



# **Annual Budget**

## **for Seminole County, Florida**



**Adopted Budget  
for Fiscal Year 2014/15**



*SEMINOLE COUNTY*  
FLORIDA'S NATURAL CHOICE

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# COUNTY OFFICIALS

## BOARD OF COUNTY COMMISSIONERS

**BOB DALLARI**  
CHAIRMAN  
District 1

**JOHN HORAN**  
District 2

**LEE CONSTANTINE**  
District 3

**CARLTON HENLEY**  
District 4

**BRENDA CAREY**  
VICE CHAIRMAN  
District 5

## APPOINTED OFFICIALS

**NICOLE GUILLET**  
County Manager

**A. BRYANT APPEGATE**  
County Attorney

## CONSTITUTIONAL OFFICERS

**DONALD F. ESLINGER**  
Sheriff

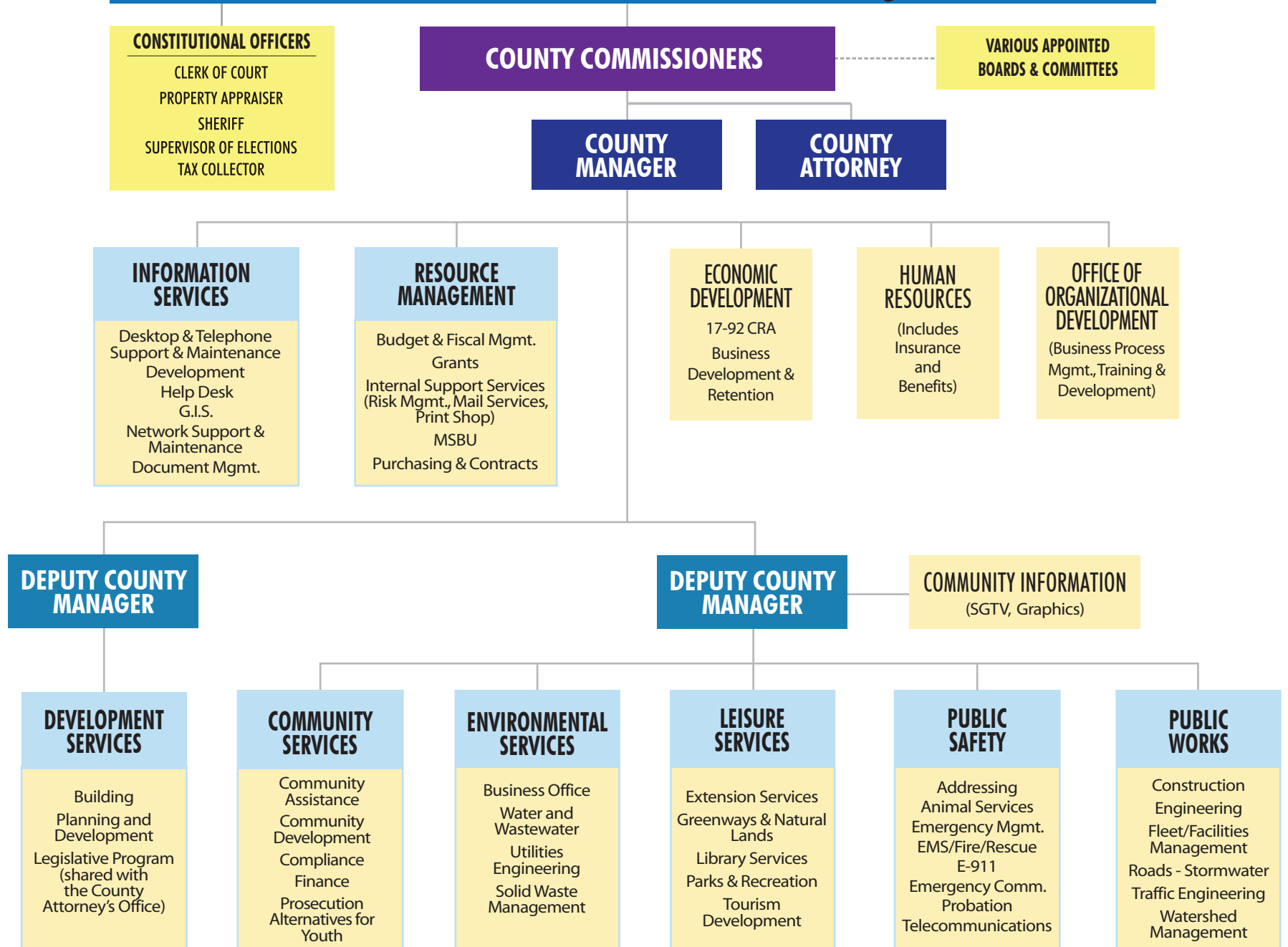
**RAY VALDES**  
Tax Collector

**DAVID JOHNSON**  
Property Appraiser

**MARYANNE MORSE**  
Clerk of the Circuit Court

**MIKE ERTEL**  
Supervisor of Elections

# Citizens of Seminole County





## BUDGET & FISCAL MANAGEMENT STAFF

Joe Pennisi.....Director of Resource Management  
Lin Polk ..... Budget Manager  
Ben Crawford .....Financial Administrator  
Karen Huffman.....Financial Administrator  
Timothy Jecks .....Financial Administrator  
Cecilia Monti.....Revenue Administration  
Angela Singleton..... Debt & Grants Administration  
Sara Danaher ..... Financial Manager  
Jaquelin Massaline .....Financial Manager  
Kim Adison-Harris ..... Senior Financial Analyst  
Jennifer Stevens ..... Senior Financial Analyst  
Allison Croot ..... Administrative Assistant



***The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.***

***This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements.***

## How to Read this Document

The Seminole County annual budget document is intended to provide information for a variety of purposes for different groups of users. It serves as a policy document, financial plan, and operating guide for County services. This section provides a brief explanation of the information that can be found in each section of the document. Generally, as you go deeper into each section and into the document as a whole, the information provided becomes more detailed.

### Organization of the Document

This document is made up of thirteen sections: Introduction, Fiscal Planning, Budget Overview, Countywide Budget, General Fund Budget, Personal Services, Internal Service Charges, Capital Equipment, Projects, Debt Management, Budget Detail, Departments, and Glossary. Each section is divided up into multiple reports, which are outlined in the Table of Contents. If the document is being viewed electronically, bookmarks have been established duplicating information found in the Table of Contents.

### Introduction

The Introduction section begins with a few introductory items, including the list of elected and appointed County officials, an organizational chart of the County government, a listing of the budget and fiscal management staff who put this document together, a copy of the previous year's Government Finance Officers Association Distinguished Budget Presentation Award, and these pages. These items are followed by a Budget Message to the Board of County Commissioners, which discusses, on a very high level, issues and aspects concerning the current budget as adopted by the Board. This section concludes with an overview of the County's history, the organization of the County's government, and demographic information about the County. This information is primarily oriented towards readers who are not familiar with the County, although it may be of interest to other readers.

### Fiscal Planning

The Fiscal Planning section of the document discusses the County's long range planning policies and procedures. This information includes a discussion of the County's long-term fiscal planning procedures, a discussion of the County's fiscal policies, and the County's financial strategy for weathering the recent economic downturn and recent recovery. A summary list of short term initiatives and long-term objectives completes this section.

### Budget Overview

The Budget Overview section brings focus from the County's long range planning policies and procedures to the procedures used to create the adopted budget reflected

## How to Read this Document

in this document. This section includes the budget development calendar and a discussion of the budget process and the assumptions used in developing, monitoring, and amending the budget. This section also includes a high level (by fund) breakdown of the budget and a discussion of fund accounting and the various funds used in the adopted budget.

### Countywide Budget

The Countywide Budget section includes information on the budget as a whole, across all funds and all departments. The following information is provided:

- a one page summary of the budget
- charts indicating the source and use of all funds in the budget
- information about property taxes
  - a history of the millage rates charged by the County
  - a history of the taxable property values
  - a sample property tax calculation
  - a comparison of property taxes by taxing authority
- information about countywide sources of funding
  - charts and explanations of both total and current sources of funding
  - a detailed listing of all sources of funding
  - a detailed history of major revenue sources
- information about countywide uses of funding
  - a chart and explanation of current uses of funding
  - a detailed listing of uses by service area and program
  - a summary of uses by service area and object classification
  - a listing of outside agencies supported by county funds
  - a listing of transfers from one fund to another within the county
  - an explanation and listing of reserves (unappropriated funds)

### General Fund Budget

The previous section focused on the budget as a whole, which includes proprietary funds, capital project funds, special revenue funds, and other funds with a limited purpose. This section focuses specifically on the General Fund. The General Fund can be used for any legitimate purpose by direction of the Board of County Commissioners.

The following information is provided about the General Fund:

- a structural analysis, indicating whether current expenditures are supported by current revenues
- a summary of changes in the adopted General Fund budget compared to the adopted General Fund budget in the previous year



## How to Read this Document

- information about sources of funding in the General Fund
  - charts and explanations of both total and current sources of funding
  - a detailed listing of all sources of funding
- information about uses of funding in the General Fund
  - a chart and explanation of current uses of funding
  - a detailed listing of uses by service area and program, further broken out into those areas under the immediate control of the Board of County Commissioners, mandatory spending either through long term commitments or through a state or federal mandate, spending by the Constitutional Officers, and reserves.
- history of uncommitted fund balance since FY 2005/06
- spending per capita since FY 2011/12

### Personal Services

The Personal Services section provides information about the staffing levels supported in the current budget. It provides an overview and history of the staffing levels of county staff, a summary and details regarding the currently budgeted positions, and historical summaries of the changes in budgeted positions.

### Internal Service Charges

In order to better represent the cost of the various programs undertaken by the County, certain internal costs have been allocated from an internal service programs to a user programs. This includes such costs as telephone service and the costs of technology. The Internal Service Charges section provides information about the various costs that are allocated from internal service programs to user programs.

### Capital Equipment

One of the policies of the Board of County Commissioners is that the County cannot purchase capital equipment (with a cost of \$5,000 or more) without authorization of the Board of County Commissioners. The Capital Equipment section lists the capital equipment purchases that are authorized by the Board of County Commissioners as part of the adopted budget. Any capital equipment purchases that are not included in this section must be approved by the Board of County Commissioners through separate action at a meeting of the Board of County Commissioners.

### Projects

In broad terms, governments can either adopt two separate budgets, one an operating budget and the other a capital budget, or it can adopt a unified budget which contains both annual operating appropriations as well as long term capital appropriations. The county has chosen to adopt a unified budget. The primary difference between a

## How to Read this Document

operating and a project appropriation is that an operating appropriation expires at the end of the fiscal year. A project appropriation generally continues on from year to year from the time it is initially appropriated until the project is completed.

The Projects section discusses the capital and operating projects included as part of the adopted budget. The adopted budget only includes new and additional funding for projects.

The project section includes a summary of all the projects, discussion of the major projects within the budget, and detailed listing of all projects by department and fund. Additional information about capital projects can be found in the Five Year Capital Improvement Program, which is anticipated for adoption by the Board of County Commissioners in December 2014.

### Debt Management

The Debt Management section discusses outstanding long term debt of the county as well as a comparison of the debt of neighboring and comparable jurisdictions.

### Budget Detail

The Budget Detail section includes more detailed information about the countywide budget. First is a detailed revenue listing for each fund within the county budget. This is followed by an expenditure programmatic budget for each fund within the county budget. The last portion of this section is a statement of changes in fund balance (both historical and budgeted) for each budgeted fund.

### Departments

The Departments section contains information about each Department. This information includes:

- a diagram of the programs contained within the departmental budget
- a departmental message
- a summary by object of the department's historical and budgeted expenditures
- a summary by fund of the department's historical and budgeted sources of funding
- historical and budgeted staffing levels for the department
- a detailed expenditure schedule, indicating both historical and budgeted expenditures
- following the department schedules, similar schedules are included for each program within the department
- a list of budgeted capital projects for the department

## How to Read this Document

### Glossary

There is a great deal of technical language used in the budget process. We have attempted to minimize the use of such language, or to explain the terminology within the text utilizing it. However, not all such language has been excised or explained. Accordingly, the Glossary section includes definitions of technical language which may appear elsewhere in the document.

### Cross Reference

#### Frequently Asked Question

#### Please refer to

What is the total budget?	Countywide Budget
What is the County's millage rate?	Countywide Budget
How many employees does the County have?	Personal Services
What is the County's budget process timeline?	Budget Overview
What changes have been made?	Introduction General Fund Budget
Where the money comes from and where the money goes?	Countywide Budget General Fund Budget Budget Detail Departments
How much money do we have in the reserves?	Countywide Budget
Where can I find the Seminole County population?	Introduction
What are the County's financial policies?	Fiscal Planning
Where can I learn about the capital budget?	Projects
How much money is transferred from one fund to another?	Countywide Budget



October 1, 2014

To the Honorable Board of County Commissioners  
Seminole County, Florida

## **Introduction**

The Seminole County Fiscal Year 2014/15 adopted budget totals \$735.6 million for all governmental and proprietary activities of the County. It is comprised of the annual operating plan for the upcoming year in the amount of \$429.9 million inclusive of \$45.6 million of capital infrastructure improvements. The remaining \$305.7 million consists of transfers and reserves. Throughout the development of this budget, county staff endeavored to continue Seminole County's tradition of delivering exceptional services in a fiscally responsible manner.

## **Economic Environment**

As in previous budget years, the national economic condition has significantly impacted our overall funding. After years of lagging behind the national economy, our regional and state economic environments have begun to experience a more robust level of growth. However, the recovery has been slow, and will likely take several more years to make-up for the multiple years of negative growth. Furthermore, at 64 months and counting, this expansion has gone on much longer than the 160 year average of 39 months, and is now more than double the length of the median economic expansion over that same period. As such, it is expected that the end of the national recovery is imminent, and we should be prepared for economic fluctuations.

We have seen increases in property values, building permit activities, and a resurgence in economic development and job creation within the County. We must, however, recognize the reality that, in this phase of the economic cycle, we should facilitate fund balance growth and avoid, as much as possible, drawing down reserves to balance the budget. Structural balance must be restored in the near term.

## **Revenue Growth**

Revenues for the adopted budget reflect a higher level of growth than incorporated in the prior year's budget. Ad valorem taxes, half-cent sales tax and state revenue sharing, which represent 81% of General Fund operating revenues, are estimated to increase \$8.1 million over the Fiscal Year 2013/14 adopted budget, while other revenue sources including delinquent ad valorem taxes, interest income, and court revenues are estimated to decline from the previous fiscal year. The net result of these factors



contributes to an estimated General Fund revenue increase of \$9.1 million (5.1%), for Fiscal Year 2014/15.

Countywide taxable property values have increased 5.57% for Fiscal Year 2014/15. New construction accounts for 1.06% of the increased values while reappraisals of existing properties account for 4.51%. The Road District MSTU and County/Municipal Fire District MSTU taxable values reflect slightly higher increases of 5.6% and 5.75% respectively.

Based on the consumer price index change, the 2014 save our homes cap will limit growth in assessed values for homesteaded properties to 1.5% over prior year assessed values.

The Fiscal Year 2014/15 adopted budget maintains operating millage rates at Fiscal Year 2013/14 levels, which coupled with the 5.57% growth in countywide taxable values, results in a statutory aggregate tax increase of 3.8% in property taxes levied. Ad valorem revenue is projected to increase \$6.1 million in the General Fund; \$2.1 million in the Fire Fund; and \$73,213 in the Transportation Trust Fund, for a total of \$8.2 million over the Fiscal Year 2013/14 adopted budget.

Seminole County's voter approved One Cent Infrastructure Sales Tax, which goes into effect on January 1, 2015, is also anticipated in the Fiscal Year 2014/15 adopted budget. Based on interlocal agreements with the School Board and Cities, Seminole County will receive 55.6% of the One Cent Infrastructure Sales Tax revenues. The School Board will receive 25% of the proceeds, and the Cities will split the remaining 19.4%. The tax is expected to generate a total of \$63 million for the nine month collection period between January 1<sup>st</sup> and the end of Fiscal Year 2014/15. This will provide Seminole County with \$26.3 million for transportation needs.

### **Underlying Revenue Assumption**

This Board of County Commissioners (BCC) has been united in its leadership, direction, and consensus regarding the philosophy and assumptions to be applied in preparation of the annual budget. The clearest and most consistent direction to staff is to assume no new taxes or increases to tax rates when estimating revenues.

In accordance with this guiding principle, this adopted budget maintains all taxes at their current levels. Revenue estimates are based on a continuation of the county-wide millage rate of 4.8751, and no new revenue sources were proposed.

### **Expenditure Changes for the BCC General Fund Programs**

Major areas of budget increases in BCC General Fund programs include Professional Services, Health Insurance, and Capital Equipment in the amount of \$1.8 million, while major decreases include Transfers to Other Funds, Utilities, and Transportation in the amount of \$2.6 million for a net savings of \$0.8 million. This savings also includes Board

approval to provide salary adjustments of 1.8% for all employees of the BCC with a minimum of six months of service.

### **The Plan to Restore General Fund Structural Balance**

The former County Manager proposed a plan to bring the General Fund budget into structural balance over the next two fiscal years. This plan involved holding expenditures at current levels and allowing revenues to “catch up.” Subsequently, expenditure growth would be held at or below the level of revenue growth to achieve that balance. Successful implementation of this plan would maintain a fund balance at approximately 20% of revenues; a level deemed desirable by financial rating agencies.

The goal to hold BCC program expenditures at Fiscal Year 2013/14 levels has been exceeded for the Fiscal Year 2014/15 General Fund budget, by coming in at approximately \$0.8 million below the prior fiscal year’s level.

We achieved this goal by continuing to focus on right-sizing the workforce and the use of information technology to promote efficiencies. In doing so, we have been able to maintain the current level of services provided to our citizens. The county will continue to evaluate its processes moving forward, but it may be more difficult, if not impossible, to make future reductions of expenditures without impacting service levels.

When the plan to achieve structural balance was proposed, it was noted that success was contingent upon implementation across the entire General Fund budget. For Fiscal Year 2013/14, BCC programs accounted for 39% of budgeted expenditures, while transfers to support the operations of the Constitutional Officers constituted 61% of General Fund budgeted expenditures. Between the Fiscal Year 2012/13 and Fiscal Year 2014/15 Budgets, the percentage of overall General Fund expenditures allocated to BCC programs has fallen from 42% to 37% while the percentage attributable to Constitutional Officer programs has increased from 58% to 63%.

Reliance on expenditure reductions solely within BCC programs in the General Fund budget is an unrealistic approach to attaining structural balance. A more holistic approach to structural balancing needs to be developed with the BCC and Constitutional Officers. The overall General Fund expenditures exceed the budgeted level of revenue in Fiscal Year 2014/15 and projected level of revenue in Fiscal Year 2015/16, making structural balancing unattainable in the General Fund for Fiscal Year 2015/16 as originally anticipated through the strategy discussed earlier this year.

### **Fire Protection Fund**

The Fire Protection fund is being impacted by the same factors as the General fund, but the structural imbalance between revenues and expenditures is even more critical. While there were sufficient reserves to balance the Fire Fund budget for Fiscal Year 2014/15, without substantial reductions in expenditures or new or increased revenue sources, this fund will be without available reserves after Fiscal Year 2016/17.

The timeframe in which the Board will need to examine options for returning structural balance to the Fire Fund is much shorter than required for the General Fund. This

process has already begun internally, and major decisions will need to be contemplated beginning with the development of the Fiscal Year 2015/16 budget.

## **Conclusion**

While the fiscal challenges we face are vast, our dedicated workforce and your strong leadership will allow us to overcome them successfully. Our objective moving forward is to have an operating budget that is structurally balanced for the long term, and to continuously improve our ability to manage County resources effectively and efficiently. We must, however, reach that objective quickly to ensure we maintain the fiscal stability that our residents expect and deserve.

The Board should be thanked for its direction, as well as the County staff, not only for their hard work and contributions to the preparation of this adopted budget, but also for their commitment to provide high quality public service in the face of challenging fiscal conditions. The final adopted budget reflects an appropriate and responsible plan for meeting the core services and requirements of the community.

We now look forward to developing a budget for the coming year that puts the County on a course to fiscal sustainability.

## History of Seminole County

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.



The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated area citrus growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of oranges. After the devastating freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's seven cities, boasted the world's largest fernery.

In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

### LOCATION AND TOPOGRAPHY

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.



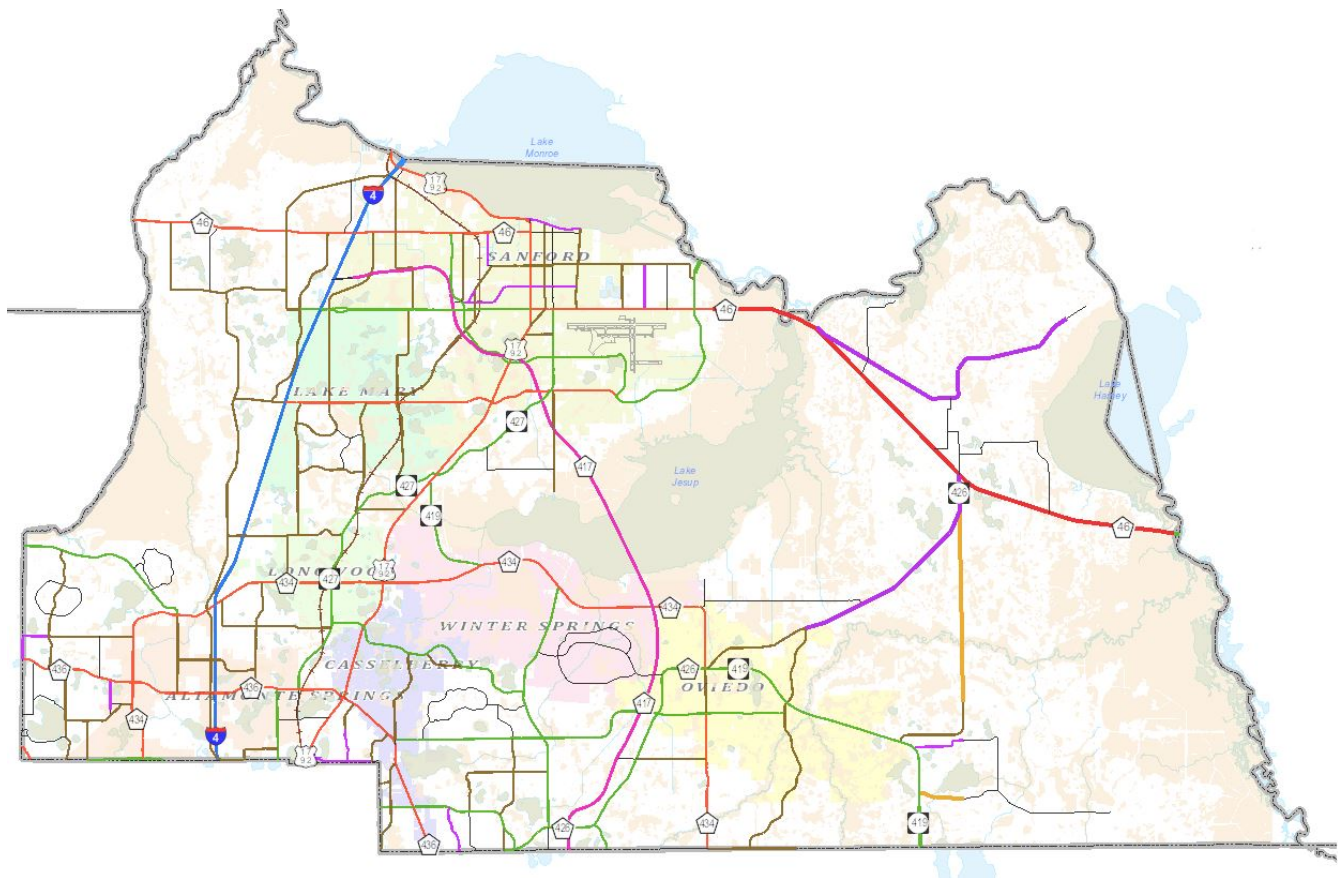
# History of Seminole County

## **LOCATION AND TOPOGRAPHY (CONTINUED)**

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913, and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.



# Seminole County Government Organization

## Structure of County Government

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, library operations, natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

## “Home Rule” County Charter

The Florida Constitution provides for “home rule” county charter government when approved by the voters by referendum. Under the “home rule” charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the “home rule” constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager’s direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all of the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of

the County. An administrative code detailing all of the County’s regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County’s five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.

By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.



# Seminole County at a Glance

## A CENTURY OF SUCCESS

Seminole County turned 100 years old on April 25, 2013. The centennial benchmark was commemorated with a 100-day celebration that highlighted five of the County's points of pride. The centennial event focused on Agriculture, Education, Historic Preservation, Quality of Life, and Transportation here in Seminole County and was designed to celebrate our heritage while embracing our future.



### Median Home Price

2013	2014	Change
\$ 170,000	\$ 171,500	+ 0.9%

Source: Orlando Regional Realtor Association

## HOUSING

Seminole County has been able to retain its residential community characteristics despite being one of the fastest growing areas in the State of Florida. Traditional estate homes on oversized lots, contemporary subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the housing in Seminole County. Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

## POPULATION AND AGE DEMOGRAPHICS

Seminole County is the 13<sup>th</sup> most populous county in Florida and makes up approximately 2% of the state's total population. The 2014 population for Seminole County is estimated at **437,086**, which is a 3% increase over 2010. The population is expected to increase another 6.5% by 2020, highlighting the fact that Seminole County is viewed as an attractive place to live and is still growing. As of 2013, 13.8% of the county's population was 65 years or older compared to 18.7% for the State of Florida and 21.7% of the county's population was under 18 years of age compared to 20.6% of the State of Florida.





# Seminole County at a Glance

## TRANSPORTATION

In the Spring of 2014, SunRail opened in Central Florida, providing commuter rail service with four stops in Seminole County. This exciting new travel choice helps citizens and visitors save money on fuel while commuting throughout the County.



Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Seminoleway) is a beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney World. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

Bus service is provided within the regional metro area by the Central Florida Regional Transportation Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

## MEDICAL FACILITIES

Medical facilities are provided by Florida Hospital-Altamonte, which is part of the Seventh Day Adventist Sunbelt Health System affiliated with Florida Hospital located in Orlando; the South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.



# Seminole County at a Glance

## EDUCATION

Seminole County Schools are renowned for excellence. The district has received an A rating every year since 1999 and almost 90% of all Seminole County public schools earned an A or B rating in the last year. For the past 34 years, SAT scores in Seminole County have consistently exceeded state and national averages. Seminole County Public Schools have been selected for the American School Board Journal's Magna Award. The award recognizes districts across the country for outstanding programs that advance student learning and encourage community involvement in schools.



In 2013, Newsweek Magazine ranked five Seminole County Public High Schools on their list of the Best High Schools in America. This is the ninth straight year the district high schools have placed in Newsweek's top rankings.

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. In addition to an Associate of Arts Degree, Seminole State College began offering its first baccalaureate degree, a Bachelor of Applied Science in Interior Design, in January 2009. There are currently 5 baccalaureate degree programs being offered.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers more than 92 baccalaureate degree programs, 83 masters programs, 70 Graduate Certificates, 31 doctoral programs, 3 specialist programs, and a Professional Medicine Program. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education in the area.



## MEDIA SERVICES

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Seminole Herald, Oviedo Voice, Seminole Chronicle, Orlando Business Journal and other magazines. The area is served by 25 AM and 27 FM radio stations as well as 16 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.

# Seminole County at a Glance

## EMPLOYERS

The top 10 private employers in Seminole County employed a total of 10,579 people in 2014. These companies provide a wide array of services, including Medical, Software, Financial, and Technology.

2014 Top 10 Seminole County Private Employers		
Company	Business Type	Employees
Florida Hospital	Medical	1,900
Convergys	Software	1,812
G&A Outsourcing	Service	1,073
Orlando Regional Healthcare	Medical	959
Chase Bankcard Services	Financial Services	887
Central Florida Regional Hospital	Medical	887
Mitsubishi Hitachi Power Systems	Industrial Technology	856
Symantec Corporation	Information Technology	794
JPMorgan Chase Bank	Financial Services	765
American Automobile Association	Service	646



## PUBLIC SERVICES

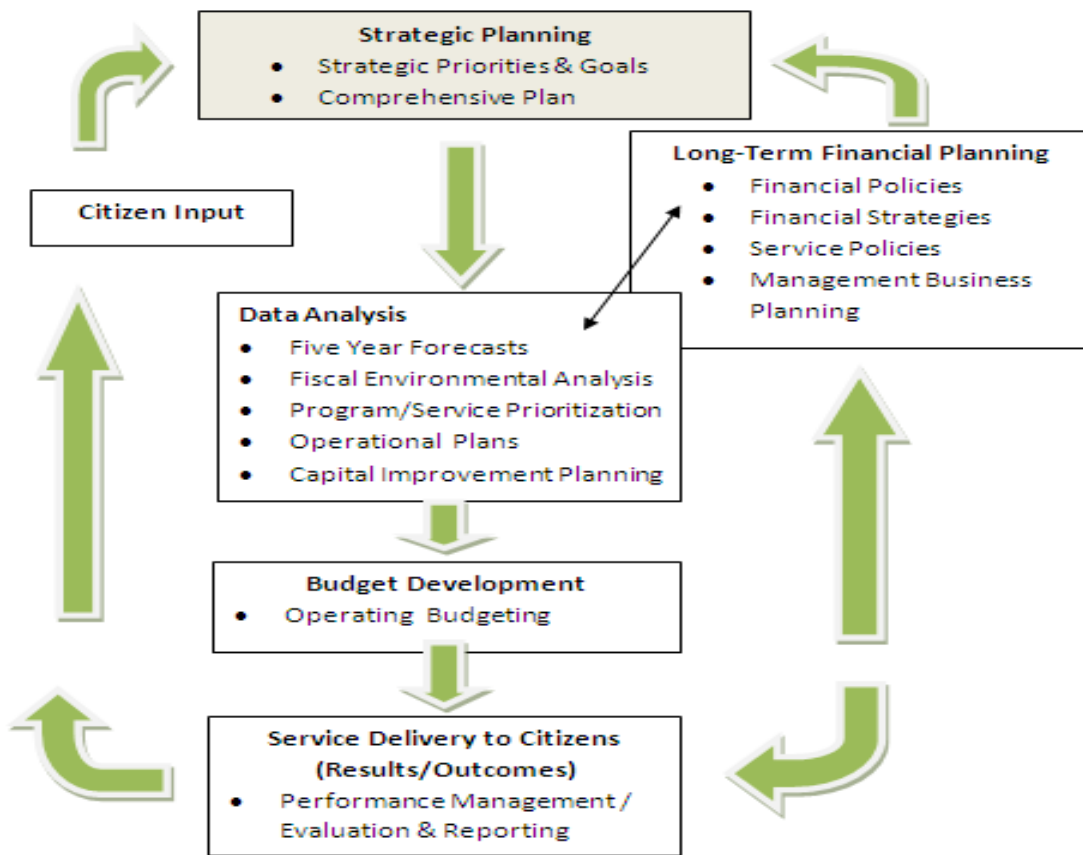
The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.

# Long-term Fiscal Planning

## Introduction

The development of a long-term fiscal plan provides the County with a comprehensive financial perspective that addresses issues of major concern while focusing on providing a consistent level of services to its citizens within the constraints of available resources and future fiscal sustainability. The County updates its fiscal plan on an annual basis integrating forecasting, organizational planning, budgeting, and citizenry demand for services.

The following flow chart illustrates how long-term planning is linked to other County processes and identifies the tools required to effectively achieve desired results. The foundation for long-range analysis and decision-making is based largely on two key components: citizen input and the impact of our ever-changing fiscal environment.



The presentation of financial forecasts, program/service prioritization, and operational plans provide the Board with relevant information in determining service priorities for Seminole County citizens. These priorities are used to create countywide goals, which provide the framework for departmental objectives and identifying appropriate service levels. The end result of this process is demonstrated through the annual budgetary allocation of resources to the government service areas deemed most valuable by the citizens.

The County continually reviews its policies and strategies to maximize the use of available resources and provide management with a mechanism to ensure long-term financial stability and quality service delivery to the community. The goal is the application of consistent fiscal methodology for budget development, fund balance usage, capital improvement planning, service-level preferences, and efficient resource management through fiscal accountability.



# Long-term Fiscal Planning

## Community Input

Citizen input ensures that resources are applied to the services citizens desire most. The following methods promote maximum participation:

- ✓ Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- ✓ Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- ✓ Public meetings are scheduled and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

## Five-Year Forecasts

The five year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- ✓ Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- ✓ Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

## Program/Service Prioritization and Operational Plans

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

- ✓ Departments are required to demonstrate a maximized use of resources; providing efficiencies while assessing program effectiveness.
- ✓ Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- ✓ Departments present operational plans or long-term challenges to the Board based on future legislative impacts and resource limitations.

## Capital Improvements Planning

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- ✓ The Capital Improvements Program provides a five year planning focus for infrastructure needs as well as funding strategies.
- ✓ Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.

# Fiscal Policies

The County's formal Fiscal Policies can be found within the Administrative Code, approved by the County Commissioners. The Administrative Code can be found on the County's internet site at [http://www.seminolecountyfl.gov/ca/admin\\_code/index](http://www.seminolecountyfl.gov/ca/admin_code/index). The following sections summarize the fiscal policies contained within the Administrative Code.

## BUDGET EXECUTION AND AMENDMENT

The *Budget Execution and Amendment Policy* is contained within the Seminole County Administrative Code, Section 22.5(I). According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object classification level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System<sup>1</sup> as follows: Personal Services, Operating Expenditures/Expenses, Internal Charges, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is checked at the object classification level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total sub-objects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units. Accordingly, the budget established for the North Branch Library Circulation Business Unit cannot be utilized for expenditures of the North Branch Library Information Business Unit,

although both are General Fund supported and within the same department/division/program.

The Budget may be amended or adjusted by either the Board of County Commissioners or the County Manager. In accordance with Florida Statutes, only the Board of County Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated the authority to the County Manager to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the authority to change the budget in order to amend the approved list of capital equipment purchases, the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager.

Budget amendments which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting<sup>2</sup>. Budget amendments to be approved by the County Manager are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular basis at a public Board of County Commissioner's meeting as an informational item.

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<sup>1</sup> This document can be found at <http://www.myfloridacfo.com/Division/AA/LocalGovernments/default.htm>.

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<sup>2</sup> Agendas of recent and upcoming meetings are available at <http://www.seminolecountyfl.gov/agenda/index.asp>.

# Fiscal Policies

## FUND BALANCE

The fund balance policy establishes a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for tax-supported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.

In calculating the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance. The unreserved/undesignated fund balance level for the General Fund, Transportation Trust Fund and Fire Fund shall be maintained in the range of 5% to 10% of operating revenues.

## DEBT MANAGEMENT

The Debt Management Policy establishes parameters and guidelines governing the issuance, management, reporting and continuing evaluation of all debt obligations issued by Seminole County. The Policy serves

as a tool to guide the County in evaluating the impact of each debt issuance on the County's overall financial position and credit quality; helping to ensure that debt issued is prudent and affordable. The Policy is designed to improve the quality of decisions, provide standards for the structure of debt issuance, identify goals and demonstrate the County's commitment to long-term financial planning, including the County's capital improvement plan.

The County will consider and evaluate debt issuance to pay for capital asset acquisition, construction, replacement or improvement. In general, debt is not considered an acceptable means to fund current operations (including ongoing capital asset maintenance and periodic replacement and renewal); however, in limited cases where there is a reasonable certainty that a known source of revenue will be received to repay the debt or where there is a clear financial emergency that was not anticipated, debt may be deemed appropriate.

The County is guided by three principles in selecting a funding source for capital:

- Equity – when appropriate, the beneficiaries will pay for the capital.
- Effectiveness – the County will evaluate the use of funding sources to ensure resources are utilized in the most effective manner
- Efficiency – the County will select financing techniques that provide for the lowest total cost consistent with acceptable risk factors

The County may issue General Obligation Debt only upon approval of the voters after a general election as required by Florida law. The County may issue debt secured by non-ad valorem revenues if pledged revenues shall be sufficient to maintain required debt service coverage or if financial forecasts indicate that no operating transfers from the general fund are required to

## Fiscal Policies

repay the debt. The County may issue short term debt when it is determined to be the most beneficial way to provide for immediate needs, or it provides an interest advantage by delaying the issuance of long term debt. The County may participate in debt pools or low interest rate loans if it is financially beneficial. The County may enter into lease-purchase agreements for the acquisition of capital equipment when it is advantageous to an outright purchase. The County will consider inter-fund borrowings on a case-by-case basis, and only when planned expenditures in the fund originating the loan would not be affected. The County may sponsor conduit debt for activities that have a general public purpose and are consistent with the County's overall service and policy objectives.

Debt shall only be issued if an objective analytical approach indicates that the County has the capacity to repay the debt without significantly limiting future operations.

Debt will be structured to achieve the lowest possible net cost to the County given economic and financial conditions at the time of the sale, the urgency of the project, and the nature and type of security provided. The County will normally structure debt with fixed interest rates and level debt service in order to maintain a stable debt service load. Debt will be structured for the shortest period consistent with a fair allocation of costs to beneficiaries or users. Generally, the debt maturity should not exceed the estimated useful life of the asset acquired using the debt proceeds or thirty years, whichever is shorter.

The County may issue debt obligations structured to fund interest and/or principal payments during the construction period of the related project if circumstances indicate this is the most advantageous method of funding.

Letters of credit, bond insurance, or other vehicles which improve the credit quality of the underlying debt may be used when the net debt

service is reduced by more than the costs of the enhancement.

The County will sell its debt utilizing the method of sale that is likely to achieve the lowest cost of borrowing. The County will consider refunding outstanding debt when the net present value savings of the new debt issuance when compared to the existing debt is at least 3%.

### CHANGES TO FINANCIAL POLICIES

The Resource Management Department continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners during a regularly scheduled meeting for discussion and action. If any changes to the policies are approved by the Board of County Commissioners, the updated policies will be included in the County's Administrative Code (Section 22.5) which can viewed online.



# Financial Strategy

In order to continue to meet the needs of the citizens of Seminole County, the Board of County Commissioners has implemented a variety of financial strategies to better position itself fiscally for managing future economic trends and revenue growth fluctuations.



Long-term financial planning promotes fiscal sustainability by focusing on strategies that emphasize the structural balancing of revenues and expenditures with minimal reliance on reserves.

This process has enabled Seminole County to maintain a sound financial position despite the economic challenges of property tax reform by the State of Florida, the Recession of 2007-2009, and the resulting slow-recovery. These events have resulted in several years of falling revenues coupled with increased demands for social services by the citizens. Presently, revenues are increasing at a steady rate, while demands for social services remain elevated. While these economic conditions have been experienced throughout the State of Florida, Seminole County proactively built up reserves in order to manage the projected shortfalls and minimize the impact on quality of life for local communities.

## Five Year Forecast

One financial strategy is the utilization of a Five Year Forecast when evaluating proposed financial changes for the County. The County has created a base-line Five Year Forecast which demonstrates the financial results of current revenues and expenditures over time, assuming no significant changes are made. This forecast includes conservative estimates of the expected changes in revenues and expenditures over the next five years.

When a change is proposed that would affect the County's financial status, the Five Year Forecast is updated with the proposed changes. The resulting forecast is compared to the base-line forecast to determine if the proposals create a more or less sustainable financial forecast for the County.

If the Five Year Forecast indicates a deteriorating financial position for the County, various results can be formulated through reducing expenditures, utilizing reserves, augmenting revenue sources, or a combination of these strategies. On the other hand, if the Five Year Forecast indicates an improving financial position; increasing reserves, increasing expenditures, or reducing revenue sources can be examined. It is anticipated that, through the utilization of various financial strategies, the County's revenues and expenditures should remain approximately balanced.

## Changes in Revenues

The outlook for most major countywide revenue sources is promising with healthy growth trends beginning to materialize. General Fund revenue is expected to grow

## Financial Strategy

on average 4.3% over the next several years. However, following seven years of declining trends the challenge for Seminole County in the short term is to generate enough General revenue to eliminate built up budget deficits without further burdening taxpayers.

The Seminole County Board of County Commissioners (BCC) has several options available to raise additional revenue if needed but increases in tax rates are extremely uncommon and approved only with no other available option. County charges for services are reviewed annually by Departments during the annual budget process and recommended changes in fees are considered at that time.

Revenues are broadly divided into several categories, including taxes, fees, and grants. There are various options available to adjust revenues in each of these categories, below are a few examples.

### Taxes

Florida laws regulate the manner and amount that local governments can raise annual millage rates. The BCC is authorized by law to levy a property tax rate up to 10 mills Countywide and 10 mills in the unincorporated area however annual increases are limited by maximum millage rates based on the annual change in Florida personal income and prior year tax levies. The Seminole County BCC historically refrains from increasing millage rates so property tax laws restricting annual rate increases have not limited the County's

ability to raise needed revenues. Growth in ad valorem revenue for Seminole County is generally based on new construction and changes in existing taxable property values.

For FY 2014/15, Seminole County millage rates remained unchanged while taxable property values grew by 5.6% Countywide. The increase in countywide taxable value resulted in \$6M in General fund revenue growth while maintaining the current Countywide millage rate of 4.8751 mills. The Board is additionally authorized up to 5.1249 mills Countywide.

On May 20, 2014, Seminole County voters approved a ten year penny sales tax to fund capital improvements for transportation and education. Collection of the infrastructure sales tax will begin on January 1, 2015 and will be shared between the County, School Board and municipalities. This is the third penny sales tax passed by Seminole County voters since 1991.

### Fees

The BCC has the statutory authority to impose fees on a variety of governmental services. Fees for parks and recreation, water and sewer, solid waste, building permits, etc., are reasonably based on the cost of service for the benefit received. The Budget for FY 2014/15 included a 3% increase in water and sewer and solid waste rates.

### Grants

Other governmental entities, such as the State of Florida and the Federal



## Financial Strategy

Government, offer grants to local governments in order to either offset costs of the local government or to provide additional services to the citizens of the local jurisdiction. Grant opportunities are evaluated to determine if the overall cost of the program to Seminole County (including administrative costs) will be lower than the benefits received by the net benefits to the citizens. Seminole County will actively seek out these grant opportunities whose costs are lower than the benefits. However, if it is determined that overall cost will be higher than anticipated benefits, then the County will not actively seek those grant opportunities.

Grants are generally not awarded on schedule with the County's fiscal year. As such, grants are generally not included in the Adopted Budget. Instead, grant opportunities are brought to the BOCC during regularly scheduled public meetings for approval throughout the year.

### Changes in Expenditures

The most successful Financial Strategies can often be found by examining Expenditures. Expenditures can be adjusted by either changing the level of services provided (effectiveness) or by adjusting the productivity of the County (efficiency).

The level of services provided can also be affected by the economic climate and the varying demands of the citizens of Seminole County. It is the responsibility of the BOCC to establish appropriate service levels.

County Staff continuously seeks methods of increasing productivity in order to provide services in the most efficient manner possible.

### Personal Services

Over the past several years, the workforce at Seminole County has been reduced by nearly 20%. This is due in part to two major workforce reductions. The County plans to continue evaluating the need for existing positions as they become vacant.

The County also established a limited early retirement incentive program in order to reduce personal service costs. These incentives are offered as management determines the cost/benefit for replacement personnel.

The County has acquired a portfolio of various technology solutions over the past few years. As those technologies are adopted by County staff, it is anticipated that increased efficiencies may result in future workforce reductions if the costs of maintaining these technological solutions is less than current personnel costs.

Currently, the costs of health care benefits provided by the County to its employees are climbing (as they are for most employers). While the total effect of the Patient Protection and Affordable Care Act is difficult to measure at this time, the County continues to look for ways to reduce the costs of Employee Health Care Benefits. In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with

## Financial Strategy

the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.

### Renewal and Replacement Funds

The County established renewal and replacement funding for Facilities, Fleet Equipment, and for Information Technology (IT) Equipment. Previously, the funding requirements for maintaining the County's Fleet and IT Equipment and County Owned Buildings would vary significantly from year to year. Funding was only provided on an as needed and emergency basis. This made it difficult to plan for the long term maintenance of County assets.

By creating a mechanism for the steady funding of these programs, the County is better able to forecast its long term financial needs. Additionally, the funds will also be utilized in a way that allows the County to proactively maintain County Facilities, which will lower the overall costs of sustaining these assets.

Funding for the Facilities and Fleet Renewal and Replacement Programs are provided through the General Fund. Program costs are projected for use over a 5-year period. The goal of advanced funding for these programs is to provide a consistent and sustainable level of reserves for the on-going and higher maintenance costs of buildings and fleet. Technology costs for equipment are being allocated over a period of 5 years. This is a method of self-funding

the program to capture on-going revenue for equipment to be refreshed at the end of the five-year term.

### Utilization and Maintenance of Debt

The County continues to maintain a very high debt rating, as determined by independent rating agencies. This has allowed the County to reduce the costs of existing debt and to fund certain capital acquisitions through inexpensive debt financing.

As interest rates have fallen in the economic environment, the County has been able to refinance existing debt at lower interest rates, which provides immediate savings to the tax payers. It is considered an axiom of governmental finance that the use of debt be limited to the acquisition, development, and refurbishment of assets which provide benefits to future periods, and that the term of the debt shall not exceed the useful life of the newly acquired asset or improvements. As noted above, the interest rate charged is significantly lower due to the County's bond rating, providing long term savings over a similar debt issuance at a higher interest rate which would have been charged to a different governmental entity.

### Consolidation of Services

The County has engaged in discussions with the seven cities located within the County regarding possible cost reductions/productivity increases through a consolidation of services. Seminole County operates a single 911 call center, shared with all of the cities in the County. This has

## Financial Strategy

resulted in cost savings to the tax payers throughout the County due to removal of duplicated services. Two of the cities have consolidated their Fire Departments with the County, also resulting in an overall cost savings. County staff is continuing to seek additional consolidation opportunities in order to provide more efficient services to all citizens.

### **Changes in the Levels of Reserves**

The County built up its Reserves during the time of unprecedented revenue growth prior to the beginning of the economic downturn. Reserves are currently being

utilized to fund the existing financial deficit with a plan to reduce its usage within the next few years.

General Fund reserves budgeted for FY 2014/15 are 23% of revenues, a level that provides over two months of operating support for economic stabilization and emergency /disaster related events as well as assist the county in maintaining a AA credit rating.

By utilizing these financial strategies, as well as others as they are determined, the County will position itself for long term fiscal sustainability and resiliency.

# Financial Strategy

## Five-Year Forecast/General Fund

A summary of the Fiscal Year 2014/15 through 2018/19 Five-Year Forecast for the General Fund is presented below. The forecast reflects an annual estimated ending fund balance of 20% of revenues to achieve structural balance, promote sustainability, and maintain a favorable credit rating. The assumptions for future years will vary based on Board directives.

Base Forecast (millions)	Revenues	Expenditures	Operating Results	Ending Fund Balance	Fund Balance % of Revenues
FY 2012/13 Actual	174.2	193.1	(18.9)	56.0	32%
FY 2013/14 Projected	180.5	187.1	(6.6)	49.4	27%
FY 2014/15 Adopted	186.9	194.2	(7.3)	42.1	23%
FY 2015/16	195.0	199.7	(4.7)	37.4	19%
FY 2016/17	202.9	203.8	(0.9)	36.5	18%
FY 2017/18	211.8	209.4	2.4	38.9	18%
FY 2018/19	221.1	214.1	7.0	45.9	21%

### Forecast Assumptions:

#### Revenues

- Ad Valorem Taxes – Countywide Millage (4.8751)
- Property Valuations increasing at 5% per year (per Property Appraiser)
- State Shared Sales Taxes increasing at 5%
- Public Service Tax increasing at 2%
- Communications Service Tax & Other Revenue Sources increasing at 1%

#### Expenditures

- Personal Service benefits growth 2.5% in FY 2015-16; 3.5% annually thereafter
- Reduction for lapsed salaries increased by 1% in FY 2015-16 based on historical savings
- Operating expenditures flat for FY16; increasing 2% annually in the out years
- Constitutional Officers average 3% growth annually
- Orlando City Soccer Stadium \$200K in FY17 (10 year agreement)
- Safe Kids Joint Funding Agreement expires in FY15; FY16 Reduction of (\$285K)
- Reduction in Port Authority Contribution from \$1M to \$500K beginning in FY 2016-17
- Reduction of \$2.8M municipal CRA payments in FY17
- Elimination of \$1M for 17-92 CRA payments in FY19

## Financial Strategy

### Transfers

- Transportation Trust \$2.0M in FY16; \$2.5M beginning FY17 [existing property tax rate of .1107 mills = \$1.4M]
- LYNX 3% annual increase
- Economic Development \$1.5M beginning in FY16
- Sports Complex Operations \$400K beginning FY17
- Renewal & Replacements:
  - Facilities \$1M beginning in FY16
  - Fleet \$500K beginning in FY17
- Debt Service \$8.6M annually

## Short Term Initiatives for Fiscal Year 2014/15

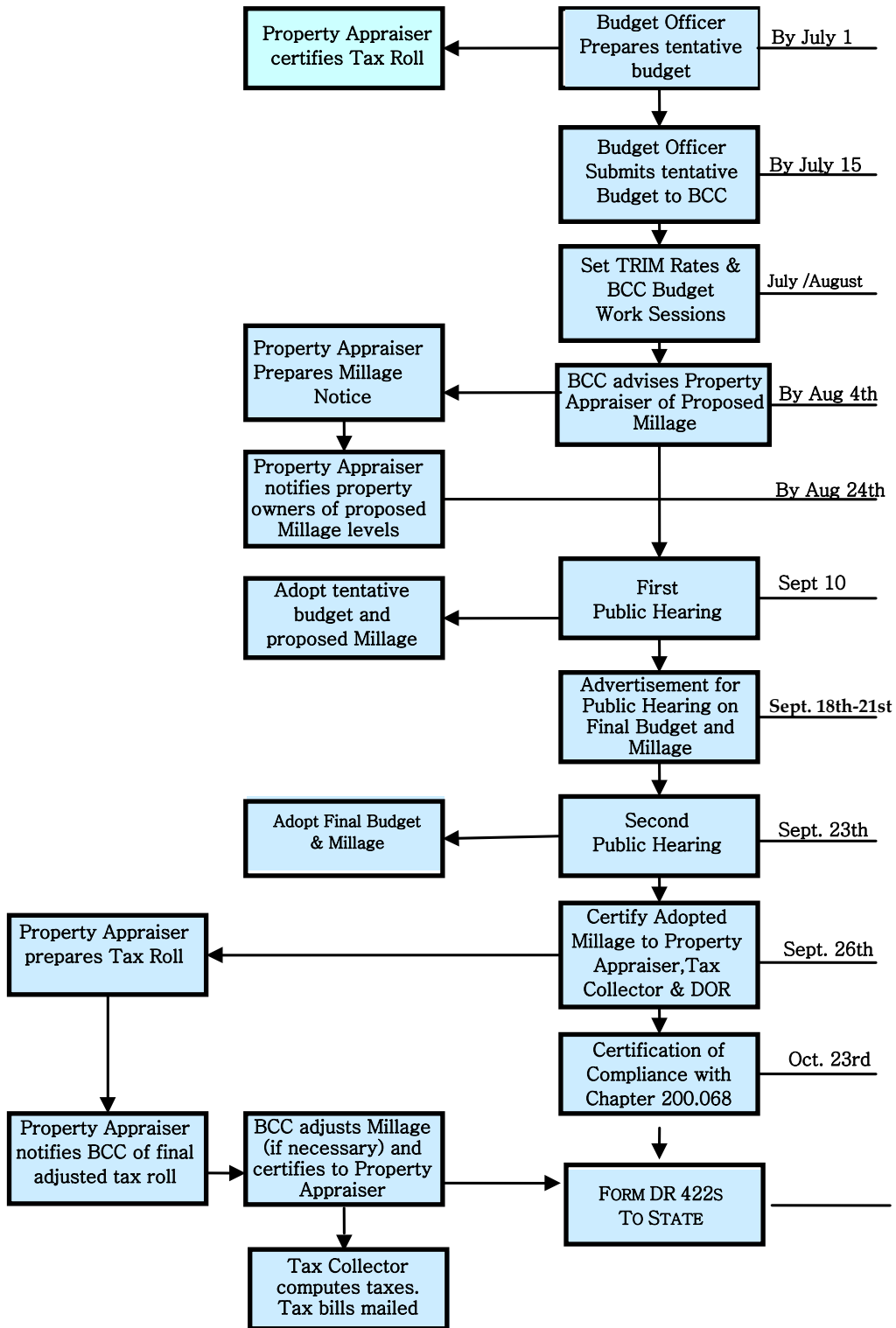
- Provide consistent level of services to citizens within the constraints of available resources and future fiscal sustainability.
- Bring the General Fund budget into structural balance over the next two fiscal years. Facilitate fund balance growth and avoid, as much as possible, drawing down reserves to balance the budget. Structural balance must be restored in the near term.
- Examine options for returning structural balance to the Fire Fund. This process has already begun internally, and major decisions will need to be contemplated beginning with the development of the Fiscal Year 2015/16 budget.
- The Budget for FY 2014/15 included a 3% increase in water and sewer and solid waste rates.
- Implemented reductions for training and training-related travel costs.
- Conversion of budgeting system to use the current financial system for efficiency savings and future potential financial process improvements.
- Efficiency savings anticipated due to an outsourcing of information technology services.
- Renewal & Replacement Program for Information Services Equipment to be a self-funded program within 2 years.
- Expand Emergency Management Services/Fire MSTU to include the City of Casselberry.
- Continue Economic Development initiatives to promote Seminole County.
- Initiate Sports Complex Construction and Soldier's Creek Park Improvement.



## Long-term Objectives for Fiscal Year 2014/15

- Seminole County's voter approved One Cent Infrastructure Sales Tax, which goes into effect on January 1, 2015, will provide Seminole County with an estimated \$351 million over a ten year period to address transportation needs.
- Maintain a fund balance at approximately 20% of revenues; a level deemed desirable by financial rating agencies.
- Continue to focus on right-sizing the workforce and the use of information technology to promote efficiencies.
  - The County has acquired a portfolio of various technology solutions over the past few years. As those technologies are adopted by County staff, it is anticipated that increased efficiencies may result in future workforce reductions if the costs of maintaining these technological solutions is less than current personnel costs.
- Maintain the current level of services provided to our citizens.
- Development of a more holistic approach to structural balancing with the BCC and Constitutional Officers.
- In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.
- Continue discussions with the seven cities located within the County for possible cost reductions/productivity increases through a consolidation of services. Two of the cities have consolidated their Fire Departments with the County, while negotiations are currently underway with a third.
- Reinstatement of the self sustaining capacity of the Building Fund through the elimination of the General Fund transfer to this fund.
- Orlando City Soccer partnership with the County for a 10 year period is expected to generate/increase Tourism Development Tax revenue.

# Budget Calendar



# Budget Process

## OVERVIEW

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal resiliency and sustainability.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

In order to achieve a more cost-effective service delivery, budgets were developed based on current program service levels, an examination of the previous year expenditures, and an assessment of operation options. This methodology was utilized in FY 2012/13 and continued to be utilized in FY 2014/15.

This approach requires a tight linkage with the budget process, which is used to gather and evaluate new service requests. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priority to higher priority programs, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The annual budget process for Seminole County is approximately eight months starting in January and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus.

## FY2014/15 Budget Development Calendar

01/27/14	County Manager Budget Development Initialized
02/11/14	BCC Update / Worksession - Preliminary Forecast & Fee Revision Updates
01/27/14 – 02/24/14	Department Budget Requests Due (RM Analyst)
03/10/14 – 03/14/14	Departmental Budget Request Presentations
03/24/14 – 04/7/14	Budget Recommendations - Resource Management Director
04/8/14	BCC Budget Worksession (if needed)
04/7/14 – 04/21/14	Budget Review Meetings - Resource Management Staff & CM/DCM
04/28/14 – 05/5/14	Budget Review Meetings / CM's Preliminary Budget - Resource Management Staff & Departments
05/12/14	County Manager Final Budget Decisions
05/5/14 – 05/23/14	Preparation of County Manager's Proposed Budget
06/10/14	BCC Budget Worksession (if needed)
06/16/14	Resource Manager Director / Final Review of County Manager's Proposed Budget
07/2/14	Deliver County Manager's Proposed Budget to BCC
	Potential BCC Worksession Dates (August 7th, 14th, 21st)
09/10/14	1st Public Hearing - Tentative Budget Approved
09/23/14	2nd Public Hearing - Final Budget and Millage Rate Adoption

# Budget Process

## BUDGETARY BASIS/ASSUMPTIONS

The guiding principles of the budget development process are as follows:

- ✓ No new taxes or increases to tax rates.
- ✓ Continued rightsizing of workforce, primarily through natural attrition.
- ✓ Continue reduction of operating costs where possible.
- ✓ Utilization of reserves in a responsible manner.

The revenue budget was prepared based on trend analysis, legislative actions and available economic data. Seminole County decreased the Countywide based millage in FY 2010/11 from 4.900 to 4.8751 and has adopted the same level through FY 2014/15. Although Florida Statutes 200.185 and 200.065, limits the annual increase in property taxes levied by local governments by a "maximum millage" rate, the Seminole County BCC has not been impacted by this law since the implementation of Property Tax Reform in FY 2007/08. The maximum millage rate is based on prior year property taxes levied, changes in taxable values and the annual growth in Florida personal income. Because taxable property values declined and ad valorem taxes levied by the BCC from FY 2007/08 through FY 2012/13 were below the aggregate rolled-back rates, the maximum millage rate imposed by Florida law has exceeded Seminole County's adopted millage rates each year.

The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

### We ensure Transparency in the Budget Process by:

- ✓ Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.
- ✓ Providing written documentation including analysis and financial information to the Board of

County Commissioners prior to the public process described above.

- ✓ Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments and information about the County budget.

### Funding Requirements for Programs/Services:

- ✓ Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- ✓ Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- ✓ Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The FY 2014/2015 revenue and expenditure budget assumptions are as follows:

### Revenues:

- ✓ The Countywide General Fund millage is unchanged from the prior year property tax rate of 4.8751 mills. The General Fund millage rate, which has remained unchanged over the past five years, will generate \$6.1M in added property tax revenue due to an increase of 5.57% in countywide taxable property values.
- ✓ The County Municipal Fire/Rescue MSTU and Unincorporated Road MSTU millage rates remain unchanged from FY 2013/14 adopted rates. The Fire District property tax rate of 2.3299 mills has remained the same for the past eight years while the Road District millage rate of .1107 mills has been in place for the past seven fiscal years. Taxable property values for the municipal service taxing units increased 5.75% and 5.6% respectively, increasing FY 2014/15 estimated ad valorem revenue by \$2.1M in the Fire Fund and \$73K in the Transportation Trust Fund.

## Budget Process

- ✓ In aggregate, maintaining FY 2014/15 millage rates at current year levels coupled with an increase of 5.6% in countywide taxable values results in a statutory increase of 3.8% in property taxes levied. Inclusive of the Countywide General, County/Municipal Fire and Unincorporated Road District millage, FY 2014/15 ad valorem revenue will increase in aggregate; \$8.2 million over FY 2013/14 adopted property tax revenue.
- ✓ Ad valorem revenue estimates are budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- ✓ Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were projected based on current economic trends, historical receipts, legislative actions and state estimates.
- ✓ Interest income projections reflect the return on investments experienced since the decline of the financial markets, currently at less than 0.5%. The Federal Reserve may slowly increase rates over the next year and minor growth in interest could be realized, however with declining reserve balances and mark to market adjustments, almost no interest is projected for most funds in FY2014/15.
- ✓ Water and sewer revenues are based on a 3% rate increase, effective October 1, 2015, to support debt funding requirements and to protect our existing debt and credit ratings.
- ✓ Retirement rates were budgeted as established by state legislature effective July 1, 2014. The rate changes were as follows: 6% increase for Regular Class, 31% increase for Elected Officials, 4% increase for Special Risk, 15% increase for Senior Management, and 4% decrease for DROP.
- ✓ The employer's portion of the Federal Insurance Contributions Act (FICA) taxes, which fund Social Security and Medicare, are budgeted on a per employee basis. The Social Security portion of the tax is 6.2%, and the Medicare portion of the tax is 1.45%, for a total of 7.65% of an employee's budgeted salary.
- ✓ Health benefits are self-insured by the County. Rates are established annually based on the experience of the program, projected claims and available fund balance in the Health Insurance Fund. Health insurance premiums charged to the individual programs are increased 18%.
- ✓ Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide. The rates were budgeted at 63% of the state rates for all classifications except Firefighter (which is 111%).

### **Expenditures:**

FY2014/15 direction was given from the County Manager's Office to maintain the overall level of expenditures which required making cuts necessary to offset those costs. Departments were requested to submit a budget request that reflects a 3% reduction from their current year appropriation levels.

#### ✓ Personal Services

- ✓ Budgeted compensation is at 100% of actual pay rates with a 1.8% salary adjustment.
- ✓ Based upon a fund by fund analysis of actual prior year lapsed personal service amounts, budgeted personal services expenditures were reduced by 3% (1% in the Fire Fund) to reflect the lapsed personal service amounts anticipated for FY 2014/15.
- ✓ Specific vacant positions were detailed and proposed for permanent elimination.

#### ✓ Operating Expenses:

- ✓ Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, and an assessment of operational options.
- ✓ Efficiencies continue to be assessed with greater emphasis placed on internal support function costs such as utilities, fleet, facilities and information systems and technologies. Additional requests for resources deemed critical to operations were also considered.

## Budget Process

### ✓ Internal Service Charges & Cost Allocations:

- ✓ Direct/indirect cost allocations assist in identifying the full cost of programs/services provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.
- ✓ Internal service needs of county departments, such as facilities maintenance, fleet maintenance, telephones, postage, printing and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.
- ✓ Operating and Labor costs for capital project delivery are generally charged to capital funding sources.
- ✓ The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

### ✓ Property Liability Insurance:

- ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

### ✓ Capital Equipment:

- ✓ Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

### ✓ Capital Improvements:

- ✓ Capital projects are initially proposed and reviewed yearly as part of the Five Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2014/15 is included in the Adopted Budget.

### ✓ Carryforward:

- ✓ The Adopted Budget includes a carryforward of available funds from FY 2013/14 for certain operating grants. An additional carryforward will be brought to the Board of County Commissioners in January. This carryforward will be comprised of the following:
  - Unspent funds from FY 2013/14 for incomplete projects, both capital and operating.
  - Certain unspent and unexpired grant funding.
  - Funding for budgeted equipment which was not delivered by September 30, 2014.
- ✓ A final adjustment to grant budgets for FY 2014/15 will take place based upon the results of the FY 2013/14 audit.

### ✓ Constitutional Officers Budgets:

- ✓ Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

### ✓ Reserves:

- ✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level while providing services at a reasonable cost.
- ✓ Reserves in certain General Fund supported funds were reduced significantly by reducing or eliminating the transfer from the General Fund.



# Budget Process

## MONITORING THE BUDGET

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures to ensure they are in accordance with the approved budget and work plan.
- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

## AMENDING THE BUDGET

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by

the Board, provided that the total of the appropriations of the fund may not be changed.

- The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund do not change.

- ✓ Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.

See the Fiscal Planning / Fiscal Policies section for additional information regarding the County's budget amendment process.

# Fund Structure Summary

**FY 2014/15 Total Budget \$735,585,814**

**GOVERNMENTAL FUNDS:**

**GENERAL FUND \$ 244,053,576**

General Fund	236,309,828
Facilities Maintenance Fund	1,356,408
Fleet Replacement	2,337,936
Technology Replacement	1,215,967
BCC Projects Fund	-
Economic Development Fund	2,833,437

**RESTRICTED FUNDS:**

**OPERATING FUNDS \$ 132,268,388**

Police Education	200,000
Building Program Fund	2,580,000
Transportation Trust	18,301,504
Transportation -Ninth Cent	6,199,500
Tourist Development Fund /3%	4,779,917
Tourist Dev-Prof Sports Franchise Tax	2,845,076
Fire Protection Fund	65,663,580
Replacement & Renewal Fire	744,100
Court Support Technology Fee Fund	1,005,169
Arbor Violation Trust	107,678
Alcohol/Drug Abuse Fund	90,000
Teen Court	308,706
Emergency 911 Fund	5,292,463
MSBU Street Lighting	3,150,180
MSBU Solid Waste	18,559,600
Municipal Service Benefit Units Funds	2,440,915

**\* DONATION FUNDS: \$ 849,749**

Natural Lands Endowment	804,749
Leisure Services	-
Public Safety - Systemwide Training	-
Libraries-Designated	25,000
Animal Services Donations	20,000
Historical Commission	-
Seminole County Expressway Authority	-

**GRANT FUNDS: \$ 11,474,096**

Adult Drug Court	324,933
Community & Public Safety Grants	8,903,119
SHIP Funds	2,246,044

**RESTRICTED FUNDS (Cont'd):**

**CAPITAL FUNDS \$ 124,300,056**

Capital Imprv Rev Bds (P25 System)	714,028
Sports Complex/Soldier Creek	218,388
Jail Project 2005	-
Natural Lands/Trails	2,022,039
Courthouse Projects Fund	403,202
Infrastructure Surtax Fund	86,597,597
Infrastructure - County Commission	14,417,187
Infrastructure Sales Tax - 2014	26,271,000
Transportation Impact Fee Funds	(18,405,631)
* Boating Improvements	429,238
Development Impact Fee Funds	3,023,937
17-92 CRA	8,609,071

**DEBT SERVICE FUNDS: \$ 10,306,601**

General Revenue Bonds	1,536,348
County Shared Revenue Debt	1,745,079
General Revenue Debt 2014	1,641,000
Gas Tax Revenue Bonds	-
Limited Gen Obligation Bonds	-
Sales Tax Revenue Bonds	5,384,174

**PROPRIETARY FUNDS:**

**ENTERPRISE FUNDS \$ 174,242,202**

**WATER AND SEWER FUNDS**

Water and Sewer	72,645,339
Connection Fees-Water	1,592,777
Connection Fees-Sewer	3,050,006
Water & Sewer Bonds, Series 2006	6,906
Water & Sewer Bonds, Series 2010	77,736
Water & Sewer Bond Reserve	18,206,570
Water & Sewer (Operating)	21,804,275

**SOLID WASTE FUNDS**

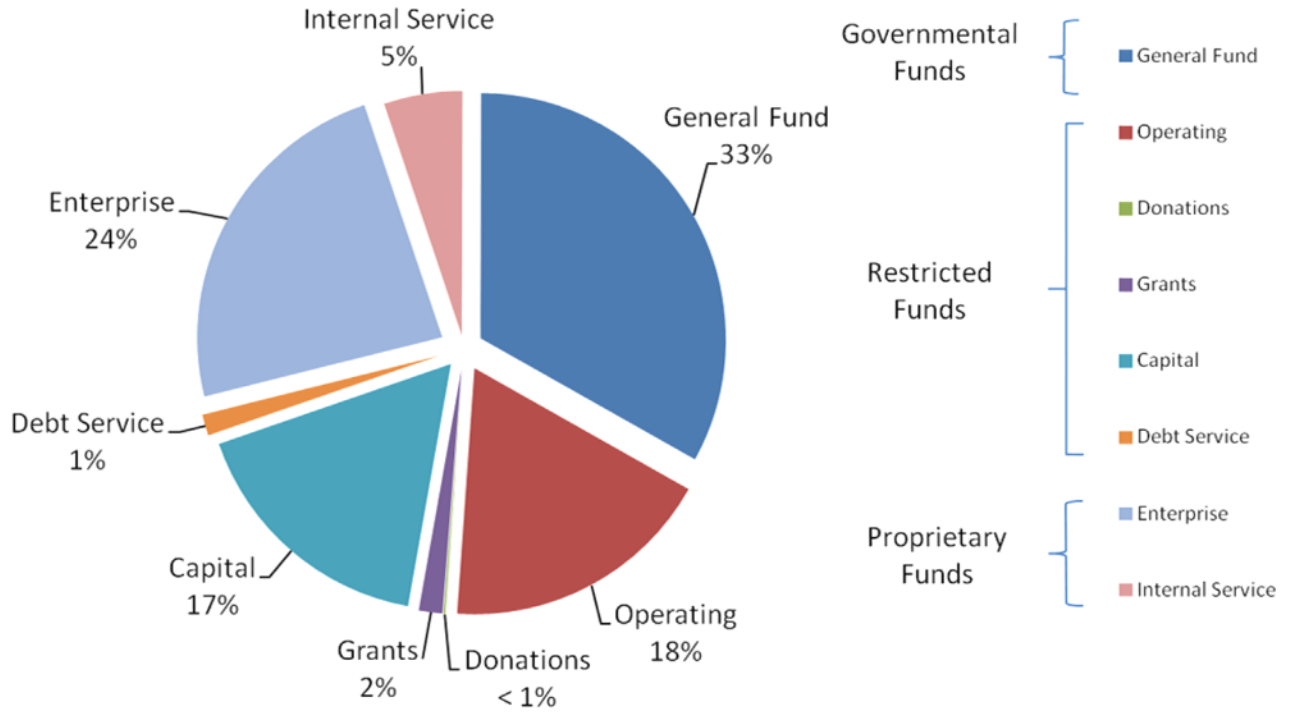
Solid Waste	38,571,921
Landfill Management Escrow	18,286,672

**INTERNAL SERVICE FUNDS: \$ 38,091,146**

Property/Liability Insurance	7,889,092
Worker's Compensation Fund	7,002,875
Health Insurance Fund	23,199,179

# Fund Structure Summary

## Percent of Governmental Fund Appropriations



# Financial Structure

## *Overview*

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, “funds” are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

**Governmental Funds:** Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a “modified accrual basis” or current financial resources basis.

Governmental Funds include the following fund types:

- a. **The General Fund** accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund.
- b. **Special Revenue Funds** account for resources received from special sources which are dedicated or restricted specific uses.
- c. **Debt Service Funds** account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.
- d. **Capital Projects Funds** account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.
- e. **Agency Funds** are custodial in nature and do not involve measurement of results of operations.

**Proprietary Funds:** Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a “full accrual” basis.

Proprietary Funds include the following two fund types:

- a. **Enterprise Funds** account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. **Internal Service Funds** account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers’ compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

**Basis of Accounting.** Generally Accepted Accounting Principles (“GAAP”) requires that local governments, such as Seminole County, base their financial statements on two different bases of

## Financial Structure

accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on **total** economic resources. In modified accrual accounting, the focus of measurement is on **current** economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally, commercial or “for profit” entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting used in financial reporting between governmental and proprietary funds, budgeting is generally based upon modified accrual principles. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), and other non-cash related transactions are generally not included in the Budget. By excluding most non-cash related transactions which generally relate to transactions reported in different fiscal periods, the budget can be used as a current control and policy mechanism. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

### *Funds in Each Group*

The following funds are included in the adopted FY 2014/15 budget. Other funding for additional funds may be added during FY 2014/15 either as a carryforward of available funds from FY 2013/14 or through action of the Board of County Commissioners.

#### **GOVERNMENTAL FUNDS**

##### **GENERAL FUNDS:**

##### **General Fund – 00100**

Account for all financial resources except those required to be accounted for in another fund.

##### **Facilities Maintenance Fund – 00108**

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

##### **Fleet Replacement Fund – 00109**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

# Financial Structure

## **Technology Replacement Fund – 00111**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

## **BCC Projects Fund – 00112**

Account for the receipt and disbursement of funds for General Fund supported capital projects.

## **Economic Development Fund – 13100**

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

## **RESTRICTED FUNDS:**

### **Police Education Fund – 00101**

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

### **Donations Funds – 00103 & 603XX**

Account for receipt and disbursement of contributions from the general public for a specific purpose.

### **County Grant Funds – 00110 & 119XX & 120XX**

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

### **County Transportation Trust Fund – 101XX**

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included sub-funds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

### **Building Program Fund - 10400**

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

### **Tourist Development Funds – 110XX**

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

### **Fire Protection Fund – 11200**

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county, Winter Springs and Altamonte Springs. Primary funding is ad valorem property taxes.

## Financial Structure

### **Renewal and Replacement – Fire Protection – 11201**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock funded through transfers from the Fire Protection Fund.

### **Court Support Technology Fund – 11400**

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

### **Arbor Violation Trust Fund – 12200**

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

### **Alcohol Drug Abuse Fund – 12300**

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

### **Teen Court Fund – 12302**

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

### **Enhanced 911 Fund - 12500**

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

### **MSBU Street Lighting Fund – 15000**

Account for special districts created for the safety of citizens in unincorporated areas of the County and may be established by referendum and by resolution pursuant to a petition by a proper percentage of property owners in the districts, or by ordinance. Assessments are on a front footage or lot basis.

### **MSBU Solid Waste Fund – 15100**

Established to account for the special per-parcel assessments levied by the Board exclusively on the properties within the unincorporated area of the county. Assessments are collected by the Tax Collector and provide for solid waste services in the County.

### **Municipal Services Benefit Units Funds – 160XX**

The Municipal Services Benefit Unit (MSBU) funds were created pursuant to the provisions of Section 125, Florida Statutes, to account for the cost of providing infrastructure improvements or municipal services for citizens within unincorporated Seminole County. Revenues are generated through non-ad valorem assessments levied upon properties located within the benefit unit.



# Financial Structure

## DEBT SERVICE FUNDS:

### **General Revenue Debt, 2012 – 21200**

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of general (non-ad valorem) revenues.

### **General Revenue Debt, 2014- Sports Complex/Soldier's Creek – 21235**

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued for the construction and equipping of a Sports Complex and to provide funding for capital improvements to Soldier's Creek Park. Bond issue is payable through a pledge of general (non-ad valorem) revenues.

### **County Shared Revenue Debt– 21300**

The \$22,000,000 Capital Revenue Improvement Revenue Bonds, Series 2012, were issued to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild projects. Funding for repayment of these bonds is provided by County Shared Revenues.

### **Sales Tax Revenue Bonds 2001 – 22500**

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds, Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

## CAPITAL FUNDS:

### **Boating Improvement Fund – 00104**

Account for receipt and disbursement of registration fees from recreational vessels to improve County waterways.

### **Infrastructure Sales Tax Fund – 115XX**

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991, 2001, and 2014 for a period of ten years. Proceeds are used to fund transportation capital improvements.

### **Transportation Impact Fee Funds – 126XX**

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact Fee Ordinance. Use of funds is restricted to capital facilities that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee and South Central Impact Fee.

### **Development Impact Fee Funds – 128XX**

Account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into these funds. The revenues generated are to be used for capital

## Financial Structure

improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee, and Library Impact Fee.

### **17-92 Redevelopment Fund – 13300**

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

### **Capital Improvement Revenue Bonds, Series 2012 (P25 System) – 30600**

Account for proceeds of County 2012 shared revenue bonds to upgrade the Public Safety Communications P25 Radio System and rebuild Communications Towers.

### **Sports Complex/Soldier's Creek Project Fund – 30700**

Account for proceeds of County 2014 general revenue bonds to construct a Sports Complex and provide capital improvements to Soldier's Creek Park.

### **Natural Lands/Trails Capital Project Fund – 32100**

Account for proceeds of general obligation bonds to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

### **Courthouse Projects Fund – 32200**

Account for proceeds of Sales Tax Revenue Bonds for courthouse construction/capital improvements.

## **PROPRIETARY FUNDS**

### **ENTERPRISE FUNDS:**

#### **Water and Sewer Funds – 401XX**

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

#### **Solid Waste Funds – 402XX**

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but not limited to, administration, operation, maintenance, financing and related debt service.

### **INTERNAL SERVICE FUNDS:**

#### **Property/Liability Insurance Fund – 50100**

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

## Financial Structure

### **Worker's Compensation Fund – 50200**

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

### **Health Insurance Fund – 50300**

Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.



## Countywide Budget Summary

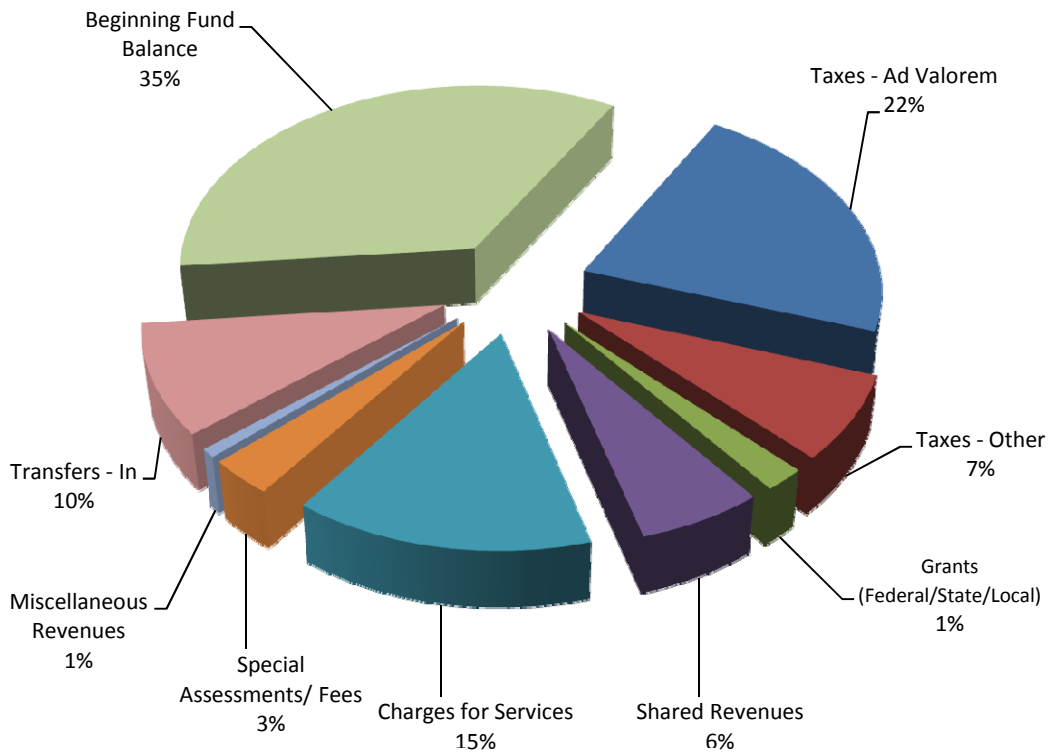
Fiscal Year	Adopted FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
<b>PROPERTY TAX RATES (In Mills)</b>			
Countywide	4.8751	4.8751	4.8751
Voted Debt Service - Natural Lands/Trails	0.1700	0.0000	0.0000
<b>Total Countywide</b>	<b>5.0451</b>	<b>4.8751</b>	<b>4.8751</b>
Unincorporated Roads MSTU	0.1107	0.1107	0.1107
Fire MSTU	2.3299	2.3299	2.3299
<b>Totals</b>	<b>7.4857</b>	<b>7.3157</b>	<b>7.3157</b>
<b>VALUE OF ONE MILL (In Millions) @ 96% *</b>			
Countywide	22.651	23.359	24.625
Unincorporated Roads MSTU	11.709	12.090	12.763
Fire MSTU	15.396	15.912	16.814
<b>REVENUE/SOURCE SUMMARY (In Millions)</b>			
Taxes - Ad Valorem	\$ 152.7	\$ 152.9	\$ 160.9
Taxes - Other	27.0	26.4	54.2
Grants (Federal/State/Local)	22.6	17.8	14.6
Shared Revenues	38.6	42.7	44.7
Charges for Services	98.8	105.2	106.1
Special Assessments/ Fees	20.3	22.0	23.2
Miscellaneous Revenues	9.2	7.9	5.5
Sub-Total Revenues	369.2	374.9	409.2
Other Sources	-	-	-
Transfers - In	48.2	38.4	70.1
Beginning Fund Balance	362.8	304.7	256.3
<b>Total Sources</b>	<b>\$ 780.2</b>	<b>\$ 718.0</b>	<b>\$ 735.6</b>
<b>EXPENDITURE/USE SUMMARY (In Millions)</b>			
Personal Services	\$ 95.0	\$ 98.0	\$ 96.5
Operating Expenditures	109.0	110.2	106.4
Internal Charges / Other	27.5	26.7	26.9
Cost Allocations	(25.0)	(23.9)	(21.9)
Operating Expenditures	206.5	211.0	207.9
Capital Outlay	73.0	68.0	45.6
Debt Service	34.2	28.4	30.0
Grants and Aid	29.2	24.7	22.8
Constitutional Officer Transfers	109.7	115.2	123.6
Sub-Total Expenditures	452.6	447.3	429.9
Other Uses	-	-	-
Transfers - Out **	48.2	38.4	70.1
Reserves	279.4	232.3	235.6
<b>Total Uses</b>	<b>\$ 780.2</b>	<b>\$ 718.0</b>	<b>\$ 735.6</b>

\* FY 2014/15 millage values reflect the Property Appraiser's June 24, 2014 preliminary valuations.

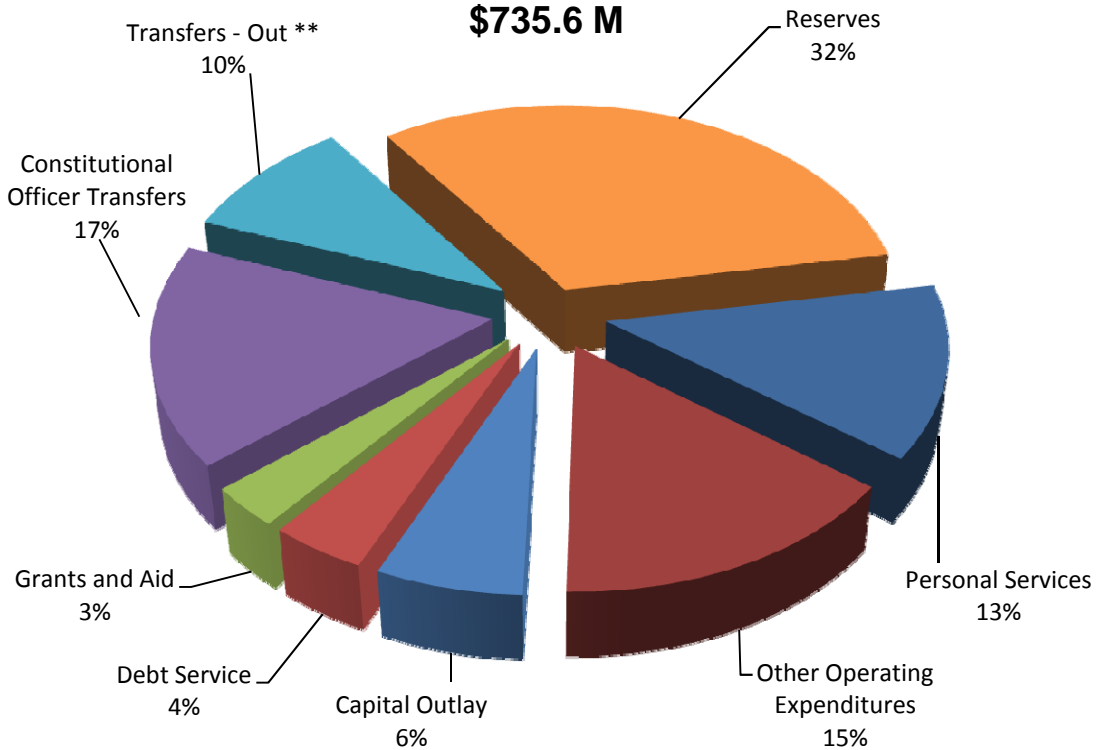
\*\* Transfers include \$45.1M Write-Down of Sales Tax Loan

# Countywide Budget Summary

## Sources Summary \$735.6M



## Uses Summary \$735.6 M



# Countywide Millage Summary

	Adopted Millage Rates By Fiscal Year				
	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<b>COUNTYWIDE</b>					
General Fund	4.8751	4.8751	4.8751	4.8751	4.8751
<b>SPECIAL DISTRICTS</b>					
Unincorporated Road MSTU	0.1107	0.1107	0.1107	0.1107	0.1107
Fire/Rescue MSTU	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>
<b>Total Special Districts</b>	<b>2.4406</b>	<b>2.4406</b>	<b>2.4406</b>	<b>2.4406</b>	<b>2.4406</b>
<b>TOTAL BCC APPROVED</b>	<b>7.3157</b>	<b>7.3157</b>	<b>7.3157</b>	<b>7.3157</b>	<b>7.3157</b>

## Voter Approved Millages

<b>COUNTYWIDE</b>					
<b>Debt Services</b>					
Natural Lands/Trails Voted Debt	0.1700	0.1700	0.1700	N/A	N/A
<b>TOTAL VOTER APPROVED</b>	<b>0.1700</b>	<b>0.1700</b>	<b>0.1700</b>	<b>0.0000</b>	<b>0.0000</b>

## Other Agencies

<b>Seminole County</b>					
School Board	7.8010	7.7220	7.5530	7.3610	7.1970
School Board Voted Millage				1.0000	0.7000
<b>Total School Board</b>				<b>8.3610</b>	<b>7.8970</b>
<b>St. Johns River Water Management District</b>					
	<u>0.4158</u>	<u>0.3313</u>	<u>0.3313</u>	<u>0.3283</u>	<u>0.3164</u>
<b>TOTAL OTHER AGENCIES</b>	<b>8.2168</b>	<b>8.0533</b>	<b>7.8843</b>	<b>8.6893</b>	<b>8.2134</b>

Fiscal Year	<u>Countywide</u>	<u>Roads</u>	<u>Fire</u>	<u>Total BCC Approved</u>
2009/10	4.9000	0.1107	2.3299	7.3406
2008/09	4.5153	0.1107	2.3299	6.9559
2007/08	4.3578	0.1068	2.3299	6.7945
2006/07	4.9989	0.1228	2.6334	7.7551
2005/06	4.9989	0.1228	2.6334	7.7551
2004/05	4.9989	0.1228	2.6334	7.7551
2003/04	4.9989	0.1228	2.6334	7.7551
2002/03	4.9989	0.1228	2.6334	7.7551
2001/02	4.9989	0.6591	2.0971	7.7551
2000/01	4.9989	0.6591	2.0971	7.7551
1999/00	4.9989	0.6591	2.0971	7.7551
1998/99	5.1579	0.6591	2.0971	7.9141
1997/98	5.1638	0.6591	2.0971	7.9200
1996/97	5.1638	0.6591	2.0971	7.9200



## Five Year Gross Taxable Value Comparison

FY 2010/11		FY 2011/12		FY 2012/13		FY 2013/14		*FY 2014/15	
AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change

### COUNTYWIDE:

Prior Year Gross Taxable Value	\$28,061,917,002		\$25,343,264,959		\$23,908,105,912		\$23,594,964,485		\$24,292,150,212	
Reappraisals	(2,946,440,892)	(10.51%)	(1,569,872,302)	(6.19%)	(453,210,804)	(1.90%)	505,134,825	2.14%	1,094,867,471	4.51%
Taxable Value without New Construction	\$25,115,476,110		\$23,773,392,657		\$23,454,895,108		\$24,100,099,310		\$25,387,017,683	
New Construction	227,788,849	0.81%	134,713,255	0.53%	140,069,377	0.59%	192,050,902	0.81%	256,756,406	1.06%
Gross Taxable Value	\$25,343,264,959	(9.70%)	\$23,908,105,912	(5.66%)	\$23,594,964,485	(1.31%)	\$24,292,150,212	2.95%	\$25,643,774,089	5.57%

### UNINCORPORATED ROAD IMPROVEMENTS (MSTU)

Gross Taxable Value (Prior Year)	\$14,141,921,906		\$13,061,614,960		\$12,359,285,955		\$12,196,507,628		\$12,585,156,834	
Reappraisals	(\$1,228,188,823)	-8.68%	(\$774,404,774)	-5.93%	(\$235,624,274)	-1.91%	\$310,369,245	2.54%	\$579,752,308	4.61%
Taxable Value without New Construction	\$12,913,733,083		\$12,287,210,186		\$12,123,661,681		\$12,506,876,873		\$13,164,909,142	
New Construction	147,881,877	1.05%	72,075,769	0.55%	72,845,947	0.59%	78,279,961	0.64%	124,740,849	0.99%
Gross Taxable Value	\$13,061,614,960	(7.63%)	\$12,359,285,955	(5.38%)	\$12,196,507,628	(1.32%)	\$12,585,156,834	3.18%	\$13,289,649,991	5.60%

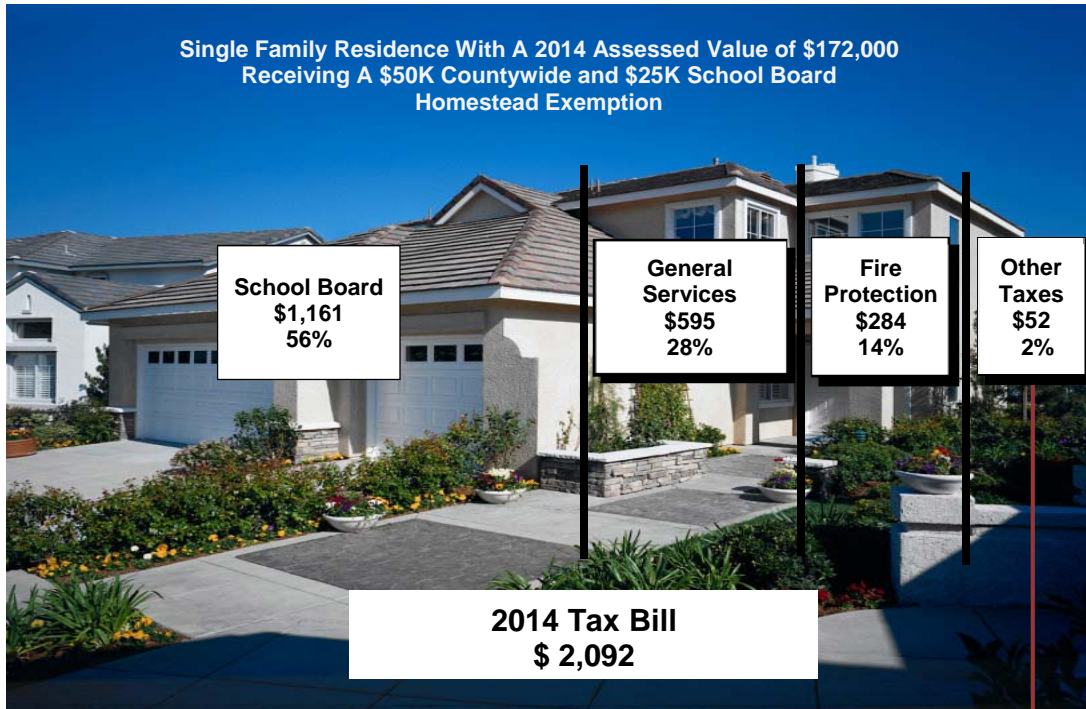
### FIRE RESCUE (MSTU)

Gross Taxable Value (Prior Year)	\$18,835,158,198		\$17,182,943,400		\$16,250,734,993		\$16,036,979,250		\$16,556,410,768	
Reappraisals	(\$1,809,096,418)	-9.60%	(\$1,016,035,669)	-5.91%	(\$290,521,276)	-1.79%	\$412,149,941	2.57%	\$795,552,173	4.81%
Taxable Value without New Construction	\$17,026,061,780		\$16,166,907,731		\$15,960,213,717		\$16,449,129,191		\$17,351,962,941	
New Construction	156,881,620	0.83%	83,827,262	0.49%	76,765,533	0.47%	107,281,577	0.67%	156,187,055	0.94%
Gross Taxable Value	\$17,182,943,400	(8.77%)	\$16,250,734,993	(5.42%)	\$16,036,979,250	(1.32%)	\$16,556,410,768	3.24%	\$17,508,149,996	5.75%

Excluding FY 2014/15, gross taxable values are derived from the Property Appraiser's DR403AC and 403V Final Revised Recapitulation of Ad Valorem Assessment Rolls.

\*FY 2014/15 valuations reflect the Property Appraiser's October 3, 2014 DR-422 Certification of Taxable Values prior to completion of the Value Adjustment Board.

## Unincorporated Residential Home Property Tax Calculation

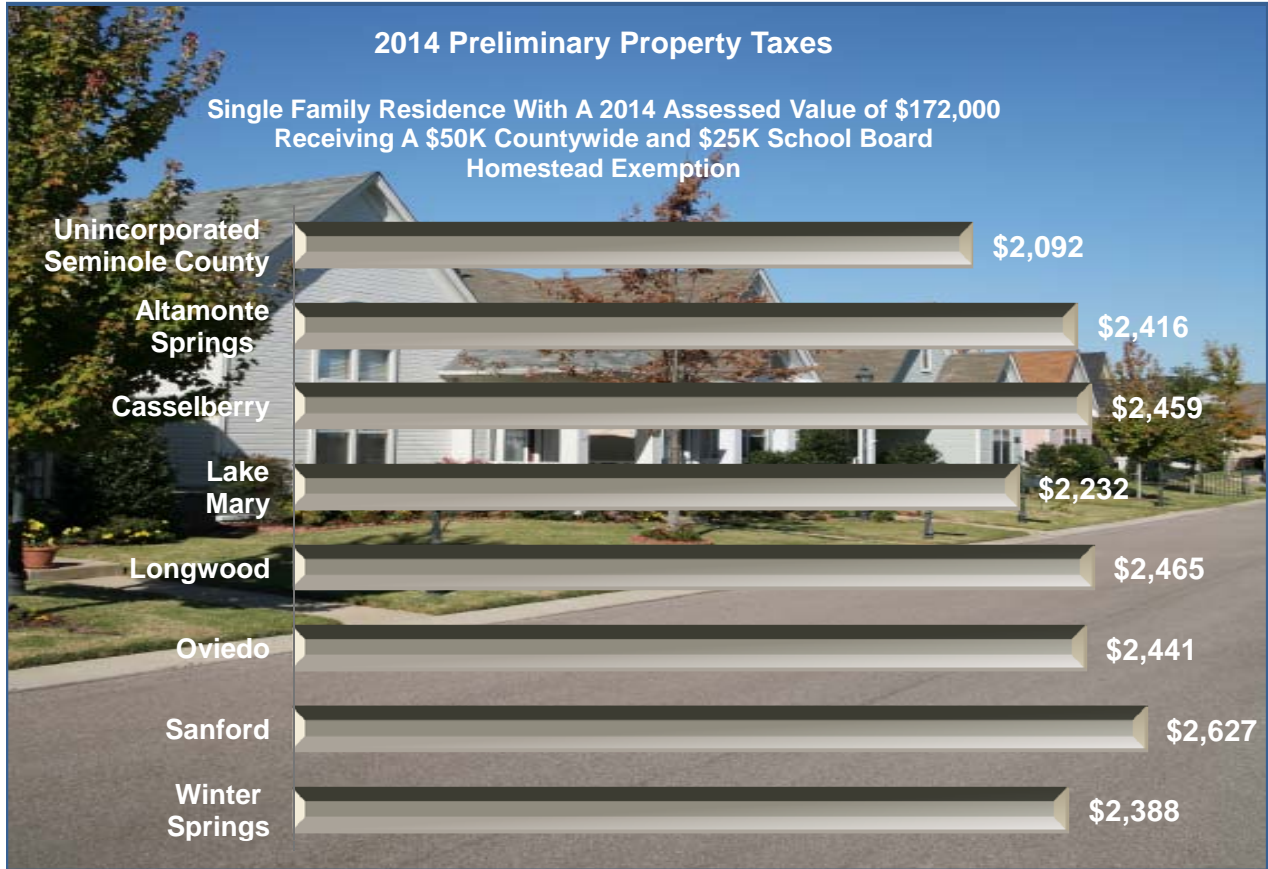


<b>Unincorporated Road District</b>	<b>\$13</b>	<b>0.6%</b>
<b>St.Johns River Water Management District</b>	<b>\$39</b>	<b>1.9%</b>

The 2014 tax bill sample is based on the average taxable value of a single family residence within unincorporated Seminole County. Florida law permits up to a 4% early payment discount incentive for property taxes paid between November and February. Payment of the estimated tax bill above in November versus the March 31st deadline would reduce the homeowners actual property taxes paid to \$2,008, a savings of \$84.

1. **School Board:** The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Residents receive only \$25K in homestead exemption on School Board property taxes because schools are exempt from the Amendment 1 additional \$25K homestead exemption approved by Florida voters in 2008. In November 2012, Seminole County voters approved a property tax increase up to 1 mill annually over four years (2013 - 2017 tax rolls) to preserve quality education in our schools. Of the voter approved millage, the School Board adopted 0.7000 mills for FY 2014-15.
  
2. **Seminole County Government:**
  - General Services:** The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.
  - Roads:** A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.
  - Fire Protection:** A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, and territories that may be included by special mutual aid agreement.
  
3. **St. Johns River Water Management District:** Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.

# Residential Home Property Tax Comparison



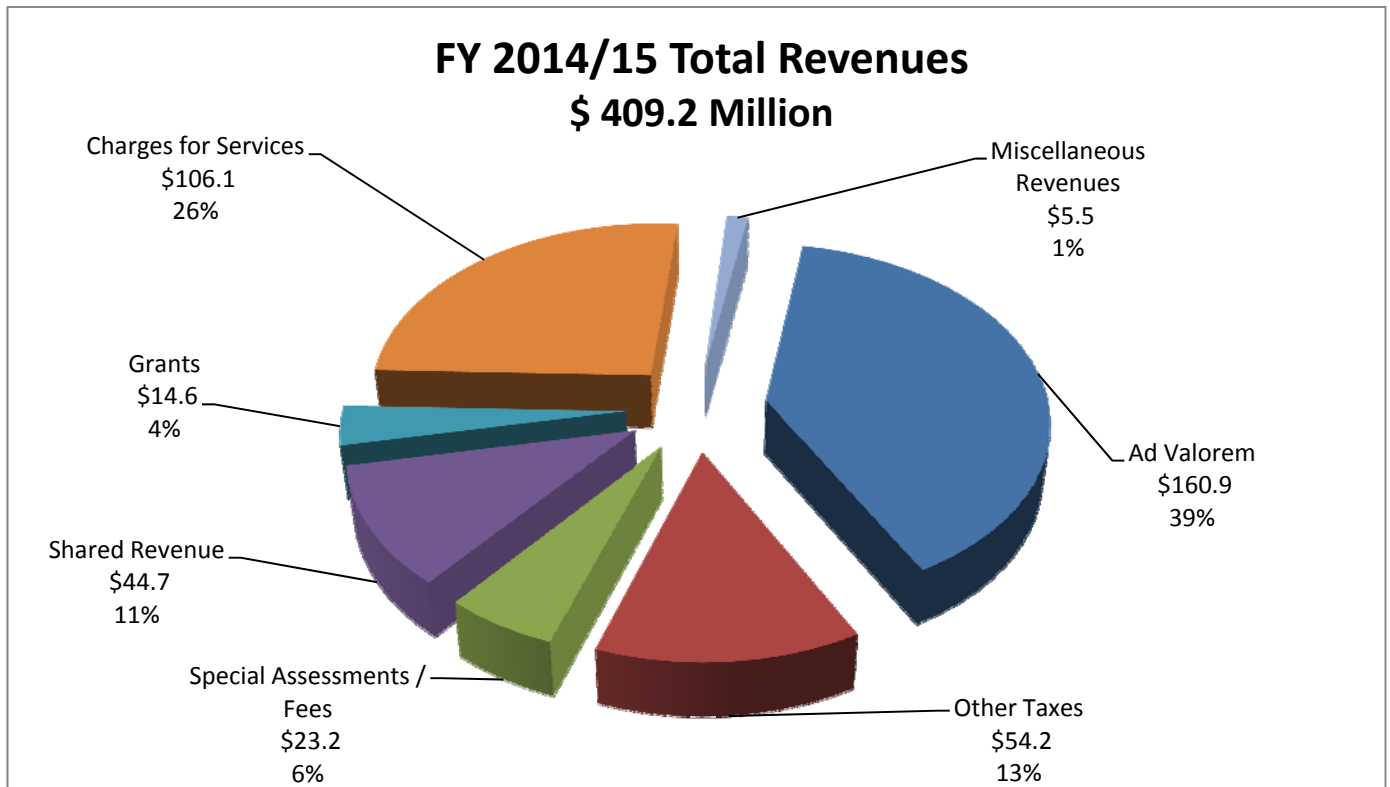
Millage Rates By Taxing Authority								
Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
<b>General Countywide</b>	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
<b>School District</b>	7.1970	7.1970	7.1970	7.1970	7.1970	7.1970	7.1970	7.1970
<b>School Board Voted Millage</b>	0.7000	0.7000	0.7000	0.7000	0.7000	0.7000	0.7000	0.7000
<b>St Johns River Water Management District</b>	0.3164	0.3164	0.3164	0.3164	0.3164	0.3164	0.3164	0.3164
<b>Total Countywide Millage</b>	<b>13.0885</b>	<b>13.0885</b>	<b>13.0885</b>	<b>13.0885</b>	<b>13.0885</b>	<b>13.0885</b>	<b>13.0885</b>	<b>13.0885</b>
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.3299	2.3299						2.3299
City		2.7624	5.4500	3.5895	5.5000	5.0434	6.8250	2.4300
City Voted Debt						0.2546		0.1100
<b>Total Municipal Services Millage</b>	<b>2.4406</b>	<b>5.0923</b>	<b>5.4500</b>	<b>3.5895</b>	<b>5.5000</b>	<b>5.2980</b>	<b>6.8250</b>	<b>4.8699</b>
<b>Total Millage Rate</b>	<b>15.5291</b>	<b>18.1808</b>	<b>18.5385</b>	<b>16.6780</b>	<b>18.5885</b>	<b>18.3865</b>	<b>19.9135</b>	<b>17.9584</b>

Comparison is based on FY 2014/15 property tax rates for a single family home in Seminole County with an assessed value of \$172K. Less the standard homestead exemptions, the taxable value for non-school millage would be \$122K and the taxable value for school millage is \$147K.

## COUNTYWIDE BUDGETARY SOURCES OF FUNDS

The Countywide budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.



***Recurring sources of funding:***

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as “property tax”.

**Other Taxes** – Other tax revenues collected by the County, including gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

**Special Assessments / Fees** – A special assessment is a compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**Shared Revenue** - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.

**Grants** - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services** – These are charges for specific governmental and proprietary services provided to specific individuals/ entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs and other user charges.

## COUNTYWIDE BUDGETARY SOURCES OF FUNDS

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements.

***Other Sources (Not included in chart):***

**Beginning Fund Balance** – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year's Reserves.

**Transfers** – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a "double counting" of revenues, and correspond to an equal amount of interfund expenditures.

## Countywide Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Taxes</b>			
<b>Ad Valorem</b>			
311100 Ad Valorem-Current	\$ 152,097,596	\$ 152,439,027	\$ 160,636,906
311200 Ad Valorem-Delinquent	243,421	427,500	287,500
<b>Ad Valorem</b>	<b>152,341,017</b>	<b>152,866,527</b>	<b>160,924,406</b>
<b>Taxes-Other</b>			
<i>Limited Term Tax</i>			
312600 Infrastructure Sales Tax	-	-	26,271,000
<b>Ongoing Taxes</b>			
312120 Tourist Development Tax	3,657,037	3,500,000	4,264,000
312300 County Voted Gas Tax	1,993,931	1,925,000	2,000,000
312410 1 - 6 Cent Local Option Gas Tax	7,046,380	6,800,000	7,200,000
312415 Local Alternative Fuel Tax	2,425	2,500	2,500
314XXX Public Service Utility Tax			
314100 Utility Tax-Electricity	4,789,593	4,900,000	5,000,000
314300 Utility Tax-Water	1,099,428	1,250,000	1,250,000
314400 Utility Tax-Gas	11,741	150,000	150,000
314700 Utility Tax-Fuel Oil	218	500	500
314800 Utility Tax-Propane	209,304	100,000	100,000
315100 Communications Service Tax	7,750,382	7,300,000	7,500,000
316100 Business Tax	481,535	475,000	475,000
<b>Ongoing Taxes</b>	<b>27,041,974</b>	<b>26,403,000</b>	<b>27,942,000</b>
<b>Taxes-Other</b>	<b>27,041,974</b>	<b>26,403,000</b>	<b>54,213,000</b>
<b>Taxes</b>	<b>179,382,991</b>	<b>179,269,527</b>	<b>215,137,406</b>

### Special Assessments & Fees

<b>Special Assessments &amp; Fees</b>			
322100 Building Permits	1,533,653	1,692,000	1,630,000
322102 Electrical Permits	154,113	150,329	207,000
322103 Plumbing Permits	74,070	50,000	150,000
322104 Mechanical Permits	102,887	75,000	170,000
322106 Well Permits	2,297	3,000	7,000
322107 Sign Permits	19,978	15,000	22,000
322108 Gas Permits	17,460	15,000	50,000
323700 Franchise Fees - Solid Waste	58,355	20,000	35,000
324110 Impact Fees - Fire/Residential	65,532	60,000	65,000
324120 Impact Fees - Fire/Commercial	75,567	75,000	75,000
324310 Impact Fees-Transp/Residential	811,963	530,000	530,000
324320 Impact Fee-Transp/Commercial	1,281,968	1,095,000	1,095,000
324610 Impact Fees-Library/Res	74,883	30,000	40,000
324620 Impact Fees-LibraryCom	34,945	10,000	25,000
325110 Special Assessment Capital Improvement	125,564	110,980	83,815
325210 Special Assessment Service Charge	15,492,871	15,771,990	16,021,390



## Countywide Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
329170 Arbor Permit	6,486	6,000	6,000
329180 Dredge/Fill Permit	1,300	1,500	1,500
341200 Zoning Fees	271,791	200,000	300,000
341910 Addressing Fees	14,455	10,000	15,000
342515 Inspection Fee - Environmental	82,028	43,000	43,000
342516 After Hours Inspections	30,059	10,000	40,000
342560 Engineering - Traffic Dev Review	315,032	175,000	300,000
342590 Building - Reinspections	106,397	115,000	130,000
342600 Public Safety - Fire Permits	111,131	70,000	70,000
342605 Fire Permits - Winter Springs	19,865	10,000	10,000
342630 Fire Inspection Fees	9,350	2,000	2,000
349200 Concurrency Review	10,205	10,000	10,000
349210 Flood Zone Review	0	0	10,000
363220 Fire/Rescue Impact Fee	581	0	0
363400 Transportation Impact	705	0	0
366400 Water/Sewer Connection	2,521,651	1,581,000	1,978,072
367110 Competency Certificate	49,050	40,000	50,000
<b>Special Assessments &amp; Fees</b>	<b>23,476,192</b>	<b>21,976,799</b>	<b>23,171,777</b>

### Intergovernmental Revenue

#### Grants

331100 Grants-General	138,730	0	0
331224 Sheriff-Federal Grants	174,811	258,063	221,794
331228 Supervised Visitation	0	352,751	0
331230 Emergency Management	401,161	0	0
331490 Trans Rev Grant	1,194,804	0	0
331500 Economic Env Grant	295,247	1,034,760	634,878
331501 Build America Bond	1,524,301	1,454,979	1,149,998
331540 Community Developmnt	1,839,105	3,298,692	3,250,048
331550 Emergency Shelter	123,213	175,348	168,092
331570 Neighborhood	2,689,539	1,726,363	0
331590 HOME Program	280,096	3,045,800	1,550,456
331599 FED - Economic	9,895	0	0
331690 CSBG-Com Svcs Blk	207,231	175,282	214,124
331692 Child Mental Health	943,080	2,500,000	2,200,000
331700 Culture Recreation	18,053	0	0
331721 ERate Telecom Discnt	6,906	32,500	0
331820 Adult Drug Court	202,300	0	324,933
331825 Veterans Treatment	0	0	348,446
331890 Fed Grant-Othr Crt Rel	60,822	24,385	0
334200 EMS Trust Fund Grant	103,218	0	0
334220 Public Safety Grant	138,262	9,853	5,535
334221 Sheriff-State Grants	4,212,578	3,465,862	4,196,124
334360 Stormwater	702,284	0	0
334490 Transportation Rev	12,547,583	0	0
334499 FDOT Lighting	10,886	11,213	13,571
334691 HRS/CDD Contract	4,631	0	0
334697 Mosquito Control Grant	18,500	29,456	31,540

## Countywide Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
334710 Aid To Libraries	163,020	160,000	179,276
334790 Interlocal Agreements	11,000	0	0
337300 NPDES Cities	0	36,316	24,000
337900 Local Grants & Aids	35,000		
00100 Stormwater - FL Yards & Neighborhoods			40,000
11641 Public Works - Interlocal	560,468	0	0
11913 Public Safety Grants	2,576	0	0
13000 Stormwater Fund - GF	60,000	40,000	0
16013 MSBU Howell Creek -	1,225	0	0
40100 Water And Sewer	15,940	0	30,000
<b>Grants</b>	<b>28,056,256</b>	<b>17,791,623</b>	<b>14,582,815</b>
<b><u>Shared Revenues</u></b>			
335120 State Revenue Sharing	8,008,541	8,208,541	8,850,633
335130 Insurance Agents	131,271	120,000	125,000
335140 Mobile Home Licenses	32,486	33,000	33,000
335150 Alcoholic Beverage	18,175	135,000	135,000
335160 Sales & Use Tax	446,500	446,500	446,500
335180 Half-Cent State Sales	21,307,281	21,930,000	23,296,000
335210 Firefighters Supplement	104,936	100,000	100,000
335220 E911 Wireless	1,339,559	1,400,000	1,450,000
335225 E911 Telephone	851,681	860,000	810,000
335491 Constitutional Gas Tax	3,373,442	3,365,000	3,450,000
335492 County Gas Tax	1,486,395	1,475,000	1,500,000
335493 Motor Fuel Tax	141,099	135,000	135,000
335520 SHIP State Housing	1,306,276	1,062,358	2,246,044
335710 Boating Improvement	81,560	80,000	82,000
337100 Economic Incentive	40,667	1,671,634	188,417
338410 Tax Increments-17-92 CRA Cities	630,679	643,648	689,401
338420 Tax Increments - 17-92 CRA County	1,033,593	1,052,555	1,151,558
<b>Shared Revenues</b>	<b>40,334,141</b>	<b>42,718,236</b>	<b>44,688,553</b>
<b>Intergovernmental Revenue</b>	<b>69,030,606</b>	<b>60,549,859</b>	<b>59,271,368</b>

### Charges For Services

<b><u>Internal Insurance Premiums</u></b>			
341210 Internal Service Fees	3,845,936	4,232,090	4,412,979
341220 Health - BOCC Employer	10,789,068	12,221,000	13,057,000
341230 Health - BOCC Employee	2,120,380	2,169,000	2,185,000
341240 Health - BOCC Retiree	1,052,006	1,313,000	1,441,000
341250 Health - BOCC Cobra	12,167	22,000	16,000
341260 Health - Tax Collector	734,793	722,000	857,000
341265 Health - Property Appraiser	673,412	666,000	666,000
341270 Health - Supervisor of Elections	141,134	164,000	201,000
341280 Health - Port Authority	34,324	38,000	40,000
<b>Internal Insurance Premiums</b>	<b>19,403,220</b>	<b>21,547,090</b>	<b>22,875,979</b>

## Countywide Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b><u>Water and Sewer</u></b>			
343310 Water Utility-Residential	18,450,980	20,778,000	19,619,463
343315 Private Commercial Fire	24,474	21,000	21,210
343320 Water Utility - Bulk	68,375	60,000	72,540
343330 Meter Set Charges	148,511	124,000	125,240
343340 Meter Reconnect Charges	386,749	355,000	358,550
343350 Capacity Maint-Water	73,765	113,000	78,257
343360 Recycled Water - Bulk	1,353,796	1,797,000	1,612,466
343510 Sewer Utility - Residential	24,376,819	26,218,000	26,163,883
343520 Sewer Utility - Bulk	3,553,806	3,396,000	3,637,731
343550 Capacity Maint-Sewer	80,789	120,000	85,709
<b>Water and Sewer</b>	<b>48,518,064</b>	<b>52,982,000</b>	<b>51,775,049</b>
<b><u>Solid Waste</u></b>			
343412 Transfer Station	9,414,914	9,300,000	10,068,355
343414 Osceola Landfill	1,566,482	1,087,000	1,872,676
343417 Recycling Fees	1,063,322	1,365,000	800,000
343419 Other Landfill Charges	6,600	6,000	6,000
<b>Solid Waste</b>	<b>12,051,318</b>	<b>11,758,000</b>	<b>12,747,031</b>
<b><u>Court Charges</u></b>			
341160 Court Technology - \$2 Recording Fee	835,738	835,000	550,000
342390 Housing Of Pris - Domestic Violence	45,652	45,000	45,000
342910 Impound/Immobilization	15,450	20,000	15,000
342920 Supervisor - PAY	20,400	25,000	20,000
348880 Supervision - Probation	667,108	850,000	650,000
348921 Court Innovations	118,894	123,750	110,000
348922 Legal Aid	118,894	123,750	110,000
348923 Law Library	118,894	123,750	110,000
348924 Juvenile Alternative	118,894	123,750	110,000
348930 Facilities Fee-County \$30 Traffic	1,769,658	1,750,000	1,750,000
348991 Teen Court -\$3 Court Cost	157,904	160,000	160,000
348992 Police Education - \$2 Court Cost	50,357	52,000	52,000
348993 Crime Prevention Court Costs	52,602	55,000	50,000
348994 Alcohol/Drug Abuse	41,726	45,000	40,000
348995 Criminal Justice Ed \$2.50 Court Cost	146,123	148,000	148,000
<b>Court Charges</b>	<b>4,278,294</b>	<b>4,480,000</b>	<b>3,920,000</b>
<b><u>Governmental Services</u></b>			
341320 Admin - School Impact	143,865	100,000	100,000
341350 MSBU Applications	1,700	500	500
341358 Admin Fee - Street Lighting	205,000	225,000	225,000
341359 Admin Fee - MSBU	46,095	24,585	32,110
341520 Sheriffs Fees	515,843	492,000	521,750
342100 Sheriff Contracts	1,872,828	2,260,880	2,313,262
342320 Housing of Prisoners	2,505,606	2,900,000	2,889,000
342330 Inmate Fees	209,093	222,000	232,000
342430 Emergency Management	3,203	1,500	3,000
342530 Iron Bridge	208,800	209,288	216,000

## Countywide Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
342610 Ambulance Transport	4,713,516	4,900,000	5,200,000
342930 Training Center Fees	107,082	70,000	100,000
343900 Other Physical Env Fees-Soil Tests	0	1,000	1,000
343901 Tower Communication Fees	54,707	60,000	70,000
343902 Fiber WAN Fees	31,669	21,950	21,950
343904 Stormwater - Agencies (Public Services)	59,624	53,000	53,000
344910 Signal Maintenance - Agencies	728,542	758,470	731,262
344920 Fiber Construction and Maintenance	343,582	329,715	329,967
346400 Animal Control	209,379	225,000	210,000
347200 Parks and Recreation	1,177,173	1,240,000	1,144,316
347201 Passive Parks	56,200	42,000	50,000
347301 Museum Fees	1,533	2,000	2,000
347501 Yarborough Nature	8,151	0	10,000
349100 Fleet Service Charges - Agencies	96,428	150,000	125,000
369940 Reimbursements - Radios	96,096	170,000	170,000
<b>Governmental Services</b>	<b>13,395,715</b>	<b>14,458,888</b>	<b>14,751,117</b>
<b>Charges For Services</b>	<b>97,646,611</b>	<b>105,225,978</b>	<b>106,069,176</b>

### Miscellaneous Revenue

#### Interest

361100 Interest On Investments	306,475	2,023,740	388,542
361120 SHIP Mortgage Interest	414	0	0
361130 Interest-Condemnations	0	100	0
361132 Interest - Tax Collector	0	25	25
361133 Interest - Sheriff	598	3,000	1,000
361200 Interest-State Board Administration	64	0	0
<b>Interest</b>	<b>307,551</b>	<b>2,026,865</b>	<b>389,567</b>

#### Fines & Forfeits

351500 Traffic-Parking	15,098	20,000	15,000
351700 Intergovt Radio Prog - \$12.50 Traffic	466,971	475,000	475,000
351910 Law Enforcemt Trust-Confiscations	228,515	0	0
352100 Library	174,478	139,000	139,000
354200 Code Enforcement	145,886	150,000	150,000
354410 Arbor Violation	36,150	8,000	8,000
359901 Adult Diversion - Pretrial	353,166	350,000	350,000
359902 Probation-Community Svc Insurance	13,715	15,000	15,000
359903 Adult Drug Court	43,678	0	0
<b>Fines &amp; Forfeits</b>	<b>1,477,657</b>	<b>1,157,000</b>	<b>1,152,000</b>

#### Other Miscellaneous

341357 Admin Fee - Solid Waste/MSBU	805,000	795,000	805,000
362100 Rents And Royalties	76,075	76,000	64,601
363221 Law Enforcement	150	0	0
363230 Impact Fee-Physical	600	0	0
364100 Fixed Asset Sale	173,638	21,500	31,500
365101 Methane Gas Sales	336,535	333,000	340,000

## Countywide Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
366100 Contributions & Donations	2,111,738	25,000	45,000
366101 Contributions/Port Authority	450,000	500,000	1,000,000
366270 Memorial Tree	600	0	0
367150 Pain Management-Grwth	200	0	0
369100 Tax Deed Surplus	85,140	0	0
369120 SHIP Mortgage Principal	88,475	0	0
369310 Insurance Proceeds	1,008,434	1,675,000	5,000
369900 Miscellaneous-Other	755,381	405,725	484,750
369910 Copying Fees	58,001	55,000	55,000
369911 Maps and Publications	103	1,000	1,000
369912 Miscellaneous Sheriff	491,024	575,000	590,650
369920 Miscellaneous - Elections	731	4,000	4,000
369925 Convenience Fees	143,037	180,000	247,000
369930 Reimbursements	3,126,877	10,000	110,000
369935 Rebates	0	0	200,000
386200 Excess Fees-Clerk	29,955	0	0
386300 Excess Fees-Sheriff	283,715	0	0
386400 Excess Fees-Tax	2,711,395	0	0
386500 Excess Fees-Prop	3,107	0	0
386700 Excess Fees-SOE	258,771	0	0
<b>Other Miscellaneous</b>	<b>9,711,739</b>	<b>4,656,225</b>	<b>3,983,501</b>
<b>Miscellaneous Revenue</b>	<b>14,783,890</b>	<b>7,840,090</b>	<b>5,525,068</b>
<b>Total Current Revenue</b>	<b>\$ 384,320,290</b>	<b>\$ 374,862,253</b>	<b>\$ 409,174,795</b>

### Other Sources

<b>Transfers</b>			
381100 Transfers	55,200,094	38,405,492	70,070,819
<b>Bond Proceeds</b>			
384100 Bond Proceeds	22,000,000	0	0
<b>Other Sources</b>	<b>77,200,094</b>	<b>38,405,492</b>	<b>70,070,819</b>

### Beginning Fund Balance

<b>Beginning Fund Balance</b>			
399999 Beginning Fund Balance	314,596,788	304,750,132	256,340,200
<b>Beginning Fund Balance</b>	<b>314,596,788</b>	<b>304,750,132</b>	<b>256,340,200</b>
<b>Total Countywide Summary of Sources</b>	<b>\$ 776,117,172</b>	<b>\$ 718,017,877</b>	<b>\$ 735,585,814</b>

## History of Major Revenue Sources

**Ad Valorem Tax** - Ad valorem tax, also known as a property tax, is based on the assessed value of real estate and tangible personal property. A millage rate is charged to each one thousand dollars of taxable property value.

The Property Appraiser's Office determines the property values on the tax roll as of January 1 each year and certifies the just market value less exemptions to each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem taxes levied is budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs and the City of Winter Springs and the Road District MSTU includes the unincorporated areas of Seminole County.

A BCC county-wide voter approved debt service millage used to repay debt associated with \$25M in bonds issued for natural lands acquisition and preservation, and to construct a county-wide trails system ended in FY 2012/13 with the retirement of outstanding debt. The voted millage was levied for a twelve year period from fiscal year 2002 through 2013.

The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. Florida's Constitution prohibits the State of Florida from imposing property tax.

Based on an average single family residents tax bill for unincorporated Seminole County, School Board taxes account for approximately 57% of taxes paid, BCC Countywide property taxes account for 27%, the Fire MSTU 13%; Road District MSTU 1% and the St John's Water Management District 2%.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 40% of all current revenue budgeted. In the General fund, countywide property taxes account for 65% of current revenues.

### *Florida Property Tax Reform Summary*

From 1995 to 2007, the Save Our Homes (SOH) assessment cap on homesteaded properties and other property assessment mandates combined with rapidly rising property values to spotlight huge inequities in Florida's property tax system. In some areas of the State property tax bills increased more than 200 percent during this period. The largest tax bills were borne disproportionately by businesses, newly homesteaded, and non-homesteaded property owners. In response to all taxpayers, the 2007 Florida Legislature passed the largest property tax cut in Florida's history.

Property tax reform legislation consisted of two major components: (1) House Bill 1B, the "Property Tax Reduction and Reform" bill; and (2) SJR 2-D (Amendment 1), a property assessment/exemption amendment to the Florida Constitution. The first component, HB1B, is a statutory amendment that required counties, cities and special districts to roll-back FY 2007/08 property tax rates to FY 2006/07 levels and to further reduce the rolled-back rate by 3%-9% based on tax increases levied since 2001/2002. Future increases to the rolled-back rate are limited by the State of Florida's per capita personal income growth unless a higher rate is approved by extraordinary vote of the governing body or by referendum. The second component of property tax reform legislation, Amendment 1 to the Florida constitution, was approved by Florida voters on January 29, 2008 and made retroactive to January 1, 2008 thus becoming effective with the 2008 tax roll and the FY 2008/09 adopted budget. Amendment 1 provided for a \$25,000 modified homestead exemption; portability of the "save-our-homes" differential up to \$500,000; a \$25,000 tangible personal property exemption; and a non-homesteaded property assessment cap of 10%.

The 2008 implementation of Florida property tax reform overall provided minor relief to most property owners yet greatly impacted local government revenue. The primary reason for this is that the School Board was exempted from property tax reform measures except for the "Save Our Homes" portability and the \$25K Tangible Personal Property exemption.



## History of Major Revenue Sources

School Board property taxes account for 57% of the average homesteaded property tax bill in Seminole County and property tax reform reduced School Board taxes very little. The average homeowner benefitting from “save-our homes” realized a \$159 savings in FY08 and \$99 in FY09 while County revenue was reduced by \$69M over the same two year period.

### *Seminole County Ad Valorem Tax History*

Prior to property tax reform measures in FY 2007/08, Seminole County ad valorem tax rates had remained unchanged for 8 years at 4.9989 mills and for 13 years in the unincorporated area at 2.7562 mills. Only debt service millage varied based on amounts needed to meet principal and interest payments of issued debt.

In FY 2009/10, the countywide property tax rate was increased from 4.5153 mills to 4.9000 mills, an adjustment of .3847 mills. The General countywide tax rate increase was needed to insure long term fiscal sustainability by offsetting in part the impact of an 11.3% decline in the countywide taxable property value and losses in other major revenue sources adversely impacted by the economic recession. The Unincorporated Road MSTU (.1107 mills), County/Municipal Fire District MSTU (2.3299 mills) and voted debt service millage (.1451 mills) rates remained unchanged from the prior year adopted millage rates.

The countywide property tax rate for FY 2010/11 was reduced to 4.8751 mills, a decrease of 0.0249 mills from the prior year adopted tax rate of 4.9000

mills. The Board of County Commissioners reduced the countywide property tax rate to offset an adjustment needed in the voted debt service millage.

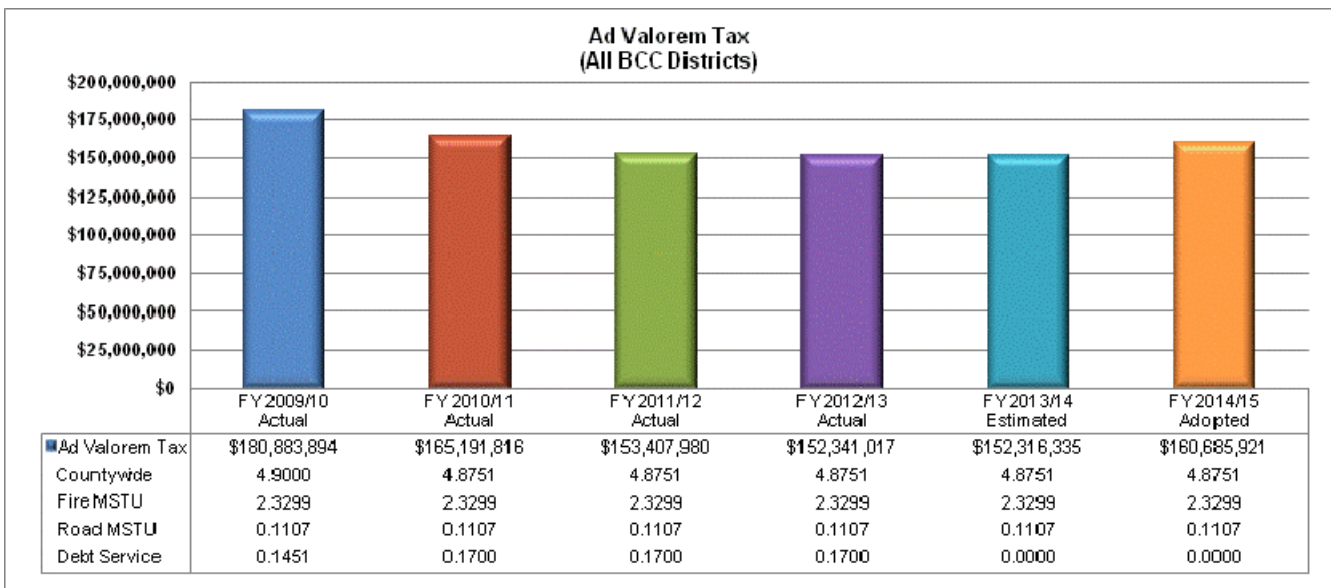
In FY 2011/12 and FY 2012/13 property tax rates remained unchanged as additional declines in ad valorem revenue resulted from decreases in countywide taxable values of 5.66% and 1.31% respectively.

In FY 2013/14, Seminole County maintained current millage rates for all BCC taxing districts at their prior year levels and after five years of decline, countywide taxable property values grew 2.95%. The voted Natural Lands/Trails countywide debt service millage of .1700 mills ended in FY 2012/13 with the retirement of outstanding debt associated with \$25M in Limited General Obligation Bonds.

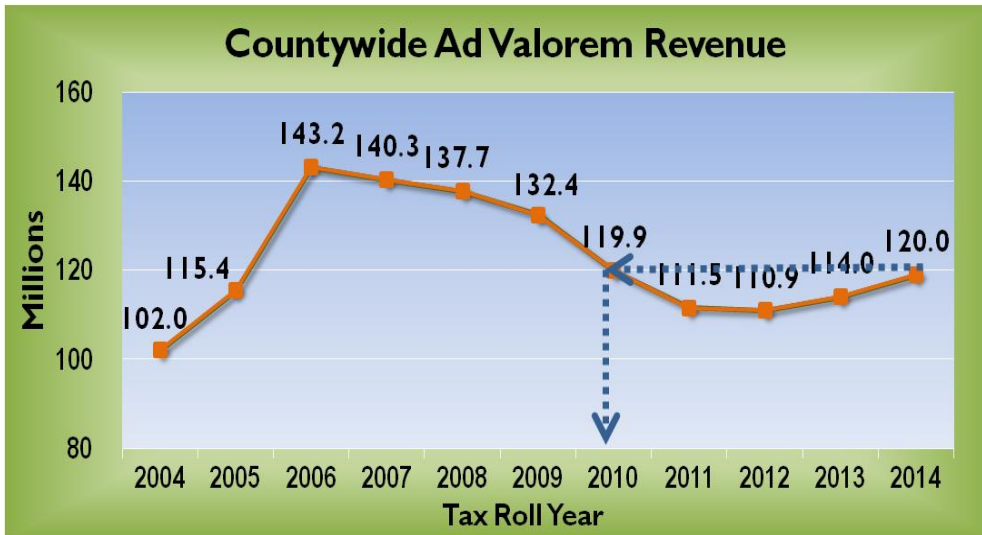
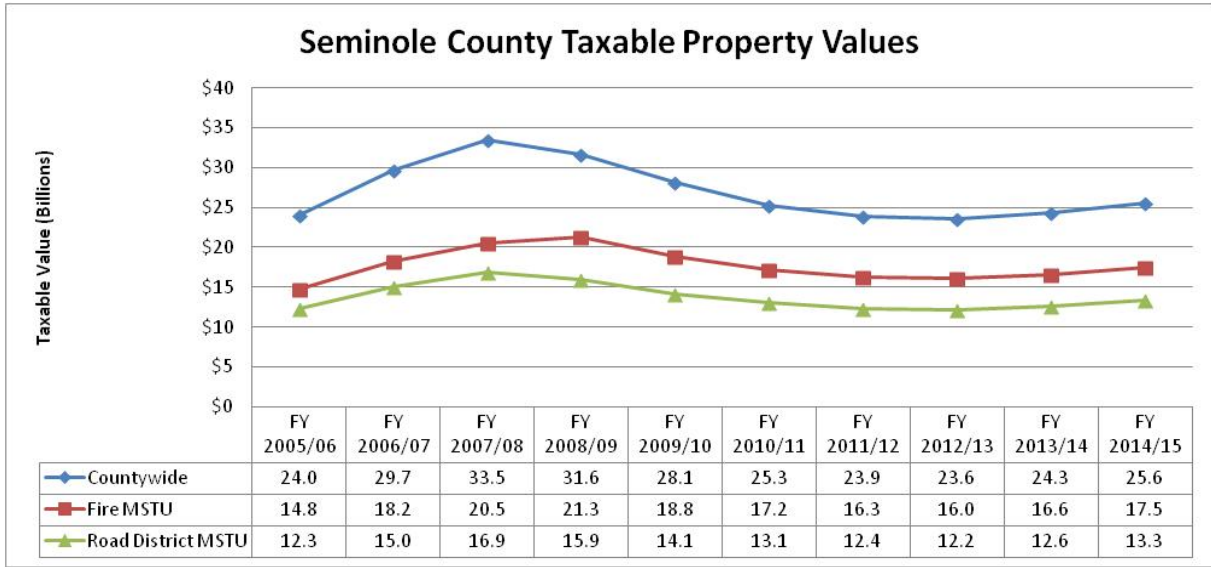
In FY 2014/15, countywide taxable values have increased 5.6%. New construction accounted for 1.06% of the increase and reappraisals of existing properties increased 4.51%. The Fire District and Road District MSTU's realized growth of 5.75% and 5.6% respectively.

Based on maintaining current property tax rates, General fund ad valorem revenue is projected to increase \$6.0M over the prior year adopted budget; the Fire fund growth is projected at \$2.1M; and the Transportation Trust Fund is increased by \$73K.

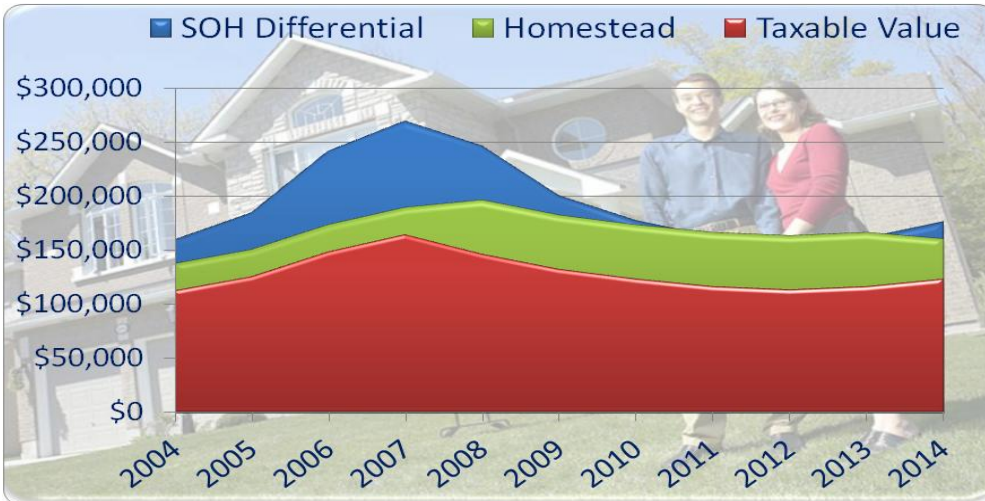
The chart below includes delinquent ad valorem taxes which peaked in FY 2010-11 at \$800K during the height of the recession but are now down to about \$200K annually as foreclosures subside.



# History of Major Revenue Sources



With 2014 countywide taxable values increasing 5.6%, Seminole County's countywide ad valorem revenue for FY 2014/15 is back to 2010 levels.



The Save Our Homes (SOH) differential that was virtually eliminated for most homesteaded properties during the housing market crisis is once again on the rise. Based on the annual CPI change, the 2014 SOH assessment cap is 1.5% while countywide property values increased 5.6%. The number of homes receiving an SOH assessment cap in 2014 is 87,611 properties averaging \$23K per qualified homestead. Seminole County's SOH differential totals \$2B saving unincorporated homesteaded taxpayers \$15M in BCC property taxes.

## History of Major Revenue Sources

**Half-Cent Sales Tax** - The Local Government Half-Cent Sales Tax Program is the largest of all state shared revenue sources for local governments. The programs primary purpose is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs. Seminole County's share of the State half-cent sales tax is second only to property taxes in the General fund as a major revenue source used in support of countywide services.

Based on eligibility requirements, local governments may receive a portion of state shared sales tax through three separate distributions, the ordinary, emergency, and fiscally constrained county distributions. Seminole County receives the ordinary distribution which is funded by 8.814 percent of the States net six cent sales tax proceeds. Revenue is distributed to County's and municipalities based on a population weighted allocation factor multiplied by sales tax monies earmarked for distribution to the county.

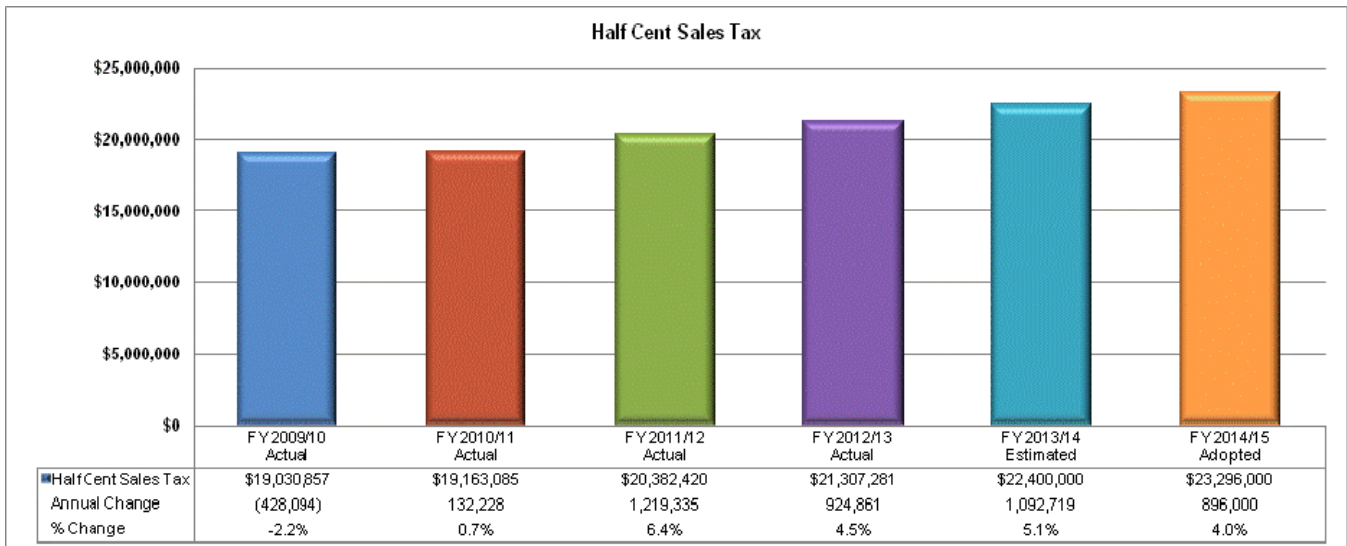
Although the state is responsible for the full portion of the state's share of matching funds required for the Medicaid program, the state charges county governments an annual contribution in order to acquire a certain portion of the funds. If County governments do not participate in the cost of certain services provided to county residents through Florida's Medicaid program, the Department of Revenue is authorized to reduce the portion of sales tax shared with counties to pay for State Medicaid billings. This mandate affects the Half-Cent Sales Tax and County Revenue Sharing Programs. Seminole County, however, does pay its share of Medicaid charges without impact to our State shared sales tax.

After five years of declining to flat sales tax growth that ended in FY 2010/11 with the loss of about \$6M per year in revenue, Seminole County's half-cent sales tax has rebounded with growth trends averaging 5% annually since FY 2011/12. This upward turn follows the Great Recession years which officially began nationally in December 2008 and ended in June 2009, but for Seminole County revenue declines began in FY 2006/07 and ran through FY 2010/11. County tourism activity was an early indicator going into the recession that our economy was slowing and tourism also led the way in the recovery cycle with 10.5% growth in tourist development taxes realized in FY 2010/11. Sales tax showed flat growth (less than 1%) in FY 2010/11 but it was the first year of any growth at all in five years.

Also contributing to the sales tax recovery was the opening of five new car dealerships in 2011. As a result of the auto industry crisis of 2008-2010, Seminole County lost eight car dealerships over a two year period early on in the recession. Taxable sales from automotive dealers in Seminole County peaked in 2006 at \$1.2B, dropped to \$661M in 2010 and recovered to \$911M in 2013. Based on taxable sales through August 2014, automotive dealer taxable sales should reach \$1.0B for the year.

FY 2013/14 half-cent sales tax was adopted at \$21.9M but is now projected at \$22.4M – an increase of \$470K over the adopted budget and \$1.1M over prior year revenue.

The FY 2014/15 half-cent sales tax estimate of \$23.3M represents a 4% increase over the FY 2013/14 estimated revenue and is \$1.4M more than the prior year adopted half-cent sales tax estimate.



## History of Major Revenue Sources

**State Revenue Sharing** – Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.044% of sales and use tax collections. Approximately 97.55% of total program funds are derived from sales and use tax and 2.45% from net cigarette tax collections.

Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the States annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30<sup>th</sup> fiscal year, are received in equal monthly installments with a June true up adjustment for actual revenue collected. An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds.

There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. The revenue is broken out into a first and second guaranteed entitlement and growth money. The guaranteed entitlements may be pledged for bond indebtedness, in Seminole County this amount totals \$1.7M however up to 50% of funds in the prior year may also be pledged.

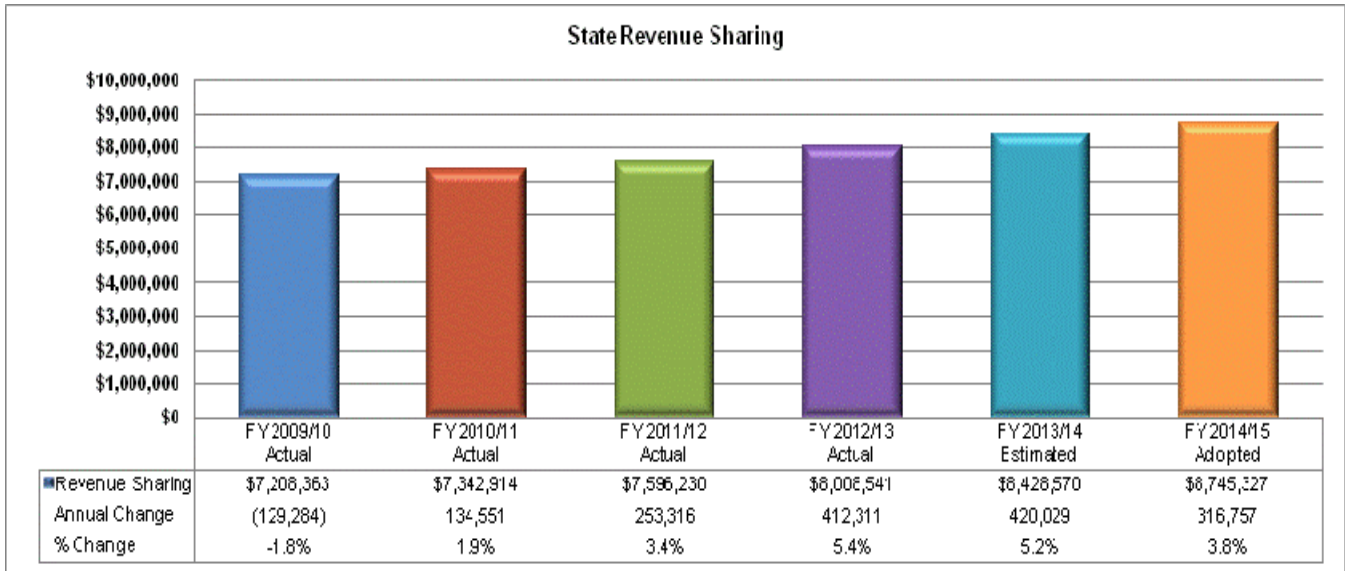
Seminole County's State Revenue Sharing is currently pledged for the payment of debt associated with the \$22M Capital Improvement Revenue Bonds, Series 2012 issued for the Public Safety Communications P25 Radio Tower Rebuild Projects.

Funded in large part by state sales tax, State Revenue Sharing growth is consistent with the turnaround in sales tax collection trends. After four years of decline, State Revenue Sharing funds grew by 1.9% in FY 2010/11.

FY 2013/14 State Revenue Sharing was adopted at \$8.2M but is currently projected at \$8.4M, an increase of \$220K over the adopted budget and \$420K more than FY 2012/13 actual revenue.

Over the past three years, State Revenue Sharing growth has averaged close to 5% annually.

FY 2014/15 revenue is anticipated at \$8.7M, an increase of \$536K or 6.5% over the FY 2013/14 adopted budget and \$316K or 4% more than the FY 2013/14 revised revenue estimate of \$8.4M.





## History of Major Revenue Sources

**Utility Taxes** - A 4% public service utility tax on electricity, water, natural gas, and propane purchases is assessed in the unincorporated area of Seminole County. This rate levied in unincorporated Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is imposed on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

Utility tax revenues are greatly affected by weather conditions as mild winters and summers require less energy and rainy seasons reduce water usage. Conversely, cold winters and hot summers require increased energy and added water consumption.

Most electric rate adjustments are attributed to changes in the fuel adjustment charge which is not subject to the Public Service Tax and does not affect annual tax collections. For this reason, PST does not significantly change from year to year and extreme weather changes are generally the cause of spikes in annual public service tax collections. Public Service Utility Tax Revenue generates approximately \$6.5M annually with \$5.0M received from electricity; \$1.25M from water; and \$250K from gas, propane and fuel oil.

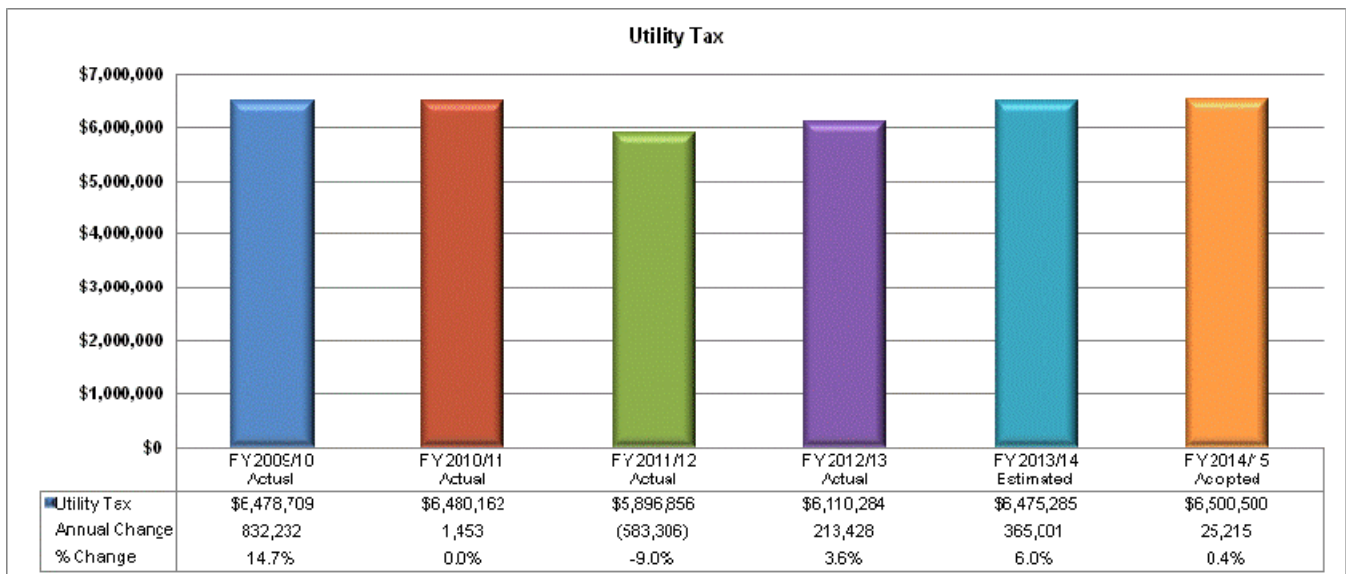
2010 rate adjustments for both Florida Power and Light and Progress Energy coupled with an unusually cold winter contributed to an increase of \$870K in the public service tax from electricity in FY 2009/10. A decline in water sales reduced actual utility tax revenue for the year to \$832K.

The Public Service Tax from electricity since FY 2009/10 has averaged about \$4.8M annually.

Due to various adjustments to water rates by both the County and other utilities servicing unincorporated Seminole County, a \$377K increase in revenue was realized in FY 2010/11. The public service tax on water services generates about \$1.2M each year.

The Public Service Utility Tax on natural and propane gas services is estimated at \$250K. Fuel Oil accounts for about \$500 annually.

FY 2014/15 projected utility tax revenue totals \$6.5M and is comprised of \$5.0M or 77% electric PST; \$1.25M or 19% from water PST; and \$250K or 4% from natural gas and fuel oil PST. A 3% increase in County water and sewer rates is planned for October 1, 2014.



## History of Major Revenue Sources

**Communication Service Tax** - The Communications Service Tax, imposed in unincorporated Seminole County, is a 5.12% tax on services encompassing all voice, data, audio, video, or any other information or signals, including cable services that are transmitted by any medium. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County. The local communication service tax is not applicable to direct-to-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to local governments less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities. The administrative fee charged to local governments is prorated based on revenue generated by each taxing authority.

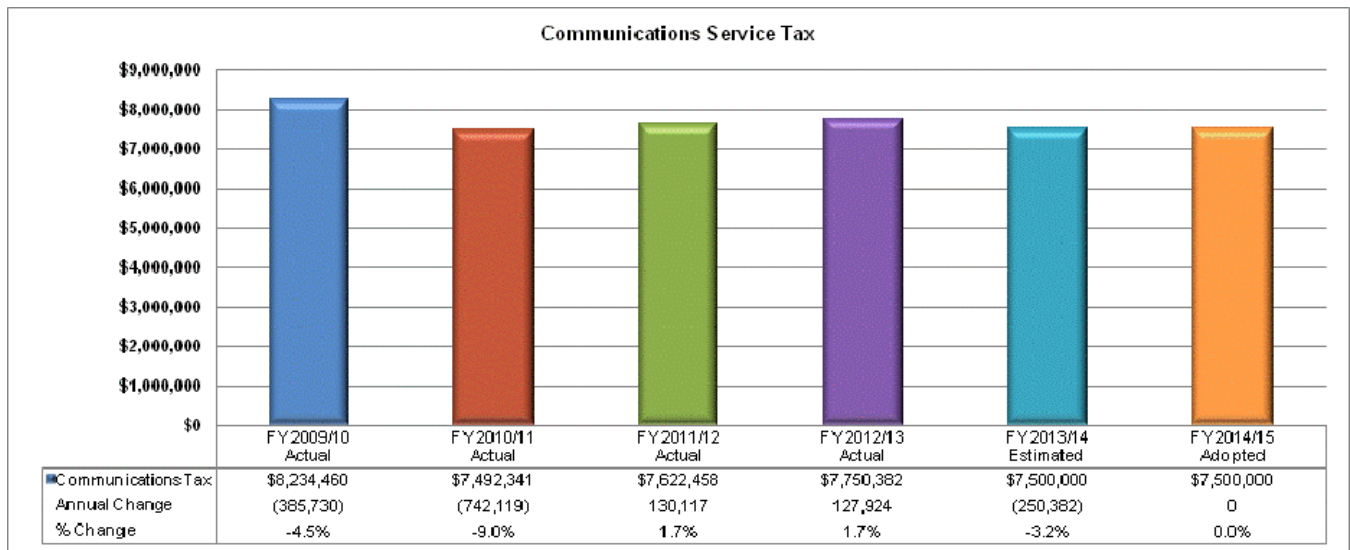
Constant changes in communication technology with the use of internet devices and prepaid calling arrangements continue to adversely impact communication sales tax collections.

In FY 2009/10, Seminole County's communication service tax grew by \$286,270 but was offset by a reduction of \$672,000 in state audit adjustments for a net decrease of \$386K from prior year collections. Audit adjustments, made by the State Department of Revenue, to correct erroneous distributions to local jurisdictions was attributed to addressing errors made by certain communication service providers. From January 2009 (March distributions) through December 2011, DOR deducted \$53K monthly from Seminole County's CST distributions to fix errors made over three years preceding the audit totaling \$1.9M.

FY 2010/11 communication service tax totaling \$7.5M was down \$742K from prior year receipts due to industry changes in charges for data plans. A major class action lawsuit found that a major service provider had violated the Internet Tax Freedom Act between November 2005 and September 2010 by charging for mobile internet access. As a result of this lawsuit, communication service providers discontinued taxing certain bundled data plan services.

FY 2013/14 estimated communication service tax is \$7.5M, up \$200K from the adopted budget of \$7.3M. Excluding a state audit distribution to Seminole County in FY 2012/13 totaling \$305K, an increase of \$55K in CST is anticipated for FY 2013/14 over prior year actual revenue.

FY 2014/15 Communications Service Tax, projected at \$7.5M, assumes no growth over the prior year estimated revenue.



# History of Major Revenue Sources

**Gas Taxes** - Seminole County receives four separate gas tax revenues restricted in use for transportation related activities.

- The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to the 2013 LOGT interlocal agreement, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among the seven municipalities. The LOGT is shared among the cities based on a rolling distribution formula incorporating the most recent five years of transportation expenditures. The 6 Cent Local Option Gas Tax was renewed in February 2013 extending the tax through August 31, 2043.
- The Ninth Cent Local Option Fuel Tax, implemented on January 1, 1994, is also levied locally on motor and diesel fuel and is used to support mass transit.
- On motor fuel only, the State levies and distributes to the various Counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that may be used to support debt service requirements on local bonds and to finance activities related to secondary State roads transferred to County control.

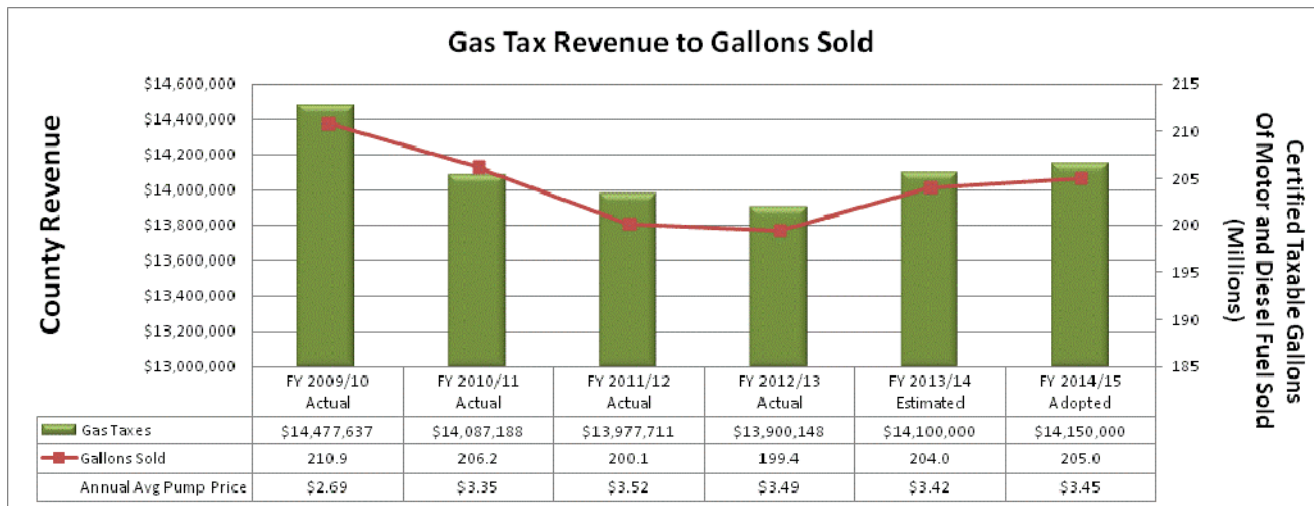
With the early retirement of debt associated with the 2002 Gas Tax Refunding Bonds in September 2012, no gas tax revenue is currently pledged for transportation debt in Seminole County.

Because Florida's gas tax is based on gallons sold and not prices at the pump, rising fuel costs and more fuel efficient vehicles impact gas tax revenue available to fund transportation needs.

Federal fuel efficiency standards for newer vehicles intended to reduce greenhouse gas emissions and our country's reliance on foreign oil has also presented a long term concern for Florida gas tax revenues. Fuel efficient cars require less gas to operate yet cause the same wear and tear on our roads while providing fewer dollars for ongoing road repairs and maintenance.

After eight years of declining gas tax revenue in Seminole County, FY 2013/14 revenue performance has shown steady improvement throughout the year. Based on gas tax distributions through June 2014, estimated revenue for all four gas taxes total \$14.1M, an increase of \$535K over the adopted budget estimate of \$13.6M and \$200K more than prior year collections. Pump prices for FY 2013/14 have averaged about \$3.42 per gallon.

FY 2014/15 projected gas tax revenue is \$14.2M based on prior year trends through June 2014.

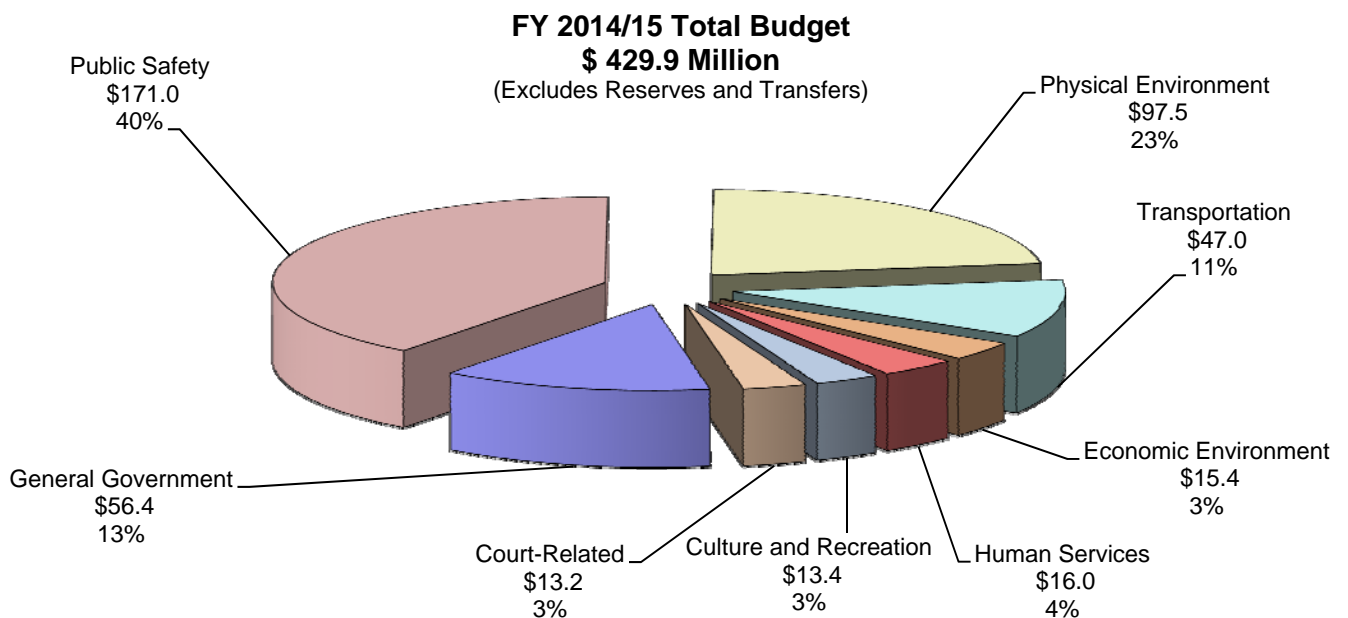




# Countywide Budgetary Uses

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie chart is a summary of the County's total operating and capital spending plan for FY 2014/15 by category of service. The use categories are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the chart, along with a discussion of the various types of services provided within the applicable category and the associated costs.

Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt. This view excludes appropriations of operating transfers to other funds and estimated reserves; representing the proposed operating and capital spending plan for the upcoming fiscal year.



**General Government** - Services provided by the County for the benefit of the public and the governmental body as a whole. This category includes approximately \$14M allocated to the Constitutional Officers for tax collection, property appraisal, election functions and record keeping and accounting for the Board's operations. County Administration (BCC, Attorney, County Management, Human Resources, Purchasing, Budget & Fiscal Management) represent approximately \$3M and Countywide Planning and Zoning services are estimated at \$2M. Approximately \$6M is designated for property management and maintenance of buildings and \$6M for internal services (fleet, mail, printing, and technology). Approximately \$23M is allocated for health insurance, workers compensation claims and other general liability obligations.

**Public Safety** - Services provided by the County for the safety and security of the public, including approximately \$70M allocated for law enforcement and \$36M for jail operations. Approximately, \$53M is allocated for fire/rescue, 911, and other emergency service operations. Funding is also provided for juvenile detention, probation officers, the Medical Examiner and services related to assuring homes and commercial facilities are safe for the citizens.

**Physical Environment** - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community as a whole, including: approximately \$78M allocated to providing citizens and businesses with water, sewer, and landfill operations. Approximately \$19M is allocated for garbage

## Countywide Budgetary Uses

collection/disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes and other water bodies and for the construction of stormwater related infrastructure.

**Transportation** – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$27M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$8M is allocated to repairing/maintaining roads, right-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$4.5M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$6M is allocated public transportation to support public transportation services within the County.

**Economic Environment** – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately, \$13.4M in grant and other revenue is allocated for economic and community development in the county. Approximately \$2M is allocated for local tourism activities.

**Human Services** – Funding is provided for public assistance programs, care for veteran services, indigent persons, and services for the care, treatment and control of human illness, injury or handicap. The County spends approximately \$14M in grants and other revenue for these services. Approximately \$2M is allocated for animal related services.

**Culture and Recreation** – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors, including: libraries, parks and recreation, and other cultural and recreation services. Approximately \$6M is allocated to the County Library System and Museum.. Approximately \$7M is allocated to parks/trails/natural lands, and a Sports Complex.

**Court-Related** – The County provides support for the State's Court System. Approximately \$5M is dedicated annually for facility maintenance and debt associated with the County's state mandated responsibility to

provide court facilities. Approximately \$5M is allocated for the Sheriff to provide security for the judicial courts. Approximately \$2M is expended for other court support programs.

***Other Appropriations (not included in this chart):***

**Transfers** – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

**Reserves** – Reserves represent funding that is not appropriated for expenditure within the representative fund. Reserves must be used in accordance with the funding intent (i.e. legally restricted for a specific purpose or available for general appropriation). See detailed Reserves in the Countywide section of this book.

## Countywide Summary of Uses by Service Area / Program

A variety of services are provided to the citizens and businesses of Seminole County. The largest portion of the budget is to provide public safety services (\$172M), with the remainder of the budget for environmental services (\$107M), transportation services (\$96M), cultural/recreational services (\$15M), court related services (\$13M), human services (\$16M), economic related services (\$15M). The budget also includes \$236M in reserves and \$65M for general government operations (inclusive of the Constitutional Officers).

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Public Safety</b>			
Central Charges	5,432,544	5,435,850	5,434,571
Facilities	-	-	-
Law Enforcement	62,069,009	65,805,709	70,299,909
Jail Operation and Maintenance	34,170,413	35,449,691	35,764,709
Police Education	223,016	200,000	200,000
Law Enforcement Trust	261,291	-	-
Public Safety Business Office	422,764	449,413	453,544
EMS Performance Management	205,384	265,261	246,269
Emergency Communications	1,944,102	2,152,660	2,216,169
E-911	2,080,006	5,522,864	2,026,749
Petroleum Storage Tanks Bureau	76,549	-	-
Emergency Management (County)	345,161	414,883	428,819
Emergency Management (Grants)	499,177	9,853	5,535
EMS/Fire/Rescue (County)	44,420,081	48,310,886	47,179,687
EMS/Fire/Rescue (Grants)	185,625	11,455	-
Fire Prevention Bureau	552,307	619,137	613,723
EMS/Fire Training	241,631	393,425	343,967
Telecommunications	7,726,324	834,217	905,736
Mandated Services - Community Services	550,000	552,000	605,000
Agency Grants	49,240	352,751	-
Probation	1,792,820	1,839,400	1,877,888
Building	2,182,142	2,334,878	2,380,948
<b>Public Safety</b>	<b>165,429,586</b>	<b>170,954,333</b>	<b>170,983,223</b>
<b>Physical Environment</b>			
Budget & Fiscal Management	-	-	4,565
MSBU Program	16,880,343	19,453,773	19,073,159
DS Business Office	-	23,175	107,678
Judicial	-	-	5,941
Greenways & Trails	713	18,820	-
Extension Service	205,095	214,705	198,227
Roads-Stormwater Repair and Maintenance	2,033,429	2,088,663	1,797,895
Water Quality	1,162,632	1,201,783	1,166,264
Capital Projects Delivery	2,038,150	120,000	18,300
ES Business Office	781,385	762,641	638,431
Utility Revenue Collection & Management Program	1,238,831	1,371,992	1,203,215
Water Operations	9,460,515	12,418,868	12,499,782
Wastewater Operations	41,290,846	11,348,019	10,249,832
Utilities Inventory Operations	1,048,125	1,300,000	1,502,494
Water Conservation	292,152	415,342	329,831
Utilities Engineering Program	30,184,369	45,114,954	37,856,686
Central Transfer Station Operations Program	2,877,959	3,686,304	3,760,093
Landfill Operations Program	3,272,653	3,041,326	3,205,396
SW-Compliance & Program Management Program	3,491,162	4,474,691	3,926,280
Agency Funds	33,252	-	-
<b>Physical Environment</b>	<b>116,291,611</b>	<b>107,055,056</b>	<b>97,544,069</b>

## Countywide Summary of Uses by Service Area / Program

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>General Government Services</b>			
Board of County Commissioners	420,045	439,837	502,682
County Attorney	872,553	857,634	868,424
County Manager	285,375	305,900	306,069
Budget & Fiscal Management	418,449	314,639	187,538
Central Charges	1,208,449	1,603,975	1,616,315
Purchasing and Contracts	537,276	574,836	568,161
Resource Management - Business Office	270,262	319,237	262,340
Printing Services	8,252	4,489	52,221
Mail Services	2,285	56,726	87,558
Document Management	5,683,461	716,999	734,095
Facilities	6,065,486	6,077,868	5,934,847
Fleet Management	229,473	2,301,153	1,391,850
Risk Management - Property Liability Insurance	2,192,004	2,469,887	2,460,062
Risk Management - Workers' Compensation Insurance	2,344,074	3,319,557	2,052,618
Health Insurance	16,078,773	18,285,328	18,762,638
Human Resources	251,750	273,293	250,505
Community Information	202,935	166,600	162,314
DS Business Office	532,152	597,564	584,237
Clerk of the Court	1,464,883	1,297,491	1,394,240
Supervisor Of Elections	2,427,391	2,325,824	2,373,614
Property Appraiser	4,719,342	5,048,560	5,217,098
Tax Collector	6,320,322	1,916,971	5,214,804
Greenways & Trails	163,371	211,138	211,278
E-911	167,435	177,765	181,205
Telecommunications	25,824	-	-
Comprehensive & Current Planning	1,512,421	1,626,959	1,641,638
Building	118,323	155,157	52,865
Information Services Business Office	414,825	467,260	441,574
Network Infrastructure Support & Maintenance	-35,548	71,929	120,942
Customer Support Desk	412,053	422,647	-185,830
Workstation Support & Maintenance	62,875	398,634	1,398,364
Telephone Support & Maintenance	157,188	92,277	355,103
Geographic Information Systems (GIS)	513,895	549,993	450,646
Enterprise Application Development and Support	883,933	733,442	611,318
Enterprise Architecture	-	-	43,831
Organizational Development	271,456	180,063	117,026
<b>Government Services</b>	<b>57,203,043</b>	<b>54,361,632</b>	<b>56,424,190</b>
<b>Transportation</b>			
Greenways & Trails	1,054,781	1,188,036	1,100,818
Public Works Business Office	1,205,643	1,379,200	1,326,995
Roads-Stormwater Repair and Maintenance	7,992,740	8,488,756	8,349,088
Capital Maintenance	5,675,866	6,600,000	600,000
Engineering Professional Support	1,146,995	1,263,825	1,214,098
Capital Projects Delivery	31,277,651	26,388,557	23,641,660
Traffic Operations	6,245,402	5,277,141	4,533,462
Mass Transit Program (LYNX)	3,855,764	5,918,237	6,199,500
<b>Transportation</b>	<b>58,454,842</b>	<b>56,503,752</b>	<b>46,965,621</b>

## Countywide Summary of Uses by Service Area / Program

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Economic Environment</b>			
Central Charges	3,314,807	3,466,239	3,732,154
Tourism Development	5,836,377	1,677,542	1,793,943
Economic Development	1,255,693	2,210,248	1,630,912
Community Development Grants	5,805,995	9,242,279	7,622,415
17-92 Community Redevelopment Agency	1,681,327	571,732	609,322
Comprehensive & Current Planning	9,998	-	-
<b>Economic Environment</b>	<b>17,904,197</b>	<b>17,168,040</b>	<b>15,388,746</b>
<b>Human Services</b>			
Budget & Fiscal Management (Grants)	-	-	324,933
Animal Services	1,937,324	2,088,403	2,087,808
Community Service Business & Compliance Office	508,682	648,524	679,755
County Health Department	1,041,793	1,103,010	1,082,572
Mandated Services - Community Services	5,408,035	5,677,112	5,697,112
Substance and Drug Abuse	41,475	99,488	90,000
Child Mental Health Initiative	1,573,155	2,500,000	2,200,000
Agency Grants	91,828	24,385	-
Veterans' Services	333,484	205,907	200,674
County Low Income Assistance	2,730,412	2,147,368	2,083,313
Grant Low Income Assistance	755,180	1,026,805	941,227
Community Development Grants	0	249,519	-
Extension Service	21,733	22,224	33,595
Mosquito Control	385,817	601,449	538,157
Agency Funds	1,996	-	-
<b>Human Services</b>	<b>14,830,914</b>	<b>16,394,194</b>	<b>15,959,146</b>
<b>Culture &amp; Recreation</b>			
Central Charges	4,431,919	-	1,641,000
Tourism Development	-	-	84,342
Leisure Services Business Office	900,528	736,378	699,932
Recreational Activities & Programs	3,694,583	3,746,249	3,352,152
Greenways & Trails	1,386,664	1,401,922	1,472,778
Extension Services (Re-Org)	91	-	-
Library Services	5,549,826	5,825,681	5,708,536
Extension Service	103,896	107,302	114,635
Capital Projects Delivery	854,486	75,000	25,000
Natural Lands	405,947	339,347	319,893
Agency Funds	21,442	-	-
<b>Culture &amp; Recreation</b>	<b>17,349,382</b>	<b>12,231,879</b>	<b>13,418,268</b>
<b>Court Related</b>			
Central Charges	3,234,955	3,234,630	3,231,030
Facilities	300,305	-	-
Judicial Security	4,520,387	4,677,242	5,018,400
Judicial	2,646,653	2,418,456	2,318,220
Guardian Ad Litem	83,639	97,607	97,848
State Attorney	39,832	60,164	49,183
Public Defender	12,987	17,395	13,404
Legal Aid	330,808	330,808	330,808
Law Library	119,307	124,178	110,000
Court Support Technology (Article V)	747,079	995,287	1,005,169

## Countywide Summary of Uses by Service Area / Program

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
Adult Drug Court Grant	219,912	-	348,446
Veterans' Services	-	-	17,173
Prosecution Alternatives For Youth (PAY)	429,788	446,746	457,366
Teen Court	180,040	200,206	202,931
<b>Court Related</b>	<u>12,865,692</u>	<u>12,602,719</u>	<u>13,199,978</u>
<b>Other Uses</b>			
Transfers (Not State Defined)	55,196,458.00	38,405,492	70,070,819
Transfers	<u>55,196,458.00</u>	<u>38,405,492</u>	<u>70,070,819</u>
<b>Fund Balance/Reserves</b>			
Reserves (Not State Defined)	-	232,340,780	235,631,754
Reserves	<u>-</u>	<u>232,340,780</u>	<u>235,631,754</u>
<b>Grand Total</b>	<u>\$ 515,525,725</u>	<u>\$ 718,017,877</u>	<u>\$ 735,585,814</u>

## Summary of Uses by Service Area / Object Classification

This report identifies the amount budgeted for all expenditure classifications within each governmental service area. Public Safety has the largest personal service budget (related to Fire/EMS) and transfers (for the Sheriff's Office). Other areas with large expenditures include Physical Environment operating costs (includes Water & Sewer and Solid Waste operations) and Physical Environment and Transportation capital improvement costs. Reserves are included in this report as a Use of funding, but not an expenditure. 44% of the reserves are for proprietary/enterprise funds, 37% are for funds whose revenues are designated for specified purposes and the remaining 19% are General Fund/sub-fund reserves.

Service Area	Personal Services	Operating Expenditures	Internal Charges / Other	Cost Allocations	Capital Equipment/ Software*	Debt Service	Grants & Aids	Transfers	Reserves	Capital Outlay - Improvement	Total
General Government	\$ 15,133,168	\$ 41,693,056	\$ 1,897,425	\$ (20,138,315)	\$ 1,603,591	\$ -	\$ 285,000	\$ 15,254,976	\$ -	\$ 695,289	\$ 56,424,190
Public Safety	45,861,066	8,575,874	6,688,247	(1,155,816)	1,210,020	5,434,571	833,348	103,345,913	-	190,000	170,983,223
Physical Environment	13,580,315	36,639,475	7,878,365	-	1,797,624	19,707,404	75,000	-	-	17,865,886	97,544,069
Transportation	9,126,533	11,167,450	6,041,454	(650,000)	61,040	-	7,310	-	-	21,211,834	46,965,621
Economic Environment	1,067,926	2,710,842	375,906	-	-	-	11,234,072	-	-	-	15,388,746
Human Services	3,710,460	2,044,740	491,879	-	15,000	-	9,687,067	-	-	10,000	15,959,146
Cultural & Recreation	6,981,974	2,479,663	1,233,456	-	952,043 *	1,641,000	130,132	-	-	-	13,418,268
Court Related	1,052,385	1,069,142	2,317,325	-	20,000	3,231,030	491,696	5,018,400	-	-	13,199,978
Transfers	-	-	-	-	-	-	-	70,070,819	-	-	70,070,819
Reserves	-	-	-	-	-	-	-	-	235,631,754	-	235,631,754
<b>Total Appropriations</b>	<b>96,513,827</b>	<b>106,380,242</b>	<b>26,924,057</b>	<b>(21,944,131)</b>	<b>5,659,318 *</b>	<b>30,014,005</b>	<b>22,743,625</b>	<b>193,690,108</b>	<b>235,631,754</b>	<b>39,973,009</b>	<b>735,585,814</b>

\* Includes Library Impact Fees / Books



## Outside Agency Funding

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and citizen quality of life. Below is a summary of the programs or agencies previously approved by the Board to receive General Fund support. The asterisked agencies are supported by special revenue funding dedicated for specified uses. A description of each agency identified is included for referencing and review of comparative amounts awarded over a three year period. Amounts listed for FY2014/15 are proposed amounts only and subject to change pursuant to Board direction.

Outside Agency	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2014/15 Adopted
* Central FL Sports Commission	\$101,340	\$101,340	\$ 101,340
* Central FL Zoo	225,000	225,000	225,000
Community Service Agencies	682,000	786,000	700,000
County Health Department	927,970	927,970	927,970
East Central Florida Regional Planning Council	69,237	69,622	72,017
**Lynx	4,083,948	6,146,421	6,199,500
**Metro Orlando Economic Development Commission	313,414	313,414	313,414
SCC Small Business	150,000	150,000	150,000
UCF Business Incubator	240,000	240,000	240,000
United Arts of Central Florida	128,174	129,236	130,132
	<b>\$6,921,083</b>	<b>\$9,089,003</b>	<b>\$9,059,373</b>
*Supported by Toursim Taxes			
**Supported by Transportation Trust, Mass Transit & General Funds			

## Outside Agency Funding

	<u>FY2012/13</u>	<u>FY 2013/14</u>	<u>FY 2014/15</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<b><u>Central FL Sports Commission</u></b>	<b>\$ 101,340</b>	<b>\$ 101,340</b>	<b>\$ 101,340</b>

For over 20 years, the Sports Commission has served as our community's clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Division to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSAA) , US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball , Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County. Last year, over 19,000 room nights were booked and over \$20 million was generated in economic impact due to sporting events that took place within Seminole County. The Sports Commission efforts generated 10,800 (and \$10M) of the 19,000 room nights booked.

<b><u>Central FL Zoo</u></b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$225,000</b>
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The Central Florida Zoo is the largest and the busiest attraction in Seminole County. Over 125,000 visitors came to the Zoo last year. In 2013, the popularity of Zoom Air Adventures continued to grow and guests are coming from everywhere to literally see our Zoo from the trees. The Zoo also now has "Battlefield Orlando Live – a high tech laser tag that visitors can play and a Euro-Bungee has been added near the front entrance. Recently announced at the annual Convention and Visitors Bureau Tourism Awards Luncheon, the Zoo will now have Segways available for rent for visitors to enjoy the Zoo on two wheels.

<b><u>Community Service Agency Funding</u></b>	<b>\$ 682,000</b>	<b>\$ 786,000</b>	<b>\$ 700,000</b>
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Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Meals On Wheels, Visiting Nurses, Safehouse, CITE Lighthouse, Boys & Girls Clubs, Christian Sharing Center, Kids House, Intervention Services and Midway Safe Harbor just to name a few. Allocations to Agencies are approved by the Board annually.

<b><u>County Health Department</u></b>	<b>\$ 927,970</b>	<b>\$ 927,970</b>	<b>\$ 927,970</b>
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The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health Department in FY2009/10.

<b><u>East Central Florida Regional Planning Council</u></b>	<b>\$ 69,237</b>	<b>\$ 69,622</b>	<b>\$ 72,017</b>
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The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of

## Outside Agency Funding

<u>FY2012/13</u>	<u>FY 2013/14</u>	<u>FY 2014/15</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

**East Central Florida Regional Planning Council – continued**

local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications.

The County's funding level for FY 2014/15 is approximately \$0.16 (sixteen cents) per capita based on the estimated 2014 population of 437,086.

<b><u>Lynx</u></b>	<b>\$ 4,083,948</b>	<b>\$ 6,146,421</b>	<b>\$ 6,199,500</b>
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Lynx provides public transportation services to Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole county is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County.

The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX. LYNX provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed-route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to service the disabled. Total service funding request of the County for Fiscal Year 2014/15 is \$6.2M.

		FY 2012/13	FY 2013/14	FY 2014/15
		Actuals	Adopted	Adopted
<b>Funding Sources</b>				
9th Cent Gas Tax		\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
CRA Funding		228,184	228,184	228,184
General Fund Support		1,855,764	3,918,237	3,971,316
<b>Total Funding Sources</b>		<b>\$ 4,083,948</b>	<b>\$ 6,146,421</b>	<b>\$ 6,199,500</b>
<b>Total County Funding Request</b>				
LYNX Countywide Service Cost		\$ 4,274,035	\$ 6,360,321	\$ 6,199,500
Oviedo Fixed Route cont. to County		23,813	-	-
Less: Altamonte Fixed Route cont.		(120,900)	(120,900)	
Less: Sanford Fixed Route cont.		(93,000)	(93,000)	
<b>Total LYNX Funding Request to County</b>		<b>\$ 4,083,948</b>	<b>\$ 6,146,421</b>	<b>\$ 6,199,500</b>

## Outside Agency Funding

	<u>FY2012/13</u>	<u>FY 2013/14</u>	<u>FY 2014/15</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

<b><u>Metro Orlando Economic Development Comm.</u></b>	<b>\$ 313,414</b>	<b>\$ 313,414</b>	<b>\$ 313,414</b>
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The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority. The County's funding level for FY 2014/15 is approximately \$0.70 (seventy cents) per capita based on the County's estimated 2014 population of 437,086.

<b><u>SCC Small Business Services</u></b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
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The partnership with Seminole Community College provides for Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator's clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level.

<b><u>UCF Business Incubator – Winter Springs</u></b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>
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The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

<b><u>United Arts of Central Florida</u></b>	<b>\$ 128,174</b>	<b>\$ 129,236</b>	<b>\$ 130,132</b>
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This agency facilitates the development and awareness of arts and cultural activity in Central Florida. The County appoints a voting member to the United Arts Board of Trustees. The County's funding level for FY 2014/15 is approximately \$0.29 (twenty-nine cents) per capita based on the County's 2014 estimated population of 437,086. Funding agreements are renewed annually.

## Countywide Transfer Summary

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

PROVIDING FUND	RECIPIENT FUND	Fiscal Year 2013/14	Fiscal Year 2014/15	PURPOSE
		Adopted	Adopted	
GENERAL FUND	TECHNOLOGY REPLACEMENT FUND	100,000	100,000	Technology Replacement
GENERAL FUND	NINTH-CENT FUEL TAX FUND	3,993,237	4,199,500	Mass Transit
GENERAL FUND	BUILDING PROGRAM FUND	84,549	-	Building Program
GENERAL FUND	STORMWATER	1,057,967	-	Stormwater Operations
GENERAL FUND	ECONOMIC DEVELOPMENT	1,039,677	69,370	Economic Development
GENERAL FUND	GENERAL REVENUE DEBT	1,538,357	1,536,348	Debt Service
GENERAL FUND	COUNTY SHARED REVENUE DEBT	1,753,549	1,745,079	Debt Service
GENERAL FUND	SALES TAX REVENUE BONDS	5,378,574	5,384,174	Debt Service
	<b>GENERAL FUND TOTAL</b>	<b>14,945,910</b>	<b>13,034,471</b>	
TOURIST DEVELOPMENT FUND 3% TAX	GENERAL REVENUE DEBT 2014 - SPORTS COMPLEX/SOLDIER'S CREEK	-	1,641,000	Debt Service
FIRE PROTECTION FUND	REPLACEMENT AND RENEWAL - FIRE FUND	2,474,500	744,100	Equipment Replacement
FIRE PROTECTION FUND	PUBLIC SAFETY - SYSTEM WIDE TRAINING	11,455	-	Safe Kids Donations
INFRASTRUCTURE SALES TAX - 1991	ARTERIAL TRANSPORTATION IMPACT FEE	-	31,779,000	Sales Tax Interfund Loan Write-Down
INFRASTRUCTURE SALES TAX - 1991	WEST COLLECTOR TRANSP IMPACT FEE	-	2,457,000	Sales Tax Interfund Loan Write-Down
INFRASTRUCTURE SALES TAX - 1991	SOUTH CENTRAL COLLECTOR - TRANSPORTATION IMPACT FEE	-	10,764,000	Sales Tax Interfund Loan Write-Down
MSBU PROGRAM	MSBU BUTTONWOOD POND	-	1,000	Fund advance
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL	20,173,627	9,099,115	Funding of Capital Projects
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW	800,000	551,133	Landfill Closure
	<b>TOTAL</b>	<b>\$ 38,405,492</b>	<b>\$ 70,070,819</b>	

**Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities, constrained by amounts approved by the Board of County Commission.**

## Countywide Summary of Reserves

	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2014/15 Adopted
<b><u>GOVERNMENTAL FUNDS</u></b>			
<b>General Fund (includes sub-funds)</b>			
Economic Stabilization	30,011,817	27,593,870	22,735,598
Contingency (Emergency Reserves)	19,152,675	18,655,587	19,415,839
General Fund	49,164,492	46,249,456	42,151,437
Facilities Maintenance	2,896,393	1,523,731	759,542
Fleet Replacement	4,000,000	2,368,312	1,380,835
Technology Replacement	1,250,000	997,179	353,519
Economic Development	347,725	2,525,650	1,202,525
<b>Sub-Total General Fund</b>	<b>\$ 57,658,610</b>	<b>\$ 53,664,328</b>	<b>\$ 45,847,858</b>
<b>Special Revenue Funds</b>			
Natural Land Endowment	766,033	729,343	725,804
Boating Improvement	323,336	339,436	429,238
Building	-	-	199,052
Tourist Development	9,392,815	5,374,443	4,141,443
Fire Protection	28,732,972	23,743,317	16,963,408
Court Support Technology Fee	300,000	180,213	-
Infrastructure Sales Tax	124,013,494	98,987,616	58,373,950 *
Transportation Trust	5,000,000	969,593	707,347
Transportation Impact Fee	(67,855,975)	(65,195,218)	(18,405,631) *
Teen Court	214,250	157,459	105,775
Enhanced 911	6,368,702	3,133,361	3,265,714
Fire/Rescue-Impact Fee	2,588,980	2,652,663	2,698,894
Law Enforcement-Impact Fee	-	-	1,570
Library-Impact Fee	187,823	139,075	33,125
Drainage-Impact Fee	-	-	5,941
17/92 Redevelopment	7,755,620	6,012,066	7,999,749
MSBU Street Lighting	-	-	571,680
MSBU Solid Waste	4,228,770	3,994,600	4,089,300
MSBU Program	288,774	734,872	410,991
Capital Improvement (Radio System)	-	745,132	714,028
Sports Complex/Soldiers Creek	-	-	134,046
Natural Lands/Trails Bond	1,890,772	2,115,174	1,987,039
Courthouse Projects	395,761	402,720	403,202
<b>Sub-Total Special Revenue Funds</b>	<b>\$ 124,592,127</b>	<b>\$ 85,215,865</b>	<b>\$ 85,555,665</b>
<b><u>PROPRIETARY FUNDS</u></b>			
<b>Water And Sewer</b>			
Unrestricted	21,011,419	17,918,201	25,381,371
Restricted	19,934,222	19,928,130	18,823,462
<b>Solid Waste</b>			
Unrestricted	26,833,468	23,503,873	26,928,409
Restricted	16,893,028	18,215,885	18,286,672
<b>Self-Insurance</b>			
Property/Liability	5,353,688	5,304,335	5,429,030
Workers' Compensation	3,458,866	4,113,984	4,950,257
Health Benefits	3,671,279	4,476,179	4,436,541
<b>Sub-Total Proprietary Funds</b>	<b>\$ 97,155,970</b>	<b>\$ 93,460,587</b>	<b>\$ 104,235,742</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 279,406,707</b>	<b>\$ 232,340,780</b>	<b>\$ 235,639,265</b>

\* Transfer Schedule reflects \$45.1M Write-Down of Sales Tax Loan as reduction to Sales Tax Fund Reserves





## General Fund Structural Analysis

The General Fund's budget is supported by both current and prior years' revenue sources. Current revenue sources are predominantly recurring revenues including property, sales, gas and utility taxes, user fees, etc. These revenues provide the foundation for maintaining constant service levels. Prior year revenue sources carried forward into the current year are classified as beginning fund balance; consisting of prior year unexpended appropriations, unanticipated revenue, rebudgeted items not completed in the prior fiscal year and unspent reserves. Although a portion of the beginning fund balance may be used to support the current operating budget, it is predominantly used to build reserves or provide for one time expenditures that are not reliant upon continued funding.

The following schedule reflects the amount of uncommitted fund balance used to support the FY 2014/15 budget. The difference in recurring revenues and expenditures demonstrates the County's current reliance upon fund balance to support current service levels. A positive difference would result in increased reserves for the General Fund while a negative indicates a structural imbalance in the budget (referenced by a reduction in reserves).

Actual results of operations for the year may differ based upon actual revenue receipts and expenditures of the appropriated funds. A lapsed appropriation is budgeted for anticipated unexpended personal services of 3%.

### Revenues and Expenditures

	(in millions)	
	FY 2013/14	FY14/15
<b>Revenues</b>	<i>Adopted</i>	<i>Adopted</i>
Taxes - Ad Valorem	\$ 114.4	\$ 120.2
Taxes - Other	14.2	14.5
Grants (Federal/State/Local)	3.9	4.7
State Shared Revenues	31.0	32.9
Charges for Services, Assessments, Permit Fees	8.4	8.5
Court Charges	3.2	2.9
Miscellaneous Revenues	2.7	3.2
<b>Total Revenues</b>	<b>177.8</b>	<b>186.9</b>
<b>Expenditures</b>		
Personal Services	31.0	31.6
<i>Operating Expenditures</i>	28.0	28.2
Internal Charges / Other	7.3	7.1
*Cost Allocations	(19.6)	(19.6)
Capital Equipment, Software, Books	0.8	1.1
Capital Outlay	0.1	0.1
Grants and Aid	11.1	11.3
Other Transfers (b)	15.0	13.0
<b>**Operating Expenditures</b>	<b>73.7</b>	<b>72.8</b>
<b>Revenues to BOCC Operating Expenditures</b>	<b>\$ 104.1</b>	<b>\$ 114.1</b>
Constitutional Officers Transfers (a)	114.5	122.9
*Cost Allocations	(1.6)	(1.6)
<b>Total Expenditures</b>	<b>186.6</b>	<b>194.1</b>
<b>Budgeted Balance / Reduction to Reserves</b>	<b>\$ (8.8)</b>	<b>\$ (7.2)</b>

\*\$1.6M of Finance costs allocated to other Funds

\*\*Operating expenditures are fully supported by recurring revenues.

# General Fund Structural Analysis

NOTES: FY14/15 Transfers

(a) Transfers to Constitutional Officers:

Sheriff	\$ 108,364,313
Clerk of Court	2,874,500
Property Appraiser	4,700,633
Tax Collector	6,400,000
Supervisor of Elections	2,397,555
Sub-Total	<u>\$ 124,737,001</u>
<u>Less: Transfer Returns</u>	
Tax Collector	(1,500,000)
Supervisor of Elections	(300,000)
Total	<u>\$ 122,937,001</u>

(b) Transfers to Other Funds:

Technology Replacement*	\$ 100,000
Mass Transit	4,199,500
Economic Development	69,370
General Revenue Debt	1,536,348
County Shared Revenue Debt	1,745,079
Sales Tax Bonds	5,384,174
Total	<u>\$ 13,034,471</u>

\* The transfer to the Technology Replacement Fund represents a final amount to be transferred to this Renewal and Replacement Fund. In future years, the fund will be self-funded through annual incremental charges over a five year period. All other transfers to the Renewal and Replacement funds have been temporarily suspended. The necessary yearly transfers to the Renewal and Replacement funds in order to maintain current levels of operation are as follows:

Fleet - \$2.0M  
Facilities - \$2.0M

# General Fund

## FY 2014/15 Budget Adjustments

### Summary

The General Fund budget increased \$3.5M overall, from \$232.8M in FY14 to \$236.3M for FY15:

The following is an overview of the major changes in the budget for FY15.

### **Budget Reductions (\$2.3M):**

- ✓ Position Reductions \$1.1M (net)
  - Thirteen positions were eliminated for a reduction of \$806K (primarily due to outsourcing IT contract)
  - Two positions were reclassified for a reduction of \$43K
  - Six position were frozen for a reduction of \$206K
- ✓ Mandated Court Related Reductions \$112K
  - Budget decrease primarily for mandatory court related judicial expenditures
- ✓ Freight and Postage Reduction \$270K
  - Operating budget reduction for freight and postage
- ✓ Utilities Reductions \$328K
  - Operating budget reduction for utilities
- ✓ Internal Charges \$179K
  - Operating budget reduction for internal charges
- ✓ Operating Supplies \$188K
  - Operating budget reduction for operating supplies
- ✓ Aid to Private Organizations \$99K
  - Operating budget reduction for aid to private organizations
- ✓ Other Net Reductions \$63K
  - Programs with operating budget increases or decreases of less than \$100K

### **Budget Increases (\$8.8M):**

- ✓ Retirement Contribution \$140K
  - County's contribution to Florida Retirement System increased according to rate changes approved by legislation
- ✓ Health Insurance Contribution \$501K
  - Board's contribution to health insurance for employees increased to maintain minimum reserves in Health Insurance Fund
- ✓ Pay Adjustment \$397K (net)

## General Fund FY 2014/15 Budget Adjustments

- Personal Services budget increased to provide eligible employees a salaries increase of 1.8%
- ✓ Sheriff \$4.8M
  - Transfer to Sheriff increased for Law Enforcement, Corrections, and Judicial Security. Cost increases primarily related to increase in retirement contributions, pay adjustments, and health insurance
- ✓ Clerk \$138K
  - Transfer to Clerk increased primarily for costs related to retirement contributions, pay adjustments, and health insurance
- ✓ Tax Collector \$300K
  - Transfer to Tax Collector increased primarily for costs related to retirement contributions, pay adjustments, and health insurance
- ✓ Property Appraiser \$176K
  - Transfer to Property Appraiser increased due to costs in retirement contributions, pay adjustments, and health insurance
- ✓ Professional Services \$945K
  - Budget increase primarily due to the outsourcing of IT contract (Vitel Solutions)
- ✓ Community Redevelopment Agencies \$266K
  - Budget increased due to increase in valuation of property
- ✓ Water Quality \$1.2M
  - Budget increase primarily due to water quality program being transferred from the Stormwater Fund into the General Fund
- ✓ Transfers To Other Funds and Other Changes \$1.1M
  - Mass Transit Fund increased \$206K for public transport system (Lynx agency)
  - Stormwater Fund transfer from General Fund eliminated resulting in budget reduction of \$1.1M
  - Economic Development Fund decreased \$970K one time reduction of municipalities' contributions
  - Building Fund transfer from General Fund removed resulting in a budget reduction of \$85K due to increased Building Fund revenues
  - Constitutional Officer Transfer Returns to the General Fund decreased by \$3M

**General Fund  
FY 2014/15 Budget Adjustments**

***FY 2013/14 Adopted Budget***

**\$ 232,805,321**

**Budget Reductions:**

Position Changes (net)	(1,055,642)
Mandated Court Related	(111,972)
Freight and Postage	(270,473)
Utilities	(328,577)
Internal Charges	(179,292)
Operating Supplies	(188,177)
Aid to Private Organizations	(99,086)
Other net reductions	(63,338)

<b>Total Reductions</b>	<b>(2,296,557)</b>
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**Budget Increases:**

Retirement Contribution	140,407
Health Insurance Contribution	501,383
Pay Adjustment (net)	397,491
Sheriff	4,773,640
Clerk	138,400
Tax Collector	300,000
Property Appraiser	176,252
Professional Services	945,891
Community Redevelopment Agencies	265,915
Water Quality	1,166,264

<b>Total Increases</b>	<b>8,805,643</b>
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**Transfer to Other Funds and Other Changes:**

Mass Transit (LYNX)	206,263
Stormwater	(1,057,967)
Economic Development	(970,307)
Building	(84,549)
Constitutional Officer Transfer Returns	3,000,000

<b>Total Other</b>	<b>1,093,440</b>
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<b>Reserves</b>	<b>(4,098,019)</b>
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***FY 2014/2015 Adopted Budget***

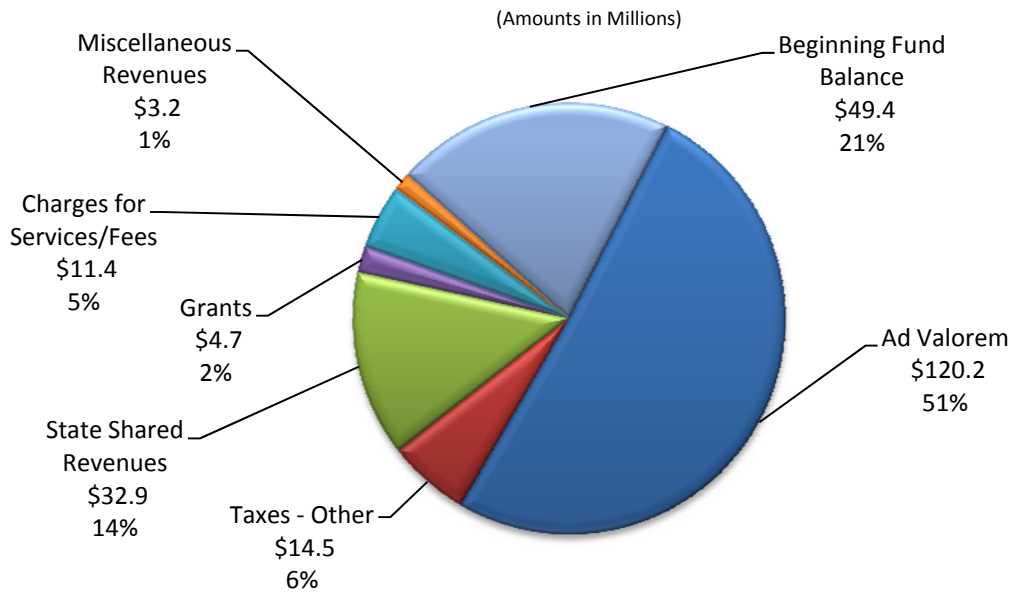
**\$ 236,309,828**



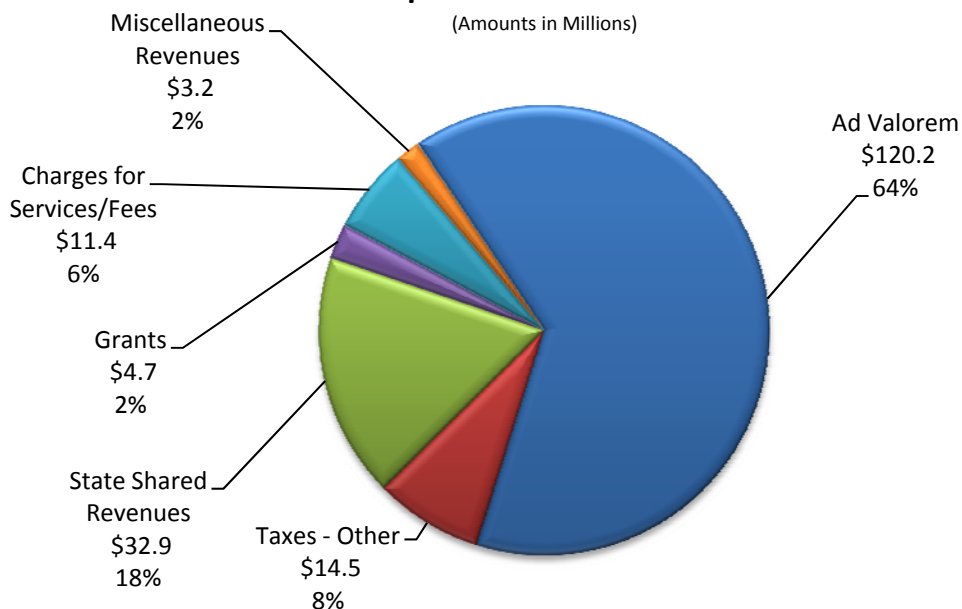
# General Fund Sources of Funds

The General Fund budget for Seminole County is supported by a variety of revenue sources. Detailed descriptions for each types of source are reflected on the next page. The first chart below identifies all funding sources in the General Fund, including Beginning Fund Balance. The second chart excludes Beginning Fund Balance, so the actual percentage of total revenues can be identified.

## FY 2014/15 Total Budget \$236.3 Million



## FY 2014/15 Total Revenues \$186.9 Million



## General Fund Sources of Funds

### ***Recurring sources of funding:***

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is commonly referred to as a “property tax”.

**Taxes - Other** – Other locally levied taxes include utility taxes, communication service tax, and the local business tax.

**State Shared Revenue** - Revenues assessed and collected by the State of Florida, then allocated and returned to the Counties and Municipalities. The largest portion of State Shared Revenues is sales tax which funds the State Revenue Sharing Program.

The state shared Local Government Half-Cent Sales Tax Program is the largest shared revenue program approved by the Legislature. Ordinary distributions to local governments are funded by 8.814 percent of net sales tax proceeds derived from the State 6 cents sales tax. In addition to funding local programs, the primary purpose of the half-cent sales tax program is to provide relief from ad valorem and utility taxes.

**Grants** - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services/Fees** –Charges for Services are charges for specific governmental services provided to both private individuals and governmental units (i.e., housing of federal prisoners, sheriff contracts, parks and recreation, court charges, etc.). Fees are charges set by the County to pay the cost of providing a service or facility or regulating an activity (i.e., zoning, addressing, etc.).

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County, inmate telephone commissions, and other miscellaneous sources.

### ***Other Sources:***

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s Reserves.

## General Fund Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Taxes</b>			
<b>Ad Valorem</b>			
311100 Ad Valorem-Current	\$ 110,853,985	\$ 113,995,391	\$ 120,049,554
311200 Ad Valorem-Delinquent	180,733	340,000	200,000
<b>Ad Valorem</b>	<b>111,034,718</b>	<b>114,335,391</b>	<b>120,249,554</b>
<b>Taxes-Other</b>			
314XXX Public Service Utility Tax			
314100 Utility Tax-Electricity	4,789,593	4,900,000	5,000,000
314300 Utility Tax-Water	1,099,428	1,250,000	1,250,000
314400 Utility Tax-Gas	11,741	150,000	150,000
314700 Utility Tax-Fuel Oil	218	500	500
314800 Utility Tax-Propane	209,304	100,000	100,000
315100 Communications Service Tax	7,750,382	7,300,000	7,500,000
316100 Business Tax	481,535	475,000	475,000
<b>Ongoing Taxes</b>	<b>14,342,201</b>	<b>14,175,500</b>	<b>14,475,500</b>
<b>Taxes-Other</b>	<b>14,342,201</b>	<b>14,175,500</b>	<b>14,475,500</b>
<b>Taxes</b>	<b>125,376,919</b>	<b>128,510,891</b>	<b>134,725,054</b>
<b>Intergovernmental Revenue</b>			
<b>Grants</b>			
331100 Grants-General	138,730	-	-
331224 Sheriff-Federal Grants	174,811	258,063	221,794
331721 ERate Telecom Discount	6,906	32,500	-
334221 Sheriff-State Grants	4,212,578	3,465,862	4,196,124
334691 HRS/CDD Contract	4,631	-	-
334710 Aid To Libraries	163,020	160,000	179,276
334790 Interlocal Agreements	11,000	-	-
337900 Local Grants & Aids	35,000	-	40,000
<b>Grants</b>	<b>4,746,676</b>	<b>3,916,425</b>	<b>4,637,194</b>
<b>Shared Revenues</b>			
335120 State Revenue Sharing	8,008,541	8,208,541	8,850,633
335130 Insurance Agents	131,271	120,000	125,000
335140 Mobile Home Licenses	32,486	33,000	33,000
335150 Alcoholic Beverage	18,175	135,000	135,000
335160 Sales & Use Tax	446,500	446,500	446,500
335180 Half-Cent State Sales	21,307,281	21,930,000	23,296,000
335493 Motor Fuel Tax	141,099	135,000	-
337300 NPDES Cities	\$ -	\$ -	\$ 24,000
<b>Shared Revenues</b>	<b>30,085,353</b>	<b>31,008,041</b>	<b>32,910,133</b>
<b>Intergovernmental Revenue</b>	<b>34,832,029</b>	<b>34,924,466</b>	<b>37,547,327</b>

## General Fund Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Charges For Services</b>			
<b><u>Court Charges</u></b>			
342390 Housing Of Pris - Domestic Violence	45,652	45,000	45,000
342910 Impound/Immobilization	15,450	20,000	15,000
342920 Supervisor - PAY	20,400	25,000	20,000
348880 Supervision - Probation	667,108	850,000	650,000
348921 Court Innovations	118,894	123,750	110,000
348922 Legal Aid	118,894	123,750	110,000
348923 Law Library	118,894	123,750	110,000
348924 Juvenile Alternative	118,894	123,750	110,000
348930 Facilities Fee-County \$30 Traffic	1,769,658	1,750,000	1,750,000
348993 Crime Prevention Court Costs	52,602	55,000	50,000
<b>Court Charges</b>	<b>3,046,446</b>	<b>3,240,000</b>	<b>2,970,000</b>
<b><u>Governmental Services</u></b>			
329170 Arbor Permit	6,486	6,000	6,000
329180 Dredge/Fill Permit	1,300	1,500	1,500
341200 Zoning Fees	271,791	200,000	300,000
341910 Addressing Fees	14,455	10,000	15,000
342560 Engineering - Traffic	-	-	-
349200 Concurrency Review	10,205	10,000	10,000
341320 Admin - School Impact	143,865	100,000	100,000
341359 Admin Fee - MSBU	-	1,800	11,300
341520 Sheriffs Fees	515,843	492,000	521,750
342100 Sheriff Contracts	1,872,828	2,260,880	2,313,262
342320 Housing of Prisoners	2,505,606	2,900,000	2,889,000
342330 Inmate Fees	209,093	222,000	232,000
342430 Emergency Management	3,203	1,500	3,000
342530 Iron Bridge	208,800	209,288	216,000
343900 Other Physical Env Fees-Soil Tests	-	1,000	1,000
343901 Tower Communication Fees	54,707	60,000	70,000
343902 Fiber WAN Fees	31,669	21,950	21,950
343904 Charges for Services -	-	-	53,000
346400 Animal Control	209,379	225,000	210,000
347200 Parks and Recreation	1,177,173	1,240,000	1,144,316
347201 Passive Parks	30,207	25,000	25,000
347301 Museum Fees	1,533	2,000	2,000
349100 Fleet Service Charges - Agencies	96,428	150,000	125,000
369940 Reimbursements - Radios	96,096	170,000	170,000
<b>Governmental Services</b>	<b>7,460,667</b>	<b>8,309,918</b>	<b>8,441,078</b>
<b>Charges For Services</b>	<b>10,507,113</b>	<b>11,549,918</b>	<b>11,411,078</b>

## General Fund Summary of Sources

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Miscellaneous Revenue</b>			
<u>Interest</u>			
361100 Interest On Investments	24,770	250,000	50,000
361132 Interest - Tax Collector	-	-	-
361133 Interest - Sheriff	598	3,000	1,000
<b>Interest</b>	<b>25,368</b>	<b>253,000</b>	<b>51,000</b>
<u>Fines &amp; Forfeits</u>			
351500 Traffic-Parking	15,098	20,000	15,000
351700 Intergovt Radio Prog - \$12.50 Traffic	466,971	475,000	475,000
352100 Library	174,478	139,000	139,000
354200 Code Enforcement	145,886	150,000	150,000
359901 Adult Diversion - Pretrial	353,166	350,000	350,000
359902 Probation-Community Svc Insurance	13,715	15,000	15,000
<b>Fines &amp; Forfeits</b>	<b>1,169,314</b>	<b>1,149,000</b>	<b>1,144,000</b>
<u>Other Miscellaneous</u>			
343903 Reband 800 MHZ Settlement	-	-	-
362100 Rents And Royalties	48,448	48,000	52,501
364100 Fixed Asset Sale	131,698	20,000	20,000
366100 Contributions & Donations	59,589	-	-
366101 Contributions/Port Authority	450,000	500,000	1,000,000
367150 Pain Management-Grwth	200	-	-
369100 Tax Deed Surplus	85,140	-	-
369310 Insurance Proceeds	5,014	-	-
369900 Miscellaneous-Other	209,575	170,000	170,000
369910 Copying Fees	55,834	52,500	52,500
369911 Maps and Publications	103	1,000	1,000
369912 Miscellaneous Sheriff	491,024	575,000	590,650
369920 Miscellaneous - Elections	731	4,000	4,000
369925 Convenience Fees	3,798	30,000	25,000
369930 Reimbursements - Health Dept	716,864	-	100,000
<b>Other Miscellaneous</b>	<b>2,258,018</b>	<b>1,400,500</b>	<b>2,015,651</b>
<b>Miscellaneous Revenue</b>	<b>3,452,700</b>	<b>2,802,500</b>	<b>3,210,651</b>
<b>Total Current Revenue</b>	<b>\$ 174,168,761</b>	<b>\$ 177,787,775</b>	<b>\$ 186,894,110</b>

## General Fund Summary of Sources

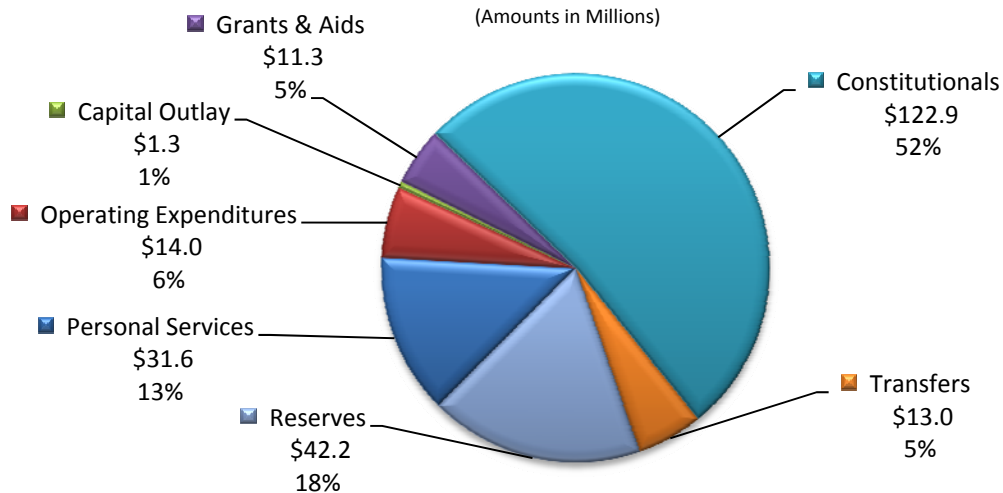
	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Beginning Fund Balance</b>			
<u>Beginning Fund Balance</u>			
<b><u>Beginning Fund Balance</u></b>	67,019,689	55,017,546	49,415,718
<b>399999 Beginning Fund Balance</b>	67,019,689	55,017,546	49,415,718
<b>Beginning Fund Balance</b>	67,019,689	55,017,546	49,415,718
 <b>OTHER SOURCES</b>			
<u>Transfer</u>			
<b>381100 Transfer</b>	9,865,568	-	-
<b>Beginning Fund Balance</b>	9,865,568	-	-
<b>Total General Fund Sources</b>	\$ 251,054,018	\$ 232,805,321	\$ 236,309,828

## General Fund Budgetary Uses

Revenues collected in the General Fund are used to provide a variety of services to the citizens of Seminole County. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. The FY 2014/15 General Fund budget totals \$236.3M, with \$42.2M in reserves and \$194.2M appropriated for services to be provided.

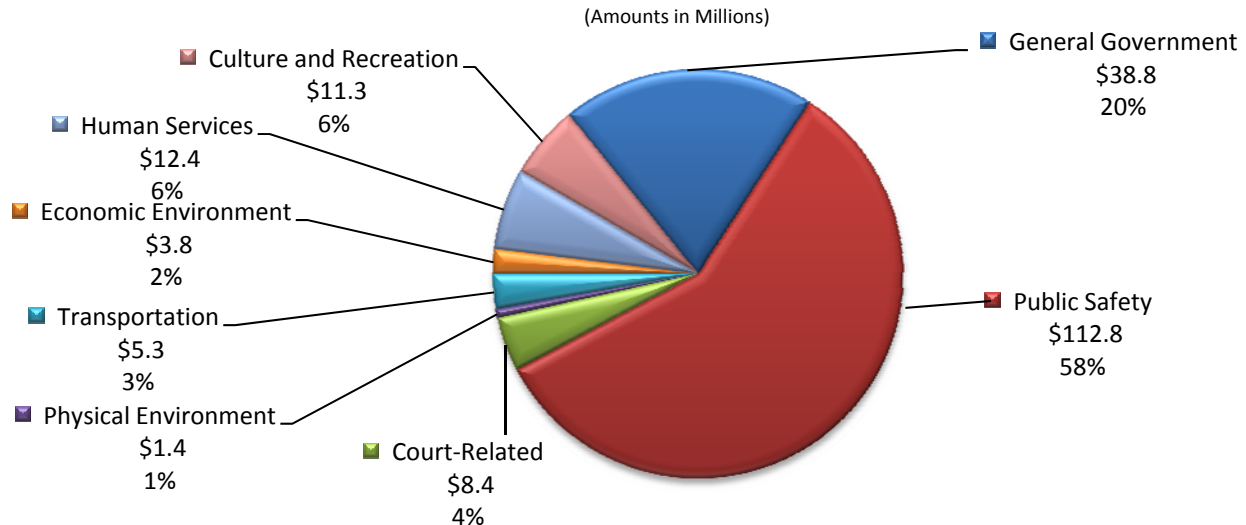
The following chart reflects the County's plan on usage of General Fund resources by the type of services to be provided to citizens. Additional information on each service area is provided on the pages that follow.

### FY 2014/15 Total General Fund Budget by Type \$ 236.3 million



The following chart identifies the General Fund budget by State-designated use or appropriation category.

### FY 2014/15 General Fund Budget by Service Area \$ 194.2 Million (Excludes Reserves)





## General Fund Budgetary Uses

Explanations for each State-designated use category are detailed below:

### ***Governmental Services:***

**General Government** - Services provided by the County for the benefit of the public and the governmental body as a whole. Approximately \$13.5M is allocated to the Constitutional Officers for tax collection, property appraisals, elections, and accounting of the Board's operations. A substantial portion of the \$4.6M allocated for facilities is for the maintenance of mature buildings and \$1.9M is allocated for planning and development services. The remaining allocation is dedicated to business needs internal to managing the county: county administration, human and financial resources, legal affairs, and technology.

**Public Safety** - Services provided by the County for the Safety and security of the public. Includes \$106M allocated for law enforcement and jail operation/facility. Additionally, \$3.1M is allocated for radio support and communication services for Police/Fire (County and Cities). Funding is also provided by the General Fund for emergency management, juvenile detention, probation officers, disaster preparedness, and the Medical Examiner.

**Physical Environment** - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community as a whole. Approximately \$127K allocated for the Extension Services program which offers non-formal educational services.

**Transportation** - Appropriations for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians. \$1.1M is allocated for maintaining roadways, trails and greenescapes.

**Economic Environment** - Funding is used to develop and improve the economic condition of the community and its citizens, including: business development, veteran's services, housing and urban development and other services related to economic improvements. The majority of the \$3.8M budget is to provide funding to the cities for community redevelopment.

**Human Services** – Provides with \$7.1M for public assistance programs and services for the care, treatment and control of human illness, injury, or handicap. \$1.1M is provided to operate the State's Health Department. An additional \$2.1M is allocated for animal control services. The Mosquito control program is funded at approximately \$507K.

**Culture and Recreation** – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors. Approximately \$5.5M is allocated to the County Library System. \$5M is allocated to nature preservation through parks/trails/natural lands, and the provision of recreational programs.

**Court-Related Expenditures** – The County provides support for the State's Court System. Allocated is \$2.3M for maintaining the facilities and providing technology services. Additionally, \$5M is provided to the Sheriff to provide security for the judicial courts. The remaining funding is allocated to other court-related programs such as Prosecution Alternatives for Youth, Teen Court, Legal Aid, Law Library and training for Guardian Ad Litem volunteers who represent abused, abandoned or neglected children.

### ***Other Appropriations:***

**Transfers** – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

**Reserves** – Reserves represent funding that is not appropriated for expenditure within the representative fund, which must be used in accordance with the funding intent. See detailed Reserves in the Countywide section of this book.

## General Fund

### Summary of Uses by Service Area/ Program

This report identifies the amount budgeted within the General Fund for citizen program services provided within each category of government. This view segregates Mandatory versus Non-Mandatory program services for prioritization purposes. The identified programs for each category of costs are identified on the attached listing. The total Countywide budget excluding reserves is \$192.5M. The Constitutional Officers and other County mandated services represent 76% of the total.

Service Area	Non-Mandatory	Mandatory	Constitutional Officers*	Reserves	Total
General Government Services (a)	\$ 16,632,701	\$ 8,665,601	\$ 13,517,468	\$ -	\$ 38,815,770
Public Safety	6,138,425	605,000	106,063,048	-	112,806,473
Physical Environment	1,364,491	-	-	-	1,364,491
Transportation	5,300,318	-	-	-	5,300,318
Economic Environment	69,370	3,732,154	-	-	3,801,524
Human Services	5,561,762	6,779,684	-	-	12,341,446
Culture & Recreation	11,315,967	-	-	-	11,315,967
Court Related	457,366	2,936,636	5,018,400	-	8,412,402
Budgetary Adjustment	-	-	-	-	-
Reserves	-	-	-	42,151,437	42,151,437
	<b>\$ 46,840,400</b>	<b>\$ 22,719,075</b>	<b>\$ 124,598,916</b>	<b>\$ 42,151,437</b>	<b>\$ 236,309,828</b>

\*Constitutional Officers are reported net of estimated return of excess fees



## General Fund

### Summary of Uses by Service Area/ Program

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>General Government Services (a)</b>			
Board of County Commissioners	420,045	439,837	502,682
County Attorney	872,553	857,634	868,424
County Manager	285,375	305,900	306,069
Budget & Fiscal Management	418,449	314,639	187,538
Central Charges	1,208,449	1,603,975	1,616,315
Purchasing and Contracts	537,276	574,836	568,161
Resource Management - Business Office	270,262	319,237	262,340
Printing Services	8,252	4,489	52,221
Mail Services	2,285	56,726	87,558
Document Management	5,683,461	716,999	734,095
Facilities	5,046,290	5,346,146	5,337,981
Fleet Management	229,473	474,137	434,749
Human Resources	251,750	273,293	250,505
Community Information	202,935	166,600	162,314
DS Business Office	532,152	597,564	584,237
Greenways & Trails	163,371	211,138	211,278
E-911	167,435	177,765	181,205
Comprehensive & Current Planning	1,512,421	1,626,959	1,641,638
Building	118,323	155,157	52,865
Information Services Business Office	414,825	467,260	441,574
Network Infrastructure Support & Maintenance	(35,548)	71,929	120,942
Customer Support Desk	412,053	422,647	(185,830)
Workstation Support & Maintenance	(9,852)	38,764	535,916
Telephone Support & Maintenance	157,188	92,277	355,103
Geographic Information Systems (GIS)	513,895	549,993	450,646
Enterprise Application Development and Support	883,933	733,442	611,318
Enterprise Architecture	-	-	43,831
Organizational Development	271,456	180,063	117,026
Transfer to Facilities Maintenance Fund	2,000,000	-	-
Transfer to Fleet Replacement Fund	2,000,000	-	-
Transfer to BCC Projects Fund	1,725,594	-	-
Transfer to Building Program Fund	131,773	84,549	-
Transfer to Technology Replacement Fund	750,000	100,000	100,000
General Government Services	22,538,507	16,963,955	16,632,701
<b>Public Safety</b>			
Animal Services	-	-	10,000
Public Safety Business Office	422,764	449,413	453,544
EMS Performance Management	205,384	265,261	246,269
Emergency Communications	1,944,102	2,152,660	2,216,169
Emergency Management (County)	345,161	414,883	428,819
Telecommunications	1,080,207	834,217	905,736
Probation	1,792,820	1,839,400	1,877,888
Public Safety	5,790,438	5,955,834	6,138,425
<b>Physical Environment</b>			
Extension Service	205,095	214,705	198,227
Water Quality	0	0	1,166,264
Transfer to Stormwater Fund	993,947	1,057,967	0
Physical Environment	1,199,042	1,272,672	1,364,491

## General Fund

### Summary of Uses by Service Area/ Program

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Transportation</b>			
Greenways & Trails	1,054,781	1,188,036	1,100,818
Transfer to Transportation Trust Fund	1,808,875	0	0
Transfer to Ninth-Cent Fuel Tax Fund	1,851,488	3,993,237	4,199,500
Transportation	<u>4,715,144</u>	<u>5,181,273</u>	<u>5,300,318</u>
<b>Economic Environment</b>			
Transfer to Economic Development	2,345,735	1,039,677	69,370
<b>Human Services</b>			
Animal Services	1,906,432	2,068,403	2,057,808
Community Service Business & Compliance Office	508,682	648,524	679,755
Veterans' Services	333,484	205,907	200,674
County Low Income Assistance	2,730,412	2,147,368	2,083,313
Extension Service	21,733	22,224	33,595
Mosquito Control	365,230	571,993	506,617
Transfer to Community Development	1,000	0	0
Human Services	<u>5,866,973</u>	<u>5,664,419</u>	<u>5,561,762</u>
<b>Culture &amp; Recreation</b>			
Leisure Services Business Office	891,900	724,393	699,932
Recreational Activities & Programs	3,542,823	3,590,242	3,303,545
Greenways & Trails	1,381,681	1,401,922	1,472,778
Library Services	5,413,260	5,623,385	5,494,129
Extension Service	103,896	107,302	114,635
Natural Lands	194,785	213,634	230,948
Culture & Recreation	<u>11,528,345</u>	<u>11,660,878</u>	<u>11,315,967</u>
<b>Court Related</b>			
Prosecution Alternatives For Youth (PAY)	429,788	446,746	457,366
	<u>59,021,339</u>	<u>48,185,454</u>	<u>46,840,400</u>

### Mandatory

<b>General Government Services</b>			
Transfer to Debt Funds	8,698,082	8,670,480	8,665,601
<b>Public Safety</b>			
Mandated Services - Community Svcs	550,000	552,000	605,000
<b>Economic Environment</b>			
Central Charges - CRAs	3,314,807	3,466,239	3,732,154
<b>Human Services</b>			
Mandated Services - Community Svcs	5,408,035	5,677,112	5,697,112
County Health Department	1,041,793	1,103,010	1,082,572
Human Services	<u>6,449,828</u>	<u>6,780,122</u>	<u>6,779,684</u>

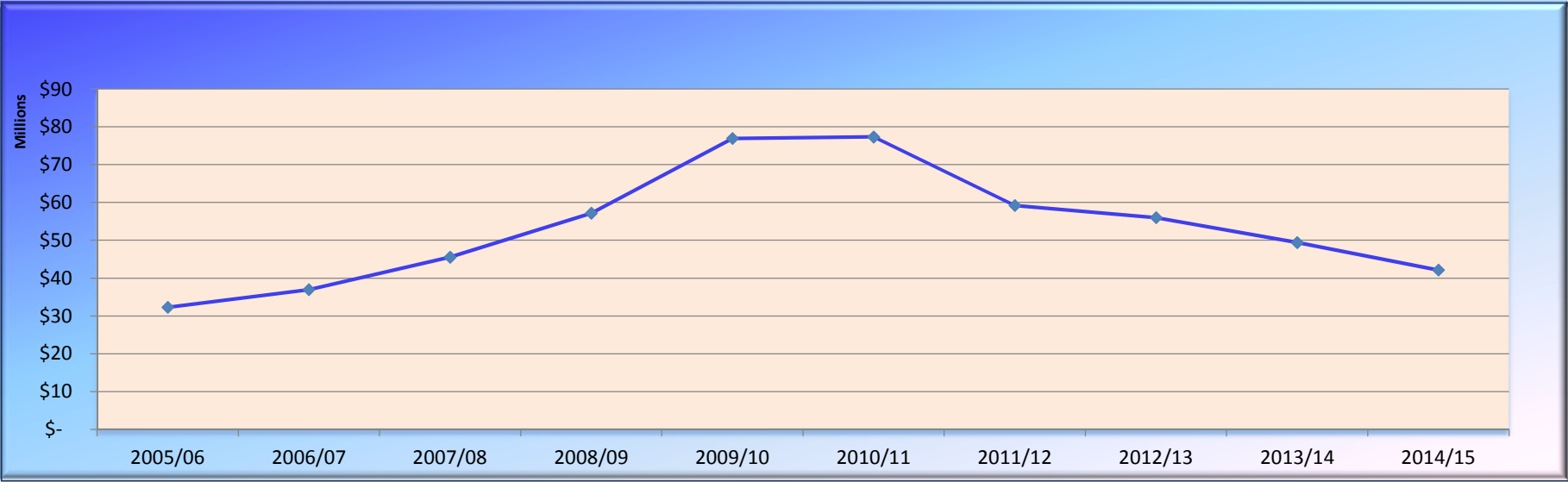
## General Fund Summary of Uses by Service Area/ Program

	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Court Related</b>			
Veteran's Treatment	-	-	17,173
Judicial	2,596,629	2,418,456	2,318,220
Legal Aid	330,808	330,808	330,808
State Attorney	39,832	60,164	49,183
Public Defender	12,987	17,395	13,404
Guardian Ad Litem	83,639	97,607	97,848
Law Library	119,307	124,178	110,000
Court Related	<u>3,183,202</u>	<u>3,048,608</u>	<u>2,936,636</u>
Total Mandatory	<u>22,195,919</u>	<u>22,517,449</u>	<u>22,719,075</u>
<b>Constitutional Officers</b>			
<b>General Government Services</b>			
Property Appraiser	4,278,443	4,573,034	4,738,810
Tax Collector	6,137,325	1,723,971	5,010,804
Supervisor Of Elections	2,427,391	2,325,824	2,373,614
Clerk of the Court	1,464,883	1,297,491	1,394,240
General Government Services	<u>14,308,042</u>	<u>9,920,320</u>	<u>13,517,468</u>
<b>Public Safety</b>			
Law Enforcement	62,069,009	65,805,709	70,298,339
Jail Operation and Maintenance	34,170,413	35,449,691	35,764,709
Public Safety	<u>96,239,422</u>	<u>101,255,400</u>	<u>106,063,048</u>
<b>Court Related</b>			
Judicial Security	4,520,387	4,677,242	5,018,400
Total Constitutional Officers	<u>115,067,851</u>	<u>115,852,962</u>	<u>124,598,916</u>
<b>Reserves</b>			
Central Accounts-Reserves (Uncommitted)		46,249,456	42,151,437
Total Reserves	<u>-</u>	<u>46,249,456</u>	<u>42,151,437</u>
<b>Grand Total</b>	<b><u>\$ 196,285,109</u></b>	<b><u>\$ 232,805,321</u></b>	<b><u>\$ 236,309,828</u></b>

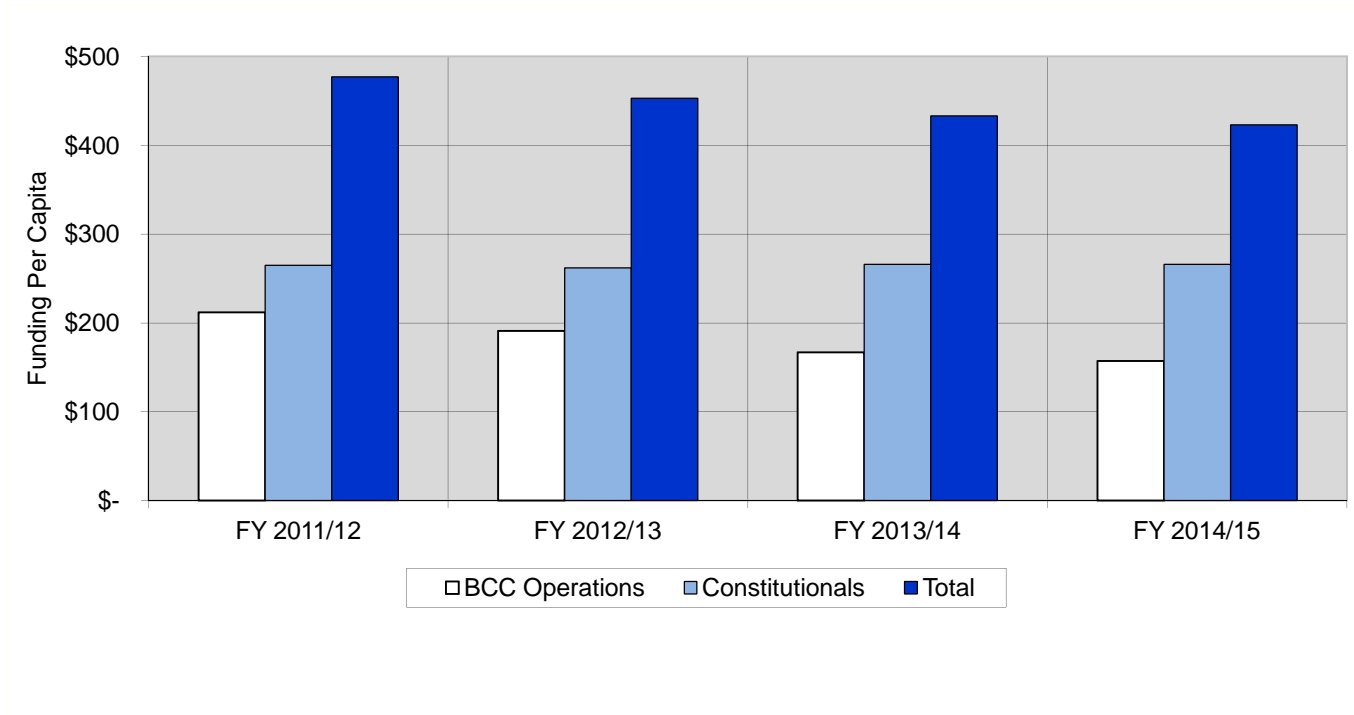
(a) The Board establishes Commissioner salaries in accordance with Seminole County's Home Rule Charter, Article II, Section 2.2(C), effective January 1, 2015. This amount has not yet been determined. The FY 14/15 budgeted amount is included until Board determination.

## General Fund History of Uncommitted Fund Balance

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Projected 2013/14	Adopted 2014/15
<b>Ending Fund Balance</b>	\$ 47,982,879	\$ 54,283,983	\$ 61,696,495	\$ 68,284,705	\$ 88,973,352	\$ 89,607,563	\$ 67,019,689	\$ 58,006,902	\$ 49,415,718	\$ 42,151,437
Less Committed Project/Grant Carryforwar	15,681,651	17,324,548	16,151,892	11,131,018	12,063,181	12,286,335	7,823,581	2,016,815		
<b>Uncommitted Fund Balance</b>	<b>\$ 32,301,228</b>	<b>\$ 36,959,435</b>	<b>\$ 45,544,603</b>	<b>\$ 57,153,687</b>	<b>\$ 76,910,171</b>	<b>\$ 77,321,228</b>	<b>\$ 59,196,108</b>	<b>\$ 55,990,087</b>	<b>\$ 49,415,718</b>	<b>\$ 42,151,437</b>
<b>Budgeted Reserves</b>	15,206,384	31,858,002	39,694,543	52,540,881	71,857,460	64,137,693	37,350,099	48,863,451	46,249,456	



## General Fund Funding Per Capita BCC Operations and Constitutional Officers



	FY 2011/12		FY 2012/13		FY 2013/14		FY 2014/15	
	Actuals	Funding Per Capita	Actuals	Funding Per Capita	Adopted	Funding Per Capita	Adopted	Funding Per Capita
BCC Operations	\$ 90,046,773	\$ 212	\$ 82,632,801	\$ 191	\$ 72,054,183	\$ 167	\$ 71,221,390	\$ 163
Constitutionals	112,658,684	265	113,652,308	262	114,501,682	266	122,937,001	281
<b>Total</b>	<b>\$ 202,705,457</b>	<b>\$ 477</b>	<b>\$ 196,285,109</b>	<b>\$ 453</b>	<b>186,555,865</b>	<b>\$ 433</b>	<b>194,158,391</b>	<b>\$ 444</b>
Reserves**					46,249,456		42,151,437	
					<u>\$ 232,805,321</u>		<u>\$ 236,309,828</u>	
	<b>Actuals</b>		<b>Actuals</b>		<b>Adopted</b>		<b>Adopted</b>	
Population	<u>424,587</u>		<u>433,695</u>		<u>431,074</u>		<u>437,086</u>	

\*Reserves are budgeted only. They do not have any actual expenditures.

General Fund is Fund 00100 only.





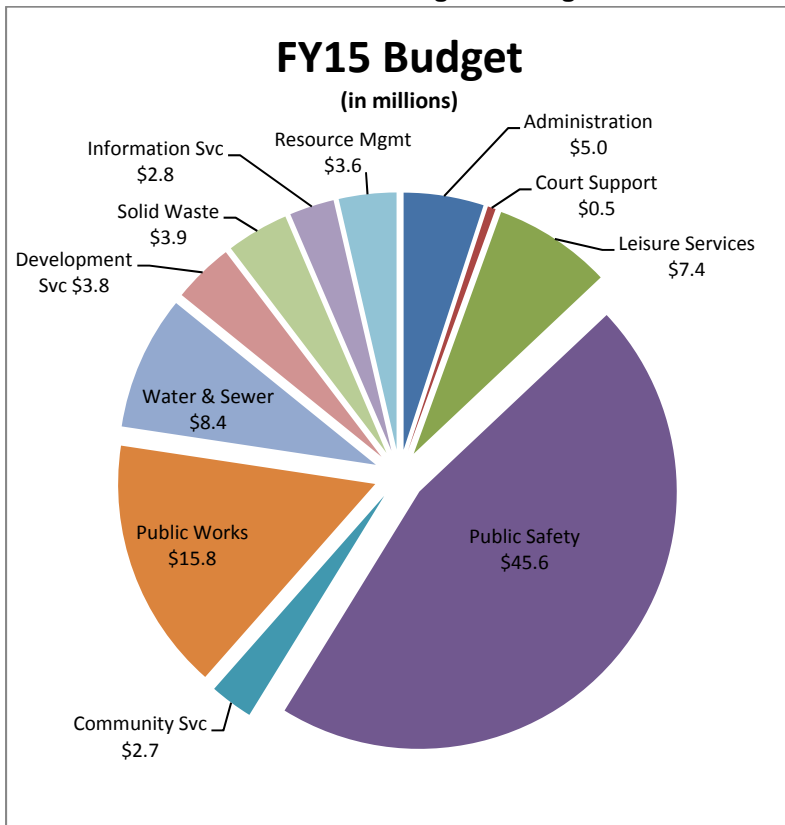
# Personal Services FY 2014/15

## OVERVIEW

The FY 2014/15 Budget for Personal Services is \$1.5M more than the prior year's budget, primarily due to the rate increase for health insurance and a 1.8% salary increase for Board employees (excluding Fire Union A). The following excludes constitutional officer employees:

	FY 2013/14 Adopted Budget	FY 2014/15 Adopted Budget	Change
<b>Salaries &amp; Wages</b>	\$ 62,770,959	\$ 63,122,946	\$ 351,987
<b>Overtime &amp; Special Pay</b>	6,852,816	6,517,524	(335,292)
<b><u>Fringe Benefits</u></b>			
<b>Social Security</b>	5,390,633	5,239,384	(151,249)
<b>Retirement</b>	8,500,755	8,646,483	145,728
<b>Health &amp; Life Insurance</b>	12,768,213	13,947,249	1,179,036
<b>Workers' Comp and misc</b>	1,741,829	2,060,464	318,635
<b>Subtotal Fringes</b>	28,401,430	29,893,580	1,492,150
<b>Total Personal Services</b>	\$ 98,025,205	\$ 99,534,050	\$ 1,508,845

FY 2014/15 Personal Services budget totaling \$100M is allocated to ten (10) departments as follows:



\$46M is in Public Safety Dept, primarily for emergency medical services and fire rescue.

\$16M is in Public Works Dept, primarily for road maintenance and traffic operation.

\$12M is in Environmental Services Dept for Water, Sewer, and Solid Waste Services.

\$7M is in Leisure Services Dept, primarily for Library Services and Parks.

\$4M is in Development Services, primarily for managing building and land use changes.

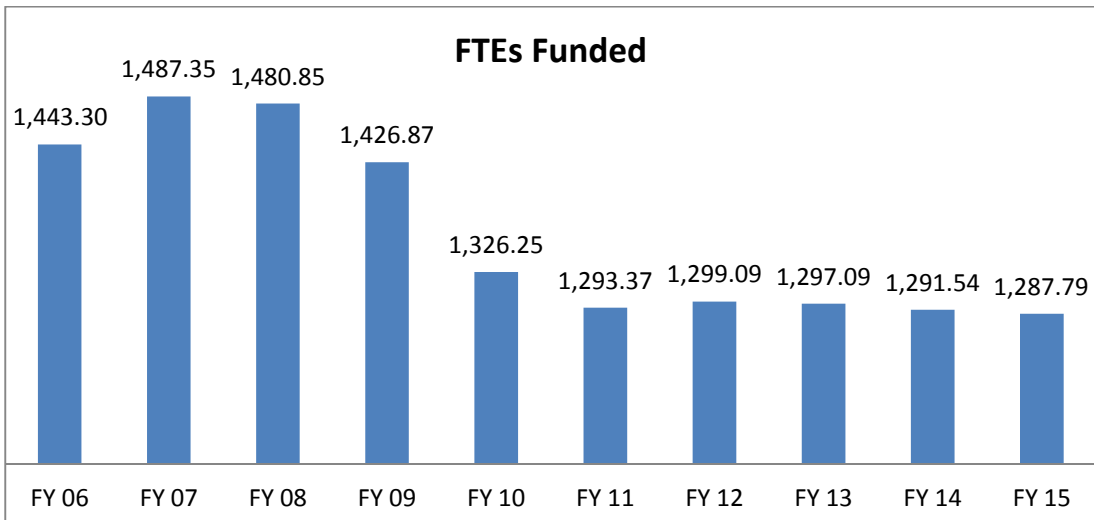
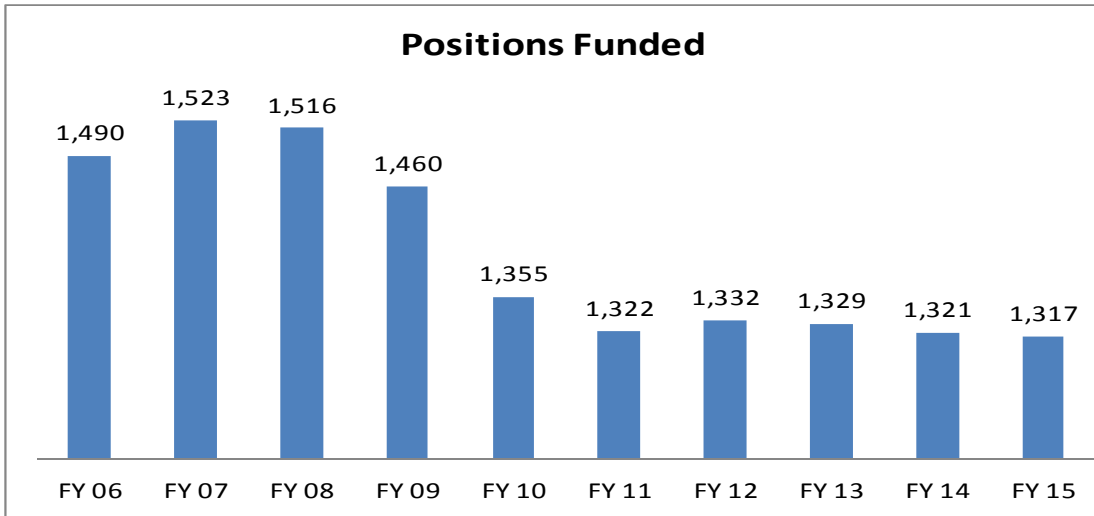
\$3M is in Community Services Dept for various services provided to the community.

\$12M is primarily for general business operations, such as resource management, information services, legal services, and County management.

# Personal Services FY 2014/15

## OVERVIEW (Continued)

Seminole County Board of County Commissioners downsized its operations significantly since FY 07, in order to re-establish financial health.



Of the 1,317 positions under the Board of County Commissioners for FY 2014/15, there are 501 in Public Safety, 236 in Public Works, and 201 for Water/Sewer/Solid Waste services. The majority of the other positions are for Libraries and Parks.

The Seminole County Board of County Commissioners **also provides funding for an additional 1,513 positions** under the Constitutional Officers, of which 1,339 work for the Sheriff. The budget for these positions is included in Transfers to Constitutional Officers.

## COUNTYWIDE POSITION SUMMARY

### Fiscal Year 2014/15

Departments	FY 2012/13 Amended				FY 2013/14 Amended				FY 2014/15 Worksession				FY 2014/15 Adopted			
	Positions			FTE	Positions			FTE	Positions			FTE	Positions			FTE
	Full Time	Part Time	Total	Total	Full Time	Part Time	Total	Total	Full Time	Part Time	Total	Total	Full Time	Part Time	Total	Total
Administration	49	1	50	49.80	52.85	-	52.85	52.85	50.85	-	50.85	50.85	50.85	-	50.85	50.85
Community Services	37	-	37	37.00	38	-	38	38.00	37	-	37	37.00	39	-	39	39.00
Court Support	8	-	8	8.00	7	-	7	7.00	7	-	7	7.00	7	-	7	7.00
Development Services	56	-	56	56.00	50.15	-	50.15	50.15	50.15	-	50.15	50.15	50.15	-	50.15	50.15
Environmental Services	193	-	193	193.00	197	-	197	197.00	201	-	201	201.00	201	-	201	201.00
Information Services	42	1	43	42.75	42	-	42	42.00	42	-	42	42.00	32	-	32	32.00
Leisure Services	110	50	160	135.12	109	50	159	134.12	110	50	160	135.12	110	50	160	135.12
Public Safety	494	7	501	497.92	494	7	501	497.92	495	6	501	498.42	495	6	501	498.42
Public Works	234	7	241	237.50	233	3	236	234.50	232	3	235	233.50	232	4	236	234.25
Resource Management	40	-	40	40.00	40	-	40	40.00	39	-	39	39.00	40	-	40	40.00
<b>TOTAL BCC</b>	<b>1,263</b>	<b>66</b>	<b>1,329</b>	<b>1,297.09</b>	<b>1,263</b>	<b>60</b>	<b>1,323</b>	<b>1,293.54</b>	<b>1,264</b>	<b>59</b>	<b>1,323</b>	<b>1,294.04</b>	<b>1,257</b>	<b>60</b>	<b>1,317</b>	<b>1,287.79</b>

#### Constitutional Officers

Clerk of Court	24	-	24	24.00	24	-	24	24.00	24	-	24	24.00	24	-	24	24.00
Property Appraiser	53	-	53	53.00	53	-	53	53.00	53	-	53	53.00	53	-	53	53.00
Sheriff	1,146	154	1,300	1208.50	1,164	155	1,319	1227.00	1,170	155	1,325	1233.00	1,184	155	1,339	1247.00
Supervisor of Elections	16	-	16	16.00	16	-	16	16.00	16	-	16	16.00	16	-	16	16.00
Tax Collector	78	3	81	79.50	78	3	81	79.50	78	3	81	79.50	78	3	81	79.50
<b>Total Constitutional Officers</b>	<b>1,317</b>	<b>157</b>	<b>1,474</b>	<b>1,381.00</b>	<b>1,335</b>	<b>158</b>	<b>1,493</b>	<b>1,399.50</b>	<b>1,341</b>	<b>158</b>	<b>1,499</b>	<b>1,405.50</b>	<b>1,355</b>	<b>158</b>	<b>1,513</b>	<b>1,419.50</b>

a) 14 positions were added in the Sheriffs Office relating to a Child Protective Services contract

## Position Count Changes FIVE Year Summary

FY 09/10 Total BCC Positions	1,355
New Positions (FY11-FY15)	37
Eliminated Positions (FY11-FY15)	(50)
Deferred	(24)
Reclass PT to FT	(1)
<b>FY 14/15 Total BCC Positions</b>	<b>1,317</b>

New Positions (FY11-15)	
Community Svc	5
Development Svc	3
Environmental Svc	12
Emergency Commun	8
Probation	2
Public Safety	3
Public Works (Note C)	3
Resource Mgmt	1
<b>Total BCC New</b>	<b>37</b>

Eliminated Positions (FY11-15)	
Administration	(7)
Central Services	(9)
Court Support	(1)
Development Serv	(5)
Environmental Serv	(1)
Information Services	(11)
Public Safety	(7)
Public Works	(8)
Resource Mgmt	(1)
<b>Total</b>	<b>(50)</b>

Reclassification Between PT and FT (Note b and c)	
	Count
	Inc/Dec
Leisure Serv FY12	2
Leisure Serv FY13	(1)
Public Wrks FY14	(2)
<b>Net</b>	<b>(1)</b>

Department	FY 09/10	FY 10/11		FY 11/12				FY 12/13				FY 13/14				FY 14/15							
	Amended	Elim/Def	Transfer	Adopted	New/Rcls	Elim	Transfer	Amended	New/Rcls	Elim	Transfer	Amended	New/Rcls	Elim	Transfer	Amended	New/Rcls	Elim	Transfer	Adopted			
Administration	0			0		(2)	(11)	(13)			6	(7)		(3)	5.85	(4.15)			(2)	(6.15)			
Court Support	8			8				8				8		(1)		7				7			
Leisure Services	157			157	b	2	2	161	d			160			(1)	159			1	160			
Public Safety	518	(24)		494	e	9	1	504		(5)		501		1	(1)	501		1	(1)	501			
Community Services	34			34		2		36				37		1		38	g			39			
Public Works	200	(1)		199			(1)	44	242		(1)	241	c	0	(5)	236	f		(1)	236			
Environmental Services	190			190		1		191				193		5	(1)	197		4		201			
Development Services	61	(2)		59		3	(2)	(4)	56	a		56			(1)	(4.85)	50.15			50.15			
Information Services	0			0				41	41			43			(1)	42		h	(10)	32			
Resource Mgmt (Fiscal)	17			17				31	48			40	i	1	(1)	40				40			
Central Services (Admin Svc)	113	(6)		107			(2)	(104)	1		(1)	0				0				0			
<b>TOTAL BCC Positions</b>	<b>1,298</b>	<b>(33)</b>	<b>0</b>	<b>1,265</b>	<b>d</b>	<b>17</b>	<b>(7)</b>	<b>0</b>	<b>1,275</b>		<b>4</b>	<b>(7)</b>	<b>0</b>	<b>1,272</b>	<b>c</b>	<b>8</b>	<b>(14)</b>	<b>0</b>	<b>1,266</b>	<b>7</b>	<b>(13)</b>	<b>0</b>	<b>1,260</b>

- a) Position temporarily transferred from Economic Development Program to Leisure Services for Centennial Celebration
- b) Leisure Services position count changed due to FT position turned into 2 PT positions in FY12; 2 PT positions turned into 1 FT position during FY13 and FY14
- c) Two positions were added to Public Works for FY14. However, 2 positions were also eliminated related to 4 Part-time positions in Mosquito Control that were reclassified into 2 Full-time.
- d) Twenty-four positions were "deferred" for new fire station.
- e) FLEX emergency dispatcher positions had been included in temporary personal services budgets in the past (as they didn't have regular work schedules and were just called in as needed). They are being included in FTE count for FY 13, 6 positions at .54 FTE each.
- f) Financial (Business) Administrator position was added in Public Works for FY 15.
- g) One grant funded position was added in Community Services in FY 14 on 6/24/14 via a BAR for the City of Sanford CDBG Grant. Another grant position has been approved for FY 15.
- h) Ten positions have been approved for elimination in Information Services for FY 15.
- i) One grant funded position was added in Resource Management in FY 14 on 10/22/2013 via reauthorization of the Adult Drug Treatment Court Expansion Grant.

## Position Changes Detail

### Fiscal Year 2014/15

	Admin	Community Services	Court Support	Development Services	Environ Services	Information Services	Leisure Services	Public Safety	Public Works	Resource Mgmt	TOTAL
<b>FY14 Positions - Adopted</b>	<b>51.00</b>	<b>37.00</b>	<b>7.00</b>	<b>52.00</b>	<b>197.00</b>	<b>42.00</b>	<b>159.00</b>	<b>501.00</b>	<b>236.00</b>	<b>39.00</b>	<b>1,321.00</b>
Reorg - 17/92 Redev Admin *	1.85			(1.85)							0.00
Grant Funded Position - Adult Drug Court**										1.00	1.00
Grant Funded Position - Sanford CDBG***		1.00									1.00
<b>FY14 Positions - Amended</b>	<b>52.85</b>	<b>38.00</b>	<b>7.00</b>	<b>50.15</b>	<b>197.00</b>	<b>42.00</b>	<b>159.00</b>	<b>501.00</b>	<b>236.00</b>	<b>40.00</b>	<b>1,323.00</b>
Xfer - Prog Mgr for Sports Complex							1.00		(1.00)		0
New Positions					4.00			1.00			5.00
Eliminated Positions	(2.00)							(1.00)			(3.00)
<b>FY15 Positions - 1st PH****</b>	<b>50.85</b>	<b>38.00</b>	<b>7.00</b>	<b>50.15</b>	<b>201.00</b>	<b>42.00</b>	<b>160.00</b>	<b>501.00</b>	<b>235.00</b>	<b>40.00</b>	<b>1,325.00</b>
New Positions		1.00							1.00		2.00
Eliminated Positions						(10.00)					(10.00)
<b>FY15 Positions - Adopted</b>	<b>50.85</b>	<b>39.00</b>	<b>7.00</b>	<b>50.15</b>	<b>201.00</b>	<b>32.00</b>	<b>160.00</b>	<b>501.00</b>	<b>236.00</b>	<b>40.00</b>	<b>1,317.00</b>

\* Five positions reported *partially* under the Development Services Department and *partially* under the Administrative Department were approved by the Board for reorganization after the FY 2013/14 budget was Adopted.

\*\* On October 22, 2013 the Board of County Commissioners approved and reauthorized the Adult Drug Treatment Court Expansion Grant. Included in this award was the funding of a new Operations Administrative Assistant position. This position is being budgeted as a 2nd Public Hearing adjustment.

\*\*\* On June 24th, 2014, Board of County Commissioners approved a new position for administration of City of Sanford CDBG grant. Position is budgeted via 2nd Public Hearing adjustment.

\*\*\*\* 1st Public Hearing position totals have been revised due to the amended FY 13/14 grant funded positions being added to the budget after the 1st Public Hearing.

## FTE Changes Detail Fiscal Year 2014/15

	Admin	Community Services	Court Support	Development Services	Environ Services	Information Svc	Leisure Services	Public Safety	Public Works	Resource Mgmt	TOTAL
<b>FY14 Positions - Adopted</b>	<b>51.00</b>	<b>37.00</b>	<b>7.00</b>	<b>52.00</b>	<b>197.00</b>	<b>42.00</b>	<b>134.12</b>	<b>497.92</b>	<b>234.50</b>	<b>39.00</b>	<b>1,291.54</b>
Reorg - 17/92 Redev Admin*	1.85			(1.85)							0.00
Grant Funded Position - Adult Drug Court**										1.00	1.00
Grant Funded Position - Sanford CDBG***		1.00									1.00
<b>FY14 Positions - Amended</b>	<b>52.85</b>	<b>38.00</b>	<b>7.00</b>	<b>50.15</b>	<b>197.00</b>	<b>42.00</b>	<b>134.12</b>	<b>497.92</b>	<b>234.50</b>	<b>40.00</b>	<b>1,293.54</b>
Xfer - Prog Mgr for Sports Complex							1.00		(1.00)		0.00
New Positions					4.00			1.00			5.00
Eliminated Positions	(2.00)							(0.50)			(2.50)
<b>FY15 Positions - 1st PH****</b>	<b>50.85</b>	<b>38.00</b>	<b>7.00</b>	<b>50.15</b>	<b>201.00</b>	<b>42.00</b>	<b>135.12</b>	<b>498.42</b>	<b>233.50</b>	<b>40.00</b>	<b>1,296.04</b>
New Positions		1.00							0.75		1.75
Eliminated Positions						(10.00)					(10.00)
<b>FY15 Positions - Adopted</b>	<b>50.85</b>	<b>39.00</b>	<b>7.00</b>	<b>50.15</b>	<b>201.00</b>	<b>32.00</b>	<b>135.12</b>	<b>498.42</b>	<b>234.25</b>	<b>40.00</b>	<b>1,287.79</b>

\* Five positions reported *partially* under the Development Services Department and *partially* under the Administrative Department were approved by the Board for reorganization after the FY 2013/14 budget was Adopted.

\*\* On October 22, 2013 the Board of County Commissioners approved and reauthorized the Adult Drug Treatment Court Expansion Grant. Included in this award was the funding of a new Operations Administrative Assistant position. This position was budgeted as a 2nd Public Hearing adjustment.

\*\*\* On June 24th, 2014, Board of County Commissioners approved a new position for administration of City of Sanford CDBG grant. Position was budgeted as a 2nd Public Hearing adjustment.

\*\*\*\* 1st Public Hearing FTE totals have been revised due to the amended FY 13/14 grant funded positions being added to the budget after the 1st Public Hearing.



**Eliminated / New / Reclassified / Frozen Positions  
By Fund  
Fiscal Year 2014/15**

**General Fund**

Department / Program	Position #	Position Description	# FTE	# Positions	Salary+Ben
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**ELIMINATED POSITIONS**

**Administration**

Economic Development	9117	Program Manager II	-1.00	-1.00	(102,439)
Organizational Development	8972	Project Manager II	-1.00	-1.00	(92,290)

**Information Services**

Technical Help Desk	8002	*Customer Support Desk Tech	-1.00	-1.00	(51,436)
Technical Help Desk	8631	*Program Manager I	-1.00	-1.00	(78,228)
Technical Help Desk	8719	*Customer Support Desk Team Leader	-1.00	-1.00	(55,413)
Technical Help Desk	8720	*Customer Support Desk Tech	-1.00	-1.00	(55,512)
Technical Help Desk	8727	*Customer Service Desk Technician	-1.00	-1.00	(50,843)
Workstation Support & Maint	8728	*Network Technician	-1.00	-1.00	(54,531)
Workstation Support & Maint	8729	*Network Technician	-1.00	-1.00	(70,934)
Workstation Support & Maint	8884	*Network Technician	-1.00	-1.00	(63,583)
Workstation Support & Maint	9061404	*Network Technician	-1.00	-1.00	(54,531)
GIS	7777	*Senior GIS Technician	-1.00	-1.00	(61,484)

**Eliminated - Information Services**    **-10.00**    **-10.00**    **\$**    **(596,495)**

**Public Safety**

Probation	9059804	Staff Assistant PT	-0.50	-1.00	(15,166)
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**Eliminated -General Fund**    **-12.50**    **-13.00**    **\$**    **(806,390)**

**RECLASSIFIED POSITIONS**

**Development Services**

Planning	8110	Senior Planner	-1.00	-1.00	(105,256)
Planning	8110	Principal Planner	1.00	1.00	85,108
Planning	7858	Senior Planner	-1.00	-1.00	(77,324)
Planning	7858	Planner	1.00	1.00	54,142

**Reclassified - General Fund**    **\$**    **(43,330)**

**FROZEN POSITIONS**

**Leisure Services**

Central Branch	8230	Library Clerk PT	0.50	1.00	(13,906)
Central Branch	8200	Library Clerk PT	0.50	1.00	(13,191)
Central Branch	9109	Library Clerk PT	0.50	1.00	(14,324)
Northwest Branch	7366	Library Clerk PT	0.50	1.00	(13,906)

**Frozen - Leisure Services**    **2.00**    **4.00**    **\$**    **(55,327)**

**Public Works**

Facilities	7845	Project Coordinator II	1.00	1.00	(69,211)
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**Resource Management**

Budget and Fiscal Mgmt	7560	*Financial (Bus) Administrator	1.00	1.00	(81,384)
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*\*PCN 7560 is budgeted for one month in FY 14/15.*

**Frozen - General Fund**    **\$**    **(205,922)**

**Total General Fund**    **-12.50**    **-13.00**    **\$**    **(1,055,642)**

**Eliminated / New / Reclassified / Frozen Positions  
By Fund  
Fiscal Year 2014/15**

**Transportation Trust Fund**

**NEW POSITIONS**

**Public Works**

CIP Delivery	NEWFA	Finanical (Bus) Administrator PT	0.75	1.00	59,889
New - Transportation Trust			<b>0.75</b>	<b>1.00</b>	<b>\$ 59,889</b>

<b>Total Transportation Trust Fund</b>			<b>0.75</b>	<b>1.00</b>	<b>\$ 59,889</b>
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**Building Fund**

**RECLASSIFIED POSITIONS**

**Development Services**

Building	7570	Chief Plans Examiner	-1.00	-1.00	(81,249)
Building	7570A	Permit Technician	1.00	1.00	48,484
Reclassified-Building Fund			<b>0.00</b>	<b>0.00</b>	<b>\$ (32,765)</b>

<b>Total Building Fund</b>			<b>0.00</b>	<b>0.00</b>	<b>(32,765)</b>
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**Community Development Block Grant**

**NEW POSITION**

**Community Services**

Community Development Grants	NEWGrant	SPC Case Manager	0.25	0.25	10,161
New-Community Dev Block Grant			<b>0.25</b>	<b>0.25</b>	<b>\$ 10,161</b>

<b>Total CDBG Fund</b>			<b>0.25</b>	<b>0.25</b>	<b>10,161</b>
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**Community Service Block Grant**

**Community Services**

Grant Low Income Assistance	NEWGrant	SPC Case Manager	0.75	0.75	30,482
New-Community Serv Block Grant			<b>0.75</b>	<b>0.75</b>	<b>\$ 30,482</b>

<b>Total CSBG Fund</b>			<b>0.75</b>	<b>0.75</b>	<b>30,482</b>
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**Enhanced 911 Fund**

**NEW POSITIONS**

**Public Safety**

Communications/E-911	NEWGIS	911 GIS Specialist	1.00	1.00	27,795
New - Enhanced 911 Fund			<b>1.00</b>	<b>1.00</b>	<b>\$ 27,795</b>

<b>Total Enhanced 911 Fund</b>			<b>1.00</b>	<b>1.00</b>	<b>\$ 27,795</b>
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**Eliminated / New / Reclassified / Frozen Positions  
By Fund  
Fiscal Year 2014/15**

**Water and Sewer Operating Fund**

**NEW POSITIONS**

**Environmental Services**

<b>Water Mgmt</b>	<b>NEWDT</b>	Distribution Technician	1.00	1.00	41,484
<b>Water Mgmt</b>	<b>NEWDM</b>	Distribution Mechanic	1.00	1.00	44,490
<b>Wastewater Mgmt</b>	<b>NEWMech</b>	Mechanic I	1.00	1.00	44,490
<b>Wastewater Mgmt</b>	<b>NEWME</b>	Plant Maintenance Electrician	1.00	1.00	55,313

**New - Water and Sewer**      **4.00**      **4.00**      **\$**      **185,777**

**Total Water and Sewer Operating Fund**      **4.00**      **4.00**      **\$**      **185,777**

<b>NET POSITION CHANGES:</b>	<b>#</b>	<b>#</b>	<b>Salary + Fringes</b>
	<b>FTE</b>	<b>Positions</b>	
<b>General Fund</b>	<b>-12.50</b>	<b>-13.00</b>	<b>\$ (1,055,642)</b>
<b>Building Fund</b>	<b>0.00</b>	<b>0.00</b>	<b>\$ (32,765)</b>
<b>Transportation Trust</b>	<b>0.75</b>	<b>1.00</b>	<b>\$ 59,889</b>
<b>Community Development Block Grant</b>	<b>0.25</b>	<b>0.25</b>	<b>\$ 10,161</b>
<b>Community Services Block Grant</b>	<b>0.75</b>	<b>0.75</b>	<b>\$ 30,482</b>
<b>Enhanced 911 Fund</b>	<b>1.00</b>	<b>1.00</b>	<b>\$ 27,795</b>
<b>Water and Sewer Operating Fund</b>	<b>4.00</b>	<b>4.00</b>	<b>\$ 185,777</b>
<b>Net Position Changes</b>	<b>-5.75</b>	<b>-6.00</b>	<b>\$ (774,303)</b>

\* Financial Business Administrator position is frozen and is budgeted for only one month in FY 15

\* In total, 10 positions in Information Services were eliminated. Nine of the positions were outsourced and one position was eliminated from the GIS program.

**Eliminated / New / Reclassified / Frozen Positions  
By Department  
Fiscal Year 2014/15**

**ELIMINATED POSITIONS**

Department / Program	Position #	Position Description	# FTE	# Positions	Salary + Fringes	Fund
<b>Administration</b>						
Economic Development	9117	Program Manager II	-1.00	-1.00	(102,439)	General Fund
Organizational Development	8972	Project Manager II	-1.00	-1.00	(92,290)	General Fund
<b>Sub-total Administration</b>			<b>-2.00</b>	<b>-2.00</b>	<b>(194,729)</b>	

**Information Services**

Technical Help Desk	8002	*Customer Support Desk Tech	-1.00	-1.00	(51,436)	General Fund
Technical Help Desk	8631	*Program Manager I	-1.00	-1.00	(78,228)	General Fund
Technical Help Desk	8719	*Customer Support Desk Team Leader	-1.00	-1.00	(55,413)	General Fund
Technical Help Desk	8720	*Customer Support Desk Tech	-1.00	-1.00	(55,512)	General Fund
Technical Help Desk	8727	*Customer Service Desk Technician	-1.00	-1.00	(50,843)	General Fund
Workstation Support & Maint	8728	*Network Technician	-1.00	-1.00	(54,531)	General Fund
Workstation Support & Maint	8729	*Network Technician	-1.00	-1.00	(70,934)	General Fund
Workstation Support & Maint	8884	*Network Technician	-1.00	-1.00	(63,583)	General Fund
Workstation Support & Maint	9061404	*Network Technician	-1.00	-1.00	(54,531)	General Fund
GIS	7777	*Senior GIS Technician	-1.00	-1.00	(61,484)	General Fund
<b>Sub-total Information Serv</b>			<b>-10.00</b>	<b>-10.00</b>	<b>(596,495)</b>	

**Public Safety**

Probation	9059804	Staff Assistant PT	-0.50	-1.00	(15,166)	General Fund
<b>Sub-total Public Safety</b>			<b>-0.50</b>	<b>-1.00</b>	<b>\$ (15,166)</b>	

**TOTAL ELIMINATED POSITIONS**

**-12.50      -13.00      \$ (806,390)**

**NEW POSITIONS**

Department / Program	Position #	Position Description	# FTE	# Positions	Salary + Fringes	Fund
<b>Community Services</b>						
Community Development Grants	NEWGrant	SPC Case Manager	0.25	0.25	10,161	CDBG Fund
Grant Low Income Assistance	NEWGrant	SPC Case Manager	0.75	0.75	30,482	CSBG Fund
<b>Sub-total Community Services</b>			<b>1.00</b>	<b>1.00</b>	<b>\$ 40,643</b>	

**Environmental Services**

Water & Sewer	NEWDT	Distribution Technician	1.00	1.00	41,484	Water & Sewer
Water & Sewer	NEWDM	Distribution Mechanic	1.00	1.00	44,490	Water & Sewer
Water & Sewer	NEWMech	Mechanic I	1.00	1.00	44,490	Water & Sewer
Water & Sewer	NEWME	Plant Maintenance Electrician	1.00	1.00	55,313	Water & Sewer
<b>Sub-total Environmental Svc</b>			<b>4.00</b>	<b>4.00</b>	<b>\$ 185,777</b>	

**Public Safety**

Communications/E-911	NEWGIS	911 GIS Specialist	1.00	1.00	27,795	Enhanced 911
<b>Sub-total Public Safety</b>			<b>1.00</b>	<b>1.00</b>	<b>27,795</b>	

**Public Works**

CIP Delivery	NEWFA	Financial (Business) Administrator PT	0.75	1.00	59,889	Transportation Trust
<b>Sub-total Public Works</b>			<b>0.75</b>	<b>1.00</b>	<b>59,889</b>	

**TOTAL NEW POSITIONS**

**6.75      7.00      \$ 314,104**

**Eliminated / New / Reclassified / Frozen Positions  
By Department  
Fiscal Year 2014/15**

**RECLASSIFIED POSITIONS**

Department / Program	Position #	Position Description	# FTE	# Positions	Salary + Fringes	Fund
<b>Development Services</b>						
Planning	8110	Senior Planner	-1.00	-1.00	(105,256)	General Fund
Planning	8110	Principal Planner	1.00	1.00	85,108	General Fund
Planning	7858	Senior Planner	-1.00	-1.00	(77,324)	General Fund
Planning	7858	Planner	1.00	1.00	54,142	General Fund
Building	7570	Chief Plans Examiner	-1.00	-1.00	(81,249)	Building
Building	7570A	Permit Technician	1.00	1.00	48,484	Building
<b>Sub-total Development Services</b>			<b>0.00</b>	<b>0.00</b>	<b>\$ (76,095)</b>	

**TOTAL RECLASSIFIED POSITIONS** **0.00**   **0.00**   **\$ (76,095)**

**FROZEN POSITIONS**

Department / Program	Position #	Position Description	# FTE	# Positions	Salary + Fringes	Fund
<b>Leisure Services</b>						
Central Branch	8230	Library Clerk PT	0.50	1.00	(13,906)	General Fund
Central Branch	8200	Library Clerk PT	0.50	1.00	(13,191)	General Fund
Central Branch	9109	Library Clerk PT	0.50	1.00	(14,324)	General Fund
Northwest Branch	7366	Library Clerk PT	0.50	1.00	(13,906)	General Fund
<b>Sub-total Leisure Services</b>			<b>2.00</b>	<b>4.00</b>	<b>\$ (55,327)</b>	

**Public Works**

Facilities	7845	Project Coordinator II	1.00	1.00	(69,211)	General Fund
<b>Sub-total Public Works</b>			<b>1.00</b>	<b>1.00</b>	<b>\$ (69,211)</b>	

**Resource Management**

Budget and Fiscal Mgmt	7560	*Financial (Bus) Administrator	1.00	1.00	(81,384)	General Fund
<b>Sub-total Resource Management</b>			<b>1.00</b>	<b>1.00</b>	<b>\$ (81,384)</b>	

**TOTAL FROZEN POSITIONS** **4.00**   **6.00**   **\$ (205,922)**

<b>NET POSITION CHANGES:</b>	<b># FTE</b>	<b># Positions</b>	<b>Salary + Fringes</b>
Eliminated Positions	-12.50	-13.00	(806,390)
New Positions	6.75	7.00	314,104
Reclassified Positions			(76,095)
Frozen Positions			(205,922)
<b>Net Position Changes</b>	<b>-5.75</b>	<b>-6.00</b>	<b>(774,303)</b>

\* Financial Business Administrator position is frozen and is budgeted for only one month in FY 15

\* In total, 10 positions in Information Services were eliminated. Nine of the positions were outsourced and one position was eliminated from the GIS program.

**Grant, Intern, & Temporary Positions**  
**Fiscal Year 2014/15**

*The following positions are funded by a grant and will continue as long as there is grant funding.*

<b>Fund(s)</b>	<b>Position #</b>	<b>Position Description</b>	<b>Department/Program</b>	<b>FTE</b>	<b>Salary + Benefits</b>
Neighborhood Stabilization	G113	Project Manager I	Community Services / Community Development Grants	1.00	46,955
Community Development Block Grant	G114	Project Manager II	Community Services / Community Development Grants	1.00	71,678
Community Development Block Grant	G9120	Community Development Division Manager	Community Services / Community Development Grants	1.00	94,960
Community Development Block Grant	G8994	Project Coordinator I	Community Services / Community Development Grants	1.00	48,709
Sanford CDBG	G9148	Sanford CDBG Project Manager I	Community Services / Community Development Grants	1.00	56,293
Adult Drug Court	G9147	Operation Administrative Assistant	Resource Management/Grants & Aids	1.00	51,183
CDBG	NEWGrant	Shelter Plus Care Case Manager	Community Services / Community Development Grants	0.25	10,161 A
CSBG	NEWGrant	Shelter Plus Care Case Manager	Community Services /Grant Low Income Assistance	0.75	30,482 A
<b>Total Grant Funded Positions</b>				<b>7.00</b>	<b>\$ 410,421</b>

\* Note A - Shelter Plus Care Case Manager is required by the Shelter Plus Care Grant to be funded by another funding source (s)

*The following temporary positions were approved for one-year:*

<b>Fund</b>	<b>Position #</b>	<b>Position Description</b>	<b>Department/Program</b>	<b>FTE</b>	<b>Salary + Benefits</b>
General Fund	T116/T117	Intern	Public Works/Water Quality	0.80	19,396
General Fund	T123	Intern	Administration/Human Resources	0.75	10,782
Community Service Grants	T9145	Shelter Plus Care Project Manager I	Community Services /Grant Low Income Assistance	1.00	3,940 B
<b>Total Temporary Positions</b>				<b>2.55</b>	<b>\$ 34,118</b>

**Total Grant, Intern & Temporary Positions** **9.55** **\$ 444,539**

\* Note B - On September 24, 2013, Board of County Commissioners approved a new temporary position for managing Shelter Plus Care program for up to one year until a suitable subrecipient agency was hired. Position is budgeted until November 4, 2014, and if the Department requests an extension of the position, a budget adjustment will be made.

# Program Staffing

Department	Program	FY 14/15 Adopted			
		Full-Time Positions	Part-Time Positions	Total Positions	Total FTE
Administration	17-92 Community Redevelopment	2		2	1.85
	Board of County Commissioners	10		10	10.00
	Community Information	5		5	5.00
	County Attorney	14		14	14.00
	County Manager	4		4	4.00
	Economic Development	3		3	3.00
	Health Benefits	1		1	1.25
	Human Resources	8		8	7.75
	Organizational Development	4		4	4.00
			51	-	51
Community Services	Community Development Grants	5		5	5.25
	Community Service Business Office	9		9	9.00
	County Low Income Assistance	13		13	13.00
	Grant Low Income Assistance	1		1	0.75
	Prosecution Alt For Youth (PAY)	5		5	5.45
	Teen Court	3		3	2.55
	Veterans Services	3		3	3.00
			39	-	39
Court Support	Court Support Technology(Article V)	5		5	5.00
	Guardian Ad Litem	1		1	1.00
	Judicial	1		1	1.00
			7	-	7
Development Services	Building	28		28	27.70
	Comprehensive & Current Planning	19		19	19.00
	ECDS Business Office	3		3	3.45
			50	-	50
Env Svc / Solid Waste	Central Transfer Station Operations	27		27	27.00
	ES Business Office	2		2	2.20
	Landfill Operations	20		20	20.00
	SW-Compliance & Program Mgmt	23		23	23.00
			72	-	72



# Program Staffing

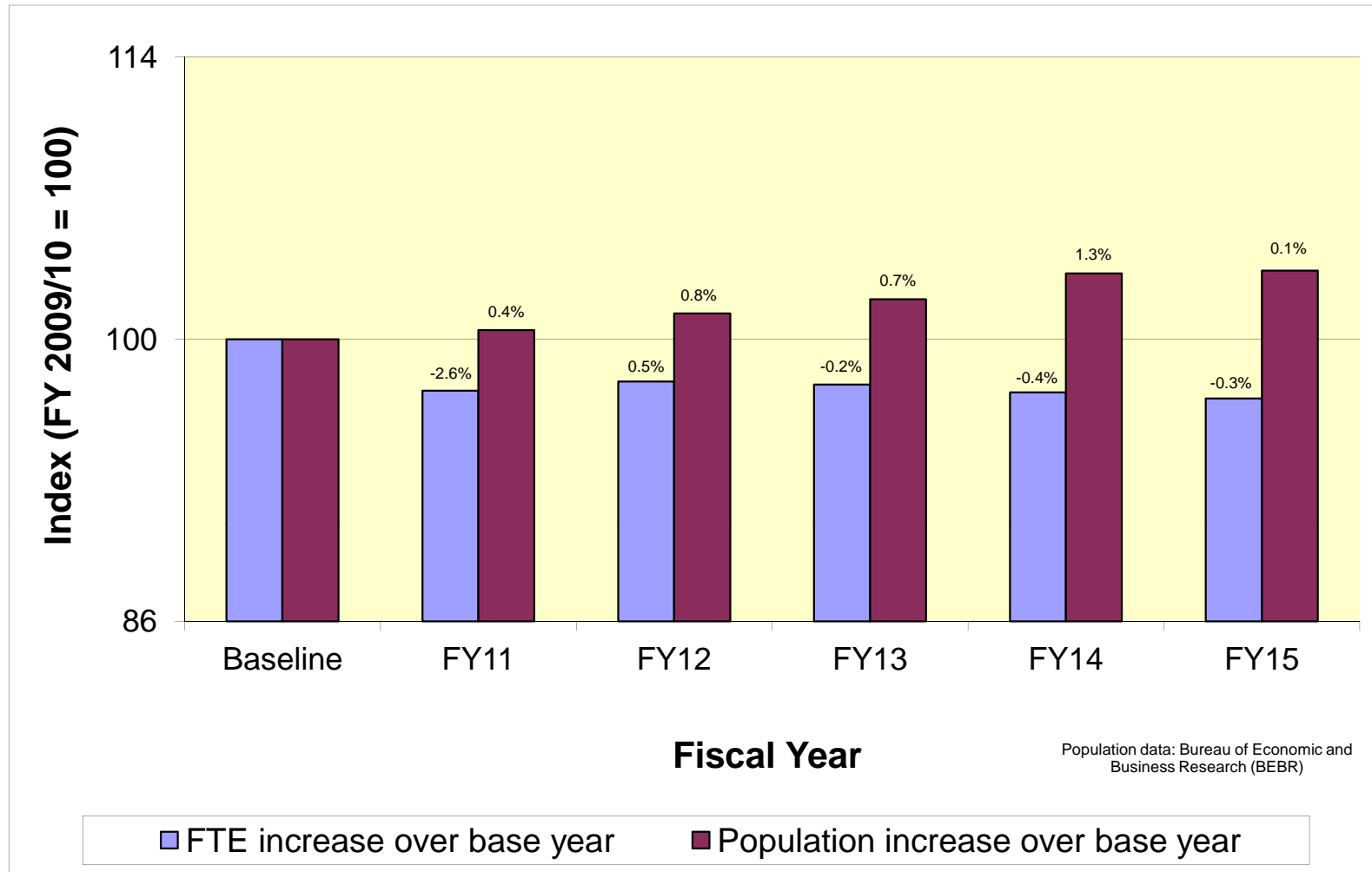
Department	Program	FY 14/15 Adopted			
		Full-Time Positions	Part-Time Positions	Total Positions	Total FTE
<b>Env Svc / Water&amp;Sewer</b>					
	ES Business Office	5		5	4.80
	Utilities Engineering	17		17	17.00
	Utility Revenue Collection & Mgmt	11		11	11.00
	Wastewater Management	35		35	35.00
	Water Conservation	1		1	1.00
	Water Management	60		60	60.00
		129	-	129	128.80
<b>Information Services</b>					
	Document Management	4		4	4.00
	Enterprise Application Development	6		6	6.00
	Enterprise Architecture	3		3	3.00
	Geographic Information Systems	4		4	4.00
	Information Svcs Business Office	4		4	4.00
	Network Infrast Support & Maint	8		8	8.00
	Telephone Support & Maintenance	3		3	3.00
		32	-	32	32.00
<b>Leisure Services</b>					
	Extension Service	7		7	7.00
	Greenways & Trails	14		14	14.00
	Leisure Svcs Business Office	6		6	6.00
	Library Services	49	40	89	69.00
	Natural Lands	2		2	2.00
	Recreational Activities & Programs	27	10	37	32.12
	Tourism Development	5		5	5.00
		110	50	160	135.12
<b>Public Safety</b>					
	Animal Services	30		30	30.00
	E-911	8		8	7.50
	Emergency Communications	30	6	36	33.42
	Emergency Management (County)	4		4	3.50
	EMS/Fire/Rescue (County)	377		377	377.00
	Fire Prevention Bureau	7		7	7.00
	Probation	26		26	26.00
	Public Safety Business Office	4		4	4.00
	Telecommunications	10		10	10.00
		495	6	501	498.42

## Program Staffing

Department	Program	FY 14/15 Adopted			
		Full-Time Positions	Part-Time Positions	Total Positions	Total FTE
<b>Public Works</b>					
	Capital Projects Delivery	21	1	22	21.75
	Engineering Professional Support	13		13	13.00
	Facilities	39		39	39.00
	Fleet Management	2		2	2.00
	Mosquito Control	6	3	9	7.50
	Public Works Business Office	2		2	2.00
	Roads-Stormwater Repair & Maint	110		110	110.00
	Traffic Operations	32		32	32.00
	Water Quality	7		7	7.00
		232	4	236	234.25
<b>Resource Management</b>					
	Budget & Fiscal Management	11		11	11.00
	Mail Services	2		2	2.00
	MSBU Program	4		4	4.00
	Printing Services	1		1	1.00
	Purchasing and Contracts	13		13	13.00
	Resource Mgmt Business Office	5		5	5.00
	Risk Management - Property/Liab	2		2	2.20
	Risk Management - Workers' Comp	2		2	1.80
		40	-	40	40.00
<b>Total BCC Staff</b>		<b>1,257</b>	<b>60</b>	<b>1,317</b>	<b>1,287.79</b>

## Growth of County Population to Growth of BCC Employees

Fiscal Year 2014/15



FTE	1,293	1,299	1,297	1,292	1,288
Population	424,587	428,104	431,074	436,525	437,086
Per Capita	3.0	3.0	3.0	3.0	2.9

Per Capita = the number of full-time employees per thousand citizens.

## Overtime Fiscal Year 2014/15

Department	Program	FY 2011/12 Actuals	FY 2012/13 Actuals	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Administration</b>					
	BOCC Health Insurance	\$ 13	\$ 2,268	\$ 4,600	\$ -
	Human Resources	13	342	-	-
	Organizational Development	-	27	-	-
		<u>26</u>	<u>2,637</u>	<u>4,600</u>	<u>-</u>
<b>Community Services</b>					
	Prosecution Alt for Youth	-	-	100	100
	Teen Court	-	-	600	600
		<u>-</u>	<u>-</u>	<u>700</u>	<u>700</u>
<b>Development Services</b>					
	Building	7,683	17,505	15,000	15,000 A
		<u>7,683</u>	<u>17,505</u>	<u>15,000</u>	<u>15,000</u>
<b>Environmental Services</b>					
<b>Water and Sewer</b>					
	Business Office	-	-	400	-
	Utility Revenue Collection/Mgmt	18,388	4,870	9,515	5,200
	Water Management	242,887	299,913	284,827	140,100
	Wastewater Management	133,187	133,867	154,000	134,000
	Water Conservation	4,028	2,519	4,000	2,300
	Utilities Engineering	13,066	19,134	28,400	21,000 A
		<u>411,556</u>	<u>460,303</u>	<u>481,142</u>	<u>302,600</u>
<b>Environmental Services</b>					
<b>Solid Waste</b>					
	Business Office	-	-	400	-
	Central Transfer Station	78,025	65,433	85,000	85,000
	Landfill Operations	37,866	31,746	40,000	40,000
	Solid Waste Compliance	7,771	8,444	10,500	10,000
		<u>123,662</u>	<u>105,623</u>	<u>135,900</u>	<u>135,000</u>
<b>Information Services</b>					
	Network Infrastructure	5,926	8,914	9,300	8,750
	Workstation Support	7,298	5,916	6,000	-
	Telephone Support	13,753	10,368	9,000	8,476
		<u>26,977</u>	<u>25,198</u>	<u>24,300</u>	<u>17,226</u>
<b>Leisure Services</b>					
	Greenway & Trails	466	1,772	-	-
	Recreational Activities	7,205	18,546	10,889	12,808
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>7,671</u>	<u>20,318</u>	<u>10,889</u>	<u>12,808</u>

**Overtime**  
**Fiscal Year 2014/15**

Department	Program	FY 2011/12 Actuals	FY 2012/13 Actuals	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>Public Safety</b>					
	Emergency Communications	268,951	288,721	269,000	261,903 B
	E-911	6	1,672	-	-
	Emergency Management Grants	103	1,538	-	-
	EMS/Fire/Rescue	4,499,059	4,543,854	4,544,000	4,415,018 B
	Fire Prevention Bureau	9,596	12,384	28,195	27,928
	Telecommunications	23,638	18,491	30,992	20,095
	Probation	34,870	28,279	30,000	29,087
	Animal Services	70,285	71,350	85,006	72,562
		4,906,508	4,966,289	4,987,193	4,826,593
<b>Public Works</b>					
	Facilities Management	49,623	43,845	45,000	40,000
	Roads-Stormwater Repair & Main	117,641	175,708	130,899	128,699
	Water Quality	3,761	5,566	4,994	4,994
	Mosquito Control	4,679	3,019	2,993	9,398
	Traffic Operations	155,698	157,294	160,006	160,006
		331,402	385,432	343,892	343,097
<b>Resource Management</b>					
	Mailing Services	-	155	-	-
		-	155	-	-
<b>Total Overtime</b>		<b>\$ 5,815,485</b>	<b>\$ 5,983,460</b>	<b>\$ 6,003,616</b>	<b>\$ 5,653,024</b>

**Note:**

**A - Developers reimburse**

**B - Includes overtime paid in conjunction with regularly scheduled hours pursuant to Union Contract, as well as extra hours necessary for coverage when scheduled employees take time off.**

# Pay Bands

## Fiscal Year 2014/15

### Board of County Commissioners

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

Pay Band	Min Hourly	MP Hourly	Max Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
<b>Band A: General and Support Services</b>						
A1	10.65	15.51	20.37	22,152.00	30,461.61	38,771.23
A2	11.61	16.91	22.21	24,148.80	33,214.32	42,279.84
A3	12.66	18.43	24.21	26,332.80	36,204.06	46,075.31
A4	13.79	20.08	26.37	28,683.20	39,442.49	50,201.79
<b>Band B: Technical and Trades</b>						
B1	12.66	18.43	24.21	26,332.80	36,204.06	46,075.31
B2	13.79	20.08	26.37	28,683.20	39,442.49	50,201.79
B3	15.04	21.89	28.75	31,283.20	43,004.33	54,725.47
B4	16.39	23.87	31.35	34,091.20	46,879.81	59,668.41
<b>Band C: Program and Administrative Services</b>						
C1	15.04	21.89	28.75	31,283.20	43,004.33	54,725.47
C2	16.39	23.87	31.35	34,091.20	46,879.81	59,668.41
C3	17.86	26.01	34.16	37,148.80	51,089.71	65,030.62
C4	19.47	28.35	37.24	40,497.60	55,687.95	70,878.30
<b>Band D: Professionals</b>						
D1	17.86	26.01	34.16	37,148.80	51,089.71	65,030.62
D2	19.47	28.35	37.24	40,497.60	55,687.95	70,878.30
D3	21.41	31.18	40.96	44,532.80	61,247.26	77,961.72
D4	23.56	34.30	45.05	49,004.80	67,378.04	85,751.27
<b>Band E: Managers and Advisors</b>						
E1	21.41	31.18	40.96	44,532.80	61,247.26	77,961.72
E2/2080	24.51	35.70	46.89	50,980.80	70,120.34	89,259.88
E2/2912	17.51	25.51	33.50	50,989.12	70,135.53	89,281.95
E3	28.19	41.05	53.92	58,635.20	80,633.76	102,632.31
E4	32.42	47.22	62.02	67,433.60	92,745.28	118,056.95
<b>Band F: Executives and Department Directors</b>						
F1	35.67	51.94	68.21	74,193.60	102,017.09	129,840.58
F2	41.01	59.73	78.45	85,300.80	117,313.15	149,325.49
F3	49.01	71.38	93.75	101,940.80	140,197.18	178,453.56
<b>Band G: County Attorney's Office</b>						
G1	12.38	19.68	26.99	25,750.40	38,560.86	51,371.32
G2	17.83	27.86	37.90	37,086.40	54,611.25	72,136.11
G3	27.24	40.89	54.54	56,659.20	80,241.56	103,823.92
G4	30.70	49.80	68.90	63,856.00	97,499.26	131,142.52
G5	49.03	71.59	94.16	101,982.40	140,604.15	179,225.90





# Internal Service Charges

## OVERVIEW

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various support programs. Each program requires unique analysis to determine the most appropriate method of both estimating the ISC budgets and allocating the charges.

Currently support programs use the direct and indirect methods to allocate internal service charges. In developing the budget for user programs historical use is analyzed to create an estimate for the upcoming fiscal year. In the direct method of allocating actual charges, the support program tracks service provided to the user program and provides this information to allocate the charges. In the indirect method of allocating charges the percentage of use, or percentage of inventory, is used to determine the proportionate share of each user program. The actual expenses incurred by the support program are then allocated to the user programs based on the proportionate share that has been calculated.

The methodology used to develop the internal service charges is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the direct and indirect costs for the following support programs:

- Fleet Maintenance
- Fleet Fuel
- Fleet Equipment
- Mail Services
- Printing Services
- Facilities Maintenance
  - Regular Facility Maintenance
  - Pro Active Maintenance
  - Renewal & Replacement
- Property Management (Leases, Security, Cleaning Contracts, Landscaping, Records Mgmt)
- Radio Service & Support
- Information Services
  - Hardware Leases
  - Desktop Support and Maintenance
  - Network Infrastructure Support
  - Telecommunication Service
- Insurance
- Administrative Fees

# Internal Service Charges

## INTERNAL SERVICES:

### Fleet Maintenance – Repairs

#### *Budget*

The Fleet Program tracks all work completed on all equipment serviced by Fleet. Historical data is used to estimate the next fiscal year budget for each user program.

#### *Chargeback*

Each user program will be charged for billed work orders and overhead on a quarterly basis. The billed work order charge will be applied directly and the user program will only be charged for the service received that quarter. The overhead charge will be applied to all programs that received service during that quarter and will be calculated by multiplying the Fleet Program's actual overhead costs for the quarter by the user program's percentage of the total service provided by Fleet.

### Fleet Maintenance – Fuel

#### *Budget*

The Fleet Program tracks all fuel that user programs receive. Historical data is used to estimate the next fiscal year budget for each user program.

#### *Chargeback*

Each user program will be charged on a quarterly basis only for actual gallons received. The cost per gallon charged to the user program is approximately equal to the rate that the Fleet Program paid for the fuel.

### Fleet Equipment

#### *Budget*

The Fleet Program tracks all equipment purchased through the Fleet Replacement Fund. Fleet equipment internal charges are an annual rate based on the estimated purchase price of the replacement equipment divided by the number of years set through the Fleet Management Guidelines for replacement criteria.

#### *Chargeback*

Each user program will be charged on a quarterly basis only for actual purchase price, which is used to determine the annual rate.

### Mailing Services

#### *Budget*

The mail room tracks all costs associated with providing postage and courier service user programs. Historical data is used to estimate the next fiscal year budget for each user program.

#### *Chargeback*

The quarterly charge for each User Program will be for actual postage and courier services used and overhead on a quarterly basis. The overhead charge will be calculated by multiplying the Mail Program's actual overhead costs for the quarter by the user program's percentage of the total service provided by the mail room.

### Printing Services

#### *Budget*

The print shop uses a database to track all print services provided to user programs. Historical data is used to estimate the next fiscal year budget for each user program.

#### *Chargeback*

Each user program will be charged on a quarterly basis only for actual print services received and overhead. These charges are made up of a loaded rate, (including all salaries, benefits and materials). The overhead charge will be calculated by multiplying the Print Shop Program's actual overhead costs for the quarter by the user program's percentage of the total service provided by the print shop.

### Facilities - Regular Maintenance

#### *Budget*

Facilities Maintenance tracks all work completed for user programs. Historical data is used to estimate the next fiscal year budget for each user program.

#### *Chargeback*

Each user program will be charged on a quarterly basis only for actual repair and maintenance performed on their facilities. These charges are made up of a labor rate, (loaded to include all salaries and benefits); the actual cost of any parts used on the job, and all associated contracted services.

# Internal Service Charges

## Facilities Renewal & Replacement Activities

### *Budget*

The ISC's for Facilities Renewal & Replacement Activities are developed through an annual approved workplan. Renewal & Replacement Activities currently provides roof, heating, ventilation & air conditioning, flooring and building exterior maintenance/replacement on a scheduled basis. The Facilities Maintenance Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a department if necessary. A large portion of the renewal & replacement activities provided by Facilities Maintenance are for General Government Facilities and are not currently charged back to any user programs.

### *Chargeback*

Each user program will be charged on a quarterly basis only for actual renewal & replacement activities on their facilities.

## Property Management

### *Budget*

The Facilities Maintenance Program manages the property leases, security guard contract, custodial contract and various other contracts for Countywide user programs. The ISC Budget for these services is developed using the budgeted amount for each contract for services.

### *Chargeback*

Each user program will be charged on a quarterly basis for actual Leased Space, Custodial, Window Cleaning, Security Guard and other services received.

## Radio Service & Support

### *Budget*

The ISC's for radio service and support are developed using the indirect method. Public Safety currently manages radio service and support for all County Departments, Municipalities, Sheriff's Office, and several other outside agencies. The number of assigned radios for each user program is divided by the total number of radios in service to calculate each user program's percentage of the total inventory. This percentage is multiplied by the total budget required to provide Countywide radio service and support in order to determine the user program's ISC budget.

### *Chargeback*

Each user program's quarterly charge will be calculated by multiplying the actual Countywide cost

of providing radio service and support by the user program's percentage of total inventory.

## Information Services - Hardware Leases

### *Budget*

The ISC's for currently leased technology equipment are developed using the direct method. Information Services works in conjunction with the user programs to verify existing leased equipment, removes expiring leases or remove unused items to ensure technology efficiencies throughout the County. The ISC budget is developed based on the contractual lease amount for remaining equipment on lease.

### *Chargeback*

Each User Program will be charged on a quarterly basis for currently leased equipment. These allocations are based on actual billings from the leasing agent.

## Information Services - Desktop Support and Maintenance

### *Budget*

The ISC's for desktop support & maintenance are developed using the indirect method. The number of assigned inventory items for each user program is divided by the total number of inventory items, which determines each user program's percentage of the total inventory. This percentage is multiplied by the total Desktop Support and Maintenance Program Budget to determine the user program's ISC Budget.

### *Chargeback*

Each User Program's quarterly charge will be calculated by multiplying the actual Countywide cost of the Desktop Support and Maintenance Program by the user program's percentage of total inventory. The inventory is reviewed and adjusted throughout the year for accuracy.

## Information Services - Network Infrastructure Support

### *Budget*

The ISC's for Network Infrastructure Support are developed using the indirect method. This service consists of complex technical support, including provisional and proactive/reactive maintenance on the Wide Area Network, County local area network, wireless, voice and other technologies. The number of assigned computers for each user program is divided by the total number of Countywide computers to determine each user program's percentage of the total inventory. This percentage is multiplied by the total budget required to provide Countywide Network

## Internal Service Charges

Infrastructure Support in order to determine the user program's ISC budget.

### *Chargeback*

Each user program's quarterly charge will be calculated by multiplying the actual Countywide cost of providing Countywide Network Infrastructure Support by the user program's percentage of total inventory.

### **Telecommunications Service**

#### *Budget*

The ISC's for telephones, cell phones and faxes are developed using the indirect method. Information Services works in conjunction with the Countywide user programs to verify the total quantity of telephones and faxes assigned to each user program. The user program's telephone and fax inventory is divided by the total inventory to determine the user program's percentage of inventory. The user program's percentage of inventory is multiplied by the total budgeted amount for telephone provider services to determine the next fiscal year budget for allocation. The user program's cell phone inventory is divided by the total cellular inventory to determine the user program's percentage of inventory. This percentage is multiplied by the budgeted amount for cellular service providers to determine the next fiscal year budget for allocation.

#### *Chargeback*

Each user program will be charged on a quarterly basis based on the percentage of inventory assigned. Charges are based on actual billings from the leasing agent.

### **Telecommunications Support and Maintenance**

#### *Budget*

The ISC's for telephone, cell phone and fax support and maintenance (overhead) are developed using the indirect method. This service provides for all hardware and maintenance related to the telephone, cell phone, and fax networks. The user program's telephone and fax inventory is divided by the total inventory to determine the user program's percentage of inventory. This percentage is multiplied by the budgeted amount for overhead to determine the next fiscal year budget for allocation.

#### *Chargeback*

Each user program's quarterly charge will be calculated by multiplying the actual overhead cost to provide telephone, cell phone, and fax support and

maintenance by the user program's percentage of inventory.

### **Insurance (Property / Liability)**

#### *Budget*

The ISC's for Insurance are developed using the Direct Method. This service provides coverage from losses of property and liability claims. The value of assets insured and claim history is used to calculate each User Program's percentage of the total service provided.

#### *Chargeback*

Each User Program's quarterly charge will be calculated by multiplying the projected Countywide cost of the Property/Liability Insurance Program by the User Program's percentage of total service.

### **Administrative Fees**

#### *Budget*

The General Fund pays for various administrative programs that provide support services for all Countywide user programs. The costs of these support programs, which includes Budget & Fiscal Management, County Manager, Board of County Commissioners, County Attorney, County Finance, Human Resources, Training & Benefits, Administration (Resource Management), Community Information, Business Process Management and Purchasing & Contracts, are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using various combinations of full time employee counts, budget amounts, actual expenditure amounts, and employee workload. These ratios are applied to the support program's budget to determine the Administrative Fee charge.

#### *Chargeback*

At the end of the fiscal year, each funding source is charged back based upon the percentage allocations calculated during budget development and the actual expenditures for the support services.

### **Engineering Capitalization Costs**

The Capital Projects Delivery Program contains the costs required to administer the Public Works Capital Program. This includes the County's engineers along with the supplies, certifications, and equipment that are directly utilized in managing capital projects. Each project is charged periodically for labor based on staff time allocated to the project, while supplies and other operating expenses are charged annually.

## Internal Service Charges Summary By Fund

<b>Fund</b>	Fleet Maintenance	Fleet Fuel	Fleet Equipment	Mailing Services	Printing Services	Facilities Maintenance	Property Management	Radios	Information Services	Subtotal	Prop/Liability Insurance	Admin Fees	Total
General Fund	\$ 330,969	\$ 227,734	\$ -	\$ 237,123	\$ 103,398	\$ 1,785,544	\$ 1,181,070	\$ 661,018	\$ 1,460,912	\$ 5,987,768	\$ 1,039,181	\$ -	\$ 7,026,949
17/92 Redevelopment	-	-	-	124	2,466	-	-	-	1,960	4,550	-	-	4,550
Building Program	22,577	59,143	-	3,113	5,425	-	-	2,700	75,108	168,066	5,928	130,000	303,994
Community Development Block Grant	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic Develop	-	-	-	13	-	-	-	-	6,338	6,351	-	-	6,351
E-911	732	261	-	24	82	-	-	-	6,615	7,714	-	-	7,714
Fire Protection	1,187,775	443,375	-	3,542	3,041	254,422	-	175,474	522,136	2,589,765	343,750	2,070,000	5,003,515
Health Insurance	-	-	-	-	-	-	-	-	2,088	2,088	-	220,000	222,088
Libraries	-	-	-	-	-	-	-	-	1,515	1,515	-	-	1,515
MSBU's	-	-	-	34,672	2,055	-	-	-	7,703	44,430	-	300,000	344,430
Natural Lands	17,945	-	-	301	2,055	-	-	-	7,517	27,818	3,212	-	31,030
Property/Liability	-	504	-	758	1,233	-	-	771	6,829	10,095	-	40,000	50,095
Solid Waste	1,268,756	1,223,439	-	1,959	1,890	32,889	110,894	30,467	54,929	2,725,223	167,739	420,000	3,312,962
Stormwater	-	-	-	-	-	-	-	-	-	-	-	-	-
Teen Court	-	-	-	-	-	-	-	-	4,475	4,475	-	-	4,475
Tourist Development	753	-	-	3,531	658	-	-	-	12,266	17,208	-	110,000	127,208
Transportation Trust	911,987	649,644	-	3,040	4,849	32,167	-	81,373	256,591	1,939,651	371,809	1,350,000	3,661,460
Water and Sewer Operating	457,606	245,900	-	14,256	6,933	61,409	144,066	204,013	281,029	1,415,212	365,927	1,770,000	3,551,139
Water and Sewer Capital	-	-	-	-	-	-	-	-	9,709	9,709	-	-	9,709
Worker's Comp Fund	-	-	-	-	-	-	-	-	2,076	2,076	-	40,000	42,076
Capitalized Engineering Costs*	-	-	-	-	-	-	-	-	-	-	-	-	2,750,000
<b>Total</b>	<b>\$ 4,199,100</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ 302,456</b>	<b>\$ 134,085</b>	<b>\$ 2,166,431</b>	<b>\$ 1,436,030</b>	<b>\$ 1,155,816</b>	<b>\$ 2,719,796</b>	<b>\$ 14,963,714</b>	<b>\$ 2,297,546</b>	<b>\$ 6,450,000</b>	<b>\$ 26,461,260</b>

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

## Internal Service Charges Summary By Department

<u>Department</u>	Fleet Maintenance	Fleet Fuel	Fleet Equipment	Mailing Services	Printing Services	Facilities Maintenance	Property Management	Radios	Information Services	Subtotal	Prop/Liability Insurance	Admin Fees	Total
Administration	\$ 379	\$ 398	\$ -	\$ 3,250	\$ 21,779	\$ 700	\$ -	\$ -	\$ 143,483	\$ 169,989	\$ 1,056	\$ 220,000	\$ 391,045
Community Services	17,837	2,730		11,765	7,233	26,800	143,400	8,871	90,160	308,796	23,962		332,758
Constitutional Officers	6,991	7,443	\$ -	173,321	20,056	20,800	344,320	578,101	101,616	1,252,648	219,267		1,471,915
Court Support				16,448	1,726	1,285,300	677,350	3,856	48,584	2,033,264	257,345		2,290,609
Development Services	23,141	59,506		17,150	16,768			2,700	124,256	243,521	6,078	130,000	379,599
Environmental Services - SW	1,268,756	1,223,439		1,959	1,890	32,889	110,894	30,467	54,929	2,725,223	167,739	420,000	3,312,962
Environmental Services - W&S	457,606	245,900		14,256	6,933	61,409	144,066	204,013	290,738	1,424,921	365,927	1,770,000	3,560,848
Information Services	10,073	9,756		325	1,069	1,800		5,014	107,723	135,760	1,721		137,481
Leisure Services	138,415	73,922		12,699	24,904	431,144	16,000	13,112	398,405	1,108,601	155,131	110,000	1,373,732
Public Safety	1,244,890	506,064	\$ -	11,002	17,672	264,622	\$ -	204,399	919,305	3,167,954	373,560	2,070,000	5,611,514
Public Works	1,027,073	715,042		3,145	5,671	40,167		104,512	357,856	2,253,466	429,902	1,350,000	4,033,368
Resource Management	3,939	5,800		37,136	8,384	800		771	82,741	139,571	295,858	380,000	815,429
Capitalized Engineering Costs*										-			2,750,000
<b>Total</b>	<b>\$ 4,199,100</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ 302,456</b>	<b>\$ 134,085</b>	<b>\$ 2,166,431</b>	<b>\$ 1,436,030</b>	<b>\$ 1,155,816</b>	<b>\$ 2,719,796</b>	<b>\$ 14,963,714</b>	<b>\$ 2,297,546</b>	<b>\$ 6,450,000</b>	<b>\$ 26,461,260</b>

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

## Capital Equipment Summary

Capital Equipment includes all machinery and equipment to be purchased where the cost of the individual asset or system is \$5,000 or higher, the useful life of the asset or system exceeds 1 year, and the asset qualifies as tangible property under Florida State Chapter 400. This includes purchases for motor vehicles, heavy equipment-transportation, other heavy equipment, systems with individual parts having a cost of less than \$5,000, and improvements or upgrades to existing tagged equipment with an original unit cost of \$5,000 or higher.

Current county policy requires capital equipment items to be approved by the Board in the adopted budget. Future substitutions, or purchases of capital equipment not anticipated within the adopted budget, require formal Board action. See Administrative Code 22.5 Financial Policies (l)(3).

The attached documents provide the annual Fleet requests (additions and replacements) and other capital equipment or system requests, in summary as well as the detailed listing of the type of equipment, the identified program requesting equipment, and the funding source.

### Capital Equipment Request Summary

<b>Fund</b>	<b>Additional Fleet Requests</b>	<b>Replacement Fleet Requests</b>	<b>Other Equipment Requests</b>	<b>Total</b>
General Fund	\$ -	\$ -	384,490	\$ 384,490
Fleet Replacement	-	957,101	-	957,101
Technology Replacement	-	-	577,000	577,000
Transportation Trust	55,000	-	17,040	72,040
Fire Protection	-	-	180,820	180,820
Replacement and Renewal - Fire Protection	-	4,853,600	225,000	5,078,600
Court Support Technology Fee	-	-	20,000	20,000
Mosquito Control Grant	-	-	15,000	15,000
Fire-Rescue Impact Fee	-	-	45,000	45,000
Water and Sewer Operating	172,239	470,000	60,000	702,239
Solid Waste	-	1,084,385	-	1,084,385
<b>Total</b>	<b>\$ 227,239</b>	<b>\$ 7,365,086</b>	<b>\$ 1,524,350</b>	<b>\$ 9,116,675</b>

<b>DEPARTMENT</b>	<b>Additional Fleet Requests</b>	<b>Replacement Fleet Requests</b>	<b>Other Equipment Requests</b>	<b>Total</b>
Constitutional Officers	-	-	315,000	315,000
Court Support	-	-	20,000	20,000
Environmental Services - Solid Waste	-	1,084,385	-	1,084,385
Environmental Services - Water and Sewer	172,239	470,000	60,000	702,239
Information Services	-	-	624,490	624,490
Public Safety	-	4,853,600	450,820	5,304,420
Public Works	55,000	957,101	54,040	1,066,141
<b>Total</b>	<b>\$ 227,239</b>	<b>\$ 7,365,086</b>	<b>\$ 1,524,350</b>	<b>\$ 9,116,675</b>



## Capital Equipment By Fund

Equipment (\$5,000 or Greater)	Budget	Department	Program
<b>All Items are replacements unless otherwise noted.</b>			
<b><u>General Fund - 00100</u></b>			
Capital Equipment	315,000	Constitutional Officers	Jail Operations
Heavy Duty Mobile Lifts	22,000	Public Works	Fleet Management
Maintstar Phase II	47,490	Information Services	IS Business Office
<b>Total General Fund</b>	<b>384,490</b>		
<b><u>Fleet Replacement Fund - 00109</u></b>			
1994 RYAN TRACAIRE-BCC #20188	5,800	Public Works	Fleet Management
1996 ACME PUMP-BCC #22959	45,636	Public Works	Fleet Management
1996 TORO Mower-BCC #20996	9,700	Public Works	Fleet Management
1996 TORO Mower-BCC #20997	9,700	Public Works	Fleet Management
2000 INTERNATIONAL 4700 Crew Dump-BCC #00869	112,000	Public Works	Fleet Management
2000 INTERNATIONAL Dump Truck 4900-BCC #00664	115,000	Public Works	Fleet Management
2001 HUSTLER Mower-BCC #02434	11,200	Public Works	Fleet Management
2001 MASSEY Turf Tractor-BCC #02072	28,000	Public Works	Fleet Management
2001 SCAG TURF TIGER W/72-BCC #02070	11,200	Public Works	Fleet Management
2001 TORO Mower-BCC #02585	9,700	Public Works	Fleet Management
2002 CHEVROLET Astrovan-BCC #03001	20,500	Public Works	Fleet Management
2002 SCAG TURF MOWER-BCC #03029	11,200	Public Works	Fleet Management
2003 JOHN DEERE Gator 4X2-BCC #04580	9,700	Public Works	Fleet Management
2004 JOHN DEERE 5220 Tractor-BCC #05296	33,500	Public Works	Fleet Management
2005 MENZI MUCK-BCC #07348	366,679	Public Works	Fleet Management
2006 FORD F150 Ext Cab-BCC #06584	20,552	Public Works	Fleet Management
2006 FORD F150 Regular-BCC #07470	45,678	Public Works	Fleet Management
2006 FORD F150 Regular-BCC #07471	45,678	Public Works	Fleet Management
2006 FORD F150 Regular-BCC #07472	45,678	Public Works	Fleet Management
<b>Total Fleet Replacement Fund</b>	<b>957,101</b>		
<b><u>Technology Replacement Fund - 00111</u></b>			
Infrastructure Refresh - Network Equipment	32,000	Information Services	Workstation Support
Infrastructure Refresh - Servers/Security	45,000	Information Services	Workstation Support
Storage Area Network	500,000	Information Services	Workstation Support
<b>Total Technology Replacement Fund</b>	<b>577,000</b>		
<b><u>Transportation Trust - 10101</u></b>			
Tommy Lift Gate-00660	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-00665	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-01121	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-01999	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-04521	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-06070421	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-06070422	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-06701	5,500	Public Works	Roads - Stormwater

## Capital Equipment By Fund

Equipment (\$5,000 or Greater)	Budget	Department	Program
Tommy Lift Gate-02902	5,500	Public Works	Roads - Stormwater
Tommy Lift Gate-06925	5,500	Public Works	Roads - Stormwater
ATSI Conflict Monitor Tester	17,040	Public Works	Traffic Operations
<b>Total Transportation Trust Fund</b>	<b>72,040</b>		
<b><u>Fire Protection Fund - 11200</u></b>			
Thermal Imagers for (5) Rescues. (70001420 W) Hand held thermal imaging units to be used during rescue operations.	55,000	Public Safety	EMS/Fire Rescue
Tower Equipment Package (one time Project)	100,000	Public Safety	EMS/Fire Rescue
Attack Digital Fire Training Systems	13,500	Public Safety	EMS/Fire Training
BC Command Board	12,320	Public Safety	EMS/Fire Training
<b>Total Fire Protection Fund</b>	<b>180,820</b>		
<b><u>Replacement &amp; Renewal - Fire Protection Fund - 11201</u></b>			
1999 ENG PUMPER 08-00399	483,701	Public Safety	EMS/Fire Rescue
1999 SPARE 03-24480	483,701	Public Safety	EMS/Fire Rescue
1999 SPARE 04-24481	483,701	Public Safety	EMS/Fire Rescue
1999 SPARE 06-24482	483,701	Public Safety	EMS/Fire Rescue
2000 ENG PUMPER 135-01325	490,895	Public Safety	EMS/Fire Rescue
2000 Expedition-01322	38,200	Public Safety	EMS/Fire Rescue
2000 F-450 WOODS 35-01375	120,000	Public Safety	EMS/Fire Rescue
2001 ENG PUMPER 43-02140	483,701	Public Safety	EMS/Fire Rescue
2001 RESCUE 09-780448	250,000	Public Safety	EMS/Fire Rescue
2001 Taurus-02626	38,000	Public Safety	EMS/Fire Rescue
2002 Taurus-02952	38,000	Public Safety	EMS/Fire Rescue
2003 F-450 WOODS 27-04537	120,000	Public Safety	EMS/Fire Rescue
2003 RESCUE 01-03957	250,000	Public Safety	EMS/Fire Rescue
2003 RESCUE 02-04866	250,000	Public Safety	EMS/Fire Rescue
2004 RESCUE 08-05351	250,000	Public Safety	EMS/Fire Rescue
2004 RESCUE 11-04865	250,000	Public Safety	EMS/Fire Rescue
2006 Expedition (ICV)-06848	90,000	Public Safety	EMS/Fire Rescue
2006 RESCUE 06-06953	250,000	Public Safety	EMS/Fire Rescue
Lifepak 15 EKG Monitor/Defibrillator(s) (# 90056103 W)	140,000	Public Safety	EMS/Fire Rescue
Stretcher Replacements (70001422)	75,000	Public Safety	EMS/Fire Rescue
Wellness Equipment-Treadmill Replacement (2) two units	10,000	Public Safety	EMS/Fire Rescue
<b>Total Replacement &amp; Renewal - Fire Protection Fund</b>	<b>5,078,600</b>		
<b><u>Court Support Technology Fee Fund - 11400</u></b>			
Capital Equipment	10,000	Court Support	Article V
Capital Equipment	10,000	Court Support	Article V
<b>Total Court Support Technology Fee Fund</b>	<b>20,000</b>		
<b><u>Mosquito Control Grant Fund - 11909</u></b>			
2 ATVs	15,000	Public Works	Mosquito Control
<b>Total Mosquito Control Grant Fund</b>	<b>15,000</b>		

## Capital Equipment By Fund

Equipment (\$5,000 or Greater)	Budget	Department	Program
<b><u>Fire/Rescue-Impact Fee - 12801</u></b>			
Tiburon/Deccan Interface - LiveMUM (Fire Impact Fees)	45,000	Public Safety	EMS/Fire Rescue
<b>Total Fire/Rescue-Impact Fee Fund</b>	<b>45,000</b>		
<b><u>Water &amp; Sewer Operating Fund - 40100</u></b>			
2002 Vaccon-02506	395,000	ES - Water and Sewer	Water Operations
Air Compressor 25HP/60cfm	20,000	ES - Water and Sewer	Water Operations
Crosley Trailer - BCC#23157	47,000	ES - Water and Sewer	Water Operations
Ditch Witch FX-30	93,000	ES - Water and Sewer	Water Operations
Electric Forklift	28,000	ES - Water and Sewer	Water Operations
Ford F-150	18,239	ES - Water and Sewer	Water Operations
Ford F-250 Super Cab	28,000	ES - Water and Sewer	Water Operations
Ford F-250 Super Cab - BCC #20211	28,000	ES - Water and Sewer	Water Operations
Single Walled Trench Shield	12,000	ES - Water and Sewer	Water Operations
Ford F-250	33,000	ES - Water and Sewer	Wastewater Ops
<b>Total Water &amp; Sewer Operating Fund</b>	<b>702,239</b>		
<b><u>Solid Waste Fund - 40201</u></b>			
2003 REFUSE TRAILER-04944	57,877	ES - Solid Waste	Central Trans Station
2004 REFUSE TRAILER-05225	57,877	ES - Solid Waste	Central Trans Station
2005 Road Tractor-06590	115,000	ES - Solid Waste	Central Trans Station
2006 7600RoadTractor-07416	115,000	ES - Solid Waste	Central Trans Station
2006 Road Tractor-06924	115,000	ES - Solid Waste	Central Trans Station
2006 Road Tractor-07419	115,000	ES - Solid Waste	Central Trans Station
2007 REFUSE TRAILER-06070229	57,877	ES - Solid Waste	Central Trans Station
2007 REFUSE TRAILER-06070235	57,877	ES - Solid Waste	Central Trans Station
2007 REFUSE TRAILER-06070236	57,877	ES - Solid Waste	Central Trans Station
2008 Loader-06070441	335,000	ES - Solid Waste	Landfill Operations
<b>Total Solid Waste Fund</b>	<b>1,084,385</b>		
<b>Total Other Capital Equipment</b>	<b>9,116,675</b>		

## Capital Equipment By Department

Equipment (\$5,000 or Greater)	Budget	Fund	Program
<b>All Items are replacements unless otherwise noted.</b>			
<b><u>Constitutional Officers</u></b>			
Capital Equipment	315,000	General Fund	Jail Operation
<b>Total Constitutional Officers</b>	<b>315,000</b>		
<b><u>Court Support</u></b>			
Capital Equipment	10,000	Court Support	Article V
Capital Equipment	10,000	Court Support	Article V
<b>Total Court Support</b>	<b>20,000</b>		
<b><u>Environmental Services - Solid Waste</u></b>			
2003 REFUSE TRAILER-04944	57,877	Solid Waste Fund	Central Trans Station
2004 REFUSE TRAILER-05225	57,877	Solid Waste Fund	Central Trans Station
2005 Road Tractor-06590	115,000	Solid Waste Fund	Central Trans Station
2006 7600RoadTractor-07416	115,000	Solid Waste Fund	Central Trans Station
2006 Road Tractor-06924	115,000	Solid Waste Fund	Central Trans Station
2006 Road Tractor-07419	115,000	Solid Waste Fund	Central Trans Station
2007 REFUSE TRAILER-06070229	57,877	Solid Waste Fund	Central Trans Station
2007 REFUSE TRAILER-06070235	57,877	Solid Waste Fund	Central Trans Station
2007 REFUSE TRAILER-06070236	57,877	Solid Waste Fund	Central Trans Station
2008 Loader-06070441	335,000	Solid Waste Fund	Landfill Operations
<b>Total Environmental Services - Solid Waste</b>	<b>1,084,385</b>		
<b><u>Environmental Services - Water and Sewer</u></b>			
2002 Vaccon-02506	395,000	Water and Sewer Op Fund	Water Operations
Air Compressor 25HP/60cfm	20,000	Water and Sewer Op Fund	Water Operations
Crosley Trailer - BCC#23157	47,000	Water and Sewer Op Fund	Water Operations
Ditch Witch FX-30	93,000	Water and Sewer Op Fund	Water Operations
Electric Forklift	28,000	Water and Sewer Op Fund	Water Operations
Ford F-150	18,239	Water and Sewer Op Fund	Water Operations
Ford F-250 Super Cab	28,000	Water and Sewer Op Fund	Water Operations
Ford F-250 Super Cab - BCC #20211	28,000	Water and Sewer Op Fund	Water Operations
Single Walled Trench Shield	12,000	Water and Sewer Op Fund	Water Operations
Ford F-250	33,000	Water and Sewer Op Fund	Wastewater Op
<b>Total Environmental Services - Water and Sewer</b>	<b>702,239</b>		
<b><u>Information Services</u></b>			
Maintstar Phase II	47,490	General Fund	IS Business Office
Infrastructure Refresh - Network Equipment	32,000	Technology Replacement	Workstation Support
Infrastructure Refresh - Servers/Security	45,000	Technology Replacement	Workstation Support
Storage Area Network	500,000	Technology Replacement	Workstation Support
<b>Total Information Services</b>	<b>624,490</b>		

## Capital Equipment By Department

Equipment (\$5,000 or Greater)	Budget	Fund	Program
<b>Public Safety</b>			
Thermal Imagers for (5) Rescues. (70001420 W) Hand held thermal imaging units to be used during rescue operations.	55,000	Fire Protection Fund	EMS/ Fire Rescue
Tower Equipment Package (one time Project)	100,000	Fire Protection Fund	EMS/ Fire Rescue
Attack Digital Fire Training Systems	13,500	Fire Protection Fund	EMS/ Fire Training
BC Command Board	12,320	Fire Protection Fund	EMS/ Fire Training
1999 ENG PUMPER 08-00399	483,701	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
1999 SPARE 03-24480	483,701	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
1999 SPARE 04-24481	483,701	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
1999 SPARE 06-24482	483,701	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2000 ENG PUMPER 135-01325	490,895	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2000 Expedition-01322	38,200	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2000 F-450 WOODS 35-01375	120,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2001 ENG PUMPER 43-02140	483,701	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2001 RESCUE 09-780448	250,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2001 Taurus-02626	38,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2002 Taurus-02952	38,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2003 F-450 WOODS 27-04537	120,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2003 RESCUE 01-03957	250,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2003 RESCUE 02-04866	250,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2004 RESCUE 08-05351	250,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2004 RESCUE 11-04865	250,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2006 Expedition (ICV)-06848	90,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
2006 RESCUE 06-06953	250,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
Lifepak 15 EKG Monitor/Defibrillator(s) (# 90056103 W)	140,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
Stretcher Replacements (70001422)	75,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
Wellness Equipment-Treadmill Replacement (2) two units	10,000	Replacement & Renewal - Fire Protection Fund	EMS/ Fire Rescue
Tiburon/Deccan Interface - LiveMUM (Fire Impact Fees)	45,000	Fire/Rescue Impact Fee	EMS/ Fire Rescue
<b>Total Public Safety</b>	<b>5,304,420</b>		
<b>Public Works</b>			
Heavy Duty Mobile Lifts	22,000	General Fund	Fleet Management
1994 RYAN TRACAIRE-BCC #20188	5,800	Fleet Replacement Fund	Fleet Management
1996 ACME PUMP-BCC #22959	45,636	Fleet Replacement Fund	Fleet Management
1996 TORO Mower-BCC #20996	9,700	Fleet Replacement Fund	Fleet Management
1996 TORO Mower-BCC #20997	9,700	Fleet Replacement Fund	Fleet Management

## Capital Equipment By Department

Equipment (\$5,000 or Greater)	Budget	Fund	Program
2000 INTERNATIONAL 4700 Crew Dump-BCC #00869	112,000	Fleet Replacement Fund	Fleet Management
2000 INTERNATIONAL Dump Truck 4900-BCC #00664	115,000	Fleet Replacement Fund	Fleet Management
2001 HUSTLER Mower-BCC #02434	11,200	Fleet Replacement Fund	Fleet Management
2001 MASSEY Turf Tractor-BCC #02072	28,000	Fleet Replacement Fund	Fleet Management
2001 SCAG TURF TIGER W/72-BCC #02070	11,200	Fleet Replacement Fund	Fleet Management
2001 TORO Mower-BCC #02585	9,700	Fleet Replacement Fund	Fleet Management
2002 CHEVROLET Astrovan-BCC #03001	20,500	Fleet Replacement Fund	Fleet Management
2002 SCAG TURF MOWER-BCC #03029	11,200	Fleet Replacement Fund	Fleet Management
2003 JOHN DEERE Gator 4X2-BCC #04580	9,700	Fleet Replacement Fund	Fleet Management
2004 JOHN DEERE 5220 Tractor-BCC #05296	33,500	Fleet Replacement Fund	Fleet Management
2005 MENZI MUCK-BCC #07348	366,679	Fleet Replacement Fund	Fleet Management
2006 FORD F150 Ext Cab-BCC #06584	20,552	Fleet Replacement Fund	Fleet Management
2006 FORD F150 Regular-BCC #07470	45,678	Fleet Replacement Fund	Fleet Management
2006 FORD F150 Regular-BCC #07471	45,678	Fleet Replacement Fund	Fleet Management
2006 FORD F150 Regular-BCC #07472	45,678	Fleet Replacement Fund	Fleet Management
Tommy Lift Gate-00660	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-00665	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-01121	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-01999	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-04521	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-06070421	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-06070422	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-06701	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-02902	5,500	Transportation Trust Fund	Roads- Stormwater
Tommy Lift Gate-06925	5,500	Transportation Trust Fund	Roads- Stormwater
ATSI Conflict Monitor Tester	17,040	Transportation Trust Fund	Traffic Operations
2 ATVs	15,000	Mosquito Control Grant	Mosquito Control
<b>Total Public Works</b>	<b><u>1,066,141</u></b>		
<b>Total Other Capital Equipment</b>	<b><u>9,116,675</u></b>		





# Projects

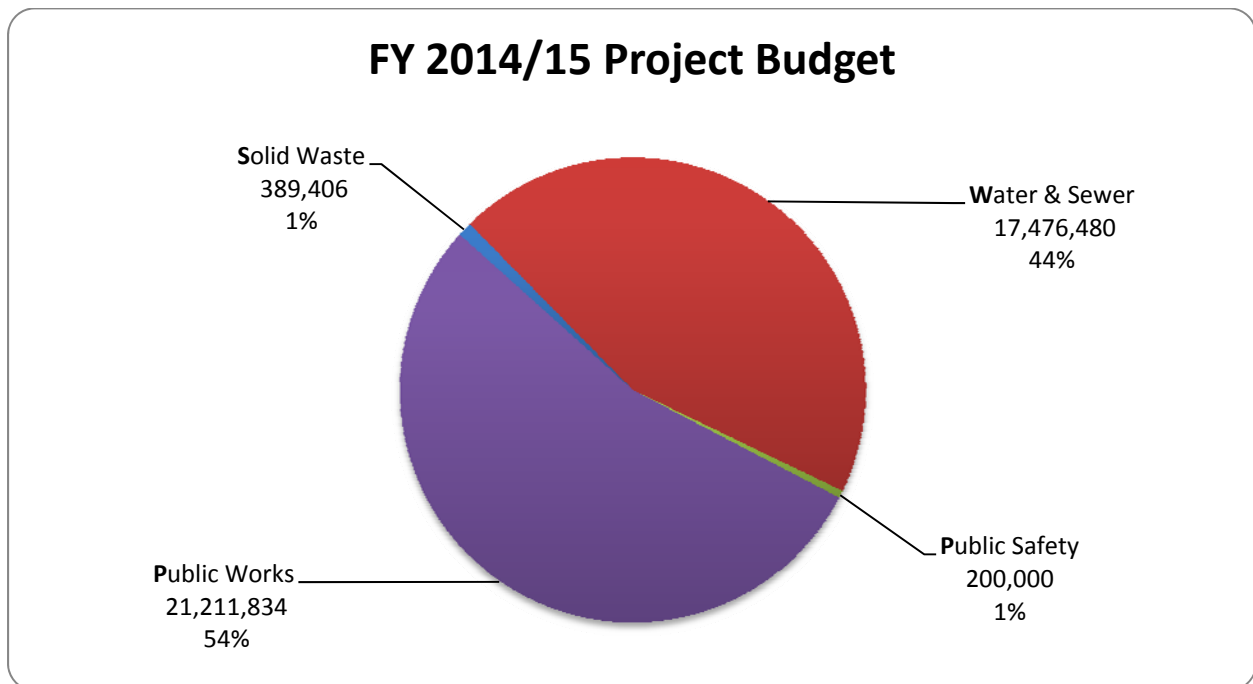
## Project Summary

Projects are non-recurring one time expenditures included within the annual budget for specified purposes. Most projects result in the construction or acquisition of a large capital asset. However, some projects are one time operating expenditures.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY 2014/15 Adopted Budget contains \$39,277,720 in project funding. In addition to this funding, unexpended funds from uncompleted projects in FY 2013/14 will be carried forward in January, 2015.

The breakdown of projects by responsible Department is represented by the following graphic:



# Projects

## Summary of Major Projects

The largest projects contained within the FY 2014/15 Adopted Budget are the following:

### **Wymore Rd - \$5,251,394**

This Public Works project will consist of the construction of sidewalks, drainage improvements, and pedestrian enhancements along Wymore Rd. The original scope of this project was revised in 2013 and will no longer involve the widening of the road. Construction is anticipated to be complete March 2017.

The amount included in the FY 2014/15 budget represents the funding needed to make these improvements. Additional operations and maintenance costs are estimated at 3.1% of the construction costs or about \$163,000 a year.

### **New Oxford Road Widening - \$4,500,000**

This Public Works project consists of widening approximately 0.5 miles of Oxford Road from two to four lanes extending south from State Road 436, as well as extending the roadway an additional 0.5 miles to connect with U. S. Highway 17/92. The project was initiated August 2014, and is expected to be completed September 2018.

The amount included in the FY 2014/15 budget represents funding needed for construction. The total project cost is estimated at \$11,700,000. Additional operations and maintenance costs are estimated at 3.1% of the construction costs or approximately \$140,000 a year.

### **Greenwood Lakes Power Easement Pump Station - \$2,500,000**

This Environmental Services project (Wastewater Pump Station Upgrades family) consists of the construction of a master pump station and 1,500 LF of force main that will replace the gravity sewer 200ft west of the Greenwood Lakes Water Reclamation Facility. This project will also include the replacement of the power easement manhole, rerouting two gravity sewer lines and force main to the new manhole, and grouting the abandoned manhole. This project is necessary to meet FDEP permit conditions, reduce treatment of Inflow and Infiltration at facility and provide increased efficiency and reliability, with no impact to operations and maintenance costs expected. Construction is anticipated to be complete June 2016.

## Projects

### **Greenwood Lakes Water Reclaimed Facility Rehabilitation - \$2,000,000**

This Environmental Services project (Reclaimed Water System Improvements family) consists of replacing effluent transfer pumps one through five, sodium hypochlorite feed pump controls, non-potable water pumps one through three, and the installation of a new 700 gallon per minute return activated sludge pump at the Greenwood Lakes Water Reclamation Facility. This will improve the overall efficiency and reliability of the system, with a minimal impact to operations and maintenance costs anticipated. The project was initiated October 2013, and is estimated to be completed September 2016.

### **Small Meter Replacement Program - \$1,500,000**

This Environmental Services project (Water Distribution Improvements family) consists of replacing all the small service meters (5/8" to 2") throughout the County over a period of ten years. This will ensure that the cost of water and sewer service is equitably distributed among all customers by accurate meters. The project was initiated October 2011, and is estimated to be completed September 2021.

The amount included in the FY 2014/15 budget represents approximately 11% of the total cost of the project, or \$17,329,450.

### **Dean Rd Widening – Utility Adjustment - \$1,487,480**

This Environmental Services project (Utility Adjustments Family of projects) consists of the relocation of existing wastewater and potable water mains to accommodate Public Works CIP project: Dean Road – Widen from 2 to 4 Lanes. The construction phase of this project is anticipated to be complete July 2017.

The amount included in the FY 2014/15 budget represents the funding needed for construction. The total project cost is estimated at \$3,292,130. Operations and maintenance costs are not anticipated to be impacted.

### **CR 46A (W 25<sup>th</sup> St) Safety Project - \$1,325,440**

This Public Works project will address safety issues along CR 46A from approximately 250 feet west of Club Rd to 200 feet east of Hartwell Avenue. The primary focus will be on the intersection of Ridgewood Ave & Hartwell Ave. Improvements will include an additional turn lane along CR 46A, road widening, stormwater improvements, utility relocations, curb/gutter installation, sidewalk improvements and traffic signal installation

## Projects

at both Ridgewood and Hartwell Avenue. This project was initiated in February 2012 and is anticipated to be complete in December 2016.

The amount included in the FY 2014/15 budget represents 40% of the total estimated cost of this project, or \$3,278,176. Additional operations and maintenance costs are estimated at 3.1% of the construction costs or approximately \$42,000 a year.

### **Pump Station Upgrades - \$1,300,000**

This Environmental Services project (Wastewater Pump Station Upgrades family) consists of the design, permitting, and construction of annual pump station upgrades that include wet well rehabilitation, control panels, concrete pad repair, odor control, and generators as needed to achieve efficient maintenance costs, maintain mechanical integrity and extend the useful life of existing stations. Other repairs may be required and are determined by a condition assessment. The project was initiated October 2013, and is estimated to be completed September 2018.

The amount included in the FY 2014/15 budget represents 15% of the total funding of the project. The anticipated total cost of the project is \$8,631,744, of which \$5,515,955 is scheduled for the next several years. Operations and maintenance costs are not expected to be impacted.

### **Yankee Lake Wastewater Facility Rehabilitation/Replacement - \$1,114,000**

This Environmental Services project, a member of the Reclaimed Water System Improvements family of projects, consists of replacing the return activated sludge pumps, jokey blowers, and air diffusers at the Yankee Lake Water Reclamation Facility. This will improve the overall efficiency and reliability of the system and reduce electrical power costs by \$35,000 per year. The project was initiated October 2013, and is estimated to be completed September 2016.

The amount included in the FY 2014/15 budget represents approximately 46% of the total cost of the project, or \$2,445,000. The remaining funding for this project is scheduled to be provided during the next several years.

### **Druid Hills Distribution Upgrades - \$1,100,000**

This Environmental Services project, a member of the Water Distribution Improvements family of projects, consists of the replacement of aging, small water distribution mains in

## Projects

Druid Hills Service Area (including Flame Avenue, Melanie Way, Cynthis Court, Trinity Woods Lane, and Woodlake Drive) to meet current Land Development Code requirements of 6-inches in diameter. This will allow for the decommissioning of the Druid Hill Water Treatment Facility, which was purchased from Florida Water Services. Operating and maintenance costs of this facility will be replaced by the cost of purchasing bulk water from the City of Altamonte Springs. Construction is anticipated to be complete September 2015.

The amount included in the FY 2014/15 budget represents funding needed for this project. The total project cost is estimated at \$1,539,504.

### **Heathrow Well Number One Replacement - \$1,000,000**

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of the replacement of deteriorated Well Number one, including all necessary ancillary equipment to improve water quality for the Markham Water Treatment Facility service area. This project will increase system reliability, with a minimal impact to operations and maintenance costs anticipated. The project was initiated October 2013, and is estimated to be completed September 2015.

The amount included in the FY 2014/15 budget represents funding needed for construction. Total cost for this project is anticipated at \$1,306,724.

### **Heathrow Well Number Four Replacement - \$1,000,000**

This Environmental Services project, a member of the Water Plant Improvements family of projects, consists of the replacement of deteriorated Well Number Four, including all necessary ancillary equipment to improve water quality for the Markham Water Treatment Facility service area. This project will increase system reliability, with a minimal impact to operations and maintenance costs anticipated. The project was initiated October 2013, and is estimated to be completed September 2015.

The amount included in the FY 2014/15 budget represents funding needed for construction. Total cost for this project is anticipated at \$1,535,684.

### **Sunrise Subdivision Pavement - \$940,000**

This Public Works project, a member of the Minor Roads family of projects, consists of the resurfacing of roadways located within the Sunrise subdivision. Roadways in this

## Projects

subdivision will be considered for resurfacing based on pavement condition index score and field review. The project is anticipated to start October 2014 and be complete by November 2016.

The amount budgeted in the FY 2014/15 budget represents the funding needed to complete this project. Due to the age of this roadway, resurfacing at this time will avert additional costs for repair or replacement in the future. Generally if road improvements are delayed past the average life expectancy of a road, the cost to resurface or replace the road increases exponentially (2 ½ times) within a 5-10 year time period.

### **SR 17-92 Utility Relocation (Shepard Rd to Lake Mary Blvd) - \$930,000**

This Environmental Services project, a member of the Utility Adjustments family of projects, consists of the design and construction of potable water and sanitary utility relocations to eliminate conflicts with a proposed stormwater conveyance system being designed and constructed by the Florida Department of Transportation as part of their road widening project. Design for this project will begin in October 2014 and construction is estimated to be complete by February 2016.

The amount included in the FY 2014/15 budget represents the funding needed to complete the project. Operations and maintenance costs are not anticipated to be impacted.

### **Lake Mary Blvd at Sun Drive Drainage Improvements – \$800,000**

This Public Works project will design and construct a secondary drainage outfall on Lake Mary Blvd and Sun Drive. The new outfall pump will help alleviate severe flooding at this intersection. Currently, maintenance crews must pump the water from the drain before and after rainfall. The new pump will be automated, involving little manual pumping from county maintenance crews. In addition, the new pump will help with reducing flooding after a large weather event, preventing property damage and hazardous conditions for the public. This project was initiated in December 2008 and is anticipated to be complete by December 2016.

The amount budgeted in the FY 2014/15 budget represents the remaining funding needed for construction. Total estimated cost for this project is \$1,824,024. Additional operations and maintenance costs are estimated at 3.1% of the construction costs or about \$48,000 a year.

# Projects

## Future Operating Impacts

In general, the cost of maintaining a transportation project ranges from 2% (for pedestrian structures) to 3.7% (for roadways) of the total construction cost, per year. However, in the case of expansions of State Roads, the County is not responsible for the maintenance of the roadway. As such, there is no operating impact for additional lanes added to such a roadway. Other projects' operating impact may vary considerably.

## Project Listings

The following project listings contain all projects included in the Adopted FY 2014/15 budget, organized by Department and by Fund. The project listings do not contain any previously established projects which will be funded in FY 2014/15 solely by a carryforward of available funds from FY 2013/14, nor any amendments made to project budgets after the budget was adopted. Regular updates regarding project fiscal status is provided to the Board of County Commissioners and is available as part of the Board of County Commissioners' published agendas.

In accordance with the Seminole County budgetary policy, generally only the Board of County Commissioners can establish and fund a project. The primary exceptions to this policy consist of:

- Additional funding for a project may be provided by a transfer from funds designated as Project Contingency, if approved by the County Manager's Office.
- Funds may be transferred within an established Family of Projects, if approved by the County Manager's Office.



## Project Summary

	<b>FY 2014/15 Adopted Budget</b>
<b>By Fund</b>	
00100 General Fund	\$ 110,000
11200 Fire Protection Fund	40,000
11500 Infrastructure Sales Tax - 1991	15,661,394
11541 Infrastructure Sales Tax - 2001	5,550,440
12801 Fire/Rescue-Impact Fee	50,000
40100 Water And Sewer Operating Fund	1,500,000
40103 Sewer Connection Fees	408,750
40108 Water & Sewer Capital Fund	15,567,730
40201 Solid Waste Fund	389,406
	<b>\$ 39,277,720 *</b>

<b>By Department</b>	
Environmental Services / Solid Waste	\$ 389,406
Environmental Svcs / Water & Sewer	17,476,480
Public Safety	200,000
Public Works	21,211,834
	<b>\$ 39,277,720 *</b>

This section includes budget information on the projects that have new budget requests in the 5 Year CIP

\* Excludes Facilities Capital Maintenance in the amount of \$695,289



## Projects By Fund

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b><u>00100 General Fund</u></b>						
00132802      Water Pressure in Animal Services' Kennel Building	10,000	-	-	-	-	10,000
00132810      Telecommunication Rooms Infrastructure Security	100,000	100,000				200,000
Total General Fund	110,000	100,000	-	-	-	210,000
<b><u>11200 Fire Protection Fund</u></b>						
00132803      Logistic Warehouse in Fire Training Center	40,000	-	-	-	-	40,000
00189307      Renovation to Fire Station 36 (Heathrow)	-	250,000	-	-	-	250,000
00189311      Renovation of Fire Station 24 (Winter Springs)	-	-	-	-	250,000	250,000
Total Fire Protection Fund	40,000	250,000	-	-	250,000	540,000
<b><u>11500 Infrastructure Sales Tax - 1991</u></b>						
00014601      WYMORE RD IMPROVEMENTS	5,251,394	-	-	-	-	5,251,394
00015001      NEW OXFORD RD WIDENING	4,500,000	-	-	-	-	4,500,000
00065801      EASTBROOK PAVEMENT 2015	360,000	-	-	-	-	360,000
00065802      ENGLISH ESTATE PAVEMENT 2015	620,000	-	-	-	-	620,000
00065803      LOCH ARBOR PAVEMENT 2015	680,000	-	-	-	-	680,000
00065804      MANDARIN PAVEMENT 2015	560,000	-	-	-	-	560,000
00068505      N. BEAR LAKE PAVEMENT 2015	480,000	-	-	-	-	480,000
00065806      OSPREY POINT PAVEMENT 2015	110,000	-	-	-	-	110,000
00065807      STILLWATER PAVEMENT PROJECT 2015	470,000	-	-	-	-	470,000
00065808      SUNLAND PAVEMENT 2015	500,000	-	-	-	-	500,000
00065809      SUNRISE PAVEMENT	940,000	-	-	-	-	940,000
00065810      TUSKA RIDGE PAVEMENT	540,000	-	-	-	-	540,000
00065811      WRENWOOD PAVEMENT 2015	650,000	-	-	-	-	650,000
Total Infrastructure Sales Tax Fund - 1991	15,661,394	-	-	-	-	15,661,394
<b><u>11541 Infrastructure Sales Tax - 2001</u></b>						
00137121      TRAIL ASPHALT RECONSTRUCT/RESURFACING	200,000	-	-	-	-	200,000
00137131      BRIDGE INSPECTION, REHABILITATION, AND REPAIRS	400,000	-	-	-	-	400,000
00187764      RINEHART RD TRAIL MISSING GAPS	300,000	-	-	-	-	300,000
00191676      CR 46A (W 25TH ST) SAFETY PROJECT	1,325,440	-	-	-	-	1,325,440
00191690      MARKHAM WOODS RD AT SR 434 - DESIGN	75,000	-	-	-	-	75,000
00192014      BEAR LAKE DRAINAGE IMPROVEMENTS	600,000	-	-	-	-	600,000
00192930      SOUTHWEST RD DRAINAGE IMPROVEMENTS - DESIGN	125,000	-	-	-	-	125,000
00192936      CURB RAMP RETROFIT	400,000	-	-	-	-	400,000
00192941      CR 46A SIDEWALK	-	75,000	-	-	-	75,000
00262161      DIRT ROAD PAVING PROGRAM	75,000	50,000	-	-	-	125,000
00265101      COUNTYWIDE PIPE LINING PROGRAM	500,000	-	-	-	-	500,000
00265205      BLACK HAMMOCK RECLAMATION TREATMENT SYSTEM	200,000	-	-	-	-	200,000
00265401      TMDL EVALUATION LAKE MILLS SUB BASIN GROUP	150,000	-	-	-	-	150,000
00277001      LAKE MARY BOULEVARD AT SUN DRIVE SECONDARY DRAINAGE	800,000	-	-	-	-	800,000
00283501      BRIDGE - LAKE HOWELL ROAD AT HOWELL CREEK	400,000	-	-	-	-	400,000
Total Infrastructure Sales Tax Fund - 2001	5,550,440	125,000	-	-	-	5,675,440
<b><u>12801 Fire/Rescue-Impact Fee</u></b>						
00012804      Traffic Preemption Devices	50,000	50,000	-	-	-	100,000
00258001      Fire Station 29 - Aloma Avenue	-	2,400,000	-	-	-	2,400,000
Total Fire/Rescue-Impact Fee	50,000	2,450,000	-	-	-	2,500,000

## Projects By Fund

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b>40100 Water And Sewer Operating Fund</b>						
00022901 <b>Small Meter Replacement Program</b>	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Total Water And Sewer Operating Fund	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
<b>40103 Sewer Connection Fees</b>						
00021708 <b>Oversizing &amp; Extension-Sanitary Sewer</b>	50,000	50,000	-	-	-	100,000
00065221 <b>Minor Roads Utility Upgrades-Sanitary Sewer</b>	18,750	18,750	-	-	-	37,500
00082915 <b>Pump Station Upgrades</b>	325,000	50,000	-	-	-	375,000
00203101 <b>Security Improvements/Enhancements</b>	12,500	-	-	-	-	12,500
00223204 <b>Emergency Power Generator - Markham Repump &amp; RIB Site</b>	2,500	23,000	-	-	-	25,500
Total Sewer Connection Fees	408,750	141,750	-	-	-	550,500
<b>40108 Water &amp; Sewer Capital Fund</b>						
00021708 <b>Oversizing &amp; Extension-Sanitary Sewer</b>	-	-	50,000	50,000	50,000	150,000
00021709 <b>Oversizing &amp; Extensions-Potable Water</b>	50,000	50,000	50,000	50,000	50,000	250,000
00024806 <b>SCADA System Hardware</b>	200,000	200,000	200,000	200,000	200,000	1,000,000
00040301 <b>Capitalized Labor Project</b>	780,000	780,000	780,000	780,000	780,000	3,900,000
00064523 <b>Large Meter Improvement Program</b>	60,000	60,000	60,000	60,000	60,000	300,000
00064534 <b>Druid Hills Distribution Upgrades</b>	1,100,000	-	-	-	-	1,100,000
00064536 <b>Reclaim Main Valve Upgrades</b>	100,000	140,000	140,000	-	-	380,000
00064553 <b>Water Distribution System Condition Assess FY15</b>	160,000	160,000	-	-	-	320,000
00065209 <b>Dean Road Widening</b>	1,487,480	-	-	-	-	1,487,480
00065218 <b>Wekiva Parkway Utility Relocates</b>	150,000	1,000,510	-	-	-	1,150,510
00065220 <b>Minor Roads Utility Upgrades-Potable Water</b>	75,000	75,000	75,000	75,000	75,000	375,000
00065221 <b>Minor Roads Utility Upgrades-Sanitary Sewer</b>	56,250	56,250	75,000	75,000	75,000	337,500
00065222 <b>CR-46A Widening - Rinehart Rd to Orange Blvd</b>	70,000	-	-	-	-	70,000
00065223 <b>Oxford Road Improvements - 17-92 to Fernwood Blvd</b>	125,000	850,000	-	-	-	975,000
00065250 <b>SR 17-92 Utility Relocation (Shepard to Lk Mary Blvd)</b>	930,000	-	-	-	-	930,000
00082915 <b>Pump Station Upgrades</b>	975,000	150,000	1,300,000	1,300,000	1,300,000	5,025,000
00082916 <b>Greenwood Lakes Power Easement Master Pump Station</b>	2,500,000	-	-	-	-	2,500,000
00083106 <b>SR46 Force Main/Orange Blvd to Center Street</b>	-	50,000	320,000	-	-	370,000
00083107 <b>Force Main &amp; Air Release Valve Assessment/Rehabilitation</b>	125,000	250,000	250,000	250,000	250,000	1,125,000
00083108 <b>Gravity Sewer &amp; Manhole Condition Assessment &amp; Rehabilitation</b>	125,000	250,000	250,000	250,000	250,000	1,125,000
00083109 <b>Southwest Service Area Force Main Meters</b>	100,000	-	-	-	-	100,000
00195206 <b>Yankee Lk Wastewater Regional Facility Rehabilitation/Replacement</b>	1,114,000	-	-	-	-	1,114,000
00200401 <b>MARKHAM AQUIFER STORAGE WELL</b>	100,000	400,000	-	-	-	500,000
00201101 <b>Consumptive Use Permit Consolidation</b>	25,000	25,000	25,000	25,000	25,000	125,000
00201501 <b>Potable Well Improvements</b>	50,000	50,000	50,000	50,000	50,000	250,000
00201518 <b>Lake Hayes Well #1 Conversion to Monitor Well</b>	75,000	-	-	-	-	75,000
00201519 <b>Lakes Hayes Well #3 Conversion to Monitor Well</b>	125,000	-	-	-	-	125,000
00203101 <b>Security Improvements/Enhancements</b>	487,500	487,500	500,000	500,000	500,000	2,475,000
00216707 <b>Heathrow Well #1 Replacement</b>	1,000,000	-	-	-	-	1,000,000
00216708 <b>Heathrow Well #4 Replacement</b>	1,000,000	-	-	-	-	1,000,000
00223204 <b>Emergency Power Generator - Markham Repump &amp; RIB Site</b>	22,500	217,000	-	-	-	239,500
00227409 <b>Greenwood Lakes Water Reclaimed Facility Rehabilitation/Replacement</b>	2,000,000	80,000	-	75,000	-	2,155,000
00261401 <b>Iron Bridge Improvements</b>	300,000	1,400,000	1,800,000	700,000	200,000	4,400,000
00283002 <b>SSNOCWTA Infiltration &amp; Inflow Correction SE Collection</b>	100,000	100,000	100,000	100,000	100,000	500,000
Total Water and Sewer (Operating) Capital Fund	15,567,730	6,831,260	6,025,000	4,540,000	3,965,000	36,928,990

## Projects By Fund

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	
<b>40201 Solid Waste Fund</b>							
00201901	Tipping Floor Resurfacing	100,000	175,000	175,000	175,000	175,000	800,000
00215801	Upgraded Prefabricated Hazardous Material	-	-	80,000	-	-	80,000
00216102	Central Transfer Station Permit Renewal/SW	-	-	-	-	10,000	10,000
00244505	CTS Scale Automation Upgrade	-	-	250,000	-	-	250,000
00244601	Landfill Gas System Expansion	289,406	303,877	319,070	335,024	351,775	1,599,152
00244602	Osceola Landfill Monitoring Wells	-	-	-	-	25,000	25,000
00244801	Landfill Title Five Air Permit Renewal	-	50,000	-	-	-	50,000
Total Solid Waste Fund		389,406	528,877	824,070	510,024	561,775	2,814,152

## 80100 Anticipated Grants

00191676	CR 46A (W 25TH ST) SAFETY PROJECT	-	513,784	-	-	-	513,784
00192941	CR 46A SIDEWALK	-	500,000	-	-	-	500,000
Total Anticipated Grants		-	1,013,784	-	-	-	1,013,784

## 80200 Unfunded - Governmental

00008303	WEKIVA BASIN TMDL- WEST TRIANGLE DRIVE @ SWEETWATER CREEK RSF	-	1,450,000	-	-	-	1,450,000
00008304	WEKIVA BASIN TMDL-HUNT CLUB BLVD @ W. WEKIVA TRAIL RSF	-	380,000	-	-	-	380,000
00009003	HOWELL CREEK - LAKE JESUP TMDL	-	1,700,000	-	-	-	1,700,000
00009004	BEAR GULLY CANAL - LAKE JESUP TMDL	-	1,050,000	-	-	-	1,050,000
00009005	SIX MILE CREEK - LAKE JESUP TMDL PROJECT	-	1,350,000	-	-	-	1,350,000
00229114	E SETTLERS LOOP CROSS DRAIN AND OUTFALL DITCH IMPROVEMENTS	-	1,500,000	-	-	-	1,500,000
00234602	Sylvan Lake Park Playground Replacement & Additions	-	400,000	-	-	-	400,000
00234603	Sylvan Lake Park - Sports Lighting of Fields C & D	-	330,824	-	-	-	330,824
00234604	Sylvan Lake Park - Boardwalk Replacement	-	-	530,000	-	-	530,000
00234606	Sanlando Park Shade Cover Additions	-	45,000	-	-	-	45,000
00234607	Softball Complex-Irrigation Replacement for Sports Fields	-	45,000	-	-	-	45,000
00234608	Sanlando Park Playground Replacement	-	300,000	-	-	-	300,000
00234609	Softball Complex Scoreboard Replacement	-	48,000	-	-	-	48,000
00234611	Red Bug Park Playground Replacement & Additions	-	300,000	-	-	-	300,000
00234612	Red Bug Lake Park Shade Cover Additions	-	225,000	-	-	-	225,000
00234613	Red Bug Lake Park - Irrigation Replacement for Sports Fields	-	35,000	-	-	-	35,000
00234616	Kewannee Playground and Access Improvements	-	200,000	-	-	-	200,000
00234618	Greenwood Lakes Park Playground Replacement	-	-	205,000	-	-	205,000
00234620	Jamestown Playground and Site Improvements	-	135,000	-	-	-	135,000
00234621	Lake Mills Park Playground Replacement	-	160,000	-	-	-	160,000
00234622	Softball Complex Upgrade Sports Field Lighting	-	519,277	-	-	-	519,277
00234624	Sanlando Park - Sports Lighting Replacement	-	300,000	-	-	-	300,000
00234630	Red Bug Lake Park Turf Field Renovations	-	30,000	-	-	-	30,000
00234631	Red Bug Lake Park Security Fencing around Maintenance Shop	-	22,000	-	-	-	22,000
00234632	Red Bug Lake Park Fencing Replacement	-	38,000	-	-	-	38,000
00234633	Sylvan Lake Park Multi-Use Turf Field Replacement	-	-	-	-	200,000	200,000
00234634	Red Bug Lake Park Boardwalk Re-alignment	-	26,883	-	-	-	26,883
00234635	Big Tree Park Boardwalk and Lighting	-	110,000	-	-	-	110,000
00234636	Big Tree Park Potable Water	-	50,000	-	-	-	50,000
00234638	Bookertown Park Sidewalks and Parking	-	75,000	-	-	-	75,000
00234639	Greenwood Lakes Park Security Lighting	-	40,000	-	-	-	40,000
00234640	Kewannee Boardwalk Replacement	-	300,000	-	-	-	300,000
00234641	Lake Jesup Boat Launch and Site Improvements	-	137,000	-	-	-	137,000

## Projects By Fund

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total						
<b>80200 Unfunded - Governmental</b>												
00234642	Lake Mills Park Boardwalk Replacement and Restroom Renovation	-	560,000	-	-	-	560,000					
00234643	Lake Mills Park Traffic Circulation and Safety Lighting	-	540,000	-	-	-	540,000					
00234644	Lake Monroe Wayside Park Improvements	-	-	-	270,000	-	270,000					
00234645	Overlook Park Boardwalk Replacement	-	100,000	-	-	-	100,000					
00234658	West Branch Book Shelving	-	-	35,000	-	-	35,000					
00255701	SUBDIVISION RETROFIT PROGRAM	-	3,500,000	3,500,000	3,500,000	3,500,000	14,000,000					
Total Unfunded - Governmental							-	16,001,984	4,270,000	3,770,000	3,700,000	27,741,984
<b>80300 Unfunded - Enterprise</b>												
00022901	Small Meter Replacement Program	-	-	-	1,000,000	-	1,000,000					
00024806	SCADA System Hardware	-	-	100,000	-	-	100,000					
00056605	Lake Monroe Water Treatment Decommission	-	-	-	443,593	-	443,593					
00064525	Meredith Manor Small Pipe Improvements	-	-	799,241	-	-	799,241					
00064528	Fire Hydrants	-	-	-	25,000	-	25,000					
00064533	Apple Valley Distribution Upgrades	-	-	1,777,000	-	-	1,777,000					
00064542	Galvanized Pipe Replacement Program	-	-	2,760,000	-	-	2,760,000					
00064545	Southeast Service Area Distribution Main Improvements	-	-	2,259,000	-	-	2,259,000					
00064546	Black Hammock Pipeline Improvements	-	-	-	3,796,000	-	3,796,000					
00064549	Lake Harriet Distribution Improvements	-	-	-	855,000	-	855,000					
00064550	Meredith Manor Distribution Pipe Replacements	-	-	-	234,000	-	234,000					
00064551	Northeast Distribution Pipe Replacement	-	-	-	519,000	-	519,000					
00064552	Apple Valley Distribution Improvement	-	-	-	1,398,000	-	1,398,000					
00082915	Pump Station Upgrades	-	-	-	1,415,955	-	1,415,955					
00178303	Country Club Consolidation-Greenwood Lk WTP Demolition	-	-	-	738,648	-	738,648					
00178304	Country Club Water Treatment Plant Rehabilitation/Replacement	-	-	-	78,000	-	78,000					
00195206	Yankee Lk Wastewater Regional Facility Rehabilitation/Replacement	-	-	-	37,000	-	37,000					
00201501	Potable Well Improvements	-	-	-	100,000	-	100,000					
00203302	Lake Harriet Water Treatment Plant Decommission	-	-	-	380,000	-	380,000					
00203304	Meredith Manor Water Treatment Plant Decommission	-	-	-	480,000	-	480,000					
00203305	Lake Brantley Water Treatment Plant Decommission	-	-	-	390,000	-	390,000					
00203306	Dol Ray Water Treatment Plant Decommission	-	-	-	430,000	-	430,000					
00203307	Druid Hills Water Treatment Plant Decommission	-	-	-	220,000	-	220,000					
00203308	Hanover Water Treatment Plant Decommission	-	-	-	370,000	-	370,000					
00203309	Apple Valley Water Treatment Plant Demolition	-	-	-	400,000	-	400,000					
00216704	Heathrow Water Treatment Plant Demolition	-	-	-	1,550,000	-	1,550,000					
00243502	Indian Hill Water Treatment Plant Rehabilitation/Replacement	-	-	58,000	-	-	58,000					
Total Unfunded - Enterprise							-	-	7,753,241	14,860,196	-	22,613,437
Countywide Total							39,277,720	28,942,655	20,372,311	25,180,220	9,976,775	123,749,681

## Projects By Department

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b>Environmental Services / Solid Waste</b>						
00201901 - Solid Waste - Tipping Floor Resurfacing	100,000	175,000	175,000	175,000	175,000	800,000
00215801 - Solid Waste - Upgraded Prefabricated Hazardous Material	-	-	80,000	-	-	80,000
00216102 - Solid Waste - Central Transfer Station Permit Renewal/SW	-	-	-	-	10,000	10,000
00244505 - Solid Waste - CTS Scale Automation Upgrade	-	-	250,000	-	-	250,000
00244601 - Solid Waste - Landfill Gas System Expansion	289,406	303,877	319,070	335,024	351,775	1,599,152
00244602 - Solid Waste - Osceola Landfill Monitoring Wells	-	-	-	-	25,000	25,000
00244801 - Solid Waste - Landfill Title Five Air Permit Renewal	-	50,000	-	-	-	50,000
Total Environmental Services / Solid Waste	389,406	528,877	824,070	510,024	561,775	2,814,152

### **Environmental Svcs / Water & Sewer**

00021708 - Sanitary Sewer - Oversizing & Extension-Sanitary Sewer	50,000	50,000	50,000	50,000	50,000	250,000
00021709 - Potable Water - Oversizing & Extensions-Potable Water	50,000	50,000	50,000	50,000	50,000	250,000
00022901 - Potable Water - Small Meter Replacement Program	1,500,000	1,500,000	1,500,000	2,500,000	1,500,000	8,500,000
00024806 - Sanitary Sewer - SCADA System Hardware	200,000	200,000	300,000	200,000	200,000	1,100,000
00040301 - Potable Water - Capitalized Labor Project	780,000	780,000	780,000	780,000	780,000	3,900,000
00056605 - Potable Water - Lake Monroe Water Treatment Deccommission	-	-	-	443,593	-	443,593
00064523 - Potable Water - Large Meter Improvement Program	60,000	60,000	60,000	60,000	60,000	300,000
00064525 - Potable Water - Meredith Manor Small Pipe Improvements	-	-	799,241	-	-	799,241
00064528 - Potable Water - Fire Hydrants	-	-	-	25,000	-	25,000
00064533 - Potable Water - Apple Valley Distribution Upgrades	-	-	1,777,000	-	-	1,777,000
00064534 - Potable Water - Druid Hills Distribution Upgrades	1,100,000	-	-	-	-	1,100,000
00064536 - Potable Water - Reclaim Main Valve Upgrades	100,000	140,000	140,000	-	-	380,000
00064542 - Potable Water - Galvanized Pipe Replacement Program	-	-	2,760,000	-	-	2,760,000
00064545 - Potable Water - Southeast Service Area Distribution Main Improvements	-	-	2,259,000	-	-	2,259,000
00064546 - Potable Water - Black Hammock Pipline Improvements	-	-	-	3,796,000	-	3,796,000
00064549 - Potable Water - Lake Harriet Distribution Improvements	-	-	-	855,000	-	855,000
00064550 - Potable Water - Meredith Manor Distribution Pipe Replacements	-	-	-	234,000	-	234,000
00064551 - Potable Water - Northeast Distribution Pipe Replacement	-	-	-	519,000	-	519,000
00064552 - Potable Water - Apple Valley Distribution Improvement	-	-	-	1,398,000	-	1,398,000
00064553 - Potable Water - Water Distribution System Condition Assess FY15	160,000	160,000	-	-	-	320,000
00065209 - Potable Water - Dean Road Widening	1,487,480	-	-	-	-	1,487,480
00065218 - Potable Water - Wekiva Parkway Utility Relocates	150,000	1,000,510	-	-	-	1,150,510
00065220 - Potable Water - Minor Roads Utility Upgrades-Potable Water	75,000	75,000	75,000	75,000	75,000	375,000
00065221 - Sanitary Sewer - Minor Roads Utility Upgrades-Sanitary Sewer	75,000	75,000	75,000	75,000	75,000	375,000
00065222 - Potable Water - CR-46A Widening - Rinehart Rd to Orange Blvd	70,000	-	-	-	-	70,000
00065223 - Potable Water - Oxford Road Improvements - 17-92 to Fernwood Blvd	125,000	850,000	-	-	-	975,000
00065250 - Potable Water - SR 17-92 Utility Relocation (Shepard to Lake Mary Blvd)	930,000	-	-	-	-	930,000
00082915 - Sanitary Sewer - Pump Station Upgrades	1,300,000	200,000	1,300,000	2,715,955	1,300,000	6,815,955
00082916 - Sanitary Sewer - Greenwood Lakes Power Easement Master Pump Station	2,500,000	-	-	-	-	2,500,000
00083106 - Sanitary Sewer - SR46 Force Main/Orange Blvd to Center Street	-	50,000	320,000	-	-	370,000
00083107 - Sanitary Sewer - Force Main & Air Release Valve Assessment/Rehabilitation	125,000	250,000	250,000	250,000	250,000	1,125,000
00083108 - Sanitary Sewer - Gravity Sewer & Manhole Condition Assessment & Rehabilitation	125,000	250,000	250,000	250,000	250,000	1,125,000
00083109 - Sanitary Sewer - Southwest Service Area Force Main Mters	100,000	-	-	-	-	100,000
00178303 - Potable Water - Country Club Consolidation-Greenwood Lk WTP Demolition	-	-	-	738,648	-	738,648

## Projects By Department

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b>Environmental Svcs / Water &amp; Sewer</b>						
00178304 - Potable Water - Country Club Water Treatment Plant Rehabilitation/Replacement	-	-	-	78,000	-	78,000
00195206 - Sanitary Sewer - Yankee Lk Wastewater Regional Facility Rehabilitation/Replacement	1,114,000	-	-	37,000	-	1,151,000
00200401 - Potable Water - MARKHAM AQUIFER STORAGE WELL	100,000	400,000	-	-	-	500,000
00201101 - Potable Water - Consumptive Use Permit Consolidation	25,000	25,000	25,000	25,000	25,000	125,000
00201501 - Potable Water - Potable Well Improvements	50,000	50,000	50,000	150,000	50,000	350,000
00201518 - Potable Water - Lake Hayes Well #1 Conversion to Monitor Well	75,000	-	-	-	-	75,000
00201519 - Potable Water - Lakes Hayes Well #3 Conversion to Monitor Well	125,000	-	-	-	-	125,000
00203101 - Potable Water - Security Improvements/Enhancements	500,000	487,500	500,000	500,000	500,000	2,487,500
00203302 - Potable Water - Lake Harriet Water Treatment Plant Decommission	-	-	-	380,000	-	380,000
00203304 - Potable Water - Meredith Manor Water Treatment Plant Decommission	-	-	-	480,000	-	480,000
00203305 - Potable Water - Lake Brantley Water Treatment Plant Decommission	-	-	-	390,000	-	390,000
00203306 - Potable Water - DoI Ray Water Treatment Plant Decommission	-	-	-	430,000	-	430,000
00203307 - Potable Water - Druid Hills Water Treatment Plant Decommission	-	-	-	220,000	-	220,000
00203308 - Potable Water - Hanover Water Treatment Plant Decommission	-	-	-	370,000	-	370,000
00203309 - Potable Water - Apple Valley Water Treatment Plant Demolition	-	-	-	400,000	-	400,000
00216704 - Potable Water - Heathrow Water Treatment Plant Demolition	-	-	-	1,550,000	-	1,550,000
00216707 - Potable Water - Heathrow Well #1 Replacement	1,000,000	-	-	-	-	1,000,000
00216708 - Potable Water - Heathrow Well #4 Replacement	1,000,000	-	-	-	-	1,000,000
00223204 - Sanitary Sewer - Emergency Power Generator - Markham Repump & RIB Site	25,000	240,000	-	-	-	265,000
00227409 - Sanitary Sewer - Greenwood Lakes Water Reclaimed Facility Rehabilitation/Replacement	2,000,000	80,000	-	75,000	-	2,155,000
00243502 - Potable Water - Indian Hill Water Treatment Plant Rehabilitation/Replacement	-	-	58,000	-	-	58,000
00261401 - Potable Water - Iron Bridge Improvements	300,000	1,400,000	1,800,000	700,000	200,000	4,400,000
00283002 - Sanitary Sewer - SSNOCWTA Infiltration & Inflow Correction SE Collection System	100,000	100,000	100,000	100,000	100,000	500,000
Total Environmental Services / Water and Sewer	17,476,480	8,473,010	15,278,241	20,900,196	5,465,000	67,592,927

### Leisure Services

00234602 - Recreation/Open Space - Sylvan Lake Park Playground Replacement & Additions	-	400,000	-	-	-	400,000
00234603 - Recreation/Open Space - Sylvan Lake Park - Sports Lighting of Fields C & D	-	330,824	-	-	-	330,824
00234604 - Recreation/Open Space - Sylvan Lake Park - Boardwalk Replacement	-	-	530,000	-	-	530,000
00234606 - Recreation/Open Space - Sanlando Park Shade Cover Additions	-	45,000	-	-	-	45,000
00234607 - Recreation/Open Space - Softball Complex-Irrigation Replacement for Sports Fields	-	45,000	-	-	-	45,000
00234608 - Recreation/Open Space - Sanlando Park Playground Replacement	-	300,000	-	-	-	300,000
00234609 - Recreation/Open Space - Softball Complex Scoreboard Replacement	-	48,000	-	-	-	48,000
00234611 - Recreation/Open Space - Red Bug Park Playground Replacement & Additions	-	300,000	-	-	-	300,000
00234612 - Recreation/Open Space - Red Bug Lake Park Shade Cover Additions	-	225,000	-	-	-	225,000
00234613 - Recreation/Open Space - Red Bug Lake Park - Irrigation Replacement for Sports Fields	-	35,000	-	-	-	35,000
00234616 - Recreation/Open Space - Kewanee Playground and Access Improvements	-	200,000	-	-	-	200,000



## Projects By Department

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b>Leisure Services</b>						
00234618 - Recreation/Open Space - Greenwood Lakes Park Playground Replacement	-	-	205,000	-	-	205,000
00234620 - Recreation/Open Space - Jamestown Playground and Site Improvements	-	135,000	-	-	-	135,000
00234621 - Recreation/Open Space - Lake Mills Park Playground Replacement	-	160,000	-	-	-	160,000
00234622 - Recreation/Open Space - Softball Complex Upgrade Sports Field Lighting	-	519,277	-	-	-	519,277
00234624 - Recreation/Open Space - Sanlando Park - Sports Lighting Replacement	-	300,000	-	-	-	300,000
00234630 - Recreation/Open Space - Red Bug Lake Park Turf Field Renovations	-	30,000	-	-	-	30,000
00234631 - Recreation/Open Space - Red Bug Lake Park Security Fencing around Maintenance Shop	-	22,000	-	-	-	22,000
00234632 - Recreation/Open Space - Red Bug Lake Park Fencing Replacement	-	38,000	-	-	-	38,000
00234633 - Recreation/Open Space - Sylvan Lake Park Multi-Use Turf Field Replacement	-	-	-	-	200,000	200,000
00234634 - Recreation/Open Space - Red Bug Lake Park Boardwalk Re-alignment	-	26,883	-	-	-	26,883
00234635 - Recreation/Open Space - Big Tree Park Boardwalk and Lighting	-	110,000	-	-	-	110,000
00234636 - Recreation/Open Space - Big Tree Park Potable Water	-	50,000	-	-	-	50,000
00234638 - Recreation/Open Space - Bookertown Park Sidewalks and Parking	-	75,000	-	-	-	75,000
00234639 - Recreation/Open Space - Greenwood Lakes Park Security Lighting	-	40,000	-	-	-	40,000
00234640 - Recreation/Open Space - Kewanee Boardwalk Replacement	-	300,000	-	-	-	300,000
00234641 - Recreation/Open Space - Lake Jesup Boat Launch and Site Improvements	-	137,000	-	-	-	137,000
00234642 - Recreation/Open Space - Lake Mills Park Boardwalk Replacement and Restroom Renovation	-	560,000	-	-	-	560,000
00234643 - Recreation/Open Space - Lake Mills Park Traffic Circulation and Safety Lighting	-	540,000	-	-	-	540,000
00234644 - Recreation/Open Space - Lake Monroe Wayside Park Improvements	-	-	-	270,000	-	270,000
00234645 - Recreation/Open Space - Overlook Park Boardwalk Replacement	-	100,000	-	-	-	100,000
00234658 - General Government - West Branch Book Shelving	-	-	35,000	-	-	35,000
Total Leisure Services	-	5,071,984	770,000	270,000	200,000	6,311,984

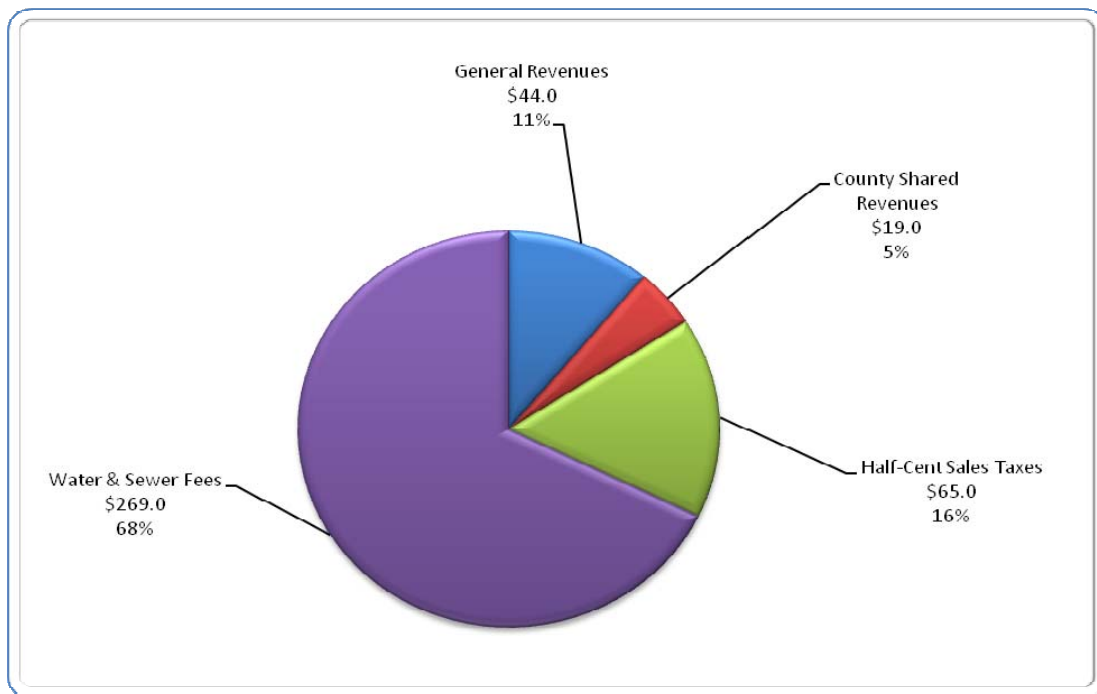
### **Public Safety**

00012804 - General Government - Traffic Preemption Devices	50,000	50,000	-	-	-	100,000
00132802 - General Government - Water Pressure in Animal Services' Kennel Building	10,000	-	-	-	-	10,000
00132803 - General Government - Logistic Warehouse in Fire Training Center	40,000	-	-	-	-	40,000
00132810 - General Government - Telecommunication Rooms Infrastructure Security	100,000	100,000	-	-	-	200,000
00189307 - General Government - Renovation to Fire Station 36 (Heathrow)	-	250,000	-	-	-	250,000
00189311 - General Government - Renovation of Fire Station 24 (Winter Springs)	-	-	-	-	250,000	250,000
00258001 - General Government - Fire Station 29 - Aloma Avenue	-	2,400,000	-	-	-	2,400,000
Total Public Safety	200,000	2,800,000	-	-	250,000	3,250,000

## Projects By Department

Project	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b>Public Works</b>						
00008303 - Drainage - WEKIVA BASIN TMDL- WEST TRIANGLE DRIVE @ SWEETWATER CREEK RSF	-	1,450,000	-	-	-	1,450,000
00008304 - Drainage - WEKIVA BASIN TMDL-HUNT CLUB BLVD @ W. WEKIVA TRAIL RSF	-	380,000	-	-	-	380,000
00009003 - Drainage - HOWELL CREEK - LAKE JESUP TMDL	-	1,700,000	-	-	-	1,700,000
00009004 - Drainage - BEAR GULLY CANAL - LAKE JESUP TMDL	-	1,050,000	-	-	-	1,050,000
00009005 - Drainage - SIX MILE CREEK - LAKE JESUP TMDL PROJECT	-	1,350,000	-	-	-	1,350,000
00014601 - Transportation - WYMORE RD IMPROVEMENTS	5,251,394	-	-	-	-	5,251,394
00015001 - Transportation - NEW OXFORD RD WIDENING	4,500,000	-	-	-	-	4,500,000
00065801 - Transportation - EASTBROOK PAVEMENT 2015	360,000	-	-	-	-	360,000
00065802 - Transportation - ENGLISH ESTATE PAVEMENT 2015	620,000	-	-	-	-	620,000
00065803 - Transportation - LOCH ARBOR PAVEMENT 2015	680,000	-	-	-	-	680,000
00065804 - Transportation - MANDARIN PAVEMENT 2015	560,000	-	-	-	-	560,000
00065805 - Transportation - N. BEAR LAKE PAVEMENT 2015	480,000	-	-	-	-	480,000
00065806 - Transportation - OSPREY POINT PAVEMENT 2015	110,000	-	-	-	-	110,000
00065807 - Transportation - STILLWATER PAVEMENT PROJECT 2015	470,000	-	-	-	-	470,000
00065808 - Transportation - SUNLAND PAVEMENT 2015	500,000	-	-	-	-	500,000
00065809 - Transportation - SUNRISE PAVEMENT 2015	940,000	-	-	-	-	940,000
00065810 - Transportation - TUSKA RIDGE PAVEMENT	540,000	-	-	-	-	540,000
00065811 - Transportation - WRENWOOD PAVEMENT 2015	650,000	-	-	-	-	650,000
00137121 - Transportation - TRAIL ASPHALT RECONSTRUCT/RESURFACING	200,000	-	-	-	-	200,000
00137131 - Transportation - BRIDGE INSPECTION, REHABILITATION, AND REPAIRS	400,000	-	-	-	-	400,000
00187764 - Transportation - Rinehart Rd Trail Missing Gaps	300,000	-	-	-	-	300,000
00191676 - Transportation - CR 46A (W 25TH ST) SAFETY PROJECT	1,325,440	513,784	-	-	-	1,839,224
00191690 - Transportation - MARKHAM WOODS RD AT SR 434 - DESIGN	75,000	-	-	-	-	75,000
00192014 - Transportation - BEAR LAKE RD DRAINAGE IMPROVEMENTS	600,000	-	-	-	-	600,000
00192930 - Transportation - SOUTHWEST RD DRAINAGE IMPROVEMENTS - DESIGN	125,000	-	-	-	-	125,000
00192936 - Transportation - CURB RAMP RETROFIT	400,000	-	-	-	-	400,000
00192941 - Transportation - CR 46A SIDEWALK	-	575,000	-	-	-	575,000
00229114 - Drainage - E SETTLERS LOOP CROSS DRAIN AND OUTFALL DITCH IMPROVEMENTS	-	1,500,000	-	-	-	1,500,000
00255701 - Drainage - SUBDIVISION RETROFIT PROGRAM	-	3,500,000	3,500,000	3,500,000	3,500,000	14,000,000
00262161 - Transportation - DIRT ROAD PAVING PROGRAM	75,000	50,000	-	-	-	125,000
00265101 - Transportation - COUNTYWIDE PIPE LINING PROGRAM	500,000	-	-	-	-	500,000
00265205 - Drainage - BLACK HAMMOCK RECLAMATION TREATMENT SYSTEM	200,000	-	-	-	-	200,000
00265401 - Transportation - TMDL EVALUATION LAKE MILLS SUB BASIN GROUP	150,000	-	-	-	-	150,000
00277001 - Drainage - LAKE MARY BOULEVARD AT SUN DRIVE SECONDARY DRAINAGE	800,000	-	-	-	-	800,000
00283501 - Transportation - BRIDGE - LAKE HOWELL ROAD AT HOWELL CREEK	400,000	-	-	-	-	400,000
Total Public Works	21,211,834	12,068,784	3,500,000	3,500,000	3,500,000	43,780,618
<b>Countywide Total</b>	<b>39,277,720</b>	<b>28,942,655</b>	<b>20,372,311</b>	<b>25,180,220</b>	<b>9,976,775</b>	<b>123,749,681</b>

## Summary of Outstanding Bonded Debt by Pledged Revenue as of October 1, 2014 \$397 Million



As of October 1, 2014, Seminole County has a total of \$397 million of outstanding bonded debt. The outstanding debt is secured by multiple revenue sources. The majority of outstanding debt is secured by revenues from the Water and Sewer System. The following are revenue pledges for County bonds outstanding:

- **General Revenues** – General revenues are non-ad valorem revenues. The County has a covenant to budget and appropriate non-ad valorem revenues to secure the Series 2014 Special Obligation Bonds, and Series 2013A and 2013B Capital Improvement Revenue Bonds.
- **County Shared Revenues** – The Florida Revenue Sharing Act of 1972 enacted legislation to create the Revenue Sharing Trust Fund for Counties. The Fund consists of a portion of the cigarette tax and sales and use tax collections, which are allocated to counties based on a distribution formula and eligibility requirements. Section 218.25 of the Florida Statutes authorizes counties to pledge the guaranteed entitlement for bonded indebtedness up to 50 percent of the funds received in the prior year. The Series 2012 Capital Improvement Revenue Bonds are secured by County Shared Revenues.
- **Sales Tax** – The State levies a 6 percent sales tax of which a portion of net proceeds is transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for distributions by the Department of Revenue pursuant to Section 218.61 of the Florida Statutes. The County's Sales Tax Bonds are secured by half-cent sales tax revenue.
- **Water and Sewer Revenues** – The County owns and operates a combined water and wastewater treatment system, associated distribution, collection and effluent disposal facilities. The County's Water and Sewer Bonds are secured by a pledge of net revenues derived from the ownership and operation of the system and connection fees.

### Legal Debt Limits

Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to the issuance of debt.

## Debt Overview

### **SPECIAL OBLIGATION DEBT**

#### **Capital Improvement Revenue Bond, Series 2012 (Bank Loan)**

A \$22,000,000 bond was issued on October 18, 2012 to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild Projects. The bank qualified Capital Improvement Bond bears an interest rate of 2.19% through final maturity on October 1, 2027. Funding is provided by County Shared Revenues (Guaranteed Entitlement Funds).

Call Date: Prepayment in whole or in part on scheduled date. 100% of par after 2017.

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	1,320,000	425,079	1,745,079
2015-16	1,350,000	396,171	1,746,171
2016-17	1,375,000	366,606	1,741,606
2017-18	1,405,000	336,494	1,741,494
2018-19	1,440,000	305,724	1,745,724
Thereafter	12,520,000	1,258,593	13,778,593
<b>TOTAL</b>	<b>\$19,410,000</b>	<b>\$3,088,667</b>	<b>\$22,498,667</b>

#### **Capital Improvement Revenue Bond, Series 2013A (Bank Loan)**

A \$10,000,000 bond was issued on April 1, 2013 to refund a portion of the Capital Improvement Revenue Bond, Series 2010. The Series 2010 Bond refunded the 1998 Sales Tax Revenue Refunding Bonds. The 1998 Sales Tax Bonds were issued to refund a portion of the 1996 Sales Tax Bonds, which were issued for the construction of the Public Safety Building and Health Department building improvements. The bank qualified Capital Improvement Bond bears an interest rate of 2.39% through final maturity on October 1, 2026. Funding is provided by general revenues.

Call Date: Prepayment in whole on scheduled date with 1% penalty.

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	634,000	210,224	844,224
2015-16	651,000	195,072	846,072
2016-17	668,000	179,513	847,513
2017-18	689,000	163,548	852,548
2018-19	701,000	147,081	848,081
Thereafter	5,453,000	534,595	5,987,595
<b>TOTAL</b>	<b>\$8,796,000</b>	<b>\$1,430,033</b>	<b>\$10,226,033</b>

#### **Capital Improvement Revenue Bond, Series 2013B (Bank Loan)**

An \$8,140,000 bond was issued on April 1, 2013 to refund a portion of the Capital Improvement Revenue Bond, Series 2010. The Series 2010 Bond refunded the 1998 Sales Tax Revenue Refunding Bonds. The 1998 Sales Tax Bonds were issued to refund a portion of the 1996 Sales Tax Bonds, which were issued for the construction of the Public Safety Building and Health Department building improvements. The bank qualified Capital Improvement Bond bears an interest rate of 2.39% through final maturity on October 1, 2026. Funding is provided by general revenues.

Call Date: Prepayment in whole on scheduled date with 1% penalty.

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	521,000	171,124	692,124
2015-16	533,000	158,672	691,672
2016-17	546,000	145,933	691,933
2017-18	563,000	132,884	695,884
2018-19	575,000	119,428	694,428
Thereafter	4,422,000	432,518	4,854,518
<b>TOTAL</b>	<b>\$7,160,000</b>	<b>\$1,160,559</b>	<b>\$8,320,559</b>

# Debt Overview

## **SPECIAL OBLIGATION DEBT**

### **Special Obligation Bonds, Series 2014**

\$28,000,000 in bonds were issued on May 9, 2014 to finance a portion of the costs of the acquisition, construction, equipping and installation of certain capital improvements including, without limitation, a new County Sports Complex and renovations to Soldiers Creek Park. The interest rates of the outstanding bonds range from 3.25% to 5.00%; final maturity is October 1, 2044. Funding is provided by general revenues.

Call Date: 10/1/2025

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	495,000	1,145,450	1,640,450
2015-16	515,000	1,125,650	1,640,650
2016-17	535,000	1,105,050	1,640,050
2017-18	555,000	1,083,650	1,638,650
2018-19	585,000	1,055,900	1,640,900
Thereafter	25,315,000	15,655,900	40,970,900
<b>TOTAL</b>	<b>\$28,000,000</b>	<b>\$21,171,600</b>	<b>\$49,171,600</b>

### **Sales Tax Revenue Bonds, Series 2005A**

\$35,365,000 in bonds were issued on October 20, 2005 to finance the renovation and expansion of the County's John E. Polk Correctional Facility. The interest rates of the outstanding bonds range from 4.00% to 5.00%; final maturity is October 1, 2031. Funding is provided by the County's share of the Local Government Half-Cent Sales Tax.

Call Date: 10/1/2015

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	810,000	1,342,794	2,152,794
2015-16	835,000	1,310,394	2,145,394
2016-17	870,000	1,275,950	2,145,950
2017-18	900,000	1,240,063	2,140,063
2018-19	945,000	1,202,938	2,147,938
Thereafter	24,875,000	9,797,087	34,672,087
<b>TOTAL</b>	<b>\$29,235,000</b>	<b>\$16,169,226</b>	<b>\$45,404,226</b>

### **Sales Tax Revenue Refunding Bonds, Series 2005B**

\$39,700,000 in bonds were issued on January 10, 2006 to advance refund the County's outstanding Sales Tax Revenue Bonds, Series 2001 maturing in the years 2012 through 2031. The 2001 Sales Tax Bonds were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project. The interest rates of the outstanding Series 2005B Sales Tax Bonds range from 3.70% to 5.25%; final maturity is October 1, 2031. Funding is provided by the County's share of the Local Government Half-Cent Sales Tax.

Call Date: Non-Callable

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	1,390,000	1,840,680	3,230,680
2015-16	1,445,000	1,789,250	3,234,250
2016-17	1,500,000	1,731,450	3,231,450
2017-18	1,580,000	1,652,700	3,232,700
2018-19	1,660,000	1,569,750	3,229,750
Thereafter	28,240,000	10,535,175	38,775,175
<b>TOTAL</b>	<b>\$35,815,000</b>	<b>\$19,119,005</b>	<b>\$54,934,005</b>

# Debt Overview

## **ENTERPRISE DEBT**

### **Water and Sewer Revenue Refunding and Improvement Bonds, Series 1992**

\$79,185,000 in bonds were issued on December 1, 1992, to refund the 1985, 1987 and 1989 Water and Sewer Revenue Bonds issued to upgrade, expand and interconnect the water and wastewater system. In 1999 a portion of the Series 1992 Bonds maturing in 2015 and all of the bonds maturing in the years 2016 through 2019 were defeased. The new final maturity is October 1, 2015 at a 6.00% interest rate. Funding is provided by connection fees and system revenue.

Call Date: Non-Callable

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	2,235,000	134,100	2,369,100
2015-16	0	0	0
2016-17	0	0	0
2017-18	0	0	0
2018-19	0	0	0
Thereafter	0	0	0
<b>TOTAL</b>	<b>\$2,235,000</b>	<b>\$134,100</b>	<b>\$2,369,100</b>

### **Water and Sewer Revenue Refunding Bonds, Series 2005**

\$40,655,000 in bonds were issued March 2, 2005 to refund the 1999 Water and Sewer Revenue Bonds maturing in the years 2010 through 2022. The 1999 Water and Sewer Revenue Bonds were issued to finance the costs of acquisition, construction and equipping of certain additions, extensions and improvements to the water and sewer system. The interest rate of the outstanding bonds is 5.00%; final maturity is October 1, 2022. Funding is provided by connection fees and system revenue.

Call Date: 10/1/2015

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	2,670,000	1,911,500	4,581,500
2015-16	5,180,000	1,778,000	6,958,000
2016-17	5,435,000	1,519,000	6,954,000
2017-18	5,710,000	1,247,250	6,957,250
2018-19	5,995,000	961,750	6,956,750
Thereafter	13,240,000	1,345,500	14,585,500
<b>TOTAL</b>	<b>\$38,230,000</b>	<b>\$8,763,000</b>	<b>\$46,993,000</b>

### **Water and Sewer Revenue Bonds, Series 2006**

\$154,385,000 in bonds were issued November 15, 2006 to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system. The interest rates of the outstanding bonds range from 3.625% to 5.00%; final maturity is October 1, 2036. Funding is provided by connection fees and system revenue.

Call Date: 10/1/2016

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	145,000	7,621,201	7,766,201
2015-16	145,000	7,615,945	7,760,945
2016-17	155,000	7,610,508	7,765,508
2017-18	155,000	7,604,695	7,759,695
2018-19	165,000	7,598,650	7,763,650
Thereafter	152,765,000	82,868,250	235,633,250
<b>TOTAL</b>	<b>\$153,530,000</b>	<b>\$120,919,249</b>	<b>\$274,449,249</b>

# Debt Overview

## **ENTERPRISE FUND DEBT**

### **Water and Sewer Revenue Bonds, Series 2010A**

\$5,255,000 in bonds was issued March 3, 2010 to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system. The interest rates of the outstanding bonds range from 3.00% to 4.00%; final maturity is October 1, 2026. Funding is provided by connection fees and system revenue.

Call Date: 10/1/2020

FY	PRINCIPAL	INTEREST	TOTAL
2014-15	290,000	144,393	434,393
2015-16	300,000	135,693	435,693
2016-17	305,000	126,693	431,693
2017-18	320,000	117,542	437,542
2018-19	325,000	107,942	432,942
Thereafter	2,625,000	415,920	3,040,920
<b>TOTAL</b>	<b>\$4,165,000</b>	<b>\$1,048,183</b>	<b>\$5,213,183</b>

### **Water and Sewer Revenue Bonds, Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy)**

\$70,705,000 in bonds was issued March 3, 2010 to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system. The Series 2010B bonds were designated “Build America Bonds” for the purpose of the American Recovery and Reinvestment Act of 2009. As such, the County receives a subsidy payment for the interest payable on the bonds. The interest rates range from 6.318% to 6.443%; final maturity is October 1, 2040. Funding is provided by connection fees and system revenue.

Call Date: 10/1/2020; Prior to 10/1/2020 at Make Whole price

FY	PRINCIPAL	INTEREST <sup>(1)</sup>	TOTAL
2014-15	0	4,553,211	4,553,211
2015-16	0	4,553,211	4,553,211
2016-17	0	4,553,211	4,553,211
2017-18	0	4,553,211	4,553,211
2018-19	0	4,553,211	4,553,211
Thereafter	70,705,000	86,771,244	157,476,244
<b>TOTAL</b>	<b>\$70,705,000</b>	<b>\$109,537,299</b>	<b>\$180,242,299</b>

<sup>(1)</sup> Gross of Direct Subsidy



## Total County Debt Outstanding Fiscal Year 2014-15

Issue and Purpose	Fund	Outstanding Principal 10/1/2014	FY 14/15 Principal Pmt	FY14/15 Interest Pmt	Outstanding Principal 9/30/2015
<b>Special Obligation / Revenue Debt</b>					
2014 Special Obligation Bonds (ends 2044)	21235	\$28,000,000	\$495,000	\$1,145,450	\$27,505,000
2013A Capital Improvement Revenue Bonds (ends 2026) (Bank Loan)	21200	\$8,796,000	\$634,000	\$210,224	\$8,162,000
2013B Capital Improvement Revenue Bonds (ends 2026) (Bank Loan)	21200	\$7,160,000	\$521,000	\$171,124	\$6,639,000
2012 Capital Improvement Revenue Bonds (ends 2027) (Bank Loan)	21300	\$19,410,000	\$1,320,000	\$425,079	\$18,090,000
2005 A Sales Tax Revenue Bonds (ends 2031)	22500	\$29,235,000	\$810,000	\$1,342,794	\$28,425,000
2005 B Sales Tax Revenue Refunding Bonds (ends 2031)	22500	\$35,815,000	\$1,390,000	\$1,840,680	\$34,425,000
<b>Total</b>		<b>\$128,416,000</b>	<b>\$5,170,000</b>	<b>\$5,135,351</b>	<b>\$123,246,000</b>
<b>Enterprise Debt</b>					
1992 Water & Sewer Revenue Refunding & Improvement Bonds (ends 2015)	40100	\$2,235,000	\$2,235,000	\$134,100	\$0
2005 Water & Sewer Revenue Refunding & Improvement Bonds (ends 2022)	40100	\$38,230,000	\$2,670,000	\$1,911,500	\$35,560,000
2006 Water & Sewer Revenue Bonds (ends 2036)	40100	\$153,530,000	\$145,000	\$7,621,201	\$153,385,000
2010A Water & Sewer Revenue Bonds (ends 2026)	40100	\$4,165,000	\$290,000	\$144,393	\$3,875,000
2010B Water & Sewer Revenue Bonds (ends 2040)	40100	\$70,705,000	\$0	\$4,553,211	\$70,705,000
<b>Total</b>		<b>\$268,865,000</b>	<b>\$5,340,000</b>	<b>\$14,364,404</b>	<b>\$263,525,000</b>
<b>Total Bonded Debt</b>		<b>\$397,281,000</b>	<b>\$10,510,000</b>	<b>\$19,499,755</b>	<b>\$386,771,000</b>

## Assigned Underlying Ratings

The following are Seminole County's assigned ratings for bonds outstanding, excluding bank loans. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody's <sup>(2)</sup>	S&P
	Issuer Rating <sup>(1)</sup>	Aa1	AA
February 2014	Special Obligation Bonds	Aa2	AA-
March 2010	Water and Sewer Bonds	Aa2	AA-
January 2006	Sales Tax Revenue Bonds <sup>(3)</sup>	Aa2	AA

(1) Rating re-affirmed by Moody's and Standard & Poor's February 2014.

(2) Moody's Global Scale Rating, May 7, 2010.

(3) Standard and Poor's upgrade September 2006.

### Rating Definitions

An underlying rating is a published assessment of a particular debt issue's credit quality absent credit enhancement.

Moody's rates bond issues from "Aaa" to "C". Bonds which are rated "Aaa" are judged to be of the highest quality, with minimal credit risk. Moody's applies numerical modifiers 1, 2, and 3 in each rating classification from "Aa" through "Caa". The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

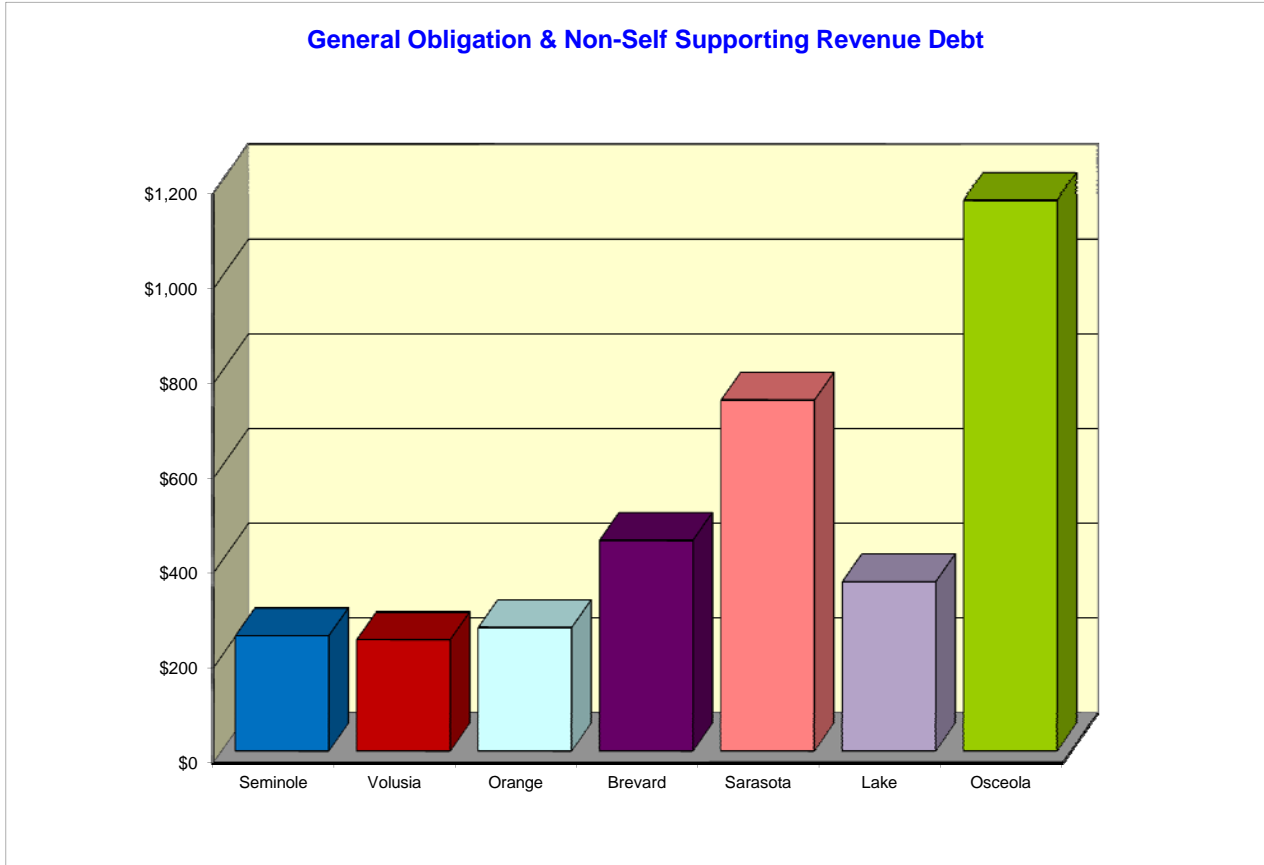
Standard & Poor's rates bond issues from "AAA" to "D". Bonds which are rated "AAA" are considered to have extremely strong financial security characteristics. Standard and Poor's applies modifiers of plus (+) or minus (-) signs following ratings from "AA" to "CCC", which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody's	S&P
Prime Maximum Quality	Aaa	AAA
High Grade – High Quality	Aa1	AA+
	Aa2	AA
	Aa3	AA-
Upper Medium Grade	A1	A+
	A2	A
	A3	A-
Lower Medium Grade	Baa1	BBB+
	Baa2	BBB
	Baa3	BBB-

(2) Beginning in April 2010, Moody's recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody's-rated universe. Upon recalibration Moody's will maintain a single global scale rating system. (Source: Moody's Rating Report – Recalibration of Moody's U.S. Municipal Ratings to its Global Rating Scale, March 2010)

## County Comparison of Debt Per Capita As of September 30, 2013



	<u>Seminole</u>	<u>Volusia</u>	<u>Orange</u>	<u>Brevard</u>	<u>Sarasota</u>	<u>Lake</u>	<u>Osceola</u>
Population	431,074	500,081	1,202,978	543,755	385,292	303,317	288,361
General Obligation Debt	\$0	\$25,430,000	\$0	\$112,245,000	\$83,082,235	\$25,705,000	\$33,380,000
General Obligation Debt per Capita	\$0	\$51	\$0	\$206	\$216	\$85	\$116
<sup>(1)</sup> Non-Self Supporting Revenue Debt	\$104,956,000	\$92,199,000	\$313,525,491	\$129,833,508	\$202,228,563	\$82,825,000	\$301,970,000
Non-Self Supporting Revenue Debt per Capita	\$243	\$184	\$261	\$239	\$525	\$273	\$1,047
<sup>(2)</sup> Self -Supporting Revenue Debt	\$273,925,000	\$105,610,000	\$809,345,000	\$17,520,492	\$183,015,000	\$0	\$174,970,000
<b>General Obligation and Non-Self Supporting Debt per Capita</b>	<b>\$243</b>	<b>\$235</b>	<b>\$261</b>	<b>\$445</b>	<b>\$741</b>	<b>\$358</b>	<b>\$1,163</b>

(1) Includes Non-Ad Valorem and Other Tax Debt. Includes Bank Term Loans.

(2) Includes Enterprise Funds and Tourist Development Tax Debt.

SOURCE: 2013 County Comprehensive Annual Financial Reports (CAFRs)

## Budget Detail

### OVERVIEW

The Budget Detail Section provides detailed information by individual Fund (General Fund, Fire Fund, Transportation Trust Fund, etc), versus a Countywide view and provides comparisons to the prior year's adopted budget. The detail of Sources, at the fund level, is presented by source type and object account. The Expenditure Summary by Fund/Program reflects the uses of each fund by the program of services provided. The Budget Comparison by Fund report provides a summary of revenues, expenditures, and fund balance for each fund reflected. Transfers are segregated from Revenues and Expenditures, and identified as a Source or Use due to the nature of transfers being a source of intergovernmental or interfund support. The Beginning Fund balance and Ending Fund balance (or budgeted reserve amount) are shown in the Fund Balance section to demonstrate the net change in the fund which is typically the amount of fund balance utilized to offset a revenue shortfall.

# Detail of Sources By Fund

FY 2013/14  
Adopted

FY 2014/15  
Adopted

The County has specific sources of revenue that are provided to different service areas. A detail of these revenue sources are listed below by fund.

## 00100 General Fund

<b>311100 Ad Valorem-Current</b>	113,995,391	120,049,554
<b>311200 Ad Valorem-Delinquent</b>	340,000	200,000
<b>314100 Utility Tax-Electricity</b>	4,900,000	5,000,000
<b>314300 Utility Tax-Water</b>	1,250,000	1,250,000
<b>314400 Utility Tax-Gas</b>	150,000	150,000
<b>314700 Utility Tax-Fuel Oil</b>	500	500
<b>314800 Utility Tax-Propane</b>	100,000	100,000
<b>315100 Communications</b>	7,300,000	7,500,000
<b>316100 Business Tax</b>	475,000	475,000
<b>329170 Arbor Permit</b>	6,000	6,000
<b>329180 Dredge/Fill Permit</b>	1,500	1,500
<b>331100 Grants-General</b>	0	0
<b>331224 Sheriff-Federal Grants</b>	258,063	221,794
<b>331721 ERate Telecom Discnt</b>	32,500	0
<b>334221 Sheriff-State Grants</b>	3,465,862	4,196,124
<b>334691 HRS/CDD Contract</b>	0	0
<b>334710 Aid To Libraries</b>	160,000	179,276
<b>334790 Interlocal Agreements</b>	0	0
<b>335120 State Revenue Sharing</b>	8,208,541	8,850,633
<b>335130 Insurance Agents</b>	120,000	125,000
<b>335140 Mobile Home Licenses</b>	33,000	33,000
<b>335150 Alcoholic Beverage</b>	135,000	135,000
<b>335160 Sales &amp; Use Tax</b>	446,500	446,500
<b>335180 Half-Cent State Sales</b>	21,930,000	23,296,000
<b>335493 Motor Fuel Tax</b>	135,000	0
<b>337300 NPDES Cities</b>	0	24,000
<b>337900 Local Grants &amp; Aids</b>	0	40,000
<b>341200 Zoning Fees</b>	200,000	300,000
<b>341320 Admin - School Impact</b>	100,000	100,000
<b>341359 Admin Fee - MSBU</b>	1,800	11,300
<b>341520 Sheriffs Fees</b>	492,000	521,750
<b>341910 Addressing Fees</b>	10,000	15,000
<b>342100 Reimbursement - Sheriff</b>	2,260,880	2,313,262
<b>342320 Housing of Prisoners</b>	2,900,000	2,889,000
<b>342330 Inmate Fees</b>	222,000	232,000
<b>342390 Housing Of</b>	45,000	45,000
<b>342430 Emergency Management</b>	1,500	3,000
<b>342530 Iron Bridge</b>	209,288	216,000
<b>342910 Impound/Immobilization</b>	20,000	15,000
<b>342920 Supervisor - Pay</b>	25,000	20,000

## Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
343900 Other Physical Env Fees	1,000	1,000
343901 Reimbursements -	60,000	70,000
343902 Reimbursements - Fiber	21,950	21,950
343903 Reband 800 MHZ	0	0
343904 Charges for Services -	0	53,000
346400 Animal Control	225,000	210,000
347200 Parks and Recreation	1,240,000	1,144,316
347201 Passive Parks	25,000	25,000
347301 MUSEUM FEES	2,000	2,000
348880 Supervision - Probation	850,000	650,000
348921 Court Innovations /	123,750	110,000
348922 Legal Aid	123,750	110,000
348923 Law Library	123,750	110,000
348924 Juvenile Alternative	123,750	110,000
348930 Facilities Fee-County	1,750,000	1,750,000
348993 Crime Prevention	55,000	50,000
349100 Service	150,000	125,000
349200 Concurrency Review	10,000	10,000
351500 Traffic-Parking	20,000	15,000
351700 Intergovt Radio Program	475,000	475,000
352100 Library	139,000	139,000
354200 Code Enforcement	150,000	150,000
359901 Adult Diversion	350,000	350,000
359902 Community Svc	15,000	15,000
361100 Interest On Investments	250,000	50,000
361132 Interest - Tax Collector	0	0
361133 Interest - Sheriff	3,000	1,000
362100 Rents And Royalties	48,000	52,501
364100 Fixed Asset Sale	20,000	20,000
364200 Insurance Proceeds	0	0
366100 Contributions &	0	0
366101 Contributions/Port	500,000	1,000,000
367150 Pain Management-Grwth	0	0
369100 Tax Deed Surplus	0	0
369900 Miscellaneous-Other	170,000	170,000
369910 Copying Fees	52,500	52,500
369911 Maps and Publications	1,000	1,000
369912 Miscellaneous Sheriff	575,000	590,650
369920 Miscellaneous -	4,000	4,000
369925 Convenience Fees	30,000	25,000
369930 Reimbursements	0	100,000
369940 Reimbursements -	170,000	170,000
381100 Transfer	0	0
386200 Excess Fees-Clerk	0	0
386300 Excess Fees-Sheriff	0	0

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
386400 Excess Fees-Tax	0	0
386500 Excess Fees-Prop	0	0
386700 Excess Fees-SOE	0	0
399999 Beginning Fund Balance	55,017,546	49,415,718
<b>00100 General Fund</b>	<b>\$232,805,321</b>	<b>\$236,309,828</b>
<b>00101 Police Education Fund</b>		
348992 Police Education	52,000	52,000
348995 Crim Justice Ed \$2.50	148,000	148,000
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	0	0
<b>00101 Police Education Fund</b>	<b>\$200,000</b>	<b>\$200,000</b>
<b>00103 Natural Lands Donation</b>		
334392 Other Physical	0	0
347201 Passive Parks	17,000	25,000
347501 YARBOROUGH NATURE	0	10,000
361100 Interest On Investments	2,000	2,000
362100 Rents And Royalties	12,000	12,000
369900 Miscellaneous-Other	0	0
399999 Beginning Fund Balance	814,056	755,749
<b>00103 Natural Lands Donation</b>	<b>\$845,056</b>	<b>\$804,749</b>
<b>00104 Boating Improvement</b>		
335710 Boating Improvement	80,000	82,000
361100 Interest On Investments	2,000	0
399999 Beginning Fund Balance	257,436	347,238
<b>00104 Boating Improvement</b>	<b>\$339,436</b>	<b>\$429,238</b>
<b>00108 Facilities Maintenance</b>		
361100 Interest On Investments	0	0
381100 Transfer	0	0
399999 Beginning Fund Balance	2,255,453	1,356,408
<b>00108 Facilities Maintenance</b>	<b>\$2,255,453</b>	<b>\$1,356,408</b>
<b>00109 Fleet Replacement</b>		
341210 Internal Service Fees	190,328	0
361100 Interest On Investments	0	0
381100 Transfer	0	0
399999 Beginning Fund Balance	4,005,000	2,337,936
<b>00109 Fleet Replacement Fund</b>	<b>\$4,195,328</b>	<b>\$2,337,936</b>



# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>00110 Adult Drug Court</b>		
331820 Adult Drug Court	0	324,933
399999 Beginning Fund Balance	0	0
<b>00110 Adult Drug Court</b>	<b>\$0</b>	<b>324,933</b>
<b>00111 Technology Replacement</b>		
341210 Internal Service Fees	78,762	119,833
361100 Interest On Investments	0	0
381100 Transfer	100,000	100,000
399999 Beginning Fund Balance	1,178,287	996,134
<b>00111 Technology Replacement</b>	<b>\$1,357,049</b>	<b>\$1,215,967</b>
<b>10101 Transportation Trust</b>		
311100 Ad Valorem-Current	1,339,602	1,412,815
311200 Ad Valorem-Delinquent	2,500	2,500
312410 1 - 6 Cent Local Option	6,800,000	7,200,000
312415 Local Alternative Fuel	2,500	2,500
331510 Disaster Relief (FEMA)	0	0
334510 Disaster Relief (state)	0	0
335491 Constitutional Gas Tax	3,365,000	3,450,000
335492 County Gas Tax	1,475,000	1,500,000
335493 Motor Fuel Tax	0	135,000
342560 Engineering	175,000	300,000
344910 Signals Charge for	758,470	731,262
344920 Fiber - Charge For	329,715	329,967
361100 Interest On Investments	15,000	0
361130 Interest -	100	0
361132 Interest - Tax Collector	0	0
361200 Interest-State Board	0	0
364100 Fixed Asset Sale	0	0
364200 Insurance Proceeds	0	0
369900 Miscellaneous-Other	40,000	40,000
369930 Reimbursements	10,000	10,000
381100 Transfer	0	0
386400 Excess Fees-Tax	0	0
386500 Excess Fees-Prop	0	0
399999 Beginning Fund Balance	5,000,000	3,187,460
<b>10101 Transportation Trust</b>	<b>\$19,312,887</b>	<b>\$18,301,504</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>10102 Ninth-Cent Fuel Tax</b>		
312300 County Voted Gas Tax	1,925,000	2,000,000
366100 Contributions &	0	0
381100 Transfer	3,993,237	4,199,500
399999 Beginning Fund Balance	0	0
<b>10102 Ninth-cent Fuel Tax Fund</b>	<b>\$5,918,237</b>	<b>\$6,199,500</b>

<b>10400 Building Program Fund</b>		
322100 Building Permits	1,692,000	1,630,000
322102 Electrical Permits	150,329	207,000
322103 Plumbing Permits	50,000	150,000
322104 Mechanical Permits	75,000	170,000
322106 Well Permits	3,000	7,000
322107 Sign Permits	15,000	22,000
322108 Gas Permits	15,000	50,000
342510 Inspection Fee - Fire	0	0
342516 After Hours Inspections	10,000	40,000
342590 Reinspections	115,000	130,000
349210 Flood Zone Review	0	10,000
361100 Interest On Investments	1,000	0
364100 Fixed Asset Sale	1,500	1,500
367110 Competency Certificate -	40,000	50,000
369310 Insurance Proceeds	0	0
369900 Miscellaneous-Other	45,000	75,000
369910 Copying Fees	2,500	2,500
369925 Convenience Fees	35,000	35,000
381100 Transfer	84,549	0
399999 Beginning Fund Balance	0	0
<b>10400 Building Program Fund</b>	<b>\$2,334,878</b>	<b>\$2,580,000</b>

<b>11000 Tourist Development</b>		
312120 Tourist Development	2,100,000	2,558,400
361100 Interest On Investments	18,000	0
399999 Beginning Fund Balance	2,886,788	2,221,517
<b>11000 Tourist Development</b>	<b>\$5,004,788</b>	<b>\$4,779,917</b>

<b>11001 Tourist Dev - Prof Sports Franchise/ 2% Tax</b>		
312120 Tourist Development	1,400,000	1,705,600
361100 Interest On Investments	1,900	0
369900 Miscellaneous-Other	0	0
399999 Beginning Fund Balance	775,907	1,139,476
<b>11001 Tourist Dev - Prof Sports</b>	<b>\$2,177,807</b>	<b>\$2,845,076</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>11200 Fire Protection Fund</b>		
311100 Ad Valorem-Current	37,104,034	39,174,537
311200 Ad Valorem-Delinquent	85,000	85,000
335210 Firefighters Supplement	100,000	100,000
337900 Local Grants & Aids	0	0
342600 Public Safety - Fire	70,000	70,000
342605 FIRE PERMITS-WS	10,000	10,000
342610 Ambulance Transport	4,900,000	5,200,000
342630 Fire Service Fees	2,000	2,000
342930 Training Center Fees	70,000	100,000
361100 Interest On Investments	110,000	0
361132 Interest - Tax Collector	0	0
364100 Fixed Asset Sale	0	0
364200 Insurance Proceeds	0	0
366100 Contributions &	0	0
369900 Miscellaneous-Other	75,000	75,000
369910 Copying Fees	0	0
386400 Excess Fees-Tax	0	0
386500 Excess Fees-Prop	0	0
399999 Beginning Fund Balance	31,143,393	20,847,043
<b>11200 Fire Protection Fund</b>	<b>\$73,669,427</b>	<b>\$65,663,580</b>
<b>11201 Replacement &amp; Renewal - Fire Protection Fund</b>		
381100 Transfer	2,474,500	744,100
<b>11201 Replacement &amp; Renewal -</b>	<b>\$2,474,500</b>	<b>\$744,100</b>
<b>11400 Court Support Technology Fee Fund</b>		
341160 Recording Fees \$2	835,000	550,000
361100 Interest On Investments	5,000	0
369900 Miscellaneous-Other	0	0
381100 Transfer	0	0
399999 Beginning Fund Balance	335,500	455,169
<b>11400 Court Support</b>	<b>\$1,175,500</b>	<b>\$1,005,169</b>
<b>11500 Infrastructure Sales Tax Fund - 1991</b>		
361100 Interest On Investments	450,000	0
364100 Fixed Asset Sale	0	0
366100 Contributions &	0	0
369900 Miscellaneous-Other	20,000	0
369930 Reimbursements	0	0
399999 Beginning Fund Balance	92,645,596	86,597,597
<b>11500 Infrastructure Sales Tax</b>	<b>\$93,115,596</b>	<b>\$86,597,597</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>11541 Infrastructure Sales Tax Fund - 2001</b>		
312600 Infrastructure Sales Tax	0	0
334360 Stormwater	0	0
349100 Service	0	0
361100 Interest On Investments	500,000	0
369930 Reimbursements	0	0
399999 Beginning Fund Balance	37,388,687	14,417,187
<b>11541 Infrastructure Sales Tax</b>	<b>\$37,888,687</b>	<b>\$14,417,187</b>
<b>11560 Infrastructure Sales Tax Fund - 2014</b>		
312600 Infrastructure Sales Tax	0	26,271,000
<b>11560 Infrastructure Sales Tax</b>	<b>\$0</b>	<b>\$26,271,000</b>
<b>11901 Community Development Block Grant</b>		
331540 Community Develpmnt	3,298,692	2,666,130
381100 Transfer	0	0
399999 Beginning Fund Balance	0	0
<b>11901 Community Development</b>	<b>\$3,298,692</b>	<b>\$2,666,130</b>
<b>11902 HOME Program Grant</b>		
331590 HOME Program	3,045,800	1,550,456
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	0	0
<b>11902 HOME Program Grant</b>	<b>\$3,045,800</b>	<b>\$1,550,456</b>
<b>11904 Emergency Shelter</b>		
331550 Emergency Shelter	175,348	168,092
<b>11904 Emergency Shelter</b>	<b>\$175,348</b>	<b>\$168,092</b>
<b>11905 Community Service Block Grant</b>		
331690 CSBG-Com Svcs Blk	175,282	214,124
<b>11905 Community Svc Block</b>	<b>\$175,282</b>	<b>\$214,124</b>
<b>11909 Mosquito Control Grant</b>		
334697 Mosquito Control Grant	29,456	31,540
361100 Interest On Investments	0	0
<b>11909 Mosquito Control Grant</b>	<b>\$29,456</b>	<b>\$31,540</b>
<b>11912 Public Safety Grants (State)</b>		
334220 Public Safety Grant	9,853	5,535
361100 Interest On Investments	0	0
<b>11912 Public Safety Grants</b>	<b>\$9,853</b>	<b>\$5,535</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>11919 Agency Grants</b>		
331228 Supervised Visitation	352,751	0
331500 Economic Env Grant	1,034,760	634,878
331692 Child Mental Health	2,500,000	2,200,000
331890 Fed Grant-Othr Crt Rel	24,385	0
<b>11919 Agency Grants</b>	<b>\$3,911,896</b>	<b>\$2,834,878</b>
<b>11920 Neighborhood Stabilization Program</b>		
331570 Neighborhood	1,726,363	0
369900 Miscellaneous-Other	0	0
399999 Beginning Fund Balance	0	500,000
<b>11920 Neighborhood</b>	<b>\$1,726,363</b>	<b>\$500,000</b>
<b>11926 City of Sanford Community Development Block Grant</b>		
331540 Community Develpmnt	0	583,918
<b>11926 City of Sanford CDBG</b>	<b>\$0</b>	<b>\$583,918</b>
<b>11930 Resource Management</b>		
331825 Veterans Treatment	0	348,446
<b>11930 Resource Management</b>	<b>\$0</b>	<b>\$348,446</b>
<b>12010 Ship - Affordable Housing</b>		
335520 SHIP State Housing	109	0
<b>12010 SHIP - Affordable</b>	<b>\$109</b>	<b>\$0</b>
<b>12011 Ship - Affordable Housing</b>		
335520 SHIP State Housing	7	0
<b>12011 SHIP - Affordable</b>	<b>\$7</b>	<b>\$0</b>
<b>12012 - Affordable Housing</b>		
335520 SHIP State Housing	142,671	0
361100 Interest On Investments	0	0
361120 SHIP Mortgage Interest	0	0
369120 SHIP Mortgage Principal	0	0
369900 Miscellaneous-Other	0	0
<b>12012 AFFORDABLE HOUSING</b>	<b>\$142,671</b>	<b>\$0</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>12013 SHIP FY 2012/13</b>		
335520 SHIP State Housing	224,121	21,762
361100 Interest On Investments	0	0
361120 SHIP Mortgage Interest	0	0
369120 SHIP Mortgage Principal	0	0
369900 Miscellaneous-Other	0	0
<b>12013 SHIP FY 2012/13</b>	<b>\$224,121</b>	<b>\$21,762</b>
<b>12014 SHIP FY 2013/14</b>		
335520 SHIP State Housing	695,450	233,904
361100 Interest On Investments	0	0
361120 SHIP Mortgage Interest	0	0
369120 SHIP Mortgage Principal	0	0
369900 Miscellaneous-Other	0	0
<b>12014 SHIP FY 2013/14</b>	<b>\$695,450</b>	<b>\$233,904</b>
<b>12015 SHIP FY 2014/15</b>		
335520 SHIP State Housing	0	1,990,378
<b>12015 SHIP - Affordable</b>	<b>\$0</b>	<b>\$1,990,378</b>
<b>12200 Arbor Violation Trust</b>		
354410 Arbor Violation	8,000	8,000
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	15,175	99,678
<b>12200 Arbor Violation Trust</b>	<b>\$23,175</b>	<b>\$107,678</b>
<b>12300 Alcohol/Drug Abuse</b>		
348994 Alcohol/Drug Abuse	45,000	40,000
361100 Interest On Investments	0	0
366100 Contributions &	0	0
399999 Beginning Fund Balance	54,488	50,000
<b>12300 Alcohol/Drug Abuse</b>	<b>\$99,488</b>	<b>\$90,000</b>
<b>12302 Teen Court Fund</b>		
348991 Teen Court	160,000	160,000
361100 Interest On Investments	500	0
399999 Beginning Fund Balance	197,165	148,706
<b>12302 Teen Court Fund</b>	<b>\$357,665</b>	<b>\$308,706</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
12500 Enhanced 911 Fund		
335220 E911 Wireless	1,400,000	1,450,000
335225 E911 Telephone	860,000	810,000
361100 Interest On Investments	15,000	0
369900 Miscellaneous-Other	0	0
399999 Beginning Fund Balance	6,381,225	3,032,463
<b>12500 Enhanced 911 Fund</b>	<b>\$8,656,225</b>	<b>\$5,292,463</b>
12601 Arterial Transportation Impact Fee Fund		
324310 Impact Fees-Transp/Res	425,000	425,000
324320 Impact Fee-Transp/Com	865,000	865,000
361100 Interest On Investments	0	0
363400 Transportation Impact	0	0
381100 Transfer	0	31,779,000
399999 Beginning Fund Balance	-48,560,463	-47,132,682
<b>12601 Arterial Transportation</b>	<b>-\$47,270,463</b>	<b>-\$14,063,682</b>
12602 North Collector Transportation Impact Fee Fund		
361100 Interest On Investments	5,000	0
363400 Transportation Impact	0	0
399999 Beginning Fund Balance	1,271,787	370
<b>12602 North Collector</b>	<b>\$1,276,787</b>	<b>\$370</b>
12603 West Collector Transportation Impact Fee Fund		
324310 Impact Fees-Transp/Res	15,000	15,000
324320 Impact Fee-Transp/Com	110,000	110,000
361100 Interest On Investments	0	0
381100 Transfer	0	2,457,000
399999 Beginning Fund Balance	-3,953,669	-3,809,933
<b>12603 West Collector</b>	<b>-\$3,828,669</b>	<b>-\$1,227,933</b>
12604 East Collector Transportation Impact Fee Fund		
324310 Impact Fees-Transp/Res	40,000	40,000
324320 Impact Fee-Transp/Com	80,000	80,000
361100 Interest On Investments	1,000	0
399999 Beginning Fund Balance	-756,210	-677,909
<b>12604 East Collector</b>	<b>-\$635,210</b>	<b>-\$557,909</b>



# Detail of Sources By Fund

FY 2013/14  
Adopted

FY 2014/15  
Adopted

## 12605 South Central Collector Transportation Impact Fee Fund

324310 Impact Fees-Transp/Res	50,000	50,000
324320 Impact Fee-Transp/Com	40,000	40,000
361100 Interest On Investments	0	0
381100 Transfer	0	10,764,000
399999 Beginning Fund Balance	-13,557,663	-13,410,477
<b>12605 South Central Collector</b>	<b>-\$13,467,663</b>	<b>-\$2,556,477</b>

## 12801 Fire/Rescue-Impact Fee

324110 Impact Fees - Fire/Res	60,000	65,000
324120 Impact Fees - Fire/Com	75,000	75,000
361100 Interest On Investments	6,000	0
363220 Fire/Rescue Impact Fee	0	0
399999 Beginning Fund Balance	2,565,163	2,653,894
<b>12801 Fire/Rescue-Impact Fee</b>	<b>\$2,706,163</b>	<b>\$2,793,894</b>

## 12802 Law Enforcement - Impact Fee

361100 Interest On Investments	0	0
363221 Law Enforcement	0	0
399999 Beginning Fund Balance	0	1,570
<b>12802 Law Enforcement-Impact</b>	<b>\$0</b>	<b>\$1,570</b>

## 12804 Library-Impact Fee

324610 Impact Fees-Library/Res	30,000	40,000
324620 Impact Fees-LibraryCom	10,000	25,000
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	186,898	157,532
<b>12804 Library-Impact Fee</b>	<b>\$226,898</b>	<b>\$222,532</b>

## 12805 Drainage-Impact Fee

361100 Interest On Investments	0	0
363230 Impact Fee-Physical	0	0
399999 Beginning Fund Balance	0	5,941
<b>12805 Drainage-Impact Fee</b>	<b>\$0</b>	<b>\$5,941</b>

## 13000 Stormwater Fund - GF

337300 NPDES Cities	36,316	0
337900 Local Grants & Aids	40,000	0
341359 Admin Fee - MSBU	9,500	0
343904 Charges for Services -	53,000	0
361100 Interest On Investments	5,000	0

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
364100 Fixed Asset Sale	0	0
369310 Insurance Proceeds	0	0
381100 Transfer	1,057,967	0
399999 Beginning Fund Balance	0	0
<b>13000 Stormwater Fund - GF</b>	<b>\$1,201,783</b>	<b>\$0</b>

## 13100 Economic Development

337100 Economic Incentive	1,671,634	188,417
361100 Interest On Investments	2,000	0
381100 Transfer	1,039,677	69,370
399999 Beginning Fund Balance	2,022,587	2,575,650
<b>13100 Economic Development -</b>	<b>\$4,735,898</b>	<b>\$2,833,437</b>

## 13300 17/92 Redevelopment

334499 FDOT Lighting	11,213	13,571
338410 Tax Increments-Cities	643,648	689,401
338420 Tax Increments - County	1,052,555	1,151,558
361100 Interest On Investments	30,000	0
399999 Beginning Fund Balance	4,846,382	6,754,541
<b>13300 17/92 Redevelopment</b>	<b>\$6,583,798</b>	<b>\$8,609,071</b>

## 15000 MSBU Street Lighting

325210 Sp Assmt Service Chg	2,315,000	2,190,365
361100 Interest On Investments	5,000	1,000
361132 Interest - Tax Collector	0	0
399999 Beginning Fund Balance	990,000	958,815
<b>15000 MSBU Street Lighting</b>	<b>\$3,310,000</b>	<b>\$3,150,180</b>

## 15100 MSBU Solid Waste

323700 Franchise Fees - Solid	20,000	35,000
325210 Sp Assmt Service Chg	13,229,000	13,594,000
361100 Interest On Investments	25,000	5,000
361132 Interest - Tax Collector	0	0
369900 Miscellaneous-Other	0	0
399999 Beginning Fund Balance	4,990,000	4,925,600
<b>15100 MSBU Solid Waste</b>	<b>\$18,264,000</b>	<b>\$18,559,600</b>

## 16000 MSBU Program

325110 Sp Assmt Capital Imp	110,980	83,815
341350 MSBU Applications	500	500
341357 Admin Fee - Solid Waste	525,000	535,000
341358 Admin Fee - Street	225,000	225,000
341359 Admin Fee - MSBU	13,285	20,810

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
361100 Interest On Investments	3,500	500
361132 Interest - Tax Collector	25	25
369500 Administrative Fees	0	0
381100 Transfer	0	0
386400 Excess Fees-Tax	0	0
399999 Beginning Fund Balance	1,187,200	838,575
<b>16000 MSBU Program</b>	<b>\$2,065,490</b>	<b>\$1,704,225</b>

## 16005 MSBU Lake Mills - AWC

325210 Sp Assmt Service Chg	50,400	55,800
361100 Interest On Investments	25	50
399999 Beginning Fund Balance	41,800	89,350
<b>16005 MSBU Lake Mills - AWC</b>	<b>\$92,225</b>	<b>\$145,200</b>

## 16006 MSBU - Lake Pickett

325210 Sp Assmt Service Chg	41,300	41,300
361100 Interest On Investments	25	25
399999 Beginning Fund Balance	138,650	166,165
<b>16006 MSBU Lake Pickett</b>	<b>\$179,975</b>	<b>\$207,490</b>

## 16007 MSBU - Lake Amory - AWC

325210 Sp Assmt Service Chg	6,625	6,625
361100 Interest On Investments	25	25
399999 Beginning Fund Balance	4,575	8,820
<b>16007 MSBU Lake Amory - AWC</b>	<b>\$11,225</b>	<b>\$15,470</b>

## 16010 MSBU Cedar Ridge

325210 Sp Assmt Service Chg	21,840	21,840
361100 Interest On Investments	150	150
399999 Beginning Fund Balance	28,285	31,030
<b>16010 MSBU Cedar Ridge - OTH</b>	<b>\$50,275</b>	<b>\$53,020</b>

## 16013 MSBU Howell Creek

325210 Sp Assmt Service Chg	1,290	1,375
337900 Local Grants & Aids	0	0
361100 Interest On Investments	25	25
369900 Miscellaneous-Other	1,225	1,250
399999 Beginning Fund Balance	7,385	6,925
<b>16013 MSBU Howell Creek</b>	<b>\$9,925</b>	<b>\$9,575</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>16020 MSBU Horseshoe</b>		
325210 Sp Assmt Service Chg	7,920	7,920
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	820	4,370
<b>16020 MSBU HORSESHOE</b>	<b>\$8,740</b>	<b>\$12,290</b>
<b>16021 MSBU Lake Myrtle AWC</b>		
325210 Sp Assmt Service Chg	6,115	6,615
361100 Interest On Investments	0	20
381100 Transfer	0	0
399999 Beginning Fund Balance	2,735	3,620
<b>16021 MSBU Lake Myrtle AWC</b>	<b>\$8,850</b>	<b>\$10,255</b>
<b>16023 MSBU Lake Spring Wood</b>		
325210 Sp Assmt Service Chg	6,910	6,655
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	3,650	12,465
<b>16023 MSBU Lake Spring Wood</b>	<b>\$10,560</b>	<b>\$19,120</b>
<b>16024 MSBU Lake of the Woods</b>		
325210 Sp Assmt Service Chg	21,620	21,620
361100 Interest On Investments	0	0
381100 Transfer	0	0
399999 Beginning Fund Balance	8,200	27,825
<b>16024 MSBU Lake of the Woods</b>	<b>\$29,820</b>	<b>\$49,445</b>
<b>16025 MSBU Lake Mirror - AWC</b>		
325210 Sp Assmt Service Chg	12,960	12,700
361100 Interest On Investments	0	20
399999 Beginning Fund Balance	6,500	19,065
<b>16025 MSBU Lake Mirror - AWC</b>	<b>\$19,460</b>	<b>\$31,785</b>
<b>16026 MSBU Spring Lake - AWC</b>		
325210 Sp Assmt Service Chg	27,360	27,360
361100 Interest On Investments	150	150
399999 Beginning Fund Balance	52,600	88,490
<b>16026 MSBU Spring Lake - AWC</b>	<b>\$80,110</b>	<b>\$116,000</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>16027 MSBU Springwood</b>		
325210 Sp Assmt Service Chg	10,980	10,980
361100 Interest On Investments	25	25
399999 Beginning Fund Balance	14,945	22,900
<b>16027 MSBU Springwood</b>	<b>\$25,950</b>	<b>\$33,905</b>
<b>16028 MSBU Lakes</b>		
325210 Sp Assmt Service Chg	12,670	12,670
361100 Interest On Investments	0	0
381100 Transfer	0	0
399999 Beginning Fund Balance	3,970	15,900
<b>16028 MSBU Lakes</b>	<b>\$16,640</b>	<b>\$28,570</b>
<b>16035 MSBU Buttonwood Pond</b>		
325210 Sp Assmt Service Chg	0	3,565
381100 Transfer	0	1,000
<b>16035 MSBU Buttonwood Pond</b>	<b>\$0</b>	<b>\$4,565</b>
<b>21200 General Revenue Debt</b>		
361100 Interest On Investments	0	0
381100 Transfer	1,538,357	1,536,348
399999 Beginning Fund Balance	0	0
<b>21200 General Revenue Debt</b>	<b>\$1,538,357</b>	<b>\$1,536,348</b>
<b>21235 General Revenue Debt 2014</b>		
381100 Transfer	0	1,641,000
<b>21235 General Revenue Debt</b>	<b>\$0</b>	<b>\$1,641,000</b>
<b>21300 County Shared Revenue</b>		
361100 Interest On Investments	0	0
381100 Transfer	1,753,549	1,745,079
<b>21300 County Shared Revenue</b>	<b>\$1,753,549</b>	<b>\$1,745,079</b>
<b>22500 Sales Tax Revenue</b>		
361100 Interest On Investments	0	0
381100 Transfer	5,378,574	5,384,174
399999 Beginning Fund Balance	0	0
<b>22500 Sales Tax Revenue</b>	<b>\$5,378,574</b>	<b>\$5,384,174</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>30600 Capital Imprv. Rev. Bonds, Series 2012 (P25 Comm. System)</b>		
361100 Interest On Investments	0	0
381100 Transfer	0	0
384100 Bond Proceeds	0	0
399999 Beginning Fund Balance	745,132	714,028
<b>30600 Capital Imprv. Rev.</b>	<b>\$745,132</b>	<b>\$714,028</b>
<b>30700 Sports Complex/Soldier Creek Project Fund</b>		
399999 Beginning Fund Balance	0	218,388
<b>30700 Sports Complex/Soldier</b>	<b>\$0</b>	<b>\$218,388</b>
<b>32100 Natual Lands/Trails</b>		
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	2,200,174	2,022,039
<b>32100 Natural Lands/Trails</b>	<b>\$2,200,174</b>	<b>\$2,022,039</b>
<b>32200 Courthouse Projects</b>		
361100 Interest On Investments	0	0
399999 Beginning Fund Balance	402,720	403,202
<b>32200 Courthouse Projects</b>	<b>\$402,720</b>	<b>\$403,202</b>
<b>40100 Water and Sewer</b>		
325110 Sp Assmt Capital Imp	0	0
331501 Build America Bond	1,454,979	1,149,998
337900 Local Grants & Aids	0	30,000
342515 Inspection Fee - Env	43,000	43,000
343310 Water Utility-Residential	20,778,000	19,619,463
343315 Private Commercial Fire	21,000	21,210
343320 Water Utility - Bulk	60,000	72,540
343330 Meter Set Charges	124,000	125,240
343340 Meter Reconnect	355,000	358,550
343350 Capacity Maint-Water	113,000	78,257
343360 Recycled Water - Bulk	1,797,000	1,612,466
343510 Sewer Utility -	26,218,000	26,163,883
343520 Sewer Utility - Bulk	3,396,000	3,637,731
343550 Capacity Maint-Sewer	120,000	85,709
361100 Interest On Investments	183,000	39,340
364100 Fixed Asset Sale	0	10,000
364200 Insurance Proceeds	0	0
366100 Contributions &	0	0
369310 Insurance Proceeds	5,000	5,000
369900 Miscellaneous-Other	40,000	65,000

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
369925 Convenience Fees	115,000	187,000
399999 Beginning Fund Balance	27,666,505	19,340,952
<b>40100 Water And Sewer</b>	<b>\$82,489,484</b>	<b>\$72,645,339</b>
<b>40102 Water Connection Fees</b>		
361100 Interest On Investments	15,000	2,944
366400 Water/Sewer Connection	627,000	623,962
399999 Beginning Fund Balance	1,376,903	965,871
<b>40102 Water Connection Fees</b>	<b>\$2,018,903</b>	<b>\$1,592,777</b>
<b>40103 Sewer Connection Fees</b>		
361100 Interest On Investments	32,000	3,320
366400 Water/Sewer Connection	954,000	1,354,110
399999 Beginning Fund Balance	4,201,887	1,692,576
<b>40103 Sewer Connection Fees</b>	<b>\$5,187,887</b>	<b>\$3,050,006</b>
<b>40105 Water and Sewer Bonds, Series 2006</b>		
361100 Interest On Investments	55,000	4,954
399999 Beginning Fund Balance	2,185,448	1,952
<b>40105 Water and Sewer Bonds</b>	<b>\$2,240,448</b>	<b>\$6,906</b>
<b>40106 Water and Sewer Bonds, Series 2010</b>		
361100 Interest On Investments	12,000	16,126
399999 Beginning Fund Balance	199,133	61,610
<b>40106 Water and Sewer Bonds</b>	<b>\$211,133</b>	<b>\$77,736</b>
<b>40107 Water and Sewer Bond</b>		
361100 Interest On Investments	63,415	43,988
399999 Beginning Fund Balance	18,118,726	18,162,582
<b>40107 Water and Sewer Bond</b>	<b>\$18,182,141</b>	<b>\$18,206,570</b>
<b>40108 Water and Sewer (Operating) Capital Fund</b>		
361100 Interest On Investments	0	42,357
381100 Transfer	20,173,627	9,099,115
399999 Beginning Fund Balance	0	12,662,803
<b>40108 Water and Sewer</b>	<b>\$20,173,627</b>	<b>\$21,804,275</b>



# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>40201 Solid Waste Fund</b>		
341357 Admin Fee - Solid Waste	270,000	270,000
343412 Transfer Station	9,300,000	10,068,355
343414 Osceola Landfill	1,087,000	1,872,676
343417 Recycling Fees	1,365,000	800,000
343419 Other Landfill Charges	6,000	6,000
361100 Interest On Investments	108,000	68,476
362100 Rents And Royalties	16,000	100
364100 Fixed Asset Sale	0	0
364200 Insurance Proceeds	0	0
365101 Methane Gas Sales	333,000	340,000
369900 Miscellaneous-Other	14,500	8,500
399999 Beginning Fund Balance	23,254,845	25,137,814
<b>40201 Solid Waste Fund</b>	<b>\$35,754,345</b>	<b>\$38,571,921</b>

<b>40204 Landfill Management</b>		
361100 Interest On Investments	17,000	53,047
381100 Transfer	800,000	551,133
399999 Beginning Fund Balance	17,398,885	17,682,492
<b>40204 Landfill Management</b>	<b>\$18,215,885</b>	<b>\$18,286,672</b>

<b>50100 Property/Liability</b>		
341210 Internal Service Fees	2,300,000	2,297,546
361100 Interest On Investments	15,000	15,000
364100 Fixed Asset Sale	0	0
369310 Insurance Proceeds	80,000	0
369900 Miscellaneous-Other	0	0
369930 Reimbursements	0	0
399999 Beginning Fund Balance	5,379,222	5,576,546
<b>50100 Property/Liability</b>	<b>\$7,774,222</b>	<b>\$7,889,092</b>

<b>50200 Worker's Compensation</b>		
341210 Internal Service Fees	1,663,000	1,995,600
361100 Interest On Investments	40,000	30,000
369310 Insurance Proceeds	920,000	0
369930 Reimbursements	0	0
399999 Beginning Fund Balance	4,810,541	4,977,275
<b>50200 Workers' Compensation</b>	<b>\$7,433,541</b>	<b>\$7,002,875</b>

# Detail of Sources By Fund

FY 2013/14  
Adopted

FY 2014/15  
Adopted

## 50300 Health Insurance Fund

341220 Health - BOCC Employer	12,221,000	13,057,000
341230 Health - BOCC Employee	2,169,000	2,185,000
341240 Health - BOCC Retiree	1,313,000	1,441,000
341250 Health - BOCC Cobra	22,000	16,000
341260 Health - Tax Collector	722,000	857,000
341265 Property Appraiser	666,000	666,000
341270 Health - Supervisor of	164,000	201,000
341280 Health - Port Authority	38,000	40,000
361100 Interest On Investments	30,000	10,000
369310 Insurance Proceeds	670,000	0
369900 Miscellaneous-Other	0	50,000
369935 Rebates	0	200,000
399999 Beginning Fund Balance	4,746,507	4,476,179
<b>50300 Health Insurance Fund</b>	<b>\$22,761,507</b>	<b>\$23,199,179</b>

## 60301 Leisure Services Donations Fund

361100 Interest On Investments	0	0
366100 Contributions &	0	0
366270 Memorial Tree	0	0
399999 Beginning Fund Balance	30,805	0
<b>60301 Leisure Services</b>	<b>\$30,805</b>	<b>\$0</b>

## 60302 Public Safety - System-wide Training

361100 Interest On Investments	0	0
381100 Transfer	11,455	0
399999 Beginning Fund Balance	0	0
<b>60302 Public Safety</b>	<b>\$11,455</b>	<b>\$0</b>

## 60303 Libraries - Designated

361100 Interest On Investments	0	0
364100 Fixed Asset Sale	0	0
366100 Contributions &	25,000	25,000
399999 Beginning Fund Balance	89,473	0
<b>60303 Libraries - Designated</b>	<b>\$114,473</b>	<b>\$25,000</b>

## 60304 Animal Services - Donations

361100 Interest On Investments	0	0
366100 Contributions &	0	20,000
399999 Beginning Fund Balance	20,000	0
<b>60304 Animal Services</b>	<b>\$20,000</b>	<b>\$20,000</b>

# Detail of Sources By Fund

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>60305 Historical Commission</b>		
334740 Historic Preservation	0	0
361100 Interest On Investments	0	0
366100 Contributions &	0	0
399999 Beginning Fund Balance	25,397	0
<b>60305 Historical Commission</b>	<b>\$25,397</b>	<b>\$0</b>
<b>Report Grand Total</b>	<b>718,017,877</b>	<b>735,585,814</b>

# Expenditure Summary by Fund/Program

**FY 2013/14  
Adopted**

**FY 2014/15  
Adopted**

The Expenditure Summary by Fund/Program report identifies the programs that are funded and supported by specified county funds.

## 00100 GENERAL FUND

01010 Board of County	439,837	502,682
01020 County Attorney	857,634	868,424
01025 County Manager	305,900	306,069
01030 Budget & Fiscal Management	314,639	187,538
01034 Central Charges	5,070,214	5,348,469
01036 Purchasing and Contracts	574,836	568,161
01038 Resource Management -	319,237	262,340
01039 Printing Services	4,489	52,221
01040 Central Accounts	61,195,366	55,185,908
01050 Mail Services	56,726	87,558
01051 Document Management	716,999	734,095
01056 Facilities	5,346,146	5,337,981
01060 Fleet Management	474,137	434,749
01070 Human Resources	273,293	250,505
01090 Community Information	166,600	162,314
01110 DS Business Office	597,564	584,237
0210 Law Enforcement	65,805,709	70,298,339
0213 Judicial Security	4,677,242	5,018,400
0214 Jail Operation and	35,449,691	35,764,709
0230 Clerk of the Court	1,297,491	1,394,240
0240 Supervisor Of Elections	2,325,824	2,373,614
0250 Property Appraiser	4,573,034	4,738,810
0260 Tax Collector	1,723,971	5,010,804
03300 Judicial	2,418,456	2,318,220
03400 Guardian Ad Litem	97,607	97,848
03500 State Attorney	60,164	49,183
03600 Public Defender	17,395	13,404
03700 Legal Aid	330,808	330,808
03710 Law Library	124,178	110,000
04380 Leisure Services Business	724,393	699,932
04384 Recreational Activities &	3,590,242	3,303,545
04387 Greenways & Trails	2,801,096	2,784,874
04389 Library Services	5,623,385	5,494,129
05500 Public Safety Business Office	449,413	453,544
05501 EMS Performance	265,261	246,269
05504 Emergency Communications	2,152,660	2,216,169
05505 E-911	177,765	181,205
05564 Emergency Management	414,883	428,819
05620 Animal Services	2,068,403	2,067,808
05630 Telecommunications	834,217	905,736
06600 Community Service Business	648,524	679,755
06601 County Health Department	1,103,010	1,082,572
06603 Mandated Services -	6,229,112	6,302,112
06621 Veterans' Services	205,907	217,847
06622 County Low Income	2,147,368	2,083,313
06640 Probation	1,839,400	1,877,888
06660 Extension Service	344,231	346,457
06680 Prosecution Alternatives For	446,746	457,366
07741 Water Quality	0	1,166,264
07743 Mosquito Control	571,993	506,617
11021 Comprehensive & Current	1,626,959	1,641,638
11034 Building	155,157	52,865
11301 Natural Lands	213,634	230,948
14048 Information Services	467,260	441,574
14051 Network Infrastructure	71,929	120,942

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
14052 Customer Support Desk	422,647	-185,830
14053 Workstation Support &	38,764	535,916
14054 Telephone Support &	92,277	355,103
14061 Geographic Information	549,993	450,646
14063 Enterprise Application	733,442	611,318
14064 Enterprise Architecture	0	43,831
14073 Organizational Development	180,063	117,026
<b>00100 General Fund</b>	232,805,321	236,309,828
<b>00101 Police Education Fund</b>		
0215 Police Education	200,000	200,000
<b>00101 Police Education Fund</b>	200,000	200,000
<b>00103 Natural Lands Donation Fund</b>		
01040 Central Accounts	729,343	694,774
11301 Natural Lands	115,713	109,975
<b>00103 Natural Lands Donation Fund</b>	845,056	804,749
<b>00104 Boating Improvement Fund</b>		
01040 Central Accounts	339,436	429,238
<b>00104 Boating Improvement Fund</b>	339,436	429,238
<b>00108 Facilities Maintenance Fund - GF</b>		
01040 Central Accounts	1,523,731	759,542
01056 Facilities	731,722	596,866
<b>00108 Facilities Maintenance Fund -</b>	2,255,453	1,356,408
<b>00109 Fleet Replacement Fund</b>		
01040 Central Accounts	2,368,312	1,380,835
01060 Fleet Management	1,827,016	957,101
<b>00109 Fleet Replacement Fund</b>	4,195,328	2,337,936
<b>00110 Adult Drug Court</b>		
01030 Budget & Fiscal Management	0	324,933
06605 Adult Drug Court Grant	0	0
<b>00110 Adult Drug Court</b>	0	324,933
<b>00111 Technology Replacement Fund</b>		
01040 Central Accounts	997,179	353,519
14053 Workstation Support &	359,870	862,448
<b>00111 Technology Replacement</b>	1,357,049	1,215,967

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>10101 Transportation Trust Fund</b>		
01040 Central Accounts	969,593	707,347
0250 Property Appraiser	16,819	16,493
0260 Tax Collector	7,000	8,000
07700 Public Works Business Office	1,379,200	1,326,995
07702 Roads-Stormwater Repair and	10,577,419	10,146,983
07703 Capital Maintenance	0	0
07750 Engineering Professional	1,263,825	1,214,098
07751 Capital Projects Delivery	321,890	348,126
07776 Traffic Operations	4,777,141	4,533,462
10101 Transportation Trust Fund	19,312,887	18,301,504
<b>10102 Ninth-cent Fuel Tax Fund</b>		
11031 Mass Transit Program (LYNX)	5,918,237	6,199,500
10102 Ninth-cent Fuel Tax Fund	5,918,237	6,199,500
<b>10400 Building Program Fund</b>		
01040 Central Accounts	0	199,052
11034 Building	2,334,878	2,380,948
10400 Building Program Fund	2,334,878	2,580,000
<b>11000 Tourist Development Fund/ 3% Tax</b>		
01040 Central Accounts	4,639,178	4,436,310
01056 Facilities	0	0
01102 Tourism Development	235,000	295,000
04384 Recreational Activities &	130,610	48,607
11000 Tourist Development Fund/	5,004,788	4,779,917
<b>11001 Tourist Dev - Prof Sports Franchise/ 2% Tax</b>		
01040 Central Accounts	735,265	1,329,727
01102 Tourism Development	1,442,542	1,515,349
11001 Tourist Dev - Prof Sports	2,177,807	2,845,076
<b>11200 Fire Protection Fund</b>		
01040 Central Accounts	26,229,272	17,707,508
0250 Property Appraiser	458,707	461,795
0260 Tax Collector	186,000	196,000
05610 EMS/Fire/Rescue (County)	45,782,886	46,340,587
05611 EMS/Fire/Rescue (Grants)	0	0
05612 Fire Prevention Bureau	619,137	613,723
05615 EMS/Fire Training	393,425	343,967
11200 Fire Protection Fund	73,669,427	65,663,580
<b>11201 Replacement &amp; Renewal - Fire Protection Fund</b>		
05610 EMS/Fire/Rescue (County)	2,474,500	744,100
11201 Replacement & Renewal - Fire	2,474,500	744,100

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>11400 Court Support Technology Fee Fund</b>		
01040 Central Accounts	180,213	0
03800 Court Support Technology	995,287	1,005,169
11400 Court Support Technology	1,175,500	1,005,169
<b>11500 Infrastructure Sales Tax Fund - 1991</b>		
01040 Central Accounts	86,215,596	70,296,203
07751 Capital Projects Delivery	6,900,000	16,301,394
11500 Infrastructure Sales Tax Fund	93,115,596	86,597,597
<b>11541 Infrastructure Sales Tax Fund - 2001</b>		
01040 Central Accounts	12,772,020	7,456,747
05610 EMS/Fire/Rescue (County)	0	0
07703 Capital Maintenance	6,600,000	600,000
07751 Capital Projects Delivery	18,016,667	6,360,440
07776 Traffic Operations	500,000	0
11541 Infrastructure Sales Tax Fund	37,888,687	14,417,187
<b>11560 Infrastructure Sales Tax Fund - 2014</b>		
01040 Central Accounts	0	26,271,000
11560 Infrastructure Sales Tax Fund	0	26,271,000
<b>11901 Community Development Block Grant</b>		
06623 Grant Low Income Assistance	66,282	90,000
06624 Community Development	3,232,410	2,576,130
11901 Community Development	3,298,692	2,666,130
<b>11902 HOME Program Grant</b>		
06624 Community Development	3,045,800	1,550,456
11902 HOME Program Grant	3,045,800	1,550,456
<b>11904 Emergency Shelter Grants</b>		
06624 Community Development	175,348	168,092
11904 Emergency Shelter Grants	175,348	168,092
<b>11905 Community Svc Block Grant</b>		
06623 Grant Low Income Assistance	175,282	214,124
11905 Community Svc Block Grant	175,282	214,124
<b>11909 Mosquito Control Grant</b>		
07743 Mosquito Control	29,456	31,540
11909 Mosquito Control Grant	29,456	31,540



# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>11912 Public Safety Grants (State)</b>		
05565 Emergency Management	9,853	5,535
11912 Public Safety Grants (State)	9,853	5,535
<b>11919 Agency Grants</b>		
06610 Child Mental Health Initiative	2,500,000	2,200,000
06614 Agency Grants	377,136	0
06623 Grant Low Income Assistance	785,241	634,878
06624 Community Development	249,519	0
11919 Agency Grants	3,911,896	2,834,878
<b>11920 Neighborhood Stabilization Program</b>		
06624 Community Development	1,726,363	500,000
11920 Neighborhood Stabilization	1,726,363	500,000
<b>11926 City of Sanford CDBG</b>		
06624 Community Development	0	583,918
11926 City of Sanford CDBG	0	583,918
<b>11930 Resource Management</b>		
06605 Adult Drug Court Grant	0	348,446
11930 Resource Management	0	348,446
<b>12010 SHIP - Affordable Housing 09/10</b>		
06624 Community Development	109	0
12010 SHIP - Affordable Housing	109	0
<b>12011 SHIP - Affordable Housing 10/11</b>		
06624 Community Development	7	0
12011 SHIP - Affordable Housing	7	0
<b>12012 Affordable Housing 11/12</b>		
06624 Community Development	142,671	0
12012 AFFORDABLE HOUSING 11/12	142,671	0
<b>12013 SHIP FY 2012/13</b>		
06624 Community Development	224,121	21,762
12013 SHIP FY 2012/13	224,121	21,762
<b>12014 SHIP FY 2013/14</b>		
06624 Community Development	695,450	233,904
12014 SHIP FY 2013/14	695,450	233,904

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>12015 SHIP FY 2014/15</b>		
06624 Community Development	0	1,990,378
12015 SHIP FY 2014/15	0	1,990,378
<b>12200 Arbor Violation Trust Fund</b>		
01110 DS Business Office	23,175	107,678
12200 Arbor Violation Trust Fund	23,175	107,678
<b>12300 Alcohol/Drug Abuse Fund</b>		
06604 Substance and Drug Abuse	99,488	90,000
12300 Alcohol/Drug Abuse Fund	99,488	90,000
<b>12302 Teen Court Fund</b>		
01040 Central Accounts	157,459	105,775
06684 Teen Court	200,206	202,931
12302 Teen Court Fund	357,665	308,706
<b>12500 Enhanced 911 Fund</b>		
01040 Central Accounts	3,133,361	3,448,487
05505 E-911	5,522,864	1,843,976
12500 Enhanced 911 Fund	8,656,225	5,292,463
<b>12601 Arterial Transportation Impact Fee Fund</b>		
01040 Central Accounts	-47,270,463	-14,063,682
12601 Arterial Transportation Impact	-47,270,463	-14,063,682
<b>12602 North Collector Transportation Impact Fee Fund</b>		
01040 Central Accounts	6,787	370
07751 Capital Projects Delivery	1,270,000	0
12602 North Collector	1,276,787	370
<b>12603 West Collector Transportation Impact Fee Fund</b>		
01040 Central Accounts	-3,828,669	-1,227,933
12603 West Collector Transportation	-3,828,669	-1,227,933
<b>12604 East Collector Transportation Impact Fee Fund</b>		
01040 Central Accounts	-635,210	-557,909
12604 East Collector Transportation	-635,210	-557,909
<b>12605 South Central Collector Transportation Impact Fee Fund</b>		
01040 Central Accounts	-13,467,663	-2,556,477
12605 South Central Collector	-13,467,663	-2,556,477

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>12801 Fire/Rescue-Impact Fee</b>		
01040 Central Accounts	2,652,663	2,698,894
05610 EMS/Fire/Rescue (County)	53,500	95,000
12801 Fire/Rescue-Impact Fee	2,706,163	2,793,894
<b>12802 Law Enforcement-Impact Fee</b>		
0210 Law Enforcement	0	1,570
12802 Law Enforcement-Impact Fee	0	1,570
<b>12804 Library-Impact Fee</b>		
01040 Central Accounts	139,075	33,125
04389 Library Services	87,823	189,407
12804 Library-Impact Fee	226,898	222,532
<b>12805 Drainage-Impact Fee</b>		
03300 Judicial	0	5,941
12805 Drainage-Impact Fee	0	5,941
<b>13000 Stormwater Fund - GF</b>		
07741 Water Quality	1,201,783	0
13000 Stormwater Fund - GF	1,201,783	0
<b>13100 Economic Development - GF</b>		
01040 Central Accounts	2,525,650	1,202,525
01111 Economic Development	2,210,248	1,630,912
13100 Economic Development - GF	4,735,898	2,833,437
<b>13300 17/92 Redevelopment Fund</b>		
01040 Central Accounts	6,012,066	7,999,749
11020 17-92 Community	571,732	609,322
13300 17/92 Redevelopment Fund	6,583,798	8,609,071
<b>15000 MSBU Street Lighting</b>		
01031 MSBU Program	3,310,000	2,578,500
01040 Central Accounts	0	571,680
15000 MSBU Street Lighting	3,310,000	3,150,180
<b>15100 MSBU Solid Waste</b>		
01031 MSBU Program	14,269,400	14,470,300
01040 Central Accounts	3,994,600	4,089,300
15100 MSBU Solid Waste	18,264,000	18,559,600

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>16000 MSBU Program</b>		
01031 MSBU Program	1,330,618	1,293,234
01040 Central Accounts	734,872	410,991
16000 MSBU Program	2,065,490	1,704,225
<b>16005 MSBU Lake Mills - AWC</b>		
01031 MSBU Program	92,225	145,200
16005 MSBU Lake Mills - AWC	92,225	145,200
<b>16006 MSBU Lake Pickett - AWC</b>		
01031 MSBU Program	179,975	207,490
16006 MSBU Lake Pickett - AWC	179,975	207,490
<b>16007 MSBU Lake Amory - AWC</b>		
01031 MSBU Program	11,225	15,470
16007 MSBU Lake Amory - AWC	11,225	15,470
<b>16010 MSBU Cedar Ridge - OTH</b>		
01031 MSBU Program	50,275	53,020
16010 MSBU Cedar Ridge - OTH	50,275	53,020
<b>16013 MSBU Howell Creek - AWC</b>		
01031 MSBU Program	9,925	9,575
16013 MSBU Howell Creek - AWC	9,925	9,575
<b>16020 MSBU HORSESHOE LAKE NORTH</b>		
01031 MSBU Program	8,740	12,290
16020 MSBU HORSESHOE LAKE	8,740	12,290
<b>16021 MSBU Lake Myrtle AWC</b>		
01031 MSBU Program	8,850	10,255
16021 MSBU Lake Myrtle AWC	8,850	10,255
<b>16023 MSBU Lake Spring Wood AWC</b>		
01031 MSBU Program	10,560	19,120
16023 MSBU Lake Spring Wood	10,560	19,120
<b>16024 MSBU Lake of the Woods AWC</b>		
01031 MSBU Program	29,820	49,445
16024 MSBU Lake of the Woods	29,820	49,445

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>16025 MSBU Lake Mirror - AWC</b>		
01031 MSBU Program	19,460	31,785
16025 MSBU Lake Mirror - AWC	19,460	31,785
<b>16026 MSBU Spring Lake - AWC</b>		
01031 MSBU Program	80,110	116,000
16026 MSBU Spring Lake - AWC	80,110	116,000
<b>16027 MSBU Springwood Waterway AWC</b>		
01031 MSBU Program	25,950	33,905
16027 MSBU Springwood Waterway	25,950	33,905
<b>16028 MSBU Lakes Burkett/Martha AWC</b>		
01031 MSBU Program	16,640	28,570
16028 MSBU Lakes Burkett/Martha	16,640	28,570
<b>16035 MSBU Buttonwood Pond AWC</b>		
01030 Budget & Fiscal Management	0	4,565
16035 MSBU Buttonwood Pond AWC	0	4,565
<b>21200 General Revenue Debt</b>		
01034 Central Charges	1,538,357	1,536,348
21200 General Revenue Debt	1,538,357	1,536,348
<b>21235 General Revenue Debt 2014 - Sports Cmplx /Sldr's Crk</b>		
01034 Central Charges	0	1,641,000
21235 General Revenue Debt 2014 -	0	1,641,000
<b>21300 County Shared Revenue Debt</b>		
01034 Central Charges	1,753,549	1,745,079
21300 County Shared Revenue Debt	1,753,549	1,745,079
<b>22500 Sales Tax Revenue Bonds</b>		
01034 Central Charges	5,378,574	5,384,174
22500 Sales Tax Revenue Bonds	5,378,574	5,384,174
<b>30600 Capital Imprv. Rev. Bonds, Series 2012 (P25 Comm. System)</b>		
01040 Central Accounts	745,132	714,028
30600 Capital Imprv. Rev. Bonds,	745,132	714,028

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>30700 Sports Complex/Soldiers Creek Project</b>		
01040 Central Accounts	0	134,046
01102 Tourism Development	0	84,342
30700 Sports Complex/Soldiers Creek Project	0	218,388
<b>32100 Natural Lands/Trails Bond Fund</b>		
01040 Central Accounts	2,115,174	1,987,039
07751 Capital Projects Delivery	75,000	25,000
11301 Natural Lands	10,000	10,000
32100 Natural Lands/Trails Bond	2,200,174	2,022,039
<b>32200 Courthouse Projects Fund</b>		
01040 Central Accounts	402,720	403,202
32200 Courthouse Projects Fund	402,720	403,202
<b>40100 Water And Sewer Operating Fund</b>		
01040 Central Accounts	38,091,828	28,303,650
08780 ES Business Office	514,490	437,821
08781 Utility Revenue Collection &	1,371,992	1,203,215
08782 Water Operations	12,418,868	12,399,782
08783 Wastewater Operations	11,312,555	10,249,832
08784 Utilities Inventory Operations	1,300,000	1,502,494
08785 Water Conservation	415,342	329,831
08786 Utilities Engineering Program	17,064,409	18,218,714
40100 Water And Sewer Operating	82,489,484	72,645,339
<b>40102 Water Connection Fees</b>		
01040 Central Accounts	410,160	0
08786 Utilities Engineering Program	1,608,743	1,592,777
40102 Water Connection Fees	2,018,903	1,592,777
<b>40103 Sewer Connection Fees</b>		
01040 Central Accounts	865,241	532,250
08783 Wastewater Operations	0	325,000
08786 Utilities Engineering Program	4,322,646	2,192,756
40103 Sewer Connection Fees	5,187,887	3,050,006
<b>40105 Water and Sewer Bonds, Series 2006</b>		
01040 Central Accounts	294,919	6,906
08786 Utilities Engineering Program	1,945,529	0
40105 Water and Sewer Bonds,	2,240,448	6,906
<b>40106 Water and Sewer Bonds, Series 2010</b>		
01040 Central Accounts	175,669	77,736
08783 Wastewater Operations	35,464	0
40106 Water and Sewer Bonds,	211,133	77,736

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>40107 Water and Sewer Bond Reserves</b>		
01040 Central Accounts	18,182,141	18,206,570
40107 Water and Sewer Bond	18,182,141	18,206,570
<b>40108 Water and Sewer (Operating) Capital Fund</b>		
01040 Central Accounts	0	6,176,836
08786 Utilities Engineering Program	20,173,627	15,627,439
40108 Water and Sewer (Operating)	20,173,627	21,804,275
<b>40201 Solid Waste Fund</b>		
01040 Central Accounts	24,303,873	27,479,542
08780 ES Business Office	248,151	200,610
08790 Central Transfer Station	3,686,304	3,760,093
08791 Landfill Operations Program	3,041,326	3,205,396
08792 SW-Compliance & Program	4,474,691	3,926,280
40201 Solid Waste Fund	35,754,345	38,571,921
<b>40204 Landfill Management Escrow</b>		
01040 Central Accounts	18,215,885	18,286,672
40204 Landfill Management Escrow	18,215,885	18,286,672
<b>50100 Property/Liability Insurance Fund</b>		
01040 Central Accounts	5,304,335	5,429,030
01061 Risk Management - Property	2,469,887	2,460,062
50100 Property/Liability Insurance	7,774,222	7,889,092
<b>50200 Workers' Compensation Fund</b>		
01040 Central Accounts	4,113,984	4,950,257
01062 Risk Management - Workers'	3,319,557	2,052,618
50200 Workers' Compensation Fund	7,433,541	7,002,875
<b>50300 Health Insurance Fund</b>		
01040 Central Accounts	4,476,179	4,436,541
01063 Health Insurance	18,285,328	18,762,638
50300 Health Insurance Fund	22,761,507	23,199,179
<b>60301 Leisure Services Donations Fund</b>		
04380 Leisure Services Business	11,985	0
04387 Greenways & Trails	18,820	0
60301 Leisure Services Donations	30,805	0
<b>60302 Public Safety - System-wide Training</b>		
05611 EMS/Fire/Rescue (Grants)	11,455	0
60302 Public Safety - System-wide	11,455	0

# Expenditure Summary by Fund/Program

	FY 2013/14 Adopted	FY 2014/15 Adopted
<b>60303 Libraries - Designated</b>		
04389 Library Services	114,473	25,000
60303 Libraries - Designated	114,473	25,000
<b>60304 Animal Services - Donations</b>		
05620 Animal Services	20,000	20,000
60304 Animal Services - Donations	20,000	20,000
<b>60305 Historical Commission</b>		
04384 Recreational Activities &	25,397	0
60305 Historical Commission	25,397	0
<b>Report Total</b>	<b>718,017,877</b>	<b>735,585,814</b>



**Seminole County Government  
Budget Comparison By Fund**

**00100 General Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Ad Valorem	111,867,626	111,034,718	114,335,391	114,335,391	120,249,554
Taxes - Other	13,993,929	14,342,201	14,175,500	14,175,500	14,475,500
Permit Fees	282,798	304,237	227,500	227,500	332,500
Grants	4,984,809	4,746,676	3,916,425	4,315,961	4,661,194
State Shared Revenue	28,820,072	30,085,353	31,008,041	31,008,041	32,886,133
Charges for Services	8,113,620	7,202,082	8,127,418	8,127,418	8,153,578
Interest	264,247	25,368	253,000	253,000	51,000
Other Miscellaneous	2,029,097	3,427,332	2,549,500	2,549,500	3,159,651
Court Charges	3,505,169	3,000,794	3,195,000	3,195,000	2,925,000
Revenue Total	<u>173,861,367</u>	<u>174,168,761</u>	<u>177,787,775</u>	<u>178,187,311</u>	<u>186,894,110</u>
<b><u>Expenditures</u></b>					
Personal Services	28,152,938	29,409,611	31,032,505	31,032,505	31,620,779
Contra Expenditures	(20,771,043)	(20,306,822)	(21,240,424)	(21,240,424)	(21,195,708)
Operating	34,667,188	26,238,317	28,022,924	28,226,292	28,180,269
Capital Equipment	102,022	215,706	18,000	108,765	337,000
Internal Charges / Other	7,208,939	7,109,876	7,281,987	7,281,987	7,057,979
Library Books & Materials	758,342	759,574	762,636	762,636	762,636
Capital Outlay	1,112,359	5,437,864	110,000	1,049,963	157,490
Debt Services	-	90,017	-	-	-
Grants and Aid	4,282,940	11,372,164	11,120,645	11,903,364	11,266,474
Expenditures Total	<u>55,513,685</u>	<u>60,326,307</u>	<u>57,108,273</u>	<u>59,125,088</u>	<u>58,186,919</u>
Revenues Over / (Under) Expenditures	<u>118,347,682</u>	<u>113,842,454</u>	<u>120,679,502</u>	<u>119,062,223</u>	<u>128,707,191</u>
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Constitutional Officers	(112,658,684)	(113,652,308)	(114,501,682)	(115,043,278)	(122,937,001)
Excess Fees	5,274,990	3,213,872	-	-	-
Intergovernmental Transfers Total	<u>(107,383,694)</u>	<u>(110,438,436)</u>	<u>(114,501,682)</u>	<u>(115,043,278)</u>	<u>(122,937,001)</u>
<b>Interfund Transfers</b>					
Transfer - In	184,558	9,865,568	-	-	-
Transfer Out	(34,533,088)	(22,306,494)	(14,945,910)	(15,395,910)	(13,034,471)
Interfund Transfers Total	<u>(34,348,530)</u>	<u>(12,440,926)</u>	<u>(14,945,910)</u>	<u>(15,395,910)</u>	<u>(13,034,471)</u>
Sources / Uses Total	<u>(11,732,224)</u>	<u>(122,879,36)</u>	<u>(129,447,592)</u>	<u>(130,439,188)</u>	<u>(135,971,472)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(23,384,542)	(9,036,908)	(8,768,090)	(11,376,965)	(7,264,281)*
Beginning Fund Balance	89,607,563	(22,562,837)	55,017,546	57,034,361	49,415,718
Ending Fund Balance	<u>66,223,021</u>	<u>(31,599,745)</u>	<u>46,249,456</u>	<u>45,657,396</u>	<u>42,151,437</u>

\* Although the fund is structurally imbalanced, revenues project moderate growth, and operating budget maintains prior year or reduced levels.

**Seminole County Government  
Budget Comparison By Fund**

**00101 Police Education Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	711	81	-	-	-
Court Charges	223,426	196,480	200,000	200,000	200,000
Revenue Total	<u>224,137</u>	<u>196,561</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
<b><u>Expenditures</u></b>					
Operating	237,426	223,016	200,000	200,000	200,000
Expenditures Total	<u>237,426</u>	<u>223,016</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Revenues Over / (Under) Expenditures	(13,289)	(26,455)	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(13,289)	(26,455)	-	-	-
Beginning Fund Balance	198,702	(13,288)	-	-	-
Ending Fund Balance	<u>185,413</u>	<u>(39,743)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**00103 Natural Lands Donation Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	5,805	-	-	15,000	-
Charges for Services	36,114	34,144	17,000	17,000	35,000
Interest	3,091	355	2,000	2,000	2,000
Other Miscellaneous	16,834	12,380	12,000	12,000	12,000
Revenue Total	<u>61,844</u>	<u>46,879</u>	<u>31,000</u>	<u>46,000</u>	<u>49,000</u>
<b><u>Expenditures</u></b>					
Operating	48,130	55,499	79,228	98,808	78,945
Internal Charges / Other	51,575	28,115	36,485	36,485	-
Capital Outlay	-	16,110	-	1,305	-
Expenditures Total	<u>99,705</u>	<u>99,724</u>	<u>115,713</u>	<u>136,598</u>	<u>78,945</u>
Revenues Over / (Under) Expenditures	<u>(37,861)</u>	<u>(52,845)</u>	<u>(84,713)</u>	<u>(90,598)</u>	<u>(29,945)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(37,861)	(52,845)	(84,713)	(90,598)	(29,945)
Beginning Fund Balance	937,053	(37,861)	814,056	819,941	755,749
Ending Fund Balance	<u>899,192</u>	<u>(90,706)</u>	<u>729,343</u>	<u>729,343</u>	<u>725,804</u>

**Seminole County Government  
Budget Comparison By Fund**

**00104 Boating Improvement Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
State Shared Revenue	81,394	81,560	80,000	80,000	82,000
Interest	2,075	265	2,000	2,000	-
Revenue Total	<u>83,469</u>	<u>81,825</u>	<u>82,000</u>	<u>82,000</u>	<u>82,000</u>
<b><u>Expenditures</u></b>					
Operating	17,578	4,983	-	-	-
Capital Outlay	9,909	-	-	369,978	-
Grants and Aid	18,405	-	-	83,265	-
Expenditures Total	<u>45,892</u>	<u>4,983</u>	<u>-</u>	<u>453,243</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>37,577</u>	<u>76,842</u>	<u>82,000</u>	<u>(371,243)</u>	<u>82,000</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	37,577	76,842	82,000	(371,243)	82,000
Beginning Fund Balance	604,061	37,577	257,436	710,679	347,238
Ending Fund Balance	<u>641,638</u>	<u>114,419</u>	<u>339,436</u>	<u>339,436</u>	<u>429,238</u>

**Seminole County Government  
Budget Comparison By Fund**

**00108 Facilities Maintenance Fund - GF**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	5,806	1,112	-	-	-
Revenue Total	<u>5,806</u>	<u>1,112</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Contra Expenditures	(14,992)	-	(149,429)	(149,429)	(98,423)
Operating	-	475,077	-	212,273	-
Capital Outlay	432,708	444,738	881,151	3,082,787	695,289
Expenditures Total	<u>417,716</u>	<u>919,815</u>	<u>731,722</u>	<u>3,145,631</u>	<u>596,866</u>
Revenues Over / (Under) Expenditures	<b>(411,910)</b>	<b>(918,703)</b>	<b>(731,722)</b>	<b>(3,145,631)</b>	<b>(596,866)</b>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	2,000,000	2,000,000	-	-	-
Interfund Transfers Total	<u>2,000,000</u>	<u>2,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>2,000,000</u>	<u>2,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	1,588,090	1,081,297	(731,722)	(3,145,631)	(596,866)
Beginning Fund Balance	1,832,651	1,588,090	2,255,453	4,669,362	1,356,408
Ending Fund Balance	<u>3,420,741</u>	<u>2,669,387</u>	<u>1,523,731</u>	<u>1,523,731</u>	<u>759,542</u>

**Seminole County Government  
Budget Comparison By Fund**

**00109 Fleet Replacement Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Charges for Services	-	-	190,328	190,328	-
Interest	-	624	-	-	-
Revenue Total	-	624	190,328	190,328	-
<b><u>Expenditures</u></b>					
Capital Equipment	-	-	1,827,016	1,827,016	957,101
Expenditures Total	-	-	1,827,016	1,827,016	957,101
Revenues Over / (Under) Expenditures	-	624	(1,636,688)	(1,636,688)	(957,101)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	2,000,000	2,000,000	-	-	-
Interfund Transfers Total	2,000,000	2,000,000	-	-	-
Sources / Uses Total	2,000,000	2,000,000	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	2,000,000	2,000,624	(1,636,688)	(1,636,688)	(957,101)
Beginning Fund Balance	-	2,000,000	4,005,000	4,005,000	2,337,936
Ending Fund Balance	2,000,000	4,000,624	2,368,312	2,368,312	1,380,835

**Seminole County Government  
Budget Comparison By Fund**

**00110 Adult Drug Court**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	297,131	202,300	-	324,403	324,933
Revenue Total	<u>297,131</u>	<u>202,300</u>	<u>-</u>	<u>324,403</u>	<u>324,933</u>
<b><u>Expenditures</u></b>					
Personal Services	-	568	-	6,100	51,183
Operating	298,833	219,344	-	459,872	273,750
Expenditures Total	<u>298,833</u>	<u>219,912</u>	<u>-</u>	<u>465,972</u>	<u>324,933</u>
Revenues Over / (Under) Expenditures	(1,702)	(17,612)	-	(141,569)	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(1,702)	(17,612)	-	(141,569)	-
Beginning Fund Balance	-	-	-	141,569	-
Ending Fund Balance	<u>(1,702)</u>	<u>(17,612)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**00111 Technology Replacement Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Charges for Services	-	-	78,762	78,762	119,833
Interest	-	155	-	-	-
Revenue Total	<u>-</u>	<u>155</u>	<u>78,762</u>	<u>78,762</u>	<u>119,833</u>
<b><u>Expenditures</u></b>					
Operating	-	48,002	359,870	359,980	285,448
Capital Equipment	-	24,725	-	75	577,000
Expenditures Total	<u>-</u>	<u>72,727</u>	<u>359,870</u>	<u>360,055</u>	<u>862,448</u>
Revenues Over / (Under) Expenditures	-	(72,572)	(281,108)	(281,293)	(742,615)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	500,000	750,000	100,000	100,000	100,000
Interfund Transfers Total	<u>500,000</u>	<u>750,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Sources / Uses Total	<u>500,000</u>	<u>750,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	500,000	677,428	(181,108)	(181,293)	(642,615)
Beginning Fund Balance	-	500,000	1,178,287	1,178,472	996,134
Ending Fund Balance	<u>500,000</u>	<u>1,177,428</u>	<u>997,179</u>	<u>997,179</u>	<u>353,519</u>



**Seminole County Government  
Budget Comparison By Fund**

**00112 BCC Projects Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	-	251	-	-	-
Other Miscellaneous	-	59,475	-	-	-
Revenue Total	-	59,726	-	-	-
<b><u>Expenditures</u></b>					
Operating	-	-	-	87,924	-
Capital Equipment	-	-	-	1,192,176	-
Capital Outlay	-	125,205	-	390,289	-
Expenditures Total	-	125,205	-	1,670,389	-
Revenues Over / (Under) Expenditures	-	(65,479)	-	(1,670,389)	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	1,725,594	-	-	-
Interfund Transfers Total	-	1,725,594	-	-	-
Sources / Uses Total	-	1,725,594	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	1,660,115	-	(1,670,389)	-
Beginning Fund Balance	-	-	-	1,670,389	-
Ending Fund Balance	-	1,660,115	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**10101 Transportation Trust Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Ad Valorem	1,310,884	1,304,723	1,342,102	1,342,102	1,415,315
Taxes - Other	7,226,792	7,048,805	6,802,500	6,802,500	7,202,500
Permit Fees	103,707	315,032	175,000	175,000	300,000
Grants	1,459	-	-	-	-
State Shared Revenue	4,920,188	4,859,837	4,840,000	4,840,000	5,085,000
Charges for Services	1,013,504	1,072,124	1,088,185	1,088,185	1,061,229
Interest	18,981	2,801	15,100	15,100	-
Other Miscellaneous	248,588	68,361	50,000	50,000	50,000
Revenue Total	<u>14,844,103</u>	<u>14,671,683</u>	<u>14,312,887</u>	<u>14,312,887</u>	<u>15,114,044</u>
<b><u>Expenditures</u></b>					
Personal Services	11,420,119	11,532,346	11,831,673	11,831,673	10,133,226
Contra Expenditures	(2,126,874)	(2,174,373)	(2,470,000)	(2,470,000)	(650,000)
Operating	4,339,355	3,873,723	5,044,198	5,105,450	4,320,628
Capital Equipment	41,957	-	26,000	453,000	72,040
Internal Charges / Other	4,004,170	3,507,963	3,880,999	3,880,999	3,686,460
Capital Outlay	680,090	1,081,873	-	1,229,717	-
Grants and Aid	6,823	6,640	6,605	6,605	7,310
Expenditures Total	<u>18,365,640</u>	<u>17,828,172</u>	<u>18,319,475</u>	<u>20,037,444</u>	<u>17,569,664</u>
Revenues Over / (Under) Expenditures	<u>(3,521,537)</u>	<u>(3,156,489)</u>	<u>(4,006,588)</u>	<u>(5,724,557)</u>	<u>(2,455,620)</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Intergovernmental Transfers</b>					
Constitutional Officers	(21,719)	(21,615)	(23,819)	(23,916)	(24,493)
Excess Fees	2,942	1,827	-	-	-
Intergovernmental Transfers Total	<u>(18,777)</u>	<u>(19,788)</u>	<u>(23,819)</u>	<u>(23,916)</u>	<u>(24,493)</u>
<b>Interfund Transfers</b>					
Transfer - In	7,194,498	2,253,151	-	-	-
Transfer Out	(1,249,195)	-	-	-	-
Interfund Transfers Total	<u>5,945,303</u>	<u>2,253,151</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>5,926,526</u>	<u>2,233,363</u>	<u>(23,819)</u>	<u>(23,916)</u>	<u>(24,493)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	2,404,989	(923,126)	(4,030,407)	(5,748,473)	(2,480,113)
Beginning Fund Balance	5,640,527	2,404,990	5,000,000	6,717,969	3,187,460
Ending Fund Balance	<u>8,045,516</u>	<u>1,481,864</u>	<u>969,593</u>	<u>969,496</u>	<u>707,347</u>

**Seminole County Government  
Budget Comparison By Fund**

**10102 Ninth-cent Fuel Tax Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Taxes - Other	2,042,871	1,993,931	1,925,000	1,925,000	2,000,000
Other Miscellaneous	11,382	10,346	-	-	-
Revenue Total	<u>2,054,253</u>	<u>2,004,277</u>	<u>1,925,000</u>	<u>1,925,000</u>	<u>2,000,000</u>
<b><u>Expenditures</u></b>					
Operating	3,855,764	3,855,764	5,918,237	6,087,246	6,199,500
Expenditures Total	<u>3,855,764</u>	<u>3,855,764</u>	<u>5,918,237</u>	<u>6,087,246</u>	<u>6,199,500</u>
Revenues Over / (Under) Expenditures	<u>(1,801,511)</u>	<u>(1,851,487)</u>	<u>(3,993,237)</u>	<u>(4,162,246)</u>	<u>(4,199,500)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	1,801,510	1,851,488	3,993,237	3,993,237	4,199,500
Interfund Transfers Total	<u>1,801,510</u>	<u>1,851,488</u>	<u>3,993,237</u>	<u>3,993,237</u>	<u>4,199,500</u>
Sources / Uses Total	<u>1,801,510</u>	<u>1,851,488</u>	<u>3,993,237</u>	<u>3,993,237</u>	<u>4,199,500</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(1)	1	-	(169,009)	-
Beginning Fund Balance	169,009	(1)	-	169,009	-
Ending Fund Balance	<u>169,008</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**10400 Building Program Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Permit Fees	1,489,819	2,089,964	2,165,329	2,165,329	2,466,000
Interest	1,197	267	1,000	1,000	-
Other Miscellaneous	77,121	87,750	84,000	84,000	114,000
Revenue Total	<u>1,568,137</u>	<u>2,177,981</u>	<u>2,250,329</u>	<u>2,250,329</u>	<u>2,580,000</u>
<b><u>Expenditures</u></b>					
Personal Services	1,849,620	1,873,748	1,899,356	1,899,356	1,989,607
Operating	52,348	46,514	107,592	107,592	87,347
Internal Charges / Other	298,777	261,880	327,930	327,930	303,994
Expenditures Total	<u>2,200,745</u>	<u>2,182,142</u>	<u>2,334,878</u>	<u>2,334,878</u>	<u>2,380,948</u>
Revenues Over / (Under) Expenditures	<u>(632,608)</u>	<u>(4,161)</u>	<u>(84,549)</u>	<u>(84,549)</u>	<u>199,052</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	550,000	131,773	84,549	84,549	-
Interfund Transfers Total	<u>550,000</u>	<u>131,773</u>	<u>84,549</u>	<u>84,549</u>	<u>-</u>
Sources / Uses Total	<u>550,000</u>	<u>131,773</u>	<u>84,549</u>	<u>84,549</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(82,608)	127,612	-	-	199,052
Beginning Fund Balance	-	(82,607)	-	-	-
Ending Fund Balance	<u>(82,608)</u>	<u>45,005</u>	<u>-</u>	<u>-</u>	<u>199,052</u>

**Seminole County Government  
Budget Comparison By Fund**

**11000 Tourist Development Fund/ 3% Tax**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Taxes - Other	2,056,739	2,194,222	2,100,000	2,100,000	2,558,400
Interest	19,833	2,485	18,000	18,000	-
Revenue Total	<u>2,076,572</u>	<u>2,196,707</u>	<u>2,118,000</u>	<u>2,118,000</u>	<u>2,558,400</u>
<b><u>Expenditures</u></b>					
Personal Services	36,370	35,475	38,033	38,033	40,223
Operating	77,143	92,654	92,577	92,577	8,384
Internal Charges / Other	10,399	10,000	10,000	10,000	70,000
Capital Outlay	12,169	4,344,330	-	1,525,836	-
Grants and Aid	225,000	225,000	225,000	225,000	225,000
Expenditures Total	<u>361,081</u>	<u>4,707,459</u>	<u>365,610</u>	<u>1,891,446</u>	<u>343,607</u>
Revenues Over / (Under) Expenditures	<u>1,715,491</u>	<u>(2,510,752)</u>	<u>1,752,390</u>	<u>226,554</u>	<u>2,214,793</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	-	-	-	-	(1,641,000)
Interfund Transfers Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,641,000)</u>
Sources / Uses Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,641,000)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	1,715,491	(2,510,752)	1,752,390	226,554	573,793
Beginning Fund Balance	5,333,621	1,715,491	2,886,788	4,412,624	2,221,517
Ending Fund Balance	<u>7,049,112</u>	<u>(795,261)</u>	<u>4,639,178</u>	<u>4,639,178</u>	<u>2,795,310</u>

**Seminole County Government  
Budget Comparison By Fund**

**11001 Tourist Dev - Prof Sports Franchise/ 2% Tax**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Taxes - Other	1,371,160	1,462,815	1,400,000	1,400,000	1,705,600
Interest	2,422	330	1,900	1,900	-
Other Miscellaneous	1,785	-	-	-	-
Revenue Total	<u>1,375,367</u>	<u>1,463,145</u>	<u>1,401,900</u>	<u>1,401,900</u>	<u>1,705,600</u>
<b><u>Expenditures</u></b>					
Personal Services	228,432	218,985	239,127	239,127	260,503
Operating	990,420	990,701	1,143,271	1,143,271	1,181,232
Internal Charges / Other	69,175	47,361	60,144	60,144	57,208
Capital Outlay	14,685	-	-	-	-
Expenditures Total	<u>1,302,712</u>	<u>1,257,047</u>	<u>1,442,542</u>	<u>1,442,542</u>	<u>1,498,943</u>
Revenues Over / (Under) Expenditures	<u>72,655</u>	<u>206,098</u>	<u>(40,642)</u>	<u>(40,642)</u>	<u>206,657</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	72,655	206,098	(40,642)	(40,642)	206,657
Beginning Fund Balance	661,365	72,656	775,907	775,907	1,139,476
Ending Fund Balance	<u><u>734,020</u></u>	<u><u>278,754</u></u>	<u><u>735,265</u></u>	<u><u>735,265</u></u>	<u><u>1,346,133</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**11200 Fire Protection Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Ad Valorem	36,290,178	36,089,430	37,189,034	37,189,034	39,259,537
Permit Fees	97,372	140,346	82,000	82,000	82,000
Grants	21,032	-	-	-	-
State Shared Revenue	99,576	104,936	100,000	100,000	100,000
Charges for Services	6,435,486	4,820,598	4,970,000	4,970,000	5,300,000
Interest	165,841	18,401	110,000	110,000	-
Other Miscellaneous	228,115	113,641	75,000	75,000	75,000
Revenue Total	<u>43,337,600</u>	<u>41,287,352</u>	<u>42,526,034</u>	<u>42,526,034</u>	<u>44,816,537</u>
<b><u>Expenditures</u></b>					
Personal Services	34,552,199	35,254,185	38,009,023	38,009,023	38,462,287
Operating	2,810,041	3,388,640	3,222,655	3,614,965	3,331,495
Capital Equipment	1,126,005	1,508,580	620,000	1,139,835	180,820
Internal Charges / Other	4,574,961	4,496,588	4,755,560	4,755,560	5,003,515
Capital Outlay	200,802	381,396	-	579,471	40,000
Grants and Aid	380,234	185,920	188,210	195,576	280,160
Expenditures Total	<u>43,644,242</u>	<u>45,215,309</u>	<u>46,795,448</u>	<u>48,294,430</u>	<u>47,298,277</u>
Revenues Over / (Under) Expenditures	<u>(306,642)</u>	<u>(3,927,957)</u>	<u>(4,269,414)</u>	<u>(5,768,396)</u>	<u>(2,481,740)</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Intergovernmental Transfers</b>					
Constitutional Officers	(599,517)	(602,281)	(644,707)	(647,349)	(657,795)
Excess Fees	81,307	50,234	-	-	-
Intergovernmental Transfers Total	<u>(518,210)</u>	<u>(552,047)</u>	<u>(644,707)</u>	<u>(647,349)</u>	<u>(657,795)</u>
<b>Interfund Transfers</b>					
Transfer Out	(8,325)	-	(2,485,955)	(2,485,955)	(744,100)
Interfund Transfers Total	<u>(8,325)</u>	<u>-</u>	<u>(2,485,955)</u>	<u>(2,485,955)</u>	<u>(744,100)</u>
Sources / Uses Tot	<u>(526,535)</u>	<u>(552,047)</u>	<u>(3,130,662)</u>	<u>(3,133,304)</u>	<u>(1,401,895)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(833,177)	(4,480,004)	(7,400,076)	(8,901,700)	(3,883,635)*
Beginning Fund Balance	39,433,231	(2,995,681)	31,143,393	32,642,375	20,847,043
Ending Fund Balance	<u>38,600,054</u>	<u>(7,475,685)</u>	<u>23,743,317</u>	<u>23,740,675</u>	<u>16,963,408</u>

\* Although the fund is structurally imbalanced, revenues project moderate growth, and operating budget maintains prior year or reduced levels.

**Seminole County Government  
Budget Comparison By Fund**

**11201 Replacement & Renewal - Fire Protection Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Expenditures</u></b>					
Operating	-	-	45,000	45,000	74,900
Capital Equipment	-	-	2,429,500	2,429,500	669,200
Expenditures Total	-	-	2,474,500	2,474,500	744,100
Revenues Over / (Under) Expenditures	-	-	(2,474,500)	(2,474,500)	(744,100)

**Sources / Uses**

**Interfund Transfers**

Transfer - In	-	-	2,474,500	2,474,500	744,100
Interfund Transfers Total	-	-	2,474,500	2,474,500	744,100
Sources / Uses Total	-	-	2,474,500	2,474,500	744,100

**Fund Balance**

Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-



**Seminole County Government  
Budget Comparison By Fund**

**11400 Court Support Technology Fee Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	3,859	655	5,000	5,000	-
Other Miscellaneous	810	-	-	-	-
Court Charges	654,050	835,738	835,000	835,000	550,000
Revenue Total	<u>658,719</u>	<u>836,393</u>	<u>840,000</u>	<u>840,000</u>	<u>550,000</u>
<b><u>Expenditures</u></b>					
Personal Services	345,917	327,664	333,374	333,374	352,907
Operating	312,378	404,521	651,913	644,413	632,262
Capital Equipment	-	14,894	10,000	17,500	20,000
Internal Charges / Other	17,211	-	-	-	-
Expenditures Total	<u>675,506</u>	<u>747,079</u>	<u>995,287</u>	<u>995,287</u>	<u>1,005,169</u>
Revenues Over / (Under) Expenditures	<u>(16,787)</u>	<u>89,314</u>	<u>(155,287)</u>	<u>(155,287)</u>	<u>(455,169)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	362,152	-	-	-	-
Interfund Transfers Total	<u>362,152</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>362,152</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	345,365	89,314	(155,287)	(155,287)	(455,169)
Beginning Fund Balance	1,142,856	345,364	335,500	335,500	455,169
Ending Fund Balance	<u><u>1,488,221</u></u>	<u><u>434,678</u></u>	<u><u>180,213</u></u>	<u><u>180,213</u></u>	<u><u>-</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**11500 Infrastructure Sales Tax Fund - 1991**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	127,113	14,043	450,000	450,000	-
Other Miscellaneous	51,908	1,032,649	20,000	56,705	-
Revenue Total	<u>179,021</u>	<u>1,046,692</u>	<u>470,000</u>	<u>506,705</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	11,827	13,692	-	5,499	-
Internal Charges / Other	-	-	700,000	700,000	640,000
Capital Outlay	4,068,469	2,399,321	6,200,000	9,190,769	15,661,394
Grants and Aid	-	278,583	-	6,031,417	-
Expenditures Total	<u>4,080,296</u>	<u>2,691,596</u>	<u>6,900,000</u>	<u>15,927,685</u>	<u>16,301,394</u>
Revenues Over / (Under) Expenditures	<u>(3,901,275)</u>	<u>(1,644,904)</u>	<u>(6,430,000)</u>	<u>(15,420,980)</u>	<u>(16,301,394)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(634,443)	(74,505)	-	-	(45,000,000)
Interfund Transfers Total	<u>(634,443)</u>	<u>(74,505)</u>	<u>-</u>	<u>-</u>	<u>(45,000,000)</u>
Sources / Uses Total	<u>(634,443)</u>	<u>(74,505)</u>	<u>-</u>	<u>-</u>	<u>(45,000,000)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(4,535,718)	(1,719,409)	(6,430,000)	(15,420,980)	(61,301,394)
Beginning Fund Balance	108,267,066	(4,535,717)	92,645,596	101,636,576	86,597,597
Ending Fund Balance	<u>103,731,348</u>	<u>(6,255,126)</u>	<u>86,215,596</u>	<u>86,215,596</u>	<u>25,296,203</u>

**Seminole County Government  
Budget Comparison By Fund**

**11541 Infrastructure Sales Tax Fund - 2001**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Taxes - Other	11,739,309	-	-	-	-
Grants	9,274	-	-	-	-
Charges for Services	(11,670)	-	-	-	-
Interest	830,904	99,417	500,000	500,000	-
Other Miscellaneous	4,664,413	1,276,133	-	6,182,516	-
Revenue Total	<u>17,232,230</u>	<u>1,375,550</u>	<u>500,000</u>	<u>6,682,516</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	215,817	215,375	255,000	539,124	-
Internal Charges / Other	-	-	1,700,000	1,700,000	1,410,000
Capital Outlay	25,391,277	15,220,700	23,111,667	61,633,277	5,550,440
Grants and Aid	2,534,727	5,778,824	50,000	36,744,209	-
Expenditures Total	<u>28,141,821</u>	<u>21,214,899</u>	<u>25,116,667</u>	<u>100,616,610</u>	<u>6,960,440</u>
Revenues Over / (Under) Expenditures	<u>(10,909,591)</u>	<u>(19,839,349)</u>	<u>(24,616,667)</u>	<u>(93,934,094)</u>	<u>(6,960,440)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(1,540,696)	(368,550)	-	-	-
Interfund Transfers Total	<u>(1,540,696)</u>	<u>(368,550)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(1,540,696)</u>	<u>(368,550)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(12,450,287)	(20,207,899)	(24,616,667)	(93,934,094)	(6,960,440)*
Beginning Fund Balance	141,122,976	(12,450,287)	37,388,687	106,706,114	14,417,187
Ending Fund Balance	<u>128,672,689</u>	<u>(32,658,186)</u>	<u>12,772,020</u>	<u>12,772,020</u>	<u>7,456,747</u> -

\* We are no longer collecting 2001 Sales Tax Revenues. This tax has sunset.

**Seminole County Government  
Budget Comparison By Fund**

**11560 Infrastructure Sales Tax Fund - 2014**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Taxes - Other	-	-	-	-	26,271,000
Revenue Total	-	-	-	-	26,271,000
<b><u>Expenditures</u></b>					
Internal Charges / Other	-	-	-	-	650,000
Expenditures Total	-	-	-	-	650,000
Revenues Over / (Under) Expenditures	-	-	-	-	25,621,000
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	25,621,000 *
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	25,621,000

\* New funding source approved by voters to begin 1/1/2015.

**Seminole County Government  
Budget Comparison By Fund**

**11641 Public Works - Interlocal Agreements**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	925,224	560,468	-	1,203,609	-
Other Miscellaneous	-	-	-	50,000	-
Revenue Total	<u>925,224</u>	<u>560,468</u>	<u>-</u>	<u>1,253,609</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Capital Outlay	925,223	560,468	-	1,253,609	-
Expenditures Total	<u>925,223</u>	<u>560,468</u>	<u>-</u>	<u>1,253,609</u>	<u>-</u>
Revenues Over / (Under) Expenditures	1	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	1	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>1</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11800 EMS Trust Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	109,211	103,218	-	93,771	-
Interest	966	141	-	-	-
Revenue Total	<u>110,177</u>	<u>103,359</u>	<u>-</u>	<u>93,771</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	7,200	-	-	68,270	-
Capital Equipment	58,645	-	-	5,200	-
Capital Outlay	3,690	447	-	387,022	-
Expenditures Total	<u>69,535</u>	<u>447</u>	<u>-</u>	<u>460,492</u>	<u>-</u>
Revenues Over / (Under) Expenditures	40,642	102,912	-	(366,721)	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	8,325	-	-	-	-
Interfund Transfers Total	<u>8,325</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>8,325</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	48,967	102,912	-	(366,721)	-
Beginning Fund Balance	-	8,325	-	366,721	-
Ending Fund Balance	<u>48,967</u>	<u>111,237</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11901 Community Development Block Grant**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	1,552,184	1,839,105	3,298,692	3,544,993	2,666,130
Revenue Total	<u>1,552,184</u>	<u>1,839,105</u>	<u>3,298,692</u>	<u>3,544,993</u>	<u>2,666,130</u>
<b><u>Expenditures</u></b>					
Personal Services	393,216	271,095	279,446	279,446	225,508
Operating	278,134	63,584	64,519	64,519	86,780
Capital Equipment	35,752	-	-	-	-
Internal Charges / Other	-	-	-	-	97,797
Capital Outlay	285,708	-	-	-	-
Grants and Aid	515,658	1,509,560	2,954,727	3,201,028	2,256,045
Expenditures Total	<u>1,508,468</u>	<u>1,844,239</u>	<u>3,298,692</u>	<u>3,544,993</u>	<u>2,666,130</u>
Revenues Over / (Under) Expenditures	<u>43,716</u>	<u>(5,134)</u>	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	1,000	-	-	-
Interfund Transfers Total	<u>-</u>	<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>-</u>	<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	43,716	(4,134)	-	-	-
Beginning Fund Balance	-	43,716	-	-	-
Ending Fund Balance	<u>43,716</u>	<u>39,582</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11902 HOME Program Grant**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	324,732	280,096	3,045,800	3,045,800	1,550,456
Interest	104	104	-	-	-
Revenue Total	<u>324,836</u>	<u>280,200</u>	<u>3,045,800</u>	<u>3,045,800</u>	<u>1,550,456</u>
<b><u>Expenditures</u></b>					
Personal Services	84,416	45,252	69,149	69,149	-
Operating	244,098	29,392	113,040	113,040	116,191
Internal Charges / Other	-	-	-	-	30,000
Grants and Aid	18,553	263,495	2,863,611	2,863,611	1,404,265
Expenditures Total	<u>347,067</u>	<u>338,139</u>	<u>3,045,800</u>	<u>3,045,800</u>	<u>1,550,456</u>
Revenues Over / (Under) Expenditures	<u>(22,231)</u>	<u>(57,939)</u>	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(22,231)	(57,939)	-	-	-
Beginning Fund Balance	-	(839)	-	-	-
Ending Fund Balance	<u>(22,231)</u>	<u>(58,778)</u>	-	-	-



**Seminole County Government  
Budget Comparison By Fund**

**11904 Emergency Shelter Grants**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	90,615	123,213	175,348	175,348	168,092
Revenue Total	<u>90,615</u>	<u>123,213</u>	<u>175,348</u>	<u>175,348</u>	<u>168,092</u>
<b><u>Expenditures</u></b>					
Personal Services	4,293	-	-	-	-
Operating	4,738	-	-	-	10,731
Grants and Aid	81,584	149,748	175,348	175,348	157,361
Expenditures Total	<u>90,615</u>	<u>149,748</u>	<u>175,348</u>	<u>175,348</u>	<u>168,092</u>
Revenues Over / (Under) Expenditures	-	(26,535)	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	(26,535)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>-</u>	<u>(26,535)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11905 Community Svc Block Grant**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	207,467	207,231	175,282	175,282	214,124
Revenue Total	<u>207,467</u>	<u>207,231</u>	<u>175,282</u>	<u>175,282</u>	<u>214,124</u>
<b><u>Expenditures</u></b>					
Personal Services	49,909	-	-	-	30,482
Operating	157,557	21,205	26,163	26,163	13,639
Grants and Aid	-	193,347	149,119	149,119	170,003
Expenditures Total	<u>207,466</u>	<u>214,552</u>	<u>175,282</u>	<u>175,282</u>	<u>214,124</u>
Revenues Over / (Under) Expenditures	1	(7,321)	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	1	(7,321)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>1</u>	<u>(7,321)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11908 Disaster Preparedness**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	175,803	233,171	-	149,353	-
Revenue Total	<u>175,803</u>	<u>233,171</u>	<u>-</u>	<u>149,353</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	26,548	38,970	-	-	-
Operating	122,481	171,947	-	134,353	-
Capital Equipment	55,752	18,080	-	15,000	-
Expenditures Total	<u>204,781</u>	<u>228,997</u>	<u>-</u>	<u>149,353</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<b>(28,978)</b>	<b>4,174</b>	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(28,978)	4,174	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>(28,978)</u>	<u>4,174</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11909 Mosquito Control Grant**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	18,334	18,500	29,456	29,456	31,540
Interest	87	7	-	-	-
Revenue Total	<u>18,421</u>	<u>18,507</u>	<u>29,456</u>	<u>29,456</u>	<u>31,540</u>
<b><u>Expenditures</u></b>					
Operating	18,466	20,587	29,456	29,456	16,540
Capital Equipment	-	-	-	-	15,000
Expenditures Total	<u>18,466</u>	<u>20,587</u>	<u>29,456</u>	<u>29,456</u>	<u>31,540</u>
Revenues Over / (Under) Expenditures	(45)	(2,080)	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(45)	(2,080)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>(45)</u>	<u>(2,080)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11912 Public Safety Grants (State)**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	7,215	5,940	9,853	1,405,729	5,535
Interest	3	1	-	-	-
Revenue Total	<u>7,218</u>	<u>5,941</u>	<u>9,853</u>	<u>1,405,729</u>	<u>5,535</u>
<b><u>Expenditures</u></b>					
Personal Services	125	1,896	-	-	-
Operating	6,550	-	9,853	10,513	5,535
Grants and Aid	-	4,784	-	1,395,216	-
Expenditures Total	<u>6,675</u>	<u>6,680</u>	<u>9,853</u>	<u>1,405,729</u>	<u>5,535</u>
Revenues Over / (Under) Expenditures	543	(739)	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	543	(739)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>543</u>	<u>(739)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11913 Public Safety Grants (Other)**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	-	2,576	-	2,576	-
Interest	1	6	-	-	-
Revenue Total	<u>1</u>	<u>2,582</u>	<u>-</u>	<u>2,576</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Grants and Aid	-	-	-	2,576	-
Expenditures Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,576</u>	<u>-</u>
Revenues Over / (Under) Expenditures	1	2,582	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	1	2,582	-	-	-
Beginning Fund Balance	-	1	-	-	-
Ending Fund Balance	<u>1</u>	<u>2,583</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11915 Public Safety Grants (Federal)**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	360,314	300,312	-	93,482	-
Revenue Total	<u>360,314</u>	<u>300,312</u>	<u>-</u>	<u>93,482</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	26,784	-	-	-	-
Operating	316,826	73,876	-	44,202	-
Capital Equipment	84,000	-	-	-	-
Capital Outlay	38,331	372,507	-	49,280	-
Grants and Aid	252,228	-	-	-	-
Expenditures Total	<u>718,169</u>	<u>446,383</u>	<u>-</u>	<u>93,482</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(357,855)</u>	<u>(146,071)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(357,855)	(146,071)	-	-	-
Beginning Fund Balance	-	1	-	-	-
Ending Fund Balance	<u>(357,855)</u>	<u>(146,070)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11916 Public Works Grants**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	7,069,528	14,444,671	-	20,752,256	-
Revenue Total	<u>7,069,528</u>	<u>14,444,671</u>	<u>-</u>	<u>20,752,256</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	1,715	-	-	708,000	-
Capital Outlay	2,766,526	1,063,424	-	12,778,757	-
Grants and Aid	4,301,287	13,381,247	-	7,265,499	-
Expenditures Total	<u>7,069,528</u>	<u>14,444,671</u>	<u>-</u>	<u>20,752,256</u>	<u>-</u>
Revenues Over / (Under) Expenditures	-	-	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



**Seminole County Government  
Budget Comparison By Fund**

**11917 Leisure Services Grants**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	-	18,053	-	510,648	-
Interest	20	-	-	-	-
Revenue Total	<u>20</u>	<u>18,053</u>	<u>-</u>	<u>510,648</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	-	-	-	30,484	-
Capital Outlay	-	19,995	-	480,164	-
Expenditures Total	<u>-</u>	<u>19,995</u>	<u>-</u>	<u>510,648</u>	<u>-</u>
Revenues Over / (Under) Expenditures	20	(1,942)	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(4,659)	-	-	-	-
Interfund Transfers Total	<u>(4,659)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(4,659)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(4,639)	(1,942)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>(4,639)</u>	<u>(1,942)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11918 Growth Management Grants (State)**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	-	9,895	-	306,792	-
Revenue Total	-	9,895	-	306,792	-
<b><u>Expenditures</u></b>					
Grants and Aid	-	9,998	-	306,792	-
Expenditures Total	-	9,998	-	306,792	-
Revenues Over / (Under) Expenditures	-	(103)	-	-	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	(103)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	(103)	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**11919 Agency Grants**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	1,611,061	1,299,149	3,911,896	4,349,333	2,834,878
Revenue Total	<u>1,611,061</u>	<u>1,299,149</u>	<u>3,911,896</u>	<u>4,349,333</u>	<u>2,834,878</u>
<b><u>Expenditures</u></b>					
Personal Services	4,097	-	-	-	3,940
Operating	1,294,866	190,514	934,302	1,371,739	102,486
Grants and Aid	336,267	1,850,820	2,977,594	2,977,594	2,728,452
Expenditures Total	<u>1,635,230</u>	<u>2,041,334</u>	<u>3,911,896</u>	<u>4,349,333</u>	<u>2,834,878</u>
Revenues Over / (Under) Expenditures	(24,169)	(742,185)	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(24,169)	(742,185)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>(24,169)</u>	<u>(742,185)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11920 Neighborhood Stabilization Program**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	465,523	2,689,539	1,726,363	1,726,363	-
Other Miscellaneous	-	242,381	-	-	-
Revenue Total	<u>465,523</u>	<u>2,931,920</u>	<u>1,726,363</u>	<u>1,726,363</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	110,359	112,256	136,853	136,853	46,955
Operating	44,330	44,153	272,892	272,892	100,000
Internal Charges / Other	-	-	-	-	50,000
Grants and Aid	318,187	2,980,415	1,316,618	1,316,618	303,045
Expenditures Total	<u>472,876</u>	<u>3,136,824</u>	<u>1,726,363</u>	<u>1,726,363</u>	<u>500,000</u>
Revenues Over / (Under) Expenditures	<u>(7,353)</u>	<u>(204,904)</u>	-	-	<u>(500,000)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(7,353)	(204,904)	-	-	(500,000)
Beginning Fund Balance	-	-	-	-	500,000
Ending Fund Balance	<u>(7,353)</u>	<u>(204,904)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**11926 City of Sanford CDBG**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	-	-	-	-	583,918
Revenue Total	-	-	-	-	583,918
<b><u>Expenditures</u></b>					
Personal Services	-	-	-	-	56,293
Operating	-	-	-	-	48,411
Grants and Aid	-	-	-	-	479,214
Expenditures Total	-	-	-	-	583,918
Revenues Over / (Under) Expenditures	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**11930 Resource Management Grants Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	-	-	-	-	348,446
Revenue Total	-	-	-	-	348,446
<b><u>Expenditures</u></b>					
Operating	-	-	-	-	348,446
Expenditures Total	-	-	-	-	348,446
Revenues Over / (Under) Expenditures	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**12010 SHIP - Affordable Housing 09/10**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Do Not Use (Grants (Federal/State/Local))	4,416	1,988	-	-	-
State Shared Revenue	486,727	-	109	109	-
Revenue Total	<u>491,143</u>	<u>1,988</u>	<u>109</u>	<u>109</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	52,840	1,165	-	-	-
Operating	4,105	-	-	-	-
Grants and Aid	565,085	42,059	109	109	-
Expenditures Total	<u>622,030</u>	<u>43,224</u>	<u>109</u>	<u>109</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(130,887)</u>	<u>(41,236)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(130,887)	(41,236)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>(130,887)</u>	<u>(41,236)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**12011 SHIP - Affordable Housing 10/11**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Do Not Use (Grants (Federal/State/Local))	7,144	3,645	-	-	-
State Shared Revenue	-	-	7	7	-
Revenue Total	<u>7,144</u>	<u>3,645</u>	<u>7</u>	<u>7</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	997	-	-	-	-
Operating	3,864	-	-	-	-
Grants and Aid	18,050	63,526	7	7	-
Expenditures Total	<u>22,911</u>	<u>63,526</u>	<u>7</u>	<u>7</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(15,767)</u>	<u>(59,881)</u>	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(15,767)	(59,881)	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>(15,767)</u>	<u>(59,881)</u>	<u>-</u>	<u>-</u>	<u>-</u>



**Seminole County Government  
Budget Comparison By Fund**

**12012 AFFORDABLE HOUSING 11/12**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Do Not Use (Grants (Federal/State/Local))	450	-	-	-	-
State Shared Revenue	489,314	443,381	142,671	142,671	-
Interest	8,898	-	-	-	-
Other Miscellaneous	51,839	-	-	-	-
Revenue Total	<u>550,501</u>	<u>443,381</u>	<u>142,671</u>	<u>142,671</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	45,000	5,591	-	-	-
Operating	483	1,856	229	229	-
Grants and Aid	-	381,893	142,442	142,442	-
Expenditures Total	<u>45,483</u>	<u>389,340</u>	<u>142,671</u>	<u>142,671</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>505,018</u>	<u>54,041</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	505,018	54,041	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u><u>505,018</u></u>	<u><u>54,041</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**12013 SHIP FY 2012/13**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
State Shared Revenue	-	167,445	224,121	224,121	21,762
Interest	818	-	-	-	-
Other Miscellaneous	27,540	70,592	-	-	-
Revenue Total	<u>28,358</u>	<u>238,037</u>	<u>224,121</u>	<u>224,121</u>	<u>21,762</u>
<b><u>Expenditures</u></b>					
Operating	-	3,405	14,877	14,877	-
Grants and Aid	-	45,434	209,244	209,244	21,762
Expenditures Total	<u>-</u>	<u>48,839</u>	<u>224,121</u>	<u>224,121</u>	<u>21,762</u>
Revenues Over / (Under) Expenditures	<u>28,358</u>	<u>189,198</u>	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	28,358	189,198	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	<u>28,358</u>	<u>189,198</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**12014 SHIP FY 2013/14**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
State Shared Revenue	-	695,450	695,450	695,450	233,904
Interest	-	753	-	-	-
Other Miscellaneous	-	17,914	-	-	-
Revenue Total	-	714,117	695,450	695,450	233,904
<b><u>Expenditures</u></b>					
Operating	-	-	20,863	20,863	18,403
Grants and Aid	-	-	674,587	674,587	215,501
Expenditures Total	-	-	695,450	695,450	233,904
Revenues Over / (Under) Expenditures	-	714,117	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	714,117	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	714,117	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**12015 SHIP 14/15 -Affordable Housing**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
State Shared Revenue	-	-	-	-	1,990,378
Revenue Total	-	-	-	-	1,990,378
<b><u>Expenditures</u></b>					
Operating	-	-	-	-	139,037
Internal Charges / Other	-	-	-	-	60,000
Grants and Aid	-	-	-	-	1,791,341
Expenditures Total	-	-	-	-	1,990,378
Revenues Over / (Under) Expenditures	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**12200 Arbor Violation Trust Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	450	231	-	-	-
Other Miscellaneous	6,500	36,150	8,000	8,000	8,000
Revenue Total	<u>6,950</u>	<u>36,381</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>
<b><u>Expenditures</u></b>					
Operating	86,650	-	23,175	68,618	107,678
Expenditures Total	<u>86,650</u>	<u>-</u>	<u>23,175</u>	<u>68,618</u>	<u>107,678</u>
Revenues Over / (Under) Expenditures	<b>(79,700)</b>	<b>36,381</b>	<b>(15,175)</b>	<b>(60,618)</b>	<b>(99,678)</b>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	<b>(79,700)</b>	<b>36,381</b>	<b>(15,175)</b>	<b>(60,618)</b>	<b>(99,678)</b>
Beginning Fund Balance	<b>142,093</b>	<b>(79,700)</b>	<b>15,175</b>	<b>60,618</b>	<b>99,678</b>
Ending Fund Balance	<u><b>62,393</b></u>	<u><b>(43,319)</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>

**Seminole County Government  
Budget Comparison By Fund**

**12300 Alcohol/Drug Abuse Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	155	182	-	-	-
Other Miscellaneous	200	-	-	-	-
Court Charges	41,601	41,726	45,000	45,000	40,000
Revenue Total	<u>41,956</u>	<u>41,908</u>	<u>45,000</u>	<u>45,000</u>	<u>40,000</u>
<b><u>Expenditures</u></b>					
Operating	30,415	5,310	54,488	54,488	45,000
Grants and Aid	-	36,165	45,000	45,000	45,000
Expenditures Total	<u>30,415</u>	<u>41,475</u>	<u>99,488</u>	<u>99,488</u>	<u>90,000</u>
Revenues Over / (Under) Expenditures	11,541	433	(54,488)	(54,488)	(50,000)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	11,541	433	(54,488)	(54,488)	(50,000)
Beginning Fund Balance	41,406	11,541	54,488	54,488	50,000
Ending Fund Balance	<u>52,947</u>	<u>11,974</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**12302 Teen Court Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	704	81	500	500	-
Court Charges	180,017	157,904	160,000	160,000	160,000
Revenue Total	<u>180,721</u>	<u>157,985</u>	<u>160,500</u>	<u>160,500</u>	<u>160,000</u>
<b><u>Expenditures</u></b>					
Personal Services	150,241	155,475	167,253	167,253	168,889
Operating	9,537	20,146	3,555	3,555	3,447
Internal Charges / Other	7,412	4,419	3,278	3,278	4,475
Grants and Aid	-	-	26,120	26,120	26,120
Expenditures Total	<u>167,190</u>	<u>180,040</u>	<u>200,206</u>	<u>200,206</u>	<u>202,931</u>
Revenues Over / (Under) Expenditures	<u>13,531</u>	<u>(22,055)</u>	<u>(39,706)</u>	<u>(39,706)</u>	<u>(42,931)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	13,531	(22,055)	(39,706)	(39,706)	(42,931)
Beginning Fund Balance	196,935	13,531	197,165	197,165	148,706
Ending Fund Balance	<u>210,466</u>	<u>(8,524)</u>	<u>157,459</u>	<u>157,459</u>	<u>105,775</u>

**Seminole County Government  
Budget Comparison By Fund**

**12500 Enhanced 911 Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
State Shared Revenue	2,321,043	2,191,240	2,260,000	2,260,000	2,260,000
Interest	28,917	2,390	15,000	15,000	-
Other Miscellaneous	-	6	-	-	-
Revenue Total	<u>2,349,960</u>	<u>2,193,636</u>	<u>2,275,000</u>	<u>2,275,000</u>	<u>2,260,000</u>
<b><u>Expenditures</u></b>					
Personal Services	235,825	235,847	239,795	239,795	272,818
Operating	837,630	834,434	860,658	860,658	1,193,029
Capital Equipment	-	-	-	85,836	-
Internal Charges / Other	8,911	7,456	7,343	7,343	7,714
Capital Outlay	-	453,001	4,000,000	4,011,818	-
Grants and Aid	496,880	549,268	415,068	415,068	553,188
Expenditures Total	<u>1,579,246</u>	<u>2,080,006</u>	<u>5,522,864</u>	<u>5,620,518</u>	<u>2,026,749</u>
Revenues Over / (Under) Expenditures	<u>770,714</u>	<u>113,630</u>	<u>(3,247,864)</u>	<u>(3,345,518)</u>	<u>233,251</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	770,714	113,630	(3,247,864)	(3,345,518)	233,251
Beginning Fund Balance	5,493,638	770,714	6,381,225	6,478,879	3,032,463
Ending Fund Balance	<u>6,264,352</u>	<u>884,344</u>	<u>3,133,361</u>	<u>3,133,361</u>	<u>3,265,714</u>



**Seminole County Government  
Budget Comparison By Fund**

**12601 Arterial Transportation Impact Fee Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	1,704,872	1,677,244	1,290,000	1,290,000	1,290,000
Interest	3,339	438	-	-	-
Revenue Total	<u>1,708,211</u>	<u>1,677,682</u>	<u>1,290,000</u>	<u>1,290,000</u>	<u>1,290,000</u>
<b><u>Expenditures</u></b>					
Capital Outlay	12,936	49,857	-	181,243	-
Expenditures Total	<u>12,936</u>	<u>49,857</u>	<u>-</u>	<u>181,243</u>	<u>-</u>
Revenues Over / (Under) Expenditures	1,695,275	1,627,825	1,290,000	1,108,757	1,290,000
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	-	-	-	31,779,000
Interfund Transfers Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>31,779,000</u>
Sources / Uses Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>31,779,000</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	1,695,275	1,627,825	1,290,000	1,108,757	33,069,000
Beginning Fund Balance	(51,774,537)	1,695,275	(48,560,463)	(48,379,220)	(47,132,682)
Ending Fund Balance	<u>(50,079,262)</u>	<u>3,323,100</u>	<u>(47,270,463)</u>	<u>(47,270,463)</u>	<u>(14,063,682)</u>

**Seminole County Government  
Budget Comparison By Fund**

**12602 North Collector Transportation Impact Fee Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	23	-	-	-	-
Interest	4,947	564	5,000	5,000	-
Revenue Total	<u>4,970</u>	<u>564</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Capital Outlay	45,069	57,418	1,270,000	1,371,675	-
Expenditures Total	<u>45,069</u>	<u>57,418</u>	<u>1,270,000</u>	<u>1,371,675</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(40,099)</u>	<u>(56,854)</u>	<u>(1,265,000)</u>	<u>(1,366,675)</u>	<u>-</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(40,099)	(56,854)	(1,265,000)	(1,366,675)	-
Beginning Fund Balance	1,465,978	(40,098)	1,271,787	1,373,462	370
Ending Fund Balance	<u>1,425,879</u>	<u>(96,952)</u>	<u>6,787</u>	<u>6,787</u>	<u>370</u>

**Seminole County Government  
Budget Comparison By Fund**

**12603 West Collector Transportation Impact Fee Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	297,912	123,307	125,000	125,000	125,000
Interest	719	429	-	-	-
Revenue Total	<u>298,631</u>	<u>123,736</u>	<u>125,000</u>	<u>125,000</u>	<u>125,000</u>
<b><u>Expenditures</u></b>					
Expenditures Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>298,631</u>	<u>123,736</u>	<u>125,000</u>	<u>125,000</u>	<u>125,000</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	-	-	-	2,457,000
Interfund Transfers Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,457,000</u>
Sources / Uses Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,457,000</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	298,631	123,736	125,000	125,000	2,582,000
Beginning Fund Balance	(4,377,299)	298,631	(3,953,669)	(3,953,669)	(3,809,933)
Ending Fund Balance	<u>(4,078,668)</u>	<u>422,367</u>	<u>(3,828,669)</u>	<u>(3,828,669)</u>	<u>(1,227,933)</u>

**Seminole County Government  
Budget Comparison By Fund**

**12604 East Collector Transportation Impact Fee Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	135,088	132,157	120,000	120,000	120,000
Interest	7,659	145	1,000	1,000	-
Revenue Total	<u>142,747</u>	<u>132,302</u>	<u>121,000</u>	<u>121,000</u>	<u>120,000</u>
<b><u>Expenditures</u></b>					
Capital Outlay	2,275,646	1,248,072	-	427,114	-
Expenditures Total	<u>2,275,646</u>	<u>1,248,072</u>	<u>-</u>	<u>427,114</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(2,132,899)</u>	<u>(1,115,770)</u>	<u>121,000</u>	<u>(306,114)</u>	<u>120,000</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(2,132,899)	(1,115,770)	121,000	(306,114)	120,000
Beginning Fund Balance	2,907,874	(2,132,898)	(756,210)	(329,096)	(677,909)
Ending Fund Balance	<u>774,975</u>	<u>(3,248,668)</u>	<u>(635,210)</u>	<u>(635,210)</u>	<u>(557,909)</u>

**Seminole County Government  
Budget Comparison By Fund**

**12605 South Central Collector Transportation Impact Fee Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	126,169	161,928	90,000	90,000	90,000
Interest	154	257	-	-	-
Revenue Total	<u>126,323</u>	<u>162,185</u>	<u>90,000</u>	<u>90,000</u>	<u>90,000</u>
<b><u>Expenditures</u></b>					
Operating	3,750	-	-	-	-
Expenditures Total	<u>3,750</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>122,573</u>	<u>162,185</u>	<u>90,000</u>	<u>90,000</u>	<u>90,000</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	-	-	-	10,764,000
Interfund Transfers Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,764,000</u>
Sources / Uses Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,764,000</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	122,573	162,185	90,000	90,000	10,854,000
Beginning Fund Balance	(13,830,236)	122,573	(13,557,663)	(13,557,663)	(13,410,477)
Ending Fund Balance	<u>(13,707,663)</u>	<u>284,758</u>	<u>(13,467,663)</u>	<u>(13,467,663)</u>	<u>(2,556,477)</u>

**Seminole County Government  
Budget Comparison By Fund**

**12801 Fire/Rescue-Impact Fee**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	119,303	141,680	135,000	135,000	140,000
Interest	8,378	1,052	6,000	6,000	-
Revenue Total	<u>127,681</u>	<u>142,732</u>	<u>141,000</u>	<u>141,000</u>	<u>140,000</u>
<b><u>Expenditures</u></b>					
Operating	9,842	-	3,500	3,500	-
Capital Outlay	149,829	-	50,000	204,313	95,000
Expenditures Total	<u>159,671</u>	<u>-</u>	<u>53,500</u>	<u>207,813</u>	<u>95,000</u>
Revenues Over / (Under) Expenditures	(31,990)	142,732	87,500	(66,813)	45,000
<b><u>Fund Balance</u></b>					
Net Change in Fund	(31,990)	142,732	87,500	(66,813)	45,000
Beginning Fund Balance	2,609,965	(31,990)	2,565,163	2,719,476	2,653,894
Ending Fund Balance	<u>2,577,975</u>	<u>110,742</u>	<u>2,652,663</u>	<u>2,652,663</u>	<u>2,698,894</u>

**Seminole County Government  
Budget Comparison By Fund**

**12802 Law Enforcement-Impact Fee**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	6	5	-	-	-
Other Miscellaneous	150	150	-	-	-
Revenue Total	156	155	-	-	-
<b><u>Expenditures</u></b>					
Operating	-	-	-	-	1,570
Expenditures Total	-	-	-	-	1,570
Revenues Over / (Under) Expenditures	156	155	-	-	(1,570)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	156	155	-	-	(1,570)
Beginning Fund Balance	-	156	-	-	1,570
Ending Fund Balance	156	311	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**12804 Library-Impact Fee**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	77,175	109,828	40,000	40,000	65,000
Interest	840	79	-	-	-
Revenue Total	<u>78,015</u>	<u>109,907</u>	<u>40,000</u>	<u>40,000</u>	<u>65,000</u>
<b><u>Expenditures</u></b>					
Library Books & Materials	220,973	71,450	87,823	87,823	189,407
Expenditures Total	<u>220,973</u>	<u>71,450</u>	<u>87,823</u>	<u>87,823</u>	<u>189,407</u>
Revenues Over / (Under) Expenditures	<b>(142,958)</b>	<b>38,457</b>	<b>(47,823)</b>	<b>(47,823)</b>	<b>(124,407)</b>
<b><u>Fund Balance</u></b>					
Net Change in Fund	<b>(142,958)</b>	<b>38,457</b>	<b>(47,823)</b>	<b>(47,823)</b>	<b>(124,407)</b>
Beginning Fund Balance	<b>309,856</b>	<b>(142,958)</b>	<b>186,898</b>	<b>186,898</b>	<b>157,532</b>
Ending Fund Balance	<u><b>166,898</b></u>	<u><b>(104,501)</b></u>	<u><b>139,075</b></u>	<u><b>139,075</b></u>	<u><b>33,125</b></u>



**Seminole County Government  
Budget Comparison By Fund**

**12805 Drainage-Impact Fee**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	22	18	-	-	-
Other Miscellaneous	600	600	-	-	-
Revenue Total	622	618	-	-	-
<b><u>Expenditures</u></b>					
Operating	-	-	-	-	5,941
Expenditures Total	-	-	-	-	5,941
Revenues Over / (Under) Expenditures	622	618	-	-	(5,941)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	622	618	-	-	(5,941)
Beginning Fund Balance	-	622	-	-	5,941
Ending Fund Balance	622	1,240	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**13000 Stormwater Fund - GF**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	35,000	60,000	76,316	76,316	-
Charges for Services	71,072	69,124	62,500	62,500	-
Interest	5,953	483	5,000	5,000	-
Other Miscellaneous	4,570	202	-	-	-
Revenue Total	<u>116,595</u>	<u>129,809</u>	<u>143,816</u>	<u>143,816</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Personal Services	452,886	522,600	598,789	598,789	-
Operating	758,576	642,712	534,415	809,480	-
Internal Charges / Other	69,472	55,640	68,579	68,579	-
Expenditures Total	<u>1,280,934</u>	<u>1,220,952</u>	<u>1,201,783</u>	<u>1,476,848</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(1,164,339)</u>	<u>(1,091,143)</u>	<u>(1,057,967)</u>	<u>(1,333,032)</u>	<u>-</u>
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer - In	1,165,961	993,947	1,057,967	1,057,967	-
Transfer Out	(3,533,996)	-	-	-	-
Interfund Transfers Total	<u>(2,368,035)</u>	<u>993,947</u>	<u>1,057,967</u>	<u>1,057,967</u>	<u>-</u>
Sources / Uses Total	<u>(2,368,035)</u>	<u>993,947</u>	<u>1,057,967</u>	<u>1,057,967</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(3,532,374)	(97,196)	-	(275,065)	-
Beginning Fund Balance	3,904,635	(3,532,374)	-	275,065	-
Ending Fund Balance	<u>372,261</u>	<u>(3,629,570)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**13100 Economic Development - GF**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Local Shared Revenue	10,000	40,667	1,671,634	1,671,634	188,417
Interest	1,949	417	2,000	2,000	-
Revenue Total	<u>11,949</u>	<u>41,084</u>	<u>1,673,634</u>	<u>1,673,634</u>	<u>188,417</u>
<b><u>Expenditures</u></b>					
Personal Services	248,572	306,202	360,157	360,157	304,714
Operating	816,167	755,607	885,147	885,147	919,647
Internal Charges / Other	6,625	9,234	6,544	6,544	6,351
Grants and Aid	182,100	184,650	958,400	1,597,377	400,200
Expenditures Total	<u>1,253,464</u>	<u>1,255,693</u>	<u>2,210,248</u>	<u>2,849,225</u>	<u>1,630,912</u>
Revenues Over / (Under) Expenditures	<u>(1,241,515)</u>	<u>(1,214,609)</u>	<u>(536,614)</u>	<u>(1,175,591)</u>	<u>(1,442,495)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	1,505,519	2,345,735	1,039,677	1,489,677	69,370
Interfund Transfers Total	<u>1,505,519</u>	<u>2,345,735</u>	<u>1,039,677</u>	<u>1,489,677</u>	<u>69,370</u>
Sources / Uses Total	<u>1,505,519</u>	<u>2,345,735</u>	<u>1,039,677</u>	<u>1,489,677</u>	<u>69,370</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	264,004	1,131,126	503,063	314,086	(1,373,125)
Beginning Fund Balance	992,836	264,003	2,022,587	2,261,564	2,575,650
Ending Fund Balance	<u>1,256,840</u>	<u>1,395,129</u>	<u>2,525,650</u>	<u>2,575,650</u>	<u>1,202,525</u>

**Seminole County Government  
Budget Comparison By Fund**

**13300 17/92 Redevelopment Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	11,572	10,886	11,213	11,213	13,571
Local Shared Revenue	1,905,004	1,664,272	1,696,203	1,696,203	1,840,959
Interest	34,473	4,401	30,000	30,000	-
Revenue Total	<u>1,951,049</u>	<u>1,679,559</u>	<u>1,737,416</u>	<u>1,737,416</u>	<u>1,854,530</u>
<b><u>Expenditures</u></b>					
Personal Services	105,943	164,450	164,681	164,681	173,953
Operating	54,782	160,327	148,430	148,430	92,635
Internal Charges / Other	5,979	3,304	5,437	5,437	4,550
Capital Outlay	-	53,724	25,000	25,000	-
Grants and Aid	621,646	1,299,522	228,184	1,221,934	338,184
Expenditures Total	<u>788,350</u>	<u>1,681,327</u>	<u>571,732</u>	<u>1,565,482</u>	<u>609,322</u>
Revenues Over / (Under) Expenditures	<u>1,162,699</u>	<u>(1,768)</u>	<u>1,165,684</u>	<u>171,934</u>	<u>1,245,208</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	1,162,699	(1,768)	1,165,684	171,934	1,245,208
Beginning Fund Balance	9,412,934	1,162,701	4,846,382	4,846,382	6,754,541
Ending Fund Balance	<u><u>10,575,633</u></u>	<u><u>1,160,933</u></u>	<u><u>6,012,066</u></u>	<u><u>5,018,316</u></u>	<u><u>7,999,749</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**15000 MSBU Street Lighting**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	2,352,366	2,402,221	2,315,000	2,315,000	2,190,365
Interest	6,018	761	5,000	5,000	1,000
Revenue Total	<u>2,358,384</u>	<u>2,402,982</u>	<u>2,320,000</u>	<u>2,320,000</u>	<u>2,191,365</u>
<b><u>Expenditures</u></b>					
Operating	2,110,206	2,366,692	3,310,000	3,310,000	2,578,500
Expenditures Total	<u>2,110,206</u>	<u>2,366,692</u>	<u>3,310,000</u>	<u>3,310,000</u>	<u>2,578,500</u>
Revenues Over / (Under) Expenditures	248,178	36,290	(990,000)	(990,000)	(387,135)
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer Out	(155,000)	-	-	-	-
Interfund Transfers Total	<u>(155,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(155,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	93,178	36,290	(990,000)	(990,000)	(387,135)
Beginning Fund Balance	936,348	93,178	990,000	990,000	958,815
Ending Fund Balance	<u>1,029,526</u>	<u>129,468</u>	<u>-</u>	<u>-</u>	<u>571,680</u>

**Seminole County Government  
Budget Comparison By Fund**

**15100 MSBU Solid Waste**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	12,725,816	12,905,529	13,229,000	13,229,000	13,594,000
Fees Other	35,147	58,355	20,000	20,000	35,000
Interest	34,753	4,169	25,000	25,000	5,000
Other Miscellaneous	-	289	-	-	-
Revenue Total	<u>12,795,716</u>	<u>12,968,342</u>	<u>13,274,000</u>	<u>13,274,000</u>	<u>13,634,000</u>
<b><u>Expenditures</u></b>					
Operating	12,925,108	13,680,127	14,269,400	14,269,400	14,470,300
Expenditures Total	<u>12,925,108</u>	<u>13,680,127</u>	<u>14,269,400</u>	<u>14,269,400</u>	<u>14,470,300</u>
Revenues Over / (Under) Expenditures	(129,392)	(711,785)	(995,400)	(995,400)	(836,300)
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer Out	(435,000)	-	-	-	-
Interfund Transfers Total	<u>(435,000)</u>	-	-	-	-
Sources / Uses Total	<u>(435,000)</u>	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(564,392)	(711,785)	(995,400)	(995,400)	(836,300)
Beginning Fund Balance	6,793,770	(564,392)	4,990,000	4,990,000	4,925,600
Ending Fund Balance	<u>6,229,378</u>	<u>(1,276,177)</u>	<u>3,994,600</u>	<u>3,994,600</u>	<u>4,089,300</u>

**Seminole County Government  
Budget Comparison By Fund**

**16000 MSBU Program**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	87,780	121,194	110,980	110,980	83,815
Charges for Services	844	243,295	238,785	238,785	246,310
Interest	3,925	389	3,525	3,525	525
Other Miscellaneous	(750)	535,000	525,000	525,000	535,000
Revenue Total	<u>91,799</u>	<u>899,878</u>	<u>878,290</u>	<u>878,290</u>	<u>865,650</u>
<b><u>Expenditures</u></b>					
Personal Services	276,329	282,040	286,843	286,843	296,899
Operating	477,224	196,641	676,745	676,745	650,905
Internal Charges / Other	255,301	261,099	367,030	367,030	344,430
Expenditures Total	<u>1,008,854</u>	<u>739,780</u>	<u>1,330,618</u>	<u>1,330,618</u>	<u>1,292,234</u>
Revenues Over / (Under) Expenditures	<u>(917,055)</u>	<u>160,098</u>	<u>(452,328)</u>	<u>(452,328)</u>	<u>(426,584)</u>
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Excess Fees	32,447	21,010	-	-	-
Intergovernmental Transfers Total	<u>32,447</u>	<u>21,010</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Interfund Transfers</b>					
Transfer - In	606,685	-	-	-	-
Transfer Out	(8,500)	-	-	-	(1,000)
Interfund Transfers Total	<u>598,185</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,000)</u>
Sources / Uses Total	<u>630,632</u>	<u>21,010</u>	<u>-</u>	<u>-</u>	<u>(1,000)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(286,423)	181,108	(452,328)	(452,328)	(427,584)
Beginning Fund Balance	1,151,617	(286,423)	1,187,200	1,187,200	838,575
Ending Fund Balance	<u>865,194</u>	<u>(105,315)</u>	<u>734,872</u>	<u>734,872</u>	<u>410,991</u>

**Seminole County Government  
Budget Comparison By Fund**

**16005 MSBU Lake Mills - AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	46,707	47,095	50,400	50,400	55,800
Interest	158	221	25	25	50
Revenue Total	<u>46,865</u>	<u>47,316</u>	<u>50,425</u>	<u>50,425</u>	<u>55,850</u>
<b><u>Expenditures</u></b>					
Operating	5,192	19,936	92,225	92,225	145,200
Expenditures Total	<u>5,192</u>	<u>19,936</u>	<u>92,225</u>	<u>92,225</u>	<u>145,200</u>
Revenues Over / (Under) Expenditures	41,673	27,380	(41,800)	(41,800)	(89,350)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(3,220)	-	-	-	-
Interfund Transfers Total	<u>(3,220)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(3,220)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	38,453	27,380	(41,800)	(41,800)	(89,350)
Beginning Fund Balance	2,035	38,453	41,800	41,800	89,350
Ending Fund Balance	<u>40,488</u>	<u>65,833</u>	<u>-</u>	<u>-</u>	<u>-</u>



**Seminole County Government  
Budget Comparison By Fund**

**16006 MSBU Lake Pickett - AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	20,661	2,297	41,300	41,300	41,300
Interest	576	67	25	25	25
Revenue Total	<u>21,237</u>	<u>2,364</u>	<u>41,325</u>	<u>41,325</u>	<u>41,325</u>
<b><u>Expenditures</u></b>					
Operating	15,000	3,362	179,975	179,975	207,490
Expenditures Total	<u>15,000</u>	<u>3,362</u>	<u>179,975</u>	<u>179,975</u>	<u>207,490</u>
Revenues Over / (Under) Expenditures	6,237	(998)	(138,650)	(138,650)	(166,165)
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer Out	(550)	-	-	-	-
Interfund Transfers Total	<u>(550)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(550)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	5,687	(998)	(138,650)	(138,650)	(166,165)
Beginning Fund Balance	161,251	5,687	138,650	138,650	166,165
Ending Fund Balance	<u>166,938</u>	<u>4,689</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16007 MSBU Lake Amory - AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	6,654	6,672	6,625	6,625	6,625
Interest	27	27	25	25	25
Revenue Total	<u>6,681</u>	<u>6,699</u>	<u>6,650</u>	<u>6,650</u>	<u>6,650</u>
<b><u>Expenditures</u></b>					
Operating	3,600	4,100	11,225	11,225	15,470
Expenditures Total	<u>3,600</u>	<u>4,100</u>	<u>11,225</u>	<u>11,225</u>	<u>15,470</u>
Revenues Over / (Under) Expenditures	3,081	2,599	(4,575)	(4,575)	(8,820)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(900)	-	-	-	-
Interfund Transfers Total	<u>(900)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(900)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	2,181	2,599	(4,575)	(4,575)	(8,820)
Beginning Fund Balance	2,696	2,181	4,575	4,575	8,820
Ending Fund Balance	<u>4,877</u>	<u>4,780</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16010 MSBU Cedar Ridge - OTH**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	21,823	21,946	21,840	21,840	21,840
Interest	127	115	150	150	150
Revenue Total	<u>21,950</u>	<u>22,061</u>	<u>21,990</u>	<u>21,990</u>	<u>21,990</u>
<b><u>Expenditures</u></b>					
Operating	13,037	17,656	50,275	50,275	53,020
Expenditures Total	<u>13,037</u>	<u>17,656</u>	<u>50,275</u>	<u>50,275</u>	<u>53,020</u>
Revenues Over / (Under) Expenditures	8,913	4,405	(28,285)	(28,285)	(31,030)
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer Out	(3,150)	-	-	-	-
Interfund Transfers Total	<u>(3,150)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(3,150)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	5,763	4,405	(28,285)	(28,285)	(31,030)
Beginning Fund Balance	20,707	5,763	28,285	28,285	31,030
Ending Fund Balance	<u>26,470</u>	<u>10,168</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16013 MSBU Howell Creek - AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	365	1,265	1,290	1,290	1,375
Grants	-	1,225	-	-	-
Interest	38	27	25	25	25
Other Miscellaneous	-	-	1,225	1,225	1,250
Revenue Total	<u>403</u>	<u>2,517</u>	<u>2,540</u>	<u>2,540</u>	<u>2,650</u>
<b><u>Expenditures</u></b>					
Operating	1,540	2,890	9,925	9,925	9,575
Expenditures Total	<u>1,540</u>	<u>2,890</u>	<u>9,925</u>	<u>9,925</u>	<u>9,575</u>
Revenues Over / (Under) Expenditures	(1,137)	(373)	(7,385)	(7,385)	(6,925)
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer Out	(250)	-	-	-	-
Interfund Transfers Total	(250)	-	-	-	-
Sources / Uses Total	(250)	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(1,387)	(373)	(7,385)	(7,385)	(6,925)
Beginning Fund Balance	9,296	(1,387)	7,385	7,385	6,925
Ending Fund Balance	<u>7,909</u>	<u>(1,760)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16020 MSBU HORSESHOE LAKE NORTH**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	-	7,411	7,920	7,920	7,920
Interest	-	13	-	-	-
Revenue Total	-	7,424	7,920	7,920	7,920
<b><u>Expenditures</u></b>					
Operating	-	5,300	8,740	8,740	12,290
Expenditures Total	-	5,300	8,740	8,740	12,290
Revenues Over / (Under) Expenditures	-	2,124	(820)	(820)	(4,370)
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	2,124	(820)	(820)	(4,370)
Beginning Fund Balance	-	-	820	820	4,370
Ending Fund Balance	-	2,124	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**16021 MSBU Lake Myrtle AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	5,903	6,159	6,115	6,115	6,615
Interest	18	21	-	-	20
Revenue Total	<u>5,921</u>	<u>6,180</u>	<u>6,115</u>	<u>6,115</u>	<u>6,635</u>
<b><u>Expenditures</u></b>					
Operating	3,120	5,335	8,850	8,850	10,255
Expenditures Total	<u>3,120</u>	<u>5,335</u>	<u>8,850</u>	<u>8,850</u>	<u>10,255</u>
Revenues Over / (Under) Expenditures	2,801	845	(2,735)	(2,735)	(3,620)
<b><u>Sources / Uses</u></b>					
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer - In	1,500	-	-	-	-
Transfer Out	(1,025)	-	-	-	-
Interfund Transfers Total	<u>475</u>	-	-	-	-
Sources / Uses Total	<u>475</u>	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	3,276	845	(2,735)	(2,735)	(3,620)
Beginning Fund Balance	262	3,276	2,735	2,735	3,620
Ending Fund Balance	<u>3,538</u>	<u>4,121</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16023 MSBU Lake Spring Wood AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	6,988	6,944	6,910	6,910	6,655
Interest	27	32	-	-	-
Revenue Total	<u>7,015</u>	<u>6,976</u>	<u>6,910</u>	<u>6,910</u>	<u>6,655</u>
<b><u>Expenditures</u></b>					
Operating	3,156	3,598	10,560	10,560	19,120
Expenditures Total	<u>3,156</u>	<u>3,598</u>	<u>10,560</u>	<u>10,560</u>	<u>19,120</u>
Revenues Over / (Under) Expenditures	3,859	3,378	(3,650)	(3,650)	(12,465)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(875)	-	-	-	-
Interfund Transfers Total	<u>(875)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(875)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	2,984	3,378	(3,650)	(3,650)	(12,465)
Beginning Fund Balance	3,345	2,984	3,650	3,650	12,465
Ending Fund Balance	<u>6,329</u>	<u>6,362</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16024 MSBU Lake of the Woods AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	19,317	19,779	21,620	21,620	21,620
Interest	57	48	-	-	-
Revenue Total	<u>19,374</u>	<u>19,827</u>	<u>21,620</u>	<u>21,620</u>	<u>21,620</u>
<b><u>Expenditures</u></b>					
Operating	24,876	10,850	29,820	29,820	49,445
Expenditures Total	<u>24,876</u>	<u>10,850</u>	<u>29,820</u>	<u>29,820</u>	<u>49,445</u>
Revenues Over / (Under) Expenditures	(5,502)	8,977	(8,200)	(8,200)	(27,825)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	4,000	-	-	-	-
Transfer Out	(1,000)	-	-	-	-
Interfund Transfers Total	<u>3,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>3,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(2,502)	8,977	(8,200)	(8,200)	(27,825)
Beginning Fund Balance	7,736	(2,502)	8,200	8,200	27,825
Ending Fund Balance	<u>5,234</u>	<u>6,475</u>	<u>-</u>	<u>-</u>	<u>-</u>



**Seminole County Government  
Budget Comparison By Fund**

**16025 MSBU Lake Mirror - AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	12,871	12,792	12,960	12,960	12,700
Interest	58	59	-	-	20
Revenue Total	<u>12,929</u>	<u>12,851</u>	<u>12,960</u>	<u>12,960</u>	<u>12,720</u>
<b><u>Expenditures</u></b>					
Operating	6,093	7,125	19,460	19,460	31,785
Expenditures Total	<u>6,093</u>	<u>7,125</u>	<u>19,460</u>	<u>19,460</u>	<u>31,785</u>
Revenues Over / (Under) Expenditures	6,836	5,726	(6,500)	(6,500)	(19,065)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(2,690)	-	-	-	-
Interfund Transfers Total	<u>(2,690)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(2,690)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	4,146	5,726	(6,500)	(6,500)	(19,065)
Beginning Fund Balance	7,311	4,145	6,500	6,500	19,065
Ending Fund Balance	<u>11,457</u>	<u>9,871</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16026 MSBU Spring Lake - AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	28,137	28,295	27,360	27,360	27,360
Interest	198	259	150	150	150
Revenue Total	<u>28,335</u>	<u>28,554</u>	<u>27,510</u>	<u>27,510</u>	<u>27,510</u>
<b><u>Expenditures</u></b>					
Operating	6,941	6,782	80,110	80,110	116,000
Expenditures Total	<u>6,941</u>	<u>6,782</u>	<u>80,110</u>	<u>80,110</u>	<u>116,000</u>
Revenues Over / (Under) Expenditures	21,394	21,772	(52,600)	(52,600)	(88,490)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(1,075)	-	-	-	-
Interfund Transfers Total	<u>(1,075)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(1,075)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	20,319	21,772	(52,600)	(52,600)	(88,490)
Beginning Fund Balance	42,612	20,319	52,600	52,600	88,490
Ending Fund Balance	<u>62,931</u>	<u>42,091</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16027 MSBU Springwood Waterway AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	13,206	12,570	10,980	10,980	10,980
Interest	56	68	25	25	25
Revenue Total	<u>13,262</u>	<u>12,638</u>	<u>11,005</u>	<u>11,005</u>	<u>11,005</u>
<b><u>Expenditures</u></b>					
Operating	3,988	4,055	25,950	25,950	33,905
Expenditures Total	<u>3,988</u>	<u>4,055</u>	<u>25,950</u>	<u>25,950</u>	<u>33,905</u>
Revenues Over / (Under) Expenditures	9,274	8,583	(14,945)	(14,945)	(22,900)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	(875)	-	-	-	-
Interfund Transfers Total	<u>(875)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(875)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	8,399	8,583	(14,945)	(14,945)	(22,900)
Beginning Fund Balance	5,372	8,398	14,945	14,945	22,900
Ending Fund Balance	<u>13,771</u>	<u>16,981</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16028 MSBU Lakes Burkett/Martha AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Special Assessments	9,981	11,896	12,670	12,670	12,670
Interest	31	41	-	-	-
Revenue Total	<u>10,012</u>	<u>11,937</u>	<u>12,670</u>	<u>12,670</u>	<u>12,670</u>
<b><u>Expenditures</u></b>					
Operating	7,128	2,755	16,640	16,640	28,570
Expenditures Total	<u>7,128</u>	<u>2,755</u>	<u>16,640</u>	<u>16,640</u>	<u>28,570</u>
Revenues Over / (Under) Expenditures	2,884	9,182	(3,970)	(3,970)	(15,900)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	3,000	-	-	-	-
Transfer Out	(1,075)	-	-	-	-
Interfund Transfers Total	<u>1,925</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>1,925</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	4,809	9,182	(3,970)	(3,970)	(15,900)
Beginning Fund Balance	-	4,809	3,970	3,970	15,900
Ending Fund Balance	<u>4,809</u>	<u>13,991</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**16035 MSBU Buttonwood Pond, AWC**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
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**Revenue**

Special Assessments	-	-	-	-	3,565
Revenue Total	-	-	-	-	3,565

**Expenditures**

Operating	-	-	-	-	4,565
Expenditures Total	-	-	-	-	4,565
Revenues Over / (Under) Expenditures	-	-	-	-	(1,000)

**Sources / Uses**

**Interfund Transfers**

Transfer - In	-	-	-	-	1,000
Interfund Transfers Total	-	-	-	-	1,000
Sources / Uses Total	-	-	-	-	1,000

**Fund Balance**

Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**21200 General Revenue Debt**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	2,108	239	-	-	-
Revenue Total	<u>2,108</u>	<u>239</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Debt Services	1,594,201	1,540,152	1,538,357	1,538,357	1,536,348
Expenditures Total	<u>1,594,201</u>	<u>1,540,152</u>	<u>1,538,357</u>	<u>1,538,357</u>	<u>1,536,348</u>
Revenues Over / (Under) Expenditures	<u>(1,592,093)</u>	<u>(1,539,913)</u>	<u>(1,538,357)</u>	<u>(1,538,357)</u>	<u>(1,536,348)</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer - In	1,590,656	1,585,911	1,538,357	1,538,357	1,536,348
Interfund Transfers Total	<u>1,590,656</u>	<u>1,585,911</u>	<u>1,538,357</u>	<u>1,538,357</u>	<u>1,536,348</u>
Sources / Uses Total	<u>1,590,656</u>	<u>1,585,911</u>	<u>1,538,357</u>	<u>1,538,357</u>	<u>1,536,348</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(1,437)	45,998	-	-	-
Beginning Fund Balance	12,848	(1,436)	-	-	-
Ending Fund Balance	<u>11,411</u>	<u>44,562</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**21235 General Revenue Debt 2014 - Sports Cmplx /Slidr's Crk**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Expenditures</u></b>					
Debt Services	-	-	-	-	1,641,000
Expenditures Total	-	-	-	-	1,641,000
Revenues Over / (Under) Expenditures	-	-	-	-	(1,641,000)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	-	-	-	1,641,000
Interfund Transfers Total	-	-	-	-	1,641,000
Sources / Uses Total	-	-	-	-	1,641,000
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	-	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**21300 County Shared Revenue Debt**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	-	268	-	-	-
Revenue Total	-	268	-	-	-
<b><u>Expenditures</u></b>					
Debt Services	-	1,749,048	1,753,549	1,753,549	1,745,079
Expenditures Total	-	1,749,048	1,753,549	1,753,549	1,745,079
Revenues Over / (Under) Expenditures	-	(1,748,780)	(1,753,549)	(1,753,549)	(1,745,079)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	1,749,048	1,753,549	1,753,549	1,745,079
Interfund Transfers Total	-	1,749,048	1,753,549	1,753,549	1,745,079
Sources / Uses Total	-	1,749,048	1,753,549	1,753,549	1,745,079
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	268	-	-	-
Beginning Fund Balance	-	-	-	-	-
Ending Fund Balance	-	268	-	-	-



**Seminole County Government  
Budget Comparison By Fund**

**22500 Sales Tax Revenue Bonds**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	5,881	655	-	-	-
Revenue Total	5,881	655	-	-	-
<b><u>Expenditures</u></b>					
Debt Services	5,377,424	5,378,299	5,378,574	5,378,574	5,384,174
Expenditures Total	5,377,424	5,378,299	5,378,574	5,378,574	5,384,174
Revenues Over / (Under) Expenditures	(5,371,543)	(5,377,644)	(5,378,574)	(5,378,574)	(5,384,174)
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer - In	5,359,334	5,363,123	5,378,574	5,378,574	5,384,174
Interfund Transfers Total	5,359,334	5,363,123	5,378,574	5,378,574	5,384,174
Sources / Uses Total	5,359,334	5,363,123	5,378,574	5,378,574	5,384,174
<b><u>Fund Balance</u></b>					
Net Change in Fund	(12,209)	(14,521)	-	-	-
Beginning Fund Balance	27,385	(12,209)	-	-	-
Ending Fund Balance	15,176	(26,730)	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**30600 Capital Imprv. Rev. Bonds, Series 2012 (P25 Comm.)**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	167	4,883	-	-	-
Revenue Total	<u>167</u>	<u>4,883</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	377,409	-	-	-	-
Capital Equipment	18,199	-	-	300,000	-
Capital Outlay	9,466,323	6,594,629	-	4,482,973	-
Debt Services	-	51,488	-	-	-
Expenditures Total	<u>9,861,931</u>	<u>6,646,117</u>	<u>-</u>	<u>4,782,973</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(9,861,764)</u>	<u>(6,641,234)</u>	<u>-</u>	<u>(4,782,973)</u>	<u>-</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds	-	22,000,000	-	-	-
Debt Proceeds Total	<u>-</u>	<u>22,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Interfund Transfers</b>					
Transfer - In	9,861,932	-	-	-	-
Transfer Out	(179,899)	(9,861,932)	-	-	-
Interfund Transfers Total	<u>9,682,033</u>	<u>(9,861,932)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>9,682,033</u>	<u>12,138,068</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(179,731)	5,496,834	-	(4,782,973)	-
Beginning Fund Balance	179,899	(179,732)	745,132	5,528,105	714,028
Ending Fund Balance	<u>168</u>	<u>5,317,102</u>	<u>745,132</u>	<u>745,132</u>	<u>714,028</u>

**Seminole County Government  
Budget Comparison By Fund**

**30700 Sports Complex/Soldier Creek Project Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Expenditures</u></b>					
Personal Services	-	-	-	-	84,342
Expenditures Total	-	-	-	-	84,342
Revenues Over / (Under) Expenditures	-	-	-	-	(84,342)
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	-	-	-	(84,342)
Beginning Fund Balance	-	-	-	-	218,388
Ending Fund Balance	-	-	-	-	134,046

**Seminole County Government  
Budget Comparison By Fund**

**32000 Jail Project/2005**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	2,485	209	-	-	-
Revenue Total	2,485	209	-	-	-
<b><u>Expenditures</u></b>					
Capital Outlay	640,634	-	-	524,609	-
Expenditures Total	640,634	-	-	524,609	-
Revenues Over / (Under) Expenditures	(638,149)	209	-	(524,609)	-
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(638,149)	209	-	(524,609)	-
Beginning Fund Balance	1,165,243	(638,149)	-	524,609	-
Ending Fund Balance	527,094	(637,940)	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**32100 Natural Lands/Trails Bond Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	23,773	2,719	-	-	-
Revenue Total	<u>23,773</u>	<u>2,719</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	4,158	-	10,000	42,924	10,000
Internal Charges / Other	-	-	25,000	25,000	25,000
Capital Outlay	268,415	428,327	50,000	4,488,108	-
Expenditures Total	<u>272,573</u>	<u>428,327</u>	<u>85,000</u>	<u>4,556,032</u>	<u>35,000</u>
Revenues Over / (Under) Expenditures	<u>(248,800)</u>	<u>(425,608)</u>	<u>(85,000)</u>	<u>(4,556,032)</u>	<u>(35,000)</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Interfund Transfers</b>					
Transfer Out	(24,617)	(1,221)	-	-	-
Interfund Transfers Total	<u>(24,617)</u>	<u>(1,221)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sources / Uses Total	<u>(24,617)</u>	<u>(1,221)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(273,417)	(426,829)	(85,000)	(4,556,032)	(35,000)
Beginning Fund Balance	7,278,318	(273,418)	2,200,174	6,471,206	2,022,039
Ending Fund Balance	<u>7,004,901</u>	<u>(700,247)</u>	<u>2,115,174</u>	<u>1,915,174</u>	<u>1,987,039</u>

**Seminole County Government  
Budget Comparison By Fund**

**32200 Courthouse Projects Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	6,959	483	-	-	-
Revenue Total	<u>6,959</u>	<u>483</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Expenditures</u></b>					
Operating	-	-	-	15,512	-
Capital Outlay	1,742,041	300,305	-	694,351	-
Expenditures Total	<u>1,742,041</u>	<u>300,305</u>	<u>-</u>	<u>709,863</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(1,735,082)</u>	<u>(299,822)</u>	<u>-</u>	<u>(709,863)</u>	<u>-</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(1,735,082)	(299,822)	-	(709,863)	-
Beginning Fund Balance	2,865,827	(1,735,082)	402,720	1,112,583	403,202
Ending Fund Balance	<u>1,130,745</u>	<u>(2,034,904)</u>	<u>402,720</u>	<u>402,720</u>	<u>403,202</u>

**Seminole County Government  
Budget Comparison By Fund**

**40100 Water And Sewer Operating Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Permit Fees	42,825	82,028	43,000	43,000	43,000
Special Assessments	3,843	4,370	-	-	-
Grants	1,600,593	1,540,241	1,454,979	1,454,979	1,179,998
Charges for Services	49,482,115	48,518,064	52,982,000	52,982,000	51,775,049
Interest	294,536	50,712	183,000	183,000	39,340
Other Miscellaneous	391,188	2,043,469	160,000	155,000	267,000
Revenue Total	<u>51,815,100</u>	<u>52,238,884</u>	<u>54,822,979</u>	<u>54,817,979</u>	<u>53,304,387</u>
<b><u>Expenditures</u></b>					
Personal Services	5,719,762	7,003,946	8,124,850	8,124,850	7,594,287
Operating	12,762,985	12,058,801	16,113,419	16,821,546	14,768,403
Capital Equipment	400,848	120,592	548,050	1,313,430	702,239
Internal Charges / Other	3,435,112	3,590,196	3,746,139	3,746,139	3,706,139
Capital Outlay	6,935,662	1,048,125	1,000,000	1,000,000	1,500,000
Debt Services	2,844,748	2,450	14,865,198	14,865,198	16,070,621
Expenditures Total	<u>32,099,117</u>	<u>23,824,110</u>	<u>44,397,656</u>	<u>45,871,163</u>	<u>44,341,689</u>
Revenues Over / (Under) Expenditures	<u>19,715,983</u>	<u>28,414,774</u>	<u>10,425,323</u>	<u>8,946,816</u>	<u>8,962,698</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Intergovernmental Transfers</b>					
Intergovernmental Transfers Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Transfer Out	-	(22,583,756)	(20,173,627)	(22,309,551)	(9,099,115)
Interfund Transfers Total	-	(22,583,756)	(20,173,627)	(22,309,551)	(9,099,115)
Sources / Uses Total	-	(22,583,756)	(20,173,627)	(22,309,551)	(9,099,115)
<b><u>Fund Balance</u></b>					
Net Change in Fund	19,715,983	5,831,018	(9,748,304)	(13,362,735)	(136,417)
Beginning Fund Balance	35,398,472	(15,449,676)	27,666,505	29,140,012	19,340,952
Ending Fund Balance	<u>55,114,455</u>	<u>(9,618,658)</u>	<u>17,918,201</u>	<u>15,777,277</u>	<u>19,204,535</u>

**Seminole County Government  
Budget Comparison By Fund**

**40102 Water Connection Fees**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	273,061	846,644	627,000	627,000	623,962
Interest	26,669	2,716	15,000	15,000	2,944
Revenue Total	<u>299,730</u>	<u>849,360</u>	<u>642,000</u>	<u>642,000</u>	<u>626,906</u>
<b><u>Expenditures</u></b>					
Operating	-	2,492	25,000	25,000	25,000
Capital Outlay	1,176,413	4,021,399	1,023,743	3,469,834	-
Debt Services	-	158,292	560,000	560,000	1,567,777
Expenditures Total	<u>1,176,413</u>	<u>4,182,183</u>	<u>1,608,743</u>	<u>4,054,834</u>	<u>1,592,777</u>
Revenues Over / (Under) Expenditures	<u>(876,683)</u>	<u>(3,332,823)</u>	<u>(966,743)</u>	<u>(3,412,834)</u>	<u>(965,871)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	(876,683)	(3,332,823)	(966,743)	(3,412,834)	(965,871)
Beginning Fund Balance	8,069,212	18,014,859	1,376,903	3,822,994	965,871
Ending Fund Balance	<u><u>7,192,529</u></u>	<u><u>14,682,036</u></u>	<u><u>410,160</u></u>	<u><u>410,160</u></u>	<u><u>-</u></u>



**Seminole County Government  
Budget Comparison By Fund**

**40103 Sewer Connection Fees**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Impact Fees	973,612	1,675,007	954,000	954,000	1,354,110
Interest	50,327	4,585	32,000	32,000	3,320
Revenue Total	<u>1,023,939</u>	<u>1,679,592</u>	<u>986,000</u>	<u>986,000</u>	<u>1,357,430</u>
<b><u>Expenditures</u></b>					
Operating	-	36,993	40,000	40,000	40,000
Capital Outlay	2,158,463	997,168	-	4,123,680	408,750
Debt Services	3,782,646	4,282,546	4,282,646	4,282,646	2,069,006
Expenditures Total	<u>5,941,109</u>	<u>5,316,707</u>	<u>4,322,646</u>	<u>8,446,326</u>	<u>2,517,756</u>
Revenues Over / (Under) Expenditures	<u>(4,917,170)</u>	<u>(3,637,115)</u>	<u>(3,336,646)</u>	<u>(7,460,326)</u>	<u>(1,160,326)</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(4,917,170)	(3,637,115)	(3,336,646)	(7,460,326)	(1,160,326)
Beginning Fund Balance	16,018,086	71,229,384	4,201,887	7,460,326	1,692,576
Ending Fund Balance	<u>11,100,916</u>	<u>67,592,269</u>	<u>865,241</u>	<u>-</u>	<u>532,250</u>

**Seminole County Government  
Budget Comparison By Fund**

**40105 Water and Sewer Bonds, Series 2006**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	107,305	8,476	55,000	55,000	4,954
Revenue Total	<u>107,305</u>	<u>8,476</u>	<u>55,000</u>	<u>55,000</u>	<u>4,954</u>
<b><u>Expenditures</u></b>					
Capital Outlay	7,825,927	7,280,112	1,945,529	8,013,755	-
Expenditures Total	<u>7,825,927</u>	<u>7,280,112</u>	<u>1,945,529</u>	<u>8,013,755</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<u>(7,718,622)</u>	<u>(7,271,636)</u>	<u>(1,890,529)</u>	<u>(7,958,755)</u>	<u>4,954</u>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(7,718,622)	(7,271,636)	(1,890,529)	(7,958,755)	4,954
Beginning Fund Balance	<u>22,883,116</u>	<u>121,560,101</u>	<u>2,185,448</u>	<u>7,958,755</u>	<u>1,952</u>
Ending Fund Balance	<u><u>15,164,494</u></u>	<u><u>114,288,465</u></u>	<u><u>294,919</u></u>	<u><u>-</u></u>	<u><u>6,906</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**40106 Water and Sewer Bonds, Series 2010**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	205,682	16,618	12,000	12,000	16,126
Revenue Total	<u>205,682</u>	<u>16,618</u>	<u>12,000</u>	<u>12,000</u>	<u>16,126</u>
<b><u>Expenditures</u></b>					
Capital Outlay	15,185,476	31,666,006	35,464	19,357,412	-
Expenditures Total	<u>15,185,476</u>	<u>31,666,006</u>	<u>35,464</u>	<u>19,357,412</u>	<u>-</u>
Revenues Over / (Under) Expenditures	<b>(14,979,794)</b>	<b>(31,649,388)</b>	<b>(23,464)</b>	<b>(19,345,412)</b>	<b>16,126</b>
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(14,979,794)	(31,649,388)	(23,464)	(19,345,412)	16,126
Beginning Fund Balance	65,853,164	70,212,716	199,133	19,345,412	61,610
Ending Fund Balance	<u>50,873,370</u>	<u>38,563,328</u>	<u>175,669</u>	<u>-</u>	<u>77,736</u>

**Seminole County Government  
Budget Comparison By Fund**

**40107 Water and Sewer Bond Reserves**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	3,715	-	63,415	63,415	43,988
Revenue Total	<u>3,715</u>	<u>-</u>	<u>63,415</u>	<u>63,415</u>	<u>43,988</u>
Revenues Over / (Under) Expenditures	3,715	-	63,415	63,415	43,988
<b><u>Sources / Uses</u></b>					
<b>Debt Proceeds</b>					
Debt Proceeds Total	-	-	-	-	-
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	3,715	-	63,415	63,415	43,988
Beginning Fund Balance	18,115,012	18,118,726	18,118,726	18,118,726	18,162,582
Ending Fund Balance	<u><u>18,118,727</u></u>	<u><u>18,118,726</u></u>	<u><u>18,182,141</u></u>	<u><u>18,182,141</u></u>	<u><u>18,206,570</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**40108 Water and Sewer (Operating) Capital Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	-	-	-	-	42,357
Revenue Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>42,357</u>
<b><u>Expenditures</u></b>					
Operating	-	-	-	-	50,000
Internal Charges / Other	-	-	-	-	9,709
Capital Outlay	-	11,806,662	20,173,627	31,981,588	15,567,730
Expenditures Total	<u>-</u>	<u>11,806,662</u>	<u>20,173,627</u>	<u>31,981,588</u>	<u>15,627,439</u>
Revenues Over / (Under) Expenditures	-	(11,806,662)	(20,173,627)	(31,981,588)	(15,585,082)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	22,583,756	20,173,627	22,309,551	9,099,115
Interfund Transfers Total	<u>-</u>	<u>22,583,756</u>	<u>20,173,627</u>	<u>22,309,551</u>	<u>9,099,115</u>
Sources / Uses Total	<u>-</u>	<u>22,583,756</u>	<u>20,173,627</u>	<u>22,309,551</u>	<u>9,099,115</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	-	10,777,094	-	(9,672,037)	(6,485,967)
Beginning Fund Balance	-	-	-	9,672,037	12,662,803
Ending Fund Balance	<u>-</u>	<u>10,777,094</u>	<u>-</u>	<u>-</u>	<u>6,176,836</u>

**Seminole County Government  
Budget Comparison By Fund**

**40201 Solid Waste Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Charges for Services	12,326,731	12,051,318	11,758,000	11,758,000	12,747,031
Interest	108,000	12,657	108,000	108,000	68,476
Other Miscellaneous	684,410	655,860	633,500	633,500	618,600
Revenue Total	<u>13,119,141</u>	<u>12,719,835</u>	<u>12,499,500</u>	<u>12,499,500</u>	<u>13,434,107</u>
<b><u>Expenditures</u></b>					
Personal Services	3,569,552	3,658,252	3,815,404	3,815,404	3,923,501
Operating	2,522,952	2,022,091	2,587,915	2,587,915	2,302,125
Capital Equipment	107,543	194,137	1,093,400	1,644,667	1,084,385
Internal Charges / Other	4,721,979	3,581,449	3,248,128	3,248,128	3,317,962
Capital Outlay	1,808,847	395,048	705,625	3,661,521	389,406
Debt Services	78,567	11,240	-	-	-
Grants and Aid	-	-	-	-	75,000
Expenditures Total	<u>12,809,440</u>	<u>9,862,217</u>	<u>11,450,472</u>	<u>14,957,635</u>	<u>11,092,379</u>
Revenues Over / (Under) Expenditures	<u>309,701</u>	<u>2,857,618</u>	<u>1,049,028</u>	<u>(2,458,135)</u>	<u>2,341,728</u>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer Out	-	-	(800,000)	(800,000)	(551,133)
Interfund Transfers Total	<u>-</u>	<u>-</u>	<u>(800,000)</u>	<u>(800,000)</u>	<u>(551,133)</u>
Sources / Uses Total	<u>-</u>	<u>-</u>	<u>(800,000)</u>	<u>(800,000)</u>	<u>(551,133)</u>
<b><u>Fund Balance</u></b>					
Net Change in Fund	309,701	2,857,618	249,028	(3,258,135)	1,790,595
Beginning Fund Balance	30,774,639	36,236,298	23,254,845	26,527,008	25,137,814
Ending Fund Balance	<u><u>31,084,340</u></u>	<u><u>39,093,916</u></u>	<u><u>23,503,873</u></u>	<u><u>23,268,873</u></u>	<u><u>26,928,409</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**40204 Landfill Management Escrow**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	49,977	6,507	17,000	17,000	53,047
Revenue Total	<u>49,977</u>	<u>6,507</u>	<u>17,000</u>	<u>17,000</u>	<u>53,047</u>
<b><u>Expenditures</u></b>					
Expenditures Total	-	-	-	-	-
Revenues Over / (Under) Expenditures	49,977	6,507	17,000	17,000	53,047
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	-	800,000	800,000	551,133
Interfund Transfers Total	-	-	800,000	800,000	551,133
Sources / Uses Total	-	-	800,000	800,000	551,133
<b><u>Fund Balance</u></b>					
Net Change in Fund	49,977	6,507	817,000	817,000	604,180
Beginning Fund Balance	15,206,064	16,590,023	17,398,885	17,398,885	17,682,492
Ending Fund Balance	<u>15,256,041</u>	<u>16,596,530</u>	<u>18,215,885</u>	<u>18,215,885</u>	<u>18,286,672</u>

**Seminole County Government  
Budget Comparison By Fund**

**50100 Property/Liability Insurance Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Charges for Services	2,788,103	2,297,546	2,300,000	2,300,000	2,297,546
Interest	14,510	1,723	15,000	15,000	15,000
Other Miscellaneous	103,924	90,196	80,000	80,000	-
Revenue Total	<u>2,906,537</u>	<u>2,389,465</u>	<u>2,395,000</u>	<u>2,395,000</u>	<u>2,312,546</u>
<b><u>Expenditures</u></b>					
Personal Services	153,687	152,575	156,281	156,281	161,362
Operating	2,139,130	2,002,526	2,263,775	2,263,775	2,248,605
Internal Charges / Other	38,972	36,903	49,831	49,831	50,095
Expenditures Total	<u>2,331,789</u>	<u>2,192,004</u>	<u>2,469,887</u>	<u>2,469,887</u>	<u>2,460,062</u>
Revenues Over / (Under) Expenditures	574,748	197,461	(74,887)	(74,887)	(147,516)
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	574,748	197,461	(74,887)	(74,887)	(147,516)
Beginning Fund Balance	5,540,594	4,480,089	5,379,222	5,379,222	5,576,546
Ending Fund Balance	<u>6,115,342</u>	<u>4,677,550</u>	<u>5,304,335</u>	<u>5,304,335</u>	<u>5,429,030</u>



**Seminole County Government  
Budget Comparison By Fund**

**50200 Workers' Compensation Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Charges for Services	1,083,764	1,548,390	1,663,000	1,663,000	1,995,600
Interest	13,852	1,614	40,000	40,000	30,000
Other Miscellaneous	571,951	336,642	920,000	920,000	-
Revenue Total	<u>1,669,567</u>	<u>1,886,646</u>	<u>2,623,000</u>	<u>2,623,000</u>	<u>2,025,600</u>
<b><u>Expenditures</u></b>					
Personal Services	124,508	137,172	133,184	133,184	136,817
Operating	3,005,758	2,175,628	3,133,875	3,133,875	1,873,725
Internal Charges / Other	30,069	31,274	52,498	52,498	42,076
Expenditures Total	<u>3,160,335</u>	<u>2,344,074</u>	<u>3,319,557</u>	<u>3,319,557</u>	<u>2,052,618</u>
Revenues Over / (Under) Expenditures	<b>(1,490,768)</b>	<b>(457,428)</b>	<b>(696,557)</b>	<b>(696,557)</b>	<b>(27,018)</b>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	<b>(1,490,768)</b>	<b>(457,428)</b>	<b>(696,557)</b>	<b>(696,557)</b>	<b>(27,018)</b>
Beginning Fund Balance	5,458,611	1,544,266	4,810,541	4,810,541	4,977,275
Ending Fund Balance	<u><u>3,967,843</u></u>	<u><u>1,086,838</u></u>	<u><u>4,113,984</u></u>	<u><u>4,113,984</u></u>	<u><u>4,950,257</u></u>

**Seminole County Government  
Budget Comparison By Fund**

**50300 Health Insurance Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Charges for Services	14,573,138	15,557,284	17,315,000	17,315,000	18,463,000
Interest	32,510	3,449	30,000	30,000	10,000
Other Miscellaneous	1,361,796	585,943	670,000	670,000	250,000
Revenue Total	<u>15,967,444</u>	<u>16,146,676</u>	<u>18,015,000</u>	<u>18,015,000</u>	<u>18,723,000</u>
<b><u>Expenditures</u></b>					
Personal Services	128,374	93,895	109,429	109,429	122,352
Operating	18,584,622	15,795,683	17,922,322	17,953,423	18,418,198
Internal Charges / Other	477,088	189,195	253,577	253,577	222,088
Expenditures Total	<u>19,190,084</u>	<u>16,078,773</u>	<u>18,285,328</u>	<u>18,316,429</u>	<u>18,762,638</u>
Revenues Over / (Under) Expenditures	<b>(3,222,640)</b>	<b>67,903</b>	<b>(270,328)</b>	<b>(301,429)</b>	<b>(39,638)</b>
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(3,222,640)	67,903	(270,328)	(301,429)	(39,638)
Beginning Fund Balance	7,242,617	4,026,312	4,746,507	4,777,608	4,476,179
Ending Fund Balance	<u>4,019,977</u>	<u>4,094,215</u>	<u>4,476,179</u>	<u>4,476,179</u>	<u>4,436,541</u>

**Seminole County Government  
Budget Comparison By Fund**

**60301 Leisure Services Donations Fund**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	49	59	-	-	-
Other Miscellaneous	10,170	11,430	-	-	-
Revenue Total	10,219	11,489	-	-	-
<b><u>Expenditures</u></b>					
Operating	2,738	9,341	30,805	30,805	-
Expenditures Total	2,738	9,341	30,805	30,805	-
Revenues Over / (Under) Expenditures	7,481	2,148	(30,805)	(30,805)	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Interfund Transfers Total	-	-	-	-	-
Sources / Uses Total	-	-	-	-	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	7,481	2,148	(30,805)	(30,805)	-
Beginning Fund Balance	9,087	7,481	30,805	30,805	-
Ending Fund Balance	16,568	9,629	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**60302 Public Safety - System-wide Training**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	83	3	-	-	-
Revenue Total	83	3	-	-	-
<b><u>Expenditures</u></b>					
Operating	29,622	1,005	-	-	-
Grants and Aid	-	-	11,455	11,455	-
Expenditures Total	29,622	1,005	11,455	11,455	-
Revenues Over / (Under) Expenditures	(29,539)	(1,002)	(11,455)	(11,455)	-
<b><u>Sources / Uses</u></b>					
<b>Interfund Transfers</b>					
Transfer - In	-	-	11,455	11,455	-
Interfund Transfers Total	-	-	11,455	11,455	-
Sources / Uses Total	-	-	11,455	11,455	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(29,539)	(1,002)	-	-	-
Beginning Fund Balance	30,545	(29,539)	-	-	-
Ending Fund Balance	1,006	(30,541)	-	-	-

**Seminole County Government  
Budget Comparison By Fund**

**60303 Libraries - Designated**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	185	167	-	-	-
Other Miscellaneous	61,493	90,823	25,000	25,000	25,000
Revenue Total	<u>61,678</u>	<u>90,990</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
<b><u>Expenditures</u></b>					
Operating	55,292	63,337	109,473	109,473	23,485
Internal Charges / Other	3,921	-	-	-	1,515
Library Books & Materials	7,942	1,779	5,000	5,000	-
Expenditures Total	<u>67,155</u>	<u>65,116</u>	<u>114,473</u>	<u>114,473</u>	<u>25,000</u>
Revenues Over / (Under) Expenditures	<u>(5,477)</u>	<u>25,874</u>	<u>(89,473)</u>	<u>(89,473)</u>	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(5,477)	25,874	(89,473)	(89,473)	-
Beginning Fund Balance	15,291	(5,477)	89,473	89,473	-
Ending Fund Balance	<u>9,814</u>	<u>20,397</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**60304 Animal Services - Donations**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Interest	369	323	-	-	-
Other Miscellaneous	26,516	29,511	-	-	20,000
Revenue Total	<u>26,885</u>	<u>29,834</u>	<u>-</u>	<u>-</u>	<u>20,000</u>
<b><u>Expenditures</u></b>					
Operating	30,432	30,892	20,000	20,000	20,000
Expenditures Total	<u>30,432</u>	<u>30,892</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
Revenues Over / (Under) Expenditures	(3,547)	(1,058)	(20,000)	(20,000)	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	(3,547)	(1,058)	(20,000)	(20,000)	-
Beginning Fund Balance	108,734	(3,546)	20,000	20,000	-
Ending Fund Balance	<u>105,187</u>	<u>(4,604)</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Seminole County Government  
Budget Comparison By Fund**

**60305 Historical Commission**

	FY 2012 Actual	FY 2013 Actual	FY 2014 Adopted	FY 2014 Amended	FY 2015 Adopted
<b><u>Revenue</u></b>					
Grants	2,850	-	-	-	-
Interest	120	82	-	-	-
Other Miscellaneous	14,500	-	-	-	-
Revenue Total	17,470	82	-	-	-
<b><u>Expenditures</u></b>					
Operating	-	-	25,397	25,397	-
Capital Outlay	12,490	-	-	-	-
Expenditures Total	12,490	-	25,397	25,397	-
Revenues Over / (Under) Expenditures	4,980	82	(25,397)	(25,397)	-
<b><u>Fund Balance</u></b>					
Net Change in Fund	4,980	82	(25,397)	(25,397)	-
Beginning Fund Balance	20,293	4,980	25,397	25,397	-
Ending Fund Balance	25,273	5,062	-	-	-

## Administration

<b>Board of County Commissioners</b>
<b>County Attorney</b>
<b>County Manager</b>
<b>Health Insurance</b>
<b>Human Resources</b>
<b>Community Information</b>
<b>Economic Development</b>
<b>17-92 Community Redevelopment Agency</b>
<b>Mass Transit Program (LYNX)</b>
<b>Organizational Development</b>



**Seminole County Government**  
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**Administration**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	4,565,919	4,717,678	4,996,063	4,996,063	5,061,758	7%	1%
Operating Expenditures	19,860,887	17,129,653	19,428,518	19,459,619	19,858,705	16%	2%
Grants & Aids	803,746	1,484,172	1,186,584	2,819,311	738,384	-50%	-74%
<b>Subtotal Operating</b>	<b>25,230,552</b>	<b>23,331,503</b>	<b>25,611,165</b>	<b>27,274,993</b>	<b>25,658,847</b>	<b>10%</b>	<b>-6%</b>
Internal Charges / Other	750,800	357,474	424,470	424,470	391,045	9%	-8%
Cost Allocations (contra expenditure)	(2,460,067)	(2,432,492)	(2,770,000)	(2,770,000)	(2,840,000)	17%	3%
<b>Total Operating</b>	<b>23,521,285</b>	<b>21,256,485</b>	<b>23,265,635</b>	<b>24,929,463</b>	<b>23,209,892</b>	<b>9%</b>	<b>-7%</b>
Capital Outlay	36,464	63,422	25,000	115,765	-	-100%	-100%
<b>Total Expenditures</b>	<b>23,557,749</b>	<b>21,319,907</b>	<b>23,290,635</b>	<b>25,045,228</b>	<b>23,209,892</b>	<b>9%</b>	<b>-7%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	2,325,851	2,304,114	2,223,327	2,314,092	2,207,020	-4%	-5%
Economic Development - GF	1,253,464	1,255,693	2,210,248	2,849,225	1,630,912	30%	-43%
17/92 Redevelopment Fund	788,350	1,681,327	571,732	1,565,482	609,322	-64%	-61%
Health Insurance Fund	19,190,084	16,078,773	18,285,328	18,316,429	18,762,638	17%	2%
<b>Total Budget</b>	<b>23,557,749</b>	<b>21,319,907</b>	<b>23,290,635</b>	<b>25,045,228</b>	<b>23,209,892</b>	<b>9%</b>	<b>-7%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	53.00	54.20	52.85	52.85	50.85	-6%	-4%
Part-Time	0.80	0.80	-	-	-	-100%	-%
<b>Total Permanent FTE</b>	<b>53.80</b>	<b>55.00</b>	<b>52.85</b>	<b>52.85</b>	<b>50.85</b>	<b>-8%</b>	<b>-4%</b>
Temporary/Interns	-	-	-	-	0.75	-%	-%
<b>Total Non-Permanent FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.75</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>53.80</b>	<b>55.00</b>	<b>52.85</b>	<b>52.85</b>	<b>51.60</b>	<b>-6%</b>	<b>-2%</b>

**Seminole County Government**  
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**Administration**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510110 Executive Salaries	401,433	407,996	416,915	401,600	401,600	-2%	-%
510120 Full-time Regular Salaries	3,200,860	3,265,932	3,340,056	3,327,791	3,305,466	1%	-1%
510125 Part-time Regular Wages	20,970	6,954	-	-	-	-%	-%
510130 Other Personal Services	-	5,689	-	-	10,000	76%	-%
510140 Overtime	26	2,637	4,600	4,465	-	-%	-%
510150 Special Pay	20,207	16,428	14,130	13,689	33,630	105%	146%
510210 Social Security Matching	261,654	262,102	279,292	268,528	269,809	3%	-%
510220 Retirement Contributions	207,492	280,481	479,421	458,168	528,185	88%	15%
510230 Health And Life Insurance	449,725	462,030	537,411	517,077	559,013	21%	8%
510240 Workers Compensation	3,552	7,429	4,938	4,745	5,773	-22%	22%
510900 Salary Adjustment Increase	-	-	100,200	-	59,501	-%	-%
510901 Internal Adjustments Only	-	-	(180,900)	-	(111,219)	-%	-%
Total Personal Services	<b>4,565,919</b>	<b>4,717,678</b>	<b>4,996,063</b>	<b>4,996,063</b>	<b>5,061,758</b>	<b>7%</b>	<b>1%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	1,047,541	1,051,659	986,174	986,174	1,031,824	-2%	5%
530330 Court Reporter Services	-	-	4,500	4,500	4,500	-%	-%
530340 Other Services	724,043	730,606	868,900	868,900	831,900	14%	-4%
530400 Travel And Per Diem	9,154	6,136	18,400	18,400	16,900	175%	-8%
530401 Travel – Training Related	-	2,190	7,260	7,260	6,630	203%	-9%
530420 Freight & Postage Services	-	325	300	300	300	-8%	-%
530430 Utilities	11,971	10,544	20,000	20,000	20,000	90%	-%
530440 Rental And Leases	28,318	30,858	31,858	31,858	31,858	3%	-%
530450 Insurance - Only Risk Mgmt Us	1,457,204	233,189	551,000	551,000	805,000	245%	46%
530451 BOCC Insurance Claims	13,372,993	11,113,014	12,387,352	12,387,352	12,655,140	14%	2%
530452 OTHER ENTITY Insurance Cla	2,943,916	3,613,112	2,972,520	2,972,520	3,996,360	11%	34%
530460 Repair And Maintenance Servi	20,656	88,537	122,720	122,720	74,930	-15%	-39%
530470 Printing And Binding	8,133	10,219	21,825	21,825	19,325	89%	-11%
530480 Promotional Activities	19,045	14,341	46,500	46,500	32,500	127%	-30%
530490 Other Current Charges & Oblig	50,953	43,373	185,525	185,525	139,973	223%	-25%
530499 Other Chgs/Ob-Contingency	-	-	1,000,000	1,031,101	-	-%	-%
530510 Office Supplies	8,632	13,341	12,650	12,650	12,150	-9%	-4%
530520 Operating Supplies	21,132	16,473	17,100	17,100	15,100	-8%	-12%
530521 Operating Supplies - Equipmer	1,303	2,421	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	17,500	17,500	18,700	-%	7%
530540 Books, Publications, Subscripti	123,233	121,553	124,409	124,409	124,865	3%	-%
530550 Training	12,660	27,762	32,025	32,025	20,750	-25%	-35%
Total Operating Expenditures	<b>19,860,887</b>	<b>17,129,653</b>	<b>19,428,518</b>	<b>19,459,619</b>	<b>19,858,705</b>	<b>16%</b>	<b>2%</b>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	413,059	705,774	228,184	228,184	338,184	-52%	48%
580821 Aid To Private Organizations	390,687	778,398	958,400	2,591,127	400,200	-49%	-85%
Total Grants & Aids	<b>803,746</b>	<b>1,484,172</b>	<b>1,186,584</b>	<b>2,819,311</b>	<b>738,384</b>	<b>-50%</b>	<b>-74%</b>
<b>Subtotal Operating</b>	<b>25,230,552</b>	<b>23,331,503</b>	<b>25,611,165</b>	<b>27,274,993</b>	<b>25,658,847</b>	<b>10%</b>	<b>-6%</b>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	349,263	-	-	-	-	-%	-%
540101 Other Charges / Obligations - I	400,155	356,418	168,160	168,160	163,095	-54%	-3%
540102 Other Charges / Administrative	-	-	250,000	250,000	220,000	-%	-12%
540201 Insurance	1,382	1,056	1,056	1,056	1,056	-%	-%
540202 Internal Service Fund Fees	-	-	5,254	5,254	6,894	-%	31%
Total Internal Charges / Other	<b>750,800</b>	<b>357,474</b>	<b>424,470</b>	<b>424,470</b>	<b>391,045</b>	<b>9%</b>	<b>-8%</b>

**Seminole County Government**  
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**Administration**

**Cost Allocations (contra expenditure)**

550101 Contra Account - Direct Charge	(2,460,067)	(2,432,492)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(2,770,000)	(2,770,000)	(2,840,000)	-%	3%
Total Cost Allocations (contra expenditure)	<u>(2,460,067)</u>	<u>(2,432,492)</u>	<u>(2,770,000)</u>	<u>(2,770,000)</u>	<u>(2,840,000)</u>	<u>17%</u>	<u>3%</u>
<b>Total Operating</b>	<b><u>23,521,285</u></b>	<b><u>21,256,485</u></b>	<b><u>23,265,635</u></b>	<b><u>24,929,463</u></b>	<b><u>23,209,892</u></b>	<b><u>9%</u></b>	<b><u>-7%</u></b>

**Capital Outlay**

560642 Equipment >\$4999	36,464	9,698	-	90,765	-	-%	-%
560650 Construction In Progress	-	53,724	25,000	25,000	-	-%	-%
Total Capital Outlay	<u>36,464</u>	<u>63,422</u>	<u>25,000</u>	<u>115,765</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>23,557,749</u></b>	<b><u>21,319,907</u></b>	<b><u>23,290,635</u></b>	<b><u>25,045,228</u></b>	<b><u>23,209,892</u></b>	<b><u>9%</u></b>	<b><u>-7%</u></b>

## Administration

### Board of County Commissioners

#### Program Message

Board of County Commissioners - A five member Board elected by the voters to represent the County's five districts. The Board is the legislative Branch of County government and is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. The Board takes official action through creation of policies, ordinances and resolutions at advertised public hearings and public meetings, and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners provide the following services:

- Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community.
- Communicate with the Public to ensure that County policies reflect the interests of the citizens.
- Provide information to the public to keep them informed of Seminole County's policies, services and direction.
- Participate in community organizations so that policy decisions are made with as much information as possible.

**Seminole County Government**  
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**Administration**

**Board of County Commissioners**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	868,199	880,536	945,266	945,266	1,008,507	15%	7%
Operating Expenditures	10,818	15,569	22,050	22,050	22,050	42%	-%
<b>Subtotal Operating</b>	<b>879,017</b>	<b>896,105</b>	<b>967,316</b>	<b>967,316</b>	<b>1,030,557</b>	<b>15%</b>	<b>7%</b>
Internal Charges / Other	31,686	25,381	22,521	22,521	22,125	-13%	-2%
Cost Allocations (contra expenditure)	(484,179)	(501,441)	(550,000)	(550,000)	(550,000)	10%	-%
<b>Total Operating</b>	<b>426,524</b>	<b>420,045</b>	<b>439,837</b>	<b>439,837</b>	<b>502,682</b>	<b>20%</b>	<b>14%</b>
<b>Total Expenditures</b>	<b>426,524</b>	<b>420,045</b>	<b>439,837</b>	<b>439,837</b>	<b>502,682</b>	<b>20%</b>	<b>14%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	426,524	420,045	439,837	439,837	502,682	20%	14%
<b>Total Budget</b>	<b>426,524</b>	<b>420,045</b>	<b>439,837</b>	<b>439,837</b>	<b>502,682</b>	<b>20%</b>	<b>14%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	10.00	10.00	10.00	10.00	10.00	-%	-%
<b>Total Permanent FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-%</b>	<b>-%</b>

**Seminole County Government**  
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**Administration**

**Board of County Commissioners**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510110 Executive Salaries	401,433	407,996	416,915	401,600	401,600	-2%	-%
510120 Full-time Regular Salaries	270,651	260,762	263,724	257,652	277,533	6%	8%
510150 Special Pay	600	600	600	569	600	-%	5%
510210 Social Security Matching	48,703	49,371	52,673	48,949	50,776	3%	4%
510220 Retirement Contributions	52,974	78,523	160,233	148,904	191,742	144%	29%
510230 Health And Life Insurance	93,372	82,206	93,292	86,696	100,510	22%	16%
510240 Workers Compensation	466	1,078	965	896	1,127	5%	26%
510900 Salary Adjustment Increase	-	-	7,912	-	4,996	-%	-%
510901 Internal Adjustments Only	-	-	(51,048)	-	(20,377)	-%	-%
Total Personal Services	<u>868,199</u>	<u>880,536</u>	<u>945,266</u>	<u>945,266</u>	<u>1,008,507</u>	<u>15%</u>	<u>7%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	558	4,386	9,500	9,500	9,500	117%	-%
530470 Printing And Binding	-	-	125	125	125	-%	-%
530490 Other Current Charges & Oblig	-	500	425	425	425	-15%	-%
530510 Office Supplies	2,053	1,459	1,500	1,500	1,500	3%	-%
530520 Operating Supplies	-	-	500	500	500	-%	-%
530540 Books, Publications, Subscripti	8,207	8,669	10,000	10,000	10,000	15%	-%
530550 Training	-	555	-	-	-	-%	-%
Total Operating Expenditures	<u>10,818</u>	<u>15,569</u>	<u>22,050</u>	<u>22,050</u>	<u>22,050</u>	<u>42%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>879,017</u></b>	<b><u>896,105</u></b>	<b><u>967,316</u></b>	<b><u>967,316</u></b>	<b><u>1,030,557</u></b>	<b><u>15%</u></b>	<b><u>7%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	31,686	25,381	21,449	21,449	22,125	-13%	3%
540202 Internal Service Fund Fees	-	-	1,072	1,072	-	-%	-%
Total Internal Charges / Other	<u>31,686</u>	<u>25,381</u>	<u>22,521</u>	<u>22,521</u>	<u>22,125</u>	<u>-13%</u>	<u>-2%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(484,179)	(501,441)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(550,000)	(550,000)	(550,000)	-%	-%
Total Cost Allocations (contra expenditure)	<u>(484,179)</u>	<u>(501,441)</u>	<u>(550,000)</u>	<u>(550,000)</u>	<u>(550,000)</u>	<u>10%</u>	<u>-%</u>
<b>Total Operating</b>	<b><u>426,524</u></b>	<b><u>420,045</u></b>	<b><u>439,837</u></b>	<b><u>439,837</u></b>	<b><u>502,682</u></b>	<b><u>20%</u></b>	<b><u>14%</u></b>
<b>Total Expenditures</b>	<b><u>426,524</u></b>	<b><u>420,045</u></b>	<b><u>439,837</u></b>	<b><u>439,837</u></b>	<b><u>502,682</u></b>	<b><u>20%</u></b>	<b><u>14%</u></b>

## Administration

### County Attorney

#### Program Message

The County Attorney's Office provides quality legal services in a timely manner to the Board of County Commissioners, the County Manager's Office, Departments, boards and in limited areas, upon request of elected Constitutional Officers.

The County Attorney's Office provides the following services:

- Drafting of legal opinions, ordinances, resolutions, contracts and other legal documents.
- Carry out ethics training for employees and new employee orientation.
- Carry out and/or monitor all litigation to which the County is a party, while attempting to resolve all disputes through settlement negotiations and mediations.
- Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners and the County Manager's Office.

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**Administration**

**County Attorney**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,427,409	1,425,244	1,442,475	1,442,475	1,506,170	6%	4%
Operating Expenditures	211,210	210,279	156,374	156,374	151,674	-28%	-3%
<b>Subtotal Operating</b>	<b>1,638,619</b>	<b>1,635,523</b>	<b>1,598,849</b>	<b>1,598,849</b>	<b>1,657,844</b>	<b>1%</b>	<b>4%</b>
Internal Charges / Other	47,128	32,708	28,785	28,785	30,580	-7%	6%
Cost Allocations (contra expenditure)	(752,247)	(795,678)	(770,000)	(770,000)	(820,000)	3%	6%
<b>Total Operating</b>	<b>933,500</b>	<b>872,553</b>	<b>857,634</b>	<b>857,634</b>	<b>868,424</b>	<b>0%</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>933,500</b>	<b>872,553</b>	<b>857,634</b>	<b>857,634</b>	<b>868,424</b>	<b>-%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	933,500	872,553	857,634	857,634	868,424	-%	1%
<b>Total Budget</b>	<b>933,500</b>	<b>872,553</b>	<b>857,634</b>	<b>857,634</b>	<b>868,424</b>	<b>-%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	15.00	15.00	14.00	14.00	14.00	-7%	-%
<b>Total Permanent FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-7%</b>	<b>-%</b>
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>-7%</b>	<b>-%</b>



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**Administration**

**County Attorney**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,158,138	1,139,488	1,122,820	1,118,961	1,149,218	1%	3%
510150 Special Pay	1,577	1,463	600	581	600	-59%	3%
510210 Social Security Matching	83,796	78,472	80,018	77,420	81,589	4%	5%
510220 Retirement Contributions	61,197	77,290	118,343	114,501	128,876	67%	13%
510230 Health And Life Insurance	121,934	126,947	134,250	129,892	158,202	25%	22%
510240 Workers Compensation	767	1,584	1,158	1,120	1,476	-7%	32%
510900 Salary Adjustment Increase	-	-	33,684	-	20,686	-%	-%
510901 Internal Adjustments Only	-	-	(48,398)	-	(34,477)	-%	-%
Total Personal Services	<u>1,427,409</u>	<u>1,425,244</u>	<u>1,442,475</u>	<u>1,442,475</u>	<u>1,506,170</u>	<u>6%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	148,031	143,013	85,000	85,000	80,250	-44%	-6%
530330 Court Reporter Services	-	-	4,500	4,500	4,500	-%	-%
530400 Travel And Per Diem	3,476	438	2,200	2,200	2,200	402%	-%
530401 Travel – Training Related	-	2,190	4,000	4,000	4,000	83%	-%
530420 Freight & Postage Services	-	325	200	200	200	-38%	-%
530460 Repair And Maintenance Servi	-	-	500	500	500	-%	-%
530470 Printing And Binding	6,390	6,214	8,200	8,200	8,200	32%	-%
530490 Other Current Charges & Oblig	-	-	200	200	200	-%	-%
530510 Office Supplies	3,003	6,543	5,000	5,000	5,000	-24%	-%
530520 Operating Supplies	459	170	800	800	800	371%	-%
530540 Books, Publications, Subscripti	48,472	48,201	38,324	38,324	38,374	-20%	-%
530550 Training	1,379	3,185	7,450	7,450	7,450	134%	-%
Total Operating Expenditures	<u>211,210</u>	<u>210,279</u>	<u>156,374</u>	<u>156,374</u>	<u>151,674</u>	<u>-28%</u>	<u>-3%</u>
<b>Subtotal Operating</b>	<u><b>1,638,619</b></u>	<u><b>1,635,523</b></u>	<u><b>1,598,849</b></u>	<u><b>1,598,849</b></u>	<u><b>1,657,844</b></u>	<u><b>1%</b></u>	<u><b>4%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	46,702	32,475	28,168	28,168	29,347	-10%	4%
540201 Insurance	426	233	233	233	233	-%	-%
540202 Internal Service Fund Fees	-	-	384	384	1,000	-%	160%
Total Internal Charges / Other	<u>47,128</u>	<u>32,708</u>	<u>28,785</u>	<u>28,785</u>	<u>30,580</u>	<u>-7%</u>	<u>6%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(752,247)	(795,678)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(770,000)	(770,000)	(820,000)	-%	6%
Total Cost Allocations (contra expenditure)	<u>(752,247)</u>	<u>(795,678)</u>	<u>(770,000)</u>	<u>(770,000)</u>	<u>(820,000)</u>	<u>3%</u>	<u>6%</u>
<b>Total Operating</b>	<u><b>933,500</b></u>	<u><b>872,553</b></u>	<u><b>857,634</b></u>	<u><b>857,634</b></u>	<u><b>868,424</b></u>	<u><b>-%</b></u>	<u><b>1%</b></u>
<b>Total Expenditures</b>	<u><b>933,500</b></u>	<u><b>872,553</b></u>	<u><b>857,634</b></u>	<u><b>857,634</b></u>	<u><b>868,424</b></u>	<u><b>-%</b></u>	<u><b>1%</b></u>

## Administration

### County Manager

#### Program Message

The County Manager's Office purpose is to provide leadership, encourage and stimulate excellence throughout the organization to ensure the efficient and effective delivery of public services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners.

The County Managers Office provides the following services:

- Ensure the delivery of quality and timely services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners.
- Cultivate, throughout the organization, a continuous improvement mindset and a customer service attitude that strives to anticipate, meet and exceed customer expectations.
- Facilitate communication across the organization.
- Provide information to the public regarding County services.
- Establish a partnership with the private sector in facilitating economic development and job creation in Seminole County.
- Ensure long-term fiscal sustainability

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**Administration**

**County Manager**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	529,283	551,277	585,038	585,038	591,585	7%	1%
Operating Expenditures	50,136	55,022	62,067	62,067	64,153	17%	3%
<b>Subtotal Operating</b>	<b>579,419</b>	<b>606,299</b>	<b>647,105</b>	<b>647,105</b>	<b>655,738</b>	<b>8%</b>	<b>1%</b>
Internal Charges / Other	49,919	19,753	28,795	28,795	20,331	3%	-29%
Cost Allocations (contra expenditure)	(334,590)	(340,677)	(370,000)	(370,000)	(370,000)	9%	-%
<b>Total Operating</b>	<b>294,748</b>	<b>285,375</b>	<b>305,900</b>	<b>305,900</b>	<b>306,069</b>	<b>7%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>294,748</b>	<b>285,375</b>	<b>305,900</b>	<b>305,900</b>	<b>306,069</b>	<b>7%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	294,748	285,375	305,900	305,900	306,069	7%	-%
<b>Total Budget</b>	<b>294,748</b>	<b>285,375</b>	<b>305,900</b>	<b>305,900</b>	<b>306,069</b>	<b>7%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	5.00	5.00	4.00	4.00	4.00	-20%	-%
<b>Total Permanent FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-20%</b>	<b>-%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-20%</b>	<b>-%</b>

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**Administration**

**County Manager**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	418,004	429,823	428,415	427,918	435,851	1%	2%
510150 Special Pay	9,715	9,300	9,300	9,019	6,000	-35%	-33%
510210 Social Security Matching	28,292	26,364	26,277	25,482	27,729	5%	9%
510220 Retirement Contributions	25,145	38,948	72,162	69,979	79,381	104%	13%
510230 Health And Life Insurance	47,782	46,031	53,664	52,041	47,122	2%	-9%
510240 Workers Compensation	345	811	618	599	732	-10%	22%
510900 Salary Adjustment Increase	-	-	12,852	-	7,846	-	-
510901 Internal Adjustments Only	-	-	(18,250)	-	(13,076)	-	-
Total Personal Services	<u>529,283</u>	<u>551,277</u>	<u>585,038</u>	<u>585,038</u>	<u>591,585</u>	<u>7%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	-	889	1,250	1,250	1,250	41%	-
530480 Promotional Activities	-	1,590	-	-	-	-	-
530490 Other Current Charges & Oblig	-	-	1,000	1,000	1,000	-	-
530510 Office Supplies	238	1,001	1,250	1,250	1,250	25%	-
530520 Operating Supplies	394	597	750	750	750	26%	-
530540 Books, Publications, Subscripti	49,504	50,945	57,817	57,817	59,903	18%	4%
Total Operating Expenditures	<u>50,136</u>	<u>55,022</u>	<u>62,067</u>	<u>62,067</u>	<u>64,153</u>	<u>17%</u>	<u>3%</u>
<b>Subtotal Operating</b>	<u><b>579,419</b></u>	<u><b>606,299</b></u>	<u><b>647,105</b></u>	<u><b>647,105</b></u>	<u><b>655,738</b></u>	<u><b>8%</b></u>	<u><b>1%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	49,919	19,753	28,111	28,111	19,453	-2%	-31%
540202 Internal Service Fund Fees	-	-	684	684	878	-	28%
Total Internal Charges / Other	<u>49,919</u>	<u>19,753</u>	<u>28,795</u>	<u>28,795</u>	<u>20,331</u>	<u>3%</u>	<u>-29%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(334,590)	(340,677)	-	-	-	-	-
550102 Contra Account - Administrative	-	-	(370,000)	(370,000)	(370,000)	-	-
Total Cost Allocations (contra expenditure)	<u>(334,590)</u>	<u>(340,677)</u>	<u>(370,000)</u>	<u>(370,000)</u>	<u>(370,000)</u>	<u>9%</u>	<u>-%</u>
<b>Total Operating</b>	<u><b>294,748</b></u>	<u><b>285,375</b></u>	<u><b>305,900</b></u>	<u><b>305,900</b></u>	<u><b>306,069</b></u>	<u><b>7%</b></u>	<u><b>-%</b></u>
<b>Total Expenditures</b>	<u><u><b>294,748</b></u></u>	<u><u><b>285,375</b></u></u>	<u><u><b>305,900</b></u></u>	<u><u><b>305,900</b></u></u>	<u><u><b>306,069</b></u></u>	<u><u><b>7%</b></u></u>	<u><u><b>-%</b></u></u>

**Seminole County Government**  
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**Administration**

**Health Insurance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	128,374	93,895	109,429	109,429	122,352	30%	12%
Operating Expenditures	18,584,622	15,795,683	17,922,322	17,953,423	18,418,198	17%	3%
<b>Subtotal Operating</b>	<b>18,712,996</b>	<b>15,889,578</b>	<b>18,031,751</b>	<b>18,062,852</b>	<b>18,540,550</b>	<b>17%</b>	<b>3%</b>
Internal Charges / Other	477,088	189,195	253,577	253,577	222,088	17%	-12%
<b>Total Operating</b>	<b>19,190,084</b>	<b>16,078,773</b>	<b>18,285,328</b>	<b>18,316,429</b>	<b>18,762,638</b>	<b>17%</b>	<b>2%</b>
<b>Total Expenditures</b>	<b>19,190,084</b>	<b>16,078,773</b>	<b>18,285,328</b>	<b>18,316,429</b>	<b>18,762,638</b>	<b>17%</b>	<b>2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Health Insurance Fund	19,190,084	16,078,773	18,285,328	18,316,429	18,762,638	17%	2%
<b>Total Budget</b>	<b>19,190,084</b>	<b>16,078,773</b>	<b>18,285,328</b>	<b>18,316,429</b>	<b>18,762,638</b>	<b>17%</b>	<b>2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	1.75	1.25	1.25	1.25	1.25	-%	-%
<b>Total Permanent FTE</b>	<b>1.75</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>1.75</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>-%</b>	<b>-%</b>

**Seminole County Government**  
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**Administration**

**Health Insurance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	103,164	68,392	74,334	74,320	68,629	-%	-8%
510140 Overtime	13	2,268	4,600	4,465	-	-%	-%
510150 Special Pay	192	150	-	-	22,950	15,200%	-%
510210 Social Security Matching	7,664	5,056	6,209	6,027	5,187	3%	-14%
510220 Retirement Contributions	5,084	3,869	5,641	5,476	5,051	31%	-8%
510230 Health And Life Insurance	12,189	13,991	19,612	19,037	21,244	52%	12%
510240 Workers Compensation	68	169	107	104	115	-32%	11%
510900 Salary Adjustment Increase	-	-	2,230	-	1,235	-%	-%
510901 Internal Adjustments Only	-	-	(3,304)	-	(2,059)	-%	-%
Total Personal Services	<u>128,374</u>	<u>93,895</u>	<u>109,429</u>	<u>109,429</u>	<u>122,352</u>	<u>30%</u>	<u>12%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	95,664	100,425	82,000	82,000	82,400	-18%	-%
530340 Other Services	700,596	728,281	793,900	793,900	768,900	6%	-3%
530400 Travel And Per Diem	22	-	50	50	50	-%	-%
530450 Insurance - Only Risk Mgmt Us	1,457,204	233,189	551,000	551,000	805,000	245%	46%
530451 BOCC Insurance Claims	13,372,993	11,113,014	12,387,352	12,387,352	12,655,140	14%	2%
530452 OTHER ENTITY Insurance Cla	2,943,916	3,613,112	2,972,520	2,972,520	3,996,360	11%	34%
530490 Other Current Charges & Oblig	8,300	6,046	135,000	135,000	109,848	1,717%	-19%
530499 Other Chgs/Ob-Contingency	-	-	1,000,000	1,031,101	-	-%	-%
530510 Office Supplies	-	-	50	50	50	-%	-%
530520 Operating Supplies	5,927	1,436	50	50	50	-97%	-%
530540 Books, Publications, Subscripti	-	180	-	-	-	-%	-%
530550 Training	-	-	400	400	400	-%	-%
Total Operating Expenditures	<u>18,584,622</u>	<u>15,795,683</u>	<u>17,922,322</u>	<u>17,953,423</u>	<u>18,418,198</u>	<u>17%</u>	<u>3%</u>
<b>Subtotal Operating</b>	<u><b>18,712,996</b></u>	<u><b>15,889,578</b></u>	<u><b>18,031,751</b></u>	<u><b>18,062,852</b></u>	<u><b>18,540,550</b></u>	<u><b>17%</b></u>	<u><b>3%</b></u>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	349,263	-	-	-	-	-%	-%
540101 Other Charges / Obligations - Li	127,825	189,195	3,385	3,385	1,960	-99%	-42%
540102 Other Charges / Administrative	-	-	250,000	250,000	220,000	-%	-12%
540202 Internal Service Fund Fees	-	-	192	192	128	-%	-33%
Total Internal Charges / Other	<u>477,088</u>	<u>189,195</u>	<u>253,577</u>	<u>253,577</u>	<u>222,088</u>	<u>17%</u>	<u>-12%</u>
<b>Total Operating</b>	<u><b>19,190,084</b></u>	<u><b>16,078,773</b></u>	<u><b>18,285,328</b></u>	<u><b>18,316,429</b></u>	<u><b>18,762,638</b></u>	<u><b>17%</b></u>	<u><b>2%</b></u>
<b>Total Expenditures</b>	<u><b>19,190,084</b></u>	<u><b>16,078,773</b></u>	<u><b>18,285,328</b></u>	<u><b>18,316,429</b></u>	<u><b>18,762,638</b></u>	<u><b>17%</b></u>	<u><b>2%</b></u>

## Administration

### Human Resources

#### Program Message

The Human Resources Division provides centralized support to Seminole County Government through:

- Cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision.
- Promoting the health and well-being of employees
- Increasing responsibility for positive behavior and performance both individually and collectively
- Adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County.

We strive for Seminole County Government to be the employer of choice in the Central Florida.

#### SERVICES

Strategic Alignment

Workforce Planning and Deployment

Results Oriented Performance Culture

Human Capital Service Management

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**Administration**

**Human Resources**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	588,746	513,737	562,935	562,935	573,680	12%	2%
Operating Expenditures	108,681	88,150	126,678	126,678	107,478	22%	-15%
<b>Subtotal Operating</b>	<b>697,427</b>	<b>601,887</b>	<b>689,613</b>	<b>689,613</b>	<b>681,158</b>	<b>13%</b>	<b>-1%</b>
Internal Charges / Other	82,729	43,685	43,680	43,680	29,347	-33%	-33%
Cost Allocations (contra expenditure)	(480,326)	(393,822)	(460,000)	(460,000)	(460,000)	17%	-%
<b>Total Operating</b>	<b>299,830</b>	<b>251,750</b>	<b>273,293</b>	<b>273,293</b>	<b>250,505</b>	<b>0%</b>	<b>-8%</b>
<b>Total Expenditures</b>	<b>299,830</b>	<b>251,750</b>	<b>273,293</b>	<b>273,293</b>	<b>250,505</b>	<b>-%</b>	<b>-8%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	299,830	251,750	273,293	273,293	250,505	-%	-8%
<b>Total Budget</b>	<b>299,830</b>	<b>251,750</b>	<b>273,293</b>	<b>273,293</b>	<b>250,505</b>	<b>-%</b>	<b>-8%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	8.25	7.75	7.75	7.75	7.75	-%	-%
Part-Time	0.80	0.80	-	-	-	-100%	-%
<b>Total Permanent FTE</b>	<b>9.05</b>	<b>8.55</b>	<b>7.75</b>	<b>7.75</b>	<b>7.75</b>	<b>-9%</b>	<b>-%</b>
Temporary/Interns	-	-	-	-	0.75	-%	-%
<b>Total Non-Permanent FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.75</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>9.05</b>	<b>8.55</b>	<b>7.75</b>	<b>7.75</b>	<b>8.50</b>	<b>-1%</b>	<b>10%</b>



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**Human Resources**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	452,157	395,717	436,404	435,875	426,099	8%	-2%
510125 Part-time Regular Wages	20,970	6,954	-	-	-	-%	-%
510130 Other Personal Services	-	5,689	-	-	10,000	76%	-%
510140 Overtime	13	342	-	-	-	-%	-%
510150 Special Pay	587	240	-	-	450	88%	-%
510210 Social Security Matching	35,193	30,725	34,386	33,344	32,971	7%	-1%
510220 Retirement Contributions	22,624	24,296	34,915	33,857	33,795	39%	-%
510230 Health And Life Insurance	56,863	49,043	61,101	59,250	74,746	52%	26%
510240 Workers Compensation	339	731	628	609	732	-%	20%
510900 Salary Adjustment Increase	-	-	13,091	-	7,671	-%	-%
510901 Internal Adjustments Only	-	-	(17,590)	-	(12,784)	-%	-%
Total Personal Services	<u>588,746</u>	<u>513,737</u>	<u>562,935</u>	<u>562,935</u>	<u>573,680</u>	12%	2%
<b>Operating Expenditures</b>							
530310 Professional Services	34,265	30,410	40,760	40,760	40,760	34%	-%
530400 Travel And Per Diem	671	217	1,400	1,400	1,400	545%	-%
530460 Repair And Maintenance Servi	12,899	11,649	7,220	7,220	7,220	-38%	-%
530490 Other Current Charges & Oblig	41,554	36,720	46,700	46,700	26,300	-28%	-44%
530510 Office Supplies	2,438	2,069	2,125	2,125	2,125	3%	-%
530520 Operating Supplies	3,120	4,248	4,000	4,000	4,000	-6%	-%
530522 Operating Supplies-Technology	-	-	17,500	17,500	18,700	-%	7%
530540 Books, Publications, Subscripti	2,748	2,748	3,473	3,473	3,473	26%	-%
530550 Training	10,986	89	3,500	3,500	3,500	3,833%	-%
Total Operating Expenditures	<u>108,681</u>	<u>88,150</u>	<u>126,678</u>	<u>126,678</u>	<u>107,478</u>	22%	-15%
<b>Subtotal Operating</b>	<b><u>697,427</u></b>	<b><u>601,887</u></b>	<b><u>689,613</u></b>	<b><u>689,613</u></b>	<b><u>681,158</u></b>	<b>13%</b>	<b>-1%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	82,729	43,685	42,816	42,816	28,201	-35%	-34%
540202 Internal Service Fund Fees	-	-	864	864	1,146	-%	33%
Total Internal Charges / Other	<u>82,729</u>	<u>43,685</u>	<u>43,680</u>	<u>43,680</u>	<u>29,347</u>	-33%	-33%
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(480,326)	(393,822)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(460,000)	(460,000)	(460,000)	-%	-%
Total Cost Allocations (contra expenditure)	<u>(480,326)</u>	<u>(393,822)</u>	<u>(460,000)</u>	<u>(460,000)</u>	<u>(460,000)</u>	17%	-%
<b>Total Operating</b>	<b><u>299,830</u></b>	<b><u>251,750</u></b>	<b><u>273,293</u></b>	<b><u>273,293</u></b>	<b><u>250,505</u></b>	<b>-%</b>	<b>-8%</b>
<b>Total Expenditures</b>	<b><u>299,830</u></b>	<b><u>251,750</u></b>	<b><u>273,293</u></b>	<b><u>273,293</u></b>	<b><u>250,505</u></b>	<b>-%</b>	<b>-8%</b>

## Administration

### Community Information

#### Program Message

The Community Information team is the creative side of Seminole County Government, effecting both residents and County employees directly.

The team's primary purpose is to ensure Seminole County has an informed citizenry by providing an unimpeded flow of factual, unbiased information related to the County, local governmental agencies and government partners, thus maintaining transparency in the governmental organization.

SGTV airs all County Board meetings live and also produces original programming videos. In addition, SGTV provides direct support to County employees to assist in their operations by video recording of employee training programs and by producing specialized programming for their Department's online and cablecast presence.

Graphics provides professional design, artwork and photography services for communication materials (stationary, business cards, printed items, presentations, Web and video graphics) for internal County Departments and some Constitutional offices.

Community Information assists in the promotion and marketing of County programs, services and policies utilizing resources including SGTV on Bright House Cable and AT&T U-verse, live streaming and archiving of meetings on the County's website, You-Tube, e-mailed newsletters and messages, and printed materials. External resources are also utilized to deliver information such as local media organizations, including television, radio and print resources. These duties are performed by Community Information staff comprised of Graphics & Design and SGTV staff.

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**Community Information**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	379,343	389,864	399,956	399,956	407,451	5%	2%
Operating Expenditures	22,704	24,584	28,050	28,050	28,050	14%	-%
<b>Subtotal Operating</b>	<b>402,047</b>	<b>414,448</b>	<b>428,006</b>	<b>428,006</b>	<b>435,501</b>	<b>5%</b>	<b>2%</b>
Internal Charges / Other	43,581	28,664	28,594	28,594	26,813	-6%	-6%
Cost Allocations (contra expenditure)	(252,628)	(249,875)	(290,000)	(290,000)	(300,000)	20%	3%
<b>Total Operating</b>	<b>193,000</b>	<b>193,237</b>	<b>166,600</b>	<b>166,600</b>	<b>162,314</b>	<b>-16%</b>	<b>-3%</b>
Capital Outlay	36,464	9,698	-	90,765	-	-100%	-100%
<b>Total Expenditures</b>	<b>229,464</b>	<b>202,935</b>	<b>166,600</b>	<b>257,365</b>	<b>162,314</b>	<b>-20%</b>	<b>-37%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	229,464	202,935	166,600	257,365	162,314	-20%	-37%
<b>Total Budget</b>	<b>229,464</b>	<b>202,935</b>	<b>166,600</b>	<b>257,365</b>	<b>162,314</b>	<b>-20%</b>	<b>-37%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	5.00	5.00	5.00	5.00	5.00	-%	-%
<b>Total Permanent FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-%</b>	<b>-%</b>

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**Administration**  
**Community Information**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	298,960	301,879	300,706	300,320	309,729	3%	3%
510210 Social Security Matching	21,479	21,743	23,694	22,974	23,410	8%	2%
510220 Retirement Contributions	14,371	18,571	25,912	25,125	26,313	42%	5%
510230 Health And Life Insurance	44,329	47,190	52,718	51,117	51,196	8%	-%
510240 Workers Compensation	204	481	433	420	520	8%	24%
510900 Salary Adjustment Increase	-	-	9,022	-	5,575	-%	-%
510901 Internal Adjustments Only	-	-	(12,529)	-	(9,292)	-%	-%
Total Personal Services	<u>379,343</u>	<u>389,864</u>	<u>399,956</u>	<u>399,956</u>	<u>407,451</u>	<u>5%</u>	<u>2%</u>
<b>Operating Expenditures</b>							
530440 Rental And Leases	-	-	1,000	1,000	1,000	-%	-%
530460 Repair And Maintenance Servi	6,380	5,979	10,000	10,000	10,000	67%	-%
530470 Printing And Binding	1,743	4,005	7,000	7,000	7,000	75%	-%
530490 Other Current Charges & Oblig	-	-	700	700	700	-%	-%
530510 Office Supplies	750	929	850	850	850	-9%	-%
530520 Operating Supplies	11,041	9,809	7,000	7,000	7,000	-29%	-%
530521 Operating Supplies - Equipmer	1,303	2,421	-	-	-	-%	-%
530540 Books, Publications, Subscripti	1,487	1,441	1,500	1,500	1,500	4%	-%
Total Operating Expenditures	<u>22,704</u>	<u>24,584</u>	<u>28,050</u>	<u>28,050</u>	<u>28,050</u>	<u>14%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>402,047</u></b>	<b><u>414,448</u></b>	<b><u>428,006</u></b>	<b><u>428,006</u></b>	<b><u>435,501</u></b>	<b><u>5%</u></b>	<b><u>2%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	42,625	27,841	27,561	27,561	25,132	-10%	-9%
540201 Insurance	956	823	823	823	823	-%	-%
540202 Internal Service Fund Fees	-	-	210	210	858	-%	309%
Total Internal Charges / Other	<u>43,581</u>	<u>28,664</u>	<u>28,594</u>	<u>28,594</u>	<u>26,813</u>	<u>-6%</u>	<u>-6%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(252,628)	(249,875)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(290,000)	(290,000)	(300,000)	-%	3%
Total Cost Allocations (contra expenditure)	<u>(252,628)</u>	<u>(249,875)</u>	<u>(290,000)</u>	<u>(290,000)</u>	<u>(300,000)</u>	<u>20%</u>	<u>3%</u>
<b>Total Operating</b>	<b><u>193,000</u></b>	<b><u>193,237</u></b>	<b><u>166,600</u></b>	<b><u>166,600</u></b>	<b><u>162,314</u></b>	<b><u>-16%</u></b>	<b><u>-3%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	36,464	9,698	-	90,765	-	-%	-%
Total Capital Outlay	<u>36,464</u>	<u>9,698</u>	<u>-</u>	<u>90,765</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>229,464</u></b>	<b><u>202,935</u></b>	<b><u>166,600</u></b>	<b><u>257,365</u></b>	<b><u>162,314</u></b>	<b><u>-20%</u></b>	<b><u>-37%</u></b>

## **Administration**

### **Economic Development**

The Economic Development Division is committed to Seminole County's economic growth. The Division will work directly with businesses and utilize strategic partnerships to strengthen Seminole County's economy and create new employment opportunities. Economic Development Division will implement an effective business attraction, retention, and expansion program, help create and communicate a strong identity for Seminole County in a regional setting and actively support local and regional economic development. Key relationships include, Seminole State College Small Business Development Center, the Metro Orlando Economic Development Commission, and the University of Central Florida Business Incubation Program.

The program provides the following services:

- Business Development Services

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**Administration**

**Economic Development**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	248,572	306,202	360,157	360,157	304,714	-%	-15%
Operating Expenditures	816,167	755,607	885,147	885,147	919,647	22%	4%
Grants & Aids	182,100	184,650	958,400	1,597,377	400,200	117%	-75%
<b>Subtotal Operating</b>	<b>1,246,839</b>	<b>1,246,459</b>	<b>2,203,704</b>	<b>2,842,681</b>	<b>1,624,561</b>	<b>30%</b>	<b>-43%</b>
Internal Charges / Other	6,625	9,234	6,544	6,544	6,351	-31%	-3%
<b>Total Operating</b>	<b>1,253,464</b>	<b>1,255,693</b>	<b>2,210,248</b>	<b>2,849,225</b>	<b>1,630,912</b>	<b>30%</b>	<b>-43%</b>
<b>Total Expenditures</b>	<b>1,253,464</b>	<b>1,255,693</b>	<b>2,210,248</b>	<b>2,849,225</b>	<b>1,630,912</b>	<b>30%</b>	<b>-43%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Economic Development - GF	1,253,464	1,255,693	2,210,248	2,849,225	1,630,912	30%	-43%
<b>Total Budget</b>	<b>1,253,464</b>	<b>1,255,693</b>	<b>2,210,248</b>	<b>2,849,225</b>	<b>1,630,912</b>	<b>30%</b>	<b>-43%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.00	3.50	4.00	4.00	3.00	-14%	-25%
<b>Total Permanent FTE</b>	<b>2.00</b>	<b>3.50</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>-14%</b>	<b>-25%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>3.50</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>-14%</b>	<b>-25%</b>

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**Administration**  
**Economic Development**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	193,637	238,762	271,569	271,232	227,412	-5%	-16%
510150 Special Pay	3,807	1,350	420	407	-	-%	-%
510210 Social Security Matching	14,360	17,553	21,399	20,749	17,188	-2%	-17%
510220 Retirement Contributions	10,901	13,215	26,124	25,331	26,776	103%	6%
510230 Health And Life Insurance	25,666	33,475	43,375	42,059	35,684	7%	-15%
510240 Workers Compensation	201	1,847	391	379	382	-79%	1%
510900 Salary Adjustment Increase	-	-	8,147	-	4,094	-%	-%
510901 Internal Adjustments Only	-	-	(11,268)	-	(6,822)	-%	-%
Total Personal Services	<u>248,572</u>	<u>306,202</u>	<u>360,157</u>	<u>360,157</u>	<u>304,714</u>	<u>-%</u>	<u>-15%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	753,416	702,811	778,414	778,414	828,414	18%	6%
530340 Other Services	-	-	15,000	15,000	15,000	-%	-%
530400 Travel And Per Diem	4,276	-	3,000	3,000	1,500	-%	-50%
530401 Travel – Training Related	-	-	2,000	2,000	2,000	-%	-%
530440 Rental And Leases	28,318	30,858	30,858	30,858	30,858	-%	-%
530470 Printing And Binding	-	-	1,500	1,500	1,500	-%	-%
530480 Promotional Activities	19,045	12,751	36,500	36,500	25,000	96%	-32%
530490 Other Current Charges & Oblig	679	-	-	-	-	-%	-%
530510 Office Supplies	143	241	875	875	875	263%	-%
530520 Operating Supplies	-	213	2,000	2,000	1,500	604%	-25%
530540 Books, Publications, Subscripti	10,290	8,717	10,000	10,000	10,000	15%	-%
530550 Training	-	16	5,000	5,000	3,000	18,650%	-40%
Total Operating Expenditures	<u>816,167</u>	<u>755,607</u>	<u>885,147</u>	<u>885,147</u>	<u>919,647</u>	<u>22%</u>	<u>4%</u>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	182,100	184,650	958,400	1,597,377	400,200	117%	-75%
Total Grants & Aids	<u>182,100</u>	<u>184,650</u>	<u>958,400</u>	<u>1,597,377</u>	<u>400,200</u>	<u>117%</u>	<u>-75%</u>
<b>Subtotal Operating</b>	<b><u>1,246,839</u></b>	<b><u>1,246,459</u></b>	<b><u>2,203,704</u></b>	<b><u>2,842,681</u></b>	<b><u>1,624,561</u></b>	<b><u>30%</u></b>	<b><u>-43%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	6,625	9,234	5,956	5,956	5,851	-37%	-2%
540202 Internal Service Fund Fees	-	-	588	588	500	-%	-15%
Total Internal Charges / Other	<u>6,625</u>	<u>9,234</u>	<u>6,544</u>	<u>6,544</u>	<u>6,351</u>	<u>-31%</u>	<u>-3%</u>
<b>Total Operating</b>	<b><u>1,253,464</u></b>	<b><u>1,255,693</u></b>	<b><u>2,210,248</u></b>	<b><u>2,849,225</u></b>	<b><u>1,630,912</u></b>	<b><u>30%</u></b>	<b><u>-43%</u></b>
<b>Total Expenditures</b>	<b><u>1,253,464</u></b>	<b><u>1,255,693</u></b>	<b><u>2,210,248</u></b>	<b><u>2,849,225</u></b>	<b><u>1,630,912</u></b>	<b><u>30%</u></b>	<b><u>-43%</u></b>

## Administration

### 17-92 Community Redevelopment Agency

#### Program Message

To revitalize the US 17/92 corridor and surrounding communities by implementing the goals and objectives of the US 17/92 Corridor Redevelopment Plan.

The program provides the following services:

- Administrative and Technical Service
- Marketing Redevelopment Service



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**17-92 Community Redevelopment Agency**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	105,943	164,450	164,681	164,681	173,953	6%	6%
Operating Expenditures	54,782	160,327	148,430	148,430	92,635	-42%	-38%
Grants & Aids	621,646	1,299,522	228,184	1,221,934	338,184	-74%	-72%
<b>Subtotal Operating</b>	<b>782,371</b>	<b>1,624,299</b>	<b>541,295</b>	<b>1,535,045</b>	<b>604,772</b>	<b>-63%</b>	<b>-61%</b>
Internal Charges / Other	5,979	3,304	5,437	5,437	4,550	38%	-16%
<b>Total Operating</b>	<b>788,350</b>	<b>1,627,603</b>	<b>546,732</b>	<b>1,540,482</b>	<b>609,322</b>	<b>-63%</b>	<b>-60%</b>
Capital Outlay	-	53,724	25,000	25,000	-	-100%	-100%
<b>Total Expenditures</b>	<b>788,350</b>	<b>1,681,327</b>	<b>571,732</b>	<b>1,565,482</b>	<b>609,322</b>	<b>-64%</b>	<b>-61%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
17/92 Redevelopment Fund	788,350	1,681,327	571,732	1,565,482	609,322	-64%	-61%
<b>Total Budget</b>	<b>788,350</b>	<b>1,681,327</b>	<b>571,732</b>	<b>1,565,482</b>	<b>609,322</b>	<b>-64%</b>	<b>-61%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.00	1.70	1.85	1.85	1.85	9%	-%
<b>Total Permanent FTE</b>	<b>2.00</b>	<b>1.70</b>	<b>1.85</b>	<b>1.85</b>	<b>1.85</b>	<b>9%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>1.70</b>	<b>1.85</b>	<b>1.85</b>	<b>1.85</b>	<b>9%</b>	<b>-%</b>

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**17-92 Community Redevelopment Agency**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	81,966	131,946	123,940	123,789	130,965	-1%	6%
510150 Special Pay	497	705	510	495	330	-53%	-33%
510210 Social Security Matching	5,879	9,888	9,567	9,277	9,793	-1%	6%
510220 Retirement Contributions	4,217	8,017	13,316	12,913	15,765	97%	22%
510230 Health And Life Insurance	13,275	13,681	18,598	18,034	18,454	35%	2%
510240 Workers Compensation	109	213	179	173	219	3%	27%
510900 Salary Adjustment Increase	-	-	3,719	-	2,357	-%	-%
510901 Internal Adjustments Only	-	-	(5,148)	-	(3,930)	-%	-%
Total Personal Services	<u>105,943</u>	<u>164,450</u>	<u>164,681</u>	<u>164,681</u>	<u>173,953</u>	<u>6%</u>	<u>6%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	16,165	75,000	-	-	-	-%	-%
530340 Other Services	23,447	2,325	-	-	-	-%	-%
530400 Travel And Per Diem	144	162	500	500	500	209%	-%
530401 Travel – Training Related	-	-	1,260	1,260	630	-%	-50%
530420 Freight & Postage Services	-	-	100	100	100	-%	-%
530430 Utilities	11,971	10,544	20,000	20,000	20,000	90%	-%
530460 Repair And Maintenance Servi	1,377	70,909	105,000	105,000	57,210	-19%	-46%
530470 Printing And Binding	-	-	5,000	5,000	2,500	-%	-50%
530480 Promotional Activities	-	-	10,000	10,000	7,500	-%	-25%
530490 Other Current Charges & Oblig	420	107	1,500	1,500	1,500	1,302%	-%
530510 Office Supplies	7	574	250	250	250	-56%	-%
530520 Operating Supplies	191	-	500	500	500	-%	-%
530540 Books, Publications, Subscripti	765	616	945	945	945	53%	-%
530550 Training	295	90	3,375	3,375	1,000	1,011%	-70%
Total Operating Expenditures	<u>54,782</u>	<u>160,327</u>	<u>148,430</u>	<u>148,430</u>	<u>92,635</u>	<u>-42%</u>	<u>-38%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	413,059	705,774	228,184	228,184	338,184	-52%	48%
580821 Aid To Private Organizations	208,587	593,748	-	993,750	-	-%	-%
Total Grants & Aids	<u>621,646</u>	<u>1,299,522</u>	<u>228,184</u>	<u>1,221,934</u>	<u>338,184</u>	<u>-74%</u>	<u>-72%</u>
<b>Subtotal Operating</b>	<b><u>782,371</u></b>	<b><u>1,624,299</u></b>	<b><u>541,295</u></b>	<b><u>1,535,045</u></b>	<b><u>604,772</u></b>	<b><u>-63%</u></b>	<b><u>-61%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	5,979	3,304	4,569	4,569	4,550	38%	-%
540202 Internal Service Fund Fees	-	-	868	868	-	-%	-%
Total Internal Charges / Other	<u>5,979</u>	<u>3,304</u>	<u>5,437</u>	<u>5,437</u>	<u>4,550</u>	<u>38%</u>	<u>-16%</u>
<b>Total Operating</b>	<b><u>788,350</u></b>	<b><u>1,627,603</u></b>	<b><u>546,732</u></b>	<b><u>1,540,482</u></b>	<b><u>609,322</u></b>	<b><u>-63%</u></b>	<b><u>-60%</u></b>
<b>Capital Outlay</b>							
560650 Construction In Progress	-	53,724	25,000	25,000	-	-%	-%
Total Capital Outlay	<u>-</u>	<u>53,724</u>	<u>25,000</u>	<u>25,000</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>788,350</u></b>	<b><u>1,681,327</u></b>	<b><u>571,732</u></b>	<b><u>1,565,482</u></b>	<b><u>609,322</u></b>	<b><u>-64%</u></b>	<b><u>-61%</u></b>

## Administration

### Organizational Development

#### **Program Message**

The goal of the Office of Organizational Development (OOD) Division is to partner with teams and individuals to co-create a high performance organization. This goal is accomplished via improved organizational processes and employee development. The OOD supports the Seminole County Government draft organizational goals:

- “Ensure transparency and accountability of Seminole County Government through clear cost, performance, and business value metrics.”
- “Create long-term fiscal sustainability by investing in people, assets and technology resources.”

(Seminole County Government, 2014)

The OOD improves organizational effectiveness and employee development through four service offerings, each of which contain supporting business functions, processes, activities and associated measures for success.

#### Services

1. **Strategic Alignment:** This is an organizational consulting service that assists teams, including OOD, in formally considering the environment in which the organization operates and coordinating resources to achieve goals. Associated business functions include strategic and tactical development/deployment as well as collaboration and communication across the organization. Outcomes include an organizational strategic management plan that ties services to the budget as well as individuals/teams to performance requirements.
2. **Work Force Leadership and Knowledge Management:** This enterprise wide service optimizes employee capability, adaptability and improvement. Contributing business functions include leadership planning/implementation, organizational assessments, continuous learning/improvement and change management. Outcomes include a shared understanding of organizational resource requirements, individual employee capabilities and training solutions that result in continuous improvement.
3. **Organization Service Design:** This service defines and connects processes, projects and programs to the overall organizational portfolio in ways that optimize organizational performance. Major business functions that contribute to this service include service portfolio management and optimization. Outcomes include an organizational dashboard and knowledge repository that results in improved project and organizational outcomes.
4. **Results Oriented Performance Culture:** This service facilitates the design, implementation and management of processes that optimize business processes and projects, including performance management to continuously improve outcomes. Associated business functions include process optimization/development, organizational measurement/analytics and project management. Outcomes include improved project and process performance across the organization.

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**Administration**

**Organizational Development**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	290,050	392,473	426,126	426,126	373,346	-5%	-12%
Operating Expenditures	1,767	24,432	77,400	77,400	54,820	124%	-29%
<b>Subtotal Operating</b>	<b>291,817</b>	<b>416,905</b>	<b>503,526</b>	<b>503,526</b>	<b>428,166</b>	<b>3%</b>	<b>-15%</b>
Internal Charges / Other	6,065	5,550	6,537	6,537	28,860	420%	341%
Cost Allocations (contra expenditure)	(156,097)	(150,999)	(330,000)	(330,000)	(340,000)	125%	3%
<b>Total Operating</b>	<b>141,785</b>	<b>271,456</b>	<b>180,063</b>	<b>180,063</b>	<b>117,026</b>	<b>-57%</b>	<b>-35%</b>
<b>Total Expenditures</b>	<b>141,785</b>	<b>271,456</b>	<b>180,063</b>	<b>180,063</b>	<b>117,026</b>	<b>-57%</b>	<b>-35%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	141,785	271,456	180,063	180,063	117,026	-57%	-35%
<b>Total Budget</b>	<b>141,785</b>	<b>271,456</b>	<b>180,063</b>	<b>180,063</b>	<b>117,026</b>	<b>-57%</b>	<b>-35%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	4.00	5.00	5.00	5.00	4.00	-20%	-20%
<b>Total Permanent FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-20%</b>	<b>-20%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-20%</b>	<b>-20%</b>

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**Administration**

**Organizational Development**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	224,183	299,163	318,144	317,724	280,030	-6%	-12%
510140 Overtime	-	27	-	-	-	-%	-%
510150 Special Pay	3,232	2,620	2,700	2,618	2,700	3%	3%
510210 Social Security Matching	16,288	22,930	25,069	24,306	21,166	-8%	-13%
510220 Retirement Contributions	10,979	17,752	22,775	22,082	20,486	15%	-7%
510230 Health And Life Insurance	34,315	49,466	60,801	58,951	51,855	5%	-12%
510240 Workers Compensation	1,053	515	459	445	470	-9%	6%
510900 Salary Adjustment Increase	-	-	9,543	-	5,041	-%	-%
510901 Internal Adjustments Only	-	-	(13,365)	-	(8,402)	-%	-%
Total Personal Services	<u>290,050</u>	<u>392,473</u>	<u>426,126</u>	<u>426,126</u>	<u>373,346</u>	<u>-5%</u>	<u>-12%</u>
<b>Operating Expenditures</b>							
530340 Other Services	-	-	60,000	60,000	48,000	-%	-20%
530400 Travel And Per Diem	7	44	500	500	500	1,036%	-%
530510 Office Supplies	-	525	750	750	250	-52%	-67%
530520 Operating Supplies	-	-	1,500	1,500	-	-%	-%
530540 Books, Publications, Subscripti	1,760	36	2,350	2,350	670	1,761%	-71%
530550 Training	-	23,827	12,300	12,300	5,400	-77%	-56%
Total Operating Expenditures	<u>1,767</u>	<u>24,432</u>	<u>77,400</u>	<u>77,400</u>	<u>54,820</u>	<u>124%</u>	<u>-29%</u>
<b>Subtotal Operating</b>	<u><b>291,817</b></u>	<u><b>416,905</b></u>	<u><b>503,526</b></u>	<u><b>503,526</b></u>	<u><b>428,166</b></u>	<u><b>3%</b></u>	<u><b>-15%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	6,065	5,550	6,145	6,145	26,476	377%	331%
540202 Internal Service Fund Fees	-	-	392	392	2,384	-%	508%
Total Internal Charges / Other	<u>6,065</u>	<u>5,550</u>	<u>6,537</u>	<u>6,537</u>	<u>28,860</u>	<u>420%</u>	<u>341%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(156,097)	(150,999)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(330,000)	(330,000)	(340,000)	-%	3%
Total Cost Allocations (contra expenditure)	<u>(156,097)</u>	<u>(150,999)</u>	<u>(330,000)</u>	<u>(330,000)</u>	<u>(340,000)</u>	<u>125%</u>	<u>3%</u>
<b>Total Operating</b>	<u><b>141,785</b></u>	<u><b>271,456</b></u>	<u><b>180,063</b></u>	<u><b>180,063</b></u>	<u><b>117,026</b></u>	<u><b>-57%</b></u>	<u><b>-35%</b></u>
<b>Total Expenditures</b>	<u><b>141,785</b></u>	<u><b>271,456</b></u>	<u><b>180,063</b></u>	<u><b>180,063</b></u>	<u><b>117,026</b></u>	<u><b>-57%</b></u>	<u><b>-35%</b></u>

## Administration

<u>ProjectNumber</u>	<u>ProjectTitle</u>	<u>FY 2014/15 Adopted</u>
70000308	Pershing, LLC/BYN Mellon	30,000
70000314	Axium Healthcare Pharmacy, Inc.-QTI Award 12/13/11	13,500
70000316	Pershing LLC - QTI Awarded 2/14/12	26,600
70000318	Primal Innovation LLC - QTI Awarded 5/8/12	5,000
70000321	Proactive Training Technologies-QTI Awarded 8/14/12	9,200
70000322	Design Interactive, Inc. QTI Awarded 8/14/12	3,000
70000325	Verizon Corporate Resources Group -Awarded 2/26/2013	225,000
70000328	Iradimed Corporation -QTI Awarded 6/25/13	5,400
<b>Total</b>		<b>317,700</b>



## Community Services

**Community Service Business & Compliance Office**

County Health Department

Adoption Support (Closed)

**Mandated Services - Community Services**

Substance and Drug Abuse

Adult Drug Court Grant

Child Mental Health Initiative

Agency Grants

Veterans' Services

County Low Income Assistance

Grant Low Income Assistance

Community Development Grants

Prosecution Alternatives For Youth (PAY)

DJJ Pre-disposition Detention Services (Closed)

Teen Court



## Community Services

### Departmental Message

The Community Services Department provides oversight and ensures compliance for several local, state and federal governmental contracts and grant regulations. The Department acts as a liaison for the county on activities and issues that involve juvenile diversion, public health, community development and social services. The Department establishes and maintains working relationships with public officials, School Board, law enforcement, State and local District offices for Juvenile Justice, Social Services, Department of Children and Families, Community Affairs, US Department of Housing and Urban Development and numerous communities and public interest groups and serves as both a representative for the county and a liaison with the Board of County Commissioners and these diverse groups. The Community Services Department includes: the Business/Administration Office, Compliance, and three Divisions (Community Assistance, Community Development, and PAY).

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**Community Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	2,212,258	2,341,366	2,574,079	2,574,079	2,572,036	10%	-%
Operating Expenditures	10,661,251	1,959,849	2,836,116	2,836,116	2,443,053	25%	-14%
Grants & Aids	5,216,205	14,852,203	18,320,138	19,349,158	16,276,721	10%	-16%
<b>Subtotal Operating</b>	<b>18,089,714</b>	<b>19,153,418</b>	<b>23,730,333</b>	<b>24,759,353</b>	<b>21,291,810</b>	<b>11%</b>	<b>-14%</b>
Internal Charges / Other	249,131	204,621	368,631	368,631	570,555	179%	55%
<b>Total Operating</b>	<b>18,338,845</b>	<b>19,358,039</b>	<b>24,098,964</b>	<b>25,127,984</b>	<b>21,862,365</b>	<b>13%</b>	<b>-13%</b>
Capital Outlay	321,460	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>18,660,305</b>	<b>19,358,039</b>	<b>24,098,964</b>	<b>25,127,984</b>	<b>21,862,365</b>	<b>13%</b>	<b>-13%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	10,575,780	11,002,194	10,780,667	11,563,386	10,805,792	-2%	-7%
Community Development Block Gr	1,508,468	1,844,239	3,298,692	3,544,993	2,666,130	45%	-25%
HOME Program Grant	347,067	338,139	3,045,800	3,045,800	1,550,456	359%	-49%
Emergency Shelter Grants	90,615	149,748	175,348	175,348	168,092	12%	-4%
Community Svc Block Grant	207,466	214,552	175,282	175,282	214,124	-%	22%
Agency Grants	1,596,236	1,900,266	3,534,760	3,534,760	2,834,878	49%	-20%
Neighborhood Stabilization Progra	472,876	3,136,824	1,726,363	1,726,363	500,000	-84%	-71%
ARRA - Community Services Stimu	147,759	-	-	-	-	-%	-%
City of Sanford CDBG	-	-	-	-	583,918	-%	-%
SHIP - Affordable Housing 08/09	2,813,999	-	-	-	-	-%	-%
SHIP - Affordable Housing 09/10	626,446	45,212	109	109	-	-100%	-100%
SHIP - Affordable Housing 10/11	30,055	67,171	7	7	-	-100%	-100%
AFFORDABLE HOUSING 11/12	45,933	389,340	142,671	142,671	-	-100%	-100%
SHIP FY 2012/13	-	48,839	224,121	224,121	21,762	-55%	-90%
SHIP FY 2013/14	-	-	695,450	695,450	233,904	-%	-66%
SHIP 14/15 -Affordable Housing	-	-	-	-	1,990,378	-%	-%
Alcohol/Drug Abuse Fund	30,415	41,475	99,488	99,488	90,000	117%	-10%
Teen Court Fund	167,190	180,040	200,206	200,206	202,931	13%	1%
<b>Total Budget</b>	<b>18,660,305</b>	<b>19,358,039</b>	<b>24,098,964</b>	<b>25,127,984</b>	<b>21,862,365</b>	<b>13%</b>	<b>-13%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	34.00	37.00	37.00	37.00	39.00	5%	5%
<b>Total Permanent FTE</b>	<b>34.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>39.00</b>	<b>5%</b>	<b>5%</b>
Temporary/Interns	2.00	-	-	-	1.00	-%	-%
<b>Total Non-Permanent FTE</b>	<b>2.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>36.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>40.00</b>	<b>8%</b>	<b>8%</b>

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**Community Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,674,523	1,761,783	1,890,228	1,887,884	1,988,710	13%	5%
510130 Other Personal Services	43,887	19,538	-	-	3,600	-82%	-%
510140 Overtime	-	-	700	679	700	-%	3%
510150 Special Pay	3,120	3,300	3,300	3,200	3,900	18%	22%
510210 Social Security Matching	127,041	131,415	148,771	144,258	150,535	15%	4%
510220 Retirement Contributions	84,342	112,138	165,383	160,369	177,526	58%	11%
510230 Health And Life Insurance	274,336	300,725	378,994	367,500	394,547	31%	7%
510240 Workers Compensation	5,009	12,468	10,505	10,189	18,016	44%	77%
510900 Salary Adjustment Increase	-	-	56,707	-	34,387	-%	-%
510901 Internal Adjustments Only	-	-	(80,509)	-	(59,662)	-%	-%
511000 Contra Personal Services	-	(1)	-	-	(140,223)	4,022,200%	-%
<b>Total Personal Services</b>	<b>2,212,258</b>	<b>2,341,366</b>	<b>2,574,079</b>	<b>2,574,079</b>	<b>2,572,036</b>	<b>10%</b>	<b>-%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	19,275	18,900	21,700	21,700	21,700	15%	-%
530340 Other Services	3,349,863	1,799,005	1,785,608	1,785,608	1,734,020	-4%	-3%
530400 Travel And Per Diem	40,799	3,217	1,904	1,904	1,342	-58%	-30%
530401 Travel – Training Related	-	4,107	15,281	15,281	7,991	95%	-48%
530402 Travel - Non-County Employee	-	21,168	107,852	107,852	-	-%	-%
530420 Freight & Postage Services	677	924	1,174	1,174	500	-46%	-57%
530440 Rental And Leases	80,886	47,237	34,186	34,186	-	-%	-%
530460 Repair And Maintenance Servi	-	-	200	200	200	-%	-%
530490 Other Current Charges & Oblig	7,118,982	25,351	83,358	83,358	80,196	216%	-4%
530499 Other Chgs/Ob-Contingency	-	-	715,208	715,208	557,937	-%	-22%
530510 Office Supplies	4,746	5,954	14,882	14,882	7,204	21%	-52%
530520 Operating Supplies	16,950	17,537	18,323	18,323	14,009	-20%	-24%
530521 Operating Supplies - Equipmer	13,366	4,150	-	-	900	-78%	-%
530522 Operating Supplies-Technology	-	-	4,337	4,337	3,062	-%	-29%
530540 Books, Publications, Subscripti	4,477	4,397	13,241	13,241	6,758	54%	-49%
530550 Training	11,230	7,902	18,862	18,862	7,234	-8%	-62%
<b>Total Operating Expenditures</b>	<b>10,661,251</b>	<b>1,959,849</b>	<b>2,836,116</b>	<b>2,836,116</b>	<b>2,443,053</b>	<b>25%</b>	<b>-14%</b>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	147,033	1,365,274	166,427	412,728	27,880	-98%	-93%
580821 Aid To Private Organizations	4,374,888	5,852,373	7,663,943	7,980,145	6,059,856	4%	-24%
580830 Other Grants & Aids	678,504	876,819	-	-	-	-%	-%
580832 SHIP Projects	15,780	5,633	-	-	-	-%	-%
580833 Other Grants and Aid / Individu	-	6,752,104	10,489,768	10,956,285	10,188,985	51%	-7%
<b>Total Grants &amp; Aids</b>	<b>5,216,205</b>	<b>14,852,203</b>	<b>18,320,138</b>	<b>19,349,158</b>	<b>16,276,721</b>	<b>10%</b>	<b>-16%</b>
<b>Subtotal Operating</b>	<b>18,089,714</b>	<b>19,153,418</b>	<b>23,730,333</b>	<b>24,759,353</b>	<b>21,291,810</b>	<b>11%</b>	<b>-14%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	225,920	180,659	342,942	342,942	544,429	201%	59%
540201 Insurance	23,211	23,962	23,962	23,962	23,962	-%	-%
540202 Internal Service Fund Fees	-	-	1,727	1,727	2,164	-%	25%
<b>Total Internal Charges / Other</b>	<b>249,131</b>	<b>204,621</b>	<b>368,631</b>	<b>368,631</b>	<b>570,555</b>	<b>179%</b>	<b>55%</b>
<b>Total Operating</b>	<b>18,338,845</b>	<b>19,358,039</b>	<b>24,098,964</b>	<b>25,127,984</b>	<b>21,862,365</b>	<b>13%</b>	<b>-13%</b>
<b>Capital Outlay</b>							
560630 Infrastructure	222,285	-	-	-	-	-%	-%
560642 Equipment >\$4999	35,752	-	-	-	-	-%	-%
560650 Construction In Progress	63,423	-	-	-	-	-%	-%
<b>Total Capital Outlay</b>	<b>321,460</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>

**Community Services**

Total Expenditures	<u>18,660,305</u>	<u>19,358,039</u>	<u>24,098,964</u>	<u>25,127,984</u>	<u>21,862,365</u>	<u>13%</u>	<u>-13%</u>
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## Community Services

### Community Service Business & Compliance Office

Business office: The Business Office provides managerial, fiscal, and compliance support for grants and mandated programs such as: county health department, mandated services – community services, substance and drug abuse, and child mental health. Financial services include: oversight and stewardship, grant administration, accurate and timely reporting, and budgeting.

Compliance Office: The Compliance Office reviews external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements. It then works with those agencies to correct any deficiencies and work toward full compliance. The Compliance Office also reviews subrecipient and other agreements to ensure regulatory compliance, and offers opinions and guidance in regulatory and contractual interpretation.

## Community Services

### Community Service Business & Compliance Office

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	168,664	491,392	615,988	615,988	641,157	30%	4%
Operating Expenditures	1,720	10,504	13,250	13,250	11,482	9%	-13%
<b>Subtotal Operating</b>	<b>170,384</b>	<b>501,896</b>	<b>629,238</b>	<b>629,238</b>	<b>652,639</b>	<b>30%</b>	<b>4%</b>
Internal Charges / Other	17,247	6,786	19,286	19,286	27,116	300%	41%
<b>Total Operating</b>	<b>187,631</b>	<b>508,682</b>	<b>648,524</b>	<b>648,524</b>	<b>679,755</b>	<b>34%</b>	<b>5%</b>
<b>Total Expenditures</b>	<b>187,631</b>	<b>508,682</b>	<b>648,524</b>	<b>648,524</b>	<b>679,755</b>	<b>34%</b>	<b>5%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	187,631	508,682	648,524	648,524	679,755	34%	5%
<b>Total Budget</b>	<b>187,631</b>	<b>508,682</b>	<b>648,524</b>	<b>648,524</b>	<b>679,755</b>	<b>34%</b>	<b>5%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.00	7.00	9.00	9.00	9.00	29%	-%
<b>Total Permanent FTE</b>	<b>2.00</b>	<b>7.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>29%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>7.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>29%</b>	<b>-%</b>

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**Community Services**

**Community Service Business & Compliance Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	133,684	465,400	505,288	504,654	514,550	11%	2%
510150 Special Pay	2,061	2,700	2,700	2,618	2,700	-%	3%
510210 Social Security Matching	10,157	34,861	39,595	38,393	38,893	12%	1%
510220 Retirement Contributions	7,636	32,258	54,489	52,836	57,744	79%	9%
510230 Health And Life Insurance	15,030	65,489	83,012	80,493	94,401	44%	17%
510240 Workers Compensation	96	683	730	708	2,756	304%	289%
510900 Salary Adjustment Increase	-	-	15,159	-	9,263	-%	-%
510901 Internal Adjustments Only	-	-	(21,271)	-	(15,436)	-%	-%
511000 Contra Personal Services	-	(109,999)	(63,714)	(63,714)	(63,714)	-42%	-%
Total Personal Services	<u>168,664</u>	<u>491,392</u>	<u>615,988</u>	<u>615,988</u>	<u>641,157</u>	<u>30%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	365	568	300	300	300	-47%	-%
530401 Travel – Training Related	-	-	1,700	1,700	1,131	-%	-33%
530420 Freight & Postage Services	132	311	300	300	300	-4%	-%
530460 Repair And Maintenance Servi	-	-	100	100	100	-%	-%
530490 Other Current Charges & Oblig	-	3,378	300	300	300	-91%	-%
530510 Office Supplies	277	281	800	800	800	185%	-%
530520 Operating Supplies	561	1,546	3,000	3,000	3,000	94%	-%
530521 Operating Supplies - Equipmer	-	3,000	-	-	900	-70%	-%
530540 Books, Publications, Subscripti	185	170	4,350	4,350	3,151	1,754%	-28%
530550 Training	200	1,250	2,400	2,400	1,500	20%	-38%
Total Operating Expenditures	<u>1,720</u>	<u>10,504</u>	<u>13,250</u>	<u>13,250</u>	<u>11,482</u>	<u>9%</u>	<u>-13%</u>
<b>Subtotal Operating</b>	<b><u>170,384</u></b>	<b><u>501,896</u></b>	<b><u>629,238</u></b>	<b><u>629,238</u></b>	<b><u>652,639</u></b>	<b><u>30%</u></b>	<b><u>4%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	17,247	6,786	19,190	19,190	26,988	298%	41%
540202 Internal Service Fund Fees	-	-	96	96	128	-%	33%
Total Internal Charges / Other	<u>17,247</u>	<u>6,786</u>	<u>19,286</u>	<u>19,286</u>	<u>27,116</u>	<u>300%</u>	<u>41%</u>
<b>Total Operating</b>	<b><u>187,631</u></b>	<b><u>508,682</u></b>	<b><u>648,524</u></b>	<b><u>648,524</u></b>	<b><u>679,755</u></b>	<b><u>34%</u></b>	<b><u>5%</u></b>
<b>Total Expenditures</b>	<b><u>187,631</u></b>	<b><u>508,682</u></b>	<b><u>648,524</u></b>	<b><u>648,524</u></b>	<b><u>679,755</u></b>	<b><u>34%</u></b>	<b><u>5%</u></b>

## Community Services

### County Health Department

#### Program Message

The Health Department provides outreach, clinical assessment, treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. Additionally, the County Health Department provides the following services and mandated services:

#### SERVICES:

Clinical Health Services, Inspections/Investigations, Vital Statistics, Support to the East Central Florida Health Planning Council, Dental health, Family Planning, Maternity, Healthy Start, Hepatitis, HIV/AIDS Services, Immunizations, Sexually Transmitted Diseases, School Health, Tuberculosis, WIC, Birth & Death Certificates, Environmental Health, Epidemiology, Public Health Preparedness, Special Needs Program, Tobacco Prevention and Control Program.



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**Community Services**

**County Health Department**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	927,960	927,970	927,970	927,970	927,970	-%	-%
<b>Subtotal Operating</b>	<b>927,960</b>	<b>927,970</b>	<b>927,970</b>	<b>927,970</b>	<b>927,970</b>	<b>0%</b>	<b>0%</b>
Internal Charges / Other	116,691	113,823	175,040	175,040	154,602	36%	-12%
<b>Total Operating</b>	<b>1,044,651</b>	<b>1,041,793</b>	<b>1,103,010</b>	<b>1,103,010</b>	<b>1,082,572</b>	<b>4%</b>	<b>-2%</b>
<b>Total Expenditures</b>	<b>1,044,651</b>	<b>1,041,793</b>	<b>1,103,010</b>	<b>1,103,010</b>	<b>1,082,572</b>	<b>4%</b>	<b>-2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,044,651	1,041,793	1,103,010	1,103,010	1,082,572	4%	-2%
<b>Total Budget</b>	<b>1,044,651</b>	<b>1,041,793</b>	<b>1,103,010</b>	<b>1,103,010</b>	<b>1,082,572</b>	<b>4%</b>	<b>-2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Community Services**  
**County Health Department**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	927,960	927,970	927,970	927,970	927,970	-%	-%
Total Operating Expenditures	927,960	927,970	927,970	927,970	927,970	-%	-%
<b>Subtotal Operating</b>	<b>927,960</b>	<b>927,970</b>	<b>927,970</b>	<b>927,970</b>	<b>927,970</b>	<b>-%</b>	<b>-%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	95,064	90,727	151,944	151,944	131,506	45%	-13%
540201 Insurance	21,627	23,096	23,096	23,096	23,096	-%	-%
Total Internal Charges / Other	116,691	113,823	175,040	175,040	154,602	36%	-12%
<b>Total Operating</b>	<b>1,044,651</b>	<b>1,041,793</b>	<b>1,103,010</b>	<b>1,103,010</b>	<b>1,082,572</b>	<b>4%</b>	<b>-2%</b>
<b>Total Expenditures</b>	<b>1,044,651</b>	<b>1,041,793</b>	<b>1,103,010</b>	<b>1,103,010</b>	<b>1,082,572</b>	<b>4%</b>	<b>-2%</b>

## Community Services

### Mandated Services - Community Services

#### **Program Message**

These services are mandated by state statute and ensure services and support for indigent care. These services are:

- Health Care Responsibility Act (HCRA)
- Medicaid
- Indigent Burial
- Mental Healthcare
- Central Florida Regional Hospital (County Hospitalization)
- Child Protection Team
- Medical Examiner

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**Community Services**

**Mandated Services - Community Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	6,095,383	750,549	756,700	756,700	809,700	8%	7%
Grants & Aids	-	5,207,486	5,472,412	5,472,412	5,492,412	5%	-%
<b>Subtotal Operating</b>	<b>6,095,383</b>	<b>5,958,035</b>	<b>6,229,112</b>	<b>6,229,112</b>	<b>6,302,112</b>	<b>6%</b>	<b>1%</b>
<b>Total Operating</b>	<b>6,095,383</b>	<b>5,958,035</b>	<b>6,229,112</b>	<b>6,229,112</b>	<b>6,302,112</b>	<b>6%</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>6,095,383</b>	<b>5,958,035</b>	<b>6,229,112</b>	<b>6,229,112</b>	<b>6,302,112</b>	<b>6%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	6,095,383	5,958,035	6,229,112	6,229,112	6,302,112	6%	1%
<b>Total Budget</b>	<b>6,095,383</b>	<b>5,958,035</b>	<b>6,229,112</b>	<b>6,229,112</b>	<b>6,302,112</b>	<b>6%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Community Services**

**Mandated Services - Community Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530310 Professional Services	18,725	18,900	21,700	21,700	21,700	15%	-%
530340 Other Services	1,098,372	731,649	735,000	735,000	788,000	8%	7%
530490 Other Current Charges & Oblig	4,978,286	-	-	-	-	-%	-%
Total Operating Expenditures	<u>6,095,383</u>	<u>750,549</u>	<u>756,700</u>	<u>756,700</u>	<u>809,700</u>	<u>8%</u>	<u>7%</u>
<b>Grants &amp; Aids</b>							
580833 Other Grants and Aid / Individu	-	5,207,486	5,472,412	5,472,412	5,492,412	5%	-%
Total Grants & Aids	<u>-</u>	<u>5,207,486</u>	<u>5,472,412</u>	<u>5,472,412</u>	<u>5,492,412</u>	<u>5%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>6,095,383</b></u>	<u><b>5,958,035</b></u>	<u><b>6,229,112</b></u>	<u><b>6,229,112</b></u>	<u><b>6,302,112</b></u>	<u><b>6%</b></u>	<u><b>1%</b></u>
<b>Total Operating</b>	<u><b>6,095,383</b></u>	<u><b>5,958,035</b></u>	<u><b>6,229,112</b></u>	<u><b>6,229,112</b></u>	<u><b>6,302,112</b></u>	<u><b>6%</b></u>	<u><b>1%</b></u>
<b>Total Expenditures</b>	<u><u><b>6,095,383</b></u></u>	<u><u><b>5,958,035</b></u></u>	<u><u><b>6,229,112</b></u></u>	<u><u><b>6,229,112</b></u></u>	<u><u><b>6,302,112</b></u></u>	<u><u><b>6%</b></u></u>	<u><u><b>1%</b></u></u>

## Community Services

### Substance and Drug Abuse

#### **Program Message**

Dedicated to the development of a comprehensive system of prevention, emergency/detoxification, and treatment services for individuals and families at risk of or affected by substance abuse; to promote their safety, well-being, and self-sufficiency funds are provided from fees assessed by the court in drug related cases. The services provided by the Substance and Drug Abuse program are:

- Annual Drug Free Calendar
- Teen Court Counseling
- PAY Counseling Services
- Purchase Drug Screening Kits
- Residential and outpatient substance abuse services (contract)

## Community Services

### Substance and Drug Abuse

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Operating Expenditures	30,415	5,310	54,488	54,488	45,000	747%	-17%
Grants & Aids	-	36,165	45,000	45,000	45,000	24%	-%
<b>Subtotal Operating</b>	<b>30,415</b>	<b>41,475</b>	<b>99,488</b>	<b>99,488</b>	<b>90,000</b>	<b>117%</b>	<b>-10%</b>
<b>Total Operating</b>	<b>30,415</b>	<b>41,475</b>	<b>99,488</b>	<b>99,488</b>	<b>90,000</b>	<b>117%</b>	<b>-10%</b>
<b>Total Expenditures</b>	<b>30,415</b>	<b>41,475</b>	<b>99,488</b>	<b>99,488</b>	<b>90,000</b>	<b>117%</b>	<b>-10%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Alcohol/Drug Abuse Fund	30,415	41,475	99,488	99,488	90,000	117%	-10%
<b>Total Budget</b>	<b>30,415</b>	<b>41,475</b>	<b>99,488</b>	<b>99,488</b>	<b>90,000</b>	<b>117%</b>	<b>-10%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Community Services**  
**Substance and Drug Abuse**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	23,950	-	-	-	-	-%	-%
530490 Other Current Charges & Oblig	3,000	3,000	3,000	3,000	3,000	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	47,488	47,488	38,000	-%	-20%
530520 Operating Supplies	3,465	2,310	4,000	4,000	4,000	73%	-%
Total Operating Expenditures	<u>30,415</u>	<u>5,310</u>	<u>54,488</u>	<u>54,488</u>	<u>45,000</u>	<u>747%</u>	<u>-17%</u>
<b>Grants &amp; Aids</b>							
580833 Other Grants and Aid / Individu	-	36,165	45,000	45,000	45,000	24%	-%
Total Grants & Aids	<u>-</u>	<u>36,165</u>	<u>45,000</u>	<u>45,000</u>	<u>45,000</u>	<u>24%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>30,415</b></u>	<u><b>41,475</b></u>	<u><b>99,488</b></u>	<u><b>99,488</b></u>	<u><b>90,000</b></u>	<u><b>117%</b></u>	<u><b>-10%</b></u>
<b>Total Operating</b>	<u><b>30,415</b></u>	<u><b>41,475</b></u>	<u><b>99,488</b></u>	<u><b>99,488</b></u>	<u><b>90,000</b></u>	<u><b>117%</b></u>	<u><b>-10%</b></u>
<b>Total Expenditures</b>	<u><b>30,415</b></u>	<u><b>41,475</b></u>	<u><b>99,488</b></u>	<u><b>99,488</b></u>	<u><b>90,000</b></u>	<u><b>117%</b></u>	<u><b>-10%</b></u>



## **Community Services**

### **Child Mental Health Initiative**

#### **Program Message**

Grant funded program which connects Families and Communities Together in Seminole as provided in Section 561 of the Public Health Service Act. The program is funded by a grant from Substance Abuse and Mental Health Services Administration (SAMHSA).

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**Community Services  
Child Mental Health Initiative**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	1,062,416	21,202	542,531	542,531	76,300	260%	-86%
Grants & Aids	-	1,551,953	1,957,469	1,957,469	2,123,700	37%	8%
<b>Subtotal Operating</b>	<b>1,062,416</b>	<b>1,573,155</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,200,000</b>	<b>40%</b>	<b>-12%</b>
<b>Total Operating</b>	<b>1,062,416</b>	<b>1,573,155</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,200,000</b>	<b>40%</b>	<b>-12%</b>
<b>Total Expenditures</b>	<b>1,062,416</b>	<b>1,573,155</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,200,000</b>	<b>40%</b>	<b>-12%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Agency Grants	1,062,416	1,573,155	2,500,000	2,500,000	2,200,000	40%	-12%
<b>Total Budget</b>	<b>1,062,416</b>	<b>1,573,155</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,200,000</b>	<b>40%</b>	<b>-12%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
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**Community Services**  
**Child Mental Health Initiative**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	1,029,439	-	-	-	-	-%	-%
530400 Travel And Per Diem	24,938	-	-	-	-	-%	-%
530401 Travel – Training Related	-	-	2,000	2,000	-	-%	-%
530402 Travel - Non-County Employee	-	21,168	107,852	107,852	-	-%	-%
530490 Other Current Charges & Oblig	34	34	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	430,679	430,679	76,300	-%	-82%
530550 Training	8,005	-	2,000	2,000	-	-%	-%
Total Operating Expenditures	<u>1,062,416</u>	<u>21,202</u>	<u>542,531</u>	<u>542,531</u>	<u>76,300</u>	<u>260%</u>	<u>-86%</u>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	-	1,551,953	1,957,469	1,957,469	2,123,700	37%	8%
Total Grants & Aids	<u>-</u>	<u>1,551,953</u>	<u>1,957,469</u>	<u>1,957,469</u>	<u>2,123,700</u>	<u>37%</u>	<u>8%</u>
<b>Subtotal Operating</b>	<u><b>1,062,416</b></u>	<u><b>1,573,155</b></u>	<u><b>2,500,000</b></u>	<u><b>2,500,000</b></u>	<u><b>2,200,000</b></u>	<u><b>40%</b></u>	<u><b>-12%</b></u>
<b>Total Operating</b>	<u><b>1,062,416</b></u>	<u><b>1,573,155</b></u>	<u><b>2,500,000</b></u>	<u><b>2,500,000</b></u>	<u><b>2,200,000</b></u>	<u><b>40%</b></u>	<u><b>-12%</b></u>
<b>Total Expenditures</b>	<u><b>1,062,416</b></u>	<u><b>1,573,155</b></u>	<u><b>2,500,000</b></u>	<u><b>2,500,000</b></u>	<u><b>2,200,000</b></u>	<u><b>40%</b></u>	<u><b>-12%</b></u>

## Community Services

### Veterans' Services

#### **Program Message**

Veterans Services is dedicated to helping honorably-discharged Seminole County veterans, their dependents and survivors by improving their health and economic well-being through education, advocacy, benefits, and long-term health services. This office educates the community about veterans' benefits and serves as the veterans' advocate when filing valid claims with the U.S. Department of Veterans' Affairs. The office also works to increase clients' self-sufficiency in handling their own issues with Veterans' Affairs (VA), the Defense Finance and Accounting Center (DFAS) and other government agencies.

## Community Services

### Veterans' Services

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	184,362	174,609	190,886	190,886	186,609	7%	-2%
Operating Expenditures	2,411	2,362	2,700	2,700	2,700	14%	-%
Grants & Aids	-	150,000	200	200	200	-100%	-%
<b>Subtotal Operating</b>	<b>186,773</b>	<b>326,971</b>	<b>193,786</b>	<b>193,786</b>	<b>189,509</b>	<b>-42%</b>	<b>-2%</b>
Internal Charges / Other	11,056	6,513	12,121	12,121	11,165	71%	-8%
<b>Total Operating</b>	<b>197,829</b>	<b>333,484</b>	<b>205,907</b>	<b>205,907</b>	<b>200,674</b>	<b>-40%</b>	<b>-3%</b>
<b>Total Expenditures</b>	<b>197,829</b>	<b>333,484</b>	<b>205,907</b>	<b>205,907</b>	<b>200,674</b>	<b>-40%</b>	<b>-3%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
General Fund	197,829	333,484	205,907	205,907	200,674	-40%	-3%
<b>Total Budget</b>	<b>197,829</b>	<b>333,484</b>	<b>205,907</b>	<b>205,907</b>	<b>200,674</b>	<b>-40%</b>	<b>-3%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	3.00	3.00	3.00	3.00	3.00	-%	-%
<b>Total Permanent FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-%</b>	<b>-%</b>

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**Community Services**

**Veterans' Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	143,871	134,351	143,669	143,479	134,589	-%	-6%
510210 Social Security Matching	10,637	9,865	11,320	10,976	10,173	3%	-7%
510220 Retirement Contributions	6,957	7,529	10,285	9,972	9,906	32%	-1%
510230 Health And Life Insurance	22,799	22,634	27,081	26,258	33,331	47%	27%
510240 Workers Compensation	98	230	207	201	226	-2%	12%
510900 Salary Adjustment Increase	-	-	4,310	-	2,422	-%	-%
510901 Internal Adjustments Only	-	-	(5,986)	-	(4,038)	-%	-%
Total Personal Services	<u>184,362</u>	<u>174,609</u>	<u>190,886</u>	<u>190,886</u>	<u>186,609</u>	<u>7%</u>	<u>-2%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	1,276	1,111	-	-	-	-%	-%
530401 Travel – Training Related	-	235	1,400	1,400	1,400	496%	-%
530510 Office Supplies	222	369	500	500	500	36%	-%
530520 Operating Supplies	496	192	350	350	350	82%	-%
530540 Books, Publications, Subscripti	167	70	200	200	200	186%	-%
530550 Training	250	385	250	250	250	-35%	-%
Total Operating Expenditures	<u>2,411</u>	<u>2,362</u>	<u>2,700</u>	<u>2,700</u>	<u>2,700</u>	<u>14%</u>	<u>-%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	-	150,000	-	-	-	-%	-%
580833 Other Grants and Aid / Individu	-	-	200	200	200	-%	-%
Total Grants & Aids	<u>-</u>	<u>150,000</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>-100%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>186,773</u></b>	<b><u>326,971</u></b>	<b><u>193,786</u></b>	<b><u>193,786</u></b>	<b><u>189,509</u></b>	<b><u>-42%</u></b>	<b><u>-2%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	11,056	6,513	12,025	12,025	10,659	64%	-11%
540202 Internal Service Fund Fees	-	-	96	96	506	-%	427%
Total Internal Charges / Other	<u>11,056</u>	<u>6,513</u>	<u>12,121</u>	<u>12,121</u>	<u>11,165</u>	<u>71%</u>	<u>-8%</u>
<b>Total Operating</b>	<b><u>197,829</u></b>	<b><u>333,484</u></b>	<b><u>205,907</u></b>	<b><u>205,907</u></b>	<b><u>200,674</u></b>	<b><u>-40%</u></b>	<b><u>-3%</u></b>
<b>Total Expenditures</b>	<b><u>197,829</u></b>	<b><u>333,484</u></b>	<b><u>205,907</u></b>	<b><u>205,907</u></b>	<b><u>200,674</u></b>	<b><u>-40%</u></b>	<b><u>-3%</u></b>

## Community Services

### County Low Income Assistance

#### **Program Message**

Financial Assistance provides resources and aid to families who are experiencing a financial or medical hardship. Services include rent/mortgage, utility, childcare, medical, and dental assistance. The Financial Assistance section also oversees funding to countywide local non-profit agencies through Community services Partnerships (CSA) Program which provides assistance to eligible low income, disadvantaged or disabled families and individuals. Training Scholarships for tuition and books are also available to income eligible County residents through the Community Development Block Grant (CSBG) Family Self-Sufficiency Program.

Additionally, this section oversees several State Mandated programs to include: burial/cremation; indigent medical care; and the Health Care Responsibility Act for uninsured Seminole County residents who have a medical emergency outside of Seminole County, but within the State of Florida.

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**Community Services**

**County Low Income Assistance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	405,284	700,904	721,587	721,587	805,528	15%	12%
Operating Expenditures	451,431	3,371	4,254	4,254	3,626	8%	-15%
Grants & Aids	678,504	1,972,622	1,288,000	2,070,719	1,161,000	-41%	-44%
<b>Subtotal Operating</b>	<b>1,535,219</b>	<b>2,676,897</b>	<b>2,013,841</b>	<b>2,796,560</b>	<b>1,970,154</b>	<b>-26%</b>	<b>-30%</b>
Internal Charges / Other	64,662	53,515	133,527	133,527	113,159	111%	-15%
<b>Total Operating</b>	<b>1,599,881</b>	<b>2,730,412</b>	<b>2,147,368</b>	<b>2,930,087</b>	<b>2,083,313</b>	<b>-24%</b>	<b>-29%</b>
<b>Total Expenditures</b>	<b>1,599,881</b>	<b>2,730,412</b>	<b>2,147,368</b>	<b>2,930,087</b>	<b>2,083,313</b>	<b>-24%</b>	<b>-29%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,599,881	2,730,412	2,147,368	2,930,087	2,083,313	-24%	-29%
<b>Total Budget</b>	<b>1,599,881</b>	<b>2,730,412</b>	<b>2,147,368</b>	<b>2,930,087</b>	<b>2,083,313</b>	<b>-24%</b>	<b>-29%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	20.00	14.00	13.00	13.00	13.00	-7%	-%
<b>Total Permanent FTE</b>	<b>20.00</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-7%</b>	<b>-%</b>
<b>Total FTE</b>	<b>20.00</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-7%</b>	<b>-%</b>



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**Community Services**  
**County Low Income Assistance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	917,814	615,624	638,082	637,187	650,218	6%	2%
510150 Special Pay	172	-	-	-	600	-%	-%
510210 Social Security Matching	67,225	44,867	50,278	48,745	49,144	10%	1%
510220 Retirement Contributions	44,424	37,408	49,141	47,643	52,503	40%	10%
510230 Health And Life Insurance	160,247	119,463	146,669	142,198	135,497	13%	-5%
510240 Workers Compensation	707	1,109	920	892	1,878	69%	111%
510900 Salary Adjustment Increase	-	-	19,143	-	11,704	-%	-%
510901 Internal Adjustments Only	-	-	(27,568)	-	(19,507)	-%	-%
511000 Contra Personal Services	(785,305)	(117,567)	(155,078)	(155,078)	(76,509)	-35%	-51%
Total Personal Services	<u>405,284</u>	<u>700,904</u>	<u>721,587</u>	<u>721,587</u>	<u>805,528</u>	<u>15%</u>	<u>12%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	1,474	469	-	-	-	-%	-%
530401 Travel – Training Related	-	70	1,200	1,200	631	801%	-47%
530420 Freight & Postage Services	41	82	200	200	200	144%	-%
530460 Repair And Maintenance Servi	-	-	100	100	100	-%	-%
530490 Other Current Charges & Oblig	448,687	883	754	754	754	-15%	-%
530510 Office Supplies	747	741	700	700	700	-6%	-%
530520 Operating Supplies	446	982	500	500	500	-49%	-%
530540 Books, Publications, Subscripti	26	-	-	-	-	-%	-%
530550 Training	10	144	800	800	741	415%	-7%
Total Operating Expenditures	<u>451,431</u>	<u>3,371</u>	<u>4,254</u>	<u>4,254</u>	<u>3,626</u>	<u>8%</u>	<u>-15%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	-	543,375	-	-	-	-%	-%
580821 Aid To Private Organizations	-	91,448	786,000	1,102,202	700,000	665%	-36%
580830 Other Grants & Aids	678,504	876,819	-	-	-	-%	-%
580833 Other Grants and Aid / Individu	-	460,980	502,000	968,517	461,000	-%	-52%
Total Grants & Aids	<u>678,504</u>	<u>1,972,622</u>	<u>1,288,000</u>	<u>2,070,719</u>	<u>1,161,000</u>	<u>-41%</u>	<u>-44%</u>
<b>Subtotal Operating</b>	<u><b>1,535,219</b></u>	<u><b>2,676,897</b></u>	<u><b>2,013,841</b></u>	<u><b>2,796,560</b></u>	<u><b>1,970,154</b></u>	<u><b>-26%</b></u>	<u><b>-30%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	63,881	53,088	131,661	131,661	112,348	112%	-15%
540201 Insurance	781	427	427	427	427	-%	-%
540202 Internal Service Fund Fees	-	-	1,439	1,439	384	-%	-73%
Total Internal Charges / Other	<u>64,662</u>	<u>53,515</u>	<u>133,527</u>	<u>133,527</u>	<u>113,159</u>	<u>111%</u>	<u>-15%</u>
<b>Total Operating</b>	<u><b>1,599,881</b></u>	<u><b>2,730,412</b></u>	<u><b>2,147,368</b></u>	<u><b>2,930,087</b></u>	<u><b>2,083,313</b></u>	<u><b>-24%</b></u>	<u><b>-29%</b></u>
<b>Total Expenditures</b>	<u><b>1,599,881</b></u>	<u><b>2,730,412</b></u>	<u><b>2,147,368</b></u>	<u><b>2,930,087</b></u>	<u><b>2,083,313</b></u>	<u><b>-24%</b></u>	<u><b>-29%</b></u>

## **Community Services**

### **Grant Low Income Assistance**

#### **Program Message**

The Grant Low Income Assistance Program, through state and federal governmental grants, provides services to improve the living conditions of low income residents through the provision of affordable permanent, rental housing, purchase assistance, rehabilitation or reconstruction, new home construction, foreclosure prevention, time limited rental assistance, demolition of slum and blight, infrastructure improvements and purchase and reoccupy foreclosed homes in targeted areas. These grants include the Community Development Block Grants (CDBG).

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**Community Services**

**Grant Low Income Assistance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	227,080	-	-	-	34,422	-%	-%
Operating Expenditures	534,399	50,944	38,077	38,077	39,825	-22%	5%
Grants & Aids	336,267	704,236	988,728	988,728	864,755	23%	-13%
<b>Subtotal Operating</b>	<b>1,097,746</b>	<b>755,180</b>	<b>1,026,805</b>	<b>1,026,805</b>	<b>939,002</b>	<b>24%</b>	<b>-9%</b>
<b>Total Operating</b>	<b>1,097,746</b>	<b>755,180</b>	<b>1,026,805</b>	<b>1,026,805</b>	<b>939,002</b>	<b>24%</b>	<b>-9%</b>
<b>Total Expenditures</b>	<b>1,097,746</b>	<b>755,180</b>	<b>1,026,805</b>	<b>1,026,805</b>	<b>939,002</b>	<b>24%</b>	<b>-9%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Community Development Block Gr	387,138	213,517	66,282	66,282	90,000	-58%	36%
Community Svc Block Grant	207,466	214,552	175,282	175,282	214,124	-%	22%
Agency Grants	355,383	327,111	785,241	785,241	634,878	94%	-19%
ARRA - Community Services Stimu	147,759	-	-	-	-	-%	-%
<b>Total Budget</b>	<b>1,097,746</b>	<b>755,180</b>	<b>1,026,805</b>	<b>1,026,805</b>	<b>939,002</b>	<b>24%</b>	<b>-9%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	-	-	-	-	0.75	-%	-%
<b>Total Permanent FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.75</b>	<b>-%</b>	<b>-%</b>
Temporary/Interns	-	-	-	-	1.00	-%	-%
<b>Total Non-Permanent FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.75</b>	<b>-%</b>	<b>-%</b>

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**Community Services**  
**Grant Low Income Assistance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	-	-	-	-	26,847	-%	-%
510130 Other Personal Services	-	-	-	-	3,600	-%	-%
510210 Social Security Matching	-	-	-	-	2,268	-%	-%
510220 Retirement Contributions	-	-	-	-	1,976	-%	-%
510240 Workers Compensation	-	-	-	-	536	-%	-%
510901 Internal Adjustments Only	-	-	-	-	(805)	-%	-%
511000 Contra Personal Services	227,080	-	-	-	-	-%	-%
Total Personal Services	<u>227,080</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>34,422</u>	<u>-%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530340 Other Services	212,080	38,113	9,689	9,689	-	-%	-%
530400 Travel And Per Diem	1,600	383	150	150	-	-%	-%
530401 Travel – Training Related	-	548	700	700	-	-%	-%
530420 Freight & Postage Services	84	87	130	130	-	-%	-%
530440 Rental And Leases	16,828	2,463	3,091	3,091	-	-%	-%
530490 Other Current Charges & Oblig	298,612	2,654	3,027	3,027	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	12,053	12,053	36,763	-%	205%
530510 Office Supplies	1,267	1,010	1,300	1,300	-	-%	-%
530520 Operating Supplies	1,111	3,361	1,150	1,150	-	-%	-%
530522 Operating Supplies-Technology	-	-	4,337	4,337	3,062	-%	-29%
530540 Books, Publications, Subscripti	2,187	1,200	1,350	1,350	-	-%	-%
530550 Training	630	1,125	1,100	1,100	-	-%	-%
Total Operating Expenditures	<u>534,399</u>	<u>50,944</u>	<u>38,077</u>	<u>38,077</u>	<u>39,825</u>	<u>-22%</u>	<u>5%</u>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	336,267	388,944	775,552	775,552	216,919	-44%	-72%
580833 Other Grants and Aid / Individu	-	315,292	213,176	213,176	647,836	105%	204%
Total Grants & Aids	<u>336,267</u>	<u>704,236</u>	<u>988,728</u>	<u>988,728</u>	<u>864,755</u>	<u>23%</u>	<u>-13%</u>
<b>Subtotal Operating</b>	<u><b>1,097,746</b></u>	<u><b>755,180</b></u>	<u><b>1,026,805</b></u>	<u><b>1,026,805</b></u>	<u><b>939,002</b></u>	<u><b>24%</b></u>	<u><b>-9%</b></u>
<b>Total Operating</b>	<u><b>1,097,746</b></u>	<u><b>755,180</b></u>	<u><b>1,026,805</b></u>	<u><b>1,026,805</b></u>	<u><b>939,002</b></u>	<u><b>24%</b></u>	<u><b>-9%</b></u>
<b>Total Expenditures</b>	<u><b>1,097,746</b></u>	<u><b>755,180</b></u>	<u><b>1,026,805</b></u>	<u><b>1,026,805</b></u>	<u><b>939,002</b></u>	<u><b>24%</b></u>	<u><b>-9%</b></u>

## Community Services

### Community Development Grants

#### Program Message

The Community Development Division aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development. Seminole County receives Federal and State grant funding through a number of programs funded by the U.S. Department of Housing and Urban Development (HUD) and the Florida Housing Finance Corporation (FHFC). These funding programs are: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Home Investment Partnerships (HOME), and Neighborhood Stabilization Programs (NSP) 1 and 3, and State Housing Initiatives Partnerships (SHIP). Through these funding sources, the Community Development Division carries out the following activities:

- Capital Improvements
- Affordable Housing Development
- Rental Housing Development
- Immediate Needs and Barrier Removal Program
- Housing Rehabilitation/Reconstruction
- Purchase Assistance
- Clearance/Demolition
- Parks and Recreation
- Public Services
- Rental Assistance
- Economic Development
- Rapid Rehousing

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**Community Services**

**Community Development Grants**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	662,915	435,359	485,448	485,448	328,756	-24%	-32%
Operating Expenditures	540,949	140,895	489,141	489,141	519,553	269%	6%
Grants & Aids	4,201,434	5,229,741	8,517,209	8,763,510	6,538,534	25%	-25%
<b>Subtotal Operating</b>	<b>5,405,298</b>	<b>5,805,995</b>	<b>9,491,798</b>	<b>9,738,099</b>	<b>7,386,843</b>	<b>27%</b>	<b>-24%</b>
Internal Charges / Other	-	-	-	-	237,797	-%	-%
<b>Total Operating</b>	<b>5,405,298</b>	<b>5,805,995</b>	<b>9,491,798</b>	<b>9,738,099</b>	<b>7,624,640</b>	<b>31%</b>	<b>-22%</b>
Capital Outlay	321,460	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>5,726,758</b>	<b>5,805,995</b>	<b>9,491,798</b>	<b>9,738,099</b>	<b>7,624,640</b>	<b>31%</b>	<b>-22%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Community Development Block Gr	1,121,330	1,630,722	3,232,410	3,478,711	2,576,130	58%	-26%
HOME Program Grant	347,067	338,139	3,045,800	3,045,800	1,550,456	359%	-49%
Emergency Shelter Grants	90,615	149,748	175,348	175,348	168,092	12%	-4%
Agency Grants	178,437	-	249,519	249,519	-	-%	-100%
Neighborhood Stabilization Progra	472,876	3,136,824	1,726,363	1,726,363	500,000	-84%	-71%
City of Sanford CDBG	-	-	-	-	583,918	-%	-%
SHIP - Affordable Housing 08/09	2,813,999	-	-	-	-	-%	-%
SHIP - Affordable Housing 09/10	626,446	45,212	109	109	-	-100%	-100%
SHIP - Affordable Housing 10/11	30,055	67,171	7	7	-	-100%	-100%
AFFORDABLE HOUSING 11/12	45,933	389,340	142,671	142,671	-	-100%	-100%
SHIP FY 2012/13	-	48,839	224,121	224,121	21,762	-55%	-90%
SHIP FY 2013/14	-	-	695,450	695,450	233,904	-%	-66%
SHIP 14/15 -Affordable Housing	-	-	-	-	1,990,378	-%	-%
<b>Total Budget</b>	<b>5,726,758</b>	<b>5,805,995</b>	<b>9,491,798</b>	<b>9,738,099</b>	<b>7,624,640</b>	<b>31%</b>	<b>-22%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	-	4.00	4.00	4.00	5.25	31%	31%
<b>Total Permanent FTE</b>	<b>-</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.25</b>	<b>31%</b>	<b>31%</b>
Temporary/Interns	2.00	-	-	-	-	-%	-%
<b>Total Non-Permanent FTE</b>	<b>2.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.25</b>	<b>31%</b>	<b>31%</b>

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**Community Services**

**Community Development Grants**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	44,952	140,628	199,545	199,279	255,471	82%	28%
510130 Other Personal Services	43,887	19,538	-	-	-	-%	-%
510210 Social Security Matching	6,734	11,836	15,722	15,243	19,238	63%	26%
510220 Retirement Contributions	4,433	9,234	14,285	13,850	18,772	103%	36%
510230 Health And Life Insurance	4,620	26,246	39,197	38,005	36,532	39%	-4%
510240 Workers Compensation	64	312	288	279	2,736	777%	881%
510900 Salary Adjustment Increase	-	-	5,986	-	3,671	-%	-%
510901 Internal Adjustments Only	-	-	(8,367)	-	(7,664)	-%	-%
511000 Contra Personal Services	558,225	227,565	218,792	218,792	-	-%	-%
Total Personal Services	<u>662,915</u>	<u>435,359</u>	<u>485,448</u>	<u>485,448</u>	<u>328,756</u>	<u>-24%</u>	<u>-32%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	550	-	-	-	-	-%	-%
530340 Other Services	26,287	59,748	112,899	112,899	18,000	-70%	-84%
530400 Travel And Per Diem	10,692	661	904	904	500	-24%	-45%
530401 Travel – Training Related	-	3,100	7,781	7,781	4,337	40%	-44%
530420 Freight & Postage Services	420	444	544	544	-	-%	-%
530440 Rental And Leases	64,058	44,774	31,095	31,095	-	-%	-%
530490 Other Current Charges & Oblig	410,327	15,402	76,277	76,277	76,142	394%	-%
530499 Other Chgs/Ob-Contingency	-	-	224,988	224,988	406,874	-%	81%
530510 Office Supplies	1,226	1,807	9,647	9,647	3,300	83%	-66%
530520 Operating Supplies	10,324	6,670	6,623	6,623	3,500	-48%	-47%
530521 Operating Supplies - Equipmer	13,366	1,150	-	-	-	-%	-%
530540 Books, Publications, Subscripti	1,564	2,677	6,826	6,826	2,900	8%	-58%
530550 Training	2,135	4,462	11,557	11,557	4,000	-10%	-65%
Total Operating Expenditures	<u>540,949</u>	<u>140,895</u>	<u>489,141</u>	<u>489,141</u>	<u>519,553</u>	<u>269%</u>	<u>6%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	147,033	671,899	166,427	412,728	27,880	-96%	-93%
580821 Aid To Private Organizations	4,038,621	3,820,028	4,144,922	4,144,922	3,019,237	-21%	-27%
580832 SHIP Projects	15,780	5,633	-	-	-	-%	-%
580833 Other Grants and Aid / Individu	-	732,181	4,205,860	4,205,860	3,491,417	377%	-17%
Total Grants & Aids	<u>4,201,434</u>	<u>5,229,741</u>	<u>8,517,209</u>	<u>8,763,510</u>	<u>6,538,534</u>	<u>25%</u>	<u>-25%</u>
<b>Subtotal Operating</b>	<u><b>5,405,298</b></u>	<u><b>5,805,995</b></u>	<u><b>9,491,798</b></u>	<u><b>9,738,099</b></u>	<u><b>7,386,843</b></u>	<u><b>27%</b></u>	<u><b>-24%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	-	-	-	-	237,797	-%	-%
Total Internal Charges / Other	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>237,797</u>	<u>-%</u>	<u>-%</u>
<b>Total Operating</b>	<u><b>5,405,298</b></u>	<u><b>5,805,995</b></u>	<u><b>9,491,798</b></u>	<u><b>9,738,099</b></u>	<u><b>7,624,640</b></u>	<u><b>31%</b></u>	<u><b>-22%</b></u>
<b>Capital Outlay</b>							
560630 Infrastructure	222,285	-	-	-	-	-%	-%
560642 Equipment >\$4999	35,752	-	-	-	-	-%	-%
560650 Construction In Progress	63,423	-	-	-	-	-%	-%
Total Capital Outlay	<u>321,460</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<u><b>5,726,758</b></u>	<u><b>5,805,995</b></u>	<u><b>9,491,798</b></u>	<u><b>9,738,099</b></u>	<u><b>7,624,640</b></u>	<u><b>31%</b></u>	<u><b>-22%</b></u>

## Community Services

### Prosecution Alternatives For Youth (PAY)

#### Program Message

The Prosecution Alternatives for Youth (PAY) program improves the quality of life and enhances public safety by providing appropriate services for youth offenders. Prosecution Alternatives for Youth, also known as PAY, is offered countywide, and provides an alternative to pre-adjudicated youth charged with misdemeanors or non-violent third-degree felony offenses. Cases referred by either the State Attorney's Office or the Juvenile Assessment Center are heard by certified volunteer Hearing Officers who determine appropriate sanctions, the equivalent of a sentence in adult court.

Once sanctions are established, Juvenile Diversion Officers provide supervision and case management to ensure compliance. Geared primarily toward first-time offenders, the goal is to hold delinquent juveniles accountable for their actions while providing services to prevent them from re-offending. The program is typically 90 days in duration.

Successful completion of the assigned sanctions, which may include counseling, life skills classes, community service work, restitution and curfew, results in a "nolle prosequi" by the State Attorney's Office. Failure to comply results in a referral to court and a subsequent conviction record.



## Community Services

### Prosecution Alternatives For Youth (PAY)

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	413,712	383,627	392,917	392,917	406,675	6%	4%
Operating Expenditures	24,594	26,596	3,450	3,450	3,450	-87%	-%
Grants & Aids	-	-	25,000	25,000	25,000	-%	-%
<b>Subtotal Operating</b>	<b>438,306</b>	<b>410,223</b>	<b>421,367</b>	<b>421,367</b>	<b>435,125</b>	<b>6%</b>	<b>3%</b>
Internal Charges / Other	32,063	19,565	25,379	25,379	22,241	14%	-12%
<b>Total Operating</b>	<b>470,369</b>	<b>429,788</b>	<b>446,746</b>	<b>446,746</b>	<b>457,366</b>	<b>6%</b>	<b>2%</b>
<b>Total Expenditures</b>	<b>470,369</b>	<b>429,788</b>	<b>446,746</b>	<b>446,746</b>	<b>457,366</b>	<b>6%</b>	<b>2%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
General Fund	470,369	429,788	446,746	446,746	457,366	6%	2%
<b>Total Budget</b>	<b>470,369</b>	<b>429,788</b>	<b>446,746</b>	<b>446,746</b>	<b>457,366</b>	<b>6%</b>	<b>2%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	6.45	6.45	5.45	5.45	5.45	-16%	-%
<b>Total Permanent FTE</b>	<b>6.45</b>	<b>6.45</b>	<b>5.45</b>	<b>5.45</b>	<b>5.45</b>	<b>-16%</b>	<b>-%</b>
<b>Total FTE</b>	<b>6.45</b>	<b>6.45</b>	<b>5.45</b>	<b>5.45</b>	<b>5.45</b>	<b>-16%</b>	<b>-%</b>

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**Community Services**

**Prosecution Alternatives For Youth (PAY)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	316,983	286,045	282,275	282,011	286,655	-%	2%
510140 Overtime	-	-	100	97	100	-%	3%
510150 Special Pay	(401)	450	450	436	450	-%	3%
510210 Social Security Matching	23,353	20,987	22,248	21,580	21,675	3%	-%
510220 Retirement Contributions	15,205	18,426	27,156	26,341	26,671	45%	1%
510230 Health And Life Insurance	55,481	50,367	58,651	56,890	67,715	34%	19%
510240 Workers Compensation	3,091	7,352	5,734	5,562	6,849	-7%	23%
510900 Salary Adjustment Increase	-	-	8,467	-	5,160	-%	-%
510901 Internal Adjustments Only	-	-	(12,164)	-	(8,600)	-%	-%
Total Personal Services	<u>413,712</u>	<u>383,627</u>	<u>392,917</u>	<u>392,917</u>	<u>406,675</u>	<u>6%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530340 Other Services	23,025	23,925	50	50	50	-100%	-%
530400 Travel And Per Diem	371	25	300	300	300	1,100%	-%
530401 Travel – Training Related	-	-	250	250	250	-%	-%
530510 Office Supplies	712	957	900	900	900	-6%	-%
530520 Operating Supplies	463	1,318	1,350	1,350	1,350	2%	-%
530540 Books, Publications, Subscripti	23	80	245	245	245	206%	-%
530550 Training	-	291	355	355	355	22%	-%
Total Operating Expenditures	<u>24,594</u>	<u>26,596</u>	<u>3,450</u>	<u>3,450</u>	<u>3,450</u>	<u>-87%</u>	<u>-%</u>
<b>Grants &amp; Aids</b>							
580833 Other Grants and Aid / Individu	-	-	25,000	25,000	25,000	-%	-%
Total Grants & Aids	<u>-</u>	<u>-</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>438,306</u></b>	<b><u>410,223</u></b>	<b><u>421,367</u></b>	<b><u>421,367</u></b>	<b><u>435,125</u></b>	<b><u>6%</u></b>	<b><u>3%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	31,260	19,126	24,844	24,844	20,912	9%	-16%
540201 Insurance	803	439	439	439	439	-%	-%
540202 Internal Service Fund Fees	-	-	96	96	890	-%	827%
Total Internal Charges / Other	<u>32,063</u>	<u>19,565</u>	<u>25,379</u>	<u>25,379</u>	<u>22,241</u>	<u>14%</u>	<u>-12%</u>
<b>Total Operating</b>	<b><u>470,369</u></b>	<b><u>429,788</u></b>	<b><u>446,746</u></b>	<b><u>446,746</u></b>	<b><u>457,366</u></b>	<b><u>6%</u></b>	<b><u>2%</u></b>
<b>Total Expenditures</b>	<b><u>470,369</u></b>	<b><u>429,788</u></b>	<b><u>446,746</u></b>	<b><u>446,746</u></b>	<b><u>457,366</u></b>	<b><u>6%</u></b>	<b><u>2%</u></b>

## Community Services

### DJJ Pre-disposition Detention Services (Closed)

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Operating Expenditures	980,036	-	-	-	-	-%	-%
<b>Subtotal Operating</b>	<b>980,036</b>	-	-	-	-	<b>0%</b>	<b>0%</b>
<b>Total Operating</b>	<b>980,036</b>	-	-	-	-	<b>0%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>980,036</b>	-	-	-	-	-%	-%

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
General Fund	980,036	-	-	-	-	-%	-%
<b>Total Budget</b>	<b>980,036</b>	-	-	-	-	-%	-%

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
						-%	-%
<b>Total FTE</b>						-%	-%

## Community Services

### DJJ Pre-disposition Detention Services (Closed)

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530490 Other Current Charges & Oblig	980,036	-	-	-	-	-%	-%
Total Operating Expenditures	980,036	-	-	-	-	-%	-%
<b>Subtotal Operating</b>	<b>980,036</b>	-	-	-	-	-%	-%
<b>Total Operating</b>	<b>980,036</b>	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>980,036</b>	-	-	-	-	-%	-%

## Community Services

### Teen Court

#### Program Message

The Teen Court program improves the quality of life and enhances public safety by providing appropriate services for youth offenders, utilizing positive peer pressure to affect results. Teen Court, available countywide, provides an alternative to pre-adjudicated youth who are first-time offenders charged with misdemeanor offenses who exhibit no major service needs. Teens referred by the State Attorney's Office or the Juvenile Assessment Center are heard by a jury of their peers who determine appropriate sanctions, the equivalent of a sentence in adult court.

Once sanctions are established, the Teen Court Officer provides supervision and case management to ensure compliance. Geared solely toward first-time offenders, the goal is to hold delinquent juveniles accountable for their actions while providing services to prevent them from re-offending. The program is typically 90 days in duration.

Successful completion of the assigned sanctions, which may include counseling, life skills classes, community service work, restitution and curfew, results in a nolle prosequi by the State Attorney's Office. Failure to comply results in a referral to court and a subsequent conviction record.

The Seminole County BOCC adopted its Teen Court ordinance (#2006-63) in October, 2006. In FY 2007/08 this revenue source provided 100%+ of funds needed to operate Teen Court. In accordance with Florida Statute 318.121, fees collected above the operating costs of any given year are placed in an account to be used in subsequent years specifically for the operation of Teen Court.

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**Community Services**

**Teen Court**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	150,241	155,475	167,253	167,253	168,889	9%	1%
Operating Expenditures	9,537	20,146	3,555	3,555	3,447	-83%	-3%
Grants & Aids	-	-	26,120	26,120	26,120	-%	-%
<b>Subtotal Operating</b>	<b>159,778</b>	<b>175,621</b>	<b>196,928</b>	<b>196,928</b>	<b>198,456</b>	<b>13%</b>	<b>1%</b>
Internal Charges / Other	7,412	4,419	3,278	3,278	4,475	1%	37%
<b>Total Operating</b>	<b>167,190</b>	<b>180,040</b>	<b>200,206</b>	<b>200,206</b>	<b>202,931</b>	<b>13%</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>167,190</b>	<b>180,040</b>	<b>200,206</b>	<b>200,206</b>	<b>202,931</b>	<b>13%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Teen Court Fund	167,190	180,040	200,206	200,206	202,931	13%	1%
<b>Total Budget</b>	<b>167,190</b>	<b>180,040</b>	<b>200,206</b>	<b>200,206</b>	<b>202,931</b>	<b>13%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.55	2.55	2.55	2.55	2.55	-%	-%
<b>Total Permanent FTE</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>2.55</b>	<b>-%</b>	<b>-%</b>

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**Community Services**

**Teen Court**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	117,219	119,735	121,369	121,274	120,380	1%	-1%
510140 Overtime	-	-	600	582	600	-%	3%
510150 Special Pay	1,288	150	150	146	150	-%	3%
510210 Social Security Matching	8,935	8,999	9,608	9,321	9,144	2%	-2%
510220 Retirement Contributions	5,687	7,283	10,027	9,727	9,954	37%	2%
510230 Health And Life Insurance	16,159	16,526	24,384	23,656	27,071	64%	14%
510240 Workers Compensation	953	2,782	2,626	2,547	3,035	9%	19%
510900 Salary Adjustment Increase	-	-	3,642	-	2,167	-%	-%
510901 Internal Adjustments Only	-	-	(5,153)	-	(3,612)	-%	-%
Total Personal Services	<u>150,241</u>	<u>155,475</u>	<u>167,253</u>	<u>167,253</u>	<u>168,889</u>	<u>9%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530340 Other Services	8,750	17,600	-	-	-	-%	-%
530400 Travel And Per Diem	83	-	250	250	242	-%	-3%
530401 Travel – Training Related	-	154	250	250	242	57%	-3%
530510 Office Supplies	295	789	1,035	1,035	1,004	27%	-3%
530520 Operating Supplies	84	1,158	1,350	1,350	1,309	13%	-3%
530540 Books, Publications, Subscripti	325	200	270	270	262	31%	-3%
530550 Training	-	245	400	400	388	58%	-3%
Total Operating Expenditures	<u>9,537</u>	<u>20,146</u>	<u>3,555</u>	<u>3,555</u>	<u>3,447</u>	<u>-83%</u>	<u>-3%</u>
<b>Grants &amp; Aids</b>							
580833 Other Grants and Aid / Individu	-	-	26,120	26,120	26,120	-%	-%
Total Grants & Aids	<u>-</u>	<u>-</u>	<u>26,120</u>	<u>26,120</u>	<u>26,120</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>159,778</u></b>	<b><u>175,621</u></b>	<b><u>196,928</u></b>	<b><u>196,928</u></b>	<b><u>198,456</u></b>	<b><u>13%</u></b>	<b><u>1%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	7,412	4,419	3,278	3,278	4,219	-5%	29%
540202 Internal Service Fund Fees	-	-	-	-	256	-%	-%
Total Internal Charges / Other	<u>7,412</u>	<u>4,419</u>	<u>3,278</u>	<u>3,278</u>	<u>4,475</u>	<u>1%</u>	<u>37%</u>
<b>Total Operating</b>	<b><u>167,190</u></b>	<b><u>180,040</u></b>	<b><u>200,206</u></b>	<b><u>200,206</u></b>	<b><u>202,931</u></b>	<b><u>13%</u></b>	<b><u>1%</u></b>
<b>Total Expenditures</b>	<b><u>167,190</u></b>	<b><u>180,040</u></b>	<b><u>200,206</u></b>	<b><u>200,206</u></b>	<b><u>202,931</u></b>	<b><u>13%</u></b>	<b><u>1%</u></b>

## Constitutional Officers

Law Enforcement  
Judicial Security  
Jail Operation and Maintenance  
Police Education  
Law Enforcement Trust  
Clerk of the Court  
Supervisor Of Elections  
Property Appraiser  
Tax Collector  
Court Support Technology Fee Fund



## Constitutional Officers

### Departmental Message

The County supports the following Constitutional Officers:

#### SHERIFF

The Sheriff's mission is to enhance the quality of life by reducing crime and the fear of crime throughout Seminole County.

#### CLERK OF THE COURT

The Clerk's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens.

#### PROPERTY APPRAISER

The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.

#### TAX COLLECTOR

The Tax Collector's Office collects and remits to the County the tax revenue pertaining to real and personal tangible property in Seminole County, along with other various revenue sources.

#### SUPERVISOR OF ELECTIONS

The Supervisor of Elections carries out the election laws adopted by the State Legislature and provides Seminole County residents with important election information.

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**Constitutional Officers**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	1,704,653	1,735,672	1,818,477	1,818,477	1,686,570	-3%	-7%
Transfers	113,280,198	114,276,204	115,170,208	115,714,543	123,619,289	8%	7%
<b>Subtotal Operating</b>	<b>114,984,851</b>	<b>116,011,876</b>	<b>116,988,685</b>	<b>117,533,020</b>	<b>125,305,859</b>	<b>8%</b>	<b>7%</b>
Internal Charges / Other	1,431,082	1,364,235	1,322,803	1,322,803	1,471,915	8%	11%
Cost Allocations (contra expenditure)	(1,335,219)	(1,545,868)	(1,590,000)	(1,590,000)	(1,610,000)	4%	1%
<b>Total Operating</b>	<b>115,080,714</b>	<b>115,830,243</b>	<b>116,721,488</b>	<b>117,265,823</b>	<b>125,167,774</b>	<b>8%</b>	<b>7%</b>
Capital Outlay	-	345,811	-	-	315,000	-9%	-%
<b>Total Expenditures</b>	<b>115,080,714</b>	<b>116,176,054</b>	<b>116,721,488</b>	<b>117,265,823</b>	<b>125,482,774</b>	<b>8%</b>	<b>7%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	114,048,020	115,067,851	115,852,962	116,394,558	124,598,916	8%	7%
Police Education Fund	237,426	223,016	200,000	200,000	200,000	-10%	-%
Transportation Trust Fund	21,719	21,615	23,819	23,916	24,493	13%	2%
Fire Protection Fund	599,517	602,281	644,707	647,349	657,795	9%	2%
Law Enforcement Tst-Local	138,275	31,000	-	-	-	-100%	-%
Law Enforcement Tst-Justice	35,757	230,291	-	-	-	-100%	-%
Law Enforcement-Impact Fee	-	-	-	-	1,570	-%	-%
<b>Total Budget</b>	<b>115,080,714</b>	<b>116,176,054</b>	<b>116,721,488</b>	<b>117,265,823</b>	<b>125,482,774</b>	<b>8%</b>	<b>7%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						-%	-%

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**Constitutional Officers**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	-	8,000	-	-	-	-%	-%
530400 Travel And Per Diem	113,208	75,234	-	-	-	-%	-%
530430 Utilities	860,762	826,890	1,000,000	1,000,000	860,000	4%	-14%
530439 Utilities - Other	-	178,924	-	-	140,000	-22%	-%
530460 Repair And Maintenance Servi	125,941	83,760	573,477	573,477	440,000	425%	-23%
530490 Other Current Charges & Oblig	162,021	80,500	10,000	10,000	11,570	-86%	16%
530499 Other Chgs/Ob-Contingency	-	-	35,000	35,000	35,000	-%	-%
530520 Operating Supplies	303,796	334,582	-	-	-	-%	-%
530550 Training	138,925	147,782	200,000	200,000	200,000	35%	-%
<b>Total Operating Expenditures</b>	<b>1,704,653</b>	<b>1,735,672</b>	<b>1,818,477</b>	<b>1,818,477</b>	<b>1,686,570</b>	<b>-3%</b>	<b>-7%</b>
<b>Transfers</b>							
590910 Transfer	278	-	-	-	-	-%	-%
590961 Transfer Returns – Constitutio	-	-	(4,800,000)	(4,800,000)	(1,800,000)	-%	-63%
590962 Transfer-Clerk	2,348,724	2,863,803	2,736,100	2,852,100	2,874,500	-%	1%
590963 Transfer-Sheriff	97,122,097	98,421,907	103,590,673	103,854,916	108,364,313	10%	4%
590964 Transfer-Tax Collector	6,324,939	6,160,446	6,293,000	6,293,000	6,604,000	7%	5%
590965 Transfer-Property Appraiser	4,656,972	4,676,391	4,999,907	5,028,706	5,178,921	11%	3%
590966 Transfer-Supervisor Of Electio	2,827,188	2,153,657	2,350,528	2,485,821	2,397,555	11%	-4%
<b>Total Transfers</b>	<b>113,280,198</b>	<b>114,276,204</b>	<b>115,170,208</b>	<b>115,714,543</b>	<b>123,619,289</b>	<b>8%</b>	<b>7%</b>
<b>Subtotal Operating</b>	<b>114,984,851</b>	<b>116,011,876</b>	<b>116,988,685</b>	<b>117,533,020</b>	<b>125,305,859</b>	<b>8%</b>	<b>7%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	1,205,655	1,144,968	1,103,536	1,103,536	1,252,648	9%	14%
540201 Insurance	225,427	219,267	219,267	219,267	219,267	-%	-%
<b>Total Internal Charges / Other</b>	<b>1,431,082</b>	<b>1,364,235</b>	<b>1,322,803</b>	<b>1,322,803</b>	<b>1,471,915</b>	<b>8%</b>	<b>11%</b>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(1,335,219)	(1,545,868)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(1,590,000)	(1,590,000)	(1,610,000)	-%	1%
<b>Total Cost Allocations (contra expenditure)</b>	<b>(1,335,219)</b>	<b>(1,545,868)</b>	<b>(1,590,000)</b>	<b>(1,590,000)</b>	<b>(1,610,000)</b>	<b>4%</b>	<b>1%</b>
<b>Total Operating</b>	<b>115,080,714</b>	<b>115,830,243</b>	<b>116,721,488</b>	<b>117,265,823</b>	<b>125,167,774</b>	<b>8%</b>	<b>7%</b>
<b>Capital Outlay</b>							
560630 Infrastructure	-	207,130	-	-	-	-%	-%
560642 Equipment >\$4999	-	138,681	-	-	315,000	127%	-%
<b>Total Capital Outlay</b>	<b>-</b>	<b>345,811</b>	<b>-</b>	<b>-</b>	<b>315,000</b>	<b>-9%</b>	<b>-%</b>
<b>Total Expenditures</b>	<b>115,080,714</b>	<b>116,176,054</b>	<b>116,721,488</b>	<b>117,265,823</b>	<b>125,482,774</b>	<b>8%</b>	<b>7%</b>

**Seminole County Government  
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**Constitutional Officers**

**Law Enforcement**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	21,471	33,612	35,000	35,000	36,570	9%	4%
Transfers	61,502,162	61,491,192	65,237,626	65,501,869	69,536,613	13%	6%
<b>Subtotal Operating</b>	<b>61,523,633</b>	<b>61,524,804</b>	<b>65,272,626</b>	<b>65,536,869</b>	<b>69,573,183</b>	<b>13%</b>	<b>6%</b>
Internal Charges / Other	425,046	544,205	533,083	533,083	726,726	34%	36%
<b>Total Operating</b>	<b>61,948,679</b>	<b>62,069,009</b>	<b>65,805,709</b>	<b>66,069,952</b>	<b>70,299,909</b>	<b>13%</b>	<b>6%</b>
<b>Total Expenditures</b>	<b>61,948,679</b>	<b>62,069,009</b>	<b>65,805,709</b>	<b>66,069,952</b>	<b>70,299,909</b>	<b>13%</b>	<b>6%</b>
<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	61,948,679	62,069,009	65,805,709	66,069,952	70,298,339	13%	6%
Law Enforcement-Impact Fee	-	-	-	-	1,570	-%	-%
<b>Total Budget</b>	<b>61,948,679</b>	<b>62,069,009</b>	<b>65,805,709</b>	<b>66,069,952</b>	<b>70,299,909</b>	<b>13%</b>	<b>6%</b>
<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Law Enforcement**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530490 Other Current Charges & Oblig	21,471	33,612	-	-	1,570	-95%	-%
530499 Other Chgs/Ob-Contingency	-	-	35,000	35,000	35,000	-%	-%
Total Operating Expenditures	<u>21,471</u>	<u>33,612</u>	<u>35,000</u>	<u>35,000</u>	<u>36,570</u>	<u>9%</u>	<u>4%</u>
<b>Transfers</b>							
590910 Transfer	278	-	-	-	-	-%	-%
590963 Transfer-Sheriff	61,501,884	61,491,192	65,237,626	65,501,869	69,536,613	13%	6%
Total Transfers	<u>61,502,162</u>	<u>61,491,192</u>	<u>65,237,626</u>	<u>65,501,869</u>	<u>69,536,613</u>	<u>13%</u>	<u>6%</u>
<b>Subtotal Operating</b>	<b><u>61,523,633</u></b>	<b><u>61,524,804</u></b>	<b><u>65,272,626</u></b>	<b><u>65,536,869</u></b>	<b><u>69,573,183</u></b>	<b><u>13%</u></b>	<b><u>6%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - Ii	425,046	544,205	533,083	533,083	726,726	34%	36%
Total Internal Charges / Other	<u>425,046</u>	<u>544,205</u>	<u>533,083</u>	<u>533,083</u>	<u>726,726</u>	<u>34%</u>	<u>36%</u>
<b>Total Operating</b>	<b><u>61,948,679</u></b>	<b><u>62,069,009</u></b>	<b><u>65,805,709</u></b>	<b><u>66,069,952</u></b>	<b><u>70,299,909</u></b>	<b><u>13%</u></b>	<b><u>6%</u></b>
<b>Total Expenditures</b>	<b><u><u>61,948,679</u></u></b>	<b><u><u>62,069,009</u></u></b>	<b><u><u>65,805,709</u></u></b>	<b><u><u>66,069,952</u></u></b>	<b><u><u>70,299,909</u></u></b>	<b><u><u>13%</u></u></b>	<b><u><u>6%</u></u></b>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Judicial Security**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transfers	4,468,521	4,520,387	4,677,242	4,677,242	5,018,400	11%	7%
<b>Subtotal Operating</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>
<b>Total Operating</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>
<b>Total Expenditures</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	4,468,521	4,520,387	4,677,242	4,677,242	5,018,400	11%	7%
<b>Total Budget</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
<b>Total FTE</b>						-%	-%
						-%	-%
						-%	-%

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Judicial Security**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Transfers</b>							
590963 Transfer-Sheriff	4,468,521	4,520,387	4,677,242	4,677,242	5,018,400	11%	7%
Total Transfers	4,468,521	4,520,387	4,677,242	4,677,242	5,018,400	11%	7%
<b>Subtotal Operating</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>
<b>Total Operating</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>
<b>Total Expenditures</b>	<b>4,468,521</b>	<b>4,520,387</b>	<b>4,677,242</b>	<b>4,677,242</b>	<b>5,018,400</b>	<b>11%</b>	<b>7%</b>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Jail Operation and Maintenance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	1,271,724	1,213,865	1,573,477	1,573,477	1,440,000	19%	-8%
Transfers	31,151,692	32,410,328	33,675,805	33,675,805	33,809,300	4%	-%
<b>Subtotal Operating</b>	<b>32,423,416</b>	<b>33,624,193</b>	<b>35,249,282</b>	<b>35,249,282</b>	<b>35,249,300</b>	<b>5%</b>	<b>0%</b>
Internal Charges / Other	200,409	200,409	200,409	200,409	200,409	-%	-%
<b>Total Operating</b>	<b>32,623,825</b>	<b>33,824,602</b>	<b>35,449,691</b>	<b>35,449,691</b>	<b>35,449,709</b>	<b>5%</b>	<b>0%</b>
Capital Outlay	-	345,811	-	-	315,000	-9%	-%
<b>Total Expenditures</b>	<b>32,623,825</b>	<b>34,170,413</b>	<b>35,449,691</b>	<b>35,449,691</b>	<b>35,764,709</b>	<b>5%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	32,623,825	34,170,413	35,449,691	35,449,691	35,764,709	5%	1%
<b>Total Budget</b>	<b>32,623,825</b>	<b>34,170,413</b>	<b>35,449,691</b>	<b>35,449,691</b>	<b>35,764,709</b>	<b>5%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>



**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**  
**Jail Operation and Maintenance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530430 Utilities	860,762	826,890	1,000,000	1,000,000	860,000	4%	-14%
530439 Utilities - Other	-	178,924	-	-	140,000	-22%	-%
530460 Repair And Maintenance Servi	125,941	83,760	573,477	573,477	440,000	425%	-23%
530520 Operating Supplies	285,021	124,291	-	-	-	-%	-%
Total Operating Expenditures	<u>1,271,724</u>	<u>1,213,865</u>	<u>1,573,477</u>	<u>1,573,477</u>	<u>1,440,000</u>	<u>19%</u>	<u>-8%</u>
<b>Transfers</b>							
590963 Transfer-Sheriff	31,151,692	32,410,328	33,675,805	33,675,805	33,809,300	4%	-%
Total Transfers	<u>31,151,692</u>	<u>32,410,328</u>	<u>33,675,805</u>	<u>33,675,805</u>	<u>33,809,300</u>	<u>4%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>32,423,416</u></b>	<b><u>33,624,193</u></b>	<b><u>35,249,282</u></b>	<b><u>35,249,282</u></b>	<b><u>35,249,300</u></b>	<b><u>5%</u></b>	<b><u>-%</u></b>
<b>Internal Charges / Other</b>							
540201 Insurance	200,409	200,409	200,409	200,409	200,409	-%	-%
Total Internal Charges / Other	<u>200,409</u>	<u>200,409</u>	<u>200,409</u>	<u>200,409</u>	<u>200,409</u>	<u>-%</u>	<u>-%</u>
<b>Total Operating</b>	<b><u>32,623,825</u></b>	<b><u>33,824,602</u></b>	<b><u>35,449,691</u></b>	<b><u>35,449,691</u></b>	<b><u>35,449,709</u></b>	<b><u>5%</u></b>	<b><u>-%</u></b>
<b>Capital Outlay</b>							
560630 Infrastructure	-	207,130	-	-	-	-%	-%
560642 Equipment >\$4999	-	138,681	-	-	315,000	127%	-%
Total Capital Outlay	<u>-</u>	<u>345,811</u>	<u>-</u>	<u>-</u>	<u>315,000</u>	<u>-9%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>32,623,825</u></b>	<b><u>34,170,413</u></b>	<b><u>35,449,691</u></b>	<b><u>35,449,691</u></b>	<b><u>35,764,709</u></b>	<b><u>5%</u></b>	<b><u>1%</u></b>

**Seminole County Government  
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**Constitutional Officers**

**Police Education**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	237,426	223,016	200,000	200,000	200,000	-10%	-%
<b>Subtotal Operating</b>	<b>237,426</b>	<b>223,016</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-10%</b>	<b>0%</b>
<b>Total Operating</b>	<b>237,426</b>	<b>223,016</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-10%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>237,426</b>	<b>223,016</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-10%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Police Education Fund	237,426	223,016	200,000	200,000	200,000	-10%	-%
<b>Total Budget</b>	<b>237,426</b>	<b>223,016</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>-10%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
<b>Total FTE</b>						-%	-%
						-%	-%
						-%	-%

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Police Education**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	98,501	75,234	-	-	-	-%	-%
530550 Training	138,925	147,782	200,000	200,000	200,000	35%	-%
Total Operating Expenditures	<u>237,426</u>	<u>223,016</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>-10%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>237,426</u></b>	<b><u>223,016</u></b>	<b><u>200,000</u></b>	<b><u>200,000</u></b>	<b><u>200,000</u></b>	<b><u>-10%</u></b>	<b><u>-%</u></b>
<b>Total Operating</b>	<b><u>237,426</u></b>	<b><u>223,016</u></b>	<b><u>200,000</u></b>	<b><u>200,000</u></b>	<b><u>200,000</u></b>	<b><u>-10%</u></b>	<b><u>-%</u></b>
<b>Total Expenditures</b>	<b><u><u>237,426</u></u></b>	<b><u><u>223,016</u></u></b>	<b><u><u>200,000</u></u></b>	<b><u><u>200,000</u></u></b>	<b><u><u>200,000</u></u></b>	<b><u><u>-10%</u></u></b>	<b><u><u>-%</u></u></b>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Clerk of the Court**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	-	3,888	10,000	10,000	10,000	157%	-%
Transfers	2,348,724	2,863,803	2,736,100	2,852,100	2,874,500	-%	1%
<b>Subtotal Operating</b>	<b>2,348,724</b>	<b>2,867,691</b>	<b>2,746,100</b>	<b>2,862,100</b>	<b>2,884,500</b>	<b>1%</b>	<b>1%</b>
Internal Charges / Other	162,719	143,060	141,391	141,391	119,740	-16%	-15%
Cost Allocations (contra expenditure)	(1,335,219)	(1,545,868)	(1,590,000)	(1,590,000)	(1,610,000)	4%	1%
<b>Total Operating</b>	<b>1,176,224</b>	<b>1,464,883</b>	<b>1,297,491</b>	<b>1,413,491</b>	<b>1,394,240</b>	<b>-5%</b>	<b>-1%</b>
<b>Total Expenditures</b>	<b>1,176,224</b>	<b>1,464,883</b>	<b>1,297,491</b>	<b>1,413,491</b>	<b>1,394,240</b>	<b>-5%</b>	<b>-1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,176,224	1,464,883	1,297,491	1,413,491	1,394,240	-5%	-1%
<b>Total Budget</b>	<b>1,176,224</b>	<b>1,464,883</b>	<b>1,297,491</b>	<b>1,413,491</b>	<b>1,394,240</b>	<b>-5%</b>	<b>-1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Clerk of the Court**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530490 Other Current Charges & Oblig	-	3,888	10,000	10,000	10,000	157%	-%
Total Operating Expenditures	-	3,888	10,000	10,000	10,000	157%	-%
<b>Transfers</b>							
590962 Transfer-Clerk	2,348,724	2,863,803	2,736,100	2,852,100	2,874,500	-%	1%
Total Transfers	2,348,724	2,863,803	2,736,100	2,852,100	2,874,500	-%	1%
<b>Subtotal Operating</b>	<b>2,348,724</b>	<b>2,867,691</b>	<b>2,746,100</b>	<b>2,862,100</b>	<b>2,884,500</b>	<b>1%</b>	<b>1%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	151,798	135,277	133,608	133,608	111,957	-17%	-16%
540201 Insurance	10,921	7,783	7,783	7,783	7,783	-%	-%
Total Internal Charges / Other	162,719	143,060	141,391	141,391	119,740	-16%	-15%
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(1,335,219)	(1,545,868)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(1,590,000)	(1,590,000)	(1,610,000)	-%	1%
Total Cost Allocations (contra expenditure)	(1,335,219)	(1,545,868)	(1,590,000)	(1,590,000)	(1,610,000)	4%	1%
<b>Total Operating</b>	<b>1,176,224</b>	<b>1,464,883</b>	<b>1,297,491</b>	<b>1,413,491</b>	<b>1,394,240</b>	<b>-5%</b>	<b>-1%</b>
<b>Total Expenditures</b>	<b>1,176,224</b>	<b>1,464,883</b>	<b>1,297,491</b>	<b>1,413,491</b>	<b>1,394,240</b>	<b>-5%</b>	<b>-1%</b>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Supervisor Of Elections**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transfers	2,827,188	2,153,657	2,050,528	2,185,821	2,097,555	-3%	-4%
<b>Subtotal Operating</b>	<b>2,827,188</b>	<b>2,153,657</b>	<b>2,050,528</b>	<b>2,185,821</b>	<b>2,097,555</b>	<b>-3%</b>	<b>-4%</b>
Internal Charges / Other	382,077	273,734	275,296	275,296	276,059	1%	-%
<b>Total Operating</b>	<b>3,209,265</b>	<b>2,427,391</b>	<b>2,325,824</b>	<b>2,461,117</b>	<b>2,373,614</b>	<b>-2%</b>	<b>-4%</b>
<b>Total Expenditures</b>	<b>3,209,265</b>	<b>2,427,391</b>	<b>2,325,824</b>	<b>2,461,117</b>	<b>2,373,614</b>	<b>-2%</b>	<b>-4%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	3,209,265	2,427,391	2,325,824	2,461,117	2,373,614	-2%	-4%
<b>Total Budget</b>	<b>3,209,265</b>	<b>2,427,391</b>	<b>2,325,824</b>	<b>2,461,117</b>	<b>2,373,614</b>	<b>-2%</b>	<b>-4%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Supervisor Of Elections**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Transfers</b>							
590961 Transfer Returns – Constitutor	-	-	(300,000)	(300,000)	(300,000)	-%	-%
590966 Transfer-Supervisor Of Electior	2,827,188	2,153,657	2,350,528	2,485,821	2,397,555	11%	-4%
Total Transfers	<u>2,827,188</u>	<u>2,153,657</u>	<u>2,050,528</u>	<u>2,185,821</u>	<u>2,097,555</u>	-3%	-4%
<b>Subtotal Operating</b>	<b><u>2,827,188</u></b>	<b><u>2,153,657</u></b>	<b><u>2,050,528</u></b>	<b><u>2,185,821</u></b>	<b><u>2,097,555</u></b>	<b>-3%</b>	<b>-4%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	381,748	273,554	275,116	275,116	275,879	1%	-%
540201 Insurance	329	180	180	180	180	-%	-%
Total Internal Charges / Other	<u>382,077</u>	<u>273,734</u>	<u>275,296</u>	<u>275,296</u>	<u>276,059</u>	1%	-%
<b>Total Operating</b>	<b><u>3,209,265</u></b>	<b><u>2,427,391</u></b>	<b><u>2,325,824</u></b>	<b><u>2,461,117</u></b>	<b><u>2,373,614</u></b>	<b>-2%</b>	<b>-4%</b>
<b>Total Expenditures</b>	<b><u><u>3,209,265</u></u></b>	<b><u><u>2,427,391</u></u></b>	<b><u><u>2,325,824</u></u></b>	<b><u><u>2,461,117</u></u></b>	<b><u><u>2,373,614</u></u></b>	<b>-2%</b>	<b>-4%</b>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Property Appraiser**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transfers	4,656,972	4,676,391	4,999,907	5,028,706	5,178,921	11%	3%
<b>Subtotal Operating</b>	<b>4,656,972</b>	<b>4,676,391</b>	<b>4,999,907</b>	<b>5,028,706</b>	<b>5,178,921</b>	<b>11%</b>	<b>3%</b>
Internal Charges / Other	57,259	42,951	48,653	48,653	38,177	-11%	-22%
<b>Total Operating</b>	<b>4,714,231</b>	<b>4,719,342</b>	<b>5,048,560</b>	<b>5,077,359</b>	<b>5,217,098</b>	<b>11%</b>	<b>3%</b>
<b>Total Expenditures</b>	<b>4,714,231</b>	<b>4,719,342</b>	<b>5,048,560</b>	<b>5,077,359</b>	<b>5,217,098</b>	<b>11%</b>	<b>3%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	4,278,340	4,278,443	4,573,034	4,599,094	4,738,810	11%	3%
Transportation Trust Fund	15,261	15,253	16,819	16,916	16,493	8%	-3%
Fire Protection Fund	420,630	425,646	458,707	461,349	461,795	8%	-%
<b>Total Budget</b>	<b>4,714,231</b>	<b>4,719,342</b>	<b>5,048,560</b>	<b>5,077,359</b>	<b>5,217,098</b>	<b>11%</b>	<b>3%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>



**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Property Appraiser**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Transfers</b>							
590965 Transfer-Property Appraiser	4,656,972	4,676,391	4,999,907	5,028,706	5,178,921	11%	3%
Total Transfers	4,656,972	4,676,391	4,999,907	5,028,706	5,178,921	11%	3%
<b>Subtotal Operating</b>	<b>4,656,972</b>	<b>4,676,391</b>	<b>4,999,907</b>	<b>5,028,706</b>	<b>5,178,921</b>	<b>11%</b>	<b>3%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	53,542	40,803	46,505	46,505	36,029	-12%	-23%
540201 Insurance	3,717	2,148	2,148	2,148	2,148	-%	-%
Total Internal Charges / Other	57,259	42,951	48,653	48,653	38,177	-11%	-22%
<b>Total Operating</b>	<b>4,714,231</b>	<b>4,719,342</b>	<b>5,048,560</b>	<b>5,077,359</b>	<b>5,217,098</b>	<b>11%</b>	<b>3%</b>
<b>Total Expenditures</b>	<b>4,714,231</b>	<b>4,719,342</b>	<b>5,048,560</b>	<b>5,077,359</b>	<b>5,217,098</b>	<b>11%</b>	<b>3%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Tax Collector**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transfers	6,324,939	6,160,446	1,793,000	1,793,000	5,104,000	-17%	185%
<b>Subtotal Operating</b>	<b>6,324,939</b>	<b>6,160,446</b>	<b>1,793,000</b>	<b>1,793,000</b>	<b>5,104,000</b>	<b>-17%</b>	<b>185%</b>
Internal Charges / Other	203,572	159,876	123,971	123,971	110,804	-31%	-11%
<b>Total Operating</b>	<b>6,528,511</b>	<b>6,320,322</b>	<b>1,916,971</b>	<b>1,916,971</b>	<b>5,214,804</b>	<b>-17%</b>	<b>172%</b>
<b>Total Expenditures</b>	<b>6,528,511</b>	<b>6,320,322</b>	<b>1,916,971</b>	<b>1,916,971</b>	<b>5,214,804</b>	<b>-17%</b>	<b>172%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	6,343,166	6,137,325	1,723,971	1,723,971	5,010,804	-18%	191%
Transportation Trust Fund	6,458	6,362	7,000	7,000	8,000	26%	14%
Fire Protection Fund	178,887	176,635	186,000	186,000	196,000	11%	5%
<b>Total Budget</b>	<b>6,528,511</b>	<b>6,320,322</b>	<b>1,916,971</b>	<b>1,916,971</b>	<b>5,214,804</b>	<b>-17%</b>	<b>172%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Constitutional Officers**

**Tax Collector**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Transfers</b>							
590961 Transfer Returns – Constitutor	-	-	(4,500,000)	(4,500,000)	(1,500,000)	-%	-67%
590964 Transfer-Tax Collector	6,324,939	6,160,446	6,293,000	6,293,000	6,604,000	7%	5%
Total Transfers	6,324,939	6,160,446	1,793,000	1,793,000	5,104,000	-17%	185%
<b>Subtotal Operating</b>	<b>6,324,939</b>	<b>6,160,446</b>	<b>1,793,000</b>	<b>1,793,000</b>	<b>5,104,000</b>	<b>-17%</b>	<b>185%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	193,521	151,129	115,224	115,224	102,057	-32%	-11%
540201 Insurance	10,051	8,747	8,747	8,747	8,747	-%	-%
Total Internal Charges / Other	203,572	159,876	123,971	123,971	110,804	-31%	-11%
<b>Total Operating</b>	<b>6,528,511</b>	<b>6,320,322</b>	<b>1,916,971</b>	<b>1,916,971</b>	<b>5,214,804</b>	<b>-17%</b>	<b>172%</b>
<b>Total Expenditures</b>	<b>6,528,511</b>	<b>6,320,322</b>	<b>1,916,971</b>	<b>1,916,971</b>	<b>5,214,804</b>	<b>-17%</b>	<b>172%</b>

## Court Support

Judicial
Guardian Ad Litem
State Attorney
Public Defender
Legal Aid
Law Library
Court Support Technology (Article V)

## Court Support

### Departmental Message

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

The County provides funding for the following court programs:

### JUDICIAL

- As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.
- Nearly 2.8 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is growing each year.
- The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with support staff of forty-eight employees serve in Seminole County. Court Administration manages all administrative and case management duties.
- Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole will continue to fund facilities, security issues, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

### GUARDIAN AD LITEM

- The Seminole County Guardian Ad Litem Program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.822, 914.17(1), and 61.401 of the Florida Statutes.
- The Legislature has found that the Guardian Ad Litem Program has been an indispensable intermediary between the child and the court and the child and the Department of Children and Families (DCF) for over 20 years.
- The mission of this division is to advocate for the best interest of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The program utilizes one County full-time position to screen, recruit, train, and supervise volunteers to represent the best interest of children to the court.
- A portion of the \$65 additional court cost fee is utilized to fund the County's cost of the Guardian Ad Litem Program.

## Court Support

### LEGAL AID

- Seminole County Legal Aid renders free legal services to residents of Seminole county whose income does not exceed 125% of the federal poverty level. These residents are provided with free access to the legal system to empower them to become self-sufficient, improve their quality of life and to protect physically abused women, children and vulnerable senior citizens.
- Legal Aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, a support staff and a panel of volunteer attorneys, law students, college students and lay persons.
- Legal Aid helps poor families initiate and collect child support; establish guardianships for disabled adults and elderly persons; assist in obtaining protection orders for physically abused women and children; assist homeless with legal issues; assist residents with family law matters; assist seniors in consumer protection matters and provides legal education seminars to indigent persons and to not for profit organizations in our community.
- As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is supported by 25% of the \$65 additional court cost revenue receipts. The 2011 Legislature SB 2002 exempted the County from the 1.5% annual increase for fiscal year 2012.

### LAW LIBRARY

- The Law Library provides legal reference materials and referral services for the judiciary, lawyers, courthouse personnel and to meet the legal needs of the community.
- The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

### COURT SUPPORT TECHNOLOGY (ARTICLE V)

Pursuant to Florida Statutes 29.008(1)(f)2 and (h)

“Counties are required by s. 14, Art. V of the State Constitution to fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems,...and security of facilities for the circuit and county courts, public defenders’ offices, state attorneys’ offices, guardian ad litem offices and the offices of the clerk of the circuit and county courts performing court-related functions.”

F.S. 28.24(12)(e)(1) provides for a \$2 recording fee to fund court related technology budeted in this program.

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	461,035	444,650	452,775	452,775	476,821	7%	5%
Operating Expenditures	835,278	503,956	725,152	717,652	702,567	39%	-2%
Grants & Aids	-	449,702	454,558	454,558	440,576	-2%	-3%
<b>Subtotal Operating</b>	<b>1,296,313</b>	<b>1,398,308</b>	<b>1,632,485</b>	<b>1,624,985</b>	<b>1,619,964</b>	<b>16%</b>	<b>0%</b>
Internal Charges / Other	2,330,075	2,567,103	2,401,410	2,401,410	2,290,609	-11%	-5%
<b>Total Operating</b>	<b>3,626,388</b>	<b>3,965,411</b>	<b>4,033,895</b>	<b>4,026,395</b>	<b>3,910,573</b>	<b>-1%</b>	<b>-3%</b>
Capital Outlay	577,454	14,894	10,000	17,500	20,000	34%	14%
<b>Total Expenditures</b>	<b>4,203,842</b>	<b>3,980,305</b>	<b>4,043,895</b>	<b>4,043,895</b>	<b>3,930,573</b>	<b>-1%</b>	<b>-3%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	2,936,416	3,183,202	3,048,608	3,048,608	2,919,463	-8%	-4%
Court Support Technology Fee Fur	675,506	747,079	995,287	995,287	1,005,169	35%	1%
Drainage-Impact Fee	-	-	-	-	5,941	-%	-%
County Civil Mediation	216,125	-	-	-	-	-%	-%
Circuit Civil Mediation	139,279	-	-	-	-	-%	-%
Family Mediation	222,050	-	-	-	-	-%	-%
Adult Drug Court	14,466	50,024	-	-	-	-100%	-%
<b>Total Budget</b>	<b>4,203,842</b>	<b>3,980,305</b>	<b>4,043,895</b>	<b>4,043,895</b>	<b>3,930,573</b>	<b>-1%</b>	<b>-3%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	8.00	8.00	7.00	7.00	7.00	-13%	-%
<b>Total Permanent FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-13%</b>	<b>-%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-13%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	362,975	342,350	341,278	340,833	351,520	3%	3%
510210 Social Security Matching	26,468	25,035	26,892	26,073	26,571	6%	2%
510220 Retirement Contributions	17,293	19,500	24,430	23,686	25,781	32%	9%
510230 Health And Life Insurance	53,449	57,152	63,641	61,706	76,576	34%	24%
510240 Workers Compensation	850	613	492	477	591	-4%	24%
510900 Salary Adjustment Increase	-	-	10,238	-	6,327	-%	-%
510901 Internal Adjustments Only	-	-	(14,196)	-	(10,545)	-%	-%
<b>Total Personal Services</b>	<b>461,035</b>	<b>444,650</b>	<b>452,775</b>	<b>452,775</b>	<b>476,821</b>	<b>7%</b>	<b>5%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	37,689	37,305	45,500	45,500	70,060	88%	54%
530340 Other Services	345,602	16,236	28,000	28,000	19,000	17%	-32%
530400 Travel And Per Diem	254	120	1,100	1,100	1,100	817%	-%
530420 Freight & Postage Services	-	46	2,425	2,425	50	9%	-98%
530440 Rental And Leases	2,879	2,879	3,000	3,000	3,000	4%	-%
530460 Repair And Maintenance Servi	30,137	34,744	44,250	44,250	54,405	57%	23%
530480 Promotional Activities	-	240	500	500	500	108%	-%
530490 Other Current Charges & Oblig	147,305	52,016	15,086	15,086	18,127	-65%	20%
530499 Other Chgs/Ob-Contingency	-	-	154,805	147,305	142,245	-%	-3%
530510 Office Supplies	8,561	13,077	52,600	52,600	23,784	82%	-55%
530520 Operating Supplies	230,530	300,223	253,214	253,214	262,150	-13%	4%
530521 Operating Supplies - Equipmer	30,495	44,229	109,224	109,224	93,018	110%	-15%
530540 Books, Publications, Subscripti	36	36	4,520	4,520	4,200	11,567%	-7%
530550 Training	1,790	2,805	10,928	10,928	10,928	290%	-%
<b>Total Operating Expenditures</b>	<b>835,278</b>	<b>503,956</b>	<b>725,152</b>	<b>717,652</b>	<b>702,567</b>	<b>39%</b>	<b>-2%</b>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	-	449,702	454,558	454,558	440,576	-2%	-3%
<b>Total Grants &amp; Aids</b>	<b>-</b>	<b>449,702</b>	<b>454,558</b>	<b>454,558</b>	<b>440,576</b>	<b>-2%</b>	<b>-3%</b>
<b>Subtotal Operating</b>	<b>1,296,313</b>	<b>1,398,308</b>	<b>1,632,485</b>	<b>1,624,985</b>	<b>1,619,964</b>	<b>16%</b>	<b>-%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	2,071,812	2,309,758	2,142,993	2,142,993	2,033,136	-12%	-5%
540201 Insurance	258,263	257,345	257,345	257,345	257,345	-%	-%
540202 Internal Service Fund Fees	-	-	1,072	1,072	128	-%	-88%
<b>Total Internal Charges / Other</b>	<b>2,330,075</b>	<b>2,567,103</b>	<b>2,401,410</b>	<b>2,401,410</b>	<b>2,290,609</b>	<b>-11%</b>	<b>-5%</b>
<b>Total Operating</b>	<b>3,626,388</b>	<b>3,965,411</b>	<b>4,033,895</b>	<b>4,026,395</b>	<b>3,910,573</b>	<b>-1%</b>	<b>-3%</b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	14,894	10,000	17,500	20,000	34%	14%
560650 Construction In Progress	577,454	-	-	-	-	-%	-%
<b>Total Capital Outlay</b>	<b>577,454</b>	<b>14,894</b>	<b>10,000</b>	<b>17,500</b>	<b>20,000</b>	<b>34%</b>	<b>14%</b>
<b>Total Expenditures</b>	<b>4,203,842</b>	<b>3,980,305</b>	<b>4,043,895</b>	<b>4,043,895</b>	<b>3,930,573</b>	<b>-1%</b>	<b>-3%</b>



**Seminole County Government**  
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**Court Support**

**Judicial**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	62,271	63,509	65,004	65,004	67,636	6%	4%
Operating Expenditures	38,610	74,607	33,459	33,459	38,320	-49%	15%
<b>Subtotal Operating</b>	<b>100,881</b>	<b>138,116</b>	<b>98,463</b>	<b>98,463</b>	<b>105,956</b>	<b>-23%</b>	<b>8%</b>
Internal Charges / Other	2,269,037	2,508,537	2,319,993	2,319,993	2,218,205	-12%	-4%
<b>Total Operating</b>	<b>2,369,918</b>	<b>2,646,653</b>	<b>2,418,456</b>	<b>2,418,456</b>	<b>2,324,161</b>	<b>-12%</b>	<b>-4%</b>
Capital Outlay	577,454	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>2,947,372</b>	<b>2,646,653</b>	<b>2,418,456</b>	<b>2,418,456</b>	<b>2,324,161</b>	<b>-12%</b>	<b>-4%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	2,355,452	2,596,629	2,418,456	2,418,456	2,318,220	-11%	-4%
Drainage-Impact Fee	-	-	-	-	5,941	-%	-%
County Civil Mediation	216,125	-	-	-	-	-%	-%
Circuit Civil Mediation	139,279	-	-	-	-	-%	-%
Family Mediation	222,050	-	-	-	-	-%	-%
Adult Drug Court	14,466	50,024	-	-	-	-100%	-%
<b>Total Budget</b>	<b>2,947,372</b>	<b>2,646,653</b>	<b>2,418,456</b>	<b>2,418,456</b>	<b>2,324,161</b>	<b>-12%</b>	<b>-4%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	1.00	1.00	1.00	1.00	1.00	-%	-%
<b>Total Permanent FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Judicial**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	46,517	46,664	46,511	46,443	47,907	3%	3%
510210 Social Security Matching	3,236	3,234	3,665	3,553	3,621	12%	2%
510220 Retirement Contributions	2,252	2,658	3,329	3,227	3,484	31%	8%
510230 Health And Life Insurance	10,234	10,879	12,085	11,716	13,119	21%	12%
510240 Workers Compensation	32	74	67	65	80	8%	23%
510900 Salary Adjustment Increase	-	-	1,395	-	862	-%	-%
510901 Internal Adjustments Only	-	-	(2,048)	-	(1,437)	-%	-%
Total Personal Services	<u>62,271</u>	<u>63,509</u>	<u>65,004</u>	<u>65,004</u>	<u>67,636</u>	<u>6%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	21,189	23,010	23,000	23,000	25,920	13%	13%
530340 Other Services	360	120	7,000	7,000	3,000	2,400%	-57%
530460 Repair And Maintenance Servi	296	-	-	-	-	-%	-%
530490 Other Current Charges & Oblig	15,046	50,130	-	-	5,941	-88%	-%
530520 Operating Supplies	819	492	931	931	931	89%	-%
530540 Books, Publications, Subscripti	-	-	500	500	500	-%	-%
530550 Training	900	855	2,028	2,028	2,028	137%	-%
Total Operating Expenditures	<u>38,610</u>	<u>74,607</u>	<u>33,459</u>	<u>33,459</u>	<u>38,320</u>	<u>-49%</u>	<u>15%</u>
<b>Subtotal Operating</b>	<b><u>100,881</u></b>	<b><u>138,116</u></b>	<b><u>98,463</u></b>	<b><u>98,463</u></b>	<b><u>105,956</u></b>	<b><u>-23%</u></b>	<b><u>8%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	2,021,405	2,260,905	2,072,361	2,072,361	1,970,573	-13%	-5%
540201 Insurance	247,632	247,632	247,632	247,632	247,632	-%	-%
Total Internal Charges / Other	<u>2,269,037</u>	<u>2,508,537</u>	<u>2,319,993</u>	<u>2,319,993</u>	<u>2,218,205</u>	<u>-12%</u>	<u>-4%</u>
<b>Total Operating</b>	<b><u>2,369,918</u></b>	<b><u>2,646,653</u></b>	<b><u>2,418,456</u></b>	<b><u>2,418,456</u></b>	<b><u>2,324,161</u></b>	<b><u>-12%</u></b>	<b><u>-4%</u></b>
<b>Capital Outlay</b>							
560650 Construction In Progress	577,454	-	-	-	-	-%	-%
Total Capital Outlay	<u>577,454</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>2,947,372</u></b>	<b><u>2,646,653</u></b>	<b><u>2,418,456</u></b>	<b><u>2,418,456</u></b>	<b><u>2,324,161</u></b>	<b><u>-12%</u></b>	<b><u>-4%</u></b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Guardian Ad Litem**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	52,847	53,477	54,397	54,397	56,278	5%	3%
Operating Expenditures	22,232	24,828	37,380	37,380	31,985	29%	-14%
<b>Subtotal Operating</b>	<b>75,079</b>	<b>78,305</b>	<b>91,777</b>	<b>91,777</b>	<b>88,263</b>	<b>13%</b>	<b>-4%</b>
Internal Charges / Other	7,886	5,334	5,830	5,830	9,585	80%	64%
<b>Total Operating</b>	<b>82,965</b>	<b>83,639</b>	<b>97,607</b>	<b>97,607</b>	<b>97,848</b>	<b>17%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>82,965</b>	<b>83,639</b>	<b>97,607</b>	<b>97,607</b>	<b>97,848</b>	<b>17%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	82,965	83,639	97,607	97,607	97,848	17%	-%
<b>Total Budget</b>	<b>82,965</b>	<b>83,639</b>	<b>97,607</b>	<b>97,607</b>	<b>97,848</b>	<b>17%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	1.00	1.00	1.00	1.00	1.00	-%	-%
<b>Total Permanent FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Guardian Ad Litem**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	41,443	41,290	41,155	41,103	42,390	3%	3%
510210 Social Security Matching	3,148	3,136	3,243	3,144	3,204	2%	2%
510220 Retirement Contributions	1,993	2,352	2,946	2,856	3,120	33%	9%
510230 Health And Life Insurance	6,235	6,633	7,464	7,237	8,002	21%	11%
510240 Workers Compensation	28	66	59	57	71	8%	25%
510900 Salary Adjustment Increase	-	-	1,235	-	763	-%	-%
510901 Internal Adjustments Only	-	-	(1,705)	-	(1,272)	-%	-%
Total Personal Services	<u>52,847</u>	<u>53,477</u>	<u>54,397</u>	<u>54,397</u>	<u>56,278</u>	<u>5%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	3,200	3,200	1,500	-%	-53%
530340 Other Services	14,434	14,616	15,000	15,000	15,000	3%	-%
530400 Travel And Per Diem	-	-	100	100	100	-%	-%
530420 Freight & Postage Services	-	46	25	25	50	9%	100%
530440 Rental And Leases	2,879	2,879	3,000	3,000	3,000	4%	-%
530460 Repair And Maintenance Servi	242	-	250	250	250	-%	-%
530480 Promotional Activities	-	240	500	500	500	108%	-%
530490 Other Current Charges & Oblig	1,009	1,120	5,400	5,400	2,500	123%	-54%
530499 Other Chgs/Ob-Contingency	-	-	1,000	1,000	1,000	-%	-%
530510 Office Supplies	35	72	100	100	100	39%	-%
530520 Operating Supplies	2,857	3,869	6,385	6,385	5,885	52%	-8%
530540 Books, Publications, Subscripti	36	36	520	520	200	456%	-62%
530550 Training	740	1,950	1,900	1,900	1,900	-3%	-%
Total Operating Expenditures	<u>22,232</u>	<u>24,828</u>	<u>37,380</u>	<u>37,380</u>	<u>31,985</u>	<u>29%</u>	<u>-14%</u>
<b>Subtotal Operating</b>	<u><b>75,079</b></u>	<u><b>78,305</b></u>	<u><b>91,777</b></u>	<u><b>91,777</b></u>	<u><b>88,263</b></u>	<u><b>13%</b></u>	<u><b>-4%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	7,886	5,334	4,758	4,758	9,457	77%	99%
540202 Internal Service Fund Fees	-	-	1,072	1,072	128	-%	-88%
Total Internal Charges / Other	<u>7,886</u>	<u>5,334</u>	<u>5,830</u>	<u>5,830</u>	<u>9,585</u>	<u>80%</u>	<u>64%</u>
<b>Total Operating</b>	<u><b>82,965</b></u>	<u><b>83,639</b></u>	<u><b>97,607</b></u>	<u><b>97,607</b></u>	<u><b>97,848</b></u>	<u><b>17%</b></u>	<u><b>-%</b></u>
<b>Total Expenditures</b>	<u><b>82,965</b></u>	<u><b>83,639</b></u>	<u><b>97,607</b></u>	<u><b>97,607</b></u>	<u><b>97,848</b></u>	<u><b>17%</b></u>	<u><b>-%</b></u>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**State Attorney**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	-	-	2,400	2,400	-	-%	-100%
<b>Subtotal Operating</b>	<b>-</b>	<b>-</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>	<b>0%</b>	<b>-100%</b>
Internal Charges / Other	20,337	39,832	57,764	57,764	49,183	23%	-15%
<b>Total Operating</b>	<b>20,337</b>	<b>39,832</b>	<b>60,164</b>	<b>60,164</b>	<b>49,183</b>	<b>23%</b>	<b>-18%</b>
<b>Total Expenditures</b>	<b>20,337</b>	<b>39,832</b>	<b>60,164</b>	<b>60,164</b>	<b>49,183</b>	<b>23%</b>	<b>-18%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	20,337	39,832	60,164	60,164	49,183	23%	-18%
<b>Total Budget</b>	<b>20,337</b>	<b>39,832</b>	<b>60,164</b>	<b>60,164</b>	<b>49,183</b>	<b>23%</b>	<b>-18%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**State Attorney**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530420 Freight & Postage Services	-	-	2,400	2,400	-	-%	-%
Total Operating Expenditures	-	-	2,400	2,400	-	-%	-%
<b>Subtotal Operating</b>	-	-	<b>2,400</b>	<b>2,400</b>	-	-%	-%
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	9,706	30,119	48,051	48,051	39,470	31%	-18%
540201 Insurance	10,631	9,713	9,713	9,713	9,713	-%	-%
Total Internal Charges / Other	20,337	39,832	57,764	57,764	49,183	23%	-15%
<b>Total Operating</b>	<b>20,337</b>	<b>39,832</b>	<b>60,164</b>	<b>60,164</b>	<b>49,183</b>	<b>23%</b>	<b>-18%</b>
<b>Total Expenditures</b>	<b>20,337</b>	<b>39,832</b>	<b>60,164</b>	<b>60,164</b>	<b>49,183</b>	<b>23%</b>	<b>-18%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Public Defender**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Internal Charges / Other	15,604	12,987	17,395	17,395	13,404	3%	-23%
<b>Total Operating</b>	<b>15,604</b>	<b>12,987</b>	<b>17,395</b>	<b>17,395</b>	<b>13,404</b>	<b>3%</b>	<b>-23%</b>
<b>Total Expenditures</b>	<b>15,604</b>	<b>12,987</b>	<b>17,395</b>	<b>17,395</b>	<b>13,404</b>	<b>3%</b>	<b>-23%</b>
<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	15,604	12,987	17,395	17,395	13,404	3%	-23%
<b>Total Budget</b>	<b>15,604</b>	<b>12,987</b>	<b>17,395</b>	<b>17,395</b>	<b>13,404</b>	<b>3%</b>	<b>-23%</b>
<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Public Defender**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	15,604	12,987	17,395	17,395	13,404	3%	-23%
Total Internal Charges / Other	15,604	12,987	17,395	17,395	13,404	3%	-23%
<b>Total Operating</b>	<b>15,604</b>	<b>12,987</b>	<b>17,395</b>	<b>17,395</b>	<b>13,404</b>	<b>3%</b>	<b>-23%</b>
<b>Total Expenditures</b>	<b>15,604</b>	<b>12,987</b>	<b>17,395</b>	<b>17,395</b>	<b>13,404</b>	<b>3%</b>	<b>-23%</b>



**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Legal Aid**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	330,808	-	-	-	-	-%	-%
Grants & Aids	-	330,808	330,808	330,808	330,808	-%	-%
<b>Subtotal Operating</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>0%</b>	<b>0%</b>
<b>Total Operating</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>0%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>-%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	330,808	330,808	330,808	330,808	330,808	-%	-%
<b>Total Budget</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>-%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Legal Aid**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	330,808	-	-	-	-	-%	-%
Total Operating Expenditures	330,808	-	-	-	-	-%	-%
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	-	330,808	330,808	330,808	330,808	-%	-%
Total Grants & Aids	-	330,808	330,808	330,808	330,808	-%	-%
<b>Subtotal Operating</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>-%</b>	<b>-%</b>
<b>Total Operating</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>-%</b>	<b>-%</b>
<b>Total Expenditures</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>330,808</b>	<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Law Library**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	131,250	-	-	-	-	-%	-%
Grants & Aids	-	118,894	123,750	123,750	109,768	-8%	-11%
<b>Subtotal Operating</b>	<b>131,250</b>	<b>118,894</b>	<b>123,750</b>	<b>123,750</b>	<b>109,768</b>	<b>-8%</b>	<b>-11%</b>
Internal Charges / Other	-	413	428	428	232	-44%	-46%
<b>Total Operating</b>	<b>131,250</b>	<b>119,307</b>	<b>124,178</b>	<b>124,178</b>	<b>110,000</b>	<b>-8%</b>	<b>-11%</b>
<b>Total Expenditures</b>	<b>131,250</b>	<b>119,307</b>	<b>124,178</b>	<b>124,178</b>	<b>110,000</b>	<b>-8%</b>	<b>-11%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	131,250	119,307	124,178	124,178	110,000	-8%	-11%
<b>Total Budget</b>	<b>131,250</b>	<b>119,307</b>	<b>124,178</b>	<b>124,178</b>	<b>110,000</b>	<b>-8%</b>	<b>-11%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Law Library**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530490 Other Current Charges & Oblig	131,250	-	-	-	-	-%	-%
Total Operating Expenditures	131,250	-	-	-	-	-%	-%
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	-	118,894	123,750	123,750	109,768	-8%	-11%
Total Grants & Aids	-	118,894	123,750	123,750	109,768	-8%	-11%
<b>Subtotal Operating</b>	<b>131,250</b>	<b>118,894</b>	<b>123,750</b>	<b>123,750</b>	<b>109,768</b>	<b>-8%</b>	<b>-11%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	-	413	428	428	232	-44%	-46%
Total Internal Charges / Other	-	413	428	428	232	-44%	-46%
<b>Total Operating</b>	<b>131,250</b>	<b>119,307</b>	<b>124,178</b>	<b>124,178</b>	<b>110,000</b>	<b>-8%</b>	<b>-11%</b>
<b>Total Expenditures</b>	<b>131,250</b>	<b>119,307</b>	<b>124,178</b>	<b>124,178</b>	<b>110,000</b>	<b>-8%</b>	<b>-11%</b>

**Seminole County Government  
Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Court Support Technology (Article V)**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	345,917	327,664	333,374	333,374	352,907	8%	6%
Operating Expenditures	312,378	404,521	651,913	644,413	632,262	56%	-2%
<b>Subtotal Operating</b>	<b>658,295</b>	<b>732,185</b>	<b>985,287</b>	<b>977,787</b>	<b>985,169</b>	<b>35%</b>	<b>1%</b>
Internal Charges / Other	17,211	-	-	-	-	-%	-%
<b>Total Operating</b>	<b>675,506</b>	<b>732,185</b>	<b>985,287</b>	<b>977,787</b>	<b>985,169</b>	<b>35%</b>	<b>1%</b>
Capital Outlay	-	14,894	10,000	17,500	20,000	34%	14%
<b>Total Expenditures</b>	<b>675,506</b>	<b>747,079</b>	<b>995,287</b>	<b>995,287</b>	<b>1,005,169</b>	<b>35%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Court Support Technology Fee Fur	675,506	747,079	995,287	995,287	1,005,169	35%	1%
<b>Total Budget</b>	<b>675,506</b>	<b>747,079</b>	<b>995,287</b>	<b>995,287</b>	<b>1,005,169</b>	<b>35%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	6.00	6.00	5.00	5.00	5.00	-17%	-%
<b>Total Permanent FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-17%</b>	<b>-%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-17%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Court Support**

**Court Support Technology (Article V)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	275,015	254,396	253,612	253,287	261,223	3%	3%
510210 Social Security Matching	20,084	18,665	19,984	19,376	19,746	6%	2%
510220 Retirement Contributions	13,048	14,490	18,155	17,603	19,177	32%	9%
510230 Health And Life Insurance	36,980	39,640	44,092	42,753	55,455	40%	30%
510240 Workers Compensation	790	473	366	355	440	-7%	24%
510900 Salary Adjustment Increase	-	-	7,608	-	4,702	-%	-%
510901 Internal Adjustments Only	-	-	(10,443)	-	(7,836)	-%	-%
Total Personal Services	<u>345,917</u>	<u>327,664</u>	<u>333,374</u>	<u>333,374</u>	<u>352,907</u>	<u>8%</u>	<u>6%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	16,500	14,295	19,300	19,300	42,640	198%	121%
530340 Other Services	-	1,500	6,000	6,000	1,000	-33%	-83%
530400 Travel And Per Diem	254	120	1,000	1,000	1,000	733%	-%
530460 Repair And Maintenance Servi	29,599	34,744	44,000	44,000	54,155	56%	23%
530490 Other Current Charges & Oblig	-	766	9,686	9,686	9,686	1,164%	-%
530499 Other Chgs/Ob-Contingency	-	-	153,805	146,305	141,245	-%	-3%
530510 Office Supplies	8,526	13,005	52,500	52,500	23,684	82%	-55%
530520 Operating Supplies	226,854	295,862	245,898	245,898	255,334	-14%	4%
530521 Operating Supplies - Equipmer	30,495	44,229	109,224	109,224	93,018	110%	-15%
530540 Books, Publications, Subscripti	-	-	3,500	3,500	3,500	-%	-%
530550 Training	150	-	7,000	7,000	7,000	-%	-%
Total Operating Expenditures	<u>312,378</u>	<u>404,521</u>	<u>651,913</u>	<u>644,413</u>	<u>632,262</u>	<u>56%</u>	<u>-2%</u>
<b>Subtotal Operating</b>	<u><b>658,295</b></u>	<u><b>732,185</b></u>	<u><b>985,287</b></u>	<u><b>977,787</b></u>	<u><b>985,169</b></u>	<u><b>35%</b></u>	<u><b>1%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	17,211	-	-	-	-	-%	-%
Total Internal Charges / Other	<u>17,211</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Operating</b>	<u><b>675,506</b></u>	<u><b>732,185</b></u>	<u><b>985,287</b></u>	<u><b>977,787</b></u>	<u><b>985,169</b></u>	<u><b>35%</b></u>	<u><b>1%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	14,894	10,000	17,500	20,000	34%	14%
Total Capital Outlay	<u>-</u>	<u>14,894</u>	<u>10,000</u>	<u>17,500</u>	<u>20,000</u>	<u>34%</u>	<u>14%</u>
<b>Total Expenditures</b>	<u><b>675,506</b></u>	<u><b>747,079</b></u>	<u><b>995,287</b></u>	<u><b>995,287</b></u>	<u><b>1,005,169</b></u>	<u><b>35%</b></u>	<u><b>1%</b></u>



## Development Services

**DS Business Office**  
**Comprehensive & Current Planning**  
**Mass Transit Program (LYNX)**  
**Building**



## Development Services

### Departmental Message

Seminole County Development Services Department continues to focus on promoting the quality of life within Seminole County, by providing value added customer service. The Department's emphasis is on efficiently providing quality customer service. This offers opportunities for each of the Department's staff members to meet the challenges faced by an active department, whose functions are closely linked to the fluctuations of the economy and development trends. The Department also focuses on meeting the needs of the development community through participation in Open for Business, the nation's first regional streamlined permitting initiative.

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Development Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	3,503,065	3,633,455	3,685,827	3,685,827	3,752,130	3%	2%
Operating Expenditures	4,367,461	4,233,153	6,535,757	6,844,601	6,835,137	61%	-%
Grants & Aids	-	9,998	-	306,792	-	-100%	-100%
<b>Subtotal Operating</b>	<b>7,870,526</b>	<b>7,876,606</b>	<b>10,221,584</b>	<b>10,837,220</b>	<b>10,587,267</b>	<b>34%</b>	<b>-2%</b>
Internal Charges / Other	394,970	334,194	434,386	434,386	379,599	14%	-13%
<b>Total Operating</b>	<b>8,265,496</b>	<b>8,210,800</b>	<b>10,655,970</b>	<b>11,271,606</b>	<b>10,966,866</b>	<b>34%</b>	<b>-3%</b>
<b>Total Expenditures</b>	<b>8,265,496</b>	<b>8,210,800</b>	<b>10,655,970</b>	<b>11,271,606</b>	<b>10,966,866</b>	<b>34%</b>	<b>-3%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	2,089,244	2,162,896	2,379,680	2,474,072	2,278,740	5%	-8%
Ninth-cent Fuel Tax Fund	3,855,764	3,855,764	5,918,237	6,087,246	6,199,500	61%	2%
Building Program Fund	2,200,745	2,182,142	2,334,878	2,334,878	2,380,948	9%	2%
Growth Management Grants (State	-	9,998	-	306,792	-	-100%	-100%
ARRA - Energy & Conservation Gr	33,093	-	-	-	-	-%	-%
Arbor Violation Trust Fund	86,650	-	23,175	68,618	107,678	-%	57%
<b>Total Budget</b>	<b>8,265,496</b>	<b>8,210,800</b>	<b>10,655,970</b>	<b>11,271,606</b>	<b>10,966,866</b>	<b>34%</b>	<b>-3%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	50.00	50.80	50.15	50.15	50.15	-1%	-%
<b>Total Permanent FTE</b>	<b>50.00</b>	<b>50.80</b>	<b>50.15</b>	<b>50.15</b>	<b>50.15</b>	<b>-1%</b>	<b>-%</b>
<b>Total FTE</b>	<b>50.00</b>	<b>50.80</b>	<b>50.15</b>	<b>50.15</b>	<b>50.15</b>	<b>-1%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Development Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	2,703,917	2,760,990	2,721,739	2,719,024	2,738,826	-1%	1%
510140 Overtime	7,683	17,505	15,000	14,551	15,000	-14%	3%
510150 Special Pay	5,003	4,170	4,170	4,044	4,170	-%	3%
510210 Social Security Matching	199,323	204,124	213,809	207,375	207,206	2%	-%
510220 Retirement Contributions	133,274	167,441	222,916	216,207	232,016	39%	7%
510230 Health And Life Insurance	443,887	456,915	520,530	504,859	563,893	23%	12%
510240 Workers Compensation	9,978	22,310	20,378	19,767	23,886	7%	21%
510900 Salary Adjustment Increase	-	-	81,654	-	49,298	-%	-%
510901 Internal Adjustments Only	-	-	(114,369)	-	(82,165)	-%	-%
<b>Total Personal Services</b>	<b>3,503,065</b>	<b>3,633,455</b>	<b>3,685,827</b>	<b>3,685,827</b>	<b>3,752,130</b>	<b>3%</b>	<b>2%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	86,171	77,819	102,500	196,892	92,000	18%	-53%
530340 Other Services	3,975,541	4,018,931	6,242,652	6,288,095	6,563,418	63%	4%
530400 Travel And Per Diem	5,394	2,039	3,650	3,650	3,650	79%	-%
530401 Travel – Training Related	-	3,346	6,372	6,372	6,372	90%	-%
530420 Freight & Postage Services	431	26	150	150	150	477%	-%
530460 Repair And Maintenance Servi	85	-	656	656	656	-%	-%
530470 Printing And Binding	-	-	1,000	1,000	-	-%	-%
530490 Other Current Charges & Oblig	27,839	27,274	38,500	207,509	28,500	4%	-86%
530510 Office Supplies	4,405	5,220	16,550	16,550	13,425	157%	-19%
530520 Operating Supplies	4,664	5,503	12,924	12,924	10,574	92%	-18%
530522 Operating Supplies-Technology	-	-	-	-	3,020	-%	-%
530540 Books, Publications, Subscripti	258,175	83,059	95,498	95,498	98,067	18%	3%
530550 Training	4,756	9,936	15,305	15,305	15,305	54%	-%
<b>Total Operating Expenditures</b>	<b>4,367,461</b>	<b>4,233,153</b>	<b>6,535,757</b>	<b>6,844,601</b>	<b>6,835,137</b>	<b>61%</b>	<b>-%</b>
<b>Grants &amp; Aids</b>							
580813 Aid to Gov't Agencies – Design	-	9,998	-	306,792	-	-%	-%
<b>Total Grants &amp; Aids</b>	<b>-</b>	<b>9,998</b>	<b>-</b>	<b>306,792</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Subtotal Operating</b>	<b>7,870,526</b>	<b>7,876,606</b>	<b>10,221,584</b>	<b>10,837,220</b>	<b>10,587,267</b>	<b>34%</b>	<b>-2%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	385,443	328,116	302,540	302,540	235,460	-28%	-22%
540102 Other Charges / Administrative	-	-	120,000	120,000	130,000	-%	8%
540201 Insurance	9,527	6,078	6,078	6,078	6,078	-%	-%
540202 Internal Service Fund Fees	-	-	5,768	5,768	8,061	-%	40%
<b>Total Internal Charges / Other</b>	<b>394,970</b>	<b>334,194</b>	<b>434,386</b>	<b>434,386</b>	<b>379,599</b>	<b>14%</b>	<b>-13%</b>
<b>Total Operating</b>	<b>8,265,496</b>	<b>8,210,800</b>	<b>10,655,970</b>	<b>11,271,606</b>	<b>10,966,866</b>	<b>34%</b>	<b>-3%</b>
<b>Total Expenditures</b>	<b>8,265,496</b>	<b>8,210,800</b>	<b>10,655,970</b>	<b>11,271,606</b>	<b>10,966,866</b>	<b>34%</b>	<b>-3%</b>

## Development Services

### DS Business Office

#### **Program Message**

The Development Services Department Business Office provides leadership, management and financial oversight to the entire Department, including the County's Impact Fee program.

The program provides the following services:

- Operating Budgeting
- General and Financial Accounting
- Payroll and Accounts Payable
- Financial Reporting
- Impact Fees
- Oversees Department Leadership & Management

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**Development Services**

**DS Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	310,618	308,948	312,456	312,456	331,841	7%	6%
Operating Expenditures	344,936	210,486	275,488	320,931	341,185	62%	6%
<b>Subtotal Operating</b>	<b>655,554</b>	<b>519,434</b>	<b>587,944</b>	<b>633,387</b>	<b>673,026</b>	<b>30%</b>	<b>6%</b>
Internal Charges / Other	25,110	12,718	32,795	32,795	18,889	49%	-42%
<b>Total Operating</b>	<b>680,664</b>	<b>532,152</b>	<b>620,739</b>	<b>666,182</b>	<b>691,915</b>	<b>30%</b>	<b>4%</b>
<b>Total Expenditures</b>	<b>680,664</b>	<b>532,152</b>	<b>620,739</b>	<b>666,182</b>	<b>691,915</b>	<b>30%</b>	<b>4%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	594,014	532,152	597,564	597,564	584,237	10%	-2%
Arbor Violation Trust Fund	86,650	-	23,175	68,618	107,678	-%	57%
<b>Total Budget</b>	<b>680,664</b>	<b>532,152</b>	<b>620,739</b>	<b>666,182</b>	<b>691,915</b>	<b>30%</b>	<b>4%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	4.10	4.10	3.45	3.45	3.45	-16%	-%
<b>Total Permanent FTE</b>	<b>4.10</b>	<b>4.10</b>	<b>3.45</b>	<b>3.45</b>	<b>3.45</b>	<b>-16%</b>	<b>-%</b>
<b>Total FTE</b>	<b>4.10</b>	<b>4.10</b>	<b>3.45</b>	<b>3.45</b>	<b>3.45</b>	<b>-16%</b>	<b>-%</b>

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**Development Services**

**DS Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	248,544	241,738	237,572	237,304	246,932	2%	4%
510150 Special Pay	3,269	2,970	2,970	2,880	2,970	-%	3%
510210 Social Security Matching	18,765	18,376	16,918	16,407	17,716	-4%	8%
510220 Retirement Contributions	13,388	18,389	31,223	30,279	35,089	91%	16%
510230 Health And Life Insurance	26,483	27,078	26,040	25,253	31,684	17%	25%
510240 Workers Compensation	169	397	343	333	414	4%	24%
510900 Salary Adjustment Increase	-	-	7,127	-	4,444	-%	-%
510901 Internal Adjustments Only	-	-	(9,737)	-	(7,408)	-%	-%
Total Personal Services	<u>310,618</u>	<u>308,948</u>	<u>312,456</u>	<u>312,456</u>	<u>331,841</u>	<u>7%</u>	<u>6%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	4,219	-	7,500	7,500	5,000	-%	-33%
530340 Other Services	88,250	130,200	166,375	211,818	245,878	89%	16%
530400 Travel And Per Diem	-	-	200	200	200	-%	-%
530401 Travel – Training Related	-	318	1,072	1,072	1,072	237%	-%
530490 Other Current Charges & Oblig	7,855	-	10,000	10,000	-	-%	-%
530510 Office Supplies	1,494	1,377	8,800	8,800	5,800	321%	-34%
530520 Operating Supplies	213	328	2,000	2,000	1,250	281%	-38%
530540 Books, Publications, Subscripti	242,830	77,443	78,686	78,686	81,130	5%	3%
530550 Training	75	820	855	855	855	4%	-%
Total Operating Expenditures	<u>344,936</u>	<u>210,486</u>	<u>275,488</u>	<u>320,931</u>	<u>341,185</u>	<u>62%</u>	<u>6%</u>
<b>Subtotal Operating</b>	<u><b>655,554</b></u>	<u><b>519,434</b></u>	<u><b>587,944</b></u>	<u><b>633,387</b></u>	<u><b>673,026</b></u>	<u><b>30%</b></u>	<u><b>6%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	25,110	12,718	31,803	31,803	18,505	46%	-42%
540202 Internal Service Fund Fees	-	-	992	992	384	-%	-61%
Total Internal Charges / Other	<u>25,110</u>	<u>12,718</u>	<u>32,795</u>	<u>32,795</u>	<u>18,889</u>	<u>49%</u>	<u>-42%</u>
<b>Total Operating</b>	<u><b>680,664</b></u>	<u><b>532,152</b></u>	<u><b>620,739</b></u>	<u><b>666,182</b></u>	<u><b>691,915</b></u>	<u><b>30%</b></u>	<u><b>4%</b></u>
<b>Total Expenditures</b>	<u><b>680,664</b></u>	<u><b>532,152</b></u>	<u><b>620,739</b></u>	<u><b>666,182</b></u>	<u><b>691,915</b></u>	<u><b>30%</b></u>	<u><b>4%</b></u>

## **Development Services**

### **Comprehensive & Current Planning**

The purpose of the Comprehensive and Current Planning Program is to carry out the mission of Seminole County by providing excellent customer service in the administering of the State mandated Comprehensive Plan and the Land Development Code of Seminole County. This program ensures compatibility between existing and proposed developments and assists property owners in the pursuit of beneficial development, thereby protecting the quality of life in Seminole County.

The program provides the following services:

- Long Range Planning Service
- Current Planning & Zoning Service
- Code Enforcement Service
- Board of Adjustment Service

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**Development Services**  
**Comprehensive & Current Planning**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,231,073	1,338,502	1,357,226	1,357,226	1,409,747	5%	4%
Operating Expenditures	114,295	120,229	204,190	298,582	176,690	47%	-41%
Grants & Aids	-	9,998	-	306,792	-	-100%	-100%
<b>Subtotal Operating</b>	<b>1,345,368</b>	<b>1,468,729</b>	<b>1,561,416</b>	<b>1,962,600</b>	<b>1,586,437</b>	<b>8%</b>	<b>-19%</b>
Internal Charges / Other	65,447	53,690	65,543	65,543	55,201	3%	-16%
<b>Total Operating</b>	<b>1,410,815</b>	<b>1,522,419</b>	<b>1,626,959</b>	<b>2,028,143</b>	<b>1,641,638</b>	<b>8%</b>	<b>-19%</b>
<b>Total Expenditures</b>	<b>1,410,815</b>	<b>1,522,419</b>	<b>1,626,959</b>	<b>2,028,143</b>	<b>1,641,638</b>	<b>8%</b>	<b>-19%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,377,722	1,512,421	1,626,959	1,721,351	1,641,638	9%	-5%
Growth Management Grants (State	-	9,998	-	306,792	-	-100%	-100%
ARRA - Energy & Conservation Gr	33,093	-	-	-	-	-%	-%
<b>Total Budget</b>	<b>1,410,815</b>	<b>1,522,419</b>	<b>1,626,959</b>	<b>2,028,143</b>	<b>1,641,638</b>	<b>8%</b>	<b>-19%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	17.20	18.00	18.00	18.00	19.00	6%	6%
<b>Total Permanent FTE</b>	<b>17.20</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>19.00</b>	<b>6%</b>	<b>6%</b>
<b>Total FTE</b>	<b>17.20</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>19.00</b>	<b>6%</b>	<b>6%</b>



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**Development Services**  
**Comprehensive & Current Planning**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	963,552	1,039,119	1,020,493	1,019,357	1,040,032	-%	2%
510150 Special Pay	802	600	600	582	600	-%	3%
510210 Social Security Matching	71,583	76,452	80,410	77,981	78,607	3%	1%
510220 Retirement Contributions	47,057	63,793	85,870	83,279	89,058	40%	7%
510230 Health And Life Insurance	147,396	156,899	180,046	174,599	212,185	35%	22%
510240 Workers Compensation	683	1,639	1,472	1,428	1,746	7%	22%
510900 Salary Adjustment Increase	-	-	30,616	-	18,719	-%	-%
510901 Internal Adjustments Only	-	-	(42,281)	-	(31,200)	-%	-%
Total Personal Services	<u>1,231,073</u>	<u>1,338,502</u>	<u>1,357,226</u>	<u>1,357,226</u>	<u>1,409,747</u>	<u>5%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	81,952	77,819	95,000	189,392	87,000	12%	-54%
530340 Other Services	2,005	5,397	64,040	64,040	44,540	725%	-30%
530400 Travel And Per Diem	2,769	39	450	450	450	1,054%	-%
530401 Travel – Training Related	-	1,229	2,100	2,100	2,100	71%	-%
530420 Freight & Postage Services	-	26	150	150	150	477%	-%
530490 Other Current Charges & Oblig	19,984	27,274	27,000	27,000	27,000	-1%	-%
530510 Office Supplies	648	1,763	2,500	2,500	2,500	42%	-%
530520 Operating Supplies	812	969	2,000	2,000	2,000	106%	-%
530540 Books, Publications, Subscripti	3,991	3,622	6,500	6,500	6,500	79%	-%
530550 Training	2,134	2,091	4,450	4,450	4,450	113%	-%
Total Operating Expenditures	<u>114,295</u>	<u>120,229</u>	<u>204,190</u>	<u>298,582</u>	<u>176,690</u>	<u>47%</u>	<u>-41%</u>
<b>Grants &amp; Aids</b>							
580813 Aid to Gov't Agencies – Design	-	9,998	-	306,792	-	-%	-%
Total Grants & Aids	<u>-</u>	<u>9,998</u>	<u>-</u>	<u>306,792</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>1,345,368</u></b>	<b><u>1,468,729</u></b>	<b><u>1,561,416</u></b>	<b><u>1,962,600</u></b>	<b><u>1,586,437</u></b>	<b><u>8%</u></b>	<b><u>-19%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	65,173	53,540	64,817	64,817	53,393	-%	-18%
540201 Insurance	274	150	150	150	150	-%	-%
540202 Internal Service Fund Fees	-	-	576	576	1,658	-%	188%
Total Internal Charges / Other	<u>65,447</u>	<u>53,690</u>	<u>65,543</u>	<u>65,543</u>	<u>55,201</u>	<u>3%</u>	<u>-16%</u>
<b>Total Operating</b>	<b><u>1,410,815</u></b>	<b><u>1,522,419</u></b>	<b><u>1,626,959</u></b>	<b><u>2,028,143</u></b>	<b><u>1,641,638</u></b>	<b><u>8%</u></b>	<b><u>-19%</u></b>
<b>Total Expenditures</b>	<b><u>1,410,815</u></b>	<b><u>1,522,419</u></b>	<b><u>1,626,959</u></b>	<b><u>2,028,143</u></b>	<b><u>1,641,638</u></b>	<b><u>8%</u></b>	<b><u>-19%</u></b>

## Development Services

### Mass Transit Program (LYNX)

#### Program Message

The purpose of the Seminole County Mass Transit Program (LYNX) is to provide transit opportunities for those who lack personal transportation, paratransit service to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car. The transit services offered provide residents access to jobs, schools, medical care and shopping markets throughout the Seminole/Orange/Osceola area. In 2014, the County expanded bus service in support of the four Seminole SunRail Commuter Stations.

The Mass Transit Program is administered by the Development Services Department and is designed to plan and pay for transit services county-wide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX; a stand alone, governmental unit.

LYNX provides public transportation services to both the municipalities and unincorporated area of Seminole County in three modes:

- *Fixed Bus Service* - Offered along major transit corridors within the urban area of Seminole County, both incorporated and unincorporated.
- *Americans with Disabilities Act (ADA) Paratransit Service* - Known as ACCESS LYNX, this service provides residents unable to use the bus system due to certified disabilities and/or handicaps the ability to schedule a pickup and delivery by a van to accomplish basic living tasks such as medical appointments, etc. The service is available countywide, to both unincorporated and municipal residents.

*NeighborLink* – A shuttle service providing on-call area wide pickup and drop-off.

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**Development Services**

**Mass Transit Program (LYNX)**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	3,855,764	3,855,764	5,918,237	6,087,246	6,199,500	61%	2%
<b>Subtotal Operating</b>	<b>3,855,764</b>	<b>3,855,764</b>	<b>5,918,237</b>	<b>6,087,246</b>	<b>6,199,500</b>	<b>61%</b>	<b>2%</b>
<b>Total Operating</b>	<b>3,855,764</b>	<b>3,855,764</b>	<b>5,918,237</b>	<b>6,087,246</b>	<b>6,199,500</b>	<b>61%</b>	<b>2%</b>
<b>Total Expenditures</b>	<b>3,855,764</b>	<b>3,855,764</b>	<b>5,918,237</b>	<b>6,087,246</b>	<b>6,199,500</b>	<b>61%</b>	<b>2%</b>
<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Ninth-cent Fuel Tax Fund	3,855,764	3,855,764	5,918,237	6,087,246	6,199,500	61%	2%
<b>Total Budget</b>	<b>3,855,764</b>	<b>3,855,764</b>	<b>5,918,237</b>	<b>6,087,246</b>	<b>6,199,500</b>	<b>61%</b>	<b>2%</b>
<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Development Services**  
**Mass Transit Program (LYNX)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	3,855,764	3,855,764	5,918,237	5,918,237	6,199,500	61%	5%
530490 Other Current Charges & Oblig	-	-	-	169,009	-	-%	-%
Total Operating Expenditures	<u>3,855,764</u>	<u>3,855,764</u>	<u>5,918,237</u>	<u>6,087,246</u>	<u>6,199,500</u>	<u>61%</u>	<u>2%</u>
<b>Subtotal Operating</b>	<b><u>3,855,764</u></b>	<b><u>3,855,764</u></b>	<b><u>5,918,237</u></b>	<b><u>6,087,246</u></b>	<b><u>6,199,500</u></b>	<b><u>61%</u></b>	<b><u>2%</u></b>
<b>Total Operating</b>	<b><u>3,855,764</u></b>	<b><u>3,855,764</u></b>	<b><u>5,918,237</u></b>	<b><u>6,087,246</u></b>	<b><u>6,199,500</u></b>	<b><u>61%</u></b>	<b><u>2%</u></b>
<b>Total Expenditures</b>	<b><u><u>3,855,764</u></u></b>	<b><u><u>3,855,764</u></u></b>	<b><u><u>5,918,237</u></u></b>	<b><u><u>6,087,246</u></u></b>	<b><u><u>6,199,500</u></u></b>	<b><u><u>61%</u></u></b>	<b><u><u>2%</u></u></b>

## Development Services

### Building

#### Program Message

The Building Division has the responsibility of ensuring that the construction of buildings and structures complies with applicable state and local regulations. The Division's emphasis is to fulfill that responsibility while providing quality customer service.

The program provides the following services:

- Building Plan Review
- Building Permitting
- Building Inspection
- Concurrency & Impact Fee Service

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**Development Services**

**Building**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,961,374	1,986,005	2,016,145	2,016,145	2,010,542	1%	-%
Operating Expenditures	52,466	46,674	137,842	137,842	117,762	152%	-15%
<b>Subtotal Operating</b>	<b>2,013,840</b>	<b>2,032,679</b>	<b>2,153,987</b>	<b>2,153,987</b>	<b>2,128,304</b>	<b>5%</b>	<b>-1%</b>
Internal Charges / Other	304,413	267,786	336,048	336,048	305,509	14%	-9%
<b>Total Operating</b>	<b>2,318,253</b>	<b>2,300,465</b>	<b>2,490,035</b>	<b>2,490,035</b>	<b>2,433,813</b>	<b>6%</b>	<b>-2%</b>
<b>Total Expenditures</b>	<b>2,318,253</b>	<b>2,300,465</b>	<b>2,490,035</b>	<b>2,490,035</b>	<b>2,433,813</b>	<b>6%</b>	<b>-2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	117,508	118,323	155,157	155,157	52,865	-55%	-66%
Building Program Fund	2,200,745	2,182,142	2,334,878	2,334,878	2,380,948	9%	2%
<b>Total Budget</b>	<b>2,318,253</b>	<b>2,300,465</b>	<b>2,490,035</b>	<b>2,490,035</b>	<b>2,433,813</b>	<b>6%</b>	<b>-2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	28.70	28.70	28.70	28.70	27.70	-3%	-3%
<b>Total Permanent FTE</b>	<b>28.70</b>	<b>28.70</b>	<b>28.70</b>	<b>28.70</b>	<b>27.70</b>	<b>-3%</b>	<b>-3%</b>
<b>Total FTE</b>	<b>28.70</b>	<b>28.70</b>	<b>28.70</b>	<b>28.70</b>	<b>27.70</b>	<b>-3%</b>	<b>-3%</b>

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**Development Services**

**Building**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,491,821	1,480,133	1,463,674	1,462,363	1,451,862	-2%	-1%
510140 Overtime	7,683	17,505	15,000	14,551	15,000	-14%	3%
510150 Special Pay	932	600	600	582	600	-%	3%
510210 Social Security Matching	108,975	109,296	116,481	112,987	110,883	1%	-2%
510220 Retirement Contributions	72,829	85,259	105,823	102,649	107,869	27%	5%
510230 Health And Life Insurance	270,008	272,938	314,444	305,007	320,024	17%	5%
510240 Workers Compensation	9,126	20,274	18,563	18,006	21,726	7%	21%
510900 Salary Adjustment Increase	-	-	43,911	-	26,135	-%	-%
510901 Internal Adjustments Only	-	-	(62,351)	-	(43,557)	-%	-%
Total Personal Services	<u>1,961,374</u>	<u>1,986,005</u>	<u>2,016,145</u>	<u>2,016,145</u>	<u>2,010,542</u>	<u>1%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530340 Other Services	29,522	27,570	94,000	94,000	73,500	167%	-22%
530400 Travel And Per Diem	2,625	2,000	3,000	3,000	3,000	50%	-%
530401 Travel – Training Related	-	1,799	3,200	3,200	3,200	78%	-%
530420 Freight & Postage Services	431	-	-	-	-	-%	-%
530460 Repair And Maintenance Servi	85	-	656	656	656	-%	-%
530470 Printing And Binding	-	-	1,000	1,000	-	-%	-%
530490 Other Current Charges & Oblig	-	-	1,500	1,500	1,500	-%	-%
530510 Office Supplies	2,263	2,080	5,250	5,250	5,125	146%	-2%
530520 Operating Supplies	3,639	4,206	8,924	8,924	7,324	74%	-18%
530522 Operating Supplies-Technology	-	-	-	-	3,020	-%	-%
530540 Books, Publications, Subscripti	11,354	1,994	10,312	10,312	10,437	423%	1%
530550 Training	2,547	7,025	10,000	10,000	10,000	42%	-%
Total Operating Expenditures	<u>52,466</u>	<u>46,674</u>	<u>137,842</u>	<u>137,842</u>	<u>117,762</u>	<u>152%</u>	<u>-15%</u>
<b>Subtotal Operating</b>	<u><b>2,013,840</b></u>	<u><b>2,032,679</b></u>	<u><b>2,153,987</b></u>	<u><b>2,153,987</b></u>	<u><b>2,128,304</b></u>	<u><b>5%</b></u>	<u><b>-1%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	295,160	261,858	205,920	205,920	163,562	-38%	-21%
540102 Other Charges / Administrative	-	-	120,000	120,000	130,000	-%	8%
540201 Insurance	9,253	5,928	5,928	5,928	5,928	-%	-%
540202 Internal Service Fund Fees	-	-	4,200	4,200	6,019	-%	43%
Total Internal Charges / Other	<u>304,413</u>	<u>267,786</u>	<u>336,048</u>	<u>336,048</u>	<u>305,509</u>	<u>14%</u>	<u>-9%</u>
<b>Total Operating</b>	<u><b>2,318,253</b></u>	<u><b>2,300,465</b></u>	<u><b>2,490,035</b></u>	<u><b>2,490,035</b></u>	<u><b>2,433,813</b></u>	<u><b>6%</b></u>	<u><b>-2%</b></u>
<b>Total Expenditures</b>	<u><b>2,318,253</b></u>	<u><b>2,300,465</b></u>	<u><b>2,490,035</b></u>	<u><b>2,490,035</b></u>	<u><b>2,433,813</b></u>	<u><b>6%</b></u>	<u><b>-2%</b></u>

**Environmental Services / Solid Waste**

**ES Business Office**  
**Central Transfer Station Operations Program**  
**Landfill Operations Program**  
**SW-Compliance & Program Management Program**  
**Solid Waste (History only)**



## Environmental Services / Solid Waste

### Departmental Message

The Department operates water and wastewater utilities, and solid waste utilities. Both utilities provide high quality and cost effective services to Seminole County customers in the areas of

- water production, treatment and transmission
- wastewater collection, treatment and disposal
- reclaim water production, treatment and transmission
- utility engineering and inspections
- water and wastewater customer service and billing
- supervision of refuse collection
- solid waste customer service
- central transfer station and landfill operations

The Department continues to provide timely responsiveness to its customers, operates each utility to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

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**Environmental Services / Solid Waste**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	3,569,552	3,658,252	3,815,404	3,815,404	3,923,501	7%	3%
Operating Expenditures	2,522,952	2,022,091	2,587,915	2,587,915	2,272,125	12%	-12%
Debt Service	78,567	11,240	-	-	-	-100%	-%
Grants & Aids	-	-	-	-	75,000	-%	-%
<b>Subtotal Operating</b>	<b>6,171,071</b>	<b>5,691,583</b>	<b>6,403,319</b>	<b>6,403,319</b>	<b>6,270,626</b>	<b>10%</b>	<b>-2%</b>
Internal Charges / Other	3,338,020	3,030,431	3,248,128	3,248,128	3,317,962	9%	2%
<b>Total Operating</b>	<b>9,509,091</b>	<b>8,722,014</b>	<b>9,651,447</b>	<b>9,651,447</b>	<b>9,588,588</b>	<b>10%</b>	<b>-1%</b>
Capital Outlay	1,916,390	589,185	1,799,025	5,306,188	1,084,385	84%	-80%
Other Uses	1,383,959	551,018	-	-	-	-100%	-%
<b>Total Expenditures</b>	<b>12,809,440</b>	<b>9,862,217</b>	<b>11,450,472</b>	<b>14,957,635</b>	<b>10,672,973</b>	<b>8%</b>	<b>-29%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Solid Waste Fund	12,809,440	9,862,217	11,450,472	14,957,635	10,672,973	8%	-29%
<b>Total Budget</b>	<b>12,809,440</b>	<b>9,862,217</b>	<b>11,450,472</b>	<b>14,957,635</b>	<b>10,672,973</b>	<b>8%</b>	<b>-29%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	72.50	72.50	72.28	72.28	72.20	-%	-%
<b>Total Permanent FTE</b>	<b>72.50</b>	<b>72.50</b>	<b>72.28</b>	<b>72.28</b>	<b>72.20</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>72.50</b>	<b>72.50</b>	<b>72.28</b>	<b>72.28</b>	<b>72.20</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Central Transfer Station Operations Program	-	847,144
Landfill Operations Program	-	381,004
SW-Compliance & Program Management Program	-	11,501
<b>Total Budget Issues</b>	<b>-</b>	<b>1,239,649</b>

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**Environmental Services / Solid Waste**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	2,542,792	2,518,998	2,515,585	2,516,328	2,561,603	2%	2%
510140 Overtime	123,662	105,623	135,900	132,061	135,000	28%	2%
510150 Special Pay	932	1,590	1,590	1,542	1,590	-%	3%
510210 Social Security Matching	195,335	191,531	208,423	202,420	203,932	6%	1%
510220 Retirement Contributions	125,556	161,359	213,310	207,157	214,165	33%	3%
510230 Health And Life Insurance	548,443	589,110	682,872	663,255	723,323	23%	9%
510240 Workers Compensation	48,162	104,584	95,360	92,641	114,629	10%	24%
510900 Salary Adjustment Increase	-	-	75,469	-	46,109	-%	-%
510901 Internal Adjustments Only	-	-	(113,105)	-	(76,850)	-%	-%
511000 Contra Personal Services	(15,330)	(14,543)	-	-	-	-%	-%
Total Personal Services	<u>3,569,552</u>	<u>3,658,252</u>	<u>3,815,404</u>	<u>3,815,404</u>	<u>3,923,501</u>	<u>7%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	235,052	283,715	316,455	316,455	255,000	-10%	-19%
530340 Other Services	1,120,488	699,060	1,052,200	1,052,200	800,600	15%	-24%
530400 Travel And Per Diem	14,242	9,524	15,750	15,750	10,650	12%	-32%
530401 Travel – Training Related	-	20	200	200	775	3,775%	288%
530420 Freight & Postage Services	123	97	450	450	250	158%	-44%
530430 Utilities	159,882	91,387	100,000	100,000	95,000	4%	-5%
530439 Utilities - Other	-	72,369	80,750	80,750	80,500	11%	-%
530440 Rental And Leases	846,404	715,423	733,100	733,100	781,500	9%	7%
530460 Repair And Maintenance Servi	41,961	42,257	119,500	119,500	103,500	145%	-13%
530470 Printing And Binding	4,855	1,114	7,000	7,000	5,000	349%	-29%
530490 Other Current Charges & Oblig	11,965	2,047	3,900	3,900	2,700	32%	-31%
530510 Office Supplies	3,476	3,498	4,500	4,500	4,200	20%	-7%
530520 Operating Supplies	51,180	80,613	115,500	115,500	101,250	26%	-12%
530521 Operating Supplies - Equipmer	5,589	-	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	7,000	7,000	7,000	-%	-%
530530 Road Materials & Supplies	19,996	14,000	22,000	22,000	15,000	7%	-32%
530540 Books, Publications, Subscripti	585	1,582	1,700	1,700	1,800	14%	6%
530550 Training	7,154	5,385	7,910	7,910	7,400	37%	-6%
Total Operating Expenditures	<u>2,522,952</u>	<u>2,022,091</u>	<u>2,587,915</u>	<u>2,587,915</u>	<u>2,272,125</u>	<u>12%</u>	<u>-12%</u>
<b>Debt Service</b>							
570720 Interest	78,217	10,890	-	-	-	-%	-%
570730 Other Debt Service	350	350	-	-	-	-%	-%
Total Debt Service	<u>78,567</u>	<u>11,240</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	-	-	-	-	75,000	-%	-%
Total Grants & Aids	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>75,000</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>6,171,071</u></b>	<b><u>5,691,583</u></b>	<b><u>6,403,319</u></b>	<b><u>6,403,319</u></b>	<b><u>6,270,626</u></b>	<b><u>10%</u></b>	<b><u>-2%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	3,121,928	2,862,692	2,654,521	2,654,521	2,724,089	-5%	3%
540102 Other Charges / Administrative	-	-	420,000	420,000	420,000	-%	-%
540201 Insurance	216,092	167,739	167,739	167,739	167,739	-%	-%
540202 Internal Service Fund Fees	-	-	868	868	1,134	-%	31%
540903 Bad Debt Expense	-	-	5,000	5,000	5,000	-%	-%
Total Internal Charges / Other	<u>3,338,020</u>	<u>3,030,431</u>	<u>3,248,128</u>	<u>3,248,128</u>	<u>3,317,962</u>	<u>9%</u>	<u>2%</u>
<b>Total Operating</b>	<b><u>9,509,091</u></b>	<b><u>8,722,014</u></b>	<b><u>9,651,447</u></b>	<b><u>9,651,447</u></b>	<b><u>9,588,588</u></b>	<b><u>10%</u></b>	<b><u>-1%</u></b>

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**Environmental Services / Solid Waste**

**Capital Outlay**

560642 Equipment >\$4999	107,543	194,137	1,093,400	1,644,667	1,084,385	459%	-34%
560650 Construction In Progress	1,808,847	395,048	705,625	3,661,521	-	-%	-%
Total Capital Outlay	<u>1,916,390</u>	<u>589,185</u>	<u>1,799,025</u>	<u>5,306,188</u>	<u>1,084,385</u>	<u>84%</u>	<u>-80%</u>

**Other Uses**

540901 Closure Cost Accrual	1,383,959	505,598	-	-	-	-%	-%
540905 OPEB-Post Emp Benefits	-	45,420	-	-	-	-%	-%
Total Other Uses	<u>1,383,959</u>	<u>551,018</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>

<b>Total Expenditures</b>	<b><u>12,809,440</u></b>	<b><u>9,862,217</u></b>	<b><u>11,450,472</u></b>	<b><u>14,957,635</u></b>	<b><u>10,672,973</u></b>	<b><u>8%</u></b>	<b><u>-29%</u></b>
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## Environmental Services / Solid Waste

### ES Business Office

#### Program Message

##### Purpose

The Business Office provides the following functions in support of the mission of the Environmental Services Department:

- Operating and Capital Budgeting
- General and Financial Accounting
- Payroll and Accounts Payable
- Financial Reporting

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**Environmental Services / Solid Waste**

**ES Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	115,862	163,068	177,363	177,363	164,062	1%	-7%
Operating Expenditures	52,577	49,281	59,315	59,315	28,525	-42%	-52%
<b>Subtotal Operating</b>	<b>168,439</b>	<b>212,349</b>	<b>236,678</b>	<b>236,678</b>	<b>192,587</b>	<b>-9%</b>	<b>-19%</b>
Internal Charges / Other	11,082	8,094	11,473	11,473	8,023	-1%	-30%
<b>Total Operating</b>	<b>179,521</b>	<b>220,443</b>	<b>248,151</b>	<b>248,151</b>	<b>200,610</b>	<b>-9%</b>	<b>-19%</b>
<b>Total Expenditures</b>	<b>179,521</b>	<b>220,443</b>	<b>248,151</b>	<b>248,151</b>	<b>200,610</b>	<b>-9%</b>	<b>-19%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Solid Waste Fund	179,521	220,443	248,151	248,151	200,610	-9%	-19%
<b>Total Budget</b>	<b>179,521</b>	<b>220,443</b>	<b>248,151</b>	<b>248,151</b>	<b>200,610</b>	<b>-9%</b>	<b>-19%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	1.50	1.50	2.28	2.28	2.20	47%	-4%
<b>Total Permanent FTE</b>	<b>1.50</b>	<b>1.50</b>	<b>2.28</b>	<b>2.28</b>	<b>2.20</b>	<b>47%</b>	<b>-4%</b>
<b>Total FTE</b>	<b>1.50</b>	<b>1.50</b>	<b>2.28</b>	<b>2.28</b>	<b>2.20</b>	<b>47%</b>	<b>-4%</b>

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**Environmental Services / Solid Waste**

**ES Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	99,682	127,602	132,726	132,576	127,600	-%	-4%
510140 Overtime	-	-	400	388	-	-%	-%
510150 Special Pay	-	990	990	960	990	-%	3%
510210 Social Security Matching	7,610	9,644	10,304	9,993	9,645	-%	-3%
510220 Retirement Contributions	2,084	14,358	15,773	15,296	14,124	-2%	-8%
510230 Health And Life Insurance	6,416	10,306	18,525	17,965	13,021	26%	-28%
510240 Workers Compensation	70	168	191	185	214	27%	16%
510900 Salary Adjustment Increase	-	-	3,982	-	2,296	-%	-%
510901 Internal Adjustments Only	-	-	(5,528)	-	(3,828)	-%	-%
Total Personal Services	<u>115,862</u>	<u>163,068</u>	<u>177,363</u>	<u>177,363</u>	<u>164,062</u>	<u>1%</u>	<u>-7%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	51,061	47,428	56,455	56,455	25,000	-47%	-56%
530400 Travel And Per Diem	148	130	250	250	150	15%	-40%
530401 Travel – Training Related	-	20	200	200	775	3,775%	288%
530420 Freight & Postage Services	-	-	300	300	100	-%	-67%
530490 Other Current Charges & Oblig	-	-	400	400	200	-%	-50%
530510 Office Supplies	1,368	1,703	1,000	1,000	1,700	-%	70%
530540 Books, Publications, Subscripti	-	-	300	300	200	-%	-33%
530550 Training	-	-	410	410	400	-%	-2%
Total Operating Expenditures	<u>52,577</u>	<u>49,281</u>	<u>59,315</u>	<u>59,315</u>	<u>28,525</u>	<u>-42%</u>	<u>-52%</u>
<b>Subtotal Operating</b>	<u><b>168,439</b></u>	<u><b>212,349</b></u>	<u><b>236,678</b></u>	<u><b>236,678</b></u>	<u><b>192,587</b></u>	<u><b>-9%</b></u>	<u><b>-19%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	11,082	8,094	11,089	11,089	7,267	-10%	-34%
540202 Internal Service Fund Fees	-	-	384	384	756	-%	97%
Total Internal Charges / Other	<u>11,082</u>	<u>8,094</u>	<u>11,473</u>	<u>11,473</u>	<u>8,023</u>	<u>-1%</u>	<u>-30%</u>
<b>Total Operating</b>	<u><b>179,521</b></u>	<u><b>220,443</b></u>	<u><b>248,151</b></u>	<u><b>248,151</b></u>	<u><b>200,610</b></u>	<u><b>-9%</b></u>	<u><b>-19%</b></u>
<b>Total Expenditures</b>	<u><b>179,521</b></u>	<u><b>220,443</b></u>	<u><b>248,151</b></u>	<u><b>248,151</b></u>	<u><b>200,610</b></u>	<u><b>-9%</b></u>	<u><b>-19%</b></u>

## **Environmental Services / Solid Waste**

### **Central Transfer Station Operations Program**

#### **Program Message**

The Central Transfer Station Operations Program purpose of environmental protection and cost reduction to the citizens of Seminole County and supports the mission of the Environmental Services Department:

The Program provides the following services:

- Receiving and processing of incoming garbage, yard waste and recyclables
- Hauling waste and recyclables to appropriate destinations
- Grounds maintenance



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**Environmental Services / Solid Waste**

**Central Transfer Station Operations Program**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,339,161	1,356,286	1,409,652	1,409,652	1,462,114	8%	4%
Operating Expenditures	30,855	58,967	88,500	88,500	80,000	36%	-10%
<b>Subtotal Operating</b>	<b>1,370,016</b>	<b>1,415,253</b>	<b>1,498,152</b>	<b>1,498,152</b>	<b>1,542,114</b>	<b>9%</b>	<b>3%</b>
Internal Charges / Other	1,470,008	1,304,019	1,379,152	1,379,152	1,468,594	13%	6%
<b>Total Operating</b>	<b>2,840,024</b>	<b>2,719,272</b>	<b>2,877,304</b>	<b>2,877,304</b>	<b>3,010,708</b>	<b>11%</b>	<b>5%</b>
Capital Outlay	100,000	158,687	809,000	857,464	749,385	372%	-13%
<b>Total Expenditures</b>	<b>2,940,024</b>	<b>2,877,959</b>	<b>3,686,304</b>	<b>3,734,768</b>	<b>3,760,093</b>	<b>31%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Solid Waste Fund	2,940,024	2,877,959	3,686,304	3,734,768	3,760,093	31%	1%
<b>Total Budget</b>	<b>2,940,024</b>	<b>2,877,959</b>	<b>3,686,304</b>	<b>3,734,768</b>	<b>3,760,093</b>	<b>31%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	28.00	28.00	27.00	27.00	27.00	-4%	-%
<b>Total Permanent FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>-4%</b>	<b>-%</b>
<b>Total FTE</b>	<b>28.00</b>	<b>28.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>-4%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime including fringes - Transfer Station Operatic	0	97,759
Fleet Equipment - Replacement	0	749,385
<b>Total Budget Issues</b>	<b>0</b>	<b>847,144</b>

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**Environmental Services / Solid Waste**

**Central Transfer Station Operations Program**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	903,092	886,668	877,133	878,248	887,428	-%	1%
510140 Overtime	78,025	65,433	85,000	82,629	85,000	30%	3%
510210 Social Security Matching	71,618	68,895	75,618	73,509	73,575	7%	-%
510220 Retirement Contributions	46,983	56,688	76,815	74,672	78,090	38%	5%
510230 Health And Life Insurance	214,805	228,688	264,088	256,722	294,532	29%	15%
510240 Workers Compensation	24,638	50,370	45,131	43,872	54,138	7%	23%
510900 Salary Adjustment Increase	-	-	26,313	-	15,974	-%	-%
510901 Internal Adjustments Only	-	-	(40,446)	-	(26,623)	-%	-%
511000 Contra Personal Services	-	(456)	-	-	-	-%	-%
Total Personal Services	<u>1,339,161</u>	<u>1,356,286</u>	<u>1,409,652</u>	<u>1,409,652</u>	<u>1,462,114</u>	<u>8%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530340 Other Services	1,699	-	200	200	200	-%	-%
530400 Travel And Per Diem	13,665	9,236	15,000	15,000	10,000	8%	-33%
530440 Rental And Leases	72	2,432	5,000	5,000	5,000	106%	-%
530460 Repair And Maintenance Servi	-	1,506	13,500	13,500	12,500	730%	-7%
530490 Other Current Charges & Oblig	580	-	-	-	-	-%	-%
530520 Operating Supplies	12,839	43,450	52,500	52,500	50,000	15%	-5%
530540 Books, Publications, Subscripti	-	343	300	300	300	-13%	-%
530550 Training	2,000	2,000	2,000	2,000	2,000	-%	-%
Total Operating Expenditures	<u>30,855</u>	<u>58,967</u>	<u>88,500</u>	<u>88,500</u>	<u>80,000</u>	<u>36%</u>	<u>-10%</u>
<b>Subtotal Operating</b>	<u><b>1,370,016</b></u>	<u><b>1,415,253</b></u>	<u><b>1,498,152</b></u>	<u><b>1,498,152</b></u>	<u><b>1,542,114</b></u>	<u><b>9%</b></u>	<u><b>3%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - Ii	1,430,566	1,282,458	1,357,591	1,357,591	1,447,033	13%	7%
540201 Insurance	39,442	21,561	21,561	21,561	21,561	-%	-%
Total Internal Charges / Other	<u>1,470,008</u>	<u>1,304,019</u>	<u>1,379,152</u>	<u>1,379,152</u>	<u>1,468,594</u>	<u>13%</u>	<u>6%</u>
<b>Total Operating</b>	<u><b>2,840,024</b></u>	<u><b>2,719,272</b></u>	<u><b>2,877,304</b></u>	<u><b>2,877,304</b></u>	<u><b>3,010,708</b></u>	<u><b>11%</b></u>	<u><b>5%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	100,000	158,687	809,000	857,464	749,385	372%	-13%
Total Capital Outlay	<u>100,000</u>	<u>158,687</u>	<u>809,000</u>	<u>857,464</u>	<u>749,385</u>	<u>372%</u>	<u>-13%</u>
<b>Total Expenditures</b>	<u><b>2,940,024</b></u>	<u><b>2,877,959</b></u>	<u><b>3,686,304</b></u>	<u><b>3,734,768</b></u>	<u><b>3,760,093</b></u>	<u><b>31%</b></u>	<u><b>1%</b></u>

## Environmental Services / Solid Waste

### Landfill Operations Program

#### **Program Message**

The landfill Operations program purpose of environmental protection through responsible means for disposal of Class 1 waste in Seminole County and in support of the mission of the Environmental Services Department.

The Landfill Operations program provides the following services:

- Landfill working face operations
- Shuttling of waste trailers between the landfill, staging area and Citizens Area.
- Landfill cover operations
- Leachate hauling
- Grounds maintenance

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**Environmental Services / Solid Waste**

**Landfill Operations Program**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	967,916	990,369	1,010,708	1,010,708	995,403	1%	-2%
Operating Expenditures	874,499	725,904	774,400	774,400	816,000	12%	5%
<b>Subtotal Operating</b>	<b>1,842,415</b>	<b>1,716,273</b>	<b>1,785,108</b>	<b>1,785,108</b>	<b>1,811,403</b>	<b>6%</b>	<b>1%</b>
Internal Charges / Other	1,057,948	1,026,485	971,818	971,818	1,058,993	3%	9%
<b>Total Operating</b>	<b>2,900,363</b>	<b>2,742,758</b>	<b>2,756,926</b>	<b>2,756,926</b>	<b>2,870,396</b>	<b>5%</b>	<b>4%</b>
Capital Outlay	7,543	24,297	284,400	857,203	335,000	1,279%	-61%
Other Uses	1,383,959	505,598	-	-	-	-100%	-%
<b>Total Expenditures</b>	<b>4,291,865</b>	<b>3,272,653</b>	<b>3,041,326</b>	<b>3,614,129</b>	<b>3,205,396</b>	<b>-2%</b>	<b>-11%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Solid Waste Fund	4,291,865	3,272,653	3,041,326	3,614,129	3,205,396	-2%	-11%
<b>Total Budget</b>	<b>4,291,865</b>	<b>3,272,653</b>	<b>3,041,326</b>	<b>3,614,129</b>	<b>3,205,396</b>	<b>-2%</b>	<b>-11%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	21.00	21.00	21.00	21.00	20.00	-5%	-5%
<b>Total Permanent FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>20.00</b>	<b>-5%</b>	<b>-5%</b>
<b>Total FTE</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>20.00</b>	<b>-5%</b>	<b>-5%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime including fringes - Landfill Operations	0	46,004
Fleet Equipment - Replacement	0	335,000
<b>Total Budget Issues</b>	<b>0</b>	<b>381,004</b>

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**Environmental Services / Solid Waste**

**Landfill Operations Program**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	671,014	662,008	652,047	652,417	624,370	-6%	-4%
510140 Overtime	37,866	31,746	40,000	38,857	40,000	26%	3%
510210 Social Security Matching	52,263	50,986	54,436	52,881	50,249	-1%	-5%
510220 Retirement Contributions	34,187	39,804	51,819	50,339	48,841	23%	-3%
510230 Health And Life Insurance	156,469	173,215	192,586	187,083	204,586	18%	9%
510240 Workers Compensation	16,117	32,610	29,988	29,131	34,850	7%	20%
510900 Salary Adjustment Increase	-	-	19,563	-	11,240	-	-
510901 Internal Adjustments Only	-	-	(29,731)	-	(18,733)	-	-
Total Personal Services	<u>967,916</u>	<u>990,369</u>	<u>1,010,708</u>	<u>1,010,708</u>	<u>995,403</u>	<u>1%</u>	<u>-2%</u>
<b>Operating Expenditures</b>							
530340 Other Services	9,908	-	10,500	10,500	1,200	-	-89%
530440 Rental And Leases	843,600	711,600	723,600	723,600	774,000	9%	7%
530460 Repair And Maintenance Servi	506	189	26,000	26,000	26,000	13,657%	-
530490 Other Current Charges & Oblig	8,338	701	-	-	-	-	-
530520 Operating Supplies	9,147	10,380	11,000	11,000	11,500	11%	5%
530540 Books, Publications, Subscripti	-	34	300	300	300	782%	-
530550 Training	3,000	3,000	3,000	3,000	3,000	-	-
Total Operating Expenditures	<u>874,499</u>	<u>725,904</u>	<u>774,400</u>	<u>774,400</u>	<u>816,000</u>	<u>12%</u>	<u>5%</u>
<b>Subtotal Operating</b>	<u><b>1,842,415</b></u>	<u><b>1,716,273</b></u>	<u><b>1,785,108</b></u>	<u><b>1,785,108</b></u>	<u><b>1,811,403</b></u>	<u><b>6%</b></u>	<u><b>1%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	1,029,663	1,011,023	956,356	956,356	1,043,531	3%	9%
540201 Insurance	28,285	15,462	15,462	15,462	15,462	-	-
Total Internal Charges / Other	<u>1,057,948</u>	<u>1,026,485</u>	<u>971,818</u>	<u>971,818</u>	<u>1,058,993</u>	<u>3%</u>	<u>9%</u>
<b>Total Operating</b>	<u><b>2,900,363</b></u>	<u><b>2,742,758</b></u>	<u><b>2,756,926</b></u>	<u><b>2,756,926</b></u>	<u><b>2,870,396</b></u>	<u><b>5%</b></u>	<u><b>4%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	7,543	24,297	284,400	787,203	335,000	1,279%	-57%
560650 Construction In Progress	-	-	-	70,000	-	-	-
Total Capital Outlay	<u>7,543</u>	<u>24,297</u>	<u>284,400</u>	<u>857,203</u>	<u>335,000</u>	<u>1,279%</u>	<u>-61%</u>
<b>Other Uses</b>							
540901 Closure Cost Accrual	1,383,959	505,598	-	-	-	-	-
Total Other Uses	<u>1,383,959</u>	<u>505,598</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<u><b>4,291,865</b></u>	<u><b>3,272,653</b></u>	<u><b>3,041,326</b></u>	<u><b>3,614,129</b></u>	<u><b>3,205,396</b></u>	<u><b>-2%</b></u>	<u><b>-11%</b></u>

## **Environmental Services / Solid Waste**

### **SW-Compliance & Program Management Program**

The Compliance and Program Management program provides the following functions in support of the mission of the Environmental Services Department:

- Scalehouse customer service
- Collection coordination and management
- Regulatory compliance
- Facility maintenance and compliance
- Household hazardous waste management
- Special waste management
- Small quantity generator program
- Solid waste system planning

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**Environmental Services / Solid Waste**

**SW-Compliance & Program Management Program**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,146,613	1,148,529	1,217,681	1,217,681	1,301,922	13%	7%
Operating Expenditures	1,565,021	1,187,939	1,665,700	1,665,700	1,347,600	13%	-19%
Debt Service	78,567	11,240	-	-	-	-100%	-%
Grants & Aids	-	-	-	-	75,000	-%	-%
<b>Subtotal Operating</b>	<b>2,790,201</b>	<b>2,347,708</b>	<b>2,883,381</b>	<b>2,883,381</b>	<b>2,724,522</b>	<b>16%</b>	<b>-6%</b>
Internal Charges / Other	798,982	691,833	885,685	885,685	782,352	13%	-12%
<b>Total Operating</b>	<b>3,589,183</b>	<b>3,039,541</b>	<b>3,769,066</b>	<b>3,769,066</b>	<b>3,506,874</b>	<b>15%</b>	<b>-7%</b>
Capital Outlay	1,808,847	406,201	705,625	3,591,521	-	-100%	-100%
Other Uses	-	45,420	-	-	-	-100%	-%
<b>Total Expenditures</b>	<b>5,398,030</b>	<b>3,491,162</b>	<b>4,474,691</b>	<b>7,360,587</b>	<b>3,506,874</b>	<b>-%</b>	<b>-52%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Solid Waste Fund	5,398,030	3,491,162	4,474,691	7,360,587	3,506,874	-%	-52%
<b>Total Budget</b>	<b>5,398,030</b>	<b>3,491,162</b>	<b>4,474,691</b>	<b>7,360,587</b>	<b>3,506,874</b>	<b>-%</b>	<b>-52%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	22.00	22.00	22.00	22.00	23.00	5%	5%
<b>Total Permanent FTE</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>23.00</b>	<b>5%</b>	<b>5%</b>
<b>Total FTE</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>23.00</b>	<b>5%</b>	<b>5%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime including fringes- Compliance & Program M	0	11,501
<b>Total Budget Issues</b>	<b>0</b>	<b>11,501</b>

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**Environmental Services / Solid Waste**  
**SW-Compliance & Program Management Program**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	869,004	842,720	853,679	853,087	922,205	9%	8%
510140 Overtime	7,771	8,444	10,500	10,187	10,000	18%	-2%
510150 Special Pay	932	600	600	582	600	-%	3%
510210 Social Security Matching	63,844	62,006	68,065	66,037	70,463	14%	7%
510220 Retirement Contributions	42,302	50,509	68,903	66,850	73,110	45%	9%
510230 Health And Life Insurance	170,753	176,901	207,673	201,485	211,184	19%	5%
510240 Workers Compensation	7,337	21,436	20,050	19,453	25,427	19%	31%
510900 Salary Adjustment Increase	-	-	25,611	-	16,599	-%	-%
510901 Internal Adjustments Only	-	-	(37,400)	-	(27,666)	-%	-%
511000 Contra Personal Services	(15,330)	(14,087)	-	-	-	-%	-%
<b>Total Personal Services</b>	<b>1,146,613</b>	<b>1,148,529</b>	<b>1,217,681</b>	<b>1,217,681</b>	<b>1,301,922</b>	<b>13%</b>	<b>7%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	183,991	236,287	260,000	260,000	230,000	-3%	-12%
530340 Other Services	1,108,881	699,060	1,041,500	1,041,500	799,200	14%	-23%
530400 Travel And Per Diem	429	158	500	500	500	216%	-%
530420 Freight & Postage Services	123	97	150	150	150	55%	-%
530430 Utilities	159,882	91,387	100,000	100,000	95,000	4%	-5%
530439 Utilities - Other	-	72,369	80,750	80,750	80,500	11%	-%
530440 Rental And Leases	2,732	1,391	4,500	4,500	2,500	80%	-44%
530460 Repair And Maintenance Servi	41,455	40,562	80,000	80,000	65,000	60%	-19%
530470 Printing And Binding	4,855	1,114	7,000	7,000	5,000	349%	-29%
530490 Other Current Charges & Oblig	3,047	1,346	3,500	3,500	2,500	86%	-29%
530510 Office Supplies	2,108	1,795	3,500	3,500	2,500	39%	-29%
530520 Operating Supplies	29,194	26,783	52,000	52,000	39,750	48%	-24%
530521 Operating Supplies - Equipmer	5,589	-	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	7,000	7,000	7,000	-%	-%
530530 Road Materials & Supplies	19,996	14,000	22,000	22,000	15,000	7%	-32%
530540 Books, Publications, Subscripti	585	1,205	800	800	1,000	-17%	25%
530550 Training	2,154	385	2,500	2,500	2,000	419%	-20%
<b>Total Operating Expenditures</b>	<b>1,565,021</b>	<b>1,187,939</b>	<b>1,665,700</b>	<b>1,665,700</b>	<b>1,347,600</b>	<b>13%</b>	<b>-19%</b>
<b>Debt Service</b>							
570720 Interest	78,217	10,890	-	-	-	-%	-%
570730 Other Debt Service	350	350	-	-	-	-%	-%
<b>Total Debt Service</b>	<b>78,567</b>	<b>11,240</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	-	-	-	-	75,000	-%	-%
<b>Total Grants &amp; Aids</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>-%</b>	<b>-%</b>
<b>Subtotal Operating</b>	<b>2,790,201</b>	<b>2,347,708</b>	<b>2,883,381</b>	<b>2,883,381</b>	<b>2,724,522</b>	<b>16%</b>	<b>-6%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	650,617	561,117	329,485	329,485	226,258	-60%	-31%
540102 Other Charges / Administrative	-	-	420,000	420,000	420,000	-%	-%
540201 Insurance	148,365	130,716	130,716	130,716	130,716	-%	-%
540202 Internal Service Fund Fees	-	-	484	484	378	-%	-22%
540903 Bad Debt Expense	-	-	5,000	5,000	5,000	-%	-%
<b>Total Internal Charges / Other</b>	<b>798,982</b>	<b>691,833</b>	<b>885,685</b>	<b>885,685</b>	<b>782,352</b>	<b>13%</b>	<b>-12%</b>
<b>Total Operating</b>	<b>3,589,183</b>	<b>3,039,541</b>	<b>3,769,066</b>	<b>3,769,066</b>	<b>3,506,874</b>	<b>15%</b>	<b>-7%</b>



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**Environmental Services / Solid Waste**  
**SW-Compliance & Program Management Program**

**Capital Outlay**

560642 Equipment >\$4999	-	11,153	-	-	-	-%	-%
560650 Construction In Progress	1,808,847	395,048	705,625	3,591,521	-	-%	-%
Total Capital Outlay	<u>1,808,847</u>	<u>406,201</u>	<u>705,625</u>	<u>3,591,521</u>	<u>-</u>	<u>-%</u>	<u>-%</u>

**Other Uses**

540905 OPEB-Post Emp Benefits	-	45,420	-	-	-	-%	-%
Total Other Uses	<u>-</u>	<u>45,420</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>

<b>Total Expenditures</b>	<b><u>5,398,030</u></b>	<b><u>3,491,162</u></b>	<b><u>4,474,691</u></b>	<b><u>7,360,587</u></b>	<b><u>3,506,874</u></b>	<b><u>-%</u></b>	<b><u>-52%</u></b>
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**Environmental Services / Water and Sewer**

<b>Facilities</b>
<b>Recreational Activities &amp; Programs</b>
<b>Roads-Stormwater Repair and Maintenance</b>
<b>Capital Projects Delivery</b>
<b>ES Business Office</b>
<b>Utility Revenue Collection &amp; Management Program</b>
<b>Water Operations</b>
<b>Wastewater Operations</b>
<b>Utilities Inventory Operations</b>
<b>Water Conservation</b>
<b>Utilities Engineering Program</b>
<b>Central Transfer Station Operations Program</b>
<b>Landfill Operations Program</b>
<b>SW-Compliance &amp; Program Management Program</b>
<b>Solid Waste (History only)</b>

## Environmental Services / Water and Sewer

### Departmental Message

The Department operates water and wastewater utilities, and solid waste utilities. Both utilities provide high quality and cost effective services to Seminole County customers in the areas of

- water production, treatment and transmission
- wastewater collection, treatment and disposal
- reclaim water production, treatment and transmission
- utility engineering and inspections
- water and wastewater customer service and billing
- supervision of refuse collection
- solid waste customer service
- central transfer station and landfill operations

The Department continues to provide timely responsiveness to its customers, operates each utility to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

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**Environmental Services / Water and Sewer**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	5,719,762	7,003,946	8,124,850	8,124,850	7,594,287	8%	-7%
Operating Expenditures	12,762,985	12,058,801	16,113,419	16,821,546	14,848,403	23%	-12%
Debt Service	6,627,394	4,443,288	19,707,844	19,707,844	19,707,404	344%	-%
<b>Subtotal Operating</b>	<b>25,110,141</b>	<b>23,506,035</b>	<b>43,946,113</b>	<b>44,654,240</b>	<b>42,150,094</b>	<b>79%</b>	<b>-6%</b>
Internal Charges / Other	3,435,112	3,553,116	3,811,139	3,811,139	3,780,848	6%	-1%
<b>Total Operating</b>	<b>28,545,253</b>	<b>27,059,151</b>	<b>47,757,252</b>	<b>48,465,379</b>	<b>45,930,942</b>	<b>70%</b>	<b>-5%</b>
Capital Outlay	34,723,147	56,940,064	24,726,413	69,259,699	18,568,125	-67%	-73%
Other Uses	-	76,565	-	-	-	-100%	-%
<b>Total Expenditures</b>	<b>63,268,400</b>	<b>84,075,780</b>	<b>72,483,665</b>	<b>117,725,078</b>	<b>64,499,067</b>	<b>-23%</b>	<b>-45%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Water And Sewer Operating Fund	32,099,117	23,824,110	44,397,656	45,871,163	44,341,689	86%	-3%
Water Connection Fees	1,176,413	4,182,183	1,608,743	4,054,834	1,592,777	-62%	-61%
Sewer Connection Fees	5,941,109	5,316,707	4,322,646	8,446,326	2,517,756	-53%	-70%
Water and Sewer Bonds, Series 2C	7,825,927	7,280,112	1,945,529	8,013,755	-	-100%	-100%
Water and Sewer Bonds, Series 2C	15,185,476	31,666,006	35,464	19,357,412	-	-100%	-100%
Water and Sewer (Operating) Capi	-	11,806,662	20,173,627	31,981,588	15,627,439	32%	-51%
Environmental Services Grants	1,040,358	-	-	-	-	-%	-%
Solid Waste Fund	-	-	-	-	419,406	-%	-%
<b>Total Budget</b>	<b>63,268,400</b>	<b>84,075,780</b>	<b>72,483,665</b>	<b>117,725,078</b>	<b>64,499,067</b>	<b>-23%</b>	<b>-45%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	118.50	120.50	124.72	124.72	128.80	7%	3%
<b>Total Permanent FTE</b>	<b>118.50</b>	<b>120.50</b>	<b>124.72</b>	<b>124.72</b>	<b>128.80</b>	<b>7%</b>	<b>3%</b>
<b>Total FTE</b>	<b>118.50</b>	<b>120.50</b>	<b>124.72</b>	<b>124.72</b>	<b>128.80</b>	<b>7%</b>	<b>3%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Utilities Engineering Program	-	24,153
Utility Revenue Collection & Management Program	-	5,980
Wastewater Operations	-	300,994
Water Conservation	-	2,645
Water Operations	-	929,469
<b>Total Budget Issues</b>	<b>-</b>	<b>1,263,241</b>

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**Environmental Services / Water and Sewer**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	5,226,201	5,421,764	5,514,654	5,518,706	5,743,792	6%	4%
510140 Overtime	411,556	460,303	481,142	467,672	302,600	-34%	-35%
510150 Special Pay	4,384	2,910	2,910	2,823	2,910	-%	3%
510210 Social Security Matching	416,038	434,006	470,902	457,537	457,267	5%	-%
510220 Retirement Contributions	277,055	360,114	457,635	444,632	475,858	32%	7%
510230 Health And Life Insurance	928,124	1,001,596	1,172,603	1,139,372	1,344,439	34%	18%
510240 Workers Compensation	31,749	99,515	96,828	94,108	116,346	17%	24%
510900 Salary Adjustment Increase	-	-	165,441	-	103,389	-%	-%
510901 Internal Adjustments Only	-	-	(237,265)	-	(172,314)	-%	-%
511000 Contra Personal Services	(1,575,345)	(776,262)	-	-	(780,000)	-%	-%
Total Personal Services	<u>5,719,762</u>	<u>7,003,946</u>	<u>8,124,850</u>	<u>8,124,850</u>	<u>7,594,287</u>	<u>8%</u>	<u>-7%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	572,304	701,752	1,010,134	1,678,938	924,494	32%	-45%
530340 Other Services	7,102,798	5,610,845	7,143,933	7,143,933	6,372,920	14%	-11%
530400 Travel And Per Diem	19,809	27,907	19,950	19,950	28,625	3%	43%
530401 Travel – Training Related	-	840	4,730	4,730	3,805	353%	-20%
530410 Communications Services	-	-	43,500	43,500	2,000	-%	-95%
530420 Freight & Postage Services	14,656	4,259	8,390	8,390	5,440	28%	-35%
530430 Utilities	2,045,262	1,621,434	2,063,289	2,063,289	1,813,991	12%	-12%
530439 Utilities - Other	-	428,151	337,110	337,110	311,795	-27%	-8%
530440 Rental And Leases	13,808	14,647	15,340	15,340	11,200	-24%	-27%
530460 Repair And Maintenance Servi	1,503,909	1,881,433	2,439,606	2,439,606	2,156,258	15%	-12%
530470 Printing And Binding	37,117	31,307	33,200	33,200	200	-99%	-99%
530490 Other Current Charges & Oblig	181,883	114,067	170,475	209,798	355,575	212%	69%
530493 Other Chges/Ob Bad Debt	-	206,411	-	-	-	-%	-%
530510 Office Supplies	16,034	13,985	17,250	17,250	14,650	5%	-15%
530520 Operating Supplies	355,383	616,948	390,400	390,400	520,150	-16%	33%
530521 Operating Supplies - Equipmer	9,610	38,039	73,590	73,590	55,956	47%	-24%
530522 Operating Supplies-Technology	-	-	60,365	60,365	132,475	-%	119%
530525 Operating Supplies - Chemical	876,577	724,761	2,228,862	2,228,862	2,065,874	185%	-7%
530540 Books, Publications, Subscripti	5,887	9,902	12,640	12,640	15,595	57%	23%
530550 Training	7,948	12,113	40,655	40,655	57,400	374%	41%
Total Operating Expenditures	<u>12,762,985</u>	<u>12,058,801</u>	<u>16,113,419</u>	<u>16,821,546</u>	<u>14,848,403</u>	<u>23%</u>	<u>-12%</u>
<b>Debt Service</b>							
570710 Principal	-	-	5,060,000	5,060,000	5,340,000	-%	6%
570720 Interest	6,624,944	4,440,838	14,644,844	14,644,844	14,364,404	223%	-2%
570730 Other Debt Service	2,450	2,450	3,000	3,000	3,000	22%	-%
Total Debt Service	<u>6,627,394</u>	<u>4,443,288</u>	<u>19,707,844</u>	<u>19,707,844</u>	<u>19,707,404</u>	<u>344%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>25,110,141</b></u>	<u><b>23,506,035</b></u>	<u><b>43,946,113</b></u>	<u><b>44,654,240</b></u>	<u><b>42,150,094</b></u>	<u><b>79%</b></u>	<u><b>-6%</b></u>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	-	-	155,000	155,000	155,000	-%	-%
540101 Other Charges / Obligations - Li	2,990,798	3,147,704	1,760,187	1,760,187	1,407,248	-55%	-20%
540102 Other Charges / Administrative	-	-	1,450,000	1,450,000	1,770,000	-%	22%
540201 Insurance	444,314	365,927	365,927	365,927	365,927	-%	-%
540202 Internal Service Fund Fees	-	-	15,025	15,025	17,673	-%	18%
540904 Reimbursements/Refunds	-	39,485	65,000	65,000	65,000	65%	-%
Total Internal Charges / Other	<u>3,435,112</u>	<u>3,553,116</u>	<u>3,811,139</u>	<u>3,811,139</u>	<u>3,780,848</u>	<u>6%</u>	<u>-1%</u>
<b>Total Operating</b>	<u><b>28,545,253</b></u>	<u><b>27,059,151</b></u>	<u><b>47,757,252</b></u>	<u><b>48,465,379</b></u>	<u><b>45,930,942</b></u>	<u><b>70%</b></u>	<u><b>-5%</b></u>

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**Environmental Services / Water and Sewer**

**Capital Outlay**

560642 Equipment >\$4999	400,848	120,592	548,050	1,313,430	702,239	482%	-47%
560650 Construction In Progress	29,060,269	51,965,483	24,178,363	67,728,269	16,705,886	-68%	-75%
560651 Construction Management	5,262,030	4,853,989	-	-	-	-%	-%
560680 Design	-	-	-	-	380,000	-%	-%
560690 Capitalized Expenditures	-	-	-	-	780,000	-%	-%
560699 Capital Contingency	-	-	-	218,000	-	-%	-%
<b>Total Capital Outlay</b>	<b>34,723,147</b>	<b>56,940,064</b>	<b>24,726,413</b>	<b>69,259,699</b>	<b>18,568,125</b>	<b>-67%</b>	<b>-73%</b>

**Other Uses**

540905 OPEB-Post Emp Benefits	-	76,565	-	-	-	-%	-%
<b>Total Other Uses</b>	<b>-</b>	<b>76,565</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>

<b>Total Expenditures</b>	<b>63,268,400</b>	<b>84,075,780</b>	<b>72,483,665</b>	<b>117,725,078</b>	<b>64,499,067</b>	<b>-23%</b>	<b>-45%</b>
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## Environmental Services / Water and Sewer

### ES Business Office

#### Program Message

#### Purpose

The Business Office provides the following functions in support of the mission of the Environmental Services Department:

- Operating and Capital Budgeting
- General and Financial Accounting
- Payroll and Accounts Payable
- Financial Reporting

## Environmental Services / Water and Sewer

### ES Business Office

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	237,636	440,827	382,109	382,109	320,619	-27%	-16%
Operating Expenditures	55,093	68,255	64,915	64,915	72,725	7%	12%
<b>Subtotal Operating</b>	<b>292,729</b>	<b>509,082</b>	<b>447,024</b>	<b>447,024</b>	<b>393,344</b>	<b>-23%</b>	<b>-12%</b>
Internal Charges / Other	65,279	51,860	67,466	67,466	44,477	-14%	-34%
<b>Total Operating</b>	<b>358,008</b>	<b>560,942</b>	<b>514,490</b>	<b>514,490</b>	<b>437,821</b>	<b>-22%</b>	<b>-15%</b>
<b>Total Expenditures</b>	<b>358,008</b>	<b>560,942</b>	<b>514,490</b>	<b>514,490</b>	<b>437,821</b>	<b>-22%</b>	<b>-15%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	358,008	560,942	514,490	514,490	437,821	-22%	-15%
<b>Total Budget</b>	<b>358,008</b>	<b>560,942</b>	<b>514,490</b>	<b>514,490</b>	<b>437,821</b>	<b>-22%</b>	<b>-15%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	5.50	5.50	4.72	4.72	4.80	-13%	2%
<b>Total Permanent FTE</b>	<b>5.50</b>	<b>5.50</b>	<b>4.72</b>	<b>4.72</b>	<b>4.80</b>	<b>-13%</b>	<b>2%</b>
<b>Total FTE</b>	<b>5.50</b>	<b>5.50</b>	<b>4.72</b>	<b>4.72</b>	<b>4.80</b>	<b>-13%</b>	<b>2%</b>



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**Environmental Services / Water and Sewer**

**ES Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	304,936	378,889	290,763	290,428	300,207	-21%	3%
510140 Overtime	-	-	400	388	-	-%	-%
510150 Special Pay	3,632	2,310	2,310	2,240	2,310	-%	3%
510210 Social Security Matching	22,479	28,730	22,512	21,831	22,689	-21%	4%
510220 Retirement Contributions	18,908	39,509	30,123	29,212	33,140	-16%	13%
510230 Health And Life Insurance	41,898	47,207	38,777	37,604	19,970	-58%	-47%
510240 Workers Compensation	214	512	419	406	505	-1%	24%
510900 Salary Adjustment Increase	-	-	8,724	-	5,404	-%	-%
510901 Internal Adjustments Only	-	-	(11,919)	-	(9,006)	-%	-%
511000 Contra Personal Services	(154,431)	(56,330)	-	-	(54,600)	-3%	-%
Total Personal Services	<u>237,636</u>	<u>440,827</u>	<u>382,109</u>	<u>382,109</u>	<u>320,619</u>	<u>-27%</u>	<u>-16%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	51,069	63,630	56,655	56,655	65,500	3%	16%
530400 Travel And Per Diem	309	110	250	250	200	82%	-20%
530401 Travel – Training Related	-	103	200	200	775	652%	288%
530420 Freight & Postage Services	-	-	100	100	100	-%	-%
530510 Office Supplies	2,736	975	3,000	3,000	1,500	54%	-50%
530520 Operating Supplies	849	51	1,000	1,000	750	1,371%	-25%
530540 Books, Publications, Subscripti	130	3,216	3,300	3,300	3,500	9%	6%
530550 Training	-	170	410	410	400	135%	-2%
Total Operating Expenditures	<u>55,093</u>	<u>68,255</u>	<u>64,915</u>	<u>64,915</u>	<u>72,725</u>	<u>7%</u>	<u>12%</u>
<b>Subtotal Operating</b>	<u><b>292,729</b></u>	<u><b>509,082</b></u>	<u><b>447,024</b></u>	<u><b>447,024</b></u>	<u><b>393,344</b></u>	<u><b>-23%</b></u>	<u><b>-12%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	64,812	51,605	66,631	66,631	43,838	-15%	-34%
540201 Insurance	467	255	255	255	255	-%	-%
540202 Internal Service Fund Fees	-	-	580	580	384	-%	-34%
Total Internal Charges / Other	<u>65,279</u>	<u>51,860</u>	<u>67,466</u>	<u>67,466</u>	<u>44,477</u>	<u>-14%</u>	<u>-34%</u>
<b>Total Operating</b>	<u><b>358,008</b></u>	<u><b>560,942</b></u>	<u><b>514,490</b></u>	<u><b>514,490</b></u>	<u><b>437,821</b></u>	<u><b>-22%</b></u>	<u><b>-15%</b></u>
<b>Total Expenditures</b>	<u><b>358,008</b></u>	<u><b>560,942</b></u>	<u><b>514,490</b></u>	<u><b>514,490</b></u>	<u><b>437,821</b></u>	<u><b>-22%</b></u>	<u><b>-15%</b></u>

## **Environmental Services / Water and Sewer**

### **Utility Revenue Collection & Management Program**

#### **Program Message**

The Business Office provides revenue collection and management in the following functions in support of the mission of the Environmental Services Department:

- One-stop Permitting
- Customer Service and Accounting
- Customer Billing

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Environmental Services / Water and Sewer**

**Utility Revenue Collection & Management Program**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	938,026	515,292	536,646	536,646	568,732	10%	6%
Operating Expenditures	256,208	400,654	237,730	237,730	439,470	10%	85%
<b>Subtotal Operating</b>	<b>1,194,234</b>	<b>915,946</b>	<b>774,376</b>	<b>774,376</b>	<b>1,008,202</b>	<b>10%</b>	<b>30%</b>
Internal Charges / Other	388,731	322,885	567,616	567,616	195,013	-40%	-66%
<b>Total Operating</b>	<b>1,582,965</b>	<b>1,238,831</b>	<b>1,341,992</b>	<b>1,341,992</b>	<b>1,203,215</b>	<b>-3%</b>	<b>-10%</b>
Capital Outlay	-	-	30,000	30,000	-	-%	-100%
<b>Total Expenditures</b>	<b>1,582,965</b>	<b>1,238,831</b>	<b>1,371,992</b>	<b>1,371,992</b>	<b>1,203,215</b>	<b>-3%</b>	<b>-12%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Water And Sewer Operating Fund	1,582,965	1,238,831	1,371,992	1,371,992	1,203,215	-3%	-12%
<b>Total Budget</b>	<b>1,582,965</b>	<b>1,238,831</b>	<b>1,371,992</b>	<b>1,371,992</b>	<b>1,203,215</b>	<b>-3%</b>	<b>-12%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	21.00	11.00	11.00	11.00	11.00	-%	-%
<b>Total Permanent FTE</b>	<b>21.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>21.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime Including fringes - Business Office -W&S	0	5,980
<b>Total Budget Issues</b>	<b>0</b>	<b>5,980</b>

**Seminole County Government**  
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**Environmental Services / Water and Sewer**

**Utility Revenue Collection & Management Program**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	684,374	378,883	374,836	374,486	391,906	3%	5%
510140 Overtime	18,388	4,870	9,515	9,229	5,200	7%	-44%
510210 Social Security Matching	52,261	28,118	30,263	29,354	30,018	7%	2%
510220 Retirement Contributions	33,588	21,717	27,493	26,667	29,228	35%	10%
510230 Health And Life Insurance	146,144	81,109	99,369	96,385	116,421	44%	21%
510240 Workers Compensation	3,271	595	541	525	660	11%	26%
510900 Salary Adjustment Increase	-	-	11,243	-	7,055	-%	-%
510901 Internal Adjustments Only	-	-	(16,614)	-	(11,756)	-%	-%
Total Personal Services	<u>938,026</u>	<u>515,292</u>	<u>536,646</u>	<u>536,646</u>	<u>568,732</u>	<u>10%</u>	<u>6%</u>
<b>Operating Expenditures</b>							
530340 Other Services	132,203	135,187	155,000	155,000	165,000	22%	6%
530400 Travel And Per Diem	2,293	85	2,300	2,300	300	253%	-87%
530401 Travel – Training Related	-	-	530	530	530	-%	-%
530420 Freight & Postage Services	1,088	1,040	1,300	1,300	1,240	19%	-5%
530440 Rental And Leases	888	888	900	900	900	1%	-%
530460 Repair And Maintenance Servi	6,739	-	-	-	-	-%	-%
530470 Printing And Binding	29,500	25,986	30,000	30,000	-	-%	-%
530490 Other Current Charges & Oblig	75,015	25,822	31,000	31,000	258,200	900%	733%
530493 Other Chges/Ob Bad Debt	-	206,411	-	-	-	-%	-%
530510 Office Supplies	4,010	3,359	2,000	2,000	2,000	-40%	-%
530520 Operating Supplies	4,352	1,495	2,900	2,900	600	-60%	-79%
530521 Operating Supplies - Equipmer	-	-	500	500	500	-%	-%
530540 Books, Publications, Subscripti	-	106	-	-	200	89%	-%
530550 Training	120	275	11,300	11,300	10,000	3,536%	-12%
Total Operating Expenditures	<u>256,208</u>	<u>400,654</u>	<u>237,730</u>	<u>237,730</u>	<u>439,470</u>	<u>10%</u>	<u>85%</u>
<b>Subtotal Operating</b>	<b><u>1,194,234</u></b>	<b><u>915,946</u></b>	<b><u>774,376</u></b>	<b><u>774,376</u></b>	<b><u>1,008,202</u></b>	<b><u>10%</u></b>	<b><u>30%</u></b>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	-	-	155,000	155,000	155,000	-%	-%
540101 Other Charges / Obligations - Ii	385,166	320,936	409,328	409,328	37,424	-88%	-91%
540201 Insurance	3,565	1,949	1,949	1,949	1,949	-%	-%
540202 Internal Service Fund Fees	-	-	1,339	1,339	640	-%	-52%
Total Internal Charges / Other	<u>388,731</u>	<u>322,885</u>	<u>567,616</u>	<u>567,616</u>	<u>195,013</u>	<u>-40%</u>	<u>-66%</u>
<b>Total Operating</b>	<b><u>1,582,965</u></b>	<b><u>1,238,831</u></b>	<b><u>1,341,992</u></b>	<b><u>1,341,992</u></b>	<b><u>1,203,215</u></b>	<b><u>-3%</u></b>	<b><u>-10%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	-	30,000	30,000	-	-%	-%
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>1,582,965</u></b>	<b><u>1,238,831</u></b>	<b><u>1,371,992</u></b>	<b><u>1,371,992</u></b>	<b><u>1,203,215</u></b>	<b><u>-3%</u></b>	<b><u>-12%</u></b>

## Environmental Services / Water and Sewer

### Water Operations

#### Program Message

The Water Operations Program purpose is to carry out the mission of Seminole County by providing the water customers with a potable drinking water supply that meets or exceeds all regulatory standards and is provided in a cost effective manner.

The Program provides the following services:

- Drinking water meeting all regulatory standards
- Water quality complaint resolution
- Distribution flushing in a proactive manner
- Sampling and analysis of systems to verify regulatory compliance
- Operation and Maintenance of:
  - >Water Treatment Facilities
  - >Water Distribution Systems

## Environmental Services / Water and Sewer

### Water Operations

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	2,540,957	3,167,308	3,667,490	3,667,490	3,375,564	7%	-8%
Operating Expenditures	4,772,772	4,435,665	6,816,532	7,485,336	6,542,911	48%	-13%
<b>Subtotal Operating</b>	<b>7,313,729</b>	<b>7,602,973</b>	<b>10,484,022</b>	<b>11,152,826</b>	<b>9,918,475</b>	<b>30%</b>	<b>-11%</b>
Internal Charges / Other	1,664,387	1,680,195	1,786,396	1,786,396	1,812,068	8%	1%
<b>Total Operating</b>	<b>8,978,116</b>	<b>9,283,168</b>	<b>12,270,418</b>	<b>12,939,222</b>	<b>11,730,543</b>	<b>26%</b>	<b>-9%</b>
Capital Outlay	33,358	100,782	148,450	248,450	669,239	564%	169%
Other Uses	-	76,565	-	-	-	-100%	-%
<b>Total Expenditures</b>	<b>9,011,474</b>	<b>9,460,515</b>	<b>12,418,868</b>	<b>13,187,672</b>	<b>12,399,782</b>	<b>31%</b>	<b>-6%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	9,011,474	9,460,515	12,418,868	13,187,672	12,399,782	31%	-6%
<b>Total Budget</b>	<b>9,011,474</b>	<b>9,460,515</b>	<b>12,418,868</b>	<b>13,187,672</b>	<b>12,399,782</b>	<b>31%</b>	<b>-6%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	46.00	56.00	59.00	59.00	60.00	7%	2%
<b>Total Permanent FTE</b>	<b>46.00</b>	<b>56.00</b>	<b>59.00</b>	<b>59.00</b>	<b>60.00</b>	<b>7%</b>	<b>2%</b>
<b>Total FTE</b>	<b>46.00</b>	<b>56.00</b>	<b>59.00</b>	<b>59.00</b>	<b>60.00</b>	<b>7%</b>	<b>2%</b>

Budget Issues	FY 2014/15 Non Funded	FY 2014/15 Funded
Overtime including fringes - Water Management Proj	0	161,128
Electric Forklift	0	28,000
Air Compressors (2)	0	20,000
Single Walled Trench Shield	0	12,000
New Distribution Mechanic	0	51,054
Distribution Technician	0	48,048
Fleet Equipment - New/Additional	0	139,239
Fleet Equipment - Replacement	0	470,000
<b>Total Budget Issues</b>	<b>0</b>	<b>929,469</b>

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**Environmental Services / Water and Sewer**

**Water Operations**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,890,114	2,293,909	2,371,982	2,375,222	2,475,266	8%	4%
510140 Overtime	242,887	299,913	284,827	276,909	140,100	-53%	-49%
510150 Special Pay	752	600	600	583	600	-%	3%
510210 Social Security Matching	157,058	190,367	208,689	202,887	197,795	4%	-3%
510220 Retirement Contributions	103,569	152,200	198,589	193,068	197,164	30%	2%
510230 Health And Life Insurance	362,407	483,847	582,694	566,495	642,184	33%	13%
510240 Workers Compensation	13,152	54,952	53,822	52,326	64,158	17%	23%
510900 Salary Adjustment Increase	-	-	71,162	-	44,553	-%	-%
510901 Internal Adjustments Only	-	-	(104,875)	-	(74,256)	-%	-%
511000 Contra Personal Services	(228,982)	(308,480)	-	-	(312,000)	1%	-%
Total Personal Services	<u>2,540,957</u>	<u>3,167,308</u>	<u>3,667,490</u>	<u>3,667,490</u>	<u>3,375,564</u>	<u>7%</u>	<u>-8%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	383,164	506,098	530,000	1,198,804	452,000	-11%	-62%
530340 Other Services	1,847,928	1,189,533	1,865,077	1,865,077	1,688,770	42%	-9%
530400 Travel And Per Diem	2,216	4,220	10,300	10,300	17,000	303%	65%
530401 Travel – Training Related	-	-	1,000	1,000	1,000	-%	-%
530420 Freight & Postage Services	12,247	2,391	5,184	5,184	1,500	-37%	-71%
530430 Utilities	1,043,199	814,887	1,081,495	1,081,495	954,835	17%	-12%
530439 Utilities - Other	-	111,863	14,110	14,110	6,550	-94%	-54%
530440 Rental And Leases	6,170	6,670	6,670	6,670	3,000	-55%	-55%
530460 Repair And Maintenance Servi	714,517	926,772	1,201,678	1,201,678	1,142,298	23%	-5%
530470 Printing And Binding	7,617	5,321	2,000	2,000	-	-%	-%
530490 Other Current Charges & Oblig	26,559	26,681	23,900	23,900	23,300	-13%	-3%
530510 Office Supplies	4,981	5,141	5,450	5,450	5,400	5%	-1%
530520 Operating Supplies	169,761	357,383	181,500	181,500	309,500	-13%	71%
530521 Operating Supplies - Equipmer	-	15,765	42,270	42,270	42,028	167%	-1%
530522 Operating Supplies-Technology	-	-	44,000	44,000	114,610	-%	160%
530525 Operating Supplies - Chemical:	551,399	454,668	1,785,708	1,785,708	1,744,000	284%	-2%
530540 Books, Publications, Subscripti	1,164	975	2,440	2,440	3,620	271%	48%
530550 Training	1,850	7,297	13,750	13,750	33,500	359%	144%
Total Operating Expenditures	<u>4,772,772</u>	<u>4,435,665</u>	<u>6,816,532</u>	<u>7,485,336</u>	<u>6,542,911</u>	<u>48%</u>	<u>-13%</u>
<b>Subtotal Operating</b>	<u><b>7,313,729</b></u>	<u><b>7,602,973</b></u>	<u><b>10,484,022</b></u>	<u><b>11,152,826</b></u>	<u><b>9,918,475</b></u>	<u><b>30%</b></u>	<u><b>-11%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	1,333,713	1,405,321	564,128	564,128	608,631	-57%	8%
540102 Other Charges / Administrative	-	-	940,000	940,000	920,000	-%	-2%
540201 Insurance	330,674	274,874	274,874	274,874	274,874	-%	-%
540202 Internal Service Fund Fees	-	-	7,394	7,394	8,563	-%	16%
Total Internal Charges / Other	<u>1,664,387</u>	<u>1,680,195</u>	<u>1,786,396</u>	<u>1,786,396</u>	<u>1,812,068</u>	<u>8%</u>	<u>1%</u>
<b>Total Operating</b>	<u><b>8,978,116</b></u>	<u><b>9,283,168</b></u>	<u><b>12,270,418</b></u>	<u><b>12,939,222</b></u>	<u><b>11,730,543</b></u>	<u><b>26%</b></u>	<u><b>-9%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	33,358	100,782	148,450	248,450	669,239	564%	169%
Total Capital Outlay	<u>33,358</u>	<u>100,782</u>	<u>148,450</u>	<u>248,450</u>	<u>669,239</u>	<u>564%</u>	<u>169%</u>
<b>Other Uses</b>							
540905 OPEB-Post Emp Benefits	-	76,565	-	-	-	-%	-%
Total Other Uses	<u>-</u>	<u>76,565</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<u><b>9,011,474</b></u>	<u><b>9,460,515</b></u>	<u><b>12,418,868</b></u>	<u><b>13,187,672</b></u>	<u><b>12,399,782</b></u>	<u><b>31%</b></u>	<u><b>-6%</b></u>

## Environmental Services / Water and Sewer

### Wastewater Operations

#### **Program Message**

The Wastewater Operations Program purpose is to carry out the mission of Seminole County by providing wastewater customers with wastewater collection, treatment and reclaimed water that meets or exceeds all regulatory standards and is provided in a cost effective manner.

The Program provides the following services:

- Wastewater Collection
- Wastewater Treatment
- Reclaimed Water
- Sampling and analysis of systems to verify regulatory compliance
- Operation and Maintenance of:
  - >Wastewater collection systems
  - >Wastewater Treatment Facilities
  - >Reclaimed Water System



## Environmental Services / Water and Sewer

### Wastewater Operations

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	1,912,351	2,003,922	2,156,016	2,156,016	2,276,647	14%	6%
Operating Expenditures	7,173,486	6,910,929	8,113,968	8,188,968	7,231,428	5%	-12%
<b>Subtotal Operating</b>	<b>9,085,837</b>	<b>8,914,851</b>	<b>10,269,984</b>	<b>10,344,984</b>	<b>9,508,075</b>	<b>7%</b>	<b>-8%</b>
Internal Charges / Other	688,251	690,179	716,971	716,971	708,757	3%	-1%
<b>Total Operating</b>	<b>9,774,088</b>	<b>9,605,030</b>	<b>10,986,955</b>	<b>11,061,955</b>	<b>10,216,832</b>	<b>6%</b>	<b>-8%</b>
Capital Outlay	15,552,966	31,685,816	361,064	20,348,392	358,000	-99%	-98%
<b>Total Expenditures</b>	<b>25,327,054</b>	<b>41,290,846</b>	<b>11,348,019</b>	<b>31,410,347</b>	<b>10,574,832</b>	<b>-74%</b>	<b>-66%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	10,141,578	9,624,840	11,312,555	12,052,935	10,249,832	6%	-15%
Sewer Connection Fees	-	-	-	-	325,000	-%	-%
Water and Sewer Bonds, Series 2009	15,185,476	31,666,006	35,464	19,357,412	-	-100%	-100%
<b>Total Budget</b>	<b>25,327,054</b>	<b>41,290,846</b>	<b>11,348,019</b>	<b>31,410,347</b>	<b>10,574,832</b>	<b>-74%</b>	<b>-66%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	30.00	32.00	33.00	33.00	35.00	9%	6%
<b>Total Permanent FTE</b>	<b>30.00</b>	<b>32.00</b>	<b>33.00</b>	<b>33.00</b>	<b>35.00</b>	<b>9%</b>	<b>6%</b>
<b>Total FTE</b>	<b>30.00</b>	<b>32.00</b>	<b>33.00</b>	<b>33.00</b>	<b>35.00</b>	<b>9%</b>	<b>6%</b>

Budget Issues	FY 2014/15 Non Funded	FY 2014/15 Funded
Overtime including fringes - Wastewater Manager	0	154,113
Mechanic I	0	51,529
Plant Maintenance Electrician	0	62,352
Fleet Equipment - New/Additional	0	33,000
<b>Total Budget Issues</b>	<b>0</b>	<b>300,994</b>

**Seminole County Government**  
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**Environmental Services / Water and Sewer**

**Wastewater Operations**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,378,472	1,394,893	1,462,421	1,464,209	1,513,249	8%	3%
510140 Overtime	133,187	133,867	154,000	149,697	134,000	-%	-10%
510210 Social Security Matching	111,507	113,382	127,012	123,463	124,622	10%	1%
510220 Retirement Contributions	72,970	88,938	121,837	118,433	128,635	45%	9%
510230 Health And Life Insurance	246,359	251,793	280,716	272,873	368,202	46%	35%
510240 Workers Compensation	9,249	29,527	28,127	27,341	33,900	15%	24%
510900 Salary Adjustment Increase	-	-	43,872	-	27,239	-%	-%
510901 Internal Adjustments Only	-	-	(61,969)	-	(45,400)	-%	-%
511000 Contra Personal Services	(39,393)	(8,478)	-	-	(7,800)	-8%	-%
Total Personal Services	<u>1,912,351</u>	<u>2,003,922</u>	<u>2,156,016</u>	<u>2,156,016</u>	<u>2,276,647</u>	<u>14%</u>	<u>6%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	138,071	115,771	205,000	280,000	155,000	34%	-45%
530340 Other Services	4,951,362	4,144,083	4,921,856	4,921,856	4,327,650	4%	-12%
530400 Travel And Per Diem	12,524	21,020	4,300	4,300	8,600	-59%	100%
530401 Travel – Training Related	-	737	3,000	3,000	1,500	104%	-50%
530410 Communications Services	-	-	43,500	43,500	2,000	-%	-95%
530420 Freight & Postage Services	1,321	828	1,706	1,706	1,000	21%	-41%
530430 Utilities	1,002,063	806,547	981,794	981,794	859,156	7%	-12%
530439 Utilities - Other	-	316,288	323,000	323,000	305,245	-3%	-5%
530440 Rental And Leases	6,750	7,089	7,770	7,770	7,300	3%	-6%
530460 Repair And Maintenance Servi	605,066	951,216	982,728	982,728	1,008,760	6%	3%
530490 Other Current Charges & Oblig	1,735	5,866	2,575	2,575	2,075	-65%	-19%
530510 Office Supplies	2,214	2,854	4,200	4,200	3,400	19%	-19%
530520 Operating Supplies	113,242	239,932	133,000	133,000	185,300	-23%	39%
530521 Operating Supplies - Equipmer	9,610	22,274	30,820	30,820	13,428	-40%	-56%
530522 Operating Supplies-Technology	-	-	16,365	16,365	17,865	-%	9%
530525 Operating Supplies - Chemical	325,178	270,093	443,154	443,154	321,874	19%	-27%
530540 Books, Publications, Subscripti	-	2,676	200	200	2,275	-15%	1,038%
530550 Training	4,350	3,655	9,000	9,000	9,000	146%	-%
Total Operating Expenditures	<u>7,173,486</u>	<u>6,910,929</u>	<u>8,113,968</u>	<u>8,188,968</u>	<u>7,231,428</u>	<u>5%</u>	<u>-12%</u>
<b>Subtotal Operating</b>	<b><u>9,085,837</u></b>	<b><u>8,914,851</u></b>	<b><u>10,269,984</u></b>	<b><u>10,344,984</u></b>	<b><u>9,508,075</u></b>	<b><u>7%</u></b>	<b><u>-8%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	610,573	624,558	647,530	647,530	636,038	2%	-2%
540201 Insurance	77,678	65,621	65,621	65,621	65,621	-%	-%
540202 Internal Service Fund Fees	-	-	3,820	3,820	7,098	-%	86%
Total Internal Charges / Other	<u>688,251</u>	<u>690,179</u>	<u>716,971</u>	<u>716,971</u>	<u>708,757</u>	<u>3%</u>	<u>-1%</u>
<b>Total Operating</b>	<b><u>9,774,088</u></b>	<b><u>9,605,030</u></b>	<b><u>10,986,955</u></b>	<b><u>11,061,955</u></b>	<b><u>10,216,832</u></b>	<b><u>6%</u></b>	<b><u>-8%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	367,490	19,810	325,600	990,980	33,000	67%	-97%
560650 Construction In Progress	13,283,812	30,463,407	35,464	19,357,412	325,000	-99%	-98%
560651 Construction Management	1,901,664	1,202,599	-	-	-	-%	-%
Total Capital Outlay	<u>15,552,966</u>	<u>31,685,816</u>	<u>361,064</u>	<u>20,348,392</u>	<u>358,000</u>	<u>-99%</u>	<u>-98%</u>
<b>Total Expenditures</b>	<b><u>25,327,054</u></b>	<b><u>41,290,846</u></b>	<b><u>11,348,019</u></b>	<b><u>31,410,347</u></b>	<b><u>10,574,832</u></b>	<b><u>-74%</u></b>	<b><u>-66%</u></b>

## **Environmental Services / Water and Sewer**

### **Utilities Inventory Operations**

#### **Program Message**

Field Operations Program has an ultimate purpose to insure the proper availability of materials, and the proper accounting for the inventory usage in the Water, Wastewater or any program pulling materials from the warehouse.

The Program provides the following services:

- Management and oversight of the Inventory Program
- Tracking of inventory costs

## Environmental Services / Water and Sewer

### Utilities Inventory Operations

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Operating Expenditures	225,878	-	300,000	300,000	-	-%	-100%
<b>Subtotal Operating</b>	<b>225,878</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	<b>0%</b>	<b>-100%</b>
Internal Charges / Other	-	-	-	-	2,494	-%	-%
<b>Total Operating</b>	<b>225,878</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>2,494</b>	<b>0%</b>	<b>-99%</b>
Capital Outlay	919,462	1,048,125	1,000,000	1,000,000	1,500,000	43%	50%
<b>Total Expenditures</b>	<b>1,145,340</b>	<b>1,048,125</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,502,494</b>	<b>43%</b>	<b>16%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	1,145,340	1,048,125	1,300,000	1,300,000	1,502,494	43%	16%
<b>Total Budget</b>	<b>1,145,340</b>	<b>1,048,125</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,502,494</b>	<b>43%</b>	<b>16%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

## Environmental Services / Water and Sewer

### Utilities Inventory Operations

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530460 Repair And Maintenance Servi	177,587	-	250,000	250,000	-	-%	-%
530520 Operating Supplies	48,291	-	50,000	50,000	-	-%	-%
Total Operating Expenditures	<u>225,878</u>	<u>-</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b>225,878</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	-	-	-	-	2,494	-%	-%
Total Internal Charges / Other	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,494</u>	<u>-%</u>	<u>-%</u>
<b>Total Operating</b>	<b>225,878</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>2,494</b>	<b>-%</b>	<b>-99%</b>
<b>Capital Outlay</b>							
560650 Construction In Progress	919,462	1,048,125	1,000,000	1,000,000	1,500,000	43%	50%
Total Capital Outlay	<u>919,462</u>	<u>1,048,125</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,500,000</u>	<u>43%</u>	<u>50%</u>
<b>Total Expenditures</b>	<b>1,145,340</b>	<b>1,048,125</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,502,494</b>	<b>43%</b>	<b>16%</b>

## Environmental Services / Water and Sewer

### Water Conservation

#### **Program Message**

The Conservation Program purpose is to provide information and services to utility customers promoting water conservation. Water Conservation remains a key component in Seminole County water supply strategy to manage water demand.

The Program provides the following services:

- Irrigation Evaluations
- Rain sensor installation
- Landscape consulting
- Toilet Rebate Program
- Shower Head exchange
- Leak detector kits
- Energy/Water Conservation kits to all Seminole County residents
- Water Conservation literature
- Water Conservation Festivals and Events in the community to distribute and educate the citizens
- Speakers Bureau outreach to Home owner associations, schools, and civic organizations
- Florida Master Gardener Certification – to assist customers with landscaping issues

## Environmental Services / Water and Sewer

### Water Conservation

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	76,803	77,276	79,398	79,398	79,976	3%	1%
Operating Expenditures	261,479	211,534	329,995	369,318	245,625	16%	-33%
<b>Subtotal Operating</b>	<b>338,282</b>	<b>288,810</b>	<b>409,393</b>	<b>448,716</b>	<b>325,601</b>	<b>13%</b>	<b>-27%</b>
Internal Charges / Other	3,040	3,342	5,949	5,949	4,230	27%	-29%
<b>Total Operating</b>	<b>341,322</b>	<b>292,152</b>	<b>415,342</b>	<b>454,665</b>	<b>329,831</b>	<b>13%</b>	<b>-27%</b>
<b>Total Expenditures</b>	<b>341,322</b>	<b>292,152</b>	<b>415,342</b>	<b>454,665</b>	<b>329,831</b>	<b>13%</b>	<b>-27%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	341,322	292,152	415,342	454,665	329,831	13%	-27%
<b>Total Budget</b>	<b>341,322</b>	<b>292,152</b>	<b>415,342</b>	<b>454,665</b>	<b>329,831</b>	<b>13%</b>	<b>-27%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	1.00	1.00	1.00	1.00	1.00	-%	-%
<b>Total Permanent FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>

Budget Issues	FY 2014/15 Non Funded	FY 2014/15 Funded
Overtime including fringes - Water Conservation Con	0	2,645
<b>Total Budget Issues</b>	<b>0</b>	<b>2,645</b>

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**Environmental Services / Water and Sewer**

**Water Conservation**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	58,219	58,773	58,209	58,247	59,956	2%	3%
510140 Overtime	4,028	2,519	4,000	3,886	2,300	-9%	-41%
510210 Social Security Matching	4,721	4,650	4,892	4,752	4,708	1%	-1%
510220 Retirement Contributions	3,035	3,481	4,445	4,318	4,582	32%	6%
510230 Health And Life Insurance	6,410	6,887	7,542	7,327	8,078	17%	10%
510240 Workers Compensation	390	966	893	868	1,072	11%	24%
510900 Salary Adjustment Increase	-	-	1,746	-	1,079	-	-
510901 Internal Adjustments Only	-	-	(2,329)	-	(1,799)	-	-
Total Personal Services	<u>76,803</u>	<u>77,276</u>	<u>79,398</u>	<u>79,398</u>	<u>79,976</u>	<u>3%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530340 Other Services	171,305	142,042	200,000	200,000	160,000	13%	-20%
530400 Travel And Per Diem	13	8	300	300	25	213%	-92%
530460 Repair And Maintenance Servi	-	3,445	5,000	5,000	5,000	45%	-
530470 Printing And Binding	-	-	1,000	1,000	-	-	-
530490 Other Current Charges & Oblig	78,055	55,698	113,000	152,323	72,000	29%	-53%
530510 Office Supplies	97	230	100	100	100	-57%	-
530520 Operating Supplies	12,009	10,001	10,000	10,000	8,000	-20%	-20%
530540 Books, Publications, Subscripti	-	110	100	100	-	-	-
530550 Training	-	-	495	495	500	-	1%
Total Operating Expenditures	<u>261,479</u>	<u>211,534</u>	<u>329,995</u>	<u>369,318</u>	<u>245,625</u>	<u>16%</u>	<u>-33%</u>
<b>Subtotal Operating</b>	<u><b>338,282</b></u>	<u><b>288,810</b></u>	<u><b>409,393</b></u>	<u><b>448,716</b></u>	<u><b>325,601</b></u>	<u><b>13%</b></u>	<u><b>-27%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	2,708	3,161	5,768	5,768	4,049	28%	-30%
540201 Insurance	332	181	181	181	181	-	-
Total Internal Charges / Other	<u>3,040</u>	<u>3,342</u>	<u>5,949</u>	<u>5,949</u>	<u>4,230</u>	<u>27%</u>	<u>-29%</u>
<b>Total Operating</b>	<u><b>341,322</b></u>	<u><b>292,152</b></u>	<u><b>415,342</b></u>	<u><b>454,665</b></u>	<u><b>329,831</b></u>	<u><b>13%</b></u>	<u><b>-27%</b></u>
<b>Total Expenditures</b>	<u><b>341,322</b></u>	<u><b>292,152</b></u>	<u><b>415,342</b></u>	<u><b>454,665</b></u>	<u><b>329,831</b></u>	<u><b>13%</b></u>	<u><b>-27%</b></u>



## **Environmental Services / Water and Sewer**

### **Utilities Engineering Program**

#### **Program Message**

The Utilities Engineering Program purpose is meeting water, Sewer and Reclaimed service demands while maintaining regulatory compliance in support of the mission of the Environmental Services Department.

The program provides the following services;

- Project Management for CIP projects
- Water, Wastewater & Reclaimed Engineering
- Development Review Support & Inspection
- Construction Engineering Inspection/County Agency Support
- Utilities Master Planning
- GIS Infrastructure Data Management

## Environmental Services / Water and Sewer

### Utilities Engineering Program

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	13,989	799,321	1,303,191	1,303,191	972,749	22%	-25%
Operating Expenditures	18,069	31,764	250,279	175,279	286,244	801%	63%
Debt Service	6,627,394	4,443,288	19,707,844	19,707,844	19,707,404	344%	-%
<b>Subtotal Operating</b>	<b>6,659,452</b>	<b>5,274,373</b>	<b>21,261,314</b>	<b>21,186,314</b>	<b>20,966,397</b>	<b>298%</b>	<b>-1%</b>
Internal Charges / Other	625,424	804,655	666,741	666,741	1,013,809	26%	52%
<b>Total Operating</b>	<b>7,284,876</b>	<b>6,079,028</b>	<b>21,928,055</b>	<b>21,853,055</b>	<b>21,980,206</b>	<b>262%</b>	<b>1%</b>
Capital Outlay	18,217,361	24,105,341	23,186,899	47,632,857	15,651,480	-35%	-67%
<b>Total Expenditures</b>	<b>25,502,237</b>	<b>30,184,369</b>	<b>45,114,954</b>	<b>69,485,912</b>	<b>37,631,686</b>	<b>25%</b>	<b>-46%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Water And Sewer Operating Fund	9,518,430	1,598,705	17,064,409	16,989,409	18,218,714	1,040%	7%
Water Connection Fees	1,176,413	4,182,183	1,608,743	4,054,834	1,592,777	-62%	-61%
Sewer Connection Fees	5,941,109	5,316,707	4,322,646	8,446,326	2,192,756	-59%	-74%
Water and Sewer Bonds, Series 2C	7,825,927	7,280,112	1,945,529	8,013,755	-	-100%	-100%
Water and Sewer (Operating) Capi	-	11,806,662	20,173,627	31,981,588	15,627,439	32%	-51%
Environmental Services Grants	1,040,358	-	-	-	-	-%	-%
<b>Total Budget</b>	<b>25,502,237</b>	<b>30,184,369</b>	<b>45,114,954</b>	<b>69,485,912</b>	<b>37,631,686</b>	<b>25%</b>	<b>-46%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	15.00	15.00	16.00	16.00	17.00	13%	6%
<b>Total Permanent FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>16.00</b>	<b>16.00</b>	<b>17.00</b>	<b>13%</b>	<b>6%</b>
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>16.00</b>	<b>16.00</b>	<b>17.00</b>	<b>13%</b>	<b>6%</b>

Budget Issues	FY 2014/15 Non Funded	FY 2014/15 Funded
Overtime including fringes - Utilities Engineering	0	24,153
<b>Total Budget Issues</b>	<b>0</b>	<b>24,153</b>

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**Environmental Services / Water and Sewer**

**Utilities Engineering Program**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	910,086	916,417	956,443	956,114	1,003,208	9%	5%
510140 Overtime	13,066	19,134	28,400	27,563	21,000	10%	-24%
510210 Social Security Matching	68,012	68,759	77,534	75,250	77,435	13%	3%
510220 Retirement Contributions	44,985	54,269	75,148	72,934	83,109	53%	14%
510230 Health And Life Insurance	124,906	130,753	163,505	158,688	189,584	45%	19%
510240 Workers Compensation	5,473	12,963	13,026	12,642	16,051	24%	27%
510900 Salary Adjustment Increase	-	-	28,694	-	18,059	-%	-%
510901 Internal Adjustments Only	-	-	(39,559)	-	(30,097)	-%	-%
511000 Contra Personal Services	(1,152,539)	(402,974)	-	-	(405,600)	1%	-%
Total Personal Services	<u>13,989</u>	<u>799,321</u>	<u>1,303,191</u>	<u>1,303,191</u>	<u>972,749</u>	<u>22%</u>	<u>-25%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	16,253	218,479	143,479	251,994	1,450%	76%
530340 Other Services	-	-	2,000	2,000	1,500	-%	-25%
530400 Travel And Per Diem	2,454	2,464	2,500	2,500	2,500	1%	-%
530420 Freight & Postage Services	-	-	100	100	1,600	-%	1,500%
530460 Repair And Maintenance Servi	-	-	200	200	200	-%	-%
530470 Printing And Binding	-	-	200	200	200	-%	-%
530490 Other Current Charges & Oblig	519	-	-	-	-	-%	-%
530510 Office Supplies	1,996	1,426	2,500	2,500	2,250	58%	-10%
530520 Operating Supplies	6,879	8,086	12,000	12,000	16,000	98%	33%
530540 Books, Publications, Subscripti	4,593	2,819	6,600	6,600	6,000	113%	-9%
530550 Training	1,628	716	5,700	5,700	4,000	459%	-30%
Total Operating Expenditures	<u>18,069</u>	<u>31,764</u>	<u>250,279</u>	<u>175,279</u>	<u>286,244</u>	<u>801%</u>	<u>63%</u>
<b>Debt Service</b>							
570710 Principal	-	-	5,060,000	5,060,000	5,340,000	-%	6%
570720 Interest	6,624,944	4,440,838	14,644,844	14,644,844	14,364,404	223%	-2%
570730 Other Debt Service	2,450	2,450	3,000	3,000	3,000	22%	-%
Total Debt Service	<u>6,627,394</u>	<u>4,443,288</u>	<u>19,707,844</u>	<u>19,707,844</u>	<u>19,707,404</u>	<u>344%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>6,659,452</u></b>	<b><u>5,274,373</u></b>	<b><u>21,261,314</u></b>	<b><u>21,186,314</u></b>	<b><u>20,966,397</u></b>	<b><u>298%</u></b>	<b><u>-1%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	593,826	742,123	66,802	66,802	74,774	-90%	12%
540102 Other Charges / Administrative	-	-	510,000	510,000	850,000	-%	67%
540201 Insurance	31,598	23,047	23,047	23,047	23,047	-%	-%
540202 Internal Service Fund Fees	-	-	1,892	1,892	988	-%	-48%
540904 Reimbursements/Refunds	-	39,485	65,000	65,000	65,000	65%	-%
Total Internal Charges / Other	<u>625,424</u>	<u>804,655</u>	<u>666,741</u>	<u>666,741</u>	<u>1,013,809</u>	<u>26%</u>	<u>52%</u>
<b>Total Operating</b>	<b><u>7,284,876</u></b>	<b><u>6,079,028</u></b>	<b><u>21,928,055</u></b>	<b><u>21,853,055</u></b>	<b><u>21,980,206</u></b>	<b><u>262%</u></b>	<b><u>1%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	-	44,000	44,000	-	-%	-%
560650 Construction In Progress	14,856,995	20,453,951	23,142,899	47,370,857	14,491,480	-29%	-69%
560651 Construction Management	3,360,366	3,651,390	-	-	-	-%	-%
560680 Design	-	-	-	-	380,000	-%	-%
560690 Capitalized Expenditures	-	-	-	-	780,000	-%	-%
560699 Capital Contingency	-	-	-	218,000	-	-%	-%
Total Capital Outlay	<u>18,217,361</u>	<u>24,105,341</u>	<u>23,186,899</u>	<u>47,632,857</u>	<u>15,651,480</u>	<u>-35%</u>	<u>-67%</u>
<b>Total Expenditures</b>	<b><u>25,502,237</u></b>	<b><u>30,184,369</u></b>	<b><u>45,114,954</u></b>	<b><u>69,485,912</u></b>	<b><u>37,631,686</u></b>	<b><u>25%</u></b>	<b><u>-46%</u></b>

## **Environmental Services / Water and Sewer**

### **SW-Compliance & Program Management Program**

The Compliance and Program Management program provides the following functions in support of the mission of the Environmental Services Department:

- Scalehouse customer service
- Collection coordination and management
- Regulatory compliance
- Facility maintenance and compliance
- Household hazardous waste management
- Special waste management
- Small quantity generator program
- Solid waste system planning

## Environmental Services / Water and Sewer

### SW-Compliance & Program Management Program

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Operating Expenditures	-	-	-	-	30,000	-%	-%
<b>Subtotal Operating</b>	-	-	-	-	<b>30,000</b>	<b>0%</b>	<b>0%</b>
<b>Total Operating</b>	-	-	-	-	<b>30,000</b>	<b>0%</b>	<b>0%</b>
Capital Outlay	-	-	-	-	389,406	-%	-%
<b>Total Expenditures</b>	-	-	-	-	<b>419,406</b>	<b>-%</b>	<b>-%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Solid Waste Fund	-	-	-	-	419,406	-%	-%
<b>Total Budget</b>	-	-	-	-	<b>419,406</b>	<b>-%</b>	<b>-%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

## Environmental Services / Water and Sewer

### SW-Compliance & Program Management Program

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	-	-	-	-	30,000	-%	-%
Total Operating Expenditures	-	-	-	-	30,000	-%	-%
<b>Subtotal Operating</b>	-	-	-	-	<b>30,000</b>	-%	-%
<b>Total Operating</b>	-	-	-	-	<b>30,000</b>	-%	-%
<b>Capital Outlay</b>							
560650 Construction In Progress	-	-	-	-	389,406	-%	-%
Total Capital Outlay	-	-	-	-	389,406	-%	-%
<b>Total Expenditures</b>	-	-	-	-	<b>419,406</b>	-%	-%

## Environmental Services / Water and Sewer

<u>ProjectNumber</u>	<u>ProjectTitle</u>	<u>FY 2014/15 Adopted</u>
00021708	Oversizing & Extension-Sanitary Sewer	50,000
00021709	Oversizing & Extensions-Potable Water	50,000
00022901	Small Meter Replacement Program	1,500,000
00024806	SCADA System Hardware	200,000
00040301	Capitalized Labor Project	780,000
00064523	Large Meter Improvement Program	60,000
00064534	Druid Hills Distribution Upgrades	1,100,000
00064536	Reclaim Main Valve Upgrades	100,000
00064553	Water Distribution System Condition Assess FY15	160,000
00065209	Dean Road Widening	1,487,480
00065218	Wekiva Parkway Utility Relocates	150,000
00065220	Minor Roads Utility Upgrades-Potable Water	75,000
00065221	Minor Roads Utility Upgrades-Sanitary Sewer	75,000
00065222	CR-46A Widening - Rinehart Rd to Orange Blvd	70,000
00065223	Oxford Road Improvements - 17-92 to Fernwood Blvd	125,000
00065250	SR 17-92 Utility Relocation (Shepard to Lk Mary Blvd)	930,000
00082915	Pump Station Upgrades	1,300,000
00082916	Greenwood Lakes Power Easement Master Pump Station	2,500,000
00083107	Force Main & Air Release Valve Assessment/Rehabilitation	125,000
00083108	Gravity Sewer & Manhole Condition Assessment & Rehabilitation	125,000
00083109	Southwest Service Area Force Main Meters	100,000
00164301	Yankee Lake Alternative Water	50,000
00195206	Yankee Lk Wastewater Regional Facility Rehabilitation/Replacement	1,114,000
00200401	MARKHAM AQUIFER STORAGE WELL	100,000
00201101	Consumptive Use Permit Consolidation	25,000
00201501	Potable Well Improvements	50,000
00201518	Lake Hayes Well #1 Conversion to Monitor Well	75,000
00201519	Lakes Hayes Well #3 Conversion to Monitor Well	125,000
00201901	Tipping Floor Resurfacing	100,000
00203101	Security Improvements/Enhancements	500,000
00216707	Heathrow Well #1 Replacement	1,000,000
00216708	Heathrow Well #4 Replacement	1,000,000
00223204	Emergency Power Generator - Markham Repump & RIB Site	25,000
00227409	Greenwood Lakes Water Reclaimed Facility Rehabilitation/Replacement	2,000,000
00244601	Landfill Gas System Expansion	289,406
00244804	Landfill NPDES Permit	30,000
00283002	SSNOCWTA Infiltration & Inflow Correction SE Collection System	100,000
<b>Total</b>		<b><u>17,645,886</u></b>

## **Information Services**

**Document Management**  
**Tourism Development**  
**Capital Projects Delivery**  
**Information Services Business Office**  
**Network Infrastructure Support & Maintenance**  
**Customer Support Desk**  
**Workstation Support & Maintenance**  
**Telephone Support & Maintenance**  
**Geographic Information Systems (GIS)**  
**Enterprise Application Development and Support**  
**Enterprise Architecture**



## Information Services

### Departmental Message

The Information Services Department's primary goal is to deliver and support technology throughout the County. The Department is organized in tiered functional teams that work together to ensure the County's technology investments are maintained, secured, enhanced, and available for business service delivery. The Department's budget is comprised of nine programs including:

1) Network Infrastructure Support & Maintenance - This program is responsible for the support and maintenance, lifecycle management, service delivery, and security of technology infrastructure. Examples of these services include email, internet access, network transport, data security, telephone, electronic file storage, and housing of multi-departmental software. This program also provides network support for the interconnectivity of constitutional offices and cities for access to shared services

2) Customer Support Desk - This program provides internal and external countywide telephone operator assistance and call routing for all government entities on the 407-665 exchange. The CSD program also provides IS Help Desk services to both internal and external technology users. This includes desktop and application support, remote software installation and problem resolution, escalation of complex requests to the appropriate teams and minor project requests. In addition, this program becomes the Citizen Information Line during EOC activations which ensures citizens can be prepared by getting valid, up to date information at all times regarding whatever incident caused the EOC to activate.

3) Workstation Support & Maintenance - This program is responsible for the acquisition, support, and maintenance of computer workstations, peripherals, and locally installed applications. This program also provides on-site technician support, troubleshooting, and computer changes.

4) Telephone Support & Maintenance - This program is responsible for support, maintenance, and repair of telephone handsets, telephone lines, and PBX telephone systems. This program also provides on-site technician support, troubleshooting, and phone moves, adds, and changes county wide to include all constitutional officers.6) Geographic Information Systems (GIS) - This program creates detailed, layered, addressable, electronic maps of County physical assets and infrastructure systems.

5) Enterprise Architecture - The Enterprise Architecture (EA) Division, in coordination with the Chief Information Officer, works to translate business vision and strategy into effective Information Services' (I.S.) initiatives. The purpose of the EA Division is to improve the organizational efficiency, effectiveness, and agility by delivering business-aligned future states and road maps to achieve that vision to Executive leadership. The EA Division is responsible for System Architecture Design & Planning, Technology Roadmap Planning, Information Security Design, Network Security Design, Identity and Access Management (IdAM), Process Improvement / Process Definition, Creating and Maintaining Standards, Application Integration / Consolidation, and I.S. Project Management and Coordination.

6) Geographic Information Services - The Seminole County GIS (Geographical Information Systems) Program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

7) Enterprise Application Support - The Application Support program consists of a team of five Developers and a manager who are responsible for maintaining over 150 Applications and databases throughout the County. This Program is also responsible for the design and maintenance of the Counties internal, external, and mobile websites and for the design and maintenance of the Content management System utilized to keep these websites current. In addition, this program maintains the Naviline financial business application suite which is utilized for utility building and building permits.

8) Document Management - The Document Management Program serves the Seminole County BCC by initiating and implementing technologies for the purpose of creating, distributing, collaborating, archiving, and retrieval of electronic documents cost effectively and efficiently. The program is also responsible for the Records Management Liaison Officer (RMLO) for Seminole County and provides annual public records management training, supervision, and coordination among all county offices.

9) Information Services Business Office - This program provides strategic direction and policy for all Information systems county wide in addition to centralized administration and oversight for the Information Services Department. Additional

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Information Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	2,677,840	3,044,129	3,311,533	3,311,533	2,760,523	-9%	-17%
Operating Expenditures	2,465,295	2,626,629	2,932,920	2,947,814	3,571,982	36%	21%
<b>Subtotal Operating</b>	<b>5,143,135</b>	<b>5,670,758</b>	<b>6,244,453</b>	<b>6,259,347</b>	<b>6,332,505</b>	<b>12%</b>	<b>1%</b>
Internal Charges / Other	131,205	136,226	146,434	146,434	137,481	1%	-6%
Cost Allocations (contra expenditure)	(3,151,710)	(2,865,673)	(3,047,706)	(3,047,706)	(3,124,433)	9%	3%
<b>Total Operating</b>	<b>2,122,630</b>	<b>2,941,311</b>	<b>3,343,181</b>	<b>3,358,075</b>	<b>3,345,553</b>	<b>14%</b>	<b>0%</b>
Capital Outlay	649,028	5,151,371	110,000	683,927	624,490	-88%	-9%
<b>Total Expenditures</b>	<b>2,771,658</b>	<b>8,092,682</b>	<b>3,453,181</b>	<b>4,042,002</b>	<b>3,970,043</b>	<b>-51%</b>	<b>-2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	2,771,658	8,019,955	3,093,311	3,681,947	3,107,595	-61%	-16%
Technology Replacement Fund	-	72,727	359,870	360,055	862,448	1,086%	140%
<b>Total Budget</b>	<b>2,771,658</b>	<b>8,092,682</b>	<b>3,453,181</b>	<b>4,042,002</b>	<b>3,970,043</b>	<b>-51%</b>	<b>-2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	38.00	42.00	42.00	42.00	32.00	-24%	-24%
Part-Time	0.75	0.75	-	-	-	-100%	-%
<b>Total Permanent FTE</b>	<b>38.75</b>	<b>42.75</b>	<b>42.00</b>	<b>42.00</b>	<b>32.00</b>	<b>-25%</b>	<b>-24%</b>
<b>Total FTE</b>	<b>38.75</b>	<b>42.75</b>	<b>42.00</b>	<b>42.00</b>	<b>32.00</b>	<b>-25%</b>	<b>-24%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Customer Support Desk	-	-
Information Services Business Office	-	-
Workstation Support & Maintenance	-	862,448
<b>Total Budget Issues</b>	<b>-</b>	<b>862,448</b>

**Seminole County Government**  
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**Information Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	2,082,175	2,342,087	2,499,932	2,497,327	2,083,464	-11%	-17%
510140 Overtime	26,977	25,198	24,300	23,579	17,226	-32%	-27%
510150 Special Pay	860	2,700	2,700	2,618	600	-78%	-77%
510210 Social Security Matching	155,300	174,639	198,120	192,150	158,792	-9%	-17%
510220 Retirement Contributions	102,048	142,249	203,347	197,219	175,338	23%	-11%
510230 Health And Life Insurance	308,908	353,441	407,418	395,141	346,608	-2%	-12%
510240 Workers Compensation	1,572	3,815	3,607	3,499	3,499	-8%	-%
510900 Salary Adjustment Increase	-	-	74,997	-	37,500	-%	-%
510901 Internal Adjustments Only	-	-	(102,888)	-	(62,504)	-%	-%
<b>Total Personal Services</b>	<b>2,677,840</b>	<b>3,044,129</b>	<b>3,311,533</b>	<b>3,311,533</b>	<b>2,760,523</b>	<b>-9%</b>	<b>-17%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	10,200	2,892	48,025	48,025	801,500	27,614%	1,569%
530340 Other Services	143,430	216,692	170,000	170,000	125,120	-42%	-26%
530400 Travel And Per Diem	1,395	394	1,650	1,650	1,200	205%	-27%
530401 Travel – Training Related	-	-	378	378	400	-%	6%
530410 Communications Services	480,992	583,445	524,207	524,207	546,349	-6%	4%
530411 COMMUNICATIONS EQUIPMI	-	4,974	29,500	29,500	29,000	483%	-2%
530440 Rental And Leases	540,169	369,062	416,795	416,795	292,965	-21%	-30%
530460 Repair And Maintenance Servi	22,184	83,849	218,900	218,900	200,483	139%	-8%
530510 Office Supplies	2,458	1,531	2,850	2,850	2,450	60%	-14%
530520 Operating Supplies	1,194,607	1,280,940	91,199	106,038	97,410	-92%	-8%
530521 Operating Supplies - Equipmer	18,065	49,118	98,510	98,565	122,514	149%	24%
530522 Operating Supplies-Technology	-	15,846	1,268,156	1,268,156	1,286,781	8,021%	1%
530540 Books, Publications, Subscripti	573	774	1,475	1,475	4,035	421%	174%
530550 Training	51,222	17,112	61,275	61,275	61,775	261%	1%
<b>Total Operating Expenditures</b>	<b>2,465,295</b>	<b>2,626,629</b>	<b>2,932,920</b>	<b>2,947,814</b>	<b>3,571,982</b>	<b>36%</b>	<b>21%</b>
<b>Subtotal Operating</b>	<b>5,143,135</b>	<b>5,670,758</b>	<b>6,244,453</b>	<b>6,259,347</b>	<b>6,332,505</b>	<b>12%</b>	<b>1%</b>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	(6,171)	-	-	-	-	-%	-%
540101 Other Charges / Obligations - In	134,228	134,505	138,972	138,972	132,697	-1%	-5%
540201 Insurance	3,148	1,721	1,721	1,721	1,721	-%	-%
540202 Internal Service Fund Fees	-	-	5,741	5,741	3,063	-%	-47%
<b>Total Internal Charges / Other</b>	<b>131,205</b>	<b>136,226</b>	<b>146,434</b>	<b>146,434</b>	<b>137,481</b>	<b>1%</b>	<b>-6%</b>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(3,151,710)	(2,865,673)	(3,047,706)	(3,047,706)	(2,664,433)	-7%	-13%
550102 Contra Account - Administrative	-	-	-	-	(460,000)	-%	-%
<b>Total Cost Allocations (contra expenditure)</b>	<b>(3,151,710)</b>	<b>(2,865,673)</b>	<b>(3,047,706)</b>	<b>(3,047,706)</b>	<b>(3,124,433)</b>	<b>9%</b>	<b>3%</b>
<b>Total Operating</b>	<b>2,122,630</b>	<b>2,941,311</b>	<b>3,343,181</b>	<b>3,358,075</b>	<b>3,345,553</b>	<b>14%</b>	<b>-%</b>
<b>Capital Outlay</b>							
560610 Land	649,028	5,126,646	-	553,852	-	-%	-%
560642 Equipment >\$4999	-	24,725	-	75	577,000	2,234%	-%
560646 Capital Software	-	-	110,000	130,000	47,490	-%	-63%
<b>Total Capital Outlay</b>	<b>649,028</b>	<b>5,151,371</b>	<b>110,000</b>	<b>683,927</b>	<b>624,490</b>	<b>-88%</b>	<b>-9%</b>
<b>Total Expenditures</b>	<b>2,771,658</b>	<b>8,092,682</b>	<b>3,453,181</b>	<b>4,042,002</b>	<b>3,970,043</b>	<b>-51%</b>	<b>-2%</b>

## Information Services

### Document Management

#### Program Message

The Document Management Program serves the Seminole County BCC by initiating and implementing technologies for the purpose of creating, distributing, collaborating, archiving, and retrieval of electronic documents cost effectively and efficiently. The program is also responsible for the Records Management Liaison Officer (RMLO) for Seminole County and provides annual public records management training, supervision, and coordination among all county offices.

**Seminole County Government**  
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**Information Services**

**Document Management**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	-	123,292	125,789	125,789	244,535	98%	94%
Operating Expenditures	104,741	424,819	618,278	618,278	546,663	29%	-12%
<b>Subtotal Operating</b>	<b>104,741</b>	<b>548,111</b>	<b>744,067</b>	<b>744,067</b>	<b>791,198</b>	<b>44%</b>	<b>6%</b>
Internal Charges / Other	6,326	8,704	9,732	9,732	7,117	-18%	-27%
Cost Allocations (contra expenditure)	-	-	(36,800)	(36,800)	(64,220)	-%	75%
<b>Total Operating</b>	<b>111,067</b>	<b>556,815</b>	<b>716,999</b>	<b>716,999</b>	<b>734,095</b>	<b>32%</b>	<b>2%</b>
Capital Outlay	649,028	5,126,646	-	553,852	-	-100%	-100%
<b>Total Expenditures</b>	<b>760,095</b>	<b>5,683,461</b>	<b>716,999</b>	<b>1,270,851</b>	<b>734,095</b>	<b>-87%</b>	<b>-42%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	760,095	5,683,461	716,999	1,270,851	734,095	-87%	-42%
<b>Total Budget</b>	<b>760,095</b>	<b>5,683,461</b>	<b>716,999</b>	<b>1,270,851</b>	<b>734,095</b>	<b>-87%</b>	<b>-42%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	-	2.00	2.00	2.00	4.00	100%	100%
<b>Total Permanent FTE</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>4.00</b>	<b>100%</b>	<b>100%</b>
<b>Total FTE</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>4.00</b>	<b>100%</b>	<b>100%</b>

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**Information Services**

**Document Management**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	-	94,022	93,860	93,733	182,914	95%	95%
510210 Social Security Matching	-	6,771	7,396	7,171	13,825	104%	93%
510220 Retirement Contributions	-	5,356	6,719	6,515	13,417	151%	106%
510230 Health And Life Insurance	-	16,989	18,810	18,238	36,267	113%	99%
510240 Workers Compensation	-	154	136	132	307	99%	133%
510900 Salary Adjustment Increase	-	-	2,816	-	3,293	-%	-%
510901 Internal Adjustments Only	-	-	(3,948)	-	(5,488)	-%	-%
Total Personal Services	-	123,292	125,789	125,789	244,535	98%	94%
<b>Operating Expenditures</b>							
530340 Other Services	103,999	114,377	148,000	148,000	106,520	-7%	-28%
530400 Travel And Per Diem	238	-	50	50	50	-%	-%
530401 Travel – Training Related	-	-	378	378	400	-%	6%
530440 Rental And Leases	-	185,843	302,500	302,500	287,100	54%	-5%
530460 Repair And Maintenance Servi	-	83,849	113,900	113,900	110,483	32%	-3%
530510 Office Supplies	-	120	200	200	-	-%	-%
530520 Operating Supplies	-	28,701	38,000	38,000	27,160	-5%	-29%
530521 Operating Supplies - Equipmer	-	5,151	-	-	-	-%	-%
530540 Books, Publications, Subscripti	130	343	450	450	150	-56%	-67%
530550 Training	374	6,435	14,800	14,800	14,800	130%	-%
Total Operating Expenditures	104,741	424,819	618,278	618,278	546,663	29%	-12%
<b>Subtotal Operating</b>	<b>104,741</b>	<b>548,111</b>	<b>744,067</b>	<b>744,067</b>	<b>791,198</b>	<b>44%</b>	<b>6%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	5,948	8,497	9,233	9,233	6,910	-19%	-25%
540201 Insurance	378	207	207	207	207	-%	-%
540202 Internal Service Fund Fees	-	-	292	292	-	-%	-%
Total Internal Charges / Other	6,326	8,704	9,732	9,732	7,117	-18%	-27%
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	-	-	(36,800)	(36,800)	(64,220)	-%	75%
al Cost Allocations (contra expenditure)	-	-	(36,800)	(36,800)	(64,220)	-%	75%
<b>Total Operating</b>	<b>111,067</b>	<b>556,815</b>	<b>716,999</b>	<b>716,999</b>	<b>734,095</b>	<b>32%</b>	<b>2%</b>
<b>Capital Outlay</b>							
560610 Land	649,028	5,126,646	-	553,852	-	-%	-%
Total Capital Outlay	649,028	5,126,646	-	553,852	-	-%	-%
<b>Total Expenditures</b>	<b>760,095</b>	<b>5,683,461</b>	<b>716,999</b>	<b>1,270,851</b>	<b>734,095</b>	<b>-87%</b>	<b>-42%</b>

## Information Services

### Information Services Business Office

#### Program Message

This program provides strategic direction and policy for all Information systems county wide in addition to centralized administration and oversight for the Information Services Department. Additional responsibilities include: departmental financial, budgetary, and payroll management; oversight and coordination for countywide IS/IT budget/purchases, strategic planning, contracting and purchasing support for all programs within the department. This program also provides administrative support for countywide voice, data and long distance plans; air cards, cell phones and accessories; as well as inventory and purchasing support for the acquisition of computer workstations and technology for all county departments.

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**Information Services Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	-	324,513	336,163	336,163	350,703	8%	4%
Operating Expenditures	-	83,655	677,459	677,459	842,587	907%	24%
<b>Subtotal Operating</b>	-	<b>408,168</b>	<b>1,013,622</b>	<b>1,013,622</b>	<b>1,193,290</b>	<b>192%</b>	<b>18%</b>
Internal Charges / Other	-	6,657	6,636	6,636	12,674	90%	91%
Cost Allocations (contra expenditure)	-	-	(662,998)	(662,998)	(811,880)	-%	22%
<b>Total Operating</b>	-	<b>414,825</b>	<b>357,260</b>	<b>357,260</b>	<b>394,084</b>	<b>-5%</b>	<b>10%</b>
Capital Outlay	-	-	110,000	110,000	47,490	-%	-57%
<b>Total Expenditures</b>	-	<b>414,825</b>	<b>467,260</b>	<b>467,260</b>	<b>441,574</b>	<b>6%</b>	<b>-5%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	-	414,825	467,260	467,260	441,574	6%	-5%
<b>Total Budget</b>	-	<b>414,825</b>	<b>467,260</b>	<b>467,260</b>	<b>441,574</b>	<b>6%</b>	<b>-5%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	-	4.00	4.00	4.00	4.00	-%	-%
<b>Total Permanent FTE</b>	-	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	-	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Work Order System	0	0
<b>Total Budget Issues</b>	<b>0</b>	<b>0</b>



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**Information Services**

**Information Services Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	-	249,590	248,304	248,000	256,370	3%	3%
510140 Overtime	-	1	-	-	-	-%	-%
510150 Special Pay	-	2,700	2,700	2,618	-	-%	-%
510210 Social Security Matching	-	18,818	18,844	18,273	19,377	3%	6%
510220 Retirement Contributions	-	18,960	31,232	30,285	36,923	95%	22%
510230 Health And Life Insurance	-	34,230	37,784	36,639	40,680	19%	11%
510240 Workers Compensation	-	214	359	348	431	101%	24%
510900 Salary Adjustment Increase	-	-	7,449	-	4,614	-%	-%
510901 Internal Adjustments Only	-	-	(10,509)	-	(7,692)	-%	-%
Total Personal Services	-	324,513	336,163	336,163	350,703	8%	4%
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	-	-	10,000	-%	-%
530340 Other Services	-	83,655	-	-	13,600	-84%	-%
530400 Travel And Per Diem	-	-	1,000	1,000	1,000	-%	-%
530510 Office Supplies	-	-	1,650	1,650	1,750	-%	6%
530522 Operating Supplies-Technology	-	-	672,134	672,134	812,562	-%	21%
530540 Books, Publications, Subscripti	-	-	675	675	1,675	-%	148%
530550 Training	-	-	2,000	2,000	2,000	-%	-%
Total Operating Expenditures	-	83,655	677,459	677,459	842,587	907%	24%
<b>Subtotal Operating</b>	-	<b>408,168</b>	<b>1,013,622</b>	<b>1,013,622</b>	<b>1,193,290</b>	<b>192%</b>	<b>18%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	-	6,657	6,636	6,636	12,036	81%	81%
540202 Internal Service Fund Fees	-	-	-	-	638	-%	-%
Total Internal Charges / Other	-	6,657	6,636	6,636	12,674	90%	91%
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	-	-	(662,998)	(662,998)	(551,880)	-%	-17%
550102 Contra Account - Administrative	-	-	-	-	(260,000)	-%	-%
Total Cost Allocations (contra expenditure)	-	-	(662,998)	(662,998)	(811,880)	-%	22%
<b>Total Operating</b>	-	<b>414,825</b>	<b>357,260</b>	<b>357,260</b>	<b>394,084</b>	<b>-5%</b>	<b>10%</b>
<b>Capital Outlay</b>							
560646 Capital Software	-	-	110,000	110,000	47,490	-%	-57%
Total Capital Outlay	-	-	110,000	110,000	47,490	-%	-57%
<b>Total Expenditures</b>	-	<b>414,825</b>	<b>467,260</b>	<b>467,260</b>	<b>441,574</b>	<b>6%</b>	<b>-5%</b>

## Information Services

### Network Infrastructure Support & Maintenance

#### Program Message

This program is responsible for the support and maintenance, lifecycle management, service delivery, and security of technology infrastructure. Examples of these services include email, internet access, network transport, data security, telephone, electronic file storage, and housing of multi-departmental software. This program also provides network support for the interconnectivity of constitutional offices and cities for access to shared services.

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**Information Services**

**Network Infrastructure Support & Maintenance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	879,354	811,323	818,625	818,625	748,825	-8%	-9%
Operating Expenditures	923,718	616,615	500,391	515,175	359,840	-42%	-30%
<b>Subtotal Operating</b>	<b>1,803,072</b>	<b>1,427,938</b>	<b>1,319,016</b>	<b>1,333,800</b>	<b>1,108,665</b>	<b>-22%</b>	<b>-17%</b>
Internal Charges / Other	15,848	13,515	19,913	19,913	13,347	-1%	-33%
Cost Allocations (contra expenditure)	(1,794,397)	(1,477,001)	(1,267,000)	(1,267,000)	(1,001,070)	-32%	-21%
<b>Total Operating</b>	<b>24,523</b>	<b>(35,548)</b>	<b>71,929</b>	<b>86,713</b>	<b>120,942</b>	<b>-440%</b>	<b>39%</b>
<b>Total Expenditures</b>	<b>24,523</b>	<b>(35,548)</b>	<b>71,929</b>	<b>86,713</b>	<b>120,942</b>	<b>-440%</b>	<b>39%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	24,523	(35,548)	71,929	86,713	120,942	-440%	39%
<b>Total Budget</b>	<b>24,523</b>	<b>(35,548)</b>	<b>71,929</b>	<b>86,713</b>	<b>120,942</b>	<b>-440%</b>	<b>39%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	11.00	10.00	9.00	9.00	8.00	-20%	-11%
<b>Total Permanent FTE</b>	<b>11.00</b>	<b>10.00</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>-20%</b>	<b>-11%</b>
<b>Total FTE</b>	<b>11.00</b>	<b>10.00</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>-20%</b>	<b>-11%</b>

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**Information Services**

**Network Infrastructure Support & Maintenance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	693,200	633,977	627,979	627,437	565,243	-11%	-10%
510140 Overtime	5,926	8,913	9,300	9,021	8,750	-2%	-3%
510150 Special Pay	860	-	-	-	-	-%	-%
510210 Social Security Matching	51,587	47,365	50,195	48,691	43,394	-8%	-11%
510220 Retirement Contributions	33,960	37,928	49,618	48,132	45,384	20%	-6%
510230 Health And Life Insurance	93,292	82,047	87,075	84,466	91,888	12%	9%
510240 Workers Compensation	529	1,093	905	878	950	-13%	8%
510900 Salary Adjustment Increase	-	-	18,839	-	10,173	-%	-%
510901 Internal Adjustments Only	-	-	(25,286)	-	(16,957)	-%	-%
Total Personal Services	<u>879,354</u>	<u>811,323</u>	<u>818,625</u>	<u>818,625</u>	<u>748,825</u>	<u>-8%</u>	<u>-9%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	10,200	2,843	30,000	30,000	19,000	568%	-37%
530340 Other Services	6,929	17,260	17,000	17,000	-	-%	-%
530400 Travel And Per Diem	543	64	250	250	150	134%	-40%
530440 Rental And Leases	355,820	121,748	102,183	102,183	5,865	-95%	-94%
530460 Repair And Maintenance Servi	-	-	105,000	105,000	90,000	-%	-14%
530510 Office Supplies	867	675	-	-	-	-%	-%
530520 Operating Supplies	499,012	471,385	26,242	41,026	46,700	-90%	14%
530521 Operating Supplies - Equipmer	13,359	-	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	206,741	206,741	185,150	-%	-10%
530540 Books, Publications, Subscripti	248	175	-	-	-	-%	-%
530550 Training	36,740	2,465	12,975	12,975	12,975	426%	-%
Total Operating Expenditures	<u>923,718</u>	<u>616,615</u>	<u>500,391</u>	<u>515,175</u>	<u>359,840</u>	<u>-42%</u>	<u>-30%</u>
<b>Subtotal Operating</b>	<b><u>1,803,072</u></b>	<b><u>1,427,938</u></b>	<b><u>1,319,016</u></b>	<b><u>1,333,800</u></b>	<b><u>1,108,665</u></b>	<b><u>-22%</u></b>	<b><u>-17%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	15,848	13,515	17,813	17,813	12,837	-5%	-28%
540202 Internal Service Fund Fees	-	-	2,100	2,100	510	-%	-76%
Total Internal Charges / Other	<u>15,848</u>	<u>13,515</u>	<u>19,913</u>	<u>19,913</u>	<u>13,347</u>	<u>-1%</u>	<u>-33%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(1,794,397)	(1,477,001)	(1,267,000)	(1,267,000)	(1,001,070)	-32%	-21%
al Cost Allocations (contra expenditure)	(1,794,397)	(1,477,001)	(1,267,000)	(1,267,000)	(1,001,070)	-32%	-21%
<b>Total Operating</b>	<b><u>24,523</u></b>	<b><u>(35,548)</u></b>	<b><u>71,929</u></b>	<b><u>86,713</u></b>	<b><u>120,942</u></b>	<b><u>-440%</u></b>	<b><u>39%</u></b>
<b>Total Expenditures</b>	<b><u>24,523</u></b>	<b><u>(35,548)</u></b>	<b><u>71,929</u></b>	<b><u>86,713</u></b>	<b><u>120,942</u></b>	<b><u>-440%</u></b>	<b><u>39%</u></b>

## Information Services

### Customer Support Desk

#### Program Message

This program provides internal and external countywide telephone operator assistance and call routing for all government entities on the 407-665 exchange. The CSD program also provides IS Help Desk services to both internal and external technology users. This includes desktop and application support, remote software installation and problem resolution, escalation of complex requests to the appropriate teams and minor project requests. In addition, this program becomes the Citizen Information Line during EOC activations which ensures citizens can be prepared by getting valid, up to date information at all times regarding whatever incident caused the EOC to activate.

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**Customer Support Desk**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	385,704	393,675	401,156	401,156	-	-100%	-100%
Operating Expenditures	4,976	2,807	5,575	5,575	-	-100%	-100%
<b>Subtotal Operating</b>	<b>390,680</b>	<b>396,482</b>	<b>406,731</b>	<b>406,731</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
Internal Charges / Other	26,461	15,571	15,916	15,916	14,170	-9%	-11%
Cost Allocations (contra expenditure)	-	-	-	-	(200,000)	-%	-%
<b>Total Operating</b>	<b>417,141</b>	<b>412,053</b>	<b>422,647</b>	<b>422,647</b>	<b>(185,830)</b>	<b>-145%</b>	<b>-144%</b>
<b>Total Expenditures</b>	<b>417,141</b>	<b>412,053</b>	<b>422,647</b>	<b>422,647</b>	<b>(185,830)</b>	<b>-145%</b>	<b>-144%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	417,141	412,053	422,647	422,647	(185,830)	-145%	-144%
<b>Total Budget</b>	<b>417,141</b>	<b>412,053</b>	<b>422,647</b>	<b>422,647</b>	<b>(185,830)</b>	<b>-145%</b>	<b>-144%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	7.00	7.00	7.00	7.00	-	-100%	-100%
<b>Total Permanent FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Frozen Positions	0	0
<b>Total Budget Issues</b>	<b>0</b>	<b>0</b>

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**Customer Support Desk**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	297,823	299,211	297,233	296,834	-	-%	-%
510210 Social Security Matching	22,010	22,129	23,420	22,707	-	-%	-%
510220 Retirement Contributions	14,249	17,778	23,800	23,076	-	-%	-%
510230 Health And Life Insurance	51,424	54,080	59,948	58,124	-	-%	-%
510240 Workers Compensation	198	477	428	415	-	-%	-%
510900 Salary Adjustment Increase	-	-	8,917	-	-	-%	-%
510901 Internal Adjustments Only	-	-	(12,590)	-	-	-%	-%
Total Personal Services	<u>385,704</u>	<u>393,675</u>	<u>401,156</u>	<u>401,156</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	49	25	25	-	-%	-%
530400 Travel And Per Diem	-	-	50	50	-	-%	-%
530510 Office Supplies	529	407	300	300	-	-%	-%
530520 Operating Supplies	1,402	2,156	1,000	1,000	-	-%	-%
530550 Training	3,045	195	4,200	4,200	-	-%	-%
Total Operating Expenditures	<u>4,976</u>	<u>2,807</u>	<u>5,575</u>	<u>5,575</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>390,680</b></u>	<u><b>396,482</b></u>	<u><b>406,731</b></u>	<u><b>406,731</b></u>	<u><b>-</b></u>	<u><b>-%</b></u>	<u><b>-%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	26,461	15,571	15,094	15,094	14,042	-10%	-7%
540202 Internal Service Fund Fees	-	-	822	822	128	-%	-84%
Total Internal Charges / Other	<u>26,461</u>	<u>15,571</u>	<u>15,916</u>	<u>15,916</u>	<u>14,170</u>	<u>-9%</u>	<u>-11%</u>
<b>Cost Allocations (contra expenditure)</b>							
550102 Contra Account - Administrative Cost Allocations (contra expenditure)	-	-	-	-	(200,000)	-%	-%
Total Operating	<u><b>417,141</b></u>	<u><b>412,053</b></u>	<u><b>422,647</b></u>	<u><b>422,647</b></u>	<u><b>(185,830)</b></u>	<u><b>-145%</b></u>	<u><b>-144%</b></u>
<b>Total Expenditures</b>	<u><u><b>417,141</b></u></u>	<u><u><b>412,053</b></u></u>	<u><u><b>422,647</b></u></u>	<u><u><b>422,647</b></u></u>	<u><u><b>(185,830)</b></u></u>	<u><u><b>-145%</b></u></u>	<u><u><b>-144%</b></u></u>

## Information Services

### Workstation Support & Maintenance

#### **Program Message**

This program is responsible for the acquisition, support, and maintenance of computer workstations, peripherals, and locally installed applications. This program also provides on-site technician support, troubleshooting, and computer changes.



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**Information Services**

**Workstation Support & Maintenance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	312,970	231,938	339,483	339,483	-	-100%	-100%
Operating Expenditures	550,003	498,970	403,739	403,849	1,080,948	117%	168%
<b>Subtotal Operating</b>	<b>862,973</b>	<b>730,908</b>	<b>743,222</b>	<b>743,332</b>	<b>1,080,948</b>	<b>48%</b>	<b>45%</b>
Internal Charges / Other	28,958	43,969	47,380	47,380	40,016	-9%	-16%
Cost Allocations (contra expenditure)	(894,752)	(736,727)	(391,968)	(391,968)	(299,600)	-59%	-24%
<b>Total Operating</b>	<b>(2,821)</b>	<b>38,150</b>	<b>398,634</b>	<b>398,744</b>	<b>821,364</b>	<b>2,053%</b>	<b>106%</b>
Capital Outlay	-	24,725	-	75	577,000	2,234%	769,233%
<b>Total Expenditures</b>	<b>(2,821)</b>	<b>62,875</b>	<b>398,634</b>	<b>398,819</b>	<b>1,398,364</b>	<b>2,124%</b>	<b>251%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	(2,821)	(9,852)	38,764	38,764	535,916	-5,540%	1,283%
Technology Replacement Fund	-	72,727	359,870	360,055	862,448	1,086%	140%
<b>Total Budget</b>	<b>(2,821)</b>	<b>62,875</b>	<b>398,634</b>	<b>398,819</b>	<b>1,398,364</b>	<b>2,124%</b>	<b>251%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	6.00	5.00	5.00	5.00	-	-100%	-100%
<b>Total Permanent FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Technology Replacement	0	862,448
<b>Total Budget Issues</b>	<b>0</b>	<b>862,448</b>

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**Information Services**

**Workstation Support & Maintenance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	229,418	167,257	246,863	246,661	-	-%	-%
510140 Overtime	7,298	5,916	6,000	5,820	-	-%	-%
510210 Social Security Matching	16,829	12,203	19,911	19,315	-	-%	-%
510220 Retirement Contributions	11,462	9,650	18,088	17,547	-	-%	-%
510230 Health And Life Insurance	47,764	36,516	51,330	49,794	-	-%	-%
510240 Workers Compensation	199	396	357	346	-	-%	-%
510900 Salary Adjustment Increase	-	-	7,406	-	-	-%	-%
510901 Internal Adjustments Only	-	-	(10,472)	-	-	-%	-%
Total Personal Services	<u>312,970</u>	<u>231,938</u>	<u>339,483</u>	<u>339,483</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	-	-	772,500	-%	-%
530400 Travel And Per Diem	300	300	300	300	-	-%	-%
530440 Rental And Leases	184,349	61,471	12,112	12,112	-	-%	-%
530460 Repair And Maintenance Servi	19,759	-	-	-	-	-%	-%
530520 Operating Supplies	345,595	377,139	25,157	25,212	23,000	-94%	-9%
530521 Operating Supplies - Equipmer	-	41,214	98,510	98,565	122,514	197%	24%
530522 Operating Supplies-Technology	-	15,846	261,360	261,360	162,934	928%	-38%
530550 Training	-	3,000	6,300	6,300	-	-%	-%
Total Operating Expenditures	<u>550,003</u>	<u>498,970</u>	<u>403,739</u>	<u>403,849</u>	<u>1,080,948</u>	<u>117%</u>	<u>168%</u>
<b>Subtotal Operating</b>	<b><u>862,973</u></b>	<b><u>730,908</u></b>	<b><u>743,222</u></b>	<b><u>743,332</u></b>	<b><u>1,080,948</u></b>	<b><u>48%</u></b>	<b><u>45%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	26,188	42,455	45,254	45,254	37,737	-11%	-17%
540201 Insurance	2,770	1,514	1,514	1,514	1,514	-%	-%
540202 Internal Service Fund Fees	-	-	612	612	765	-%	25%
Total Internal Charges / Other	<u>28,958</u>	<u>43,969</u>	<u>47,380</u>	<u>47,380</u>	<u>40,016</u>	<u>-9%</u>	<u>-16%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(894,752)	(736,727)	(391,968)	(391,968)	(299,600)	-59%	-24%
al Cost Allocations (contra expenditure)	(894,752)	(736,727)	(391,968)	(391,968)	(299,600)	-59%	-24%
<b>Total Operating</b>	<b><u>(2,821)</u></b>	<b><u>38,150</u></b>	<b><u>398,634</u></b>	<b><u>398,744</u></b>	<b><u>821,364</u></b>	<b><u>2,053%</u></b>	<b><u>106%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	24,725	-	75	577,000	2,234%	-%
Total Capital Outlay	<u>-</u>	<u>24,725</u>	<u>-</u>	<u>75</u>	<u>577,000</u>	<u>2,234%</u>	<u>769,233%</u>
<b>Total Expenditures</b>	<b><u>(2,821)</u></b>	<b><u>62,875</u></b>	<b><u>398,634</u></b>	<b><u>398,819</u></b>	<b><u>1,398,364</u></b>	<b><u>2,124%</u></b>	<b><u>251%</u></b>

## Information Services

### Telephone Support & Maintenance

#### **Program Message**

This program is responsible for support, maintenance, and repair of telephone handsets, telephone lines, and PBX telephone systems. This program also provides on-site technician support, troubleshooting, and phone moves, adds, and changes county wide to include all constitutional officers.

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**Information Services**

**Telephone Support & Maintenance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	206,872	205,638	207,076	207,076	213,335	4%	3%
Operating Expenditures	488,242	589,854	559,507	559,507	586,899	-1%	5%
<b>Subtotal Operating</b>	<b>695,114</b>	<b>795,492</b>	<b>766,583</b>	<b>766,583</b>	<b>800,234</b>	<b>1%</b>	<b>4%</b>
Internal Charges / Other	5,053	13,641	14,634	14,634	21,142	55%	44%
Cost Allocations (contra expenditure)	(462,561)	(651,945)	(688,940)	(688,940)	(466,273)	-28%	-32%
<b>Total Operating</b>	<b>237,606</b>	<b>157,188</b>	<b>92,277</b>	<b>92,277</b>	<b>355,103</b>	<b>126%</b>	<b>285%</b>
<b>Total Expenditures</b>	<b>237,606</b>	<b>157,188</b>	<b>92,277</b>	<b>92,277</b>	<b>355,103</b>	<b>126%</b>	<b>285%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	237,606	157,188	92,277	92,277	355,103	126%	285%
<b>Total Budget</b>	<b>237,606</b>	<b>157,188</b>	<b>92,277</b>	<b>92,277</b>	<b>355,103</b>	<b>126%</b>	<b>285%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	3.00	3.00	3.00	3.00	3.00	-%	-%
<b>Total Permanent FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-%</b>	<b>-%</b>

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**Information Services**

**Telephone Support & Maintenance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	150,241	150,346	149,452	149,455	153,936	2%	3%
510140 Overtime	13,753	10,368	9,000	8,738	8,476	-18%	-3%
510210 Social Security Matching	12,342	12,095	12,465	12,102	12,283	2%	1%
510220 Retirement Contributions	8,000	9,154	11,325	10,996	11,908	30%	8%
510230 Health And Life Insurance	22,434	23,436	26,341	25,575	28,321	21%	11%
510240 Workers Compensation	102	239	216	210	259	8%	23%
510900 Salary Adjustment Increase	-	-	4,483	-	2,770	-%	-%
510901 Internal Adjustments Only	-	-	(6,206)	-	(4,618)	-%	-%
Total Personal Services	<u>206,872</u>	<u>205,638</u>	<u>207,076</u>	<u>207,076</u>	<u>213,335</u>	<u>4%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530340 Other Services	54	-	5,000	5,000	5,000	-%	-%
530410 Communications Services	480,992	583,445	524,207	524,207	546,349	-6%	4%
530411 COMMUNICATIONS EQUIPMI	-	4,974	29,500	29,500	29,000	483%	-2%
530460 Repair And Maintenance Servi	2,425	-	-	-	-	-%	-%
530520 Operating Supplies	65	-	800	800	550	-%	-31%
530521 Operating Supplies - Equipmer	4,706	1,285	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	-	-	3,000	-%	-%
530550 Training	-	150	-	-	3,000	1,900%	-%
Total Operating Expenditures	<u>488,242</u>	<u>589,854</u>	<u>559,507</u>	<u>559,507</u>	<u>586,899</u>	<u>-1%</u>	<u>5%</u>
<b>Subtotal Operating</b>	<u><b>695,114</b></u>	<u><b>795,492</b></u>	<u><b>766,583</b></u>	<u><b>766,583</b></u>	<u><b>800,234</b></u>	<u><b>1%</b></u>	<u><b>4%</b></u>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	(6,171)	-	-	-	-	-%	-%
540101 Other Charges / Obligations - In	11,224	13,641	14,538	14,538	20,120	47%	38%
540202 Internal Service Fund Fees	-	-	96	96	1,022	-%	965%
Total Internal Charges / Other	<u>5,053</u>	<u>13,641</u>	<u>14,634</u>	<u>14,634</u>	<u>21,142</u>	<u>55%</u>	<u>44%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(462,561)	(651,945)	(688,940)	(688,940)	(466,273)	-28%	-32%
Total Cost Allocations (contra expenditure)	<u>(462,561)</u>	<u>(651,945)</u>	<u>(688,940)</u>	<u>(688,940)</u>	<u>(466,273)</u>	<u>-28%</u>	<u>-32%</u>
<b>Total Operating</b>	<u><b>237,606</b></u>	<u><b>157,188</b></u>	<u><b>92,277</b></u>	<u><b>92,277</b></u>	<u><b>355,103</b></u>	<u><b>126%</b></u>	<u><b>285%</b></u>
<b>Total Expenditures</b>	<u><b>237,606</b></u>	<u><b>157,188</b></u>	<u><b>92,277</b></u>	<u><b>92,277</b></u>	<u><b>355,103</b></u>	<u><b>126%</b></u>	<u><b>285%</b></u>

## Information Services

### Geographic Information Systems (GIS)

#### **Program Message**

The Seminole County GIS (Geographical Information Systems) Program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

## Information Services

### Geographic Information Systems (GIS)

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	343,617	390,396	400,484	400,484	322,276	-17%	-20%
Operating Expenditures	116,013	107,263	133,700	133,700	119,700	12%	-10%
<b>Subtotal Operating</b>	<b>459,630</b>	<b>497,659</b>	<b>534,184</b>	<b>534,184</b>	<b>441,976</b>	<b>-11%</b>	<b>-17%</b>
Internal Charges / Other	27,145	16,236	15,809	15,809	8,670	-47%	-45%
<b>Total Operating</b>	<b>486,775</b>	<b>513,895</b>	<b>549,993</b>	<b>549,993</b>	<b>450,646</b>	<b>-12%</b>	<b>-18%</b>
<b>Total Expenditures</b>	<b>486,775</b>	<b>513,895</b>	<b>549,993</b>	<b>549,993</b>	<b>450,646</b>	<b>-12%</b>	<b>-18%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	486,775	513,895	549,993	549,993	450,646	-12%	-18%
<b>Total Budget</b>	<b>486,775</b>	<b>513,895</b>	<b>549,993</b>	<b>549,993</b>	<b>450,646</b>	<b>-12%</b>	<b>-18%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	5.00	5.00	5.00	5.00	4.00	-20%	-20%
Part-Time	0.75	0.75	-	-	-	-100%	-%
<b>Total Permanent FTE</b>	<b>5.75</b>	<b>5.75</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-30%</b>	<b>-20%</b>
<b>Total FTE</b>	<b>5.75</b>	<b>5.75</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-30%</b>	<b>-20%</b>

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**Information Services**

**Geographic Information Systems (GIS)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	273,336	303,545	303,557	303,170	241,248	-21%	-20%
510210 Social Security Matching	20,243	22,433	23,917	23,191	18,233	-19%	-21%
510220 Retirement Contributions	12,933	18,126	24,433	23,691	17,755	-2%	-25%
510230 Health And Life Insurance	36,863	45,758	51,574	50,008	47,531	4%	-5%
510240 Workers Compensation	242	534	437	424	404	-24%	-5%
510900 Salary Adjustment Increase	-	-	9,107	-	4,343	-%	-%
510901 Internal Adjustments Only	-	-	(12,541)	-	(7,238)	-%	-%
Total Personal Services	<u>343,617</u>	<u>390,396</u>	<u>400,484</u>	<u>400,484</u>	<u>322,276</u>	<u>-17%</u>	<u>-20%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	8,000	8,000	-	-%	-%
530340 Other Services	25,298	-	-	-	-	-%	-%
530400 Travel And Per Diem	314	-	-	-	-	-%	-%
530510 Office Supplies	1,062	329	700	700	700	113%	-%
530520 Operating Supplies	87,069	106,137	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	114,000	114,000	108,000	-%	-5%
530550 Training	2,270	797	11,000	11,000	11,000	1,280%	-%
Total Operating Expenditures	<u>116,013</u>	<u>107,263</u>	<u>133,700</u>	<u>133,700</u>	<u>119,700</u>	<u>12%</u>	<u>-10%</u>
<b>Subtotal Operating</b>	<b><u>459,630</u></b>	<b><u>497,659</u></b>	<b><u>534,184</u></b>	<b><u>534,184</u></b>	<b><u>441,976</u></b>	<b><u>-11%</u></b>	<b><u>-17%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	27,145	16,236	13,990	13,990	8,670	-47%	-38%
540202 Internal Service Fund Fees	-	-	1,819	1,819	-	-%	-%
Total Internal Charges / Other	<u>27,145</u>	<u>16,236</u>	<u>15,809</u>	<u>15,809</u>	<u>8,670</u>	<u>-47%</u>	<u>-45%</u>
<b>Total Operating</b>	<b><u>486,775</u></b>	<b><u>513,895</u></b>	<b><u>549,993</u></b>	<b><u>549,993</u></b>	<b><u>450,646</u></b>	<b><u>-12%</u></b>	<b><u>-18%</u></b>
<b>Total Expenditures</b>	<b><u>486,775</u></b>	<b><u>513,895</u></b>	<b><u>549,993</u></b>	<b><u>549,993</u></b>	<b><u>450,646</u></b>	<b><u>-12%</u></b>	<b><u>-18%</u></b>



## Information Services

### Enterprise Application Development and Support

#### Program Message

The Application Support program consists of a team of five Developers and a manger who are responsible for maintaining over 150 Applications and databases throughout the County. This Program is also responsible for the design and maintenance of the Counties internal, external, and mobile websites and for the design and maintenance of the Content management System utilized to keep these websites current. In addition, this program maintains the Naviline financial business application suite which is utilized for utility building and building permits.

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**Information Services**

**Enterprise Application Development and Support**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	549,323	563,354	682,757	682,757	566,022	-%	-17%
Operating Expenditures	277,602	302,646	34,271	34,271	27,345	-91%	-20%
<b>Subtotal Operating</b>	<b>826,925</b>	<b>866,000</b>	<b>717,028</b>	<b>717,028</b>	<b>593,367</b>	<b>-31%</b>	<b>-17%</b>
Internal Charges / Other	21,414	17,933	16,414	16,414	17,951	-%	9%
<b>Total Operating</b>	<b>848,339</b>	<b>883,933</b>	<b>733,442</b>	<b>733,442</b>	<b>611,318</b>	<b>-31%</b>	<b>-17%</b>
Capital Outlay	-	-	-	20,000	-	-%	-100%
<b>Total Expenditures</b>	<b>848,339</b>	<b>883,933</b>	<b>733,442</b>	<b>753,442</b>	<b>611,318</b>	<b>-31%</b>	<b>-19%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	848,339	883,933	733,442	753,442	611,318	-31%	-19%
<b>Total Budget</b>	<b>848,339</b>	<b>883,933</b>	<b>733,442</b>	<b>753,442</b>	<b>611,318</b>	<b>-31%</b>	<b>-19%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	6.00	6.00	7.00	7.00	6.00	-%	-14%
<b>Total Permanent FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>-%</b>	<b>-14%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>-%</b>	<b>-14%</b>

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**Information Services**

**Enterprise Application Development and Support**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	438,157	444,139	532,684	532,037	433,674	-2%	-18%
510210 Social Security Matching	32,289	32,825	41,972	40,700	32,778	-%	-19%
510220 Retirement Contributions	21,444	25,297	38,132	36,977	31,684	25%	-14%
510230 Health And Life Insurance	57,131	60,385	74,556	72,297	72,361	20%	-%
510240 Workers Compensation	302	708	769	746	728	3%	-2%
510900 Salary Adjustment Increase	-	-	15,980	-	7,806	-%	-%
510901 Internal Adjustments Only	-	-	(21,336)	-	(13,009)	-%	-%
Total Personal Services	<u>549,323</u>	<u>563,354</u>	<u>682,757</u>	<u>682,757</u>	<u>566,022</u>	-%	-17%
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	10,000	10,000	-	-%	-%
530340 Other Services	7,150	1,400	-	-	-	-%	-%
530400 Travel And Per Diem	-	30	-	-	-	-%	-%
530520 Operating Supplies	261,464	295,422	-	-	-	-%	-%
530521 Operating Supplies - Equipmer	-	1,468	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	13,921	13,921	15,135	-%	9%
530540 Books, Publications, Subscripti	195	256	350	350	2,210	763%	531%
530550 Training	8,793	4,070	10,000	10,000	10,000	146%	-%
Total Operating Expenditures	<u>277,602</u>	<u>302,646</u>	<u>34,271</u>	<u>34,271</u>	<u>27,345</u>	-91%	-20%
<b>Subtotal Operating</b>	<b><u>826,925</u></b>	<b><u>866,000</u></b>	<b><u>717,028</u></b>	<b><u>717,028</u></b>	<b><u>593,367</u></b>	<b>-31%</b>	<b>-17%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	21,414	17,933	16,414	16,414	17,951	-%	9%
Total Internal Charges / Other	<u>21,414</u>	<u>17,933</u>	<u>16,414</u>	<u>16,414</u>	<u>17,951</u>	-%	9%
<b>Total Operating</b>	<b><u>848,339</u></b>	<b><u>883,933</u></b>	<b><u>733,442</u></b>	<b><u>733,442</u></b>	<b><u>611,318</u></b>	<b>-31%</b>	<b>-17%</b>
<b>Capital Outlay</b>							
560646 Capital Software	-	-	-	20,000	-	-%	-%
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,000</u>	<u>-</u>	-%	-%
<b>Total Expenditures</b>	<b><u>848,339</u></b>	<b><u>883,933</u></b>	<b><u>733,442</u></b>	<b><u>753,442</u></b>	<b><u>611,318</u></b>	<b>-31%</b>	<b>-19%</b>

## Information Services

### Enterprise Architecture

#### **Program Message**

The Enterprise Architecture (EA) Division, in coordination with the Chief Information Officer, works to translate business vision and strategy into effective Information Services' (I.S.) initiatives. The purpose of the EA Division is to improve the organizational efficiency, effectiveness, and agility by delivering business-aligned future states and road maps to achieve that vision to Executive leadership. The EA Division is responsible for System Architecture Design & Planning, Technology Roadmap Planning, Information Security Design, Network Security Design, Identity and Access Management (IdAM), Process Improvement / Process Definition, Creating and Maintaining Standards, Application Integration / Consolidation, and I.S. Project Management and Coordination.

## Information Services

### Enterprise Architecture

Expenditures	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Personal Services	-	-	-	-	314,827	-%	-%
Operating Expenditures	-	-	-	-	8,000	-%	-%
<b>Subtotal Operating</b>	-	-	-	-	<b>322,827</b>	<b>0%</b>	<b>0%</b>
Internal Charges / Other	-	-	-	-	2,394	-%	-%
Cost Allocations (contra expenditure)	-	-	-	-	(281,390)	-%	-%
<b>Total Operating</b>	-	-	-	-	<b>43,831</b>	<b>0%</b>	<b>0%</b>
<b>Total Expenditures</b>	-	-	-	-	<b>43,831</b>	<b>-%</b>	<b>-%</b>

Source of Funding	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
General Fund	-	-	-	-	43,831	-%	-%
<b>Total Budget</b>	-	-	-	-	<b>43,831</b>	<b>-%</b>	<b>-%</b>

Staffing Summary	FY 2011/12 Adopted	FY 2012/13 Adopted	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
Full-Time	-	-	-	-	3.00	-%	-%
<b>Total Permanent FTE</b>	-	-	-	-	<b>3.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	-	-	-	-	<b>3.00</b>	<b>-%</b>	<b>-%</b>

## Information Services

### Enterprise Architecture

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	-	-	-	-	250,079	-%	-%
510150 Special Pay	-	-	-	-	600	-%	-%
510210 Social Security Matching	-	-	-	-	18,902	-%	-%
510220 Retirement Contributions	-	-	-	-	18,267	-%	-%
510230 Health And Life Insurance	-	-	-	-	29,560	-%	-%
510240 Workers Compensation	-	-	-	-	420	-%	-%
510900 Salary Adjustment Increase	-	-	-	-	4,501	-%	-%
510901 Internal Adjustments Only	-	-	-	-	(7,502)	-%	-%
Total Personal Services	-	-	-	-	314,827	-%	-%
<b>Operating Expenditures</b>							
530550 Training	-	-	-	-	8,000	-%	-%
Total Operating Expenditures	-	-	-	-	8,000	-%	-%
<b>Subtotal Operating</b>	-	-	-	-	<b>322,827</b>	-%	-%
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	-	-	-	-	2,394	-%	-%
Total Internal Charges / Other	-	-	-	-	2,394	-%	-%
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	-	-	-	-	(281,390)	-%	-%
Total Cost Allocations (contra expenditure)	-	-	-	-	(281,390)	-%	-%
<b>Total Operating</b>	-	-	-	-	<b>43,831</b>	-%	-%
<b>Total Expenditures</b>	-	-	-	-	<b>43,831</b>	-%	-%



## Leisure Services

Tourism Development
Leisure Services Business Office
Recreational Activities & Programs
Greenways & Trails
Library Services
Extension Service
Capital Projects Delivery
Natural Lands
Agency Funds



## Leisure Services

### Departmental Message

The Leisure Services Department enriches lives through outstanding cultural, educational, environmental, and recreational experiences. In the midst of an adverse economy, demand has increased for free and affordable opportunities to learn, grow, and get out and play! The Department continues to implement strategies for enhanced services and improved internal efficiencies by leveraging human capital and streamlining workflows.

The Leisure Services Department is comprised of the following (8) Programs:

1) Tourism Development – This program contains the following services which have the ultimate purpose of promoting Seminole County to potential visitors to enhance local economic conditions.

- Statewide, national and international promotion of Seminole County as a unique meeting, leisure and sporting event destination.

2) Leisure Services Business Office – This program contains the following services which have the ultimate purpose of delivering support services to the Leisure Services Department.

- Management Oversight/Personnel/Financial/Fiscal Support

3) Recreational Activities & Programs – This program contains the following services which have the ultimate purpose of providing recreational facilities and activities to residents and visitors of Seminole County.

- Facility & Grounds Maintenance
- Recreational Activities
- Museum Services

4) Greenways & Trails – This program contains the following services which have the ultimate purpose of providing clean, aesthetically appealing, and functional passive recreational areas, roadways and county-wide building landscape.

- Roadway Median Maintenance, Landscape Design and Construction
- Trails, Boat Ramp & Passive Park Maintenance
- County-wide Landscape Maintenance

5) Library Services – This program contains the following services which have the ultimate purpose of enriching lives and engaging minds by promoting life-long learning.

- Information Professionals that provide expert knowledge on demand, in person, by telephone, text and in live chat
- Circulation of Books and Customer Accounts
- Library collections that meet community needs, including books, e-books and resources available in a variety of easily accessible formats
- Life-long Learning Program including Emergent Literacy Programs and Information Fluency Programs
- Virtual Library Services including E-books, online databases, live chat reference, and mobile apps
- Technologies including Wi-Fi, Public Access Computers, iPads, and E-readers

6) Extension Services – This program contains the following services which have the ultimate purpose of educating and providing measureable results for the citizens in the areas of social, economic, and environmental sustainability.

- Management Oversight & Admin Support
- Family and Consumer Science
- Horticulture
- Youth Development

7) Natural Lands – This program contains the following services which have the ultimate purpose ensuring conservation, protection, education and awareness of the County's natural land resources.

- Acquisition & Maintenance

## Leisure Services

- Monitoring
- Education and Passive Recreation Services

8) Agency Funds – To account for receipt and disbursement of contributions from private sources for the sole benefit of the entity, Extension Services Program. This Program includes the following:

- 4-H
- Consumer and Family Science
- Commercial Horticulture
- Greenway & Trails
- Master Gardner

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**Leisure Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	6,688,588	7,033,469	7,205,115	7,205,115	7,459,726	6%	4%
Operating Expenditures	5,013,849	5,476,304	5,808,885	5,952,490	5,189,896	-5%	-13%
Grants & Aids	490,220	353,174	354,236	437,501	355,132	1%	-19%
Transfers	4,659	3,636	-	-	-	-100%	-%
<b>Subtotal Operating</b>	<b>12,197,316</b>	<b>12,866,583</b>	<b>13,368,236</b>	<b>13,595,106</b>	<b>13,004,754</b>	<b>1%</b>	<b>-4%</b>
Internal Charges / Other	1,437,594	1,431,494	1,506,049	1,506,049	1,373,732	-4%	-9%
Cost Allocations (contra expenditure)	-	(309,470)	(240,400)	(240,400)	(240,400)	-22%	-%
<b>Total Operating</b>	<b>13,634,910</b>	<b>13,988,607</b>	<b>14,633,885</b>	<b>14,860,755</b>	<b>14,138,086</b>	<b>1%</b>	<b>-5%</b>
Capital Outlay	1,290,939	5,391,688	855,459	4,216,044	952,043	-82%	-77%
<b>Total Expenditures</b>	<b>14,925,849</b>	<b>19,380,295</b>	<b>15,489,344</b>	<b>19,076,799</b>	<b>15,090,129</b>	<b>-22%</b>	<b>-21%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	12,587,301	12,973,325	13,296,981	13,440,062	12,859,885	-1%	-4%
Natural Lands Donation Fund	99,705	99,724	115,713	136,598	78,945	-21%	-42%
Boating Improvement Fund	45,892	4,983	-	453,243	-	-100%	-100%
Tourist Development Fund/ 3% Ta:	361,081	4,707,459	365,610	1,777,643	343,607	-93%	-81%
Tourist Dev - Prof Sports Franchise	1,302,712	1,257,047	1,442,542	1,442,542	1,498,943	19%	4%
FRDAP Grants	-	3,636	-	-	-	-100%	-%
Leisure Services Grants	4,659	19,995	-	510,648	-	-100%	-100%
Library-Impact Fee	220,973	71,450	87,823	87,823	189,407	165%	116%
Sports Complex/Soldier Creek Pro	-	-	-	-	84,342	-%	-%
Natural Lands/Trails Bond Fund	163,551	111,438	10,000	1,057,565	10,000	-91%	-99%
Leisure Services Donations Fund	2,738	9,341	30,805	30,805	-	-100%	-100%
Libraries - Designated	67,155	65,116	114,473	114,473	25,000	-62%	-78%
Historical Commission	12,490	-	25,397	25,397	-	-%	-100%
4-H Counsel Coop Extension	41,488	46,248	-	-	-	-100%	-%
Extension Service Programs	16,104	10,533	-	-	-	-100%	-%
<b>Total Budget</b>	<b>14,925,849</b>	<b>19,380,295</b>	<b>15,489,344</b>	<b>19,076,799</b>	<b>15,090,129</b>	<b>-22%</b>	<b>-21%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	108.00	110.00	109.00	109.00	110.00	-%	1%
Part-Time	25.12	25.12	25.12	25.12	25.12	-%	-%
<b>Total Permanent FTE</b>	<b>133.12</b>	<b>135.12</b>	<b>134.12</b>	<b>134.12</b>	<b>135.12</b>	<b>-%</b>	<b>1%</b>
<b>Total FTE</b>	<b>133.12</b>	<b>135.12</b>	<b>134.12</b>	<b>134.12</b>	<b>135.12</b>	<b>-%</b>	<b>1%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Library Services	-	4
Recreational Activities & Programs	-	14,733
Tourism Development	-	75,985
<b>Total Budget Issues</b>	<b>-</b>	<b>90,722</b>

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**Leisure Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	4,559,831	4,669,402	4,612,422	4,627,586	4,738,055	1%	2%
510125 Part-time Regular Wages	664,494	683,100	733,969	712,803	702,830	3%	-1%
510140 Overtime	7,671	20,318	10,889	10,565	12,808	-37%	21%
510150 Special Pay	4,187	2,700	3,000	2,910	3,000	11%	3%
510210 Social Security Matching	386,325	395,587	421,333	408,602	412,216	4%	1%
510220 Retirement Contributions	252,682	312,346	414,122	401,608	420,891	35%	5%
510230 Health And Life Insurance	793,203	899,947	1,027,366	996,341	1,179,711	31%	18%
510240 Workers Compensation	20,195	50,069	46,082	44,700	55,504	11%	24%
510900 Salary Adjustment Increase	-	-	160,391	-	97,938	-%	-%
510901 Internal Adjustments Only	-	-	(224,459)	-	(163,227)	-%	-%
Total Personal Services	<b>6,688,588</b>	<b>7,033,469</b>	<b>7,205,115</b>	<b>7,205,115</b>	<b>7,459,726</b>	<b>6%</b>	<b>4%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	7,289	100,210	63,800	63,800	28,800	-71%	-55%
530340 Other Services	2,800,679	1,418,342	1,479,310	1,538,136	1,446,106	2%	-6%
530400 Travel And Per Diem	22,576	21,751	44,545	44,545	38,980	79%	-12%
530410 Communications Services	240	180	240	240	-	-%	-%
530411 COMMUNICATIONS EQUIPMI	-	6,056	-	-	-	-%	-%
530420 Freight & Postage Services	5,053	466	500	500	700	50%	40%
530430 Utilities	515,355	424,502	519,824	519,824	386,306	-9%	-26%
530439 Utilities - Other	135,820	210,884	210,390	210,390	141,578	-33%	-33%
530440 Rental And Leases	290,390	292,529	293,036	294,311	269,390	-8%	-8%
530460 Repair And Maintenance Servi	429,917	1,931,501	1,934,199	1,974,699	1,795,102	-7%	-9%
530469 Repairs/Maintenance-Other Str	55,858	33,247	26,700	28,230	16,700	-50%	-41%
530470 Printing And Binding	29,745	21,892	44,557	44,557	37,375	71%	-16%
530480 Promotional Activities	163,482	286,611	225,456	225,456	251,965	-12%	12%
530490 Other Current Charges & Oblig	26,746	5,795	633	633	893	-85%	41%
530499 Other Chgs/Ob-Contingency	436	-	130,096	132,266	23,485	-%	-82%
530510 Office Supplies	28,595	28,100	21,245	21,245	21,297	-24%	-%
530520 Operating Supplies	409,932	533,369	554,502	575,838	460,604	-14%	-20%
530521 Operating Supplies - Equipmer	5,153	12,886	7,640	25,608	8,640	-33%	-66%
530522 Operating Supplies-Technology	-	-	91,565	91,565	101,930	-%	11%
530529 Operating Supplies - Other	52,468	104,639	117,371	117,371	116,702	12%	-1%
530540 Books, Publications, Subscripti	21,616	29,656	38,501	38,501	35,478	20%	-8%
530550 Training	12,499	13,688	4,775	4,775	7,865	-43%	65%
Total Operating Expenditures	<b>5,013,849</b>	<b>5,476,304</b>	<b>5,808,885</b>	<b>5,952,490</b>	<b>5,189,896</b>	<b>-5%</b>	<b>-13%</b>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	138,405	-	-	83,265	-	-%	-%
580821 Aid To Private Organizations	351,815	353,174	354,236	354,236	355,132	1%	-%
Total Grants & Aids	<b>490,220</b>	<b>353,174</b>	<b>354,236</b>	<b>437,501</b>	<b>355,132</b>	<b>1%</b>	<b>-19%</b>
<b>Transfers</b>							
590910 Transfer	4,659	3,636	-	-	-	-%	-%
Total Transfers	<b>4,659</b>	<b>3,636</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Subtotal Operating</b>	<b>12,197,316</b>	<b>12,866,583</b>	<b>13,368,236</b>	<b>13,595,106</b>	<b>13,004,754</b>	<b>1%</b>	<b>-4%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - Ii	1,261,360	1,276,363	1,262,397	1,262,397	1,089,725	-15%	-14%
540102 Other Charges / Administrative	-	-	50,000	50,000	110,000	-%	120%
540201 Insurance	176,234	155,131	155,131	155,131	155,131	-%	-%
540202 Internal Service Fund Fees	-	-	38,521	38,521	18,876	-%	-51%
Total Internal Charges / Other	<b>1,437,594</b>	<b>1,431,494</b>	<b>1,506,049</b>	<b>1,506,049</b>	<b>1,373,732</b>	<b>-4%</b>	<b>-9%</b>

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**Leisure Services**

**Cost Allocations (contra expenditure)**

550101 Contra Account - Direct Charge	-	(309,470)	(240,400)	(240,400)	(240,400)	-22%	-%
Total Cost Allocations (contra expenditure)	-	(309,470)	(240,400)	(240,400)	(240,400)	-22%	-%
<b>Total Operating</b>	<b>13,634,910</b>	<b>13,988,607</b>	<b>14,633,885</b>	<b>14,860,755</b>	<b>14,138,086</b>	<b>1%</b>	<b>-5%</b>

**Capital Outlay**

560610 Land	84,669	4,341,923	-	914,440	-	-%	-%
560620 Buildings	12,490	-	-	-	-	-%	-%
560630 Infrastructure	49,664	70,362	-	576,771	-	-%	-%
560642 Equipment >\$4999	51,178	25,232	-	-	-	-%	-%
560646 Capital Software	14,685	-	-	-	-	-%	-%
560650 Construction In Progress	90,996	113,845	-	1,841,897	-	-%	-%
560660 Books, Publications, & Library I	987,257	832,803	855,459	855,459	952,043	14%	11%
560680 Design	-	7,523	-	27,477	-	-%	-%
Total Capital Outlay	1,290,939	5,391,688	855,459	4,216,044	952,043	-82%	-77%
<b>Total Expenditures</b>	<b>14,925,849</b>	<b>19,380,295</b>	<b>15,489,344</b>	<b>19,076,799</b>	<b>15,090,129</b>	<b>-22%</b>	<b>-21%</b>

## Leisure Services

### Tourism Development

Tourism Development's purpose is to promote Seminole County to potential visitors and to enhance local economic conditions by increasing hotel occupancy, the utilization of area attractions, restaurants and sports facilities by visitors to the County.

#### MISSION STATEMENT

The Seminole County Convention and Visitors Bureau (CVB) is the official destination tourism marketing organization for the county, providing a public/private partnership for marketing tourism and is responsible for increasing visitor business into our community.

#### VISION STATEMENT

We desire to emulate and exceed the tourism's industry's highest professional standards and best business practices to deliver a competitive and successful destination marketing program for Seminole County and its residents.

#### CORE OBJECTIVES FOR 2014-2015

- Create awareness of Seminole County as a destination of choice for travelers for our top three targeted markets of focus which include sports, group, and leisure travel.
- Create new and potential customers to take action and visit Seminole County.
- Develop local tourism program that connect tourism business partners, our community, and constituents.
- Proactively work with our TDC to support and provide the development of additional tourism products, packages, and services to enhance the visitor experience.
- Maintain a research database to guide program development and support the needs for the community's tourism industry.
- Develop a brand that strongly positions Seminole County as one of the top youth sports events destinations in the country.
- Create positive awareness, support and participation for the CVB's marketing programs.

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**Tourism Development**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	228,432	218,985	239,127	239,127	344,845	57%	44%
Operating Expenditures	990,420	990,701	1,143,271	1,143,271	1,181,232	19%	3%
Grants & Aids	225,000	225,000	225,000	225,000	225,000	-%	-%
<b>Subtotal Operating</b>	<b>1,443,852</b>	<b>1,434,686</b>	<b>1,607,398</b>	<b>1,607,398</b>	<b>1,751,077</b>	<b>22%</b>	<b>9%</b>
Internal Charges / Other	79,574	57,361	70,144	70,144	127,208	122%	81%
<b>Total Operating</b>	<b>1,523,426</b>	<b>1,492,047</b>	<b>1,677,542</b>	<b>1,677,542</b>	<b>1,878,285</b>	<b>26%</b>	<b>12%</b>
Capital Outlay	26,854	4,344,330	-	1,412,033	-	-100%	-100%
<b>Total Expenditures</b>	<b>1,550,280</b>	<b>5,836,377</b>	<b>1,677,542</b>	<b>3,089,575</b>	<b>1,878,285</b>	<b>-68%</b>	<b>-39%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Tourist Development Fund/ 3% Ta	247,568	4,579,330	235,000	1,647,033	295,000	-94%	-82%
Tourist Dev - Prof Sports Franchise	1,302,712	1,257,047	1,442,542	1,442,542	1,498,943	19%	4%
Sports Complex/Soldier Creek Proj	-	-	-	-	84,342	-%	-%
<b>Total Budget</b>	<b>1,550,280</b>	<b>5,836,377</b>	<b>1,677,542</b>	<b>3,089,575</b>	<b>1,878,285</b>	<b>-68%</b>	<b>-39%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	4.00	4.00	4.00	4.00	5.00	25%	25%
<b>Total Permanent FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>25%</b>	<b>25%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>25%</b>	<b>25%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Tourist Development - Professional Sports 2% Tax F	0	75,985
<b>Total Budget Issues</b>	<b>0</b>	<b>75,985</b>

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**Leisure Services**

**Tourism Development**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	180,258	165,047	175,689	175,447	245,454	49%	40%
510150 Special Pay	752	300	600	582	600	100%	3%
510210 Social Security Matching	13,559	12,052	13,844	13,423	18,552	54%	38%
510220 Retirement Contributions	8,792	9,123	12,577	12,194	18,007	97%	48%
510230 Health And Life Insurance	24,934	32,081	38,332	37,164	64,679	102%	74%
510240 Workers Compensation	137	382	326	317	498	30%	57%
510900 Salary Adjustment Increase	-	-	5,271	-	4,418	-%	-%
510901 Internal Adjustments Only	-	-	(7,512)	-	(7,363)	-%	-%
Total Personal Services	<u>228,432</u>	<u>218,985</u>	<u>239,127</u>	<u>239,127</u>	<u>344,845</u>	<u>57%</u>	<u>44%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	205	-	-	-	-	-%	-%
530340 Other Services	728,743	777,871	790,254	790,254	818,984	5%	4%
530400 Travel And Per Diem	13,587	12,024	29,640	29,640	23,790	98%	-20%
530410 Communications Services	240	180	240	240	-	-%	-%
530420 Freight & Postage Services	45	165	350	350	550	233%	57%
530430 Utilities	-	385	-	-	1,500	290%	-%
530440 Rental And Leases	47,558	44,444	50,193	50,193	31,035	-30%	-38%
530470 Printing And Binding	24,200	11,310	32,000	32,000	32,000	183%	-%
530480 Promotional Activities	162,397	130,648	225,456	225,456	251,965	93%	12%
530490 Other Current Charges & Oblig	290	-	80	80	-	-%	-%
530510 Office Supplies	1,652	3,631	900	900	1,200	-67%	33%
530520 Operating Supplies	1,244	1,053	450	450	250	-76%	-44%
530522 Operating Supplies-Technology	-	-	780	780	6,480	-%	731%
530540 Books, Publications, Subscripti	10,259	8,990	12,928	12,928	13,478	50%	4%
Total Operating Expenditures	<u>990,420</u>	<u>990,701</u>	<u>1,143,271</u>	<u>1,143,271</u>	<u>1,181,232</u>	<u>19%</u>	<u>3%</u>
<b>Grants &amp; Aids</b>							
580821 Aid To Private Organizations	225,000	225,000	225,000	225,000	225,000	-%	-%
Total Grants & Aids	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>1,443,852</u></b>	<b><u>1,434,686</u></b>	<b><u>1,607,398</u></b>	<b><u>1,607,398</u></b>	<b><u>1,751,077</u></b>	<b><u>22%</u></b>	<b><u>9%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	79,574	57,361	19,752	19,752	16,958	-70%	-14%
540102 Other Charges / Administrative	-	-	50,000	50,000	110,000	-%	120%
540202 Internal Service Fund Fees	-	-	392	392	250	-%	-36%
Total Internal Charges / Other	<u>79,574</u>	<u>57,361</u>	<u>70,144</u>	<u>70,144</u>	<u>127,208</u>	<u>122%</u>	<u>81%</u>
<b>Total Operating</b>	<b><u>1,523,426</u></b>	<b><u>1,492,047</u></b>	<b><u>1,677,542</u></b>	<b><u>1,677,542</u></b>	<b><u>1,878,285</u></b>	<b><u>26%</u></b>	<b><u>12%</u></b>
<b>Capital Outlay</b>							
560610 Land	12,169	4,341,923	-	914,440	-	-%	-%
560646 Capital Software	14,685	-	-	-	-	-%	-%
560650 Construction In Progress	-	2,407	-	497,593	-	-%	-%
Total Capital Outlay	<u>26,854</u>	<u>4,344,330</u>	<u>-</u>	<u>1,412,033</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>1,550,280</u></b>	<b><u>5,836,377</u></b>	<b><u>1,677,542</u></b>	<b><u>3,089,575</u></b>	<b><u>1,878,285</u></b>	<b><u>-68%</u></b>	<b><u>-39%</u></b>



## Leisure Services

### Leisure Services Business Office

#### **Program Message**

The Business Office program purpose is to carry out the mission of the Leisure Services Department by providing business support to each of the five divisions.

The program provides the following services:

- Annual Budget Development
- Purchase order and contracts tracking
- Expenditure approval and tracking
- Account Reconciliation
- Policy and Procedure Review and development
- Performance measurement
- Reporting
- Marketing

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**Leisure Services**

**Leisure Services Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	425,332	499,653	516,600	516,600	537,486	8%	4%
Operating Expenditures	11,063	253,173	68,725	68,725	18,705	-93%	-73%
Grants & Aids	246,815	128,174	129,236	129,236	130,132	2%	1%
<b>Subtotal Operating</b>	<b>683,210</b>	<b>881,000</b>	<b>714,561</b>	<b>714,561</b>	<b>686,323</b>	<b>-22%</b>	<b>-4%</b>
Internal Charges / Other	20,626	19,528	21,817	21,817	13,609	-30%	-38%
<b>Total Operating</b>	<b>703,836</b>	<b>900,528</b>	<b>736,378</b>	<b>736,378</b>	<b>699,932</b>	<b>-22%</b>	<b>-5%</b>
<b>Total Expenditures</b>	<b>703,836</b>	<b>900,528</b>	<b>736,378</b>	<b>736,378</b>	<b>699,932</b>	<b>-22%</b>	<b>-5%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	702,068	891,900	724,393	724,393	699,932	-22%	-3%
Leisure Services Donations Fund	1,768	8,628	11,985	11,985	-	-100%	-100%
<b>Total Budget</b>	<b>703,836</b>	<b>900,528</b>	<b>736,378</b>	<b>736,378</b>	<b>699,932</b>	<b>-22%</b>	<b>-5%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	6.00	6.00	6.00	6.00	6.00	-%	-%
<b>Total Permanent FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>-%</b>	<b>-%</b>

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**Leisure Services**

**Leisure Services Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	334,674	384,373	382,162	381,741	393,638	2%	3%
510150 Special Pay	932	600	600	582	600	-%	3%
510210 Social Security Matching	24,639	28,415	29,353	28,467	29,751	5%	5%
510220 Retirement Contributions	17,868	27,596	43,894	42,568	47,506	72%	12%
510230 Health And Life Insurance	45,684	55,389	62,179	60,301	67,048	21%	11%
510240 Workers Compensation	1,535	3,280	3,033	2,941	3,666	12%	25%
510900 Salary Adjustment Increase	-	-	11,466	-	7,085	-%	-%
510901 Internal Adjustments Only	-	-	(16,087)	-	(11,808)	-%	-%
Total Personal Services	<u>425,332</u>	<u>499,653</u>	<u>516,600</u>	<u>516,600</u>	<u>537,486</u>	<u>8%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	100,000	35,000	35,000	-	-%	-%
530400 Travel And Per Diem	2,268	361	1,930	1,930	1,930	435%	-%
530420 Freight & Postage Services	-	31	-	-	-	-%	-%
530480 Promotional Activities	-	125,740	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	1,601	1,601	-	-%	-%
530510 Office Supplies	1,083	548	250	250	250	-54%	-%
530520 Operating Supplies	6,192	21,628	10,534	10,534	150	-99%	-99%
530521 Operating Supplies - Equipmer	-	3,570	-	-	-	-%	-%
530522 Operating Supplies-Technology	-	-	17,285	17,285	14,250	-%	-18%
530540 Books, Publications, Subscripti	1,280	1,070	1,325	1,325	1,325	24%	-%
530550 Training	240	225	800	800	800	256%	-%
Total Operating Expenditures	<u>11,063</u>	<u>253,173</u>	<u>68,725</u>	<u>68,725</u>	<u>18,705</u>	<u>-93%</u>	<u>-73%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	120,000	-	-	-	-	-%	-%
580821 Aid To Private Organizations	126,815	128,174	129,236	129,236	130,132	2%	1%
Total Grants & Aids	<u>246,815</u>	<u>128,174</u>	<u>129,236</u>	<u>129,236</u>	<u>130,132</u>	<u>2%</u>	<u>1%</u>
<b>Subtotal Operating</b>	<b><u>683,210</u></b>	<b><u>881,000</u></b>	<b><u>714,561</u></b>	<b><u>714,561</u></b>	<b><u>686,323</u></b>	<b><u>-22%</u></b>	<b><u>-4%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	20,626	19,528	21,329	21,329	12,725	-35%	-40%
540202 Internal Service Fund Fees	-	-	488	488	884	-%	81%
Total Internal Charges / Other	<u>20,626</u>	<u>19,528</u>	<u>21,817</u>	<u>21,817</u>	<u>13,609</u>	<u>-30%</u>	<u>-38%</u>
<b>Total Operating</b>	<b><u>703,836</u></b>	<b><u>900,528</u></b>	<b><u>736,378</u></b>	<b><u>736,378</u></b>	<b><u>699,932</u></b>	<b><u>-22%</u></b>	<b><u>-5%</u></b>
<b>Total Expenditures</b>	<b><u>703,836</u></b>	<b><u>900,528</u></b>	<b><u>736,378</u></b>	<b><u>736,378</u></b>	<b><u>699,932</u></b>	<b><u>-22%</u></b>	<b><u>-5%</u></b>

## **Leisure Services**

### **Recreational Activities & Programs**

The Recreational Activities program's purpose is to meet the recreation needs of our community by providing a variety of quality recreational facilities and programs throughout the County to ensure that residents and visitors can pursue active lifestyles and enjoy the natural resources of Seminole County.

The program provided the following services:

- Coaching for activities and for life.
- Connecting to our environment and our history.
- Community investment and enrichment.

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**Leisure Services**

**Recreational Activities & Programs**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,535,984	1,713,986	1,659,271	1,659,271	1,674,171	-2%	1%
Operating Expenditures	1,373,081	1,460,004	1,524,479	1,570,191	1,209,631	-17%	-23%
Transfers	-	3,636	-	-	-	-100%	-%
<b>Subtotal Operating</b>	<b>2,909,065</b>	<b>3,177,626</b>	<b>3,183,750</b>	<b>3,229,462</b>	<b>2,883,802</b>	<b>-9%</b>	<b>-11%</b>
Internal Charges / Other	458,475	464,207	562,499	562,499	468,350	1%	-17%
<b>Total Operating</b>	<b>3,367,540</b>	<b>3,641,833</b>	<b>3,746,249</b>	<b>3,791,961</b>	<b>3,352,152</b>	<b>-8%</b>	<b>-12%</b>
Capital Outlay	63,668	52,750	-	44,052	-	-100%	-100%
<b>Total Expenditures</b>	<b>3,431,208</b>	<b>3,694,583</b>	<b>3,746,249</b>	<b>3,836,013</b>	<b>3,352,152</b>	<b>-9%</b>	<b>-13%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	3,305,205	3,542,823	3,590,242	3,680,006	3,303,545	-7%	-10%
Tourist Development Fund/ 3% Ta:	113,513	128,129	130,610	130,610	48,607	-62%	-63%
FRDAP Grants	-	3,636	-	-	-	-100%	-%
Leisure Services Grants	-	19,995	-	-	-	-100%	-%
Historical Commission	12,490	-	25,397	25,397	-	-%	-100%
<b>Total Budget</b>	<b>3,431,208</b>	<b>3,694,583</b>	<b>3,746,249</b>	<b>3,836,013</b>	<b>3,352,152</b>	<b>-9%</b>	<b>-13%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	26.00	28.00	28.00	28.00	27.00	-4%	-4%
Part-Time	7.12	6.12	5.12	5.12	5.12	-16%	-%
<b>Total Permanent FTE</b>	<b>33.12</b>	<b>34.12</b>	<b>33.12</b>	<b>33.12</b>	<b>32.12</b>	<b>-6%</b>	<b>-3%</b>
<b>Total FTE</b>	<b>33.12</b>	<b>34.12</b>	<b>33.12</b>	<b>33.12</b>	<b>32.12</b>	<b>-6%</b>	<b>-3%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Approved Facilities Requests	0	0
Overtime for Parks	0	14,733
<b>Total Budget Issues</b>	<b>0</b>	<b>14,733</b>

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**Leisure Services**

**Recreational Activities & Programs**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	965,659	1,076,119	1,023,911	1,026,587	1,015,482	-6%	-1%
510125 Part-time Regular Wages	193,789	174,957	156,795	153,151	160,305	-8%	5%
510140 Overtime	7,205	18,546	10,889	10,565	12,808	-31%	21%
510150 Special Pay	932	600	600	582	600	-%	3%
510210 Social Security Matching	85,882	93,097	93,866	91,056	89,854	-3%	-1%
510220 Retirement Contributions	56,304	71,177	83,239	80,747	84,227	18%	4%
510230 Health And Life Insurance	215,868	254,738	282,051	273,613	297,392	17%	9%
510240 Workers Compensation	10,345	24,752	23,679	22,970	27,612	12%	20%
510900 Salary Adjustment Increase	-	-	35,421	-	21,164	-%	-%
510901 Internal Adjustments Only	-	-	(51,180)	-	(35,273)	-%	-%
Total Personal Services	<u>1,535,984</u>	<u>1,713,986</u>	<u>1,659,271</u>	<u>1,659,271</u>	<u>1,674,171</u>	<u>-2%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530340 Other Services	564,209	478,043	508,343	535,129	482,875	1%	-10%
530400 Travel And Per Diem	58	94	400	400	200	113%	-50%
530420 Freight & Postage Services	-	6	-	-	-	-%	-%
530430 Utilities	270,696	222,213	251,586	251,586	182,900	-18%	-27%
530439 Utilities - Other	54,936	122,669	119,959	119,959	53,363	-56%	-56%
530440 Rental And Leases	893	2,542	6,570	6,570	3,100	22%	-53%
530460 Repair And Maintenance Servi	219,192	247,570	155,034	155,034	101,352	-59%	-35%
530480 Promotional Activities	-	239	-	-	-	-%	-%
530490 Other Current Charges & Oblig	7,288	1,681	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	25,397	25,397	-	-%	-%
530510 Office Supplies	6,680	5,719	5,600	5,600	5,603	-2%	-%
530520 Operating Supplies	245,793	360,837	426,651	445,577	359,308	-%	-19%
530521 Operating Supplies - Equipmer	1,353	9,316	6,560	6,560	6,560	-30%	-%
530540 Books, Publications, Subscripti	1,293	7,967	16,499	16,499	13,055	64%	-21%
530550 Training	690	1,108	1,880	1,880	1,315	19%	-30%
Total Operating Expenditures	<u>1,373,081</u>	<u>1,460,004</u>	<u>1,524,479</u>	<u>1,570,191</u>	<u>1,209,631</u>	<u>-17%</u>	<u>-23%</u>
<b>Transfers</b>							
590910 Transfer	-	3,636	-	-	-	-%	-%
Total Transfers	<u>-</u>	<u>3,636</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>2,909,065</b></u>	<u><b>3,177,626</b></u>	<u><b>3,183,750</b></u>	<u><b>3,229,462</b></u>	<u><b>2,883,802</b></u>	<u><b>-9%</b></u>	<u><b>-11%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	349,572	368,239	445,851	445,851	371,248	1%	-17%
540201 Insurance	108,903	95,968	95,968	95,968	95,968	-%	-%
540202 Internal Service Fund Fees	-	-	20,680	20,680	1,134	-%	-95%
Total Internal Charges / Other	<u>458,475</u>	<u>464,207</u>	<u>562,499</u>	<u>562,499</u>	<u>468,350</u>	<u>1%</u>	<u>-17%</u>
<b>Total Operating</b>	<u><b>3,367,540</b></u>	<u><b>3,641,833</b></u>	<u><b>3,746,249</b></u>	<u><b>3,791,961</b></u>	<u><b>3,352,152</b></u>	<u><b>-8%</b></u>	<u><b>-12%</b></u>
<b>Capital Outlay</b>							
560620 Buildings	12,490	-	-	-	-	-%	-%
560630 Infrastructure	-	19,995	-	-	-	-%	-%
560642 Equipment >\$4999	51,178	25,232	-	-	-	-%	-%
560650 Construction In Progress	-	-	-	16,575	-	-%	-%
560680 Design	-	7,523	-	27,477	-	-%	-%
Total Capital Outlay	<u>63,668</u>	<u>52,750</u>	<u>-</u>	<u>44,052</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<u><b>3,431,208</b></u>	<u><b>3,694,583</b></u>	<u><b>3,746,249</b></u>	<u><b>3,836,013</b></u>	<u><b>3,352,152</b></u>	<u><b>-9%</b></u>	<u><b>-13%</b></u>

## Leisure Services

### Greenways & Trails

The Greenways and Trails program's purpose is the preservation and management of passive parks, greenways and public landscapes within Seminole County to enhance passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for residents and visitors in an aesthetically-pleasing, efficient and environmentally responsible manner.

The program provides the following services:

Greenways and Trails:

- The Division maintains approximately 40+ miles of the County's interconnected system of paved trails, including designated pedestrian bridges and underpasses. Also included are the paved and unpaved trails present within each park. The Division is also responsible for maintaining the unpaved Flagler Trail.

Passive Parks:

- Maintains the aesthetics and safety of 21 un-manned park locations in Seminole County. These park types include boat ramps, neighborhood parks, trailheads and specialty parks. They range in size from the Econ Canoe Launch's less than one acre to Henry Levy Mullet Lake Park's 151 acres.

Public Landscapes:

- Streetscapes: The Division is charged with coordinating and supervising the maintenance of 60+ miles of landscaped medians throughout the County through several private contracts. The plantings within the median landscapes are maintained following best management practices for the long-term survivability of drought tolerant species. Responsibilities include the replacement of damaged trees and shrubs, mulching of shrub beds, turf management and annual fertilization of plantings.
- Public Facility Landscape Maintenance: Starting in the fiscal year 2011/2012, the Division became responsible for the landscape maintenance at 60-plus public buildings and undeveloped County lots maintained at various levels of service through several private contracts. Facilities include Fire Stations and Public Safety Buildings; County buildings including the County Administration Building and the Five Points Complex; common areas within the County's active parks such as Sanlando Park and Lake Sylvan Park; and all of the County's Libraries.
- Construction and Maintenance Assistance – The Projects Team: The Division has a Projects Team that provides assistance to the Leisure Services Department in emergency repairs and special construction projects. The service area for the project team consists of all of the Division properties (Natural Lands, Passive Parks, Greenways & Trails), as well as the active parks within the Parks and Recreation Division and Libraries. The Projects Team handles priority or emergency safety projects –such as immediate repairs to facility amenities – as well as proactive inspection of park facilities and graffiti removal. Regularly scheduled inspection of play equipment and other park amenities is also a function of this team.

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**Leisure Services**

**Greenways & Trails**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	605,145	725,703	779,347	779,347	884,212	22%	13%
Operating Expenditures	1,767,463	1,909,986	2,040,173	2,101,446	1,915,977	-%	-9%
Grants & Aids	18,405	-	-	83,265	-	-%	-100%
Transfers	4,659	-	-	-	-	-%	-%
<b>Subtotal Operating</b>	<b>2,395,672</b>	<b>2,635,689</b>	<b>2,819,520</b>	<b>2,964,058</b>	<b>2,800,189</b>	<b>6%</b>	<b>-6%</b>
Internal Charges / Other	204,357	245,053	240,796	240,796	225,085	-8%	-7%
Cost Allocations (contra expenditure)	-	(309,470)	(240,400)	(240,400)	(240,400)	-22%	-%
<b>Total Operating</b>	<b>2,600,029</b>	<b>2,571,272</b>	<b>2,819,916</b>	<b>2,964,454</b>	<b>2,784,874</b>	<b>8%</b>	<b>-6%</b>
Capital Outlay	49,664	34,257	-	855,630	-	-100%	-100%
<b>Total Expenditures</b>	<b>2,649,693</b>	<b>2,605,529</b>	<b>2,819,916</b>	<b>3,820,084</b>	<b>2,784,874</b>	<b>7%</b>	<b>-27%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	2,598,172	2,599,833	2,801,096	2,837,373	2,784,874	7%	-2%
Boating Improvement Fund	45,892	4,983	-	453,243	-	-100%	-100%
Leisure Services Grants	4,659	-	-	510,648	-	-%	-100%
Leisure Services Donations Fund	970	713	18,820	18,820	-	-100%	-100%
<b>Total Budget</b>	<b>2,649,693</b>	<b>2,605,529</b>	<b>2,819,916</b>	<b>3,820,084</b>	<b>2,784,874</b>	<b>7%</b>	<b>-27%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	12.00	13.00	13.00	13.00	14.00	8%	8%
<b>Total Permanent FTE</b>	<b>12.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>14.00</b>	<b>8%</b>	<b>8%</b>
<b>Total FTE</b>	<b>12.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>14.00</b>	<b>8%</b>	<b>8%</b>



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**Leisure Services**

**Greenways & Trails**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	453,222	516,603	543,580	543,013	597,293	16%	10%
510140 Overtime	466	1,772	-	-	-	-%	-%
510150 Special Pay	639	600	600	582	600	-%	3%
510210 Social Security Matching	33,533	37,153	42,830	41,539	45,144	22%	9%
510220 Retirement Contributions	21,913	30,449	41,418	40,171	45,864	51%	14%
510230 Health And Life Insurance	91,370	125,598	147,017	142,578	187,245	49%	31%
510240 Workers Compensation	4,002	13,528	11,819	11,464	15,235	13%	33%
510900 Salary Adjustment Increase	-	-	16,307	-	10,752	-%	-%
510901 Internal Adjustments Only	-	-	(24,224)	-	(17,921)	-%	-%
Total Personal Services	<u>605,145</u>	<u>725,703</u>	<u>779,347</u>	<u>779,347</u>	<u>884,212</u>	<u>22%</u>	<u>13%</u>
<b>Operating Expenditures</b>							
530340 Other Services	1,350,400	-	-	-	-	-%	-%
530400 Travel And Per Diem	810	1,000	400	400	700	-30%	75%
530420 Freight & Postage Services	4,419	-	-	-	-	-%	-%
530430 Utilities	21,833	20,354	22,900	22,900	20,354	-%	-11%
530439 Utilities - Other	26,848	23,528	26,054	26,054	23,528	-%	-10%
530440 Rental And Leases	4,826	7,406	2,993	4,268	1,975	-73%	-54%
530460 Repair And Maintenance Servi	208,562	1,683,120	1,777,695	1,818,195	1,692,695	1%	-7%
530469 Repairs/Maintenance-Other Str	55,858	33,247	26,700	28,230	16,700	-50%	-41%
530480 Promotional Activities	2	-	-	-	-	-%	-%
530490 Other Current Charges & Oblig	609	-	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	14,625	14,625	-	-%	-%
530510 Office Supplies	529	378	747	747	550	46%	-26%
530520 Operating Supplies	35,219	33,723	50,028	50,028	38,383	14%	-23%
530521 Operating Supplies - Equipmer	3,800	-	-	17,968	-	-%	-%
530529 Operating Supplies - Other	52,468	104,639	117,371	117,371	116,702	12%	-1%
530540 Books, Publications, Subscripti	1,280	1,084	540	540	770	-29%	43%
530550 Training	-	1,507	120	120	3,620	140%	2,917%
Total Operating Expenditures	<u>1,767,463</u>	<u>1,909,986</u>	<u>2,040,173</u>	<u>2,101,446</u>	<u>1,915,977</u>	<u>-%</u>	<u>-9%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	18,405	-	-	83,265	-	-%	-%
Total Grants & Aids	<u>18,405</u>	<u>-</u>	<u>-</u>	<u>83,265</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Transfers</b>							
590910 Transfer	4,659	-	-	-	-	-%	-%
Total Transfers	<u>4,659</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>2,395,672</b></u>	<u><b>2,635,689</b></u>	<u><b>2,819,520</b></u>	<u><b>2,964,058</b></u>	<u><b>2,800,189</b></u>	<u><b>6%</b></u>	<u><b>-6%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	194,955	239,914	233,769	233,769	219,818	-8%	-6%
540201 Insurance	9,402	5,139	5,139	5,139	5,139	-%	-%
540202 Internal Service Fund Fees	-	-	1,888	1,888	128	-%	-93%
Total Internal Charges / Other	<u>204,357</u>	<u>245,053</u>	<u>240,796</u>	<u>240,796</u>	<u>225,085</u>	<u>-8%</u>	<u>-7%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	-	(309,470)	(240,400)	(240,400)	(240,400)	-22%	-%
al Cost Allocations (contra expenditure)	-	(309,470)	(240,400)	(240,400)	(240,400)	-22%	-%
<b>Total Operating</b>	<u><b>2,600,029</b></u>	<u><b>2,571,272</b></u>	<u><b>2,819,916</b></u>	<u><b>2,964,454</b></u>	<u><b>2,784,874</b></u>	<u><b>8%</b></u>	<u><b>-6%</b></u>

**Leisure Services**  
**Greenways & Trails**

**Capital Outlay**

560630 Infrastructure	49,664	34,257	-	575,466	-	-%	-%
560650 Construction In Progress	-	-	-	280,164	-	-%	-%
Total Capital Outlay	49,664	34,257	-	855,630	-	-%	-%
<b>Total Expenditures</b>	<b>2,649,693</b>	<b>2,605,529</b>	<b>2,819,916</b>	<b>3,820,084</b>	<b>2,784,874</b>	<b>7%</b>	<b>-27%</b>

## Leisure Services

### Library Services

#### **Program Message**

The Library Services program purpose is to provide services that connect the community to information, ideas, discovery, and learning opportunities. The Library Services program focus will be on engaging the community with books, digital content, and programming. These services will include collection development, public relations, and programming which promotes early literacy and lifelong learning.

The program includes:

- Administration and supervision of five library branches
- Administration and supervision of virtual services
- Collection development and procurement of print and digital resources
- Public programming that promotes early literacy and life-long learning
- Access to technology and digital content to meet public need, to increase access, and to bridge the digital divide.
- Long-range Planning, Capital Improvement Plan, and annual budget development.

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**Leisure Services**

**Library Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	3,460,441	3,456,295	3,578,691	3,578,691	3,574,425	3%	-%
Operating Expenditures	717,644	704,824	895,256	912,296	726,035	3%	-20%
<b>Subtotal Operating</b>	<b>4,178,085</b>	<b>4,161,119</b>	<b>4,473,947</b>	<b>4,490,987</b>	<b>4,300,460</b>	<b>3%</b>	<b>-4%</b>
Internal Charges / Other	576,935	555,904	496,275	496,275	456,033	-18%	-8%
<b>Total Operating</b>	<b>4,755,020</b>	<b>4,717,023</b>	<b>4,970,222</b>	<b>4,987,262</b>	<b>4,756,493</b>	<b>1%</b>	<b>-5%</b>
Capital Outlay	987,257	832,803	855,459	855,459	952,043	14%	11%
<b>Total Expenditures</b>	<b>5,742,277</b>	<b>5,549,826</b>	<b>5,825,681</b>	<b>5,842,721</b>	<b>5,708,536</b>	<b>3%</b>	<b>-2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	5,454,149	5,413,260	5,623,385	5,640,425	5,494,129	1%	-3%
Library-Impact Fee	220,973	71,450	87,823	87,823	189,407	165%	116%
Libraries - Designated	67,155	65,116	114,473	114,473	25,000	-62%	-78%
<b>Total Budget</b>	<b>5,742,277</b>	<b>5,549,826</b>	<b>5,825,681</b>	<b>5,842,721</b>	<b>5,708,536</b>	<b>3%</b>	<b>-2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	51.00	50.00	49.00	49.00	49.00	-2%	-%
Part-Time	18.00	19.00	20.00	20.00	20.00	5%	-%
<b>Total Permanent FTE</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>69.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Frozen Positions	0	4
<b>Total Budget Issues</b>	<b>0</b>	<b>4</b>

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**Leisure Services**

**Library Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	2,283,723	2,195,985	2,154,417	2,168,475	2,154,981	-2%	-1%
510125 Part-time Regular Wages	470,705	508,143	577,174	559,652	542,525	7%	-3%
510210 Social Security Matching	205,280	201,907	215,229	208,695	203,883	1%	-2%
510220 Retirement Contributions	132,369	155,593	207,232	200,941	201,092	29%	-%
510230 Health And Life Insurance	366,336	390,120	450,798	437,113	499,787	28%	14%
510240 Workers Compensation	2,028	4,547	3,934	3,815	4,526	-%	19%
510900 Salary Adjustment Increase	-	-	81,947	-	48,557	-%	-%
510901 Internal Adjustments Only	-	-	(112,040)	-	(80,926)	-%	-%
Total Personal Services	<u>3,460,441</u>	<u>3,456,295</u>	<u>3,578,691</u>	<u>3,578,691</u>	<u>3,574,425</u>	<u>3%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530340 Other Services	135,688	125,521	140,697	157,737	104,447	-17%	-34%
530400 Travel And Per Diem	2,257	2,536	4,708	4,708	4,708	86%	-%
530411 COMMUNICATIONS EQUIPMI	-	6,056	-	-	-	-%	-%
530420 Freight & Postage Services	18	23	-	-	-	-%	-%
530430 Utilities	207,181	166,513	224,678	224,678	166,514	-%	-26%
530439 Utilities - Other	47,939	57,873	61,562	61,562	57,873	-%	-6%
530440 Rental And Leases	233,279	234,303	233,280	233,280	233,280	-%	-%
530460 Repair And Maintenance Servi	1,621	795	970	970	555	-30%	-43%
530470 Printing And Binding	5,545	10,267	12,182	12,182	5,000	-51%	-59%
530480 Promotional Activities	-	15,000	-	-	-	-%	-%
530490 Other Current Charges & Oblig	827	84	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	436	-	88,473	88,473	23,485	-%	-73%
530510 Office Supplies	14,323	14,163	11,052	11,052	11,052	-22%	-%
530520 Operating Supplies	65,280	68,190	40,229	40,229	35,396	-48%	-12%
530522 Operating Supplies-Technology	-	-	73,500	73,500	80,200	-%	9%
530540 Books, Publications, Subscripti	3,250	3,500	3,925	3,925	3,525	1%	-10%
Total Operating Expenditures	<u>717,644</u>	<u>704,824</u>	<u>895,256</u>	<u>912,296</u>	<u>726,035</u>	<u>3%</u>	<u>-20%</u>
<b>Subtotal Operating</b>	<u><b>4,178,085</b></u>	<u><b>4,161,119</b></u>	<u><b>4,473,947</b></u>	<u><b>4,490,987</b></u>	<u><b>4,300,460</b></u>	<u><b>3%</b></u>	<u><b>-4%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	525,422	505,387	435,278	435,278	390,176	-23%	-10%
540201 Insurance	51,513	50,517	50,517	50,517	50,517	-%	-%
540202 Internal Service Fund Fees	-	-	10,480	10,480	15,340	-%	46%
Total Internal Charges / Other	<u>576,935</u>	<u>555,904</u>	<u>496,275</u>	<u>496,275</u>	<u>456,033</u>	<u>-18%</u>	<u>-8%</u>
<b>Total Operating</b>	<u><b>4,755,020</b></u>	<u><b>4,717,023</b></u>	<u><b>4,970,222</b></u>	<u><b>4,987,262</b></u>	<u><b>4,756,493</b></u>	<u><b>1%</b></u>	<u><b>-5%</b></u>
<b>Capital Outlay</b>							
560660 Books, Publications, & Library I	987,257	832,803	855,459	855,459	952,043	14%	11%
Total Capital Outlay	<u>987,257</u>	<u>832,803</u>	<u>855,459</u>	<u>855,459</u>	<u>952,043</u>	<u>14%</u>	<u>11%</u>
<b>Total Expenditures</b>	<u><b>5,742,277</b></u>	<u><b>5,549,826</b></u>	<u><b>5,825,681</b></u>	<u><b>5,842,721</b></u>	<u><b>5,708,536</b></u>	<u><b>3%</b></u>	<u><b>-2%</b></u>

## **Leisure Services**

### **Extension Service**

The Extension Services program purpose is to provide positive youth development experiences, to educate the public regarding horticulture, agriculture, nutrition and family & consumer science.

The program provides the following services:

- Direct mentoring and education of youth.
- Coordination and management of youth events and activities.
- Develop education experiences for youth to develop critical life skills and responsibility.
- Educational programs on the proper handling and use of pesticides for sound environmental stewardship.
- Educational programs on health, wellness and nutrition toward healthy eating habits.
- Educational programs for social and economic success.

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**Leisure Services**

**Extension Service**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	269,806	249,423	259,587	259,587	265,356	6%	2%
Operating Expenditures	48,401	45,427	47,753	47,753	48,371	6%	1%
<b>Subtotal Operating</b>	<b>318,207</b>	<b>294,850</b>	<b>307,340</b>	<b>307,340</b>	<b>313,727</b>	<b>6%</b>	<b>2%</b>
Internal Charges / Other	42,852	35,965	36,891	36,891	32,730	-9%	-11%
<b>Total Operating</b>	<b>361,059</b>	<b>330,815</b>	<b>344,231</b>	<b>344,231</b>	<b>346,457</b>	<b>5%</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>361,059</b>	<b>330,815</b>	<b>344,231</b>	<b>344,231</b>	<b>346,457</b>	<b>5%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	361,059	330,724	344,231	344,231	346,457	5%	1%
Extension Service Programs	-	91	-	-	-	-100%	-%
<b>Total Budget</b>	<b>361,059</b>	<b>330,815</b>	<b>344,231</b>	<b>344,231</b>	<b>346,457</b>	<b>5%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	7.00	7.00	7.00	7.00	7.00	-%	-%
<b>Total Permanent FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-%</b>	<b>-%</b>

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**Leisure Services**

**Extension Service**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	215,604	203,233	205,040	204,811	199,755	-2%	-2%
510150 Special Pay	932	600	600	582	600	-%	3%
510210 Social Security Matching	14,189	13,601	16,155	15,667	15,096	11%	-4%
510220 Retirement Contributions	9,256	11,115	16,626	16,125	14,520	31%	-10%
510230 Health And Life Insurance	28,928	20,331	22,625	21,938	37,218	83%	70%
510240 Workers Compensation	897	543	478	464	563	4%	21%
510900 Salary Adjustment Increase	-	-	6,151	-	3,596	-%	-%
510901 Internal Adjustments Only	-	-	(8,088)	-	(5,992)	-%	-%
Total Personal Services	<u>269,806</u>	<u>249,423</u>	<u>259,587</u>	<u>259,587</u>	<u>265,356</u>	<u>6%</u>	<u>2%</u>
<b>Operating Expenditures</b>							
530340 Other Services	536	-	-	-	-	-%	-%
530400 Travel And Per Diem	3,448	5,574	6,867	6,867	7,052	27%	3%
530420 Freight & Postage Services	571	241	150	150	150	-38%	-%
530430 Utilities	15,645	15,037	20,660	20,660	15,038	-%	-27%
530439 Utilities - Other	6,091	6,727	2,715	2,715	6,727	-%	148%
530460 Repair And Maintenance Servi	542	16	250	250	250	1,463%	-%
530490 Other Current Charges & Oblig	416	434	553	553	893	106%	61%
530510 Office Supplies	3,703	3,300	2,142	2,142	2,142	-35%	-%
530520 Operating Supplies	13,691	9,822	8,677	8,677	9,184	-6%	6%
530521 Operating Supplies - Equipmer	-	-	1,080	1,080	1,080	-%	-%
530522 Operating Supplies-Technology	-	-	-	-	1,000	-%	-%
530540 Books, Publications, Subscripti	1,884	2,565	3,284	3,284	3,325	30%	1%
530550 Training	1,874	1,711	1,375	1,375	1,530	-11%	11%
Total Operating Expenditures	<u>48,401</u>	<u>45,427</u>	<u>47,753</u>	<u>47,753</u>	<u>48,371</u>	<u>6%</u>	<u>1%</u>
<b>Subtotal Operating</b>	<b><u>318,207</u></b>	<b><u>294,850</u></b>	<b><u>307,340</u></b>	<b><u>307,340</u></b>	<b><u>313,727</u></b>	<b><u>6%</u></b>	<b><u>2%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	42,312	35,670	35,920	35,920	31,673	-11%	-12%
540201 Insurance	540	295	295	295	295	-%	-%
540202 Internal Service Fund Fees	-	-	676	676	762	-%	13%
Total Internal Charges / Other	<u>42,852</u>	<u>35,965</u>	<u>36,891</u>	<u>36,891</u>	<u>32,730</u>	<u>-9%</u>	<u>-11%</u>
<b>Total Operating</b>	<b><u>361,059</u></b>	<b><u>330,815</u></b>	<b><u>344,231</u></b>	<b><u>344,231</u></b>	<b><u>346,457</u></b>	<b><u>5%</u></b>	<b><u>1%</u></b>
<b>Total Expenditures</b>	<b><u>361,059</u></b>	<b><u>330,815</u></b>	<b><u>344,231</u></b>	<b><u>344,231</u></b>	<b><u>346,457</u></b>	<b><u>5%</u></b>	<b><u>1%</u></b>



## Leisure Services

### Natural Lands

The Natural Lands program purpose is the preservation and management of natural land within Seminole County to enhance or promote biodiversity, environmental education and passive based recreation for existing and future generations. To date a total of 9 NLP sites have been opened for public access consisting of approximately 88% of NLP acreage. Natural Lands properties currently total 6,634.2 Acres.

The program provides the following services:

- Land preservation and management of eight wilderness areas and one preserve
- Maintain the properties to allow for passive uses such as hiking, biking, horseback riding and camping.
- Operate the Yarborough Nature Center for environmental educational and conservation purposes
- Educational outreach to local schools to promote Natural Lands interest
- Conduct monthly guided hikes through existing Natural Lands properties to promote education
- Operate youth Nature Camps for school-age children during Spring Break, Winter Break and Summer
- Coordinates volunteer efforts for camps, natural lands maintenance, and special events
- Participates in the planning of Natural Lands evaluations for future protection and/or acquisition
- Keep Natural Lands Best Management Practices current through outreach and coordination with local Water Management Districts and other Land Management Agencies

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**Leisure Services**

**Natural Lands**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	163,448	169,424	172,492	172,492	179,231	6%	4%
Operating Expenditures	48,185	55,499	89,228	108,808	89,945	62%	-17%
<b>Subtotal Operating</b>	<b>211,633</b>	<b>224,923</b>	<b>261,720</b>	<b>281,300</b>	<b>269,176</b>	<b>20%</b>	<b>-4%</b>
Internal Charges / Other	54,775	53,476	77,627	77,627	50,717	-5%	-35%
<b>Total Operating</b>	<b>266,408</b>	<b>278,399</b>	<b>339,347</b>	<b>358,927</b>	<b>319,893</b>	<b>15%</b>	<b>-11%</b>
Capital Outlay	163,496	127,548	-	1,048,870	-	-100%	-100%
<b>Total Expenditures</b>	<b>429,904</b>	<b>405,947</b>	<b>339,347</b>	<b>1,407,797</b>	<b>319,893</b>	<b>-21%</b>	<b>-77%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	166,648	194,785	213,634	213,634	230,948	19%	8%
Natural Lands Donation Fund	99,705	99,724	115,713	136,598	78,945	-21%	-42%
Natural Lands/Trails Bond Fund	163,551	111,438	10,000	1,057,565	10,000	-91%	-99%
<b>Total Budget</b>	<b>429,904</b>	<b>405,947</b>	<b>339,347</b>	<b>1,407,797</b>	<b>319,893</b>	<b>-21%</b>	<b>-77%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.00	2.00	2.00	2.00	2.00	-%	-%
<b>Total Permanent FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-%</b>	<b>-%</b>

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**Leisure Services**

**Natural Lands**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	126,691	128,042	127,623	127,512	131,452	3%	3%
510210 Social Security Matching	9,243	9,362	10,056	9,755	9,936	6%	2%
510220 Retirement Contributions	6,180	7,293	9,136	8,862	9,675	33%	9%
510230 Health And Life Insurance	20,083	21,690	24,364	23,634	26,342	21%	11%
510240 Workers Compensation	1,251	3,037	2,813	2,729	3,404	12%	25%
510900 Salary Adjustment Increase	-	-	3,828	-	2,366	-%	-%
510901 Internal Adjustments Only	-	-	(5,328)	-	(3,944)	-%	-%
Total Personal Services	<u>163,448</u>	<u>169,424</u>	<u>172,492</u>	<u>172,492</u>	<u>179,231</u>	<u>6%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	7,084	210	28,800	28,800	28,800	13,614%	-%
530340 Other Services	21,103	35,794	40,016	55,016	39,800	11%	-28%
530400 Travel And Per Diem	148	63	600	600	600	852%	-%
530439 Utilities - Other	6	87	100	100	87	-%	-13%
530440 Rental And Leases	3,834	3,834	-	-	-	-%	-%
530460 Repair And Maintenance Servi	-	-	250	250	250	-%	-%
530470 Printing And Binding	-	315	375	375	375	19%	-%
530490 Other Current Charges & Oblig	-	112	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	-	2,170	-	-%	-%
530510 Office Supplies	625	361	554	554	500	39%	-10%
530520 Operating Supplies	15,285	14,723	17,933	20,343	17,933	22%	-12%
530521 Operating Supplies - Equipmer	-	-	-	-	1,000	-%	-%
530540 Books, Publications, Subscripti	100	-	-	-	-	-%	-%
530550 Training	-	-	600	600	600	-%	-%
Total Operating Expenditures	<u>48,185</u>	<u>55,499</u>	<u>89,228</u>	<u>108,808</u>	<u>89,945</u>	<u>62%</u>	<u>-17%</u>
<b>Subtotal Operating</b>	<u><b>211,633</b></u>	<u><b>224,923</b></u>	<u><b>261,720</b></u>	<u><b>281,300</b></u>	<u><b>269,176</b></u>	<u><b>20%</b></u>	<u><b>-4%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	48,899	50,264	70,498	70,498	47,127	-6%	-33%
540201 Insurance	5,876	3,212	3,212	3,212	3,212	-%	-%
540202 Internal Service Fund Fees	-	-	3,917	3,917	378	-%	-90%
Total Internal Charges / Other	<u>54,775</u>	<u>53,476</u>	<u>77,627</u>	<u>77,627</u>	<u>50,717</u>	<u>-5%</u>	<u>-35%</u>
<b>Total Operating</b>	<u><b>266,408</b></u>	<u><b>278,399</b></u>	<u><b>339,347</b></u>	<u><b>358,927</b></u>	<u><b>319,893</b></u>	<u><b>15%</b></u>	<u><b>-11%</b></u>
<b>Capital Outlay</b>							
560610 Land	72,500	-	-	-	-	-%	-%
560630 Infrastructure	-	16,110	-	1,305	-	-%	-%
560650 Construction In Progress	90,996	111,438	-	1,047,565	-	-%	-%
Total Capital Outlay	<u>163,496</u>	<u>127,548</u>	<u>-</u>	<u>1,048,870</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<u><b>429,904</b></u>	<u><b>405,947</b></u>	<u><b>339,347</b></u>	<u><b>1,407,797</b></u>	<u><b>319,893</b></u>	<u><b>-21%</b></u>	<u><b>-77%</b></u>

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**Leisure Services**

**Agency Funds**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	57,592	56,690	-	-	-	-100%	-%
<b>Subtotal Operating</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	<b>-100%</b>	<b>0%</b>
<b>Total Operating</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	<b>-100%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	<b>-100%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
4-H Counsel Coop Extension	41,488	46,248	-	-	-	-100%	-%
Extension Service Programs	16,104	10,442	-	-	-	-100%	-%
<b>Total Budget</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	<b>-100%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Leisure Services**

**Agency Funds**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	-	1,113	-	-	-	-%	-%
530400 Travel And Per Diem	-	99	-	-	-	-%	-%
530480 Promotional Activities	1,083	14,984	-	-	-	-%	-%
530490 Other Current Charges & Oblig	17,316	3,484	-	-	-	-%	-%
530520 Operating Supplies	27,228	23,393	-	-	-	-%	-%
530540 Books, Publications, Subscripti	2,270	4,480	-	-	-	-%	-%
530550 Training	9,695	9,137	-	-	-	-%	-%
Total Operating Expenditures	<u>57,592</u>	<u>56,690</u>	-	-	-	-%	-%
<b>Subtotal Operating</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	-%	-%
<b>Total Operating</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>57,592</b>	<b>56,690</b>	-	-	-	-%	-%

## Public Safety

Public Safety Business Office  
EMS Performance Management  
Emergency Communications  
E-911  
Petroleum Storage Tanks Bureau  
Emergency Management (County)  
Emergency Management (Grants)  
EMS/Fire/Rescue (County)  
EMS/Fire/Rescue (Grants)  
Fire Prevention Bureau  
EMS/Fire Training  
Animal Services  
Telecommunications  
Probation

## Public Safety

### Departmental Message

The Department of Public Safety for Seminole County continues to meet the changing needs of our diverse community through a well trained work force that pro-actively meets the challenges of providing excellent customer service and public protection. The cornerstones of quality service delivery, community education, and promptly meeting the needs of the citizens in an efficient manner establish the foundation of this organization.

The Public Safety Department is comprised of the following 12 Programs:

1) Public Safety Business Office - This program contains the following service(s) which have the ultimate purpose of providing centralized administrative and financial oversight for the Public Safety Department.

- Managerial Oversight & Administrative/Personnel/Finance/Fiscal Support

2) EMS Performance Management - This program contains the following service(s) which have the ultimate purpose reducing the rate of mortality and morbidity within the area covered by Seminole County First Response System.

- Continuous Quality Improvement (CQI) Services

3) Emergency Communications - This program contains the following service(s) which have the ultimate purpose of providing timely and responsive assistance to Fire/Rescue/EMS emergency and non-emergency needs of the community through call assistance and direction of resources.

- Call processing

4) E-911 - This program contains the following service(s) which have the ultimate purpose providing an effective and reliable 911 System.

- Maintaining 911 Infrastructure
- Addressing

5) Emergency Management - This program contains the following service(s) which have the ultimate purpose of effective coordination of resources to meet the needs of the community in response to disasters.

- Emergency Operations Center (EOC) Operations
- Emergency Planning
- Special Needs Services
- Citizen and Responder Education

6) EMS/Fire/Rescue - This program contains the following service(s) which have the ultimate purpose of protecting life and property through the provision of EMS/Fire/Rescue Services.

- EMS/Fire/Rescue Operations
- Firefighter and Paramedic Training
- Special Operations - (HazMat) Services
- Public Educational Services (Fire and Life Safety)

7) Fire Inspections - This program contains the following service(s) which have the ultimate purpose protecting life and property by ensuring the safety of new and existing structures.

- Comprehensive Fire Inspection Services

8) EMS/Fire Training – This program contains the following service(s) which have the ultimate purpose of assuring basic and advanced skills are obtained, retained, and applied, in a manner consistent with Division, Department and Industry Standards.

- Internal Training
- External Training

## Public Safety

9) Animal Services - This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws and ordinances.

- Customer Support and Education
- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Foster Care Programs

10) Telecommunications - This program contains the following service(s) which have the ultimate purpose of ensuring technology resources are reliable and sustainable.

- Radio System Support
- Cabling Infrastructure Support
- Audio Visual Support
- Access Control

11) Probation - This program contains the following service(s) which have the ultimate purpose of providing supervision as an alternative to incarceration for adult offenders.

- Adult Probation
- Pretrial Diversion
- Electronic Monitoring
- Post-Booking Diversion



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<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	41,298,869	41,932,561	44,935,858	44,935,858	45,605,771	9%	1%
Operating Expenditures	5,702,405	5,952,493	5,698,668	6,338,463	6,577,262	10%	4%
Debt Service	-	51,488	-	-	-	-100%	-%
Grants & Aids	1,129,342	889,345	614,733	2,019,891	833,348	-6%	-59%
<b>Subtotal Operating</b>	<b>48,130,616</b>	<b>48,825,887</b>	<b>51,249,259</b>	<b>53,294,212</b>	<b>53,016,381</b>	<b>9%</b>	<b>-1%</b>
Internal Charges / Other	5,287,549	5,088,260	5,387,515	5,387,515	5,611,514	10%	4%
Cost Allocations (contra expenditure)	(613,774)	(688,192)	(646,652)	(646,652)	(1,155,816)	68%	79%
<b>Total Operating</b>	<b>52,804,391</b>	<b>53,225,955</b>	<b>55,990,122</b>	<b>58,035,075</b>	<b>57,472,079</b>	<b>8%</b>	<b>-1%</b>
Capital Outlay	11,215,706	9,396,559	7,099,500	14,963,709	1,095,020	-88%	-93%
<b>Total Expenditures</b>	<b>64,020,097</b>	<b>62,622,514</b>	<b>63,089,622</b>	<b>72,998,784</b>	<b>58,567,099</b>	<b>-6%</b>	<b>-20%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	7,433,311	7,864,305	8,202,002	8,301,287	8,377,438	7%	1%
Tank Inspection Fund	88,640	76,549	-	-	-	-100%	-%
Petroleum Clean Up Fund	193,842	-	-	-	-	-%	-%
BCC Projects Fund	-	25,824	-	1,174,176	-	-100%	-100%
Fire Protection Fund	43,644,242	45,215,309	46,795,448	48,294,430	47,298,277	5%	-2%
Replacement & Renewal - Fire Pro	-	-	2,474,500	2,474,500	744,100	-%	-70%
EMS Trust Fund	69,535	447	-	460,492	-	-100%	-100%
Disaster Preparedness	204,781	228,997	-	149,353	-	-100%	-100%
Public Safety Grants (State)	6,675	6,680	9,853	1,405,729	5,535	-17%	-100%
Public Safety Grants (Other)	-	-	-	2,576	-	-%	-100%
Public Safety Grants (Federal)	718,169	446,383	-	93,482	-	-100%	-100%
Enhanced 911 Fund	1,579,246	2,080,006	5,522,864	5,620,518	2,026,749	-3%	-64%
Fire/Rescue-Impact Fee	159,671	-	53,500	207,813	95,000	-%	-54%
Capital Imprv. Rev. Bonds, Series	9,861,931	6,646,117	-	4,782,973	-	-100%	-100%
Public Safety - System-wide Trainii	29,622	1,005	11,455	11,455	-	-100%	-100%
Animal Services - Donations	30,432	30,892	20,000	20,000	20,000	-35%	-%
<b>Total Budget</b>	<b>64,020,097</b>	<b>62,622,514</b>	<b>63,089,622</b>	<b>72,998,784</b>	<b>58,567,099</b>	<b>-6%</b>	<b>-20%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	496.00	494.00	494.00	494.00	495.00	-%	-%
Part-Time	0.50	3.92	3.92	3.92	3.42	-13%	-13%
<b>Total Permanent FTE</b>	<b>496.50</b>	<b>497.92</b>	<b>497.92</b>	<b>497.92</b>	<b>498.42</b>	<b>-%</b>	<b>-%</b>
Temporary/Interns	0.33	-	-	-	-	-%	-%
<b>Total Non-Permanent FTE</b>	<b>0.33</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>496.83</b>	<b>497.92</b>	<b>497.92</b>	<b>497.92</b>	<b>498.42</b>	<b>-%</b>	<b>-%</b>

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Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	25,290,496	24,937,313	24,833,231	25,283,090	25,334,666	2%	-%
510125 Part-time Regular Wages	11,265	10,875	139,845	136,102	126,683	1,065%	-7%
510130 Other Personal Services	66,005	38,770	-	-	-	-%	-%
510140 Overtime	4,906,508	4,966,289	2,653,193	4,936,592	2,492,593	-50%	-50%
510141 Overtime - Contractual	-	-	2,334,000	-	2,334,000	-%	-%
510150 Special Pay	90,186	119,394	101,800	100,899	101,800	-15%	1%
510190 Holiday Pay	-	-	700,000	694,002	700,000	-%	1%
510210 Social Security Matching	2,232,808	2,203,236	2,363,177	2,334,734	2,307,130	5%	-1%
510220 Retirement Contributions	3,554,389	4,062,877	5,243,913	5,190,832	5,300,445	30%	2%
510230 Health And Life Insurance	4,314,308	4,687,579	5,257,680	5,191,302	5,849,456	25%	13%
510240 Workers Compensation	806,120	906,228	1,078,741	1,068,305	1,278,612	41%	20%
510900 Salary Adjustment Increase	-	-	766,860	-	181,990	-%	-%
510901 Internal Adjustments Only	-	-	(536,582)	-	(401,604)	-%	-%
511000 Contra Personal Services	26,784	-	-	-	-	-%	-%
Total Personal Services	<b>41,298,869</b>	<b>41,932,561</b>	<b>44,935,858</b>	<b>44,935,858</b>	<b>45,605,771</b>	<b>9%</b>	<b>1%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	669,614	415,075	512,400	532,951	699,643	69%	31%
530340 Other Services	364,772	393,596	438,603	446,103	287,435	-27%	-36%
530400 Travel And Per Diem	31,417	8,636	8,036	8,036	8,836	2%	10%
530401 Travel – Training Related	-	31,802	45,467	46,703	34,652	9%	-26%
530402 Travel - Non-County Employee	-	7,500	-	-	-	-%	-%
530410 Communications Services	519,417	520,189	555,304	555,304	669,281	29%	21%
530420 Freight & Postage Services	2,275	1,776	2,261	2,261	2,240	26%	-1%
530430 Utilities	274,593	206,177	260,000	260,000	260,000	26%	-%
530439 Utilities - Other	22,544	81,118	104,308	104,308	126,608	56%	21%
530440 Rental And Leases	8,177	2,085	5,000	5,000	5,000	140%	-%
530460 Repair And Maintenance Servi	1,174,877	1,288,103	1,204,899	1,209,899	1,918,375	49%	59%
530470 Printing And Binding	6,713	5,141	3,500	3,500	3,000	-42%	-14%
530480 Promotional Activities	-	2,056	-	-	500	-76%	-%
530490 Other Current Charges & Oblig	72,629	155,514	67,710	67,710	72,648	-53%	7%
530499 Other Chgs/Ob-Contingency	272	-	29,853	56,036	25,535	-%	-54%
530510 Office Supplies	42,651	34,019	42,575	42,575	34,375	1%	-19%
530520 Operating Supplies	1,261,541	1,457,848	1,095,284	1,213,649	1,006,513	-31%	-17%
530521 Operating Supplies - Equipmer	274,493	447,448	136,129	542,890	156,800	-65%	-71%
530522 Operating Supplies-Technology	-	-	218,065	230,035	259,332	-%	13%
530525 Operating Supplies - Chemical	-	398	-	-	-	-%	-%
530529 Operating Supplies - Other	493,066	465,134	516,140	516,140	596,000	28%	15%
530540 Books, Publications, Subscripti	66,557	12,127	23,057	23,057	42,164	248%	83%
530550 Training	232,261	214,816	275,077	317,306	158,325	-26%	-50%
530560 Gas/Oil/Lube	184,536	201,935	155,000	155,000	210,000	4%	35%
Total Operating Expenditures	<b>5,702,405</b>	<b>5,952,493</b>	<b>5,698,668</b>	<b>6,338,463</b>	<b>6,577,262</b>	<b>10%</b>	<b>4%</b>
<b>Debt Service</b>							
570730 Other Debt Service	-	51,488	-	-	-	-%	-%
Total Debt Service	-	51,488	-	-	-	-%	-%
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	1,020,528	888,055	603,278	1,998,494	833,348	-6%	-58%
580821 Aid To Private Organizations	108,814	-	-	-	-	-%	-%
580833 Other Grants and Aid / Individu	-	1,290	11,455	21,397	-	-%	-%
Total Grants & Aids	<b>1,129,342</b>	<b>889,345</b>	<b>614,733</b>	<b>2,019,891</b>	<b>833,348</b>	<b>-6%</b>	<b>-59%</b>
<b>Subtotal Operating</b>	<b>48,130,616</b>	<b>48,825,887</b>	<b>51,249,259</b>	<b>53,294,212</b>	<b>53,016,381</b>	<b>9%</b>	<b>-1%</b>

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**Internal Charges / Other**

540100 Other Charges / Obligation - In	649	-	-	-	-	-%	-%
540101 Other Charges / Obligations - In	4,748,130	4,714,700	3,167,243	3,167,243	3,130,466	-34%	-1%
540102 Other Charges / Administrative	-	-	1,830,000	1,830,000	2,070,000	-%	13%
540201 Insurance	538,770	373,560	373,560	373,560	373,560	-%	-%
540202 Internal Service Fund Fees	-	-	16,712	16,712	37,488	-%	124%
<b>Total Internal Charges / Other</b>	<b>5,287,549</b>	<b>5,088,260</b>	<b>5,387,515</b>	<b>5,387,515</b>	<b>5,611,514</b>	<b>10%</b>	<b>4%</b>

**Cost Allocations (contra expenditure)**

550101 Contra Account - Direct Charge	(613,774)	(688,192)	(646,652)	(646,652)	(1,155,816)	68%	79%
Total Cost Allocations (contra expenditure)	(613,774)	(688,192)	(646,652)	(646,652)	(1,155,816)	68%	79%
<b>Total Operating</b>	<b>52,804,391</b>	<b>53,225,955</b>	<b>55,990,122</b>	<b>58,035,075</b>	<b>57,472,079</b>	<b>8%</b>	<b>-1%</b>

**Capital Outlay**

560610 Land	150	253,682	-	-	-	-%	-%
560620 Buildings	-	-	-	-	100,000	-%	-%
560642 Equipment >\$4999	1,349,986	1,568,755	3,049,500	5,149,547	850,020	-46%	-83%
560646 Capital Software	261,574	359,171	-	72,119	45,000	-87%	-%
560650 Construction In Progress	9,600,342	7,214,951	4,000,000	9,537,730	50,000	-99%	-99%
560670 Roads	-	-	50,000	204,313	50,000	-%	-76%
560690 Capitalized Expenditures	3,654	-	-	-	-	-%	-%
<b>Total Capital Outlay</b>	<b>11,215,706</b>	<b>9,396,559</b>	<b>7,099,500</b>	<b>14,963,709</b>	<b>1,095,020</b>	<b>-88%</b>	<b>-93%</b>
<b>Total Expenditures</b>	<b>64,020,097</b>	<b>62,622,514</b>	<b>63,089,622</b>	<b>72,998,784</b>	<b>58,567,099</b>	<b>-6%</b>	<b>-20%</b>

## **Public Safety**

### **Public Safety Business Office**

#### **Program Message**

This office is primary support for the Public Safety Administration Division and all Programs within the Public Safety Department; this includes services that are monitored by the Director.

The Public Safety Administration Division currently includes the Emergency Communications, E-911 , Emergency Management, EMS Performance Management and Director's Office Programs which coordinates and provides support for all Department-wide fiscal matters.

As a result of being a minimally staffed, the Administration Division continues to be more involved in direct support of all operations. Over the past five years, Management levels have been eliminated and direct report approach has been adopted.

This program contains the following services which have the ultimate purpose of providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens:

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**Public Safety Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	337,694	388,398	406,599	406,599	420,237	8%	3%
Operating Expenditures	9,409	10,362	13,315	13,315	10,453	1%	-21%
<b>Subtotal Operating</b>	<b>347,103</b>	<b>398,760</b>	<b>419,914</b>	<b>419,914</b>	<b>430,690</b>	<b>8%</b>	<b>3%</b>
Internal Charges / Other	21,172	24,004	29,499	29,499	22,854	-5%	-23%
<b>Total Operating</b>	<b>368,275</b>	<b>422,764</b>	<b>449,413</b>	<b>449,413</b>	<b>453,544</b>	<b>7%</b>	<b>1%</b>
<b>Total Expenditures</b>	<b>368,275</b>	<b>422,764</b>	<b>449,413</b>	<b>449,413</b>	<b>453,544</b>	<b>7%</b>	<b>1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	368,275	422,764	449,413	449,413	453,544	7%	1%
<b>Total Budget</b>	<b>368,275</b>	<b>422,764</b>	<b>449,413</b>	<b>449,413</b>	<b>453,544</b>	<b>7%</b>	<b>1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	3.00	4.00	4.00	4.00	4.00	-%	-%
<b>Total Permanent FTE</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-%</b>	<b>-%</b>

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**Public Safety Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	268,830	299,889	298,906	298,746	307,885	3%	3%
510150 Special Pay	932	600	600	582	600	-%	3%
510210 Social Security Matching	19,048	21,372	21,873	21,225	22,532	5%	6%
510220 Retirement Contributions	14,848	22,433	36,609	35,524	40,698	81%	15%
510230 Health And Life Insurance	26,780	36,313	42,573	41,311	40,868	13%	-1%
510240 Workers Compensation	7,256	7,791	9,492	9,211	11,348	46%	23%
510900 Salary Adjustment Increase	-	-	8,967	-	5,542	-%	-%
510901 Internal Adjustments Only	-	-	(12,421)	-	(9,236)	-%	-%
Total Personal Services	<u>337,694</u>	<u>388,398</u>	<u>406,599</u>	<u>406,599</u>	<u>420,237</u>	<u>8%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	188	176	-	-	-	-%	-%
530401 Travel – Training Related	-	-	2,000	2,000	-	-%	-%
530490 Other Current Charges & Oblig	7,402	8,803	8,215	8,215	7,653	-13%	-7%
530510 Office Supplies	633	448	750	750	750	67%	-%
530520 Operating Supplies	357	226	750	750	750	232%	-%
530540 Books, Publications, Subscripti	829	709	1,300	1,300	1,300	83%	-%
530550 Training	-	-	300	300	-	-%	-%
Total Operating Expenditures	<u>9,409</u>	<u>10,362</u>	<u>13,315</u>	<u>13,315</u>	<u>10,453</u>	<u>1%</u>	<u>-21%</u>
<b>Subtotal Operating</b>	<b><u>347,103</u></b>	<b><u>398,760</u></b>	<b><u>419,914</u></b>	<b><u>419,914</u></b>	<b><u>430,690</u></b>	<b><u>8%</u></b>	<b><u>3%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	20,523	23,649	29,144	29,144	21,993	-7%	-25%
540201 Insurance	649	355	355	355	355	-%	-%
540202 Internal Service Fund Fees	-	-	-	-	506	-%	-%
Total Internal Charges / Other	<u>21,172</u>	<u>24,004</u>	<u>29,499</u>	<u>29,499</u>	<u>22,854</u>	<u>-5%</u>	<u>-23%</u>
<b>Total Operating</b>	<b><u>368,275</u></b>	<b><u>422,764</u></b>	<b><u>449,413</u></b>	<b><u>449,413</u></b>	<b><u>453,544</u></b>	<b><u>7%</u></b>	<b><u>1%</u></b>
<b>Total Expenditures</b>	<b><u>368,275</u></b>	<b><u>422,764</u></b>	<b><u>449,413</u></b>	<b><u>449,413</u></b>	<b><u>453,544</u></b>	<b><u>7%</u></b>	<b><u>1%</u></b>

## Public Safety

### EMS Performance Management

#### Program Message

The EMS Performance Management Program continues to coordinate the system-wide quality improvement program, improve the “standard of care” based on evidence-based medicine and supported by clinical outcome data, and partner with local hospitals to decrease mortality and morbidity to the citizens of Seminole County. This is accomplished through a continuous quality improvement (CQI) program that utilizes critical performance indicators established by the EMS Medical Director.

This Program adheres to state and federal requirements found in Chapters 396 and 401 of the Florida Statutes, Florida Administrative Code 64E and the Health Insurance Portability and Accountability Act (HIPAA).

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**Public Safety**

**EMS Performance Management**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	193,996	199,508	259,475	259,475	242,118	21%	-7%
<b>Subtotal Operating</b>	<b>193,996</b>	<b>199,508</b>	<b>259,475</b>	<b>259,475</b>	<b>242,118</b>	<b>21%</b>	<b>-7%</b>
Internal Charges / Other	7,146	5,876	5,786	5,786	4,151	-29%	-28%
<b>Total Operating</b>	<b>201,142</b>	<b>205,384</b>	<b>265,261</b>	<b>265,261</b>	<b>246,269</b>	<b>20%</b>	<b>-7%</b>
<b>Total Expenditures</b>	<b>201,142</b>	<b>205,384</b>	<b>265,261</b>	<b>265,261</b>	<b>246,269</b>	<b>20%</b>	<b>-7%</b>
<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	201,142	205,384	265,261	265,261	246,269	20%	-7%
<b>Total Budget</b>	<b>201,142</b>	<b>205,384</b>	<b>265,261</b>	<b>265,261</b>	<b>246,269</b>	<b>20%</b>	<b>-7%</b>
<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>



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**Public Safety**

**EMS Performance Management**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530310 Professional Services	192,504	197,477	227,000	227,000	234,643	19%	3%
530340 Other Services	-	-	15,000	15,000	-	-%	-%
530401 Travel – Training Related	-	-	1,250	1,250	1,250	-%	-%
530460 Repair And Maintenance Servi	299	797	4,500	4,500	4,500	465%	-%
530490 Other Current Charges & Oblig	-	150	150	150	150	-%	-%
530510 Office Supplies	1,193	434	750	750	750	73%	-%
530520 Operating Supplies	-	650	3,000	3,000	500	-23%	-83%
530521 Operating Supplies - Equipmer	-	-	7,500	7,500	-	-%	-%
530540 Books, Publications, Subscripti	-	-	325	325	325	-%	-%
Total Operating Expenditures	<u>193,996</u>	<u>199,508</u>	<u>259,475</u>	<u>259,475</u>	<u>242,118</u>	<u>21%</u>	<u>-7%</u>
<b>Subtotal Operating</b>	<b><u>193,996</u></b>	<b><u>199,508</u></b>	<b><u>259,475</u></b>	<b><u>259,475</u></b>	<b><u>242,118</u></b>	<b><u>21%</u></b>	<b><u>-7%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	6,826	5,701	5,611	5,611	3,726	-35%	-34%
540201 Insurance	320	175	175	175	175	-%	-%
540202 Internal Service Fund Fees	-	-	-	-	250	-%	-%
Total Internal Charges / Other	<u>7,146</u>	<u>5,876</u>	<u>5,786</u>	<u>5,786</u>	<u>4,151</u>	<u>-29%</u>	<u>-28%</u>
<b>Total Operating</b>	<b><u>201,142</u></b>	<b><u>205,384</u></b>	<b><u>265,261</u></b>	<b><u>265,261</u></b>	<b><u>246,269</u></b>	<b><u>20%</u></b>	<b><u>-7%</u></b>
<b>Total Expenditures</b>	<b><u><u>201,142</u></u></b>	<b><u><u>205,384</u></u></b>	<b><u><u>265,261</u></u></b>	<b><u><u>265,261</u></u></b>	<b><u><u>246,269</u></u></b>	<b><u><u>20%</u></u></b>	<b><u><u>-7%</u></u></b>

## Public Safety

### Emergency Communications

#### Program Message

The Emergency Communications Center (ECC) receives and processes calls for assistance for emergency medical, fire/rescue, hazardous materials, and other services for unincorporated Seminole County and the municipalities of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford, Winter Springs and the Orlando-Sanford International Airport. In addition, the ECC works collaboratively with emergency support services for the Counties of Orange, Volusia, and Lake plus the municipalities of Winter Park and Maitland processing requests for joint emergency services. This ECC is also responsible for the receipt and processing of afterhours service requests for Animal Services, Roads, Stormwater, Traffic Engineering, Fleet and Facilities.

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**Public Safety**

**Emergency Communications**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,759,585	1,834,632	1,962,158	1,962,158	2,024,193	10%	3%
Operating Expenditures	41,023	19,638	93,805	93,805	96,439	391%	3%
<b>Subtotal Operating</b>	<b>1,800,608</b>	<b>1,854,270</b>	<b>2,055,963</b>	<b>2,055,963</b>	<b>2,120,632</b>	<b>14%</b>	<b>3%</b>
Internal Charges / Other	135,843	89,832	96,697	96,697	95,537	6%	-1%
<b>Total Operating</b>	<b>1,936,451</b>	<b>1,944,102</b>	<b>2,152,660</b>	<b>2,152,660</b>	<b>2,216,169</b>	<b>14%</b>	<b>3%</b>
Capital Outlay	6,745	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>1,943,196</b>	<b>1,944,102</b>	<b>2,152,660</b>	<b>2,152,660</b>	<b>2,216,169</b>	<b>14%</b>	<b>3%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,943,196	1,944,102	2,152,660	2,152,660	2,216,169	14%	3%
<b>Total Budget</b>	<b>1,943,196</b>	<b>1,944,102</b>	<b>2,152,660</b>	<b>2,152,660</b>	<b>2,216,169</b>	<b>14%</b>	<b>3%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	28.00	30.00	30.00	30.00	30.00	-%	-%
Part-Time	-	3.42	3.42	3.42	3.42	-%	-%
<b>Total Permanent FTE</b>	<b>28.00</b>	<b>33.42</b>	<b>33.42</b>	<b>33.42</b>	<b>33.42</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>28.00</b>	<b>33.42</b>	<b>33.42</b>	<b>33.42</b>	<b>33.42</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime for Emergency Communications	0	301,472
<b>Total Budget Issues</b>	<b>0</b>	<b>301,472</b>

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**Public Safety**

**Emergency Communications**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,116,926	1,124,471	1,086,911	1,097,594	1,114,829	-1%	2%
510125 Part-time Regular Wages	-	-	126,679	123,337	126,683	-%	3%
510140 Overtime	268,951	288,721	135,000	261,903	127,903	-56%	-51%
510141 Overtime - Contractual	-	-	134,000	-	134,000	-%	-%
510210 Social Security Matching	103,383	105,036	114,573	111,550	113,877	8%	2%
510220 Retirement Contributions	67,633	83,134	112,798	109,822	116,169	40%	6%
510230 Health And Life Insurance	201,976	231,106	262,996	256,057	303,294	31%	18%
510240 Workers Compensation	716	2,164	1,946	1,895	2,310	7%	22%
510900 Salary Adjustment Increase	-	-	40,426	-	22,372	-%	-%
510901 Internal Adjustments Only	-	-	(53,171)	-	(37,244)	-%	-%
Total Personal Services	<u>1,759,585</u>	<u>1,834,632</u>	<u>1,962,158</u>	<u>1,962,158</u>	<u>2,024,193</u>	<u>10%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	306	371	-	-	-	-%	-%
530401 Travel – Training Related	-	-	1,250	1,250	600	-%	-52%
530410 Communications Services	67	36	-	-	-	-%	-%
530460 Repair And Maintenance Servi	-	12,013	-	-	-	-%	-%
530510 Office Supplies	3,314	1,521	3,700	3,700	3,000	97%	-19%
530520 Operating Supplies	4,276	2,833	2,800	2,800	2,300	-19%	-18%
530522 Operating Supplies-Technology	-	-	79,300	79,300	84,996	-%	7%
530540 Books, Publications, Subscripti	30,773	69	500	500	331	380%	-34%
530550 Training	2,287	2,795	6,255	6,255	5,212	86%	-17%
Total Operating Expenditures	<u>41,023</u>	<u>19,638</u>	<u>93,805</u>	<u>93,805</u>	<u>96,439</u>	<u>391%</u>	<u>3%</u>
<b>Subtotal Operating</b>	<b><u>1,800,608</u></b>	<b><u>1,854,270</u></b>	<b><u>2,055,963</u></b>	<b><u>2,055,963</u></b>	<b><u>2,120,632</u></b>	<b><u>14%</u></b>	<b><u>3%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	135,843	89,832	94,293	94,293	88,643	-1%	-6%
540202 Internal Service Fund Fees	-	-	2,404	2,404	6,894	-%	187%
Total Internal Charges / Other	<u>135,843</u>	<u>89,832</u>	<u>96,697</u>	<u>96,697</u>	<u>95,537</u>	<u>6%</u>	<u>-1%</u>
<b>Total Operating</b>	<b><u>1,936,451</u></b>	<b><u>1,944,102</u></b>	<b><u>2,152,660</u></b>	<b><u>2,152,660</u></b>	<b><u>2,216,169</u></b>	<b><u>14%</u></b>	<b><u>3%</u></b>
<b>Capital Outlay</b>							
560646 Capital Software	6,745	-	-	-	-	-%	-%
Total Capital Outlay	<u>6,745</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>1,943,196</u></b>	<b><u>1,944,102</u></b>	<b><u>2,152,660</u></b>	<b><u>2,152,660</u></b>	<b><u>2,216,169</u></b>	<b><u>14%</u></b>	<b><u>3%</u></b>

## Public Safety

### E-911

#### Program Message

The 911 Administration encompasses 911 addressing, mapping, 911 operator training, administration of 911 services and equipment in support of all 911 centers in Seminole County; these centers include Seminole County Sheriff, Seminole County Public Safety Communications, Lake Mary P.D. Communications and Winter Springs P.D. Communications.

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**Public Safety**

**E-911**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	387,678	395,831	405,092	405,092	444,808	12%	10%
Operating Expenditures	838,618	835,149	863,153	863,153	1,194,624	43%	38%
Grants & Aids	496,880	549,268	415,068	415,068	553,188	1%	33%
<b>Subtotal Operating</b>	<b>1,723,176</b>	<b>1,780,248</b>	<b>1,683,313</b>	<b>1,683,313</b>	<b>2,192,620</b>	<b>23%</b>	<b>30%</b>
Internal Charges / Other	18,368	14,192	17,316	17,316	15,334	8%	-11%
<b>Total Operating</b>	<b>1,741,544</b>	<b>1,794,440</b>	<b>1,700,629</b>	<b>1,700,629</b>	<b>2,207,954</b>	<b>23%</b>	<b>30%</b>
Capital Outlay	-	453,001	4,000,000	4,097,654	-	-100%	-100%
<b>Total Expenditures</b>	<b>1,741,544</b>	<b>2,247,441</b>	<b>5,700,629</b>	<b>5,798,283</b>	<b>2,207,954</b>	<b>-2%</b>	<b>-62%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	162,298	167,435	177,765	177,765	181,205	8%	2%
Enhanced 911 Fund	1,579,246	2,080,006	5,522,864	5,620,518	2,026,749	-3%	-64%
<b>Total Budget</b>	<b>1,741,544</b>	<b>2,247,441</b>	<b>5,700,629</b>	<b>5,798,283</b>	<b>2,207,954</b>	<b>-2%</b>	<b>-62%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	6.50	6.50	6.50	6.50	7.50	15%	15%
<b>Total Permanent FTE</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>7.50</b>	<b>15%</b>	<b>15%</b>
<b>Total FTE</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>7.50</b>	<b>15%</b>	<b>15%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
911 GIS Specialist	0	27,795
<b>Total Budget Issues</b>	<b>0</b>	<b>27,795</b>

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**Public Safety**

**E-911**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	293,425	292,629	293,715	293,381	316,172	8%	8%
510140 Overtime	6	1,672	-	-	-	-%	-%
510210 Social Security Matching	21,116	21,436	23,144	22,445	23,897	11%	6%
510220 Retirement Contributions	14,175	16,771	21,026	20,391	23,237	39%	14%
510230 Health And Life Insurance	56,014	60,014	67,105	65,074	80,280	34%	23%
510240 Workers Compensation	2,942	3,309	3,918	3,801	5,016	52%	32%
510900 Salary Adjustment Increase	-	-	8,812	-	5,691	-%	-%
510901 Internal Adjustments Only	-	-	(12,628)	-	(9,485)	-%	-%
Total Personal Services	<u>387,678</u>	<u>395,831</u>	<u>405,092</u>	<u>405,092</u>	<u>444,808</u>	<u>12%</u>	<u>10%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	1,341	358	-	-	-	-%	-%
530401 Travel – Training Related	-	7	11,680	11,680	3,680	52,471%	-68%
530410 Communications Services	500,161	502,665	538,132	538,132	652,609	30%	21%
530420 Freight & Postage Services	-	-	25	25	-	-%	-%
530460 Repair And Maintenance Servi	315,775	312,931	284,257	284,257	507,968	62%	79%
530510 Office Supplies	629	436	1,145	1,145	1,145	163%	-%
530520 Operating Supplies	13,789	4,315	10,334	10,334	1,800	-58%	-83%
530522 Operating Supplies-Technolog	-	-	3,215	3,215	16,057	-%	399%
530540 Books, Publications, Subscripti	130	390	1,815	1,815	1,815	365%	-%
530550 Training	6,793	13,997	12,550	12,550	9,550	-32%	-24%
530560 Gas/Oil/Lube	-	50	-	-	-	-%	-%
Total Operating Expenditures	<u>838,618</u>	<u>835,149</u>	<u>863,153</u>	<u>863,153</u>	<u>1,194,624</u>	<u>43%</u>	<u>38%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	496,880	549,268	415,068	415,068	553,188	1%	33%
Total Grants & Aids	<u>496,880</u>	<u>549,268</u>	<u>415,068</u>	<u>415,068</u>	<u>553,188</u>	<u>1%</u>	<u>33%</u>
<b>Subtotal Operating</b>	<u><b>1,723,176</b></u>	<u><b>1,780,248</b></u>	<u><b>1,683,313</b></u>	<u><b>1,683,313</b></u>	<u><b>2,192,620</b></u>	<u><b>23%</b></u>	<u><b>30%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	18,368	14,192	17,220	17,220	14,956	5%	-13%
540202 Internal Service Fund Fees	-	-	96	96	378	-%	294%
Total Internal Charges / Other	<u>18,368</u>	<u>14,192</u>	<u>17,316</u>	<u>17,316</u>	<u>15,334</u>	<u>8%</u>	<u>-11%</u>
<b>Total Operating</b>	<u><b>1,741,544</b></u>	<u><b>1,794,440</b></u>	<u><b>1,700,629</b></u>	<u><b>1,700,629</b></u>	<u><b>2,207,954</b></u>	<u><b>23%</b></u>	<u><b>30%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	-	-	85,836	-	-%	-%
560646 Capital Software	-	153,802	-	11,818	-	-%	-%
560650 Construction In Progress	-	299,199	4,000,000	4,000,000	-	-%	-%
Total Capital Outlay	<u>-</u>	<u>453,001</u>	<u>4,000,000</u>	<u>4,097,654</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<u><b>1,741,544</b></u>	<u><b>2,247,441</b></u>	<u><b>5,700,629</b></u>	<u><b>5,798,283</b></u>	<u><b>2,207,954</b></u>	<u><b>-2%</b></u>	<u><b>-62%</b></u>

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**Public Safety**

**Petroleum Storage Tanks Bureau**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	266,815	-	-	-	-	-%	-%
Operating Expenditures	4,331	76,549	-	-	-	-100%	-%
<b>Subtotal Operating</b>	<b>271,146</b>	<b>76,549</b>	-	-	-	<b>-100%</b>	<b>0%</b>
Internal Charges / Other	11,336	-	-	-	-	-%	-%
<b>Total Operating</b>	<b>282,482</b>	<b>76,549</b>	-	-	-	<b>-100%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>282,482</b>	<b>76,549</b>	-	-	-	<b>-100%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Tank Inspection Fund	88,640	76,549	-	-	-	-100%	-%
Petroleum Clean Up Fund	193,842	-	-	-	-	-%	-%
<b>Total Budget</b>	<b>282,482</b>	<b>76,549</b>	-	-	-	<b>-100%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	5.00	-	-	-	-	-%	-%
<b>Total Permanent FTE</b>	<b>5.00</b>	-	-	-	-	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>5.00</b>	-	-	-	-	<b>-%</b>	<b>-%</b>



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**Public Safety**

**Petroleum Storage Tanks Bureau**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	210,179	-	-	-	-	-%	-%
510210 Social Security Matching	15,299	-	-	-	-	-%	-%
510220 Retirement Contributions	10,126	-	-	-	-	-%	-%
510230 Health And Life Insurance	29,480	-	-	-	-	-%	-%
510240 Workers Compensation	1,731	-	-	-	-	-%	-%
Total Personal Services	<u>266,815</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530420 Freight & Postage Services	1,332	-	-	-	-	-%	-%
530490 Other Current Charges & Oblig	-	76,549	-	-	-	-%	-%
530510 Office Supplies	1,734	-	-	-	-	-%	-%
530520 Operating Supplies	365	-	-	-	-	-%	-%
530540 Books, Publications, Subscripti	900	-	-	-	-	-%	-%
Total Operating Expenditures	<u>4,331</u>	<u>76,549</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>271,146</b></u>	<u><b>76,549</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-%</b></u>	<u><b>-%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	10,259	-	-	-	-	-%	-%
540201 Insurance	1,077	-	-	-	-	-%	-%
Total Internal Charges / Other	<u>11,336</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Operating</b>	<u><b>282,482</b></u>	<u><b>76,549</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-%</b></u>	<u><b>-%</b></u>
<b>Total Expenditures</b>	<u><u><b>282,482</b></u></u>	<u><u><b>76,549</b></u></u>	<u><u><b>-</b></u></u>	<u><u><b>-</b></u></u>	<u><u><b>-</b></u></u>	<u><u><b>-%</b></u></u>	<u><u><b>-%</b></u></u>

## **Public Safety**

### **Emergency Management (County)**

#### **Program Message**

##### **Emergency Management (County)**

The Office of Emergency Management is responsible for performing technical work in the development, implementation, and management of countywide disaster response, recovery, mitigation, risk reduction, prevention, and preparedness. The emergency management team prepares, manages and coordinates the Emergency Operations Center during times of emergency. The Office of Emergency Management provides countywide planning, training and exercise programs in order to be prepared for natural, technological, and/or man-made emergencies.

The Office of Emergency Management develops a Strategic Plan each year with a list of goals, objectives and actionable items. The goals and objectives encompass all phases of emergency management including: preparedness, prevention, response, recovery, and mitigation.

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**Public Safety**

**Emergency Management (County)**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	190,969	192,590	245,385	245,385	248,649	29%	1%
Operating Expenditures	14,766	15,448	15,933	15,933	16,550	7%	4%
<b>Subtotal Operating</b>	<b>205,735</b>	<b>208,038</b>	<b>261,318</b>	<b>261,318</b>	<b>265,199</b>	<b>27%</b>	<b>1%</b>
Internal Charges / Other	174,474	137,123	153,565	153,565	163,620	19%	7%
<b>Total Operating</b>	<b>380,209</b>	<b>345,161</b>	<b>414,883</b>	<b>414,883</b>	<b>428,819</b>	<b>24%</b>	<b>3%</b>
<b>Total Expenditures</b>	<b>380,209</b>	<b>345,161</b>	<b>414,883</b>	<b>414,883</b>	<b>428,819</b>	<b>24%</b>	<b>3%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	380,209	345,161	414,883	414,883	428,819	24%	3%
<b>Total Budget</b>	<b>380,209</b>	<b>345,161</b>	<b>414,883</b>	<b>414,883</b>	<b>428,819</b>	<b>24%</b>	<b>3%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.50	2.50	3.50	3.50	3.50	40%	-%
<b>Total Permanent FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>40%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>40%</b>	<b>-%</b>

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**Public Safety**

**Emergency Management (County)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	154,142	148,602	187,650	187,468	189,290	27%	1%
510210 Social Security Matching	11,592	11,007	14,786	14,341	14,307	30%	-%
510220 Retirement Contributions	7,282	9,474	11,361	11,019	10,905	15%	-1%
510230 Health And Life Insurance	16,935	21,242	30,905	29,976	33,267	57%	11%
510240 Workers Compensation	1,018	2,265	2,661	2,581	3,152	39%	22%
510900 Salary Adjustment Increase	-	-	5,630	-	3,407	-%	-%
510901 Internal Adjustments Only	-	-	(7,608)	-	(5,679)	-%	-%
Total Personal Services	<u>190,969</u>	<u>192,590</u>	<u>245,385</u>	<u>245,385</u>	<u>248,649</u>	<u>29%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530410 Communications Services	5,500	5,500	6,000	6,000	5,500	-%	-8%
530520 Operating Supplies	9,266	9,948	9,933	9,933	11,050	11%	11%
Total Operating Expenditures	<u>14,766</u>	<u>15,448</u>	<u>15,933</u>	<u>15,933</u>	<u>16,550</u>	<u>7%</u>	<u>4%</u>
<b>Subtotal Operating</b>	<b><u>205,735</u></b>	<b><u>208,038</u></b>	<b><u>261,318</u></b>	<b><u>261,318</u></b>	<b><u>265,199</u></b>	<b><u>27%</u></b>	<b><u>1%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	165,928	130,932	141,790	141,790	142,655	9%	1%
540201 Insurance	8,546	6,191	6,191	6,191	6,191	-%	-%
540202 Internal Service Fund Fees	-	-	5,584	5,584	14,774	-%	165%
Total Internal Charges / Other	<u>174,474</u>	<u>137,123</u>	<u>153,565</u>	<u>153,565</u>	<u>163,620</u>	<u>19%</u>	<u>7%</u>
<b>Total Operating</b>	<b><u>380,209</u></b>	<b><u>345,161</u></b>	<b><u>414,883</u></b>	<b><u>414,883</u></b>	<b><u>428,819</u></b>	<b><u>24%</u></b>	<b><u>3%</u></b>
<b>Total Expenditures</b>	<b><u><u>380,209</u></u></b>	<b><u><u>345,161</u></u></b>	<b><u><u>414,883</u></u></b>	<b><u><u>414,883</u></u></b>	<b><u><u>428,819</u></u></b>	<b><u><u>24%</u></u></b>	<b><u><u>3%</u></u></b>

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**Public Safety**

**Emergency Management (Grants)**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	26,673	40,866	-	-	-	-100%	-%
Operating Expenditures	190,314	181,765	9,853	160,644	5,535	-97%	-97%
Grants & Aids	108,814	4,784	-	1,395,216	-	-100%	-100%
<b>Subtotal Operating</b>	<b>325,801</b>	<b>227,415</b>	<b>9,853</b>	<b>1,555,860</b>	<b>5,535</b>	<b>-98%</b>	<b>-100%</b>
<b>Total Operating</b>	<b>325,801</b>	<b>227,415</b>	<b>9,853</b>	<b>1,555,860</b>	<b>5,535</b>	<b>-98%</b>	<b>-100%</b>
Capital Outlay	55,902	271,762	-	15,000	-	-100%	-100%
<b>Total Expenditures</b>	<b>381,703</b>	<b>499,177</b>	<b>9,853</b>	<b>1,570,860</b>	<b>5,535</b>	<b>-99%</b>	<b>-100%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Disaster Preparedness	204,781	228,997	-	149,353	-	-100%	-100%
Public Safety Grants (State)	6,675	6,680	9,853	1,405,729	5,535	-17%	-100%
Public Safety Grants (Federal)	170,247	263,500	-	15,778	-	-100%	-100%
<b>Total Budget</b>	<b>381,703</b>	<b>499,177</b>	<b>9,853</b>	<b>1,570,860</b>	<b>5,535</b>	<b>-99%</b>	<b>-100%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Temporary/Interns	0.33	-	-	-	-	-%	-%
<b>Total Non-Permanent FTE</b>	<b>0.33</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>0.33</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-%</b>	<b>-%</b>

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**Public Safety**

**Emergency Management (Grants)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	-	7	-	-	-	-%	-%
510130 Other Personal Services	24,638	36,165	-	-	-	-%	-%
510140 Overtime	103	1,538	-	-	-	-%	-%
510210 Social Security Matching	1,891	2,879	-	-	-	-%	-%
510220 Retirement Contributions	16	237	-	-	-	-%	-%
510230 Health And Life Insurance	(1)	2	-	-	-	-%	-%
510240 Workers Compensation	26	38	-	-	-	-%	-%
Total Personal Services	<u>26,673</u>	<u>40,866</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	46,742	-	-	-	-	-%	-%
530340 Other Services	5,000	5,000	-	7,500	-	-%	-%
530400 Travel And Per Diem	2,473	621	-	-	-	-%	-%
530401 Travel – Training Related	-	1,880	-	1,236	-	-%	-%
530410 Communications Services	3,688	2,849	-	-	-	-%	-%
530439 Utilities - Other	-	842	-	-	-	-%	-%
530440 Rental And Leases	5,251	-	-	-	-	-%	-%
530460 Repair And Maintenance Servi	6,900	9,125	-	5,000	-	-%	-%
530470 Printing And Binding	800	2,255	-	-	-	-%	-%
530499 Other Chgs/Ob-Contingency	272	-	9,853	36,036	5,535	-%	-85%
530510 Office Supplies	3,759	1,704	-	-	-	-%	-%
530520 Operating Supplies	69,806	118,055	-	60,443	-	-%	-%
530521 Operating Supplies - Equipmer	14,535	19,528	-	10,000	-	-%	-%
530540 Books, Publications, Subscripti	1,045	1,039	-	-	-	-%	-%
530550 Training	29,930	18,762	-	40,429	-	-%	-%
530560 Gas/Oil/Lube	113	105	-	-	-	-%	-%
Total Operating Expenditures	<u>190,314</u>	<u>181,765</u>	<u>9,853</u>	<u>160,644</u>	<u>5,535</u>	<u>-97%</u>	<u>-97%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	-	4,784	-	1,395,216	-	-%	-%
580821 Aid To Private Organizations	108,814	-	-	-	-	-%	-%
Total Grants & Aids	<u>108,814</u>	<u>4,784</u>	<u>-</u>	<u>1,395,216</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>325,801</u></b>	<b><u>227,415</u></b>	<b><u>9,853</u></b>	<b><u>1,555,860</u></b>	<b><u>5,535</u></b>	<b><u>-98%</u></b>	<b><u>-100%</u></b>
<b>Total Operating</b>	<b><u>325,801</u></b>	<b><u>227,415</u></b>	<b><u>9,853</u></b>	<b><u>1,555,860</u></b>	<b><u>5,535</u></b>	<b><u>-98%</u></b>	<b><u>-100%</u></b>
<b>Capital Outlay</b>							
560610 Land	150	253,682	-	-	-	-%	-%
560642 Equipment >\$4999	55,752	18,080	-	15,000	-	-%	-%
Total Capital Outlay	<u>55,902</u>	<u>271,762</u>	<u>-</u>	<u>15,000</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>381,703</u></b>	<b><u>499,177</u></b>	<b><u>9,853</u></b>	<b><u>1,570,860</u></b>	<b><u>5,535</u></b>	<b><u>-99%</u></b>	<b><u>-100%</u></b>

## Public Safety

### EMS/Fire/Rescue (County)

#### Program Message

The EMS/Fire/Rescue Division serves unincorporated Seminole County, The City of Altamonte Springs, and The City of Winter Springs. The mission is to provide an average five minute response time, trained personnel, adequate resources, go home safe, and constant prevention. During the past year, the EMS/Fire/Rescue Division responded to approximately 33,142 calls for assistance, transported over 16,842 patients, and delivered fire and life safety education to 15,217 citizens. The First Response System continues to be effective with all cities in Seminole County and the Orlando-Sanford International Airport. This automatic aid insures that the closest appropriate emergency response unit is dispatched to the scene of an emergency.

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**Public Safety**

**EMS/Fire/Rescue (County)**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	34,051,166	34,730,396	37,443,049	37,443,049	37,892,038	9%	1%
Operating Expenditures	2,635,647	3,133,363	2,846,154	3,238,464	3,060,326	-2%	-6%
Grants & Aids	380,234	184,630	188,210	188,210	280,160	52%	49%
<b>Subtotal Operating</b>	<b>37,067,047</b>	<b>38,048,389</b>	<b>40,477,413</b>	<b>40,869,723</b>	<b>41,232,524</b>	<b>8%</b>	<b>1%</b>
Internal Charges / Other	4,560,621	4,481,716	4,733,973	4,733,973	4,987,963	11%	5%
<b>Total Operating</b>	<b>41,627,668</b>	<b>42,530,105</b>	<b>45,211,386</b>	<b>45,603,696</b>	<b>46,220,487</b>	<b>9%</b>	<b>1%</b>
Capital Outlay	1,476,636	1,889,976	3,099,500	4,353,119	959,200	-49%	-78%
<b>Total Expenditures</b>	<b>43,104,304</b>	<b>44,420,081</b>	<b>48,310,886</b>	<b>49,956,815</b>	<b>47,179,687</b>	<b>6%</b>	<b>-6%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Fire Protection Fund	42,944,633	44,420,081	45,782,886	47,274,502	46,340,587	4%	-2%
Replacement & Renewal - Fire Pro	-	-	2,474,500	2,474,500	744,100	-%	-70%
Fire/Rescue-Impact Fee	159,671	-	53,500	207,813	95,000	-%	-54%
<b>Total Budget</b>	<b>43,104,304</b>	<b>44,420,081</b>	<b>48,310,886</b>	<b>49,956,815</b>	<b>47,179,687</b>	<b>6%</b>	<b>-6%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	377.00	377.00	377.00	377.00	377.00	-%	-%
<b>Total Permanent FTE</b>	<b>377.00</b>	<b>377.00</b>	<b>377.00</b>	<b>377.00</b>	<b>377.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>377.00</b>	<b>377.00</b>	<b>377.00</b>	<b>377.00</b>	<b>377.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Approved Facilities Requests	0	40,000
Fleet Equipment - Replacement	0	444,200
Non-Base Budget Line Items	0	45,000
Tools and Equipment	0	431,500
(6) Firefighter to Lieutenant Reclassifications	0	-55,602
Overtime for EMS/Fire/Rescue	0	5,627,382
<b>Total Budget Issues</b>	<b>0</b>	<b>6,532,480</b>



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**Public Safety**

**EMS/Fire/Rescue (County)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	20,184,487	19,976,220	19,907,642	20,340,694	20,262,528	1%	-%
510140 Overtime	4,499,059	4,543,854	2,344,000	4,505,017	2,215,018	-51%	-51%
510141 Overtime - Contractual	-	-	2,200,000	-	2,200,000	-%	-%
510150 Special Pay	87,834	118,211	100,600	99,735	100,600	-15%	1%
510190 Holiday Pay	-	-	700,000	694,002	700,000	-%	1%
510210 Social Security Matching	1,820,590	1,804,234	1,933,451	1,916,728	1,883,433	4%	-2%
510220 Retirement Contributions	3,274,434	3,734,865	4,812,040	4,770,530	4,845,004	30%	2%
510230 Health And Life Insurance	3,416,720	3,709,389	4,145,128	4,109,307	4,639,594	25%	13%
510240 Workers Compensation	768,042	843,623	1,015,809	1,007,036	1,203,116	43%	19%
510900 Salary Adjustment Increase	-	-	610,881	-	88,387	-%	-%
510901 Internal Adjustments Only	-	-	(326,502)	-	(245,642)	-%	-%
<b>Total Personal Services</b>	<b>34,051,166</b>	<b>34,730,396</b>	<b>37,443,049</b>	<b>37,443,049</b>	<b>37,892,038</b>	<b>9%</b>	<b>1%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	157,370	185,203	238,000	258,551	298,000	61%	15%
530340 Other Services	253,578	257,722	280,000	280,000	280,000	9%	-%
530400 Travel And Per Diem	2,832	835	5,500	5,500	5,500	559%	-%
530401 Travel – Training Related	-	2,536	7,450	7,450	13,350	426%	79%
530402 Travel - Non-County Employee	-	7,500	-	-	-	-%	-%
530410 Communications Services	4,541	4,243	4,932	4,932	4,932	16%	-%
530420 Freight & Postage Services	174	121	100	100	100	-17%	-%
530430 Utilities	258,947	206,157	260,000	260,000	260,000	26%	-%
530439 Utilities - Other	22,544	62,591	74,108	74,108	104,108	66%	40%
530440 Rental And Leases	2,674	2,085	5,000	5,000	5,000	140%	-%
530460 Repair And Maintenance Servi	263,700	229,871	266,522	266,522	285,522	24%	7%
530470 Printing And Binding	-	2,158	-	-	-	-%	-%
530480 Promotional Activities	-	2,056	-	-	-	-%	-%
530490 Other Current Charges & Oblig	14,140	30,703	29,500	29,500	25,000	-19%	-15%
530510 Office Supplies	20,753	19,487	25,000	25,000	20,000	3%	-20%
530520 Operating Supplies	796,559	1,020,021	766,776	766,776	702,950	-31%	-8%
530521 Operating Supplies - Equipmer	152,692	425,910	102,429	474,188	129,400	-70%	-73%
530522 Operating Supplies-Technology	-	-	89,722	89,722	109,189	-%	22%
530525 Operating Supplies - Chemical	-	398	-	-	-	-%	-%
530529 Operating Supplies - Other	493,066	465,134	516,140	516,140	596,000	28%	15%
530540 Books, Publications, Subscripti	5,299	3,275	3,575	3,575	3,575	9%	-%
530550 Training	2,355	3,577	16,400	16,400	7,700	115%	-53%
530560 Gas/Oil/Lube	184,423	201,780	155,000	155,000	210,000	4%	35%
<b>Total Operating Expenditures</b>	<b>2,635,647</b>	<b>3,133,363</b>	<b>2,846,154</b>	<b>3,238,464</b>	<b>3,060,326</b>	<b>-2%</b>	<b>-6%</b>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	380,234	184,630	188,210	188,210	280,160	52%	49%
<b>Total Grants &amp; Aids</b>	<b>380,234</b>	<b>184,630</b>	<b>188,210</b>	<b>188,210</b>	<b>280,160</b>	<b>52%</b>	<b>49%</b>
<b>Subtotal Operating</b>	<b>37,067,047</b>	<b>38,048,389</b>	<b>40,477,413</b>	<b>40,869,723</b>	<b>41,232,524</b>	<b>8%</b>	<b>1%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	4,061,359	4,137,966	2,556,235	2,556,235	2,566,185	-38%	-%
540102 Other Charges / Administrative	-	-	1,830,000	1,830,000	2,070,000	-%	13%
540201 Insurance	499,262	343,750	343,750	343,750	343,750	-%	-%
540202 Internal Service Fund Fees	-	-	3,988	3,988	8,028	-%	101%
<b>Total Internal Charges / Other</b>	<b>4,560,621</b>	<b>4,481,716</b>	<b>4,733,973</b>	<b>4,733,973</b>	<b>4,987,963</b>	<b>11%</b>	<b>5%</b>
<b>Total Operating</b>	<b>41,627,668</b>	<b>42,530,105</b>	<b>45,211,386</b>	<b>45,603,696</b>	<b>46,220,487</b>	<b>9%</b>	<b>1%</b>

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**Public Safety**

**EMS/Fire/Rescue (County)**

**Capital Outlay**

560642 Equipment >\$4999	1,126,005	1,508,580	3,049,500	3,569,335	824,200	-45%	-77%
560646 Capital Software	254,829	179,545	-	40,000	45,000	-75%	-%
560650 Construction In Progress	92,148	201,851	-	539,471	40,000	-80%	-%
560670 Roads	-	-	50,000	204,313	50,000	-%	-76%
560690 Capitalized Expenditures	3,654	-	-	-	-	-%	-%
Total Capital Outlay	1,476,636	1,889,976	3,099,500	4,353,119	959,200	-49%	-78%
<b>Total Expenditures</b>	<b>43,104,304</b>	<b>44,420,081</b>	<b>48,310,886</b>	<b>49,956,815</b>	<b>47,179,687</b>	<b>6%</b>	<b>-6%</b>

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**Public Safety**

**EMS/Fire/Rescue (Grants)**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	26,784	-	-	-	-	-%	-%
Operating Expenditures	292,365	65,063	-	96,694	-	-100%	-100%
Grants & Aids	143,414	1,290	11,455	21,397	-	-100%	-100%
<b>Subtotal Operating</b>	<b>462,563</b>	<b>66,353</b>	<b>11,455</b>	<b>118,091</b>	-	<b>-100%</b>	<b>-100%</b>
<b>Total Operating</b>	<b>462,563</b>	<b>66,353</b>	<b>11,455</b>	<b>118,091</b>	-	<b>-100%</b>	<b>-100%</b>
Capital Outlay	184,516	119,272	-	441,502	-	-100%	-100%
<b>Total Expenditures</b>	<b>647,079</b>	<b>185,625</b>	<b>11,455</b>	<b>559,593</b>	-	<b>-100%</b>	<b>-100%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Fire Protection Fund	-	1,290	-	7,366	-	-100%	-100%
EMS Trust Fund	69,535	447	-	460,492	-	-100%	-100%
Public Safety Grants (Other)	-	-	-	2,576	-	-%	-100%
Public Safety Grants (Federal)	547,922	182,883	-	77,704	-	-100%	-100%
Public Safety - System-wide Traini	29,622	1,005	11,455	11,455	-	-100%	-100%
<b>Total Budget</b>	<b>647,079</b>	<b>185,625</b>	<b>11,455</b>	<b>559,593</b>	-	<b>-100%</b>	<b>-100%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Public Safety**

**EMS/Fire/Rescue (Grants)**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
511000 Contra Personal Services	26,784	-	-	-	-	-%	-%
Total Personal Services	26,784	-	-	-	-	-%	-%
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	8,371	-	-	-	-	-%	-%
530440 Rental And Leases	252	-	-	-	-	-%	-%
530460 Repair And Maintenance Servi	7,906	36,354	-	-	-	-%	-%
530490 Other Current Charges & Oblig	-	1,005	-	-	-	-%	-%
530520 Operating Supplies	120,508	3,404	-	57,922	-	-%	-%
530521 Operating Supplies - Equipmer	47,112	-	-	25,002	-	-%	-%
530522 Operating Supplies-Technology	-	-	-	11,970	-	-%	-%
530540 Books, Publications, Subscripti	18,395	-	-	-	-	-%	-%
530550 Training	89,821	24,300	-	1,800	-	-%	-%
Total Operating Expenditures	292,365	65,063	-	96,694	-	-%	-%
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	143,414	-	-	-	-	-%	-%
580833 Other Grants and Aid / Individu	-	1,290	11,455	21,397	-	-%	-%
Total Grants & Aids	143,414	1,290	11,455	21,397	-	-%	-%
<b>Subtotal Operating</b>	<b>462,563</b>	<b>66,353</b>	<b>11,455</b>	<b>118,091</b>	-	-%	-%
<b>Total Operating</b>	<b>462,563</b>	<b>66,353</b>	<b>11,455</b>	<b>118,091</b>	-	-%	-%
<b>Capital Outlay</b>							
560642 Equipment >\$4999	142,645	-	-	5,200	-	-%	-%
560646 Capital Software	-	-	-	20,301	-	-%	-%
560650 Construction In Progress	41,871	119,272	-	416,001	-	-%	-%
Total Capital Outlay	184,516	119,272	-	441,502	-	-%	-%
<b>Total Expenditures</b>	<b>647,079</b>	<b>185,625</b>	<b>11,455</b>	<b>559,593</b>	-	-%	-%

## **Public Safety**

### **Fire Prevention Bureau**

#### **Program Message**

The Seminole County Fire Prevention Bureau is responsible for the enforcement of the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County. The first aim of the Fire Prevention Bureau is to provide the prevention services necessary to establish a reasonable level of fire and life safety and property protection from the hazards created by fire, explosion, and other dangerous conditions. The second aim is to provide investigation services necessary to establish safe and systematic investigation or analysis of fire incidents. The purpose of the investigation is to learn from the incident so that future fire incidents can be avoided or their impacts lessened.

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**Public Safety**

**Fire Prevention Bureau**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	501,033	523,789	565,974	565,974	570,249	9%	1%
Operating Expenditures	13,421	13,646	31,576	31,576	27,922	105%	-12%
<b>Subtotal Operating</b>	<b>514,454</b>	<b>537,435</b>	<b>597,550</b>	<b>597,550</b>	<b>598,171</b>	<b>11%</b>	<b>0%</b>
Internal Charges / Other	14,340	14,872	21,587	21,587	15,552	5%	-28%
<b>Total Operating</b>	<b>528,794</b>	<b>552,307</b>	<b>619,137</b>	<b>619,137</b>	<b>613,723</b>	<b>11%</b>	<b>-1%</b>
<b>Total Expenditures</b>	<b>528,794</b>	<b>552,307</b>	<b>619,137</b>	<b>619,137</b>	<b>613,723</b>	<b>11%</b>	<b>-1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Fire Protection Fund	528,794	552,307	619,137	619,137	613,723	11%	-1%
<b>Total Budget</b>	<b>528,794</b>	<b>552,307</b>	<b>619,137</b>	<b>619,137</b>	<b>613,723</b>	<b>11%</b>	<b>-1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	7.00	7.00	7.00	7.00	7.00	-%	-%
<b>Total Permanent FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Fire Prevention Overtime	0	32,121
<b>Total Budget Issues</b>	<b>0</b>	<b>32,121</b>

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**Public Safety**

**Fire Prevention Bureau**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	370,226	375,049	372,950	380,500	384,142	2%	1%
510140 Overtime	9,596	12,384	28,195	27,928	27,928	126%	-%
510210 Social Security Matching	27,117	27,810	31,544	31,246	31,171	12%	-%
510220 Retirement Contributions	26,195	32,368	42,193	41,793	43,180	33%	3%
510230 Health And Life Insurance	61,136	66,921	75,253	74,540	76,390	14%	2%
510240 Workers Compensation	6,763	9,257	10,062	9,967	12,047	30%	21%
510900 Salary Adjustment Increase	-	-	11,188	-	6,915	-%	-%
510901 Internal Adjustments Only	-	-	(5,411)	-	(11,524)	-%	-%
Total Personal Services	<u>501,033</u>	<u>523,789</u>	<u>565,974</u>	<u>565,974</u>	<u>570,249</u>	<u>9%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530400 Travel And Per Diem	197	-	-	-	800	-%	-%
530401 Travel – Training Related	-	964	5,175	5,175	3,360	249%	-35%
530490 Other Current Charges & Oblig	15	-	45	45	45	-%	-%
530510 Office Supplies	147	-	875	875	875	-%	-%
530520 Operating Supplies	1,308	6,133	3,700	3,700	5,300	-14%	43%
530521 Operating Supplies - Equipmer	-	-	1,200	1,200	2,400	-%	100%
530540 Books, Publications, Subscripti	5,922	4,904	9,186	9,186	10,526	115%	15%
530550 Training	5,832	1,645	11,395	11,395	4,616	181%	-59%
Total Operating Expenditures	<u>13,421</u>	<u>13,646</u>	<u>31,576</u>	<u>31,576</u>	<u>27,922</u>	<u>105%</u>	<u>-12%</u>
<b>Subtotal Operating</b>	<u><b>514,454</b></u>	<u><b>537,435</b></u>	<u><b>597,550</b></u>	<u><b>597,550</b></u>	<u><b>598,171</b></u>	<u><b>11%</b></u>	<u><b>-%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	14,340	14,872	20,687	20,687	14,174	-5%	-31%
540202 Internal Service Fund Fees	-	-	900	900	1,378	-%	53%
Total Internal Charges / Other	<u>14,340</u>	<u>14,872</u>	<u>21,587</u>	<u>21,587</u>	<u>15,552</u>	<u>5%</u>	<u>-28%</u>
<b>Total Operating</b>	<u><b>528,794</b></u>	<u><b>552,307</b></u>	<u><b>619,137</b></u>	<u><b>619,137</b></u>	<u><b>613,723</b></u>	<u><b>11%</b></u>	<u><b>-1%</b></u>
<b>Total Expenditures</b>	<u><b>528,794</b></u>	<u><b>552,307</b></u>	<u><b>619,137</b></u>	<u><b>619,137</b></u>	<u><b>613,723</b></u>	<u><b>11%</b></u>	<u><b>-1%</b></u>

## **Public Safety**

### **EMS/Fire Training**

#### **Program Message**

The EMS/Fire Training program provides internal and external training and education assuring basic and advanced skills are obtained, retained, and applied, in a manner consistent with Division, Department and Industry Standards.



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**Public Safety**

**EMS/Fire Training**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	170,815	241,631	393,425	393,425	318,147	32%	-19%
<b>Subtotal Operating</b>	<b>170,815</b>	<b>241,631</b>	<b>393,425</b>	<b>393,425</b>	<b>318,147</b>	<b>32%</b>	<b>-19%</b>
<b>Total Operating</b>	<b>170,815</b>	<b>241,631</b>	<b>393,425</b>	<b>393,425</b>	<b>318,147</b>	<b>32%</b>	<b>-19%</b>
Capital Outlay	-	-	-	-	25,820	-%	-%
<b>Total Expenditures</b>	<b>170,815</b>	<b>241,631</b>	<b>393,425</b>	<b>393,425</b>	<b>343,967</b>	<b>42%</b>	<b>-13%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Fire Protection Fund	170,815	241,631	393,425	393,425	343,967	42%	-13%
<b>Total Budget</b>	<b>170,815</b>	<b>241,631</b>	<b>393,425</b>	<b>393,425</b>	<b>343,967</b>	<b>42%</b>	<b>-13%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Non-Base Budget Line Items	0	25,820
<b>Total Budget Issues</b>	<b>0</b>	<b>25,820</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Public Safety**  
**EMS/Fire Training**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530310 Professional Services	25,000	25,000	45,000	45,000	45,000	80%	-%
530400 Travel And Per Diem	7,173	-	-	-	-	-%	-%
530401 Travel – Training Related	-	6,887	6,200	6,200	3,500	-49%	-44%
530490 Other Current Charges & Oblig	2,694	1,881	1,700	1,700	3,900	107%	129%
530510 Office Supplies	1,144	993	2,500	2,500	-	-%	-%
530520 Operating Supplies	42,248	62,335	74,200	74,200	70,800	14%	-5%
530521 Operating Supplies - Equipmer	-	2,010	25,000	25,000	25,000	1,144%	-%
530522 Operating Supplies-Technology	-	-	30,828	30,828	30,850	-%	-%
530540 Books, Publications, Subscripti	519	-	2,000	2,000	20,000	-%	900%
530550 Training	92,037	142,525	205,997	205,997	119,097	-16%	-42%
Total Operating Expenditures	<u>170,815</u>	<u>241,631</u>	<u>393,425</u>	<u>393,425</u>	<u>318,147</u>	<u>32%</u>	<u>-19%</u>
<b>Subtotal Operating</b>	<b><u>170,815</u></b>	<b><u>241,631</u></b>	<b><u>393,425</u></b>	<b><u>393,425</u></b>	<b><u>318,147</u></b>	<b><u>32%</u></b>	<b><u>-19%</u></b>
<b>Total Operating</b>	<b><u>170,815</u></b>	<b><u>241,631</u></b>	<b><u>393,425</u></b>	<b><u>393,425</u></b>	<b><u>318,147</u></b>	<b><u>32%</u></b>	<b><u>-19%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	-	-	-	25,820	-%	-%
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>25,820</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u><u>170,815</u></u></b>	<b><u><u>241,631</u></u></b>	<b><u><u>393,425</u></u></b>	<b><u><u>393,425</u></u></b>	<b><u><u>343,967</u></u></b>	<b><u><u>42%</u></u></b>	<b><u><u>-13%</u></u></b>

## **Public Safety**

### **Animal Services**

#### **Program Message**

The Animal Services Division is charged with the enforcement of the Seminole County Code, Chapter 20, Animals and Fowl, while providing shelter to the lost, stray and unwanted animals in Seminole County. To provide for the health and safety of the citizens of Seminole County and their pets, through the active enforcement of State laws and local ordinances, to provide for the humane sheltering and disposition of stray and unwanted animals and to promote responsible pet ownership and animal welfare through community education and adoption programs.

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**Public Safety**

**Animal Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,438,148	1,488,252	1,519,582	1,519,582	1,562,322	5%	3%
Operating Expenditures	262,113	300,361	425,148	425,148	368,710	23%	-13%
<b>Subtotal Operating</b>	<b>1,700,261</b>	<b>1,788,613</b>	<b>1,944,730</b>	<b>1,944,730</b>	<b>1,931,032</b>	<b>8%</b>	<b>-1%</b>
Internal Charges / Other	158,695	148,711	143,673	143,673	146,776	-1%	2%
<b>Total Operating</b>	<b>1,858,956</b>	<b>1,937,324</b>	<b>2,088,403</b>	<b>2,088,403</b>	<b>2,077,808</b>	<b>7%</b>	<b>-1%</b>
Capital Outlay	7,385	-	-	-	10,000	-%	-%
<b>Total Expenditures</b>	<b>1,866,341</b>	<b>1,937,324</b>	<b>2,088,403</b>	<b>2,088,403</b>	<b>2,087,808</b>	<b>8%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,835,909	1,906,432	2,068,403	2,068,403	2,067,808	8%	-%
Animal Services - Donations	30,432	30,892	20,000	20,000	20,000	-35%	-%
<b>Total Budget</b>	<b>1,866,341</b>	<b>1,937,324</b>	<b>2,088,403</b>	<b>2,088,403</b>	<b>2,087,808</b>	<b>8%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	30.00	30.00	30.00	30.00	30.00	-%	-%
<b>Total Permanent FTE</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime for Animal Services	0	83,454
<b>Total Budget Issues</b>	<b>0</b>	<b>83,454</b>

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**Public Safety**

**Animal Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,018,811	1,029,179	1,010,138	1,010,528	1,037,509	1%	3%
510140 Overtime	70,285	71,350	85,006	82,562	72,562	2%	-12%
510150 Special Pay	488	-	-	-	-	-%	-%
510210 Social Security Matching	81,326	81,350	86,092	83,617	83,969	3%	-%
510220 Retirement Contributions	52,884	62,515	78,221	75,972	84,453	35%	11%
510230 Health And Life Insurance	210,129	234,591	266,252	258,597	286,018	22%	11%
510240 Workers Compensation	4,225	9,267	8,552	8,306	10,260	11%	24%
510900 Salary Adjustment Increase	-	-	30,304	-	18,676	-%	-%
510901 Internal Adjustments Only	-	-	(44,983)	-	(31,125)	-%	-%
Total Personal Services	<u>1,438,148</u>	<u>1,488,252</u>	<u>1,519,582</u>	<u>1,519,582</u>	<u>1,562,322</u>	<u>5%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	356	275	2,400	2,400	122,000	44,264%	4,983%
530340 Other Services	105,670	106,621	143,000	143,000	1,850	-98%	-99%
530400 Travel And Per Diem	1,345	5	500	500	500	9,900%	-%
530401 Travel – Training Related	-	597	3,650	3,650	2,100	252%	-42%
530430 Utilities	15,646	20	-	-	-	-%	-%
530439 Utilities - Other	-	17,685	30,200	30,200	22,500	27%	-25%
530460 Repair And Maintenance Servi	4,353	15,897	24,620	24,620	10,620	-33%	-57%
530470 Printing And Binding	4,929	728	3,500	3,500	3,000	312%	-14%
530480 Promotional Activities	-	-	-	-	500	-%	-%
530490 Other Current Charges & Oblig	10,140	9,258	9,600	9,600	8,900	-4%	-7%
530499 Other Chgs/Ob-Contingency	-	-	20,000	20,000	20,000	-%	-%
530510 Office Supplies	3,260	3,312	3,150	3,150	3,150	-5%	-%
530520 Operating Supplies	113,395	141,403	162,078	162,078	149,350	6%	-8%
530522 Operating Supplies-Technology	-	-	15,000	15,000	18,240	-%	22%
530540 Books, Publications, Subscripti	762	510	1,050	1,050	950	86%	-10%
530550 Training	2,257	4,050	6,400	6,400	5,050	25%	-21%
Total Operating Expenditures	<u>262,113</u>	<u>300,361</u>	<u>425,148</u>	<u>425,148</u>	<u>368,710</u>	<u>23%</u>	<u>-13%</u>
<b>Subtotal Operating</b>	<b><u>1,700,261</u></b>	<b><u>1,788,613</u></b>	<b><u>1,944,730</u></b>	<b><u>1,944,730</u></b>	<b><u>1,931,032</u></b>	<b><u>8%</u></b>	<b><u>-1%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	142,248	135,143	129,145	129,145	131,800	-2%	2%
540201 Insurance	16,447	13,568	13,568	13,568	13,568	-%	-%
540202 Internal Service Fund Fees	-	-	960	960	1,408	-%	47%
Total Internal Charges / Other	<u>158,695</u>	<u>148,711</u>	<u>143,673</u>	<u>143,673</u>	<u>146,776</u>	<u>-1%</u>	<u>2%</u>
<b>Total Operating</b>	<b><u>1,858,956</u></b>	<b><u>1,937,324</u></b>	<b><u>2,088,403</u></b>	<b><u>2,088,403</u></b>	<b><u>2,077,808</u></b>	<b><u>7%</u></b>	<b><u>-1%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	7,385	-	-	-	-	-%	-%
560650 Construction In Progress	-	-	-	-	10,000	-%	-%
Total Capital Outlay	<u>7,385</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,000</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>1,866,341</u></b>	<b><u>1,937,324</u></b>	<b><u>2,088,403</u></b>	<b><u>2,088,403</u></b>	<b><u>2,087,808</u></b>	<b><u>8%</u></b>	<b><u>-%</u></b>

## Public Safety

### Telecommunications

#### Program Message

#### Program Definition:

##### Radio System and Tower Maintenance:

The program services the following; programming, template development, installation, repair, preventive maintenance, modification and integration of two way radio communication to include the tower infrastructure for First Responders and County Operations personnel of Seminole County Government to include but not limited to are City of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford and Winter Springs. We also provide services to Sanford Airport Authority, Central Florida Regional Hospital, South Seminole Community Hospital, Florida Hospital Altamonte, Seminole County School Board Authority, Florida Highway Patrol, local news agencies, and Federal agencies (US Marshalls, DEA, ICE and CBP).

##### Telecommunication Infrastructure Maintenance:

The inventory section supports two departments directly to ensure they provide support to the remaining departments Department of Public Safety and Department of Information Services which are broken down further into multiple teams. Because of the demands produced from these teams, our inventory requires constant monitoring and managing of all transactions and expenditures generated from the stockroom to ensure fiscal and budget compliance. The major impact to us lead-time on parts, inaccuracies in quantities and increase in cost due to last minute ordering to fulfill a customer requirement.

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**Public Safety**

**Telecommunications**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	692,490	664,026	690,993	690,993	703,510	6%	2%
Operating Expenditures	979,579	815,487	684,450	684,450	1,169,215	43%	71%
Debt Service	-	51,488	-	-	-	-100%	-%
Grants & Aids	-	149,373	-	-	-	-100%	-%
<b>Subtotal Operating</b>	<b>1,672,069</b>	<b>1,680,374</b>	<b>1,375,443</b>	<b>1,375,443</b>	<b>1,872,725</b>	<b>11%</b>	<b>36%</b>
Internal Charges / Other	85,107	97,418	105,426	105,426	88,827	-9%	-16%
Cost Allocations (contra expenditure)	(613,774)	(688,192)	(646,652)	(646,652)	(1,155,816)	68%	79%
<b>Total Operating</b>	<b>1,143,402</b>	<b>1,089,600</b>	<b>834,217</b>	<b>834,217</b>	<b>805,736</b>	<b>-26%</b>	<b>-3%</b>
Capital Outlay	9,484,522	6,662,548	-	6,056,434	100,000	-98%	-98%
<b>Total Expenditures</b>	<b>10,627,924</b>	<b>7,752,148</b>	<b>834,217</b>	<b>6,890,651</b>	<b>905,736</b>	<b>-88%</b>	<b>-87%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	765,993	1,080,207	834,217	933,502	905,736	-16%	-3%
BCC Projects Fund	-	25,824	-	1,174,176	-	-100%	-100%
Capital Imprv. Rev. Bonds, Series :	9,861,931	6,646,117	-	4,782,973	-	-100%	-100%
<b>Total Budget</b>	<b>10,627,924</b>	<b>7,752,148</b>	<b>834,217</b>	<b>6,890,651</b>	<b>905,736</b>	<b>-88%</b>	<b>-87%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	10.00	10.00	10.00	10.00	10.00	-%	-%
<b>Total Permanent FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Critical Infrastructure Security - Telecommunication F	0	100,000
Overtime for Telecomm	0	23,111
<b>Total Budget Issues</b>	<b>0</b>	<b>123,111</b>

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**Public Safety**

**Telecommunications**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	470,987	478,972	476,647	476,738	490,948	3%	3%
510130 Other Personal Services	41,367	2,605	-	-	-	-%	-%
510140 Overtime	23,638	18,491	30,992	30,095	20,095	9%	-33%
510210 Social Security Matching	39,032	36,075	39,928	38,772	38,646	7%	-%
510220 Retirement Contributions	25,939	29,958	40,830	39,649	41,306	38%	4%
510230 Health And Life Insurance	87,900	92,363	103,744	100,742	112,250	22%	11%
510240 Workers Compensation	3,627	5,562	5,146	4,997	6,156	11%	23%
510900 Salary Adjustment Increase	-	-	14,300	-	8,837	-%	-%
510901 Internal Adjustments Only	-	-	(20,594)	-	(14,728)	-%	-%
Total Personal Services	<u>692,490</u>	<u>664,026</u>	<u>690,993</u>	<u>690,993</u>	<u>703,510</u>	<u>6%</u>	<u>2%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	247,642	7,120	-	-	-	-%	-%
530340 Other Services	-	23,706	-	-	-	-%	-%
530400 Travel And Per Diem	4,599	4,033	-	-	-	-%	-%
530401 Travel – Training Related	-	18,931	1,500	1,500	1,500	-92%	-%
530410 Communications Services	5,460	4,896	6,240	6,240	6,240	27%	-%
530420 Freight & Postage Services	633	1,515	2,000	2,000	2,000	32%	-%
530460 Repair And Maintenance Servi	575,944	671,115	625,000	625,000	1,109,765	65%	78%
530490 Other Current Charges & Oblig	12,331	8,691	-	-	-	-%	-%
530510 Office Supplies	1,456	2,383	750	750	750	-69%	-%
530520 Operating Supplies	69,227	69,213	41,000	41,000	41,000	-41%	-%
530521 Operating Supplies - Equipmer	60,154	-	-	-	-	-%	-%
530540 Books, Publications, Subscripti	1,184	719	2,960	2,960	2,960	312%	-%
530550 Training	949	3,165	5,000	5,000	5,000	58%	-%
Total Operating Expenditures	<u>979,579</u>	<u>815,487</u>	<u>684,450</u>	<u>684,450</u>	<u>1,169,215</u>	<u>43%</u>	<u>71%</u>
<b>Debt Service</b>							
570730 Other Debt Service	-	51,488	-	-	-	-%	-%
Total Debt Service	<u>-</u>	<u>51,488</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	-	149,373	-	-	-	-%	-%
Total Grants & Aids	<u>-</u>	<u>149,373</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>1,672,069</b></u>	<u><b>1,680,374</b></u>	<u><b>1,375,443</b></u>	<u><b>1,375,443</b></u>	<u><b>1,872,725</b></u>	<u><b>11%</b></u>	<u><b>36%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	74,010	88,725	94,637	94,637	77,890	-12%	-18%
540201 Insurance	11,097	8,693	8,693	8,693	8,693	-%	-%
540202 Internal Service Fund Fees	-	-	2,096	2,096	2,244	-%	7%
Total Internal Charges / Other	<u>85,107</u>	<u>97,418</u>	<u>105,426</u>	<u>105,426</u>	<u>88,827</u>	<u>-9%</u>	<u>-16%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(613,774)	(688,192)	(646,652)	(646,652)	(1,155,816)	68%	79%
Total Cost Allocations (contra expenditure)	<u>(613,774)</u>	<u>(688,192)</u>	<u>(646,652)</u>	<u>(646,652)</u>	<u>(1,155,816)</u>	<u>68%</u>	<u>79%</u>
<b>Total Operating</b>	<u><b>1,143,402</b></u>	<u><b>1,089,600</b></u>	<u><b>834,217</b></u>	<u><b>834,217</b></u>	<u><b>805,736</b></u>	<u><b>-26%</b></u>	<u><b>-3%</b></u>



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**Public Safety**

**Telecommunications**

**Capital Outlay**

560620 Buildings	-	-	-	-	100,000	-%	-%
560642 Equipment >\$4999	18,199	42,095	-	1,474,176	-	-%	-%
560646 Capital Software	-	25,824	-	-	-	-%	-%
560650 Construction In Progress	9,466,323	6,594,629	-	4,582,258	-	-%	-%
Total Capital Outlay	<u>9,484,522</u>	<u>6,662,548</u>	<u>-</u>	<u>6,056,434</u>	<u>100,000</u>	<u>-98%</u>	<u>-98%</u>
<b>Total Expenditures</b>	<b><u>10,627,924</u></b>	<b><u>7,752,148</u></b>	<b><u>834,217</u></b>	<b><u>6,890,651</u></b>	<b><u>905,736</u></b>	<b><u>-88%</u></b>	<b><u>-87%</u></b>

## Public Safety

### Probation

#### **Program Message**

Probation division serves to protect the community through its role in providing selected offenders with residential and non-residential rehabilitation services, community sanctions and post-incarceration support services as a cost-effective alternative to incarceration, without undue risk to the public.

The Division works collaboratively with law enforcement, other criminal justice agencies, and community-based organizations to ensure that court ordered community sanctions are enforced in an effort to further reduce the incidence of crime in the community.

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**Public Safety**

**Probation**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,619,834	1,673,781	1,697,026	1,697,026	1,739,765	4%	3%
Operating Expenditures	56,008	44,523	62,381	62,381	67,223	51%	8%
<b>Subtotal Operating</b>	<b>1,675,842</b>	<b>1,718,304</b>	<b>1,759,407</b>	<b>1,759,407</b>	<b>1,806,988</b>	<b>5%</b>	<b>3%</b>
Internal Charges / Other	100,447	74,516	79,993	79,993	70,900	-5%	-11%
<b>Total Operating</b>	<b>1,776,289</b>	<b>1,792,820</b>	<b>1,839,400</b>	<b>1,839,400</b>	<b>1,877,888</b>	<b>5%</b>	<b>2%</b>
<b>Total Expenditures</b>	<b>1,776,289</b>	<b>1,792,820</b>	<b>1,839,400</b>	<b>1,839,400</b>	<b>1,877,888</b>	<b>5%</b>	<b>2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	1,776,289	1,792,820	1,839,400	1,839,400	1,877,888	5%	2%
<b>Total Budget</b>	<b>1,776,289</b>	<b>1,792,820</b>	<b>1,839,400</b>	<b>1,839,400</b>	<b>1,877,888</b>	<b>5%</b>	<b>2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	27.00	27.00	26.00	26.00	26.00	-4%	-%
Part-Time	0.50	0.50	0.50	0.50	-	-100%	-100%
<b>Total Permanent FTE</b>	<b>27.50</b>	<b>27.50</b>	<b>26.50</b>	<b>26.50</b>	<b>26.00</b>	<b>-5%</b>	<b>-2%</b>
<b>Total FTE</b>	<b>27.50</b>	<b>27.50</b>	<b>26.50</b>	<b>26.50</b>	<b>26.00</b>	<b>-5%</b>	<b>-2%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Overtime Budget - Probation	0	33,453
<b>Total Budget Issues</b>	<b>0</b>	<b>33,453</b>

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**Public Safety**

**Probation**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,202,483	1,212,295	1,198,672	1,197,441	1,231,363	2%	3%
510125 Part-time Regular Wages	11,265	10,875	13,166	12,765	-	-%	-%
510140 Overtime	34,870	28,279	30,000	29,087	29,087	3%	-%
510150 Special Pay	932	583	600	582	600	3%	3%
510210 Social Security Matching	92,414	92,037	97,786	94,810	95,298	4%	1%
510220 Retirement Contributions	60,857	71,122	88,835	86,132	95,493	34%	11%
510230 Health And Life Insurance	207,239	235,638	263,724	255,698	277,495	18%	9%
510240 Workers Compensation	9,774	22,952	21,155	20,511	25,207	10%	23%
510900 Salary Adjustment Increase	-	-	36,352	-	22,163	-%	-%
510901 Internal Adjustments Only	-	-	(53,264)	-	(36,941)	-%	-%
Total Personal Services	<u>1,619,834</u>	<u>1,673,781</u>	<u>1,697,026</u>	<u>1,697,026</u>	<u>1,739,765</u>	<u>4%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530340 Other Services	524	547	603	603	5,585	921%	826%
530400 Travel And Per Diem	2,592	2,237	2,036	2,036	2,036	-9%	-%
530401 Travel – Training Related	-	-	5,312	5,312	5,312	-%	-%
530420 Freight & Postage Services	136	140	136	136	140	-%	3%
530470 Printing And Binding	984	-	-	-	-	-%	-%
530490 Other Current Charges & Oblig	25,907	18,474	18,500	18,500	27,000	46%	46%
530510 Office Supplies	4,629	3,301	3,955	3,955	3,955	20%	-%
530520 Operating Supplies	20,437	19,312	20,713	20,713	20,713	7%	-%
530540 Books, Publications, Subscripti	799	512	346	346	382	-25%	10%
530550 Training	-	-	10,780	10,780	2,100	-%	-81%
Total Operating Expenditures	<u>56,008</u>	<u>44,523</u>	<u>62,381</u>	<u>62,381</u>	<u>67,223</u>	<u>51%</u>	<u>8%</u>
<b>Subtotal Operating</b>	<u><b>1,675,842</b></u>	<u><b>1,718,304</b></u>	<u><b>1,759,407</b></u>	<u><b>1,759,407</b></u>	<u><b>1,806,988</b></u>	<u><b>5%</b></u>	<u><b>3%</b></u>
<b>Internal Charges / Other</b>							
540100 Other Charges / Obligation - In	649	-	-	-	-	-%	-%
540101 Other Charges / Obligations - I	98,426	73,688	78,481	78,481	68,444	-7%	-13%
540201 Insurance	1,372	828	828	828	828	-%	-%
540202 Internal Service Fund Fees	-	-	684	684	1,628	-%	138%
Total Internal Charges / Other	<u>100,447</u>	<u>74,516</u>	<u>79,993</u>	<u>79,993</u>	<u>70,900</u>	<u>-5%</u>	<u>-11%</u>
<b>Total Operating</b>	<u><b>1,776,289</b></u>	<u><b>1,792,820</b></u>	<u><b>1,839,400</b></u>	<u><b>1,839,400</b></u>	<u><b>1,877,888</b></u>	<u><b>5%</b></u>	<u><b>2%</b></u>
<b>Total Expenditures</b>	<u><u><b>1,776,289</b></u></u>	<u><u><b>1,792,820</b></u></u>	<u><u><b>1,839,400</b></u></u>	<u><u><b>1,839,400</b></u></u>	<u><u><b>1,877,888</b></u></u>	<u><u><b>5%</b></u></u>	<u><u><b>2%</b></u></u>

**Public Safety**

<u>ProjectNumber</u>	<u>ProjectTitle</u>	<u>FY 2014/15 Adopted</u>
00012804	Traffic Preemption Devices	50,000
00132802	Water Pressure in Animal Services' Kennel Building	10,000
00132803	Logistic Warehouse in Fire Training Center	40,000
<b>Total</b>		<b>100,000</b>

## Public Works

<b>Facilities</b>
<b>Fleet Management</b>
<b>Tourism Development</b>
<b>Constitutional Officers - Excess</b>
<b>EMS/Fire/Rescue (County)</b>
<b>Public Works Business Office</b>
<b>Roads-Stormwater Repair and Maintenance</b>
<b>Capital Maintenance</b>
<b>Seminole County Expressway Authority</b>
<b>Water Quality</b>
<b>Mosquito Control</b>
<b>Engineering Professional Support</b>
<b>Capital Projects Delivery</b>
<b>Traffic Operations</b>
<b>17-92 Community Redevelopment Agency</b>

## Public Works

### Departmental Message

The Public Works Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure of Seminole County.

The Public Works Department is comprised of the following 10 Programs:

1) Facilities - This program contains the following services which have the ultimate purpose of providing acquisition services, construction, and property management for various County facilities.

- Construction Management
- Property Management
- Building Maintenance and Repair
- Pro-Active Maintenance
- Records Management

2) Fleet Management - This program has the ultimate purpose of acquiring, repairing, maintaining, and disposing of County vehicles and equipment. The Fleet program also manages the distribution of fuel within the County.

3) Public Works Director's Office - This program contains the following services which have the ultimate purpose of providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

4) Roads-Stormwater Repair and Maintenance Program - This program contains the following services which have the ultimate purpose of maintaining existing roads and drainage systems.

- Routine maintenance of existing roads (Roads/Stormwater Division)
- Maintenance of public rights-of-way (tree trimming, mowing, guardrails, etc.)
- Maintenance of stormwater infrastructure, ditches and canals, and retention ponds
- Vertical and horizontal surveying controls (used to be in Engineering)
- Plat review/approval (used to be in Engineering)

5) Capital Maintenance Program - This program contains the following services which have the ultimate purpose of completing major capital repairs/reconstruction on County roads and bridges.

- Pavement resurfacing and reconstruction program
- Pedestrian/vehicular bridge inspections and repair

6) Water Quality Program - This program contains the following federally mandated services which have the ultimate purpose of keeping the County's natural water bodies clean.

- Pollution prevention and reduction
- Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Watershed awareness, education, training, volunteer opportunities and projects
- Environmental regulatory compliance, intergov'l & interdept'l coord and assistance
- Waterbody restoration, enhancement, & maintenance
- Maintaining water quality, meteorologic and hydrologic systems

7) Mosquito Control Program - This program contains the following services which have the ultimate purpose of protecting the well-being of humans, domestic animals, and wildlife by minimizing the transmission of mosquito-borne diseases.

- Mosquito Abatement
- Public Outreach / Education

8) Engineering Professional Support Program - This program contains the following services which have the ultimate purpose of providing technical support to the general public as well as other County departments.

- Right-of-way research
- Utility permitting

## Public Works

9) Capital Projects Delivery Program - This program contains the following services which have the ultimate purpose of delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) that eliminate congestion, increase personal mobility, update aging infrastructure, minimize flooding and meet federally mandated water quality improvement requirements.

- Project Management
- Engineering Services
- Transportation concurrency and transportation impact fee reviews
- Construction Engineering Inspections (CEI)

10) Traffic Operations Program - This program contains the following services which have the ultimate purpose of managing traffic to ensure safety and efficiency of the transportation system:

- Traffic signal installation, maintenance, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and overall management
- Transportation studies and data processing



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**Public Works**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	14,481,515	14,729,845	15,304,051	15,304,051	13,673,942	-7%	-11%
Operating Expenditures	20,021,727	18,448,479	19,617,807	21,298,223	18,096,673	-2%	-15%
Grants & Aids	6,842,837	19,445,294	56,605	50,047,730	7,310	-100%	-100%
<b>Subtotal Operating</b>	<b>41,346,079</b>	<b>52,623,618</b>	<b>34,978,463</b>	<b>86,650,004</b>	<b>31,777,925</b>	<b>-40%</b>	<b>-63%</b>
Internal Charges / Other	4,400,398	3,876,614	6,740,974	6,740,974	6,783,368	75%	1%
Cost Allocations (contra expenditure)	(13,002,723)	(12,790,911)	(13,239,876)	(13,239,876)	(10,996,941)	-14%	-17%
<b>Total Operating</b>	<b>32,743,754</b>	<b>43,709,321</b>	<b>28,479,561</b>	<b>80,151,102</b>	<b>27,564,352</b>	<b>-37%</b>	<b>-66%</b>
Capital Outlay	43,209,401	22,904,754	33,383,834	98,845,845	22,973,264	-%	-77%
<b>Total Expenditures</b>	<b>75,953,155</b>	<b>66,614,075</b>	<b>61,863,395</b>	<b>178,996,947</b>	<b>50,537,616</b>	<b>-24%</b>	<b>-72%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	6,964,404	5,640,993	6,392,276	6,607,405	7,445,611	32%	13%
Facilities Maintenance Fund - GF	417,716	919,815	731,722	3,145,631	596,866	-35%	-81%
Fleet Replacement Fund	-	-	1,827,016	1,827,016	957,101	-%	-48%
BCC Projects Fund	-	99,381	-	496,213	-	-100%	-100%
Transportation Trust Fund	18,365,640	17,828,172	18,319,475	20,037,444	17,569,664	-1%	-12%
Tourist Development Fund/ 3% Ta	-	-	-	113,803	-	-%	-100%
Infrastructure Sales Tax Fund - 19%	4,080,296	2,691,596	6,900,000	15,927,685	16,301,394	506%	2%
Infrastructure Sales Tax Fund - 20%	28,141,821	21,214,899	25,116,667	100,616,610	6,960,440	-67%	-93%
Infrastructure Sales Tax Fund - 20%	-	-	-	-	650,000	-%	-%
Public Works - Interlocal Agreeemer	925,223	560,468	-	1,253,609	-	-100%	-100%
Mosquito Control Grant	18,466	20,587	29,456	29,456	31,540	53%	7%
Public Works Grants	7,069,528	14,444,671	-	20,752,256	-	-100%	-100%
ARRA - Public Works Stimulus Gra	2,371,215	-	-	-	-	-%	-%
ARRA - Energy & Conservation Gr	1,488,814	-	-	-	-	-%	-%
Arterial Transportation Impact Fee	12,936	49,857	-	181,243	-	-100%	-100%
North Collector Transportation Imp	45,069	57,418	1,270,000	1,371,675	-	-100%	-100%
East Collector Transportation Impa	2,275,646	1,248,072	-	427,114	-	-100%	-100%
South Central Collector Transporta	3,750	-	-	-	-	-%	-%
Stormwater Fund - GF	1,280,934	1,220,952	1,201,783	1,476,848	-	-100%	-100%
Jail Project/2005	640,634	-	-	524,609	-	-%	-100%
Natural Lands/Trails Bond Fund	109,022	316,889	75,000	3,498,467	25,000	-92%	-99%
Courthouse Projects Fund	1,742,041	300,305	-	709,863	-	-100%	-100%
<b>Total Budget</b>	<b>75,953,155</b>	<b>66,614,075</b>	<b>61,863,395</b>	<b>178,996,947</b>	<b>50,537,616</b>	<b>-24%</b>	<b>-72%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	238.50	234.00	233.00	233.00	232.00	-1%	-%
Part-Time	-	3.50	1.50	1.50	2.25	-36%	50%
<b>Total Permanent FTE</b>	<b>238.50</b>	<b>237.50</b>	<b>234.50</b>	<b>234.50</b>	<b>234.25</b>	<b>-1%</b>	<b>-%</b>
Temporary/Interns	-	1.00	0.80	0.80	0.80	-20%	-%
<b>Total Non-Permanent FTE</b>	<b>-</b>	<b>1.00</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>-20%</b>	<b>-%</b>
<b>Total FTE</b>	<b>238.50</b>	<b>238.50</b>	<b>235.30</b>	<b>235.30</b>	<b>235.05</b>	<b>-1%</b>	<b>-%</b>

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Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	10,703,434	10,514,779	10,629,634	10,629,647	10,841,651	3%	2%
510125 Part-time Regular Wages	-	35,801	67,122	65,138	100,275	180%	54%
510130 Other Personal Services	8,403	6,830	17,722	17,191	17,722	159%	3%
510140 Overtime	331,402	385,432	343,892	334,330	343,097	-11%	3%
510150 Special Pay	10,453	10,825	11,100	10,769	8,400	-22%	-22%
510210 Social Security Matching	809,946	801,259	869,599	844,152	854,607	7%	1%
510220 Retirement Contributions	535,276	641,286	855,328	830,269	866,254	35%	4%
510230 Health And Life Insurance	1,923,213	2,000,214	2,346,214	2,277,765	2,512,668	26%	10%
510240 Workers Compensation	154,351	333,419	303,566	294,790	360,568	8%	22%
510900 Salary Adjustment Increase	-	-	320,911	-	196,963	-%	-%
510901 Internal Adjustments Only	-	-	(461,037)	-	(328,263)	-%	-%
511000 Contra Personal Services	5,037	-	-	-	(2,100,000)	-%	-%
Total Personal Services	<b>14,481,515</b>	<b>14,729,845</b>	<b>15,304,051</b>	<b>15,304,051</b>	<b>13,673,942</b>	<b>-7%</b>	<b>-11%</b>
<b>Operating Expenditures</b>							
530310 Professional Services	1,003,989	559,815	433,767	1,547,979	248,825	-56%	-84%
530340 Other Services	3,230,737	2,143,872	2,357,058	2,669,894	2,208,840	3%	-17%
530400 Travel And Per Diem	12,397	17,162	13,380	13,380	16,990	-1%	27%
530401 Travel – Training Related	-	770	3,206	3,206	2,606	238%	-19%
530420 Freight & Postage Services	2,017	3,888	2,850	2,850	3,350	-14%	18%
530430 Utilities	2,189,330	1,896,284	2,145,180	2,145,180	2,003,075	6%	-7%
530439 Utilities - Other	655,983	767,984	754,345	754,345	770,390	-%	2%
530440 Rental And Leases	1,048,683	836,072	746,200	746,200	718,125	-14%	-4%
530460 Repair And Maintenance Servi	7,565,866	7,642,060	7,698,032	7,927,007	7,098,277	-7%	-10%
530462 R&M HVAC	17,066	-	-	-	-	-%	-%
530470 Printing And Binding	1,731	2,974	3,200	3,200	3,200	8%	-%
530490 Other Current Charges & Oblig	10,464	8,990	16,400	16,400	15,550	73%	-5%
530499 Other Chgs/Ob-Contingency	-	-	-	-	14,140	-%	-%
530510 Office Supplies	13,437	10,454	21,418	21,418	21,368	104%	-%
530520 Operating Supplies	855,176	1,230,147	1,572,648	1,579,029	1,316,907	7%	-17%
530521 Operating Supplies - Equipmer	73,378	33,123	82,066	100,078	34,933	5%	-65%
530522 Operating Supplies-Technology	-	-	63,265	63,265	24,936	-%	-61%
530530 Road Materials & Supplies	336,847	268,642	446,000	446,000	337,000	25%	-24%
530540 Books, Publications, Subscripti	104,122	104,020	191,597	191,597	193,541	86%	1%
530550 Training	3,313	3,812	17,195	17,195	11,720	207%	-32%
530560 Gas/Oil/Lube	2,897,191	2,918,410	3,050,000	3,050,000	3,052,900	5%	-%
Total Operating Expenditures	<b>20,021,727</b>	<b>18,448,479</b>	<b>19,617,807</b>	<b>21,298,223</b>	<b>18,096,673</b>	<b>-2%</b>	<b>-15%</b>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	1,904,533	1,118,783	6,605	3,306,752	7,310	-99%	-100%
580812 Aid to Gov't Agencies – Land	840,360	2,460,302	-	19,562,312	-	-%	-%
580813 Aid to Gov't Agencies – Design	553,078	132,756	-	1,767,458	-	-%	-%
580814 Aid to Gov't Agencies – Constr	3,544,866	15,733,453	-	24,851,208	-	-%	-%
580817 Aid to Gov't Agencies - CEI	-	-	50,000	560,000	-	-%	-%
Total Grants & Aids	<b>6,842,837</b>	<b>19,445,294</b>	<b>56,605</b>	<b>50,047,730</b>	<b>7,310</b>	<b>-100%</b>	<b>-100%</b>
<b>Subtotal Operating</b>	<b>41,346,079</b>	<b>52,623,618</b>	<b>34,978,463</b>	<b>86,650,004</b>	<b>31,777,925</b>	<b>-40%</b>	<b>-63%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	3,791,506	3,446,712	4,744,698	4,744,698	4,982,290	45%	5%
540102 Other Charges / Administrative	-	-	1,390,000	1,390,000	1,350,000	-%	-3%
540201 Insurance	608,892	429,902	429,902	429,902	429,902	-%	-%
540202 Internal Service Fund Fees	-	-	176,374	176,374	21,176	-%	-88%
Total Internal Charges / Other	<b>4,400,398</b>	<b>3,876,614</b>	<b>6,740,974</b>	<b>6,740,974</b>	<b>6,783,368</b>	<b>75%</b>	<b>1%</b>

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**Cost Allocations (contra expenditure)**

550101 Contra Account - Direct Charge	(13,002,723)	(12,790,911)	(13,239,876)	(13,239,876)	(10,996,941)	-14%	-17%
Total Cost Allocations (contra expenditure)	(13,002,723)	(12,790,911)	(13,239,876)	(13,239,876)	(10,996,941)	-14%	-17%
<b>Total Operating</b>	<b>32,743,754</b>	<b>43,709,321</b>	<b>28,479,561</b>	<b>80,151,102</b>	<b>27,564,352</b>	<b>-37%</b>	<b>-66%</b>

**Capital Outlay**

560610 Land	946,417	139,728	6,950,000	13,117,305	850,000	508%	-94%
560620 Buildings	-	282,143	-	152,859	-	-%	-%
560630 Infrastructure	-	15,275	-	-	-	-%	-%
560642 Equipment >\$4999	41,957	-	1,871,016	2,316,016	1,066,141	-%	-54%
560646 Capital Software	7,000	-	-	141,500	-	-%	-%
560650 Construction In Progress	13,759,758	8,318,526	4,377,818	39,564,296	3,920,729	-53%	-90%
560651 Construction Management	179,521	41,997	-	-	-	-%	-%
560652 CEI Services	-	21,200	1,452,000	2,982,501	1,275,000	5,914%	-57%
560670 Roads	23,359,918	10,296,053	16,518,000	32,531,346	15,261,394	48%	-53%
560680 Design	2,678,497	1,613,277	2,215,000	8,040,022	600,000	-63%	-93%
560690 Capitalized Expenditures	2,236,333	2,176,555	-	-	-	-%	-%
Total Capital Outlay	43,209,401	22,904,754	33,383,834	98,845,845	22,973,264	-%	-77%
<b>Total Expenditures</b>	<b>75,953,155</b>	<b>66,614,075</b>	<b>61,863,395</b>	<b>178,996,947</b>	<b>50,537,616</b>	<b>-24%</b>	<b>-72%</b>

## **Public Works**

### **Facilities**

The Facilities Management Program purpose is to support the mission of Seminole County by maintaining safe, clean, and reliable facilities in an efficient and cost effective manner.

The program provides the following services:

- Facility Maintenance and Repair
- Facility Construction and Renovation
- Custodial Services
- Lease and Property Management

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**Facilities**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	2,169,594	2,233,365	2,341,485	2,341,485	2,374,106	6%	1%
Operating Expenditures	7,430,712	6,678,113	6,340,936	6,654,488	5,919,098	-11%	-11%
<b>Subtotal Operating</b>	<b>9,600,306</b>	<b>8,911,478</b>	<b>8,682,421</b>	<b>8,995,973</b>	<b>8,293,204</b>	<b>-7%</b>	<b>-8%</b>
Internal Charges / Other	257,857	257,351	270,056	270,056	244,195	-5%	-10%
Cost Allocations (contra expenditure)	(3,786,695)	(3,700,475)	(3,755,760)	(3,755,760)	(3,297,841)	-11%	-12%
<b>Total Operating</b>	<b>6,071,468</b>	<b>5,468,354</b>	<b>5,196,717</b>	<b>5,510,269</b>	<b>5,239,558</b>	<b>-4%</b>	<b>-5%</b>
Capital Outlay	4,526,074	897,437	881,151	5,041,125	695,289	-23%	-86%
<b>Total Expenditures</b>	<b>10,597,542</b>	<b>6,365,791</b>	<b>6,077,868</b>	<b>10,551,394</b>	<b>5,934,847</b>	<b>-7%</b>	<b>-44%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	6,308,337	5,046,290	5,346,146	5,561,275	5,337,981	6%	-4%
Facilities Maintenance Fund - GF	417,716	919,815	731,722	3,145,631	596,866	-35%	-81%
BCC Projects Fund	-	99,381	-	496,213	-	-100%	-100%
Tourist Development Fund/ 3% Ta	-	-	-	113,803	-	-%	-100%
ARRA - Energy & Conservation Gr	1,488,814	-	-	-	-	-%	-%
Jail Project/2005	640,634	-	-	524,609	-	-%	-100%
Courthouse Projects Fund	1,742,041	300,305	-	709,863	-	-100%	-100%
<b>Total Budget</b>	<b>10,597,542</b>	<b>6,365,791</b>	<b>6,077,868</b>	<b>10,551,394</b>	<b>5,934,847</b>	<b>-7%</b>	<b>-44%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	39.00	39.00	39.00	39.00	39.00	-%	-%
<b>Total Permanent FTE</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Frozen Positions	0	1
Facilities Management Overtime	0	46,004
<b>Total Budget Issues</b>	<b>0</b>	<b>46,005</b>

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**Public Works**

**Facilities**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,605,731	1,621,261	1,661,556	1,660,822	1,668,251	3%	-%
510140 Overtime	49,623	43,845	45,000	43,672	40,000	-9%	-8%
510150 Special Pay	352	-	-	-	-	-%	-%
510210 Social Security Matching	122,954	122,024	134,371	130,399	129,150	6%	-1%
510220 Retirement Contributions	80,268	95,672	132,848	128,919	127,769	34%	-1%
510230 Health And Life Insurance	291,362	318,346	360,014	349,377	394,448	24%	13%
510240 Workers Compensation	14,267	32,217	29,157	28,296	34,504	7%	22%
510900 Salary Adjustment Increase	-	-	49,846	-	30,027	-%	-%
510901 Internal Adjustments Only	-	-	(71,307)	-	(50,043)	-%	-%
511000 Contra Personal Services	5,037	-	-	-	-	-%	-%
Total Personal Services	<u>2,169,594</u>	<u>2,233,365</u>	<u>2,341,485</u>	<u>2,341,485</u>	<u>2,374,106</u>	<u>6%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	247,493	20,717	40,797	40,797	28,000	35%	-31%
530340 Other Services	1,347,636	1,196,048	1,236,208	1,314,892	1,228,840	3%	-7%
530400 Travel And Per Diem	102	32	400	400	-	-%	-%
530430 Utilities	1,880,747	1,683,709	1,910,000	1,910,000	1,767,895	5%	-7%
530439 Utilities - Other	655,983	655,380	661,925	661,925	686,970	5%	4%
530440 Rental And Leases	1,003,193	812,114	674,400	674,400	652,700	-20%	-3%
530460 Repair And Maintenance Servi	1,927,297	1,942,729	1,287,290	1,500,265	1,189,222	-39%	-21%
530462 R&M HVAC	17,066	-	-	-	-	-%	-%
530490 Other Current Charges & Oblig	2,808	3,115	5,550	5,550	5,250	69%	-5%
530510 Office Supplies	1,890	3,058	3,150	3,150	3,200	5%	2%
530520 Operating Supplies	306,589	360,545	475,800	482,181	336,425	-7%	-30%
530521 Operating Supplies - Equipmer	38,205	-	31,000	46,512	10,000	-%	-79%
530522 Operating Supplies-Technology	-	-	12,416	12,416	10,416	-%	-16%
530540 Books, Publications, Subscripti	1,323	-	600	600	-	-%	-%
530550 Training	380	666	1,400	1,400	180	-73%	-87%
Total Operating Expenditures	<u>7,430,712</u>	<u>6,678,113</u>	<u>6,340,936</u>	<u>6,654,488</u>	<u>5,919,098</u>	<u>-11%</u>	<u>-11%</u>
<b>Subtotal Operating</b>	<u><b>9,600,306</b></u>	<u><b>8,911,478</b></u>	<u><b>8,682,421</b></u>	<u><b>8,995,973</b></u>	<u><b>8,293,204</b></u>	<u><b>-7%</b></u>	<u><b>-8%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	228,183	236,633	239,860	239,860	220,873	-7%	-8%
540201 Insurance	29,674	20,718	20,718	20,718	20,718	-%	-%
540202 Internal Service Fund Fees	-	-	9,478	9,478	2,604	-%	-73%
Total Internal Charges / Other	<u>257,857</u>	<u>257,351</u>	<u>270,056</u>	<u>270,056</u>	<u>244,195</u>	<u>-5%</u>	<u>-10%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(3,786,695)	(3,700,475)	(3,755,760)	(3,755,760)	(3,297,841)	-11%	-12%
al Cost Allocations (contra expenditure)	(3,786,695)	(3,700,475)	(3,755,760)	(3,755,760)	(3,297,841)	-11%	-12%
<b>Total Operating</b>	<u><b>6,071,468</b></u>	<u><b>5,468,354</b></u>	<u><b>5,196,717</b></u>	<u><b>5,510,269</b></u>	<u><b>5,239,558</b></u>	<u><b>-4%</b></u>	<u><b>-5%</b></u>
<b>Capital Outlay</b>							
560610 Land	-	-	-	119,875	-	-%	-%
560620 Buildings	-	282,143	-	152,859	-	-%	-%
560630 Infrastructure	-	5,980	-	-	-	-%	-%
560642 Equipment >\$4999	-	-	-	18,000	-	-%	-%
560650 Construction In Progress	4,416,614	607,132	881,151	4,750,391	695,289	15%	-85%
560690 Capitalized Expenditures	109,460	2,182	-	-	-	-%	-%
Total Capital Outlay	<u>4,526,074</u>	<u>897,437</u>	<u>881,151</u>	<u>5,041,125</u>	<u>695,289</u>	<u>-23%</u>	<u>-86%</u>

**Public Works**  
Facilities

Total Expenditures	<u>10,597,542</u>	<u>6,365,791</u>	<u>6,077,868</u>	<u>10,551,394</u>	<u>5,934,847</u>	<u>-7%</u>	<u>-44%</u>
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## **Public Works**

### **Fleet Management**

The Fleet Management Program purpose is to support the mission of Seminole County by maintaining safe, reliable, and economically sound fleet equipment in an efficient and cost effective manner.

The program provides the following services:

- Equipment Repair and Replacement
- Fuel Distribution
- Fleet Replacement



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**Public Works**

**Fleet Management**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	133,455	136,030	137,865	137,865	142,298	5%	3%
Operating Expenditures	7,126,526	6,970,377	7,287,300	7,287,300	7,282,950	4%	-%
<b>Subtotal Operating</b>	<b>7,259,981</b>	<b>7,106,407</b>	<b>7,425,165</b>	<b>7,425,165</b>	<b>7,425,248</b>	<b>4%</b>	<b>0%</b>
Internal Charges / Other	35,706	29,834	45,088	45,088	36,601	23%	-19%
Cost Allocations (contra expenditure)	(7,089,154)	(6,916,063)	(7,014,116)	(7,014,116)	(7,049,100)	2%	-%
<b>Total Operating</b>	<b>206,533</b>	<b>220,178</b>	<b>456,137</b>	<b>456,137</b>	<b>412,749</b>	<b>87%</b>	<b>-10%</b>
Capital Outlay	-	9,295	1,845,016	1,845,016	979,101	10,434%	-47%
<b>Total Expenditures</b>	<b>206,533</b>	<b>229,473</b>	<b>2,301,153</b>	<b>2,301,153</b>	<b>1,391,850</b>	<b>507%</b>	<b>-40%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	206,533	229,473	474,137	474,137	434,749	89%	-8%
Fleet Replacement Fund	-	-	1,827,016	1,827,016	957,101	-%	-48%
<b>Total Budget</b>	<b>206,533</b>	<b>229,473</b>	<b>2,301,153</b>	<b>2,301,153</b>	<b>1,391,850</b>	<b>507%</b>	<b>-40%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.00	2.00	2.00	2.00	2.00	-%	-%
<b>Total Permanent FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Fleet Equipment - Replacement	0	957,101
2 Heavy Duty Mobile Lifts	0	22,000
<b>Total Budget Issues</b>	<b>0</b>	<b>979,101</b>

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**Public Works**

**Fleet Management**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	107,232	107,923	107,569	107,439	110,796	3%	3%
510210 Social Security Matching	8,195	8,241	8,477	8,220	8,374	2%	2%
510220 Retirement Contributions	5,204	6,147	7,701	7,468	8,154	33%	9%
510230 Health And Life Insurance	12,751	13,546	15,044	14,588	16,118	19%	10%
510240 Workers Compensation	73	173	155	150	186	8%	24%
510900 Salary Adjustment Increase	-	-	3,227	-	1,994	-%	-%
510901 Internal Adjustments Only	-	-	(4,308)	-	(3,324)	-%	-%
Total Personal Services	<u>133,455</u>	<u>136,030</u>	<u>137,865</u>	<u>137,865</u>	<u>142,298</u>	<u>5%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	4,483	1,094	-	-	-	-%	-%
530340 Other Services	4,748	5,098	15,350	15,350	7,500	47%	-51%
530440 Rental And Leases	79	82	500	500	200	144%	-60%
530460 Repair And Maintenance Servi	4,195,531	4,032,800	4,186,500	4,186,500	4,199,100	4%	-%
530490 Other Current Charges & Oblig	187	175	300	300	300	71%	-%
530510 Office Supplies	440	291	200	200	200	-31%	-%
530520 Operating Supplies	9,373	11,183	14,600	14,600	15,000	34%	3%
530521 Operating Supplies - Equipmer	13,312	-	15,000	15,000	5,000	-%	-67%
530522 Operating Supplies-Technology	-	-	3,500	3,500	1,000	-%	-71%
530540 Books, Publications, Subscripti	1,182	1,244	1,250	1,250	1,750	41%	40%
530550 Training	-	-	100	100	-	-%	-%
530560 Gas/Oil/Lube	2,897,191	2,918,410	3,050,000	3,050,000	3,052,900	5%	-%
Total Operating Expenditures	<u>7,126,526</u>	<u>6,970,377</u>	<u>7,287,300</u>	<u>7,287,300</u>	<u>7,282,950</u>	<u>4%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>7,259,981</b></u>	<u><b>7,106,407</b></u>	<u><b>7,425,165</b></u>	<u><b>7,425,165</b></u>	<u><b>7,425,248</b></u>	<u><b>4%</b></u>	<u><b>-%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	11,890	13,738	18,024	18,024	20,127	47%	12%
540201 Insurance	23,816	16,096	16,096	16,096	16,096	-%	-%
540202 Internal Service Fund Fees	-	-	10,968	10,968	378	-%	-97%
Total Internal Charges / Other	<u>35,706</u>	<u>29,834</u>	<u>45,088</u>	<u>45,088</u>	<u>36,601</u>	<u>23%</u>	<u>-19%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(7,089,154)	(6,916,063)	(7,014,116)	(7,014,116)	(7,049,100)	2%	-%
Total Cost Allocations (contra expenditure)	<u>(7,089,154)</u>	<u>(6,916,063)</u>	<u>(7,014,116)</u>	<u>(7,014,116)</u>	<u>(7,049,100)</u>	<u>2%</u>	<u>-%</u>
<b>Total Operating</b>	<u><b>206,533</b></u>	<u><b>220,178</b></u>	<u><b>456,137</b></u>	<u><b>456,137</b></u>	<u><b>412,749</b></u>	<u><b>87%</b></u>	<u><b>-10%</b></u>
<b>Capital Outlay</b>							
560630 Infrastructure	-	9,295	-	-	-	-%	-%
560642 Equipment >\$4999	-	-	1,845,016	1,845,016	979,101	-%	-47%
Total Capital Outlay	<u>-</u>	<u>9,295</u>	<u>1,845,016</u>	<u>1,845,016</u>	<u>979,101</u>	<u>10,434%</u>	<u>-47%</u>
<b>Total Expenditures</b>	<u><b>206,533</b></u>	<u><b>229,473</b></u>	<u><b>2,301,153</b></u>	<u><b>2,301,153</b></u>	<u><b>1,391,850</b></u>	<u><b>507%</b></u>	<u><b>-40%</b></u>

## **Public Works**

### **Public Works Business Office**

#### **Program Message**

The Director's Office provides leadership, management oversight and direction to all divisions in the Public Works Department.

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**Public Works**

**Public Works Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	235,409	350,825	361,547	361,547	227,327	-35%	-37%
Operating Expenditures	86,640	86,744	173,169	173,169	173,169	100%	-%
Grants & Aids	6,823	6,640	6,605	6,605	7,310	10%	11%
<b>Subtotal Operating</b>	<b>328,872</b>	<b>444,209</b>	<b>541,321</b>	<b>541,321</b>	<b>407,806</b>	<b>-8%</b>	<b>-25%</b>
Internal Charges / Other	730,611	761,434	837,879	837,879	919,189	21%	10%
<b>Total Operating</b>	<b>1,059,483</b>	<b>1,205,643</b>	<b>1,379,200</b>	<b>1,379,200</b>	<b>1,326,995</b>	<b>10%</b>	<b>-4%</b>
<b>Total Expenditures</b>	<b>1,059,483</b>	<b>1,205,643</b>	<b>1,379,200</b>	<b>1,379,200</b>	<b>1,326,995</b>	<b>10%</b>	<b>-4%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transportation Trust Fund	1,059,483	1,205,643	1,379,200	1,379,200	1,326,995	10%	-4%
<b>Total Budget</b>	<b>1,059,483</b>	<b>1,205,643</b>	<b>1,379,200</b>	<b>1,379,200</b>	<b>1,326,995</b>	<b>10%</b>	<b>-4%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.00	3.00	3.00	3.00	2.00	-33%	-33%
<b>Total Permanent FTE</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-33%</b>	<b>-33%</b>
<b>Total FTE</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-33%</b>	<b>-33%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Frozen Positions	0	0
<b>Total Budget Issues</b>	<b>0</b>	<b>0</b>

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**Public Works**

**Public Works Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	187,653	273,461	269,705	269,417	173,638	-37%	-36%
510150 Special Pay	2,457	3,025	3,300	3,200	600	-80%	-81%
510210 Social Security Matching	13,923	20,253	20,598	19,976	13,123	-35%	-34%
510220 Retirement Contributions	10,387	21,078	32,563	31,581	15,340	-27%	-51%
510230 Health And Life Insurance	20,889	31,012	36,696	35,589	26,417	-15%	-26%
510240 Workers Compensation	100	1,996	1,839	1,784	292	-85%	-84%
510900 Salary Adjustment Increase	-	-	8,091	-	3,126	-%	-%
510901 Internal Adjustments Only	-	-	(11,245)	-	(5,209)	-%	-%
Total Personal Services	<u>235,409</u>	<u>350,825</u>	<u>361,547</u>	<u>361,547</u>	<u>227,327</u>	<u>-35%</u>	<u>-37%</u>
<b>Operating Expenditures</b>							
530510 Office Supplies	-	56	100	100	100	79%	-%
530520 Operating Supplies	132	-	-	-	-	-%	-%
530540 Books, Publications, Subscripti	86,508	86,653	172,789	172,789	173,069	100%	-%
530550 Training	-	35	280	280	-	-%	-%
Total Operating Expenditures	<u>86,640</u>	<u>86,744</u>	<u>173,169</u>	<u>173,169</u>	<u>173,169</u>	<u>100%</u>	<u>-%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	6,823	6,640	6,605	6,605	7,310	10%	11%
Total Grants & Aids	<u>6,823</u>	<u>6,640</u>	<u>6,605</u>	<u>6,605</u>	<u>7,310</u>	<u>10%</u>	<u>11%</u>
<b>Subtotal Operating</b>	<u><b>328,872</b></u>	<u><b>444,209</b></u>	<u><b>541,321</b></u>	<u><b>541,321</b></u>	<u><b>407,806</b></u>	<u><b>-8%</b></u>	<u><b>-25%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - Ii	720,941	751,764	18,013	18,013	9,269	-99%	-49%
540102 Other Charges / Administrative	-	-	810,000	810,000	900,000	-%	11%
540201 Insurance	9,670	9,670	9,670	9,670	9,670	-%	-%
540202 Internal Service Fund Fees	-	-	196	196	250	-%	28%
Total Internal Charges / Other	<u>730,611</u>	<u>761,434</u>	<u>837,879</u>	<u>837,879</u>	<u>919,189</u>	<u>21%</u>	<u>10%</u>
<b>Total Operating</b>	<u><b>1,059,483</b></u>	<u><b>1,205,643</b></u>	<u><b>1,379,200</b></u>	<u><b>1,379,200</b></u>	<u><b>1,326,995</b></u>	<u><b>10%</b></u>	<u><b>-4%</b></u>
<b>Total Expenditures</b>	<u><b>1,059,483</b></u>	<u><b>1,205,643</b></u>	<u><b>1,379,200</b></u>	<u><b>1,379,200</b></u>	<u><b>1,326,995</b></u>	<u><b>10%</b></u>	<u><b>-4%</b></u>

## Public Works

### Roads-Stormwater Repair and Maintenance

#### Program Message

The Roads-Stormwater Program maintains the accepted county system of roads and associated drainage facilities. This includes a number of activities related to road and right-of-way maintenance such as pavement repair, sidewalk repair and replacement, shoulder maintenance, safety tree trimming (contracted), mowing of non-residential roadsides (contracted), maintenance of street drainage systems including curb and gutter, inlets and pipes, roadside ditch and swale maintenance, and street sweeping (contracted). Stormwater facilities including retention ponds, canals and major outfall ditches also require repairs and maintenance of pipes and structures, dredging and excavating, and mowing (contracted). Lining of stormwater pipes to extend their life is also performed by contract.

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**Public Works**

**Roads-Stormwater Repair and Maintenance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	5,468,184	6,094,414	6,258,818	6,258,818	6,301,916	3%	1%
Operating Expenditures	2,115,536	1,919,386	2,369,243	2,360,243	1,921,932	-%	-19%
<b>Subtotal Operating</b>	<b>7,583,720</b>	<b>8,013,800</b>	<b>8,628,061</b>	<b>8,619,061</b>	<b>8,223,848</b>	<b>3%</b>	<b>-5%</b>
Internal Charges / Other	2,127,790	2,012,369	1,949,358	1,949,358	1,868,135	-7%	-4%
<b>Total Operating</b>	<b>9,711,510</b>	<b>10,026,169</b>	<b>10,577,419</b>	<b>10,568,419</b>	<b>10,091,983</b>	<b>1%</b>	<b>-5%</b>
Capital Outlay	-	-	-	427,000	55,000	-%	-87%
<b>Total Expenditures</b>	<b>9,711,510</b>	<b>10,026,169</b>	<b>10,577,419</b>	<b>10,995,419</b>	<b>10,146,983</b>	<b>1%</b>	<b>-8%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transportation Trust Fund	9,711,510	10,026,169	10,577,419	10,995,419	10,146,983	1%	-8%
<b>Total Budget</b>	<b>9,711,510</b>	<b>10,026,169</b>	<b>10,577,419</b>	<b>10,995,419</b>	<b>10,146,983</b>	<b>1%</b>	<b>-8%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	103.00	111.00	111.00	111.00	110.00	-1%	-1%
<b>Total Permanent FTE</b>	<b>103.00</b>	<b>111.00</b>	<b>111.00</b>	<b>111.00</b>	<b>110.00</b>	<b>-1%</b>	<b>-1%</b>
<b>Total FTE</b>	<b>103.00</b>	<b>111.00</b>	<b>111.00</b>	<b>111.00</b>	<b>110.00</b>	<b>-1%</b>	<b>-1%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Fleet Equipment - New/Additional	0	55,000
Roads/Stormwater Overtime	0	148,018
<b>Total Budget Issues</b>	<b>0</b>	<b>203,018</b>

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**Roads-Stormwater Repair and Maintenance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	3,936,132	4,208,654	4,230,561	4,230,577	4,294,919	2%	2%
510140 Overtime	117,641	175,708	130,899	127,166	128,699	-27%	1%
510150 Special Pay	3,632	3,300	3,300	3,204	3,300	-%	3%
510210 Social Security Matching	296,788	321,548	343,359	333,364	334,460	4%	-%
510220 Retirement Contributions	194,944	256,168	335,010	325,256	340,772	33%	5%
510230 Health And Life Insurance	839,369	931,925	1,097,724	1,065,782	1,188,378	28%	12%
510240 Workers Compensation	79,678	197,111	178,664	173,469	212,924	8%	23%
510900 Salary Adjustment Increase	-	-	126,921	-	77,316	-%	-%
510901 Internal Adjustments Only	-	-	(187,620)	-	(128,852)	-%	-%
511000 Contra Personal Services	-	-	-	-	(150,000)	-%	-%
Total Personal Services	<u>5,468,184</u>	<u>6,094,414</u>	<u>6,258,818</u>	<u>6,258,818</u>	<u>6,301,916</u>	<u>3%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	7,481	-	10,000	10,000	3,375	-%	-66%
530340 Other Services	1,036,947	31,185	-	-	-	-%	-%
530400 Travel And Per Diem	6,760	11,279	6,760	6,760	11,460	2%	70%
530430 Utilities	94,553	14,772	180	180	180	-99%	-%
530439 Utilities - Other	-	112,604	92,420	92,420	83,420	-26%	-10%
530440 Rental And Leases	43,736	23,576	71,000	71,000	64,925	175%	-9%
530460 Repair And Maintenance Servi	352,328	1,246,184	1,448,220	1,439,220	1,181,220	-5%	-18%
530510 Office Supplies	4,281	3,529	7,040	7,040	7,040	99%	-%
530520 Operating Supplies	212,805	187,663	225,258	225,258	220,258	17%	-2%
530521 Operating Supplies - Equipmer	17,961	17,126	15,966	15,966	6,750	-61%	-58%
530522 Operating Supplies-Technology	-	-	36,000	36,000	-	-%	-%
530530 Road Materials & Supplies	336,847	268,642	446,000	446,000	337,000	25%	-24%
530540 Books, Publications, Subscripti	1,122	2,826	3,254	3,254	3,254	15%	-%
530550 Training	715	-	7,145	7,145	3,050	-%	-57%
Total Operating Expenditures	<u>2,115,536</u>	<u>1,919,386</u>	<u>2,369,243</u>	<u>2,360,243</u>	<u>1,921,932</u>	<u>-%</u>	<u>-19%</u>
<b>Subtotal Operating</b>	<u><b>7,583,720</b></u>	<u><b>8,013,800</b></u>	<u><b>8,628,061</b></u>	<u><b>8,619,061</b></u>	<u><b>8,223,848</b></u>	<u><b>3%</b></u>	<u><b>-5%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	1,659,492	1,672,360	1,484,019	1,484,019	1,521,932	-9%	3%
540201 Insurance	468,298	340,009	340,009	340,009	340,009	-%	-%
540202 Internal Service Fund Fees	-	-	125,330	125,330	6,194	-%	-95%
Total Internal Charges / Other	<u>2,127,790</u>	<u>2,012,369</u>	<u>1,949,358</u>	<u>1,949,358</u>	<u>1,868,135</u>	<u>-7%</u>	<u>-4%</u>
<b>Total Operating</b>	<u><b>9,711,510</b></u>	<u><b>10,026,169</b></u>	<u><b>10,577,419</b></u>	<u><b>10,568,419</b></u>	<u><b>10,091,983</b></u>	<u><b>1%</b></u>	<u><b>-5%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	-	-	427,000	55,000	-%	-%
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>427,000</u>	<u>55,000</u>	<u>-%</u>	<u>-87%</u>
<b>Total Expenditures</b>	<u><b>9,711,510</b></u>	<u><b>10,026,169</b></u>	<u><b>10,577,419</b></u>	<u><b>10,995,419</b></u>	<u><b>10,146,983</b></u>	<u><b>1%</b></u>	<u><b>-8%</b></u>



## Public Works

### Capital Maintenance

#### Program Message

This program contains the following service which has the ultimate purpose of assuring that public pedestrian and vehicular bridges are safe and structurally adequate:

- Pedestrian/vehicular bridge inspections and repair
- Road maintenance and resurfacing
- Trail maintenance and resurfacing

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**Public Works**

**Capital Maintenance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Capital Outlay	5,850,990	5,675,866	6,600,000	7,429,644	600,000	-89%	-92%
<b>Total Expenditures</b>	<b>5,850,990</b>	<b>5,675,866</b>	<b>6,600,000</b>	<b>7,429,644</b>	<b>600,000</b>	<b>-89%</b>	<b>-92%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transportation Trust Fund	107,760	-	-	58,827	-	-%	-100%
Infrastructure Sales Tax Fund - 200	5,743,230	5,675,866	6,600,000	7,370,817	600,000	-89%	-92%
<b>Total Budget</b>	<b>5,850,990</b>	<b>5,675,866</b>	<b>6,600,000</b>	<b>7,429,644</b>	<b>600,000</b>	<b>-89%</b>	<b>-92%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

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**Public Works**

**Capital Maintenance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Capital Outlay</b>							
560650 Construction In Progress	334,909	539,403	600,000	945,725	600,000	11%	-37%
560670 Roads	5,516,081	5,109,703	6,000,000	6,483,919	-	-%	-%
560690 Capitalized Expenditures	-	26,760	-	-	-	-%	-%
Total Capital Outlay	<u>5,850,990</u>	<u>5,675,866</u>	<u>6,600,000</u>	<u>7,429,644</u>	<u>600,000</u>	<u>-89%</u>	<u>-92%</u>
<b>Total Expenditures</b>	<b><u>5,850,990</u></b>	<b><u>5,675,866</u></b>	<b><u>6,600,000</u></b>	<b><u>7,429,644</u></b>	<b><u>600,000</u></b>	<b><u>-89%</u></b>	<b><u>-92%</u></b>

## Public Works

### Water Quality

#### Program Message

To protect, conserve and restore Seminole County's natural water resources through a multi-pronged approach, including:

- Providing and participating in public education to maintain and improve water quality in Seminole County;
- Implementing the Federal and State laws, regulations and policies governing surface water quality in a timely, efficient and fair manner;
- Providing leadership and guidance in watershed management through sound science and a collaborative, comprehensive process; and

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**Public Works**

**Water Quality**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	452,886	522,600	598,789	598,789	624,960	20%	4%
Operating Expenditures	638,999	584,392	534,415	606,129	489,195	-16%	-19%
<b>Subtotal Operating</b>	<b>1,091,885</b>	<b>1,106,992</b>	<b>1,133,204</b>	<b>1,204,918</b>	<b>1,114,155</b>	<b>1%</b>	<b>-8%</b>
Internal Charges / Other	69,472	55,640	68,579	68,579	52,109	-6%	-24%
<b>Total Operating</b>	<b>1,161,357</b>	<b>1,162,632</b>	<b>1,201,783</b>	<b>1,273,497</b>	<b>1,166,264</b>	<b>0%</b>	<b>-8%</b>
<b>Total Expenditures</b>	<b>1,161,357</b>	<b>1,162,632</b>	<b>1,201,783</b>	<b>1,273,497</b>	<b>1,166,264</b>	<b>-%</b>	<b>-8%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	-	-	-	-	1,166,264	-%	-%
Stormwater Fund - GF	1,161,357	1,162,632	1,201,783	1,273,497	-	-100%	-100%
<b>Total Budget</b>	<b>1,161,357</b>	<b>1,162,632</b>	<b>1,201,783</b>	<b>1,273,497</b>	<b>1,166,264</b>	<b>-%</b>	<b>-8%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	5.00	6.00	7.00	7.00	7.00	17%	-%
<b>Total Permanent FTE</b>	<b>5.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>17%</b>	<b>-%</b>
Temporary/Interns	-	1.00	0.80	0.80	0.80	-20%	-%
<b>Total Non-Permanent FTE</b>	<b>-</b>	<b>1.00</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>-20%</b>	<b>-%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>7.00</b>	<b>7.80</b>	<b>7.80</b>	<b>7.80</b>	<b>11%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Water Quality Overtime	0	5,744
<b>Total Budget Issues</b>	<b>0</b>	<b>5,744</b>

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**Public Works**

**Water Quality**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	344,865	381,932	421,603	421,234	433,118	13%	3%
510130 Other Personal Services	-	6,830	17,722	17,191	17,722	159%	3%
510140 Overtime	3,761	5,566	4,994	4,844	4,994	-10%	3%
510150 Special Pay	30	600	600	582	600	-%	3%
510210 Social Security Matching	23,668	27,400	34,955	33,907	34,472	26%	2%
510220 Retirement Contributions	16,509	21,808	31,143	30,209	32,245	48%	7%
510230 Health And Life Insurance	60,324	72,123	88,156	85,514	100,456	39%	17%
510240 Workers Compensation	3,729	6,341	5,472	5,308	6,550	3%	23%
510900 Salary Adjustment Increase	-	-	12,648	-	7,797	-%	-%
510901 Internal Adjustments Only	-	-	(18,504)	-	(12,994)	-%	-%
Total Personal Services	<u>452,886</u>	<u>522,600</u>	<u>598,789</u>	<u>598,789</u>	<u>624,960</u>	<u>20%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	278,614	217,259	165,420	237,134	127,000	-42%	-46%
530340 Other Services	284,123	292,575	264,500	264,500	264,500	-10%	-%
530400 Travel And Per Diem	838	1,466	980	980	980	-33%	-%
530401 Travel – Training Related	-	527	1,050	1,050	1,050	99%	-%
530420 Freight & Postage Services	50	688	500	500	500	-27%	-%
530440 Rental And Leases	1,375	-	-	-	-	-%	-%
530460 Repair And Maintenance Servi	28,291	25,674	55,000	55,000	50,000	95%	-9%
530470 Printing And Binding	1,491	2,974	3,000	3,000	3,000	1%	-%
530490 Other Current Charges & Oblig	6,802	5,700	6,500	6,500	6,500	14%	-%
530510 Office Supplies	414	272	750	750	750	176%	-%
530520 Operating Supplies	35,587	31,450	32,500	32,500	32,500	3%	-%
530521 Operating Supplies - Equipmer	-	3,300	1,800	1,800	-	-%	-%
530540 Books, Publications, Subscripti	1,414	1,330	2,415	2,415	2,415	82%	-%
530550 Training	-	1,177	-	-	-	-%	-%
Total Operating Expenditures	<u>638,999</u>	<u>584,392</u>	<u>534,415</u>	<u>606,129</u>	<u>489,195</u>	<u>-16%</u>	<u>-19%</u>
<b>Subtotal Operating</b>	<u><b>1,091,885</b></u>	<u><b>1,106,992</b></u>	<u><b>1,133,204</b></u>	<u><b>1,204,918</b></u>	<u><b>1,114,155</b></u>	<u><b>1%</b></u>	<u><b>-8%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	33,174	35,797	47,660	47,660	30,162	-16%	-37%
540201 Insurance	36,298	19,843	19,843	19,843	19,843	-%	-%
540202 Internal Service Fund Fees	-	-	1,076	1,076	2,104	-%	96%
Total Internal Charges / Other	<u>69,472</u>	<u>55,640</u>	<u>68,579</u>	<u>68,579</u>	<u>52,109</u>	<u>-6%</u>	<u>-24%</u>
<b>Total Operating</b>	<u><b>1,161,357</b></u>	<u><b>1,162,632</b></u>	<u><b>1,201,783</b></u>	<u><b>1,273,497</b></u>	<u><b>1,166,264</b></u>	<u><b>-%</b></u>	<u><b>-8%</b></u>
<b>Total Expenditures</b>	<u><b>1,161,357</b></u>	<u><b>1,162,632</b></u>	<u><b>1,201,783</b></u>	<u><b>1,273,497</b></u>	<u><b>1,166,264</b></u>	<u><b>-%</b></u>	<u><b>-8%</b></u>

## **Public Works**

### **Mosquito Control**

#### **Program Message**

Providing environmentally safe, effective and economically responsible mosquito control for residents in Seminole County and prevent the transmission of mosquito-borne diseases, while protecting the health and well-being of humans, domestic animals, and wildlife.

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**Public Works**

**Mosquito Control**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	305,461	305,504	394,239	394,239	399,352	31%	1%
Operating Expenditures	129,346	54,487	155,958	155,958	84,802	56%	-46%
<b>Subtotal Operating</b>	<b>434,807</b>	<b>359,991</b>	<b>550,197</b>	<b>550,197</b>	<b>484,154</b>	<b>34%</b>	<b>-12%</b>
Internal Charges / Other	33,193	25,826	51,252	51,252	39,003	51%	-24%
<b>Total Operating</b>	<b>468,000</b>	<b>385,817</b>	<b>601,449</b>	<b>601,449</b>	<b>523,157</b>	<b>36%</b>	<b>-13%</b>
Capital Outlay	-	-	-	-	15,000	-%	-%
<b>Total Expenditures</b>	<b>468,000</b>	<b>385,817</b>	<b>601,449</b>	<b>601,449</b>	<b>538,157</b>	<b>39%</b>	<b>-11%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	449,534	365,230	571,993	571,993	506,617	39%	-11%
Mosquito Control Grant	18,466	20,587	29,456	29,456	31,540	53%	7%
<b>Total Budget</b>	<b>468,000</b>	<b>385,817</b>	<b>601,449</b>	<b>601,449</b>	<b>538,157</b>	<b>39%</b>	<b>-11%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	7.50	4.00	6.00	6.00	6.00	50%	-%
Part-Time	-	3.50	1.50	1.50	1.50	-57%	-%
<b>Total Permanent FTE</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Water Quality Overtime	0	10,809
<b>Total Budget Issues</b>	<b>0</b>	<b>10,809</b>



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**Public Works**

**Mosquito Control**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	229,543	198,266	229,725	231,580	235,134	19%	2%
510125 Part-time Regular Wages	-	35,801	67,122	65,138	47,687	33%	-27%
510130 Other Personal Services	8,403	-	-	-	-	-%	-%
510140 Overtime	4,677	3,017	2,993	2,905	9,398	212%	224%
510210 Social Security Matching	18,329	18,019	23,619	22,921	22,096	23%	-4%
510220 Retirement Contributions	12,097	13,641	21,458	20,824	17,902	31%	-14%
510230 Health And Life Insurance	27,987	26,944	44,589	43,271	62,267	131%	44%
510240 Workers Compensation	4,425	9,816	7,831	7,600	8,264	-16%	9%
510900 Salary Adjustment Increase	-	-	8,907	-	5,089	-%	-%
510901 Internal Adjustments Only	-	-	(12,005)	-	(8,485)	-%	-%
Total Personal Services	<u>305,461</u>	<u>305,504</u>	<u>394,239</u>	<u>394,239</u>	<u>399,352</u>	<u>31%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530340 Other Services	15,744	-	-	-	-	-%	-%
530400 Travel And Per Diem	232	20	-	-	-	-%	-%
530401 Travel – Training Related	-	118	1,400	1,400	800	578%	-43%
530420 Freight & Postage Services	-	757	-	-	-	-%	-%
530460 Repair And Maintenance Servi	6,325	-	24,000	24,000	5,000	-%	-79%
530490 Other Current Charges & Oblig	667	-	2,050	2,050	1,500	-%	-27%
530499 Other Chgs/Ob-Contingency	-	-	-	-	14,140	-%	-%
530510 Office Supplies	569	52	728	728	728	1,300%	-%
530520 Operating Supplies	104,644	52,155	126,015	126,015	58,469	12%	-54%
530521 Operating Supplies - Equipmer	-	-	-	-	2,400	-%	-%
530540 Books, Publications, Subscripti	1,165	1,165	865	865	865	-26%	-%
530550 Training	-	220	900	900	900	309%	-%
Total Operating Expenditures	<u>129,346</u>	<u>54,487</u>	<u>155,958</u>	<u>155,958</u>	<u>84,802</u>	<u>56%</u>	<u>-46%</u>
<b>Subtotal Operating</b>	<b><u>434,807</u></b>	<b><u>359,991</u></b>	<b><u>550,197</u></b>	<b><u>550,197</u></b>	<b><u>484,154</u></b>	<b><u>34%</u></b>	<b><u>-12%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	30,567	24,390	47,887	47,887	37,055	52%	-23%
540201 Insurance	2,626	1,436	1,436	1,436	1,436	-%	-%
540202 Internal Service Fund Fees	-	-	1,929	1,929	512	-%	-73%
Total Internal Charges / Other	<u>33,193</u>	<u>25,826</u>	<u>51,252</u>	<u>51,252</u>	<u>39,003</u>	<u>51%</u>	<u>-24%</u>
<b>Total Operating</b>	<b><u>468,000</u></b>	<b><u>385,817</u></b>	<b><u>601,449</u></b>	<b><u>601,449</u></b>	<b><u>523,157</u></b>	<b><u>36%</u></b>	<b><u>-13%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	-	-	-	-	15,000	-%	-%
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>15,000</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>468,000</u></b>	<b><u>385,817</u></b>	<b><u>601,449</u></b>	<b><u>601,449</u></b>	<b><u>538,157</u></b>	<b><u>39%</u></b>	<b><u>-11%</u></b>

## **Public Works**

### **Engineering Professional Support**

#### **Program Message**

Provide professional engineering support functions to the Department and County residents in the form of Transportation Asset Management, Right-of-way information, utility permitting within the county's right-of-way, technical support, asset management, transportation related GIS services, building permitting and development and review services.

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**Public Works**

**Engineering Professional Support**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,598,480	1,060,430	1,161,740	1,161,740	1,125,021	6%	-3%
Operating Expenditures	19,825	13,455	15,812	15,812	15,743	17%	-%
<b>Subtotal Operating</b>	<b>1,618,305</b>	<b>1,073,885</b>	<b>1,177,552</b>	<b>1,177,552</b>	<b>1,140,764</b>	<b>6%</b>	<b>-3%</b>
Internal Charges / Other	115,698	73,110	86,273	86,273	73,334	-%	-15%
<b>Total Operating</b>	<b>1,734,003</b>	<b>1,146,995</b>	<b>1,263,825</b>	<b>1,263,825</b>	<b>1,214,098</b>	<b>6%</b>	<b>-4%</b>
<b>Total Expenditures</b>	<b>1,734,003</b>	<b>1,146,995</b>	<b>1,263,825</b>	<b>1,263,825</b>	<b>1,214,098</b>	<b>6%</b>	<b>-4%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transportation Trust Fund	1,734,003	1,146,995	1,263,825	1,263,825	1,214,098	6%	-4%
<b>Total Budget</b>	<b>1,734,003</b>	<b>1,146,995</b>	<b>1,263,825</b>	<b>1,263,825</b>	<b>1,214,098</b>	<b>6%</b>	<b>-4%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	22.00	13.00	14.00	14.00	13.00	-%	-7%
<b>Total Permanent FTE</b>	<b>22.00</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>13.00</b>	<b>-%</b>	<b>-7%</b>
<b>Total FTE</b>	<b>22.00</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>13.00</b>	<b>-%</b>	<b>-7%</b>

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**Public Works**

**Engineering Professional Support**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,252,435	821,309	870,242	869,293	843,209	3%	-3%
510140 Overtime	2	2	-	-	-	-%	-%
510210 Social Security Matching	93,276	60,343	68,571	66,501	63,731	6%	-4%
510220 Retirement Contributions	60,871	46,886	62,296	60,415	61,890	32%	2%
510230 Health And Life Insurance	181,410	122,468	161,079	156,216	155,059	27%	-1%
510240 Workers Compensation	10,486	9,422	9,605	9,315	11,250	19%	21%
510900 Salary Adjustment Increase	-	-	26,108	-	15,178	-%	-%
510901 Internal Adjustments Only	-	-	(36,161)	-	(25,296)	-%	-%
Total Personal Services	<u>1,598,480</u>	<u>1,060,430</u>	<u>1,161,740</u>	<u>1,161,740</u>	<u>1,125,021</u>	<u>6%</u>	<u>-3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	450	450	450	-%	-%
530400 Travel And Per Diem	1,300	1,500	1,300	1,300	1,300	-13%	-%
530401 Travel – Training Related	-	-	378	378	378	-%	-%
530460 Repair And Maintenance Servi	2,646	1,603	2,000	2,000	1,875	17%	-6%
530470 Printing And Binding	240	-	200	200	200	-%	-%
530510 Office Supplies	2,169	1,616	2,400	2,400	2,400	49%	-%
530520 Operating Supplies	7,048	4,594	2,445	2,445	2,445	-47%	-%
530522 Operating Supplies-Technolog	-	-	1,349	1,349	1,560	-%	16%
530540 Books, Publications, Subscripti	4,729	3,618	3,245	3,245	3,810	5%	17%
530550 Training	1,693	524	2,045	2,045	1,325	153%	-35%
Total Operating Expenditures	<u>19,825</u>	<u>13,455</u>	<u>15,812</u>	<u>15,812</u>	<u>15,743</u>	<u>17%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>1,618,305</b></u>	<u><b>1,073,885</b></u>	<u><b>1,177,552</b></u>	<u><b>1,177,552</b></u>	<u><b>1,140,764</b></u>	<u><b>6%</b></u>	<u><b>-3%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	102,113	64,849	73,708	73,708	61,735	-5%	-16%
540201 Insurance	13,585	8,261	8,261	8,261	8,261	-%	-%
540202 Internal Service Fund Fees	-	-	4,304	4,304	3,338	-%	-22%
Total Internal Charges / Other	<u>115,698</u>	<u>73,110</u>	<u>86,273</u>	<u>86,273</u>	<u>73,334</u>	<u>-%</u>	<u>-15%</u>
<b>Total Operating</b>	<u><b>1,734,003</b></u>	<u><b>1,146,995</b></u>	<u><b>1,263,825</b></u>	<u><b>1,263,825</b></u>	<u><b>1,214,098</b></u>	<u><b>6%</b></u>	<u><b>-4%</b></u>
<b>Total Expenditures</b>	<u><b>1,734,003</b></u>	<u><b>1,146,995</b></u>	<u><b>1,263,825</b></u>	<u><b>1,263,825</b></u>	<u><b>1,214,098</b></u>	<u><b>6%</b></u>	<u><b>-4%</b></u>

## **Public Works**

### **Capital Projects Delivery**

#### **Program Message**

To design and construct all transportation, storm-water facilities , rail stations to facilitate SunRail and trail projects to standards that will ensure a safe and aesthetically pleasing transportation system to serve the citizens of Seminole County for many years to come.

**Seminole County Government**  
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**Public Works**

**Capital Projects Delivery**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	1,738,724	1,642,959	1,657,727	1,657,727	37,658	-98%	-98%
Operating Expenditures	480,844	286,648	647,290	1,951,440	362,495	26%	-81%
Grants & Aids	4,936,992	18,570,534	50,000	48,718,840	-	-100%	-100%
<b>Subtotal Operating</b>	<b>7,156,560</b>	<b>20,500,141</b>	<b>2,355,017</b>	<b>52,328,007</b>	<b>400,153</b>	<b>-98%</b>	<b>-99%</b>
Internal Charges / Other	753,724	439,448	3,166,873	3,166,873	3,322,973	656%	5%
Cost Allocations (contra expenditure)	(2,126,874)	(2,174,373)	(2,470,000)	(2,470,000)	(650,000)	-70%	-74%
<b>Total Operating</b>	<b>5,783,410</b>	<b>18,765,216</b>	<b>3,051,890</b>	<b>53,024,880</b>	<b>3,073,126</b>	<b>-84%</b>	<b>-94%</b>
Capital Outlay	32,182,665	15,405,071	23,531,667	82,005,619	20,611,834	34%	-75%
<b>Total Expenditures</b>	<b>37,966,075</b>	<b>34,170,287</b>	<b>26,583,557</b>	<b>135,030,499</b>	<b>23,684,960</b>	<b>-31%</b>	<b>-82%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transportation Trust Fund	1,054,959	1,109,168	321,890	1,563,032	348,126	-69%	-78%
Infrastructure Sales Tax Fund - 19%	4,080,296	2,691,596	6,900,000	15,927,685	16,301,394	506%	2%
Infrastructure Sales Tax Fund - 20%	21,796,564	14,467,388	18,016,667	91,120,797	6,360,440	-56%	-93%
Infrastructure Sales Tax Fund - 20%	-	-	-	-	650,000	-%	-%
Public Works - Interlocal Agreement	925,223	560,468	-	1,253,609	-	-100%	-100%
Public Works Grants	5,171,818	13,611,111	-	19,483,526	-	-100%	-100%
ARRA - Public Works Stimulus Grant	2,371,215	-	-	-	-	-%	-%
Arterial Transportation Impact Fee	12,936	49,857	-	181,243	-	-100%	-100%
North Collector Transportation Impact	45,069	57,418	1,270,000	1,371,675	-	-100%	-100%
East Collector Transportation Impact	2,275,646	1,248,072	-	427,114	-	-100%	-100%
South Central Collector Transportation	3,750	-	-	-	-	-%	-%
Stormwater Fund - GF	119,577	58,320	-	203,351	-	-100%	-100%
Natural Lands/Trails Bond Fund	109,022	316,889	75,000	3,498,467	25,000	-92%	-99%
<b>Total Budget</b>	<b>37,966,075</b>	<b>34,170,287</b>	<b>26,583,557</b>	<b>135,030,499</b>	<b>23,684,960</b>	<b>-31%</b>	<b>-82%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	25.00	23.00	19.00	19.00	21.00	-9%	11%
Part-Time	-	-	-	-	0.75	-%	-%
<b>Total Permanent FTE</b>	<b>25.00</b>	<b>23.00</b>	<b>19.00</b>	<b>19.00</b>	<b>21.75</b>	<b>-5%</b>	<b>14%</b>
<b>Total FTE</b>	<b>25.00</b>	<b>23.00</b>	<b>19.00</b>	<b>19.00</b>	<b>21.75</b>	<b>-5%</b>	<b>14%</b>

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**Public Works**

**Capital Projects Delivery**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,382,843	1,291,260	1,264,331	1,263,096	1,469,493	14%	16%
510125 Part-time Regular Wages	-	-	-	-	52,588	-%	-%
510150 Special Pay	350	600	600	582	600	-%	3%
510210 Social Security Matching	101,138	94,537	99,359	96,371	115,043	22%	19%
510220 Retirement Contributions	66,822	79,276	106,150	102,957	131,795	66%	28%
510230 Health And Life Insurance	178,512	161,501	185,480	179,902	216,068	34%	20%
510240 Workers Compensation	9,059	15,785	15,278	14,819	20,337	29%	37%
510900 Salary Adjustment Increase	-	-	37,931	-	27,399	-%	-%
510901 Internal Adjustments Only	-	-	(51,402)	-	(45,665)	-%	-%
511000 Contra Personal Services	-	-	-	-	(1,950,000)	-%	-%
Total Personal Services	<u>1,738,724</u>	<u>1,642,959</u>	<u>1,657,727</u>	<u>1,657,727</u>	<u>37,658</u>	<u>-98%</u>	<u>-98%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	465,918	200,745	217,100	1,259,598	90,000	-55%	-93%
530340 Other Services	-	70,773	385,000	619,152	252,000	256%	-59%
530400 Travel And Per Diem	2,813	2,565	3,640	3,640	2,950	15%	-19%
530401 Travel – Training Related	-	125	378	378	378	202%	-%
530420 Freight & Postage Services	6	51	50	50	50	-2%	-%
530440 Rental And Leases	300	300	300	300	300	-%	-%
530460 Repair And Maintenance Servi	916	-	26,200	51,200	1,220	-%	-98%
530510 Office Supplies	2,106	1,337	4,550	4,550	4,450	233%	-2%
530520 Operating Supplies	4,776	6,473	3,657	3,657	3,402	-47%	-7%
530521 Operating Supplies - Equipmer	-	-	-	2,500	-	-%	-%
530522 Operating Supplies-Technology	-	-	-	-	1,960	-%	-%
530540 Books, Publications, Subscripti	3,679	3,789	3,705	3,705	4,135	9%	12%
530550 Training	330	490	2,710	2,710	1,650	237%	-39%
Total Operating Expenditures	<u>480,844</u>	<u>286,648</u>	<u>647,290</u>	<u>1,951,440</u>	<u>362,495</u>	<u>26%</u>	<u>-81%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	-	278,583	-	2,031,417	-	-%	-%
580812 Aid to Gov't Agencies – Land	840,360	2,460,302	-	19,562,312	-	-%	-%
580813 Aid to Gov't Agencies – Design	553,078	132,756	-	1,767,458	-	-%	-%
580814 Aid to Gov't Agencies – Constr	3,543,554	15,698,893	-	24,797,653	-	-%	-%
580817 Aid to Gov't Agencies - CEI	-	-	50,000	560,000	-	-%	-%
Total Grants & Aids	<u>4,936,992</u>	<u>18,570,534</u>	<u>50,000</u>	<u>48,718,840</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>7,156,560</u></b>	<b><u>20,500,141</u></b>	<b><u>2,355,017</u></b>	<b><u>52,328,007</u></b>	<b><u>400,153</u></b>	<b><u>-98%</u></b>	<b><u>-99%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	748,800	436,756	2,582,668	2,582,668	2,866,291	556%	11%
540102 Other Charges / Administrative	-	-	580,000	580,000	450,000	-%	-22%
540201 Insurance	4,924	2,692	2,692	2,692	2,692	-%	-%
540202 Internal Service Fund Fees	-	-	1,513	1,513	3,990	-%	164%
Total Internal Charges / Other	<u>753,724</u>	<u>439,448</u>	<u>3,166,873</u>	<u>3,166,873</u>	<u>3,322,973</u>	<u>656%</u>	<u>5%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(2,126,874)	(2,174,373)	(2,470,000)	(2,470,000)	(650,000)	-70%	-74%
all Cost Allocations (contra expenditure)	(2,126,874)	(2,174,373)	(2,470,000)	(2,470,000)	(650,000)	-70%	-74%
<b>Total Operating</b>	<b><u>5,783,410</u></b>	<b><u>18,765,216</u></b>	<b><u>3,051,890</u></b>	<b><u>53,024,880</u></b>	<b><u>3,073,126</u></b>	<b><u>-84%</u></b>	<b><u>-94%</u></b>

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**Public Works**

**Capital Projects Delivery**

**Capital Outlay**

560610 Land	946,417	139,728	6,950,000	12,997,430	850,000	508%	-93%
560646 Capital Software	-	-	-	141,500	-	-%	-%
560650 Construction In Progress	9,008,235	6,926,201	2,896,667	33,700,560	2,625,440	-62%	-92%
560651 Construction Management	179,521	41,997	-	-	-	-%	-%
560652 CEI Services	-	21,200	1,452,000	2,982,501	1,275,000	5,914%	-57%
560670 Roads	17,275,936	4,587,225	10,018,000	24,493,622	15,261,394	233%	-38%
560680 Design	2,678,497	1,613,277	2,215,000	7,690,006	600,000	-63%	-92%
560690 Capitalized Expenditures	2,094,059	2,075,443	-	-	-	-%	-%
Total Capital Outlay	32,182,665	15,405,071	23,531,667	82,005,619	20,611,834	34%	-75%
<b>Total Expenditures</b>	<b>37,966,075</b>	<b>34,170,287</b>	<b>26,583,557</b>	<b>135,030,499</b>	<b>23,684,960</b>	<b>-31%</b>	<b>-82%</b>



## Public Works

### Traffic Operations

#### Program Message

Traffic Engineering's "Traffic Operations Program" maintains the following services which have the ultimate purpose of managing traffic to ensure the safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and management
- Transportation studies and data processing

Traffic Operations provides engineering and operations functions related to traffic safety and efficiency elements as provided by Florida Law and the BCC in accordance with all Federal, State, and Local standards. This includes the planning, design, construction and maintenance of multiple related systems, signals, fiber optic network, signing, striping, and Advanced Traffic Management System. Infrastructure includes 374 signals, 192 flashers, 350+ corridor miles of fiber, 28,000 signs, and 29 variable message signs.

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**Public Works**

**Traffic Operations**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	2,379,322	2,383,718	2,391,841	2,391,841	2,441,304	2%	2%
Operating Expenditures	1,993,299	1,854,877	2,093,684	2,093,684	1,847,289	-%	-12%
Grants & Aids	1,899,022	868,120	-	1,322,285	-	-100%	-100%
<b>Subtotal Operating</b>	<b>6,271,643</b>	<b>5,106,715</b>	<b>4,485,525</b>	<b>5,807,810</b>	<b>4,288,593</b>	<b>-16%</b>	<b>-26%</b>
Internal Charges / Other	276,347	221,602	265,616	265,616	227,829	3%	-14%
<b>Total Operating</b>	<b>6,547,990</b>	<b>5,328,317</b>	<b>4,751,141</b>	<b>6,073,426</b>	<b>4,516,422</b>	<b>-15%</b>	<b>-26%</b>
Capital Outlay	649,672	917,085	526,000	2,097,441	17,040	-98%	-99%
<b>Total Expenditures</b>	<b>7,197,662</b>	<b>6,245,402</b>	<b>5,277,141</b>	<b>8,170,867</b>	<b>4,533,462</b>	<b>-27%</b>	<b>-45%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Transportation Trust Fund	4,697,925	4,340,197	4,777,141	4,777,141	4,533,462	4%	-5%
Infrastructure Sales Tax Fund - 20%	602,027	1,071,645	500,000	2,124,996	-	-100%	-100%
Public Works Grants	1,897,710	833,560	-	1,268,730	-	-100%	-100%
<b>Total Budget</b>	<b>7,197,662</b>	<b>6,245,402</b>	<b>5,277,141</b>	<b>8,170,867</b>	<b>4,533,462</b>	<b>-27%</b>	<b>-45%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	33.00	33.00	32.00	32.00	32.00	-3%	-%
<b>Total Permanent FTE</b>	<b>33.00</b>	<b>33.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>-3%</b>	<b>-%</b>
<b>Total FTE</b>	<b>33.00</b>	<b>33.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>-3%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Traffic Engineering Overtime	0	184,023
Traffic Engineering Equipment Requests	0	21,423
<b>Total Budget Issues</b>	<b>0</b>	<b>205,446</b>

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**Public Works**

**Traffic Operations**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	1,657,000	1,610,713	1,574,342	1,576,189	1,613,093	-%	2%
510140 Overtime	155,698	157,294	160,006	155,743	160,006	2%	3%
510150 Special Pay	3,632	3,300	3,300	3,201	3,300	-%	3%
510210 Social Security Matching	131,675	128,894	136,290	132,493	134,158	4%	1%
510220 Retirement Contributions	88,174	100,610	126,159	122,640	130,387	30%	6%
510230 Health And Life Insurance	310,609	322,349	357,432	347,526	353,457	10%	2%
510240 Workers Compensation	32,534	60,558	55,565	54,049	66,261	9%	23%
510900 Salary Adjustment Increase	-	-	47,232	-	29,037	-%	-%
510901 Internal Adjustments Only	-	-	(68,485)	-	(48,395)	-%	-%
Total Personal Services	<u>2,379,322</u>	<u>2,383,718</u>	<u>2,391,841</u>	<u>2,391,841</u>	<u>2,441,304</u>	2%	2%
<b>Operating Expenditures</b>							
530310 Professional Services	-	120,000	-	-	-	-%	-%
530340 Other Services	541,539	548,193	456,000	456,000	456,000	-17%	-%
530400 Travel And Per Diem	352	300	300	300	300	-%	-%
530420 Freight & Postage Services	1,961	2,392	2,300	2,300	2,800	17%	22%
530430 Utilities	214,030	197,803	235,000	235,000	235,000	19%	-%
530460 Repair And Maintenance Servi	1,052,532	393,070	668,822	668,822	470,640	20%	-30%
530490 Other Current Charges & Oblig	-	-	2,000	2,000	2,000	-%	-%
530510 Office Supplies	1,568	243	2,500	2,500	2,500	929%	-%
530520 Operating Supplies	174,222	576,084	692,373	692,373	648,408	13%	-6%
530521 Operating Supplies - Equipmer	3,900	12,697	18,300	18,300	10,783	-15%	-41%
530522 Operating Supplies-Technology	-	-	10,000	10,000	10,000	-%	-%
530540 Books, Publications, Subscripti	3,000	3,395	3,474	3,474	4,243	25%	22%
530550 Training	195	700	2,615	2,615	4,615	559%	76%
Total Operating Expenditures	<u>1,993,299</u>	<u>1,854,877</u>	<u>2,093,684</u>	<u>2,093,684</u>	<u>1,847,289</u>	-%	-12%
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	1,897,710	833,560	-	1,268,730	-	-%	-%
580814 Aid to Gov't Agencies – Constr	1,312	34,560	-	53,555	-	-%	-%
Total Grants & Aids	<u>1,899,022</u>	<u>868,120</u>	<u>-</u>	<u>1,322,285</u>	<u>-</u>	-%	-%
<b>Subtotal Operating</b>	<b><u>6,271,643</u></b>	<b><u>5,106,715</u></b>	<b><u>4,485,525</u></b>	<b><u>5,807,810</u></b>	<b><u>4,288,593</u></b>	<b>-16%</b>	<b>-26%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	256,346	210,425	232,859	232,859	214,846	2%	-8%
540201 Insurance	20,001	11,177	11,177	11,177	11,177	-%	-%
540202 Internal Service Fund Fees	-	-	21,580	21,580	1,806	-%	-92%
Total Internal Charges / Other	<u>276,347</u>	<u>221,602</u>	<u>265,616</u>	<u>265,616</u>	<u>227,829</u>	3%	-14%
<b>Total Operating</b>	<b><u>6,547,990</u></b>	<b><u>5,328,317</u></b>	<b><u>4,751,141</u></b>	<b><u>6,073,426</u></b>	<b><u>4,516,422</u></b>	<b>-15%</b>	<b>-26%</b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	41,957	-	26,000	26,000	17,040	-%	-34%
560646 Capital Software	7,000	-	-	-	-	-%	-%
560650 Construction In Progress	-	245,790	-	167,620	-	-%	-%
560670 Roads	567,901	599,125	500,000	1,553,805	-	-%	-%
560680 Design	-	-	-	350,016	-	-%	-%
560690 Capitalized Expenditures	32,814	72,170	-	-	-	-%	-%
Total Capital Outlay	<u>649,672</u>	<u>917,085</u>	<u>526,000</u>	<u>2,097,441</u>	<u>17,040</u>	-98%	-99%
<b>Total Expenditures</b>	<b><u>7,197,662</u></b>	<b><u>6,245,402</u></b>	<b><u>5,277,141</u></b>	<b><u>8,170,867</u></b>	<b><u>4,533,462</u></b>	<b>-27%</b>	<b>-45%</b>

## Public Works

<u>ProjectNumber</u>	<u>ProjectTitle</u>	<u>FY 2014/15 Adopted</u>
00014601	WYMORE RD IMPROVEMENTS	5,251,394
00015001	NEW OXFORD RD WIDENING	4,500,000
00065801	EASTBROOK PAVEMENT 2015	360,000
00065802	ENGLISH ESTATE PAVEMENT 2015	620,000
00065803	LOCH ARBOR PAVEMENT 2015	680,000
00065804	MANDARIN PAVEMENT 2015	560,000
00065805	N. BEAR LAKE PAVEMENT 2015	480,000
00065806	OSPREY POINT PAVEMENT 2015	110,000
00065807	STILLWATER PAVEMENT PROJECT 2015	470,000
00065808	SUNLAND PAVEMENT 2015	500,000
00065809	SUNRISE PAVEMENT 2015	940,000
00065810	TUSKA RDIGE PAVEMENT 2015	540,000
00065811	WRENWOOD PAVEMENT 2015	650,000
00137121	TRAIL ASPHALT RECONSTRUCT/RESURFACING	200,000
00137131	BRIDGE INSPECTION, REHABILITATION, AND REPAIRS	400,000
00187764	RINEHART RD TRAIL	300,000
00191676	CR 46A (W 25TH ST) SAFETY PROJECT	1,325,440
00191690	MARKHAM WOODS RD AT SR 434 - DESIGN	75,000
00192014	BEAR LAKE RD DRAINAGE IMPROVEMENTS	600,000
00192030	SOUTHWEST RD DRAINAGE IMPROVEMENTS-DESIGN	125,000
00192936	CURB RAMP RETROFIT	400,000
00262161	DIRT ROAD PAVING PROGRAM	75,000
00265101	COUNTYWIDE PIPE LINING PROGRAM	500,000
00265205	BLACK HAMMOCK RECLAMATION TREATMENT SYSTEM	200,000
00265401	TMDL EVALUATION LAKE MILLS SUB BASIN GROUP	150,000
00277001	LAKE MARY BOULEVARD AT SUN DRIVE SECONDARY DRAINAGE	800,000
00283501	BRIDGE - LAKE HOWELL ROAD AT HOWELL CREEK	400,000
<b>Total</b>		<b>21,211,834</b>



## Resource Management

<b>Budget &amp; Fiscal Management</b>
<b>MSBU Program</b>
<b>Central Charges</b>
<b>Purchasing and Contracts</b>
<b>Resource Management - Business Office</b>
<b>Printing Services</b>
<b>Mail Services</b>
<b>Document Management</b>
<b>Risk Management - Property Liability Insurance</b>
<b>Risk Management - Workers' Compensation Insurance</b>
<b>Wellness Program</b>
<b>Adult Drug Court Grant</b>
<b>Agency Grants</b>
<b>Veterans' Services</b>

## Resource Management

### Departmental Message

The Resource Management Department focuses on improving Seminole County Citizens' quality of life through the provision of an effective and efficient government. The department is committed to promoting long-term fiscal stability and resiliency, acting as stewards of the County's financial resources. The department works to foster transparency and accountability with respect to financial matters; ensuring compliance with applicable laws, rules and regulations. Under the direction of the County Manager, the department oversees all fiscal related activities of the Board of County Commissioners.

We strive to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

Resource Management delivers the following programs:

1. Administration
2. Budget & Fiscal Management
3. Municipal Services Benefit Unit (MSBU)
4. Purchasing and Contracts
5. Risk Management
6. Printing and Mail Services
7. Central Charges

1. Administration

The Administration Program provides overall direction to the operations of the department. It also provides the department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

2. Budget and Fiscal Management

The Budget & Fiscal Management Program carries out the mission of Seminole County by providing fiscal management support and transparent information that promotes community trust and the responsible use of scarce public resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association for 23 consecutive years.

The program provides the following services:

- Revenue Administration
- Grants Administration and Compliance
- Debt Administration
- Long-term Financial Planning
- Fiscal Management
- Annual Budget Development

3. Municipal Services Business Unit (MSBU)

The MSBU program provides non-ad valorem assessment districts throughout the County the following essential public health and safety improvements for their communities:

- Residential Solid Waste Services
- Street Lighting
- Aquatic Weed Control
- Construction

## Resource Management

### 4. Purchasing and Contracts

The Purchasing and Contracts Division provides best value to County government and its residents through award winning implementation of State and local procurement laws, regulations and guidelines.

In so doing, it:

- Ensures county-wide compliance with State purchasing code, policies and procedures, while maintaining effective operation of purchasing, contracting, and fixed asset processes.
- Provides innovative procurement solutions, while maintaining customer satisfaction and achieving management's objectives in purchasing, contracting and fixed assets functions.
- Achieves cost savings by using the competitive process and through negotiations.
- Utilizes new technologies to improve the procurement process.
- Advances the utilization of e-procurement solutions that improve efficiency.
- Administers the Purchasing Card program and conducts compliance checks.

### 5. Risk Management

The Risk Management Program works to maximize the physical well being of the county's workforce and minimize financial risk to the county by administering programs for workers' compensation, property/liability, and employee health insurance.

### 6. Printing and Mail Services

The Printing and Mail Services Program provides specialized printing and graphic services that support departmental operations carrying out the mission of Seminole County. It also routes and delivers mail among the many county facilities.

### 7. Central Charges

Central Charges represent a collection of centralized accounts for expenditures of a county-wide nature, not related to any single operating department. Expenses include certain payments due employees upon termination of employment with the County. Additional operating expenditures include county document recording, initiatives, county-wide external accounting and audit contracts, postage for tax notices and property insurance for general government facilities. Central Charges also encompass Community Redevelopment Agency (CRA) payments and long term debt.



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**Resource Management**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	3,790,259	3,301,910	3,619,650	3,625,750	3,633,332	10%	-%
Operating Expenditures	22,865,504	21,978,950	26,055,274	26,955,391	24,297,869	11%	-10%
Debt Service	19,025,760	13,189,435	8,670,480	8,670,480	10,306,601	-22%	19%
Grants & Aids	3,357,621	3,314,807	3,751,239	3,751,239	4,017,154	21%	7%
Transfers	615,185	-	-	-	1,000	-%	-%
<b>Subtotal Operating</b>	<b>49,654,329</b>	<b>41,785,102</b>	<b>42,096,643</b>	<b>43,002,860</b>	<b>42,255,956</b>	<b>1%</b>	<b>-2%</b>
Internal Charges / Other	737,489	700,086	859,550	859,550	815,429	16%	-5%
Cost Allocations (contra expenditure)	(2,349,416)	(1,848,589)	(2,325,219)	(2,325,219)	(1,976,541)	7%	-15%
<b>Total Operating</b>	<b>48,042,402</b>	<b>40,636,599</b>	<b>40,630,974</b>	<b>41,537,191</b>	<b>41,094,844</b>	<b>1%</b>	<b>-1%</b>
Capital Outlay	6,995	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>48,049,397</b>	<b>40,636,599</b>	<b>40,630,974</b>	<b>41,537,191</b>	<b>41,094,844</b>	<b>1%</b>	<b>-1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	6,440,662	5,759,780	6,340,141	6,342,949	6,523,460	13%	3%
Adult Drug Court	298,833	219,912	-	465,972	324,933	48%	-30%
Agency Grants	38,994	141,068	377,136	814,573	-	-100%	-100%
Resource Management Grants Fur	-	-	-	-	348,446	-%	-%
MSBU Street Lighting	2,265,206	2,366,692	3,310,000	3,310,000	2,578,500	9%	-22%
MSBU Solid Waste	13,360,108	13,680,127	14,269,400	14,269,400	14,470,300	6%	1%
MSBU Program	1,017,354	739,780	1,330,618	1,330,618	1,293,234	75%	-3%
MSBU Lake Mills - AWC	8,412	19,936	92,225	92,225	145,200	628%	57%
MSBU Lake Pickett - AWC	15,550	3,362	179,975	179,975	207,490	6,072%	15%
MSBU Lake Amory - AWC	4,500	4,100	11,225	11,225	15,470	277%	38%
MSBU Cedar Ridge - OTH	16,187	17,656	50,275	50,275	53,020	200%	5%
MSBU Howell Creek - AWC	1,790	2,890	9,925	9,925	9,575	231%	-4%
MSBU HORSESHOE LAKE NORT	-	5,300	8,740	8,740	12,290	132%	41%
MSBU Lake Myrtle AWC	4,145	5,335	8,850	8,850	10,255	92%	16%
MSBU Lake Spring Wood AWC	4,031	3,598	10,560	10,560	19,120	431%	81%
MSBU Lake of the Woods AWC	25,876	10,850	29,820	29,820	49,445	356%	66%
MSBU Lake Mirror - AWC	8,783	7,125	19,460	19,460	31,785	346%	63%
MSBU Spring Lake - AWC	8,016	6,782	80,110	80,110	116,000	1,610%	45%
MSBU Springwood Waterway AWC	4,863	4,055	25,950	25,950	33,905	736%	31%
MSBU Lakes Burkett/Martha AWC	8,203	2,755	16,640	16,640	28,570	937%	72%
MSBU Buttonwood Pond, AWC	-	-	-	-	4,565	-%	-%
General Revenue Debt	1,594,201	1,540,152	1,538,357	1,538,357	1,536,348	-%	-%
General Revenue Debt 2014 - Spo	-	-	-	-	1,641,000	-%	-%
County Shared Revenue Debt	-	1,749,048	1,753,549	1,753,549	1,745,079	-%	-%
Gas Tax Revenue Bonds	7,628,740	-	-	-	-	-%	-%
Limited General Obligation Bonds	4,425,395	4,431,919	-	-	-	-100%	-%
Sales Tax Revenue Bonds	5,377,424	5,378,299	5,378,574	5,378,574	5,384,174	-%	-%
Property/Liability Insurance Fund	2,331,789	2,192,004	2,469,887	2,469,887	2,460,062	12%	-%
Workers' Compensation Fund	3,160,335	2,344,074	3,319,557	3,319,557	2,052,618	-12%	-38%
<b>Total Budget</b>	<b>48,049,397</b>	<b>40,636,599</b>	<b>40,630,974</b>	<b>41,537,191</b>	<b>41,094,844</b>	<b>1%</b>	<b>-1%</b>

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**Resource Management**

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	47.00	40.00	39.00	39.00	40.00	-%	3%
<b>Total Permanent FTE</b>	<b>47.00</b>	<b>40.00</b>	<b>39.00</b>	<b>39.00</b>	<b>40.00</b>	<b>-%</b>	<b>3%</b>
<b>Total FTE</b>	<b>47.00</b>	<b>40.00</b>	<b>39.00</b>	<b>39.00</b>	<b>40.00</b>	<b>-%</b>	<b>3%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Purchasing and Contracts	-	13,400
<b>Total Budget Issues</b>	<b>-</b>	<b>13,400</b>

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**Resource Management**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	2,958,863	2,575,127	2,672,417	2,749,300	2,754,169	7%	-%
510140 Overtime	1	155	-	-	-	-%	-%
510150 Special Pay	4,664	2,527	4,500	4,364	4,500	78%	3%
510210 Social Security Matching	214,005	190,037	190,315	187,349	191,319	1%	2%
510220 Retirement Contributions	137,808	149,754	220,950	220,417	230,024	54%	4%
510230 Health And Life Insurance	364,665	319,909	373,484	362,159	397,015	24%	10%
510240 Workers Compensation	2,226	7,940	6,332	6,140	8,040	1%	31%
510250 Unemployment Compensation	113,064	56,461	75,000	89,921	75,000	33%	-17%
510900 Salary Adjustment Increase	-	-	70,811	-	40,107	-%	-%
510901 Internal Adjustments Only	-	-	5,841	-	(66,842)	-%	-%
511000 Contra Personal Services	(5,037)	-	-	6,100	-	-%	-%
Total Personal Services	<u>3,790,259</u>	<u>3,301,910</u>	<u>3,619,650</u>	<u>3,625,750</u>	<u>3,633,332</u>	<u>10%</u>	<u>-%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	89,477	64,695	82,000	103,558	189,797	193%	83%
530320 Accounting And Auditing	281,029	240,436	290,000	290,000	290,000	21%	-%
530340 Other Services	11,324,238	11,745,468	11,898,540	12,652,848	12,101,300	3%	-4%
530400 Travel And Per Diem	10,249	574	1,550	1,550	1,400	144%	-10%
530401 Travel – Training Related	-	1,680	6,450	6,450	3,200	90%	-50%
530402 Travel - Non-County Employee	-	7,873	45,976	119,582	19,000	141%	-84%
530420 Freight & Postage Services	550,710	462,748	660,302	660,302	396,100	-14%	-40%
530430 Utilities	2,110,108	2,162,760	2,262,400	2,262,400	2,242,500	4%	-1%
530440 Rental And Leases	309,608	49,005	51,400	51,400	47,200	-4%	-8%
530450 Insurance - Only Risk Mgmt Us	2,162,659	2,339,286	1,986,000	1,986,000	2,057,000	-12%	4%
530451 BOCC Insurance Claims	-	-	-	-	1,654,280	-%	-%
530460 Repair And Maintenance Servi	106,700	118,356	245,050	245,050	287,305	143%	17%
530470 Printing And Binding	2,663	7,478	10,000	10,000	9,500	27%	-5%
530480 Promotional Activities	-	-	200	200	200	-%	-%
530490 Other Current Charges & Oblig	5,740,810	4,647,571	5,182,580	5,188,680	3,050,766	-34%	-41%
530492 Other Chgs/Ob-Constitutionals	76,552	69,186	75,000	75,000	81,500	18%	9%
530499 Other Chgs/Ob-Contingency	-	-	3,149,880	3,161,940	1,642,225	-%	-48%
530510 Office Supplies	4,108	7,366	8,845	10,179	8,704	18%	-14%
530520 Operating Supplies	74,099	45,066	72,856	103,757	191,772	326%	85%
530521 Operating Supplies - Equipmer	-	-	-	-	4,200	-%	-%
530522 Operating Supplies-Technology	-	-	4,600	4,600	4,600	-%	-%
530540 Books, Publications, Subscripti	10,602	5,387	10,770	10,770	8,795	63%	-18%
530550 Training	11,892	4,015	10,875	11,125	6,525	63%	-41%
Total Operating Expenditures	<u>22,865,504</u>	<u>21,978,950</u>	<u>26,055,274</u>	<u>26,955,391</u>	<u>24,297,869</u>	<u>11%</u>	<u>-10%</u>
<b>Debt Service</b>							
570710 Principal	14,420,000	8,714,000	4,540,000	4,540,000	5,170,000	-41%	14%
570720 Interest	4,603,660	4,384,018	4,129,780	4,129,780	5,135,351	17%	24%
570730 Other Debt Service	2,100	91,417	700	700	1,250	-99%	79%
Total Debt Service	<u>19,025,760</u>	<u>13,189,435</u>	<u>8,670,480</u>	<u>8,670,480</u>	<u>10,306,601</u>	<u>-22%</u>	<u>19%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	3,357,621	3,314,807	3,466,239	3,466,239	3,732,154	13%	8%
580821 Aid To Private Organizations	-	-	285,000	285,000	285,000	-%	-%
Total Grants & Aids	<u>3,357,621</u>	<u>3,314,807</u>	<u>3,751,239</u>	<u>3,751,239</u>	<u>4,017,154</u>	<u>21%</u>	<u>7%</u>
<b>Transfers</b>							
590910 Transfer	615,185	-	-	-	1,000	-%	-%
Total Transfers	<u>615,185</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>-%</u>	<u>-%</u>

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<b>Subtotal Operating</b>	<b>49,654,329</b>	<b>41,785,102</b>	<b>42,096,643</b>	<b>43,002,860</b>	<b>42,255,956</b>	<b>1%</b>	<b>-2%</b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	454,646	404,228	181,664	181,664	136,645	-66%	-25%
540102 Other Charges / Administrative	-	-	380,000	380,000	380,000	-%	-%
540201 Insurance	282,843	295,858	295,858	295,858	295,858	-%	-%
540202 Internal Service Fund Fees	-	-	2,028	2,028	2,926	-%	44%
Total Internal Charges / Other	<u>737,489</u>	<u>700,086</u>	<u>859,550</u>	<u>859,550</u>	<u>815,429</u>	<u>16%</u>	<u>-5%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(2,349,416)	(1,848,589)	(795,219)	(795,219)	(436,541)	-76%	-45%
550102 Contra Account - Administrative	-	-	(1,530,000)	(1,530,000)	(1,540,000)	-%	1%
Total Cost Allocations (contra expenditure)	<u>(2,349,416)</u>	<u>(1,848,589)</u>	<u>(2,325,219)</u>	<u>(2,325,219)</u>	<u>(1,976,541)</u>	<u>7%</u>	<u>-15%</u>
<b>Total Operating</b>	<b><u>48,042,402</u></b>	<b><u>40,636,599</u></b>	<b><u>40,630,974</u></b>	<b><u>41,537,191</u></b>	<b><u>41,094,844</u></b>	<b><u>1%</u></b>	<b><u>-1%</u></b>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	6,995	-	-	-	-	-%	-%
Total Capital Outlay	<u>6,995</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<b><u>48,049,397</u></b>	<b><u>40,636,599</u></b>	<b><u>40,630,974</u></b>	<b><u>41,537,191</u></b>	<b><u>41,094,844</u></b>	<b><u>1%</u></b>	<b><u>-1%</u></b>

## Resource Management

### Budget & Fiscal Management

#### Program Message

The Resource Management program purpose is to carry out the mission of Seminole County by providing fiscal management support and transparent information that promotes community trust and responsible use of resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association for 23 consecutive years.

The program provides the following services:

- Revenue Administration
- Grants Administration and Compliance
- Debt Administration
- Long-term Financial Planning
- Fiscal Management
- Annual Budget Development

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**Budget & Fiscal Management**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	545,946	781,972	887,228	887,228	813,855	4%	-8%
Operating Expenditures	75,906	75,019	91,500	91,500	283,215	278%	210%
<b>Subtotal Operating</b>	<b>621,852</b>	<b>856,991</b>	<b>978,728</b>	<b>978,728</b>	<b>1,097,070</b>	<b>28%</b>	<b>12%</b>
Internal Charges / Other	13,953	12,005	15,911	15,911	19,966	66%	25%
Cost Allocations (contra expenditure)	(293,056)	(450,547)	(680,000)	(680,000)	(600,000)	33%	-12%
<b>Total Operating</b>	<b>342,749</b>	<b>418,449</b>	<b>314,639</b>	<b>314,639</b>	<b>517,036</b>	<b>24%</b>	<b>64%</b>
<b>Total Expenditures</b>	<b>342,749</b>	<b>418,449</b>	<b>314,639</b>	<b>314,639</b>	<b>517,036</b>	<b>24%</b>	<b>64%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	342,749	418,449	314,639	314,639	187,538	-55%	-40%
Adult Drug Court	-	-	-	-	324,933	-%	-%
MSBU Buttonwood Pond, AWC	-	-	-	-	4,565	-%	-%
<b>Total Budget</b>	<b>342,749</b>	<b>418,449</b>	<b>314,639</b>	<b>314,639</b>	<b>517,036</b>	<b>24%</b>	<b>64%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	7.00	11.00	11.00	11.00	11.00	-%	-%
<b>Total Permanent FTE</b>	<b>7.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-%</b>	<b>-%</b>

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**Budget & Fiscal Management**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	435,358	609,999	678,599	677,747	612,028	-%	-10%
510210 Social Security Matching	32,480	45,214	53,469	51,847	46,294	2%	-11%
510220 Retirement Contributions	20,970	36,173	53,223	51,608	47,673	32%	-8%
510230 Health And Life Insurance	56,826	89,466	108,366	105,078	113,126	26%	8%
510240 Workers Compensation	312	1,120	978	948	1,633	46%	72%
510900 Salary Adjustment Increase	-	-	20,357	-	10,350	-%	-%
510901 Internal Adjustments Only	-	-	(27,764)	-	(17,249)	-%	-%
Total Personal Services	<u>545,946</u>	<u>781,972</u>	<u>887,228</u>	<u>887,228</u>	<u>813,855</u>	<u>4%</u>	<u>-8%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	-	-	27,790	-%	-%
530340 Other Services	72,306	72,637	84,000	84,000	228,683	215%	172%
530400 Travel And Per Diem	248	331	-	-	-	-%	-%
530401 Travel – Training Related	-	-	1,300	1,300	200	-%	-85%
530402 Travel - Non-County Employee	-	-	-	-	6,355	-%	-%
530420 Freight & Postage Services	-	-	100	100	100	-%	-%
530460 Repair And Maintenance Servi	-	-	-	-	2,645	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	-	-	470	-%	-%
530510 Office Supplies	355	838	1,600	1,600	2,244	168%	40%
530520 Operating Supplies	1,346	227	1,400	1,400	13,128	5,683%	838%
530540 Books, Publications, Subscripti	1,051	986	1,100	1,100	1,100	12%	-%
530550 Training	600	-	2,000	2,000	500	-%	-75%
Total Operating Expenditures	<u>75,906</u>	<u>75,019</u>	<u>91,500</u>	<u>91,500</u>	<u>283,215</u>	<u>278%</u>	<u>210%</u>
<b>Subtotal Operating</b>	<u><b>621,852</b></u>	<u><b>856,991</b></u>	<u><b>978,728</b></u>	<u><b>978,728</b></u>	<u><b>1,097,070</b></u>	<u><b>28%</b></u>	<u><b>12%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	13,953	12,005	15,135	15,135	18,692	56%	24%
540202 Internal Service Fund Fees	-	-	776	776	1,274	-%	64%
Total Internal Charges / Other	<u>13,953</u>	<u>12,005</u>	<u>15,911</u>	<u>15,911</u>	<u>19,966</u>	<u>66%</u>	<u>25%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(293,056)	(450,547)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(680,000)	(680,000)	(600,000)	-%	-12%
Total Cost Allocations (contra expenditure)	<u>(293,056)</u>	<u>(450,547)</u>	<u>(680,000)</u>	<u>(680,000)</u>	<u>(600,000)</u>	<u>33%</u>	<u>-12%</u>
<b>Total Operating</b>	<u><b>342,749</b></u>	<u><b>418,449</b></u>	<u><b>314,639</b></u>	<u><b>314,639</b></u>	<u><b>517,036</b></u>	<u><b>24%</b></u>	<u><b>64%</b></u>
<b>Total Expenditures</b>	<u><b>342,749</b></u>	<u><b>418,449</b></u>	<u><b>314,639</b></u>	<u><b>314,639</b></u>	<u><b>517,036</b></u>	<u><b>24%</b></u>	<u><b>64%</b></u>

## Resource Management

### MSBU Program

#### Program Message

As stipulated in Seminole County's Administrative Code [Section 22.10], the MSBU Program coordinates the activities for non-ad valorem assessment districts that provide funding for certain essential municipal services offering a localized or community-based benefit within the unincorporated boundary of Seminole County. These assessment districts are established by Ordinance of the Seminole County Board of County Commissioners and are referred to as Municipal Service Benefit Units or MSBUs. An MSBU may be established for on-going municipal services (such as residential solid waste management services, street lighting and lake management) or for a capital improvement project (such as road paving, water and/or wastewater utility service lines, and neighborhood wall reconstruction). When applicable, funding for MSBUs may include collection of the assessments in annual installments. In addition to adhering to the County's Administrative Code, the MSBU Program is accountable for compliance with respective Florida Statutes.

Properties located in unincorporated Seminole County are eligible for participation in the projects coordinated through the MSBU Program. Municipal services that meet the criteria set forth in the County's Administrative Code [Section 22.10] may qualify, providing sufficient community support is demonstrated. The assessments associated with MSBUs are based on the cost to provide the improvement, number of participating properties, and the benefit unit allocated to each participating property.

For community initiated MSBU creation requests, the process of establishing an MSBU begins when the County receives an application for qualifying services. Applications are available from the MSBU Program office. The application fee for each type of MSBU was established by Seminole County Board of County Commissioners and such fees are documented in the Seminole County Administrative Code [Section 20.37]. After the MSBU Program reviews the request for qualifying services, cost estimates are provided and the percentage of community support for creating the MSBU is determined through a formal petition process. Following confirmation of sufficient support within the requesting community, a public hearing is conducted to provide public input and Board consideration for establishing the MSBU. Following establishment of an MSBU by the Board of County Commissioners, the funding for the designated essential services is generated by assessments levied against the benefiting properties, with collection by the Tax Collector via the annual property tax bills.

The MSBU Program provides project coordination and financial management of each MSBU, which includes partnerships with operating departments, preparing budgets, making assessment recommendations and insuring assessments (and/or installment billings) are reported accurately and timely to the Seminole County Tax Collector for collection. Owners of assessed properties are kept informed of all related activities via web postings, correspondence, and annual notification of proposed assessments.

The MSBU Program uses a variety of tools to evaluate performance and results. In addition to customer satisfaction surveys circulated in association with specific projects, the following measurements are used to determine the accuracy and reliability of the services rendered by MSBU Program staff:

- Phone call volume/content
- Number of on-line requests for service changes
- Number of assessment roll corrections
- Number of refunds issued
- Frequency of elevated response to customer concerns
- Assessment rate trends (stability and sustainability targeted)

Additional information regarding MSBU opportunities is available on-line at the MSBU Program website [<http://www.seminolecountyfl.gov/fs/msbu>] or through contact with MSBU Program staff [[MSBUProgram@seminolecountyfl.gov](mailto:MSBUProgram@seminolecountyfl.gov) or (407)-665-7178].



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**MSBU Program**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	276,329	282,040	286,843	286,843	296,899	5%	4%
Operating Expenditures	15,606,209	16,337,204	18,799,900	18,799,900	18,431,830	13%	-2%
Transfers	615,185	-	-	-	1,000	-%	-%
<b>Subtotal Operating</b>	<b>16,497,723</b>	<b>16,619,244</b>	<b>19,086,743</b>	<b>19,086,743</b>	<b>18,729,729</b>	<b>13%</b>	<b>-2%</b>
Internal Charges / Other	255,301	261,099	367,030	367,030	344,430	32%	-6%
<b>Total Operating</b>	<b>16,753,024</b>	<b>16,880,343</b>	<b>19,453,773</b>	<b>19,453,773</b>	<b>19,074,159</b>	<b>13%</b>	<b>-2%</b>
<b>Total Expenditures</b>	<b>16,753,024</b>	<b>16,880,343</b>	<b>19,453,773</b>	<b>19,453,773</b>	<b>19,074,159</b>	<b>13%</b>	<b>-2%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
MSBU Street Lighting	2,265,206	2,366,692	3,310,000	3,310,000	2,578,500	9%	-22%
MSBU Solid Waste	13,360,108	13,680,127	14,269,400	14,269,400	14,470,300	6%	1%
MSBU Program	1,017,354	739,780	1,330,618	1,330,618	1,293,234	75%	-3%
MSBU Lake Mills - AWC	8,412	19,936	92,225	92,225	145,200	628%	57%
MSBU Lake Pickett - AWC	15,550	3,362	179,975	179,975	207,490	6,072%	15%
MSBU Lake Amory - AWC	4,500	4,100	11,225	11,225	15,470	277%	38%
MSBU Cedar Ridge - OTH	16,187	17,656	50,275	50,275	53,020	200%	5%
MSBU Howell Creek - AWC	1,790	2,890	9,925	9,925	9,575	231%	-4%
MSBU HORSESHOE LAKE NORT	-	5,300	8,740	8,740	12,290	132%	41%
MSBU Lake Myrtle AWC	4,145	5,335	8,850	8,850	10,255	92%	16%
MSBU Lake Spring Wood AWC	4,031	3,598	10,560	10,560	19,120	431%	81%
MSBU Lake of the Woods AWC	25,876	10,850	29,820	29,820	49,445	356%	66%
MSBU Lake Mirror - AWC	8,783	7,125	19,460	19,460	31,785	346%	63%
MSBU Spring Lake - AWC	8,016	6,782	80,110	80,110	116,000	1,610%	45%
MSBU Springwood Waterway AWC	4,863	4,055	25,950	25,950	33,905	736%	31%
MSBU Lakes Burkett/Martha AWC	8,203	2,755	16,640	16,640	28,570	937%	72%
<b>Total Budget</b>	<b>16,753,024</b>	<b>16,880,343</b>	<b>19,453,773</b>	<b>19,453,773</b>	<b>19,074,159</b>	<b>13%</b>	<b>-2%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	4.00	4.00	4.00	4.00	4.00	-%	-%
<b>Total Permanent FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-%</b>	<b>-%</b>

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**Resource Management**

**MSBU Program**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	217,154	218,448	217,732	217,451	224,264	3%	3%
510210 Social Security Matching	15,995	16,064	17,157	16,636	16,950	6%	2%
510220 Retirement Contributions	10,544	12,442	15,586	15,112	16,469	32%	9%
510230 Health And Life Insurance	32,437	34,738	38,511	37,341	41,530	20%	11%
510240 Workers Compensation	199	348	313	303	377	8%	24%
510900 Salary Adjustment Increase	-	-	6,532	-	4,037	-%	-%
510901 Internal Adjustments Only	-	-	(8,988)	-	(6,728)	-%	-%
Total Personal Services	<u>276,329</u>	<u>282,040</u>	<u>286,843</u>	<u>286,843</u>	<u>296,899</u>	<u>5%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530340 Other Services	10,473,220	11,071,414	11,167,490	11,167,490	11,414,055	3%	2%
530400 Travel And Per Diem	232	208	500	500	350	68%	-30%
530401 Travel – Training Related	-	244	500	500	350	43%	-30%
530420 Freight & Postage Services	-	-	28,000	28,000	32,400	-%	16%
530430 Utilities	2,110,108	2,162,760	2,262,400	2,262,400	2,242,500	4%	-1%
530460 Repair And Maintenance Servi	-	52,652	173,950	173,950	213,160	305%	23%
530470 Printing And Binding	2,663	7,388	10,000	10,000	9,500	29%	-5%
530490 Other Current Charges & Oblig	2,941,822	2,971,852	3,140,940	3,140,940	2,993,610	1%	-5%
530492 Other Chgs/Ob-Constitutionals	76,552	69,186	75,000	75,000	81,500	18%	9%
530499 Other Chgs/Ob-Contingency	-	-	1,937,820	1,937,820	1,441,755	-%	-26%
530510 Office Supplies	50	1,001	1,000	1,000	825	-18%	-18%
530520 Operating Supplies	893	345	1,000	1,000	825	139%	-18%
530540 Books, Publications, Subscripti	214	154	300	300	250	62%	-17%
530550 Training	455	-	1,000	1,000	750	-%	-25%
Total Operating Expenditures	<u>15,606,209</u>	<u>16,337,204</u>	<u>18,799,900</u>	<u>18,799,900</u>	<u>18,431,830</u>	<u>13%</u>	<u>-2%</u>
<b>Transfers</b>							
590910 Transfer	615,185	-	-	-	1,000	-%	-%
Total Transfers	<u>615,185</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<u><b>16,497,723</b></u>	<u><b>16,619,244</b></u>	<u><b>19,086,743</b></u>	<u><b>19,086,743</b></u>	<u><b>18,729,729</b></u>	<u><b>13%</b></u>	<u><b>-2%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	255,301	261,099	76,838	76,838	44,052	-83%	-43%
540102 Other Charges / Administrative	-	-	290,000	290,000	300,000	-%	3%
540202 Internal Service Fund Fees	-	-	192	192	378	-%	97%
Total Internal Charges / Other	<u>255,301</u>	<u>261,099</u>	<u>367,030</u>	<u>367,030</u>	<u>344,430</u>	<u>32%</u>	<u>-6%</u>
<b>Total Operating</b>	<u><b>16,753,024</b></u>	<u><b>16,880,343</b></u>	<u><b>19,453,773</b></u>	<u><b>19,453,773</b></u>	<u><b>19,074,159</b></u>	<u><b>13%</b></u>	<u><b>-2%</b></u>
<b>Total Expenditures</b>	<u><b>16,753,024</b></u>	<u><b>16,880,343</b></u>	<u><b>19,453,773</b></u>	<u><b>19,453,773</b></u>	<u><b>19,074,159</b></u>	<u><b>13%</b></u>	<u><b>-2%</b></u>

## Resource Management

### Central Charges

#### Program Message

Central charges represents a collection of centralized accounts for expenditures of a county-wide nature, not related to any single operating department. Expenses include certain payments due employees upon termination with the county. Additional operating expenditures include county document recording, initiatives, county-wide external accounting and audit contracts, postage for tax notices and property insurance for general government facilities. Central Charges also encompass Community Redevelopment Agency (CRA) payments and long-term debt.

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**Resource Management**

**Central Charges**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	587,458	519,987	603,530	603,530	620,870	19%	3%
Operating Expenditures	532,106	417,678	560,000	560,000	555,000	33%	-1%
Debt Service	19,025,760	13,189,435	8,670,480	8,670,480	10,306,601	-22%	19%
Grants & Aids	3,357,621	3,314,807	3,751,239	3,751,239	4,017,154	21%	7%
<b>Subtotal Operating</b>	<b>23,502,945</b>	<b>17,441,907</b>	<b>13,585,249</b>	<b>13,585,249</b>	<b>15,499,625</b>	<b>-11%</b>	<b>14%</b>
Internal Charges / Other	282,088	295,445	295,445	295,445	295,445	-%	-%
Cost Allocations (contra expenditure)	(103,101)	(114,678)	(140,000)	(140,000)	(140,000)	22%	-%
<b>Total Operating</b>	<b>23,681,932</b>	<b>17,622,674</b>	<b>13,740,694</b>	<b>13,740,694</b>	<b>15,655,070</b>	<b>-11%</b>	<b>14%</b>
<b>Total Expenditures</b>	<b>23,681,932</b>	<b>17,622,674</b>	<b>13,740,694</b>	<b>13,740,694</b>	<b>15,655,070</b>	<b>-11%</b>	<b>14%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	4,656,172	4,523,256	5,070,214	5,070,214	5,348,469	18%	5%
General Revenue Debt	1,594,201	1,540,152	1,538,357	1,538,357	1,536,348	-%	-%
General Revenue Debt 2014 - Spo	-	-	-	-	1,641,000	-%	-%
County Shared Revenue Debt	-	1,749,048	1,753,549	1,753,549	1,745,079	-%	-%
Gas Tax Revenue Bonds	7,628,740	-	-	-	-	-%	-%
Limited General Obligation Bonds	4,425,395	4,431,919	-	-	-	-100%	-%
Sales Tax Revenue Bonds	5,377,424	5,378,299	5,378,574	5,378,574	5,384,174	-%	-%
<b>Total Budget</b>	<b>23,681,932</b>	<b>17,622,674</b>	<b>13,740,694</b>	<b>13,740,694</b>	<b>15,655,070</b>	<b>-11%</b>	<b>14%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						-%	-%

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**Central Charges**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	421,425	413,390	387,000	466,693	489,000	18%	5%
510150 Special Pay	289	97	-	-	-	-%	-%
510210 Social Security Matching	26,443	29,758	12,234	14,668	20,880	-30%	42%
510220 Retirement Contributions	14,536	17,533	26,897	32,248	35,990	105%	12%
510230 Health And Life Insurance	11,701	2,748	-	-	-	-%	-%
510250 Unemployment Compensation	113,064	56,461	75,000	89,921	75,000	33%	-17%
510900 Salary Adjustment Increase	-	-	2,250	-	-	-%	-%
510901 Internal Adjustments Only	-	-	100,149	-	-	-%	-%
Total Personal Services	<u>587,458</u>	<u>519,987</u>	<u>603,530</u>	<u>603,530</u>	<u>620,870</u>	<u>19%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	75,333	40,945	75,000	75,000	75,000	83%	-%
530320 Accounting And Auditing	281,029	240,436	290,000	290,000	290,000	21%	-%
530340 Other Services	42,226	3,189	50,000	50,000	45,000	1,311%	-10%
530420 Freight & Postage Services	102,067	104,881	110,000	110,000	110,000	5%	-%
530490 Other Current Charges & Oblig	31,451	28,227	35,000	35,000	35,000	24%	-%
Total Operating Expenditures	<u>532,106</u>	<u>417,678</u>	<u>560,000</u>	<u>560,000</u>	<u>555,000</u>	<u>33%</u>	<u>-1%</u>
<b>Debt Service</b>							
570710 Principal	14,420,000	8,714,000	4,540,000	4,540,000	5,170,000	-41%	14%
570720 Interest	4,603,660	4,384,018	4,129,780	4,129,780	5,135,351	17%	24%
570730 Other Debt Service	2,100	91,417	700	700	1,250	-99%	79%
Total Debt Service	<u>19,025,760</u>	<u>13,189,435</u>	<u>8,670,480</u>	<u>8,670,480</u>	<u>10,306,601</u>	<u>-22%</u>	<u>19%</u>
<b>Grants &amp; Aids</b>							
580811 Aid To Governmental Agencies	3,357,621	3,314,807	3,466,239	3,466,239	3,732,154	13%	8%
580821 Aid To Private Organizations	-	-	285,000	285,000	285,000	-%	-%
Total Grants & Aids	<u>3,357,621</u>	<u>3,314,807</u>	<u>3,751,239</u>	<u>3,751,239</u>	<u>4,017,154</u>	<u>21%</u>	<u>7%</u>
<b>Subtotal Operating</b>	<u><b>23,502,945</b></u>	<u><b>17,441,907</b></u>	<u><b>13,585,249</b></u>	<u><b>13,585,249</b></u>	<u><b>15,499,625</b></u>	<u><b>-11%</b></u>	<u><b>14%</b></u>
<b>Internal Charges / Other</b>							
540201 Insurance	282,088	295,445	295,445	295,445	295,445	-%	-%
Total Internal Charges / Other	<u>282,088</u>	<u>295,445</u>	<u>295,445</u>	<u>295,445</u>	<u>295,445</u>	<u>-%</u>	<u>-%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(103,101)	(114,678)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(140,000)	(140,000)	(140,000)	-%	-%
Total Cost Allocations (contra expenditure)	<u>(103,101)</u>	<u>(114,678)</u>	<u>(140,000)</u>	<u>(140,000)</u>	<u>(140,000)</u>	<u>22%</u>	<u>-%</u>
<b>Total Operating</b>	<u><b>23,681,932</b></u>	<u><b>17,622,674</b></u>	<u><b>13,740,694</b></u>	<u><b>13,740,694</b></u>	<u><b>15,655,070</b></u>	<u><b>-11%</b></u>	<u><b>14%</b></u>
<b>Total Expenditures</b>	<u><b>23,681,932</b></u>	<u><b>17,622,674</b></u>	<u><b>13,740,694</b></u>	<u><b>13,740,694</b></u>	<u><b>15,655,070</b></u>	<u><b>-11%</b></u>	<u><b>14%</b></u>

## Resource Management

### Purchasing and Contracts

#### Program Message

The Purchasing and Contracts Division (PCD) provides centralized procurement services by teaming with internal and external customers to deliver innovative, effective and timely procurement solutions in accordance with Statutes, Codes, Polices and Procedures. PCD functions include processing procurement requests, receiving competitive prices through quotes, bids, negotiations, and proposals, issuing of purchasing orders, change orders, work orders, amendments and contracts that total over \$108 million of encumber budgeted funds, and assisting in the management of contracts from initiation through final Board approval to the expiration of the contracts. PCD manages over 8,541 fixed (tangible) assets and performs the administration of the Purchasing Card Program. PCD is the principal team that provides for the County's Vendor relations.

#### AWARD WINNING SERVICE

Fully Accreditation by the National Institute of Governmental Purchasing (NIGP). Received the "Achievement of Excellence in Procurement Award" from the National Purchasing Institute (NPI) and "Award for Excellence in Public Procurement" from the Florida Association of Public Purchasing Officers, Inc. (FAPPO) along with many Best Practice awards.

#### OBJECTIVES:

- Ensures Countywide compliance of the Purchasing code, policies and procedures, while maintaining an effective operation of the purchasing, contracting, P-Card administration and fixed assets process.
- Provides innovative procurement solutions, while maintaining customer satisfaction and achieving management's objectives in the purchasing, contracting and fixed assets functions.
- Continues to achieve cost savings by using the competitive process and through negotiations.
- Utilize new technological and best practice procurement methods, and provides the necessary education for professional staff certification.
- Advance toward a complete e-procurement solution with wider use of J.D. Edwards.
- Seeks out opportunities to increase usage of the P-Card that avoids costly Purchase Orders and increase P-Card rebates.
- Administer the Purchasing Card Program, and conduct compliance checks.
- Outreach for Vendor relations on how to do business with the County and training.

#### STAFFING:

Currently the PCD operates an efficient centralized procurement division consisting of 13 FTE's, much smaller than the 2008 staff of 16.25 FTEs. Due to the extensive use of technology and best practices, as well as the decrease in Environmental Services projects and the lack of the extra penny sales tax, PCD has been able to accommodate the reductions in staff within the current economic downturn, while still gaining efficiency. As the revenue climate changes with the possibility of the increase of sales tax, additional staff may be needed to accommodate the additional workload. In 2015, PCD will lose 3 FTE (23% of staff) to retirement (DROP). This will be a loss of over 102 years of experience. Staff will need to over hire these FTEs to ensure that a transition plan is accomplish. Training in procurement and J.D. Edwards will need to be provided to the new staff members to minimize the loss of productivity.

#### 1. Fixed Assets and Inventory.

Track and inventory all Countywide fixed assets as defined under Florida Statutes (F.S.) 274.03 (attached), which includes identification of material at time of purchase, inventory and tagging of newly purchased equipment, entering data into J. D. Edwards, conducting the annual inventory of fixed assets each year, and surplus of all excess material in accordance to procedures required by F.S. 274.05 and F.S 274.06.

PCD Budget percentage: 4.8%

Nr. of Fixed assets managed: 8,541; Value of the Fixed Assets: \$89.5M

#### 2. Contract Administration, Change Orders, Amendments, Renews and Close-outs.

Countywide services for the issuance of work orders, amendments, change orders, revisions, contractor's performance correspondence, terminations and final close out of contracts.

PCD Budget percentage: 24.5% Nr. of Procurement Actions: 407

## Resource Management

### Purchasing and Contracts

#### 3. Purchasing of Goods and Services.

Procurement related services for term contracts and purchase orders relating to basic goods and services for internal County customers.

PCD Budget percentage: 28.7%

Nr. of Purchase Order Actions: 1,661; encumbered amounts: \$58.23M

#### 4. Contracts, Construction, Professional Services (CCNA) and work orders

Procurement related services for formal contracts and professional services under CCNA (F.S 287.055, attached) for internal County customers.

PCD Budget percentage: 23.3%

Nr. of Procurement Actions: 371

#### 5. Procurement Policies, Procedures; Management, Budget and training.

Recommends and maintains operational policies and procedures in accordance with laws and applicable regulations to the Board of County Commissioners and to the County Manager. Initiate changes to maintain the policies and procedures current. Conduct a minimum of ten (10) County wide training sessions on Procurement topics. Provides procurement strategy for large project and EOC procurement support. Manage a centralized procurement operation.

PCD Budget percentage: 6.2%

#### 6. Vendor relations.

The Purchasing and Contract Division maintains the County's vendor database using VendorLink software. The vendors register online for the various commodities that they sell. PCD maintain the database and create filters when a commodity is purchase and provide email notifications to vendors of upcoming bidding opportunities. PCD provide assistance to vendors on "How to do Business with Seminole County Government", conduct vendor fairs, reverse trade shows, conduct small business fairs, sponsor training and conduct panel discussions. Without our vendors, we would not be successful in our partnership to deliver services to our citizens and achieve our competitive savings of \$7.9M.

PCD Budget percentage: 5.5%

Nr. of registered vendors: 15,807

#### 7. P-Card Administration.

The Purchasing and Contracts Division is the Purchasing Card Program Administrator providing policy, training, issuance of the cards, compliance with Board and County Manager's policies, training in the Works software suspension and termination of cards, work with Finance on P-Card issues, and provide assistance in the management and oversight of the purchasing cards program. We are expanding this area to increase our revenue by making payment by the P-Card.

PCD Budget percentage: 7%

Nr. of P-card users: 205

Nr. of P-Card transactions: 8,401; Spend: \$4.30M

Rebate from SunTrust: \$54,369.24

#### 8. Procurement Administrative Lead Time (PALT).

PALT is the number of administrative calendar days for a procurement action from approval of a requisition/request by the user department to the issuance of award. This is a good indicator of workload, staffing issues and complexity of the procurement process. PALT metrics are available on PCD's website page.

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**Purchasing and Contracts**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	903,192	928,319	950,058	950,058	956,570	3%	1%
Operating Expenditures	24,352	22,933	45,662	45,662	42,575	86%	-7%
<b>Subtotal Operating</b>	<b>927,544</b>	<b>951,252</b>	<b>995,720</b>	<b>995,720</b>	<b>999,145</b>	<b>5%</b>	<b>0%</b>
Internal Charges / Other	47,285	31,124	39,116	39,116	39,016	25%	-%
Cost Allocations (contra expenditure)	(416,984)	(445,100)	(460,000)	(460,000)	(470,000)	6%	2%
<b>Total Operating</b>	<b>557,845</b>	<b>537,276</b>	<b>574,836</b>	<b>574,836</b>	<b>568,161</b>	<b>6%</b>	<b>-1%</b>
<b>Total Expenditures</b>	<b>557,845</b>	<b>537,276</b>	<b>574,836</b>	<b>574,836</b>	<b>568,161</b>	<b>6%</b>	<b>-1%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	557,845	537,276	574,836	574,836	568,161	6%	-1%
<b>Total Budget</b>	<b>557,845</b>	<b>537,276</b>	<b>574,836</b>	<b>574,836</b>	<b>568,161</b>	<b>6%</b>	<b>-1%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	13.00	13.00	13.00	13.00	13.00	-%	-%
<b>Total Permanent FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-%</b>	<b>-%</b>

<b>Budget Issues</b>	<b>FY 2014/15 Non Funded</b>	<b>FY 2014/15 Funded</b>
Fleet Equipment - Replacement	0	13,400
<b>Total Budget Issues</b>	<b>0</b>	<b>13,400</b>



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**Resource Management**

**Purchasing and Contracts**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	716,908	723,494	720,015	719,107	727,447	1%	1%
510150 Special Pay	472	180	600	582	600	233%	3%
510210 Social Security Matching	53,565	53,764	56,735	55,013	54,982	2%	-%
510220 Retirement Contributions	34,437	44,279	61,335	59,473	61,434	39%	3%
510230 Health And Life Insurance	97,319	105,451	118,473	114,877	119,614	13%	4%
510240 Workers Compensation	491	1,151	1,038	1,006	1,222	6%	21%
510900 Salary Adjustment Increase	-	-	21,600	-	13,094	-%	-%
510901 Internal Adjustments Only	-	-	(29,738)	-	(21,823)	-%	-%
Total Personal Services	<u>903,192</u>	<u>928,319</u>	<u>950,058</u>	<u>950,058</u>	<u>956,570</u>	<u>3%</u>	<u>1%</u>
<b>Operating Expenditures</b>							
530340 Other Services	4,600	3,600	-	-	-	-%	-%
530400 Travel And Per Diem	1,382	13	900	900	900	6,823%	-%
530401 Travel – Training Related	-	242	2,950	2,950	1,950	706%	-34%
530420 Freight & Postage Services	42	-	1,002	1,002	1,000	-%	-%
530470 Printing And Binding	-	90	-	-	-	-%	-%
530480 Promotional Activities	-	-	200	200	200	-%	-%
530490 Other Current Charges & Oblig	3,208	2,274	3,640	3,640	3,640	60%	-%
530510 Office Supplies	2,868	4,849	4,820	4,820	4,210	-13%	-13%
530520 Operating Supplies	3,756	5,947	18,900	18,900	18,300	208%	-3%
530522 Operating Supplies-Technology	-	-	4,600	4,600	4,600	-%	-%
530540 Books, Publications, Subscripti	3,009	2,010	3,950	3,950	3,575	78%	-9%
530550 Training	5,487	3,908	4,700	4,700	4,200	7%	-11%
Total Operating Expenditures	<u>24,352</u>	<u>22,933</u>	<u>45,662</u>	<u>45,662</u>	<u>42,575</u>	<u>86%</u>	<u>-7%</u>
<b>Subtotal Operating</b>	<b><u>927,544</u></b>	<b><u>951,252</u></b>	<b><u>995,720</u></b>	<b><u>995,720</u></b>	<b><u>999,145</u></b>	<b><u>5%</u></b>	<b><u>-%</u></b>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	47,084	31,014	38,910	38,910	38,522	24%	-1%
540201 Insurance	201	110	110	110	110	-%	-%
540202 Internal Service Fund Fees	-	-	96	96	384	-%	300%
Total Internal Charges / Other	<u>47,285</u>	<u>31,124</u>	<u>39,116</u>	<u>39,116</u>	<u>39,016</u>	<u>25%</u>	<u>-%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(416,984)	(445,100)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(460,000)	(460,000)	(470,000)	-%	2%
Total Cost Allocations (contra expenditure)	<u>(416,984)</u>	<u>(445,100)</u>	<u>(460,000)</u>	<u>(460,000)</u>	<u>(470,000)</u>	<u>6%</u>	<u>2%</u>
<b>Total Operating</b>	<b><u>557,845</u></b>	<b><u>537,276</u></b>	<b><u>574,836</u></b>	<b><u>574,836</u></b>	<b><u>568,161</u></b>	<b><u>6%</u></b>	<b><u>-1%</u></b>
<b>Total Expenditures</b>	<b><u>557,845</u></b>	<b><u>537,276</u></b>	<b><u>574,836</u></b>	<b><u>574,836</u></b>	<b><u>568,161</u></b>	<b><u>6%</u></b>	<b><u>-1%</u></b>

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**Resource Management**

**Resource Management - Business Office**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	925,459	351,998	454,974	454,974	493,321	40%	8%
Operating Expenditures	219,859	80,636	89,945	92,753	87,745	9%	-5%
<b>Subtotal Operating</b>	<b>1,145,318</b>	<b>432,634</b>	<b>544,919</b>	<b>547,727</b>	<b>581,066</b>	<b>34%</b>	<b>6%</b>
Internal Charges / Other	26,634	14,507	24,318	24,318	11,274	-22%	-54%
Cost Allocations (contra expenditure)	(392,292)	(176,879)	(250,000)	(250,000)	(330,000)	87%	32%
<b>Total Operating</b>	<b>779,660</b>	<b>270,262</b>	<b>319,237</b>	<b>322,045</b>	<b>262,340</b>	<b>-3%</b>	<b>-19%</b>
<b>Total Expenditures</b>	<b>779,660</b>	<b>270,262</b>	<b>319,237</b>	<b>322,045</b>	<b>262,340</b>	<b>-3%</b>	<b>-19%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	779,660	270,262	319,237	322,045	262,340	-3%	-19%
<b>Total Budget</b>	<b>779,660</b>	<b>270,262</b>	<b>319,237</b>	<b>322,045</b>	<b>262,340</b>	<b>-3%</b>	<b>-19%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	13.00	4.00	4.00	4.00	5.00	25%	25%
<b>Total Permanent FTE</b>	<b>13.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>25%</b>	<b>25%</b>
<b>Total FTE</b>	<b>13.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>25%</b>	<b>25%</b>

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**Resource Management**

**Resource Management - Business Office**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	738,952	278,420	345,226	344,823	367,868	32%	7%
510140 Overtime	1	-	-	-	-	-%	-%
510150 Special Pay	3,903	2,250	3,900	3,782	3,900	73%	3%
510210 Social Security Matching	54,038	20,748	25,204	24,441	27,001	30%	10%
510220 Retirement Contributions	38,462	20,956	40,509	39,283	45,261	116%	15%
510230 Health And Life Insurance	94,567	29,094	43,476	42,161	53,087	82%	26%
510240 Workers Compensation	573	530	499	484	618	17%	28%
510900 Salary Adjustment Increase	-	-	10,358	-	6,622	-%	-%
510901 Internal Adjustments Only	-	-	(14,198)	-	(11,036)	-%	-%
511000 Contra Personal Services	(5,037)	-	-	-	-	-%	-%
Total Personal Services	<u>925,459</u>	<u>351,998</u>	<u>454,974</u>	<u>454,974</u>	<u>493,321</u>	<u>40%</u>	<u>8%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	-	-	-	2,808	-	-%	-%
530340 Other Services	212,000	77,333	80,000	80,000	80,000	3%	-%
530401 Travel – Training Related	-	1,194	1,700	1,700	700	-41%	-59%
530490 Other Current Charges & Oblig	716	1,638	3,000	3,000	3,000	83%	-%
530510 Office Supplies	396	223	800	800	800	259%	-%
530520 Operating Supplies	1,247	86	600	600	600	598%	-%
530540 Books, Publications, Subscripti	4,250	55	2,145	2,145	2,145	3,800%	-%
530550 Training	1,250	107	1,700	1,700	500	367%	-71%
Total Operating Expenditures	<u>219,859</u>	<u>80,636</u>	<u>89,945</u>	<u>92,753</u>	<u>87,745</u>	<u>9%</u>	<u>-5%</u>
<b>Subtotal Operating</b>	<u><b>1,145,318</b></u>	<u><b>432,634</b></u>	<u><b>544,919</b></u>	<u><b>547,727</b></u>	<u><b>581,066</b></u>	<u><b>34%</b></u>	<u><b>6%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	26,634	14,507	23,642	23,642	10,640	-27%	-55%
540202 Internal Service Fund Fees	-	-	676	676	634	-%	-6%
Total Internal Charges / Other	<u>26,634</u>	<u>14,507</u>	<u>24,318</u>	<u>24,318</u>	<u>11,274</u>	<u>-22%</u>	<u>-54%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(392,292)	(176,879)	-	-	-	-%	-%
550102 Contra Account - Administrative	-	-	(250,000)	(250,000)	(330,000)	-%	32%
Total Cost Allocations (contra expenditure)	<u>(392,292)</u>	<u>(176,879)</u>	<u>(250,000)</u>	<u>(250,000)</u>	<u>(330,000)</u>	<u>87%</u>	<u>32%</u>
<b>Total Operating</b>	<u><b>779,660</b></u>	<u><b>270,262</b></u>	<u><b>319,237</b></u>	<u><b>322,045</b></u>	<u><b>262,340</b></u>	<u><b>-3%</b></u>	<u><b>-19%</b></u>
<b>Total Expenditures</b>	<u><b>779,660</b></u>	<u><b>270,262</b></u>	<u><b>319,237</b></u>	<u><b>322,045</b></u>	<u><b>262,340</b></u>	<u><b>-3%</b></u>	<u><b>-19%</b></u>

## Resource Management

### Printing Services

#### Program Message

The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality black and white and color digital presses that allow customers to order large and small volume print jobs quickly, easily and in the most cost effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

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**Resource Management**

**Printing Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	160,627	47,980	48,557	48,557	50,715	6%	4%
Operating Expenditures	454,284	126,162	144,256	144,256	134,030	6%	-7%
<b>Subtotal Operating</b>	<b>614,911</b>	<b>174,142</b>	<b>192,813</b>	<b>192,813</b>	<b>184,745</b>	<b>6%</b>	<b>-4%</b>
Internal Charges / Other	28,733	6,363	1,876	1,876	1,561	-75%	-17%
Cost Allocations (contra expenditure)	(642,631)	(172,253)	(190,200)	(190,200)	(134,085)	-22%	-30%
<b>Total Operating</b>	<b>1,013</b>	<b>8,252</b>	<b>4,489</b>	<b>4,489</b>	<b>52,221</b>	<b>533%</b>	<b>1,063%</b>
Capital Outlay	6,995	-	-	-	-	-%	-%
<b>Total Expenditures</b>	<b>8,008</b>	<b>8,252</b>	<b>4,489</b>	<b>4,489</b>	<b>52,221</b>	<b>533%</b>	<b>1,063%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	8,008	8,252	4,489	4,489	52,221	533%	1,063%
<b>Total Budget</b>	<b>8,008</b>	<b>8,252</b>	<b>4,489</b>	<b>4,489</b>	<b>52,221</b>	<b>533%</b>	<b>1,063%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	3.00	1.00	1.00	1.00	1.00	-%	-%
<b>Total Permanent FTE</b>	<b>3.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-%</b>	<b>-%</b>

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**Resource Management**

**Printing Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	120,028	33,472	32,864	32,811	33,850	1%	3%
510210 Social Security Matching	8,603	2,391	2,590	2,510	2,559	7%	2%
510220 Retirement Contributions	5,779	1,878	2,353	2,281	2,491	33%	9%
510230 Health And Life Insurance	26,137	10,186	11,255	10,909	12,164	19%	12%
510240 Workers Compensation	80	53	47	46	57	8%	24%
510900 Salary Adjustment Increase	-	-	986	-	609	-%	-%
510901 Internal Adjustments Only	-	-	(1,538)	-	(1,015)	-%	-%
Total Personal Services	<u>160,627</u>	<u>47,980</u>	<u>48,557</u>	<u>48,557</u>	<u>50,715</u>	<u>6%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530440 Rental And Leases	291,255	33,201	33,000	33,000	33,000	-1%	-%
530460 Repair And Maintenance Servi	102,146	60,922	65,000	65,000	66,300	9%	2%
530510 Office Supplies	87	94	150	150	150	60%	-%
530520 Operating Supplies	60,796	31,945	46,106	46,106	34,580	8%	-25%
Total Operating Expenditures	<u>454,284</u>	<u>126,162</u>	<u>144,256</u>	<u>144,256</u>	<u>134,030</u>	<u>6%</u>	<u>-7%</u>
<b>Subtotal Operating</b>	<u><b>614,911</b></u>	<u><b>174,142</b></u>	<u><b>192,813</b></u>	<u><b>192,813</b></u>	<u><b>184,745</b></u>	<u><b>6%</b></u>	<u><b>-4%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - I	28,733	6,363	1,780	1,780	1,561	-75%	-12%
540202 Internal Service Fund Fees	-	-	96	96	-	-%	-%
Total Internal Charges / Other	<u>28,733</u>	<u>6,363</u>	<u>1,876</u>	<u>1,876</u>	<u>1,561</u>	<u>-75%</u>	<u>-17%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(642,631)	(172,253)	(190,200)	(190,200)	(134,085)	-22%	-30%
Capital Cost Allocations (contra expenditure)	(642,631)	(172,253)	(190,200)	(190,200)	(134,085)	-22%	-30%
<b>Total Operating</b>	<u><b>1,013</b></u>	<u><b>8,252</b></u>	<u><b>4,489</b></u>	<u><b>4,489</b></u>	<u><b>52,221</b></u>	<u><b>533%</b></u>	<u><b>1,063%</b></u>
<b>Capital Outlay</b>							
560642 Equipment >\$4999	6,995	-	-	-	-	-%	-%
Total Capital Outlay	<u>6,995</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Total Expenditures</b>	<u><b>8,008</b></u>	<u><b>8,252</b></u>	<u><b>4,489</b></u>	<u><b>4,489</b></u>	<u><b>52,221</b></u>	<u><b>533%</b></u>	<u><b>1,063%</b></u>

## Resource Management

### Mail Services

#### Program Message

The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are: electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

## Resource Management

### Mail Services

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	113,053	99,299	98,995	98,995	102,923	4%	4%
Operating Expenditures	470,073	380,752	549,225	549,225	275,525	-28%	-50%
<b>Subtotal Operating</b>	<b>583,126</b>	<b>480,051</b>	<b>648,220</b>	<b>648,220</b>	<b>378,448</b>	<b>-21%</b>	<b>-42%</b>
Internal Charges / Other	14,454	11,366	13,525	13,525	11,566	2%	-14%
Cost Allocations (contra expenditure)	(501,352)	(489,132)	(605,019)	(605,019)	(302,456)	-38%	-50%
<b>Total Operating</b>	<b>96,228</b>	<b>2,285</b>	<b>56,726</b>	<b>56,726</b>	<b>87,558</b>	<b>3,732%</b>	<b>54%</b>
<b>Total Expenditures</b>	<b>96,228</b>	<b>2,285</b>	<b>56,726</b>	<b>56,726</b>	<b>87,558</b>	<b>3,732%</b>	<b>54%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	96,228	2,285	56,726	56,726	87,558	3,732%	54%
<b>Total Budget</b>	<b>96,228</b>	<b>2,285</b>	<b>56,726</b>	<b>56,726</b>	<b>87,558</b>	<b>3,732%</b>	<b>54%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	3.00	3.00	2.00	2.00	2.00	-33%	-%
<b>Total Permanent FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-33%</b>	<b>-%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-33%</b>	<b>-%</b>



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**Resource Management**

**Mail Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	89,300	72,527	71,791	71,744	73,944	2%	3%
510140 Overtime	-	155	-	-	-	-%	-%
510210 Social Security Matching	6,786	5,509	5,656	5,488	5,588	1%	2%
510220 Retirement Contributions	4,234	4,111	5,139	4,986	5,443	32%	9%
510230 Health And Life Insurance	12,667	13,398	14,881	14,438	15,957	19%	11%
510240 Workers Compensation	66	3,599	2,411	2,339	2,878	-20%	23%
510900 Salary Adjustment Increase	-	-	2,153	-	1,331	-%	-%
510901 Internal Adjustments Only	-	-	(3,036)	-	(2,218)	-%	-%
Total Personal Services	<u>113,053</u>	<u>99,299</u>	<u>98,995</u>	<u>98,995</u>	<u>102,923</u>	<u>4%</u>	<u>4%</u>
<b>Operating Expenditures</b>							
530420 Freight & Postage Services	448,545	357,842	521,200	521,200	252,600	-29%	-52%
530440 Rental And Leases	18,353	15,804	18,400	18,400	14,200	-10%	-23%
530460 Repair And Maintenance Servi	4,554	4,782	6,100	6,100	5,200	9%	-15%
530510 Office Supplies	110	122	150	150	150	23%	-%
530520 Operating Supplies	(1,489)	2,202	3,300	3,300	3,300	50%	-%
530550 Training	-	-	75	75	75	-%	-%
Total Operating Expenditures	<u>470,073</u>	<u>380,752</u>	<u>549,225</u>	<u>549,225</u>	<u>275,525</u>	<u>-28%</u>	<u>-50%</u>
<b>Subtotal Operating</b>	<u><b>583,126</b></u>	<u><b>480,051</b></u>	<u><b>648,220</b></u>	<u><b>648,220</b></u>	<u><b>378,448</b></u>	<u><b>-21%</b></u>	<u><b>-42%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - li	13,900	11,063	13,126	13,126	11,135	1%	-15%
540201 Insurance	554	303	303	303	303	-%	-%
540202 Internal Service Fund Fees	-	-	96	96	128	-%	33%
Total Internal Charges / Other	<u>14,454</u>	<u>11,366</u>	<u>13,525</u>	<u>13,525</u>	<u>11,566</u>	<u>2%</u>	<u>-14%</u>
<b>Cost Allocations (contra expenditure)</b>							
550101 Contra Account - Direct Charge	(501,352)	(489,132)	(605,019)	(605,019)	(302,456)	-38%	-50%
al Cost Allocations (contra expenditure)	<u>(501,352)</u>	<u>(489,132)</u>	<u>(605,019)</u>	<u>(605,019)</u>	<u>(302,456)</u>	<u>-38%</u>	<u>-50%</u>
<b>Total Operating</b>	<u><b>96,228</b></u>	<u><b>2,285</b></u>	<u><b>56,726</b></u>	<u><b>56,726</b></u>	<u><b>87,558</b></u>	<u><b>3,732%</b></u>	<u><b>54%</b></u>
<b>Total Expenditures</b>	<u><b>96,228</b></u>	<u><b>2,285</b></u>	<u><b>56,726</b></u>	<u><b>56,726</b></u>	<u><b>87,558</b></u>	<u><b>3,732%</b></u>	<u><b>54%</b></u>

## Resource Management

### Risk Management - Property Liability Insurance

#### Program Message

Risk Management provides risk prevention and mitigation services to the Board of County Commissioners (BCC), elected officials, employees and citizens aimed at reducing conditions or practices which may expose the County to human, environmental, or financial loss.

Risk Management is responsible for assisting with the overall risk management effort through environmental compliance, occupational health and safety, and insurance coverage for property, liability and workers' compensation.

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**Resource Management**

**Risk Management - Property Liability Insurance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	153,687	152,575	156,281	156,281	161,362	6%	3%
Operating Expenditures	2,139,130	2,002,526	2,263,775	2,263,775	2,248,605	12%	-1%
<b>Subtotal Operating</b>	<b>2,292,817</b>	<b>2,155,101</b>	<b>2,420,056</b>	<b>2,420,056</b>	<b>2,409,967</b>	<b>12%</b>	<b>0%</b>
Internal Charges / Other	38,972	36,903	49,831	49,831	50,095	36%	1%
<b>Total Operating</b>	<b>2,331,789</b>	<b>2,192,004</b>	<b>2,469,887</b>	<b>2,469,887</b>	<b>2,460,062</b>	<b>12%</b>	<b>0%</b>
<b>Total Expenditures</b>	<b>2,331,789</b>	<b>2,192,004</b>	<b>2,469,887</b>	<b>2,469,887</b>	<b>2,460,062</b>	<b>12%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Property/Liability Insurance Fund	2,331,789	2,192,004	2,469,887	2,469,887	2,460,062	12%	-%
<b>Total Budget</b>	<b>2,331,789</b>	<b>2,192,004</b>	<b>2,469,887</b>	<b>2,469,887</b>	<b>2,460,062</b>	<b>12%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	2.20	2.20	2.20	2.20	2.20	-%	-%
<b>Total Permanent FTE</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>2.20</b>	<b>-%</b>	<b>-%</b>

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**Resource Management**

**Risk Management - Property Liability Insurance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	120,779	118,154	118,795	118,649	122,361	4%	3%
510210 Social Security Matching	8,724	8,613	9,360	9,076	9,248	7%	2%
510220 Retirement Contributions	4,489	5,657	6,326	6,134	6,171	9%	1%
510230 Health And Life Insurance	19,365	19,410	22,441	21,761	24,231	25%	11%
510240 Workers Compensation	330	741	682	661	819	11%	24%
510900 Salary Adjustment Increase	-	-	3,563	-	2,203	-%	-%
510901 Internal Adjustments Only	-	-	(4,886)	-	(3,671)	-%	-%
Total Personal Services	<u>153,687</u>	<u>152,575</u>	<u>156,281</u>	<u>156,281</u>	<u>161,362</u>	<u>6%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	9,084	2,500	2,500	2,500	2,500	-%	-%
530340 Other Services	49,403	45,555	58,200	58,200	60,200	32%	3%
530400 Travel And Per Diem	-	-	100	100	100	-%	-%
530450 Insurance - Only Risk Mgmt Us	1,360,342	1,614,532	1,497,000	1,497,000	1,528,000	-5%	2%
530451 BOCC Insurance Claims	-	-	-	-	454,280	-%	-%
530490 Other Current Charges & Oblig	716,055	336,456	500,000	500,000	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	200,000	200,000	200,000	-%	-%
530510 Office Supplies	157	194	100	100	150	-23%	50%
530520 Operating Supplies	1,711	1,657	1,450	1,450	1,150	-31%	-21%
530540 Books, Publications, Subscripti	1,578	1,632	3,275	3,275	1,725	6%	-47%
530550 Training	800	-	1,150	1,150	500	-%	-57%
Total Operating Expenditures	<u>2,139,130</u>	<u>2,002,526</u>	<u>2,263,775</u>	<u>2,263,775</u>	<u>2,248,605</u>	<u>12%</u>	<u>-1%</u>
<b>Subtotal Operating</b>	<u><b>2,292,817</b></u>	<u><b>2,155,101</b></u>	<u><b>2,420,056</b></u>	<u><b>2,420,056</b></u>	<u><b>2,409,967</b></u>	<u><b>12%</b></u>	<u><b>-%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - Ii	38,972	36,903	9,735	9,735	9,967	-73%	2%
540102 Other Charges / Administrative	-	-	40,000	40,000	40,000	-%	-%
540202 Internal Service Fund Fees	-	-	96	96	128	-%	33%
Total Internal Charges / Other	<u>38,972</u>	<u>36,903</u>	<u>49,831</u>	<u>49,831</u>	<u>50,095</u>	<u>36%</u>	<u>1%</u>
<b>Total Operating</b>	<u><b>2,331,789</b></u>	<u><b>2,192,004</b></u>	<u><b>2,469,887</b></u>	<u><b>2,469,887</b></u>	<u><b>2,460,062</b></u>	<u><b>12%</b></u>	<u><b>-%</b></u>
<b>Total Expenditures</b>	<u><b>2,331,789</b></u>	<u><b>2,192,004</b></u>	<u><b>2,469,887</b></u>	<u><b>2,469,887</b></u>	<u><b>2,460,062</b></u>	<u><b>12%</b></u>	<u><b>-%</b></u>

## Resource Management

### Risk Management - Workers' Compensation Insurance

#### Program Message

The State of Florida requires an entity of more than 4 employees to provide workers' compensation for their employees; Seminole County employs in excess of 1,400 employees. The workers' compensation fund covers those employees who work under Board of County Commissioners (BCC), Clerk of the Court, Supervisor of Elections, Property Appraiser and Tax Collector and have a work-related injury or illness.

Since 1976, Seminole County has provided this coverage for their employees by self funding the program opposed to a fully insured program. We do so by purchasing excess coverage over the Self Insurance Retention limit. Seminole County has a retention limit of \$350,000 and claims exceeding that amount would be picked up by the County's excess Carrier.

Workers' Compensation insurance is unique in that it has no limit to the amount that must be paid for an employees' injury, unlike typical health insurance that has a specified maximum amount per policy/accident.

A Workers' Compensation Work Group was formed in October 2013. The group is lead by the Resource Management Director and the directors from the three largest departments. Since the group's formation, the number of claims remained level while the average cost per claim was reduced by 42%.

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**Resource Management**

**Risk Management - Workers' Compensation Insurance**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	124,508	137,172	133,184	133,184	136,817	-%	3%
Operating Expenditures	3,005,758	2,175,628	3,133,875	3,133,875	1,873,725	-14%	-40%
<b>Subtotal Operating</b>	<b>3,130,266</b>	<b>2,312,800</b>	<b>3,267,059</b>	<b>3,267,059</b>	<b>2,010,542</b>	<b>-13%</b>	<b>-38%</b>
Internal Charges / Other	30,069	31,274	52,498	52,498	42,076	35%	-20%
<b>Total Operating</b>	<b>3,160,335</b>	<b>2,344,074</b>	<b>3,319,557</b>	<b>3,319,557</b>	<b>2,052,618</b>	<b>-12%</b>	<b>-38%</b>
<b>Total Expenditures</b>	<b>3,160,335</b>	<b>2,344,074</b>	<b>3,319,557</b>	<b>3,319,557</b>	<b>2,052,618</b>	<b>-12%</b>	<b>-38%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Workers' Compensation Fund	3,160,335	2,344,074	3,319,557	3,319,557	2,052,618	-12%	-38%
<b>Total Budget</b>	<b>3,160,335</b>	<b>2,344,074</b>	<b>3,319,557</b>	<b>3,319,557</b>	<b>2,052,618</b>	<b>-12%</b>	<b>-38%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Full-Time	1.80	1.80	1.80	1.80	1.80	-%	-%
<b>Total Permanent FTE</b>	<b>1.80</b>	<b>1.80</b>	<b>1.80</b>	<b>1.80</b>	<b>1.80</b>	<b>-%</b>	<b>-%</b>
<b>Total FTE</b>	<b>1.80</b>	<b>1.80</b>	<b>1.80</b>	<b>1.80</b>	<b>1.80</b>	<b>-%</b>	<b>-%</b>

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**Resource Management**

**Risk Management - Workers' Compensation Insurance**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	98,959	106,799	100,395	100,275	103,407	-3%	3%
510210 Social Security Matching	7,371	7,945	7,910	7,670	7,817	-2%	2%
510220 Retirement Contributions	4,357	6,696	9,582	9,292	9,092	36%	-2%
510230 Health And Life Insurance	13,646	15,334	16,081	15,594	17,306	13%	11%
510240 Workers Compensation	175	398	364	353	436	10%	24%
510900 Salary Adjustment Increase	-	-	3,012	-	1,861	-%	-%
510901 Internal Adjustments Only	-	-	(4,160)	-	(3,102)	-%	-%
Total Personal Services	<u>124,508</u>	<u>137,172</u>	<u>133,184</u>	<u>133,184</u>	<u>136,817</u>	<u>-%</u>	<u>3%</u>
<b>Operating Expenditures</b>							
530310 Professional Services	5,060	2,500	4,500	4,500	4,500	80%	-%
530340 Other Services	152,608	141,183	140,000	140,000	140,000	-1%	-%
530400 Travel And Per Diem	22	22	50	50	50	127%	-%
530450 Insurance - Only Risk Mgmt Us	802,317	724,754	489,000	489,000	529,000	-27%	8%
530451 BOCC Insurance Claims	-	-	-	-	1,200,000	-%	-%
530490 Other Current Charges & Oblig	2,045,618	1,307,124	1,500,000	1,500,000	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	1,000,000	1,000,000	-	-%	-%
530510 Office Supplies	85	45	225	225	175	289%	-22%
530520 Operating Supplies	48	-	100	100	-	-%	-%
Total Operating Expenditures	<u>3,005,758</u>	<u>2,175,628</u>	<u>3,133,875</u>	<u>3,133,875</u>	<u>1,873,725</u>	<u>-14%</u>	<u>-40%</u>
<b>Subtotal Operating</b>	<u><b>3,130,266</b></u>	<u><b>2,312,800</b></u>	<u><b>3,267,059</b></u>	<u><b>3,267,059</b></u>	<u><b>2,010,542</b></u>	<u><b>-13%</b></u>	<u><b>-38%</b></u>
<b>Internal Charges / Other</b>							
540101 Other Charges / Obligations - Ii	30,069	31,274	2,498	2,498	2,076	-93%	-17%
540102 Other Charges / Administrative	-	-	50,000	50,000	40,000	-%	-20%
Total Internal Charges / Other	<u>30,069</u>	<u>31,274</u>	<u>52,498</u>	<u>52,498</u>	<u>42,076</u>	<u>35%</u>	<u>-20%</u>
<b>Total Operating</b>	<u><b>3,160,335</b></u>	<u><b>2,344,074</b></u>	<u><b>3,319,557</b></u>	<u><b>3,319,557</b></u>	<u><b>2,052,618</b></u>	<u><b>-12%</b></u>	<u><b>-38%</b></u>
<b>Total Expenditures</b>	<u><b>3,160,335</b></u>	<u><b>2,344,074</b></u>	<u><b>3,319,557</b></u>	<u><b>3,319,557</b></u>	<u><b>2,052,618</b></u>	<u><b>-12%</b></u>	<u><b>-38%</b></u>

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**Resource Management**

**Adult Drug Court Grant**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Personal Services	-	568	-	6,100	-	-100%	-100%
Operating Expenditures	298,833	219,344	-	459,872	348,446	59%	-24%
<b>Subtotal Operating</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>
<b>Total Operating</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>
<b>Total Expenditures</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Adult Drug Court	298,833	219,912	-	465,972	-	-100%	-100%
Resource Management Grants Fur	-	-	-	-	348,446	-%	-%
<b>Total Budget</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>



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**Resource Management**

**Adult Drug Court Grant**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Personal Services</b>							
510120 Full-time Regular Salaries	-	424	-	-	-	-%	-%
510210 Social Security Matching	-	31	-	-	-	-%	-%
510220 Retirement Contributions	-	29	-	-	-	-%	-%
510230 Health And Life Insurance	-	84	-	-	-	-%	-%
511000 Contra Personal Services	-	-	-	6,100	-	-%	-%
Total Personal Services	-	568	-	6,100	-	-%	-%
<b>Operating Expenditures</b>							
530310 Professional Services	-	18,750	-	18,750	80,007	327%	-%
530340 Other Services	280,080	189,489	-	395,937	131,705	-30%	-%
530400 Travel And Per Diem	7,166	-	-	-	-	-%	-%
530402 Travel - Non-County Employee	-	7,873	-	6,850	12,645	61%	-%
530420 Freight & Postage Services	56	25	-	-	-	-%	-%
530490 Other Current Charges & Oblig	1,940	-	-	6,100	-	-%	-%
530510 Office Supplies	-	-	-	1,334	-	-%	-%
530520 Operating Supplies	5,791	2,657	-	30,901	119,889	4,412%	-%
530521 Operating Supplies - Equipmer	-	-	-	-	4,200	-%	-%
530540 Books, Publications, Subscripti	500	550	-	-	-	-%	-%
530550 Training	3,300	-	-	-	-	-%	-%
Total Operating Expenditures	298,833	219,344	-	459,872	348,446	59%	-24%
<b>Subtotal Operating</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>
<b>Total Operating</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>
<b>Total Expenditures</b>	<b>298,833</b>	<b>219,912</b>	<b>-</b>	<b>465,972</b>	<b>348,446</b>	<b>58%</b>	<b>-25%</b>

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**Resource Management**

**Agency Grants**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	38,994	141,068	377,136	814,573	-	-100%	-100%
<b>Subtotal Operating</b>	<b>38,994</b>	<b>141,068</b>	<b>377,136</b>	<b>814,573</b>	-	-100%	-100%
<b>Total Operating</b>	<b>38,994</b>	<b>141,068</b>	<b>377,136</b>	<b>814,573</b>	-	-100%	-100%
<b>Total Expenditures</b>	<b>38,994</b>	<b>141,068</b>	<b>377,136</b>	<b>814,573</b>	-	-100%	-100%

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Agency Grants	38,994	141,068	377,136	814,573	-	-100%	-100%
<b>Total Budget</b>	<b>38,994</b>	<b>141,068</b>	<b>377,136</b>	<b>814,573</b>	-	-100%	-100%

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
<b>Total FTE</b>						-%	-%
						-%	-%
						-%	-%

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Resource Management**

**Agency Grants**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	37,795	141,068	318,850	677,221	-	-%	-%
530400 Travel And Per Diem	1,199	-	-	-	-	-%	-%
530402 Travel - Non-County Employee	-	-	45,976	112,732	-	-%	-%
530499 Other Chgs/Ob-Contingency	-	-	12,060	24,120	-	-%	-%
530550 Training	-	-	250	500	-	-%	-%
Total Operating Expenditures	<u>38,994</u>	<u>141,068</u>	<u>377,136</u>	<u>814,573</u>	<u>-</u>	<u>-%</u>	<u>-%</u>
<b>Subtotal Operating</b>	<b><u>38,994</u></b>	<b><u>141,068</u></b>	<b><u>377,136</u></b>	<b><u>814,573</u></b>	<b><u>-</u></b>	<b><u>-%</u></b>	<b><u>-%</u></b>
<b>Total Operating</b>	<b><u>38,994</u></b>	<b><u>141,068</u></b>	<b><u>377,136</u></b>	<b><u>814,573</u></b>	<b><u>-</u></b>	<b><u>-%</u></b>	<b><u>-%</u></b>
<b>Total Expenditures</b>	<b><u><u>38,994</u></u></b>	<b><u><u>141,068</u></u></b>	<b><u><u>377,136</u></u></b>	<b><u><u>814,573</u></u></b>	<b><u><u>-</u></u></b>	<b><u><u>-%</u></u></b>	<b><u><u>-%</u></u></b>

## Resource Management

### Veterans' Services

#### **Program Message**

Provides assistance to veterans and their dependents with filing claims for health care benefits, service connected disabilities benefits, pensions, education and training benefits, burial and memorial benefits, property tax exemption assistance and resources to aid veterans who are experiencing a financial hardship with transportation assistance – bus passes.

**Seminole County Government**  
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**Resource Management**

**Veterans' Services**

<b>Expenditures</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
Operating Expenditures	-	-	-	-	17,173	-%	-%
<b>Subtotal Operating</b>	-	-	-	-	<b>17,173</b>	<b>0%</b>	<b>0%</b>
<b>Total Operating</b>	-	-	-	-	<b>17,173</b>	<b>0%</b>	<b>0%</b>
<b>Total Expenditures</b>	-	-	-	-	<b>17,173</b>	<b>-%</b>	<b>-%</b>

<b>Source of Funding</b>	<b>FY 2011/12 Actual</b>	<b>FY 2012/13 Actual</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
General Fund	-	-	-	-	17,173	-%	-%
<b>Total Budget</b>	-	-	-	-	<b>17,173</b>	<b>-%</b>	<b>-%</b>

<b>Staffing Summary</b>	<b>FY 2011/12 Adopted</b>	<b>FY 2012/13 Adopted</b>	<b>FY 2013/14 Adopted</b>	<b>FY 2013/14 Amended</b>	<b>FY 2014/15 Adopted</b>	<b>Actual Variance</b>	<b>Amended Variance</b>
						-%	-%
<b>Total FTE</b>						<b>-%</b>	<b>-%</b>

**Seminole County Government**  
**Fiscal Year 2014/15 Budget Adopted Document**

**Resource Management**

**Veterans' Services**

Account Description	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Adopted	FY 2013/14 Amended	FY 2014/15 Adopted	Actual Variance	Amended Variance
<b>Operating Expenditures</b>							
530340 Other Services	-	-	-	-	1,657	-%	-%
530490 Other Current Charges & Oblig	-	-	-	-	15,516	-%	-%
Total Operating Expenditures	-	-	-	-	17,173	-%	-%
<b>Subtotal Operating</b>	-	-	-	-	<b>17,173</b>	-%	-%
<b>Total Operating</b>	-	-	-	-	<b>17,173</b>	-%	-%
<b>Total Expenditures</b>	-	-	-	-	<b>17,173</b>	-%	-%



## Glossary

**ACCRUAL** – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

**ACCRUAL ACCOUNTING** – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

**AD VALOREM TAX** – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as “property tax”.

**ADA** - Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

**ADJUSTED FINAL MILLAGE** – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

**ADOPTED BUDGET** – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

**AGGREGATE MILLAGE RATE** – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

**AMENDMENT** – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

**APPROPRIATION** – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

**APPROVED BUDGET** – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

**ARRA** – American Recovery and Reinvestment Act.

**ASSESSED VALUE** – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

**BALANCED BUDGET** – A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

**BEGINNING FUND BALANCE** - Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s reserves.

**BOARD OF COUNTY COMMISSIONERS** – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.



## Glossary

**BOND** – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

**BUDGET ADJUSTMENT** – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

**BUDGET CALENDAR** – The schedule of key dates involved in the process of adopting and executing an adopted budget.

**BUDGET MESSAGE** – A brief written statement presented by the County Manager to explain principal budget issues.

**CAPITAL BUDGET** - The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

**CAPITAL EQUIPMENT** - Tangible equipment with a cost of \$5,000 or more.

**CAPITAL IMPROVEMENT PROGRAM (CIP)** - The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

**CAPITAL IMPROVEMENTS** – Physical assets constructed or purchased, that have minimum cost of twenty-five thousand dollars (\$25,000). These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

**CAPITAL IMPROVEMENTS ELEMENT (CIE)** - An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

**CAPITAL OUTLAY** – Appropriation for the acquisition or construction of physical assets.

**CAPITAL PROJECT** – Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

**CERTIFICATES FOR PARTICIPATION (COPs)** – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

**CHARGES FOR SERVICES** - These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

**CIP** – Capital Improvement Program.

## Glossary

**CONTINGENCY** – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

**CULTURE AND RECREATION** - Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including: libraries, parks and recreation, and other cultural and recreation services.

**DEBT PER CAPITA** - Total county debt divided by the county's population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

**DEBT SERVICE** – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

**DEFICIT** – The excess of expenditures over revenues during a fiscal year.

**DEPARTMENT** – An organizational unit of the County responsible for carrying out a major governmental function, such a Public Works.

**DEPRECIATION** – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

**DIVISION** – A basic organizational unit of the County which is functionally unique in its service delivery.

**ECONOMIC ENVIRONMENT** - Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veteran's services, housing and urban development and other services related to economic improvements.

**ENCUMBRANCE** – The commitment of appropriated funds to purchase an item or service.

**ENDING FUND BALANCE** - Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

**ENTERPRISE FUND** – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

**EPA** – Environmental Protection Agency.

**EXEMPT, EXEMPTION, NON-EXEMPT** – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

## Glossary

**EXPENDITURE** – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

**FCC** – Federal Communication Commission.

**FDEP** – Florida Department of Environmental Protection.

**FDOT** – Florida Department of Transportation.

**FINAL MILLAGE** – The tax rate adopted in the final public budget hearing of a taxing authority.

**FISCAL YEAR** – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

**FRDAP** – Florida Recreation Development Assistance Program.

**FTE** – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

**FUNCTION** – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

**FUND** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE** – The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

**GENERAL FUND** – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

**GENERAL GOVERNMENT** - Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

**GOB** – General Obligation Bond. General obligation bonds are secured by the full faith, credit and ad-valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

**GRANT** – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

**HOMESTEAD EXEMPTION** – Refer to definition for exempt, exemption, and non-exempt.

## Glossary

**HUMAN SERVICES** - Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

**IMPACT FEES** - Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**INDIRECT COSTS** – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

**INFRASTRUCTURE** - Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

**INFRASTRUCTURE SALES TAX** - A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county's budget.

**INTERFUND TRANSFERS** – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a “double counting” of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the “net” budget.

**INTERGOVERNMENTAL REVENUE** – Revenue received from another government unit for a specific purpose.

**INTERNAL SERVICE** - Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

**LEVEL OF SERVICE IMPACT** - Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

**LEVY** – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**LINE-ITEM BUDGET** – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

**LONG-TERM DEBT** – Debt with a maturity of more than one year after the date of issuance.

**LWCG** – Land and Water Conservation Grant.

**MANDATE** – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

## Glossary

**MILL, MILLAGE** – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

**MILLAGE RATE** - A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

**MISCELLANEOUS (FUNDING SOURCE)** - Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING** – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

**MUNICIPAL SERVICES TAXING UNIT** – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

**NEW PROJECT** - A capital project that has not been previously approved by the BOCC.

**OBJECT CODE** – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

**OBJECTIVE** – A defined method to accomplish an established goal.

**OPERATING EXPENSES** – Also known as Operating and Maintenance costs, these are expenses or day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

**OTHER APPROPRIATIONS** - Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

**OTHER EXPENDITURES** – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

**OTHER REVENUES** – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

**PERSONAL PROPERTY** – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

**PERSONAL SERVICES** – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

## Glossary

**PHYSICAL ENVIRONMENT** - Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.

**PROGRAM** - A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

**PROJECT COMPLETION DATE** - This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.

**PROJECT DESCRIPTION** - Brief explanation of each project's purpose and work scope.

**PROPERTY APPRAISER** - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**PROPERTY TAX** - Refer to definition for ad valorem tax.

**PROPOSED MILLAGE** - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

**PSAP** - Public Safety Answering Point.

**PUBLIC SAFETY** - Functional classification for services provided by the county for the safety and security of the public, including: law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

**REAL PROPERTY** - Land and the buildings and other structures attached to it that is taxable under state law.

**REASSESSMENT** - The rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

**RESERVE** - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**RESERVES AND REFUNDS** - Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

**REVENUE** - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

## Glossary

**REVENUE BONDS** – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

**REVENUE ESTIMATE** – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

**ROLLED BACK/ROLL BACK RATE** – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year's tax rate.

**SER** – South-East Regional.

**SPECIAL ASSESSMENT** – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**SPECIAL REVENUE FUND** – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**STATE SHARED REVENUE** - Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

**STRUCTURALLY BALANCED BUDGET** – A balanced budget that supports financial sustainability for multiple years into the future.

**TAX BASE** – The total property valuations on which each taxing authority levies its tax rates.

**TAX ROLL** – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**TAX YEAR** – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

**TENTATIVE MILLAGE** – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**TRANSFERS** - Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

**TRANSPORTATION** - Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

## Glossary

**TRUTH IN MILLAGE LAW** – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**UNDERLYING BOND RATING** - Published assessment of a particular debt issue's credit quality absent credit enhancement.

**UNENCUMBERED BALANCE** - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

**UNIFORM ACCOUNTING SYSTEM** – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

**USER FEES** – The fees charged for direct receipt of public services.

**VOTED MILLAGE** – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

**WTP** – Water Treatment Plant.

**WWTP** – Waste Water Treatment Plant.



