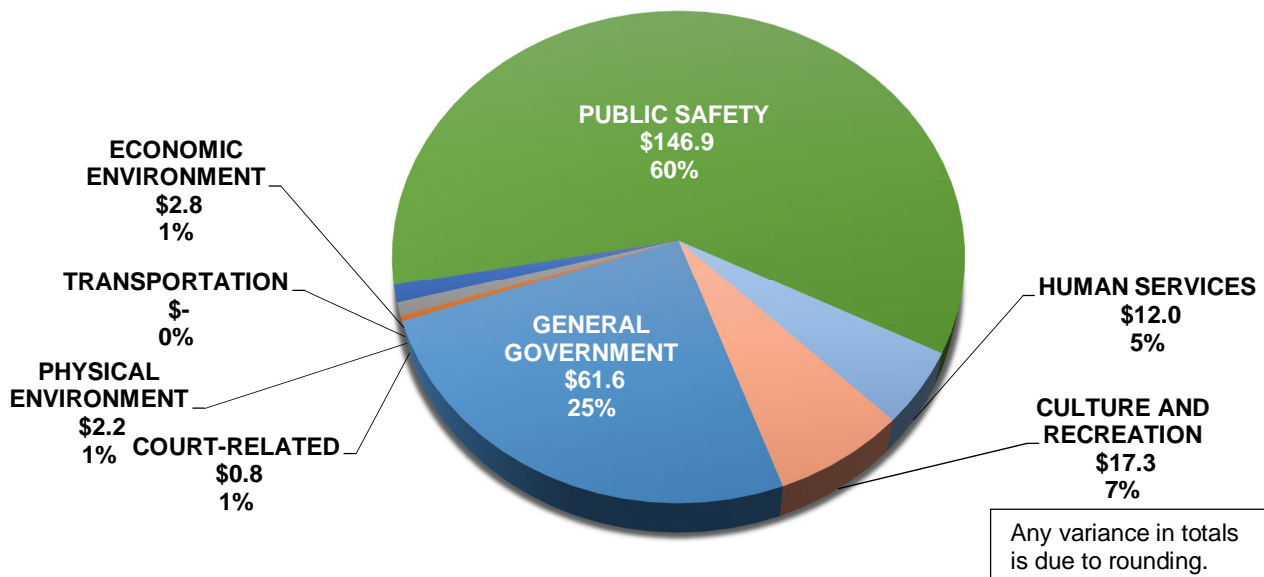
The following chart reflects the County's plan on usage of General Fund resources by the type of services to be provided to citizens, excluding cost allocations, internal charges and contra budgets:

FY 2020/21 Total General Fund Budget by Type \$ 311.4 Million



The following chart identifies the General Fund budget by State-designated use or appropriation category:

FY 2020/21 General Fund Budget by Function \$ 243.6 Million (Excludes Transfers and Reserves)



SUMMARY OF USES BY FUNCTION / PROGRAM

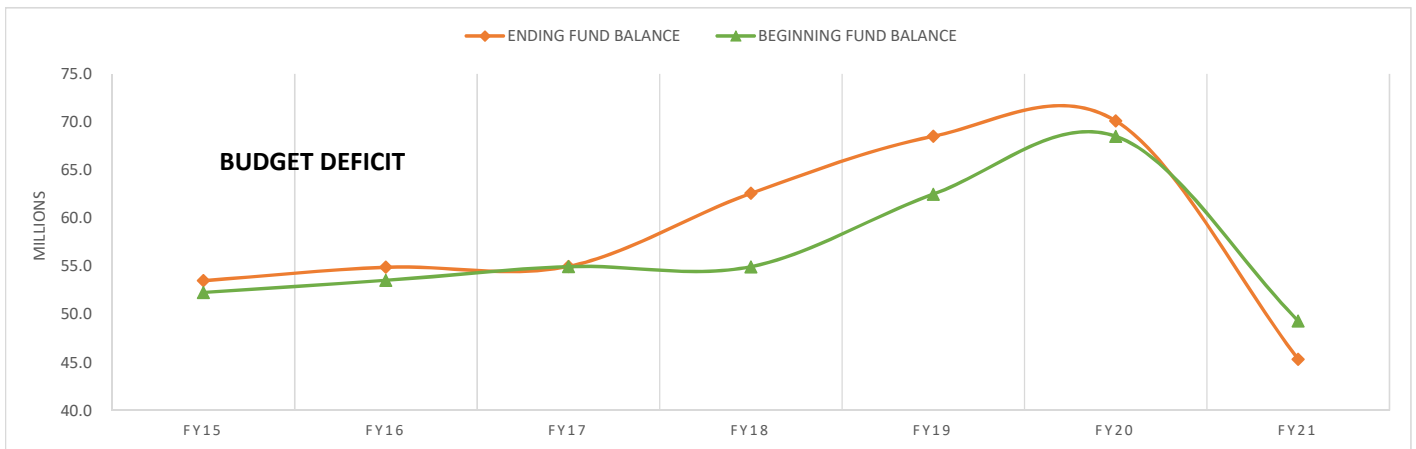
EXCLUDES INTERNAL SVC CHARGES & CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GENERAL GOVERNMENT					
01 BOARD COUNTY COMMISSIONERS	1,104,755	1,177,965	1,118,347	(59,618)	-5.1%
01 COMMUNITY INFORMATION	577,230	762,818	859,709	96,891	12.7%
01 COUNTY ATTORNEY	1,479,617	1,931,048	1,956,509	25,461	1.3%
01 COUNTY MANAGER	1,772,102	1,375,914	1,508,568	132,654	9.6%
01 ECON DEV-COMMUNITY RELATION	0	0	0	0	
01 HUMAN RESOURCES	892,251	1,008,967	1,027,578	18,612	1.8%
01 ORGANIZATIONAL EXCELLENCE	186,991	258,665	309,440	50,775	19.6%
02 CLERK OF THE COURT	3,059,906	3,260,540	3,931,244	670,704	20.6%
02 PROPERTY APPRAISER	5,064,451	5,375,720	5,371,423	(4,296)	-0.1%
02 SUPERVISOR OF ELECTIONS	2,843,688	3,904,636	3,343,362	(561,274)	-14.4%
02 TAX COLLECTOR	7,380,200	8,175,000	8,430,000	255,000	3.1%
07 CAPITAL PROJECTS DELIVERY	116	0	0	0	
07 FACILITIES	9,429,233	9,597,420	9,626,461	29,041	0.3%
07 FLEET MANAGEMENT	8,018,050	8,550,135	8,488,315	(61,821)	-0.7%
07 MOSQUITO CONTROL	0	0	0	0	
11 BUILDING	40	60,000	60,000	0	0.0%
11 DEV SVCS BUSINESS OFFICE	415,148	467,239	474,270	7,031	1.5%
11 PLANNING AND DEVELOPMENT	1,282,954	1,792,336	1,833,206	40,870	2.3%
14 DOC & RECORDS RETENTION MGMT	631,522	831,468	835,253	3,785	0.5%
14 ENTERPRISE ADMINISTRATION	661,037	884,354	1,263,299	378,944	42.8%
14 ENTERPRISE SOFTWARE DEVELOP	1,318,899	2,095,063	2,012,831	(82,232)	-3.9%
14 GEOGRAPHIC INFORMATION SYST	515,664	578,008	535,994	(42,014)	-7.3%
14 IS BUSINESS OFFICE	329,612	538,700	514,626	(24,074)	-4.5%
14 NETWORK & COMM SERVICES	1,539,651	1,744,290	1,950,179	205,890	11.8%
14 WORKSTATION SUPPORT & MAINT	1,339,802	1,716,013	1,952,845	236,832	13.8%
18 CENTRAL CHARGES	1,511,265	1,223,789	1,364,370	140,581	11.5%
18 MAIL SERVICES	241,713	485,618	382,966	(102,651)	-21.1%
18 OFFICE MANAGEMENT & BUDGET	1,041,307	1,348,148	1,090,311	(257,837)	-19.1%
18 PRINTING SERVICES	159,786	174,611	185,390	10,779	6.2%
18 PURCHASING AND CONTRACTS	1,123,534	1,316,905	1,253,778	(63,127)	-4.8%
18 RECIPIENT AGENCY GRANTS	0	30,089	0	(30,089)	-100.0%
18 RESOURCE MGT - BUSINESS OFF	194,870	378,987	382,548	3,562	0.9%
99-REVENUES-RESERVES-TRANSFERS	0	1,704,043	(475,000)	(2,179,043)	-127.9%
GENERAL GOVERNMENT Total	54,115,394	62,748,486	61,587,822	(1,160,664)	-1.8%
PUBLIC SAFETY					
01 ANIMAL SERVICES	1,955,960	2,269,651	2,347,774	78,124	3.4%
01 E-911	202,440	218,772	212,134	(6,637)	-3.0%
01 EMERGENCY MANAGEMENT	561,466	456,581	566,850	110,270	24.2%
01 TELECOMMUNICATIONS	2,719,919	3,392,809	3,283,989	(108,819)	-3.2%
02 SHERIFF'S OFFICE	129,615,854	130,360,600	135,620,000	5,259,400	4.0%
05 EMERGENCY COMMUNICATIONS	2,636,020	2,839,658	3,353,032	513,374	18.1%
05 EMS PERFORMANCE MANAGEMENT	278,447	332,056	292,956	(39,100)	-11.8%
05 EMS/FIRE/RESCUE	0	144,000	0	(144,000)	-100.0%
06 MANDATED COMMUNITY SERVICES	1,322,347	1,211,000	1,241,662	30,662	2.5%
18 RESOURCE MGT - BUSINESS OFF	0	0	0	0	
PUBLIC SAFETY Total	139,292,452	141,225,125	146,918,397	5,693,272	4.0%
PHYSICAL ENVIRONMENT					
07 MOSQUITO CONTROL	625,736	789,357	865,574	76,217	9.7%
07 WATER QUALITY	971,536	1,266,690	1,320,096	53,406	4.2%
PHYSICAL ENVIRONMENT Total	1,597,272	2,056,047	2,185,670	129,623	6.3%

SUMMARY OF USES BY FUNCTION / PROGRAM

EXCLUDES INTERNAL SVC CHARGES & CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TRANSPORTATION					
07 CAPITAL PROJECTS DELIVERY	9,991	0	0	0	
TRANSPORTATION Total	9,991	0	0	0	
ECONOMIC ENVIRONMENT					
01 TOURISM ADMINISTRATION	69,487	80,000	80,000	0	0.0%
07 DEVELOPMENT REVIEW ENGINEER	670,671	795,976	808,210	12,234	1.5%
18 CENTRAL CHARGES	1,563,829	1,823,645	1,913,000	89,355	4.9%
ECONOMIC ENVIRONMENT Total	2,303,986	2,699,621	2,801,210	101,589	3.8%
HUMAN SERVICES					
06 COUNTY ASSISTANCE PROGRAMS	3,507,687	4,407,053	5,252,065	845,012	19.2%
06 MANDATED COMMUNITY SERVICES	6,535,309	6,555,185	6,770,930	215,745	3.3%
07 FACILITIES	43,200	0	0	0	
HUMAN SERVICES Total	10,086,196	10,962,238	12,022,995	1,060,757	9.7%
CULTURE/RECREATION					
04 EXTENSION SERVICE	358,287	405,474	407,310	1,835	0.5%
04 GREENWAYS & NATURAL LANDS	3,713,578	4,863,046	4,761,989	(101,056)	-2.1%
04 LEISURE BUSINESS OFFICE	720,995	775,856	753,656	(22,200)	-2.9%
04 LIBRARY SERVICES	5,330,832	5,680,983	5,990,151	309,168	5.4%
04 PARKS & RECREATION	5,139,085	5,281,717	5,382,123	100,405	1.9%
CULTURE/RECREATION Total	15,262,777	17,007,077	17,295,229	288,152	1.7%
TRANSFERS					
99-REVENUES-RESERVES-TRANSFERS	25,270,154	21,085,922	22,511,993	1,426,071	6.8%
TRANSFERS Total	25,270,154	21,085,922	22,511,993	1,426,071	6.8%
COURT ADMINISTRATION					
03 GUARDIAN AD LITEM	94,688	103,549	102,414	(1,135)	-1.1%
03 JUDICIAL	267,689	265,082	236,036	(29,045)	-11.0%
03 LAW LIBRARY	99,443	104,446	103,661	(785)	-0.8%
03 LEGAL AID	351,110	356,377	361,723	5,346	1.5%
18 RECIPIENT AGENCY GRANTS	0	0	0	0	
COURT ADMINISTRATION Total	812,930	829,453	803,834	(25,619)	-3.1%
RESERVES					
	0	46,907,209	45,311,876	(1,595,333)	-3.4%
Grand Total	248,751,151	305,521,179	311,439,027	5,917,848	1.9%

HISTORY OF FUND BALANCES

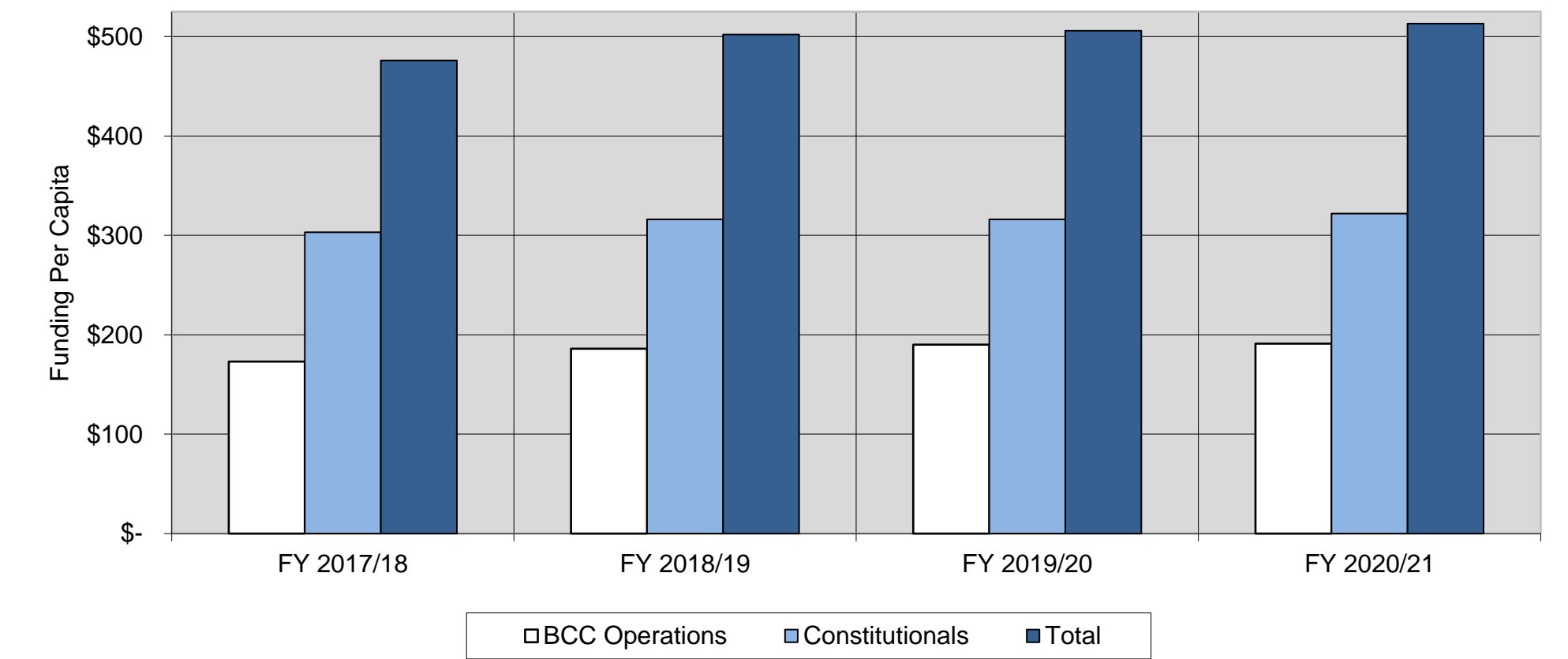
	AUDITED FIVE YEAR HISTORY					PROJECTED	ADOPTED
	FY15	FY16	FY17	FY18	FY19	FY20	FY21
BEGINNING FUND BALANCE 10/01	52,273,111	53,532,662	54,958,864	54,943,471	62,486,918	68,504,713	49,300,000
REVENUE	194,654,377	199,368,344	204,460,688	223,936,837	238,364,503	239,942,264	240,598,506
EXPENDITURES	193,438,008	198,013,418	204,442,435	216,310,188	232,346,708	238,351,849	244,586,630
CHANGE IN NET ASSETS	1,216,369	1,354,926	18,253	7,626,649	6,017,795	1,590,415	(3,988,124)
ENDING FUND BALANCE 9/30	\$ 53,489,480	\$ 54,887,588	\$ 54,977,117	\$ 62,570,120	\$ 68,504,713	\$ 70,095,128	\$ 45,311,876
LESS PROJECT/GRANT CARRYFORWARDS/ADJUSTMENTS	1,078,894	1,598,644	1,475,157	3,381,065	14,293,451	10,562,611	
UNASSIGNED ENDING RESERVES	\$ 52,410,586	\$ 53,288,944	\$ 53,501,960	\$ 59,189,055	\$ 54,211,262	\$ 59,532,517	\$ 45,311,876
ENDING RESERVES AS % OF OPERATING REVENUE	27%	27%	26%	26%	23%	25%	19%



FY 2019/20 Reserves represent 20% of General Fund budgeted operating revenue covering approximately 2.5 months of operations. Seminole County policy requires a minimum of 20% reserves for contingencies and economic stabilization.

Historical and projected operating expenditures include reserve use and carryforwards from prior year budgets.

FUNDING PER CAPITA - BCC OPERATIONS & CONSTITUTIONAL OFFICERS



	FY 2017/18		FY 2018/19		FY 2019/20		FY 2020/21	
	Actuals	Funding Per Capita	Actuals	Funding Per Capita	Adopted	Funding Per Capita	Proposed	Funding Per Capita
BCC Operations	\$ 78,582,281	\$ 173	\$ 86,086,336	\$ 186	\$ 89,745,432	\$ 190	\$ 90,895,601	\$ 191
Constitutionals	137,727,907	303	146,260,372	316	149,046,496	316	153,691,029	322
Total	<u>\$ 216,310,188</u>	<u>\$ 476</u>	<u>\$ 232,346,708</u>	<u>\$ 502</u>	<u>238,791,928</u>	<u>\$ 506</u>	<u>244,586,630</u>	<u>\$ 513</u>
Reserves*					46,907,209		45,311,876	
					<u>\$ 285,699,137</u>		<u>\$ 289,898,506</u>	
	Actuals		Actuals		Adopted		Adopted	
Population	<u>454,757</u>		<u>463,560</u>		<u>471,735</u>		<u>476,727</u>	

*Reserves are budgeted only and do not have any actual expenditures.

General Fund is Fund 00100 only.

PERSONNEL SERVICES OVERVIEW

The FY 2020/21 adopted budget for Personnel Services is \$1.5M less than the prior year's budget due to non-union salary adjustments being removed, the unfunding of 27 Countywide positions at a savings of \$1.5M, and a one-time decrease in County paid health insurance from lower claims experience in the current year.

PERSONNEL SERVICES	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE
ADMINISTRATION DEPT	10,700,616	11,360,561	659,945
COURT SUPPORT DEPT	670,407	651,545	(18,862)
LEISURE SERVICES DEPT	9,448,958	9,538,671	89,712
FIRE DEPT	57,757,007	58,005,761	248,754
COMMUNITY SERVICES DEPT	2,670,931	2,982,943	312,012
PUBLIC WORKS DEPT	21,304,148	20,907,838	(396,310)
ES UTILITIES	10,755,492	10,324,980	(430,513)
ES SOLID WASTE DEPT	4,942,324	5,025,737	83,412
DEVELOPMENT SERVICES DEPT	6,185,475	6,023,318	(162,158)
INFORMATION SERVICES DEPT	4,103,122	4,622,431	519,310
RESOURCE MANAGEMENT DEPT	4,394,165	4,254,081	(140,084)
LAPSE ESTIMATES	717,158	(1,532,375)	(2,249,533)
Grand Total	133,649,804	132,165,490	(1,484,314)

The following shows the Full-Time Employee (FTE) Count by Department:

DEPARTMENT	FY20 ADOPTED	FY21 ADOPTED	VARIANCE
ADMINISTRATION DEPT	116.50	119.50	3.00
COURT SUPPORT DEPT	7.00	7.00	-
LEISURE SERVICES DEPT	161.00	161.00	-
FIRE DEPT	479.00	486.00	7.00
COMMUNITY SERVICES DEPT	37.00	38.00	1.00
PUBLIC WORKS DEPT	275.30	277.30	2.00
ES UTILITIES	147.90	147.90	-
ES SOLID WASTE DEPT	75.10	77.10	2.00
DEVELOPMENT SERVICES DEPT	74.00	76.00	2.00
INFORMATION SERVICES DEPT	43.00	48.00	5.00
RESOURCE MANAGEMENT DEPT	43.00	41.00	(2.00)
Grand Total	1,458.80	1,478.80	20.00

FULL-TIME EQUIVALENTS (FTEs) BY DEPT

BCC DEPARTMENTS	FY17 FTE	FY18 FTE	FY19 FTE	FY20 FTE	FY21 FTE
ADMINISTRATION DEPT	107.20	111.70	112.50	116.50	119.50
COURT SUPPORT DEPT	7.00	7.00	7.00	7.00	7.00
LEISURE SERVICES DEPT	156.12	159.12	159.50	161.00	161.00
FIRE DEPT	464.64	476.50	478.50	479.00	486.00
COMMUNITY SERVICES DEPT	34.00	37.00	38.00	37.00	38.00
PUBLIC WORKS DEPT	232.50	279.30	271.30	275.30	277.30
ES UTILITIES	132.90	138.90	140.90	147.90	147.90
ES SOLID WASTE DEPT	74.10	74.10	75.10	75.10	77.10
DEVELOPMENT SERVICES DEPT	67.80	64.80	73.00	74.00	76.00
INFORMATION SERVICES DEPT	32.00	31.00	33.00	43.00	48.00
RESOURCE MANAGEMENT DEPT	40.25	40.25	42.50	43.00	41.00
TOTAL BCC	1,348.51	1,419.67	1,431.30	1,458.80	1,478.80

CONSTITUTIONAL OFFICERS	FY17 FTE	FY18 FTE	FY19 FTE	FY20 FTE	FY21 FTE
CLERK OF COURT	24.00	30.70	31.94	30.63	30.63
PROPERTY APPRAISER	53.00	51.00	51.00	51.00	49.00
SHERIFF	1,296.00	1,302.00	1,302.00	1,348.00	1,344.00
SUPERVISOR OF ELECTIONS	16.00	16.00	16.00	17.00	18.00
TAX COLLECTOR	79.50	119.00	123.00	122.00	122.00
TOTAL CONSTITUTIONAL OFFICERS	1,468.50	1,518.70	1,523.94	1,568.63	1,564.63
GRAND TOTAL	2,817.01	2,938.37	2,955.24	3,027.43	3,043.43

FULL TIME EQUIVALENTS (FTEs) BY FUND

BOARD OF COUNTY COMMISSIONERS

FUND	FY20 ADOPTED	FY21 ADOPTED	VARIANCE
00100 GENERAL FUND	530.65	538.9	8.25
10101 TRANSPORTATION TRUST FUND	175	177	2.00
10400 BUILDING PROGRAM	51.6	53.6	2.00
11000 TOURISM PARKS 1,2,3 CENT FUND	1	1	-
11001 TOURISM SPORTS 4 & 6 CENT FUND	6.5	7	0.50
11200 FIRE PROTECTION FUND	408	413	5.00
11207 FIRE PROTECT FUND-CASSELBERRY	38	38	-
11400 COURT SUPP TECH FEE (ARTV)	4	4	-
11908 DISASTER PREPAREDNESS	1.5		(1.50)
12500 EMERGENCY 911 FUND	4.5	4.5	-
13100 ECONOMIC DEVELOPMENT	2.5	4	1.50
16000 MSBU PROGRAM	4	4	-
32100 NATURAL LANDS/TRAILS	0.5	0.5	-
40100 WATER AND SEWER FUND	147.9	147.9	-
40201 SOLID WASTE FUND	75.1	77.1	2.00
50100 PROPERTY/CASUALTY INSURANCE FU	2	2.5	0.50
50200 WORKERS COMPENSATION FUND	2	2.5	0.50
50300 HEALTH INSURANCE FUND	4.05	3.3	(0.75)
Grand Total	1,458.80	1,478.80	20.00

COUNTYWIDE FTE CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
NEW POSITIONS				
PUBLIC COMMUNICATION SPECIALIST (DIGITAL CONTENT)	00100 GENERAL FUND	1.00	90,021	NEW POSITION WILL COORDINATE ALL PUBLIC INFORMATION PROVIDED ON THE COUNTY'S WEBSITE. INFORMATION NEEDS TO BE CENTRALIZED, WITH CONSISTENT FORMATTING AND PAGE DESIGN TO ALSO MEET ADA STANDARDS.
PROGRAM MANAGER I (HOUSING INITIATIVE)	00100 GENERAL FUND	1.00	90,021	THIS NEW POSITION WILL MANAGE THE ATTAINABLE HOUSING PROGRAM PUT FORTH BY THE ATTAINABLE HOUSING STRATEGIC PLAN AND APPROVED BY THE BAORD OF COUNTY COMMISSIONERS.
TECHNOLOGY SYSTEMS ADMINISTRATOR (CYBERSECURITY)	00100 GENERAL FUND	1.00	90,021	SUPERVISORY POSITION OVER THE CYBERSECURITY TEAM. THIS TEAM IS RESPONSIBLE FOR MONITORING THE SECURITY OF TECHNOLOGY SYSTEMS AND ACTIVELY PROTECTING THE COUNTY FROM CYBERSECURITY RELATED ATTACKS. THESE POSITIONS ARE MORE IN DEMAND WITH MORE EMPLOYEES WORKING FROM HOME.
NETWORK ADMINISTRATOR (CYBERSECURITY)	00100 GENERAL FUND	2.00	135,032	NEW CYBERSECURITY POSITIONS. THIS TEAM IS RESPONSIBLE FOR MONITORING THE SECURITY OF TECHNOLOGY SYSTEMS AND ACTIVELY PROTECTING THE COUNTY FROM CYBERSECURITY RELATED ATTACKS. THESE POSITIONS ARE MORE IN DEMAND WITH MORE EMPLOYEES WORKING FROM HOME.
PROJECT MANAGER II	00100 GENERAL FUND	1.00	90,021	A PROJECT MANAGER II POSITION IS RECOMMENDED TO ESTABLISH A DEPARTMENTAL PRACTICE FOR MANAGING INFORMATION SERVICES PROJECTS FUNDED THROUGHOUT THE COUNTY. THIS POSITION WOULD ASSIST WITH AUTOMATING PROCESSES AND HELP WITH EMPLOYEES WORKING FROM HOME.
TECHNOLOGY SYSTEMS ADMINISTRATOR (CAD)	00100 GENERAL FUND	1.00	90,021	NEW POSITION IS REQUIRED TO MAINTAIN TECHNOLOGY INFRASTRUCTURE AND SYSTEMS THROUGHOUT THE COUNTY. ADDITIONAL CAD INFRASTRUCTURE AND INCREASED TECHNOLOGY SUPPORT REQUIREMENTS TO ENSURE EQUIPMENT IS MAINTAINED AND SECURE ARE DRIVING THE NEED.
EMERGENCY COMM DISPATCHER	00100 GENERAL FUND	2.00	96,053	THESE NEW POSITIONS WILL REPLACE THE CAD POSITIONS THAT EXPIRE IN AUGUST, 2020. THE CAD PROJECT (FY18/19) REQUIRED 4 ADDITIONAL LIMITED TERM DISPATCHERS TO FILL IN FOR PERSONNEL ASSIGNED TO THE CAD BUILD. THESE ADDITIONAL POSITIONS HAVE PROVEN ESSENTIAL TO COMMUNICATIONS OPERATIONS AND HAVE MITIGATED POTENTIAL LIABLE STAFFING SHORTAGES DUE TO NEGATIVE RETENTION AND ON-GOING TRAINING.
PLANS EXAMINER	10400 BUILDING PROGRAM	1.00	69,900	NEW POSITION WILL ASSIST THE PLAN REVIEW TEAM THAT HAS BEEN PROCESSING MORE THAN THE ISO RECOMMENDED PLAN REVIEWS PER PLAN REVIEWER AS THE TREND OF DEVELOPMENT CONTINUES AT A STEADY PACE.
SENIOR PERMIT TECHNICIAN	10400 BUILDING PROGRAM	1.00	52,517	THIS POSITION WOULD BE RESPONSIBLE FOR HIGH LEVEL PERMITTING TASKS SUCH AS ASSISTING THE PERMIT CUSTOMER SERVICE SUPERVISOR WITH OVERSIGHT OF SPECIAL PROJECTS AND EPLAN DAILY TASKS, PROVIDING ASSISTING WITH QUALITY CONTROL THROUGH OVERSIGHT OF PERMIT TECHNICIANS AND ASSISTANCE WITH PROBLEM SOLVING OF PROCESS RELATED ISSUES.
PROGRAM MANAGER I	11001 TOURSIM SPORTS 4 & 6 CENT FUND	1.00	90,021	THIS POSITION IS NECESSARY TO CONTINUE THE BOCC AND TDC GOALS OF TDT COLLECTIONS. IT WILL OFFSET HUNDREDS OF THOUSANDS OF DOLLARS THAT THE COUNTY IS CURRENTLY INVESTING IN CONTENT ACQUISITION.
FIREFIGHTER	11200 FIRE PROTECTION FUND	3.00	216,679	3 NEW TANKER RELATED DRIVER FIREFIGHTER POSITIONS (ONE PER SHIFT - 3 SHIFTS) FOR THE NEW TANKER PURCHASED AT ONE OF THE SEMINOLE COUNTY FIRE STATIONS.
LIEUTENANT (EMS)	11200 FIRE PROTECTION FUND	1.00	95,196	NEW LIEUTENANT (EMS) POSITION REQUESTED TO HELP DISTRIBUTE MEDICATIONS AND PPE AND TRAIN OTHERS ON PPE AT THE FIRE STATIONS.
TECHNICIAN - FIRE RESCUE	11200 FIRE PROTECTION FUND	1.00	48,027	NEW POSITION WILL ASSIST AT THE FIRE WAREHOUSE. CURRENTLY, THERE IS ONE OTHER WAREHOUSE MEMBER THAT WILL NEED HELP COMPLETING NECESSARY SERVICES THAT LIGHT DUTY PERSONNEL CANNOT HELP WITH.

COUNTYWIDE FTE CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
CHIEF DESIGN ENGINEER	11560 2014 INFRASTRUCTURE SALES TAX FUND	1.00	112,923	THIS POSITION WILL SUPPORT THE ASSISTANT COUNTY ENGINEER IN MANAGING THE DIVISION'S DESIGN SECTION BY SUPERVISING THE DESIGN STAFF, ASSISTING IN PREPARATION OF THE DESIGN BUDGET, REVIEWING PROJECT SCOPES AND NEGOTIATING CONSULTANT PROPOSALS, MAKING SURE THE PROJECTS ARE PROGRESSING ACCORDING TO THEIR SCHEDULES, AND ASSIST IN MANAGING PROJECTS IN ABSENCE OF PROJECT MANAGERS.
SENIOR CMMS COORDINATOR	40100 WATER & SEWER FUND	1.00	74,327	THIS POSITION WILL LEAD IN CONDUCTING ANALYTICS PERTINENT TO PLANNING, SCHEDULING, CRITICAL PATH ANALYSIS, RESOURCE LEVELING, DOCUMENTATION, TRAINING FOR CMMS RELATED WORKSHOPS. THIS POSITION IS NEEDED TO MAKE INFORMED OPERATIONAL AND FINANCIAL DECISIONS THROUGH KPI'S AND WORKFLOWS WITH ACCURATE AND FIELD-TESTED DATA
SCALE OPERATOR	40201 SOLID WASTE FUND	1.00	38,602	THIS POSITION IS CRITICAL FOR SOLID WASTE OPERATIONS AND WILL HELP REDUCE THE CURRENT AVERAGE OF 40 HOURS OF OVERTIME WEEKLY; WHICH, HAVE BEEN NECESSARY TO MEET DEMANDS.

RECLASSES

RECLASS TO PROGRAM MANAGER II	00100 GENERAL FUND	0.00	20,450	THE PROPOSED RECLASSIFICATION OF THIS POSITION IN INFORMATION SERVICES WILL FULFILL THE NEED FOR ADDITIONAL LEADERSHIP IN THE EXISTING ORGANIZATION AS THE INCUMBENT PROG. MGR CURRENTLY HAS 17 DIRECT REPORTS.
RECLASS TO OFFICER SUPERVISOR (PW BUS OFFICE)	10101 TRANSPORTATION TRUST FUND	0.00	4,352	THE PROPOSED RECLASSIFICATION FROM ADMINISTRATIVE COORDINATOR TO OFFICE SUPERVISOR. CURRENTLY, THIS POSITION PROVIDES SKILLED ADMINISTRATIVE SUPPORT TO THE DEPARTMENT DIRECTOR AND WILL ALSO PROVIDE SUPERVISION, HIRING, TRAINING AND EVALUATION OF CLERICAL STAFF. THOSE DUTIES ARE MORE IN LINE WITH AN OFFICE SUPERVISOR ROLE.
RECLASS TO PROF ENGINEER (SUPERVISORY)	10101 TRANSPORTATION TRUST FUND	0.00	23,736	RECLASS POSITION TO PROFESSIONAL ENGINEER. THE CURRENT POSITION HAS ACTED AS AN ENGINEER AND HAS BEEN VITAL TO THE TRAFFIC TEAM
RECLASS ENGINEERING INTERN	11560 2014 INFRASTRUCTURE SALES TAX FUND	0.00	15,382	CURRENT POSITION IS REGISTERED HAS A ENGINEERING INTERN WITH FLORIDA BOARD OF PROFESSIONAL ENGINEERS. ALMOST 3+ YEARS OF EXPERIENCE PREPARING AND DRAFTING FINAL CONSTRUCTION PLANS FOR BUILDING LAYOUTS AND PUBLIC WORKS CIP PROJECTS.

OTHER REQUESTS

NIGHT DIFFERENTIAL PAY FOR E-COMM OPERATORS	00100 GENERAL FUND	0.00	39,348	EMERGENCY COMMUNICATIONS IS A 24/7 365 DAY OPERATIONS AND WORK ROTATING 12 HOUR NIGHT AND DAY SHIFTS. PERSONNEL FIND THIS SCHEDULE DIFFICULT BECAUSE OF EXTRA COSTS AND IMPACT ON THEIR ANNUAL INCOME DUE TO AFTERHOURS AND WEEKEND CHILDCARE. NIGHT DIFFERENTIAL CAN HELP OFFSET THESE COSTS.
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FROZEN POSITIONS

8 POSITIONS IN GENERAL FUND	00100 GENERAL FUND	0.00	446,074	VACANT POSITIONS IN BCC, COUNTY ATTORNEY, HR, LIBRARIES, IS, PURCHASING AND PLANNING THAT ARE NOT MISSION CRITICAL TO FILL.
9 POSITIONS IN ROADS-STORMWATER PROGRAM	10101 TRANSPORTATION TRUST FUND	0.00	370,865	VACANT POSITIONS IN ROADS-STORMWATER OPERATIONS THAT ARE NOT MISSION CRITICAL TO FILL.
3 POSITION IN BUILDING PROGRAM	10400 BUILDING PROGRAM	0.00	112,332	VACANT APPRENTICESHIP POSITIONS THAT ARE NOT MISSION CRITICAL TO FILL.
1 POSITION IN TOURISM	11001 TOURISM SPORT 4 & 6 CENT FUND	0.00	14,399	INTERN POSITION NOT MISSION CRITICAL
1 POSITION IN FIRE PREVENTION	11200 FIRE PROTECTION FUND	0.00	65,723	FIRE INSPECTORS II VACANT POSITION NOT CRITICAL FOR IMMEDIATE HIRE.
3 POSITIONS IN WATER OPERATIONS AND UTILITIES ENG	40100 WATER & SEWER FUND	0.00	168,793	ENVIRONMENTAL SERVICES IDENTIFIED 3 POSITIONS IN THE BUSINESS OFFICE, UTILITIES, AND WATER OPERATIONS THAT ARE NOT CRITICAL FOR IMMEDIATE HIRE.
1 POSITION IN SOLID WASTE	40201 SOLID WASTE FUND	0.00	36,158	ENVIRONMENTAL SERVICES IDENTIFIED ONE POSITION IN THE SOLID WASTE PROGRAM THAT IS NOT CRITICAL FOR IMMEDIATE HIRE.

Grand Total **20.0** **2,796,994**

FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM
BOARD OF COUNTY COMMISSIONERS

DEPARTMENT - PROGRAM	FY20 ADOPTED	FY21 ADOPTED	VARIANCE
ADMINISTRATION DEPT	116.5	119.5	3.00
ECON DEV-COMMUNITY RELATION	2.5	4	1.50
TOURISM ADMINISTRATION	6.5	7	0.50
EMERGENCY MANAGEMENT	6	6	-
ANIMAL SERVICES	33	33	-
E-911	7.5	7.5	-
COUNTY ATTORNEY	13	13	-
ORGANIZATIONAL EXCELLENCE	2	2	-
EMPLOYEE BENEFITS	4.05	3.3	(0.75)
COUNTY MANAGER	6	6	-
HUMAN RESOURCES	7.95	8.7	0.75
BOARD COUNTY COMMISSIONERS	10	10	-
TELECOMMUNICATIONS	10	10	-
COMMUNITY INFORMATION	8	9	1.00
			-
COURT SUPPORT DEPT	7	7	-
JUDICIAL	2	2	-
ARTICLE V COURT TECHNOLOGY	4	4	-
GUARDIAN AD LITEM	1	1	-
			-
LEISURE SERVICES DEPT	161	161	-
PARKS & RECREATION	54	54	-
LIBRARY SERVICES	75.5	75.5	-
GREENWAYS & NATURAL LANDS	17.5	17.5	-
EXTENSION SERVICE	8	8	-
LEISURE BUSINESS OFFICE	6	6	-
			-
FIRE DEPT	479	486	7.00
EMS/FIRE/RESCUE	436	441	5.00
FIRE PREVENTION BUREAU	10	10	-
EMERGENCY COMMUNICATIONS	33	35	2.00
			-
COMMUNITY SERVICES DEPT	37	38	1.00
COUNTY ASSISTANCE PROGRAMS	37	38	1.00
			-
PUBLIC WORKS DEPT	275.3	277.3	2.00
TRAFFIC OPERATIONS	34	34	-
MOSQUITO CONTROL	11.1	11.1	-
ROADS & STORMWATER	108	108	-
DEVELOPMENT REVIEW ENGINEER	8	8	-
CAPITAL PROJECTS DELIVERY	27.3	29.3	2.00
FLEET MANAGEMENT	34	34	-
FACILITIES	38	38	-
PUBLIC WORKS BUSINESS OFFIC	2	2	-
ENGINEERING PROF SUPPORT	0.7	0.7	-
WATER QUALITY	9.2	9.2	-

FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM
BOARD OF COUNTY COMMISSIONERS

DEPARTMENT - PROGRAM	FY20 ADOPTED	FY21 ADOPTED	VARIANCE
LAND MANAGEMENT	3	3	-
			-
ES UTILITIES	147.9	147.9	-
WATER OPERATIONS	72	71	(1.00)
ES BUSINESS OFFICE	16.9	16.9	-
UTILITIES ENGINEERING	19	18	(1.00)
WASTEWATER OPERATIONS	40	42	2.00
			-
ES SOLID WASTE DEPT	75.1	77.1	2.00
TRANSFER STATION	29	29	-
SW-COMPLIANCE & PROGRAM MAN	26.1	27.1	1.00
LANDFILL OPERATIONS PROGRAM	20	21	1.00
			-
DEVELOPMENT SERVICES DEPT	74	76	2.00
PLANNING AND DEVELOPMENT	19	19	-
BUILDING	51.6	53.6	2.00
DEV SVCS BUSINESS OFFICE	3.4	3.4	-
			-
INFORMATION SERVICES DEPT	43	48	5.00
ENTERPRISE SOFTWARE DEVELOP	16	16	-
IS BUSINESS OFFICE	5	5	-
ENTERPRISE ADMINISTRATION	6	10	4.00
DOC & RECORDS RETENTION MGMT	2	3	1.00
GEOGRAPHIC INFORMATION SYST	4	4	-
NETWORK & COMM SERVICES	6	6	-
WORKSTATION SUPPORT & MAINT	4	4	-
			-
RESOURCE MANAGEMENT DEPT	43	41	(2.00)
OFFICE MANAGEMENT & BUDGET	14.5	11.5	
PRINTING SERVICES	1	1	
RISK MANAGEMENT	4	5	1.00
MAIL SERVICES	2	2	
PURCHASING AND CONTRACTS	14.5	14.5	
MSBU PROGRAM	4	4	
RESOURCE MGT - BUSINESS OFF	3	3	
Grand Total	1,458.80	1,478.80	20.00

OVERTIME BY DEPARTMENT/PROGRAM

BY DEPT - PROGRAM	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
01 ADMINISTRATION DEPT					
01 ANIMAL SERVICES	91,383	72,562	72,562	-	0%
01 COMMUNITY INFORMATION	-	-	-	-	
01 E-911	4,093	1,560	1,560	-	0%
01 EMERGENCY MANAGEMENT	25,368	3,605	3,605	-	0%
01 EMPLOYEE BENEFITS	591	-	-	-	
01 HUMAN RESOURCES	927	-	-	-	
01 TELECOMMUNICATIONS	22,836	20,095	20,095	-	0%
01 TOURISM ADMINISTRATION	326	-	-	-	
01 ADMINISTRATION DEPT Total	145,524	97,822	97,822	-	0%
04 LEISURE SERVICES DEPT					
04 GREENWAYS & NATURAL LANDS	267	1,545	1,545	-	0%
04 LEISURE BUSINESS OFFICE	481	-	-	-	
04 LIBRARY SERVICES	6,340	-	-	-	
04 PARKS & RECREATION	63,052	26,875	33,705	6,830	25%
04 LEISURE SERVICES DEPT Total	70,140	28,420	35,250	6,830	24%
05 FIRE DEPT					
05 EMERGENCY COMMUNICATIONS	423,179	334,196	400,000	65,804	20%
05 EMS/FIRE/RESCUE	4,385,727	4,360,921	4,613,933	253,012	6%
05 FIRE PREVENTION BUREAU	27,765	30,000	30,000	-	0%
05 FIRE DEPT Total	4,836,671	4,725,117	5,043,933	318,816	7%
06 COMMUNITY SERVICES DEPT					
06 COUNTY ASSISTANCE PROGRAMS	2,348	-	-	-	
06 COMMUNITY SERVICES DEPT Total	2,348	-	-	-	
07 PUBLIC WORKS DEPT					
07 CAPITAL PROJECTS DELIVERY	2,827	-	-	-	
07 DEVELOPMENT REVIEW ENGINEER	1,561	2,575	2,575	-	0%
07 FACILITIES	71,812	40,000	40,000	-	0%
07 FLEET MANAGEMENT	65,047	63,672	63,672	-	0%
07 MOSQUITO CONTROL	9,397	9,398	9,398	-	0%
07 ROADS & STORMWATER	175,026	128,699	128,699	-	0%
07 TRAFFIC OPERATIONS	205,975	253,000	253,000	-	0%
07 WATER QUALITY	6,224	4,994	4,994	-	0%
07 PUBLIC WORKS DEPT Total	537,869	502,338	502,338	-	0%
08 ES UTILITIES					
08 ES BUSINESS OFFICE	2,190	1,500	1,500	-	0%
08 UTILITIES ENGINEERING	10,785	15,000	15,000	-	0%
08 WASTEWATER OPERATIONS	209,198	205,000	205,000	-	0%
08 WATER OPERATIONS	341,446	353,000	353,000	-	0%
08 ES UTILITIES Total	563,619	574,500	574,500	-	0%
09 ES SOLID WASTE DEPT					
09 LANDFILL OPERATIONS PROGRAM	198,701	125,000	125,000	-	0%
09 SW-COMPLIANCE & PROGRAM MAN	77,809	28,000	28,000	-	0%
09 TRANSFER STATION	328,786	200,000	200,000	-	0%
09 ES SOLID WASTE DEPT Total	605,297	353,000	353,000	-	0%
11 DEVELOPMENT SERVICES DEPT					
11 BUILDING	79,440	60,000	75,000	15,000	25%
11 DEVELOPMENT SERVICES DEPT Total	79,440	60,000	75,000	15,000	25%

OVERTIME BY DEPARTMENT/PROGRAM

BY DEPT - PROGRAM	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
14 INFORMATION SERVICES DEPT					
14 ENTERPRISE ADMINISTRATION	29,064	13,200	18,500	5,300	40%
14 ENTERPRISE SOFTWARE DEVELOP	948	-	-	-	
14 IS BUSINESS OFFICE	5,782	-	-	-	
14 NETWORK & COMM SERVICES	26,119	14,252	18,500	4,248	30%
14 WORKSTATION SUPPORT & MAINT	-	-	-	-	
14 INFORMATION SERVICES DEPT Total	61,913	27,452	37,000	9,548	35%
18 RESOURCE MANAGEMENT DEPT					
18 MAIL SERVICES	336	-	-	-	
18 MSBU PROGRAM	600	-	-	-	
18 OFFICE MANAGEMENT & BUDGET	11,328	-	-	-	
18 PRINTING SERVICES	277	-	-	-	
18 PURCHASING AND CONTRACTS	2,986	-	-	-	
18 RESOURCE MGT - BUSINESS OFF	284	-	-	-	
18 RESOURCE MANAGEMENT DEPT Total	15,812	-	-	-	
Grand Total	6,918,634	6,368,649	6,718,843	350,194	5%

PAY BANDS

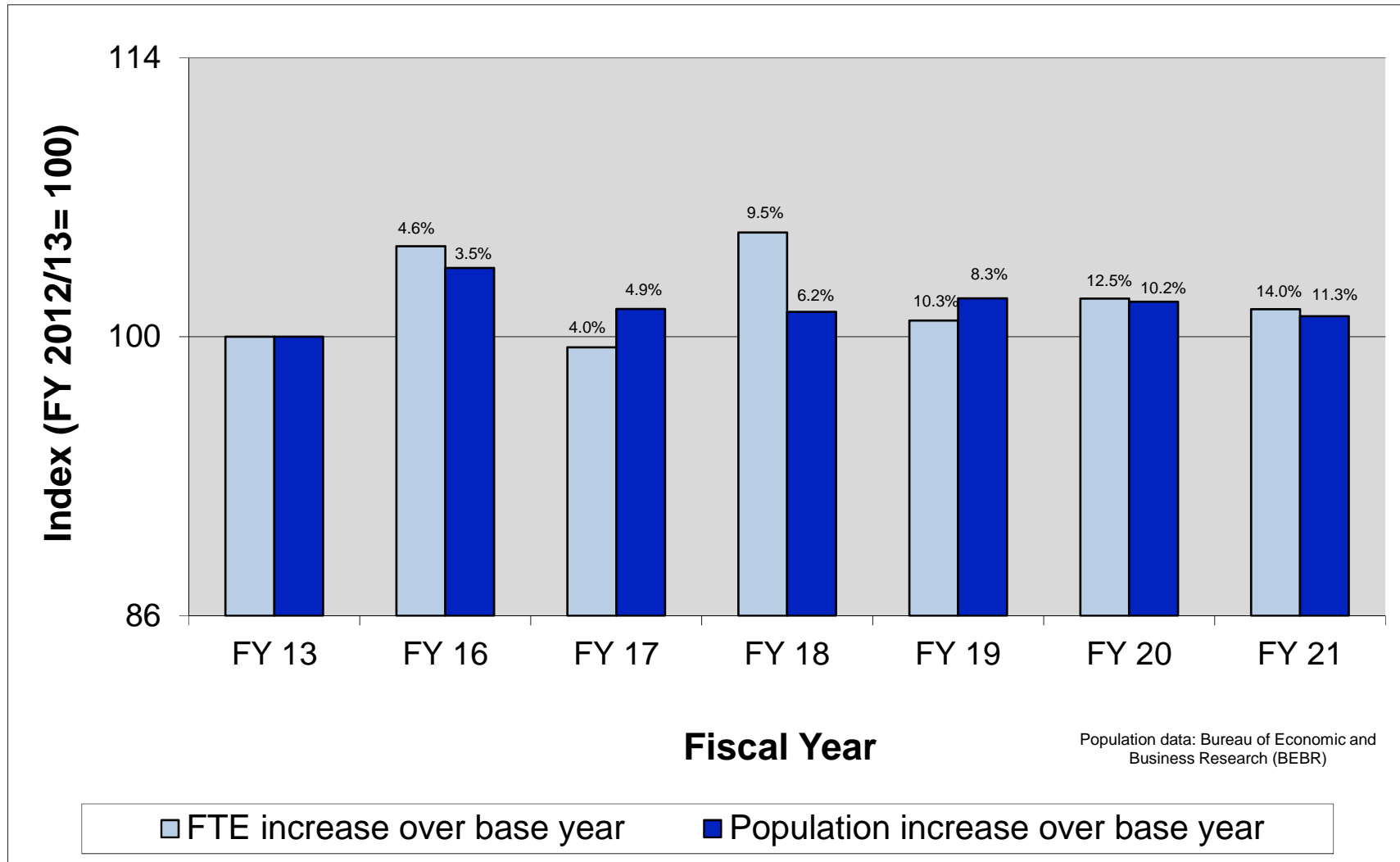
FISCAL YEAR 2020/21

Board of County Commissioners

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

Pay Band	Minimum Hourly	Midpoint Hourly	Maximum Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
General Positions						
101	10.61	13.79	16.97	22,063.00	28,682.00	35,301.00
102	11.46	14.89	18.33	23,828.00	30,977.00	38,125.00
103	12.37	16.08	19.80	25,734.00	33,455.00	41,175.00
104	13.36	17.37	21.38	27,793.00	36,131.00	44,469.00
105	14.43	18.76	23.09	30,017.00	39,022.00	48,027.00
106	15.59	20.26	24.94	32,418.00	42,143.00	51,869.00
107	16.83	21.88	26.93	35,011.00	45,514.00	56,017.00
108	18.52	24.07	29.63	38,513.00	50,066.00	61,620.00
109	20.37	26.48	32.59	42,364.00	55,073.00	67,782.00
110	22.40	29.13	35.85	46,600.00	60,580.00	74,560.00
111	24.64	32.04	39.43	51,260.00	66,638.00	82,017.00
112	27.60	35.88	44.16	57,412.00	74,635.00	91,858.00
113	30.91	40.19	49.46	64,301.00	83,591.00	102,882.00
114	34.62	45.01	55.40	72,017.00	93,622.00	115,227.00
115	38.78	50.41	62.05	80,659.00	104,857.00	129,055.00
116	44.60	57.97	71.35	92,758.00	120,585.00	148,413.00
Building Inspector Positions						
112BA	22.59	31.47	40.37	46,996.00	65,458.00	83,970.00
112BB	26.58	35.47	44.37	55,286.00	73,778.00	92,290.00
112BC	30.58	39.47	48.37	63,606.00	82,098.00	100,610.00
112BD	32.58	41.47	50.37	67,766.00	86,258.00	104,770.00
Executives and Department Directors						
201	51.28	66.67	82.06	106,672.00	138,673.00	170,675.00
202	58.98	76.67	94.36	122,672.00	159,474.00	196,276.00
203	67.82	88.17	108.52	141,073.00	183,395.00	225,717.00

GROWTH OF COUNTY POPULATION TO GROWTH OF BCC EMPLOYEES



	FY 16	FY 17	FY 18	FY 19	FY 20	FY21
FTE	1,349	1,420	1,431	1,431	1,459	1,479
Population*	442,903	449,124	454,757	463,560	471,735	476,596
Per Capita**	3.0	3.1	3.1	3.1	3.1	3.1

**Per Capita = the number of full-time employees per thousand citizens. *Population for FY 2020/21 are estimates.



INTERNAL SERVICE CHARGES

OVERVIEW

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various support programs. Each program requires unique analysis to determine the most appropriate method of both estimating the ISC budgets and allocating the charges.

Currently support programs use the direct and indirect methods to allocate internal service charges. In developing the budget for user programs historical use is analyzed to create an estimate for the upcoming fiscal year. In the direct method of allocating actual charges, the support program tracks service provided to the user program and provides this information to allocate the charges. In the indirect method of allocating charge the percentage of use, or percentage of inventory, is used to determine the proportionate share of each user program. The actual expenses incurred by the support program are then allocated to the user programs based on the proportionate share that has been calculated.

The methodology used to develop the internal service charges is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the direct and indirect costs for the following support program services:

- Fleet Maintenance
- Fleet Fuel
- Mailing Services
- Printing Services
- Facilities Maintenance
 - Regular Facility Maintenance
 - Renewal & Replacement
 - Landscaping Maintenance
- Property Management (Leases, Security, Cleaning Contracts, and Retention Services)
- Radio Support & Maintenance
- Information Services
 - Rentals & Leases - Equipment
 - Desktop Support and Maintenance
 - Network Connection
 - Telecommunication Service
 - Telecommunication Support and Maintenance
 - Geographic Information Systems (GIS)
 - Protecting County Information
- Insurance * *FY19 Internal Financial Controls implemented*
- Administrative Fees

INTERNAL SERVICE CHARGES

INTERNAL SERVICES:

Fleet Maintenance

The Fleet Management program maintains a work order system for all equipment serviced. Direct costs are allocated based on billed work orders by user program. Fleet Management's actual overhead costs are charged through the indirect method based on the user program's total service received.

Fleet Fuel

The Fleet Management program maintains a fuel system usage report. Direct costs are allocated based on the total number of gallons of fuel received per user program.

Mailing Services

Mail Services tracks costs associated with providing postage and courier services to user programs through usage reports. Direct postage and courier service costs are allocated to the user programs. Mailing Services overhead is calculated through the indirect method and based on the user program's total service received.

Printing Services

The Print Center uses a database to track all print services provided to user programs. Each user program will be cost allocated for actual print services received. Printing Services overhead is calculated through the indirect method and based on the user program's total service received.

Facilities Maintenance

Regular Facility Maintenance

Facilities Maintenance tracks all work completed for user programs through a work order system. User programs are cost allocated for actual repair and maintenance performed on their facilities. Costs are made of up of a labor rate, (loaded to include: all salaries and benefits); cost of work order parts; and all associated contracted services.

Facilities Renewal & Replacement Activities

The ISC's for Facilities Renewal & Replacement Activities are developed through an annual approved work plan. Renewal & Replacement Activities currently provides roof, heating, ventilation & air conditioning, flooring and building exterior maintenance/replacement on a scheduled basis. The Facilities Maintenance Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a department if necessary. A large portion of the renewal & replacement activities provided by Facilities Maintenance are for General Government Facilities.

Landscape Maintenance

Countywide Landscaping Maintenance maintains service contracts for county facilities, miscellaneous properties and various general areas throughout the county. Direct costs are allocated to each user program based on the provider services received.

INTERNAL SERVICE CHARGES

Property Management

The Facilities Maintenance program manages the property leases, security guard, custodial, and various other contracts for countywide user programs. Cost is allocated to each user program for actual leased space, custodial, window cleaning, security guard and other services received. The Document Management program manages records retention for the County. Direct cost is allocated to each user program for total service received.

Radio Support & Maintenance

The Telecommunications program currently manages the radio inventory, service, and support for all County departments, municipalities, Sheriff's Office, and several other outside agencies. Costs are allocated through the indirect method and based on the total actual countywide cost of providing radio service and support by the user program's total number of radios in inventory.

Information Services

Rentals & Leases - Equipment

To ensure technology efficiencies throughout the County, the Information Services Department works in conjunction with the user programs to verify existing equipment, remove expiring rentals/leases, or relocate/remove unused items from inventory. Cost allocations are based on actual billings from the rental/leasing agent for existing or new rental/lease equipment.

Desktop Support and Maintenance

Desktop Support & Maintenance maintains a computer inventory. A physical inventory is taken annually to ensure efficiencies. Costs are allocated based on the total

actual countywide cost of providing desktop support and maintenance by the user program's total number of computers in inventory.

Network Connection

Network Connection comprises of various service programs and consists of complex technical support, including provisional and proactive/reactive maintenance. Service program costs are allocated through the indirect method and based on the user program's total number of computers in inventory.

Telecommunications Service

The Information Services Department works in conjunction with the countywide user programs to verify two inventories: Telephone Inventory; alarm, fax, modem, and phones; and Cellular Inventory; cell phone and air cards/MiFi's. The telephone actual provider service costs are allocated based on the total number of extensions in inventory for each user program. The cellular costs are allocated based on the total number of devices in inventory for each user program.

Telecommunications Support and Maintenance

Telecommunications Support and Maintenance provides for all hardware, personnel support, and maintenance related to telephones. The Telephone Inventory is used to determine the number of extensions per user program. Indirect costs are allocated based on the total countywide cost of providing support & maintenance by the user program's total number of extensions in inventory.

INTERNAL SERVICE CHARGES

Geographic Information Systems (GIS)

Geographic Information Systems (GIS) maintains an inventory of GIS users and has classified them based on their system roles. Power Users are considered: full time GIS positions, use the geoprocessing tools within the software, consistently create maps as part of their job duties, and are custodians (editors) of three or more datasets. GIS service costs are allocated through the indirect method and based on the total number of Power Users in each user program.

Protecting County Information

The Information Services Department provides direction, support, and technical expertise to ensure that the County's information assets are properly protected. Service program costs are allocated through the indirect method and are based on the user program's total number of computers in inventory.

Insurance (Property / Liability)

Insurance service provides coverage from losses of property and liability claims. The value of assets insured and claim history is tracked by the Property/Liability Insurance program. Property value is used to calculate direct costs for each user program's percentage of total service provided.

** As part of internal financial controls in FY 2019 Insurance (Property / Liability) will be transferred from Other Charges and recognized under the Operating Expenditure object class.*

Administrative Fees

The General Fund pays for various administrative programs that provide support services for all countywide user programs. The costs of these support programs, which includes Office of Management & Budget, County Manager, Board of County Commissioners, County Attorney, County Finance, Human Resources, Training & Benefits, Administration (Resource Management), Community Information, Office of Organizational Excellence, and Purchasing & Contracts, are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using various combinations of full time employee counts, budget amounts, and employee workload. These ratios are applied to the support program's budget to determine the Administrative Fee charge. At the end of the fiscal year, each funding source is charged back their percentage of the actual expenditures for the support services.

Engineering Capitalization Costs

The Capital Projects Delivery Program contains the costs required to administer the Public Works Capital Program. This includes the County's engineers along with the supplies, certifications, and equipment that are directly utilized in managing capital projects. Each project is charged periodically for labor based on staff time allocated to the project, while supplies and other operating expenses are charged annually.

INTERNAL SERVICE CHARGES SUMMARY BY FUND

FUND	FLEET MAINTENANCE	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	ADMIN FEES	**TOTAL
GENERAL FUND	488,533	228,246	379,841	160,446	3,388,651	1,274,840	1,597,183	5,487,198	13,004,937	6,219,342	19,224,279
TRANSPORTATION TRUST FUND	1,259,925	419,375	1,816	8,211	69,576	8,720	138,017	910,653	2,816,291	1,591,086	4,407,377
BUILDING PROGRAM	25,420	59,773	1,493	2,407		17,514	4,182	372,826	483,615	321,702	805,317
TOURISM PARKS 1,2,3 CENT FUND								-	-	9,091	9,091
TOURISM SPORTS 4 & 6 CENT FUND			807	524		152		51,061	52,544	59,097	111,641
FIRE PROTECTION FUND	1,575,773	426,364	6,779	9,395	709,089	402	440,306	1,665,413	4,833,521	2,683,816	7,517,337
FIRE PROTECT FUND-CASSELBERRY	123,578	20,005			15,713			64,576	223,872	259,834	483,706
EMERGENCY 911 FUND		482	40	311		17		89,417	90,267		90,267
MSBU PROGRAM			2,824	679				19,325	22,829	35,001	57,830
WATER AND SEWER FUND	710,845	262,471	7,908	9,356	127,316	161,538	82,252	992,935	2,354,622	1,344,697	3,699,319
SOLID WASTE FUND	1,872,324	993,002	1,049	2,756	120,344	146,565	61,573	141,934	3,339,547	682,803	4,022,350
PROPERTY/CASUALTY INSURANCE FU	4,160	482	928			351		14,226	20,146	18,186	38,332
WORKERS COMPENSATION FUND				19				5,422	5,441	18,186	23,627
HEALTH INSURANCE FUND								8,101	8,101	20,456	28,557
CAPITALIZED ENGINEERING COSTS*									4,750,395		4,750,395
TOTAL	6,060,557	2,410,200	403,485	194,103	4,430,689	1,610,099	2,323,513	9,823,086	32,006,128	13,263,297	45,269,425

*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

** Grant labor, reimbursements, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts.

INTERNAL SERVICE CHARGES SUMMARY BY DEPARTMENT

DEPARTMENT	FLEET MAINTENANCE	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	ADMIN FEES	**TOTAL
ADMINISTRATION DEPT	87,816	50,132	40,389	26,185	82,931	8,925	53,673	1,348,245	1,698,295		1,698,295
CONSTITUTIONAL OFFICERS DEP	8,782	4,820	263,718	76,108	235,543	289,325	1,418,737	633,988	2,931,021		2,931,021
COURT SUPPORT DEPT			20,941	155	1,629,495	787,634	6,738	398,083	2,843,046		2,843,046
LEISURE SERVICES DEPT	213,993	66,281	23,120	34,337	1,281,315	41,783	19,518	1,251,004	2,931,349		2,931,349
FIRE DEPT	1,699,351	446,369	6,779	11,006	724,802	402	458,429	2,025,446	5,372,583		5,372,583
COMMUNITY SERVICES DEPT	25,420	16,871	8,433	9,103	81,612	141,263	13,012	345,008	640,723		640,723
PUBLIC WORKS DEPT	1,399,043	500,599	3,147	14,247	137,131	12,004	188,902	1,458,625	3,713,698	769,681	4,483,379
ES UTILITIES	710,845	262,471	7,908	9,356	127,316	161,538	82,252	992,935	2,354,622		2,354,622
ES SOLID WASTE DEPT	1,872,324	993,002	1,049	2,756	120,344	146,565	61,573	141,934	3,339,547		3,339,547
DEVELOPMENT SERVICES DEPT	25,883	60,255	22,837	4,270		18,859	20,679	515,776	668,559		668,559
INFORMATION SERVICES DEPT	4,160	4,579	202	1,048	3,711			481,785	495,485		495,485
RESOURCE MANAGEMENT DEPT	12,941	4,820	4,963	5,532	6,489	1,801		230,258	266,804	35,001	301,805
REVENUES-RESERVES-TRANSFERS									-	12,458,615	12,458,615
CAPITALIZED ENGINEERING COSTS*									4,750,395		4,750,395
TOTAL	6,060,557	2,410,200	403,485	194,103	4,430,689	1,610,099	2,323,513	9,823,086	32,006,128	13,263,297	45,269,425

*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

** Grant labor, reimbursements, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts.

INTERNAL SERVICE CHARGES COST DRIVERS BY FUND

A cost driver, also known as cost allocation base or activity driver, is any variable that drives or causes the cost of something. Seminole County utilizes cost drivers for calculating internal service program costs (activities), which trace back to either a direct object cost or pooled by activity cost. Cost drivers measure the cost of service delivery and tie back to an expected scope of work and/or associated service levels.

FUND NAME	Current Positions	*Fleet Maintenance Usage	*Fuel Usage	*Postage Usage	*Printing Usage	*Facilities Maintenance Usage	*Landscaping Charges	Property Management Charges	Radio Inventory	Device Lease Cost	Computer Inventory	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
00100 - GENERAL FUND	539.40	202,227	191,064	280,798	72,955	2,519,121	869,530	1,274,840	2,158	407,182	1,883	3,203	138	4	
00111 - TECHNOLOGY REPLACEMENT FUND										89,926	107				560,868
10101 - TRANSPORTATION TRUST FUND	177.00	521,705	351,211	1,347	3,735	48,586	20,990	8,720	168	72,207	341	133	37	3	
10400 - BUILDING PROGRAM	53.60	10,436	49,963	1,109	1,095			17,514	5	31,545	146	40	47		
11000 - TOURISM PARKS 1,2,3 CENT FUND	1.00														
11001 - TOURISM SPORTS 4 & 6 CENT FUND	7.00			609	239			152		5,679	21	20	4		
11200 - FIRE PROTECTION FUND	413.00	1,439,610	357,099	5,005	4,271	610,467	98,622	402	536	300,543	787	270	322		169,296
11207 - FIRE PROTECT FUND-CASSELBERRY	38.00	106,930	16,783				15,713			11,032	20	1	24		
11400 - COURT SUPP TECH FEE (ARTV)	4.00														
12500 - EMERGENCY 911 FUND	4.50	59	413	10	136			17		1,743	16	3	1	1	
13100 - ECONOMIC DEVELOPMENT	3.50														
16000 - MSBU PROGRAM	4.00			2,114	315					2,443	11	4			
32100 - NATURAL LANDS/TRAILS	0.50														
40100 - WATER AND SEWER FUND	147.50	294,375	219,598	5,821	4,249	127,316		161,538	100	72,205	402	118	104	1	
40201 - SOLID WASTE FUND	77.50	775,123	831,545	801	1,253	98,250	22,094	146,565	75	15,364	70	23	3		
50100 - PROPERTY/CASUALTY INSURANCE FU	2.50	1,709	399	675	7			351		1,631	8	3	1		
50200 - WORKERS COMPENSATION FUND	2.50				5					1,153	3	3			
50300 - HEALTH INSURANCE FUND	3.30									671	4				
Grand Total	1,478.80	3,352,174	2,018,075	298,289	88,262	3,403,740	1,026,949	1,610,099	3,042	1,013,323	3,819	3,821	681	9	730,164

* Based on historical use analysis.



SUMMARY OF NON-BASE BUDGETS

Non-base budgets are non-recurring, or one-time budgets provided to a Department with a specific scope of work. These budgets do not expire until completed. Non-Base Budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year. These budgets are summarized by the following Business Unit types.

Fleet

Includes any capital vehicles and equipment with a cost of \$5,000 or more.

Other Non-Base

Other equipment or technology with a cost of \$5,000 or greater.

Facilities

Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

CIP

A capital project that has a cost of \$50,000 or more, and maintains or enhances public infrastructure.

Technology Projects

Includes refresh of existing, and enhancement of the County's technological capabilities.

FUND TYPE	CIP	FLEET	OTHER NON BASE	TECHNOLOGY	FACILITIES	Grand Total
					PROJECTS	
GENERAL FUNDS	120,000	36,663	3,631,530	277,500	5,000	4,070,693
REPLACEMENT FUNDS	0	1,355,613	86,679	42,385	1,087,629	2,572,306
TRANSPORTATION FUNDS	0	2,583,132	0	0	0	2,583,132
SALES TAX FUNDS	60,916,731	0	6,829,145	100,000	0	67,845,876
FIRE DISTRICT FUNDS	0	7,211,997	3,097,500	172,500	321,500	10,803,497
TOURISM FUNDS	56,000	0	0	0	0	56,000
COURT RELATED FUNDS	0	0	0	75,000	0	75,000
GRANT FUNDS	0	23,330	0	10,000	0	33,330
SPECIAL REVENUE FUNDS	0	0	170,000	0	0	170,000
EMERGENCY 911 FUNDS	0	0	0	57,500	0	57,500
WATER & SEWER FUNDS	9,520,000	2,478,276	3,766,080	485,000	0	16,249,356
SOLID WASTE FUNDS	1,660,000	2,061,096	0	30,000	233,100	3,984,196
INTERNAL SERVICE FUNDS	0	22,712	0	0	0	22,712
Grand Total	72,272,731	15,772,819	17,580,934	1,249,885	1,647,229	108,523,598

PROJECTS INTRODUCTION

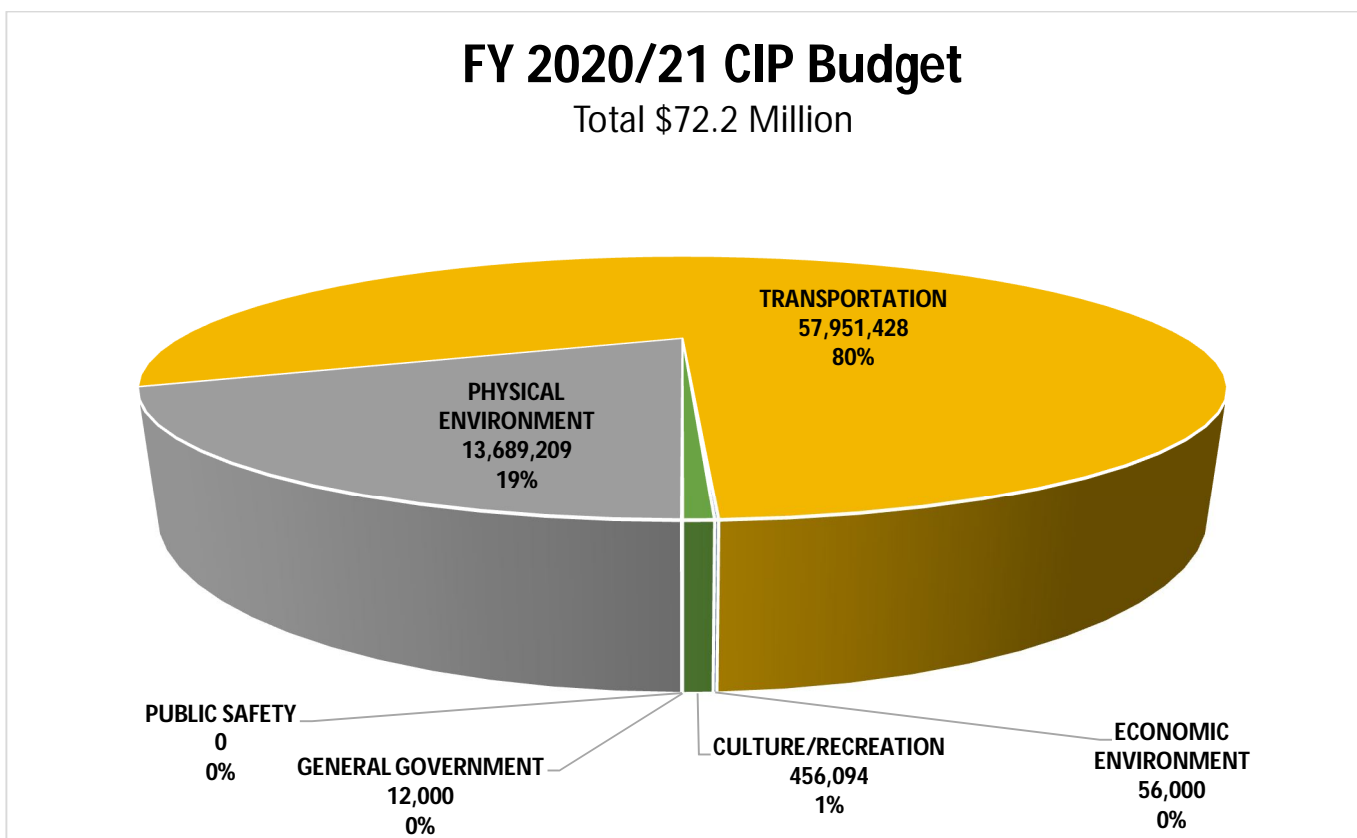
A capital project is a non-base cost center that can be either a reoccurring operating expense or a one-time project with an identifiable cost and scope of services. A capital project is an improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of greater than one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation, acquisition, or operation of a capital asset.

The project listings do not contain any previously established projects which will be funded in FY 2020/21 solely by a carryforward of available funds from FY 2019/20, nor any amendments made to project budgets after the budget was adopted.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY 2020/21 Adopted Budget contains \$72.2M in capital project funding (excluding Fleet, Equipment, Technology, and Facilities Maintenance). In addition to this funding, unexpended funds from uncompleted projects in FY 2019/20 will be carried forward in January 2021.

The breakdown of capital projects by Function is represented by the following graphic:



SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

The major projects contained within the FY 2020/21 Budget are the following:

Oxford Rd Improvements SR17-92 to SR 436 - \$7,346,163

Utility relocations required to accommodate public works project to improve Oxford Rd and to accommodate growth projected in the vicinity of the County's service area. This project includes design for relocation of potable water and wastewater infrastructure to avoid conflicts with planned improvements to Oxford Road such as pavement widening and drainage infrastructure. Larger pipes will be installed, where appropriate, to increase capacity in support of upcoming developments proposed in recent future land use amendments. The project area is along Oxford Road from SR 436 to Fern Park Boulevard, as well as an extension of Fern Park Boulevard.

The amount included in the FY 2020/21 budget represents the funding needed to make these improvements. Additional operating and maintenance costs are estimated at 3% or approximately \$220K a year.

Resurfacing Local Roadways - \$4,280,000

This Public Works project includes the resurfacing of local roadways throughout the County. Resurfacing activities include asphalt overlay, full depth reclamation, and various methods of asphalt surface refurbishment and reconstruction.

The amount included in the FY 2020/21 budget represents the funding need for construction.

Orange Blvd Safety Project - \$4,000,000

This Public Works project proposes to add bicycle, pedestrian, and landscape improvements with possible traffic calming. Resurfacing of the roadway will also be included in this project.

The amount included in the FY 2020/21 budget represents the funding need for construction

US 17-92 Five Points Roadway - \$3,000,000

This Public Works project consists of the design and permitting of a new connector roadway from Bush Boulevard to US Highway 17-92 (Approximately 700 feet) north of Tropic Park Drive which will align with the proposed Reagan Center access roadway on the east side of US 17-92. This new roadway will run through an existing wetland for approximately 400 feet and will likely require wetland mitigation.

The amount included in the FY 2020/21 budget represents the funding need for construction.

SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

Altamonte SunRail Bike and Pedestrian Improvements - \$3,750,000

This project will include bicycle and pedestrian improvements that will connect to the SunRail Station. This budget includes the County's portion to the construction of these improvements that will be done by City of Altamonte Springs.

The amount included in the FY 2020/21 budget represents the funding need for construction.

EE Williamson Rd Trail Connection - \$2,604,000

This Public Works project will design a trail and widen sidewalks along EE Williamson Rd between Seminole Wekiva Trail and Lake Emma Road.

The amount included in the FY 2020/21 budget represents the funding need for construction.

Narcissus Ave Roadway Improvements - \$2,561,764

This Public Works project will involve the design and construction of approximately 1300 linear feet of new urban/rural 2 lane undivided roadway along Narcissus Ave from Monroe Rd to 500ft west of N. White Cedar Road.

The amount included in the FY 2020/21 budget represents the funding need for construction.

S. Sanford Ave Intersection Improvements - \$2,000,000

This Public Works project will in

Annual Bridge Repairs - \$2,000,000

This annual project includes the correction of deficiencies in county maintained vehicular bridges that were identified and reported to the County by the State of Florida. This project also includes repairs and rehabilitations of all pedestrian overpasses and tunnels.

The amount included in the FY 2020/21 budget represents the funding need for construction.

Rolling Hills Multipurpose Trail - \$2,000,000

This project is part of the Rolling Hills Park master plan. It will create and 4-mile loop through the future Rolling Hills Community Park using some of the existing cart path, as well as construction of additional trails. Also included in this project is the connection the Rolling Hills Trail to the Seminole Wekiva Trail.

The amount included in the FY 2020/21 budget represents funding for the construction of the trail and connection. Additional operating and maintenance costs are estimated at 3% or approximately \$60K a year, but will be factored in to the operating budget of the Rolling Hills Community Park once complete.

SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

Greenwood Lake Water Reclamation project - \$1,965,000

This project includes improvements to the Greenwood Lakes Water Reclaimed Facility. The following improvements include the replacement of odor control process, ductile iron piping at the facility site, relocation of generator, and replacement of deteriorated equipment.

The amount included in the FY 2020/21 budget represents the funding need for construction.

Mullet Lake Park Rd Drainage Project - \$1,875,280

This project will include upgrading undersized storm sewers and ditches along Mullet Lake Park Rd. Repairs include pipe upsizing, canal regrade and pond installation.

Wekiva Springs Rd Intersection Improvements - \$1,815,000

This project includes a westbound through lane, from east of Sabal Palm Dr to West of Fox Valley Dr. A second Eastbound through lane will be added from S. Sweetwater Blvd to just east of Fox Valley Drive. Project came about per a safety study.

Tipping Floor Resurfacing - \$1,500,000

This project includes the renewal and rehabilitation of the tipping floor at the Central Transfer Station. The surface of this floor needs to be reconstructed to extend the life of the facility. More than \$300k tons of waste per year moves through the transfer station, the excessive wear and tear are beyond just repairs and need complete resurfacing.

Pump Station Upgrades - \$1,750,000

This Water & Sewer project (Wastewater Pump Station Upgrades family) consists of the design, permitting, and construction of annual pump station upgrades that include wet well rehabilitation, control panels, concrete pad repair, odor control, and generators as needed to achieve efficient maintenance costs, maintain mechanical integrity and extend the useful life of existing stations. Other repairs may be required and are determined by a condition assessment.

Operating and maintenance impacts are expected to be under \$100K.

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Future Operating Impacts

In general, the cost of maintaining a transportation project ranges from 2% (for pedestrian structures) to 3.7% (for roadways) of the total construction cost, per year. However, in the case of expansions of State Roads, the County is not responsible for the maintenance of the roadway. As such, there is no operating impact for additional lanes added to such a roadway. Other projects' operating impact may vary considerably.

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
GENERAL FUNDS	
COUNTY MANAGER	
01901019 5 POINTS MASTER PLAN	120,000
02001002 EMPLOYEE PROGRAMS	100,000
TELECOMMUNICATIONS	
02101012 SWISSPHONE PAGER ENCODERS	50,000
CLERK OF THE COURT	
00230000 CLERK COURT REPORTING SERVICES	30,000
SHERIFF'S OFFICE	
00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
01902010 SCSO COMM CTR EXPANSION	975,000
02102010 SCSO CAD MODERNIZATION	-
JUDICIAL	
01903004 CIRCUIT COURT FURNISHINGS	5,000
GREENWAYS & NATURAL LANDS	
02104012 GREENWOOD LAKES SCOREBOARDS	13,750
02104013 LAKE MILLS PARK PLAYGROUND	280,000
02104014 BIG TREE PARK BOARDWALK	30,000
02104039 FELLING CARGO TRAILER NEW2	36,663
02104041 LAKE JESUP WILDERNESS IMPROVEM	28,280
LIBRARY SERVICES	
00006912 LIBRARY BOOKS	791,000
00234820 LAKE MARY LIBRARY PARKING LOT	-
02104037 LIBRARY FACILITY MASTER PLAN	120,000
PARKS & RECREATION	
02104034 ADA SITE ASSESSMENT LEISURE	100,000
COUNTY ASSISTANCE PROGRAMS	
02106004 ATTAINABLE HOUSING	500,000

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
WATER QUALITY	
02007088 REPLACEMENT FIELD SONDES	13,500
NETWORK & COMM SERVICES	
00286001 FIRE SUPPRESS SYS PSB - 00112	27,500
WORKSTATION SUPPORT & MAINT	
02114001 CUSTOMER RELATIONSHIP (CRM) SYS	250,000
GENERAL FUNDS Total	4,070,693

REPLACEMENT FUNDS

ANIMAL SERVICES

02101006 FORD F350 REG CAB 4X4 04571	36,047
02101007 FORD F150 EXT CAB 4X4 02935	34,537
02101008 KAWASAKI MULE 4X4 05147	15,113

COMMUNITY INFORMATION

00006940 SGTV TECHNOLOGY REPLACEMENT	45,500
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EMERGENCY MANAGEMENT

02101002 FUEL TRAILER NEW1	35,649
02101003 GENERAC GENERATOR KW60 04934	50,348
02101004 FORD F150 CREW CAB 4X4 07408	35,936

TELECOMMUNICATIONS

02101010 FORD TRAN T250 CAR VAN 02898	34,503
02101011 FORD F150 EXT CAB 05197	29,316

EXTENSION SERVICE

02104038 FORD ESCAPE 4X2 02920	22,571
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GREENWAYS & NATURAL LANDS

02104003 FORD ESCAPE AWD 02858	26,291
02104004 KAWASAKI MULE 4X4 05306	13,391
02104005 KAWASAKI MULE 4X4 24702	13,391
02104007 FORD F250 REG 4X2 UTILIT 06422	36,082
02104008 TORO SPRAYER 780103	36,043
02104009 FORD F150 REG CAB 4X2 07185	27,181
02104010 ZERO TURN MOWER 06824	10,896
02104011 DUMP TRAILER 05287	5,406

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
PARKS & RECREATION	
02104017 TORO MOWER 05299	31,600
02104018 FORD F150 REG CAB 4X2 05241	27,181
02104019 TORO GROOMER 51323	22,603
02104020 TORO WORKMAN 05421	12,093
02104022 TORO REEL MOWER 04615	71,015
02104023 FORD F150 REG CAB 4X2 06413	27,181
02104024 TORO WORKMAN 49409	12,093
02104025 FORD F150 REG CAB 4X2 02144	27,181
02104027 ZERO TURN MOWER 02433	10,896
FACILITIES	
00007083 LEISURE PLANNED WORK 00100	433,700
00007084 GENERAL GOVT PLANNED WRK 00100	653,929
02101001 FORD TRAN T250 CR VAN 6070502	31,977
02107004 GENERAC GENERATOR KW500 GEN017	178,985
02107005 FORD TRAN T250 CARGO VAN 05207	31,977
02107006 FORD TRAN T250 CARGO VAN 06456	31,977
02107007 FORD TRAN T250 CARG VAN 780237	31,977
FLEET MANAGEMENT	
01907118 STATONRY GENERATOR-057 058 PSB	60,000
02007150 PRIORITY FLEET REPLACEMENTS	100,000
02107002 FORD F450 GENERATR TRUCK 17220	63,638
02107003 MASTERCRAFT FORKLFT 08 12934	92,170
02107056 GENERATOR LOAD BANK 780331	86,679
NETWORK & COMM SERVICES	
02114002 FORD TRAN CONCT CARG VAN 07458	28,368
02114003 CYBERSECURITY IMPROVEMENTS	75,000
WORKSTATION SUPPORT & MAINT	
00006651 TECHNOLOGY REPLACEMENT	(78,115)
00006839 NETWORK EQUIPMENT REFRESH	-
02014007 FIRE DEPT MOBILE REFRESH PLAN	535,507
REPLACEMENT FUNDS Total	3,107,813

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT

FY21
ADOPTED
BUDGET

TRANSPORTATION FUNDS

ROADS & STORMWATER

02107010 JD EXCAVATOR 75G 01119	383,001
02107011 FREIGHTLN CONCRETE TRUCK 06375	310,398
02107012 CAT GRADER 120 02004	283,381
02107013 INTL DUMP TRUCK 02843	133,778
02107015 FORD F750 CREW DUMP 04521	124,094
02107016 FORD F750 CREW DUMP 04522	124,094
02107020 UTILITY TRAILER 20279	32,903
02107022 UTILITY TRAILER 04853	17,309
02107023 UTILITY TRAILER 05349	17,309
02107024 FERRIS ZERO TURN MOWER 07428	9,807
02107026 JD WHEELED EXCAVATOR 190 04558	376,040
02107027 JD HYDRAULIC EXCAVT 250G 05223	299,283
02107029 CAT SKID STEER LOADR 289 07367	102,552
02107043 CHEETAH ZERO TURN MOWER 03029	10,896
02107044 CAT FORKLIFT DP40 01807	61,389
02107045 THOMPSON 6" MOBIL PUMP 23529	58,993

TRAFFIC OPERATIONS

02107049 CAT FORKLIFT DP40 02505	61,389
02107051 FORD F450 SIGN TRK 06070175	91,515
02107052 FORD F150 EXT CAB 4X4 06070325	35,173
02107053 FORD F150 EXT CAB 4X4 780142	34,776
02107054 VARIABLE MESSAGE SIGN	15,052

TRANSPORTATION FUNDS Total	2,583,132
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COUNTYWIDE PROJECTS BY FUND

**FY21
ADOPTED
BUDGET**

FUND TYPE - PROJECT

SALES TAX FUNDS

GREENWAYS & NATURAL LANDS

02104043 AMENITIES FOR TRAIL HEADS	75,000
02104044 SIGNS FOR TRAILS	70,000
02104045 CENTRL TRAIL/WHEELHOUSE PARK	200,000
02104046 CROSS SEMINOLE TRAIL SPUR-ADA	111,094

CAPITAL PROJECTS DELIVERY

00015002 NEW OXFORD RD WIDENING	7,346,163
00205750 US17-92 PED OP STAIRWELLS	630,000
00265503 US17-92/5 POINTS ROADWAY	3,000,000
00285003 USGS MONITORING PROGRAM TMDL	84,000
01785134 LK MARY BLVD INT 4 LOCATIONS	500,000
01785139 SR 436 Multimodal Imp-Altamont	200,000
01785146 SLAVIA RD CAPACITY IMP	2,000,000
01785149 ALTAMONTE SUNRAIL BIKE/PED IMP	3,750,000
01785169 NEW CABINETS/UPGRADES	700,000
01785197 S Country Club Rd	520,000
01785216 RESURFACING-LOCAL ROADS	4,280,000
01785222 PAVEMENT MGMT TESTING & INSP	225,000
01785224 ASSET MGMT INSP & INV	225,000
01785255 CARRIGAN AVE	627,000
01785272 RIVERVIEW AVE	740,366
01785286 LK HOWELL/HOWELL CRK BRIDGE	540,000
01785300 RED BUG LAKE RD TURN EXTENSION	420,000
01785303 ORANGE BLVD (CR431) SAFETY	4,000,000
01785313 LED ST SIGN UPGRADE	150,000
01785316 EE WILLIAMSON RD TRAIL CONNECT	2,604,348
01785317 TRAILS WITHIN POWER CORRIDORS	385,000
01785336 JESUP BASIN TMDL RSF - LOTW	225,000
01785376 WEKIVA BASIN TMDL	200,000
01785440 LAKE BRANTLEY NUTRIENT STUDY	150,000
01785441 LAKE SEMINARY NUTRIENT STUDY	100,000
01785443 TANGLEWOOD DRAINAGE - WELL	550,000
01785444 ADA REPLACEMENT PAVMT MGMT	200,000
01785447 ANNUAL BRIDGE REPAIR-MINOR	2,000,000
01785470 SR 436 @ BALMY BEACH	400,000
01785479 SIDEWALK REPLACEMENT-STRMWTR	750,000
01785489 ENGINEERING CAPITALIZATION	4,750,395
01785562 BRIDGE INSPECTIONS	70,000
01907041 E LAKE MARY BLVD FIBER UPGRADE	250,000
01907047 CONNECTED VEHICLE/ICM EQUIP	150,000

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
01907048 VIDEO WALL UPGRADE	100,000
01907056 SR 436 @ PEARL CAUSEWAY	400,000
01907062 CITRUS ST & HIGHLAND ST SIDEWA	1,273,049
01907063 ROLLINGS HILLS SIDEWALK PH 2	881,000
01907066 SPRING VALLEY FARMS OUTFALLS	616,062
01907068 MULLET LK PK RD DRAINAGE HMGP	1,875,280
01907077 MIDWAY DRAINAGE IMPROVEMENTS	1,500,000
01907086 FIBER OPTIC PULL BOX	100,000
02007016 ENGLISH ESTATES SIDEWALKS PH 2	480,000
02007017 ENGLISH ESTATES S/W PHASE 3	35,000
02007020 ROLLING HILLS MULTIPURPOSE TRL	2,000,000
02007027 WEKIVA SPRINGS RD - INT IMPS	1,815,000
02007096 GRACE LK OUTFALL	254,908
02007098 JESUP BASIN-BAFFLE BOX-LOTW	225,000
02007101 MILLER RD CULVT DRAINAGE HMGP	340,523
02007102 NEBRASKA AVE BRIDGE DRAIN HMGP	260,039
02007104 NOLAN RD CHANNEL DRAINAGE HMGP	375,064
02007105 OLIVER RD DRAINAGE HMGP	385,000
02007106 OREGON/MICHIGAN ST DRAINAGE	200,000
02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	468,675
02107059 RED CLEVELAND BLVD RESURFACING	540,000
02107060 W AIRPORT BLVD 20-21 RESURF	1,220,000
02107061 DEAN RD RESURFACING	500,000
02107062 HARMONY HOMES SUBDIV SIDEWALKS	437,000
02107063 FOREST LAKE DR SIDEWALK	235,000
02107065 SPARTAN DR SIDEWALK	80,500
02107066 LMB AT SUN DR & LKMY CNTR	469,750
02107067 SR46-FIBER -SANFORD-MELLONVILL	200,000
02107069 HOWELL CREEK BIO-MONITORING	60,396
02107073 SPRING VALLEY FARMS DRAINS	385,000
02107075 HOWARD BLVD SIDEWALK	383,500
02107077 NARCISSUS AVE ROADWAY IMPROV	2,561,764
02107078 S. SANFORD AVE INTERMODAL	2,000,000
02107079 CR 419 AT SNOWHILL INTERSCETIO	590,000
02107081 CR427@ E LAKE MARY RD SIGNAL	400,000
02107082 SR 434 @ SAND LAKE RD SIGNAL	400,000
02107083 LAKE EMMA RD RESURFACING	620,000
SALES TAX FUNDS Total	67,845,876

COUNTYWIDE PROJECTS BY FUND

FY21
ADOPTED
BUDGET

FUND TYPE - PROJECT

FIRE DISTRICT FUNDS

EMS/FIRE/RESCUE

00006671 SPECIAL OPS TRAINING EQUIPMENT	60,000
00006890 THERMAL IMAGERS	45,000
00006947 STRETCHERS	92,500
00006948 LIFEPAK 15 EKG MONITOR/DEFIB	175,000
00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
00007093 SAVE EQUIPMENT	15,000
00007115 FIRE FACILITIES SUSTAINMENT	300,000
00007179 REP EQUIP FOR FS21 AND FS25	20,000
00008094 FITNESS EQUIPMENT REPLACEMENT	5,000
01907136 FIRE VENTILATION FANS	10,000
02005019 EXTRICATION TOOL REPLACEMENT	50,000
02105002 PIERCE SHOT ENGINE 06070580	780,000
02105003 PIERCE ENGINE 04557	680,000
02105006 PIERCE TANKER 06070099	430,000
02105007 PIERCE TANKER 13 NEW6	430,000
02105008 FORD F550 RESCUE 03959	310,000
02105009 FORD F550 RESCUE 04865	310,000
02105010 FORD F550 RESCUE 05352	310,000
02105012 FORD F350 CREW CAB 4X4 50481	105,000
02105013 GENERATOR GEN023	48,059
02105014 GENERATOR GEN024	52,910
02105015 GENERATOR GEN025	52,910
02105016 GENERATOR GEN026	48,059
02105017 GENERATOR GEN075	49,500
02105018 GENERATOR GEN084	49,500
02105019 FORD F150 EXT CAB 4X4 780270	42,000
02105020 FORD F150 EXT CAB 4X4 07362	42,000
02105021 FORD F150 EXT CB 4X4 06070129	42,000
02105022 FORD F150 EXT CB 4X2 06070131	39,000
02105023 FORD F150 EXT CB 4X2 06070119	39,000
02105024 FORD F150 EXT CAB 4X2 780330	39,000
02105025 FORD F150 EXT CAB 4X2 780546	39,000
02105026 FORD F150 EXT CAB 4X2 780549	39,000
02105027 FORD F150 EXT CAB 4X2 780552	39,000
02105028 FORD F150 EXT CAB 4X2 02951	39,000
02105029 FORD F150 EXT CAB 4X2 05284	39,000
02105030 FORD F150 EXT CAB 4X2 06529	39,000
02105036 CARGO TRAILER 00894	30,000

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
02105037 CARGO TRAILER 00895	30,000
02105038 CARGO TRAILER 04363	30,000
02105040 EMS EQUIPMENT ALLOCATION	50,000
02105041 EMS IPAD REFRESH PLAN	50,000
02105042 RADIO WIFI UPGRD SOLUTION	65,000
02105043 PS TRAX MODULES	50,000
02105044 ARCGIS 3D MAPPING SOFTWARE	7,500
02105045 SCBA REPLACEMENT	2,500,000
02105048 RESCUE AIRBOAT 100651	90,000
02105049 GENERATOR GEN034	48,059
02105050 FORD F150 EXT CAB 4X4 100644	42,000
02105051 FORD F150 EXT CAB 4X2 100645	39,000
02105052 CARGO TRAILER 100667	10,000
02105053 RESCUE F.S. 39 - NEW	340,000
02105054 ENGINE F.S. 39 - NEW	740,000
02105055 TOWER F.S. 39 - NEW	1,680,000
FACILITIES	
00007087 FIRE DEPT PLANNED WORK 11200	21,500

FIRE DISTRICT FUNDS Total	10,803,497
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TOURISM FUNDS

TOURIST DEVELOPMENT

00234720 SPORTS COMPLEX	56,000
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TOURISM FUNDS Total	56,000
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COURT RELATED FUNDS

ARTICLE V COURT TECHNOLOGY

01903001 CRIMINAL COURT A/V UPDATE	75,000
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COURT RELATED FUNDS Total	75,000
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COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT

FY21
ADOPTED
BUDGET

GRANT FUNDS

GRANT ASSISTANCE PROGRAMS

02106001 FORD ESCAPE	23,330
02106003 NEXTGEN CASE MGMT SOFTWARE	10,000

GRANT FUNDS Total	33,330
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SPECIAL REVENUE FUNDS

LIBRARY SERVICES

00006913 LIBRARY BOOKS	170,000
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SPECIAL REVENUE FUNDS Total	170,000
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EMERGENCY 911 FUNDS

E-911

00286002 FIRE SUPPRESS SYS PSB - 12500	27,500
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EMERGENCY COMMUNICATIONS

02105001 PROQA LICENSES - CAD	30,000
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EMERGENCY 911 FUNDS Total	57,500
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COUNTYWIDE PROJECTS BY FUND

FY21
ADOPTED
BUDGET

FUND TYPE - PROJECT

WATER & SEWER FUNDS

UTILITIES ENGINEERING

00021716 OVERSIZING & EXTENSION-SANITAR	50,000
00021717 OVERSIZING & EXTENSIONS-POTABL	50,000
00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000
00040302 CAPITALIZED LABOR PROJECT	700,000
00056606 LAKE MONROE WATER TREATMENT DE	300,000
00064576 SOUTHWEST SERVICE AREA PIPELIN	250,000
00064577 SOUTHEAST SERVICE AREA DISTRIB	250,000
00064581 NORTHEAST DISTRIBUTION PIPE RE	250,000
00064590 WATER DISTRIBUT SYSTEM REHAB	500,000
00065236 MINOR ROADS UTILITY UPGRADES-P	150,000
00065237 MINOR ROADS UTILITY UPGRADES-S	150,000
00065285 COUNTRY CLUB HEIGHT GRAV MAIN	800,000
00082924 PUMP STATION UPGRADES	1,750,000
00083116 FORCE MAIN & AIR RELEASE VALVE	250,000
00083117 GRAVITY SEWER & MANHOLE CONDIT	250,000
00195209 YLK WRF REHAB/REPLACEMENT	1,000,000
00201103 CONSUMPTIVE USE PERMIT CONSOLI	250,000
00201522 POTABLE WELL IMPROVEMENTS	75,000
00203311 LAKE HARRIET WATER TREATMENT P	150,000
00203313 LAKE BRANTLEY WATER TREATMENT	150,000
00216426 IRON BRIDGE AGREEMENT	2,721,280
00216704 HEATHROW WATER TREATMENT PLANT	880,000
00227413 GREENWOOD LAKES RAPID INFILTRA	100,000
00227416 GREENWOOD LAKES WATER RECLAME	1,965,000
00227458 GWL CAPACITY EXPANSION	200,000
00283004 SSNOCWTA INFILTRATION & INFLO	500,000
00283006 SCADA AND SECURITY SYSTEMS IMP	325,000
02108001 FORD F150 EXT CAB 4X4 NEW1	32,253
02108002 PROJECT MANAGEMENT SOFTWARE	10,000
02108055 HIGHLAND PINES UTILITIES UPGRA	-

WASTEWATER OPERATIONS

02008001 JDE ENHANCEMENTS 40100	75,000
02108047 AMS TREX DEVICE COMM BCC	8,500
02108048 AMS TREX DEVICE COMM BCC	8,500
02108049 AWRS HACH SAMPLER	8,000
02108050 CONFINED SPACE SAFETY EQUIPMEN	22,000

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
WATER OPERATIONS	
02108003 GENERATOR KW1000 GEN090	416,900
02108005 CAT FORKLIFT TL642D 04542	128,978
02108006 INTL MV UTILITY TRUCK 07560	98,765
02108007 MOBILE GENERATOR KW150 58062	96,548
02108009 FORD F450 4X4 UTILITY TRUCK NEW2	72,652
02108010 FORD F450 UTILITY TRUCK 6070297	72,652
02108011 FORD F550 UTILITY TRUCK 781129	73,754
02108013 FORD F550 DUMP TRUCK 780149	63,951
02108014 UTILITY TRAILER 05815	33,432
02108015 FORD TRAN CONCT CARGO VAN NEW1	30,585
02108016 FORD F150 EXT CAB 4X2 07726	29,879
02108020 DUMP TRAILER 05355	36,015
02108021 KAWASAKI MULE 05224	13,900
02108022 GENERAC LIGHT TOWER 20835	10,605
02108023 UTILITY TRAILER 21430	8,611
02108024 JD ZTRACK MOWER 05280	8,700
02108025 JD ZTRACK MOWER 05281	8,700
02108026 JD ZTRACK MOWER 05282	8,700
02108027 GENERATOR KW750 GEN094	414,425
02108029 CAT BACKHOE LOADER 440 06740	135,704
02108030 FORD F550 4X4 CRANE TRK 780376	135,865
02108031 GENERAC GENERATOR KW60 05810	96,548
02108032 GENERAC GENERATOR KW60 05812	96,548
02108033 FORD F550 4X2 CRANE TRUCK 20899	97,125
02108034 FORD F450 UTILITY TRUCK 780377	69,809
02108037 GENERATOR KW50 GEN089	50,050
02108038 DUMP TRAILER 06070302	36,015
02108039 KUBOTA TRACTOR 4X4 07090	35,231
02108040 FORD TRAN T150 CARGO VAN 780234	29,027
02108041 FORD ESCAPE 4X2 05724	23,033
02108042 KAWASAKI MULE 48952	13,316
02108051 GPR EQUIPMENT	18,000
02108052 GPR EQUIPMENT	18,000
02108053 TALON VALVE/HYDRANT TOOLS	11,800
WATER & SEWER FUNDS Total	16,749,356

COUNTYWIDE PROJECTS BY FUND

FY21
ADOPTED
BUDGET

FUND TYPE - PROJECT

SOLID WASTE FUNDS

FACILITIES

00007088 SOLID WASTE PLANNED WORK 40201	233,100
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LANDFILL OPERATIONS PROGRAM

02109001 SHUTTLE 6X6 51993	244,210
02109002 COVER SPRAY APPLICATOR NEW2	406,147
02109003 TANKER TRAILER 780274	70,910
02109004 MILITARY SURPLUS TRACTOR 51893	65,000
02109005 DUMP TRAILER 48585	52,323
02109006 DUMP TRAILER 48587	52,323
02109007 MC REFUSE TRAIL 48220	86,172
02109008 MC REFUSE TRAIL 48221	86,172
02109009 CAT MINI EXVTR 303E CRAN 04490	50,198
02109010 LO BOY TRAILER NEW1	66,630
02109011 ALTOZ MOWER 06941	19,424
02109018 BOBCAT GRADER ATTACHMENT NEW	11,448
02109024 NETWORK ENHANCEMENTS-LANDFILL	30,000
02109026 LANDFILL FUEL ISLAND CANOPY	7,500

SW-COMPLIANCE & PROGRAM MAN

00201902 TIPPING FLOOR RESURFACING	1,500,000
00244517 TRANSFER STATION REFURBISHMENT	100,000
00244522 LANDFILL PUMP STATION REPLACEM	60,000
02109019 FORD F150 EXT CAB 4X4 06580	29,316
02109020 FORD F150 EXT CAB 4X4 02681	29,316
02109021 FORD F150 EXT CAB 4X4 04524	29,316
02109022 FORD TRAN CONCT PASS VAN 07446	26,130
02109023 JD GATOR 07646	14,312

TRANSFER STATION

02109012 ROAD TRACTOR 49408	129,276
02109013 ROAD TRACTOR 50344	129,276
02109014 ROAD TRACTOR 51511	129,276
02109015 ROAD TRACTOR 51512	129,276
02109016 GENERATOR KW400 GEN088	186,120
02109017 RECYCLE TRAILER 01814	11,025

SOLID WASTE FUNDS Total	3,984,196
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COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROJECT	FY21 ADOPTED BUDGET
INTERNAL SERVICE FUNDS	
EMPLOYEE BENEFITS	
00006600 WELLNESS CENTER EQUIPMENT	5,000
RISK MANAGEMENT	
02118002 FORD ESCAPE S 4X2WD 05232	22,712
INTERNAL SERVICE FUNDS Total	27,712
TOTAL	109,564,105



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FIVE YEAR CIP BY ELEMENT SUMMARY

ELEMENT	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET
DRAINAGE	2,509,209					2,509,209
POTABLE WATER	10,020,000	10,975,000	8,880,000	8,309,871	2,966,812	41,151,683
SOLID WASTE	1,660,000	2,560,000	1,945,000	1,956,100	2,173,337	10,294,437
PUBLIC SAFETY	-	3,600,000	3,602,000	3,604,040	3,606,121	14,412,161
TRANSPORTATION	57,951,428	43,066,205	23,877,500	35,842,500	9,901,250	170,638,883
RECREATION & OPEN SPACE	456,094					456,094
GENERAL GOVERNMENT	-	1,100,000	1,100,000	1,100,000	1,100,000	4,400,000
Grand Total	72,596,731	61,301,205	39,404,500	50,812,511	19,747,520	243,862,467

FIVE YEAR CIP BY ELEMENT SUMMARY

ELEMENT	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
DRAINAGE							
02007101 MILLER RD CULVT DRAINAGE HMGP	340,523					340,523	10,216
02007104 NOLAN RD CHANNEL DRAINAGE HMGP	375,064					375,064	11,252
02007105 OLIVER RD DRAINAGE HMGP	385,000					385,000	11,550
02007106 OREGON/MICHIGAN ST DRAINAGE	200,000					200,000	6,000
02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	468,675					468,675	14,060
DRAINAGE Total	2,509,209					2,509,209	75,276
POTABLE WATER							
FLEET REP WATER & SEWER	-	1,500,000	1,530,000	1,560,600	1,591,812	6,182,412	185,472
00056606 LAKE MONROE WATER TREATMENT DE	300,000	-	-	-		300,000	9,000
00243506 LYNWOOD WTF REHAB/REPLACE	-	200,000	-	-		200,000	6,000
00216732 MARKHAM WTP REHAB AND REP	-	575,000	-	-		575,000	17,250
00065236 MINOR ROADS UTILITY UPGRADES-P	150,000	150,000	150,000	150,000		600,000	18,000
00065237 MINOR ROADS UTILITY UPGRADES-S	150,000	150,000	150,000	150,000		600,000	18,000
00064581 NORTHEAST DISTRIBUTION PIPE RE	250,000	-	1,000,000	800,000	800,000	2,850,000	85,500
00064575 NORTHEAST-NORTHWEST POTABLE WA	-	-	-	250,000		250,000	7,500
00283005 NW-RW-2 SYSTEM WIDE OPER EFFIC	-	250,000	-	-		250,000	7,500
00021716 OVERSIZING & EXTENSION-SANITAR	50,000	50,000	50,000	50,000		200,000	6,000
00021717 OVERSIZING & EXTENSIONS-POTABL	50,000	50,000	50,000	50,000		200,000	6,000
00201522 POTABLE WELL IMPROVEMENTS	75,000	75,000	75,000	75,000		300,000	9,000
00082924 PUMP STATION UPGRADES	1,750,000	1,750,000	1,750,000	1,750,000		7,000,000	210,000
00223103 RESIDENTIAL RECLAIMED WATER MA	-				250,000	250,000	7,500
00064577 SOUTHEAST SERVICE AREA DISTRIB	250,000	1,000,000	800,000	800,000		2,850,000	85,500
00064576 SOUTHWEST SERVICE AREA PIPELIN	250,000	1,000,000	800,000	800,000		2,850,000	85,500
00283004 SSNOCWTA INFILTRATION & INFLO	500,000	-	-	-		500,000	15,000
00064590 WATER DISTRIBUT SYSTEM REHAB	500,000	500,000	500,000	500,000		2,000,000	60,000
00181605 YANKEE LAKE SWTF REHAB/REPLACE	-	-	1,000,000	-		1,000,000	30,000
00195209 YLK WRF REHAB/REPLACEMENT	1,000,000	-	-	-		1,000,000	30,000
65288 BEYOND ULTIMATE I4 RELOCATIONS	-	-	100,000	-	-	100,000	3,000
00064527 BEAR LAKE WATER MAIN LOOP	-	-	-	249,271		249,271	7,478
00065285 COUNTRY CLUB HEIGHT GRAV MAIN	800,000	-	-	-		800,000	24,000
00178313 COUNTRY CLUB WATER TREATMENT P	-	400,000	-	-		400,000	12,000
00083116 FORCE MAIN & AIR RELEASE VALVE	250,000	-	350,000	350,000		950,000	28,500
00065289 GAC BACKWASH RELOCATIONS	-	-	-	200,000		200,000	6,000
00083117 GRAVITY SEWER & MANHOLE CONDIT	250,000	-	250,000	250,000		750,000	22,500
00227413 GREENWOOD LAKES RAPID INFILTRA	100,000	-	-	-		100,000	3,000
00227416 GREENWOOD LAKES WATER RECLAI	1,965,000	-	-	-		1,965,000	58,950
00227458 GWL CAPACITY EXPANSION	200,000	3,000,000	-	-		3,200,000	96,000
00216704 HEATHROW WATER TREATMENT PLANT	880,000	-	-	-		880,000	26,400
00203313 LAKE BRANTLEY WATER TREATMENT	150,000	-	-	-		150,000	4,500
00203311 LAKE HARRIET WATER TREATMENT P	150,000	-	-	-		150,000	4,500
283006 SCADA AND SECURITY SYSTEMS IMP	-	325,000	325,000	325,000	325,000	1,300,000	39,000
POTABLE WATER Total	10,020,000	10,975,000	8,880,000	8,309,871	2,966,812	41,151,683	1,234,550
SOLID WASTE							
FLEET REP SOLID WASTE	-	1,500,000	1,530,000	1,560,600	1,591,812	6,182,412	185,472
00244604 LANDFILL GAS SYSTEM EXPANSION	-	200,000	210,000	220,500	231,525	862,025	25,861
00244522 LANDFILL PUMP STATION REPLACEM	60,000	60,000	30,000	-	-	150,000	4,500
00244511 LANDFILL SCALEHOUSE	-	-	-	-	75,000	75,000	2,250
00281203 LANDFILL STAGING AREA REPAVING	-	500,000	-	-	-	500,000	15,000
00201902 TIPPING FLOOR RESURFACING	1,500,000	-	175,000	175,000	175,000	2,025,000	60,750
00244517 TRANSFER STATION REFURBISHMENT	100,000	-	-	-	-	100,000	3,000
00215802 UPGRADED PREFABRICATED HAZARDO	-	-	-	-	100,000	100,000	3,000
00281204 GENERAL LANDFILL REFURBISHMENT	-	300,000	-	-	-	300,000	9,000
SOLID WASTE Total	1,660,000	2,560,000	1,945,000	1,956,100	2,173,337	10,294,437	308,833
PUBLIC SAFETY							
FLEET REP BUILDING	-	100,000	102,000	104,040	106,121	412,161	12,365
FLEET REP FIRE	-	3,500,000	3,500,000	3,500,000	3,500,000	14,000,000	420,000
PUBLIC SAFETY Total	-	3,600,000	3,602,000	3,604,040	3,606,121	14,412,161	432,365
TRANSPORTATION							
FLEET REP TRANSPORTATION	-	2,400,000	2,400,000	2,400,000	2,400,000	9,600,000	288,000
02107059 RED CLEVELAND BLVD RESURFACING	540,000					540,000	16,200
02107060 W AIRPORT BLVD 20-21 RESURF	1,220,000					1,220,000	36,600
02107061 DEAN RD RESURFACING	500,000					500,000	15,000
02107062 HARMONY HOMES SUBDIV SIDEWALKS	437,000					437,000	13,110
02107063 FOREST LAKE DR SIDEWALK	235,000					235,000	7,050

FIVE YEAR CIP BY ELEMENT SUMMARY

ELEMENT	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
02107065 SPARTAN DR SIDEWALK	80,500					80,500	2,415
02107069 HOWELL CREEK BIO-MONITORING	60,396					60,396	1,812
02107073 SPRING VALLEY FARMS DRAINS	385,000					385,000	11,550
02107075 HOWARD BLVD SIDEWALK	383,500					383,500	11,505
02107077 NARCISSUS AVE ROADWAY IMPROV	2,561,764					2,561,764	76,853
02107078 S. SANFORD AVE INTERMODAL	2,000,000					2,000,000	60,000
02107079 CR 419 AT SNOWHILL INTERSCETIO	590,000					590,000	17,700
02107081 CR427@ E LAKE MARY RD SIGNAL	400,000					400,000	12,000
02107083 LAKE EMMA RD RESURFACING	620,000					620,000	18,600
01785441 LAKE SEMINARY NUTRIENT STUDY	100,000					100,000	3,000
01785313 LED ST SIGN UPGRADE	150,000	150,000	150,000	150,000	40,000	640,000	19,200
01785286 LK HOWELL/HOWELL CRK BRIDGE	540,000					540,000	16,200
01785134 LK MARY BLVD INT 4 LOCATIONS	500,000					500,000	15,000
01785268 LONGWOOD HILLS RD SIDEWALKS	-	537,000				537,000	16,110
01907077 MIDWAY DRAINAGE IMPROVEMENTS	1,500,000	500,000	500,000			2,500,000	75,000
01785572 MINOR ROADWAY PROJECTS	-	1,000,000	1,000,000	1,000,000	300,000	3,300,000	99,000
01907068 MULLET LK PK RD DRAINAGE HMGP	1,875,280					1,875,280	56,258
00015002 NEW OXFORD RD WIDENING	7,346,163					7,346,163	220,385
01785303 ORANGE BLVD (CR431) SAFETY	4,000,000	10,000,000				14,000,000	420,000
01785176 PARENT-ARTERIAL RESURFACING	-	3,400,000		3,400,000		6,800,000	204,000
01785240 PIPE LINING & RELATED INSP	-	700,000	700,000	700,000	175,000	2,275,000	68,250
02007013 PWR CORR TRL SR434-SHEPARD RD	-	630,416				630,416	18,912
01785300 RED BUG LAKE RD TURN EXTENSION	420,000					420,000	12,600
01785216 RESURFACING-LOCAL ROADS	4,280,000	4,280,000	6,570,000	19,925,000	4,680,000	39,735,000	1,192,050
01785142 RINEHART RD INTER IMP	-	662,500	662,500			1,325,000	39,750
01785272 RIVERVIEW AVE	740,366					740,366	22,211
02007020 ROLLING HILLS MULTIPURPOSE TRL	2,000,000					2,000,000	60,000
01907063 ROLLINGS HILLS SIDEWALK PH 2	881,000					881,000	26,430
01785197 S Country Club Rd	520,000					520,000	15,600
01785479 SIDEWALK REPLACEMENT-STRMWTR	750,000	1,000,000	1,000,000	1,000,000	300,000	4,050,000	121,500
01785146 SLAVIA RD CAPACITY IMP	2,000,000	4,500,000	2,500,000			9,000,000	270,000
01907066 SPRING VALLEY FARMS OUTFALLS	616,062					616,062	18,482
02107082 SR 434 @ SAND LAKE RD SIGNAL	400,000					400,000	12,000
01785470 SR 436 @ BALMY BEACH	400,000					400,000	12,000
01907056 SR 436 @ PEARL CAUSEWAY	400,000					400,000	12,000
01785139 SR 436 Multimodal Imp-Altamont	200,000	2,500,000	1,500,000			4,200,000	126,000
01785408 SR426/CR419 WIDEN-PHASE 3	-			1,000,000		1,000,000	30,000
01785145 SR434 WIDENING	-	3,000,000				3,000,000	90,000
01785140 SR436 MULTIMODAL IMP - CASS	-			1,772,500		1,772,500	53,175
01785161 State Road 434 @ Cons Svcs	-			500,000		500,000	15,000
01785443 TANGLEWOOD DRAINAGE - WELL	550,000					550,000	16,500
01785317 TRAILS WITHIN POWER CORRIDORS	385,000	1,300,000				1,685,000	50,550
00205750 US17-92 PED OP STAIRWELLS	630,000					630,000	18,900
00265503 US17-92/5 POINTS ROADWAY	3,000,000					3,000,000	90,000
01785376 WEKIVA BASIN TMDL	200,000					200,000	6,000
02007027 WEKIVA SPRINGS RD - INT IMPS	1,815,000					1,815,000	54,450
1785151 01785151 W 25th St (HE Thomas/46A) at US 1	-		150,000	900,000		1,050,000	31,500
1907043 01907043 S SR 434 FIBER UPGRADE- West tow	-	200,000	50,000			250,000	7,500
1907064 01907064 Rolling Hills Area Phase 3		850,400				850,400	25,512
1907039 E MITCHELL HAMMOCK/ FIBER OPTIC UPGRAC	-	200,000	150,000			350,000	10,500
01785444 ADA REPLACEMENT PAVMT MGMT	200,000	400,000	400,000	400,000	100,000	1,500,000	45,000
01785149 ALTAMONTE SUNRAIL BIKE/PED IMP	3,750,000					3,750,000	112,500
01785447 ANNUAL BRIDGE REPAIR-MINOR	2,000,000	500,000	500,000	500,000		3,500,000	105,000
01785224 ASSET MGMT INSP & INV	225,000	225,000	225,000	225,000	56,250	956,250	28,688
01785167 ATMS / ITMS Program (PARENT)	-		3,400,000		850,000	4,250,000	127,500
01785562 BRIDGE INSPECTIONS	70,000	70,000	70,000	70,000		280,000	8,400
01785255 CARRIGAN AVE	627,000					627,000	18,810
01907062 CITRUS ST & HIGHLAND ST SIDEWA	1,273,049					1,273,049	38,191
02007028 CR46A/OLD LK MARY INT IMP	-	767,500				767,500	23,025
02007094 DIRT ROAD PAVING PROGRAM	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	120,000
01785318 E SEMINOLE UNPAVED TRAILS	-	900,000				900,000	27,000
01785316 EE WILLIAMSON RD TRAIL CONNECT	2,604,348					2,604,348	78,130
02007017 ENGLISH ESTATES S/W PHASE 3	35,000	345,000				380,000	11,400
02007016 ENGLISH ESTATES SIDEWALKS PH 2	480,000					480,000	14,400
01907086 FIBER OPTIC PULL BOX	100,000	200,000	200,000	100,000		600,000	18,000
01785336 JESUP BASIN TMDL RSF - LOTW	225,000					225,000	6,750
01785440 LAKE BRANTLEY NUTRIENT STUDY	150,000					150,000	4,500
1785466 FUTURE SIGNAL - PARENT PROJECT FOR FUTUI	-		400,000	400,000		800,000	24,000
2007012 RESERVOIR LK OUTFALL CANAL AT BUNGALOV	-	60,000	350,000			410,000	12,300

FIVE YEAR CIP BY ELEMENT SUMMARY

ELEMENT	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
1907034 SR 426 (Aloma ave) SIGNAL ADAPTIVE / (9 SIGI	-	400,000				400,000	12,000
1907037 SR 436 SIGNAL ADAPTIVE PROJECT (10 SIGNALS) - Line Dr to San Sabastian Dr.				400,000		400,000	12,000
2007030 SR 46A @ ORANGE BLVD INTER IMPV	-	188,389				188,389	5,652
1907040 W SR 46/ FIBER OPTIC UPGRADE/INCR CAPACI	-	200,000				200,000	6,000
TRANSPORTATION Total	57,951,428	43,066,205	23,877,500	35,842,500	9,901,250	170,638,883	5,119,166
RECREATION & OPEN SPACE							
02104043 AMENITIES FOR TRAIL HEADS	75,000					75,000	2,250
02104044 SIGNS FOR TRAILS	70,000					70,000	2,100
02104045 CENTRL TRAIL/WHEELHOUSE PARK	200,000					200,000	6,000
02104046 CROSS SEMINOLE TRAIL SPUR-ADA	111,094					111,094	3,333
RECREATION & OPEN SPACE Total	456,094					456,094	13,683
GENERAL GOVERNMENT							
FLEET REP GENERAL FUND	-	1,100,000	1,100,000	1,100,000	1,100,000	4,400,000	132,000
GENERAL GOVERNMENT Total	-	1,100,000	1,100,000	1,100,000	1,100,000	4,400,000	132,000
Grand Total	72,596,731	61,301,205	39,404,500	50,812,511	19,747,520	243,862,467	7,315,874

OTHER NON-BASE BUDGET BY FUND TYPE-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
GENERAL FUNDS		
21 FLEET		
GREENWAYS & NATURAL LANDS	02104039 FELLING CARGO TRAILER NEW2	36,663
22 OTHER NON BASE		
COUNTY MANAGER	02001002 EMPLOYEE PROGRAMS	100,000
TELECOMMUNICATIONS	02101012 SWISSPHONE PAGER ENCODERS	50,000
CLERK OF THE COURT	00230000 CLERK COURT REPORTING SERVICES	30,000
SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
SHERIFF'S OFFICE	01902010 SCSO COMM CTR EXPANSION	975,000
GREENWAYS & NATURAL LANDS	02104012 GREENWOOD LAKES SCOREBOARDS	13,750
GREENWAYS & NATURAL LANDS	02104013 LAKE MILLS PARK PLAYGROUND	280,000
GREENWAYS & NATURAL LANDS	02104014 BIG TREE PARK BOARDWALK	30,000
GREENWAYS & NATURAL LANDS	02104041 LAKE JESUP WILDERNESS IMPROVEM	28,280
LIBRARY SERVICES	00006912 LIBRARY BOOKS	791,000
LIBRARY SERVICES	02104037 LIBRARY FACILITY MASTER PLAN	120,000
PARKS & RECREATION	02104034 ADA SITE ASSESSMENT LEISURE	100,000
COUNTY ASSISTANCE PROGRAMS	02106004 ATTAINABLE HOUSING	500,000
WATER QUALITY	02007088 REPLACEMENT FIELD SONDES	13,500
23 TECHNOLOGY		
NETWORK & COMM SERVICES	00286001 FIRE SUPPRESS SYS PSB - 00112	27,500
WORKSTATION SUPPORT & MAINT	02114001 CUSTOMER RELATIONSHP (CRM) SYS	250,000
24 FACILITIES PROJECTS		
JUDICIAL	01903004 CIRCUIT COURT FURNISHINGS	5,000
GENERAL FUNDS Total		3,950,693
REPLACEMENT FUNDS		
21 FLEET		
ANIMAL SERVICES	02101006 FORD F350 REG CAB 4X4 04571	36,047
ANIMAL SERVICES	02101007 FORD F150 EXT CAB 4X4 02935	34,537
ANIMAL SERVICES	02101008 KAWASAKI MULE 4X4 05147	15,113
EMERGENCY MANAGEMENT	02101002 FUEL TRAILER NEW1	35,649
EMERGENCY MANAGEMENT	02101003 GENERAC GENERATOR KW60 04934	50,348
EMERGENCY MANAGEMENT	02101004 FORD F150 CREW CAB 4X4 07408	35,936
TELECOMMUNICATIONS	02101010 FORD TRAN T250 CAR VAN 02898	34,503
TELECOMMUNICATIONS	02101011 FORD F150 EXT CAB 05197	29,316
EXTENSION SERVICE	02104038 FORD ESCAPE 4X2 02920	22,571
GREENWAYS & NATURAL LANDS	02104003 FORD ESCAPE AWD 02858	26,291
GREENWAYS & NATURAL LANDS	02104004 KAWASAKI MULE 4X4 05306	13,391
GREENWAYS & NATURAL LANDS	02104005 KAWASAKI MULE 4X4 24702	13,391
GREENWAYS & NATURAL LANDS	02104007 FORD F250 REG 4X2 UTILIT 06422	36,082
GREENWAYS & NATURAL LANDS	02104008 TORO SPRAYER 780103	36,043
GREENWAYS & NATURAL LANDS	02104009 FORD F150 REG CAB 4X2 07185	27,181
GREENWAYS & NATURAL LANDS	02104010 ZERO TURN MOWER 06824	10,896
GREENWAYS & NATURAL LANDS	02104011 DUMP TRAILER 05287	5,406
PARKS & RECREATION	02104017 TORO MOWER 05299	31,600
PARKS & RECREATION	02104018 FORD F150 REG CAB 4X2 05241	27,181
PARKS & RECREATION	02104019 TORO GROOMER 51323	22,603
PARKS & RECREATION	02104020 TORO WORKMAN 05421	12,093
PARKS & RECREATION	02104022 TORO REEL MOWER 04615	71,015
PARKS & RECREATION	02104023 FORD F150 REG CAB 4X2 06413	27,181
PARKS & RECREATION	02104024 TORO WORKMAN 49409	12,093
PARKS & RECREATION	02104025 FORD F150 REG CAB 4X2 02144	27,181

OTHER NON-BASE BUDGET BY FUND TYPE-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
PARKS & RECREATION	02104027 ZERO TURN MOWER 02433	10,896
FACILITIES	02101001 FORD TRAN T250 CR VAN 6070502	31,977
FACILITIES	02107004 GENERAC GENERATOR KW500 GEN017	178,985
FACILITIES	02107005 FORD TRAN T250 CARGO VAN 05207	31,977
FACILITIES	02107006 FORD TRAN T250 CARGO VAN 06456	31,977
FACILITIES	02107007 FORD TRAN T250 CARG VAN 780237	31,977
FLEET MANAGEMENT	01907118 STATONRY GENERATOR-057 058 PSB	60,000
FLEET MANAGEMENT	02007150 PRIORITY FLEET REPLACEMENTS	100,000
FLEET MANAGEMENT	02107002 FORD F450 GENERATR TRUCK 17220	63,638
FLEET MANAGEMENT	02107003 MASTERCRAFT FORKLFT 08 12934	92,170
NETWORK & COMM SERVICES	02114002 FORD TRAN CONCT CARG VAN 07458	28,368
22 OTHER NON BASE		
FLEET MANAGEMENT	02107056 GENERATOR LOAD BANK 780331	86,679
23 TECHNOLOGY		
COMMUNITY INFORMATION	00006940 SGTV TECHNOLOGY REPLACEMENT	45,500
NETWORK & COMM SERVICES	02114003 CYBERSECURITY IMPROVEMENTS	75,000
24 FACILITIES PROJECTS		
FACILITIES	00007083 LEISURE PLANNED WORK 00100	433,700
FACILITIES	00007084 GENERAL GOVT PLANNED WRK 00100	653,929
REPLACEMENT FUNDS Total		2,650,421

TRANSPORTATION FUNDS

21 FLEET		
ROADS & STORMWATER	02107010 JD EXCAVATOR 75G 01119	383,001
ROADS & STORMWATER	02107011 FREIGHTLN CONCRETE TRUCK 06375	310,398
ROADS & STORMWATER	02107012 CAT GRADER 120 02004	283,381
ROADS & STORMWATER	02107013 INTL DUMP TRUCK 02843	133,778
ROADS & STORMWATER	02107015 FORD F750 CREW DUMP 04521	124,094
ROADS & STORMWATER	02107016 FORD F750 CREW DUMP 04522	124,094
ROADS & STORMWATER	02107020 UTILITY TRAILER 20279	32,903
ROADS & STORMWATER	02107022 UTILITY TRAILER 04853	17,309
ROADS & STORMWATER	02107023 UTILITY TRAILER 05349	17,309
ROADS & STORMWATER	02107024 FERRIS ZERO TURN MOWER 07428	9,807
ROADS & STORMWATER	02107026 JD WHEELED EXCAVATOR 190 04558	376,040
ROADS & STORMWATER	02107027 JD HYDRAULIC EXCAVT 250G 05223	299,283
ROADS & STORMWATER	02107029 CAT SKID STEER LOADR 289 07367	102,552
ROADS & STORMWATER	02107043 CHEETAH ZERO TURN MOWER 03029	10,896
ROADS & STORMWATER	02107044 CAT FORKLIFT DP40 01807	61,389
ROADS & STORMWATER	02107045 THOMPSON 6" MOBIL PUMP 23529	58,993
TRAFFIC OPERATIONS	02107049 CAT FORKLIFT DP40 02505	61,389
TRAFFIC OPERATIONS	02107051 FORD F450 SIGN TRK 06070175	91,515
TRAFFIC OPERATIONS	02107052 FORD F150 EXT CAB 4X4 06070325	35,173
TRAFFIC OPERATIONS	02107053 FORD F150 EXT CAB 4X4 780142	34,776
TRAFFIC OPERATIONS	02107054 VARIABLE MESSAGE SIGN	15,052
TRANSPORTATION FUNDS Total		2,583,132

SALES TAX FUNDS

22 OTHER NON BASE		
CAPITAL PROJECTS DELIVERY	00285003 USGS MONITORING PROGRAM TMDL	84,000
CAPITAL PROJECTS DELIVERY	01785169 NEW CABINETS/UPGRADES	700,000
CAPITAL PROJECTS DELIVERY	01785222 PAVEMENT MGMT TESTING & INSP	225,000
CAPITAL PROJECTS DELIVERY	01785489 ENGINEERING CAPITALIZATION	4,750,395

OTHER NON-BASE BUDGET BY FUND TYPE-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
CAPITAL PROJECTS DELIVERY	01907041 E LAKE MARY BLVD FIBER UPGRADE	250,000
CAPITAL PROJECTS DELIVERY	01907047 CONNECTED VEHICLE/ICM EQUIP	150,000
CAPITAL PROJECTS DELIVERY	02107066 LMB AT SUN DR & LKMY CNTR	469,750
CAPITAL PROJECTS DELIVERY	02107067 SR46-FIBER -SANFORD-MELLONVILL	200,000
23 TECHNOLOGY		
CAPITAL PROJECTS DELIVERY	01907048 VIDEO WALL UPGRADE	100,000
SALES TAX FUNDS Total		6,929,145

FIRE DISTRICT FUNDS

21 FLEET		
EMS/FIRE/RESCUE	02105002 PIERCE SHOT ENGINE 06070580	780,000
EMS/FIRE/RESCUE	02105003 PIERCE ENGINE 04557	680,000
EMS/FIRE/RESCUE	02105006 PIERCE TANKER 06070099	430,000
EMS/FIRE/RESCUE	02105007 PIERCE TANKER 13 NEW6	430,000
EMS/FIRE/RESCUE	02105008 FORD F550 RESCUE 03959	310,000
EMS/FIRE/RESCUE	02105009 FORD F550 RESCUE 04865	310,000
EMS/FIRE/RESCUE	02105010 FORD F550 RESCUE 05352	310,000
EMS/FIRE/RESCUE	02105012 FORD F350 CREW CAB 4X4 50481	105,000
EMS/FIRE/RESCUE	02105013 GENERATOR GEN023	48,059
EMS/FIRE/RESCUE	02105014 GENERATOR GEN024	52,910
EMS/FIRE/RESCUE	02105015 GENERATOR GEN025	52,910
EMS/FIRE/RESCUE	02105016 GENERATOR GEN026	48,059
EMS/FIRE/RESCUE	02105017 GENERATOR GEN075	49,500
EMS/FIRE/RESCUE	02105018 GENERATOR GEN084	49,500
EMS/FIRE/RESCUE	02105019 FORD F150 EXT CAB 4X4 780270	42,000
EMS/FIRE/RESCUE	02105020 FORD F150 EXT CAB 4X4 07362	42,000
EMS/FIRE/RESCUE	02105021 FORD F150 EXT CB 4X4 06070129	42,000
EMS/FIRE/RESCUE	02105022 FORD F150 EXT CB 4X2 06070131	39,000
EMS/FIRE/RESCUE	02105023 FORD F150 EXT CB 4X2 06070119	39,000
EMS/FIRE/RESCUE	02105024 FORD F150 EXT CAB 4X2 780330	39,000
EMS/FIRE/RESCUE	02105025 FORD F150 EXT CAB 4X2 780546	39,000
EMS/FIRE/RESCUE	02105026 FORD F150 EXT CAB 4X2 780549	39,000
EMS/FIRE/RESCUE	02105027 FORD F150 EXT CAB 4X2 780552	39,000
EMS/FIRE/RESCUE	02105028 FORD F150 EXT CAB 4X2 02951	39,000
EMS/FIRE/RESCUE	02105029 FORD F150 EXT CAB 4X2 05284	39,000
EMS/FIRE/RESCUE	02105030 FORD F150 EXT CAB 4X2 06529	39,000
EMS/FIRE/RESCUE	02105036 CARGO TRAILER 00894	30,000
EMS/FIRE/RESCUE	02105037 CARGO TRAILER 00895	30,000
EMS/FIRE/RESCUE	02105038 CARGO TRAILER 04363	30,000
EMS/FIRE/RESCUE	02105048 RESCUE AIRBOAT 100651	90,000
EMS/FIRE/RESCUE	02105049 GENERATOR GEN034	48,059
EMS/FIRE/RESCUE	02105050 FORD F150 EXT CAB 4X4 100644	42,000
EMS/FIRE/RESCUE	02105051 FORD F150 EXT CAB 4X2 100645	39,000
EMS/FIRE/RESCUE	02105052 CARGO TRAILER 100667	10,000
EMS/FIRE/RESCUE	02105053 RESCUE F.S. 39 - NEW	340,000
EMS/FIRE/RESCUE	02105054 ENGINE F.S. 39 - NEW	740,000
EMS/FIRE/RESCUE	02105055 TOWER F.S. 39 - NEW	1,680,000
22 OTHER NON BASE		
EMS/FIRE/RESCUE	00006671 SPECIAL OPS TRAINING EQUIPMENT	60,000
EMS/FIRE/RESCUE	00006890 THERMAL IMAGERS	45,000
EMS/FIRE/RESCUE	00006947 STRETCHERS	92,500
EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	175,000

OTHER NON-BASE BUDGET BY FUND TYPE-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	15,000
EMS/FIRE/RESCUE	00007179 REP EQUIP FOR FS21 AND FS25	20,000
EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	5,000
EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	10,000
EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	50,000
EMS/FIRE/RESCUE	02105040 EMS EQUIPMENT ALLOCATION	50,000
EMS/FIRE/RESCUE	02105045 SCBA REPLACEMENT	2,500,000
23 TECHNOLOGY		
EMS/FIRE/RESCUE	02105041 EMS IPAD REFRESH PLAN	50,000
EMS/FIRE/RESCUE	02105042 RADIO WIFI UPGRD SOLUTION	65,000
EMS/FIRE/RESCUE	02105043 PS TRAX MODULES	50,000
EMS/FIRE/RESCUE	02105044 ARCGIS 3D MAPPING SOFTWARE	7,500
24 FACILITIES PROJECTS		
EMS/FIRE/RESCUE	00007115 FIRE FACILITIES SUSTAINMENT	300,000
FACILITIES	00007087 FIRE DEPT PLANNED WORK 11200	21,500
FIRE DISTRICT FUNDS Total		10,803,497
COURT RELATED FUNDS		
23 TECHNOLOGY		
ARTICLE V COURT TECHNOLOGY	01903001 CRIMINAL COURT A/V UPDATE	75,000
COURT RELATED FUNDS Total		75,000
GRANT FUNDS		
21 FLEET		
GRANT ASSISTANCE PROGRAMS	02106001 FORD ESCAPE	23,330
23 TECHNOLOGY		
GRANT ASSISTANCE PROGRAMS	02106003 NEXTGEN CASE MGMT SOFTWARE	10,000
GRANT FUNDS Total		33,330
SPECIAL REVENUE FUNDS		
22 OTHER NON BASE		
LIBRARY SERVICES	00006913 LIBRARY BOOKS	170,000
SPECIAL REVENUE FUNDS Total		170,000
EMERGENCY 911 FUNDS		
23 TECHNOLOGY		
E-911	00286002 FIRE SUPPRESS SYS PSB - 12500	27,500
EMERGENCY COMMUNICATIONS	02105001 PROQA LICENSES - CAD	30,000
EMERGENCY 911 FUNDS Total		57,500
WATER & SEWER FUNDS		
21 FLEET		
UTILITIES ENGINEERING	02108001 FORD F150 EXT CAB 4X4 NEW1	32,253
WATER OPERATIONS	02108003 GENERATOR KW1000 GEN090	416,900
WATER OPERATIONS	02108005 CAT FORKLIFT TL642D 04542	128,978
WATER OPERATIONS	02108006 INTL MV UTILITY TRUCK 07560	98,765
WATER OPERATIONS	02108007 MOBILE GENERATOR KW150 58062	96,548
WATER OPERATIONS	02108009 FORD F450 4X4 UTILITY TRUK NEW2	72,652
WATER OPERATIONS	02108010 FORD F450 UTILITY TRUK 6070297	72,652

OTHER NON-BASE BUDGET BY FUND TYPE-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
WATER OPERATIONS	02108011 FORD F550 UTILITY TRUCK 781129	73,754
WATER OPERATIONS	02108013 FORD F550 DUMP TRUCK 780149	63,951
WATER OPERATIONS	02108014 UTILITY TRAILER 05815	33,432
WATER OPERATIONS	02108015 FORD TRAN CONCT CARGO VAN NEW1	30,585
WATER OPERATIONS	02108016 FORD F150 EXT CAB 4X2 07726	29,879
WATER OPERATIONS	02108020 DUMP TRAILER 05355	36,015
WATER OPERATIONS	02108021 KAWASAKI MULE 05224	13,900
WATER OPERATIONS	02108022 GENERAC LIGHT TOWER 20835	10,605
WATER OPERATIONS	02108023 UTILITY TRAILER 21430	8,611
WATER OPERATIONS	02108024 JD ZTRACK MOWER 05280	8,700
WATER OPERATIONS	02108025 JD ZTRACK MOWER 05281	8,700
WATER OPERATIONS	02108026 JD ZTRACK MOWER 05282	8,700
WATER OPERATIONS	02108027 GENERATOR KW750 GEN094	414,425
WATER OPERATIONS	02108029 CAT BACKHOE LOADER 440 06740	135,704
WATER OPERATIONS	02108030 FORD F550 4X4 CRANE TRK 780376	135,865
WATER OPERATIONS	02108031 GENERAC GENERATOR KW60 05810	96,548
WATER OPERATIONS	02108032 GENERAC GENERATOR KW60 05812	96,548
WATER OPERATIONS	02108033 FORD F550 4X2 CRANE TRUK 20899	97,125
WATER OPERATIONS	02108034 FORD F450 UTILITY TRUCK 780377	69,809
WATER OPERATIONS	02108037 GENERATOR KW50 GEN089	50,050
WATER OPERATIONS	02108038 DUMP TRAILER 06070302	36,015
WATER OPERATIONS	02108039 KUBOTA TRACTOR 4X4 07090	35,231
WATER OPERATIONS	02108040 FORD TRAN T150 CARG VAN 780234	29,027
WATER OPERATIONS	02108041 FORD ESCAPE 4X2 05724	23,033
WATER OPERATIONS	02108042 KAWASAKI MULE 48952	13,316
22 OTHER NON BASE		
UTILITIES ENGINEERING	00040302 CAPITALIZED LABOR PROJECT	700,000
UTILITIES ENGINEERING	00201103 CONSUMPTIVE USE PERMIT CONSOLI	250,000
UTILITIES ENGINEERING	00216426 IRON BRIDGE AGREEMENT	2,721,280
WASTEWATER OPERATIONS	02108047 AMS TREX DEVICE COMM BCC	8,500
WASTEWATER OPERATIONS	02108048 AMS TREX DEVICE COMM BCC	8,500
WASTEWATER OPERATIONS	02108049 AWRS HACH SAMPLER	8,000
WASTEWATER OPERATIONS	02108050 CONFINED SPACE SAFETY EQUIPMEN	22,000
WATER OPERATIONS	02108051 GPR EQUIPMENT	18,000
WATER OPERATIONS	02108052 GPR EQUIPMENT	18,000
WATER OPERATIONS	02108053 TALON VALVE/HYDRANT TOOLS	11,800
23 TECHNOLOGY		
UTILITIES ENGINEERING	00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000
UTILITIES ENGINEERING	00283006 SCADA AND SECURITY SYSTEMS IMP	325,000
UTILITIES ENGINEERING	02108002 PROJECT MANAGEMENT SOFTWARE	10,000
WASTEWATER OPERATIONS	02008001 JDE ENHANCEMENTS 40100	75,000
WATER & SEWER FUNDS Total		6,729,356

SOLID WASTE FUNDS

21 FLEET

LANDFILL OPERATIONS PROGRAM	02109001 SHUTTLE 6X6 51993	244,210
LANDFILL OPERATIONS PROGRAM	02109002 COVER SPRAY APPLICATOR NEW2	406,147
LANDFILL OPERATIONS PROGRAM	02109003 TANKER TRAILER 780274	70,910
LANDFILL OPERATIONS PROGRAM	02109004 MILITARY SURPLUS TRACTOR 51893	65,000
LANDFILL OPERATIONS PROGRAM	02109005 DUMP TRAILER 48585	52,323
LANDFILL OPERATIONS PROGRAM	02109006 DUMP TRAILER 48587	52,323
LANDFILL OPERATIONS PROGRAM	02109007 MC REFUSE TRAIL 48220	86,172

OTHER NON-BASE BUDGET BY FUND TYPE-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
LANDFILL OPERATIONS PROGRAM	02109008 MC REFUSE TRAIL 48221	86,172
LANDFILL OPERATIONS PROGRAM	02109009 CAT MINI EXVTR 303E CRAN 04490	50,198
LANDFILL OPERATIONS PROGRAM	02109010 LO BOY TRAILER NEW1	66,630
LANDFILL OPERATIONS PROGRAM	02109011 ALTOZ MOWER 06941	19,424
LANDFILL OPERATIONS PROGRAM	02109018 BOBCAT GRADER ATTACHMENT NEW	11,448
LANDFILL OPERATIONS PROGRAM	02109026 LANDFILL FUEL ISLAND CANOPY	7,500
SW-COMPLIANCE & PROGRAM MAN	02109019 FORD F150 EXT CAB 4X4 06580	29,316
SW-COMPLIANCE & PROGRAM MAN	02109020 FORD F150 EXT CAB 4X4 02681	29,316
SW-COMPLIANCE & PROGRAM MAN	02109021 FORD F150 EXT CAB 4X4 04524	29,316
SW-COMPLIANCE & PROGRAM MAN	02109022 FORD TRAN CONCT PASS VAN 07446	26,130
SW-COMPLIANCE & PROGRAM MAN	02109023 JD GATOR 07646	14,312
TRANSFER STATION	02109012 ROAD TRACTOR 49408	129,276
TRANSFER STATION	02109013 ROAD TRACTOR 50344	129,276
TRANSFER STATION	02109014 ROAD TRACTOR 51511	129,276
TRANSFER STATION	02109015 ROAD TRACTOR 51512	129,276
TRANSFER STATION	02109016 GENERATOR KW400 GEN088	186,120
TRANSFER STATION	02109017 RECYCLE TRAILER 01814	11,025
23 TECHNOLOGY		
LANDFILL OPERATIONS PROGRAM	02109024 NETWORK ENHANCEMENTS-LANDFILL	30,000
24 FACILITIES PROJECTS		
FACILITIES	00007088 SOLID WASTE PLANNED WORK 40201	233,100
SOLID WASTE FUNDS Total		2,324,196
INTERNAL SERVICE FUNDS		
21 FLEET		
RISK MANAGEMENT	02118002 FORD ESCAPE S 4X2WD 05232	22,712
INTERNAL SERVICE FUNDS Total		22,712
Grand Total		36,328,982

OTHER NON-BASE BUDGETS BY DEPARTMENT-PROGRAM

		FY21 ADOPTED BUDGET
BUSINESS UNIT NAME		
ADMINISTRATION DEPT		
FLEET		
ANIMAL SERVICES	02101006 FORD F350 REG CAB 4X4 04571	36,047
ANIMAL SERVICES	02101007 FORD F150 EXT CAB 4X4 02935	34,537
ANIMAL SERVICES	02101008 KAWASAKI MULE 4X4 05147	15,113
EMERGENCY MANAGEMENT	02101002 FUEL TRAILER NEW1	35,649
EMERGENCY MANAGEMENT	02101003 GENERAC GENERATOR KW60 04934	50,348
EMERGENCY MANAGEMENT	02101004 FORD F150 CREW CAB 4X4 07408	35,936
TELECOMMUNICATIONS	02101010 FORD TRAN T250 CAR VAN 02898	34,503
TELECOMMUNICATIONS	02101011 FORD F150 EXT CAB 05197	29,316
FLEET Total		271,449
OTHER NON BASE		
COUNTY MANAGER	02001002 EMPLOYEE PROGRAMS	100,000
TELECOMMUNICATIONS	02101012 SWISSPHONE PAGER ENCODERS	50,000
OTHER NON BASE Total		150,000
TECHNOLOGY		
COMMUNITY INFORMATION	00006940 SGTV TECHNOLOGY REPLACEMENT	45,500
E-911	00286002 FIRE SUPPRESS SYS PSB - 12500	27,500
TECHNOLOGY Total		73,000
ADMINISTRATION DEPT Total		494,449
CONSTITUTIONAL OFFICERS DEP		
OTHER NON BASE		
CLERK OF THE COURT	00230000 CLERK COURT REPORTING SERVICES	30,000
SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
SHERIFF'S OFFICE	01902010 SCSO COMM CTR EXPANSION	975,000
OTHER NON BASE Total		1,605,000
CONSTITUTIONAL OFFICERS DEP Total		1,605,000
COURT SUPPORT DEPT		
TECHNOLOGY		
ARTICLE V COURT TECHNOLOGY	01903001 CRIMINAL COURT A/V UPDATE	75,000
TECHNOLOGY Total		75,000
FACILITIES PROJECTS		
JUDICIAL	01903004 CIRCUIT COURT FURNISHINGS	5,000
FACILITIES PROJECTS Total		5,000
COURT SUPPORT DEPT Total		80,000
LEISURE SERVICES DEPT		
FLEET		
EXTENSION SERVICE	02104038 FORD ESCAPE 4X2 02920	22,571
GREENWAYS & NATURAL LANDS	02104003 FORD ESCAPE AWD 02858	26,291
GREENWAYS & NATURAL LANDS	02104004 KAWASAKI MULE 4X4 05306	13,391
GREENWAYS & NATURAL LANDS	02104005 KAWASAKI MULE 4X4 24702	13,391
GREENWAYS & NATURAL LANDS	02104007 FORD F250 REG 4X2 UTILIT 06422	36,082
GREENWAYS & NATURAL LANDS	02104008 TORO SPRAYER 780103	36,043
GREENWAYS & NATURAL LANDS	02104009 FORD F150 REG CAB 4X2 07185	27,181
GREENWAYS & NATURAL LANDS	02104010 ZERO TURN MOWER 06824	10,896
GREENWAYS & NATURAL LANDS	02104011 DUMP TRAILER 05287	5,406
GREENWAYS & NATURAL LANDS	02104039 FELLING CARGO TRAILER NEW2	36,663
PARKS & RECREATION	02104017 TORO MOWER 05299	31,600
PARKS & RECREATION	02104018 FORD F150 REG CAB 4X2 05241	27,181

OTHER NON-BASE BUDGETS BY DEPARTMENT-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
PARKS & RECREATION	02104019 TORO GROOMER 51323	22,603
PARKS & RECREATION	02104020 TORO WORKMAN 05421	12,093
PARKS & RECREATION	02104022 TORO REEL MOWER 04615	71,015
PARKS & RECREATION	02104023 FORD F150 REG CAB 4X2 06413	27,181
PARKS & RECREATION	02104024 TORO WORKMAN 49409	12,093
PARKS & RECREATION	02104025 FORD F150 REG CAB 4X2 02144	27,181
PARKS & RECREATION	02104027 ZERO TURN MOWER 02433	10,896
FLEET Total		469,758
OTHER NON BASE		
GREENWAYS & NATURAL LANDS	02104012 GREENWOOD LAKES SCOREBOARDS	13,750
GREENWAYS & NATURAL LANDS	02104013 LAKE MILLS PARK PLAYGROUND	280,000
GREENWAYS & NATURAL LANDS	02104014 BIG TREE PARK BOARDWALK	30,000
GREENWAYS & NATURAL LANDS	02104041 LAKE JESUP WILDERNESS IMPROVEM	28,280
LIBRARY SERVICES	00006912 LIBRARY BOOKS	791,000
LIBRARY SERVICES	00006913 LIBRARY BOOKS	170,000
LIBRARY SERVICES	02104037 LIBRARY FACILITY MASTER PLAN	120,000
PARKS & RECREATION	02104034 ADA SITE ASSESSMENT LEISURE	100,000
OTHER NON BASE Total		1,533,030
LEISURE SERVICES DEPT Total		2,002,788

FIRE DEPT

FLEET		
EMS/FIRE/RESCUE	02105002 PIERCE SHOT ENGINE 06070580	780,000
EMS/FIRE/RESCUE	02105003 PIERCE ENGINE 04557	680,000
EMS/FIRE/RESCUE	02105006 PIERCE TANKER 06070099	430,000
EMS/FIRE/RESCUE	02105007 PIERCE TANKER 13 NEW6	430,000
EMS/FIRE/RESCUE	02105008 FORD F550 RESCUE 03959	310,000
EMS/FIRE/RESCUE	02105009 FORD F550 RESCUE 04865	310,000
EMS/FIRE/RESCUE	02105010 FORD F550 RESCUE 05352	310,000
EMS/FIRE/RESCUE	02105012 FORD F350 CREW CAB 4X4 50481	105,000
EMS/FIRE/RESCUE	02105013 GENERATOR GEN023	48,059
EMS/FIRE/RESCUE	02105014 GENERATOR GEN024	52,910
EMS/FIRE/RESCUE	02105015 GENERATOR GEN025	52,910
EMS/FIRE/RESCUE	02105016 GENERATOR GEN026	48,059
EMS/FIRE/RESCUE	02105017 GENERATOR GEN075	49,500
EMS/FIRE/RESCUE	02105018 GENERATOR GEN084	49,500
EMS/FIRE/RESCUE	02105019 FORD F150 EXT CAB 4X4 780270	42,000
EMS/FIRE/RESCUE	02105020 FORD F150 EXT CAB 4X4 07362	42,000
EMS/FIRE/RESCUE	02105021 FORD F150 EXT CB 4X4 06070129	42,000
EMS/FIRE/RESCUE	02105022 FORD F150 EXT CB 4X2 06070131	39,000
EMS/FIRE/RESCUE	02105023 FORD F150 EXT CB 4X2 06070119	39,000
EMS/FIRE/RESCUE	02105024 FORD F150 EXT CAB 4X2 780330	39,000
EMS/FIRE/RESCUE	02105025 FORD F150 EXT CAB 4X2 780546	39,000
EMS/FIRE/RESCUE	02105026 FORD F150 EXT CAB 4X2 780549	39,000
EMS/FIRE/RESCUE	02105027 FORD F150 EXT CAB 4X2 780552	39,000
EMS/FIRE/RESCUE	02105028 FORD F150 EXT CAB 4X2 02951	39,000
EMS/FIRE/RESCUE	02105029 FORD F150 EXT CAB 4X2 05284	39,000
EMS/FIRE/RESCUE	02105030 FORD F150 EXT CAB 4X2 06529	39,000
EMS/FIRE/RESCUE	02105036 CARGO TRAILER 00894	30,000
EMS/FIRE/RESCUE	02105037 CARGO TRAILER 00895	30,000
EMS/FIRE/RESCUE	02105038 CARGO TRAILER 04363	30,000
EMS/FIRE/RESCUE	02105048 RESCUE AIRBOAT 100651	90,000

OTHER NON-BASE BUDGETS BY DEPARTMENT-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
EMS/FIRE/RESCUE	02105049 GENERATOR GEN034	48,059
EMS/FIRE/RESCUE	02105050 FORD F150 EXT CAB 4X4 100644	42,000
EMS/FIRE/RESCUE	02105051 FORD F150 EXT CAB 4X2 100645	39,000
EMS/FIRE/RESCUE	02105052 CARGO TRAILER 100667	10,000
EMS/FIRE/RESCUE	02105053 RESCUE F.S. 39 - NEW	340,000
EMS/FIRE/RESCUE	02105054 ENGINE F.S. 39 - NEW	740,000
EMS/FIRE/RESCUE	02105055 TOWER F.S. 39 - NEW	1,680,000
FLEET Total		7,211,997
OTHER NON BASE		
EMS/FIRE/RESCUE	00006671 SPECIAL OPS TRAINING EQUIPMENT	60,000
EMS/FIRE/RESCUE	00006890 THERMAL IMAGERS	45,000
EMS/FIRE/RESCUE	00006947 STRETCHERS	92,500
EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	175,000
EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	15,000
EMS/FIRE/RESCUE	00007179 REP EQUIP FOR FS21 AND FS25	20,000
EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	5,000
EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	10,000
EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	50,000
EMS/FIRE/RESCUE	02105040 EMS EQUIPMENT ALLOCATION	50,000
EMS/FIRE/RESCUE	02105045 SCBA REPLACEMENT	2,500,000
OTHER NON BASE Total		3,097,500
TECHNOLOGY		
EMERGENCY COMMUNICATIONS	02105001 PROQA LICENSES - CAD	30,000
EMS/FIRE/RESCUE	02105041 EMS IPAD REFRESH PLAN	50,000
EMS/FIRE/RESCUE	02105042 RADIO WIFI UPGRD SOLUTION	65,000
EMS/FIRE/RESCUE	02105043 PS TRAX MODULES	50,000
EMS/FIRE/RESCUE	02105044 ARCGIS 3D MAPPING SOFTWARE	7,500
TECHNOLOGY Total		202,500
FACILITIES PROJECTS		
EMS/FIRE/RESCUE	00007115 FIRE FACILITIES SUSTAINMENT	300,000
FACILITIES PROJECTS Total		300,000
FIRE DEPT Total		10,811,997
COMMUNITY SERVICES DEPT		
FLEET		
GRANT ASSISTANCE PROGRAMS	02106001 FORD ESCAPE	23,330
FLEET Total		23,330
OTHER NON BASE		
COUNTY ASSISTANCE PROGRAMS	02106004 ATTAINABLE HOUSING	500,000
OTHER NON BASE Total		500,000
TECHNOLOGY		
GRANT ASSISTANCE PROGRAMS	02106003 NEXTGEN CASE MGMT SOFTWARE	10,000
TECHNOLOGY Total		10,000
COMMUNITY SERVICES DEPT Total		533,330
PUBLIC WORKS DEPT		
FLEET		
FACILITIES	02101001 FORD TRAN T250 CR VAN 6070502	31,977
FACILITIES	02107004 GENERAC GENERATOR KW500 GEN017	178,985
FACILITIES	02107005 FORD TRAN T250 CARGO VAN 05207	31,977
FACILITIES	02107006 FORD TRAN T250 CARGO VAN 06456	31,977

OTHER NON-BASE BUDGETS BY DEPARTMENT-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
FACILITIES	02107007 FORD TRAN T250 CARG VAN 780237	31,977
FLEET MANAGEMENT	01907118 STATONRY GENERATOR-057 058 PSB	60,000
FLEET MANAGEMENT	02007150 PRIORITY FLEET REPLACEMENTS	100,000
FLEET MANAGEMENT	02107002 FORD F450 GENERATR TRUCK 17220	63,638
FLEET MANAGEMENT	02107003 MASTERCRAFT FORKLFT 08 12934	92,170
ROADS & STORMWATER	02107010 JD EXCAVATOR 75G 01119	383,001
ROADS & STORMWATER	02107011 FREIGHTLN CONCRETE TRUCK 06375	310,398
ROADS & STORMWATER	02107012 CAT GRADER 120 02004	283,381
ROADS & STORMWATER	02107013 INTL DUMP TRUCK 02843	133,778
ROADS & STORMWATER	02107015 FORD F750 CREW DUMP 04521	124,094
ROADS & STORMWATER	02107016 FORD F750 CREW DUMP 04522	124,094
ROADS & STORMWATER	02107020 UTILITY TRAILER 20279	32,903
ROADS & STORMWATER	02107022 UTILITY TRAILER 04853	17,309
ROADS & STORMWATER	02107023 UTILITY TRAILER 05349	17,309
ROADS & STORMWATER	02107024 FERRIS ZERO TURN MOWER 07428	9,807
ROADS & STORMWATER	02107026 JD WHEELED EXCAVATOR 190 04558	376,040
ROADS & STORMWATER	02107027 JD HYDRAULIC EXCAVT 250G 05223	299,283
ROADS & STORMWATER	02107029 CAT SKID STEER LOADR 289 07367	102,552
ROADS & STORMWATER	02107043 CHEETAH ZERO TURN MOWER 03029	10,896
ROADS & STORMWATER	02107044 CAT FORKLIFT DP40 01807	61,389
ROADS & STORMWATER	02107045 THOMPSON 6" MOBIL PUMP 23529	58,993
TRAFFIC OPERATIONS	02107049 CAT FORKLIFT DP40 02505	61,389
TRAFFIC OPERATIONS	02107051 FORD F450 SIGN TRK 06070175	91,515
TRAFFIC OPERATIONS	02107052 FORD F150 EXT CAB 4X4 06070325	35,173
TRAFFIC OPERATIONS	02107053 FORD F150 EXT CAB 4X4 780142	34,776
TRAFFIC OPERATIONS	02107054 VARIABLE MESSAGE SIGN	15,052
FLEET Total		3,205,833
OTHER NON BASE		
CAPITAL PROJECTS DELIVERY	00285003 USGS MONITORING PROGRAM TMDL	84,000
CAPITAL PROJECTS DELIVERY	01785169 NEW CABINETS/UPGRADES	700,000
CAPITAL PROJECTS DELIVERY	01785222 PAVEMENT MGMT TESTING & INSP	225,000
CAPITAL PROJECTS DELIVERY	01785489 ENGINEERING CAPITALIZATION	4,750,395
CAPITAL PROJECTS DELIVERY	01907041 E LAKE MARY BLVD FIBER UPGRADE	250,000
CAPITAL PROJECTS DELIVERY	01907047 CONNECTED VEHICLE/ICM EQUIP	150,000
CAPITAL PROJECTS DELIVERY	02107066 LMB AT SUN DR & LKMY CNTR	469,750
CAPITAL PROJECTS DELIVERY	02107067 SR46-FIBER -SANFORD-MELLONVILL	200,000
FLEET MANAGEMENT	02107056 GENERATOR LOAD BANK 780331	86,679
WATER QUALITY	02007088 REPLACEMENT FIELD SONDES	13,500
OTHER NON BASE Total		6,929,324
TECHNOLOGY		
CAPITAL PROJECTS DELIVERY	01907048 VIDEO WALL UPGRADE	100,000
TECHNOLOGY Total		100,000
FACILITIES PROJECTS		
FACILITIES	00007083 LEISURE PLANNED WORK 00100	433,700
FACILITIES	00007084 GENERAL GOVT PLANNED WRK 00100	653,929
FACILITIES	00007087 FIRE DEPT PLANNED WORK 11200	21,500
FACILITIES	00007088 SOLID WASTE PLANNED WORK 40201	233,100
FACILITIES PROJECTS Total		1,342,229
PUBLIC WORKS DEPT Total		11,577,386

ES UTILITIES

FLEET

OTHER NON-BASE BUDGETS BY DEPARTMENT-PROGRAM

	BUSINESS UNIT NAME	FY21 ADOPTED BUDGET
UTILITIES ENGINEERING	02108001 FORD F150 EXT CAB 4X4 NEW1	32,253
WATER OPERATIONS	02108003 GENERATOR KW1000 GEN090	416,900
WATER OPERATIONS	02108005 CAT FORKLIFT TL642D 04542	128,978
WATER OPERATIONS	02108006 INTL MV UTILITY TRUCK 07560	98,765
WATER OPERATIONS	02108007 MOBILE GENERATOR KW150 58062	96,548
WATER OPERATIONS	02108009 FORD F450 4X4 UTILITY TRUK NEW2	72,652
WATER OPERATIONS	02108010 FORD F450 UTILITY TRUK 6070297	72,652
WATER OPERATIONS	02108011 FORD F550 UTILITY TRUCK 781129	73,754
WATER OPERATIONS	02108013 FORD F550 DUMP TRUCK 780149	63,951
WATER OPERATIONS	02108014 UTILITY TRAILER 05815	33,432
WATER OPERATIONS	02108015 FORD TRAN CONCT CARGO VAN NEW1	30,585
WATER OPERATIONS	02108016 FORD F150 EXT CAB 4X2 07726	29,879
WATER OPERATIONS	02108020 DUMP TRAILER 05355	36,015
WATER OPERATIONS	02108021 KAWASAKI MULE 05224	13,900
WATER OPERATIONS	02108022 GENERAC LIGHT TOWER 20835	10,605
WATER OPERATIONS	02108023 UTILITY TRAILER 21430	8,611
WATER OPERATIONS	02108024 JD ZTRACK MOWER 05280	8,700
WATER OPERATIONS	02108025 JD ZTRACK MOWER 05281	8,700
WATER OPERATIONS	02108026 JD ZTRACK MOWER 05282	8,700
WATER OPERATIONS	02108027 GENERATOR KW750 GEN094	414,425
WATER OPERATIONS	02108029 CAT BACKHOE LOADER 440 06740	135,704
WATER OPERATIONS	02108030 FORD F550 4X4 CRANE TRK 780376	135,865
WATER OPERATIONS	02108031 GENERAC GENERATOR KW60 05810	96,548
WATER OPERATIONS	02108032 GENERAC GENERATOR KW60 05812	96,548
WATER OPERATIONS	02108033 FORD F550 4X2 CRANE TRUK 20899	97,125
WATER OPERATIONS	02108034 FORD F450 UTILITY TRUCK 780377	69,809
WATER OPERATIONS	02108037 GENERATOR KW50 GEN089	50,050
WATER OPERATIONS	02108038 DUMP TRAILER 06070302	36,015
WATER OPERATIONS	02108039 KUBOTA TRACTOR 4X4 07090	35,231
WATER OPERATIONS	02108040 FORD TRAN T150 CARGO VAN 780234	29,027
WATER OPERATIONS	02108041 FORD ESCAPE 4X2 05724	23,033
WATER OPERATIONS	02108042 KAWASAKI MULE 48952	13,316
FLEET Total		2,478,276
OTHER NON BASE		
UTILITIES ENGINEERING	00040302 CAPITALIZED LABOR PROJECT	700,000
UTILITIES ENGINEERING	00201103 CONSUMPTIVE USE PERMIT CONSOLI	250,000
UTILITIES ENGINEERING	00216426 IRON BRIDGE AGREEMENT	2,721,280
WASTEWATER OPERATIONS	02108047 AMS TREX DEVICE COMM BCC	8,500
WASTEWATER OPERATIONS	02108048 AMS TREX DEVICE COMM BCC	8,500
WASTEWATER OPERATIONS	02108049 AVRS HACH SAMPLER	8,000
WASTEWATER OPERATIONS	02108050 CONFINED SPACE SAFETY EQUIPMEN	22,000
WATER OPERATIONS	02108051 GPR EQUIPMENT	18,000
WATER OPERATIONS	02108052 GPR EQUIPMENT	18,000
WATER OPERATIONS	02108053 TALON VALVE/HYDRANT TOOLS	11,800
OTHER NON BASE Total		3,766,080
TECHNOLOGY		
UTILITIES ENGINEERING	00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000
UTILITIES ENGINEERING	00283006 SCADA AND SECURITY SYSTEMS IMP	325,000
UTILITIES ENGINEERING	02108002 PROJECT MANAGEMENT SOFTWARE	10,000
WASTEWATER OPERATIONS	02008001 JDE ENHANCEMENTS 40100	75,000
TECHNOLOGY Total		485,000
ES UTILITIES Total		6,729,356

OTHER NON-BASE BUDGETS BY DEPARTMENT-PROGRAM

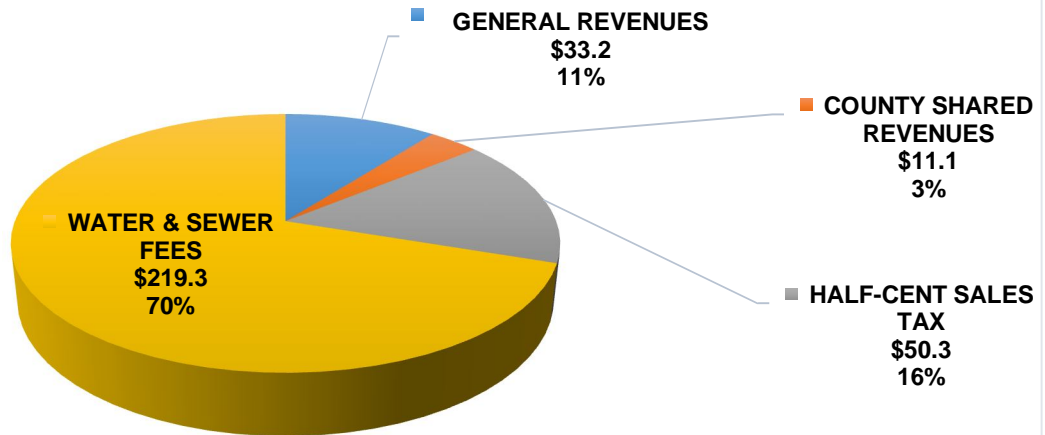
		FY21 ADOPTED BUDGET
BUSINESS UNIT NAME		
ES SOLID WASTE DEPT		
FLEET		
LANDFILL OPERATIONS PROGRAM	02109001 SHUTTLE 6X6 51993	244,210
LANDFILL OPERATIONS PROGRAM	02109002 COVER SPRAY APPLICATOR NEW2	406,147
LANDFILL OPERATIONS PROGRAM	02109003 TANKER TRAILER 780274	70,910
LANDFILL OPERATIONS PROGRAM	02109004 MILITARY SURPLUS TRACTOR 51893	65,000
LANDFILL OPERATIONS PROGRAM	02109005 DUMP TRAILER 48585	52,323
LANDFILL OPERATIONS PROGRAM	02109006 DUMP TRAILER 48587	52,323
LANDFILL OPERATIONS PROGRAM	02109007 MC REFUSE TRAIL 48220	86,172
LANDFILL OPERATIONS PROGRAM	02109008 MC REFUSE TRAIL 48221	86,172
LANDFILL OPERATIONS PROGRAM	02109009 CAT MINI EXVTR 303E CRAN 04490	50,198
LANDFILL OPERATIONS PROGRAM	02109010 LO BOY TRAILER NEW1	66,630
LANDFILL OPERATIONS PROGRAM	02109011 ALTOZ MOWER 06941	19,424
LANDFILL OPERATIONS PROGRAM	02109018 BOBCAT GRADER ATTACHMENT NEW	11,448
LANDFILL OPERATIONS PROGRAM	02109026 LANDFILL FUEL ISLAND CANOPY	7,500
SW-COMPLIANCE & PROGRAM MAN	02109019 FORD F150 EXT CAB 4X4 06580	29,316
SW-COMPLIANCE & PROGRAM MAN	02109020 FORD F150 EXT CAB 4X4 02681	29,316
SW-COMPLIANCE & PROGRAM MAN	02109021 FORD F150 EXT CAB 4X4 04524	29,316
SW-COMPLIANCE & PROGRAM MAN	02109022 FORD TRAN CONCT PASS VAN 07446	26,130
SW-COMPLIANCE & PROGRAM MAN	02109023 JD GATOR 07646	14,312
TRANSFER STATION	02109012 ROAD TRACTOR 49408	129,276
TRANSFER STATION	02109013 ROAD TRACTOR 50344	129,276
TRANSFER STATION	02109014 ROAD TRACTOR 51511	129,276
TRANSFER STATION	02109015 ROAD TRACTOR 51512	129,276
TRANSFER STATION	02109016 GENERATOR KW400 GEN088	186,120
TRANSFER STATION	02109017 RECYCLE TRAILER 01814	11,025
FLEET Total		2,061,096
TECHNOLOGY		
LANDFILL OPERATIONS PROGRAM	02109024 NETWORK ENHANCEMENTS-LANDFILL	30,000
TECHNOLOGY Total		30,000
ES SOLID WASTE DEPT Total		2,091,096
INFORMATION SERVICES DEPT		
FLEET		
NETWORK & COMM SERVICES	02114002 FORD TRAN CONCT CARG VAN 07458	28,368
FLEET Total		28,368
TECHNOLOGY		
NETWORK & COMM SERVICES	00286001 FIRE SUPPRESS SYS PSB - 00112	27,500
NETWORK & COMM SERVICES	02114003 CYBERSECURITY IMPROVEMENTS	75,000
WORKSTATION SUPPORT & MAINT	02114001 CUSTOMER RELATIONSHIP (CRM) SYS	250,000
TECHNOLOGY Total		352,500
INFORMATION SERVICES DEPT Total		380,868
RESOURCE MANAGEMENT DEPT		
FLEET		
RISK MANAGEMENT	02118002 FORD ESCAPE S 4X2WD 05232	22,712
FLEET Total		22,712
RESOURCE MANAGEMENT DEPT Total		22,712
Grand Total		36,328,982



SUMMARY OF OUTSTANDING DEBT

FY 2020/21 Total Outstanding Debt \$313.9 Million

(Amounts in Millions)



As of October 1, 2020, Seminole County has a total of \$313.9 million of outstanding debt, including bonds and bank loans, which is manageable within existing revenues. Our annual debt services have minimal effect on current operations. The outstanding debt is secured by multiple revenue sources. The majority of outstanding debt is secured by revenues from the Water and Sewer System. The following are revenue pledges for County debt outstanding:

General Revenues: General revenues are non-ad valorem revenues. The County has a covenant to budget and appropriate non-ad valorem revenues to secure the Series 2014 Special Obligation Bonds, and Series 2013A and 2013B Capital Improvement Revenue Bonds.

County Shared Revenues: The Florida Revenue Sharing Act of 1972 enacted legislation to create the Revenue Sharing Trust Fund for Counties. The Fund consists of a portion of the cigarette tax and sales and use tax collections, which are allocated to counties, based on a distribution formula and eligibility requirements. Section 218.25 of the Florida Statutes authorizes counties to pledge the guaranteed entitlement for bonded indebtedness up to 50 percent of the funds received in the prior year. The Series 2012 Capital Improvement Revenue Bonds are secured by County Shared Revenues.

Sales Tax: The State levies a 6 percent sales tax of which a portion of net proceeds is transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for distributions by the Department of Revenue pursuant to Section 218.61 of the Florida Statutes. The County's Sales Tax Bonds are secured by half-cent sales tax revenue.

Water and Sewer Revenues: The County owns and operates a combined water and wastewater treatment system, associated distribution, collection and effluent disposal facilities. The County's Water and Sewer Bonds are secured by a pledge of net revenues derived from the ownership and operation of the system and connection fees.

Legal Debt Limits

The Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to the issuance of debt.

SUMMARY OF OUTSTANDING DEBT

Capital Improvement Bonds (Bank Loans)

The \$10,000,000 and \$8,140,000 Capital Improvement Revenue Bonds, Series 2013A and 2013B (respectively) were issued to refund the \$20,125,000 Capital Improvement Revenue Bonds, Series 2010. The Series 2010 Bonds were issued to refund the \$24,060,000 Sales Tax Revenue Refunding Bonds, Series 1998. The Series 2013A and 2013B Bonds are secured by general revenues.

The \$22,000,000 Capital Improvement Revenue Bond, Series 2012 was issued to provide financing for the Public Safety Communications P25 Radio Tower Rebuild Projects. The Series 2012 Bond is secured by County Shared Revenues (Guaranteed Entitlement Funds).

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL BALANCE
FY21	\$2,841,000	\$446,746	\$3,287,746	\$19,617,000
FY22	\$2,912,000	\$381,846	\$3,293,846	\$16,776,000
FY23	\$2,960,000	\$315,320	\$3,275,320	\$13,864,000
FY24	\$3,011,000	\$247,676	\$3,258,676	\$10,904,000
FY25	\$3,077,000	\$178,843	\$3,255,843	\$7,893,000
FY26	\$3,146,000	\$108,502	\$3,254,502	\$4,816,000
FY27	\$1,670,000	\$36,573	\$1,706,573	\$1,670,000
TOTAL	\$19,617,000	\$1,715,506	\$21,332,506	

SUMMARY OF OUTSTANDING DEBT

Special Obligation Bonds

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued to finance a portion of the costs of the acquisition, construction, equipping and installation of certain capital improvements including, without limitation, a new County Sports Complex and renovations to Soldiers Creek Park. The Series 2014 Bonds are secured by general revenues.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL BALANCE
FY21	\$635,000	\$1,002,250	\$1,637,250	\$24,705,000
FY22	\$660,000	\$976,850	\$1,636,850	\$24,070,000
FY23	\$690,000	\$950,450	\$1,640,450	\$23,410,000
FY24	\$715,000	\$922,850	\$1,637,850	\$22,720,000
FY25	\$745,000	\$894,250	\$1,639,250	\$22,005,000
FY26	\$775,000	\$864,450	\$1,639,450	\$21,260,000
FY27	\$805,000	\$833,450	\$1,638,450	\$20,485,000
FY28	\$830,000	\$807,288	\$1,637,288	\$19,680,000
FY29	\$860,000	\$779,275	\$1,639,275	\$18,850,000
FY30	\$890,000	\$749,175	\$1,639,175	\$17,990,000
FY31	\$920,000	\$716,913	\$1,636,913	\$17,100,000
FY32	\$955,000	\$683,563	\$1,638,563	\$16,180,000
FY33	\$990,000	\$647,750	\$1,637,750	\$15,225,000
FY34	\$1,040,000	\$598,250	\$1,638,250	\$14,235,000
FY35	\$1,095,000	\$546,250	\$1,641,250	\$13,195,000
FY36	\$1,140,000	\$501,550	\$1,641,550	\$12,100,000
FY37	\$1,185,000	\$455,000	\$1,640,000	\$10,960,000
FY38	\$1,230,000	\$406,600	\$1,636,600	\$9,775,000
FY39	\$1,285,000	\$356,350	\$1,641,350	\$8,545,000
FY40	\$1,335,000	\$303,850	\$1,638,850	\$7,260,000
FY41	\$1,390,000	\$247,994	\$1,637,994	\$5,925,000
FY42	\$1,450,000	\$189,825	\$1,639,825	\$4,535,000
FY43	\$1,510,000	\$129,138	\$1,639,138	\$3,085,000
FY44	\$1,575,000	\$65,931	\$1,640,931	\$1,575,000
TOTAL	\$24,705,000	\$14,629,250	\$39,334,250	

SUMMARY OF OUTSTANDING DEBT

Sales Tax Bonds

The \$29,810,000 Sales Tax Revenue Refunding Bond, Series 2015 (*bank loan*) was issued to refund the outstanding Sales Tax Revenue Bonds, Series 2005A. The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued to finance the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The Sales Tax Bonds are secured by half-cent sales tax revenue.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL BALANCE
FY21	\$2,990,000	\$1,987,238	\$3,230,988	\$50,345,000
FY22	\$3,115,000	\$1,861,888	\$3,234,388	\$47,355,000
FY23	\$3,250,000	\$1,730,663	\$3,232,538	\$44,240,000
FY24	\$3,385,000	\$1,593,313	\$3,235,438	\$40,990,000
FY25	\$3,530,000	\$1,449,563	\$3,227,563	\$37,605,000
FY26	\$3,670,000	\$1,299,300	\$3,229,175	\$34,075,000
FY27	\$5,645,000	\$1,142,238	\$3,234,488	\$30,405,000
FY28	\$5,855,000	\$932,225	\$3,232,975	\$24,760,000
FY29	\$6,075,000	\$713,388	\$3,229,638	\$18,905,000
FY30	\$6,295,000	\$485,338	\$3,229,213	\$12,830,000
FY31	\$6,535,000	\$247,800	\$3,231,175	\$6,535,000
TOTAL	\$50,345,000	\$13,442,950	\$35,547,575	

SUMMARY OF OUTSTANDING DEBT

Water and Sewer Bonds

The \$149,270,000 Water and Sewer Revenue Refunding Bonds, Series 2015A were issued to advance refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2006; and the \$32,025,000 Water and Sewer Revenue Refunding Bonds, Series 2015B were issued to refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2005. The \$5,255,000 Water and Sewer Revenue Bonds, Series 2010A and \$70,705,000 Water and Sewer Revenue Bonds, Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy) were issued to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system.

The \$62,105,000 Water and Sewer Revenue Refunding Bonds, Series 2019 were issued to refund the outstanding Water and Sewer Revenue Bonds, Series 2010B.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL BALANCE
FY21	\$6,570,000	\$9,321,825	\$15,891,825	\$219,315,000
FY22	\$6,895,000	\$8,998,575	\$15,893,575	\$212,745,000
FY23	\$7,840,000	\$8,658,865	\$16,498,865	\$205,850,000
FY24	\$8,235,000	\$8,271,675	\$16,506,675	\$198,010,000
FY25	\$8,635,000	\$7,864,800	\$16,499,800	\$189,775,000
FY26	\$9,065,000	\$7,437,050	\$16,502,050	\$181,140,000
FY27	\$9,555,000	\$6,988,000	\$16,543,000	\$172,075,000
FY28	\$10,030,000	\$6,515,000	\$16,545,000	\$162,520,000
FY29	\$10,435,000	\$6,108,850	\$16,543,850	\$152,490,000
FY30	\$10,855,000	\$5,686,200	\$16,541,200	\$142,055,000
FY31	\$11,295,000	\$5,246,550	\$16,541,550	\$131,200,000
FY32	\$11,755,000	\$4,789,050	\$16,544,050	\$119,905,000
FY33	\$12,230,000	\$4,312,800	\$16,542,800	\$108,150,000
FY34	\$12,715,000	\$3,823,600	\$16,538,600	\$95,920,000
FY35	\$13,215,000	\$3,321,500	\$16,536,500	\$83,205,000
FY36	\$13,740,000	\$2,799,600	\$16,539,600	\$69,990,000
FY37	\$13,270,000	\$2,250,000	\$15,520,000	\$56,250,000
FY38	\$13,785,000	\$1,719,200	\$15,504,200	\$42,980,000
FY39	\$14,320,000	\$1,167,800	\$15,487,800	\$29,195,000
FY40	\$14,875,000	\$595,000	\$15,470,000	\$14,875,000
TOTAL	\$219,315,000	\$105,875,940	\$325,190,940	

(1) Gross of Build America Bonds (BABs) Subsidy

TOTAL COUNTY DEBT OUTSTANDING

ISSUE AND PURPOSE	FUND	OUTSTANDING PRINCIPAL 10/1/2020	FY 2020/21 PRINCIPAL PMT	FY 2020/21 INTEREST PAYMENT	OUTSTANDING PRINCIPAL 9/30/2021
SPECIAL OBLIGATION / REVENUE DEBT					
2014 SPECIAL OBLIGATION BONDS (ENDS 2044)	21235	\$24,705,000	\$635,000	\$1,002,250	\$24,070,000
2013A CAPITAL IMPROVEMENT REVENUE BONDS (ENDS 2026 - BANK LOAN)	21200	\$4,731,000	\$738,000	\$113,071	\$3,993,000
2013B CAPITAL IMPROVEMENT REVENUE BONDS (ENDS 2026 - BANK LOAN)	21200	\$3,836,000	\$603,000	\$91,680	\$3,233,000
2012 CAPITAL IMPROVEMENT REVENUE BONDS (ENDS 2027 - BANK LOAN)	21300	\$11,050,000	\$1,500,000	\$241,995	\$9,550,000
2015 SALES TAX REVENUE REFUNDING BONDS (ENDS 2031 - BANK LOAN)	22500	\$23,850,000	\$1,150,000	\$596,250	\$22,700,000
2005B SALES TAX REVENUE REFUNDING BONDS (ENDS 2031)	22500	\$26,495,000	\$1,840,000	\$1,390,988	\$24,655,000
TOTAL		\$94,667,000	\$6,466,000	\$3,436,234	\$88,201,000
ISSUE AND PURPOSE	FUND	OUTSTANDING PRINCIPAL 10/1/2020	FY 2020/21 PRINCIPAL PMT	FY 2020/21 INTEREST PAYMENT	OUTSTANDING PRINCIPAL 9/30/2021
ENTERPRISE DEBT					
2010A WATER & SEWER REVENUE BONDS (ENDS 2026)	40100	\$2,290,000	\$350,000	\$86,325	\$1,940,000
2010B WATER & SEWER REVENUE BONDS* (ENDS 2040)	40100	\$0	\$0	\$0	\$0
2015A WATER & SEWER REVENUE REF. BONDS (ENDS 2036)	40115	\$147,015,000	\$2,365,000	\$6,341,850	\$144,650,000
2015B WATER & SEWER REVENUE REF. BONDS (ENDS 2022)	40115	\$7,905,000	\$3,855,000	\$395,250	\$4,050,000
2019 WATER & SEWER REVENUE REF. BONDS (ENDS 2040)	40100	\$62,105,000	\$0	\$2,498,400	\$62,105,000
TOTAL		\$219,315,000	\$6,570,000	\$9,321,825	\$212,745,000
TOTAL BONDED DEBT		\$313,982,000	\$13,036,000	\$12,758,059	\$300,946,000

*2010B WATER & SEWER REVENUE BONDS REFUNDED BY 2019 WATER & SEWER REVENUE REF. BONDS

ASSIGNED UNDERLYING RATINGS

The following are Seminole County's assigned ratings for bonds outstanding, excluding bank loans. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody's ⁽¹⁾	S&P
	Issuer Rating ⁽²⁾	Aa1	AA
January 2006	Sales Tax Revenue Bonds ⁽³⁾	Aa2	AA
February 2014	Special Obligation Bonds	Aa2	AA-
April 2015	Water and Sewer Bonds ⁽⁴⁾	Aa2	AA
August 2019	Water and Sewer Bonds ⁽⁵⁾	Aa2	AA+

(1) Moody's Global Scale Rating, May 7, 2010.

(2) Rating re-affirmed by Moody's and Standard & Poor's February 2014.

(3) Standard and Poor's upgrade September 2006.

(4) Rating re-affirmed by Moody's and upgraded by Standard & Poor's April 2015.

(5) Rating re-affirmed by Moody's and upgraded by Standard & Poor's August 2019.

Rating Definitions

An underlying rating is a published assessment of a particular debt issue's credit quality absent credit enhancement.

Moody's rates bond issues from "Aaa" to "C". Bonds which are rated "Aaa" are judged to be of the highest quality, with minimal credit risk. Moody's applies numerical modifiers 1, 2, and 3 in each rating classification from "Aa" through "Caa". The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

Standard & Poor's rates bond issues from "AAA" to "D". Bonds which are rated "AAA" are considered to have extremely strong financial security characteristics. Standard and Poor's applies modifiers of plus (+) or minus (-) signs following ratings from "AA" to "CCC", which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody's	S&P
Prime Maximum Quality	Aaa	AAA
High Grade – High Quality	Aa1	AA+
	Aa2	AA
	Aa3	AA-
Upper Medium Grade	A1	A+
	A2	A
	A3	A-
Lower Medium Grade	Baa1	BBB+
	Baa2	BBB
	Baa3	BBB-

(1) Beginning in April 2010, Moody's recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody's-rated universe. Upon recalibration Moody's will maintain a single global scale rating system. (Source: Moody's Rating Report – Recalibration of Moody's U.S. Municipal Ratings to its Global Rating Scale, March 2010)



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

**17-92 COMMUNITY REDEVELOPMENT
ANIMAL SERVICES
BENEFITS
BOARD OF COUNTY COMMISSIONERS
COMMUNITY INFORMATION
COUNTY ATTORNEY
COUNTY MANAGER
E-911
ECONOMIC DEVELOPMENT
EMERGENCY MANAGEMENT
HUMAN RESOURCES
OFFICE OF ORGANIZATIONAL EXCELLENCE
TELECOMMUNICATIONS
TOURISM**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Department Message

County Administration consists of the areas of government that provide leadership and formulate policies that fulfill County government's responsibilities as identified in the County Charter, Florida Statutes, and the State Constitution, for the ultimate purpose of providing quality services to the citizens of Seminole County.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures

GOAL: PROVIDE RESPONSIBLE, RELIABLE AND EFFICIENT SERVICES TO CITIZENS AND STRIVE TO PRESERVE THE LIVES OF ALL ANIMALS.

Objective: Increase adoptions through extended adoption hours, adoptions offsite, in-house spay/neuters programs, front lobby renovations to include a pet viewing area, and enhanced advertising.

Performance Measure: # of dog and cat adoptions (does not include transfers to rescues)

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,007	2,500	1,871	2,100

Objective: Increase public education/awareness through participation in community events, school programs, recruitment of volunteers, and television/radio/print.

Performance Measure: # of activities conducted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
234	280	186	220

Objective: Increase licensing and awareness through advertising, online payments, in-house processing, and reminder programs by mailers and emails.

Performance Measure: # of licenses issued

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
14,317	15,000	14,790	16,000

GOAL: TO MAINTAIN A RELIABLE AND ROBUST 911 SYSTEM AND TO SUPPORT OUR PUBLIC SAFETY ANSWERING CENTERS TO ENSURE ALL CITIZEN'S CALLS FOR HELP ARE ANSWERED.

Objective: Improve internal processes, where applicable, so as to increase efficiency as it relates to providing addressing services and resolution of addressing problems.

Performance Measure: # of projects (development review, permits, posting letters, new addresses, and readdresses)

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,895	8,253	9,332	8,665*

*Casselberry began doing their own addressing as of October 1, 2020

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: To ensure the 911 Administration's business processes, tools and competencies support the effective delivery of high quality, socially responsible service.

Performance Measure: # of calls received / processed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
203,544	191,230	181,948	181,948

GOAL: PLANNING, TRAINING, EXERCISING, AND COORDINATING RESOURCES TO READY OUR COMMUNITY FOR ANY EMERGENCY, WHILE PROMOTING A CULTURE OF PREPAREDNESS THAT WILL ENSURE SEMINOLE COUNTY IS A SAFE PLACE TO WORK, LIVE, AND PLAY.

Objective: Enhance current capabilities to prepare the community for all identified hazards.

Performance Measure: # of public education activities conducted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
72	89	17	28

Performance Measure: # of disaster tabletop, function and full-scale exercises conducted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
16	18	7	13

Performance Measure: # of trainings conducted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
35	39	14	18

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO MAINTAIN A RELIABLE AND INTEROPERABLE RADIO TELECOMMUNICATIONS SYSTEM FOR FIRST RESPONDERS AND GOVERNMENTAL STAFF THROUGHOUT ALL MUNICIPALITIES, SCHOOL DISTRICT, HIGHER EDUCATION INSTITUTIONS, AND COUNTY GOVERNMENT AGENCIES.

Objective: Enhance current capabilities to prepare the community for all identified hazards.

Performance Measure: # of completed work orders

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1934	4342	2102	3500

Objective: To maintain a qualified and technically educated staff to develop, repair, maintain, and support radio telecommunication services throughout the County.

Performance Measure: # of training courses completed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21	23	29	31

ADMINISTRATION

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ADMINISTRATION DEPT					
GENERAL FUNDS	15,689,069	7,819,682	7,780,791	(38,891)	-0.5%
REPLACEMENT FUNDS	197,552	201,477	316,949	115,472	57.3%
AGENCY FUNDS	8,217	20,000	20,000	0	0.0%
SALES TAX FUNDS	0	300,000	0	(300,000)	-100.0%
FIRE DISTRICT FUNDS	0	0	0	0	
TOURISM FUNDS	2,530,699	2,918,674	2,306,661	(612,013)	-21.0%
GRANT FUNDS	745,979	0	47,529	47,529	
EMERGENCY 911 FUNDS	1,875,230	2,244,068	2,127,733	(116,335)	-5.2%
CRA FUNDS	50	0	0	0	
CAPITAL FUNDS	19,258	0	0	0	
INTERNAL SERVICE FUNDS	22,292,297	30,738,886	28,781,980	(1,956,906)	-6.4%
ADMINISTRATION DEPT Total	43,358,351	44,242,788	41,381,643	(2,861,144)	-6.5%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ADMINISTRATION DEPT					
BASE BUDGETS					
17-92 CRA	0	0	0	0	
ANIMAL SERVICES	2,218,018	2,577,636	2,681,855	104,220	4.0%
BOARD COUNTY COMMISSIONERS	1,147,654	1,233,746	1,182,102	(51,644)	-4.2%
COMMUNITY INFORMATION	646,162	876,067	989,640	113,573	13.0%
COUNTY ATTORNEY	1,539,795	2,005,069	2,035,771	30,701	1.5%
COUNTY MANAGER	1,151,554	1,320,455	1,338,902	18,447	1.4%
E-911	2,094,174	2,287,560	2,339,746	52,186	2.3%
ECON DEV-COMMUNITY RELATION	1,911,279	1,983,877	2,085,009	101,132	5.1%
EMERGENCY MANAGEMENT	1,020,731	1,048,362	1,199,761	151,399	14.4%
EMPLOYEE BENEFITS	22,275,625	30,738,886	28,776,980	(1,961,906)	-6.4%
HUMAN RESOURCES	854,910	981,369	1,095,115	113,746	11.6%
ORGANIZATIONAL EXCELLENCE	187,246	260,637	311,544	50,907	19.5%
TELECOMMUNICATIONS	2,902,061	3,016,848	3,394,080	377,232	12.5%
TOURISM ADMINISTRATION	2,183,849	2,552,174	1,627,561	(924,613)	-36.2%
TOURIST DEVELOPMENT	362,489	390,500	703,100	312,600	80.1%
BASE BUDGETS Total	40,495,547	51,273,188	49,761,165	(1,512,023)	-2.9%
CIP	636,335	56,000	176,000	120,000	214.3%
FLEET	138,320	501,477	271,449	(230,028)	-45.9%
OTHER NON BASE	176,899	328,788	155,000	(173,788)	-52.9%
TECHNOLOGY	7,412,090	590,000	73,000	(517,000)	-87.6%
FACILITIES PROJECTS	14,579	0	0	0	

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GRANTS	754,196	20,000	67,529	47,529	237.6%
ADMINISTRATION DEPT Total	49,627,967	52,769,453	50,504,143	(2,265,310)	-4.3%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

ADMINISTRATION DEPT

17-92 Community Redevelopment

Program Message

The US 17-92 Community Redevelopment Area was a special district established in 1997 to assist in the “revitalization” of one of the County’s major thoroughfares. This designation of this special district helped eliminate blight caused by abandoned or unsafe buildings, code violations, or irregular parcels with the purpose of improving economic vitality and enhancing the image and appearance of the corridor. The US 17-92 CRA program was implemented under the direction of the Seminole County Board of County Commissioners, who served as the members of the US 17-92 Community Redevelopment Agency (CRA). The cities of Casselberry, Lake Mary, Sanford and Winter Springs participated in the US 17-92 CRA program by serving on the US 17-92 Redevelopment Planning Agency (RPA). The US 17-92 RPA was created in 1998 and served as the primary advisory committee to the US 17-92 CRA.

The US 17-92 CRA program was guided by a series of redevelopment plans specific to each area of the corridor. The US 17-92 Corridor Redevelopment Plan, adopted by the County and the participating cities in 1997, contained goals and objectives related to land use planning, infrastructure and services, land development regulations, economic development, housing and aesthetic design. Each year, an annual activity plan containing a list of projects consistent with the goals and objectives of the US 17 -92 Corridor Redevelopment Plan, was prepared by the US 17-92 RPA and forwarded to the US 17-92 CRA for final approval and funding authorization.

The US 17-92 CRA program was funded through the US 17-92 Redevelopment Trust Fund. The Trust Fund utilized tax increment financing to fund the implementation of the Redevelopment Plan. Tax increment financing relied on annual tax revenues generated from the appreciation of property values within the CRA above an established base level (1997). Consequently, as the property values increased within the redevelopment area, the tax increment revenues dedicated to the CRA also increased. The participating cities and the County each made an annual tax increment contribution to the US 17-92 Redevelopment Trust Fund.

Over its 30-year lifespan, the CRA supported 93 projects, 85 of which have been completed. More than \$20 million has been invested in CRA projects and property values within the US 17-92 CRA corridor have increased by 108% since inception in 1997. Current total value of properties estimated at more than \$517,000,000 (base year value of \$247,752,571). Last year, the Florida Avenue and Spartan Road projects were completed. The US 17-92 Community Redevelopment Area was extended in 2007 and expired in 2017.

The program provides the following services:

- Development Liaison and Expedited Permitting
- Public Spaces and Streetscape Improvement
- Existing Small Business Support
- Facility Location
- Redevelopment Partnership
- Small Business Property Improvement

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
17-92 CRA					
OTHER NON BASE	50	0	0	0	
17-92 CRA Total	50	0	0	0	

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Animal Services

Program Message

The Animal Services Program is charged with the enforcement of the Seminole County Code, Chapter 20, Animals and Fowl, while providing shelter to the lost, stray and unwanted animals in Seminole County. To provide for the health and safety of the citizens of Seminole County and their pets, through the active enforcement of local ordinances and adherence to State laws, to provide for the humane sheltering and disposition of stray and unwanted animals and to promote responsible pet ownership and animal welfare through community education, adoption and outreach programs.

This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws and ordinances:

- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Foster Care Programs
- Customer Support, Education and Outreach

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ANIMAL SERVICES					
BASE BUDGETS					
360 MISCELLANEOUS REVENUES					
369900 MISCELLANEOUS-OTHER	(142)	0	0	0	
369910 COPYING FEES	(263)	0	0	0	
360 MISCELLANEOUS REVENUES Total	(405)	0	0	0	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,020,937	1,210,862	1,295,120	84,258	7.0%
510140 OVERTIME	91,383	72,562	72,562	0	0.0%
510150 SPECIAL PAY	4,150	4,800	6,000	1,200	25.0%
510210 SOCIAL SECURITY MATCHING	81,997	98,182	104,628	6,446	6.6%
510220 RETIREMENT CONTRIBUTIONS	93,532	108,706	136,768	28,062	25.8%
510230 HEALTH INSURANCE - EMPLOYER	294,964	431,125	367,457	(63,668)	-14.8%
510240 WORKERS COMPENSATION	16,047	15,200	15,765	564	3.7%
510 PERSONNEL SERVICES Total	1,603,010	1,941,437	1,998,299	56,863	2.9%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	117,556	26,350	29,050	2,700	10.2%
530340 OTHER SERVICES	1,986	13,200	9,500	(3,700)	-28.0%
530400 TRAVEL AND PER DIEM	814	1,500	1,700	200	13.3%
530401 TRAVEL - TRAINING RELATED	931	2,730	4,300	1,570	57.5%
530439 UTILITIES-OTHER	16,061	19,600	18,000	(1,600)	-8.2%
530450 INSURANCE	12,060	0	0	0	
530460 REPAIRS AND MAINTENANCE	8,840	11,620	10,900	(720)	-6.2%
530470 PRINTING AND BINDING	3,587	3,450	5,000	1,550	44.9%
530480 PROMOTIONAL ACTIVITIES	4,548	2,000	2,500	500	25.0%
530490 OTHER CHARGES/OBLIGATIONS	15,561	21,300	12,300	(9,000)	-42.3%
530494 CREDIT CARD FEES	0	0	11,000	11,000	
530510 OFFICE SUPPLIES	1,722	3,150	3,500	350	11.1%
530520 OPERATING SUPPLIES	125,164	192,030	204,650	12,620	6.6%
530522 OPERATING SUPPLIES-TECHNOLOGY	25,094	23,334	29,000	5,666	24.3%
530540 BOOKS, DUES PUBLICATIONS	372	950	1,075	125	13.2%
530550 TRAINING	4,075	7,000	7,000	0	0.0%
530 OPERATING EXPENDITURES Total	338,371	328,214	349,475	21,261	6.5%
540 INTERNAL SERVICE CHARGES	276,637	307,985	334,081	26,096	8.5%
BASE BUDGETS Total	2,217,613	2,577,636	2,681,855	104,220	4.0%
FLEET	96,829	54,365	85,697	31,332	57.6%
FACILITIES PROJECTS	14,579	0	0	0	
GRANTS	(12,656)	0	0	0	
ANIMAL SERVICES Total	2,316,365	2,632,001	2,767,552	135,552	5.2%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Benefits

Program Message

Benefits administers the overall health and wellness programs for the employees of Seminole County Government.

The program provides the following services:

- Management of the Self-Insured Health Plan
- Organization of the Employees Benefits Annual Open Enrollment
- Management of the Annual Wellness Program (Physical/Biometrics/Tobacco non-use)
- Coordination of the retirement process, FRS and deferred compensation providers

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
EMPLOYEE BENEFITS					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
341220 BOCC INSURANCE EMPLOYER	(3,033,170)	0	0	0	
341230 BOCC INSURANCE EMPLOYEE	(591,475)	0	0	0	
341240 BOCC INSURANCE RETIREE	(1,100,042)	0	0	0	
341250 BOCC INSURANCE COBRA	(40,034)	0	0	0	
341260 TAX COLLECTOR INSURANCE	(1,389,916)	0	0	0	
341265 PROPERTY APPRAISER INSURANCE	(915,275)	0	0	0	
341270 SUPERVISOR OF ELECTIONS INSUR	(92,564)	0	0	0	
341280 PORT AUTHORITY INSURANCE	(57,151)	0	0	0	
341290 BOCC HEALTH PROGRAM	(43,050)	0	0	0	
340 CHARGES FOR SERVICES Total	(7,262,678)	0	0	0	
360 MISCELLANEOUS REVENUES					
366100 CONTRIBUTIONS & DONATIONS	0	(75,000)	(5,000)	70,000	-93.3%
369935 REIMBURSEMENTS - REBATES	(614,354)	0	0	0	
360 MISCELLANEOUS REVENUES Total	(614,354)	(75,000)	(5,000)	70,000	-93.3%
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	191,267	257,120	230,506	(26,614)	-10.4%
510140 OVERTIME	591	0	0	0	
510150 SPECIAL PAY	825	825	825	0	0.0%
510210 SOCIAL SECURITY MATCHING	13,630	19,670	17,634	(2,036)	-10.4%
510220 RETIREMENT CONTRIBUTIONS	20,573	26,637	28,875	2,238	8.4%
510230 HEALTH INSURANCE - EMPLOYER	54,134	76,864	59,502	(17,361)	-22.6%
510240 WORKERS COMPENSATION	407	463	392	(71)	-15.3%
510 PERSONNEL SERVICES Total	281,427	381,578	337,733	(43,845)	-11.5%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	100,301	107,460	107,460	0	0.0%
530340 OTHER SERVICES	834,626	882,841	943,780	60,939	6.9%
530400 TRAVEL AND PER DIEM	448	1,050	1,050	0	0.0%
530440 RENTAL AND LEASES	0	404	404	0	0.0%
530450 INSURANCE	1,234,245	1,515,879	1,835,879	320,000	21.1%
530451 BOCC INSURANCE CLAIMS	15,545,316	23,098,472	21,598,472	(1,500,000)	-6.5%
530452 OTHER ENTITY INSURANCE CLAIMS	4,229,230	4,704,600	3,904,600	(800,000)	-17.0%
530460 REPAIRS AND MAINTENANCE	3,020	10,000	10,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	6,706	20,000	20,000	0	0.0%
530510 OFFICE SUPPLIES	0	250	250	0	0.0%
530520 OPERATING SUPPLIES	8,662	7,350	7,350	0	0.0%
530521 EQUIPMENT \$1000-\$4999	2,810	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	335	500	500	0	0.0%
530550 TRAINING	0	1,400	1,400	0	0.0%
530 OPERATING EXPENDITURES Total	21,965,699	30,350,206	28,431,145	(1,919,061)	-6.3%
540 INTERNAL SERVICE CHARGES	28,499	7,102	8,101	999	14.1%
BASE BUDGETS Total	14,398,593	30,663,886	28,771,980	(1,891,906)	-6.2%
OTHER NON BASE	11,672	0	0	0	
EMPLOYEE BENEFITS Total	14,410,265	30,663,886	28,771,980	(1,891,906)	-6.2%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

ADMINISTRATION DEPT

Board of County Commissioners

Program Message

Board of County Commissioners - A five member Board elected by the voters to represent the County's five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. The Board is the legislative Branch of County government and individual Commissioners serve as both legislative officers and fiscal representatives of the County. The Board is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. Acting in good faith and within their statutory authority, the Commissioners have wide discretion.

The Board takes official action through creation of policies, ordinances and resolutions at advertised public hearings and public meetings, and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners provide the following services:

- Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community
- Communicate with the Public to ensure that County policies reflect the interests of the citizens
- Provide information to the public to keep them informed of Seminole County's policies, services and direction
- Participate in community organizations so that policy decisions are made with as much information as possible

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
BOARD COUNTY COMMISSIONERS					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510110 EXECUTIVE SALARIES	332,146	424,360	426,630	2,270	0.5%
510120 REGULAR SALARIES & WAGES	367,016	301,039	247,173	(53,866)	-17.9%
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	51,968	54,928	51,546	(3,382)	-6.2%
510220 RETIREMENT CONTRIBUTIONS	222,938	207,291	234,534	27,243	13.1%
510230 HEALTH INSURANCE - EMPLOYER	112,978	150,905	119,169	(31,736)	-21.0%
510240 WORKERS COMPENSATION	1,448	1,292	1,145	(147)	-11.4%
510 PERSONNEL SERVICES Total	1,089,093	1,140,415	1,080,797	(59,618)	-5.2%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	47	0	0	0	
530400 TRAVEL AND PER DIEM	7,424	25,000	25,000	0	0.0%
530470 PRINTING AND BINDING	0	100	0	(100)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	243	425	0	(425)	-100.0%
530510 OFFICE SUPPLIES	4,582	1,500	1,500	0	0.0%
530520 OPERATING SUPPLIES	1,982	500	500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	1,384	10,025	10,550	525	5.2%
530 OPERATING EXPENDITURES Total	15,662	37,550	37,550	0	0.0%
540 INTERNAL SERVICE CHARGES	42,899	55,781	63,755	7,974	14.3%
BASE BUDGETS Total	1,147,654	1,233,746	1,182,102	(51,644)	-4.2%
BOARD COUNTY COMMISSIONERS Total	1,147,654	1,233,746	1,182,102	(51,644)	-4.2%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

ADMINISTRATION DEPT

Community Information

Program Message

The vision of the Community Information Program is to provide transparent, timely, and accurate information to the citizens of Seminole County by informing and engaging residents, strengthening and expanding the County's reputation and reach, and fostering community pride.

The Community Information Program is responsible for media relations, social media content and strategy, special events, writing, videography, graphic design, and the County's public access channel, SGTV. Communication efforts are carried out by focusing on a combination of activities across the key areas of media relations, digital media, community relations, external outreach, public access, and communication support for the Board of County Commissioners and County Manager. Outreach is reinforced through branding, graphic design, and videography efforts that communicate the message of Seminole County Government across all media platforms, further reinforcing the story to residents in the most effective manner.

The primary goal of the Community Information Program is to enhance communication between Seminole County Government and external audiences. This is carried out through the following objectives:

- Tell Our Story;
- Advance Proactive and Transparent Communications;
- Create Meaningful Engagement with External Audiences;
- Become Stronger Partners with Local Media; and
- Improve Brand Consistency.

Seminole County's public access channel, SGTV, coordinates production of all publicly noticed meetings held in the Board of County Commissioners Chambers. These meetings air live on select cable channels, stream on the County website, and will be replayed via television and online. SGTV staff members develop short and full-length programs for use on television, web, and social media.

The Graphics team provides professional design services, artwork, signage, and photography for all internal and external communications. Graphics upholds County branding standards, produces marketing collateral, and serves as an internal support service for all County departments.

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COMMUNITY INFORMATION					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	394,601	510,168	585,084	74,916	14.7%
510150 SPECIAL PAY	1,200	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	29,018	39,028	44,759	5,731	14.7%
510220 RETIREMENT CONTRIBUTIONS	37,916	48,591	64,455	15,865	32.6%
510230 HEALTH INSURANCE - EMPLOYER	65,681	110,063	105,866	(4,197)	-3.8%
510240 WORKERS COMPENSATION	812	918	995	76	8.3%
510 PERSONNEL SERVICES Total	529,228	709,968	802,359	92,391	13.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	95	1,500	1,500	0	0.0%
530400 TRAVEL AND PER DIEM	53	1,600	1,600	0	0.0%
530440 RENTAL AND LEASES	0	500	0	(500)	-100.0%
530450 INSURANCE	475	0	0	0	
530460 REPAIRS AND MAINTENANCE	8,163	13,500	13,500	0	0.0%
530470 PRINTING AND BINDING	4,580	5,750	6,000	250	4.3%
530510 OFFICE SUPPLIES	52	500	500	0	0.0%
530520 OPERATING SUPPLIES	11,934	11,000	16,500	5,500	50.0%
530521 EQUIPMENT \$1000-\$4999	4,987	8,000	8,000	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	8,000	7,000	(1,000)	-12.5%
530540 BOOKS, DUES PUBLICATIONS	988	1,500	1,750	250	16.7%
530550 TRAINING	0	1,000	1,000	0	0.0%
530 OPERATING EXPENDITURES Total	31,327	52,850	57,350	4,500	8.5%
540 INTERNAL SERVICE CHARGES	85,607	113,249	129,931	16,682	14.7%
BASE BUDGETS Total	646,162	876,067	989,640	113,573	13.0%
FLEET	0	49,977	0	(49,977)	-100.0%
TECHNOLOGY	75,908	0	45,500	45,500	
COMMUNITY INFORMATION Total	722,069	926,044	1,035,140	109,096	11.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

County Attorney

Program Message

The County Attorney's Office provides quality legal services in a timely manner to the Board of County Commissioners, the County Manager's Office, Departments, boards and in limited areas, upon request of elected Constitutional Officers.

The County Attorney's Office provides the following services:

- Advise all BCC members and County staff on all County legal matters.
- Drafting of legal opinions, ordinances, resolutions, contracts and other legal documents.
- Carry out ethics, public records and sunshine training for advisory boards, employees and new employee orientation.
- Carry out and/or monitor all litigation to which the County is a party, while attempting to resolve all disputes through settlement negotiations and mediations.
- Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners and the County Manager's Office.

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COUNTY ATTORNEY					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,045,590	1,321,274	1,347,362	26,088	2.0%
510150 SPECIAL PAY	2,400	2,400	3,600	1,200	50.0%
510210 SOCIAL SECURITY MATCHING	70,590	101,077	103,073	1,996	2.0%
510220 RETIREMENT CONTRIBUTIONS	149,922	178,152	231,097	52,945	29.7%
510230 HEALTH INSURANCE - EMPLOYER	132,770	203,370	146,658	(56,712)	-27.9%
510240 WORKERS COMPENSATION	1,848	1,989	1,931	(57)	-2.9%
510 PERSONNEL SERVICES Total	1,403,120	1,808,261	1,833,722	25,461	1.4%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	23,527	45,204	45,204	0	0.0%
530330 COURT REPORTER SERVICES	0	3,000	3,000	0	0.0%
530400 TRAVEL AND PER DIEM	484	2,200	2,200	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,280	4,000	4,000	0	0.0%
530420 TRANSPORTATION	66	200	200	0	0.0%
530460 REPAIRS AND MAINTENANCE	0	500	500	0	0.0%
530470 PRINTING AND BINDING	5,875	7,200	7,200	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	140	200	200	0	0.0%
530510 OFFICE SUPPLIES	3,984	4,000	4,000	0	0.0%
530520 OPERATING SUPPLIES	0	500	500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	38,901	49,183	49,183	0	0.0%
530550 TRAINING	2,240	6,600	6,600	0	0.0%
530 OPERATING EXPENDITURES Total	76,497	122,787	122,787	0	0.0%
540 INTERNAL SERVICE CHARGES	60,178	74,021	79,262	5,241	7.1%
BASE BUDGETS Total	1,539,795	2,005,069	2,035,771	30,701	1.5%
COUNTY ATTORNEY Total	1,539,795	2,005,069	2,035,771	30,701	1.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

County Manager

Program Message

The County Manager's Office purpose is to provide leadership, encourage and stimulate excellence throughout the organization to ensure the efficient and effective delivery of public services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners.

The County Managers Office provides the following services:

- Ensure the delivery of quality and timely services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners
- Cultivate, throughout the organization, a continuous improvement mindset and a customer service attitude that strives to anticipate, meet and exceed customer expectations
- Facilitate communication across the organization
- Provide information to the public regarding County services
- Establish a partnership with the private sector in facilitating economic development and job creation in Seminole County
- Ensure long-term fiscal sustainability

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COUNTY MANAGER					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	623,690	695,512	695,217	(295)	0.0%
510150 SPECIAL PAY	11,345	6,600	9,900	3,300	50.0%
510210 SOCIAL SECURITY MATCHING	41,210	53,207	53,184	(23)	0.0%
510220 RETIREMENT CONTRIBUTIONS	126,252	148,558	158,836	10,277	6.9%
510230 HEALTH INSURANCE - EMPLOYER	69,509	84,367	79,652	(4,715)	-5.6%
510240 WORKERS COMPENSATION	1,324	1,252	1,182	(70)	-5.6%
510 PERSONNEL SERVICES Total	873,329	989,496	997,971	8,475	0.9%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	10,750	0	2,750	2,750	
530340 OTHER SERVICES	179,500	205,000	205,000	0	0.0%
530400 TRAVEL AND PER DIEM	0	2,250	2,500	250	11.1%
530490 OTHER CHARGES/OBLIGATIONS	4,129	2,500	4,674	2,174	87.0%
530510 OFFICE SUPPLIES	1,040	2,000	2,000	0	0.0%
530520 OPERATING SUPPLIES	586	1,000	1,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	52,604	73,668	72,673	(995)	-1.4%
530 OPERATING EXPENDITURES Total	248,609	286,418	290,597	4,179	1.5%
540 INTERNAL SERVICE CHARGES	29,616	44,542	50,335	5,793	13.0%
BASE BUDGETS Total	1,151,554	1,320,455	1,338,902	18,447	1.4%
CIP	582,487	0	120,000	120,000	
OTHER NON BASE	67,677	100,000	100,000	0	0.0%
COUNTY MANAGER Total	1,801,718	1,420,455	1,558,902	138,447	9.7%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

ADMINISTRATION DEPT

E-911

Program Message

The 911 Administration encompasses 911 GIS mapping support, 911 operator training, administration of 911 services and equipment in support of all 911 centers in Seminole County; these centers include Seminole County Sheriff, Seminole County Fire/EMS Communications and Winter Springs P.D. Communications.

The Addressing Office maintains all addresses throughout Seminole County. This information is used for 911 emergency response purposes, building and planning, utilities, code enforcement, and mail. Addressing staff directly address for unincorporated Seminole County and the cities of Lake Mary and Longwood. All other cities address in partnership with Seminole County Addressing. New development projects and building permits are reviewed for assigning addresses and ensuring the correct address is being used.

Initiatives: Continue to create and update GIS layers and Master Street Address Guide (MSAG) for Next Generation 911 Compliance
Complete cross reference and matching all GIS addresses for every jurisdiction with the emergency services address data
Establish a method of receiving photos along with text messaging within the PSAPs

The program provides the following services:

- Provide oversight of training for PSAP Operators in various issues
- Ensures compliance with State Statutes regarding 911
- Administers the monies collected from the 911 surcharge fees
- Insures PSAP equipment works correctly and efficiently
- Evaluation and design of new equipment and networks for 911
- Work with addressing authorities, telephone companies and GIS personnel to ensure an accurate 911 database
- Review and address all new development within unincorporated Seminole County as well as the cities of Longwood and Lake Mary
- Maintain a comprehensive address point GIS layer for the entire county
- Investigate and review all address discrepancies within the county

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
E-911					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
341910 ADDRESSING FEES	(46,135)	0	(30,000)	(30,000)	
340 CHARGES FOR SERVICES Total	(46,135)	0	(30,000)	(30,000)	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	376,533	391,369	387,092	(4,277)	-1.1%
510140 OVERTIME	4,093	1,560	1,560	0	0.0%
510210 SOCIAL SECURITY MATCHING	27,508	29,736	29,732	(4)	0.0%
510220 RETIREMENT CONTRIBUTIONS	35,169	36,422	38,865	2,444	6.7%
510230 HEALTH INSURANCE - EMPLOYER	95,919	126,244	101,500	(24,745)	-19.6%
510240 WORKERS COMPENSATION	747	700	661	(39)	-5.6%
510 PERSONNEL SERVICES Total	539,970	586,030	559,409	(26,621)	-4.5%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	2,857	100	3,400	3,300	#####
530401 TRAVEL - TRAINING RELATED	(1,742)	12,080	9,000	(3,080)	-25.5%
530410 COMMUNICATIONS	696,412	772,245	772,245	0	0.0%
530460 REPAIRS AND MAINTENANCE	198,865	201,428	255,459	54,031	26.8%
530510 OFFICE SUPPLIES	550	1,345	2,000	655	48.7%
530520 OPERATING SUPPLIES	664	3,097	3,100	3	0.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	18,884	36,404	45,138	8,734	24.0%
530540 BOOKS, DUES PUBLICATIONS	299	1,600	1,800	200	12.5%
530550 TRAINING	4,875	13,550	15,550	2,000	14.8%
530 OPERATING EXPENDITURES Total	921,663	1,041,849	1,107,691	65,842	6.3%
540 INTERNAL SERVICE CHARGES	88,531	113,293	117,645	4,352	3.8%
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	119,010	121,388	130,000	8,612	7.1%
580 GRANTS & AIDS Total	119,010	121,388	130,000	8,612	7.1%
596 CONSTITUTIONAL TRANSFERS					
590963 TRANSFER SHERIFF	425,000	425,000	425,000	0	0.0%
596 CONSTITUTIONAL TRANSFERS Total	425,000	425,000	425,000	0	0.0%
BASE BUDGETS Total	2,048,039	2,287,560	2,309,746	22,186	1.0%
FLEET	19,396	0	0	0	
TECHNOLOGY	0	200,000	27,500	(172,500)	-86.3%
E-911 Total	2,067,435	2,487,560	2,337,246	(150,314)	-6.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Economic Development

Program Message

The Seminole County Economic Development Program works directly with businesses while utilizing strategic partnerships to strengthen Seminole County's economy and create new employment opportunities.

The objective of the Economic Development Program is the creation of high-wage jobs and the recruitment of targeted businesses. Diverse job opportunities for Seminole County residents are essential to our community's future prosperity. In FY2018/2019, Economic Development continued to work towards this objective by strengthening our economy through strategic partnerships, business development services, business retention and expansion programs, and professional and technical outreach. Key relationships include: Orlando Economic Partnership, Seminole State College Center for Economic Development, Prospera, University of Central Florida Business Incubation Program, City of Altamonte Springs, City of Casselberry, City of Lake Mary, City of Longwood, City of Oviedo, City of Sanford, City of Winter Springs, Seminole County Public Schools, Seminole County Regional Chamber of Commerce, Oviedo-Winter Springs Regional Chamber of Commerce, Sanford Regional Chamber of Commerce, CareerSource Central Florida, and local businesses. Our collaborative partnership with these organizations resulted in more than 300 local business start-ups last year.

Seminole County incentivized two economic development projects in FY2018/19, United Parcel Service and CM Glazing, LLC d/b/a ACME Glass. Combined, these projects created 68 new jobs with an average annual wage of \$54,847 and a capital investment of \$29,050,000.

Seminole County supported the attraction or retention of several companies last year, including: Central Square Technologies, Marine Fasteners, Optigrate Corporation, WinCraft, Inc., and World Housing Solutions, supporting the creation of 380 jobs, \$15.8M in capital investment, and an average annual wage of \$56,883.

Business retention and expansion programs remain a primary focus for Seminole County Economic Development. Thirty-three individual business interviews were performed this year and 18 local businesses were highlighted as a Business Spotlight at our Board of County Commission meetings as a way of saying "Thank You" for doing business in Seminole County. The Seminole County Economic Development and Education Network (SEDEN) hosted three events that highlighted workforce development opportunities.

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ECON DEV-COMMUNITY RELATION					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	145,298	196,394	350,480	154,085	78.5%
510150 SPECIAL PAY	2,100	2,850	3,450	600	21.1%
510210 SOCIAL SECURITY MATCHING	11,002	15,024	26,812	11,788	78.5%
510220 RETIREMENT CONTRIBUTIONS	22,353	26,995	47,818	20,823	77.1%
510230 HEALTH INSURANCE - EMPLOYER	14,637	21,822	53,029	31,207	143.0%
510240 WORKERS COMPENSATION	381	354	596	242	68.5%
510 PERSONNEL SERVICES Total	195,771	263,439	482,184	218,745	83.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	856,490	541,490	541,490	0	0.0%
530400 TRAVEL AND PER DIEM	3,084	2,500	4,000	1,500	60.0%
530401 TRAVEL - TRAINING RELATED	2,204	4,500	4,500	0	0.0%
530440 RENTAL AND LEASES	23,774	16,430	19,680	3,250	19.8%
530450 INSURANCE	1,176	0	0	0	
530470 PRINTING AND BINDING	571	1,500	1,500	0	0.0%
530480 PROMOTIONAL ACTIVITIES	1,951	13,000	13,000	0	0.0%
530510 OFFICE SUPPLIES	242	875	875	0	0.0%
530520 OPERATING SUPPLIES	135	1,500	1,500	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	150	175	25	16.7%
530540 BOOKS, DUES PUBLICATIONS	7,097	10,000	12,000	2,000	20.0%
530550 TRAINING	935	3,000	3,000	0	0.0%
530 OPERATING EXPENDITURES Total	897,660	594,945	601,720	6,775	1.1%
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	0	425,000	425,000	0	0.0%
580821 AID TO PRIVATE ORGANIZATIONS	817,848	700,493	576,105	(124,388)	-17.8%
580 GRANTS & AIDS Total	817,848	1,125,493	1,001,105	(124,388)	-11.1%
BASE BUDGETS Total	1,911,279	1,983,877	2,085,009	101,132	5.1%
ECON DEV-COMMUNITY RELATION Total	1,911,279	1,983,877	2,085,009	101,132	5.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Emergency Management

Program Message

The Office of Emergency Management (OEM) is responsible for performing technical work in the development, implementation, and management of countywide disaster prevention, protection, response, recovery, and mitigation activities. OEM staff provide countywide planning, training and exercise programs in order to be prepared for natural, technological, and/or man-made emergencies. In addition, staff manage and coordinate the County's Emergency Operations Center during times of emergency.

The development of the Comprehensive Emergency Management Plan (CEMP), Continuity of Operations Plan (COOP), and Local Mitigation Strategy (LMS) is a cooperative effort with various local government entities, non-profit agencies, and faith based organizations.

OEM staff is responsible for the development and maintenance of plans that keep Seminole County safe during a disaster. The Office also provides guidance to its municipalities and support agencies on the development of disaster management plans.

The program provides the following services:

- Disaster Planning, Training and Exercise
- Homeland Security / Prevention
- Public Education / Outreach
- Response Coordination
- Short/Long Term Recovery Activities from Previous Disasters
- Mitigation / Resiliency Program Management / Coordination

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
EMERGENCY MANAGEMENT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	307,447	294,698	387,553	92,855	31.5%
510125 PART-TIME PERSONNEL	(2,246)	0	0	0	
510140 OVERTIME	25,368	3,605	3,605	0	0.0%
510150 SPECIAL PAY	1,200	1,200	0	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	24,811	22,820	29,924	7,103	31.1%
510220 RETIREMENT CONTRIBUTIONS	27,447	25,031	36,771	11,740	46.9%
510230 HEALTH INSURANCE - EMPLOYER	41,412	53,112	48,781	(4,331)	-8.2%
510240 WORKERS COMPENSATION	619	537	1,616	1,079	201.0%
510 PERSONNEL SERVICES Total	426,057	401,004	508,250	107,247	26.7%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	76,986	0	0	0	
530400 TRAVEL AND PER DIEM	1,484	0	1,500	1,500	
530410 COMMUNICATIONS	5,665	6,000	6,000	0	0.0%
530430 UTILITIES	43	0	0	0	
530440 RENTAL AND LEASES	12,278	0	0	0	
530450 INSURANCE	2,102	0	0	0	
530460 REPAIRS AND MAINTENANCE	5,428	4,000	4,000	0	0.0%
530480 PROMOTIONAL ACTIVITIES	4,912	11,600	11,600	0	0.0%
530510 OFFICE SUPPLIES	1,218	0	0	0	
530520 OPERATING SUPPLIES	16,446	6,477	10,500	4,023	62.1%
530521 EQUIPMENT \$1000-\$4999	4,972	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	3,570	12,500	15,000	2,500	20.0%
530540 BOOKS, DUES PUBLICATIONS	304	0	0	0	
530550 TRAINING	0	10,000	10,000	0	0.0%
530 OPERATING EXPENDITURES Total	135,408	50,577	58,600	8,023	15.9%
540 INTERNAL SERVICE CHARGES	459,266	596,781	632,911	36,130	6.1%
BASE BUDGETS Total	1,020,731	1,048,362	1,199,761	151,399	14.4%
FLEET	0	333,815	121,933	(211,882)	-63.5%
TECHNOLOGY	0	5,000	0	(5,000)	-100.0%
GRANTS	0	0	0	0	
EMERGENCY MANAGEMENT Total	1,020,731	1,387,177	1,321,694	(65,483)	-4.7%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Human Resources

Program Message

The Office of Human Resources provides centralized support to Seminole County Government through, providing guidance and support to the Board of County Commissioners on all employee related matters, including but not limited to, State and Federal regulations and labor laws, providing professional counsel on personnel issues facing the County and its employees daily; cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision; promoting the health and well-being of employees; Increasing responsibility for positive behavior and performance both individually and collectively; and adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County. We strive for Seminole County Government to be the employer of choice in the Central Florida.

The program provides the following services:

- Employee and Labor Relations
- Employment and Recruiting
- Classification and Compensation
- Human Resources/Personnel Records
- Training and Development
- Position Control

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
HUMAN RESOURCES					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	442,974	476,069	560,311	84,242	17.7%
510140 OVERTIME	927	0	0	0	
510150 SPECIAL PAY	2,775	2,475	2,475	0	0.0%
510210 SOCIAL SECURITY MATCHING	31,805	36,419	42,864	6,445	17.7%
510220 RETIREMENT CONTRIBUTIONS	50,557	53,934	73,504	19,570	36.3%
510230 HEALTH INSURANCE - EMPLOYER	114,080	155,732	145,442	(10,290)	-6.6%
510240 WORKERS COMPENSATION	963	857	953	96	11.2%
510 PERSONNEL SERVICES Total	644,082	725,487	825,548	100,062	13.8%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	19,891	38,000	39,000	1,000	2.6%
530340 OTHER SERVICES	15,547	18,500	18,500	0	0.0%
530400 TRAVEL AND PER DIEM	183	1,500	1,500	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	400	400	0	0.0%
530460 REPAIRS AND MAINTENANCE	4,980	7,220	9,020	1,800	24.9%
530490 OTHER CHARGES/OBLIGATIONS	33,029	33,800	34,500	700	2.1%
530510 OFFICE SUPPLIES	1,825	3,000	3,000	0	0.0%
530520 OPERATING SUPPLIES	3,490	4,000	4,500	500	12.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	27,578	28,700	30,000	1,300	4.5%
530540 BOOKS, DUES PUBLICATIONS	1,147	1,360	1,610	250	18.4%
530550 TRAINING	47,998	60,000	60,000	0	0.0%
530 OPERATING EXPENDITURES Total	155,669	196,480	202,030	5,550	2.8%
540 INTERNAL SERVICE CHARGES	55,159	59,403	67,537	8,134	13.7%
BASE BUDGETS Total	854,910	981,369	1,095,115	113,746	11.6%
OTHER NON BASE	92,500	87,000	0	(87,000)	-100.0%
HUMAN RESOURCES Total	947,410	1,068,369	1,095,115	26,746	2.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Office of Organizational Excellence

Program Message

The Office of Organizational Excellence (OOE) partners with individuals, teams, and other organizations to improve outcomes for our community and business partners. The OOE accomplishes this goal by applying sound business principles to project management, performance management, strategic planning, employee development, and formal research. More specifically, the OOE provides project management expertise through active involvement in formal projects and by providing project management training via an on-staff certified Project Management Professional (PMP). The OOE also partners with departmental teams to improve performance by integrating process toolkits such as Six Sigma and LEAN. The Office of Organizational Excellence provides strategic planning services to assist departments develop and manage their strategic plans. Additionally, the OOE provides formal analysis and recommendations to help individual employees and teams realize their potential. The OOE also performs high quality research on a wide range of issues that impact programs and clients.

The program provides the following services:

- Formal Project Management
- Performance Management
- Strategic Planning
- Employee Development
- Formal Research

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ORGANIZATIONAL EXCELLENCE					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	133,257	183,621	192,751	9,130	5.0%
510150 SPECIAL PAY	750	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	9,515	14,047	14,745	698	5.0%
510220 RETIREMENT CONTRIBUTIONS	16,545	15,553	41,484	25,931	166.7%
510230 HEALTH INSURANCE - EMPLOYER	26,043	41,654	50,600	8,946	21.5%
510240 WORKERS COMPENSATION	368	331	2,720	2,389	722.9%
510 PERSONNEL SERVICES Total	186,479	255,805	302,900	47,095	18.4%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	0	250	250	0	0.0%
530510 OFFICE SUPPLIES	0	320	320	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	75	1,150	970	(180)	-15.7%
530550 TRAINING	437	1,140	5,000	3,860	338.6%
530 OPERATING EXPENDITURES Total	512	2,860	6,540	3,680	128.7%
540 INTERNAL SERVICE CHARGES	256	1,972	2,104	132	6.7%
BASE BUDGETS Total	187,246	260,637	311,544	50,907	19.5%
ORGANIZATIONAL EXCELLENCE Total	187,246	260,637	311,544	50,907	19.5%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

ADMINISTRATION DEPT

Telecommunications

Program Message

Mission Critical Radio System and Tower Structure: The program encompasses the following services and operational capabilities; programming, template development, installation, repair, preventive maintenance, modification and integration of two way radio communication to include the tower infrastructure for first responders and County operations personnel of Seminole County Government to include but not limited to City of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford and Winter Springs. Services are also provided to Sanford Airport Authority, Central Florida Regional Hospital, South Seminole Community Hospital, Florida Hospital Altamonte, Seminole County School Board Authority, Seminole State College, Florida Highway Patrol, local news agencies, and Federal agencies (U.S. Marshalls, U.S. Drug Enforcement Administration, U.S. Immigration and Customs Enforcement, and U.S. Customs and Border Protection). This team maintains and updates all surveillance camera systems for transmitter sites and server rooms. In addition, the team maintains cyber security access systems and all matters FCC within Seminole County Government jurisdiction.

Critical Telecommunication Infrastructure: The telecommunications infrastructure team supports the wiring and connections throughout Seminole County to include fiber, wiring schemas, connections with outside agencies, and connections in all County buildings. Staff maintains cable television connectivity, audio/visual systems, judicial assisted listening systems, public building addressing systems, and fire station audio systems. The team oversees uninterrupted power supply systems for buildings and transmitter sites. Finally, the team oversees the fiscal monitoring of a critical asset and manages inventory network to ensure supplies are available in the stockroom to ensure fiscal and budget compliance.

The program provides the following services:

- Radio programming to all Seminole County agencies
- Installation of mobile radios in vehicles and specialty apparatus
- Tower maintenance on County owned towers
- Tower collocation services with private industry
- Provides Interlocal services to governmental agencies
- Security to all Telecommunication and network rooms
- Provides cable services to all Seminole County owned buildings
- Provides building connectivity to building sensors and applications
- Provides Interlocal services to governmental agencies
- Provides audio visual services to Seminole County owned buildings

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TELECOMMUNICATIONS					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
343901 TOWER COMM FEES	(116,985)	0	(120,000)	(120,000)	
343902 FIBER WAN FEES	(13,100)	0	(15,000)	(15,000)	
340 CHARGES FOR SERVICES Total	(130,085)	0	(135,000)	(135,000)	
360 MISCELLANEOUS REVENUES					
369940 REIMBURSEMENTS - RADIOS	(225,404)	0	(115,000)	(115,000)	
360 MISCELLANEOUS REVENUES Total	(225,404)	0	(115,000)	(115,000)	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	555,276	570,341	603,546	33,205	5.8%
510140 OVERTIME	22,836	20,095	20,095	0	0.0%
510150 SPECIAL PAY	1,200	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	41,013	45,168	47,709	2,540	5.6%
510220 RETIREMENT CONTRIBUTIONS	52,091	54,195	67,129	12,935	23.9%
510230 HEALTH INSURANCE - EMPLOYER	146,540	187,911	160,114	(27,797)	-14.8%
510240 WORKERS COMPENSATION	11,236	11,703	10,683	(1,020)	-8.7%
510 PERSONNEL SERVICES Total	830,192	890,613	910,476	19,863	2.2%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	7,000	0	0	0	
530400 TRAVEL AND PER DIEM	4,261	3,000	4,000	1,000	33.3%
530401 TRAVEL - TRAINING RELATED	7,822	9,000	9,000	0	0.0%
530410 COMMUNICATIONS	1,815	1,740	6,740	5,000	287.4%
530420 TRANSPORTATION	0	2,000	0	(2,000)	-100.0%
530450 INSURANCE	5,071	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,749,840	1,843,846	2,167,013	323,167	17.5%
530490 OTHER CHARGES/OBLIGATIONS	114	0	0	0	
530510 OFFICE SUPPLIES	614	750	1,500	750	100.0%
530520 OPERATING SUPPLIES	44,583	104,112	119,800	15,688	15.1%
530521 EQUIPMENT \$1000-\$4999	26,945	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	12,703	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	1,787	2,960	5,460	2,500	84.5%
530550 TRAINING	1,485	8,000	10,000	2,000	25.0%
530 OPERATING EXPENDITURES Total	1,864,039	1,975,408	2,323,513	348,105	17.6%
540 INTERNAL SERVICE CHARGES	207,830	150,828	160,091	9,263	6.1%
BASE BUDGETS Total	2,546,571	3,016,848	3,144,080	127,232	4.2%
FLEET	22,095	63,320	63,819	499	0.8%
OTHER NON BASE	0	141,788	50,000	(91,788)	-64.7%
TECHNOLOGY	7,336,183	385,000	0	(385,000)	-100.0%
TELECOMMUNICATIONS Total	9,904,849	3,606,956	3,257,899	(349,057)	-9.7%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

ADMINISTRATION DEPT

Tourism

Program Message

Seminole County Tourism serves as the local resource for Seminole County visitors, providing information, resources, and support for the hospitality and tourism industries. The Tourism Program primarily manages leisure and sports tourism efforts, marketing Seminole County as a destination throughout the southeast. Additionally, Tourism staff members support the Seminole County Tourist Development Council.

FY 2018/19 was another record-breaking year for Seminole County tourism:

- Hotel Occupancy: 74%
- Hotel Average Daily Rate: \$105.03 (highest in County history)
- Hotel Revenue Generated: \$87,913,161 (highest in County history)
- Tourist Development Tax Collections: \$5,068,388 (highest in County history)

In FY 2018/2019 Seminole County athletic venues hosted more than 100 tournaments with over 5,000 participating teams bringing in over 200,000 total visitors. These tournaments resulted in an economic impact of more than \$42M and 40,000 room nights generated in Seminole County.

Seminole County is proud to be home to rising stars in youth soccer. In July 2019, the Elite Clubs National League (ECNL) extended their contract for an additional three years and has committed to hosting both the Girls and Boys National Soccer Tournaments in Seminole County through 2023. These tournaments generate more than 5,000 hotel room nights alone and nearly \$5M in economic impact.

Boombah Sports Complex

Since opening in May 2016, the Boombah Sports Complex has:

- Hosted more than 200 tournaments and upwards of 500,000 visitors;
- Produced more than 58,000 room nights for Seminole County hotels;
- Generated a \$78M economic impact towards County businesses;
- FY2018/19, hosted 23 events, 500 teams, and 25,000 visitors;
- Produced 3,900 room nights for Seminole Count Hotels, a 35% increase in room nights over FY2017/18;
- \$24.5M in economic impact was generated in FY2018/19 alone, a 12.3% increase over FY2017/18

Boombah Soldiers Creek Park

Soldiers Creek Park hosted 23 events, 500 teams, and 25,000 visitors in FY2017/18, generating 3,900

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ADMINISTRATION DEPT

Tourism (CONT.)

Program Message

room nights and producing \$3.6M in economic impact in Seminole County.

Soldiers Creek hosted several elite softball events, including the 2019 Junior College State Softball Championships, USSSA State Fastpitch Tournament, and the Pro Swings Power 50 Invitational.

The program provides the following services:

- Business development programs designed to recruit targeted businesses offering high-wage jobs;
- Business retention and expansion support and programs;
- Host forums and work sessions that focus on workforce development education and expansion opportunities;
- Administer programs such as Economic Development Advisory Committee and Seminole Economic Development Education Network;
- Direct new and expanding business surveys and interviews;
- Serve as local business liaison to partners such as Seminole State College, University of Central Florida Incubator, Prospera, Orlando Economic Partnership, and chambers of commerce;
- External communication efforts, including: social media, County website, You Tube, newsletters and press releases, the County Manager's Annual Report, and the State of the County address;
- Provide an unimpeded flow of factual, unbiased information related to the County, local governmental agencies and government partners;
- Manage relationships with members of the media and coordinate the fulfillment of their requests;
- SGTV broadcasts of Seminole County meetings and production of original, County-related programming;
- Professional design, artwork and photography services for internal and external County communication materials;
- Local resource for Seminole County's visitors, providing information, resources, and support for the hospitality and tourism industry;
- Manages requests related to conferences and events, the leisure traveler, sporting events, and serve as a liaison to Seminole County's hotel, attraction, and food & beverage industries;
- Marketing of Seminole County throughout the southeast;
- Internal administrator for the Seminole County Tourist Development Council.

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TOURISM ADMINISTRATION					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	359,028	418,303	500,704	82,401	19.7%
510140 OVERTIME	326	0	0	0	
510150 SPECIAL PAY	1,650	1,650	1,650	0	0.0%
510210 SOCIAL SECURITY MATCHING	26,381	32,000	38,304	6,304	19.7%
510220 RETIREMENT CONTRIBUTIONS	39,872	44,824	62,841	18,017	40.2%
510230 HEALTH INSURANCE - EMPLOYER	81,249	109,574	116,563	6,989	6.4%
510240 WORKERS COMPENSATION	775	732	851	119	16.2%
510 PERSONNEL SERVICES Total	509,282	607,083	720,912	113,829	18.8%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	697,308	708,500	27,150	(681,350)	-96.2%
530340 OTHER SERVICES	219,013	254,400	211,500	(42,900)	-16.9%
530400 TRAVEL AND PER DIEM	9,056	27,500	15,500	(12,000)	-43.6%
530401 TRAVEL - TRAINING RELATED	3,174	0	0	0	
530440 RENTAL AND LEASES	93,592	96,430	103,679	7,249	7.5%
530470 PRINTING AND BINDING	0	12,000	12,000	0	0.0%
530480 PROMOTIONAL ACTIVITIES	542,074	563,000	394,200	(168,800)	-30.0%
530510 OFFICE SUPPLIES	2,548	1,500	2,000	500	33.3%
530520 OPERATING SUPPLIES	4,019	77	77	0	0.0%
530521 EQUIPMENT \$1000-\$4999	3,751	0	3,800	3,800	
530522 OPERATING SUPPLIES-TECHNOLOGY	0	2,700	2,700	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	10,224	15,811	16,000	189	1.2%
530550 TRAINING	6,064	15,500	15,500	0	0.0%
530 OPERATING EXPENDITURES Total	1,590,823	1,697,418	804,106	(893,312)	-52.6%
540 INTERNAL SERVICE CHARGES	83,744	47,673	52,544	4,870	10.2%
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	0	200,000	50,000	(150,000)	-75.0%
580 GRANTS & AIDS Total	0	200,000	50,000	(150,000)	-75.0%
BASE BUDGETS Total	2,183,849	2,552,174	1,627,561	(924,613)	-36.2%
TOURISM ADMINISTRATION Total	2,183,849	2,552,174	1,627,561	(924,613)	-36.2%

ADMINISTRATION

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TOURIST DEVELOPMENT					
BASE BUDGETS					
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	0	0	300,000	300,000	
530480 PROMOTIONAL ACTIVITIES	0	0	103,100	103,100	
530 OPERATING EXPENDITURES Total	0	0	403,100	403,100	
540 INTERNAL SERVICE CHARGES	7,489	0	0	0	
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	355,000	390,500	300,000	(90,500)	-23.2%
580 GRANTS & AIDS Total	355,000	390,500	300,000	(90,500)	-23.2%
BASE BUDGETS Total	362,489	390,500	703,100	312,600	80.1%
CIP	53,849	56,000	56,000	0	0.0%
TOURIST DEVELOPMENT Total	416,338	446,500	759,100	312,600	70.0%



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

<p>CLERK OF THE COURT PROPERTY APPRAISER SHERIFF'S OFFICE SUPERVISOR OF ELECTIONS TAX COLLECTOR</p>
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**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

Department Message

The offices of the Sheriff, Property Appraiser, Tax Collector, Clerk of the Court, and Supervisor of Elections are constitutional offices within Seminole County . The Constitutional Officers are elected by the residents of Seminole County to perform executive and administrative functions as specified by general law, the State Constitution and any specific provisions included in the Seminole County Home Rule Charter. The Constitutional Offices submit their budgets annually to the State for approval. The County will budget a transfer of general funds to each constitutional officer for the amount they request or what is approved.

CONSTITUTIONAL OFFICERS

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
CONSTITUTIONAL OFFICERS DEP					
CLERK OF THE COURT	3,327,105	3,492,172	4,185,133	692,961	19.8%
GENERAL FUNDS	3,327,105	3,492,172	4,185,133	692,961	19.8%
REPLACEMENT FUNDS	0	0	0	0	
GRANT FUNDS	0	0	0	0	
PROPERTY APPRAISER	5,848,444	6,212,704	6,227,266	14,561	0.2%
GENERAL FUNDS	5,120,948	5,428,380	5,434,976	6,596	0.1%
TRANSPORTATION FUNDS	19,996	21,283	21,904	621	2.9%
FIRE DISTRICT FUNDS	707,501	763,042	770,386	7,344	1.0%
GRANT FUNDS	0	0	0	0	
SHERIFF'S OFFICE	132,957,026	134,454,531	138,144,557	3,690,025	2.7%
GENERAL FUNDS	131,775,765	132,656,518	137,744,557	5,088,038	3.8%
REPLACEMENT FUNDS	154,403	271,500	0	(271,500)	-100.0%
SALES TAX FUNDS	70,867	975,000	0	(975,000)	-100.0%
COURT RELATED FUNDS	195,154	145,146	155,000	9,854	6.8%
GRANT FUNDS	0	0	0	0	
LAW ENFORCEMENT FUNDS	573,531	152,367	150,000	(2,367)	-1.6%
SPECIAL REVENUE FUNDS	187,306	254,000	95,000	(159,000)	-62.6%
SUPERVISOR OF ELECTIONS	3,118,796	4,511,394	3,751,364	(760,030)	-16.8%
GENERAL FUNDS	3,118,796	4,511,394	3,751,364	(760,030)	-16.8%
TAX COLLECTOR	7,830,207	8,602,007	8,882,521	280,513	3.3%
GENERAL FUNDS	7,510,639	8,252,007	8,511,021	259,013	3.1%
TRANSPORTATION FUNDS	8,746	10,000	10,500	500	5.0%
FIRE DISTRICT FUNDS	310,821	340,000	361,000	21,000	6.2%
GRANT FUNDS	0	0	0	0	
CONSTITUTIONAL OFFICERS DEP Total	153,081,578	157,272,809	161,190,840	3,918,031	2.5%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
BASE BUDGETS					
CERTIFIED TRANSFERS	147,839,896	150,515,966	155,199,819	4,683,853	3.1%
OPERATING EXPENDITURES	1,543,236	1,614,000	1,455,000	(159,000)	-9.9%
INTERNAL SERVICE CHARGES	2,889,155	3,263,976	2,931,021	(332,955)	-10.2%
GRANTS & AIDS	0	0	0	0	
RESERVES	0	2,367	0	(2,367)	-100.0%
BASE BUDGETS Total	152,272,287	155,396,309	159,585,840	4,189,531	2.7%
CIP	0	0	0	0	
OTHER NON BASE	654,889	1,605,000	1,605,000	0	0.0%

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FACILITIES PROJECTS	154,403	271,500	0	(271,500)	-100.0%
GRANTS	0	0	0	0	
Grand Total	153,081,578	157,272,809	161,190,840	3,918,031	2.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

Clerk of the Court

Program Message

The Clerk of the Court Office's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens. The Clerk's Office handles different functions including the County's Finance Department, financial auditing, record keeping, court related cases (civil and criminal) , jury summons, marriage licenses and passports. The Office consists of an elected Clerk of the Court and 30.94 additional FTEs that assists the County.

The program provides the following services:

- Maintain the records of the Court
- Process Jurors for trials
- Act as financial custodian for County funds
- Audit County operations and financial transactions for consistency with Board direction

CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
02 CLERK OF THE COURT					
BASE BUDGETS					
CERTIFIED TRANSFER	3,035,394	3,230,540	3,901,244	670,704	20.8%
OPERATING EXPENDITURES	1,501	0	0	0	
INTERNAL SERVICE CHARGES	267,200	231,632	253,889	22,257	9.6%
BASE BUDGETS Total	3,304,095	3,462,172	4,155,133	692,961	20.0%
OTHER NON BASE	23,011	30,000	30,000	0	0.0%
02 CLERK OF THE COURT Total	3,327,105	3,492,172	4,185,133	692,961	19.8%

**CLERK OF THE CIRCUIT COURT & COMPTROLLER
SEMINOLE COUNTY
BUDGETED FTE'S**

	18-19 Budget	19-20 Budget	20-21 Budget	FY 20-21 Change from FY 19-20
Comptroller's Office	18.00	17.70	17.70	0.00
County Records	3.00	3.00	3.00	0.00
Records Management	2.42	1.14	1.14	0.00
IT	3.27	3.35	3.35	0.00
Internal Audit	3.00	3.00	3.00	0.00
Purchasing/Mail	0.32	0.31	0.31	0.00
Admin/Finance	1.61	1.82	1.82	0.00
HR	0.32	0.31	0.31	0.00
Totals	31.94	30.63	30.63	0.00

**CLERK OF THE CIRCUIT COURT & COMPTROLLER
SEMINOLE COUNTY
FY 20-21 SUMMARY BUDGET BY LINE ITEM**

510 Personnel Services	
510110 Executive Salaries	\$ 23,511
510120 Regular Salaries	1,989,453
510210 Social Security Matching	153,993
510220 Retirement Contributions	232,339
510230 Health, Life and Other Benefits	596,533
510250 Unemployment	2,008
510 Personnel Services TOTAL	<u>2,997,837</u>
530 Operating Expenditures	
530310 Professional Expenses	173,443
530312 Legal Services	9,622
530320 Accounting and Auditing	60,000
530340 Other Services	5,907
530400 Travel and Per Diem	8,719
530410 Communications	65,000
530420 Postage	1,016
530430 Utilities	5,550
530440 Rentals and Leases	375,131
530451 Property Taxes	19,500
530461 Repairs and Maintenance	19,068
530462 Maintenance Contracts	78,848
530470 Printing and Binding	10,548
530490 Other Current Charges	2,000
530510 Office Supplies	13,572
530512 Office Supplies - Equipment	7,663
530520 Operating Supplies	6,269
530522 Operating Supplies Tech	12,918
530540 Books, Dues, Publications	7,427
530550 Training	18,244
530 Operating Expenditures TOTAL	<u>900,444</u>
560 Capital Outlay	
560646 Capital Software	2,962
560 Capital Outlay TOTAL	<u>2,962</u>
GRAND TOTAL	<u><u>\$ 3,901,243</u></u>

**CLERK OF THE CIRCUIT COURT & COMPTROLLER
SEMINOLE COUNTY
FY 20-21 BUDGET REQUEST**

	FY 18-19*	FY 19-20	FY 20-21**
Personnel Costs:			
Comptrollers Finance	\$ 1,396,436	\$ 1,554,202	\$ 1,604,767
BOCC Records	210,818	229,462	260,178
	<u>1,607,254</u>	<u>1,783,664</u>	<u>1,864,945</u>
Operating Supplies:			
Comptrollers Finance	30,300	34,779	42,300
BOCC Records	14,550	4,371	5,050
	<u>44,850</u>	<u>39,150</u>	<u>47,350</u>
Other Operating Expenses:			
Disclosure Council	1,500	1,500	1,500
Valuation of Post Employment Benefit Plan	28,500	3,500	30,000
Investment Custodial Fees	58,245	60,000	60,000
CAFR assistance and technical accounting consultation	60,000	65,500	60,000
	<u>148,245</u>	<u>130,500</u>	<u>151,500</u>
Total Comptroller and BOCC Records	<u>1,800,349</u>	<u>1,953,314</u>	<u>2,063,795</u>
Records Management:			
Payroll	150,876	73,332	66,704
Supplies	37,329	6,762	1,449
	<u>188,205</u>	<u>80,094</u>	<u>68,153</u>
IT Support:			
IT Payroll Costs	376,910	401,884	417,620
IT Operating Costs	41,957	47,604	23,161
Axia Software	150,000	-	-
Communications	70,000	77,000	65,000
Maintenance Contracts	14,400	2,937	72,771
Professional Services	91,800	94,200	77,962
	<u>745,067</u>	<u>623,625</u>	<u>656,514</u>
Inspector General:			
Payroll Costs	330,543	373,348	381,554
Operating Costs	9,240	16,763	10,575
	<u>339,783</u>	<u>390,111</u>	<u>392,129</u>
Records Center Lease, Taxes & Maintenance:			
Records Center building lease	372,424	372,424	372,424
Records Center Property Taxes, Repairs & Maintenance	50,500	51,575	55,100
	<u>422,924</u>	<u>423,999</u>	<u>427,524</u>
Administrative Support:			
Purchasing & Mail	18,718	21,866	22,953
Administration/Finance	179,866	205,418	233,263
Human Resources	33,480	32,113	36,912
	<u>232,064</u>	<u>259,397</u>	<u>293,128</u>
Total Budget	3,728,392	3,730,540	3,901,243
		0.1%	4.6%
Less: Subsumed return of Clerk's Fees	(692,998)	(500,000)	
Plus: Subsumed Funds Returned		300,000	
		<u>300,000</u>	
Amount Funded	3,035,394	3,530,540	3,901,244
Budget Amendment for AP Automation		<u>177,000</u>	
	<u>\$ 3,035,394</u>	<u>\$ 3,707,540</u>	<u>\$ 3,901,244</u>

* FY18-19 reflects technology expenses that have been moved to the IT budget as reflected in FY19-20 and FY20-21 budgets

** FY20-21 reflects a 14% projected increase in health insurance cost and 3% salary increase

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

Property Appraiser

Program Message

The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes. The "market" value of real property is based on the current real estate market. Finding the "market" value of your property means discovering the price most people would pay for your property. Determining a fair and equitable value is the only role of this office in the taxing process.

The property appraiser does not create the value. People make the value by buying and selling real estate in the market place. The property appraiser has the legal responsibility to study those transactions and appraise your property accordingly.

The Seminole County Property Appraiser's Office has a state-of-the-art technological approach to the valuation process. A progressive Computer Assisted Mass Appraisal (C.A.M.A.) system is used by experienced appraisers to ensure that fair values are set for all Seminole County property owners.

Appraisers are also assisted by our Geographic Information System (GIS) which helps us to provide detailed and up-to-date property ownership maps for field appraisers. The GIS system is updated daily to reflect new changes to the land in Seminole County. This information is also used to analyze property data and gives appraisers yet another tool for comparing similar properties. The Office is made up of an elected Property Appraiser and 48 FTEs.

The program provides the following services:

- Track ownership changes of real property
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyzes trends in sales prices, construction costs, and rents to best estimate the value of assessable property

CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
02 PROPERTY APPRAISER					
BASE BUDGETS					
CERTIFIED TRANSFER	5,783,508	6,160,044	6,163,713	3,669	0.1%
OPERATING EXPENDITURES	8,439	0	0	0	
INTERNAL SERVICE CHARGES	56,497	52,661	63,553	10,892	20.7%
BASE BUDGETS Total	5,848,444	6,212,704	6,227,266	14,561	0.2%
02 PROPERTY APPRAISER Total	5,848,444	6,212,704	6,227,266	14,561	0.2%



May 26, 2020

Honorable Jay Zembower, Chairman
Seminole County Board of County Commissioner
1101 East First Street
Sanford FL 32771

Dear Mr. Zembower:

Pursuant to Chapter 192.091, Florida Statutes, the total budget submitted to the Department of Revenue for the Seminole County Property Appraiser's 2020-21 fiscal year is \$6,258,212.

Based on the budget proposed and submitted to the Department of Revenue, the Seminole County Board of County Commissioner's proportionate share is \$5,371,423.36, which is 85.83% of the total proposed budget. Therefore, this amount should be included in your 2020-21 budget and will be billed in one annual installment of \$5,371,423.36, commencing October 1, 2020.

These figures are subject to change upon final approval by the Department of Revenue, but the change should be negligible.

Thank you for your assistance with this matter. If you should have any questions please call me at (407) 665-7500.

Sincerely,

David Johnson, CFA
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director
Timothy Jecks, Budget Division Manager
Wendy Aviles, Accounting Specialist



Awarded the Certificate of Excellence in Assessment Administration





May 26, 2020

Honorable Jay Zembower, Chairman
Seminole County/Municipal Fire District
1101 East First Street
Sanford FL 32771

Dear Mr. Zembower:

Pursuant to Chapter 192.091, Florida Statutes, the total budget submitted to the Department of Revenue for the Seminole County Property Appraiser's 2020-21 fiscal year is \$6,258,212.

Based on the budget proposed and submitted to the Department of Revenue, the Seminole County/Municipal Fire District's proportionate share is \$770,385.90, which is 12.31% of the total proposed budget. Therefore, this amount should be included in your 2020-21 budget and will be billed in one annual installment of \$770,385.90, commencing October 1, 2020.

These figures are subject to change upon final approval by the Department of Revenue, but the change should be negligible.

Thank you for your assistance with this matter. If you should have any questions please call me at (407) 665-7500.

Sincerely,

David Johnson, CFA
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director
Timothy Jecks, Budget Division Manager
Wendy Aviles, Accounting Specialist



Awarded the Certificate of Excellence in Assessment Administration





May 26, 2020

Honorable Jay Zembower, Chairman
Seminole County Unincorporated Road District
1101 East First Street
Sanford FL 32771

Dear Mr. Zembower:

Pursuant to Chapter 192.091, Florida Statutes, the total budget submitted to the Department of Revenue for the Seminole County Property Appraiser's 2020-21 fiscal year is \$6,258,212.

Based on the budget proposed and submitted to the Department of Revenue, the Seminole County Unincorporated Road District's proportionate share is \$21,903.74, which is .35% of the total proposed budget. Therefore, this amount should be included in your 2020-21 budget and will be billed in one annual installment of \$21,903.74, commencing October 1, 2020.

These figures are subject to change upon final approval by the Department of Revenue, but the change should be negligible.

Thank you for your assistance with this matter. If you should have any questions please call me at (407) 665-7500.

Sincerely,

David Johnson, CFA
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director
Timothy Jecks, Budget Division Manager
Wendy Aviles, Accounting Specialist



Awarded the Certificate of Excellence in Assessment Administration



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

Sheriff's Office

Program Message

The Sheriff's mission is to enhance the quality of life by reducing crime and fear throughout Seminole County. The Sheriff's Office performs the following functions: law enforcement services, court security services for the County's three court facilities, and correctional services through operation of the John E. Polk Correctional Facility and Seminole County Juvenile Detention Center. Some programs included in the Sheriff's Office are law enforcement, jail operations and maintenance, judicial security, police education, probation, PAY Program/Teen Court for at-risk youth, juvenile detention, and administration. The Office includes an elected Sheriff and 1343 other personnel.

The program provides the following services:

- Enforces laws enacted by our legislature
- Patrol the County in an effort to keep the peace
- Provide security within the Court facilities
- Maintain the County Jail
- Provide services to citizens on probation

CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
02 SHERIFF'S OFFICE					
BASE BUDGETS					
00100 GENERAL FUND					
CERTIFIED TRANSFER	127,954,000	128,360,600	132,645,000	4,284,400	3.3%
OPERATING EXPENDITURES	1,100,842	1,400,000	1,400,000	0	0.0%
INTERNAL SERVICE CHARGES	2,159,911	2,295,918	2,124,557	(171,362)	-7.5%
00101 POLICE EDUCATION FUND					
CERTIFIED TRANSFER	150,000	150,000	150,000	0	0.0%
12101 LAW ENFORCEMENT TST-LOCAL					
OPERATING EXPENDITURES	379,583	0	0	0	
12102 LAW ENFORCEMENT TST-JUSTICE					
OPERATING EXPENDITURES	43,948	0	0	0	
12300 ALCOHOL/DRUG ABUSE FUND					
CERTIFIED TRANSFER	187,306	40,000	40,000	0	0.0%
OPERATING EXPENDITURES	0	214,000	55,000	(159,000)	-74.3%
12302 TEEN COURT					
CERTIFIED TRANSFER	195,154	145,146	155,000	9,854	6.8%
12802 LAW ENFORCEMENT-IMPACT FEE					
RESERVES	0	2,367	0	(2,367)	-100.0%
BASE BUDGETS Total	132,170,745	132,608,031	136,569,557	3,961,525	3.0%
FACILITIES PROJECTS	154,403	271,500	0	(271,500)	-100.0%
OTHER NON BASE	631,878	1,575,000	1,575,000	0	0.0%
02 SHERIFF'S OFFICE Total	132,957,026	134,454,531	138,144,557	3,690,025	2.7%



FISCAL YEAR 2020/2021 PROPOSED BUDGET

Sheriff Dennis M. Lemma



SHERIFF
SEMINOLE COUNTY

SHERIFF'S OFFICE MISSION

To enhance the quality of life by reducing crime and the fear of crime throughout Seminole County

FISCAL YEAR 2020/2021 PROPOSED BUDGET

PRESENTED TO THE SEMINOLE COUNTY
BOARD OF COUNTY COMMISSIONERS

Jay Zembower ♦ Chairman ♦ District 2

Lee Constantine ♦ Vice Chairman ♦ District 3

Bob Dallari ♦ District 1

Amy Lockhart ♦ District 4

Brenda Carey ♦ District 5

ACCREDITATION

Committed to the Highest Standards of Professionalism and Service



BUDGET TRANSMITTAL LETTER



Dear Commissioners:

I respectfully submit the Seminole County Sheriff's Office proposed budget for Fiscal Year 2020/21 for your consideration. In accordance with my obligation as Sheriff under Florida Statutes Chapter 30.49, the proposed budget reflects the funding required for the upcoming fiscal year to carry out the powers, duties, and operations vested with my constitutional office. The budget was developed with an emphasis on the effective delivery of core public services during these unprecedented times.

Continuation of public services is very important to the recovery of the local economy. We recognize that the county budget will be strained by both falling revenues and an increased need for safety-net programs and services. What is uncertain is the depth and duration of the slowdown in economic activity, which is dependent on the persistence of the public health crisis as well as the relative success of economic policy measures taken at the federal, state, and local levels. We are challenged to make decisions amidst the crisis on how we continue to provide services at a level required to address the public health and economic consequences of this pandemic.

Each year as I prepare my budget proposal, I remain mindful that public safety is a fundamental quality of life government service that requires a significant investment of the community's resources. My philosophy has been and will continue to be, to plan for today as well as look for ways to challenge the basic assumptions of traditional law enforcement service delivery. My budget request is based upon a fiscally conservative philosophy that demonstrates reasonable and efficient use of public funds and prioritizes resources to accomplish our agency's responsibilities and address the community's greatest needs.

SHERIFF'S OFFICE CERTIFIED BUDGET

The Fiscal Year 2020/21 Certified Budget proposal of \$132,645,000 represents estimated expenditures necessary to support the general fund operational responsibilities of the Sheriff's Office for the upcoming year; including the provision of law enforcement services, adult and juvenile detention services, court security services covering the County's three court facilities, and various other operational responsibilities entrusted with the Office of the Sheriff.

The Sheriff's Office is united with the Board in its objective to ensure continued fiscal sustainability. The County forecast anticipated a 4% increase in the Sheriff's Office Certified Budget, and I am proud to deliver a 3.3% budget increase, which reflects an \$850,000 reduction from the 4% anticipated. The requested increase in personnel services is essential to maintain and support our human capital to the benefit of our community. Operating and capital outlay expenditures were reviewed in detail and reduced where feasible to offset increased requirements in other areas for a 0% net increase.

FUTURE BUDGETS AMIDST DECLINING REVENUE

Amongst all this uncertainty, a reduction in local funding as a result of declining property income and a decline in consumer spending has occurred and is unlikely to disappear when the health crisis passes. Current economic conditions suggest a minimum of three years for the economy to recover. At this time it would not be advantageous to institute broad-based tax changes or reductions in services as this can further contribute to the length of the local economic recovery. The most effective response to the pandemic will be to support efforts that limit the depth and duration of the recession. The approach moving forward must be both intentional and fiscally prudent, placing importance on funding services to provide sufficient support for the public health response and eventual economic recovery.

The Sheriff's Office will continue to modernize, adjust, and prioritize the "need to have" and the "nice to have," resulting in reduced costs of doing business into the future. The pandemic has required everyone to take a closer look at what is necessary to get the job done, and we have had great success in implementing non-traditional work processes that may not have been acceptable in the past. Out of all of this, we have the opportunity to implement positive change that can result in reduced spending in future budgets and thereby mitigate future budget increases. Over the next year, we will work to implement and further refine and identify reductions and alterations while ensuring community expectations are met. We must continue to reinforce our core values and responsibilities, along with leveraging our partnerships and community-based relationships as a center point of effective policing.

These are unprecedented times, which require thoughtful planning about how services are carried out in our new reality and into the future. The Sheriff's Office has been able to maintain productive operations from the onset of the pandemic in large part because we had updated our operations to include remote working. It is important that we continue to invest public funds in the tools necessary to work smarter and continue to look for efficiencies to reduce costs without compromising services.

CONCLUSION

For the third year in a row, the most serious crimes that affect our quality of life (Part 1 crimes: murder, sexual offenses, robbery, and aggravated assault) dropped in unincorporated Seminole County, resulting in the lowest crime rate in Seminole County's 107-year history. The most significant responsibility we have to our community is to prevent crime, and our overall success is a direct result of the sustained budgetary resources that have been allocated. Considering only 10-20% of crime is reported and unreported crime is often perpetrated upon our most vulnerable populations, the most important thing we can do is to prevent crime from occurring in the first place.

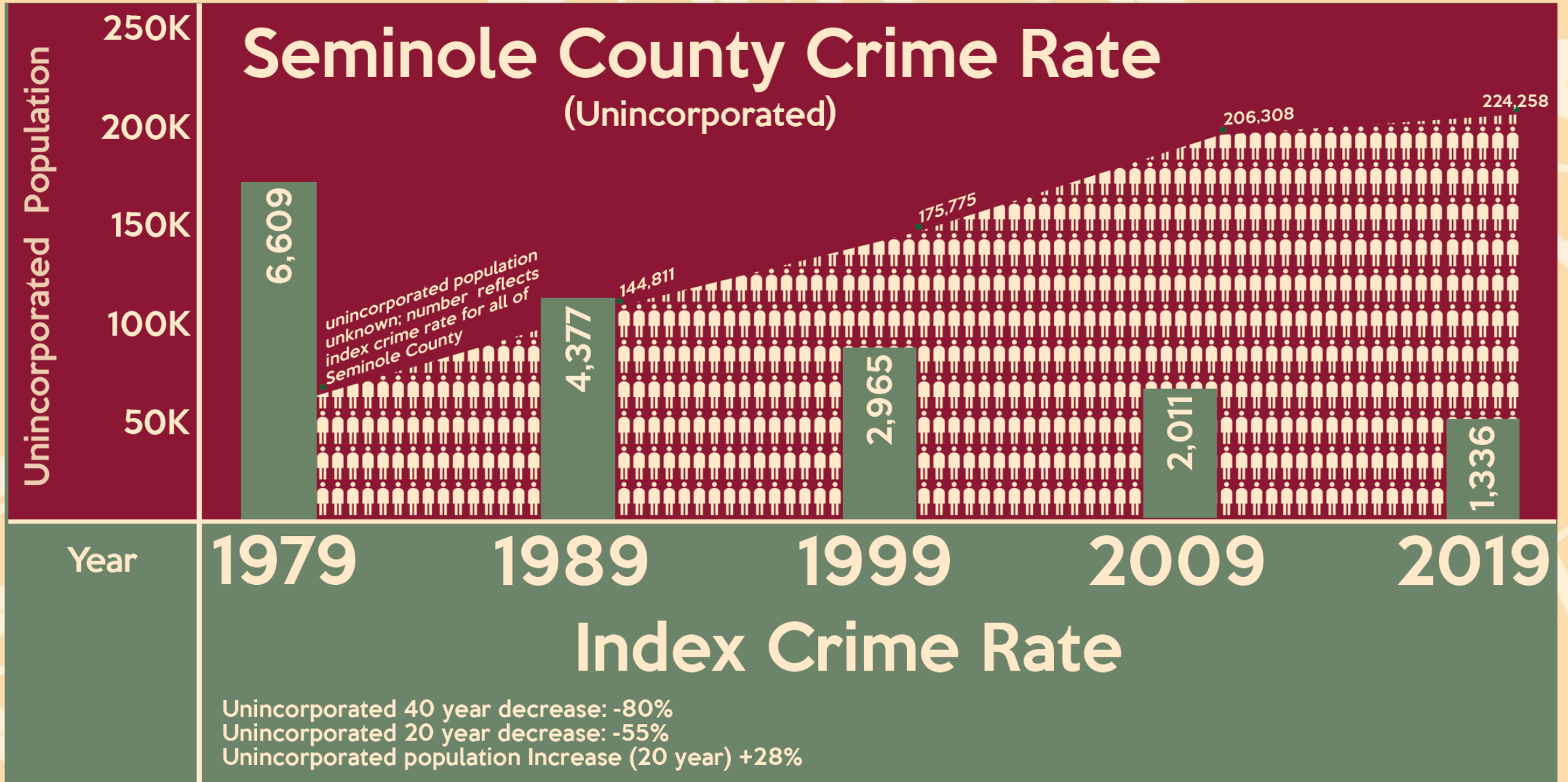
I am so proud of the men and women of the Seminole County Sheriff's Office, their commitment to the highest standards in professionalism, their dedication to the community they have the privilege to serve, and how they have conducted business during this incredibly difficult and evolving time of uncertainty. We appreciate the support provided by the Board to ensure essential service to the community is not compromised and look forward to our continued partnership throughout the upcoming fiscal year.

Sincerely,



Sheriff Dennis M. Lemma





FY 2020/2021 SHERIFF'S OFFICE BUDGET SUMMARY

Object Classification	Certified Budget	Special Revenue Funds	BCC Facilities	Total
Personnel Services	\$ 113,053,000	\$ 7,017,100	\$ -	\$ 120,070,100
Operating Expenditures	16,057,000	2,416,700	-	18,473,700
Capital Outlay	3,375,000	-	-	3,375,000
Contingency	160,000	-	-	160,000
BCC Facilities	-	-	2,975,000	2,975,000
TOTAL BUDGET	\$ 132,645,000	\$ 9,433,800	\$ 2,975,000	\$ 145,053,800

AGENCY-WIDE POSITION TOTALS

Position Type	General Fund	Special Revenue	Total
Sworn	455	1	456
Certified	227	-	227
Civilian	520	87	607
Full-Time	1,202	88	1,290
Part-Time	147	2	149
Total	1,349	90	1,439

GENERAL FUND SUMMARY

Object Classification	FY 2020/21	FY 2019/20	\$ Change	% Change
Personnel Services	\$ 113,053,000	\$ 108,768,600	\$ 4,284,400	3.9%
Operating Expenditures	16,057,000	16,057,000	-	0.0%
Capital Outlay	3,375,000	3,375,000	-	0.0%
Contingency	160,000	160,000	-	0.0%
TOTAL CERTIFIED BUDGET	\$ 132,645,000	\$ 128,360,600	\$ 4,284,400	3.3%
BCC Facilities	2,975,000	2,975,000	-	0.0%
TOTAL GENERAL FUND BUDGET	\$ 135,620,000	\$ 131,335,600	\$ 4,284,400	3.3%

BCC FACILITIES

In accordance with Chapter 30.49(d), Florida Statutes, the BCC Facilities Budget is requested separately from the Sheriff's Certified Budget for consideration in the County Budget for funding FY 2020/21 annual operating and capital improvements of county-owned facilities operated by the Sheriff. The total request is equal to the current year budget amount of \$2,975,000.

- **OPERATING AND MAINTENANCE:** The facilities annual operating and maintenance budget is requested in the amount of \$2 million for day-to-day repair, maintenance and utilities for the John E. Polk Correctional Facility (JEPCF) and Seminole County Juvenile Detention Center. Also included in this budget are maintenance, repair and replacement of security camera systems, cell locks, magnetometers and x-ray equipment at the three court facilities, two correctional facilities, juvenile assessment center and Building 100.
- **CRITICAL CAPITAL IMPROVEMENTS:** The critical infrastructure capital improvement budget request of \$975,000 is proposed as follows:
 - **Renovation and Expansion of the SCSO Communications Center \$975,000** – Additional funding to provide for the expansion of the Communications Center, establishment of updated and additional work stations to operate the center, and relocation of the communication's administrative staffing to adjacent office space. The unspent budgeted Contingency amounts of \$160,000 have been carried forward from FY 2016/17, FY 2017/18 and FY 2018/19 to establish the initial funding of \$480,000 for the SCSO Communications Center project. The project's design contract of \$135,000 has been funded with this initial amount.

GENERAL FUND REVENUES

GENERAL REVENUES	FY 2020/21	FY 2019/20	\$ CHANGE	% CHANGE
Federal Inmate Contracts	\$ 2,415,000	\$ 2,675,000	\$ (260,000)	(9.7%)
Probation Revenues	799,000	799,000	-	0.0%
Inmate Telephone Commissions	650,000	680,000	(30,000)	(4.4%)
Inmate Daily Fees	430,000	442,000	(12,000)	(2.7%)
Civil Fees	250,000	250,000	-	0.0%
Investigation & Restitution Recovery	185,000	175,000	10,000	5.7%
Miscellaneous Revenues	90,000	92,100	(2,100)	(2.3%)
TOTAL GENERAL REVENUES	\$ 4,819,000	\$ 5,113,100	\$ (294,100)	-5.8%

SHERIFF'S SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for the proceeds of specific earmarked revenue sources that are restricted by law or committed to expenditure for specified purposes. Included in the Special Revenue Funds are grant revenues received through contracts with federal and state agencies to finance particular programs or activities and transfers from the County of statutory revenues restricted for uses within the Sheriff's operations.

The Seminole County Sheriff's Office is one of seven Sheriff's Offices contracted by the Florida Department of Children and Families to provide Child Protective Services on behalf of the State. In addition, the Seminole County Sheriff's Office is under contract with the Department of Juvenile Justice to provide various transition programs for adjudicated youth. The current Special Revenue Funding for the Seminole County Sheriff's Office includes funding for 88 full-time positions and 2 part-time positions, of which 60 full-time positions and 1 part-time position are under the Child Protective Services agreement.

SPECIAL REVENUE FUND SUMMARY

SOURCES	FY 2020/21	FY 2019/20	\$ CHANGE
GRANTS AND CONTRACTS:			
Child Protective Services	\$ 4,832,427	\$ 4,833,591	\$ (1,164)
HIDTA Program	1,219,627	853,124	366,503
Florida Department of Juvenile Justice (DJJ) Programs	784,509	784,509	-
Statutory Inmate Welfare Program	560,000	766,298	(206,298)
BJA Implementation Youth Crisis Response	325,898	257,783	68,115
BJA Overdose Detection Mapping Application Program (ODMAP) Statewide Expansion and Response Project	347,022	-	347,022
VOCA Crime Victim Assistance	241,301	233,041	8,260
Florida Network SNAP Program	240,601	201,121	39,480
Violence Against Women InVEST Program	112,415	118,807	(6,392)
County CJMHSA Reinvestment Grant	-	12,600	(12,600)
SUBTOTAL GRANTS AND CONTRACTS	8,663,800	8,060,874	602,926

SPECIAL REVENUE FUND SUMMARY

SOURCES	FY 2020/21	FY 2019/20	\$ CHANGE
TRANSFERS FROM COUNTY			
Emergency 911 Fund	\$ 425,000	\$ 425,000	\$ -
Police Education Fund	150,000	150,000	-
Teen Court Fund	155,000	145,146	9,854
Alcohol/Drug Abuse Fund	40,000	40,000	-
SUBTOTAL TRANSFERS FROM COUNTY	770,000	760,146	9,854
TOTAL SOURCES	\$ 9,433,800	\$ 8,821,020	\$ 612,780

USES	FY 2020/21	FY 2019/20	\$ CHANGE
Personnel Services	\$ 7,017,100	\$ 6,635,265	\$ 381,835
Operating Expenditures	2,416,700	2,155,355	261,345
Capital Outlay	-	30,400	(30,400)
TOTAL USES	\$ 9,433,800	\$ 8,821,020	\$ 612,780

FISCAL YEAR 2020/21 PROPOSED BUDGET CERTIFICATION

Object Classification	Law Enforcement	Court Security	Corrections	Total
Personnel Services	\$ 60,331,100	\$ 7,393,300	\$ 45,328,600	\$ 113,053,000
Operating Expenditures	11,087,400	255,700	4,713,900	16,057,000
Capital Outlay	3,087,300	47,200	240,500	3,375,000
Contingency	160,000	-	-	160,000
CERTIFIED BUDGET	\$ 74,665,800	\$ 7,696,200	\$ 50,283,000	\$ 132,645,000

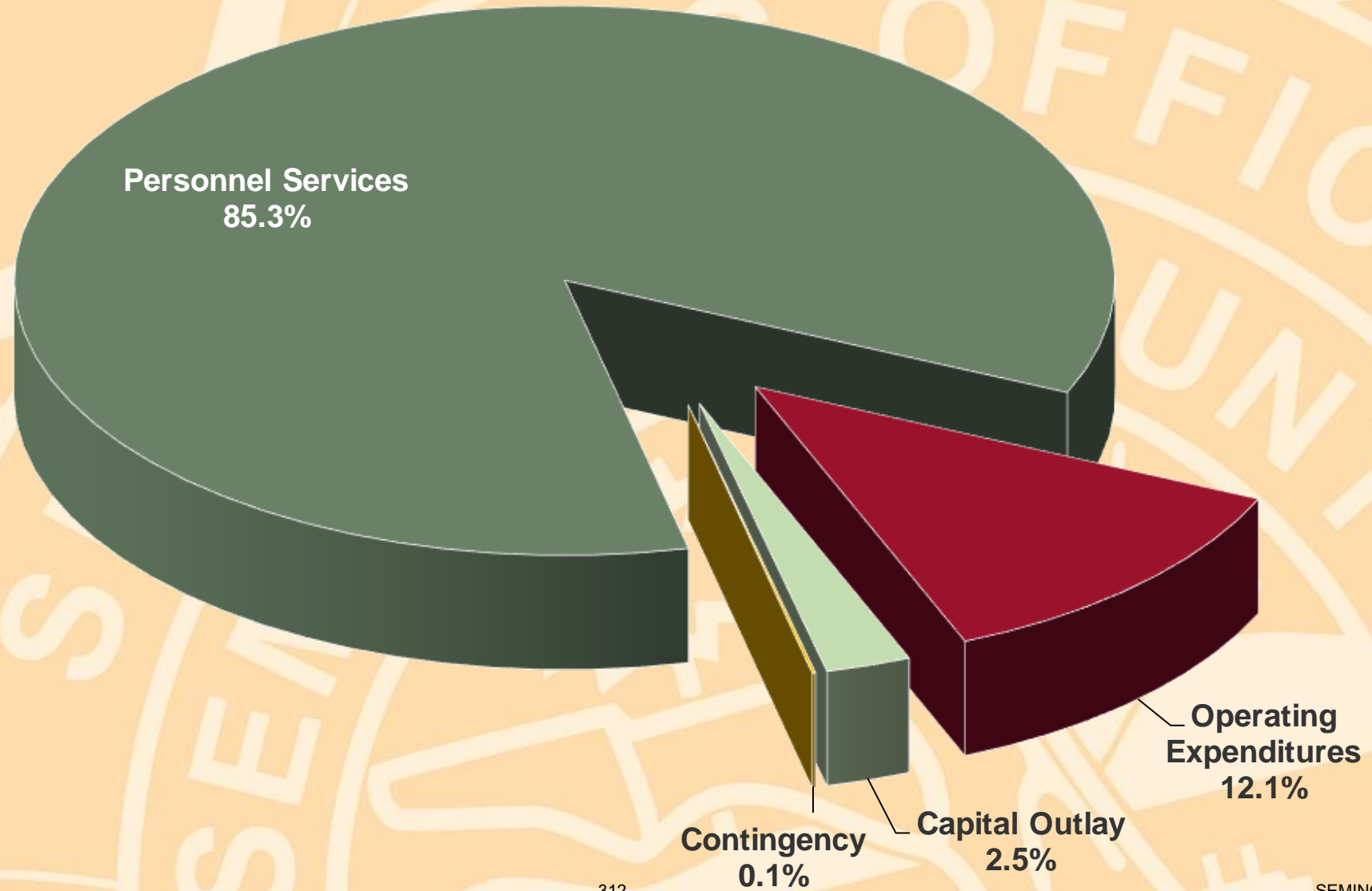
As required by Chapter 30.49(2)(a), Florida Statutes, I hereby certify that the proposed expenditures for Fiscal Year 2020/2021 are reasonable and necessary for the proper and efficient operation of the Seminole County Sheriff's Office.

Respectfully submitted,



Sheriff Dennis M. Lemma

CLASSIFICATION BREAKDOWN OF FISCAL YEAR 2020/21 PROPOSED CERTIFIED BUDGET



FISCAL YEAR 2020/2021 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Personnel Services	FY 2020/21	FY 2019/20	\$ CHANGE
Salaries and Wages	\$ 65,657,000	\$ 63,547,500	\$ 2,109,500
Overtime	5,703,000	5,419,700	283,300
Special Pay	415,000	415,000	-
FICA Tax	5,743,000	5,433,400	309,600
Retirement Contributions	14,240,000	13,699,800	540,200
Life and Health Insurance	18,591,000	17,634,300	956,700
Workers Compensation	2,704,000	2,618,900	85,100
TOTAL PERSONNEL SERVICES	\$ 113,053,000	\$ 108,768,600	\$ 4,284,400

FISCAL YEAR 2020/2021 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Operating Expenditures	FY 2020/21	FY 2019/20	\$ CHANGE
Professional Services	\$ 2,455,000	\$ 2,358,500	\$ 96,500
Contractual Services	2,159,000	2,144,500	14,500
Investigations	272,000	305,000	(33,000)
Travel and Per Diem	37,000	44,800	(7,800)
Communication Services	1,074,000	1,053,500	20,500
Freight and Postage Services	16,000	18,300	(2,300)
Utility Services	172,000	172,000	-
Rental and Leases	1,809,000	1,830,600	(21,600)

FISCAL YEAR 2020/2021 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

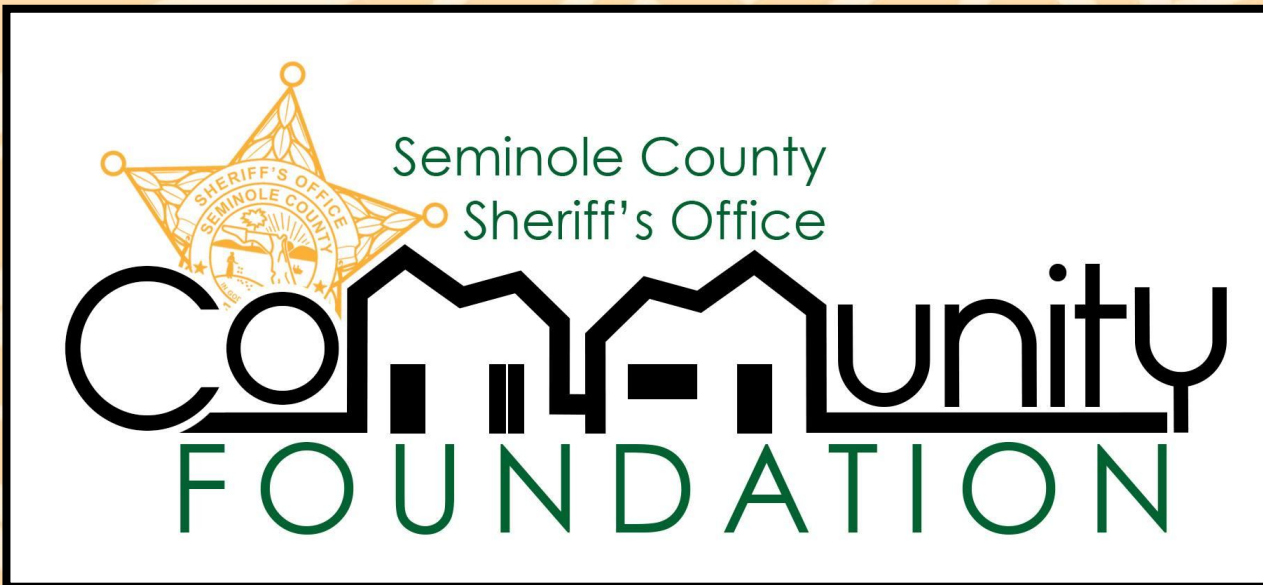
Operating Expenditures, Continued	FY 2020/21	FY 2019/20	\$ CHANGE
Insurance	\$ 2,323,000	\$ 2,240,900	\$ 82,100
Repair and Maintenance Services	1,010,000	991,400	18,600
Printing and Binding	25,000	25,900	(900)
Office Supplies	85,000	96,500	(11,500)
Operating Supplies	4,102,000	4,256,300	(154,300)
Subscriptions & Memberships	143,000	143,800	(800)
Training	375,000	375,000	-
TOTAL OPERATING EXPENDITURES	\$ 16,057,000	\$ 16,057,000	\$ -

FISCAL YEAR 2020/2021 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Capital Outlay	FY 2020/21	FY 2019/20	\$ CHANGE
Machinery and Equipment	\$ 3,375,000	\$ 3,375,000	\$ -
TOTAL CAPITAL OUTLAY	\$ 3,375,000	\$ 3,375,000	\$ -

Other Uses	FY 2020/21	FY 2019/20	\$ CHANGE
Reserve for Contingency	\$ 160,000	\$ 160,000	\$ -
TOTAL CONTINGENCY	\$ 160,000	\$ 160,000	\$ -

Grand Total Certified Budget	\$ 132,645,000	\$ 128,360,600	\$ 4,284,400
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SHERIFF'S OFFICE CERTIFIED BUDGET BY DIVISION

2020/2021

OFFICE OF THE SHERIFF

Budget	
Personnel Services	\$ 1,628,371
Operating Expenses	80,750
Capital Outlay	-
Contingency	-
Total	\$ 1,709,121

Positions	
Sworn	3
Certified	-
Civilian	6
Total Full-Time	9
Part-Time	-
Total	9



GENERAL COUNSEL

Budget	
Personnel Services	\$ 643,360
Operating Expenses	92,450
Capital Outlay	-
Contingency	-
Total	\$ 735,810

Positions	
Sworn	-
Certified	-
Civilian	5
Total Full-Time	5
Part-Time	-
Total	5



PROFESSIONAL STANDARDS

Budget	
Personnel Services	\$ 1,902,772
Operating Expenses	201,175
Capital Outlay	254,359
Contingency	-
Total	\$ 2,358,306

Positions	
Sworn	12
Certified	1
Civilian	5
Total Full-Time	18
Part-Time	-
Total	18



67,785

hours of training delivered to
employees and agency volunteers

PUBLIC AFFAIRS

Budget	
Personnel Services	\$ 1,098,051
Operating Expenses	53,505
Capital Outlay	-
Contingency	-
Total	\$ 1,151,556

Positions	
Sworn	-
Certified	-
Civilian	8
Total Full-Time	8
Part-Time	1
Total	9



FISCAL SERVICES

Budget	
Personnel Services	\$ 2,702,862
Operating Expenses	2,432,843
Capital Outlay	26,942
Contingency	160,000
Total	\$ 5,322,647

Positions	
Sworn	-
Certified	-
Civilian	33
Total Full-Time	33
Part-Time	1
Total	34



Finance/Payroll & Benefits - 14 FTE
Procurement & Agreements/Supplies – 6 FTE, 1 PTE
Facilities Maintenance/Supplies – 13 FTE

FLEET SERVICES

Budget	
Personnel Services	\$ 563,671
Operating Expenses	2,894,691
Capital Outlay	1,250,000
Contingency	-
Total	\$ 4,708,362

Positions	
Sworn	-
Certified	-
Civilian	6
Total Full-Time	6
Part-Time	-
Total	6



HUMAN RESOURCES

Budget

Personnel Services	\$ 1,565,816
Operating Expenses	209,750
Capital Outlay	-
Contingency	-
Total	\$ 1,775,566

Positions

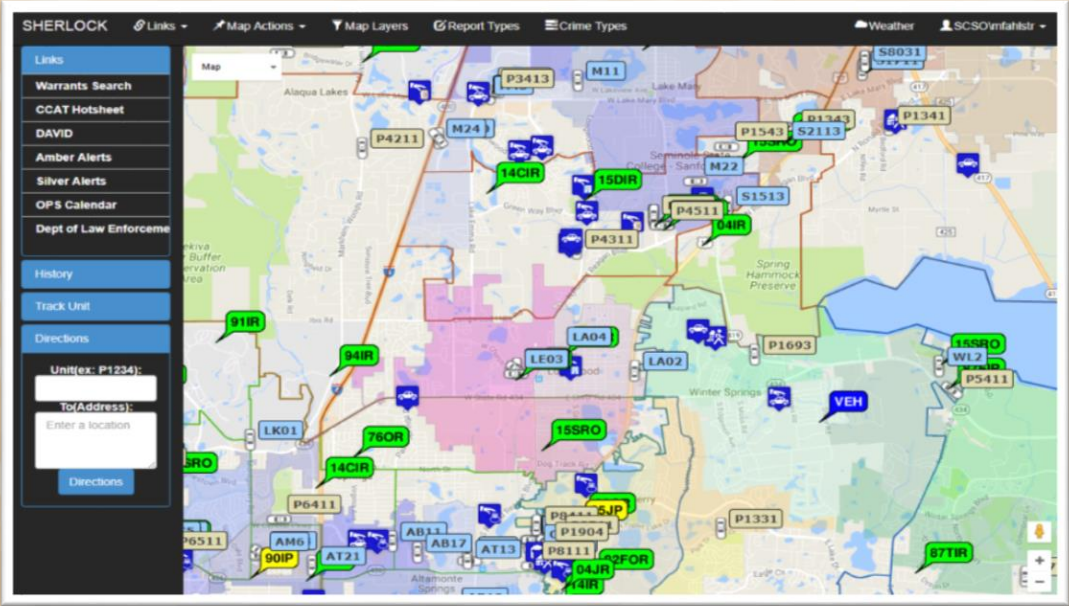
Sworn	3
Certified	-
Civilian	11
Total Full-Time	14
Part-Time	1
Total	15



TECHNOLOGY SOLUTIONS

Budget	
Personnel Services	\$ 2,817,641
Operating Expenses	3,162,144
Capital Outlay	1,001,883
Contingency	-
Total	\$ 6,981,668

Positions	
Sworn	-
Certified	-
Civilian	30
Total Full-Time	30
Part-Time	-
Total	30



SEMINOLE NEIGHBORHOOD POLICING

Budget

Personnel Services	\$ 22,561,488
Operating Expenses	232,485
Capital Outlay	200,000
Contingency	-
Total	\$ 22,993,973

Positions

Sworn	204
Certified	-
Civilian	20
Total Full-Time	224
Part-Time	1
Total	225

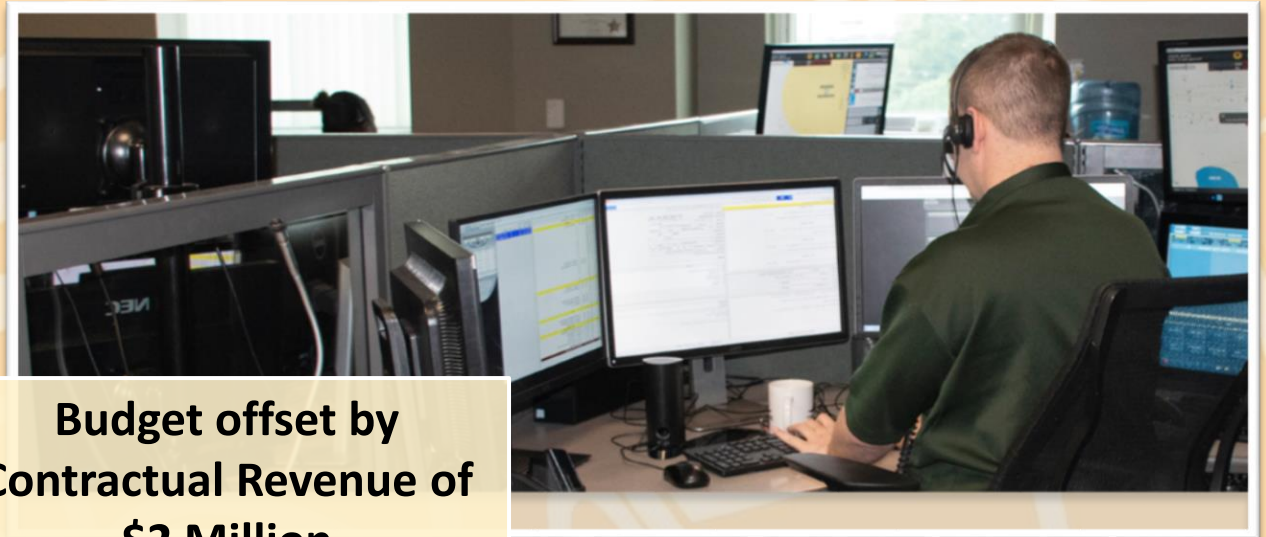
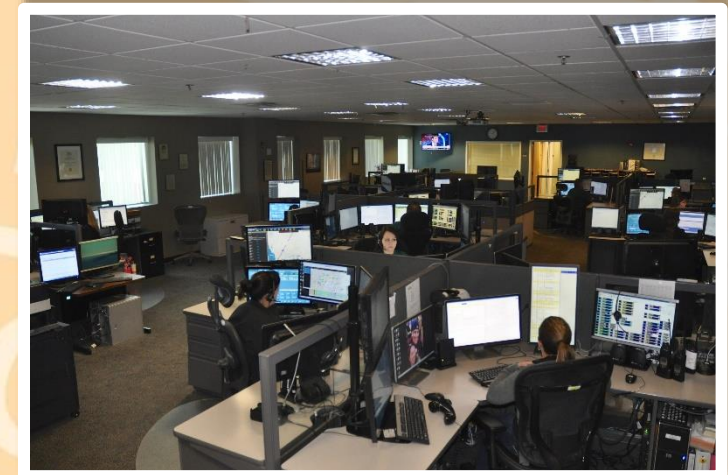


COMMUNICATIONS

Budget	
Personnel Services	\$ 7,044,120
Operating Expenses	39,225
Capital Outlay	-
Contingency	-
Total	\$ 7,083,345

Positions	
Sworn	-
Certified	-
Civilian	118
Total Full-Time	118
Part-Time	3
Total	121

Communications Center



Budget offset by
 Contractual Revenue of
\$2 Million

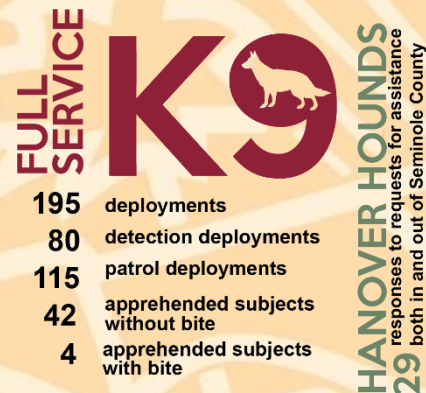
SPECIAL OPERATIONS

Budget	
Personnel Services	\$ 2,776,768
Operating Expenses	692,895
Capital Outlay	354,100
Contingency	-
Total	\$ 3,823,763

Positions	
Sworn	20
Certified	-
Civilian	2
Total Full-Time	22
Part-Time	1
Total	23



Aviation Section



DIVERSIFIED INVESTIGATIVE SERVICES

Budget	
Personnel Services	\$ 3,192,304
Operating Expenses	68,900
Capital Outlay	-
Contingency	-
Total	\$ 3,261,204

Positions	
Sworn	27
Certified	-
Civilian	1
Total Full-Time	28
Part-Time	1
Total	29

Evidentiary Data



Examined by Digital Forensics

Financial Crimes

Identity theft	500
Credit card fraud	251
Counterfeit checks & currency	178
Information cases	447
All other cases	631
Total criminal cases	1,565
Total cases assigned	2,012

Victim Advocates



+ Special Revenue:
\$ 353,716
+5 FTE; 1 PTE



FORENSIC SERVICES

Budget	
Personnel Services	\$ 1,902,309
Operating Expenses	68,430
Capital Outlay	-
Contingency	-
Total	\$ 1,970,739

Positions	
Sworn	-
Certified	-
Civilian	19
Total Full-Time	19
Part-Time	1
Total	20

Forensics Lab



12,514	items of evidence & property received
1,972	latent print evaluations
209	crime scenes processed
470	latent print processing cases
110	NIBIN entry cases received
34	DNA biological screening exams
33	testified in court
13	pieces of impression evidence examined (footwear & tire tracks)

DOMESTIC SECURITY

Budget	
Personnel Services	\$ 3,385,603
Operating Expenses	379,198
Capital Outlay	-
Contingency	-
Total	\$ 3,764,801

Positions	
Sworn	20
Certified	-
Civilian	15
Total Full-Time	35
Part-Time	-
Total	35

Domestic Security Division

3,848



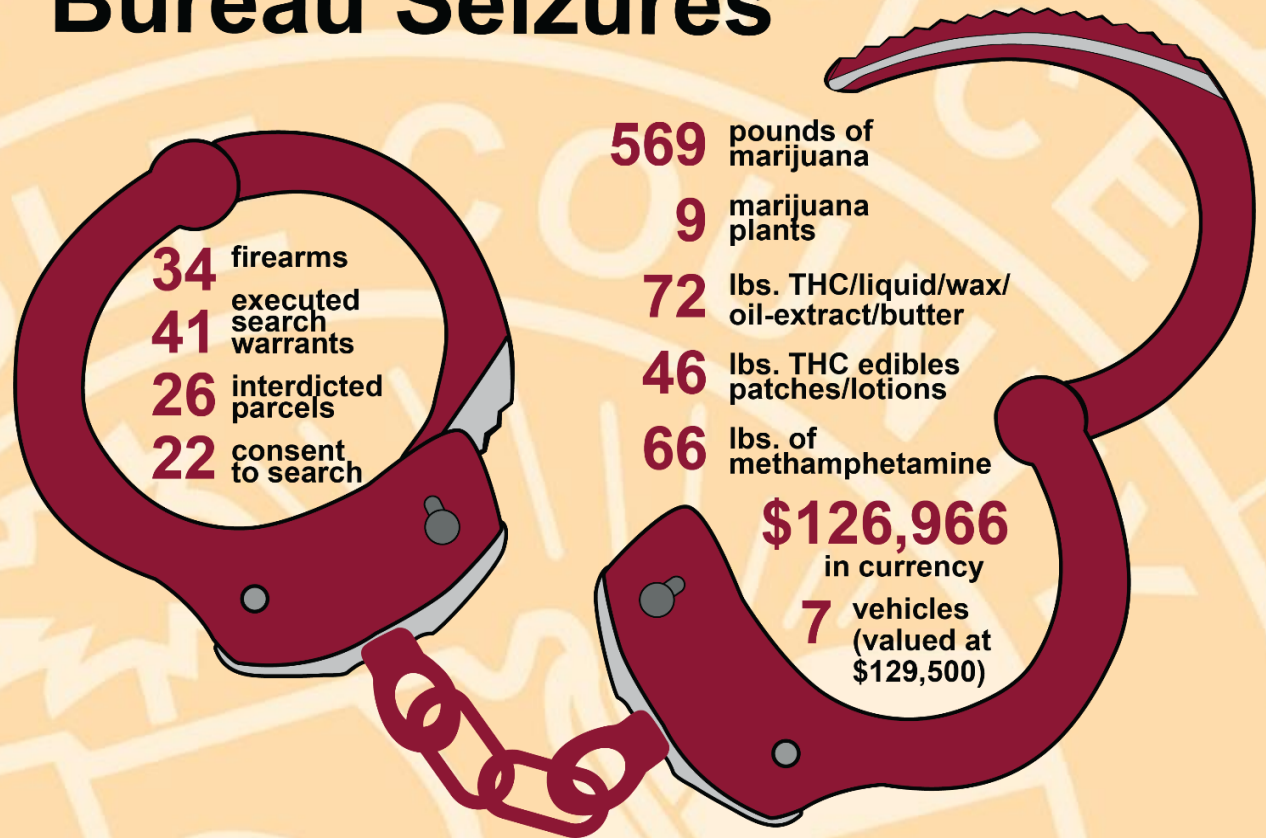
arrest warrants
served

CITY/COUNTY INVESTIGATIVE BUREAU (CCIB)

Budget	
Personnel Services	\$ 1,930,385
Operating Expenses	51,650
Capital Outlay	-
Contingency	-
Total	\$ 1,982,035

Positions	
Sworn	14
Certified	-
Civilian	5
Total Full-Time	19
Part-Time	-
Total	19

City County Investigative Bureau Seizures



SEMINOLE'S COLLABORATIVE OPIOID RESPONSE EFFORT (SCORE)

Budget		
Personnel Services	\$	846,481
Operating Expenses		13,630
Capital Outlay		-
Contingency		-
Total	\$	860,111

Positions		
Sworn		6
Certified		-
Civilian		2
Total Full-Time		8
Part-Time		-
Total		8

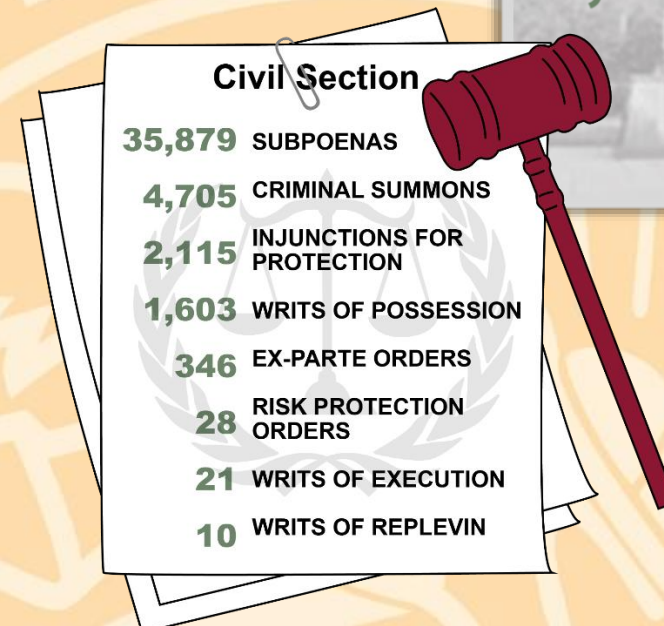


- PREVENTION
- ENFORCEMENT
- TREATMENT

JUDICIAL SERVICES

Budget	
Personnel Services	\$ 8,132,339
Operating Expenses	270,204
Capital Outlay	47,190
Contingency	-
Total	\$ 8,449,733

Positions	
Sworn	67
Certified	-
Civilian	19
Total Full-Time	86
Part-Time	-
Total	86



SCHOOL SAFETY

Budget

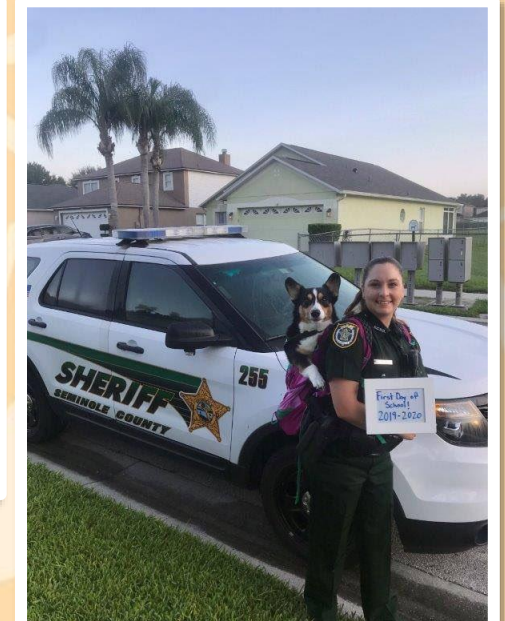
Personnel Services	\$ 4,531,014
Operating Expenses	61,600
Capital Outlay	-
Contingency	-
Total	\$ 4,592,614

Positions

Sworn	59
Certified	-
Civilian	4
Total Full-Time	63
Part-Time	135
Total	198



Budget offset by Contractual Revenue of \$3.2 Million



CHILD PROTECTIVE SERVICES

Budget: Crimes Against Children	
Personnel Services	\$ 1,131,470
Operating Expenses	11,505
Capital Outlay	-
Contingency	-
Total	\$ 1,142,975

Positions	
Sworn	10
Certified	-
Civilian	1
Total Full-Time	11
Part-Time	-
Total	11



**+ Special Revenue:
\$4,832,427
+60 FTE; 1 PTE**

JUVENILE JUSTICE

Budget	
Personnel Services	\$ 8,020,156
Operating Expenses	327,106
Capital Outlay	-
Contingency	-
Total	\$ 8,347,262

Positions	
Sworn	8
Certified	22
Civilian	55
Total Full-Time	85
Part-Time	2
Total	87



Juvenile Detention Center

721 Youths Housed
Average length of stay **12** days

Juvenile Assessment Center



arrestees
614
runaways
39
remanded by the court
84
total youth referred to the JAC
1,641

+ Special Revenue:
\$ 1,351,008
+23 FTE

COUNTY PROBATION

Budget	
Personnel Services	\$ 1,570,343
Operating Expenses	26,975
Capital Outlay	-
Contingency	-
Total	\$ 1,597,318

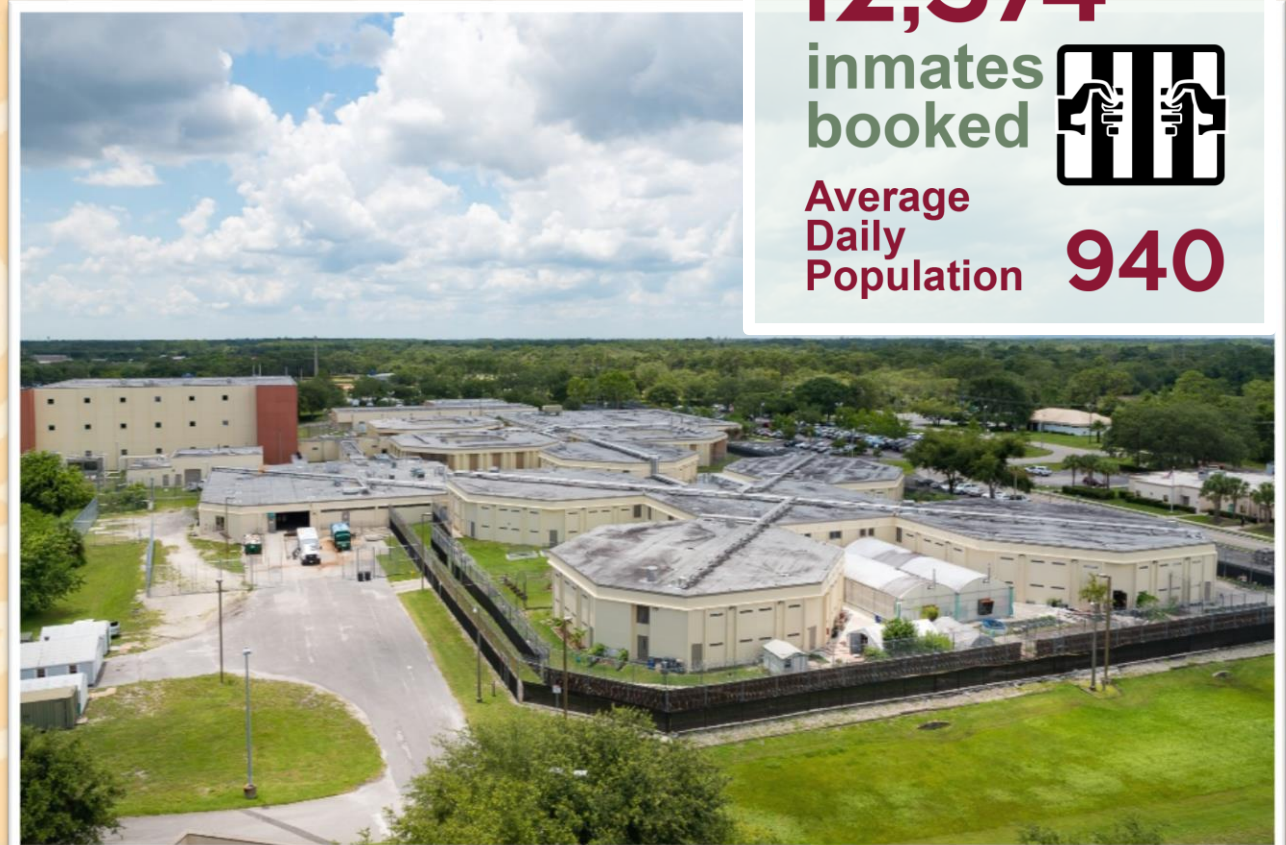
Positions	
Sworn	-
Certified	-
Civilian	21
Total Full-Time	21
Part-Time	-
Total	21



CORRECTIONS: SECURITY OPERATIONS

Budget	
Personnel Services	\$ 23,053,064
Operating Expenses	2,662,363
Capital Outlay	238,026
Contingency	-
Total	\$ 25,953,453

Positions	
Sworn	2
Certified	171
Civilian	68
Total Full-Time	241
Part-Time	-
Total	241



John E. Polk
Correctional Facility

12,374

inmates
booked



Average
Daily
Population

940

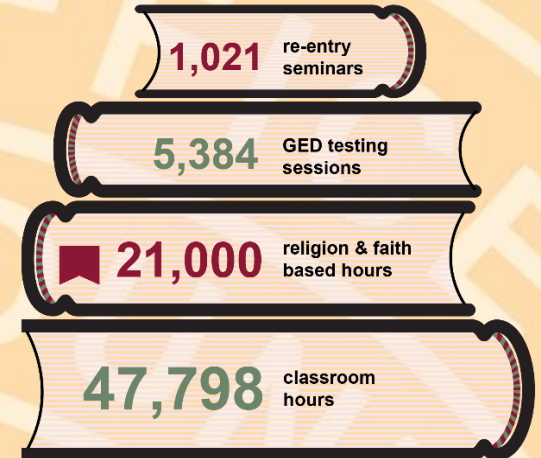
CORRECTIONS: INTAKE/RELEASE & PROGRAMS

Budget	
Personnel Services	\$ 5,456,488
Operating Expenses	135,050
Capital Outlay	-
Contingency	-
Total	\$ 5,591,538

Positions	
Sworn	-
Certified	33
Civilian	22
Total Full-Time	55
Part-Time	-
Total	55



Inmate Education

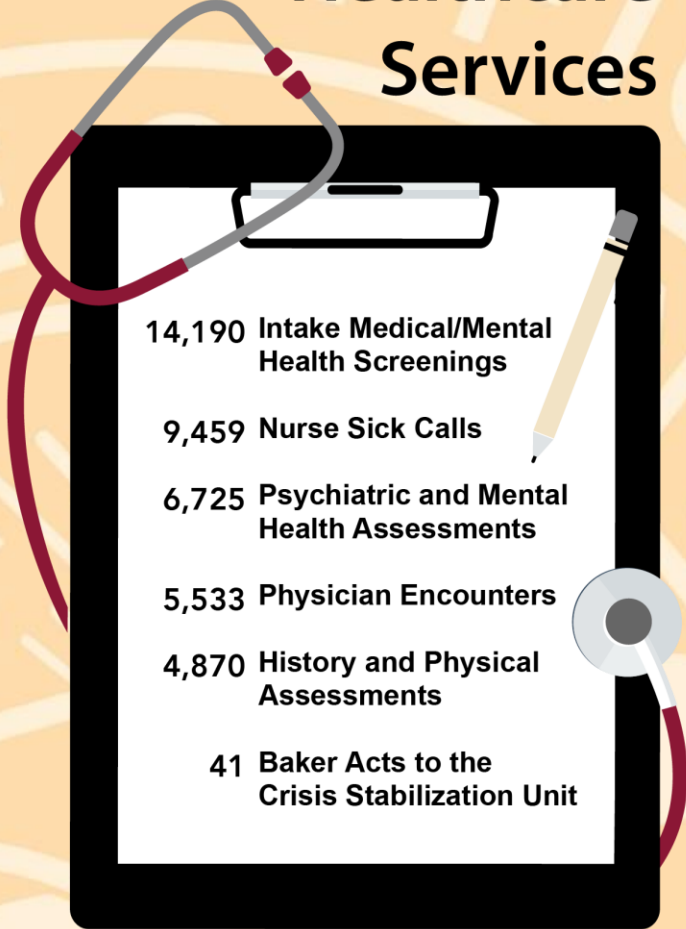


CORRECTIONS: INMATE HEALTH SERVICES

Budget	
Personnel Services	\$ 4,596,690
Operating Expenses	1,889,450
Capital Outlay	2,500
Contingency	-
Total	\$ 6,488,640

Positions	
Sworn	-
Certified	-
Civilian	44
Total Full-Time	44
Part-Time	-
Total	44

Inmate Healthcare Services



14,190 Intake Medical/Mental Health Screenings

9,459 Nurse Sick Calls

6,725 Psychiatric and Mental Health Assessments

5,533 Physician Encounters

4,870 History and Physical Assessments

41 Baker Acts to the Crisis Stabilization Unit

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

Supervisor of Elections

Program Message

The Supervisor of Elections Office is responsible for carrying out the election laws adopted by the State Legislature and provides Seminole County residents with important election information. This office handles all Countywide election activities including registering citizens to vote, managing voting booths and providing ballots, and assisting candidates with registration. The mission statement for the Supervisor of Election is: Efficient Elections- Excellent Service - Fiduciary Conservatism - Voter Confidence. The Office includes an elected Supervisor of Elections and 17 other FTEs (not including poll workers).

The program provides the following services:

- Ensure that political elections are conducted within all laws and guidelines
- Provide adequate polling locations, voting equipment, and trained personnel

CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
02 SUPERVISOR OF ELECTIONS					
BASE BUDGETS					
CERTIFIED TRANSFER	2,840,734	3,904,636	3,343,362	(561,274)	-14.4%
OPERATING EXPENDITURES	2,954	0	0	0	
INTERNAL SERVICE CHARGES	275,108	606,758	408,002	(198,756)	-32.8%
BASE BUDGETS Total	3,118,796	4,511,394	3,751,364	(760,030)	-16.8%
02 SUPERVISOR OF ELECTIONS Total	3,118,796	4,511,394	3,751,364	(760,030)	-16.8%



1500 EAST AIRPORT BLVD, SANFORD, FL 32773

MAIN OFFICE PHONE: **407-585-VOTE** (8683) | GENERAL FAX: 407-708-7705

Fiscal Year 2020/2021 Budget Report

	FY 20/21	Variance	
EXECUTIVE SALARIES (51011000)	153,000	0.0%	0
REGULAR SALARIES & WAGES (51012000)	875,025	10.3%	81,859
OTHER SALARIES & WAGES (51013000)	422,200	-14.0%	-69,000
OVERTIME (51014000)	103,291	-22.9%	-30,677
SPECIAL PAY (51015000)	1,200	0.0%	0
SOCIAL SECURITY (51021000)	117,523	13.7%	14,170
RETIREMENT CONTRIBUTIONS (51022000)	214,795	3.8%	7,781
HEALTH & LIFE INSURANCE (51023000)	272,352	43.4%	82,369
UNEMPLOYMENT COMPENSATION (51025000)	1,000	0.0%	0
PROFESSIONAL SERVICES (53031000)	25,202	0.0%	0
CONTRACTED SERVICES (53034000)	178,393	-15.4%	-32,365
TRAVEL & PER DIEM (53040000)	11,500	-38.5%	-7,200
COMMUNICATION (53041000)	44,505	-0.5%	-208
TRANSPORTATION (POSTAGE) (53042000)	83,625	-63.0%	-142,374
RENTAL & LEASES (53044000)	18,365	0.0%	-3
REPAIR & MAINTENANCE (53046000)	62,467	8.3%	4,794
PRINTING & BINDING (53047000)	518,760	-38.0%	-317,825
OTHER CHARGES & OBLIGATIONS (53049000)	115,462	-30.7%	-51,268
OFFICE SUPPLIES (53051000)	17,000	-15.0%	-3,000
OPERATING SUPPLIES (53052000)	75,941	-11.7%	-10,024
OPERATING SUPPLIES - EQUIPMENT (53052100)	17,000	6.3%	1,000
BOOKS, PUBS, MEMBERSHIPS, ETC. (53054000)	12,656	-6.4%	-873
TRAINING (53055000)	2,100	-50.9%	-2,180
CAPITAL EQUIPMENT (56064200)	0	-100.0%	-86,250
TOTAL FY 2020/2021 PROPOSED OPERATING BUDGET	3,343,362	-12.4%	-475,024
TOTAL FY 2020/2021 PROPOSED BUDGET	3,343,362	-14.4%	-561,274

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

CONSTITUTIONAL OFFICERS DEPT

Tax Collector

Program Message

The Tax Collector's Office collects and remits to the County the tax revenue pertaining to real and personal tangible property in Seminole County, along with other various revenue sources. Under Florida Statute 197, the Tax Collector has the responsibility for the collection of ad valorem taxes and non-ad valorem taxes assessments. These are levied by the county, municipalities, and various taxing authorities in the county. Taxes are based on the assessed value and the millage of each taxing authority.

The program provides the following services:

- Collect and distribute property taxes
- Provide license plates, tags, titles, drivers licenses and recreational licenses

CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
02 TAX COLLECTOR					
BASE BUDGETS					
CERTIFIED TRANSFER	7,693,799	8,525,000	8,801,500	276,500	3.2%
OPERATING EXPENDITURES	5,968	0	0	0	
INTERNAL SERVICE CHARGES	130,440	77,007	81,021	4,013	5.2%
BASE BUDGETS Total	7,830,207	8,602,007	8,882,521	280,513	3.3%
02 TAX COLLECTOR Total	7,830,207	8,602,007	8,882,521	280,513	3.3%

BUDGET REQUEST FOR TAX COLLECTORS

I, _____Cynthia Torres_____, the Deputy Tax Collector of _____Seminole_____ County, Florida, certify the proposed budget for the period of October 1, 2020, through September 30, 2021, contains information that is an accurate presentation of our work program during this period and expenditures during prior periods (section 195.087, F.S.).



Tax Collector Signature

7/31/2020

Date

BUDGET REQUEST FOR TAX COLLECTORS
SUMMARY OF THE 2020-21 BUDGET BY APPROPRIATION CATEGORY

**Seminole
COUNTY**

EXHIBIT A

APPROPRIATION CATEGORY	ACTUAL	APPROVED	ACTUAL	REQUEST	(INCREASE/DECREASE)		AMOUNT	(INCREASE/DECREASE)	
	EXPENDITURES 2018-19	BUDGET 2019-20	EXPENDITURES 6/30/20		2020-21	AMOUNT	%	APPROVED 2020-21	AMOUNT
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)	(8)	(8a)
PERSONNEL SERVICES (Sch. 1-1A)	\$6,978,124	\$8,932,041	\$5,139,829	\$9,630,048	\$698,007	7.81%			
OPERATING EXPENSES (Sch. II)	\$2,420,429	\$2,904,033	\$2,000,077	\$2,365,940	(\$538,093)	-18.53%			
OPERATING CAPITAL OUTLAY (Sch. III)	\$592,734	\$955,490	\$730,985	\$1,099,895	\$144,405	15.11%			
TOTAL EXPENDITURES	\$9,991,287	\$12,791,564	\$7,870,890	\$13,095,883	\$304,319	2.38%			
NUMBER OF POSITIONS		122		122					
COL (5) - (3)							COL (6) / (3)		

DETAIL OF PERSONNEL SERVICES

SCHEDULE IA

Seminole

OBJECT CODE	ACTUAL EXPENDITURES 2018-19	APPROVED BUDGET 2019-20	ACTUAL EXPENDITURES 6/30/20	REQUEST 2020-21	INCREASE/(DECREASE)		AMOUNT APPROVED 2020-21
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
PERSONNEL SERVICES:							
11 OFFICIAL	150,412	151,099	112,259	151,099			
12 EMPLOYEES (REGULAR)	4,627,133	5,479,383	3,286,586	5,643,764	164,381	3.00%	
13 EMPLOYEES (TEMPORARY)	8,127	10,698	7,873	10,698			
14 OVERTIME	2,788	9,600	32,746	12,000	2,400	25.00%	
15 SPECIAL PAY	84,531	112,038	71,335	138,667	26,629	23.77%	
21 FICA							
2152 REGULAR	351,879	438,116	258,581	464,342	26,226	5.99%	
2153 OTHER	622	818	602	818			
22 RETIREMENT							
2251 OFFICIAL	73,296	73,767	46,104	74,310	543	0.74%	
2252 EMPLOYEE	307,589	384,008	207,147	500,513	116,505	30.34%	
2253 SMS/SES	122,853	182,775	73,620	172,543	(10,232)	-5.60%	
2254 DROP	55,115	52,367	16,090	26,666	(25,701)	-49.08%	
23 LIFE & HEALTH INSURANCE	1,192,404	2,023,072	1,023,586	2,413,178	390,106	19.28%	
24 WORKER'S COMPENSATION						----	
25 UNEMPLOYMENT COMP.	1,375	14,300	3,300	21,450	7,150	50.00%	
TOTAL PERSONNEL SERVICES	\$6,978,124	\$8,932,041	\$5,139,829	\$9,630,048	\$698,007	7.81%	

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Col.(2) Ex. A

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Col. (3) Ex. A

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Col. (5) Ex. A

Col. (5) - (3)

Col. (6) / (3)

DETAIL OF OPERATING EXPENSES

SCHEDULE II

Seminole

OBJECT CODE	ACTUAL EXPENDITURES 2018-19	APPROVED BUDGET 2019-20	ACTUAL EXPENDITURES 6/30/20	REQUEST 2020-21	INCREASE/(DECREASE)		AMOUNT APPROVED 2020-21
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
OPERATING EXPENSES:							
31 PROFESSIONAL SERVICES							
3151 E.D.P.	318,355	338,390	243,206	202,496	(135,894)	-40.16%	
3154 LEGAL	149,089	150,000	300,630	150,000			
3159 OTHER	75,698	86,420	60,205	89,351	2,931	3.39%	
32 ACCOUNTING & AUDITING						----	
33 COURT REPORTER						----	
34 OTHER CONTRACTUAL	356,873	357,000	236,029	145,300	(211,700)	-59.30%	
40 TRAVEL	48,353	106,375	17,000	54,650	(51,725)	-48.63%	
41 COMMUNICATIONS	20,690	22,200	18,297	24,396	2,196	9.89%	
42 TRANSPORTATION							
4251 POSTAGE	211,487	325,864	136,453	354,017	28,153	8.64%	
4252 FREIGHT	56,927	56,000	114,282	139,116	83,116	148.42%	
43 UTILITIES	174,478	173,500	131,511	180,604	7,104	4.09%	
44 RENTALS & LEASES							
4451 OFFICE EQUIPMENT	6,211	9,500	8,839	10,608	1,108	11.66%	
4452 VEHICLES		40,000	16,420		(40,000)	-100.00%	
4453 OFFICE SPACE	334,873	362,400	294,309	371,453	9,053	2.50%	
4454 E.D.P.						----	
45 INSURANCE & SURETY	14,577	16,700	11,680	14,000	(2,700)	-16.17%	

DETAIL OF OPERATING EXPENSES (CONT.)

SCHEDULE II

OBJECT CODE	ACTUAL EXPENDITURES 2018-19	APPROVED BUDGET 2019-20	ACTUAL EXPENDITURES 6/30/20	REQUEST 2020-21	INCREASE/(DECREASE)		AMOUNT APPROVED 2020-21
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
46 REPAIR & MAINTENANCE							
4651 OFFICE EQUIPMENT	12,517	6,000	3,736	3,244	(2,756)	-45.93%	
4652 VEHICLES	6,536	10,000	4,578	4,520	(5,480)	-54.80%	
4653 OFFICE SPACE	69,216	78,776	76,734	59,838	(18,938)	-24.04%	
4654 E.D.P.	36,541	19,408	17,814	12,508	(6,900)	-35.55%	
47 PRINTING & BINDING	113,039	297,000	93,312	297,878	878	0.30%	
48 PROMOTIONAL	145,533	139,200	93,356	37,100	(102,100)	-73.35%	
49 OTHER CURRENT CHARGES							
4951 LEGAL ADVERTISEMENTS	82,141	85,000	42,626	47,000	(38,000)	-44.71%	
4959 OTHER	322	600			(600)	-100.00%	
51 OFFICE SUPPLIES	152,908	150,000	52,218	125,000	(25,000)	-16.67%	
52 OPERATING SUPPLIES						----	
54 BOOKS & PUBLICATIONS							
5451 BOOKS	2,483	2,750	2,140	2,750			
5452 SUBSCRIPTIONS	4,464	8,500	4,828	6,114	(2,386)	-28.07%	
5453 EDUCATION	16,445	37,900	13,379	23,997	(13,903)	-36.68%	
5454 DUES/MEMBERSHIPS	10,673	24,550	6,495	10,000	(14,550)	-59.27%	
TOTAL OPERATING EXPENSES	\$2,420,429	\$2,904,033	\$2,000,077	\$2,365,940	(538,093)	-18.53%	

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Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)

DETAIL OF OPERATING CAPITAL OUTLAY

SCHEDULE III

Seminole

OBJECT CODE	ACTUAL EXPENDITURES 2018-19	APPROVED BUDGET 2019-20	ACTUAL EXPENDITURES 6/30/20	REQUEST 2020-21	INCREASE/(DECREASE)		AMOUNT APPROVED 2020-21
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
CAPITAL OUTLAY:							
61 LAND	38,700	7,200	7,350	\$ -	(7,200)	-100.00%	
62 BUILDINGS	86,936	83,050	48,387	119,966	36,916	44.45%	
64 MACHINERY & EQUIPMENT							
6451 E.D.P.	413,384	766,340	673,548	973,763	207,423	27.07%	
6452 OFFICE FURNITURE	14,464			1,640	1,640	----	
6453 OFFICE EQUIPMENT	7,557	98,900	1,700	4,526	(94,374)	-95.42%	
6454 VEHICLES	31,693			\$ -		----	
66 BOOKS				\$ -		----	
68 INTANGIBLE ASSETS (SOFTWARE)				\$ -		----	
TOTAL CAPITAL OUTLAY	\$592,734	\$955,490	\$730,985	\$1,099,895	\$144,405		

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Col. (3) Ex. A

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Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)

**OPERATING CAPITAL OUTLAY (CONT.)
DETAIL OF EQUIPMENT REQUESTED**

Seminole

SCHEDULE III A

INSTALLMENT PURCHASES

ITEM	TOTAL CONTRACT COST	MONTH AND YEAR PURCHASED	LENGTH OF CONTRACT	REQUEST 2020-21

OTHER CAPITAL ITEMS

ITEM	UNIT PRICE	QUANTITY	REPLACE	NEW	REQUEST 2020-21
Vision Testing Machines	\$845	4	X (2)	X (2)	\$3,380
Shredder Dealer Section LNG Branch	\$1,146	1		X	\$1,146

STATEMENT OF COMMISSIONS AND EXPENDITURES
FY 2020-2021

Seminole

EXHIBIT B

DESCRIPTION	ACTUAL 10/01/18 - 09/30/19	ACTUAL 10/01/19 - 06/30/20	ESTIMATED 07/01/20 - 09/30/20	TOTAL 2019 - 2020	ESTIMATED 2020 - 2021
(1)	(2)	(3)	(3a)	(3b)	(4)
Commissions:					
State					
Motor Vehicles	\$2,743,622	1,942,987	762,000	2,704,987	2,900,000
Driver License	1,429,044	860,311	310,000	1,170,311	1,500,000
Game and Fish	5,032	2,801	1,500	4,301	4,500
Sales Tax	9,540	6,619	2,340	8,959	9,360
Concealed Weapons Appl. Fee	75,732	54,164	27,000	81,164	85,000
County: BCC General Fund	7,369,332	8,022,170		8,022,170	7,900,000
Districts:					
BCC Fire District	310,332	342,486		342,486	320,000
BCC Roads, Lights, Special Assess	22,489	24,035		24,035	23,000
St. John's Water Mgmt.	161,778	168,962		168,962	165,000
Independent Special Districts	11,690	13,223		13,223	10,000
BCC Solid Waste	72,692	77,988		77,988	76,000
Other - List Below:					
Tourist Tax Fee	87,842	54,525	10,000	64,525	85,000
BCC - Business Tax	61,015	60,629	300	60,929	58,000
Delinquent Tax/Warrants	466,333	532,430	11,400	543,830	490,000
Advertising	52,515	52,148	5,000	57,148	55,000
Miscellaneous	43,122	34,014	722,725	756,739	35,000
Interest	56,611	18,700	5,000	23,700	65,000
Total Commissions	\$12,978,720	\$12,268,192	\$1,857,265	\$14,125,457	\$13,780,860
Less Total Expenditures/Budget	\$9,991,287	\$7,870,890	\$3,374,369	\$11,245,259	\$13,095,883
Balance	\$2,987,433	\$4,397,302	(\$1,517,104)	\$2,880,198	\$684,977

Col. (3) + (3A)

**JUSTIFICATION SHEET
FY 2020-2021**

Seminole

OBJECT CODE			AMOUNT	
NUMBER	NAME	SCHEDULE	OF INCREASE (DECREASE)	JUSTIFICATION
11	Official	1A		Salary guideline to be provided by the DOR.
12	Employees (Reg)	1A	\$164,381	<p>A salary increase for County employees has not been confirmed until the County Commission votes in September, 2020. County Mgr recommendation to the Board will be for a total consolidated merit based increase of 3% for all County employees. Based on that assumption, our Tax Collector guideline merit increase for 2020-21 is at 3%. Due to a directive from TC to substantially reduce total product transactions per employee, reduce hour plus wait times and generally improve the overall customer experience.</p> <p>Our office salary structure remains at a competitive disadvantage relative to the overall pay scale of the County staff and other Constitutional Officers. We occasionally lose a trained employee to the Sheriff, Clerk of Court, Property Appraiser, or County Manager staff because of their higher starting pay rate and historically higher percentage annual salary increases than our office. The difference is significant for equally skilled positions as those offices have frequently enhanced job classifications moving the same type of work several grades higher than our office. We have strived to sustain the caliber of work force we need to obtain and the level of job performance we expect. Our current entry level start rate has been increased to \$14.00 per hour.</p> <p>Effective use of temporary help at peak periods. (1) Tax Department: 4 employees, at \$12.15 per hour to review, separate and prepare November and December tax payments for high-speed processor and manual exceptions. (2) Branch Operations - Peak load seasonal support for high volume days by previous CSRs currently enrolled in college @ \$14.00 per hour.</p>
13	Employees (Temp)	1A		
TOTAL THIS PAGE			\$164,381	

Page 8A

**JUSTIFICATION SHEET
FY 2020-2021**

Seminole

OBJECT CODE			AMOUNT	
NUMBER	NAME	SCHEDULE	OF INCREASE (DECREASE)	JUSTIFICATION
14	Overtime	1A	\$2,400	Daily standard service policy stretched with selective overtime. A cost efficient manner to maintain reasonable customer service level. Primarily employees in position of Customer Service Rep. I, II, III, and IV. Additional overtime is projected to be needed to cover Saturday hours in our Winter Springs office and to cover staffing needs for special projects such as annual building maintenance or transition related workload and all employee for new administration

15	Special Pay	1A	26,629	Normal TC annual policy reflecting employees exercising pay-in-lieu of paid leave time off which is very effective in reducing workday absenteeism, 1 definite and 2 possible scheduled retirees and organizational changes within this Budget year. Pay-in-lieu during new administration transitions tend to be higher, employees are apprehensive of policy change and of possible staff changes. Upper management with higher accrued times tend to get paid out.
2152	FICA (Reg)	1A	26,226	Reflects increase in amount in Schedule 1A, Line 12.
2153	FICA (Other)	1A		Includes all Temporary employees, Schedule 1A, Line 13 only.
2251	Retirement (Official)	1A	543	FL Retirement System percent rate for 2020-21 on same salary.
2252	Retirement (Employees)	1A	116,505	FI Retirement System percent rate for 2020-21.
2253	Retirement (Sr. Mgmt)	1A	(10,232)	FI Retirement System percent rate for 2020-21.
2254	DROP	1A	(25,701)	FI Retirement System percent rate for 2020-21
TOTAL THIS PAGE			\$136,370	

Page 8B

**JUSTIFICATION SHEET
FY 2020-2021**

Seminole

OBJECT CODE		SCHEDULE	AMOUNT OF INCREASE (DECREASE)	JUSTIFICATION
NUMBER	NAME			
23	Health Insurance	1A	\$390,106	Board of County Commissioners created an effective self-insured funding of Healthcare insurance with Blue Cross/Blue Shield as reinsurer. County Manager provides us with dollar amount of total annual premiums for life and health insurance. TC supplements coverage for employees and a few eligible retirees. Anticipating an overall 23% - 25% increase in health premiums starting 1/01/2021 along with providing coverage for anticipated open enrollment changes.
24	Workmen's Comp.	1A	\$ -	County Commission will pay total annual premium for Workman's Compensation insurance coverage on our employees through their umbrella policy this year.
25	Unemployment Comp.	1A	\$7,150	Anticipated increase in claimants due to performance retraining and terminations.
TOTAL THIS PAGE			\$397,256	
TOTAL - Schedule 1A			\$698,007	

**JUSTIFICATION SHEET
FY 2020-2021**

Seminole

OBJECT CODE		SCHEDULE	AMOUNT OF INCREASE (DECREASE)	JUSTIFICATION
NUMBER	NAME			
3151	Professional Services - EDP	II	(\$135,894)	Removed unnecessary services like Chatbot no longer used.
3159	Prof. Services - License Fees	II	\$2,931	Payroll administration costs have decreased slightly.
3400	Other Contractual Svcs.	II	(\$211,700)	Removal of many contract obligations from prior tax collector. See Contract worksheet for more detail.
4001	Travel	II	(\$51,725)	See Travel worksheet for detail. No more blockchain related travel.
4100	Communication	II	\$2,196	Increased need for additional phones for remote work.
4251	Postage	II	\$28,153	Based on the current year statistics we are doing more activity than in prior years with motor vehicles, DL and property taxes.
4252	Freight/Courier Service	II	\$83,116	Able to forecast actual charges now that we have been under one contract with one carrier for a full year. Increased charges partially based on larger deposits and increased liability charges for those months.
4300	Utilities	II	\$7,104	Slightly higher electric charges due to higher temperatures overall. Increased cleaning charges due to regular Covid disinfecting.
4451	Office Equip Rental/Lease	II	\$1,108	Lease charges have slight increase in coming year.
4452	Vehicles Rental/Lease	II	(\$40,000)	No more fleet leases.
4453	Office space Rental/Lease	II	\$9,053	Rental rates increase slightly each year at renewal.
4500	Insurance & Surety	II	(\$2,700)	Monthly charges go down slightly each year.
4651	Office Equip. Maintenance	II	(\$2,756)	Slight decrease forecast for machinery maintenance
4652	Vehicle Repair & Maintenance	II	(\$5,480)	Fewer vehicles and newer ones.

4653	Office Space Maintenance	II	(\$18,938)	Forecast less expense in the coming year.
4654	EDP Repair & Maintenance	II	(\$6,900)	Upgrades allow for fewer maintenance cost
4701	Printing and Binding	II	\$878	Slight increase due to new supplies for incoming tax collector. Name change, etc.
4801	Promotional	II	(\$102,100)	Removed many promotional items for blockchain and billboard contract ends in December.
4951	Legal Advertisements	II	(\$38,000)	Back to one vendor for legal advertising at a competitive rate.
4959	Other Current Charges	II	(\$600)	Insurance removed related to prior tax collector.
5100	Office Supplies	II	(\$25,000)	We anticipate fewer office supply expenses for everyday but do anticipate some additional expenses for Covid related items such as hand sanitizers and masks.
5452	Subscriptions	II	(\$2,386)	Removed Blockchain subscriptions and other unnecessary subscriptions of prior tax collector.
5453	Education	II	(\$13,903)	See Education worksheet for details. Removed Blockchain education line from prior year.
5454	Dues and Memberships	II	(\$14,550)	Removed Blockchain memberships and other memberships of prior tax collector.
GRAND TOTAL OPERATING EXPENSES			(\$538,093)	

**JUSTIFICATION SHEET
FY 2020-2021**

Seminole

OBJECT CODE		SCHEDULE	AMOUNT OF INCREASE (DECREASE)	JUSTIFICATION
NUMBER	NAME			
6061	Land	III	(\$7,200)	Land has been sold. No more maintenance expenses
6062	Buildings	III	\$36,916	Flooring needs to be replaced in some branches. Due to Covid-19, tempered glass needs to be added in all branches for employee safety and health. Tree trimming and dead landscape removal.
6451	EDP	III	\$207,423	Continuation of the Tax Modernization Software project (year 2 per the contract)
6452	Office Furniture	III	\$1,640	Dealer Section in Longwood needs chairs replaced. Old and worn.
6453	Office Equipment	III	(\$94,374)	DL Equipment requested last year for a total of 4 stations. Due to Covid-19, they were not installed. Cash counting machines reduced to one.
GRAND TOTAL		CAPITAL OUTLAY		\$144,405

<p style="text-align: center;">PERMANENT POSITION JUSTIFICATION FY 2020-2021</p>	
Seminole	

POSITION DATA:	POSITION NO.(S)	NONE	<input type="checkbox"/>	<input type="checkbox"/>	
	POSITION TITLE			FULL-TIME	PART-TIME
	ANNUAL RATE			SALARY FUNDING	
Primary functions to be performed:					

LOCATION: Position to be assigned to: _____ Main or Satellite Office: _____
Department or Section: _____

WORKLOAD: Current direct workload in this unit:

of positions currently performing this function:

Full-Time	_____	Mon. Hrs.	_____
Part-Time	_____	Mon. Hrs.	_____
Temporary	_____	Mon. Hrs.	_____
Direct Overtime	_____	Mon. Hrs.	_____

of Months: _____

Current direct workload per position:

Estimated increased workload:

NEED:	<p>Describe the need for the position. This explanation should include, but not be limited to, why alternatives such as reorganization or shifting of responsibilities within your current framework, additional temporary employment or contract services cannot be considered as viable solutions.</p> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/> <hr/>
--------------	--

TOTAL CURRENT VACANCIES _____

DETAIL OF VACANT POSITIONS FY 2020-2021

Seminole

[illegible]

*** Please insert additional lines if necessary.**

EMPLOYEE CERTIFICATION WORKSHEET
FY 2020-2021

Seminole

CURRENT DESIGNATIONS 2019-20

POS. NO.	POSITION TITLE	EMPLOYEE NAME	DATE	ANNUAL AMOUNT
7	Branch Manager II	Paula Prevatt	3/1/1999	-0-
67	Sr Customer Service Rep IV	Anabela DeMicheli	6/1/2014	-0-
TOTAL CURRENT DESIGNATIONS				0.00

NEW DESIGNATIONS 2020-21

POS. NO.	POSITION TITLE	EMPLOYEE NAME	DATE	PRORATED AMOUNT
1	Tax Collector	TBD	2/1/2020	\$2,000
TOTAL NEW DESIGNATIONS				\$2,000
TOTAL CURRENT AND NEW DESIGNATIONS				\$2,000

CONTRACT WORKSHEET
FY 2020-2021

OBJECT CODE	VENDOR NAME	PURPOSE OF CONTRACT	ANNUAL AMOUNT
2300	BCBS	Health Ins	See Budget Pg. 11
3151	Viable Solutions	Server and Email support services	\$82,731
3151	ImageQuest	Annual Support Imaging Software	\$4,625
3151	Nemo-Q	Appointments & SMS Licensing	\$7,920
3151	Informa	Annual Support Cashier Software	\$12,000
3151	OmniGov	Remittance Processor Software Support	\$10,900
3151	Rise Creative	Website Basic & Creative Maintenance/2 Software Update cycles	\$20,700
3151	Bit Direct	McAfee Licenses	\$3,000
3151	Keycom	Moving Cable lines	\$2,500
3151	Solar Winds	Network Monitoring Tool	\$2,432
3151	OpenGov	Reporting tool - license for one year	\$28,375
3151	Opex	High speed processor software support	\$12,315
3151	INFIMA	Cyber Security User Training	\$3,000
3151	Various	Website hosting and misc. Services	\$9,118
3151	LiftOff	Microsoft Office 365 Pro	\$2,880
3154	Various	Retainers for legal services	\$150,000
3159	Various	Criminal Background checks, Medical drug tests for new hires	\$1,100
3159	Microsoft NAV	Yearly licensing and Gold Support	\$7,720
3159	Pacer	Public Records Access	\$749
3159	Jacksonville Sound/Wayne, Central FL Alm	Fire and Alarm Monitoring	\$13,610
3159	Budget Notary Service	Enrolling and updating notaries	\$1,072
3159	Paychex Payroll processing Fee	Admin Service for payroll and Onboarding. Includes training and implementation for new Time and Attendance program	\$65,100
3400	Alan Byrd And Assoc	PRR assistance	\$30,000
3400	Public Efficiency Group	Consulting	\$15,000
3400	Various	Consulting as needed	\$96,000
3400	Interpretek	DL interpreter for road test for deaf	\$900
3400	Various (Shred-All, Etc.)	Miscellaneous	\$900
3400	Primera Yearly Fee	Yearly M&T	\$2,500
4001	Various	See Travel Worksheet for details	\$54,650
4100	AT&T	Cell Phones, land lines, long distance, I-Pads	\$24,396
4251	Various	See Postage worksheet for details	\$354,017
4252	Loomis	Courier Service for Branch to Bank Funds	\$139,116
4300	ImageOne Janitorial	Custodial Services	\$77,976
4300	Orlando Waste Paper	Dumpster waste removal	\$1,200
4300	Waste Pro	Dumpster waste removal	\$1,600
4300	Various Public Utilities	Electric, water sewer, etc.	\$79,560
4300	Spectrum	Internet for cashiering	\$5,868
4300	Spectacular View	Landscaping	\$14,400
4451	Pitney Bowes	Mail Machine lease	\$10,608
4453	Sandefur	Admin suites rent	\$187,000
4453	Protegrity Properties-	Longwood branch rent	\$156,000
4453	Karl Burgunder	Oviedo office rent	\$28,453
4500	Commons at Primera	Monthly HOA assessment	\$14,000
4651	Ricoh/Pitney Bowes	Maintenance; shredder warranty	\$2,079
4651	Quadient (formerly Neopost)	Maintenance lease	\$1,165
4652	Various	Tires, oil changes, and std maintence	\$4,520
4653	Ferran	A/C Repair and Maintenance	\$16,460
4653	Powersecure	Generators at branches - R&M	\$2,822

4653	Amlock	Lock and Door R&M	\$6,100
4653	Keycom	New locks and key repair	\$1,100
4653	Best Plumbing	Plumbing repairs	\$2,600
4653	DIY/Apex Pest	Pest Control	\$5,160
4653	ImageOne Janitorial	Windows and floor cleaning during the year	\$20,076
4653	Various	Misc. vendors as needed	\$2,500
4653	Dollard Electric	Electric repairs	\$3,020
4654	Nemo-Q	Queuing System Warranty & License	\$9,508
4654	Various	IT equipment for IT dept as needed	\$2,000
4654	Micrographics (Fujitsu Scanners)	Scanner Maintenance	\$1,000
4701	MinuteMan	Printing envelopes	\$6,100
4701	Cathedral	Printing and mail processing	\$291,778
4801	Uniformity	Shirts and sweaters for staff (Logo)	\$10,000
4801	Various	Printing of new flyers and pamphlets	\$11,500
4801	Various	Employee Anniversary lunches, events	\$8,400
4801	Mac Media	Bill boards and digital content	\$7,200
4951	Various	Legal advertisements for DQ Auction	\$47,000
5100	Various (incl. Amazon, Mason, etc)	All office supplies for all locations	\$125,000
5451	DMV/DL	DMV/DL Reference Manuals	\$2,750
5452	WestLaw (Thomson Reuters)	Legal Research	\$4,614
5452	PACER	Bankruptcy research	\$1,500
5453	Various	See Education worksheet for details	\$23,997
5454	FGFOA, Chamber of Commerce (State and Regional), FLTC Assn.	Dues for local groups and Associations	\$10,000
GRAND TOTAL			\$2,365,940

TRAVEL WORKSHEET
FY 2020-2021

Seminole

LOCAL TRAVEL FOR FIELD WORK & ADMINISTRATIVE DUTIES

FIELD TRAVEL:

Number of Field Employees	Mileage Reimbursement Rate	Total miles per employee	Total Field Travel	Employees Reimb. At Flat Rate	Flat Rate Amount per Employee	Total Flat Rate Reimb.
21	0.55	1200	\$13,860			

ADMINISTRATIVE TRAVEL:

Number of Administrative Employees	Mileage Reimbursement Rate	Total miles per employee	Total Administrative Travel	Employees Reimb. At Flat Rate	Flat Rate Amount per Employee	Total Flat Rate Reimb.
3	0.55	1200	\$1,980			

TOTAL LOCAL TRAVEL

\$15,840

SCHOOL, CONFERENCE OR OTHER TRAVEL

SCHOOLS:

Name	City	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
CPM CLASSES	VARIOUS	15	4	\$360	\$175	\$55	\$11,535
DMV CONF	VARIOUS	12	3	\$350	\$110	\$55	\$4,970
COALITION MTG	VARIOUS	4	9	\$190	\$75	\$55	\$4,570
DOR CLASSES	TALLAHASSEE	12	4	\$210	\$250	\$55	\$11,850
TOTAL							\$32,925

CONFERENCES:

Name	City	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
FGFOA	MIAMI	1	3	\$85	\$175	\$55	\$775
RECORDS RETENTION	DAYTONA	1	10	\$800	\$55	\$55	\$1,900
SPRING TC CONFERENCE	VARIOUS	4	5	\$350	\$110	\$55	\$3,210
TOTAL							\$5,885

OTHER:

Type of Travel	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
TOTAL						

TOTAL SCHOOL, CONFERENCE OR OTHER TRAVEL

\$38,810

TOTAL TRAVEL REQUEST

\$54,650

**POSTAGE WORKSHEET
FY 2020-2021**

Seminole

Type of Mail	Number of Items	Postage Rate	Total
MASS MAILINGS:			
TAXES:			
Tax Notices - Real Property	165,000	0.46	\$75,900
Tax Notices - Personal Property	14,800	0.46	\$6,808
Reminder Notices - Real Property	11,800	0.50	\$5,900
Reminder Notices - Personal Property	3,500	0.50	\$1,750
Certified Mailings by Clerk of Court	250	6.80	\$1,700
Subtotal			\$92,058
Less Reimbursement by Property Tax Auth (197.322 (3))			\$68,252
TOTAL PROPERTY TAXES			\$23,806
TAGS AND REGISTRATIONS:			
Motor Vehicles	320,655	0.46	\$147,501
Disabled Parking Permits	6,100	0.80	\$4,880
Total Vehicle/Vessel			\$152,381
OTHER: (Specify Type)			
Business Tax Receipts			
Renewal Notice (Cathedral)	12,500	0.46	\$5,750
Second Reminder Notice (Cathedral)	600	0.46	\$276
Total Business Tax Receipts	13,100		\$6,026
Miscellaneous			\$500
TC delivers			\$3,500
NCOA Certification (Cathedral)			\$250
TOTAL OTHER			\$4,250
TOTAL MASS MAILINGS			\$186,463
IN HOUSE SERVICES			
Certified Mail (NSF, TPP, Final Notice, Titles)	575	7.00	\$4,025
Registrations, BTR Receipts, General Mail	135,400	0.61	\$82,594
Mail Packets (Metal Plates)	20,500	3.10	\$63,550
Packages (Primarily DHSMV Reports)	800	19.95	\$15,960
TOTAL GENERAL CORRESPONDENCE			\$166,129

US POSTMASTER

Post Office Box Rent
BRM

925
500

TOTAL POSTAGE REQUEST

\$354,017

EDUCATION WORKSHEET

FY 2020-2021

Seminole

SCHOOLS

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
CPM Classes	Various	\$500		15	\$7,500
DOR Classes	Orlando FL area	\$86		12	\$1,032
College/Employee Tuition	Orlando FL area	\$300		10	\$3,000
TOTAL				37	\$11,532

WORKSHOPS

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
IT - Visual programing	Lake Mary, FL	\$3,000	IT courses	1	\$3,000
TOTAL				1	\$3,000

CONFERENCES AND SEMINARS

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
FGFOA	Miami	\$490		1	\$490
Fall Education Conf	Various	\$350	\$200	12	\$4,400
Records Retent Mtgs	Daytona	\$500		1	\$500
SFLTTC Conference	South Orlando	\$350		4	\$1,400
Specialty Seminars	Various	\$225		10	\$2,250
TOTAL				28	\$9,040

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
ABI SE Bankruptcy	Varies	\$425		1	\$425
TOTAL				1	\$425

OTHER EDUCATIONAL EXPENSES (SPECIFY)

TOTAL

TOTAL EDUCATION EXPENSES	\$23,997

VEHICLE INVENTORY FORM

FY 2020-2021[illegible]

Seminole

FY 2020-2021[illegible]

STATEMENT OF NEED: To include but not be limited to age, condition, response time, etc. of existing equipment.

We are in year 2 of the overhaul of the tax software. The prior software was obsolete and no longer supported. This allows us to integrate with the cashiering software and merchant services as well as adopting the INFORMA Imaging and high speed remittance software.

HOW LONG WILL THIS PURCHASE FULFILL THOSE NEEDS?

The tax software will fulfill the SCTC office for multiple years to come.

ADDITIONAL COMMENTS OR PERTINENT INFORMATION

2020-21 Tax Collector

Seminole

FTE By Activity		Estimated FTE	Estimated Annual Transactions
	Property Tax	9.00	198,473
	DMV/CFX	55.25	628,445
	Game & Fish	0.25	3,960
	Birth Cert/ CWIS	2.00	5,041
	Sales Tax	0.50	
	Drivers License	30.00	126,648
	Miscellaneous (list)	13.00	
	Administrative	12.00	
	Total	122.00	962,567

List Miscellaneous activities below:

Tourist Dev Tax/BTR	2.00	
Facilities/Dep. Chief/Records	5.00	
Mgt. Info Systems	3.00	
Accounting Dept	3.00	
Total Misc.	13.00	

SUMMARY OF REDUCTIONS REQUEST

TAX COLLECTOR
Seminole

APPROPRIATION CATEGORY	APPROVED BUDGET 2019-20	BUDGET REQUEST 2020-21	Reductions Requested by the COUNTY			Reductions Reflected in REQUEST	
			AMOUNT	%		AMOUNT	%
PERSONNEL SERVICES (Sch. 1-1A)	8,932,041	9,630,048				698,007	7.8%
OPERATING EXPENSES (Sch. II)	2,904,033	2,365,940				(538,093)	-18.5%
OPERATING CAPITAL OUTLAY (Sch. III)	955,490	1,099,895				144,405	
TOTAL EXPENDITURES	\$12,791,564	\$13,095,883				\$304,319	2.4%
NUMBER OF POSITIONS	122	122					

** Please use the Reductions Justification tab to clarify any deviation in the reductions requested by the county and the reductions reflected in the budget request.*

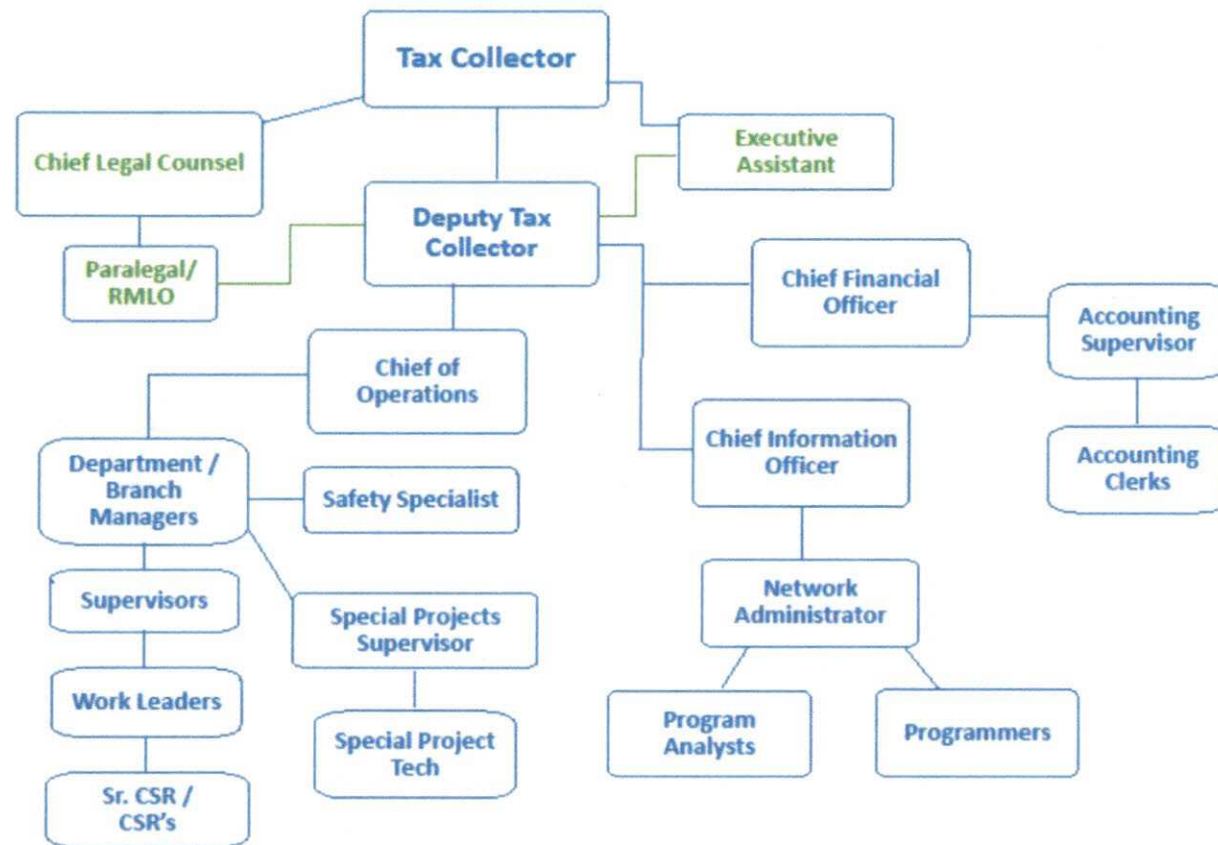
**SUMMARY OF REDUCTIONS REQUEST
JUSTIFICATION SHEET
FY 2020-2021**

Seminole

APPROPRIATION CATEGORY	AMOUNT OF VARIANCE	JUSTIFICATION
Operating Expenses	(538,093)	Many of the expenses in the prior year related to blockchain technology. We are no longer involved with this project.
GRAND TOTAL	(\$538,093)	



Seminole County
Tax Collector
Organization Chart
2020-2021



SCTC - GROUP HEALTH INSURANCE PREMIUMS AND SUPPLEMENT 2021

2021 Premiums with est 23% Increase over 2020

OPTION 1 (ONLY OPTION)												
				COL I	COL II	COL III	COL IV	COL V	COL VI	COL VII	COL VIII	COL IX
LINE NUMBER BELOW	# COVERED AS OF 9/30/19	TYPE OF COVERAGE	2020	\$ INCR 2021 OVER 2020	2021 PREMIUM	BCC CONTINUING STANDARD INS. PREM. BENEFIT PAID BY TC *	2021 ADDTL PREMIUM BENEFIT PAID BY TC	AMOUNT EMPLOYEE PAYS MONTHLY	AMOUNT TC PAYS MONTHLY PER EMPLOYEE	% OF COST PD BY TC	WHICH EMPL.	TOTAL MON. COST INS. PREMIUMS
1A	82	Employee Only	1,157.77	289.44	1,447.21	1,397.21	0.00	50.00	1,397.21	97%	SH LH/CM	118,671.43
2A	15	Employee & Child	1,959.52	489.88	2,449.40	1,923.30	146.10	380.00	2,069.40	84%		36,741.00
3A	15	Employee & Spouse	2,305.17	576.29	2,881.46	2,139.34	252.12	490.00	2,391.46	83%		43,221.94
4A	6	Employee & Family	3,199.84	799.96	3,999.80	2,698.51	341.29	960.00	3,039.80	76%		23,998.80
5A	0	Retiree Only >65	1,011.62	252.91	1,264.53	100.00	300.00	864.53	400.00	32%		-
	1	Retiree Only <65	1,157.77	289.44	1,447.21	100.00	300.00	1,047.21	400.00	28%		1,447.21
6A	2	Retiree Only <65 (No Suppl)	1,157.77	289.44	1,447.21	0.00	0.00	1,447.21	0.00	0%		2,894.43
7A	0	Retiree & Spouse >65	2,159.02	539.76	2,698.78	100.00	300.00	1,544.75	400.00	15%		-
8A	0	Retiree & Spouse <65	2,305.17	576.29	2,881.46	100.00	300.00	2,481.46	400.00	14%		-
TOTAL	121				20,517.06	8,558.36	1,939.51	9,265.17	10,497.87	53%		\$226,974.80
LINE	2021 EMPLOYEE PREMIUM	2021 EMPLOYEE PAY PREMIUM	EMPLOYEE COUNT		2021 ADDITIONAL PREMIUM PAID BY TC			SUPPLEM MONTHLY COST		SUPPLEM ANNUAL COST	EMPL ANNUAL COST	TC ANNUAL COST
1A-Empl Only	1,447.21	50.00	82	employees	X	0	=	0	X 12 months →	0	49,200.00	1,374,857.10
2A-E/Child	2,449.40	380.00	15	employees	X	146	=	2,192	X 12 months →	26,298	68,400.00	372,492.00
3A-E/Spouse	2,881.46	490.00	15	employees	X	252	=	3,782	X 12 months →	45,382	88,200.00	430,463.25
4A-E/Family	3,999.80	960.00	6	employees	X	341	=	2,048	X 12 months →	24,573	69,120.00	218,865.60
			118	employees							-	-
5A-Ret >65	1,264.53	864.53	0	retirees	X	400	=	0	X 12 months →	0	-	-
6A-Ret <65	1,447.21	1,047.21	1	retirees	X	400	=	400	X 12 months →	4,800	12,566.52	4,800.03
7A-Ret/Sp >65	2,698.78	1,544.75	0	retirees	X	400	=	0	X 12 months →	0	-	-
8A-Ret/Sp <65	2,881.46	2,481.46	0	retirees	X	400	=	0	X 12 months →	0	-	-
		Combined		BUDGET HEALTH INSURANCE TC/EMPLOYEE TOTALS					\$ 101,052.48	\$ 287,486.52	\$ 2,401,477.98	
		BUDGET LIFE INSURANCE EST. TC/EMPLOYEE TOTALS @ \$975 monthly					\$ 11,700.00	\$ 0	\$ 11,700.00			
		TOTAL HEALTH & LIFE INSURANCE PREMIUMS PAID BY TAX COLLECTOR \$ 2,413,177.98										

Updated 7/30/2020

**BUDGET YEAR 2020-2021
JUSTIFICATION WORKSHEETS - SCHEDULE 1A – PAGE 3**

ITEM 11 - OFFICIAL

DOR Budget Instruction Workbook states for your budget request (2020-21), use the current (year 2019-20) approved salary for the Official. DOR will plug in correct figure at later date and return the revision to Tax Collector Office as part of "Final Budget" approval.

ITEM 12 - EMPLOYEES (REGULAR)

A salary increase for County employees has not been confirmed until the County Commission votes in August or September 2020. Agreement appears certain on a 3% merit increase. The County Manager's recommendation to the Board will be for a total consolidated merit-based increase of 3% for all County employees. Based on that assumption, our Tax Collector guideline merit amount for the 2020 - 21 budget is at 3%

Our competitive disadvantage compared to the pay rate of other Constitutional Officers in the County is partially corrected with new start rate of \$14.00 per hour. We occasionally lose a trained employee to the Fire Department, Sheriff, Clerk of Court, Property Appraiser, or County Manager staff because of their flexible hiring pay rate, and the fact their rate of annual salary increases has historically been significantly higher for equally skilled positions than we have budgeted by adhering to the annual state or county stated recommended guidelines. They accomplished this with past annual position increase rates and frequent job classification enhancements moving same types of work category as this office several grades higher.

ITEM 13 - EMPLOYEES (TEMPORARY)

Tax Dept. needs 4 employees (temp) for 20/40-hour week for 5 to 7 weeks at \$12.15 per hour November 2nd through December 18th to process property tax mail-in payments.

2 x 25 hours x 5 weeks = {250 hours}

2 x 40 hours x 5 weeks = {400 hours}

650 hours x \$12.15 per hour = **\$7,897.50**

Branch Operations - Temporary help on high volume workdays, plus summer vacation fill-in, in Casselberry and Lake Mary offices by previous CSR employees as needed for work flow, at \$14.00 per hour average
Approximately 200 hours (5 wks @ 40 hrs) x \$14.00 per hour = **\$2,800**

Current annual reflects position salary range.

TOTAL	Rounded	\$10,698
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ITEM 14 - OVERTIME

Monthly and annual motor vehicle transaction activity stabilizes with current moderate population growth. Overtime a cost-efficient way to maintain peak reasonable turnaround time on dealer work and regular customer service.

Primarily positions: Customer Service Representatives I, II, III, IV, Workleaders and facilities/ couriers (est. 100 employees). Project 400 total hours overtime at regular average hourly rate of $\$16.00 \times 1\frac{1}{2} = \$24.00 \times 500 \text{ hours} = \$12,000.00$

TOTAL ROUNDED \$12,000

ITEM 15 - SPECIAL PAY

Employees exercising TC Policy Manual pay-in-lieu option to reduce absenteeism. (See attached Pages from Policy Manual).

Program has been effective in providing more man-hours per day on the job with current work force, and without much overtime. Employees mandated to take all hours over 480 accumulated on January 1 of following year. In addition, other employees estimated to take partial payout available by policy for over 120 hours accumulated as of January 1 and should include close out hours of any employee expected to retire. There are 2 employees forecast to retire in Budget Year 2020-21.

Also impacts FICA at 7.65% and retirement at 10%.

TOTALS: Special Pay \$138,667 Line 15

ITEM 21 – FICA

2152 Regular – 7.65%

Calculations:

A. Official - \$151,099 (Line 11), but Social Security cap in 2020 is \$137,700. \$137,700

B. Regular:

1. SMC – \$ 149,904 affected by cap (Chief Legal Counsel)	\$137,700
2. Regular: All Other (Line 12)	5,643,764
3. Overtime (Line 14)	12,000
4. Special Pay (Line 15)	<u>138,667</u>

Total all FICA Wages (Except Temporary) \$6,069,831 (includes TC cap \$137,700)

FICA % X 7.65%

#2152 TOTAL REGULAR FICA \$464,342 (rd)

2153 Other – 7.65% - This line item for "Temporary" only (Line 13) 10,698

FICA % X 7.65%

#2153 TOTAL OTHER FICA \$818

ITEM 22 – RETIREMENT

2251 Official \$151,099 x 49.18% = **\$74,310**

2252 Employees (not temporary)

(a) Line 12 – Employees	\$5,643,764	
(b) Line 14 – Overtime	12,000	
(c) Line 15 – Special Pay	138,667	
(d) Less: SMC (6) (see below)	-632,257 (budget amt)	
Drop (3)(see below)	<u>-157,040</u>	

Calculation \$5,005,134 x 10.00% = **\$500,513**

2253 SMS (Positions in Budget)

1) Position 2	\$ 97,241	5) Position 76	\$105,000
2) Position 4	106,632	6) Position 119	<u>149,904</u>
3) Position 5	83,660		\$632,257
4) Position 17	89,820		

Calculation \$632,257 x 27.29% = **\$172,543**

2254 DROP 9/30/20 Position #'s

1) Position 24	62,000
2) Position 30	53,040
3) Position 99	<u>42,000</u>
	157,040

Calculation \$157,040 x 16.98% = **\$26,666**

*SMS Rate lower than last year – went from 7 to 6 positions

ITEM 23 – LIFE & HEALTH INSURANCE

1. Health Insurance Premium for Blue Cross/Blue Shield for Office of Seminole County Tax Collector for Budget Year 2020-21 estimated at 25% increase on insurance worksheet. Current 2019-20 actual premiums paid appear to be (on 9 months actual) \$ 1,488,586 full year of 2019-20 year. At 25% premium increase plus an estimated to offset open enrollment changes, Tax Collector cost for 2020-21 forecast at \$ 2,401,478 for Health Insurance.
2. Seminole County Tax Collector provides supplemental payment to monthly employee and up to 50% of retiree cost for HMO insurance selection (not to exceed \$400) to ease burden of consistent increases for medical care. (See worksheet)
3. Annual Life Insurance premium (See worksheet) **\$ 11,700**

TOTAL: \$2,413,178

ITEM 24 – WORKERS COMPENSATION INSURANCE

Seminole County Manager, through Lisa Spriggs email 9/17/07 advises “no longer intends to bill Workman’s Compensation insurance to Constitutional Officers”.

TOTAL: \$-0-

ITEM 25 - UNEMPLOYMENT COMPENSATION

Anticipate that some of employees that resigned or were terminated in the past two years will file and receive some \$ amount of compensation. Calculated at \$275 x 26 weeks x 3
=\$21,450.00

Estimate: \$21,450

Paid Vacation Leave Days

The Tax Collector is pleased to provide each employee with a certain number of paid vacation leave days, which will vary according to your years of service with the office. Paid vacation leave days are intended to provide you with pay for scheduled vacations, and when it is necessary for you to be away from your assigned work location on personal business. It may be used for scheduled or unscheduled absences.

All full-time personnel who work an average of 40 hours per week shall earn and accrue paid vacation leave days based on their length of service, in the following manner:

Years of Service	Days Per Anniversary Year
After 1 full year * thru 4 complete years	10 (available on service anniversary date)
After 5 thru 9 complete years	12 (available on service anniversary date)
After 10 thru 14 complete years	14 (available on service anniversary date)
After 15 thru 19 complete years	16 (available on service anniversary date)
After 20 thru 24 complete years	18 (available on service anniversary date)
After 25 complete years and over	20 (available on service anniversary date)

* Paid vacation leave days are not available to new employees within the first year of their employment.

Hours are not earned or accrued on a monthly basis. Paid vacation leave is only granted and available at the conclusion of each service anniversary date. It is available for use or may be partially "banked" at the end of each calendar year. No employee is required to utilize all of the paid vacation days in the anniversary or calendar year in which they are granted. No incremental hours are credited or available on a partial month earning basis. An employee with 2 or more years of service may be allowed to take more days vacation per year than the annual allotment, with managerial approval, by "banking" hours for future use. However, no employee will be allowed to schedule and/or take more than 20 vacation days within any one service anniversary year.

Use of paid vacation leave is restricted to a minimum of 15 minute (1/4 hour) increments.

The Tax Collector believes that time away from the office is important for the physical and mental well being of every employee. Therefore, once earned, each employee is expected to schedule at least one week paid vacation leave per calendar year. However, beyond that requirement, employees may "bank" and accumulate up to 480 hours (60 days) of combined paid vacation and sick leave time. Once that cap is reached, you will be paid at the end of that calendar year for earned and unused paid leave days (or hours) above that amount. The Tax Collector will purchase unused paid vacation and/or sick leave days (or hours) upon your request after the end of any calendar year when you have at least 120 combined paid leave hours accumulated. This is considered pay in lieu of earned paid leave.

* This Page Last Revised 8/1/2013

Footnote Key: 10
_____ (underline) means most recent revision of consequence.

Request for paid vacation leave must be submitted, approved, and granted, and is at the discretion of the employees manager. While the manager will attempt to schedule vacations at the times most desired by each employee, the final right of allotment or change of vacation periods is reserved for the managers decision.

All employees are entitled to receive 100% of paid vacation leave days due and not used or paid in lieu since their last service anniversary date at the time of separation from service.

Part-time (employees that work less than 40 hours each week) or seasonal employees are not eligible for paid leave days, bereavement leave, holiday pay, insurance or full time retirement benefits. Any time off for vacations, holidays, sick time, or personal leave shall be without pay.

Paid Sick Leave Days

The Tax Collector understands it is reasonable to provide each employee with a certain number of paid sick leave days, which will vary according to your years of service with the office. Paid sick leave days are intended to provide you with pay for days you are absent from work due to personal illness, illness of a family member living in your home for whom you are a caregiver, accidental injuries, or prescheduled doctor and dental appointments. It may be used for scheduled or unscheduled absences.

All full-time personnel who work an average of 40 hours per week shall earn and accrue paid sick leave days based on their length of service, in the following manner:

Years of Service	Available on Service Anniversary Date Hours Per Month	Days Per Anniversary Year
After 6 * months through 4 complete years	<u>4.00 hrs</u>	<u>6</u>
After 5 through 9 complete years	<u>5.00 hrs</u>	<u>7.5</u>
After 10 through 14 complete years	<u>5.667 (5 hrs, 40 mins)</u>	<u>8.5</u>
After 15 complete years and over	<u>6.667 (6 hrs, 40 mins)</u>	<u>10</u>

* Paid sick leave hours are not available for use by new employees until the completion of their first 7 months of employment, or if on extended probation, until released beyond that time. Hours per month begin to be earned on the first day of the month following the end of six months employment and continue on the first day of each month thereafter. They are available for use ONLY after the last day of each calendar month. No incremental hours are credited or available on a partial month earning basis. Use of paid sick leave is restricted to a minimum of 15 minute (1/4 hour) increments.

Employees absent due to illness are to personally notify their manager before the beginning of each scheduled workday, except in cases where such notification is not possible (which will require a subsequent explanation). In case of an emergency, you may contact your manager at their home. A representative should call in an unexpected, unscheduled absence on your behalf only if you are physically incapacitated and unable to speak to your manager yourself. Failure to report in for any reason for 3 consecutive workdays when you are scheduled to be at work shall be considered as a voluntary resignation. Employees with available accrued sick leave time should use it as opposed to taking the time off without pay.

A violation of this policy may be grounds for disciplinary action.

Footnote Key: 11
 (underline) means most recent revision of consequence.

Many employees are fortunate in not needing to utilize all of their earned paid sick leave each year for themselves or their families. In fair treatment to all, and to accommodate these employees, the Tax Collector will allow each employee to accumulate up to 480 hours (60 days) of combined paid sick and vacation leave time. Once that cap is reached, you will be paid at the end of that calendar year for earned and unused eligible paid leave days (or hours) above that amount. The Tax Collector will purchase unused paid sick and vacation leave days (or hours) upon your request after the end of any calendar year when you have at least 120 combined eligible paid leave hours accumulated. This is considered pay in lieu of earned paid leave.

All employees are entitled to receive 100% of paid sick leave days accrued and not used or paid in lieu as of the last day of the last full month worked, at time of separation from service.

Part-time or seasonal employees will not be eligible for any paid leave days, bereavement leave, holiday pay, insurance or full time retirement benefits. Any time off for vacations, holidays, sick time, or personal leave shall be without pay.

* This Page Last Revised 8/1/2013

Footnote Key: 12
_____ (underline) means most recent revision of consequence.

Paid Serious Illness Leave Days

This Paid Leave Benefit deleted as of September 1, 2011.

Redemption:

Employees with a remaining balance of earned Serious Illness Leave prior to 9/1/2011 will be eligible to receive payment for a portion of their unused "Serious Illness leave" available upon separation from employment with the Tax Collector, if they leave in good standing. Good standing is determined by the Tax Collector and includes having submitted a written resignation **no less** than 10 working days prior to the effective date of your separation, then working all of the days prior to the submitted separation date, or upon a scheduled retirement from service date.

If you have completed:

- 10 years continuous satisfactory service, you may receive 20%.
- 15 years continuous satisfactory service, you may receive 30%.
- 20 years continuous satisfactory service, you may receive 40%.
- 25 years continuous satisfactory service, you may receive 50%

Employees leaving with less than 10 years of service at time of separation are not eligible for compensation for any Serious Illness unused leave hours.

Use:

Use of accumulated hours of Serious Illness Paid Leave is defined as available for an employee health condition such as illness, injury, physical or mental impairment which requires in-patient care in a hospital, clinic, hospice or residential medical care facility, or requires continuing out-patient treatment by a licensed medical doctor or health care provider for **a minimum of 3 working days.**

Paid Serious Illness Leave is to be used **ONLY** for an employee's serious illness (not family members).

* This Page Last Revised 9/1/2011

Footnote Key: 13
____ (underline) means most recent revision of consequence.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

**ARTICLE V COURT TECHNOLOGY
GUARDIAN AD LITEM
JUDICIAL
LAW LIBRARY
LEGAL AID**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Department Message

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Department Goals/Objectives/Performance Measures

GOAL: PROVIDE QUALITY LEGAL REPRESENTATION TO ALL CLIENTS OF THE PUBLIC DEFENDER AT LOWEST FUNDING LEVEL IN THE STATE.

Objective: Lowest funded Public Defender as percentage of State Attorney funding where statewide Public Defenders average 52% of State Attorney funding.

Performance Measure: 18th Circuit Public Defender funding as a percentage of 18th Circuit State Attorney funding

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
42%	42%	42%	43%

Objective: Lowest attorney staffed Public Defender as percentage of State Attorney staffing - where statewide Public Defenders average 75.58% of State Attorney staffing.

Performance Measure: 18th Circuit Public Defender attorney staff as a percent of 18th Circuit State Attorney staff

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
54.0%	39.16%	39.5%	34%

Objective: Only withdraw as attorney in a case when there is an unavoidable ethical conflict of interest - where statewide Public Defenders' average withdrawal rate is 9.1%.

Performance Measure: Percent of cases withdrawn for ethical conflict of interest

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8.7%	9.1%	8.7%	8.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Department Goals/Objectives/Performance Measures

GOAL: INCREASE THE NUMBER OF VOLUNTEER CHILD ADVOCATES FOR CHILDREN IN THE DEPENDENCY COURT SYSTEM THROUGH QUALITY TRAINING AND SUPPORT.

Objective: Increase number of volunteers attending Guardian Ad Litem Child Advocacy Training.

Performance Measure: Number of prospective volunteers attending training

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
60	68	26	50

Objective: Increase number of Children who are served by Volunteers, instead of paid staff, to 80%.

Performance Measure: Percent of children served by volunteers

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
75.2%	73.7%	78%	80%

Due to large increase in number of children entering dependency system the Statewide GAL program added additional staff positions to cover the workload causing more staff to be on cases as the program works to increase volunteers.

Objective: Maintain volunteer retention rate at 80% or greater in order for the program to increase number of volunteers to 200.

Performance Measure: Volunteer retention rate

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
82%	87.5%	84.1%	85%

Objective: Quality advocacy for children will be accomplished by training volunteers and staff on Adverse Childhood Experience and Trauma Informed Care. There will be at least 5 training opportunities in 2020-2021.

Performance Measure: % of volunteers trained in Trauma Informed Care and/or Adverse Childhood Experience

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	25%	50%	75%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: EMPOWER THE POOR, VULNERABLE VETERANS, ELDERLY, DISABLED, PHYSICALLY ABUSED AND FOSTER YOUTHS TO BECOME SELF-SUFFICIENT AND IMPROVE THEIR QUALITY OF THEIR LIFE.

Objective: Increase financial security and resources for vulnerable veterans, elderly, disabled, physically abused and foster youths in Seminole County.

Performance Measure: % of clients secured financial support or resources

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
80%	93%	54%	85%

Objective: Decrease the immediate displacement of the poor, vulnerable veterans, elderly, disabled, physically abused and their children from their housing by provision of legal services to resolve legal issues hindering their housing security.

Performance Measure: % of clients avoiding immediate displacement from their housing

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
80%	93%	88%	85%

COURT SUPPORT

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COURT SUPPORT DEPT					
GENERAL FUNDS	2,902,236	3,299,332	3,646,880	347,548	10.5%
AGENCY FUNDS	9,422	0	0	0	
COURT RELATED FUNDS	989,420	1,136,210	1,193,924	57,714	5.1%
COURT SUPPORT DEPT Total	3,901,078	4,435,542	4,840,804	405,262	9.1%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COURT SUPPORT DEPT					
BASE BUDGETS					
ARTICLE V COURT TECHNOLOGY	940,787	1,061,210	1,118,924	57,714	5.4%
GUARDIAN AD LITEM	159,935	199,366	209,074	9,708	4.9%
JUDICIAL	2,299,892	2,633,027	2,966,152	333,125	12.7%
LAW LIBRARY	100,721	105,562	104,932	(631)	-0.6%
LEGAL AID	351,110	356,377	361,723	5,346	1.5%
BASE BUDGETS Total	3,852,445	4,355,542	4,760,804	405,262	9.3%
TECHNOLOGY	48,633	75,000	75,000	(0)	0.0%
FACILITIES PROJECTS	0	5,000	5,000	0	0.0%
COURT SUPPORT DEPT Total	3,901,078	4,435,542	4,840,804	405,262	9.1%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

COURT SUPPORT DEPT

Article V Court Technology

Pursuant to Florida Statutes 29.008(1)(f)2 and (h) "Counties are required by s. 14, Art. V of the State Constitution to fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems, and security of facilities for the circuit and county courts, public defenders' offices, state attorneys' offices, guardian ad litem offices and the offices of the clerk of the circuit and county courts performing court-related functions."

F.S. 28.24(12)(e)(1) provides for a \$2 recording fee to fund court related technology budgeted in this program.

Judicial - Seminole County's Judicial Article V funding is intended to fund the cost of communication services and existing multi-agency criminal justice information systems. The Court Technology Office oversees the deployment and maintenance of all computers and supporting devices that are used by judges and support staff while executing their constitutional duties and providing justice for the people of the 18th Judicial Circuit of Florida. To that end, the Court Technology Office installs, configures, and supports productivity and security software on all deployed devices to ease the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

The Court Technology Office also supports and manages solutions to effectively collaborate between all stakeholders in the organization, across the circuit-wide network, supporting six courthouses and two jail locations.

Public Defender - A poor person, not able to hire an attorney, arrested and charged with a crime did not have a right under the Sixth Amendment to the United States Constitution to have a lawyer represent them until 1963. That is when the United States Supreme Court decided the Florida case of Gideon versus Wainwright. In the Gideon decision, Justice Hugo J. Black wrote, "From the very beginning, our state and national constitutions and laws have laid great emphasis on procedural and substantive safeguards designed to assure fair trials before impartial tribunals in which every defendant stands equal before the law. This noble idea cannot be realized if the poor man charged with crime has to face his accusers without a lawyer to assist him." In response to the Gideon decision, the Florida Legislature in 1963 created the Office of the Public Defender. It was the first statewide Public Defender system in the nation. The Public Defender is a constitutional officer under Article V of the Florida Constitution. The Public Defender is an elected official, holding a four-year term of office. There are twenty elected Public Defenders in the State of Florida – one for each of the twenty judicial circuits in Florida. Seminole County is in the Eighteenth Judicial Circuit, which also includes Brevard County. The Public Defender for Seminole County provides cost-effective legal representation and is the lowest-funded Public Defender office in Florida, comparing Public Defender funding to their State Attorney counterpart across the state.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Article V Court Technology (CONT.)

There is a description of the Public Defender office and of the criminal justice system at the Public Defender's website: www.18thjudicialcircuitpublicdefender.com.

State Attorney - The Office of the State Attorney pursues vigorous and fair prosecution of criminal cases, with a commitment to serve as an advocate for the rights of all victims, and promote the safety and well-being of the public. The State Attorney's Office excels and is acknowledged as a leader in providing quality prosecution, exceptional service to victims, and for our work in partnership with the community in providing early intervention and preventive education programs for juveniles, consistent with the safety and well-being of the public.

The State Attorney is a constitutional officer under Article V of the Florida Constitution. The State Attorney is an elected official, holding a four year term for office. The State Attorney is dedicated to a fair and objective judicial process for all persons, defending the rights of the victims and witnesses with concern, compassion, and respect for their dignity, and establishing honesty and integrity in fulfilling the responsibilities of this office.

The Office of the State Attorney's Article V funding is designed to fund the cost of communication services and existing multi-agency criminal justice information systems. The Information Technology Services division is responsible for the deployment, upkeep, and maintenance of all computers and supporting devices that are used by attorneys and support staff during their day-to-day work in the pursuit of justice for the People of the 18th Judicial Circuit of Florida. To serve this requirement, IT installs, configures, and supports software application packages on those endpoint devices to facilitate the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

To enable communication between all stakeholders in the organization, the ITS division maintains a circuit-wide network supporting four branch offices: Sanford, Viera, Titusville, and Melbourne, which complies with FDLE requirements.

The program provides the following services:

Judicial

- Maintain, manage and improve IT infrastructure for 18th Judicial Circuit
- Maintain, network, servers and data storage
- Communicate between all circuit justice partners
- Work towards providing a secure IT infrastructure

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Article V Court Technology (CONT.)

Public Defender

- Implement and maintain technologies that support quality legal representation at lowest funding level in the state
- Utilize data sharing processes and technologies to improve quality and availability of information at lowest staff levels
- Utilize optimum mix of cloud-based services, internet services, and vendor support, along with local systems and employee staff, to provide efficient office automation and case management services at the lowest cost

State Attorney

- Work with outside agencies- FDLE, DHSMV and various LEAs in the circuit
- Maintain, manage and improve IT infrastructure for The Office of the State Attorney, 18th Circuit
- Maintain servers and data storage
- Communicate between all offices in the circuit

COURT SUPPORT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ARTICLE V COURT TECHNOLOGY					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	246,464	256,434	271,878	15,444	6.0%
510210 SOCIAL SECURITY MATCHING	17,872	19,617	20,799	1,182	6.0%
510220 RETIREMENT CONTRIBUTIONS	20,486	21,720	27,188	5,468	25.2%
510230 HEALTH INSURANCE - EMPLOYER	54,768	76,509	72,233	(4,276)	-5.6%
510240 WORKERS COMPENSATION	510	462	462	1	0.1%
510 PERSONNEL SERVICES Total	340,100	374,742	392,560	17,818	4.8%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	31,446	26,750	38,000	11,250	42.1%
530340 OTHER SERVICES	1,694	28,605	13,000	(15,605)	-54.6%
530400 TRAVEL AND PER DIEM	610	0	0	0	
530401 TRAVEL - TRAINING RELATED	1,254	4,250	2,250	(2,000)	-47.1%
530410 COMMUNICATIONS	0	6,356	2,000	(4,356)	-68.5%
530440 RENTAL AND LEASES	24,228	38,000	32,000	(6,000)	-15.8%
530450 INSURANCE	0	0	10,000	10,000	
530460 REPAIRS AND MAINTENANCE	40,456	24,850	52,900	28,050	112.9%
530510 OFFICE SUPPLIES	3,968	6,000	2,000	(4,000)	-66.7%
530520 OPERATING SUPPLIES	192,608	35,000	35,728	728	2.1%
530521 EQUIPMENT \$1000-\$4999	21,734	66,491	72,000	5,509	8.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	136,631	326,216	310,598	(15,618)	-4.8%
530550 TRAINING	2,488	11,608	10,608	(1,000)	-8.6%
530 OPERATING EXPENDITURES Total	457,117	574,126	581,084	6,958	1.2%
560 CAPITAL OUTLAY					
560642 EQUIPMENT >\$4999	79,791	43,457	81,500	38,043	87.5%
560646 CAPITAL SOFTWARE>\$4,999	0	5,105	0	(5,105)	-100.0%
560 CAPITAL OUTLAY Total	79,791	48,562	81,500	32,938	67.8%
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	63,780	63,780	63,780	0	0.0%
580 GRANTS & AIDS Total	63,780	63,780	63,780	0	0.0%
BASE BUDGETS Total	940,787	1,061,210	1,118,924	57,714	5.4%
TECHNOLOGY	48,633	75,000	75,000	(0)	0.0%
ARTICLE V COURT TECHNOLOGY Total	989,420	1,136,210	1,193,924	57,714	5.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Guardian Ad Litem

The Seminole County Guardian Ad Litem program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.820, 39.821, 39.822 and 39.8296 of the Florida Statutes. The Legislature has found that the Guardian Ad Litem program has been an indispensable in providing a voice for a child's best interest in dependency court and the Department of Children and Families for 40 years.

The mission of this program is to be a powerful and effective voice advocating for the best interest of abused, abandoned and neglected children who are under the jurisdiction of dependency court. This is done through the team work of professional staff and trained volunteer child advocates. Through county support we are able to recruit, train, support and supervise volunteers to be the voice to speak up about what the child needs.

A portion of the \$65 additional court cost fee is utilized to fund the County's cost of the Guardian Ad Litem program.

The program provides the following major services:

- Child Advocacy for Dependency Children in court and in the community
- 30 hours of training to volunteers so they can become certified child advocates
- 12 hours of ongoing training in areas of Education, Human Trafficking, Impact of Trauma on children, Substance Abuse, Mental Health, Child Welfare issues, Early Childhood Development, Diversity Training and other pertinent topics

COURT SUPPORT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GUARDIAN AD LITEM					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	48,805	50,269	50,269	(0)	0.0%
510210 SOCIAL SECURITY MATCHING	3,548	3,846	3,846	(0)	0.0%
510220 RETIREMENT CONTRIBUTIONS	4,059	4,258	5,027	769	18.1%
510230 HEALTH INSURANCE - EMPLOYER	10,025	12,701	10,802	(1,899)	-15.0%
510240 WORKERS COMPENSATION	99	90	85	(5)	-5.5%
510 PERSONNEL SERVICES Total	66,536	71,164	70,029	(1,135)	-1.6%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	17,383	22,000	22,000	0	0.0%
530400 TRAVEL AND PER DIEM	0	50	50	0	0.0%
530420 TRANSPORTATION	0	50	50	0	0.0%
530440 RENTAL AND LEASES	4,274	3,500	3,560	60	1.7%
530460 REPAIRS AND MAINTENANCE	2,366	100	50	(50)	-50.0%
530490 OTHER CHARGES/OBLIGATIONS	2,000	2,000	2,700	700	35.0%
530510 OFFICE SUPPLIES	0	835	825	(10)	-1.2%
530520 OPERATING SUPPLIES	1,946	1,200	1,350	150	12.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	850	0	(850)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	183	200	200	0	0.0%
530550 TRAINING	0	1,600	1,600	0	0.0%
530 OPERATING EXPENDITURES Total	28,152	32,385	32,385	0	0.0%
540 INTERNAL SERVICE CHARGES	65,247	95,817	106,660	10,843	11.3%
BASE BUDGETS Total	159,935	199,366	209,074	9,708	4.9%
GUARDIAN AD LITEM Total	159,935	199,366	209,074	9,708	4.9%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Judicial

The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with support staff of fifty-four employees serve in Seminole County. Court Administration manages all administrative and case management duties. Nearly 2.8 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is growing each year.

As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.

Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole County will continue to fund facilities, security, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

The Court is responsible for being accessible, fair, effective, responsive and accountable to everyone. The Court also provides many services including but not limited to Adult Drug Court, Veteran's Court, Adoptions and mediation.

The 18th Judicial Circuit provides the following to the citizens of Seminole County:

- Access to the Courts in an innovative and effective manner
- Uphold and interpret the law
- Provide for the peaceful resolution of disputes
- Mediation services for contested family and civil law matters
- Foreign and Sign Language Interpreting services in court proceedings
- Problem Solving Court Programs such as Veteran's, Mental Health, Adult and Juvenile Drug Courts
- Various other services to meet the legal needs of the community

COURT SUPPORT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
JUDICIAL					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	141,173	165,860	141,950	(23,910)	-14.4%
510210 SOCIAL SECURITY MATCHING	10,239	11,497	10,859	(638)	-5.5%
510220 RETIREMENT CONTRIBUTIONS	11,733	12,729	14,195	1,466	11.5%
510230 HEALTH INSURANCE - EMPLOYER	23,508	34,145	21,711	(12,434)	-36.4%
510240 WORKERS COMPENSATION	297	271	241	(29)	-10.8%
510 PERSONNEL SERVICES Total	186,952	224,502	188,956	(35,545)	-15.8%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	26,100	27,500	27,500	0	0.0%
530340 OTHER SERVICES	2,190	5,000	5,000	0	0.0%
530400 TRAVEL AND PER DIEM	292	0	0	0	
530450 INSURANCE	46,798	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	4,164	0	0	0	
530510 OFFICE SUPPLIES	0	0	6,500	6,500	
530520 OPERATING SUPPLIES	9,900	1,230	1,230	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	216	250	250	0	0.0%
530550 TRAINING	500	1,600	1,600	0	0.0%
530 OPERATING EXPENDITURES Total	90,160	35,580	42,080	6,500	18.3%
540 INTERNAL SERVICE CHARGES	2,022,781	2,372,945	2,735,116	362,170	15.3%
BASE BUDGETS Total	2,299,892	2,633,027	2,966,152	333,125	12.7%
FACILITIES PROJECTS	0	5,000	5,000	0	0.0%
JUDICIAL Total	2,299,892	2,638,027	2,971,152	333,125	12.6%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Law Library

The Fred R. Wilson Memorial Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community.

The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

The library provides the following services:

- Case Law & Statutes
- Practice Manuals & Form Books
- Legal Topics A-Z
- Westlaw Computer Resources
- CLE Courses
- Law Practice Resources
- Self-Help Law Books and Forms
- Legal Research
- Photocopier

COURT SUPPORT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LAW LIBRARY					
BASE BUDGETS					
540 INTERNAL SERVICE CHARGES	1,278	1,116	1,271	154	13.8%
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	99,443	104,446	103,661	(785)	-0.8%
580 GRANTS & AIDS Total	99,443	104,446	103,661	(785)	-0.8%
BASE BUDGETS Total	100,721	105,562	104,932	(631)	-0.6%
LAW LIBRARY Total	100,721	105,562	104,932	(631)	-0.6%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Legal Aid

Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County.

Legal aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, support staff and a panel of volunteer attorneys, law students, and college students.

A new study, commissioned by the Florida Bar Foundation, shows that every dollar spent on civil legal services for the state's low-income residents yields more than \$7 in economic impacts. This study adds to a large body of empirical data – from Florida as well as other states – that clearly demonstrates that society at large benefits when the rights of the poorest and most vulnerable among us are protected. The study points out that civil legal aid also helps ease the burden on Florida's court system by helping people who are self-represented navigate the system and helping the public understand legal processes. Civil legal aid organizations also support and leverage the pro bono work of private attorneys. This study further shows that when vulnerable residents have a good way to resolve their civil legal problems, they can remain important assets to their families, on their jobs and in their communities.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts.

Legal aid helps our residents as follows:

- Protect physically abused residents obtain protection orders, gain safe timesharing plans for their children, and obtain court orders providing support for their children
- Help vulnerable parents become appointed guardian advocate of their disabled children when their child turns 18 years of age and cannot make decision for themselves due to their disability
- Provide legal advice to veterans at monthly legal clinic via Zoom
- Assist vulnerable elderly, disabled, veteran, physically abused residents avoid immediate displacement from their housing by providing legal assistance
- Assist disabled foster youths obtain a high school education through legal advocacy at the school
- Helps residents looking for employment seal and expunge an eligible criminal record to secure employment

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COURT SUPPORT DEPT

Legal Aid (CONT.)

- Helps residents looking for employment seal and expunge an eligible criminal record to secure employment
- Help vulnerable grandparents gain custody of their grandchildren when parents are addicted to opioids and unable to properly care for their children
- Help vulnerable elderly resolve their consumer issues
- Provide legal education and assistance to vulnerable residents and groups such as the domestic violence and child abuse task force of Seminole County

COURT SUPPORT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LEGAL AID					
BASE BUDGETS					
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	351,110	356,377	361,723	5,346	1.5%
580 GRANTS & AIDS Total	351,110	356,377	361,723	5,346	1.5%
BASE BUDGETS Total	351,110	356,377	361,723	5,346	1.5%
LEGAL AID Total	351,110	356,377	361,723	5,346	1.5%



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

**EXTENSION SERVICES
GREENWAYS AND NATURAL LANDS
LEISURE SERVICES BUSINESS OFFICE
LIBRARY SERVICES
PARKS AND RECREATION**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Message

Seminole County Leisure Services Department's mission is; enriching lives through outstanding cultural, educational, environmental and recreational experiences. The Department's vision is providing quality accessible leisure programs, facilities, and services to Seminole County residents and visitors now and for the future. Leisure Services strives to be a nationally recognized agency for delivering excellence in leisure services. The Department is made up of four programs representing: Extension Services, Greenways & Natural Lands, Library Services, and Parks & Recreation; and is supported by the Leisure Services Business Office. Through these programs the Leisure Services Department provides quality services to the entire community with diverse leisure programs for all ages and an integrated, efficient, and safe system of parks, trails, recreational, extension, and library facilities.

Leisure Services strives to create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings. The Department provides facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities. The Department also provides sound financial management to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success. Leisure Services is driven by five goal focus areas which are instrumental in our programming and service delivery: Community Building & Social Equity, Economic Impact, Environmental Sustainability, Health & Wellness, and Financial Sustainability.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: COMMUNITY BUILDING & SOCIAL EQUITY – PROVIDE COMMUNITY ACCESS, ENGAGEMENT, AND AWARENESS THAT ARE SOCIALLY EQUITABLE TO SEMINOLE COUNTY RESIDENTS AND VISITORS.

Objective: Ensure that the community has access to the benefits of local parks, libraries, extension, and natural lands experiences and opportunities.

Performance Measure: # of programs offered

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,559	3,735	3,946	2,431	2,904

Performance Measure: # of program participants

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
968,947	972,581	773,113	81,870	105,125

Performance Measure: # of Library Registered Borrowers

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
332,610	352,121	352,387	344,152	350,000

Performance Measure: # of Virtual Library Visits (Catalog and Library Webpage)

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,670,416	4,802,896	4,946,983	5,000,566	5,250,000

Objective: Increase community engagement to Parks, Trails, Libraries and Extension Services through volunteerism and social connections.

Performance Measure: # of volunteer hours

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
30,814	32,354	32,672	21,353	25,000

Performance Measure: # of visitors to Seminole County Leisure Services Department webpage and Facebook

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,058,422	859,703	412,376	150,682	500,000

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Increase community awareness of program and services offering to underserved populations and help them feel connected.

Performance Measure: # of "Scholarship Seminole" scholarships awarded

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
107	110	119	5	100

Performance Measure: # of families served through expanded food and nutrition education program

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
154	160	1,601	992	Not Offered

GOAL: ECONOMIC IMPACT – GENERATE ECONOMICALLY IMPACTFUL LEISURE OPPORTUNITIES TO PROVIDE ECONOMIC GROWTH THROUGH LEISURE PROGRAMS AND SERVICES.

Objective: Create opportunities and experiences that provide for economic growth and sustainability in the community.

Performance Measure: Amount of program revenue generated

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$2,004,213	\$2,225,698	\$2,222,083	\$1,601,149	\$2,000,000

Performance Measure: # of Small Business Seminars for entrepreneurs and new business owners

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
15	14	24	9	12

Performance Measure: # of entrepreneurs and small business owners attending small business seminars

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
265	327	587	119	150

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: To provide an investment in infrastructure needed to accommodate revenue generating sporting events and tourism benefiting the local economy.

Performance Measure: # of revenue generating sporting events hosted

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
122	130	147	127	165

Performance Measure: Amount of economic impact generated

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$35M	\$40M	\$42.8M	\$32.1M	\$46M

Objective: Partner with local and regional affiliate groups to increase visibility of facilities on the national stage.

Performance Measure: # of national events/tournaments hosted at facilities

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4	3	8	35	49

Performance Measure: # number local and regional partnerships

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
137	190	185	206	210

GOAL: ENVIRONMENTAL SUSTAINABILITY- PROVIDE ENVIRONMENTAL SUSTAINABILITY OPPORTUNITIES FOR THE COMMUNITY THROUGH EDUCATION, RECREATION, AND CONSERVATION PROGRAMS AND FACILITIES.

Objective: Create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings.

Performance Measure: # of educational programs offered

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
503	442	304	300	370

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: # of program participants

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
25,039	19,575	15,144	11,963	18,500

Objective: Promote and manage the County's Natural Lands program by providing environmental education programs and services.

Performance Measure: # of Natural Lands programs offered

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
103	99	93	63	120

Performance Measure: # of program participants

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
10,963	9,501	11,272	7,812	14,200

Objective: Manage lands for passive recreation activities through best-management practices.

Performance Measure: # of passive parks facility visits by car counter

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
332,889	270,071	673,498	408,324	469,572

Performance Measure: # of passive parks facility rentals

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,494	1,568	805	761	784

Objective: Promote and manage the County's Florida Friendly Yards and Neighborhood program by providing education programs and services.

Performance Measure: # of Florida Friendly Yards and Neighborhood programs offered

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
52	10	87	56	60

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: # of program participants

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,194	130	35,911	2,591	2,700

GOAL: HEALTH & WELLNESS - PROVIDE HEALTH AND WELLNESS OPPORTUNITIES FOR THE COMMUNITY THROUGH PROGRAMMING AND SERVICES THAT PROMOTE A HEALTHY LIFESTYLE.

Objective: Provide facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities.

Performance Measure: # of facilities utilized for use by community groups and organizations to host health and wellness classes

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
12	12	12	8	8

Performance Measure: # of programs provided by community groups and organizations to host health and wellness classes

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
185	239	260	53	63

Objective: Offer wide range of activities and services to provide the community additional opportunities to improve and maintain health and wellness.

Performance Measure: # of varied programs offered which promote health and wellness

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
191	226	361	245	275

Performance Measure: # of individuals participating in programs which promote health and wellness

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
16,110	18,124	44,892	20,865	29,152

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Identity and partner with internal and external agencies to expand health and wellness opportunities throughout the community.

Performance Measure: # of events hosted in partnership with internal and/or external agencies to promote health and wellness

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
168	200	60	42	54

Performance Measure: # of partnerships created to expand health and wellness opportunities throughout the community

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
23	30	17	61	70

GOAL: FINANCIAL SUSTAINABILITY - CREATE FINANCIAL SUSTAINABILITY THROUGH SOUND FINANCIAL PRACTICES, PROPER CARE OF EQUIPMENT AND FACILITIES, AND RESPONSIBLE USE OF FUNDING AND REVENUE OPPORTUNITIES.

Objective: Provide sound financial management in the Department to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success.

Performance Measure: % of staff participating in continued education training

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
70%	70%	76%	68%	75%

Performance Measure: \$ spent in training and certification of staff

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$13,336	\$12,978	\$22,377	\$30,952	\$25,000

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Determine life cycles for equipment and schedule routine maintenance and budget for replacement.

Performance Measure: # of work orders entered through fleet

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
552	574	536	685	550

Objective: Utilize budget resources to maximize efficiency and effectiveness.

Performance Measure: % of library materials budget spent on electronic/digital content

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21%	29%	35%	35%	35%

Performance Measure: \$ amount of budget savings

FY17	FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
222,740	359,196	200,000	1.5M	200,000

LEISURE SERVICES

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LEISURE SERVICES DEPT					
GENERAL FUNDS	17,080,350	18,973,127	19,503,364	530,236	2.8%
REPLACEMENT FUNDS	111,327	284,570	433,095	148,525	52.2%
AGENCY FUNDS	39,514	112,000	112,000	0	0.0%
SALES TAX FUNDS	52,603	150,000	456,094	306,094	204.1%
TOURISM FUNDS	253,890	703,084	223,075	(480,008)	-68.3%
GRANT FUNDS	38,850	0	0	0	
SPECIAL REVENUE FUNDS	166,387	100,000	170,000	70,000	70.0%
CRA FUNDS	221,608	0	0	0	
CAPITAL FUNDS	168,905	45,714	55,084	9,370	20.5%
LEISURE SERVICES DEPT Total	18,133,433	20,368,495	20,952,712	584,217	2.9%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LEISURE SERVICES DEPT					
BASE BUDGETS					
EXTENSION SERVICE	450,595	513,113	529,189	16,076	3.1%
GREENWAYS & NATURAL LANDS	4,069,390	5,035,663	5,221,206	185,543	3.7%
LEISURE BUSINESS OFFICE	755,568	860,506	846,754	(13,752)	-1.6%
LIBRARY SERVICES	5,326,389	5,852,337	6,192,341	340,003	5.8%
PARKS & RECREATION	5,922,595	6,532,439	6,731,289	198,850	3.0%
BASE BUDGETS Total	16,524,536	18,794,059	19,520,779	726,720	3.9%
CIP	607,566	612,375	456,094	(156,281)	-25.5%
FLEET	214,342	284,570	469,758	185,188	65.1%
OTHER NON BASE	1,315,245	1,234,774	1,533,030	298,256	24.2%
TECHNOLOGY	0	10,000	0	(10,000)	-100.0%
FACILITIES PROJECTS	24,690	100,000	0	(100,000)	-100.0%
GRANTS	38,850	0	0	0	
LEISURE SERVICES DEPT Total	18,725,229	21,035,778	21,979,661	943,883	4.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Extension Services

Program Message

Extension Services is a cooperative partnership between Seminole County Government and the University of Florida (UF). The Extension Service's education programs are directed at broad national and state concerns, as well as issues specific to Seminole County, with locally determined and citizen influenced priorities.

Extension Services program areas include: 4-H Youth Development is a youth education program which provides youth the opportunity to learn life skills needed to become productive and self-reliant members of society, good citizens and leaders of tomorrow. Florida Yards and Neighborhood program educates homeowners about how to design, install and maintain healthy landscapes that use a minimum of water, fertilizer, and pesticides. Urban Horticulture promotes the environmentally sound practices to manage plants inside/outside your home, while the Master Gardner program trains volunteers in basic horticulture principles. Families and Consumers Sciences program provides solutions to improve your health, home, finances and family life. Commercial Horticulture/Agriculture is a program where commercial growers and livestock producers can access up to date production and marketing information.

The program's priority initiatives that guide program development, delivery and impact assessment are:

- Increase the sustainability, profitability and competitiveness of agriculture and horticultural enterprises;
- Enhance and protect water quality, quantity, and supply;
- Enhance and conserve Florida's natural resources and environmental quality;
- Produce and conserve traditional and alternative forms of energy;
- Empower individuals and families to build healthy lives and achieve social and economic success;
- Strengthen urban and rural community resources and economic development;
- Prepare youth to be responsible citizens and productive members of the workforce.

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
EXTENSION SERVICE					
BASE BUDGETS					
360 MISCELLANEOUS REVENUES					
366100 CONTRIBUTIONS & DONATIONS	(4,000)	0	0	0	
360 MISCELLANEOUS REVENUES Total	(4,000)	0	0	0	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	245,176	260,590	266,498	5,908	2.3%
510150 SPECIAL PAY	150	0	0	0	
510210 SOCIAL SECURITY MATCHING	17,979	18,956	20,387	1,431	7.5%
510220 RETIREMENT CONTRIBUTIONS	20,033	21,139	25,838	4,698	22.2%
510230 HEALTH INSURANCE - EMPLOYER	21,155	44,370	21,793	(22,577)	-50.9%
510240 WORKERS COMPENSATION	1,035	1,018	1,027	9	0.9%
510 PERSONNEL SERVICES Total	305,529	346,074	335,543	(10,532)	-3.0%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	0	0	2,500	2,500	
530400 TRAVEL AND PER DIEM	212	3,626	5,075	1,449	40.0%
530401 TRAVEL - TRAINING RELATED	6,194	4,710	5,356	646	13.7%
530420 TRANSPORTATION	704	250	550	300	120.0%
530430 UTILITIES	12,530	13,769	13,769	0	0.0%
530439 UTILITIES-OTHER	7,481	5,094	7,706	2,612	51.3%
530440 RENTAL AND LEASES	390	0	0	0	
530450 INSURANCE	1,233	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,979	300	3,300	3,000	#####
530470 PRINTING AND BINDING	144	0	100	100	
530480 PROMOTIONAL ACTIVITIES	0	0	3,000	3,000	
530490 OTHER CHARGES/OBLIGATIONS	255	1,200	1,200	0	0.0%
530510 OFFICE SUPPLIES	748	2,742	2,742	0	0.0%
530520 OPERATING SUPPLIES	18,357	19,850	17,625	(2,225)	-11.2%
530522 OPERATING SUPPLIES-TECHNOLOGY	854	2,080	2,080	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,912	4,309	4,794	485	11.3%
530550 TRAINING	1,850	1,470	1,970	500	34.0%
530 OPERATING EXPENDITURES Total	55,842	59,400	71,767	12,367	20.8%
540 INTERNAL SERVICE CHARGES	89,225	107,639	121,879	14,240	13.2%
BASE BUDGETS Total	446,595	513,113	529,189	16,076	3.1%
FLEET	28,786	0	22,571	22,571	
EXTENSION SERVICE Total	475,381	513,113	551,760	38,647	7.5%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

LEISURE SERVICES DEPT

Greenways and Natural Lands

Program Message

Greenways and Natural Lands purpose is the preservation and management of passive parks, natural land, greenways and public landscapes within Seminole County; to enhance or promote biodiversity, environmental education and passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for resident and visitor in an aesthetically-pleasing, efficient and environmentally responsible manner.

The Greenways and Natural Lands program areas include: Greenways and Trails, which maintains approximately 40+ miles of the County's interconnected system of paved trails, including designated pedestrian bridges and underpasses. Also included are the paved and unpaved trails present within each park. Passive Parks maintains the aesthetics and safety of 21 un-staffed park locations in Seminole County. These park types include boat ramps, neighborhood parks, trailheads and specialty parks. They range in size from Jamestown Park's 1 acre to Henry Levy Mullet Lake Park's 151 acres. The Natural Lands Program has opened a total of 12 of the 13 Natural Lands Program sites for public access consisting of over 97% of NLP acreage. The total Natural Lands Program properties total over 6,628 Acres.

The program provides the following services:

- Maintains County's interconnected system of paved trails, including designated pedestrian bridges, underpasses, and paved, and unpaved trails present within each park;
- Maintains the aesthetics and safety of un-staffed park locations in Seminole County;
- Streetscapes: Coordinating and supervising the maintenance of 60+ miles of landscaped medians throughout the County through several private contracts. The plantings within the median landscapes are maintained following best management practices for the long-term survivability of drought tolerant species;
- Public Facility Landscape Maintenance: responsible for the landscape maintenance at 60+ public buildings and undeveloped County lots maintained at various levels of service through several private contracts;
- Construction and Maintenance Assistance – The Projects Team: provides assistance to the Leisure Services Department in emergency repairs and special construction projects. The Projects Team handles priority or emergency safety projects –such as immediate repairs to facility amenities – as well as proactive inspection of park facilities and inspection of play equipment and other park amenities;
- Land preservation and management of the County's wilderness areas and preserves, maintaining the properties to allow for passive uses such as hiking, biking, horseback riding and ;
- Operates the Ed Yarborough Nature Center for environmental educational and conservation purposes;
- Provides educational outreach to local schools to promote Natural Lands interest, conducts monthly guided hikes through existing Natural Lands properties to promote education;

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Greenways and Natural Lands (CONT.)

Program Message

- Coordinates volunteer efforts for camps, natural lands maintenance, and special events;
- Participates in the planning of Natural Lands evaluations for future protection and/or acquisition;
- Keep Natural Lands Best Management Practices current through outreach and coordination with local Water Management Districts and other Land Management Agencies.

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GREENWAYS & NATURAL LANDS					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
341359 ADMIN FEE - MSBU FUNDS	0	(1,800)	(1,800)	0	0.0%
347201 PASSIVE PARKS AND TRAILS	(37,465)	0	(37,000)	(37,000)	
347501 YARBOROUGH NATURE CENTER	(44,024)	0	(50,000)	(50,000)	
340 CHARGES FOR SERVICES Total	(81,490)	(1,800)	(88,800)	(87,000)	#####
360 MISCELLANEOUS REVENUES					
362100 RENTS AND ROYALTIES	(11,150)	0	(10,000)	(10,000)	
369900 MISCELLANEOUS-OTHER	(1,135)	0	0	0	
360 MISCELLANEOUS REVENUES Total	(12,285)	0	(10,000)	(10,000)	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	804,662	894,712	865,430	(29,283)	-3.3%
510140 OVERTIME	267	1,545	1,545	0	0.0%
510150 SPECIAL PAY	550	600	0	(600)	-100.0%
510210 SOCIAL SECURITY MATCHING	57,190	68,564	66,324	(2,240)	-3.3%
510220 RETIREMENT CONTRIBUTIONS	67,342	75,913	90,548	14,635	19.3%
510230 HEALTH INSURANCE - EMPLOYER	233,589	312,719	268,179	(44,540)	-14.2%
510240 WORKERS COMPENSATION	29,128	34,314	32,231	(2,083)	-6.1%
510 PERSONNEL SERVICES Total	1,192,729	1,388,367	1,324,257	(64,110)	-4.6%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	4,052	28,800	28,800	0	0.0%
530340 OTHER SERVICES	88,008	125,420	164,581	39,161	31.2%
530400 TRAVEL AND PER DIEM	51	2,350	2,450	100	4.3%
530401 TRAVEL - TRAINING RELATED	608	0	0	0	
530430 UTILITIES	29,059	25,080	29,210	4,130	16.5%
530439 UTILITIES-OTHER	41,459	34,729	36,729	2,000	5.8%
530440 RENTAL AND LEASES	5,102	8,000	8,840	840	10.5%
530450 INSURANCE	2,128	0	0	0	
530460 REPAIRS AND MAINTENANCE	2,113,951	2,757,470	2,883,944	126,475	4.6%
530470 PRINTING AND BINDING	550	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	1,686	100	100	0	0.0%
530510 OFFICE SUPPLIES	762	850	850	0	0.0%
530520 OPERATING SUPPLIES	172,054	221,275	225,540	4,265	1.9%
530521 EQUIPMENT \$1000-\$4999	4,627	9,000	14,000	5,000	55.6%
530522 OPERATING SUPPLIES-TECHNOLOGY	4,028	4,969	4,098	(871)	-17.5%
530529 OPERATING SUPPLIES-OTHER	0	15,000	0	(15,000)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	2,211	950	2,655	1,705	179.5%
530550 TRAINING	1,069	6,180	6,060	(120)	-1.9%
530 OPERATING EXPENDITURES Total	2,471,404	3,240,173	3,407,857	167,685	5.2%
540 INTERNAL SERVICE CHARGES	405,257	407,124	489,092	81,968	20.1%
BASE BUDGETS Total	3,975,615	5,033,863	5,122,406	88,543	1.8%
CIP	584,600	300,000	456,094	156,094	52.0%
FLEET	185,556	157,875	205,344	47,469	30.1%
OTHER NON BASE	2,114	64,200	352,030	287,830	448.3%

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FACILITIES PROJECTS	0	100,000	0	(100,000)	-100.0%
GRANTS	0	0	0	0	
GREENWAYS & NATURAL LANDS Total	4,747,885	5,655,938	6,135,874	479,936	8.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Leisure Services Business Office

Program Message

Leisure Services Business Office purpose is to deliver support services to the Leisure Services Department. The Business Office provides management and oversight of the entire department through the following functions:

- Personnel and Administration services;
- Financial Analysis;
- Budget development and fiscal support;
- Fleet and Facility coordination/oversight;
- Contract management and coordination;
- Invoice processing and payment.

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LEISURE BUSINESS OFFICE					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	401,495	425,987	424,000	(1,987)	-0.5%
510140 OVERTIME	481	0	0	0	
510150 SPECIAL PAY	3,053	3,300	4,500	1,200	36.4%
510210 SOCIAL SECURITY MATCHING	29,586	32,588	32,436	(152)	-0.5%
510220 RETIREMENT CONTRIBUTIONS	55,402	61,197	64,609	3,412	5.6%
510230 HEALTH INSURANCE - EMPLOYER	79,372	98,436	67,145	(31,291)	-31.8%
510240 WORKERS COMPENSATION	5,956	6,191	6,730	539	8.7%
510 PERSONNEL SERVICES Total	575,346	627,699	599,420	(28,279)	-4.5%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	42	1,930	1,930	0	0.0%
530401 TRAVEL - TRAINING RELATED	3,711	0	0	0	
530460 REPAIRS AND MAINTENANCE	52	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	103	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	38,000	38,000	0	0.0%
530510 OFFICE SUPPLIES	546	750	750	0	0.0%
530520 OPERATING SUPPLIES	33	744	744	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	434	1,034	1,905	871	84.2%
530540 BOOKS, DUES PUBLICATIONS	1,595	1,710	2,330	620	36.3%
530550 TRAINING	1,885	2,050	4,170	2,120	103.4%
530 OPERATING EXPENDITURES Total	8,400	46,218	49,829	3,611	7.8%
540 INTERNAL SERVICE CHARGES	34,540	46,650	55,098	8,448	18.1%
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	137,282	139,939	142,407	2,468	1.8%
580 GRANTS & AIDS Total	137,282	139,939	142,407	2,468	1.8%
BASE BUDGETS Total	755,568	860,506	846,754	(13,752)	-1.6%
OTHER NON BASE	37,809	210,000	0	(210,000)	-100.0%
LEISURE BUSINESS OFFICE Total	793,376	1,070,506	846,754	(223,752)	-20.9%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Library Services

Program Message

Library Services purpose is to provide services that connect the community to information, ideas, discovery, and learning opportunities. The Program focuses to engage the community with books, digital content, and programming. These services include collection development, public relations, and programming which promote early literacy and lifelong learning.

The program provides the following services:

- Administration and supervision of five library branches;
- Administration and supervision of virtual services;
- Collections development and procurement of print and digital resources;
- Public programming that promotes early literacy and life-long learning;
- Access to technology and digital content to meet public need, to increase access and to bridge the digital divided.

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LIBRARY SERVICES					
BASE BUDGETS					
350 JUDGEMENTS FINES & FORFEIT					
352100 LIBRARY	(142,517)	0	(144,000)	(144,000)	
350 JUDGEMENTS FINES & FORFEIT Total	(142,517)	0	(144,000)	(144,000)	
360 MISCELLANEOUS REVENUES					
366100 CONTRIBUTIONS & DONATIONS	(62,992)	(50,000)	(50,000)	0	0.0%
369900 MISCELLANEOUS-OTHER	20	0	0	0	
369910 COPYING FEES	(55,697)	(50,000)	(50,000)	0	0.0%
360 MISCELLANEOUS REVENUES Total	(118,670)	(100,000)	(100,000)	0	0.0%
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	2,102,417	2,903,144	3,062,755	159,611	5.5%
510125 PART-TIME PERSONNEL	678,793	0	0	0	
510140 OVERTIME	6,340	0	0	0	
510150 SPECIAL PAY	2,450	3,000	3,000	0	0.0%
510210 SOCIAL SECURITY MATCHING	205,780	222,090	234,301	12,210	5.5%
510220 RETIREMENT CONTRIBUTIONS	235,867	252,107	318,035	65,929	26.2%
510230 HEALTH INSURANCE - EMPLOYER	561,189	752,661	696,607	(56,053)	-7.4%
510240 WORKERS COMPENSATION	6,085	5,226	5,207	(19)	-0.4%
510 PERSONNEL SERVICES Total	3,798,921	4,138,227	4,319,905	181,678	4.4%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	87,268	101,618	119,388	17,770	17.5%
530400 TRAVEL AND PER DIEM	4,667	4,706	4,800	94	2.0%
530401 TRAVEL - TRAINING RELATED	584	0	320	320	
530420 TRANSPORTATION	10	15	15	0	0.0%
530430 UTILITIES	177,026	181,177	184,012	2,835	1.6%
530439 UTILITIES-OTHER	63,960	62,583	66,200	3,617	5.8%
530440 RENTAL AND LEASES	230,699	233,280	233,280	0	0.0%
530450 INSURANCE	19,801	0	0	0	
530460 REPAIRS AND MAINTENANCE	233	775	1,925	1,150	148.4%
530470 PRINTING AND BINDING	1,226	2,500	3,750	1,250	50.0%
530490 OTHER CHARGES/OBLIGATIONS	260	0	0	0	
530510 OFFICE SUPPLIES	17,268	11,052	11,104	52	0.5%
530520 OPERATING SUPPLIES	74,555	92,595	93,095	500	0.5%
530521 EQUIPMENT \$1000-\$4999	3,187	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	78,424	87,384	87,634	250	0.3%
530540 BOOKS, DUES PUBLICATIONS	1,893	3,675	3,723	48	1.3%
530 OPERATING EXPENDITURES Total	761,062	781,360	809,246	27,886	3.6%
540 INTERNAL SERVICE CHARGES	766,405	932,750	1,063,189	130,439	14.0%
BASE BUDGETS Total	5,065,202	5,752,337	5,948,341	196,003	3.4%
OTHER NON BASE	919,009	911,396	1,081,000	169,604	18.6%
FACILITIES PROJECTS	24,690	0	0	0	
GRANTS	0	0	0	0	

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LIBRARY SERVICES Total	6,008,901	6,663,733	7,029,341	365,607	5.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

LEISURE SERVICES DEPT

Parks and Recreation

Program Message

Parks and Recreation purpose is to encourage healthy, active lifestyles, social development, and lifelong learning. Sound bodies and sound minds require physical activity and the chance to experience personal growth. The Program provides the setting for social events large and small where people can connect with each other, and participate in classes and group activities for personal enrichment, as well as an investment in the arts and cultural growth within our communities. The Parks and Recreation program areas include Parks and Recreation Activities.

The program provides the following services:

- Manages six active park and sports facilities;
- Offers a wide range of activities suitable for all ages to get outside and get active - teaching positive lifestyle habits in all areas from nutrition to physical activities to sports and life skills;
- Coordinates with partners such as Tourist Development Council (TDC), the Elite Clubs National Leagues (ECNL), United States Tennis Association (USTA) and others to host local, regional and national tournaments for softball, tennis, soccer, youth baseball, field hockey and lacrosse;
- Serves the community as a cultural resource highlighting the role of Seminole County as the historical gateway to Central Florida and features exhibits on early rural life, the county's rich farming history and items of local and regional significance;
- Hosts quarterly exhibits, special events, and research libraries;
- Manages volunteers and organized members within the historical and recreational communities who support Seminole County.

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PARKS & RECREATION					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
347200 PARKS AND RECREATION	(1,956,696)	(2,167,700)	(2,050,800)	116,900	-5.4%
347301 MUSEUM FEES	(2,202)	0	(2,000)	(2,000)	
340 CHARGES FOR SERVICES Total	(1,958,898)	(2,167,700)	(2,052,800)	114,900	-5.3%
360 MISCELLANEOUS REVENUES					
366100 CONTRIBUTIONS & DONATIONS	(670)	0	0	0	
360 MISCELLANEOUS REVENUES Total	(670)	0	0	0	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,591,377	1,943,462	1,997,542	54,079	2.8%
510125 PART-TIME PERSONNEL	232,865	0	0	0	
510140 OVERTIME	63,052	26,875	33,705	6,830	25.4%
510150 SPECIAL PAY	2,882	3,000	4,200	1,200	40.0%
510210 SOCIAL SECURITY MATCHING	140,136	150,731	155,185	4,454	3.0%
510220 RETIREMENT CONTRIBUTIONS	163,133	174,597	211,648	37,051	21.2%
510230 HEALTH INSURANCE - EMPLOYER	432,283	580,427	487,926	(92,501)	-15.9%
510240 WORKERS COMPENSATION	67,455	69,498	69,340	(159)	-0.2%
510 PERSONNEL SERVICES Total	2,693,183	2,948,591	2,959,546	10,955	0.4%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	4,770	0	0	0	
530340 OTHER SERVICES	573,294	569,756	558,929	(10,827)	-1.9%
530400 TRAVEL AND PER DIEM	212	1,100	1,100	0	0.0%
530420 TRANSPORTATION	588	0	200	200	
530430 UTILITIES	389,414	381,993	400,767	18,774	4.9%
530439 UTILITIES-OTHER	190,534	178,663	188,750	10,087	5.6%
530440 RENTAL AND LEASES	19,332	12,175	13,382	1,207	9.9%
530450 INSURANCE	34,667	0	0	0	
530460 REPAIRS AND MAINTENANCE	549,193	642,054	586,481	(55,573)	-8.7%
530470 PRINTING AND BINDING	874	500	500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	18,775	15,876	19,526	3,650	23.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	24,000	24,000	0	0.0%
530510 OFFICE SUPPLIES	5,460	7,568	7,668	100	1.3%
530520 OPERATING SUPPLIES	496,381	731,963	708,533	(23,430)	-3.2%
530521 EQUIPMENT \$1000-\$4999	22,211	22,717	20,280	(2,437)	-10.7%
530522 OPERATING SUPPLIES-TECHNOLOGY	22,784	21,818	21,818	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	13,400	13,507	14,122	615	4.6%
530550 TRAINING	1,591	4,967	3,597	(1,370)	-27.6%
530 OPERATING EXPENDITURES Total	2,343,478	2,628,657	2,569,653	(59,005)	-2.2%
540 INTERNAL SERVICE CHARGES	885,934	955,190	1,202,091	246,901	25.8%
BASE BUDGETS Total	3,963,027	4,364,739	4,678,489	313,751	7.2%
CIP	22,966	312,375	0	(312,375)	-100.0%
FLEET	0	126,695	241,843	115,148	90.9%
OTHER NON BASE	356,314	49,178	100,000	50,822	103.3%

LEISURE SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TECHNOLOGY	0	10,000	0	(10,000)	-100.0%
PARKS & RECREATION Total	4,342,307	4,862,987	5,020,332	157,346	3.2%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

**EMERGENCY COMMUNICATIONS
EMS PERFORMANCE MANAGEMENT
EMS/FIRE/RESCUE
FIRE PREVENTION BUREAU**

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

FIRE DEPT

Department Message

The Fire Department for Seminole County continues to meet the growth and changing needs of our diverse community through a well-trained workforce that pro-actively meets the challenges of excellent customer service as well as fire and life safety protection. The cornerstones of quality emergency service delivery, community education, prevention, and promptly meeting the needs of the citizens, workforce and visitors in an efficient manner establishes the foundation of this organization. Between residents, tourists, the daytime service workforce and commuters, there are well over 2 Million citizens traveling to or through Seminole County on a daily basis.

The Seminole County Fire Department (SCFD) was established in 1974 and was created to serve unincorporated Seminole County. Today, through mergers with municipalities, the department also provides contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. In addition, first response agreements are in place with the Cities of Lake Mary, Longwood, Sanford and Oviedo. First response agreements have also been established with counties that border Seminole County. Seminole County Emergency Communications provides dispatching for all fire departments in Seminole County.

The mission of Seminole County Fire Department is to strive for a 5 minute response time as established through the National Fire Protection Associations performance standard 1710. In addition, the mission is to have trained personnel, appropriate resources and effective fire prevention. To achieve the mission, SCFD operates 20 fire stations strategically located throughout Seminole County, one (1) jointly operated with Orange County in the area of the University of Central Florida, and a Fire Training Center capable of delivering National Fire Academy, state and local level courses. Emergency Communication's mission is to preserve life and property by delivering professional, effective, and compassionate emergency medical and fire hazards support to the citizens, visitors, employees and first responders of Seminole County.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO SERVE THE COMMUNITY AND IMPROVE THE QUALITY OF LIFE.

Objective: Provide EMS/Fire/Rescue services to the citizens and visitors of Seminole County.

Performance Measure: Total # of reported incidents responded to by SCFD

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
41,865	40,967	41,720	42,483

Performance Measure: # of Patients Medically Accessed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
28,613	31,395	32,322	33,259

Performance Measure: # of Patients Transported

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21,182	20,887	21,149	21,411
74%	67%	65%	64%

Objective: Maintain a 5-Minute Average Response Time during the calendar year.

Performance Measure: Response time average for first unit on scene for all incidents

CY17	CY18	CY19	CY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5 Min 28 Sec	5 Min 22 Sec	5 Min 47 Sec	5 Min 32 Sec

GOAL: TO SERVE THE COMMUNITY AND FIRE AGENCIES BY BEING COMMITTED TO DEVELOP AND DELIVER EFFECTIVE TRAINING AND ASSESSMENT, WITH AN EMPHASIS ON THE SAFETY AND HEALTH OF PARTICIPANTS.

Objective: To ensure our members are trained and certified to meet Seminole County service demands during the year.

Performance Measure: Total hours of ongoing education and training of all fire, EMS, officer, and special operations personnel

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
61,327	113,630	137,228	125,429

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: Hours of orientation and new recruit training

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,320	11,520	3,600	7,560

Objective: Maintain the Fire Training Center as a National Testing Network by providing the test administration services necessary for the Candidate Physical Ability Test (CPAT), FireTEAM, and ECOMM Tests.

Performance Measure: # of CPAT, FireTEAM, and ECOMM Tests proctored annually

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
713	818	860	839

GOAL: USE SYSTEM-WIDE QUALITY IMPROVEMENT (QI) PROGRAM FOR EVALUATING THE SEMINOLE COUNTY EMERGENCY MEDICAL SERVICES (SCEMS) SYSTEM IN ORDER TO FOSTER CONTINUOUS IMPROVEMENT IN PERFORMANCE AND QUALITY PATIENT CARE.

Objective: Continue to measure performance indicators and benchmarks to identify expected levels of pre-hospital care performance and quality.

Performance Measure: How often heart attack patients are appropriately identified

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
82%	82%	80%	82%

Performance Measure: Percentage of time that the total response time (from "dispatch complete" to "with patient") to Cardiac Arrests < 6 minutes

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
72%	72%	83%	85%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO SERVE THE FIRE SERVICE AND COMMUNITY BY BEING PROACTIVE BY DELIVERING PROFESSIONAL AND EFFECTIVE EMERGENCY MEDICAL AND FIRE/HAZARD SUPPORT.

Objective: Measure annual performance to meet Seminole County Fire Emergency Communication protocols as well as APCO and NENA standards.

Performance Measure: Total # of non-emergency calls received within the Call Center

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
38,148	37,150	33,606	35,877

Performance Measure: Total # of emergency 911 calls received within the Call Center

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
46,852	45,805	37,898	41,852

Performance Measure: Average call processing time (CAD answer to CAD dispatch)

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1 Min 14 Sec	1 Min 13 Sec	1 Min 43 Sec	1 Min 23 Sec

GOAL: PROTECT THE LIVES AND PROPERTY OF OUR CITIZENS AND FIREFIGHTERS THROUGH AN ASSERTIVE PROGRAM OF FIRE SAFETY, INSPECTIONS, AND CODE ENFORCEMENT ACTIVITIES.

Objective: Enforce the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County throughout the year by conducting plan reviews and inspections.

Performance Measure: Total # of Plans Reviews which includes: Fire Protection System Plans, Building Reviews, and Site Plan Reviews

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,042	3,135	3,235	3,396

Performance Measure: Total # of new construction inspections

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,614	1,304	2,213	2,323

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: Total # of Existing Inspections which includes: Annuals, Complaints, Re-Inspections, Periodic, and Other

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,282	3,866	4,021	4,222

Objective: Perform fire ground investigations for confirmed fires.

Performance Measure: Total # of fire ground Investigations

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
62	62	73	70

GOAL: PROMOTE COMMUNITY RELATIONS AND ENGAGEMENT.

Objective: Enhance community involvement through improvement and implementation of current and new fire and life safety educational programs by year end.

Performance Measure: Total # of Citizens Fire Academy (graduates)

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
46	20	0	30

Performance Measure: PulsePoint - # of Followers

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
na	389	5,655	6,500

Performance Measure: Total # of infant/child car seats inspected

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
40	43	10	20

Performance Measure: Total # of Hands only CPR/AED participants

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,056	2,264	136	1,500

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: Total # of smoke detectors installed during Smoke Detector Blitz

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
427	371	31	3,000

FIRE

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FIRE DEPT					
GENERAL FUNDS	3,714,619	3,588,828	3,961,178	372,350	10.4%
AGENCY FUNDS	0	0	0	0	
SALES TAX FUNDS	643,843	300,000	0	(300,000)	-100.0%
FIRE DISTRICT FUNDS	64,684,852	70,642,828	75,741,538	5,098,710	7.2%
EMS TRUST FUNDS	210,236	0	66,745	66,745	
GRANT FUNDS	1,626,224	0	355,325	355,325	
EMERGENCY 911 FUNDS	9,520	0	30,000	30,000	
FIRE DEPT Total	70,889,293	74,531,656	80,154,786	5,623,130	7.5%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FIRE DEPT					
BASE BUDGETS					
EMERGENCY COMMUNICATIONS	2,801,954	3,102,445	3,656,469	554,023	17.9%
EMS PERFORMANCE MANAGEMENT	290,033	303,383	304,710	1,327	0.4%
EMS/FIRE/RESCUE	60,283,858	63,961,040	64,046,795	85,756	0.1%
FIRE PREVENTION BUREAU	858,124	986,183	904,270	(81,913)	-8.3%
BASE BUDGETS Total	64,233,969	68,353,051	68,912,244	559,193	0.8%
CIP	726,485	0	0	0	
FLEET	2,324,009	4,264,014	7,211,997	2,947,983	69.1%
OTHER NON BASE	866,177	689,000	3,097,500	2,408,500	349.6%
TECHNOLOGY	2,108,069	531,091	202,500	(328,591)	-61.9%
FACILITIES PROJECTS	262,771	694,500	300,000	(394,500)	-56.8%
GRANTS	367,814	0	430,545	430,545	
FIRE DEPT Total	70,889,293	74,531,656	80,154,786	5,623,130	7.5%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

FIRE DEPT

Emergency Communications

Program Message

The Seminole County Emergency Communications Center provides centralized dispatch services for fire and EMS resources to all fire and Emergency Medical Services (EMS) agencies operating as a part of Seminole County's first response system. These municipalities include Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford, Winter Springs, Orlando-Sanford Airport and the unincorporated areas of Seminole County. All operators working in the Emergency Communications Center are state certified as Telecommunicators, Emergency Medical Dispatchers (EMD) and Emergency Fire Dispatchers (EFD) that are trained to provide lifesaving instructions to callers during emergency medical and fire situations.

The Center operates a computer aided system that allows for SCFD to utilize a single application, providing county wide situational awareness, maximum operational effectiveness through real-time communications, and the ability to make dynamic decisions regarding the allocation and deployment of resources. System activities include: 9-1-1 calls, dispatching Fire/EMS to incidents, command and control of resources, including geographical tracking of apparatus, alerts and warnings regarding hazardous situations, and enterprise wide notifications of serious incidents.

The program provides the following services:

- Centralized dispatch services for EMS/Fire/Rescue and HazMat resources to all cities within Seminole County
- Processing of after-hours service requests for Animal Services, Roads, Stormwater, Traffic Engineering, Fleet and Facilities Maintenance

FIRE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
EMERGENCY COMMUNICATIONS					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,236,643	1,380,557	1,662,184	281,627	20.4%
510140 OVERTIME	397,102	334,196	400,000	65,804	19.7%
510150 SPECIAL PAY	2,150	1,800	39,948	38,148	#####
510210 SOCIAL SECURITY MATCHING	117,921	130,105	153,554	23,449	18.0%
510220 RETIREMENT CONTRIBUTIONS	136,397	138,102	200,724	62,622	45.3%
510230 HEALTH INSURANCE - EMPLOYER	399,302	517,651	546,053	28,402	5.5%
510240 WORKERS COMPENSATION	3,260	2,985	5,609	2,625	87.9%
510 PERSONNEL SERVICES Total	2,292,776	2,505,396	3,008,072	502,676	20.1%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	0	0	3,500	3,500	
530340 OTHER SERVICES	0	9,275	4,500	(4,775)	-51.5%
530401 TRAVEL - TRAINING RELATED	4,603	10,000	10,000	0	0.0%
530460 REPAIRS AND MAINTENANCE	165	0	200	200	
530510 OFFICE SUPPLIES	190	3,400	3,000	(400)	-11.8%
530520 OPERATING SUPPLIES	14,223	17,467	17,300	(167)	-1.0%
530521 EQUIPMENT \$1000-\$4999	2,538	4,500	0	(4,500)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	302,544	248,714	271,460	22,746	9.1%
530540 BOOKS, DUES PUBLICATIONS	1,297	1,531	2,000	469	30.6%
530550 TRAINING	17,684	39,375	33,000	(6,375)	-16.2%
530 OPERATING EXPENDITURES Total	343,244	334,262	344,960	10,698	3.2%
540 INTERNAL SERVICE CHARGES	165,934	262,787	303,437	40,649	15.5%
BASE BUDGETS Total	2,801,954	3,102,445	3,656,469	554,023	17.9%
TECHNOLOGY	632,152	0	30,000	30,000	
EMERGENCY COMMUNICATIONS Total	3,434,106	3,102,445	3,686,469	584,023	18.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

EMS Performance Management

Program Message

The EMS Performance Management Program continues to coordinate the system-wide quality improvement program, improve the “standard of care” based on evidence-based medicine and supported by clinical outcome data, and partner with local hospitals to decrease mortality and morbidity to the citizens of Seminole County. This is accomplished through a continuous quality improvement (CQI) program that utilizes critical performance indicators established by the EMS Medical Director.

This Program adheres to state and federal requirements found in Chapters 396 and 401 of the Florida Statutes, Florida Administrative Code 64J and the Health Insurance Portability and Accountability Act (HIPAA).

The program provides the following services:

- Develops educational programs that will improve or enhance the level of care provided by the system’s EMT’s and paramedics
- Assists EMS providers and receiving hospitals in defining standards, evaluating methodologies and utilizing outcome data results for continued system improvement

FIRE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
EMS PERFORMANCE MANAGEMENT					
BASE BUDGETS					
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	267,074	277,581	277,581	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,336	1,250	2,000	750	60.0%
530450 INSURANCE	431	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	1,500	1,500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	7,303	8,150	7,650	(500)	-6.1%
530510 OFFICE SUPPLIES	0	750	400	(350)	-46.7%
530520 OPERATING SUPPLIES	2,303	3,500	3,500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	0	325	325	0	0.0%
530 OPERATING EXPENDITURES Total	278,447	293,056	292,956	(100)	0.0%
540 INTERNAL SERVICE CHARGES	11,586	10,327	11,754	1,427	13.8%
BASE BUDGETS Total	290,033	303,383	304,710	1,327	0.4%
OTHER NON BASE	0	39,000	0	(39,000)	-100.0%
EMS PERFORMANCE MANAGEMENT Total	290,033	342,383	304,710	(37,673)	-11.0%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

FIRE DEPT

EMS/Fire/Rescue

Program Message

The Seminole County Fire Department (SCFD) was established in 1974. The SCFD was created to serve unincorporated Seminole County. Today, we also provide contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. The SCFD operates 20 fire stations strategically located throughout Seminole County, one (1) jointly operated station with Orange County in the area of the University of Central Florida and a Fire Training Center capable of delivering National Fire Academy and state and local level courses.

The Seminole County Fire Department Administration directly supports the mission of the Fire Department and coordinates all non-emergency response activities within the department, such as payroll, benefits, workers' compensation, budget development, approval of purchase and repair requests, EMS billing, as well as liaison for the department in legal matters.

The Professional Standards/Training section is responsible for the initial orientation and training of all our new recruits, as well as continuing education and training for over 400 firefighters. This is accomplished by delivering fire, EMS, officer, and special operations training through a number of formats. Most of our educational courses, training classes, and multi-company drills are offered to the surrounding cities participating in our first response agreement, as well as the tri-county and state region, and are Fire College Department of Insurance Continuing Education (FCDICE) approved for continuing education credit at the state level. The state-of-art facility has a 5½-story training tower, pressurized rail car, various hazmat training aids and props, and several confined space training areas. The Training Center is now nationally-recognized as a Professional Testing Center for the National Testing Network, providing test administration services for the Candidate Physical Ability Test (CPAT) and FireTEAM test. The Community Outreach section informs and educates the public about all available emergency and safety programs and services.

The program provides the following services:

- Fire Administration and Support
- EMS/Fire/Rescue Operations
- Special Operations - (HazMat, Technical Rescue and Dive/Water Rescue Services)
- Planning and Analytics
- Internal/External Firefighter and Paramedic Training
- Community Outreach, Information and Education

FIRE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
EMS/FIRE/RESCUE					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	28,226,805	30,204,478	30,475,501	271,023	0.9%
510125 PART-TIME PERSONNEL	29,966	0	0	0	
510140 OVERTIME	4,385,727	4,360,921	4,613,933	253,012	5.8%
510150 SPECIAL PAY	19,436	22,200	23,400	1,200	5.4%
510190 HOLIDAY PAY	0	1,224,912	1,189,235	(35,677)	-2.9%
510210 SOCIAL SECURITY MATCHING	2,366,489	2,165,888	2,228,347	62,459	2.9%
510220 RETIREMENT CONTRIBUTIONS	7,165,767	6,995,955	7,227,552	231,597	3.3%
510230 HEALTH INSURANCE - EMPLOYER	6,142,980	8,000,373	6,777,560	(1,222,813)	-15.3%
510240 WORKERS COMPENSATION	1,243,172	1,389,615	1,658,353	268,739	19.3%
510 PERSONNEL SERVICES Total	49,580,342	54,364,342	54,193,881	(170,461)	-0.3%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	368,608	419,200	429,000	9,800	2.3%
530340 OTHER SERVICES	472,557	559,463	533,500	(25,963)	-4.6%
530400 TRAVEL AND PER DIEM	655	5,500	1,000	(4,500)	-81.8%
530401 TRAVEL - TRAINING RELATED	32,346	38,000	40,000	2,000	5.3%
530410 COMMUNICATIONS	6,878	15,600	15,600	0	0.0%
530420 TRANSPORTATION	291	100	100	0	0.0%
530430 UTILITIES	256,227	258,000	280,000	22,000	8.5%
530439 UTILITIES-OTHER	138,521	155,500	161,000	5,500	3.5%
530440 RENTAL AND LEASES	8,743	9,440	13,380	3,940	41.7%
530450 INSURANCE	367,555	0	0	0	
530460 REPAIRS AND MAINTENANCE	371,365	455,878	477,800	21,922	4.8%
530470 PRINTING AND BINDING	0	500	500	0	0.0%
530480 PROMOTIONAL ACTIVITIES	8,822	8,500	10,000	1,500	17.6%
530490 OTHER CHARGES/OBLIGATIONS	30,190	42,841	51,750	8,909	20.8%
530510 OFFICE SUPPLIES	9,390	23,500	25,100	1,600	6.8%
530520 OPERATING SUPPLIES	743,093	993,706	993,104	(602)	-0.1%
530521 EQUIPMENT \$1000-\$4999	102,933	135,300	129,800	(5,500)	-4.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	127,057	150,947	135,600	(15,347)	-10.2%
530529 OPERATING SUPPLIES-OTHER	719,607	848,400	895,000	46,600	5.5%
530540 BOOKS, DUES PUBLICATIONS	12,863	14,500	25,500	11,000	75.9%
530550 TRAINING	168,831	190,100	200,000	9,900	5.2%
530560 GAS/OIL/LUBE	104,402	140,000	130,000	(10,000)	-7.1%
530 OPERATING EXPENDITURES Total	4,050,933	4,464,975	4,547,734	82,759	1.9%
540 INTERNAL SERVICE CHARGES	6,604,087	4,841,309	5,000,180	158,871	3.3%
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	47,428	285,414	300,000	14,586	5.1%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	0	5,000	5,000	0	0.0%
580 GRANTS & AIDS Total	47,428	290,414	305,000	14,586	5.0%
590 INTERFUND TRANSFERS OUT					
590910 TRANSFER OUT	1,067	0	0	0	
590 INTERFUND TRANSFERS OUT Total	1,067	0	0	0	
BASE BUDGETS Total	60,283,858	63,961,040	64,046,795	85,756	0.1%
CIP	726,485	0	0	0	

FIRE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FLEET	2,246,216	4,225,840	7,211,997	2,986,157	70.7%
OTHER NON BASE	722,928	650,000	3,097,500	2,447,500	376.5%
TECHNOLOGY	7,270	531,091	172,500	(358,591)	-67.5%
FACILITIES PROJECTS	262,771	694,500	300,000	(394,500)	-56.8%
GRANTS	0	0	8,475	8,475	
EMS/FIRE/RESCUE Total	64,249,529	70,062,471	74,837,267	4,774,797	6.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

FIRE DEPT

Fire Prevention Bureau

Program Message

The Seminole County Fire Prevention Bureau is responsible for the enforcement of the Florida Fire Prevention Code, Florida Administrative Code 69-A, local laws and ordinances as adopted by the State of Florida, Seminole County and the cities of Winter Springs and Casselberry. The first aim of the Fire Prevention Bureau is to provide the prevention services necessary to establish a reasonable level of fire and life safety and property protection from the hazards created by fire, explosions, and other dangerous conditions. The second aim is to provide investigation services necessary to establish safe and systematic investigations of fire or explosions.

The program provides the following services:

- Comprehensive fire plan reviews of fire protection systems, buildings and site plans
- Comprehensive inspections of new construction, ongoing compliance and false alarms
- Cause and origination services through our fire investigation team

FIRE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FIRE PREVENTION BUREAU					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	511,011	546,773	495,258	(51,514)	-9.4%
510140 OVERTIME	27,765	30,000	30,000	0	0.0%
510210 SOCIAL SECURITY MATCHING	38,165	43,770	39,715	(4,055)	-9.3%
510220 RETIREMENT CONTRIBUTIONS	50,196	60,962	57,024	(3,938)	-6.5%
510230 HEALTH INSURANCE - EMPLOYER	155,277	192,338	168,993	(23,345)	-12.1%
510240 WORKERS COMPENSATION	12,079	13,426	12,818	(609)	-4.5%
510 PERSONNEL SERVICES Total	794,493	887,269	803,808	(83,461)	-9.4%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	0	600	500	(100)	-16.7%
530401 TRAVEL - TRAINING RELATED	718	4,500	3,500	(1,000)	-22.2%
530480 PROMOTIONAL ACTIVITIES	4,969	5,000	10,000	5,000	100.0%
530490 OTHER CHARGES/OBLIGATIONS	0	1,250	0	(1,250)	-100.0%
530510 OFFICE SUPPLIES	0	500	500	0	0.0%
530520 OPERATING SUPPLIES	6,169	8,500	11,500	3,000	35.3%
530540 BOOKS, DUES PUBLICATIONS	5,797	9,561	10,250	689	7.2%
530550 TRAINING	437	10,000	7,000	(3,000)	-30.0%
530 OPERATING EXPENDITURES Total	18,091	39,911	43,250	3,339	8.4%
540 INTERNAL SERVICE CHARGES	45,540	59,004	57,213	(1,791)	-3.0%
BASE BUDGETS Total	858,124	986,183	904,270	(81,913)	-8.3%
FLEET	77,793	38,174	0	(38,174)	-100.0%
FIRE PREVENTION BUREAU Total	935,916	1,024,357	904,270	(120,087)	-11.7%



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

<p>COUNTY ASSISTANCE PROGRAMS GRANT ASSISTANCE PROGRAMS</p>
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**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Message

The Community Services Department engages in activities that involve community development, health and human services, and mandated services such as public health, mental health, indigent care and child protection. These activities require the department to implement, audit, and oversee the compliance with several local, state and federal governmental contracts and grants and maintain working relationships with public officials, School Board, law enforcement, State and local District offices, Social Services, Florida Department of Children and Families, Florida Department of Economic Opportunity, US Department of Housing and Urban Development (HUD), and numerous community committees and public interest groups. The department enhances services and demonstrates internal efficiencies via developing multi-year action plans, leveraging human capital, and streamlining efforts.

Community Services Department Mission:

To empower Seminole County individuals, families, and communities to achieve stability and self-sufficiency by linking and leveraging local resources.

Community Services Department Vision:

To provide innovative solutions to partner with individuals, families, and community providers in achieving independence, permanence, and safety.

Community Services Goals:

1. Maintain service delivery, staff efficiencies, and public awareness via effective communication.
2. Utilize sound administrative and accounting support to all Sections of the Community Services Department.
3. Provide assurance and accountability of funding to agencies.
4. Provide assistance to lower income Seminole County citizens while promoting social and economic self-sufficiency through multiple County Departments and outside agencies.
5. Provide strategies, opportunities and resources to reduce and/or prevent homelessness in Seminole County.
6. Provide safe, decent, and affordable housing opportunities for lower income households.
7. Provide/increase support services to Seminole County Veterans, their dependents and survivors.
8. Revitalize lower income areas and communities of Seminole County.
9. Provide statutorily mandated services up to the amount specified by law/administrative code for persons classified as indigent.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Message (CONT.)

The Community Services Department is comprised of (3) Teams, (2) Programs, and (7) Services, which are indicated below.

Teams

- 1) Administrative/Business Office
- 2) Community Partnerships and Quality Assurance
- 3) Veterans

Programs

- 1) Community Assistance Program
- 2) Grant Assistance Program

Services

- 1) Community Development Grants
- 2) Community Services Business Office
- 3) County Health Department
- 4) County Low Income Assistance
- 5) Grant Low Income Assistance
- 6) Mandated Services - Community
- 7) Veterans' Services

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.

Objective: Provide rental assistance for eligible families at a processing cost of up to \$2,500 per applicant with BOCC Funds.

Performance Measure: # of rental assistance provided

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual*</u>	<u>Projected</u>
221/225	245/225	113/225	225/225
98%	108%	50%	100%

* FY20 Numbers are lower than typical due to shift in efforts to provide COVID-19 financial assistance.

Objective: Provide mortgage assistance to eligible families that are in foreclosure or at risk of being in foreclosure.

Performance Measure: # of families assisted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual*</u>	<u>Projected</u>
7/10	19/10	9/10	10/10
70%	190%	90%	100%

* FY20 Numbers are lower than typical due to shift in efforts to provide COVID-19 financial assistance.

Objective: Provide rental assistance through the Tenant-based Rental Assistance (TBRA) Program to eligible families (Elderly/Disabled) to remove barriers.

Performance Measure: # of elderly/disabled assisted with TBRA

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual*</u>	<u>Projected</u>
20/20	25/25	21/30	30/30
100%	100%	70%	100%

* FY20 Numbers are lower than typical due to shift in efforts to provide COVID-19 financial assistance.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Provide dental assistance to uninsured Seminole County Residents.

Performance Measure: # of patients

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
50/60	47/60	60/60	60/60
83%	78%	100%	100%

GOAL: PROVIDE STRATEGIES, OPPORTUNITIES AND RESOURCES TO REDUCE AND/OR PREVENT HOMELESSNESS IN SEMINOLE COUNTY.

Objective: Provide rental assistance and Case management services for chronically homeless households through the S+C Program.

Performance Measure: # of Rental Assistance provided

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
46/46	49/46	42/46	46/46
100%	107%	91%	100%

GOAL: TO PROVIDE STATUTORILY MANDATED SERVICES UP TO THE AMOUNT SPECIFIED IN LAW/ADMINISTRATIVE CODE FOR PERSONS CLASSIFIED AS INDIGENT.

Objective: Provide financial assistance to families for bury/cremation services.

Performance Measure: # of bury/cremation services

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
41/30	55/30	30/30	30/30
137%	183%	100%	100%

Objective: Pay a portion of indigent clients' medical cost.

Performance Measure: # of medical cost paid

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
68/50	72/60	60/60	60/60
136%	120%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Provide financial assistance for eligible clients to cover medical cost through the Health Care Responsibility Act (HCRA).

Performance Measure: # of financial assistance provided

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7/5	7/5	5/5	15/15
160%	160%	100%	100%

GOAL: PROVIDE RENT, MORTGAGE, AND UTILITY ASSISTANCE TO SEMINOLE COUNTY RESIDENTS EXPERIENCE A FINANCIAL HARDSHIP DUE TO COVID-19 THROUGH COVID-19 RELIEF FUNDS.

Objective: Provide rental, mortgage, and utility assistance to those residents impacted financially by COVID-19.

Performance Measure: # of residents assisted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
na	na	550/550	5000/5000
na	na	100%	100%

GOAL: TO PROVIDE/INCREASE SUPPORT SERVICES TO SEMINOLE COUNTY VETERANS, THEIR DEPENDENTS, AND SURVIVORS.

Objective: Process new claims for eligible Veterans to ensure they receive earned VA benefits.

Performance Measure: # of new claims processed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
641/400	704/600	600/600	600/600
160%	117%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Complete letters for Veterans to obtain Homestead Exemption.

Performance Measure: # of letters processed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
161/150	146/150	150/150	150/150
107%	97%	100%	100%

GOAL: TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.

Objective: Provide rental assistance and deposits through the Homeless Rapid Rehousing for eligible families and/or individuals that are homeless to remove barriers.

Performance Measure: # of families receiving rental assistance

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
30/30	36/45	40/40	40/40
100%	80%	100%	100%

Objective: Provide assistance through the Minor Home Repair program to County Residents annually for roof, plumbing electrical HVAC or accessibility.

Performance Measure: # of residents receiving assistance

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
53/40	40/40	21/40	30/30*
133%	100%	51%	100%

* Will increase numbers if SHIP funds are received in 2021

Objective: Obtain and monitor federal ESG funding for shelter operation costs for agencies.

Performance Measure: # of agencies assisted and monitored

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3/3	3/3	3/3	3/3
100%	100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Obtain and monitor Federal ESG funding to rapidly re-house households through subrecipient agreements.

Performance Measure: # of households receiving funding and being monitored

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
12/12	15/12	12/12	12/12
100%	125%	100%	100%

GOAL: PROVIDE SAFE, DECENT, AND AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME HOUSEHOLDS.

Objective: Provide purchase assistance to eligible first time homebuyers.

Performance Measure: # of first time homebuyers assisted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
23/20	15/15	20/15	10/10*
115%	100%	133%	100%

* Totals will increase if 2021 SHIP funds are received.

Objective: Provide housing rehabilitation/reconstruction for low-income homeowners living in substandard housing.

Performance Measure: # of housing rehab/recon provided

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
26/17	17/17	10/17	15/15
153%	100%	59%	100%

* Totals will increase if 2021 SHIP funds are received.

COMMUNITY SERVICES

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COMMUNITY SERVICES DEPT					
GENERAL FUNDS	11,790,335	12,288,397	12,986,380	697,983	5.7%
GRANT FUNDS	6,171,327	4,182,786	3,630,581	(552,205)	-13.2%
COMMUNITY SERVICES DEPT Total	17,961,662	16,471,183	16,616,961	145,778	0.9%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COMMUNITY SERVICES DEPT					
BASE BUDGETS					
COUNTY ASSISTANCE PROGRAMS	3,630,632	4,725,020	5,107,521	382,500	8.1%
MANDATED COMMUNITY SERVICES	8,091,183	8,028,377	8,297,859	269,483	3.4%
BASE BUDGETS Total	11,721,815	12,753,397	13,405,380	651,983	5.1%
FLEET	0	21,125	23,330	2,205	10.4%
OTHER NON BASE	68,520	0	500,000	500,000	
TECHNOLOGY	0	0	10,000	10,000	
GRANTS	6,171,327	4,161,661	3,597,251	(564,410)	-13.6%
COMMUNITY SERVICES DEPT Total	17,961,662	16,936,183	17,535,961	599,778	3.5%

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

COMMUNITY SERVICES DEPT

Community Assistance

Program Message

Community Assistance consist of several services areas assisting the needs of citizens of Seminole County. These areas are Community Services Administration Business Office, County Health Department, County Low Income Assistance, Mandated Services -Community, and Veterans Services.

Administration: directs, plans, coordinates and implements the day to day activities and personnel of the Community Services Department which includes overseeing the implementation of affordable housing and community development projects, human/social services and financial assistance program, and Veterans services. The Admin Office also includes the Business and Accounting staffing that provide managerial, fiscal, and compliance support for grants and mandated programs such as: County Health Department and mandated services-community services. Financial services include: oversight, grant administration, accurate and timely reporting, and budgeting.

Compliance: The Compliance program provides compliance to the Community Services Department. The Compliance Officer reviews external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements. It then works with those agencies to correct any deficiencies and work toward full compliance. The Compliance Officer also reviews sub-recipient and other agreements to ensure regulatory compliance, and offers opinions and guidance in regulatory and contractual interpretation.

County Health Department: The Health Department provides outreach, clinical assessment, and treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education.

County Low Income Assistance: This service provides financial assistance and resources to aid Seminole County residents who are experiencing an unforeseen financial hardship. The program also serves low income residents working toward self-sufficiency. This program is inclusive of various services and funding sources. The services provided have a significant impact in helping individuals and families residing in Seminole County. These services consist primarily of: rent/mortgage, utility, and first month's rent assistance for homeless households. The Compliance program oversees the funding to countywide local non-profit agencies through Community Partnerships that aid low income, disadvantaged or disabled families and individuals

Mandated Services – Community: Additionally, the department oversees several State Mandated programs to include: burial/cremation; indigent medical care and child protection medical team. Health Care Responsibility Act for uninsured Seminole County residents that have a medical emergency outside of Seminole County, but within the State of Florida; Medicaid billing which

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

COMMUNITY SERVICES DEPT

Community Assistance (CONT.)

Program Message

pays a portion of medical and nursing home expense for Seminole County residents. These services are mandated by state statute and ensure services and support for indigent care.

Veterans' Services: The Seminole County Veterans' Services (CVSO) is dedicated to helping honorably-discharged Seminole County Veterans, their dependents, and survivors by improving their health and economic well-being through education, advocacy, benefits, and long-term health services. This Seminole CVSO educates the community about Veterans' benefits and serves as the Veterans' advocate when filing valid claims with the U.S. Department of Veterans' Affairs (VA).

During FY 2019-2020 the Veterans' Services Office continued to provide the highest level of service to Seminole County residents. Dedicated staffing was one Veterans' Services Officer and two Assistant Veterans' Services Officers. The staff served 795 unique clients with 12,531 client contacts resulting in over \$263,938,000 in VA funding coming into Seminole County in Calendar Year 2020.

The CVSO sponsors an annual Homeless Veterans Stand Down, where homeless Veterans are re-connected to the VA and other local resources. The event brings homeless Veterans out of the woods to a central location where they are encouraged to connect with VA medical and mental health, local attorneys, public defenders, and prosecutors as well as other local homeless service providers. Items and services provided include: showers, clothing, haircuts, housing vouchers, inoculations, bus passes, job-finding assistance, food stamps, and others. COVID-19 precluded this event in 2020.

This CVSO is a contributing partner of the Seminole County Veterans' Treatment Court (VetCourt): Judge John L. Woodard III presides. VetCourt provides treatment in lieu of incarceration however, it is not a get-out-of-jail-free card, and in fact, the demands of VetCourt are usually more demanding than pleading out. One in five Veterans who serve in Afghanistan or Iraq has symptoms of a mental health disorder or cognitive impairment, one in six of these Veterans suffers from substance abuse. Research draws a link between substance abuse and combat-related mental illness. Left untreated, these issues can lead to involvement in the criminal justice system. By actively engaging these Veterans early with treatment and counseling, recidivism has dramatically reduced.

Overall, Community Assistance provides the following:

- Provide affordable housing
- Administer human/social services and financial assistance
- Supervise and accommodate Veteran Services
- Steward Federal, State, and local funding

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Community Assistance (CONT.)

Program Message

- Provide financial assistance
- Accommodate self-sufficiency
- Pay rent/mortgage, utilities
- Oversee State Mandated programs
- Improve living conditions of low income and homeless residents
- Provide dental assistance to extremely low to moderate income residents
- Health Care Responsibility Act (HCRA)
- Medicaid & Indigent Care and Burial
- Mental Healthcare
- Child Protection Team
- Medical Examiner
- Helps honorably-discharged Veterans
- Educates Veterans about benefits
- Serves as an advocate when filing claims with the VA
- Orchestrates the annual “Stand Down” event for homeless Veterans
- Partners with Seminole County Veterans’ Court

COMMUNITY SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
COUNTY ASSISTANCE PROGRAMS					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,791,807	1,873,612	2,140,713	267,101	14.3%
510140 OVERTIME	2,348	0	0	0	
510150 SPECIAL PAY	9,400	9,900	11,100	1,200	12.1%
510210 SOCIAL SECURITY MATCHING	132,522	143,331	163,765	20,433	14.3%
510220 RETIREMENT CONTRIBUTIONS	174,444	182,048	235,685	53,637	29.5%
510230 HEALTH INSURANCE - EMPLOYER	363,211	452,586	419,294	(33,292)	-7.4%
510240 WORKERS COMPENSATION	10,670	9,454	12,387	2,933	31.0%
511000 CONTRA PERSONAL SERVICES	(628,805)	0	0	0	
510 PERSONNEL SERVICES Total	1,855,596	2,670,931	2,982,943	312,012	11.7%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	573	300	300	0	0.0%
530400 TRAVEL AND PER DIEM	3,233	1,800	7,400	5,600	311.1%
530401 TRAVEL - TRAINING RELATED	3,980	5,885	5,885	0	0.0%
530420 TRANSPORTATION	0	400	400	0	0.0%
530450 INSURANCE	7,642	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	200	100	(100)	-50.0%
530490 OTHER CHARGES/OBLIGATIONS	8,757	5,450	6,800	1,350	24.8%
530510 OFFICE SUPPLIES	795	2,421	2,071	(350)	-14.5%
530520 OPERATING SUPPLIES	4,713	9,846	6,546	(3,300)	-33.5%
530540 BOOKS, DUES PUBLICATIONS	598	3,700	2,700	(1,000)	-27.0%
530550 TRAINING	3,591	3,081	3,881	800	26.0%
530 OPERATING EXPENDITURES Total	33,883	33,083	36,083	3,000	9.1%
540 INTERNAL SERVICE CHARGES	191,466	317,967	355,456	37,488	11.8%
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	1,105,469	1,162,409	1,182,409	20,000	1.7%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	444,218	540,630	550,630	10,000	1.8%
580 GRANTS & AIDS Total	1,549,687	1,703,039	1,733,039	30,000	1.8%
BASE BUDGETS Total	3,630,632	4,725,020	5,107,521	382,500	8.1%
OTHER NON BASE	68,520	0	500,000	500,000	
COUNTY ASSISTANCE PROGRAMS Total	3,699,152	4,725,020	5,607,521	882,500	18.7%

COMMUNITY SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GRANT ASSISTANCE PROGRAMS					
FLEET	0	21,125	23,330	2,205	10.4%
TECHNOLOGY	0	0	10,000	10,000	
GRANTS	0	(21,125)	(33,330)	(12,205)	57.8%
GRANT ASSISTANCE PROGRAMS Total	0	0	0	0	

SEMINOLE COUNTY GOVERNMENT FY 2020/21 ADOPTED BUDGET DOCUMENT

COMMUNITY SERVICES DEPT

Grant Assistance

Program Message

The Community Development Division aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development. Seminole County receives Federal and State grant funding through several programs funded by the U.S. Department of Housing and Urban Development (HUD) and the Florida Housing Finance Corporation (FHFC). These funding programs are: Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), Home Investment Partnerships Program (HOME), and State Housing Initiatives Partnership (SHIP).

The **Grant Low Income Assistance** service, through state and federal governmental grants, provides services to improve the living conditions of low income and homeless residents through the provision of temporary shelter and rental subsidies & supportive services for homeless families and chronically homeless individuals. It also provides dental assistance to extremely low to moderate income residents without dental insurance. The grants that fund Low Income Assistance are Community Development Block Grants (CDBG), Community Services Block Grant (CSBG), and the Continuum of Care / Shelter Plus Care (CoC/S+C).

Rental Assistance: This program provides funds for rental assistance similar to the Section 8 program to special needs populations and homeless households. Households are required to make a monthly contribution.

Housing relocation and stabilization services: This program provides funds to move homeless people quickly to permanent housing by helping defer rental application fees, security deposits, monthly rents, and utility deposits. Housing stability case management is available.

- **Capital Improvements:** This program provides funds for paving and drainage, sewer and water line improvements, construction of sidewalks, limited park improvements, and construction and/or improvements to community facilities.
- **Affordable Housing Development:** This program provides funds for site acquisition, infrastructure, and housing development of owner occupied units.
- **Rental Housing Development:** This program provides funds for site acquisition and rehabilitation of affordable multi-family rental housing.
- **Minor Home Repair:** This program provides funds for immediate repairs and/ or alterations to protect the health, safety, and welfare of the household or to affect the immediate livability of the home. The four (4) trades in which assistance can be provided are roofing, electrical, plumbing, and HVAC (heating and cooling systems). In addition, funds may be provided to persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.
- **Housing Rehabilitation/Reconstruction:** This program provides funds for extensive home rehabilitation of owner occupied housing. In some instances, homes that are too severely deteriorated will be demolished & reconstructed.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

COMMUNITY SERVICES DEPT

Grant Assistance (CONT.)

Program Message

- **Neighborhood Stabilization Program:** The Neighborhood Stabilization Program was established for the purpose of stabilizing neighborhoods suffering from foreclosures, short sales and abandonment. Seminole County received over \$11 million and is implementing two strategies for the use of NSP funds, including property acquisition and rehabilitation for resale to income eligible home buyers, and rental acquisition and rehabilitation to support the need for affordable rental housing stock.
- **Vacant Lots Program:** The County transfers certain County-owned vacant lots to eligible non-profit organizations, via a loan, for the development of affordable housing. In addition, the County should receive State Housing Initiatives Partnership (SHIP) Program funds and HOME Investment Partnerships Program (HOME) funds to assist with construction of affordable housing on these vacant lots.

COMMUNITY SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
MANDATED COMMUNITY SERVICES					
BASE BUDGETS					
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	28,700	45,000	50,000	5,000	11.1%
530340 OTHER SERVICES	2,614,774	2,506,970	2,630,632	123,662	4.9%
530450 INSURANCE	14,194	0	0	0	
530 OPERATING EXPENDITURES Total	2,657,668	2,551,970	2,680,632	128,662	5.0%
540 INTERNAL SERVICE CHARGES	233,527	262,192	285,267	23,076	8.8%
580 GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	221,608	221,608	221,608	0	0.0%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,978,381	4,992,607	5,110,352	117,745	2.4%
580 GRANTS & AIDS Total	5,199,989	5,214,215	5,331,960	117,745	2.3%
BASE BUDGETS Total	8,091,183	8,028,377	8,297,859	269,483	3.4%
MANDATED COMMUNITY SERVICES Total	8,091,183	8,028,377	8,297,859	269,483	3.4%



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

**CAPITAL PROJECTS DELIVERY
DEVELOPMENT REVIEW ENGINEERING
ENGINEERING PROFESSIONAL SUPPORT
FACILITIES
FLEET MANAGEMENT
LAND MANAGEMENT
MOSQUITO CONTROL
PUBLIC WORKS BUSINESS OFFICE
ROADS-STORMWATER R&M
TRAFFIC OPERATIONS
WATER QUALITY**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Message

The Public Works Department's mission is to improve and maintain Seminole County's Public Infrastructure to enhance the safety of the traveling public and quality of life for Seminole County residents and visitors. The Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure, including those from new developments proposed within Seminole County.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO PROVIDE HIGH QUALITY, COST EFFECTIVE, LANDSCAPE ARCHITECTURE, ENGINEERING AND PROFESSIONAL SURVEYING SERVICES TO SEMINOLE COUNTY CITIZENS, INCLUDING PROJECT DEVELOPMENT AND MANAGEMENT SERVICES, DESIGN AND SURVEY SERVICES, PROJECT PLANNING AND DEVELOPMENT, CONSTRUCTION PROJECT MANAGEMENT AND INSPECTION SERVICES.

Objective: Complete the scheduled list of Major Roadway and Bridge Projects (Arterial and Collector Roadways) identified within the County Capital Improvement Projects (CIP) program.

Performance Measure: # of Roadway and Bridge Projects completed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
26	39	34	46

Performance Measure: # of miles resurfaced

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
62	54	96	56

GOAL: TO PROVIDE CONNECTIVITY AND ENHANCE MOBILITY FOR CITIZENS OF THE COUNTY, INCLUDING ENHANCED ADA ACCESS AND PATHWAY TO PUBLIC FACILITIES.

Objective: Plan, engineer, and construct sidewalks within budget and to specifications.

Performance Measure: # of sidewalk projects completed within budget and to specifications

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
15	13	8	11

Objective: Complete the construction of the total linear feet of sidewalk identified including sidewalk upgrades within the county sidewalk program.

Performance Measure: Linear feet of sidewalk constructed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
53,284	29,685	36,125	78,374

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: IMPROVE MAINTENANCE AND OPERATIONS OF COUNTY OWNED BUILDINGS.

Objective: Improve Work Request process by decreasing the percentage of reactive work requests to less than 58%. This can be accomplished through continuing to build Preventative Maintenance (PM) program to cover all equipment, continuing to increase predictive maintenance measures as funds permit, and continuing to review reactive work requests for routine services that should be moved to “scheduled services” or PM.

Performance Measure: # of incoming work requests, which are reactive work requests

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8,599	7,257	7,737	<7,900

Objective: Improve Completion of Preventative Maintenance Work Requests to over 90% by completing the development of the PM program and closer monitoring of PM completions by Supervisor and managers.

Performance Measure: Percentage of Preventive Maintenance Work Requests

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
99%	100%	98%	>95%

Objective: Make sure all Planned Work Projects for a specific fiscal year have been completed during the actual fiscal year.

Performance Measure: % of Planned Work Projects completed during current fiscal year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
95%	94%	82%*	100%

*Pro-Active had several surprise/extra projects that were larger in scale along with Covid which made it difficult to bring in contractors to perform the work. Roughly 60% of the projects were completed prior to February 2020. Also, not counted is the Fire Department \$300K projects that were completed at 100% based on their needs and scheduling.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: REDUCE EQUIPMENT DOWN TIME AND INCREASE RELIABILITY.

Objective: Work efficiently and effectively to reduce the amount of service interruptions (Road-Calls) per 30 day cycle.

Performance Measure: # of service Interruptions (Road-Calls) per 30 day cycle

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
192	171	204	177

GOAL: PROVIDE SUPERIOR SERVICE IN THE REPAIR AND MAINTENANCE OF ALL COUNTY EQUIPMENT ASSIGNED TO THIS PROGRAM.

Objective: Perform scheduled Preventative Maintenance (PMs) to ensure compliance to standards.

Performance Measure: # of PMs generated and closed within same 30 days cycle

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,376	2,691	3,290	3,290

GOAL: ADMINISTER THE FLEET MAINTENANCE PROGRAM TO ACHIEVE MAXIMUM PERFORMANCE.

Objective: Manage and monitor the service to reduce the Average Turnaround Time

Performance Measure: Average # of days a unit is in the shop

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
10.3	7.2	5.5	5.2

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO MINIMIZE THE IMPACT OF MOSQUITOS AND SPREAD OF MOSQUITO BORNE DISEASES FOR THE RESIDENTS OF SEMINOLE COUNTY

Objective: Continue to enhance the Mosquito Control Program through expanded surveillance and monitoring activities; and continue to minimize the impacts of mosquito borne diseases through inspections, larviciding and adulticiding.

Performance Measure: # of service requests completed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,781	1,571	2,180	2,500

Performance Measure: Total acres fogged

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
214,383	237,101	325,074	350,000

Performance Measure: Total acres larvicided

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
10,083*	3,487	8,234	15,000

*Addition of new equipment (large dual tank sprayers and Buffalo Turbine large area sprayer). Zika grant funds through 12/31/20 purchased additional fogging/larviciding product to use.

GOAL: MAINTAIN EXISTING INFRASTRUCTURE CONSISTENT WITH COUNTY CODES AND POLICIES, ACCEPTED STANDARDS AND FEDERAL AND STATE REQUIREMENTS.

Objective: Keep canal and ditch system functional year-round by routine inspection and cleaning.

Performance Measure: Linear feet of ditch and canal cleaning

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
139,748	201,822	100,742	128,000*

Projection is a typical year without a hurricane.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Repair potholes in county maintained roads as they are reported or discovered.

Performance Measure: Number of potholes repaired

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,904	3,351	1,964	2,000*

*Projection is a typical year without a hurricane.

GOAL: REPAIR AND REPLACE SIDEWALKS IN COUNTY RIGHTS-OF-WAY.

Objective: Utilize contracted and in-house resources to replace broken and displaced sidewalk.

Performance Measure: Square feet of sidewalk replaced

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
162,013	140,906	139,541	140,000

GOAL: IMPROVE CUSTOMER SERVICE BY REDUCING RESPONSE TIMES TO REQUESTS AND INQUIRIES.

Objective: Complete work orders in an effective and efficient manner.

Performance Measure: # and % of new work orders closed annually

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,890	3,755	3,250	3,000
93%	91%	70%*	100%

*70% closure rate due to current vacant positions that are frozen and Covid-19 impacted; which results in taking longer to complete work orders.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: UTILIZE INTELLIGENT TRANSPORTATION SYSTEMS (ITS), TRANSPORTATION SYSTEMS MANAGEMENT AND OPERATIONS (TSM&O) STRATEGIES, AND STANDARDS SUCH AS THE MANUAL ON UNIFORM TRAFFIC CONTROL DEVICES (MUTCD) TO MAXIMIZE SAFETY AND EFFICIENCY ON ALL MAJOR ROADWAYS WITHIN SEMINOLE COUNTY.

Objective: Promote efficient system management and operations through continual improvements to signal operations, optimizing signal coordination and implementing adaptive signal timing control.

Performance Measure: # of corrective signal actions performed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
305	277	243	250

Performance Measure: # of signal modifications made

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
80	63	23	50

Performance Measure: # of signal timing changes made

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,511	995	503	750

Performance Measure: # of signals utilizing state-of-the-art adaptive signal timing control

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
71	71	108	108

Objective: Provide the necessary roadway signage throughout the County's multimodal transportation system.

Performance Measure: # of new signs installed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
287	204	18*	100

*Sign GIS data not complete to verify data

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: # of existing signs maintained

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
11,010*	4,344	5,348	5,500

*Due to Hurricane Irma

Objective: Maintain and protect the County's fiber optic network in proper working order through locates and necessary repairs.

Performance Measure: # of underground locates completed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,730	1,730	1,928	2,100

Performance Measure: # of fiber optic repairs completed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21	26	21	25

Objective: Quickly and effectively respond to roadway incidents and signal malfunctions in order to restore normal traffic flow in a timely manner.

Performance Measure: Number of traffic trouble calls reported

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
295	220	134	125

Performance Measure: Number of emergency response calls

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
44	44	12	20

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO PROTECT AND IMPROVE THE WATER QUALITY OF SEMINOLE COUNTY'S SURFACE WATER RESOURCES THROUGH EDUCATIONAL OUTREACH, COLLABORATION WITH OTHER STAKEHOLDERS, RESTORATION ACTIVITIES AND IMPLEMENTING STRUCTURAL AND NON-STRUCTURAL PROJECTS.

Objective: Continue to expand and enhance the educational outreach programs; implement newly adopted Fertilizer Ordinance through educational outreach and informational campaign; and continue to monitor and analyze the long term water quality trends through water chemistry and biological monitoring.

Performance Measure: # of waterbodies monitored

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
429	591	514	600

Performance Measure: Total number of water chemistry samples collected

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,340	6,722	9,206	9,000

Performance Measure: # of established MSBU's managed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
19	19	19	23

Performance Measure: # of volunteer hours

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,744	3,841	2,491*	2,690

*Low due to Covid-19 cancellations of annual events

PUBLIC WORKS

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PUBLIC WORKS DEPT					
GENERAL FUNDS	7,818,167	8,730,272	8,488,002	(242,270)	-2.8%
REPLACEMENT FUNDS	1,198,707	2,595,540	1,797,009	(798,531)	-30.8%
TRANSPORTATION FUNDS	17,832,502	21,945,487	20,376,759	(1,568,729)	-7.1%
SALES TAX FUNDS	33,647,225	59,434,461	67,389,782	7,955,321	13.4%
FIRE DISTRICT FUNDS	130,170	218,318	21,500	(196,818)	-90.2%
GRANT FUNDS	5,609,028	41,646	131,645	89,999	216.1%
SPECIAL REVENUE FUNDS	43,717	0	7,000	7,000	
CAPITAL FUNDS	945,254	0	0	0	
WATER & SEWER FUNDS	107,228	43,567	0	(43,567)	-100.0%
SOLID WASTE FUNDS	51,496	0	233,100	233,100	
PUBLIC WORKS DEPT Total	67,383,492	93,009,291	98,444,796	5,435,505	5.8%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PUBLIC WORKS DEPT					
BASE BUDGETS					
CAPITAL PROJECTS DELIVERY	2,979,388	4,039,923	4,253,750	213,827	5.3%
DEVELOPMENT REVIEW ENGINEER	723,707	862,240	878,193	15,954	1.9%
ENGINEERING PROF SUPPORT	238,444	292,879	301,632	8,753	3.0%
FACILITIES	9,741,247	10,042,575	10,046,441	3,866	0.0%
FLEET MANAGEMENT	8,140,396	8,570,804	8,663,399	92,595	1.1%
LAND MANAGEMENT	289,425	312,010	317,210	5,200	1.7%
MOSQUITO CONTROL	699,136	873,339	946,694	73,355	8.4%
PUBLIC WORKS BUSINESS OFFIC	509,311	540,627	550,110	9,483	1.8%
ROADS & STORMWATER	10,970,203	11,955,154	11,531,278	(423,875)	-3.5%
TRAFFIC OPERATIONS	4,854,560	5,601,856	5,597,042	(4,815)	-0.1%
WATER QUALITY	1,054,045	1,350,662	1,457,835	107,173	7.9%
BASE BUDGETS Total	40,199,862	44,442,069	44,543,585	101,515	0.2%
CIP	31,760,370	49,691,804	60,460,637	10,768,833	21.7%
FLEET	1,670,254	4,044,878	3,205,833	(839,045)	-20.7%
OTHER NON BASE	3,159,593	9,896,947	6,929,324	(2,967,623)	-30.0%
TECHNOLOGY	0	160,000	100,000	(60,000)	-37.5%
FACILITIES PROJECTS	1,024,763	2,299,952	1,342,229	(957,723)	-41.6%
GRANTS	5,609,028	41,646	131,645	89,999	216.1%
PUBLIC WORKS DEPT Total	83,423,869	110,577,296	116,713,253	6,135,956	5.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Capital Projects Delivery

Program Message

Capital Projects has the ultimate purpose of delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) that eliminate congestion, increase personal mobility, update aging infrastructure, minimizing flooding and meet federally mandated water quality improvement requirements while assuring that public pedestrian and vehicular bridges are safe and structurally adequate.

This program provides the following services:

- Pedestrian/vehicular bridge inspections and repair
- Engineering Services
- Construction Engineering Inspections
- Pavement resurfacing and reconstruction program
- Transportation concurrency and transportation impact fee reviews
- Project Management

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
CAPITAL PROJECTS DELIVERY					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,738,896	1,983,071	2,100,521	117,450	5.9%
510140 OVERTIME	2,827	0	0	0	
510150 SPECIAL PAY	2,150	1,800	2,400	600	33.3%
510210 SOCIAL SECURITY MATCHING	129,036	151,705	160,690	8,985	5.9%
510220 RETIREMENT CONTRIBUTIONS	156,524	170,267	212,189	41,922	24.6%
510230 HEALTH INSURANCE - EMPLOYER	305,221	425,804	391,003	(34,801)	-8.2%
510240 WORKERS COMPENSATION	33,013	36,145	46,548	10,403	28.8%
510 PERSONNEL SERVICES Total	2,367,667	2,768,792	2,913,351	144,558	5.2%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	2,866	77,000	77,000	0	0.0%
530340 OTHER SERVICES	0	1,400	1,400	0	0.0%
530400 TRAVEL AND PER DIEM	1,200	1,200	1,200	0	0.0%
530401 TRAVEL - TRAINING RELATED	20	380	380	0	0.0%
530420 TRANSPORTATION	0	300	300	0	0.0%
530440 RENTAL AND LEASES	300	300	300	0	0.0%
530450 INSURANCE	12,587	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	38	0	7,000	7,000	
530510 OFFICE SUPPLIES	2,932	3,200	3,200	0	0.0%
530520 OPERATING SUPPLIES	1,212	7,068	7,068	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	39,490	25,000	25,700	700	2.8%
530540 BOOKS, DUES PUBLICATIONS	5,311	5,200	7,200	2,000	38.5%
530550 TRAINING	1,695	11,000	8,600	(2,400)	-21.8%
530 OPERATING EXPENDITURES Total	67,650	132,048	139,348	7,300	5.5%
540 INTERNAL SERVICE CHARGES	544,070	1,139,083	1,201,052	61,969	5.4%
BASE BUDGETS Total	2,979,388	4,039,923	4,253,750	213,827	5.3%
CIP	31,725,514	49,691,804	60,460,637	10,768,833	21.7%
OTHER NON BASE	3,123,535	9,622,657	6,829,145	(2,793,512)	-29.0%
TECHNOLOGY	0	0	100,000	100,000	
GRANTS	789	0	0	0	
CAPITAL PROJECTS DELIVERY Total	37,829,226	63,354,384	71,643,532	8,289,148	13.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Development Review Engineering

Program Message

The Development Review Engineering Program administers the Land Development Code (LDC) and the Engineering Manual (EM) as it relates to new development and Right-of-Way projects. The Program ensures the compliance with Federal and State laws through the review of the development plans.

This program provides the following services:

- Permit and regulate construction within Seminole County's Right-of-Ways
- Perform Engineering review services in support of the Planning and Development Program
- Inspection of all new development related construction projects
- Floodplain administration
- Enforcement of policies within Seminole County's Right-of-Ways

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
DEVELOPMENT REVIEW ENGINEER					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
342516 AFTER HOURS INSPECTIONS	(1,840)	0	0	0	
342560 ENGINEERING	(731,782)	(525,000)	(700,000)	(175,000)	33.3%
340 CHARGES FOR SERVICES Total	(733,622)	(525,000)	(700,000)	(175,000)	33.3%
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	474,913	549,722	555,257	5,535	1.0%
510140 OVERTIME	1,561	2,575	2,575	0	0.0%
510210 SOCIAL SECURITY MATCHING	34,739	42,251	42,674	423	1.0%
510220 RETIREMENT CONTRIBUTIONS	43,956	51,266	60,743	9,477	18.5%
510230 HEALTH INSURANCE - EMPLOYER	95,061	126,613	122,865	(3,748)	-3.0%
510240 WORKERS COMPENSATION	11,620	11,549	14,497	2,948	25.5%
510 PERSONNEL SERVICES Total	661,849	783,976	798,610	14,634	1.9%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	1,300	1,900	1,900	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	100	100	0	0.0%
530470 PRINTING AND BINDING	0	300	300	0	0.0%
530510 OFFICE SUPPLIES	3,998	1,000	1,000	0	0.0%
530520 OPERATING SUPPLIES	2,464	3,500	3,500	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	2,000	0	(2,000)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	415	0	800	800	
530550 TRAINING	645	3,200	2,000	(1,200)	-37.5%
530 OPERATING EXPENDITURES Total	8,822	12,000	9,600	(2,400)	-20.0%
540 INTERNAL SERVICE CHARGES	53,036	66,264	69,983	3,719	5.6%
BASE BUDGETS Total	(9,915)	337,240	178,193	(159,046)	-47.2%
DEVELOPMENT REVIEW ENGINEER Total	(9,915)	337,240	178,193	(159,046)	-47.2%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Engineering Professional Support

Program Message

The Engineering Professional Support Program functions to the Department and County residents in the form of Transportation Asset Management, Right-of-way information, utility permitting within the county's right-of-way, technical support, asset management, transportation related GIS services, building permitting and development and review services.

This program contains the following services which have the ultimate purpose of providing technical support to the general public as well as other County departments:

- Right of way research
- Utility permitting

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ENGINEERING PROF SUPPORT					
BASE BUDGETS					
340 CHARGES FOR SERVICES					
342560 ENGINEERING	(46,704)	0	0	0	
340 CHARGES FOR SERVICES Total	(46,704)	0	0	0	
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	43,075	50,825	54,603	3,778	7.4%
510210 SOCIAL SECURITY MATCHING	3,153	3,888	4,177	289	7.4%
510220 RETIREMENT CONTRIBUTIONS	3,582	4,305	5,460	1,155	26.8%
510230 HEALTH INSURANCE - EMPLOYER	8,207	12,048	11,678	(370)	-3.1%
510240 WORKERS COMPENSATION	846	838	1,163	326	38.9%
510 PERSONNEL SERVICES Total	58,863	71,903	77,082	5,179	7.2%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	101,340	105,400	105,400	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	150	150	0	0.0%
530430 UTILITIES	56,340	75,000	75,000	0	0.0%
530439 UTILITIES-OTHER	8,756	25,000	25,000	0	0.0%
530470 PRINTING AND BINDING	0	325	325	0	0.0%
530510 OFFICE SUPPLIES	0	70	70	0	0.0%
530 OPERATING EXPENDITURES Total	166,435	205,945	205,945	0	0.0%
540 INTERNAL SERVICE CHARGES	13,146	15,032	18,605	3,574	23.8%
BASE BUDGETS Total	191,740	292,879	301,632	8,753	3.0%
ENGINEERING PROF SUPPORT Total	191,740	292,879	301,632	8,753	3.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Facilities

Program Message

The Facilities Management Program is a customer-driven support organization responsible for providing Facilities Maintenance services to all County agencies and offices within our available resources. We are committed to maintaining a safe, functional, and reliable building inventory while striving to provide both cost effective and efficient services to all departments in Seminole County.

The program provides the following services:

- Construction Management
- Lease/Property Management
- Building Maintenance and Repair (Emergency, Routine, and Preventive Maintenance)
- Pro-Active Maintenance/Planner Work Projects

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FACILITIES					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,694,653	1,789,594	1,788,672	(922)	-0.1%
510140 OVERTIME	71,812	40,000	40,000	0	0.0%
510150 SPECIAL PAY	6,050	5,700	4,500	(1,200)	-21.1%
510210 SOCIAL SECURITY MATCHING	125,433	139,964	139,893	(71)	-0.1%
510220 RETIREMENT CONTRIBUTIONS	160,160	168,530	208,828	40,298	23.9%
510230 HEALTH INSURANCE - EMPLOYER	480,310	638,642	547,876	(90,766)	-14.2%
510240 WORKERS COMPENSATION	57,168	55,839	63,554	7,715	13.8%
510 PERSONNEL SERVICES Total	2,595,586	2,838,269	2,793,324	(44,945)	-1.6%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	47,761	38,082	38,085	3	0.0%
530340 OTHER SERVICES	1,497,125	1,518,657	1,579,636	60,979	4.0%
530400 TRAVEL AND PER DIEM	46	0	0	0	
530430 UTILITIES	1,525,503	1,574,751	1,563,902	(10,849)	-0.7%
530439 UTILITIES-OTHER	1,077,281	1,176,590	1,115,757	(60,833)	-5.2%
530440 RENTAL AND LEASES	568,263	586,098	588,730	2,632	0.4%
530450 INSURANCE	21,979	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,637,005	1,287,521	1,355,619	68,098	5.3%
530490 OTHER CHARGES/OBLIGATIONS	3,801	6,190	6,190	0	0.0%
530510 OFFICE SUPPLIES	8,698	1,000	1,000	0	0.0%
530520 OPERATING SUPPLIES	394,917	541,534	555,490	13,956	2.6%
530521 EQUIPMENT \$1000-\$4999	17,217	5,000	5,000	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	32,906	22,882	22,882	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	666	300	300	0	0.0%
530550 TRAINING	0	200	200	0	0.0%
530560 GAS/OIL/LUBE	481	346	346	0	0.0%
530 OPERATING EXPENDITURES Total	6,833,648	6,759,151	6,833,137	73,986	1.1%
540 INTERNAL SERVICE CHARGES	312,013	445,155	419,980	(25,175)	-5.7%
BASE BUDGETS Total	9,741,247	10,042,575	10,046,441	3,866	0.0%
CIP	21,695	0	0	0	
FLEET	23,013	499,674	306,893	(192,781)	-38.6%
FACILITIES PROJECTS	1,024,763	2,299,952	1,342,229	(957,723)	-41.6%
FACILITIES Total	10,810,717	12,842,201	11,695,563	(1,146,638)	-8.9%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Fleet Management

Program Message

The Fleet Management Program is responsible for maintenance and repairs of over 2,000 vehicles and pieces of equipment. It also operates and maintains the County's vehicle refueling systems. The Fleet Management Program acquires and distributes over one million gallons of gasoline and diesel per year.

The program provides the following services:

- Equipment Maintenance and Repair
- Fuel Acquisition and Distribution
- Fleet Replacement and Disposal

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FLEET MANAGEMENT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,200,056	1,516,329	1,557,898	41,569	2.7%
510140 OVERTIME	65,047	63,672	63,672	0	0.0%
510150 SPECIAL PAY	4,100	4,200	11,100	6,900	164.3%
510210 SOCIAL SECURITY MATCHING	91,553	120,365	124,050	3,685	3.1%
510220 RETIREMENT CONTRIBUTIONS	105,353	131,335	162,157	30,822	23.5%
510230 HEALTH INSURANCE - EMPLOYER	309,634	477,346	402,436	(74,909)	-15.7%
510240 WORKERS COMPENSATION	39,704	40,204	39,211	(993)	-2.5%
510 PERSONNEL SERVICES Total	1,815,446	2,353,450	2,360,525	7,074	0.3%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	16,023	18,700	18,700	0	0.0%
530400 TRAVEL AND PER DIEM	2,649	5,500	5,800	300	5.5%
530420 TRANSPORTATION	40	0	0	0	
530439 UTILITIES-OTHER	1,198	1,500	1,500	0	0.0%
530440 RENTAL AND LEASES	173,132	1,000	1,000	0	0.0%
530450 INSURANCE	11,351	0	0	0	
530460 REPAIRS AND MAINTENANCE	2,323,402	2,187,796	2,257,877	70,081	3.2%
530490 OTHER CHARGES/OBLIGATIONS	185	350	350	0	0.0%
530510 OFFICE SUPPLIES	3,636	3,000	3,500	500	16.7%
530520 OPERATING SUPPLIES	1,213,071	1,289,439	1,294,063	4,624	0.4%
530521 EQUIPMENT \$1000-\$4999	2,240	10,000	10,000	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	20,977	35,000	35,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,510	3,300	3,300	0	0.0%
530550 TRAINING	975	6,500	6,500	0	0.0%
530560 GAS/OIL/LUBE	2,430,216	2,474,600	2,490,200	15,600	0.6%
530 OPERATING EXPENDITURES Total	6,202,604	6,036,685	6,127,790	91,105	1.5%
540 INTERNAL SERVICE CHARGES	122,346	180,669	175,085	(5,584)	-3.1%
BASE BUDGETS Total	8,140,396	8,570,804	8,663,399	92,595	1.1%
FLEET	483,024	69,697	315,808	246,111	353.1%
OTHER NON BASE	0	0	86,679	86,679	
TECHNOLOGY	0	160,000	0	(160,000)	-100.0%
FLEET MANAGEMENT Total	8,623,420	8,800,501	9,065,886	265,385	3.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Land Management

Program Message

The Land Management Program manages all aspects pertaining to County owned property or property interests. This includes land acquisition in coordination with other County departments, processing transfers of County property interests to the Florida Department of Transportation for State projects within Seminole County, and processing Tax Certificates struck to the County.

The program provides the following services:

- Reviews Preliminary Subdivision Plans for accuracy in County owned right-of-way information
- Reviews requests for Trustees of the Internal Improvement Trust Fund right-of-way reservation releases
- Reviews County owned right-of-way vacates
- Provides vetting for roads to be accepted into the County's road maintenance system
- Supports the Roads-Stormwater Repair and Maintenance Program's Pavement Management System in order to maintain the County's infrastructure in compliance with the Seminole County Administrative Code.
- Maintains the County owned lands layer in GIS
- Coordinates and manages title searches, surveys, environmental and appraisal reports for subject properties associated with County projects and acquisitions
- Provides right-of-way information to internal and external customers (e.g., property owners, utility customers, surveyors, etc.)
- Researches construction plans, imaging system (OnBase), maps, property titles, agenda minutes of the Seminole County Board of County Commissioners, County owned property and County interests as it pertains to right-of-way easements, and various files.

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LAND MANAGEMENT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	191,985	194,788	201,416	6,628	3.4%
510210 SOCIAL SECURITY MATCHING	13,387	14,901	15,408	507	3.4%
510220 RETIREMENT CONTRIBUTIONS	19,758	20,504	24,702	4,198	20.5%
510230 HEALTH INSURANCE - EMPLOYER	48,708	60,861	51,769	(9,092)	-14.9%
510240 WORKERS COMPENSATION	3,303	3,266	4,047	781	23.9%
510 PERSONNEL SERVICES Total	277,141	294,320	297,343	3,023	1.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	0	450	450	0	0.0%
530400 TRAVEL AND PER DIEM	60	50	60	10	20.0%
530460 REPAIRS AND MAINTENANCE	805	1,200	1,200	0	0.0%
530510 OFFICE SUPPLIES	91	300	300	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	480	500	480	(20)	-4.0%
530 OPERATING EXPENDITURES Total	1,436	2,500	2,490	(10)	-0.4%
540 INTERNAL SERVICE CHARGES	10,848	15,190	17,377	2,188	14.4%
BASE BUDGETS Total	289,425	312,010	317,210	5,200	1.7%
LAND MANAGEMENT Total	289,425	312,010	317,210	5,200	1.7%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Mosquito Control

Program Message

The Mosquito Control Program provides a countywide, consolidated means for preventing the transmission of West Nile Virus, Encephalitis and other mosquito borne diseases through the reduction of its primary vector, the mosquito.

The program contains the following services which have the ultimate purpose of protecting the well-being of humans, domestic animals and wildlife by minimizing the transmission of mosquito-borne diseases:

- Public Outreach/Education
- Countywide larvaciding
- Mosquito Abatement
- Entomological services to determine effectiveness of control operations, sources of mosquitoes, species of mosquitoes, as well as necessity of larvae and adult mosquito control measures.
- Assist property owners in abating breeding places by providing consulting services.

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
MOSQUITO CONTROL					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	360,294	424,542	437,253	12,711	3.0%
510125 PART-TIME PERSONNEL	(1)	0	0	0	
510140 OVERTIME	9,397	9,398	9,398	0	0.0%
510150 SPECIAL PAY	855	1,200	0	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	29,911	33,196	34,169	972	2.9%
510220 RETIREMENT CONTRIBUTIONS	34,291	36,755	44,665	7,910	21.5%
510230 HEALTH INSURANCE - EMPLOYER	114,358	145,848	129,024	(16,824)	-11.5%
510240 WORKERS COMPENSATION	23,005	21,056	19,369	(1,687)	-8.0%
510 PERSONNEL SERVICES Total	572,110	671,995	673,877	1,882	0.3%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	0	0	75,000	75,000	
530400 TRAVEL AND PER DIEM	0	600	600	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,467	0	0	0	
530420 TRANSPORTATION	175	200	400	200	100.0%
530450 INSURANCE	(4,758)	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,769	5,000	5,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	1,500	1,500	0	0.0%
530510 OFFICE SUPPLIES	728	728	728	0	0.0%
530520 OPERATING SUPPLIES	50,805	108,469	108,469	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	385	865	0	(865)	-100.0%
530550 TRAINING	3,055	0	0	0	
530 OPERATING EXPENDITURES Total	53,627	117,362	191,697	74,335	63.3%
540 INTERNAL SERVICE CHARGES	73,400	83,982	81,120	(2,862)	-3.4%
BASE BUDGETS Total	699,136	873,339	946,694	73,355	8.4%
FLEET	0	67,274	0	(67,274)	-100.0%
GRANTS	(0)	0	0	0	
MOSQUITO CONTROL Total	699,136	940,613	946,694	6,081	0.6%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Public Works Business Office

Program Message

The Director's Office provides leadership, management oversight and direction to all programs in the Public Works Department. This program includes services for providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

The following services are provided in this program:

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PUBLIC WORKS BUSINESS OFFIC					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	206,140	214,083	220,418	6,335	3.0%
510150 SPECIAL PAY	3,300	3,300	3,300	0	0.0%
510210 SOCIAL SECURITY MATCHING	14,132	16,377	16,862	485	3.0%
510220 RETIREMENT CONTRIBUTIONS	42,757	44,773	49,251	4,478	10.0%
510230 HEALTH INSURANCE - EMPLOYER	33,231	49,514	36,140	(13,374)	-27.0%
510240 WORKERS COMPENSATION	423	385	375	(11)	-2.8%
510 PERSONNEL SERVICES Total	299,983	328,433	326,346	(2,088)	-0.6%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	3,182	0	0	0	
530450 INSURANCE	3,780	0	0	0	
530510 OFFICE SUPPLIES	117	200	200	0	0.0%
530520 OPERATING SUPPLIES	0	270	270	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	176,513	179,790	183,486	3,696	2.1%
530 OPERATING EXPENDITURES Total	183,592	180,260	183,956	3,696	2.1%
540 INTERNAL SERVICE CHARGES	25,736	31,934	39,808	7,874	24.7%
BASE BUDGETS Total	509,311	540,627	550,110	9,483	1.8%
PUBLIC WORKS BUSINESS OFFIC Total	509,311	540,627	550,110	9,483	1.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Roads - Stormwater Repair and Maintenance

Program Message

The Roads-Stormwater Program maintains the accepted county system of roads and associated drainage facilities. This includes a number of activities related to road and right-of-way maintenance such as pavement repair, sidewalk repair and replacement, shoulder maintenance, safety tree trimming (contracted), mowing of non-residential roadsides (contracted), maintenance of street drainage systems including curb and gutter, inlets and pipes, roadside ditch and swale maintenance, and street sweeping (contracted). Stormwater facilities including retention ponds, canals and major outfall ditches also require repairs and maintenance of pipes and structures, dredging and excavating, and mowing (contracted). Lining of stormwater pipes to extend their life is also performed by contract.

The Roads Stormwater Program is responsible for the repair and maintenance of county roadways, primary and secondary drainage facilities including canals, ditches, retention ponds, pipes and associated structures; tree trimming/removal within County easements and right-of-ways. We also plan and provide construction of flood prevention projects.

This program contains the following services which have the ultimate purpose of maintaining existing roads and drainage systems:

- Routine maintenance of existing roads
- Maintenance of public rights of way (tree trimming, mowing, guardrails and etc.)
- Maintenance of stormwater infrastructure, ditches, canals and retention ponds
- Vertical and horizontal surveying controls
- Plat review/approval

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ROADS & STORMWATER					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	3,695,511	4,356,356	4,140,069	(216,287)	-5.0%
510140 OVERTIME	175,026	128,699	128,699	0	0.0%
510150 SPECIAL PAY	6,190	5,700	8,100	2,400	42.1%
510210 SOCIAL SECURITY MATCHING	281,265	343,107	326,561	(16,546)	-4.8%
510220 RETIREMENT CONTRIBUTIONS	347,788	405,233	448,448	43,215	10.7%
510230 HEALTH INSURANCE - EMPLOYER	1,073,237	1,624,025	1,267,354	(356,671)	-22.0%
510240 WORKERS COMPENSATION	380,154	345,079	322,633	(22,446)	-6.5%
510 PERSONNEL SERVICES Total	5,959,172	7,208,199	6,641,864	(566,335)	-7.9%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	442	5,000	5,000	0	0.0%
530340 OTHER SERVICES	102,011	0	0	0	
530400 TRAVEL AND PER DIEM	18,198	12,560	12,560	0	0.0%
530430 UTILITIES	14,256	13,000	13,000	0	0.0%
530439 UTILITIES-OTHER	50,373	83,420	83,420	0	0.0%
530440 RENTAL AND LEASES	21,776	64,925	64,925	0	0.0%
530450 INSURANCE	322,057	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,347,109	2,175,371	2,243,656	68,285	3.1%
530510 OFFICE SUPPLIES	1,967	4,540	4,540	0	0.0%
530520 OPERATING SUPPLIES	260,251	216,302	223,502	7,200	3.3%
530521 EQUIPMENT \$1000-\$4999	7,879	13,300	29,763	16,463	123.8%
530522 OPERATING SUPPLIES-TECHNOLOGY	45,527	45,760	48,770	3,010	6.6%
530530 ROAD MATERIALS & SUPPLIES	189,328	249,830	249,830	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	1,557	3,304	3,304	0	0.0%
530550 TRAINING	399	3,810	3,810	0	0.0%
530 OPERATING EXPENDITURES Total	2,383,132	2,891,122	2,986,080	94,958	3.3%
540 INTERNAL SERVICE CHARGES	2,627,899	1,855,833	1,903,334	47,502	2.6%
BASE BUDGETS Total	10,970,203	11,955,154	11,531,278	(423,875)	-3.5%
FLEET	917,502	3,088,513	2,345,227	(743,286)	-24.1%
ROADS & STORMWATER Total	11,887,705	15,043,667	13,876,505	(1,167,161)	-7.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Traffic Operations

Program Message

Traffic Operations provides engineering and operations functions related to traffic safety and efficiency elements as provided by Florida Law and the BCC in accordance with all Federal, State, and Local standards. This includes the planning, design, construction and maintenance of multiple related systems, signals, fiber optic network, signing, striping, and Advanced Traffic Management System. Infrastructure includes 400 signals, 200 flashers, 350+ corridor miles of fiber, 28,000 signs, 28 Rapid Rectangular Flashing Beacons (RRFBs), and 29 variable message signs.

Traffic Engineering's "Traffic Operations Program" maintains the following services which have the ultimate purpose of managing traffic to ensure the safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and management
- Transportation studies and data processing

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TRAFFIC OPERATIONS					
BASE BUDGETS					
330 INTERGOVERNMENTAL REVENUE					
334499 FDOT LIGHTING AGREEMENT	(24,185)	(75,000)	(25,000)	50,000	-66.7%
330 INTERGOVERNMENTAL REVENUE Total	(24,185)	(75,000)	(25,000)	50,000	-66.7%
340 CHARGES FOR SERVICES					
344910 SIGNALS/CHARGES FOR SERVICES	(789,869)	(1,115,715)	(1,107,615)	8,100	-0.7%
344920 FIBER CONSTRUCTION AND MAINT	(590,021)	(360,724)	(360,724)	0	0.0%
340 CHARGES FOR SERVICES Total	(1,379,890)	(1,476,439)	(1,468,339)	8,100	-0.5%
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,758,336	1,917,928	1,948,706	30,778	1.6%
510140 OVERTIME	205,975	253,000	253,000	0	0.0%
510150 SPECIAL PAY	6,650	6,900	5,700	(1,200)	-17.4%
510210 SOCIAL SECURITY MATCHING	141,989	166,076	168,430	2,355	1.4%
510220 RETIREMENT CONTRIBUTIONS	168,912	189,548	225,801	36,253	19.1%
510230 HEALTH INSURANCE - EMPLOYER	438,171	592,461	515,852	(76,609)	-12.9%
510240 WORKERS COMPENSATION	131,599	119,534	125,804	6,269	5.2%
510 PERSONNEL SERVICES Total	2,851,632	3,245,447	3,243,293	(2,154)	-0.1%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	449,482	376,000	375,000	(1,000)	-0.3%
530400 TRAVEL AND PER DIEM	2,803	1,500	2,000	500	33.3%
530420 TRANSPORTATION	481	3,400	3,400	0	0.0%
530430 UTILITIES	214,970	235,000	235,000	0	0.0%
530439 UTILITIES-OTHER	0	45,000	45,000	0	0.0%
530450 INSURANCE	27,456	0	0	0	
530460 REPAIRS AND MAINTENANCE	448,915	689,262	689,262	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	(83)	0	0	0	
530510 OFFICE SUPPLIES	181	2,500	2,500	0	0.0%
530520 OPERATING SUPPLIES	516,744	573,058	572,873	(185)	0.0%
530521 EQUIPMENT \$1000-\$4999	21,306	7,900	7,900	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	2,000	2,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	5,046	3,318	3,318	0	0.0%
530550 TRAINING	0	9,100	9,700	600	6.6%
530 OPERATING EXPENDITURES Total	1,687,299	1,948,038	1,947,953	(85)	0.0%
540 INTERNAL SERVICE CHARGES	315,628	408,371	405,795	(2,576)	-0.6%
BASE BUDGETS Total	3,450,484	4,050,417	4,103,703	53,285	1.3%
FLEET	246,715	288,233	237,905	(50,328)	-17.5%
OTHER NON BASE	15,490	112,290	0	(112,290)	-100.0%
TRAFFIC OPERATIONS Total	3,712,689	4,450,940	4,341,608	(109,333)	-2.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

PUBLIC WORKS DEPT

Water Quality

Program Message

The Water Quality Program provides water quality directly relating to the quality of water coming into the lakes from their surrounding watersheds. Seminole County Lake Management Program offers options that are understandable and responsive to undesirable lake conditions affecting water quality and biological habitats for insects, fish, birds, etc.

Seminole County Lake Management Program promotes remediation of undesirable lake conditions by facilitating stewardships (lake associations) and partnerships among various stakeholders including fellow neighbors, landowners, community groups, and local and state government professionals working together protecting/improving/managing your lake.

This program contains the following federally mandated services which have the ultimate purpose of keeping the County's natural water bodies clean and also protect, conserve and restore Seminole County's natural water resources through a multi-pronged approach, including:

- Pollution prevention and reduction
- Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Providing and participating in public education to maintain and improve water quality in Seminole County
- Providing leadership and guidance in watershed management through sound science and a collaborative, comprehensive process
- Watershed awareness, education, training, volunteer opportunities and projects
- Environmental regulatory compliance, intergovernmental and interdepartmental coordination and assistance
- Waterbody restoration, enhancement & maintenance
- Maintaining water quality, meteorologic and hydrologic systems
- Manage County MSBU program

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
WATER QUALITY					
BASE BUDGETS					
330 INTERGOVERNMENTAL REVENUE					
337300 NPDES CITIES	0	(75,650)	(40,000)	35,650	-47.1%
337900 LOCAL GRANTS & AIDS	(97,000)	0	0	0	
330 INTERGOVERNMENTAL REVENUE Total	(97,000)	(75,650)	(40,000)	35,650	-47.1%
340 CHARGES FOR SERVICES					
343904 SVC CHGS-OTH PHYSICAL ENVIRON	(31,099)	(53,000)	(93,000)	(40,000)	75.5%
340 CHARGES FOR SERVICES Total	(31,099)	(53,000)	(93,000)	(40,000)	75.5%
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	399,425	508,101	525,896	17,795	3.5%
510125 PART-TIME PERSONNEL	1,719	0	0	0	
510130 OTHER PERSONAL SERVICES	4,078	0	0	0	
510140 OVERTIME	6,224	4,994	4,994	0	0.0%
510150 SPECIAL PAY	2,160	3,300	3,300	0	0.0%
510210 SOCIAL SECURITY MATCHING	34,118	39,252	40,613	1,361	3.5%
510220 RETIREMENT CONTRIBUTIONS	38,399	43,459	53,089	9,630	22.2%
510230 HEALTH INSURANCE - EMPLOYER	91,208	131,709	143,306	11,597	8.8%
510240 WORKERS COMPENSATION	8,271	8,548	11,026	2,478	29.0%
510 PERSONNEL SERVICES Total	585,602	739,363	782,224	42,861	5.8%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	117,864	137,000	172,000	35,000	25.5%
530340 OTHER SERVICES	155,919	192,500	205,500	13,000	6.8%
530400 TRAVEL AND PER DIEM	421	1,000	1,000	0	0.0%
530401 TRAVEL - TRAINING RELATED	2,482	4,645	4,000	(645)	-13.9%
530420 TRANSPORTATION	0	300	300	0	0.0%
530450 INSURANCE	772	0	0	0	
530460 REPAIRS AND MAINTENANCE	48,171	65,000	60,000	(5,000)	-7.7%
530470 PRINTING AND BINDING	165	5,000	0	(5,000)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	9,547	16,600	18,000	1,400	8.4%
530510 OFFICE SUPPLIES	750	750	750	0	0.0%
530520 OPERATING SUPPLIES	41,852	45,942	45,942	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	12,100	9,400	(2,700)	-22.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	979	0	2,700	2,700	
530540 BOOKS, DUES PUBLICATIONS	2,244	2,280	2,280	0	0.0%
530550 TRAINING	1,132	2,210	2,500	290	13.1%
530 OPERATING EXPENDITURES Total	382,298	485,327	524,372	39,045	8.0%
540 INTERNAL SERVICE CHARGES	86,145	125,972	151,239	25,267	20.1%
BASE BUDGETS Total	925,946	1,222,012	1,324,835	102,823	8.4%
CIP	3,636	0	0	0	
FLEET	0	31,487	0	(31,487)	-100.0%
OTHER NON BASE	0	162,000	13,500	(148,500)	-91.7%

PUBLIC WORKS

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GRANTS	(0)	0	0	0	
WATER QUALITY Total	929,582	1,415,499	1,338,335	(77,164)	-5.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

**ENVIRONMENTAL SERVICES BUSINESS OFFICE
UTILITIES ENGINEERING PROGRAM
WASTEWATER OPERATIONS
WATER OPERATIONS**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Message

The Environmental Services Utilities Department operates water and wastewater utilities. Both utility systems provide high quality and cost effective services to Seminole County customers. The Environmental Services Utilities Department provides timely responsiveness to its customers, operates each utility system to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

The Environmental Services Utilities Department is comprised of four Programs, including Business Office; Utilities Engineering; Water Operations; and Wastewater Operations. The Business Office Program provides accounting, utilities customer service and billing, and management oversight of all programs in the department. The Utilities Engineering Program assists in the planning, development and execution of water and wastewater capital and operational projects. The Water Operations Program provides water customers with potable drinking water supply and promotes water conservation. The Wastewater Operations Program provides wastewater customers with wastewater collection, treatment and reclaimed water that meets or exceeds all regulatory standards and is provided in a cost effective manner.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Goals/Objectives/Performance

GOAL: TO PROVIDE THE HIGHEST QUALITY WATER AND UTILITY SERVICES POSSIBLE BY ENSURING EXCELLENT RESPONSIVENESS TO OUR CUSTOMERS OF OUR SYSTEMS THROUGH TIMELY AND ACCURATE CUSTOMER SERVICE EFFORTS.

Objective: Answer 90% of customer service calls presented.

Performance Measure: % of calls answered

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
92%	90%	91%	90%

Objective: Maintain an average telephone hold time between 2-3 minutes.

Performance Measure: Average number of minutes and seconds on hold

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1:40	2:11	2:24	2:00

Objective: Increase participation in Auto-Pay each year.

Performance Measure: # of customers using AutoPay

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7,365	9,500	9,998	10,500

GOAL: TO PROVIDE SAFE, RELIABLE, HIGH QUALITY WATER AND WASTEWATER UTILITY SERVICES THAT MEET ALL REGULATORY STANDARDS AND PROVIDE MAXIMUM CUSTOMER SATISFACTION IN A COST EFFECTIVE MANNER.

Objective: Maintain 100% compliance with all state and federal regulatory standards.

Performance Measure: % of regulatory standards met

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Review 100% of engineering plans and inspect construction of new development that connects to County utilities.

Performance Measure: % of new developments reviewed and inspected

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	100%	100%	100%

GOAL: TO PROACTIVELY ENSURE THE RELIABILITY OF THE SYSTEM, REDUCE SERVICE INTERRUPTIONS AND TO CREATE COST EFFICIENCIES IN THE MAINTENANCE AND REPAIR OF UTILITY INFRASTRUCTURE.

Objective: To reduce the amount of inflow and infiltration issues within the gravity sewer systems to reduce the unnecessary treatment of non-wastewater sources by conducting inspections of 25 miles of gravity sewer mains per year.

Performance Measure: Miles of gravity sewer mains inspected per year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
25 miles	25 miles	25 miles	25 miles

Objective: To perform preventive maintenance and inspections on 3,639 county owned fire hydrants annually, so as to ensure that all county owned fire hydrants are in proper working order and repair all non-operational hydrants.

Performance Measure: # of hydrants inspected and preventive maintenance performed per year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,750	3,639	1,479	3,639

ENVIRONMENTAL SVCS - UTILITIES

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ES UTILITIES					
GRANT FUNDS	27,138	0	0	0	
WATER & SEWER FUNDS	80,762,576	73,989,817	68,003,983	(5,985,834)	-8.1%
ES UTILITIES Total	80,789,714	73,989,817	68,003,983	(5,985,834)	-8.1%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ES UTILITIES					
BASE BUDGETS					
ES BUSINESS OFFICE	2,688,955	2,072,093	2,011,863	(60,230)	-2.9%
UTILITIES ENGINEERING	12,508,019	21,269,173	19,204,617	(2,064,556)	-9.7%
WASTEWATER OPERATIONS	12,280,081	14,111,453	15,245,835	1,134,381	8.0%
WATER OPERATIONS	37,559,733	14,635,890	14,792,313	156,423	1.1%
BASE BUDGETS Total	65,036,787	52,088,608	51,254,627	(833,981)	-1.6%
CIP	11,288,237	14,059,271	10,020,000	(4,039,271)	-28.7%
FLEET	2,550,652	1,905,388	2,478,276	572,888	30.1%
OTHER NON BASE	1,523,019	5,350,000	3,766,080	(1,583,920)	-29.6%
TECHNOLOGY	363,881	551,550	485,000	(66,550)	-12.1%
FACILITIES PROJECTS	0	35,000	0	(35,000)	-100.0%
GRANTS	27,138	0	0	0	
ES UTILITIES Total	80,789,714	73,989,817	68,003,983	(5,985,834)	-8.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Environmental Services Business Office

Program Message

The Business Office Program provides the following functions in support of the mission of the Environmental Services Department:

- Administration
 - o Provides leadership, management oversight and direction to all programs in the Environmental Service Department
- Accounting
 - o Operating and Capital Budgeting
 - o Financial Analysis
 - o Payroll and Accounts Payable
 - o Accounts Receivable Reconciliations
 - o Inventory Cost Tracking
 - o Financial Reporting
 - o Bond Compliance and Coverage
- Customer Service and Billing
 - o Utilities Customer Support
 - o Utilities Billing and Revenue Collections
 - o One-Stop Permitting

ENVIRONMENTAL SVCS - UTILITIES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ES BUSINESS OFFICE					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	616,533	796,915	777,828	(19,087)	-2.4%
510140 OVERTIME	2,190	1,500	1,500	0	0.0%
510150 SPECIAL PAY	1,446	2,310	3,150	840	36.4%
510210 SOCIAL SECURITY MATCHING	45,070	61,079	59,619	(1,460)	-2.4%
510220 RETIREMENT CONTRIBUTIONS	64,706	87,016	102,548	15,532	17.8%
510230 HEALTH INSURANCE - EMPLOYER	186,247	271,825	202,905	(68,920)	-25.4%
510240 WORKERS COMPENSATION	1,634	1,436	1,324	(112)	-7.8%
511000 CONTRA PERSONAL SERVICES	(15,027)	(60,000)	(60,000)	0	0.0%
510 PERSONNEL SERVICES Total	902,798	1,162,080	1,088,873	(73,207)	-6.3%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	34,493	36,500	36,500	0	0.0%
530340 OTHER SERVICES	250,720	265,840	265,840	0	0.0%
530400 TRAVEL AND PER DIEM	0	600	600	0	0.0%
530401 TRAVEL - TRAINING RELATED	264	2,000	2,000	0	0.0%
530420 TRANSPORTATION	1,150	1,425	1,425	0	0.0%
530440 RENTAL AND LEASES	920	921	921	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	241,528	268,000	268,000	0	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	33,427	66,000	66,000	0	0.0%
530510 OFFICE SUPPLIES	3,649	4,000	4,000	0	0.0%
530520 OPERATING SUPPLIES	741	2,209	2,209	0	0.0%
530521 EQUIPMENT \$1000-\$4999	1,995	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	6,200	17,100	17,100	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	762	5,600	5,600	0	0.0%
530550 TRAINING	7,979	10,800	10,800	0	0.0%
530 OPERATING EXPENDITURES Total	583,828	680,995	680,995	0	0.0%
540 INTERNAL SERVICE CHARGES	1,202,330	229,018	241,995	12,977	5.7%
BASE BUDGETS Total	2,688,955	2,072,093	2,011,863	(60,230)	-2.9%
TECHNOLOGY	0	81,550	0	(81,550)	-100.0%
ES BUSINESS OFFICE Total	2,688,955	2,153,643	2,011,863	(141,780)	-6.6%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Utilities Engineering

Program Message

The Utilities Engineering team is responsible for project management (concept to completion) of all elements of Seminole County's utility capital improvement program. This service entails management of the planning, design, permitting and construction of all aspects of the potable (drinking) water, wastewater and reclaimed water systems within the County's four utility service areas. Our team ensures quality, cost effective utility infrastructure improvements complying with Federal and State regulations. Examples of the types of utility infrastructure managed include: water plants, wastewater plants, drinking water wells, wastewater pump stations, reclaimed water facilities and pipelines conveying water, waste and reclaimed water.

Utilities Engineering also provides services for County departmental design review and permitting, negotiating and monitoring utility interlocal agreements, MSBU support, updating and maintaining CAD details sheets and standards within the Engineering Manual, utility hydraulic modeling, publication and distribution of utility system maps, providing fire flow data support to Public Safety.

The Utility Inspection Team inspects County owned water, wastewater and reclaimed water infrastructure that is installed in unincorporated areas of Seminole County. These projects may be County capital improvement projects or private development projects where the infrastructure will become part of the County's utility system. Inspectors are responsible for observing the construction of the facilities to ensure compliance with contract documents and County standards. Inspectors observe taps to water mains and sewage force mains, as well as inspecting water mains, reclaimed water mains, sewage force mains, gravity sewer collection systems and wastewater pump stations. Inspectors also observe water main pressure testing, chlorination of water mains and bacteriological testing. They coordinate fire hydrant flow tests, backflow preventer certification, and wastewater pump station start-ups and acceptance testing. Prior to final acceptance of the project, they review record drawings and perform final inspections.

The Utilities Engineering Program provides the following functions:

- Project Management for CIP projects
- Water, Wastewater and Reclaimed Water Engineering
- Backflow Compliance and Testing
- Development Review, Support and Inspections
- Construction Engineering Inspection/County Agency Support
- Utilities and Solid Waste Master Planning
- GIS Infrastructure Data Management

ENVIRONMENTAL SVCS - UTILITIES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
UTILITIES ENGINEERING					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	923,141	1,206,957	1,138,001	(68,956)	-5.7%
510140 OVERTIME	10,785	15,000	15,000	0	0.0%
510150 SPECIAL PAY	350	0	1,200	1,200	
510210 SOCIAL SECURITY MATCHING	67,057	93,480	88,205	(5,275)	-5.6%
510220 RETIREMENT CONTRIBUTIONS	77,591	103,500	114,908	11,408	11.0%
510230 HEALTH INSURANCE - EMPLOYER	206,057	324,897	248,266	(76,630)	-23.6%
510240 WORKERS COMPENSATION	21,104	18,654	22,453	3,799	20.4%
511000 CONTRA PERSONAL SERVICES	(188,387)	(275,000)	(275,000)	0	0.0%
510 PERSONNEL SERVICES Total	1,117,699	1,487,487	1,353,033	(134,454)	-9.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	12,983	180,000	280,000	100,000	55.6%
530400 TRAVEL AND PER DIEM	1,291	3,000	3,000	0	0.0%
530401 TRAVEL - TRAINING RELATED	195	750	750	0	0.0%
530420 TRANSPORTATION	0	200	200	0	0.0%
530460 REPAIRS AND MAINTENANCE	0	200	200	0	0.0%
530470 PRINTING AND BINDING	3	200	200	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	13,264	15,000	15,000	0	0.0%
530510 OFFICE SUPPLIES	1,151	2,000	2,000	0	0.0%
530520 OPERATING SUPPLIES	5,376	5,000	6,500	1,500	30.0%
530521 EQUIPMENT \$1000-\$4999	10,520	10,000	24,000	14,000	140.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	11,443	20,000	18,000	(2,000)	-10.0%
530540 BOOKS, DUES PUBLICATIONS	4,141	3,750	4,975	1,225	32.7%
530550 TRAINING	569	3,000	3,200	200	6.7%
530 OPERATING EXPENDITURES Total	60,936	243,100	358,025	114,925	47.3%
540 INTERNAL SERVICE CHARGES	(1,322,864)	191,644	198,733	7,089	3.7%
570 DEBT SERVICE					
570710 PRINCIPAL	0	6,260,000	6,570,000	310,000	5.0%
570720 INTEREST	11,203,574	11,683,941	9,321,825	(2,362,116)	-20.2%
570730 OTHER DEBT SERVICE	2,400	3,000	3,000	0	0.0%
570 DEBT SERVICE Total	11,205,974	17,946,941	15,894,825	(2,052,116)	-11.4%
590 INTERFUND TRANSFERS OUT					
590910 TRANSFER OUT	1,446,274	1,400,000	1,400,000	0	0.0%
590 INTERFUND TRANSFERS OUT Total	1,446,274	1,400,000	1,400,000	0	0.0%
BASE BUDGETS Total	12,508,019	21,269,173	19,204,617	(2,064,556)	-9.7%
CIP	11,288,237	14,059,271	9,520,000	(4,539,271)	-32.3%
FLEET	931,114	159,638	32,253	(127,385)	-79.8%
OTHER NON BASE	1,148,029	5,200,000	3,671,280	(1,528,720)	-29.4%
TECHNOLOGY	325,110	400,000	410,000	10,000	2.5%
UTILITIES ENGINEERING Total	26,200,509	41,088,082	32,838,150	(8,249,932)	-20.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Wastewater Operations

Program Message

At the other end of the water system, wastewater treatment plants clean the wastewater and recycle it as reclaimed water for irrigation. The use of reclaimed water enhances and helps preserve Florida's water supply for the future.

Raw sewage is collected and pumped through force mains to the treatment facility. The average daily influent flow to both wastewater plants is 4.571 million gallons. Larger particles such as rags and grit are removed before sending the sewage to the oxidation ditches for treatment. Microorganisms use the sewage for food and produce a stabilized sludge. The sludge is pressed into a cake-like substance. The monthly average is 914 tons of solids. These solids are then transported to the Seminole County Landfill.

The liquid, or effluent, is filtered, then treated before it is sent out as Public Access reclaimed water for irrigation purposes. Currently, Seminole County has approximately 2,500 residential customers supplied with reclaimed water for irrigation needs. With an average daily flow of about 4.0 million gallons a day, this helps us conserve the potable water for drinking purposes.

The Wastewater Operations Program provides the following services:

- Wastewater Collection
- Wastewater Treatment
- Reclaimed Water
- Sampling and analysis of systems to verify regulatory compliance
- Surface Water Treatment

ENVIRONMENTAL SVCS - UTILITIES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
WASTEWATER OPERATIONS					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	1,376,580	1,806,274	1,848,130	41,856	2.3%
510140 OVERTIME	209,198	205,000	205,000	0	0.0%
510150 SPECIAL PAY	750	1,200	1,800	600	50.0%
510210 SOCIAL SECURITY MATCHING	117,049	153,862	157,064	3,202	2.1%
510220 RETIREMENT CONTRIBUTIONS	139,136	177,347	209,033	31,686	17.9%
510230 HEALTH INSURANCE - EMPLOYER	346,170	535,989	508,949	(27,040)	-5.0%
510240 WORKERS COMPENSATION	54,192	50,817	48,213	(2,603)	-5.1%
511000 CONTRA PERSONAL SERVICES	(755)	(20,000)	(20,000)	0	0.0%
510 PERSONNEL SERVICES Total	2,242,320	2,910,489	2,958,189	47,701	1.6%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	323,876	406,400	393,900	(12,500)	-3.1%
530340 OTHER SERVICES	5,569,491	6,121,690	6,804,175	682,485	11.1%
530400 TRAVEL AND PER DIEM	3,579	5,200	6,200	1,000	19.2%
530401 TRAVEL - TRAINING RELATED	1,758	9,520	10,680	1,160	12.2%
530410 COMMUNICATIONS	4,489	6,500	6,500	0	0.0%
530420 TRANSPORTATION	85	500	500	0	0.0%
530430 UTILITIES	883,172	999,300	1,049,200	49,900	5.0%
530439 UTILITIES-OTHER	374,059	358,800	418,800	60,000	16.7%
530440 RENTAL AND LEASES	960	0	1,500	1,500	
530450 INSURANCE	78,582	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,147,009	1,547,800	1,720,500	172,700	11.2%
530461 R&M - MAINT OPS	70,834	94,000	97,500	3,500	3.7%
530490 OTHER CHARGES/OBLIGATIONS	175	4,025	4,025	0	0.0%
530510 OFFICE SUPPLIES	2,151	3,450	3,450	0	0.0%
530520 OPERATING SUPPLIES	152,331	215,408	221,925	6,517	3.0%
530521 EQUIPMENT \$1000-\$4999	8,423	51,100	38,601	(12,499)	-24.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	186,007	63,800	84,800	21,000	32.9%
530525 CHEMICALS	281,061	375,500	396,500	21,000	5.6%
530540 BOOKS, DUES PUBLICATIONS	2,365	7,560	5,285	(2,275)	-30.1%
530550 TRAINING	12,116	29,850	40,050	10,200	34.2%
530 OPERATING EXPENDITURES Total	9,102,522	10,300,403	11,304,091	1,003,688	9.7%
540 INTERNAL SERVICE CHARGES	935,239	900,562	983,554	82,993	9.2%
999 N/A					
900EQM STATISTICAL EQUIPMENT BI	4,954	0	0	0	
920000 STATISTICAL APPLIED EQ B	(4,954)	0	0	0	
999 N/A Total	0	0	0	0	
BASE BUDGETS Total	12,280,081	14,111,453	15,245,835	1,134,381	8.0%
FLEET	795,891	1,051,632	0	(1,051,632)	-100.0%
OTHER NON BASE	138,091	0	47,000	47,000	

ENVIRONMENTAL SVCS - UTILITIES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TECHNOLOGY	0	70,000	75,000	5,000	7.1%
GRANTS	0	0	0	0	
WASTEWATER OPERATIONS Total	13,214,062	15,233,085	15,367,835	134,749	0.9%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES UTILITIES DEPT

Water Operations

Program Message

The Seminole County Water Program pumps, treats, and delivers drinking water to almost 40,000 residential and commercial accounts through approximately 616 miles of water mains in unincorporated Seminole County. The average daily flow of treated water is 15.687 MGD, with permitted Consumptive Use Permit capacity of 23.710 MGD.

Water Operations reliably treats and delivers high quality water that complies and exceeds drinking water regulations. Providing our customers with safe, high quality drinking water is our highest priority. Our compliance division collects and tests about 3,200 water samples for bacteria each year as well as numerous samples for other chemical parameters to ensure the safety of your water. Other health and safety features of the water system include addition of fluoride, chlorine for disinfection purposes, ozone treatment (at 3 facilities), and maintaining over 3,639 fire hydrants.

The Water Operations Program provides the following services and functions:

- Maintaining Compliance with all Regulatory Standards for Drinking Water
- Water Quality Complaint Resolution
- Distribution Flushing
- Sampling and Analysis of Systems to Verify Regulatory Compliance
- Operation and Maintenance of: Water Treatment Facilities and Water Distribution Systems
- Irrigation Evaluations
- Rain sensor installation
- Landscape consulting
- Toilet Rebate Program
- Shower Head exchange
- Leak detector kits
- Energy/Water Conservation kits to all Seminole County residents
- Water Conservation literature
- Water Conservation Festivals and Events in the community to distribute and educate the citizens
- Water Treatment Plant Tours
- Speakers Bureau outreach to Home owner associations, schools, and civic organizations
- Florida Master Gardener Certification – to assist customers with landscaping issues

ENVIRONMENTAL SVCS - UTILITIES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
WATER OPERATIONS					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	2,391,484	3,390,182	3,244,396	(145,786)	-4.3%
510140 OVERTIME	341,446	353,000	353,000	0	0.0%
510150 SPECIAL PAY	4,276	4,800	6,000	1,200	25.0%
510210 SOCIAL SECURITY MATCHING	199,553	286,353	275,201	(11,153)	-3.9%
510220 RETIREMENT CONTRIBUTIONS	237,423	324,696	362,256	37,560	11.6%
510230 HEALTH INSURANCE - EMPLOYER	609,844	1,017,257	875,912	(141,345)	-13.9%
510240 WORKERS COMPENSATION	111,585	114,147	103,119	(11,028)	-9.7%
511000 CONTRA PERSONAL SERVICES	(48,915)	(295,000)	(295,000)	0	0.0%
510 PERSONNEL SERVICES Total	3,846,695	5,195,436	4,924,884	(270,553)	-5.2%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	390,014	745,000	800,000	55,000	7.4%
530340 OTHER SERVICES	1,485,595	1,821,200	1,950,800	129,600	7.1%
530400 TRAVEL AND PER DIEM	15,390	21,410	21,410	0	0.0%
530401 TRAVEL - TRAINING RELATED	6,311	10,000	20,000	10,000	100.0%
530420 TRANSPORTATION	369	230	530	300	130.4%
530430 UTILITIES	1,073,863	1,159,700	1,217,600	57,900	5.0%
530439 UTILITIES-OTHER	8,018	15,350	15,350	0	0.0%
530440 RENTAL AND LEASES	20,490	55,000	55,000	0	0.0%
530450 INSURANCE	120,741	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,296,254	2,107,400	2,362,400	255,000	12.1%
530461 R&M - MAINT OPS	347,179	492,000	492,000	0	0.0%
530470 PRINTING AND BINDING	0	800	800	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	34,403	38,700	38,700	0	0.0%
530510 OFFICE SUPPLIES	4,940	18,750	13,750	(5,000)	-26.7%
530520 OPERATING SUPPLIES	196,510	260,128	260,100	(28)	0.0%
530521 EQUIPMENT \$1000-\$4999	14,698	11,250	13,750	2,500	22.2%
530522 OPERATING SUPPLIES-TECHNOLOGY	88,120	171,000	191,500	20,500	12.0%
530525 CHEMICALS	695,145	1,625,000	1,400,000	(225,000)	-13.8%
530540 BOOKS, DUES PUBLICATIONS	5,148	21,100	9,600	(11,500)	-54.5%
530550 TRAINING	18,945	46,690	63,800	17,110	36.6%
530570 DEPRECIATION-BUILDING	1,963,941	0	0	0	
530580 DEPRECIATION-EQUIPMENT	2,167,817	0	0	0	
530590 DEPRECIATION-OTHER	3,463,986	0	0	0	
530690 DEPRECIATION-OTH INFRASTRUCTUR	16,829,571	0	0	0	
530 OPERATING EXPENDITURES Total	30,247,446	8,620,708	8,927,090	306,382	3.6%
540 INTERNAL SERVICE CHARGES	3,465,592	819,746	930,340	110,594	13.5%
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	0	0	10,000	10,000	
580 GRANTS & AIDS Total	0	0	10,000	10,000	
999 N/A					
900EQM STATISTICAL EQUIPMENT BI	1,841	0	0	0	
920000 STATISTICAL APPLIED EQ B	(1,841)	0	0	0	
999 N/A Total	0	0	0	0	
BASE BUDGETS Total	37,559,733	14,635,890	14,792,313	156,423	1.1%

ENVIRONMENTAL SVCS - UTILITIES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
FLEET	823,646	694,118	2,446,023	1,751,905	252.4%
OTHER NON BASE	236,899	150,000	47,800	(102,200)	-68.1%
TECHNOLOGY	19,386	0	0	0	
FACILITIES PROJECTS	0	35,000	0	(35,000)	-100.0%
WATER OPERATIONS Total	38,639,664	15,515,008	17,286,136	1,771,128	11.4%



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

**LANDFILL OPERATIONS PROGRAM
SW-COMPLIANCE & PROGRAM MANAGEMENT
TRANSFER STATION**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Department Message

The Environmental Services Solid Waste Department's mission is to provide high quality, cost effective, and environmentally responsible solid waste management for the citizens' of Seminole County and other internal and external customers.

The Environmental Services Solid Waste Department is comprised of the three Programs, including Central Transfer Station Operations; Landfill Operations; and Solid Waste Compliance and Program Management. The Central Transfer Station Operations Program provides a centrally located facility for waste delivery in order to make solid waste disposal more efficient for the citizens. The Landfill Operations Program provides a responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The Solid Waste Compliance and Program Management supports operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Department Goals/Objectives/Performance

GOAL: TO PROVIDE SEMINOLE COUNTY'S CITIZENS AND BUSINESSES WITH A HIGH LEVEL OF SOLID WASTE MANAGEMENT SERVICES AT A LOW OPERATING COST, AND TO PROTECT THE COUNTY'S ENVIRONMENT THROUGH PUBLIC OUTREACH AND EDUCATION.

Objective: Ensure that all solid waste activities are in full compliance with applicable Federal, State and local regulations and are provided to the citizens in a cost-effective and efficient manner.

Performance Measure: Tons of waste processed through transfer station

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
342,105	330,455	335,910	350,000

Performance Measure: Tons of waste disposed or recycled at landfill

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
410,469	394,137	429,571	440,000

Performance Measure: Tons of waste managed per operations hour worked

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3.05	3.03	3.05	3.05

Performance Measure: Residential recycling tons processed per year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
14,451	13,989	14,085	15,000

Performance Measure: # of county employees trained in environmental management per year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
550	500	505	550

Performance Measure: # of environmental inspections or investigations conducted per year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
325	304	1,529*	300

*Numbers reflect non-traditional verification due to COVID-19 precautions. Verifications were completed in an effort to update the facility data base and did not require contact.

ENVIRONMENTAL SVCS - SOLID WASTE

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ES SOLID WASTE DEPT					
SOLID WASTE FUNDS	15,558,507	14,702,769	16,099,980	1,397,211	9.5%
ES SOLID WASTE DEPT Total	15,558,507	14,702,769	16,099,980	1,397,211	9.5%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ES SOLID WASTE DEPT					
BASE BUDGETS					
LANDFILL OPERATIONS PROGRAM	6,603,375	3,708,122	4,562,192	854,070	23.0%
SW-COMPLIANCE & PROGRAM MAN	3,574,148	3,623,484	4,363,526	740,042	20.4%
TRANSFER STATION	3,140,116	3,293,488	3,423,166	129,679	3.9%
BASE BUDGETS Total	13,317,639	10,625,094	12,348,884	1,723,790	16.2%
CIP	1,008,430	2,110,000	1,660,000	(450,000)	-21.3%
FLEET	1,169,415	1,407,675	2,061,096	653,421	46.4%
OTHER NON BASE	63,023	550,000	0	(550,000)	-100.0%
TECHNOLOGY	0	10,000	30,000	20,000	200.0%
ES SOLID WASTE DEPT Total	15,558,507	14,702,769	16,099,980	1,397,211	9.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Central Transfer Station Operations

Program Message

The Central Transfer Station provides a centrally located facility for solid waste delivery in order to make solid waste disposal more efficient. Approximately 80% of all solid waste disposed of at the County's landfill first passes through the transfer station. The facility operates in accordance with the following state permits, as confirmed by regular site inspections. The Program's administrative offices for customer service staff, and environmental compliance and program management are based out of the transfer station.

Major services and permits include:

- Receive and process incoming garbage, yard waste and recyclables
 - o 82,276 customers serviced at the transfer station in FY2020
- County staff manages and transfers garbage and yard waste to the landfill
 - o 335,910 tons of waste transferred in FY2020
- Receive and process curbside recycling
 - o 14,085 tons of recyclables received and sent offsite for recycling in for FY2020
- Solid Waste Operating Permit – Waste Processing Facility (0024066-006-SO-31) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05H280-002) authorized by FDEP

ENVIRONMENTAL SVCS - SOLID WASTE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
TRANSFER STATION					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	861,489	1,001,629	1,022,982	21,353	2.1%
510140 OVERTIME	328,786	200,000	200,000	0	0.0%
510150 SPECIAL PAY	2,205	1,200	0	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	84,782	91,925	93,558	1,634	1.8%
510220 RETIREMENT CONTRIBUTIONS	105,965	107,367	129,612	22,245	20.7%
510230 HEALTH INSURANCE - EMPLOYER	305,915	485,937	381,537	(104,401)	-21.5%
510240 WORKERS COMPENSATION	74,695	73,700	67,043	(6,657)	-9.0%
511000 CONTRA PERSONAL SERVICES	(283)	0	0	0	
510 PERSONNEL SERVICES Total	1,763,553	1,961,757	1,894,731	(67,026)	-3.4%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	10,000	0	0	0	
530340 OTHER SERVICES	0	200	1,000	800	400.0%
530400 TRAVEL AND PER DIEM	20	100	100	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	1,250	1,250	0	0.0%
530440 RENTAL AND LEASES	0	5,250	5,500	250	4.8%
530450 INSURANCE	24,459	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,500	2,100	2,200	100	4.8%
530520 OPERATING SUPPLIES	17,922	20,500	20,500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	0	200	200	0	0.0%
530550 TRAINING	2,005	2,200	2,500	300	13.6%
530 OPERATING EXPENDITURES Total	55,906	31,800	33,250	1,450	4.6%
540 INTERNAL SERVICE CHARGES	1,320,658	1,299,931	1,495,185	195,255	15.0%
BASE BUDGETS Total	3,140,116	3,293,488	3,423,166	129,679	3.9%
FLEET	1,169,415	653,844	714,249	60,405	9.2%
OTHER NON BASE	865	10,000	0	(10,000)	-100.0%
TECHNOLOGY	0	10,000	0	(10,000)	-100.0%
TRANSFER STATION Total	4,310,396	3,967,332	4,137,415	170,084	4.3%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Landfill Operations

Program Message

The Osceola Road Solid Waste Management Facility – Class I Landfill provides responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The landfill receives all solid waste and yard trash for Seminole County, City of Maitland, and City of Winter Park. Waste is managed and disposed of in accordance with five separate permits as confirmed by regular site inspections.

Major services and permits include:

- Landfill operations receives and manages incoming garbage, yard waste, C&D, and waste tires
 - o 429,571 tons of waste managed in FY2020
- Shuttling of waste between landfill, Staging Area, and Citizens Areas
 - o 14,992 trailers of garbage were managed by staff in FY2020
- Leachate management
 - o 23,129,812 gallons of leachate hauled from landfill for offsite treatment in FY2020
- Solid Waste Operation Permit – Landfill (0128543-016-SO-MM) authorized by FDEP
- Solid Waste Operation Permit – Waste Processing Facility C&D Recycling Operations (0128543-015-SO-31) authorized by FDEP
- Title V Air Operation Permit (1170084-011-AV) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05C057-004) authorized by FDEP
- Seminole County Industrial User Permit (0197)

ENVIRONMENTAL SVCS - SOLID WASTE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
LANDFILL OPERATIONS PROGRAM					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	552,785	654,845	714,445	59,600	9.1%
510140 OVERTIME	198,701	125,000	125,000	0	0.0%
510150 SPECIAL PAY	0	0	1,200	1,200	
510210 SOCIAL SECURITY MATCHING	53,070	59,658	64,218	4,559	7.6%
510220 RETIREMENT CONTRIBUTIONS	66,301	68,599	85,221	16,622	24.2%
510230 HEALTH INSURANCE - EMPLOYER	232,844	335,422	280,073	(55,348)	-16.5%
510240 WORKERS COMPENSATION	47,942	45,919	45,142	(776)	-1.7%
511000 CONTRA PERSONAL SERVICES	(104)	0	0	0	
510 PERSONNEL SERVICES Total	1,151,538	1,289,443	1,315,299	25,857	2.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	0	25,000	25,000	0	0.0%
530340 OTHER SERVICES	0	200	301,000	300,800	#####
530401 TRAVEL - TRAINING RELATED	0	1,850	2,000	150	8.1%
530440 RENTAL AND LEASES	969,457	967,000	1,092,000	125,000	12.9%
530450 INSURANCE	86,496	0	0	0	
530460 REPAIRS AND MAINTENANCE	114,664	110,000	350,000	240,000	218.2%
530520 OPERATING SUPPLIES	26,254	24,000	25,000	1,000	4.2%
530521 EQUIPMENT \$1000-\$4999	0	29,874	30,000	126	0.4%
530530 ROAD MATERIALS & SUPPLIES	14,608	15,000	10,000	(5,000)	-33.3%
530540 BOOKS, DUES PUBLICATIONS	112	200	200	0	0.0%
530550 TRAINING	2,545	3,200	3,500	300	9.4%
530570 DEPRECIATION-BUILDING	518,666	0	0	0	
530580 DEPRECIATION-EQUIPMENT	1,415,097	0	0	0	
530590 DEPRECIATION-OTHER	495,256	0	0	0	
530 OPERATING EXPENDITURES Total	3,643,155	1,176,324	1,838,700	662,376	56.3%
540 INTERNAL SERVICE CHARGES	1,808,681	1,242,355	1,408,193	165,837	13.3%
BASE BUDGETS Total	6,603,375	3,708,122	4,562,192	854,070	23.0%
CIP	24,904	100,000	0	(100,000)	-100.0%
FLEET	0	646,837	1,218,457	571,620	88.4%
TECHNOLOGY	0	0	30,000	30,000	
LANDFILL OPERATIONS PROGRAM Total	6,628,278	4,454,959	5,810,649	1,355,690	30.4%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Solid Waste Compliance & Program Management

Program Message

The Compliance and Program Management support operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.

Customer Service interacts with customers at the scalehouse when they arrive at either solid waste facility and by phone, email, and online request to address customers' questions or concerns. Scale houses are located at the ingress/egress for the transfer station and landfill. Scale Operators document the amount, type, and source for each incoming waste load in accordance with Chapter 62-701, F.A.C., conduct financial transactions as required, and direct customers to the appropriate location for service on the facility. Customer Service Representatives provide customers with an assortment of information, work to resolve customer complaints, and document service violations in order to hold the service contractors accountable.

The Environmental Compliance Assistance and Pollution Prevention Program (ECAP3) is responsible for overseeing and coordinating environmental compliance for solid waste and assist with environmental compliance throughout the County. The Small Quantity Generator Program is state mandated under Florida Statute 403.7225 and requires compliance assistance visits at businesses that potentially generate hazardous waste to educate and achieve compliance waste management regulations. Additionally, ECAP3 provides environmental training and conducts internal audits to assist BCC Departments with Countywide compliance.

Major services include:

- Solid Waste System Planning
- Residential Waste Collection and Management
- Scalehouse Customer Service
 - o 177,792 customers assisted at the scalehouse in FY2020
- Solid Waste Customer Service
 - o Approximately 3,600 inquiries documented monthly in FY2020
- Regulatory Compliance
 - o 24 monthly internal audits conducted at both facilities and successfully completed three FDEP inspections for FY2020
- Special Waste Management
 - o 32 special waste applications reviewed and processed in FY2020
- Assist with Countywide Environmental Compliance
 - o Environmental Awareness Trainings were conducted online to educate 505 employees in order to meet FDEP and NPDES permit requirements in FY2020
 - o 20 audits of County facilities outside of solid waste were conducted
- Small Quantity Generator Program

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Solid Waste Compliance & Program Management (CONT.)

Program Message

- o 1,529 non-contract verifications were conducted at Seminole County businesses for FY2020
- o 89 environmental spills or complaints were investigated
- Household Hazardous Waste Management
 - o 3,280 tons of household hazardous waste properly disposed of outside of the landfill in FY2020
 - o Approximately 116 tons of electronic waste sent for recycling in FY2020
 - o Over 11,328 gallons of used oil received and recycled in FY2020
- Disaster Debris Management Plan Coordination
 - o 15 site surveys for Disaster Debris Management Plan Coordination in FY2020
 - o Annual Disaster Debris Workshop held virtually

ENVIRONMENTAL SVCS - SOLID WASTE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
SW-COMPLIANCE & PROGRAM MAN					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	892,236	1,078,476	1,186,980	108,505	10.1%
510140 OVERTIME	77,809	28,000	28,000	0	0.0%
510150 SPECIAL PAY	3,735	2,790	3,150	360	12.9%
510210 SOCIAL SECURITY MATCHING	71,057	84,645	92,946	8,301	9.8%
510220 RETIREMENT CONTRIBUTIONS	84,739	100,942	133,663	32,721	32.4%
510230 HEALTH INSURANCE - EMPLOYER	227,860	368,675	339,957	(28,719)	-7.8%
510240 WORKERS COMPENSATION	29,571	27,596	31,011	3,414	12.4%
511000 CONTRA PERSONAL SERVICES	(17,049)	0	0	0	
510 PERSONNEL SERVICES Total	1,369,958	1,691,125	1,815,706	124,582	7.4%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	190,678	256,500	328,250	71,750	28.0%
530340 OTHER SERVICES	919,874	905,700	1,335,200	429,500	47.4%
530400 TRAVEL AND PER DIEM	57	250	250	0	0.0%
530401 TRAVEL - TRAINING RELATED	2,219	3,300	4,800	1,500	45.5%
530420 TRANSPORTATION	125	200	200	0	0.0%
530430 UTILITIES	96,607	90,000	100,000	10,000	11.1%
530439 UTILITIES-OTHER	85,648	70,500	87,500	17,000	24.1%
530440 RENTAL AND LEASES	15,358	8,100	14,600	6,500	80.2%
530450 INSURANCE	10,192	0	0	0	
530460 REPAIRS AND MAINTENANCE	64,116	166,000	156,000	(10,000)	-6.0%
530470 PRINTING AND BINDING	8,222	5,000	11,000	6,000	120.0%
530490 OTHER CHARGES/OBLIGATIONS	1,415	3,400	3,400	0	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	247	1,000	1,000	0	0.0%
530510 OFFICE SUPPLIES	3,522	6,300	6,300	0	0.0%
530520 OPERATING SUPPLIES	31,358	42,416	46,500	4,084	9.6%
530521 EQUIPMENT \$1000-\$4999	0	800	0	(800)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	6,924	10,000	11,000	1,000	10.0%
530540 BOOKS, DUES PUBLICATIONS	709	1,650	2,150	500	30.3%
530550 TRAINING	4,949	3,500	3,500	0	0.0%
530 OPERATING EXPENDITURES Total	1,442,219	1,574,616	2,111,650	537,034	34.1%
540 INTERNAL SERVICE CHARGES	761,971	357,743	436,169	78,426	21.9%
BASE BUDGETS Total	3,574,148	3,623,484	4,363,526	740,042	20.4%
CIP	742,974	2,010,000	1,660,000	(350,000)	-17.4%
FLEET	0	106,994	128,390	21,396	20.0%
OTHER NON BASE	62,158	540,000	0	(540,000)	-100.0%
SW-COMPLIANCE & PROGRAM MAN Total	4,379,280	6,280,478	6,151,916	(128,562)	-2.0%



**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

**BUILDING
DEVELOPMENT SERVICES BUSINESS OFFICE
MASS TRANSIT PROGRAM (LYNX)
PLANNING AND DEVELOPMENT**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Department Message

The Seminole County Development Services Department continues to focus on promoting quality of life within Seminole County. The Department's emphasis is on efficiently providing quality customer service. This offers opportunities for each of the Department's staff members to meet the challenges faced by an active department, whose functions are closely linked to the fluctuations of the economy and development trends. The Department also focuses on meeting the needs of the development community through participation in Open for Business, the nation's first regional streamlined permitting initiative.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: PROVIDE AN INTUITIVE STREAMLINED PERMITTING, PLAN REVIEW AND INSPECTION SERVICE EXPERIENCE TO THE SEMINOLE COUNTY COMMUNITY THROUGH A MANAGED ELECTRONIC INTAKE AND PLAN REVIEW PROCESS.

Objective: Provide options for permit application submittals and continue to increase the number of permit applications created* in the ePlan System and through the EZ Permit Program.

Performance Measure: Number of permit applications created* in ePlan

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
17,907	14,567	16,081	10,401

*Permit applications created represents the total possible applications that could be processed through ePlan. This number varies pending permit completion and timing of same.

Performance Measure: Number of permit applications created through EZ Permit Program

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	2,090	2,300

GOAL: CONTRIBUTE TO THE STRUCTURAL LONGEVITY AND SAFETY OF THE SEMINOLE COUNTY BUILT ENVIRONMENT BY FACILITATING A COUNTY-WIDE STREAMLINED SIMULTANEOUS REVIEW PROCESS FROM INITIAL APPLICATION TO PERMIT ISSUANCE.

Objective: To increase the number of permit applications processed and approved through ePlan and EZ Permit Program and reduce walk-in customers by a minimum of 20%.

Performance Measure: Number of permit applications processed completely through ePlan or the EZ Permit Program

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
16,383	13,544	17,907	18,802*

*5% increase

Performance Measure: Number of walk in customers

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
12,620	10,920	8,920	7,500

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

The number of permits will greatly exceed the number of applications as each application can have many associated permits under one application number. By decreasing walk in customers, the permit applications processed through ePlan and EZ Permit Program would be expected to increase by the same or similar amount. EZ Permit Program implemented in FY20.

GOAL: FACILITATE THE GROWTH AND LONGEVITY OF SEMINOLE COUNTY'S BUILT ENVIRONMENT BY ENSURING STRUCTURES ARE SAFE AND CAN WITHSTAND THE RIGORS OF CONSTANT USE AND OCCUPANCY AS WELL AS EXPOSURE TO THE SEVERITY OF NATURAL ELEMENTS COMMONLY OCCURRING IN THE STATE OF FLORIDA.

Objective: Continue to inspect all permitted structures according to the requirements of the Florida Building Code.

Performance Measure: Number of inspections performed

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
71,227	73,027	81,118	83,618*

*A 3% increase based on projections provided through the Building Program Strategic Plan.

GOAL: ENHANCE THE QUALITY OF LIFE FOR SEMINOLE COUNTY RESIDENTS THROUGH QUALITY DEVELOPMENT THAT CONTRIBUTES TO ECONOMIC GROWTH BY FACILITATING PROPOSED DEVELOPMENT THROUGH A STREAMLINED REVIEW PROCESS.

Objective: Continue to assist applicants through the Rezone, Site Plan and Subdivision processes.

Performance Measure: Approved commercial square footage

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
493,092	552,967	780,160	650,000

Performance Measure: New single family residential lots

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
474	830	690	300

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: Total number of new project applications

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
442	433	413	430

Performance Measure: Approved planned development re-zoning for multi family units

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
514	6,113	50	500

DEVELOPMENT SERVICES

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
DEVELOPMENT SERVICES DEPT					
GENERAL FUNDS	1,829,882	2,481,194	2,552,420	71,226	2.9%
TRANSPORTATION FUNDS	7,234,385	8,686,362	8,686,362	0	0.0%
FIRE DISTRICT FUNDS	0	0	0	0	
BUILDING FUNDS	4,647,487	5,135,533	5,212,894	77,361	1.5%
GRANT FUNDS	0	0	0	0	
SPECIAL REVENUE FUNDS	0	148,200	145,900	(2,300)	-1.6%
WATER & SEWER FUNDS	0	0	0	0	
DEVELOPMENT SERVICES DEPT Total	13,711,754	16,451,289	16,597,576	146,286	0.9%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
DEVELOPMENT SERVICES DEPT					
BASE BUDGETS					
BUILDING	4,449,156	5,051,017	5,272,894	221,877	4.4%
DEV SVCS BUSINESS OFFICE	447,376	654,538	665,968	11,430	1.7%
MASS TRANSIT FUNDING	7,234,385	8,686,362	8,686,362	0	0.0%
PLANNING AND DEVELOPMENT	1,382,465	1,914,857	1,972,353	57,496	3.0%
BASE BUDGETS Total	13,513,383	16,306,773	16,597,576	290,802	1.8%
CIP	0	0	0	0	
FLEET	198,371	23,766	0	(23,766)	-100.0%
OTHER NON BASE	0	0	0	0	
TECHNOLOGY	0	120,750	0	(120,750)	-100.0%
GRANTS	0	0	0	0	
DEVELOPMENT SERVICES DEPT Total	13,711,754	16,451,289	16,597,576	146,286	0.9%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Building

Program Message

The Seminole County Building Program exists to ensure the safety of the built environment, by helping customers with varying levels of experience through the Permitting, Plan Review, and Inspections processes required by the Florida Building Code. The Building Program strives to operate in a fair and efficient manner using all available resources to meet customer needs and economic demands.

The Building Program consists of three primary functional areas of operations of Permitting, Plan Review, and Inspections along with Enforcement of Unpermitted Construction and overall Program Administration.

Permitting involves the administration and program management for the intake and technical screening of construction permit applications along with the eventual issuance and creation of Building, Mechanical, Plumbing, Gas, and Electrical Permits upon approval of the submitted documentation by the appropriate Program authority.

Each trade for permits issued is represented by an accompanying State Licensed Plan reviewer(s) that must perform a thorough review of all submitted Permit Application documentation while focusing on the scope of work as an initial guide for understanding submitted drawings and technical documents requiring review. All plan review is performed in detail to ensure that the construction project meets the minimum requirements of the Florida Building Code and other associated construction codes, and to avoid any need for later revision.

There are three separate Inspection Teams who are assigned by the construction trades of Building, Electrical and a combined team of Plumbing-Mechanical-Gas, who perform onsite inspections of the built environment by State Licensed Inspectors. Inspectors use the County approved plan drawings and technical documents to perform a thorough inspection at each site to ensure that the construction occurring onsite meets the requirements of the drawings. Many times Inspections must occur in stages with a Rough Inspection, followed by a Final Inspection.

The program provides the following services:

- Building Plan Review
- Building Permitting
- Building Inspection

DEVELOPMENT SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
BUILDING					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	2,581,491	2,878,204	2,867,933	(10,272)	-0.4%
510140 OVERTIME	79,440	60,000	75,000	15,000	25.0%
510150 SPECIAL PAY	7,052	8,190	9,990	1,800	22.0%
510210 SOCIAL SECURITY MATCHING	193,590	222,478	222,839	362	0.2%
510220 RETIREMENT CONTRIBUTIONS	235,677	257,011	303,218	46,206	18.0%
510230 HEALTH INSURANCE - EMPLOYER	570,354	800,539	711,892	(88,647)	-11.1%
510240 WORKERS COMPENSATION	47,149	45,954	53,123	7,169	15.6%
510 PERSONNEL SERVICES Total	3,714,754	4,272,376	4,243,995	(28,381)	-0.7%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	6,226	100,000	100,000	0	0.0%
530340 OTHER SERVICES	69,835	133,500	211,500	78,000	58.4%
530400 TRAVEL AND PER DIEM	6,360	9,000	9,000	0	0.0%
530401 TRAVEL - TRAINING RELATED	975	5,400	5,400	0	0.0%
530450 INSURANCE	7,944	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	300	300	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	11,500	11,500	0	0.0%
530494 CREDIT CARD FEES	0	0	125,000	125,000	
530510 OFFICE SUPPLIES	2,421	5,100	5,475	375	7.4%
530520 OPERATING SUPPLIES	7,717	17,538	18,638	1,100	6.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	4,704	1,968	4,051	2,083	105.8%
530540 BOOKS, DUES PUBLICATIONS	3,896	23,227	24,420	1,193	5.1%
530550 TRAINING	9,402	28,000	30,000	2,000	7.1%
530 OPERATING EXPENDITURES Total	119,480	335,533	545,284	209,751	62.5%
540 INTERNAL SERVICE CHARGES	614,922	443,108	483,615	40,507	9.1%
BASE BUDGETS Total	4,449,156	5,051,017	5,272,894	221,877	4.4%
FLEET	198,371	23,766	0	(23,766)	-100.0%
TECHNOLOGY	0	120,750	0	(120,750)	-100.0%
BUILDING Total	4,647,527	5,195,533	5,272,894	77,361	1.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Development Services Business Office

Program Message

The Development Services Department Business Office provides leadership, management and financial oversight to the entire Department, including the County's Impact Fee program.

The program provides the following services:

- Annual Budget Development
- General and Financial Accounting
- Purchase order and contracts tracking
- Financial Reporting
- Accounts payable and Payroll
- Account reconciliation
- Impact Fees and Concurrency
- Oversees Department Leadership & Management

DEVELOPMENT SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
DEV SVCS BUSINESS OFFICE					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	222,158	227,041	247,593	20,552	9.1%
510150 SPECIAL PAY	2,393	2,310	2,310	0	0.0%
510210 SOCIAL SECURITY MATCHING	16,124	17,369	18,941	1,572	9.1%
510220 RETIREMENT CONTRIBUTIONS	21,922	33,383	40,306	6,923	20.7%
510230 HEALTH INSURANCE - EMPLOYER	53,857	69,382	50,646	(18,736)	-27.0%
510240 WORKERS COMPENSATION	462	409	421	12	3.0%
510 PERSONNEL SERVICES Total	316,915	349,894	360,217	10,323	3.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	0	5,000	5,000	0	0.0%
530340 OTHER SERVICES	0	155,200	147,900	(7,300)	-4.7%
530400 TRAVEL AND PER DIEM	0	200	200	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	1,072	1,072	0	0.0%
530510 OFFICE SUPPLIES	804	3,000	3,000	0	0.0%
530520 OPERATING SUPPLIES	552	750	750	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	708	500	500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	96,169	98,643	100,351	1,708	1.7%
530550 TRAINING	0	1,180	1,180	0	0.0%
530 OPERATING EXPENDITURES Total	98,233	265,545	259,953	(5,592)	-2.1%
540 INTERNAL SERVICE CHARGES	32,228	39,099	45,798	6,699	17.1%
BASE BUDGETS Total	447,376	654,538	665,968	11,430	1.7%
DEV SVCS BUSINESS OFFICE Total	447,376	654,538	665,968	11,430	1.7%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Mass Transit Program (LYNX)

Program Message

The purpose of the Seminole County Mass Transit program (LYNX) is to provide transit opportunities for those who lack personal transportation, paratransit service to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car. The transit services offered provide residents access to jobs, schools, medical care and shopping markets throughout the Seminole/Orange/Osceola area. In 2014, the County expanded bus service in support of the four Seminole SunRail Commuter Stations.

The Mass Transit program is administered by the Development Services Department and is designed to plan and pay for transit services countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX; a standalone, governmental unit.

LYNX provides public transportation services to both the municipalities and unincorporated area of Seminole County in three modes:

- Fixed Bus Service - Offered along major transit corridors within the urban area of Seminole County, both incorporated and unincorporated.
- Americans with Disabilities Act (ADA) Paratransit Service - Known as ACCESS LYNX, this service provides residents unable to use the bus system due to certified disabilities and/or handicaps the ability to schedule a pickup and delivery by a van to accomplish basic living tasks such as medical appointments, etc. The service is available countywide, to both unincorporated and municipal residents.
- NeighborLink – A shuttle service providing on-call area wide pickup and drop-off.

DEVELOPMENT SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
MASS TRANSIT FUNDING					
BASE BUDGETS					
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	7,234,385	8,686,362	8,686,362	0	0.0%
580 GRANTS & AIDS Total	7,234,385	8,686,362	8,686,362	0	0.0%
BASE BUDGETS Total	7,234,385	8,686,362	8,686,362	0	0.0%
MASS TRANSIT FUNDING Total	7,234,385	8,686,362	8,686,362	0	0.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

DEVELOPMENT SERVICES DEPT

Planning and Development

Program Message

The purpose of the Planning and Development Program is to carry out the mission of Seminole County by providing excellent customer service in the administering of the State mandated Comprehensive Plan and the Land Development Code of Seminole County. This program ensures compatibility between existing and proposed developments and assists property owners in the pursuit of beneficial development, thereby protecting the quality of life in Seminole County.

Planning and Development administers programs and processes necessary to implement comprehensive and current planning to comply with state and county ordinances. The Program maintains effective public relations with other departments, state agencies, cities and the public in general. The Program presents applications and reports to the Board of County Commissioners, the Planning and Zoning Commission, the Board of Adjustment and, the Code Enforcement Special Magistrate and the Code Enforcement Board, which includes the gathering of planning, legal and engineering data, preparing special reports, general meeting preparation and public contacts. The Program holds meetings with customers on technical and contentious planning issues and attends Development Review Committee meetings. The Planning Program oversees numerous processes related to land use and zoning changes.

The program provides the following services:

- Long Range/Comprehensive Planning
- Current Planning, Zoning and Development Review
- Code Enforcement
- Board of Adjustment (zoning, variances and special exceptions)

DEVELOPMENT SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PLANNING AND DEVELOPMENT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	846,538	1,104,596	990,202	(114,394)	-10.4%
510150 SPECIAL PAY	139	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	62,230	81,151	75,750	(5,401)	-6.7%
510220 RETIREMENT CONTRIBUTIONS	73,310	89,426	102,049	12,623	14.1%
510230 HEALTH INSURANCE - EMPLOYER	193,660	281,845	248,822	(33,023)	-11.7%
510240 WORKERS COMPENSATION	3,245	5,587	1,683	(3,904)	-69.9%
510 PERSONNEL SERVICES Total	1,179,121	1,563,206	1,419,106	(144,100)	-9.2%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	44,288	158,000	290,000	132,000	83.5%
530340 OTHER SERVICES	15,111	9,000	57,500	48,500	538.9%
530400 TRAVEL AND PER DIEM	59	500	500	0	0.0%
530401 TRAVEL - TRAINING RELATED	2,786	4,150	5,600	1,450	34.9%
530420 TRANSPORTATION	0	100	0	(100)	-100.0%
530470 PRINTING AND BINDING	758	1,500	1,000	(500)	-33.3%
530490 OTHER CHARGES/OBLIGATIONS	31,551	40,000	40,000	0	0.0%
530494 CREDIT CARD FEES	0	0	4,000	4,000	
530510 OFFICE SUPPLIES	3,040	2,630	3,000	370	14.1%
530520 OPERATING SUPPLIES	1,667	3,200	2,500	(700)	-21.9%
530522 OPERATING SUPPLIES-TECHNOLOGY	697	1,050	1,000	(50)	-4.8%
530540 BOOKS, DUES PUBLICATIONS	2,599	5,000	5,000	0	0.0%
530550 TRAINING	1,275	4,000	4,000	0	0.0%
530 OPERATING EXPENDITURES Total	103,833	229,130	414,100	184,970	80.7%
540 INTERNAL SERVICE CHARGES	99,511	122,521	139,146	16,625	13.6%
BASE BUDGETS Total	1,382,465	1,914,857	1,972,353	57,496	3.0%
PLANNING AND DEVELOPMENT Total	1,382,465	1,914,857	1,972,353	57,496	3.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

**ENTERPRISE ADMINISTRATION
ENTERPRISE SOFTWARE DEVELOPMENT
GEOGRAPHIC INFORMATION SYSTEMS
INFORMATION SERVICES BUSINESS OFFICE
NETWORK & COMMUNICATIONS SERVICES
WORKSTATION SUPPORT & MAINTENANCE**

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Department Message

The Information Services Department's mission is to deliver and support technology throughout the County. The Department is organized into functional teams that work together to ensure the County's technology investments are properly maintained, secured, and available to enhance the efficiency of the delivery of County services. The Information Services Department partners with local municipalities and Constitutional agencies to share information and resources in order to support the overall mission to provide the best citizen experience while being fiscally responsible. The Department's budget is comprised of seven programs that are focused on providing countywide technology services.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: IMPROVE THE LEVEL OF SERVICE TO COUNTY EMPLOYEES.

Service Level Criteria:

Request Priority	Resolution Time
Emergency	4 Hours
High	8 Hours (1 Work Day)
Standard	24 Hours (3 Work Days)
Scheduled	40 Hours (5 Work Days)

Objective: Meet Service Level Criteria for the installation of PC software.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
93%	91%	93.5%	94%

Objective: Meet Service Level Criteria for the Deskside Support.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
87%	88%	85.7%	87%

Objective: Meet Service Level Criteria for moves, adds, and changes.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
91%	88%	87.9%	89%

Objective: Meet Service Level Criteria for Account Administration.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
96%	95%	97.2%	97%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Meet Service Level Criteria for the repair of printers/MFDs.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
95%	87%	91%	93%

Objective: Meet Service Level Criteria for the resolution of virus and spam notifications.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
96%	97%	98.9%	97%

Objective: Meet Service Level Criteria for network repair.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
94%	94%	91.3%	93%

Objective: Meet Service Level Criteria for the Customer Service Desk.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
75%	90%	94.1%	93%

INFORMATION SERVICES

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
INFORMATION SERVICES DEPT					
GENERAL FUNDS	762,236	1,323,000	676,533	(646,466)	-48.9%
REPLACEMENT FUNDS	88,179	537,323	560,760	23,437	4.4%
FIRE DISTRICT FUNDS	41,329	35,146	0	(35,146)	-100.0%
BUILDING FUNDS	8,167	6,945	0	(6,945)	-100.0%
GRANT FUNDS	0	0	0	0	
WATER & SEWER FUNDS	0	31,569	0	(31,569)	-100.0%
SOLID WASTE FUNDS	0	7,787	0	(7,787)	-100.0%
INFORMATION SERVICES DEPT Total	899,911	1,941,770	1,237,294	(704,476)	-36.3%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
INFORMATION SERVICES DEPT					
BASE BUDGETS					
DOC & RECORDS RETENTION MGMT	643,230	849,164	855,459	6,295	0.7%
ENTERPRISE ADMINISTRATION	687,239	770,562	1,306,483	535,921	69.5%
ENTERPRISE SOFTWARE DEVELOP	1,337,504	1,972,100	2,051,815	79,715	4.0%
GEOGRAPHIC INFORMATION SYST	743,732	831,749	823,783	(7,966)	-1.0%
IS BUSINESS OFFICE	365,773	568,315	548,643	(19,672)	-3.5%
NETWORK & COMM SERVICES	1,582,475	1,761,304	2,019,475	258,171	14.7%
WORKSTATION SUPPORT & MAINT	1,340,058	1,718,122	1,704,853	(13,269)	-0.8%
BASE BUDGETS Total	6,700,012	8,471,317	9,310,512	839,195	9.9%
FLEET	24,854	0	28,368	28,368	
TECHNOLOGY	968,386	2,421,560	1,721,500	(700,060)	-28.9%
GRANTS	0	0	0	0	
INFORMATION SERVICES DEPT Total	7,693,251	10,892,877	11,060,380	167,503	1.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Enterprise Administration

Program Message

This program is responsible for the support, maintenance, lifecycle management, service delivery, security of servers, storage, data centers, and associated systems. Examples of these services include: email, website access, user account administration, electronic file storage, and the housing of server-based software.

This program ensures disaster recovery by performing backups of critical software systems and data, ensures the security of critical servers, and designs data centers for reliability and availability. Performance of this team is measured on its ability to meet service levels associated with system up-time and data loss prevention.

Key services provided by this program:

- Account Administration
- Application Hosting Services
- Data Storage Services
- Email Services
- Remote Access Services
- Security Services
- Technology Consulting Services

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ENTERPRISE ADMINISTRATION					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	415,737	424,484	681,642	257,158	60.6%
510140 OVERTIME	29,064	13,200	18,500	5,300	40.2%
510210 SOCIAL SECURITY MATCHING	32,169	33,483	53,561	20,078	60.0%
510220 RETIREMENT CONTRIBUTIONS	37,044	37,072	70,014	32,942	88.9%
510230 HEALTH INSURANCE - EMPLOYER	91,325	116,584	142,497	25,913	22.2%
510240 WORKERS COMPENSATION	1,021	788	1,190	402	51.1%
510 PERSONNEL SERVICES Total	606,360	625,610	967,405	341,794	54.6%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	0	5,000	5,000	0	0.0%
530340 OTHER SERVICES	0	0	20,000	20,000	
530400 TRAVEL AND PER DIEM	0	300	300	0	0.0%
530460 REPAIRS AND MAINTENANCE	3,120	17,000	42,000	25,000	147.1%
530520 OPERATING SUPPLIES	22,982	27,000	167,000	140,000	518.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	23,482	47,450	49,600	2,150	4.5%
530550 TRAINING	5,093	11,994	11,994	0	0.0%
530 OPERATING EXPENDITURES Total	54,677	108,744	295,894	187,150	172.1%
540 INTERNAL SERVICE CHARGES	26,202	36,208	43,184	6,976	19.3%
BASE BUDGETS Total	687,239	770,562	1,306,483	535,921	69.5%
TECHNOLOGY	0	150,000	0	(150,000)	-100.0%
ENTERPRISE ADMINISTRATION Total	687,239	920,562	1,306,483	385,921	41.9%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Enterprise Software Development

Program Message

The Enterprise Software Development program consists of a managed team of ten software developers, database administrators, business analysts and application support personnel who are responsible for maintaining over 120 applications and databases throughout the County. The Information Services Department discourages the internal development of software unless it is unavoidable. This program's focus is on providing application support, reporting and integration services as well as maintaining and updating legacy systems.

This program is also responsible for the design and maintenance of the County's websites and primary document retention management system.

This program is measured based upon projects completed that add value and efficiency to the County's operations, as well as incident response and resolution times.

Key services provided by this program:

- Application Development
- Application Support
- Business Analysis
- Enterprise content management system
- Oversight of the County's records retention process
- Administration of the County's multi-function printer deployment

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
ENTERPRISE SOFTWARE DEVELOP					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	647,999	1,024,516	1,060,065	35,549	3.5%
510140 OVERTIME	948	0	0	0	
510150 SPECIAL PAY	950	1,200	0	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	48,410	78,376	81,095	2,719	3.5%
510220 RETIREMENT CONTRIBUTIONS	54,000	86,777	106,007	19,230	22.2%
510230 HEALTH INSURANCE - EMPLOYER	101,786	208,135	198,331	(9,804)	-4.7%
510240 WORKERS COMPENSATION	1,368	1,844	1,802	(42)	-2.3%
510 PERSONNEL SERVICES Total	855,460	1,400,848	1,447,300	46,452	3.3%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	4,550	5,000	5,000	0	0.0%
530340 OTHER SERVICES	24,730	38,000	38,000	0	0.0%
530400 TRAVEL AND PER DIEM	871	2,300	2,400	100	4.3%
530460 REPAIRS AND MAINTENANCE	67	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	429,751	469,265	500,481	31,216	6.7%
530540 BOOKS, DUES PUBLICATIONS	0	1,550	1,550	0	0.0%
530550 TRAINING	3,470	18,100	18,100	0	0.0%
530 OPERATING EXPENDITURES Total	463,439	534,215	565,531	31,316	5.9%
540 INTERNAL SERVICE CHARGES	18,605	37,038	38,984	1,947	5.3%
BASE BUDGETS Total	1,337,504	1,972,100	2,051,815	79,715	4.0%
TECHNOLOGY	10,445	160,000	0	(160,000)	-100.0%
ENTERPRISE SOFTWARE DEVELOP Total	1,347,949	2,132,100	2,051,815	(80,285)	-3.8%

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
DOC & RECORDS RETENTION MGMT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	100,698	103,556	174,280	70,724	68.3%
510210 SOCIAL SECURITY MATCHING	7,558	7,922	13,332	5,410	68.3%
510220 RETIREMENT CONTRIBUTIONS	8,376	8,771	17,428	8,657	98.7%
510230 HEALTH INSURANCE - EMPLOYER	25,479	32,130	38,408	6,278	19.5%
510240 WORKERS COMPENSATION	303	186	296	110	58.9%
510 PERSONNEL SERVICES Total	142,415	152,566	243,745	91,179	59.8%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	78,848	114,700	114,700	0	0.0%
530400 TRAVEL AND PER DIEM	1,282	3,200	3,200	0	0.0%
530401 TRAVEL - TRAINING RELATED	780	0	0	0	
530440 RENTAL AND LEASES	198,268	305,696	257,200	(48,496)	-15.9%
530460 REPAIRS AND MAINTENANCE	105,462	115,000	115,000	0	0.0%
530520 OPERATING SUPPLIES	24,362	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	79,462	130,606	81,108	(49,498)	-37.9%
530540 BOOKS, DUES PUBLICATIONS	294	200	300	100	50.0%
530550 TRAINING	350	9,500	20,000	10,500	110.5%
530 OPERATING EXPENDITURES Total	489,108	678,902	591,508	(87,394)	-12.9%
540 INTERNAL SERVICE CHARGES	11,708	17,696	20,206	2,510	14.2%
BASE BUDGETS Total	643,230	849,164	855,459	6,295	0.7%
DOC & RECORDS RETENTION MGMT Total	643,230	849,164	855,459	6,295	0.7%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Geographic Information Systems

Program Message

The Seminole County GIS (Geographic Information Systems) program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

GIS has become increasingly vital to the County's ability to provide excellent public safety through improved incident response times as well as general efficiencies by reducing drive times and providing problem analysis based upon geographic location.

This program is measured based upon projects completed that add value and efficiency to the County's operations.

Key services provided by this program:

- Spatial Analysis
- Layer Production
- Map Production

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
GEOGRAPHIC INFORMATION SYST					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	290,076	296,438	296,438	(0)	0.0%
510210 SOCIAL SECURITY MATCHING	21,818	22,678	22,678	0	0.0%
510220 RETIREMENT CONTRIBUTIONS	24,128	25,108	29,644	4,535	18.1%
510230 HEALTH INSURANCE - EMPLOYER	46,630	58,637	50,667	(7,970)	-13.6%
510240 WORKERS COMPENSATION	586	534	504	(30)	-5.6%
510 PERSONNEL SERVICES Total	383,237	403,395	399,930	(3,465)	-0.9%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	1,832	3,000	3,000	0	0.0%
530510 OFFICE SUPPLIES	502	2,300	2,300	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	2,000	0	(2,000)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	115,133	128,313	126,764	(1,549)	-1.2%
530550 TRAINING	1,585	4,000	4,000	0	0.0%
530 OPERATING EXPENDITURES Total	119,051	139,613	136,064	(3,549)	-2.5%
540 INTERNAL SERVICE CHARGES	241,443	288,742	287,789	(952)	-0.3%
BASE BUDGETS Total	743,732	831,749	823,783	(7,966)	-1.0%
TECHNOLOGY	13,375	35,000	0	(35,000)	-100.0%
GEOGRAPHIC INFORMATION SYST Total	757,107	866,749	823,783	(42,966)	-5.0%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Information Services Business Office

Program Message

This program provides strategic direction and policy for all information systems countywide in addition to the centralized administration and oversight for the Information Services Department. Additional responsibilities include: managing the operating budget, general and financial accounting including payroll and accounts payable; and oversight and coordination for countywide IT purchases and strategic planning. This program also provides administrative support countywide for: voice, data, and long distance plans; air cards, cell phones, and accessories; as well as inventory and procurement support of computer workstations and technology for all county departments.

Key services provided by this program:

- Department Administration
- Budget Management
- Financial Accounting
- Purchasing Oversight

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
IS BUSINESS OFFICE					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	222,720	365,231	353,263	(11,968)	-3.3%
510140 OVERTIME	5,782	0	0	0	
510150 SPECIAL PAY	3,238	3,300	3,900	600	18.2%
510210 SOCIAL SECURITY MATCHING	17,400	27,940	27,025	(916)	-3.3%
510220 RETIREMENT CONTRIBUTIONS	40,461	54,783	59,667	4,884	8.9%
510230 HEALTH INSURANCE - EMPLOYER	32,483	68,913	49,295	(19,618)	-28.5%
510240 WORKERS COMPENSATION	469	657	601	(57)	-8.6%
510 PERSONNEL SERVICES Total	322,553	520,825	493,751	(27,074)	-5.2%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	0	10,000	10,000	0	0.0%
530400 TRAVEL AND PER DIEM	0	1,200	1,200	0	0.0%
530450 INSURANCE	159	0	0	0	
530510 OFFICE SUPPLIES	1,499	2,500	2,500	0	0.0%
530520 OPERATING SUPPLIES	168	500	500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	359	1,675	1,675	0	0.0%
530550 TRAINING	4,875	2,000	5,000	3,000	150.0%
530 OPERATING EXPENDITURES Total	7,059	17,875	20,875	3,000	16.8%
540 INTERNAL SERVICE CHARGES	36,161	29,616	34,017	4,402	14.9%
BASE BUDGETS Total	365,773	568,315	548,643	(19,672)	-3.5%
IS BUSINESS OFFICE Total	365,773	568,315	548,643	(19,672)	-3.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Network & Communications Services

Program Message

This program is responsible for the design, implementation, support, maintenance, availability and security of the County's data and voice networks. Examples of these services include: phone system troubleshooting and repair, network troubleshooting and repair, installation and management of public and internal wireless local area networking (WIFI) systems, installation and management of security cameras and overall network security and firewall support.

The performance of this team is measured based upon the availability and performance of the County's network and telephone systems as well as incident response and repair times.

Key services provided by this program:

- Internet Access
- Network Services
- Wireless Services
- Security Services
- Site Design and Build Services
- Technology Consulting Services
- Telephone Services
- Video Services

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
NETWORK & COMM SERVICES					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	469,979	481,749	563,744	81,995	17.0%
510140 OVERTIME	22,805	14,252	18,500	4,248	29.8%
510210 SOCIAL SECURITY MATCHING	35,943	36,854	43,126	6,273	17.0%
510220 RETIREMENT CONTRIBUTIONS	41,026	40,804	56,374	15,570	38.2%
510230 HEALTH INSURANCE - EMPLOYER	94,494	121,476	108,200	(13,276)	-10.9%
510240 WORKERS COMPENSATION	945	867	958	91	10.5%
510 PERSONNEL SERVICES Total	665,192	696,002	790,903	94,902	13.6%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	33,246	30,000	30,000	0	0.0%
530340 OTHER SERVICES	0	5,000	10,000	5,000	100.0%
530410 COMMUNICATIONS	667,020	734,360	824,698	90,338	12.3%
530411 COMMUNICATIONS - EQUIPMENT	31,456	30,000	33,800	3,800	12.7%
530460 REPAIRS AND MAINTENANCE	17,786	30,000	30,000	0	0.0%
530520 OPERATING SUPPLIES	26,550	6,950	6,950	0	0.0%
530521 EQUIPMENT \$1000-\$4999	11,907	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	86,495	152,150	214,000	61,850	40.7%
530550 TRAINING	0	9,828	9,828	0	0.0%
530 OPERATING EXPENDITURES Total	874,459	998,288	1,159,276	160,988	16.1%
540 INTERNAL SERVICE CHARGES	42,824	67,014	69,296	2,282	3.4%
BASE BUDGETS Total	1,582,475	1,761,304	2,019,475	258,171	14.7%
FLEET	0	0	28,368	28,368	
TECHNOLOGY	379,452	695,893	102,500	(593,393)	-85.3%
NETWORK & COMM SERVICES Total	1,961,928	2,457,197	2,150,343	(306,854)	-12.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

INFORMATION SERVICES DEPT

Workstation Support & Maintenance

Program Message

This program is responsible for providing the computer help desk and the support and maintenance of computer workstations, peripherals, and locally installed applications. This program also provides on-site technical support, troubleshooting and computer refreshes.

The performance of this program is measured based upon a number of service levels including call answering time and incident resolution time based upon priority. The general functions of this program are currently outsourced to Vitil, Inc.

Key services provided by this program:

- Computer Help Desk
- Computer Workstation Support

INFORMATION SERVICES

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
WORKSTATION SUPPORT & MAINT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	0	230,775	188,164	(42,611)	-18.5%
510210 SOCIAL SECURITY MATCHING	0	12,076	14,395	2,319	19.2%
510220 RETIREMENT CONTRIBUTIONS	0	13,370	18,816	5,446	40.7%
510230 HEALTH INSURANCE - EMPLOYER	0	47,372	57,703	10,331	21.8%
510240 WORKERS COMPENSATION	0	284	320	36	12.6%
510 PERSONNEL SERVICES Total	0	303,877	279,398	(24,479)	-8.1%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	865,409	863,777	933,052	69,275	8.0%
530340 OTHER SERVICES	50,004	50,004	0	(50,004)	-100.0%
530510 OFFICE SUPPLIES	0	600	0	(600)	-100.0%
530520 OPERATING SUPPLIES	15,200	19,500	15,000	(4,500)	-23.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	409,189	478,255	475,395	(2,860)	-0.6%
530 OPERATING EXPENDITURES Total	1,339,802	1,412,136	1,423,447	11,311	0.8%
540 INTERNAL SERVICE CHARGES	256	2,110	2,009	(101)	-4.8%
BASE BUDGETS Total	1,340,058	1,718,122	1,704,853	(13,269)	-0.8%
FLEET	24,854	0	0	0	
TECHNOLOGY	565,113	845,160	1,083,493	238,333	28.2%
WORKSTATION SUPPORT & MAINT Total	1,930,025	2,563,282	2,788,346	225,064	8.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

<p>CENTRAL CHARGES</p> <p>MAIL SERVICES</p> <p>MSBU PROGRAM</p> <p>OFFICE OF MANAGEMENT & BUDGET</p> <p>PRINTING SERVICES</p> <p>PURCHASING AND CONTRACTS</p> <p>RECIPIENT AGENCY GRANTS</p> <p>RESOURCE MANAGEMENT BUSINESS OFFICE</p> <p>RISK MANAGEMENT</p>

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Department Message

The Resource Management Department focuses on improving Seminole County Citizens' quality of life through the provision of an effective and efficient government. The department is committed to promoting long-term fiscal stability and resiliency, acting as stewards of the County's financial resources. The Department works to foster transparency and accountability with respect to financial matters; ensuring compliance with applicable laws, rules and regulations. The Department provides information and analysis that assists the County Manager and Board of County Commissioners in their ultimate goals of providing leadership and services to the citizens of Seminole County.

The Department strives to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO PRODUCE A CONSOLIDATED NON-AD VALOREM ASSESSMENT ROLL THAT IS ACCURATE, STATUTORILY SOUND AND SUFFICIENT TO GENERATE THE REVENUE REQUIRED TO FUND THE ASSESSMENT-FUNDED PUBLIC SERVICES AUTHORIZED BY THE BOARD OF COUNTY COMMISSIONERS.

Objective: Follow established protocol for conducting routine and periodic record audits and data checks to confirm accuracy of data throughout year and prior to generation of the annual assessment roll.

Objective: Provide weekly response to changes yielded by property record updates, notices of annexation, certificates of occupancy, raze permits, and building permits.

Performance Measure: Number of Assessment Corrections

FY18	FY19	FY20	FY21
<u>Actual</u> ¹	<u>Actual</u>	<u>Actual</u>	<u>Projected</u> ²
46 of 123,272	20 of 123,364	33 of 126,438	<50 of 127,156

Performance Measure: Number of Assessment Refunds

FY18	FY19	FY20	FY21
<u>Actual</u> ¹	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
35 of 123,272	5 of 123,364	6 of 126,438	<10 of 127,156

¹FY18 accuracy impacted due to database revisions that delayed response to certain types of property records changes until after Tax Roll submittal deadline.

²FY21 accuracy impacted by early payment of capital assessment in lieu of installment billing and subsequent processing of lien satisfactions.

GOAL: TO PROVIDE FINANCIAL MANAGEMENT OF ACTIVE MSBU'S IN A MANNER THAT PROMOTES STABILITY AND SUSTAINABILITY RELATIVE TO THE PUBLIC SERVICES FUNDED BY NON-AD VALOREM ASSESSMENTS.

Objective: Maintain annual rate adjustments with +/- \$5.00 of prior year rate for street lighting and +/- \$10.00 of prior year rate residential solid waste management assessments.

Performance Measure: % of Residential Solid Waste Management Assessment Rate Changes no greater than \$10.00

FY18	FY19	FY20	FY21 (TY2020)
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
100%	100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Performance Measure: % of Street Lighting Assessment Rate Changes within +/- \$5.00

FY18	FY19	FY20	FY21 (2020TY)
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
97.68%	95.98%	99.71%	99.20%

Performance Measure: % of Lake Management & Grounds Maintenance Assessment Rate Changes no greater than \$10.00

FY18	FY19	FY20	FY21 (2020TY)
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
90%	100%	100%	90%

GOAL: PROVIDE EFFECTIVE INFORMATION TO THE CITIZENS, BOARD OF COUNTY COMMISSIONERS, COUNTY STAFF, AND THE GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA).

Objective: Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.

Performance Measure: Achievement of GFOA Distinguished Budget Presentation Award

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	Yes	Yes	Yes

Performance Measure: Develop and adopt the County's annual budget prior to October 1st of the preceding year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	Yes	Yes	Yes

GOAL: DEVELOP AN ACCURATE BUDGET THAT ALLOWS COUNTYWIDE DEPARTMENTS TO MEET THEIR GOALS AND OBJECTIVES AT THE LOWEST COST WITH MAXIMUM EFFICIENCY AND VALUE TO THE TAXPAYERS.

Objective: Minimize the number of amendments to the Board Approved Budget.

Performance Measure: Process less than 50 Budget Transfer Requests per year

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
30	47	30	47

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Minimize the amount of unnecessary budget in the approved countywide base operating budget, so that a minimum of 96% of this budget is expended.

Performance Measure: >95% of Countywide base operating budget expended

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
97%	97%	>92%	>91%

Objective: Minimize the number of budgeted non-base projects (Fleet, Equipment, CIP) with no activity during the year to <35% of non-base projects.

Performance Measure: <35% of budgeted non-base projects with no activity

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
233/634	195/650	218/621	218/664
37%	30%	35%	33%

GOAL: PROVIDE MAXIMUM USAGE OF THE PROCUREMENT PROCESS USING BIDS, RFPS AND BEST VALUE PROCUREMENT PRACTICES.

Objective: Provide best in class procurement services using procurement policies, procedures and regulations to deliver the overall Best Value (price and value) to our citizens.

Performance Measure: Savings using the competitive process and negotiations

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$5,971,062	\$16,335,682	\$7,860,343	\$7,500,000

Performance Measure: Total number of competitive procurements over \$50K

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
131	137	198	150

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

GOAL: CONTINUE TO DEVELOP AND UTILIZE E-PROCUREMENT/E-COMMERCE TO ENHANCE PROCUREMENT EFFICIENCIES.

Objective: Use J.D. Edwards' enhancements to be the principal procurement software and embrace new functionality that enhances efficiencies to shorten the Procurement Administrative Lead Time (PALT) calendar days from the time large contract and purchase order requisitions are approved by the Department to the time it is awarded by the Purchasing and Contracts Program.

Performance Measure: PALT calendar days from the time the large contract requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
139	132	135	130

Performance Measure: PALT calendar days from the time the purchase order requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5	5	5	5

Objective: Use VendorLink as the County's main portal do to business with vendors and maximize the functionality of this software.

Performance Measure: Registered vendors in VendorLink

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
29,134	29,842	29,786	30,000

GOAL: EXPAND USE OF PROCUREMENT CARD VERSUS PURCHASE ORDERS.

Objective: Use the County's Purchasing Card program to reduce the number of costly purchase orders.

Performance Measure: Number of Card users

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
213	208	220	225

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Use the County's Purchasing Card to increase the County's rebate by paying large targeted invoices for payment.

Performance Measure: Rebate to the County

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$203,099	\$140,000	\$232,000	\$220,000

GOAL: ENHANCE THE EDUCATION OF PURCHASING STAFF, INTERNAL CUSTOMERS, AND VENDORS IN THE AREA OF PURCHASING AND CONTRACTS.

Objective: Provide countywide training classes on Basic Purchasing, Basic Contracting, Advanced Purchasing and Contracts, and Policies and Procedure.

Performance Measure: Number of Countywide classes

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8	8	4	4

Includes classes provided for the Comptroller

Objective: Provide Professional Procurement classes for Purchasing and Contracts staff.

Performance Measure: Number of Professional Procurement classes for Purchasing and Contracts Program staff

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
15	15	6	8

Objective: Provide vendor educational seminars/classes, trade shows, speaking engagements, small business, and women/veteran/minority owner meetings.

Performance Measure: Number of events conducted

FY18	FY19	FY20	FY21
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
9	8	3	3

RESOURCE MANAGEMENT

FUNDING SOURCE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
RESOURCE MANAGEMENT DEPT					
GENERAL FUNDS	7,462,840	2,975,824	3,425,184	449,360	15.1%
REPLACEMENT FUNDS	21,505	0	0	0	
GRANT FUNDS	917,541	486,795	62,165,585	61,678,790	12670.4%
MSBU FUNDS	19,869,612	21,248,925	21,697,234	448,309	2.1%
DEBT SERVICE FUNDS	9,917,458	9,908,201	9,907,085	(1,116)	0.0%
INTERNAL SERVICE FUNDS	5,730,272	5,180,353	6,202,009	1,021,656	19.7%
RESOURCE MANAGEMENT DEPT Total	43,919,228	39,800,098	103,397,098	63,597,000	159.8%

BUDGET TYPE

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
RESOURCE MANAGEMENT DEPT					
BASE BUDGETS					
CENTRAL CHARGES	16,999,429	12,955,635	13,184,455	228,820	1.8%
MAIL SERVICES	259,112	508,959	403,647	(105,312)	-20.7%
MSBU PROGRAM	18,321,658	21,248,925	21,697,234	448,309	2.1%
OFFICE MANAGEMENT & BUDGET	1,076,499	1,403,260	1,152,972	(250,289)	-17.8%
PRINTING SERVICES	165,315	182,211	194,123	11,911	6.5%
PURCHASING AND CONTRACTS	1,192,958	1,403,904	1,355,074	(48,829)	-3.5%
RESOURCE MGT - BUSINESS OFF	214,954	403,125	407,567	4,441	1.1%
RISK MANAGEMENT	5,730,272	5,180,353	6,179,297	998,944	19.3%
BASE BUDGETS Total	43,960,198	43,286,372	44,574,368	1,287,996	3.0%
CIP	1,547,954	0	0	0	
FLEET	21,505	0	22,712	22,712	
OTHER NON BASE	0	30,089	0	(30,089)	-100.0%
GRANTS	917,541	486,795	62,165,585	61,678,790	12670.4%
RESOURCE MANAGEMENT DEPT Total	46,447,197	43,803,256	106,762,665	62,959,409	143.7%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Central Charges

Program Message

Central Charges represent a collection of centralized accounts for expenditures of a countywide nature, not related to any single operating department or program. Expenses primarily include Community Redevelopment Agency (CRA) payments, debt payments, PTO payout to employees upon termination, county document recording, countywide external accounting and audit contracts, and postage for tax notices and property insurance for general government facilities.

The program provides the following services:

- Allow for non-departmental transactions to be recorded in the County's financial accounting system

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
CENTRAL CHARGES					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	509,613	594,323	647,812	53,489	9.0%
510150 SPECIAL PAY	166	0	0	0	
510210 SOCIAL SECURITY MATCHING	38,197	45,466	49,558	4,092	9.0%
510220 RETIREMENT CONTRIBUTIONS	40,666	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	(8,490)	0	0	0	
510250 UNEMPLOYMENT COMPENSATION	9,196	0	0	0	
510 PERSONNEL SERVICES Total	589,348	639,789	697,370	57,581	9.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	163,588	75,000	90,000	15,000	20.0%
530320 ACCOUNTING AND AUDITING	223,150	250,000	250,000	0	0.0%
530340 OTHER SERVICES	219,345	45,000	83,000	38,000	84.4%
530420 TRANSPORTATION	113,028	110,000	115,000	5,000	4.5%
530450 INSURANCE	155,339	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	42,928	104,000	129,000	25,000	24.0%
530520 OPERATING SUPPLIES	4,212	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	327	0	0	0	
530 OPERATING EXPENDITURES Total	921,917	584,000	667,000	83,000	14.2%
540 INTERNAL SERVICE CHARGES	4,006,877	0	0	0	
570 DEBT SERVICE					
570710 PRINCIPAL	6,066,000	6,263,000	6,466,000	203,000	3.2%
570720 INTEREST	3,850,008	3,643,951	3,436,235	(207,717)	-5.7%
570730 OTHER DEBT SERVICE	1,450	1,250	4,851	3,601	288.0%
570 DEBT SERVICE Total	9,917,458	9,908,201	9,907,085	(1,116)	0.0%
580 GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	1,563,829	1,823,645	1,913,000	89,355	4.9%
580 GRANTS & AIDS Total	1,563,829	1,823,645	1,913,000	89,355	4.9%
BASE BUDGETS Total	16,999,429	12,955,635	13,184,455	228,820	1.8%
CENTRAL CHARGES Total	16,999,429	12,955,635	13,184,455	228,820	1.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Mail Services

Program Message

The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are: electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

The program provides the following services:

- Receipt, sorting, and delivery of mail between County Programs and external delivery services
- Coordination and delivery of inter-office mail
- Folding, collating, and stuffing of bulk mailing needs (elections, water bills, etc.)
- Specialty Deliveries
- Provision of mailing cost estimates

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
MAIL SERVICES					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	42,881	51,261	51,262	1	0.0%
510140 OVERTIME	336	0	0	0	
510210 SOCIAL SECURITY MATCHING	3,220	3,921	3,922	0	0.0%
510220 RETIREMENT CONTRIBUTIONS	3,600	4,342	5,126	784	18.1%
510230 HEALTH INSURANCE - EMPLOYER	17,079	25,359	21,562	(3,798)	-15.0%
510240 WORKERS COMPENSATION	5,101	3,009	2,804	(205)	-6.8%
510 PERSONNEL SERVICES Total	72,218	87,893	84,675	(3,217)	-3.7%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	796	0	0	0	
530420 TRANSPORTATION	156,131	377,000	277,500	(99,500)	-26.4%
530440 RENTAL AND LEASES	12,952	12,000	12,000	0	0.0%
530450 INSURANCE	224	0	0	0	
530510 OFFICE SUPPLIES	0	150	150	0	0.0%
530520 OPERATING SUPPLIES	(607)	8,500	8,566	66	0.8%
530550 TRAINING	0	75	75	0	0.0%
530 OPERATING EXPENDITURES Total	169,495	397,725	298,291	(99,434)	-25.0%
540 INTERNAL SERVICE CHARGES	17,400	23,341	20,680	(2,661)	-11.4%
BASE BUDGETS Total	259,112	508,959	403,647	(105,312)	-20.7%
FLEET	21,505	0	0	0	
MAIL SERVICES Total	280,617	508,959	403,647	(105,312)	-20.7%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Municipal Services Benefit Unit (MSBU) Program

Program Message

The MSBU Program provides application coordination and financial management of the non-ad valorem assessment districts for unincorporated Seminole County as stipulated by the Seminole County Administrative Code [Section 22.10]. In addition to ensuring compliance with Administrative Code provisions, the MSBU Program is accountable for compliance with respective Florida Statutes. The MSBU Program has responsibility for over 400 assessment districts through which over 73,700 properties receive the benefit of assessment-funded public services. The MSBU Program offers customer oriented services through online alternatives, communication brochures, application packets, and speaking engagements at public meetings.

Non-ad valorem assessment districts are established by Ordinance of the Seminole County Board of County Commissioners. These districts are referred to individually as a Municipal Services Benefit Unit or MSBU. Once established, an MSBU provides funding for a municipal (public) service that offers special benefit on a localized or community-based basis. The assessment associated with each MSBU is based on the cost to provide the public service, the number of assessed properties, and the benefit unit allocated to each property. The assessment-funded public services coordinated through the Seminole County MSBU Program are intended to benefit properties located in unincorporated Seminole County, but may include properties in other taxing jurisdictions if appropriately authorized.

Public services that meet the criteria set forth in the County's Administrative Code [Section 22.10] may qualify for assessment funding. An MSBU may be established for on-going municipal services (such as residential solid waste management services, street lighting or aquatic weed control) or for a one-time capital improvement (such as road paving, water utility transmission line installation, or neighborhood wall reconstruction). Assessments may be levied annually, or may include financing arrangements by which an assessment is collected via annual installments. Assessments and installment payments are collected through annual property tax bills. Notice of proposed assessments are mailed annually to property owners in advance of the assessment roll being approved (subsequent to a public hearing) by the Board.

For community initiated MSBU creation requests, the process of establishing an MSBU begins when the County receives an application (available from the MSBU Program) for qualifying services. An application fee for each type of MSBU was established by Seminole County Board of County Commissioners and is documented in the Seminole County Administrative Code [Section 20.37]. The application process includes confirmation of service scope, development of cost and assessment estimates, and evaluation of community support for the proposed MSBU. A formal petition process is used by the MSBU Program to determine the percentage of community support for creating the MSBU. Following confirmation of sufficient support within the requesting community, a public hearing is conducted to provide public input and Board consideration for establishing the MSBU. Following creation of an MSBU by the Board, the funding for the designated essential services is generated by assessments levied against the specially benefited properties.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Municipal Services Benefit Unit (MSBU) Program (CONT.)

Program Message

The financial management services provided by the MSBU Program on behalf of each MSBU includes coordinating activities with the County operating department or service entity that provides the assessment-funded public service, preparing and monitoring budgets, developing assessment recommendations for Board consideration, and ensuring assessments (and/or installment billings) are reported accurately and timely to the Seminole County Tax Collector for collection.

The primary functions (or Major Services) fulfilled by the MSBU Program are as listed:

- Preparation of the annual Non-Ad Valorem Assessment Roll for Seminole County
- Assuring statutory compliance of non-ad valorem assessment activity
- Coordination of MSBU Application process for new MSBUs
- Providing financial management of established MSBUs

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
MSBU PROGRAM					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	238,319	272,846	264,911	(7,935)	-2.9%
510140 OVERTIME	600	0	0	0	
510150 SPECIAL PAY	850	1,200	0	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	17,251	19,137	20,266	1,129	5.9%
510220 RETIREMENT CONTRIBUTIONS	19,873	21,188	26,491	5,303	25.0%
510230 HEALTH INSURANCE - EMPLOYER	54,912	62,227	61,186	(1,041)	-1.7%
510240 WORKERS COMPENSATION	494	450	450	0	0.0%
510 PERSONNEL SERVICES Total	332,299	377,049	373,304	(3,744)	-1.0%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	23,819	17,500	0	(17,500)	-100.0%
530340 OTHER SERVICES	12,063,131	12,912,875	12,987,455	74,580	0.6%
530400 TRAVEL AND PER DIEM	27	250	250	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	250	250	0	0.0%
530420 TRANSPORTATION	29,000	33,000	33,000	0	0.0%
530430 UTILITIES	2,107,505	2,182,500	2,201,030	18,530	0.8%
530460 REPAIRS AND MAINTENANCE	397,437	459,010	407,730	(51,280)	-11.2%
530470 PRINTING AND BINDING	9,795	12,500	12,500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	3,173,737	3,363,300	3,316,500	(46,800)	-1.4%
530492 OTHER CHRGS/OB CONSTITUTIONALS	86,331	90,000	92,500	2,500	2.8%
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	1,730,845	2,197,035	466,190	26.9%
530510 OFFICE SUPPLIES	20	250	250	0	0.0%
530520 OPERATING SUPPLIES	39	250	250	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	0	250	250	
530522 OPERATING SUPPLIES-TECHNOLOGY	481	1,200	1,200	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	208	550	550	0	0.0%
530550 TRAINING	2,395	1,500	1,500	0	0.0%
530 OPERATING EXPENDITURES Total	17,893,927	20,805,780	21,252,250	446,470	2.1%
540 INTERNAL SERVICE CHARGES	47,797	54,581	57,830	3,248	6.0%
590 INTERFUND TRANSFERS OUT					
590910 TRANSFER OUT	47,636	11,515	13,850	2,335	20.3%
590 INTERFUND TRANSFERS OUT Total	47,636	11,515	13,850	2,335	20.3%
BASE BUDGETS Total	18,321,658	21,248,925	21,697,234	448,309	2.1%
CIP	1,547,954	0	0	0	
MSBU PROGRAM Total	19,869,612	21,248,925	21,697,234	448,309	2.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Office of Management and Budget

Program Message

The Office of Management and Budget program carries out the vision, mission, and goals of Seminole County by providing timely, accurate, and transparent information along with fiscal management support to our stakeholders. OMB emphasizes strong customer service and the use of technology to facilitate daily operations. This program develops and applies sensible policies that promote community trust and the responsible use of scarce public resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association (GFOA) for 27 consecutive years.

The program provides the following services:

- Work with County departments to develop accurate, efficient budgets that allow for the delivery of Board approved services
- Accurately present budget requests to County decision makers
- Create financial policy to govern operations
- Audit revenues/expenditures for compliance with Board direction
- Facilitate amendments to the budget
- Coordinate Internal Service Charge budgets and allocations
- Forecast revenues, expenditures and reserves for all major funds

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
OFFICE MANAGEMENT & BUDGET					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	679,991	880,631	721,898	(158,733)	-18.0%
510125 PART-TIME PERSONNEL	615	0	0	0	
510140 OVERTIME	11,328	0	0	0	
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	50,002	67,368	55,225	(12,143)	-18.0%
510220 RETIREMENT CONTRIBUTIONS	61,178	80,550	72,190	(8,361)	-10.4%
510230 HEALTH INSURANCE - EMPLOYER	154,398	229,613	151,371	(78,242)	-34.1%
510240 WORKERS COMPENSATION	1,676	1,585	1,227	(358)	-22.6%
510 PERSONNEL SERVICES Total	959,789	1,260,348	1,002,511	(257,837)	-20.5%
530 OPERATING EXPENDITURES					
530340 OTHER SERVICES	78,667	80,000	80,000	0	0.0%
530400 TRAVEL AND PER DIEM	496	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	600	600	0	0.0%
530510 OFFICE SUPPLIES	664	1,100	1,075	(25)	-2.3%
530520 OPERATING SUPPLIES	627	1,000	0	(1,000)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	725	1,100	1,125	25	2.3%
530550 TRAINING	340	4,000	5,000	1,000	25.0%
530 OPERATING EXPENDITURES Total	81,518	87,800	87,800	0	0.0%
540 INTERNAL SERVICE CHARGES	35,192	55,112	62,661	7,548	13.7%
BASE BUDGETS Total	1,076,499	1,403,260	1,152,972	(250,289)	-17.8%
GRANTS	0	0	0	0	
OFFICE MANAGEMENT & BUDGET Total	1,076,499	1,403,260	1,152,972	(250,289)	-17.8%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Printing Services

Program Message

The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality, black and white, and color digital presses that allow customers to order large and small volume print jobs quickly, easily and in the most cost effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

The program provides the following services:

- Copying services (letterheads, color brochures, business cards, etc.)
- Binding and Finishing services, such as folding, drilling, combing, laminating, etc.
- Provision of job cost estimates
- Web submit training

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PRINTING SERVICES					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	39,844	40,594	45,808	5,214	12.8%
510140 OVERTIME	277	0	0	0	
510210 SOCIAL SECURITY MATCHING	2,683	3,105	3,504	399	12.8%
510220 RETIREMENT CONTRIBUTIONS	3,338	3,438	4,581	1,142	33.2%
510230 HEALTH INSURANCE - EMPLOYER	16,707	21,370	25,257	3,887	18.2%
510240 WORKERS COMPENSATION	80	73	78	5	6.6%
510 PERSONNEL SERVICES Total	62,928	68,581	79,228	10,647	15.5%
530 OPERATING EXPENDITURES					
530440 RENTAL AND LEASES	36,170	32,000	32,000	0	0.0%
530460 REPAIRS AND MAINTENANCE	35,808	38,000	38,000	0	0.0%
530510 OFFICE SUPPLIES	0	150	150	0	0.0%
530520 OPERATING SUPPLIES	24,879	35,880	36,012	132	0.4%
530 OPERATING EXPENDITURES Total	96,857	106,030	106,162	132	0.1%
540 INTERNAL SERVICE CHARGES	5,529	7,600	8,733	1,132	14.9%
BASE BUDGETS Total	165,315	182,211	194,123	11,911	6.5%
PRINTING SERVICES Total	165,315	182,211	194,123	11,911	6.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Purchasing and Contracts

Program Message

The Purchasing and Contracts Division Program provides centralized procurement services by teaming with internal and external customers to deliver innovative, effective and timely procurement solutions in accordance with State Statutes, codes, policies and procedures and federal regulations. The Program's functions include but are not limited to, vendor relations, assessing procurement requests, creating solicitation packages, strategic vetting, coordinating sourcing activities, conducting negotiations and strategic competitive selection for the procurement of goods and services, issuing of procurement actions such as purchase orders, change orders, work orders, amendments and contracts that total over \$141.41M of encumbered budgeted funds. The Program also assists in the management of contracts from approval until expiration. Purchasing and Contracts Division (PCD) manages over 9,114 fixed (tangible) assets and performs the administration of the Purchasing Card program.

AWARD WINNING SERVICE:

PCD is fully accredited by the National Institute of Governmental Purchasing (NIGP). PCD received the "Achievement of Excellence in Procurement Award" from the National Purchasing Institute (NPI) and "Award for Excellence in Public Procurement" from the Florida Association of Public Purchasing Officers, Inc. (FAPPO) along with many Best Practice awards.

OBJECTIVES:

Provide first-class procurement services in response to internal needs abiding by procurement policies, procedures and regulations to deliver the overall best value to the citizens of Seminole County.

- Ensure compliance of procurement laws and regulations, code, policies and procedures, while maintaining an effective operation of the purchasing, contracting, P-Card administration and fixed assets processes.
- Provide innovative procurement solutions, while maintaining customer satisfaction and achieving performance management objectives in the purchasing, contracting, P-Card administration and fixed assets functions.
- Utilize latest technology and best practice procurement methods to achieve cost savings by using the competitive process through negotiations and suitable procurement methods.
- Provide the opportunity for training to achieve professional procurement certifications.
- Expanding the use of Vendorlink to become more efficient and paperless.
- Seek out opportunities to increase the P-Card usage to decrease the number of costly purchase orders and increase P-Card rebates.
- Administer the Purchasing Card program and conduct audits for compliance with applicable rules.
- Foster vendor relations and assist the business community on how to do business with the County.
- Provide adaptable emergency procurement solutions during natural disasters and catastrophic events.

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Purchasing and Contracts (CONT.)

Program Message

STAFFING:

PCD operates an efficient centralized procurement program consisting of 13 FTE's and 1 PTE. Due to the extensive use of technology and best practices, the Program has been able to maintain a productive and proficient procurement operation.

Programs:

1. Fixed Assets and Inventory

Conduct Countywide inventory of all fixed assets as defined under Section 274.03, Florida Statutes, including identification of material at time of purchase, identification and tagging of newly purchased equipment, documenting asset in J. D. Edwards, handling the annual inventory of fixed assets and the surplus of all excess material in accordance to procedures required by Section 274.05 and Section 274.06, Florida Statutes.

Purchasing and Contracts Budget percentage: 4.5%

Number of Fixed Assets managed: 9,114

Value of the Fixed Assets: \$120M

2. Contract Administration, Change Orders, Amendments, Renewals, Close-outs, and Work Orders

Procurement related activities for the issuance of work orders, amendments, renewals, change orders, revisions, contractor's performance, insurance compliance, terminations and final closeout of contracts.

Purchasing and Contracts Budget percentage: 17.1%

Number of Procurement Actions: 300

3. Purchasing of Goods and Services

Procurement related activities for contracts and orders for goods and services.

Purchasing and Contracts Budget percentage: 37.5%

Number of Purchase Order Actions: 2,103; encumbered amounts: \$87.4M

4. Contracts, Construction, and Professional Services (CCNA)

Procurement related services for contracts and professional services under Section 287.055, Florida Statutes (CCNA).

Purchasing and Contracts Budget percentage: 25.6%

Number of Procurement Actions: 129

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Purchasing and Contracts (CONT.)

Program Message

5. Procurement Policies, Procedures; Management, Budget and Training

PCD recommends and maintains current operational policies and procedures in accordance with laws and applicable regulations. Conduct a minimum of ten (10) countywide training sessions on a variety of procurement matters. PCD prepares and Procurement agenda items, brief Commissioners on those items and attends Board of County Commissioners meetings. PCD provides procurement strategies for projects and Emergency Operations Center (EOC) procurement support.

Purchasing and Contracts Budget percentage: 6.3%

6. Vendor relations

PCD maintains the County's vendor database using VendorLink software. Vendors register online for the various commodities and services that they provide. Registered vendors receive e-mail notifications of upcoming bid opportunities and events. PCD administers the site and creates filters to optimize functionality. PCD provides assistance to vendors on "How to do Business with Seminole County Government", conduct annual vendor fair, participate in Reverse Trade Shows and in small business fairs, sponsor training, and conduct panel discussions in procurement events. Seminole County fosters relationship and partners with the vendor community resulting in competitive savings of \$16.33M.

Purchasing and Contracts Budget percentage: 5.1%

Number of registered vendors: 29,786

7. P-Card Administration

PCD develops and maintains current policies in accordance with laws and applicable regulations. PCD provides training for all cardholders and delegates and manages accounts by issuing new cards, processing replacement, handling disputes and suspensions as well as working with the County Comptroller's Office to provide oversight and promote a successful program. PCD is expanding this area to increase the rebates generated by the usage of the cards.

Purchasing and Contracts Budget percentage: 4.0%

Number of P-card users: 220

Number of P-Card transactions: 13,429

Spend: \$8.7M

Rebate from SunTrust FY18/19: \$203,099.00

Rebate from SunTrust FY19/20: Awaiting

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Purchasing and Contracts (CONT.)

Program Message

8. Procurement Administrative Lead Time (PALT)

PALT is the number of administrative calendar days associated with procurement actions, from the time of approval to award. PALT is an indicator of workload, staffing issues and complexity of procurement processes. This indicator is affected by outside agencies such as Florida Department of Transportation and other governmental agencies. These metrics are available on the Purchasing and Contract's website page.

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
PURCHASING AND CONTRACTS					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	775,252	871,816	839,985	(31,831)	-3.7%
510140 OVERTIME	2,986	0	0	0	
510150 SPECIAL PAY	150	600	0	(600)	-100.0%
510210 SOCIAL SECURITY MATCHING	56,145	66,694	64,259	(2,435)	-3.7%
510220 RETIREMENT CONTRIBUTIONS	71,406	80,924	88,836	7,912	9.8%
510230 HEALTH INSURANCE - EMPLOYER	189,491	255,004	218,972	(36,032)	-14.1%
510240 WORKERS COMPENSATION	1,581	1,569	1,428	(141)	-9.0%
510 PERSONNEL SERVICES Total	1,097,010	1,276,607	1,213,480	(63,127)	-4.9%
530 OPERATING EXPENDITURES					
530400 TRAVEL AND PER DIEM	40	1,200	1,200	0	0.0%
530401 TRAVEL - TRAINING RELATED	358	2,200	2,200	0	0.0%
530420 TRANSPORTATION	0	950	600	(350)	-36.8%
530450 INSURANCE	184	0	0	0	
530480 PROMOTIONAL ACTIVITIES	459	550	650	100	18.2%
530490 OTHER CHARGES/OBLIGATIONS	3,180	4,150	4,150	0	0.0%
530510 OFFICE SUPPLIES	2,928	4,200	4,200	0	0.0%
530520 OPERATING SUPPLIES	9,694	14,248	14,398	150	1.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	3,600	4,600	4,600	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	4,111	3,100	3,100	0	0.0%
530550 TRAINING	1,970	5,100	5,200	100	2.0%
530 OPERATING EXPENDITURES Total	26,524	40,298	40,298	0	0.0%
540 INTERNAL SERVICE CHARGES	69,424	86,999	101,296	14,297	16.4%
BASE BUDGETS Total	1,192,958	1,403,904	1,355,074	(48,829)	-3.5%
PURCHASING AND CONTRACTS Total	1,192,958	1,403,904	1,355,074	(48,829)	-3.5%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Recipient Agency Grants

Program Message

The Resource Management Grants program manages Recipient Agency Grants for the 18th Judicial Circuit. These programs provide funding for Problem Solving Courts related to Substance Abuse and Mental Health needs in the community. The grants have several agency providers such as Aspire Health Partners, Inc., Impower, Hope and Help, and United Safety Council. These agencies provide treatment services for the Problem-Solving Courts operated by the Courts which include Adult Drug Court, Veterans Treatment Court, and Mental Health Court. The following grants are funded for Fiscal Year 2021:

Grant Name	FY 2021 Funding	Grant Objective
SAMHSA Problem-Solving Courts Grant	\$393,435	Problem-Solving Court for Adults with substance abuse issues including treatment options, case management, and recovery to reduce jail time. Grant also funds treatment services for the Veterans Treatment Court.
DOJ Adult Drug Court Enhancement Grant	\$498,162	Supportive funding to provide additional resources for treatment for the Problem-Solving Courts. Funding will be used to primarily increase the availability for residential treatment services.
DOJ Mental Health Court Grant	\$748,065	The grant funds the Problem-Solving Mental Health Court including case management, treatment services, and recovery to reduce jail time.

The program provides the following services:

- Problem-Solving Court Grant funding source
- Treatment services for Substance Abuse and Mental Health Services
- Social Services to reduce jail time
- Reduce cost through intervention time

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
RECIPIENT AGENCY GRANTS					
OTHER NON BASE	0	0	0	0	
GRANTS	(0)	0	0	0	
RECIPIENT AGENCY GRANTS Total	(0)	0	0	0	

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Resource Management Business Office

Program Message

The Resource Management Business Office provides overall direction to the operations of the Department. It also provides the Department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

The program provides the following services:

- Provide management oversight to all programs within the department
- Personnel and Administration services
- Countywide Financial Analysis
- Invoice processing and payment

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
RESOURCE MGT - BUSINESS OFF					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	132,637	267,151	250,355	(16,796)	-6.3%
510140 OVERTIME	284	0	0	0	
510150 SPECIAL PAY	328	0	3,300	3,300	
510210 SOCIAL SECURITY MATCHING	9,442	20,437	19,152	(1,285)	-6.3%
510220 RETIREMENT CONTRIBUTIONS	13,193	22,628	48,187	25,559	113.0%
510230 HEALTH INSURANCE - EMPLOYER	37,294	61,345	52,884	(8,461)	-13.8%
510240 WORKERS COMPENSATION	536	481	426	(55)	-11.5%
510 PERSONNEL SERVICES Total	193,714	372,042	374,303	2,262	0.6%
530 OPERATING EXPENDITURES					
530401 TRAVEL - TRAINING RELATED	0	700	1,000	300	42.9%
530490 OTHER CHARGES/OBLIGATIONS	0	3,000	3,000	0	0.0%
530510 OFFICE SUPPLIES	149	300	1,300	1,000	333.3%
530520 OPERATING SUPPLIES	1,007	300	300	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	0	2,145	2,145	0	0.0%
530550 TRAINING	0	500	500	0	0.0%
530 OPERATING EXPENDITURES Total	1,156	6,945	8,245	1,300	18.7%
540 INTERNAL SERVICE CHARGES	20,084	24,139	25,018	880	3.6%
BASE BUDGETS Total	214,954	403,125	407,567	4,441	1.1%
RESOURCE MGT - BUSINESS OFF Total	214,954	403,125	407,567	4,441	1.1%

**SEMINOLE COUNTY GOVERNMENT
FY 2020/21 ADOPTED BUDGET DOCUMENT**

RESOURCE MANAGEMENT DEPT

Risk Management

Program Message

The goal of Risk Management is to protect Seminole County against accidental financial loss by identifying, mitigating, and managing exposures to health and safety concerns for its employees, guests, properties, assets, and operations in accordance with statutes, ordinances, laws, and best practices. Risk Management coordinates treatment and coverage for all workers' compensation claims for County employees, manages most liability claims made by third parties against the County, and provides safety guidance to all departments and covered entities.

The Risk Management Division is responsible for administering the County's self-insurance programs for property, general liability, and workers' compensation and for securing excess insurance above our self-insured retentions. The Risk Management self-insurance fund also provides coverage to the following constitutional offices in Seminole County: Clerk of the Court, Property Appraiser, Supervisor of Elections, and Tax Collector.

The Risk Management Division endeavors to contribute to Seminole County Government's ultimate goal of maintaining a healthy, high performing organization by providing a framework for:

- **Leadership:** Providing uniform safety guidelines, procedures, and policies across the County where appropriate and applicable according to best practices and regulatory standards.
- **Safety:** Providing technical assistance and support to departments for compliance with federal, state, and county safety regulations.
- **Loss control:** Providing loss control services to departments, including exposure identification, analysis, compliance monitoring, and recommendation development.
- **Insurance Administration:** Ensuring the County's ability to quickly recover from accidental loss by cost-effectively balancing risk retention and risk transfer.
- **Claims Administration:** Investigating, evaluating, and resolving liability, property damage, and workers' compensation claims fairly.
- **Reinforcing Seminole County Team Playbook Daily Drivers:** By taking ownership, being responsive, and focusing on creative solutions to mitigate potential risk, we will ensure financial stability and continuously improve customer service, productive community relationships, and employee morale. A safe and healthy workforce is a productive and happy workforce.

RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY19 ACTUALS	FY20 ADOPTED BUDGET	FY21 ADOPTED BUDGET	VARIANCE	%
RISK MANAGEMENT					
BASE BUDGETS					
510 PERSONNEL SERVICES					
510120 REGULAR SALARIES & WAGES	206,808	212,212	310,587	98,375	46.4%
510210 SOCIAL SECURITY MATCHING	15,007	16,234	23,760	7,526	46.4%
510220 RETIREMENT CONTRIBUTIONS	14,925	15,548	26,890	11,342	72.9%
510230 HEALTH INSURANCE - EMPLOYER	51,033	66,547	67,445	898	1.3%
510240 WORKERS COMPENSATION	1,356	1,316	528	(788)	-59.9%
510 PERSONNEL SERVICES Total	289,130	311,858	429,210	117,352	37.6%
530 OPERATING EXPENDITURES					
530310 PROFESSIONAL SERVICES	5,000	7,000	257,000	250,000	#####
530340 OTHER SERVICES	204,478	232,500	277,000	44,500	19.1%
530400 TRAVEL AND PER DIEM	0	150	150	0	0.0%
530450 INSURANCE	2,550,469	1,910,500	2,281,925	371,425	19.4%
530451 BOCC INSURANCE CLAIMS	2,629,548	2,690,000	2,900,000	210,000	7.8%
530510 OFFICE SUPPLIES	341	500	1,700	1,200	240.0%
530520 OPERATING SUPPLIES	862	2,500	2,500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	420	1,725	1,725	0	0.0%
530550 TRAINING	0	2,500	2,500	0	0.0%
530 OPERATING EXPENDITURES Total	5,391,118	4,847,375	5,724,500	877,125	18.1%
540 INTERNAL SERVICE CHARGES	50,025	21,120	25,588	4,468	21.2%
BASE BUDGETS Total	5,730,272	5,180,353	6,179,297	998,944	19.3%
FLEET	0	0	22,712	22,712	
RISK MANAGEMENT Total	5,730,272	5,180,353	6,202,009	1,021,656	19.7%

RESOLUTION

of the

SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

ADOPTING THE AD VALOREM TAX MILLAGE RATES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020; LEVYING THESE AD VALOREM TAXES ON ALL NONEXEMPT REAL AND PERSONAL PROPERTY IN THE COUNTY AS OF JANUARY 1, 2020, ACCORDING TO THE CERTIFIED TAX ROLL; AUTHORIZING THE RESOURCE MANAGEMENT DIRECTOR TO PROVIDE A CERTIFIED COPY OF THIS RESOLUTION TO THE PROPERTY APPRAISER, THE TAX COLLECTOR AND THE FLORIDA DEPARTMENT OF REVENUE; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the total valuation on property, both real and personal in Seminole County, Florida, subject to assessment for taxation to raise revenue for the Fiscal Year beginning October 1, 2020 and ending September 30, 2021, as reported by the Property Appraiser of Seminole County, Florida in the certified Assessment Roll is \$38,148,698,498; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, pursuant to Section 200.065, Florida Statutes (2019), held duly advertised public hearings on September 9, 2020, as to the tentative millage and Fiscal Year 2020-2021 budget and on September 22, 2020, as to fixing the final millage and approval of the final budget for Fiscal Year 2020-2021; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, in accordance with Chapters 129 and 200, Florida Statutes (2019), is required at this time to fix ad valorem tax millage for County purposes as well as for special taxing units; and

WHEREAS, the aggregate millage rate of \$6.9011 per \$1,000 valuation for countywide purposes and special taxing units represents a 5.10% increase over the Current Year Aggregate Rolled Back Rate of 6.5662 mills,

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Seminole County, Florida in an open meeting duly assembled at the County Services Building in Sanford, Seminole County, Florida on the 22nd day of September, 2020, as follows:

Section 1. All County Purpose Non-Debt Levies. Seminole County General County Millage: It is hereby determined and declared that a tax of \$4.8751 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2020 on all taxable property in Seminole County on the first day of January, 2020, lying and being within the boundaries of Seminole County, for the purpose of providing general governmental services to the citizens of Seminole County inclusive of payment of salaries and fees of officers and employees, to provide for law enforcement, operating and maintaining the County road system, and to properly conduct the business of the County.

The millage rate of \$4.8751 per \$1,000 valuation for all County purpose non-debt levies is unchanged from the rate imposed for tax year 2020 and is 5.51% more than the current year rolled back millage rate of 4.6205 mills.

Section 2. Special Taxing Units.

(a) **Seminole County Fire Protection District (MSTU):** It is hereby determined and declared that a tax of \$2.7649 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2020 on all taxable property lying within the boundaries of the Seminole County Fire Protection District on the first day of January, 2020, for the purpose of providing fire and rescue services.

The millage rate of \$2.7649 per \$1,000 valuation for the Seminole County Fire Protection District (MSTU) levy is the same rate imposed for Fiscal Year 2019-2020 and is 5.35% more than the current year rolled back millage rate of 2.6245 mills for the 2020 tax year.

(b) **Seminole County Unincorporated Transportation District (MSTU):** It is hereby determined and declared that a tax of \$0.1107 per \$1,000 valuation be levied, assessed and imposed for the tax year 2020 on all taxable property lying within the boundaries of the Transportation District in Seminole County on the first day of January, 2020, for the purpose of meeting the current expenses as estimated in the budget.

The millage rate of \$0.1107 per \$1,000 valuation for the Seminole County Unincorporated Transportation District (MSTU) levy is the same millage rate imposed for Fiscal Year 2019-2020 and is 5.33% more than the certified rolled back millage rate of 0.1051 mills for the 2020 tax year.

Section 3. The Property Appraiser of Seminole County, Florida is hereby directed to assess all the foregoing taxes, as fixed and levied by the Board of County Commissioners of Seminole County, Florida, upon the property and that he extend the taxes upon valuation of such property according to the millage as fixed and determined by the Board of County Commissioners of Seminole County, Florida on all property subject to taxation in the County as of the first day of January, 2020.

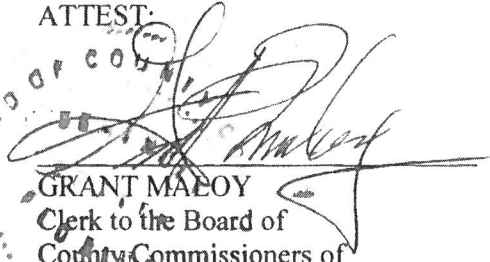
Section 4. The County's Resource Management Department Director is hereby directed to furnish to the Property Appraiser, the Tax Collector of Seminole County, Florida, and the Florida Department of Revenue full and complete copies of this Resolution.

Section 5. The Clerk and Auditor of Seminole County, Florida is hereby notified of the amount to be apportioned to the different funds and accounts out of the total taxes levied for all purposes.

Section 6. The Tax Collector of Seminole County, Florida is hereby instructed and directed to collect the taxes in the same manner as other taxes are collected.

ADOPTED this 22nd day of September, 2020, which is the effective date of this Resolution.

ATTEST:


GRANT MACOY
Clerk to the Board of
County Commissioners of
Seminole County, Florida
DWM/lpk/dre
8/27/20; 9/16/20
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BOARD OF COUNTY COMMISSIONERS
SEMINOLE COUNTY, FLORIDA

By: 

JAY ZEMBOWER, Chairman

RESOLUTION

of the

SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2020-2021 AFTER CONDUCTING DULY ADVERTISED PUBLIC HEARINGS ON THIS BUDGET; MAKING APPROPRIATIONS FOR THIS FISCAL YEAR ACCORDING TO THE ESTIMATES OF REVENUES AND EXPENDITURES FOR SEMINOLE COUNTY CONTAINED IN THIS BUDGET AS SET FORTH IN THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the Fiscal Year 2020-2021 budget estimates of the revenues and expenditures of Seminole County, Florida, its Departments, Divisions, and Districts have been prepared; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, pursuant to the requirements of Chapter 129 and Section 200.065, Florida Statutes (2019), held duly advertised public hearings on September 9, 2020, as to the tentative millage and Fiscal Year 2020-2021 budget and on September 22, 2020, as to fixing the final millage and approval of the final budget for Fiscal Year 2020-2021,

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Seminole County, Florida:

Section 1. The Seminole County budget for Fiscal Year 2020-2021 showing a total of all sources of revenues of \$904,283,970 and total uses of \$904,283,970 all set forth in detail as to the several funds identified in this budget, is hereby approved, adopted, and accepted as the Seminole County budget for the Fiscal Year commencing October 1, 2020 and ending on September 30, 2021 as follows:

GOVERNMENTAL FUNDS:**General Fund**

00100 General Fund	\$ 289,898,506
00103 Natural Land Endowment	519,000
00108 Facilities Maintenance	1,087,629
00109 Fleet Replacement	1,497,084
00111 Technology Replacement	1,735,507
00112 BCC Projects	227,500
13100 Economic Development	2,085,009

Sub-Total General Fund**297,050,235****Donation Funds**

60301 BOCC Agency	38,000
60303 Libraries - Designated	50,000
60304 Animal Control	20,000
60305 Historical Commission	24,000

Sub-Total Donation Funds**132,000****Total General Fund****297,182,235****Restricted Funds**

00101 Police Education	150,000
00104 Boating Improvement	400,000
10400 Building Program	9,622,500
11400 Court Support Technology Fee	1,193,924
11800 EMS Trust Fund	66,745
12200 Arbor Violation Trust	145,900
12300 Alcohol/Drug Abuse	95,000
12302 Teen Court	195,000
12500 Emergency 911	3,800,000
12804 Library-Impact Fee	170,000
12805 Drainage-Impact Fee	7,000
13300 17/92 Redevelopment Fund	600,000
15000 MSBU Street Lighting	3,240,000
15100 MSBU Residential Solid Waste	21,203,000

Other MSBU:

16000 MSBU Program Operations	1,245,170
16005 MSBU Mills (LM/AWC)	494,140
16006 MSBU Pickett Aquatic (LM/AWC)	407,975
16007 MSBU Amory (LM/AWC)	42,885

16010 MSBU Cedar Ridge (GROUNDS MAINT)	69,850
16013 MSBU Howell Creek (LM/AWC)	13,140
16020 MSBU Horseshoe (LM/AWC)	20,415
16021 MSBU Myrtle (LM/AWC)	19,805
16023 MSBU Spring Wood Lake (LM/AWC)	34,685
16024 MSBU Lake of the Woods (LM/AWC)	115,280
16025 MSBU Mirror (LM/AWC)	76,085
16026 MSBU Spring (LM/AWC)	146,000
16027 MSBU Springwood Waterway (LM/AWC)	57,270
16028 MSBU Burkett (LM/AWC)	68,200
16030 MSBU Sweetwater Cove (LM/AWC)	66,690
16031 MSBU Lake Asher (AWC)	10,865
16032 MSBU English Estates (LM/AWC)	7,745
16033 MSBU Grace Lake (LM/AWC)	20,810
16035 MSBU Buttonwood Pond (LM/AWC)	12,670
16036 MSBU Howell Lake (LM/AWC)	231,310
16073 MSBU Sylvan Lake (AWC)	78,500
Sub-Total Other MSBU Funds	<u>3,239,220</u>

Governmental Restricted Funds (continued)

Transportation Funds

10101 Transportation Trust	21,674,204
10102 Ninth-cent Fuel Tax	8,686,362

Infrastructure Sales Tax

11500 Infrastructure Sales Tax - 1991	10,950,000
11541 Infrastructure Sales Tax - 2001	13,150,000
11560 Infrastructure Sales Tax - 2014	65,900,000
Sub-Total Infrastructure Sale Tax Funds	<u>90,000,000</u>

Transportation Impact Fee

12601 Arterial Transportation Impact Fee	2,300,000
12602 North Collector Transp Impact Fee	50,000
12603 West Collector Transp Impact Fee	120,000
12604 East Collector Transp Impact Fee	450,000
12605 South Central Collector Transp Impact Fee	(955,000)
Sub-Total Transportation Impact Fee Funds	<u>1,965,000</u>

Sub-Total Transportation Funds

122,325,566

Fire District Funds

11200 Fire Protection	93,753,000
11207 Fire Protection - Casselberry	5,233,001
12801 Fire/Rescue-Impact Fee	232,000
Sub-Total Fire District Funds	<u>99,218,001</u>

Tourism

11000 Tourist Development - 3% Tax	5,130,000
11001 Tourist Development/Prof Sports - 2% Tax	2,162,500
Sub-Total Tourism Funds	<u>7,292,500</u>

Grant Funds

00110 Adult Drug Court	427,435
11901 Community Development Block Grant	2,104,990
11902 HOME Program Grant	798,925
11904 Emergency Shelter Grants	171,666
11905 Community Svc Block Grant	75,000
11908 Disaster Preparedness	47,529
11909 Mosquito Control Grant	41,645
11915 Public Safety Grants (Federal)	355,325
11916 Public Works Grants	90,000
11935 Federal Cares Acts Grants	61,738,150
12021 Ship Affordable Housing 20/21	480,000
Restricted / Grant Funds	<u>66,330,665</u>

Debt Service Funds

21200 General Revenue Debt	1,547,752
21235 General Revenue Debt 2014	1,637,800
21300 County Shared Revenue Debt	1,742,995
22500 Sales Tax Revenue Bonds	4,978,538



Restricted / Debt Service Funds **9,907,085**

Capital Funds

30600 Infrastructure Imp Op Fund	607,000
32100 Natural Lands/Trails	1,100,000

Restricted / Capital Funds **1,707,000**

Total Restricted Funds **350,909,106**

TOTAL GOVERNMENTAL FUNDS **648,091,341**

PROPRIETARY FUNDS:**Enterprise Funds***Water & Sewer*

40100 Water And Sewer Operating	92,181,810
40102 Water Connection Fees	2,514,611
40103 Sewer Connection Fees	7,638,217
40107 Water & Sewer Debt Service Reserve	14,008,275

40108 Water and Sewer (Operating) Capital Fund	20,600,059
Sub-Total Water & Sewer Fund	<u>136,942,972</u>

Solid Waste

40201 Solid Waste	41,248,026
40204 Landfill Closure Escrow	21,947,396
Sub-Total Solid Waste Fund	<u>63,195,422</u>

Total Enterprise Funds	<u>200,138,394</u>
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Internal Service Funds

50100 Property/Casualty Insurance	7,119,235
50200 Workers' Compensation Insurance	8,370,000
50300 Health Insurance	40,565,000

Total Internal Service Funds	<u>56,054,235</u>
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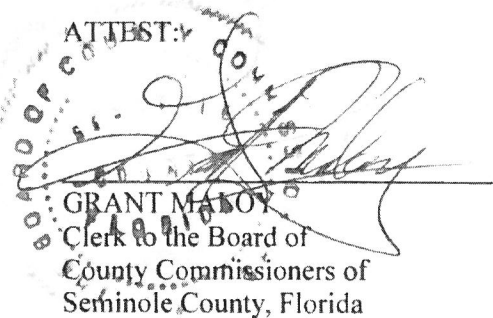
TOTAL PROPRIETARY FUNDS	<u>256,192,629</u>
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GRAND TOTAL ALL FUNDS	<u>\$ 904,283,970</u>
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Section 2. All sections or parts of sections of all resolutions in conflict with this Resolution are hereby repealed to the extent of such conflict.

Section 3. This Resolution takes effect immediately upon its adoption by the Board of County Commissioners.

ADOPTED this 22nd day of September, 2020.

ATTEST:

 GRANT MALOY
 Clerk to the Board of
 County Commissioners of
 Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS
 SEMINOLE COUNTY, FLORIDA

By: 
 JAY ZEMBOWER, Chairman

DWM/lpk/dre
 8/27/20; 9/15/20

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GLOSSARY

Accrual – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

Accrual Accounting – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

Ad Valorem Tax – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as “property tax”.

ADA – Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

Adjusted Final Millage – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

Adopted Budget – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

Aggregate Millage Rate – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

Allocation – An authorization to incur expense or obligation up to a specified amount, for a specific purpose, and within a specific period.

Amendment – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

Appropriation – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Approved Budget – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

ARRA – American Recovery and Reinvestment Act.

Assessed Value – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Balanced Budget – Total estimated receipts, including balances brought forward, equal total appropriations and reserves.

Beginning Fund Balance – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s reserves.

Board of County Commissioners – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.

Bond – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

GLOSSARY

Budget Adjustment – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Calendar – The schedule of key dates involved in the process of adopting and executing an adopted budget.

Budget Message – A brief written statement presented by the County Manager to explain principal budget issues.

Capital Budget – The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

Capital Equipment – Tangible equipment with a cost of \$5,000 or more.

Capital Improvement Program (CIP) – The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

Capital Improvements – Physical assets constructed or purchased, that have minimum cost of five thousand dollars (\$5,000) and a useful life of at least one year. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Capital Improvements Element (CIE) – An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

Capital Outlay – Appropriation for the acquisition or construction of physical assets.

Capital Project – is a capital improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation or acquisition of a capital asset. Detailed descriptions of projects over twenty-five thousand (\$25,000) are included in our 5 Year Capital Improvement Program.

CARES Act – The Coronavirus Aid, Relief, and Economic Security (CARES) Act is a \$2.2 trillion economic relief package in response to COVID-19 in the United States. The Cares Act provides assistance for state, local, and tribal governments; American workers; families; and small businesses; and preserves jobs for American industries.

CCNA – Consultant's Competitive Negotiation Act.

CDBG – Community Development Block Grant.

Certificates for Participation (COPs) – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

GLOSSARY

Charges for Services – These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

CIP – Capital Improvement Program.

Community Redevelopment Agency (CRA) – A dependent special district in which any future increases in property values over a specified period of time are set aside to support economic development projects within that district.

Contingency – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

CSBG – Community Services Block Grant.

Culture and Recreation – Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including: libraries, parks and recreation, and other cultural and recreation services.

Debt per Capita – Total county debt divided by the county's population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services.

Debt Service – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

Deficit – The excess of expenditures over revenues during a fiscal year.

Department – An organizational unit of the County responsible for carrying out a major governmental function, such as Public Works.

Depreciation – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

Division – A basic organizational unit of the County which is functionally unique in its service delivery.

DJJ – Department of Juvenile Justice.

DOR – Florida Department of Revenue.

Economic Environment – Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veterans' services, housing and urban development and other services related to economic improvements.

Encumbrance – The commitment of appropriated funds to purchase an item or service.

Ending Fund Balance – Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

GLOSSARY

Enterprise Fund – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

EPA – Environmental Protection Agency.

Equipment – Other equipment or technology with a cost of \$5,000 or greater.

Exempt, Exemption, Non-exempt – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

Expenditure – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Facilities – Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

FCC – Federal Communication Commission.

FDEP – Florida Department of Environmental Protection.

FDOT – Florida Department of Transportation.

Fiduciary Funds – Funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds.

Final Millage – The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Year – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

Fleet – Includes any rolling stock equipment (vehicles, off-road equipment, trailers, emergency vehicles and apparatus) of a cost of \$5,000 or greater.

FRDAP – Florida Recreation Development Assistance Program.

FTE – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

Function – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GLOSSARY

Fund Balance – Represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

General Fund – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

General Government – Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

Governmental Funds – Account for general governmental activities which are largely supported by taxes and fees.

GOB – General Obligation Bond. General obligation bonds are secured by the full faith, credit and ad valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

Grant – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

Homestead Exemption – Refer to definition for exempt, exemption, and non-exempt.

Human Services – Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

Impact Fees – Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

Indirect Costs – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

Infrastructure – Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

Infrastructure Sales Tax – A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county's budget.

Interfund Transfers – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the "net" budget.

Intergovernmental Revenue – Revenue received from another government unit for a specific purpose.

GLOSSARY

Internal Service – Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

Level Of Service Impact – Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

Levy – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Line-Item Budget – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

Long-Term Debt – Debt with a maturity of more than one year after the date of issuance.

LWCG – Land and Water Conservation Grant.

Mandate – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

Millage Rate – A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

Miscellaneous (Funding Source) – Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

Modified Accrual Basis of Accounting – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

Municipal Services Benefit Unit (MSBU) – An assessment district established by the Board of County Commissioners via an adopted ordinance, which provides an essential public health and safety improvement for which a non-ad valorem assessment is levied to fund the cost of providing that benefit. This unit may be referred to as an MSBU.

Municipal Services Taxing Unit (MSTU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

New Project – A capital project that has not been previously approved by the BOCC.

Non-Base Budgets – A non-recurring or one-time budget provided to a Department with a specific scope of work, which does not expire until completed. Non-base budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year.

GLOSSARY

NPDES – National Pollutant Discharge Elimination System.

Object Code – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

Objective – A defined method to accomplish an established goal.

Operating Expenses – Also known as Operating and Maintenance costs, these are expenses or day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

Operating Project – is a non-base activity which does not result in the creation or acquisition of a capital asset. It has a significant identifiable cost and scope of services. (Examples: studies, monitoring activities)

Other Appropriations – Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

Other Expenditures – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

Other Revenues – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

Personal Property – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

Personal Services – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

Physical Environment – Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.

Program -. A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

Project Completion Date – This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.

Project Description – Brief explanation of each project's purpose and work scope.

Project – is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services.

Property Appraiser – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax – Refer to definition for ad valorem tax.

GLOSSARY

Proposed Millage – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

PSAP – Public Safety Answering Point.

Public Safety – Functional classification for services provided by the county for the safety and security of the public, including: law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

Real Property – Land and the buildings and other structures attached to it that is taxable under state law.

Reassessment – The rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Reserves and Refunds – Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

Revenue – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Revenue Bonds – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

Revenue Estimate – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled Back/Roll Back Rate – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year's tax rate.

SCADA – Supervisory Control and Data Acquisition.

SER – South-East Regional.

SHIP – State Housing Initiative Program.

Special Assessment – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

SSNOCWTA – South Seminole & North Orange County Wastewater Transmission Authority.

GLOSSARY

State Shared Revenue – Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

Structurally Balanced Budget – A balanced budget that supports financial sustainability for multiple years into the future.

Tax Base – The total property valuations on which each taxing authority levies its tax rates.

Tax Roll – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

Tentative Millage – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Transfers – Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

Transportation – Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

Trust and Agency Funds – Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

Truth in Millage Law – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Underlying Bond Rating – Published assessment of a particular debt issue’s credit quality absent credit enhancement.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Uniform Accounting System – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees – The fees charged for direct receipt of public services.

Voted Millage – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

WTP – Water Treatment Plant.

WWTP – Waste Water Treatment Plant.