



SEMINOLE COUNTY
FLORIDA'S NATURAL CHOICE

Annual Budget

for Seminole County, Florida



**Adopted Budget for
Fiscal Year 2017/2018**



SEMINOLE COUNTY
FLORIDA'S NATURAL CHOICE

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SEMINOLE COUNTY
FLORIDA'S NATURAL CHOICE

October 1, 2017

To the Citizens of Seminole County and the Honorable Board of County Commissioners:

Pursuant to the Florida Statutes and the Seminole County Home Rule Charter, I respectfully present the adopted budget for FY 2017/18.

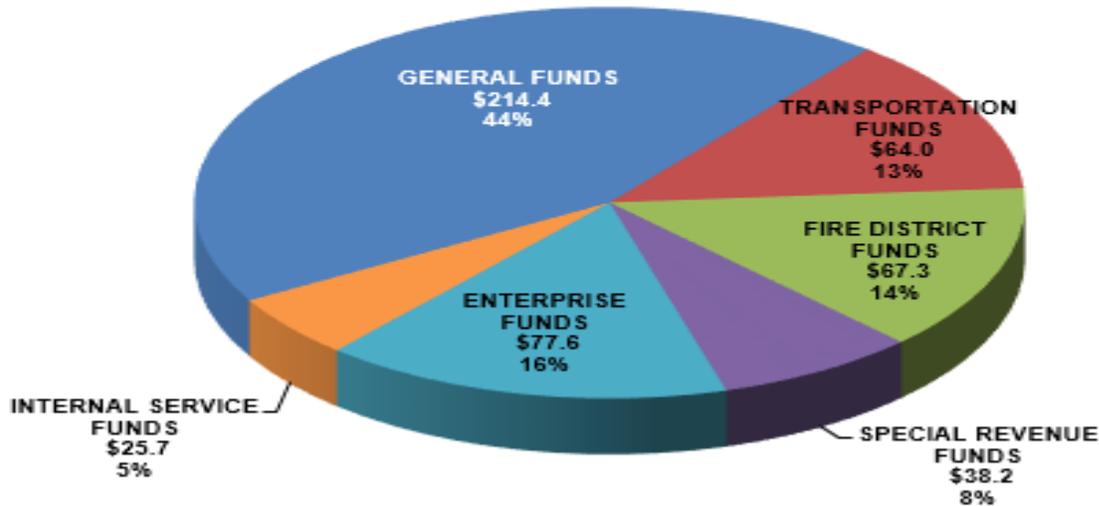
The adopted FY 2017/18 budget emphasizes spending in the areas with the greatest public benefit, and is reflective of the Board of County Commissioners' guiding principles for budget development, not the least of which is ensuring that Seminole County's most significant quality of life services continue to be delivered at or above current levels. This budget also reflects the Board's shared philosophy that the budget should be structurally balanced, taxes should be kept as low as possible, and the operating reserve in the General Fund should be maintained at a minimum of 20%.

In keeping with those principles, we have adopted a balanced FY 2017/18 budget that totals \$755.3M, for all governmental and proprietary activities of the County, and includes \$410.8M for base budget operations, \$90.5M in non-base expenditures, and \$254.0M for non-dedicated transfers and reserves. The adopted budget results in a 4.4% operating increase from last fiscal year, with no increase in the County's General Fund or Unincorporated Road MSTU millage rates. The adopted budget also addresses the on-going deficiencies within the Fire Fund, incorporating a 0.4350 mill increase to the Fire Fund MSTU millage rate. This approved increase is the minimum necessary to maintain the County's high level of emergency service, and is reflective of the Board of County Commissioners' commitment to deliver exceptional services in a fiscally responsible manner.

BY ACCOUNT MAJOR	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE	%
01 BASE BUDGET				
OPERATING BUDGETS	393,423,832	410,806,693	17,382,861	4.4%
01 BASE BUDGET Total	393,423,832	410,806,693	17,382,861	4.4%
02 NON-BASE BUDGET				
FLEET BUDGETS	6,783,876	7,035,455	251,579	3.7%
EQUIPMENT	1,227,794	3,464,040	2,236,246	182.1%
FACILITIES PROJECTS	1,389,055	1,309,194	(79,861)	-5.7%
PROJECTS	82,277,683	73,141,234	(9,136,449)	-11.1%
GRANTS	6,612,678	5,532,407	(1,080,271)	-16.3%
02 NON-BASE BUDGET Total	98,291,086	90,482,330	(7,808,756)	-7.9%
03 FISCAL BUDGET				
RESERVES	222,901,940	219,910,831	(2,991,109)	-1.3%
TRANSFERS	33,996,663	34,121,602	124,939	0.4%
03 FISCAL BUDGET Total	256,898,603	254,032,433	(2,866,170)	-1.1%
Grand Total	748,613,521	755,321,456	6,707,935	0.9%

Countywide Current Revenues

FY 2017/18 Adopted Budget
\$ 487.2 Million
(Excludes Fund Balance and Transfers)



The adopted FY 2017/18 budget was prepared based on current revenue trends. Seminole County's strong housing market and growing new construction have resulted in increased taxable property values countywide for the 5th consecutive year, averaging 6% annual growth over the past four years. The median sales price of an existing single family home is now \$235K while the median price of a newly constructed home is \$395K. Commercial construction activity improved over the prior year as well. Hotel occupancy rates are averaging 82% through June 2017 versus 79% in 2016, reflecting tourism increases, and the County's penny sales tax is estimated to generate about \$74M in FY 2017/18. As a result, revenues estimated for this budget reflect a higher level of growth than those incorporated in the prior year's budget.

1. General Operating Funds

General government operations, including those undertaken by the County's Constitutional Officers, are funded through three primary sources: property taxes, state shared revenues, and locally generated revenues. In total, the County's General Fund revenue (including fund balance) totaling \$265.6M is up \$8.3M over the prior year's adopted budget of \$257.3M.

Property Taxes. Revenue estimates are based on a continuation of the countywide millage rate of 4.8751, Unincorporated Road District millage rate of 0.1107, and an increase in the Fire Protection District millage rate from 2.3299 to 2.7649.

Countywide taxable property values grew by 7.3% over FY 2016/17. New construction accounts for 1.4% of the increased value, while reappraisals of existing properties account for 5.9%. The Unincorporated Road District MSTU experienced a 6.2% increase in property values over FY 2016/17. Fire Protection District taxable property values are up 6.9% over prior year values. New construction accounted for approximately 0.9% of the growth in the Road District MSTU and 1.1% in the Fire

District MSTU. Based on the consumer price index change, the 2017 Save Our Homes cap will limit growth in assessed values for homesteaded properties to 2.1% over prior year assessed values.

Based on growth in taxable property values, ad valorem revenue has increased \$9.6M in the General Fund; \$12.4M in the Fire Fund (inclusive of the adopted 0.4350 millage increase); and \$99K in the Transportation Trust Fund, for a total of \$22.1M over that included within the FY 2016/17 adopted budget.

State Shared Revenue. Countywide state shared revenues primarily include County Revenue Sharing and Half-Cent Sales Tax. The County Revenue Sharing and Half-Cent Sales Tax are funded primarily through the State 6 cent sales tax and is expected to grow by \$836K or 2.3% in FY 2017/18.

Communication Service Tax. CST is projected at \$5.9M in FY 2017/18, a \$900K or 13% reduction from prior year adopted revenue. Of the \$900K decrease, \$432K is attributable to a one-time state audit adjustment received in December 2016; \$56K is attributable to an audit decrease expected in December 2017; and \$412K is a result of an estimated 6% decline in current revenue. Historical CST revenue since FY 2007/08 has reflected flat to declining collection trends attributed in large part to changes in technologies.

Locally Generated Revenue. Other General Fund revenue growth projections total \$1.5M, including an increase of \$1.0M anticipated in interest revenue, \$500K in one-time FEMA reimbursements associated with Hurricane Matthew; \$200K in increased contributions from the Port Authority; a decrease of \$475K in Court related revenues, and a \$200K transfer in from Stormwater to close out the Fund.

Intragovernmental Transfers (Excess Fee Returns). Intragovernmental transfers or excess fees from Constitutional Officers are not a guaranteed annual source of revenue, yet many County governments depend on these returns to help minimize the amount of property taxes used to support the growing cost of non-BCC controlled Constitutional Officer budgets.

Returns from the Tax Collector, Sheriff, Property Appraiser, Clerk of the Court and Comptroller and Supervisor of Elections are estimated at a combined \$2.1M in FY 2017/18, which is \$3.2M less than the FY 2016/17 adopted budget estimate of \$5.3M.

2. Fire District Fund

The Seminole County Fire District Fund has been operating at a structural deficit for 10 years. This deficit has been partially shored up in recent years through the use of infrastructure sales tax revenues for the purchase of fleet needs. In FY 2017/18, we adopted the use of \$3.34M from the Infrastructure Sales Tax Fund to once again address fleet requirements. Even with this sales tax supplement, the Fire Fund budget was facing a \$5.8M revenue to expenditure deficit in FY 2017/18. As a result, reserve levels within the fund would drop below \$10M (15% of revenues), and were projected to be fully exhausted in FY 2018/19. Despite these diminishing reserves, County Fire and Emergency Medical Services have been maintained at a consistently high level.

Excellent emergency services are essential to the maintenance of Seminole County's exceptional quality of life. While no county manager takes pleasure in proposing a millage rate increase, the Board was asked to consider an upward adjustment to the rate that was established a decade ago in order to maintain current service levels within the County. Staff conducted extensive analysis relative to the anticipated needs over the next ten years, and as a result, a 0.4350 mill increase over the current rate of 2.3299 was adopted, which will right size the fund for the long term.

3. Special Revenue Funds

Building Fund. Building revenues are based on current construction activity and revenue trends. Building permit revenues are projected at \$3.4M or \$185,500 over the FY 2016/17 adopted budget. Overall Building Fund operating revenue is expected to increase \$216,000 or 6.0% over FY 2016/17.

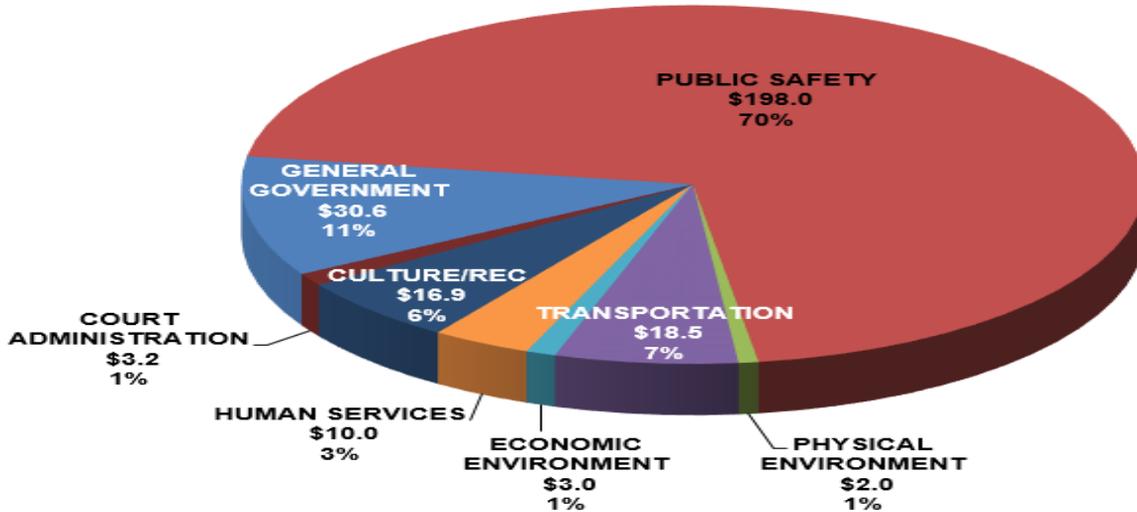
Infrastructure Sales Tax Fund. Seminole County's 2014 One Cent Infrastructure Sales Tax is projected at \$74.1M in FY 2017/18 representing a 5% growth over the prior year's adopted revenue. Pursuant to the interlocal agreement, the County will receive \$41.2M or 55.6% of the projected sales tax, the School Board \$18.5M or 25%; and the Cities will share in \$14.4M or 19.4% of the projected revenue.

4. Enterprise Funds

Water and Sewer Fund. The Board of County Commissioners adopted a five year Water and Sewer rate program on September 22, 2015, and incorporated the detailed listing of rates within Section 20.45 of the Seminole County Administrative Code. Water and Sewer revenues are used to fund operations and support debt funding requirements, fortifying our existing debt and credit ratings and to ensure financial stability. Due to the anticipated increase of \$1.3M in interest revenue earned, the previously adopted 3% rate increase has been reduced to 1.5% for FY 2017/18. Assuming a 1% ERC growth, 0.5% usage growth and a 1.5% rate increase, the County can expect an estimated \$485K increase in water utility revenue and a \$684K increase in sewer utility revenue.

Solid Waste Fund. FY 2017/18 operating revenue for the Solid Waste Fund is projected at \$14.8M or \$467K above the FY 2016/17 adopted budget. Included in the projected operating revenue, is a transfer of \$300,000 from the Tourist Development Fund, representing the second year repayment of the \$3.2M interfund loan for lighting at the sports complex.

USE OF AD VALOREM FUNDS
GENERAL, FIRE, TRANSPORTATION
\$ 282.2 Million
 (Excludes Reserves and Transfers)



Significant Funding Priorities for FY 2017/18

The listing below reflects significant expenditures within the adopted General Fund Budget:

Non-Base Requests \$2,807,321
 Includes upgrades to the jail, telephone system, JD Edwards upgrades, Lake Mary library parking lot reconfiguration, fleet vehicles, homeless initiatives, and construction of a veterinarian surgical clinic.

New Positions \$1,514,083
 Includes 27 new FTEs in the General Fund related to the insourcing of Fleet Maintenance services, which was partially offset by a reduction to Contracted Services. An additional 6.8FTEs were added, mostly related to the County's active parks, Community Services, Mosquito Control, and Water Quality programs. 3.8 FTEs come with no additional costs to the taxpayers as they are already working for the County as interns or contracted staff.

Rolling Hills Community Park \$247,460
 These are estimated operating and maintenance costs related to the new Rolling Hills Community Park.

Landscape and Trails Maintenance \$90,657
 This increase is largely due to the new facilities and new trails being constructed under the County's Infrastructure Sales Tax program.

Mass Transit (LYNX) Net Transfer Increase: \$317,984
 This represents the increase for the General Fund subsidy to LYNX. The total request is \$7.0M, which is partially funded by \$2.3M in Ninth-Cent Fuel Tax revenues and a \$4.7M General Fund transfer.

Significant Items Not Funded in FY 2017/18

Fleet and Equipment \$900,000

A total of 16 vehicles and equipment items requested by Emergency Management, Leisure Services, Fire, and Roads are not funded in FY 2017/18, but will be eligible for review in FY 2018/19.

JD Edwards Upgrades \$300,000

The adopted budget includes \$405K for JD Edwards, but excludes \$300K in additional upgrades that were requested for countywide improvements.

P25 Radio Equipment and Infrastructure \$13.4M

Upgrade to field equipment and infrastructure, which enables our dispatchers, command units, and first responders to effectively communicate in the field.

Econ River Boardwalk Project \$543,397

Repair and replacement of existing boardwalk.

Public Safety Building Water Tank \$92,000

Replacement of the existing 15,000 gallon water tank at the Public Safety Building, which would provide potable water to the building should services be compromised.

Personnel Expenditures

The adopted FY 2017/18 budget includes a net of 62.3 new FTE positions within the Board of County Commissioners' programs, totaling \$2,868,097 across all funds of the County. All new positions were considered necessary to meet the service demands. New positions by Program include:

COUNTYWIDE POSITION REQUESTS			
FUND/REQUEST	PROGRAM	BUDGET CHANGE	FTE CHANGE
NEW POSITION REQUEST		2,755,952	56
00100 GENERAL FUND	04 RECREATIONAL ACTIVITIES & PROG	62,026	2
	06 COUNTY LOW INCOME ASSISTANCE	56,696	1
	07 FLEET MANAGEMENT	1,283,216	27
10101 TRANSPORTATION TRUST FUND	07 ROADS-STORMWATER R&M	31,013	1
10400 BUILDING PROGRAM	11 BUILDING	216,864	5
11001 PROFESS SPORTS FRANCHISE TA	01 ECONOMIC DEV & COMMUNITY RELATIC	137,214	2
11200 FIRE PROTECTION FUND	05 EMS/FIRE/RESCUE	608,331	11
	05 FIRE PREVENTION BUREAU	52,007	1
40100 WATER AND SEWER FUND	08 WASTEWATER OPERATIONS	143,182	3
	08 WATER OPERATIONS	165,403	3
TEMP TO REGULAR STATUS		-	4.3
00100 GENERAL FUND	07 MOSQUITO CONTROL	-	0.6
	07 WATER QUALITY	-	1.2
11908 DISASTER PREPAREDNESS	01 EMERGENCY MANAGEMENT	-	1.5
11905 COMMUNITY SVC BLOCK GRANT	06 GRANT LOW INCOME ASSISTANCE	-	1
CURRENTLY FUNDED BY OPERATING		112,146	2
00100 GENERAL FUND	04 EXTENSION SERVICES	64,418	1
	06 COUNTY LOW INCOME ASSISTANCE	47,727	1
Grand Total		2,868,097	62.30

The FY 2017/18 adopted budget also includes a 3% salary adjustment for all permanent Board of County Commissioners employees¹. Staffing levels were significantly reduced in FY 2008/09 and FY 2009/10 as a consequence of the economic downturn. While staffing levels have gradually increased over the last several years, the number of employees per capita is still below pre-recession levels, and employees continue to undertake more work with fewer people. Furthermore, as the economy has improved and expanded, we continue to face the challenge of increasingly competitive compensation. The County's overall compensation structure has not been reviewed and/or adjusted since before the Great Recession, and employee retention and recruitment has become more difficult as the market offers higher salaries than the County has in place. While preparing the budget, staff surveyed adjacent county governments, and the trend in competing agencies for this fiscal year includes salary adjustments of approximately 3% to 3.5%.

Constitutional Officers' Budgets

Within the adopted FY 2017/18 budget, Board of County Commissioners programs account for 34% of General Fund expenditures, while transfers to support the operations of the Sheriff, Tax Collector, Clerk of the Court and Comptroller, Property Appraiser, and Supervisor of Elections constitute 66% of expenditures.

CONSTITUTIONAL OFFICERS GENERAL FUND BUDGET					
BY ACCOUNT MAJOR	FY16	FY17	FY18	VARIANCE	%
	ACTUALS	ADOPTED BUDGET	ADOPTED BUDGET		
CLERK OF THE COURT	2,841,136	2,735,899	2,634,250	(101,649)	-3.7%
PROPERTY APPRAISER	4,884,109	4,932,293	5,058,274	125,981	2.6%
SHERIFF'S OFFICE	111,745,994	117,680,737	122,596,000	4,915,263	4.2%
SUPERVISOR OF ELECTIONS	3,003,756	2,559,895	2,515,558	(44,337)	-1.7%
TAX COLLECTOR	6,576,756	6,991,050	7,125,000	133,950	1.9%
Grand Total	129,051,751	134,899,874	139,929,082	5,029,208	3.7%

Proposed \$25K Homestead Exemption

During its 2017 regular session, the Florida Legislature passed HJR 7105, which will place a referendum to consider an additional \$25K property tax exemption before the voters in November of 2018. If approved by 60% of the voters, the new homestead exemption is expected to have a negative fiscal impact of approximately \$11M on Seminole County's budget. While preparing the FY 2017/18 adopted budget, staff remained mindful of this potential reduction in funding. As a result, new positions funded through ad valorem revenues were strictly scrutinized, and limited those necessary to maintain current levels of service. Additionally, we avoided the establishment of new

¹ Exclusive of the A Bargaining Units.

programs and services that could require elimination due to future reductions in revenue. Overall impact to each property tax fund is as follows:

EFFECT OF ADDITIONAL \$25K EXEMPTION				
	AFFECTED PARCELS	PROPERTY VALUE DECREASE	% DROP	AD VALOREM REDUCTION
GENERAL FUND	97,733	1,662,076,575	13.53	8,102,790
FIRE FUND	72,976	1,267,217,158	12.89	2,952,489
ROAD DISTRICT	51,592	966,838,443	12.39	107,029
TOTAL				\$ 11,162,308

Structural Balance

General Fund. As noted above, the FY 2017/18 General Fund adopted budget is structurally balanced without the use of reserves for the second year in a row. Structural balance has been a strong priority of the Board of County Commissioners, and is attributable to not only a more favorable economic climate, but also to the County's on-going efforts to promote operational and human resource efficiencies. With a potential additional \$25,000 homestead exemption looming in the near future, maintaining a healthy, responsible reserve is of even greater importance. It is our estimate that the adopted FY 2017/18 budget will yield a 24% reserve balance in the General Fund.

Conclusion

The annual budget is not just a financial plan for the County's operations, but also a policy document that reflects the priorities of the community. We adopted this budget having given all options and recommendations careful consideration. Each fiscal year presents its own challenges, and I am grateful for the Board's on-going involvement and constructive input as staff engaged in the complex effort to prepare a fiscally sound and sustainable budget. I also greatly appreciate the positive contributions of those Constitutional Officers who continually endeavor to be good stewards of the taxpayers' resources. Finally, I would like to acknowledge the great work of our County staff who, day after day, demonstrate their commitment to delivering high quality public service to our residents and visitors.

Sincerely,



Nicole Guillet
Seminole County Manager

INTRODUCTION

COUNTY OFFICIALS

BOARD OF COUNTY COMMISSIONERS



JOHN HORAN, CHAIRMAN
District 2 Commissioner



BRENDA CAREY, VICE CHAIRMAN
District 5 Commissioner



BOB DALLARI
District 1 Commissioner



LEE CONSTANTINE
District 3 Commissioner



CARLTON HENLEY
District 4 Commissioner

APPOINTED OFFICIALS

NICOLE GUILLET
County Manager

A. BRYANT APPLGATE
County Attorney

CONSTITUTIONAL OFFICERS

MIKE ERTEL
Clerk of the Circuit
Court and Comptroller

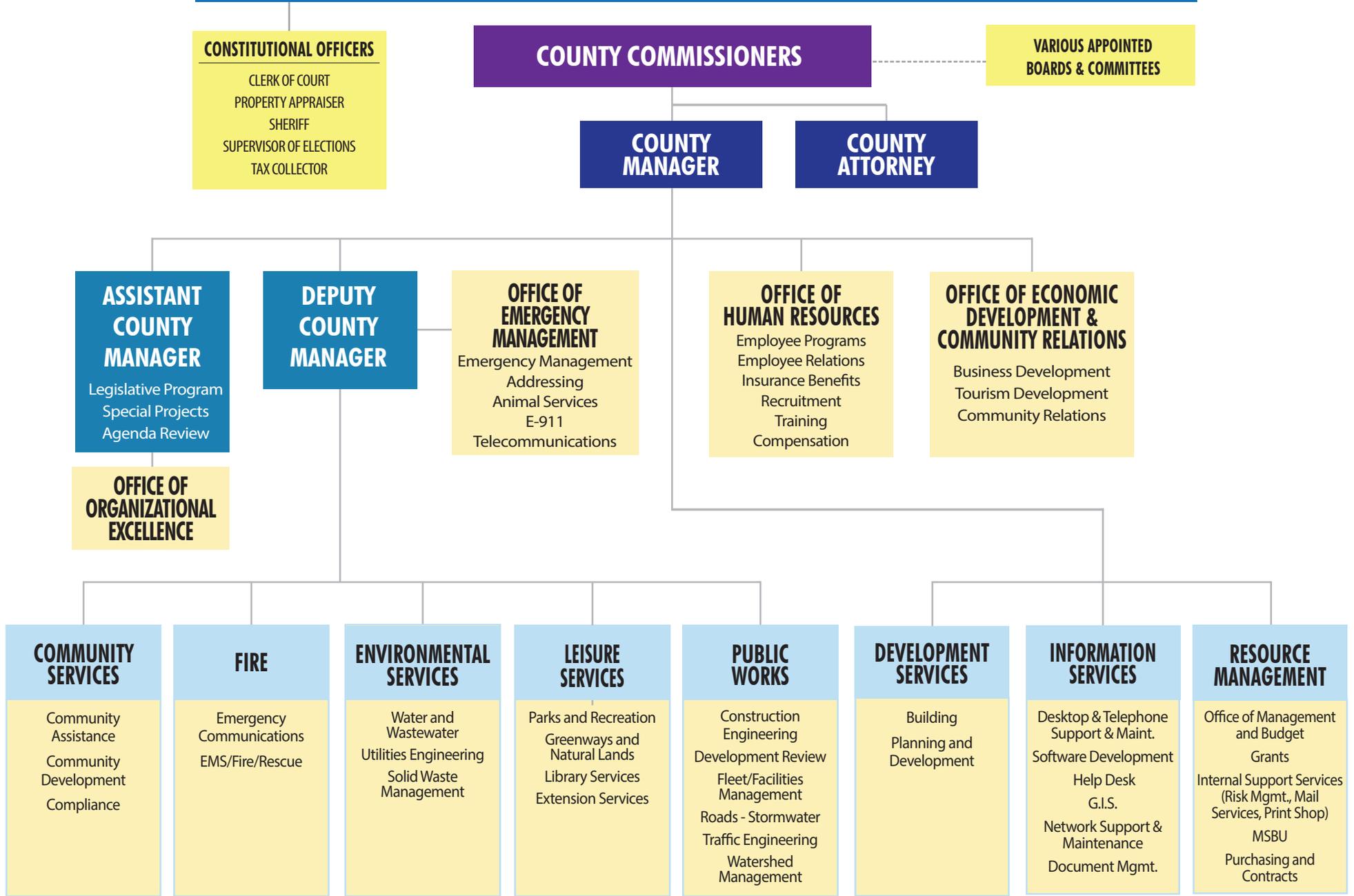
MIKE ERTEL
Supervisor of Elections

DAVID JOHNSON
Sheriff

DAVID JOHNSON
Property Appraiser

JOEL GREENBERG
Tax Collector

Citizens of Seminole County



BUDGET & FISCAL MANAGEMENT STAFF

Edward BassDirector of Resource Management
Timothy Jecks Budget Manager
Cecilia Monti..... Financial Administrator
Kent Cichon..... Financial Administrator
Sara Carrick Financial Manager
Jennifer Stevens Senior Financial Analyst
George Woodring..... Senior Financial Analyst
Davison Heriot..... Senior Financial Analyst
Wendy AvilesAccounting Specialist
Erin LebenAdministrative Assistant



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida for its annual budget for the fiscal year beginning October 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements.

HOW TO READ THIS DOCUMENT

The Seminole County annual budget document is intended to provide information for a variety of purposes for different groups of users. It serves as a policy document, financial plan, and operating guide for County services. This section provides a brief explanation of the information that can be found in each section of the document. Generally, as you go deeper into each section and into the document as a whole, the information provided becomes more detailed.

Organization of the Document

This document is made up of a Budget Message to the Board of County Commissioners, which discusses, on a very high level, issues and aspects concerning the current budget as adopted by the Board, and twelve sections: Introduction, Budget Overview, Countywide Budget, Countywide Budget Detail, General Fund Budget, Personnel Services, Internal Service Charges, Non-Base Budgets, Debt Management, Departments, Glossary, and Appendix. Each section is divided up into multiple reports, which are outlined in the Table of Contents. If the document is being viewed electronically, bookmarks and hyperlinks have been established duplicating information found in the Table of Contents.

Introduction

The Introduction section begins with a few introductory items, including the list of elected and appointed County officials, an organizational chart of the County government, a listing of the budget and fiscal management staff who put this document together, a copy of the previous year's Government Finance Officers Association Distinguished Budget Presentation Award, and these pages. This section continues with an overview of the County's history, the organization of the County's government, and demographic information about the County. This information is primarily oriented towards readers who are not familiar with the County, although it may be of interest to other readers. This is followed with a discussion pertaining to the County's long range planning policies and procedures. This information includes a discussion of the County's strategic planning, a discussion of the County's fiscal policies, and the County's long-term financial planning. A summary list of short term initiatives and long-term goals and objectives completes this section.

Budget Overview

The Budget Overview section brings focus from the County's long range planning policies and procedures to the procedures used to create the adopted budget reflected in this document. This section includes the budget development calendar and a discussion of the budget process and the assumptions used in developing, monitoring, and amending the budget. This section also includes a high level (by fund) breakdown of the budget and a discussion of fund accounting and the various funds used in the adopted budget. This section concludes with charts and explanations of both total and current sources and uses of funding.

HOW TO READ THIS DOCUMENT

Countywide Budget

The Countywide Budget section includes information on the budget as a whole, across all funds and all departments. The following information is provided:

- a one page summary of the budget
- information about property taxes
 - a history of the millage rates charged by the County
 - a history of the taxable property values
 - a sample property tax calculation
 - a comparison of property taxes by taxing authority
- information about countywide sources and uses of funding
 - a detailed listing of all sources of funding
 - a diagram representing activity by department across funds
 - a detailed listing of uses by department and program
 - a detailed history of major revenue sources
 - a summary of uses by function and object classification
 - a listing of outside agencies supported by county funds
 - a summary of grants
 - a listing of transfers from one fund to another within the county
 - an explanation and listing of reserves (unappropriated funds)

Countywide Budget Detail

The Countywide Budget Detail section includes more detailed information about the countywide budget. First is a detailed revenue listing for each fund within the county budget. This is followed by an expenditure programmatic budget for each fund within the county budget. The last portion of this section is a statement of changes in fund balance (both historical and budgeted) for each budgeted fund.

General Fund Budget

The previous section focused on the budget as a whole, which includes proprietary funds, capital project funds, special revenue funds, and other funds with a limited purpose. This section focuses specifically on the General Fund. The General Fund can be used for any legitimate purpose by direction of the Board of County Commissioners.

The following information is provided about the General Fund:

- an adjustment summary for the adopted General Fund budget compared to the adopted General Fund budget in the previous year
- information about sources of funding in the General Fund
 - charts and explanations of both total and current sources of funding
 - a detailed listing of all sources of funding

HOW TO READ THIS DOCUMENT

- information about uses of funding in the General Fund
 - charts of both total and current uses of funding
 - a detailed listing of uses by function and program
- history of fund balances since FY 2011/12
- spending per capita since FY 2014/15

Personnel Services

The Personnel Services section provides information about the staffing levels supported in the current budget. It provides an overview and history of the staffing levels of county staff, a comparison of FTE's by fund, a summary of the changes in budgeted positions, a summary and details regarding the currently budgeted positions, health insurance enrollment, Workers' Compensation rates and Florida Retirement System classes.

Internal Service Charges

In order to better represent the cost of the various programs undertaken by the County, certain internal costs have been allocated from internal service programs to user programs. This includes such costs as telephone service and the costs of technology. The Internal Service Charges section provides information about the various costs that are allocated from internal service programs to user programs.

Non-Base Budgets

In broad terms, governments can either adopt two separate budgets, one an operating budget and the other a capital budget, or it can adopt a unified budget which contains both annual operating appropriations as well as long term capital appropriations. The county has chosen to adopt a unified budget. The primary difference between an operating and a project appropriation is that an operating appropriation expires at the end of the fiscal year. A project appropriation generally continues on from year to year from the time it is initially appropriated until the project is completed.

The Non-Base – Budgets section begins with a summary of non-base budgets by fund minor and type of non-base budget, followed by a discussion of the capital and operating projects included as part of the adopted budget, which only includes new and additional funding for projects.

The Non Base – Budgets section also includes a discussion of the major projects within the budget, detailed listing of all projects by fund, description of all projects by department, a Five Year Capital Improvement Program (CIP) by element (including annual operating impacts), and detailed lists of other non-base budgets by fund and department, and by fund and program. Additional information about capital projects can be found in the Five Year Capital Improvement Program, which is adopted by the Board of County Commissioners at a later date.

HOW TO READ THIS DOCUMENT

One of the policies of the Board of County Commissioners is that the County cannot purchase capital equipment (with a cost of \$5,000 or more) without authorization of the Board of County Commissioners. The Non Base – Budgets section lists the capital equipment purchases that are authorized by the Board of County Commissioners as part of the adopted budget. Any capital equipment purchases that are not included in this section must be approved by the Board of County Commissioners through separate action at a meeting of the Board of County Commissioners.

Debt Management

The Debt Management section discusses outstanding long term debt of the county and underlying ratings for bonds outstanding, excluding bank loans.

Departments

The Departments section contains information about each Department. This information includes:

- a diagram of the programs contained within the departmental budget
- a departmental message
- departmental goals, objectives, and performance measures
- a summary by fund of the department's historical and budgeted expenditures by program
- following the department summary, program messages and a summary by object of each program's historical and budgeted revenues and expenditures

Glossary

There is a great deal of technical language used in the budget process. We have attempted to minimize the use of such language, or to explain the terminology within the text utilizing it. However, not all such language has been excised or explained. Accordingly, the Glossary section includes definitions of technical language which may appear elsewhere in the document.

Appendix

The Appendix contains certified copies of the millage and budget resolutions adopted at the final budget public hearing.

HOW TO READ THIS DOCUMENT

Cross Reference

Frequently Asked Question

What is the total budget?
What is the County's millage rate?
How many employees does the County have?
What is the County's budget process timeline?
What changes have been made?

Where the money comes from and where the money goes?

How much money do we have in the reserves?

Where can I find the Seminole County population?
What are the County's fiscal policies?
Where can I learn about the capital budget?
How much money is transferred from one fund to another?

Please refer to

Countywide Budget
Countywide Budget
Personnel Services
Budget Overview
Budget Message
General Fund Budget
Budget Overview
Countywide Budget
Countywide Budget Detail
General Fund Budget
Departments
Budget Overview
Countywide Budget

Introduction
Introduction
Non-Base Budgets
Countywide Budget

Rounded Figures

Various reports throughout this document may contain figures that are rounded. The sum of rounded figures may not always add exactly to the rounded total.

HISTORY OF SEMINOLE COUNTY

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.



The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated area citrus growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of oranges. After the devastating freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's seven cities, boasted the world's largest fernery.

In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

LOCATION AND TOPOGRAPHY

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.

HISTORY OF SEMINOLE COUNTY

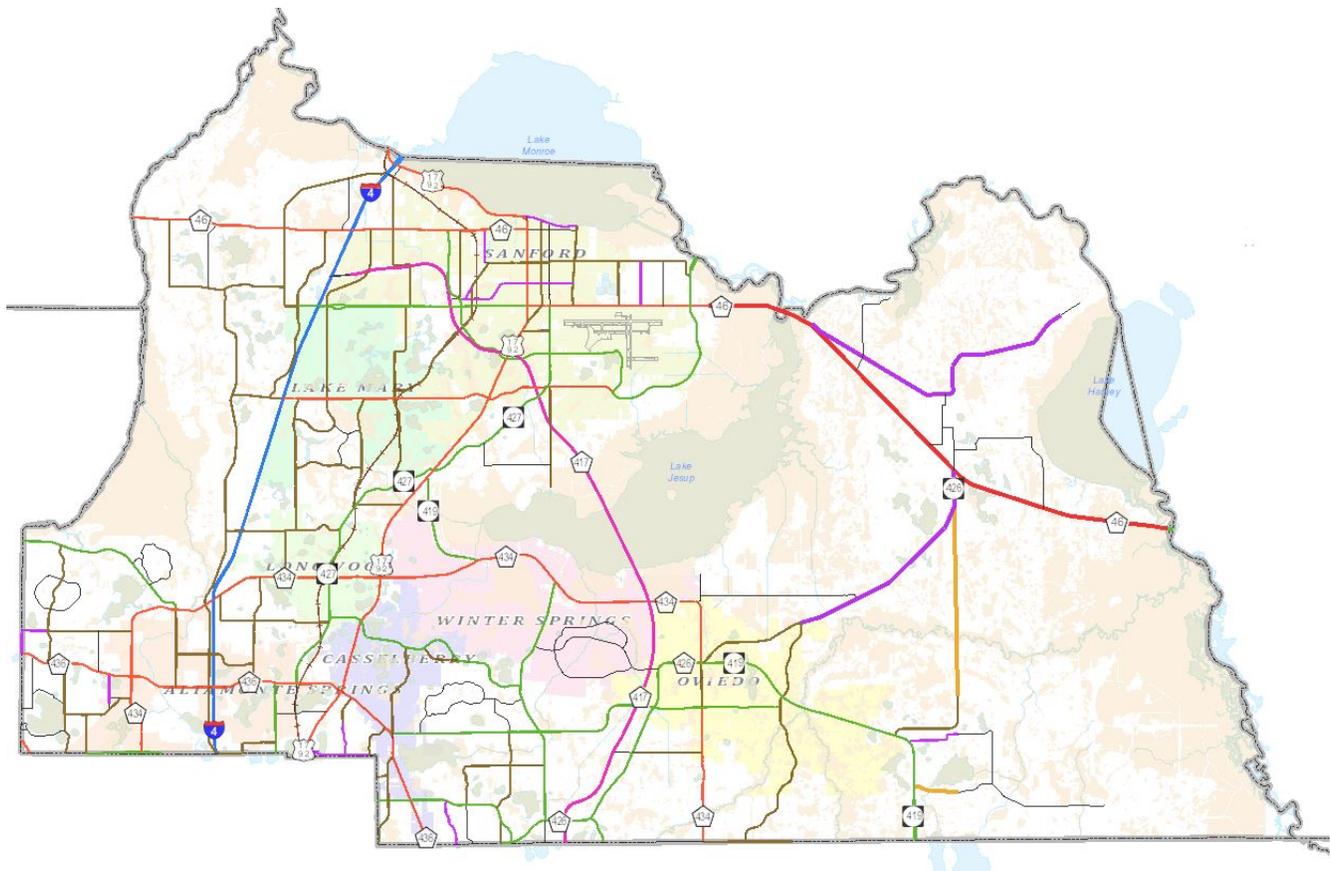
LOCATION AND TOPOGRAPHY (CONTINUED)

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913, and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.

Seminole County's location provides for a climate that has an average high temperature in July of 92 degrees, an average low temperature in January of 49 degrees.



SEMINOLE COUNTY GOVERNMENT ORGANIZATION

Structure of County Government

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, library operations, natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

“Home Rule” County Charter

The Florida Constitution provides for “home rule” county charter government when approved by the voters by referendum. Under the “home rule” charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the “home rule” constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager’s direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all of the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of

the County. An administrative code detailing all of the County’s regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County’s five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.

By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.



SEMINOLE COUNTY AT A GLANCE

A CENTURY OF SUCCESS

Seminole County turned 100 years old on April 25, 2013. The centennial benchmark was commemorated with a 100-day celebration that highlighted five of the County's points of pride. The centennial event focused on Agriculture, Education, Historic Preservation, Quality of Life, and Transportation here in Seminole County and was designed to celebrate our heritage while embracing our future.



Median Home Price

2015	2016	Change
\$ 220,000	\$ 235,000	+ 6.8%

Source: Orlando Regional Realtor Association

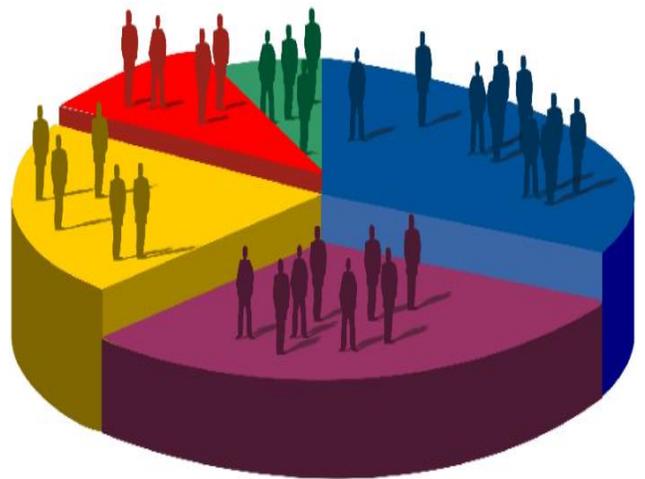
HOUSING

Seminole County has been able to retain its residential community characteristics despite being one of the fastest growing areas in the State of Florida. Traditional estate homes on oversized lots, contemporary subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the housing in Seminole County (Single Family Homes – 112,812, Condominiums – 15,667, Townhomes – 13,519, Mobile Homes – 1,753, Duplexes – 1,135, and Apartments – 167). Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

POPULATION AND AGE DEMOGRAPHICS

Seminole County is the 13th most populous county in Florida and makes up approximately 2.2% of the state's total population. The 2017 population for Seminole County is estimated at **454,757**, which is a 7.0% increase over 2010. The population is expected to increase another 4.4% by 2020, highlighting the fact that Seminole County is viewed as an attractive place to live and is still growing. As of 2016, 14.2% of the county's population was 65 years or older compared to 18.9% for the State of Florida and 21.9% of the county's population was under 18 years of age compared to 20.7% of the State of Florida.

The estimated populations for the seven municipalities are: Sanford (57,839), Altamonte Springs (44,482), Oviedo (37,701), Winter Springs (36,654), Casselberry (28,548), Lake Mary (16,538), and Longwood (15,156).



SEMINOLE COUNTY AT A GLANCE

TRANSPORTATION

In the Spring of 2014, SunRail opened in Central Florida, providing commuter rail service with four stops in Seminole County. This exciting new travel choice helps citizens and visitors save money on fuel while commuting throughout the County.



Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Central Florida GreeneWay) is a beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney World. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

Bus service is provided within the regional metro area by the Central Florida Regional Transportation Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

MEDICAL FACILITIES

Medical facilities are provided by Florida Hospital-Altamonte, which is part of the Seventh Day Adventist Sunbelt Health System affiliated with Florida Hospital located in Orlando; the South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.



SEMINOLE COUNTY AT A GLANCE

EDUCATION

Seminole County Schools are renowned for excellence and is widely recognized as a Premiere National School District. The district has received an A rating every year since 1999 and almost 90% of all Seminole County public schools earned an A or B rating over this period. For the past 39 years, SAT scores in Seminole County have consistently exceeded state and national averages.



**AMERICA'S BEST
HIGH SCHOOLS**

The Seminole County Public School District ranks 1st in the state for Science, Technology, Engineering and Math education (STEM) and 9th in graduation rate among Florida's 67 school districts.

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. In addition to an Associate of Arts Degree, Seminole State College began offering its first baccalaureate degree, a Bachelor of Applied Science in Interior Design, in January 2009. There are currently 7 baccalaureate degree programs being offered.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers 109 Baccalaureate and 121 Graduate (Master's and Doctoral) degree programs, as well as numerous Graduate Certificates. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education in the area.

95% of the population aged 25 years or older have earned a high school diploma or higher and 35% of the population aged 25 years or older have earned a Bachelor's degree or higher.



MEDIA SERVICES

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Sanford Herald, Orlando Business Journal and other magazines. The area is served by 21 AM and 39 FM radio stations as well as 19 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.

SEMINOLE COUNTY AT A GLANCE

EMPLOYERS

The top 10 private employers in Seminole County employed a total of 13,168 people in 2017. These companies provide a wide array of services, including Management Consulting, Financial Services, Software, Healthcare, Contracting, Telecommunications, Service, Information Technology and Employment.

The Professional & Business Services (18.3%), Retail Trade (15.1%), Education & Health Services (12.6%), and Leisure & Hospitality (10.7%) sectors represent more than half the employment in Seminole County. The per capita income is \$30,269 and the median household income is \$61,311.

2017 Top 10 Seminole County Private Employers

Company	Business Type	Employees
Paychex	Management Consulting	2,358
Chase	Financial Services	2,058
Convergys	Software	1,397
Greenberg Dental Associates	Healthcare	1,242
Del-Air Heating and Air Conditioning	Contractors	1,103
Verizon	Telecommunications	1,102
The American Automobile Assoc.	Service	1,093
Deloitte Consulting	Information Technology	950
Central Florida Regional Hospital	Healthcare	941
AUE Staffing Inc.	Employment	924



PUBLIC SERVICES

The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.

EVENTS AND ATTRACTIONS

Orlando North Seminole County is home to the best of Orlando. With lush surroundings, miles of scenic rivers and acres of beautiful parks not far from area attractions, Seminole County is a visitor's passport to the natural beauty of Florida. For the athletic traveler, Orlando North features more than 20 state-of-the-art sports facilities, expert event assistance and top group hotels in a beautiful destination.

Seminole County's calendar is packed with local events, attractions, and reasons to get out and explore! From art festivals to world-class sports, activities are non-stop with an exciting calendar of special events. Tourism in Seminole County during FY 2015/2016 continued to flourish with 721,900 visitors having an estimated total economic impact of \$474,160,100.

SEMINOLE COUNTY AT A GLANCE

SPECIAL EVENTS:

January	Scottish Highland Games, Smokin' Showdown Invitational
February	Love Your Shorts Film Festival Wekiva Paint Out
March	Bike Week Lake Mary/Heathrow Festival for the Arts Taste of Oviedo Casselberry Spring Jazz & Art Festival
April	Brews Around the Zoo Riverside Dash
May	The Springs Philharmonic Concert Taste of Lake Mary
June	Alive After Five (ongoing)
July	Red, Hot & Boom Star Spangled Sanford Winter Springs 4 th of July Celebration
August	Wine Down Wednesdays (ongoing)
September	Latin Jazz and Art Festival Champions Ride
October	Biketoberfest Hollerbach's Oktoberfest
November	Longwood Fall Festival Taste of Altamonte Springs
December	Light Up the Holidays Sanford Holiday Parade



SEMINOLE COUNTY AT A GLANCE

ATTRACTIONS:

- Adventures in Florida
- Big Tree Park
- Black Hammock Wilderness Area
- Central Florida Airboat Tours
- Central Florida Nature Adventures
- Central Florida Zoo and Botanical Gardens
- Econ River Wilderness Area
- Equestrian Quest
- Hidden Palms Ranch and Trail Rides
- Limo Cycle Tours
- Seminole Paddle Adventures
- Seminole State College Planetarium
- St. Johns Rivership Company
- The Gators Nest
- U-Sail of Central Florida
- Wayne Densch Performing Arts Center
- Wekiva Island
- Wekiva Springs State Park
- Zoom Air Adventure Park



SPORTS:

Home to the Boombah Sports Complex and the Boombah Soldiers Creek Softball Complex, Seminole County offers world-class facilities that guarantee a home run.

- The Boombah Sports Complex features 15 state-of-the-art lighted athletic fields, nine synthetic turf and six natural turf, and has hosted more than 60 tournaments in its first year of operation
- Boombah Soldiers Creek is Central Florida's home for elite softball tournaments, with six newly-renovated natural turf fields configured for women's fast-pitch softball
- Facilities for baseball, softball, soccer and tennis are numerous; the area hosts more than 25 different sports, including field hockey, football, lacrosse and volleyball
- A popular location for eco-sports, kayaking, canoeing, fishing, rowing and sailing are also popular

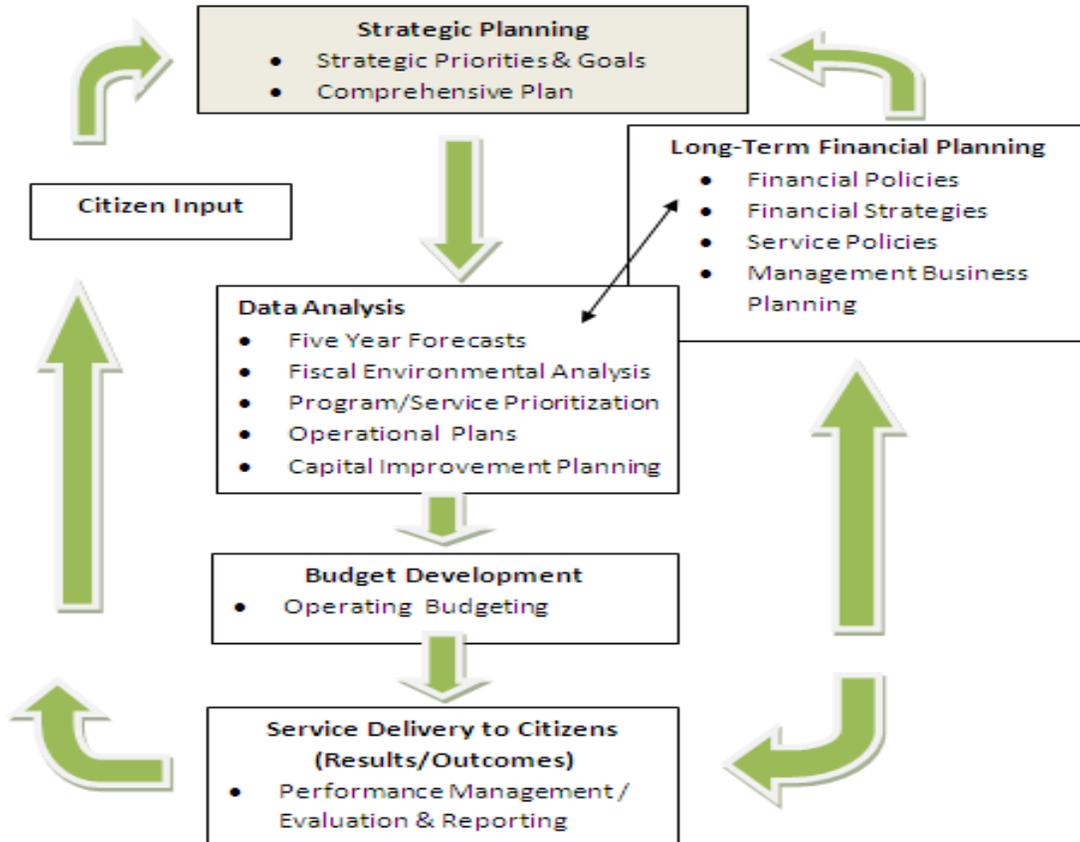


STRATEGIC PLANNING

Introduction

The development of a long-term fiscal plan provides the County with a comprehensive financial perspective that addresses issues of major concern while focusing on providing a consistent level of services to its citizens within the constraints of available resources and future fiscal sustainability. The County updates its fiscal plan on an annual basis integrating forecasting, organizational planning, budgeting, and citizenry demand for services.

The following flow chart illustrates how long-term planning is linked to other County processes and identifies the tools required to effectively achieve desired results. The foundation for long-range analysis and decision-making is based largely on two key components: citizen input and the impact of our ever-changing fiscal environment.



The presentation of financial forecasts, program/service prioritization, and operational plans provide the Board with relevant information in determining service priorities for Seminole County citizens. These priorities are used to create countywide goals, which provide the framework for departmental objectives and identifying appropriate service levels. The end result of this process is demonstrated through the annual budgetary allocation of resources to the government service areas deemed most valuable by the citizens.

The County continually reviews its policies and strategies to maximize the use of available resources and provide management with a mechanism to ensure long-term financial stability and quality service delivery to the community. The goal is the application of consistent fiscal methodology for budget development, fund balance usage, capital improvement planning, service-level preferences, and efficient resource management through fiscal accountability.

STRATEGIC PLANNING

Community Input

Citizen input ensures that resources are applied to the services citizens desire most. The following methods promote maximum participation:

- ✓ Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- ✓ Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- ✓ Public meetings are scheduled and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

Five-Year Forecasts

The five year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- ✓ Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- ✓ Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

Program/Service Prioritization and Operational Plans

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

- ✓ Departments are required to demonstrate a maximized use of resources; providing efficiencies while assessing program effectiveness.
- ✓ Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- ✓ Departments present operational plans or long-term challenges to the Board based on future legislative impacts and resource limitations.

Capital Improvements Planning

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- ✓ The Capital Improvements Program provides a five year planning focus for infrastructure needs as well as funding strategies.
- ✓ Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.

FISCAL POLICIES

The County's formal Fiscal Policies can be found within the Administrative Code, approved by the County Commissioners. The Administrative Code can be found on the County's internet site at http://www.seminolecountyfl.gov/ca/admin_code/index. The following sections summarize the fiscal policies contained within the Administrative Code.

BUDGET EXECUTION AND AMENDMENT

The *Budget Execution and Amendment Policy* is contained within the Seminole County Administrative Code, Section 22.5(l). According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object classification level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System¹ as follows: Personal Services, Operating Expenditures/Expenses, Internal Charges, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is checked at the object classification level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total sub-objects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units. Accordingly, the budget established for the North Branch Library Circulation Business Unit cannot be utilized for expenditures of the North Branch Library Information Business Unit, although both are General Fund supported and within the same department/division/program.

The Budget may be amended or adjusted by either the Board of County Commissioners or the County Manager. In accordance with Florida Statutes, only the Board of County

Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated the authority to the County Manager to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the authority to change the budget in order to amend the approved list of capital equipment purchases, the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager.

Budget amendments which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting². Budget amendments to be approved by the County Manager are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular basis at a public Board of County Commissioner's meeting as an informational item.

FUND BALANCE

Fund balance represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy

¹ This document can be found at <http://www.myfloridacfo.com/Division/AA/LocalGovernments/default.htm>

² <http://www.seminolecountyfl.gov/departments-services/board-of-county-commissioners/meeting-agendas.shtml>

FISCAL POLICIES

adjustments by the governing body or changes in budget procedures.

The fund balance policy establishes a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for tax-supported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.

In calculating the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance. The unreserved/undesignated fund balance level for the General Fund, Transportation Trust Fund and Fire Fund shall be maintained in the range of 5% to 10% of operating revenues.

DEBT MANAGEMENT

Debt is an obligation resulting from the borrowing of money or from the purchase of goods and services. The Debt Management Policy establishes parameters and guidelines governing the issuance, management, reporting and continuing evaluation of all debt obligations issued by Seminole County. The Policy serves as a tool to guide the County in evaluating the impact of each debt issuance on the County's overall financial position and credit quality; helping to ensure that debt issued is prudent and affordable. The Policy is designed to improve the

quality of decisions, provide standards for the structure of debt issuance, identify goals and demonstrate the County's commitment to long-term financial planning, including the County's capital improvement plan.

The County will consider and evaluate debt issuance to pay for capital asset acquisition, construction, replacement or improvement. In general, debt is not considered an acceptable means to fund current operations (including ongoing capital asset maintenance and periodic replacement and renewal); however, in limited cases where there is a reasonable certainty that a known source of revenue will be received to repay the debt or where there is a clear financial emergency that was not anticipated, debt may be deemed appropriate.

The County is guided by three principles in selecting a funding source for capital:

- Equity – when appropriate, the beneficiaries will pay for the capital.
- Effectiveness – the County will evaluate the use of funding sources to ensure resources are utilized in the most effective manner
- Efficiency – the County will select financing techniques that provide for the lowest total cost consistent with acceptable risk factors

The County may issue General Obligation Debt only upon approval of the voters after a general election as required by Florida law. The County may issue debt secured by non-ad valorem revenues if pledged revenues shall be sufficient to maintain required debt service coverage or if financial forecasts indicate that no operating transfers from the general fund are required to repay the debt. The County may issue short term debt when it is determined to be the most beneficial way to provide for immediate needs, or it provides an interest advantage by delaying the issuance of long term debt. The County may participate in debt pools or low interest rate loans if it is financially beneficial. The County may enter into lease-purchase agreements for the acquisition of capital equipment when it is advantageous to an outright purchase. The County will consider inter-fund borrowings on a case-by-case basis, and only when planned expenditures in the fund originating the loan would not be affected. The County may sponsor

FISCAL POLICIES

conduit debt for activities that have a general public purpose and are consistent with the County's overall service and policy objectives.

Debt shall only be issued if an objective analytical approach indicates that the County has the capacity to repay the debt without significantly limiting future operations.

Debt will be structured to achieve the lowest possible net cost to the County given economic and financial conditions at the time of the sale, the urgency of the project, and the nature and type of security provided. The County will normally structure debt with fixed interest rates and level debt service in order to maintain a stable debt service load. Debt will be structured for the shortest period consistent with a fair allocation of costs to beneficiaries or users. Generally, the debt maturity should not exceed the estimated useful life of the asset acquired using the debt proceeds or thirty years, whichever is shorter.

The County may issue debt obligations structured to fund interest and/or principal payments during the construction period of the related project if circumstances indicate this is the most advantageous method of funding.

Letters of credit, bond insurance, or other vehicles which improve the credit quality of the underlying debt may be used when the net debt service is reduced by more than the costs of the enhancement.

The County will sell its debt utilizing the method of sale that is likely to achieve the lowest cost of borrowing. The County will consider refunding outstanding debt when the net present value savings of the new debt issuance when compared to the existing debt is at least 3%.

INVESTMENTS

This investment policy applies to all financial assets held by or for the benefit of the Board of County Commissioners (the "Board") of Seminole County (the "County") by the Seminole County Clerk of the Circuit Court (Clerk) acting in the capacity as Clerk of the Circuit Court and Comptroller and the custodian of County funds. This policy does not include the financial assets held individually or under the control of any of the Constitutional Officers of Seminole County

until such time that control of such funds pass to the County.

Investments of the County are subject to Chapter 218, Part IV, Florida Statutes. This policy is established pursuant to and shall conform to the provisions of Section 218.415, Florida Statutes. The proceeds of certain bond issues may be further limited or expanded by their respective bond resolutions or covenants and shall not be considered to be in conflict with this investment policy.

The County shall strive to achieve with each investment opportunity, the objectives, in order of priority:

- (1) Safety – The primary objective of the County's investment activities is the protection and preservation of the investment capital.
- (2) Liquidity – The County's investment strategy will provide sufficient liquidity to meet cash flow requirements by utilizing marketable securities with structured maturities and retaining sufficient balances in bank deposit accounts, investment pools or money market funds allowing for daily withdrawal of funds.
- (3) Investment Income – The County will strive to maximize the return on the portfolio, while first endeavoring to minimize risk to public funds.

In addition to the quarterly report submitted by the County Investment Advisor as required herein, the Clerk shall provide a monthly report to the Board, appropriate County management staff, and any other interested parties. The report shall include, but not be limited to, the following:

Name of the Security
Original Cost of the Security
Current Market Value
Date of Purchase
Date of Maturity
Coupon Rate
Credit Rating
Yield to Maturity

FISCAL POLICIES

Accrued Interest

Portfolio Diversification Ratios

Mortgage pass-through investments will be categorized by stated maturity, estimated maturity, or average life.

The Board shall be notified immediately upon any deviation from the currently approved investment policies.

The Board finds that the development of a sound financial strategy requires specialized knowledge and skills. Multiple circumstances must be considered when investing public funds, not the least of which include the state of the economy, investment laws, and potential market outcomes. Ensuring that decisions related to the investment of public funds are supported by the advice of professionals with the appropriate level of investment expertise and training is in the best interest of the public. As such, the Board shall utilize an external state and/or federally licensed investment advisor (hereinafter "County Investment Advisor") to provide recommendations and guidance regarding administration and management of this policy and underlying portfolio. All securities recommended for purchase by the County Investment Advisor must be in compliance with the constraints identified by this policy with respect to specific instruments, maturity, composition, credit, and diversification. It shall be the policy of the Board to rely upon the advice of the County Investment Advisor, as the qualified investment expert, when making investment decisions. The Clerk, as custodian of the County funds, shall implement the Board's investment decisions as soon as practicable.

The County Investment Advisor and the Clerk will meet quarterly. The County Investment Advisor shall provide the County with quarterly reports on performance and compliance with the policy. The quarterly report shall contain the portfolio's weighted average yield compared to established benchmarks each quarter, with both a data table and corresponding graph presented to the Board. The benchmarks that shall be used are the average yield on the 6-month and 12-month Constant Maturity Treasury (CMT) indices during the prior quarter's reporting period. The benchmark is intended to serve as an indication of general market yield and to establish a clear frame of reference and

understanding for the County's investment performance. It is not intended as a hurdle that the County must meet, as this practice may encourage undue risk during periods of rapidly rising interest rates.

The County Investment Advisor shall be selected in conjunction with the procurement of the County Financial Advisor services unless otherwise directed by the Board. In these services, the Board will consider past investment performance; fees; assets; under management; experience of the firm and the individuals managing portfolios of similar size and complexity, and investment restrictions. The County Investment Advisor will be evaluated annually by the County. The determination of retention will be based upon the investment performance, compliance with this policy, and State and Federal law.

The standard of prudence to be used by County shall be the "prudent person rule" which shall be applied in the context of managing the overall portfolio. Persons performing the investment functions acting in accordance with written policies and procedures, and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

The "prudent person rule" is herein understood to mean the following: Investment shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital as well as the probable income to be derived.

An Investment Advisor retained by the County shall be held to the "Prudent Expert" standard which states that a fiduciary shall manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

FISCAL POLICIES

The Clerk, when implementing the Board's investment decisions, shall purchase or sell investment securities at prevailing market rates except for investments such as Guaranteed Investment Contracts (GICs) or Flex Repurchase Agreements (Repos) involving bond proceeds for which the Board's authorization and approval shall be separately provided in the bond sale and authorization documents. Authorized Investments shall consist of the following:

- (1) The Local Government Surplus Funds Trust Fund, "Florida Prime", the State investment pool administered by the State Board of Administration (SBA) or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01 of the Florida Statutes, and established in Section 218.405.
- (2) Money Market Funds – Securities and Exchange Commission (SEC) registered, AAA-rated money market funds offered by prospectus with permitted investments limited to government securities and repurchase agreements backed by government securities.
- (3) U. S. Treasuries – for which the direct obligations of, or the obligations the principal and interest, are unconditionally guaranteed by the United States Government. Such securities will include, but not be limited to, Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strip Coupons (Zeros).
- (4) Federal Agencies – bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by the United States Government. Such agencies include but are not limited to, Private Export Funding Corporation (PEFCO), Small Business Administration (SBA), Housing and Urban Development (HUD), Federal Housing Administration, Federal Financing Bank, Governmental National Mortgage Association ("Ginnie Mae"), Tennessee Valley Authority

(TVA), and the Department of Veteran Affairs (VA).

- (5) Federal Instrumentalities – bonds, debentures, and other evidence of indebtedness issued or guaranteed by the issuing entity itself. Issuers shall include, but are not limited to, the Federal Farm Credit Bank (FFCB), the Federal Home Loan Bank (FHLB), the Federal National Mortgage Association (Fannie Mae), and the Federal Home Loan Mortgage Cooperation ("Freddie Mac").
- (6) Time deposits, savings accounts, and non-negotiable Certificates of Deposit issued by qualified banks or savings banks under the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes, and doing business and situated in the State.
- (7) Guaranteed Investment Contracts (GICs) and Repurchase Agreements (Repos) – Any investment in a GIC or Repo shall be done with Primary Dealers, as designated by the Federal Reserve Bank of New York, with a credit rating of A or better from S&P or Moody's, or other financial institutions rated "AA" by S&P or "Aa" by Moody's. Repurchase agreements shall include both overnight and term repurchase agreements to be priced daily, as well as flexible repurchase agreements ("flex repos") which are authorized solely for the investment of bond proceeds. The maturities of the Guaranteed Investment Contracts and Flex Repos shall correspond to the County's cash flow forecasts on the specific bond issue. Required collateral shall be maintained at a minimum of 102% of the outstanding balance of the contract or agreement along with accrued interest and shall be limited to securities authorized within this policy. Collateral shall be held with a third-party safekeeping agent and registered in the name of the County.

All GIC and Flex Repo Investments must be competitively bid and fully documented to the extent required by

FISCAL POLICIES

Federal regulations. The investment of bond proceeds into a GIC or Flex Repo must be approved by the Board prior to initiating the bid process.

- (8) Mortgage-backed securities (MBS) issued by Fannie Mae, Freddie Mac and Ginnie Mae: limited to pass-through pools and balloons. Private label pools, whole loans and Collateralized Mortgage Obligations (CMOs) are not permitted.
- (9) Commercial Paper with a stated maturity of two hundred seventy (270) days or fewer from the date of its issuance, rated not less than A-1 or P-1 or an equivalent rating by at least two (2) nationally recognized credit rating agencies; or one (1) nationally recognized credit rating agency and fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States.
- (10) Bonds, or other evidence of indebtedness of U.S. counties, incorporated cities, towns, or duly organized school districts which carry a minimum "AA-" rating by Standard and Poor's, "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency at the time of purchase.
- (11) Corporate bonds, debentures, and notes that are denominated in United States dollars. The debt must be rated at least "AA-" by Standard and Poor's, or "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency.

Any non-permitted investment currently held in the County's portfolio at the adoption of this policy may continue to be held to maturity or timely, subsequent sale.

Derivatives, as well as any Investment not specifically listed in this Section, are not eligible for purchase by the County.

The investment portfolio shall be structured in such a manner to match investment maturities

with cash needs as they come due. Liquidity and maturity consideration are as follows:

- (1) Current operating funds will be matched with anticipated cash flow needs and will be kept in relatively short-term investments. These short-term investments will include the depository bank, money market funds, the State Board of Administration (SBA) Florida Prime pool, repurchase agreements, federal agencies and instrumentalities and U. S. Treasuries with maturities of one (1) year or less.

Bond proceeds and other restricted capital funds will be invested to match the projected cash flow needs in accordance with bond covenants, construction contracts and other capital plans. Maximum maturities may be exceeded when deemed beneficial and authorized by the Board.

The County's total portfolio may contain investments with stated maturities not exceed five (5) years, with the exception of mortgage-backed securities, while the weighted-average maturity of the overall portfolio shall be limited to three (3) years.

Revenue flows and anticipated cash inflows will be analyzed and considered in the investment decision. To optimize funds as well as insure sufficient liquidity the County will provide the Clerk and County Investment advisor with cash flow forecasts reflecting the amount needed to remain liquid to meet disbursement obligations. The cash flow forecasts will reflect an estimate of cash receipts and disbursements by quarter for a rolling two-year period, as well as identify core funds or those funds available for longer-term investing.

- (2) Maximum Maturity on Securities.

<u>Security</u>	<u>Maturity Limit</u>
State Board of Administration	N/A
Money Market Funds	N/A
U.S. Treasuries	5 years
Commercial Paper	270 days
Municipal Obligations	5 years
Corporate Obligations	3 years

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Federal Agencies and Federal Instrumentalities	5 years
Certificates of Deposit	1 year
Term Repurchase Agreements	30 days
Flex Repos and GICs	N/A
Mortgage Backed Securities	30 years

(3) Portfolio Activity and Maturity Management. The investment philosophy of the County is to “buy and hold” but the maturity composition of the portfolio and the general economic conditions will be evaluated to determine if a replacement investment would be advantageous. Accounting losses may be incurred in this situation if an economic gain is achieved. The portfolio maturity may be shortened or extended dependent on interest rate projections or the portfolio quality may be improved by reducing the maturity or risk of a security.

Prudent investing necessitates that the portfolio be diversified as to instruments and dealers. The following maximum limits are guidelines established for diversification by investment type.

<u>Security Type</u>	<u>Portfolio Limitations</u>
State Board of Administration	30 percent
Total Investment Pools	40 percent
Money Market Funds	100 percent
U.S. Treasuries	100 percent
U.S. Treasury Strip Coupons (Zeros)	5 percent
Federal Agencies and Federal Instrumentalities	80 percent
Certificates of Deposit	20 percent
Term Repurchase Agreements	10 percent
Mortgage Backed Securities	30 percent
Commercial Paper	20 percent
Municipal Bonds	20 percent
Corporate Bonds	10 percent

NOTE: Allocation to any single issuer of Commercial Paper, Corporate or Municipal bonds shall be limited to 5 percent (5%) of the total portfolio at the time of purchase.

Leveraged investments or agreements are prohibited.

Bond proceeds shall be invested in accordance with the covenants in the governing resolution, indenture and related issuance documents. All GICs and Flex Repos comprised of bond proceeds shall be excluded from the portfolio

composition limits in subsection (1), above, when calculating percentages to test portfolio issues.

Assets held shall be diversified to control the risk of loss resulting from the over concentration of assets in a specific maturity, issuer, instrument, dealer, or bank. Diversification strategies within established guidelines shall be reviewed and revised periodically by the County Investment Advisor, who shall make recommendations to the Board based on the finding of such reviews.

The County Investment Advisor and Clerk, as custodian of the County funds, and any investment officers designated by the Clerk to perform the investment functions in accordance with these written policies and procedures, are required to annually complete eight (8) hours of continuing education in subject courses of study related to investment practices and products.

It is the policy of the County to purchase securities only from those broker/dealers or financial institutions included on the C’s approved list.

Financial institutions will be included on the approved list if they have been designated a Qualified Public Depository as determined by the State of Florida and State Statutes. A listing of the Qualified Public Depositories is available on a quarterly basis from the *Florida Administrative Weekly*.

In addition, the list may include primary government security dealers and regional brokers and dealers that qualify under the Securities & Exchange Commission Rule 15C3-1 (Uniform net capital rule) and are registered to do business in the state of Florida.

All approved broker/dealers or the County’s Investment Advisor will acknowledge in writing that they have received a copy, read, and concur with the County’s investment policy prior to engaging in any investment activity involving County funds.

The County Investment Advisor shall present the approved list to the Board on an annual basis for information and disclosure purposes.

The Clerk will execute a third-party custodial and safekeeping agreement with the County’s

FISCAL POLICIES

depository bank. All securities purchased and/or collateral obtained shall be properly designated as an asset of the County and held in safekeeping. No withdrawal of such securities, in whole or part, shall be made from safekeeping except as authorized by the Clerk. The third-party custodial safekeeping agreement shall include letters of authority from the Clerk; details as to responsibilities of each party with respect to notification of security purchases, sales delivery, repurchase agreements, wire transfers, safekeeping and transaction costs; and procedures in case of wire failure or other unforeseen mishaps, including the liability of each party.

The Clerk and the County Investment Advisor shall require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Master Repurchase Agreement.

The Clerk and the County Investment Advisor shall jointly determine the approximate maturity date(s) based on cash flow needs, market conditions and portfolio analysis and select one or more optimal types of investments for approval by the Board. A minimum of three (3) qualified banks and/or dealers will be contacted and asked to provide bids to the Clerk.

- (1) Bids will be held in confidence until the best bid is determined and awarded.
- (2) Documentation will be retained for all bids, with winning bid clearly identified.
- (3) If the maturing investment is a certificate of deposit, and the depository institution has performed to the satisfaction of the County, that depository institution shall be asked to submit a competitive bid, and that bid shall be equal to or greater than competing bids in order to retain funds.
- (4) If the highest bid is not selected, the reasons for that decision will be clearly documented on the bid forms.
- (5) In the event that a broker/dealer or financial institution initiates and proposes a security swap that provides a financial advantage to the County, the Clerk may bypass obtaining bids from

competing dealers provided that the Clerk can verify fair market value was obtained.

- (6) In certain circumstances, when the County Investment Advisor believes an investment security with exceptional value in the market will not be available for the time it would take to receive additional bids, it may be purchased without obtaining the required three bids, *provided that fair market value can be established*. Fair market value may be established by showing a similar security that is being offered in the market at the same time.

The Clerk shall exercise and monitor a set of internal controls to be conducted through the County Finance Director. Said controls are designed to protect the County's fund and ensure the proper accounting and reporting of investment transactions. Written procedures shall be maintained. Such controls shall consist for the following:

- (1) All securities purchased or sold will be transferred only under the "delivery versus payment" (DVP) method to ensure that the funds or securities are not released until all criteria related to the specific transaction have been met.
- (2) The Clerk is authorized to accept on behalf of the County, trust receipts or confirmations as evidence of the actual delivery of the obligation or security in return for the payment of the investment.
- (3) Trust receipts or confirmations shall fully describe the various securities held. The receipt or confirmation shall state that the investment is held in the County's name.
- (4) Telephone or wire transfer transaction will be confirmed by subsequent written documentation.
- (5) There will be adequate separation of duties with a clear delegation of authority among investment personnel.

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- (6) Custodial safekeeping will be properly utilized.
- (7) Operational reviews, performance evaluations and interim and annual reporting shall be completed by the Clerk.
- (8) The Clerk will not take physical possession of any security or investment.
- (9) There shall be specific limitations regarding securities losses and remedial action shall be taken as soon as possible.
- (10) A wire transfer agreement with the custodial bank outlining the various controls and security provisions for making and receiving wire transfers will be established.
- (11) Collusion is Prohibited.
- (12) Written dealer confirmation and monthly and/or quarterly custodial account statements will be maintained.
- (13) All daily investment activity will be coordinated and reviewed by the Assistant Finance Director and the Finance Director. Investment activity must be approved by the Clerk, Chief Deputy Clerk or Finance Director.
- (14) The following positions are designated as having the authority to initiate all investment activities directed by the Board, and shall be considered investment officers for the purposes of this policy:
 - (a) Clerk of the Circuit Court
 - (b) Finance Director
 - (c) Assistant Finance Director
 - (d) Revenue Supervisor
 - (e) All other designees at the discretion of the Clerk
- (15) Periodic training and educational opportunities in investment and related subjects will be provided and made available to appropriate investment personnel.

- (16) Additional internal controls may be established by the Clerk.

CHANGES TO FINANCIAL POLICIES

The Resource Management Department continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners during a regularly scheduled meeting for discussion and action. If any changes to the policies are approved by the Board of County Commissioners, the updated policies will be included in the County's Administrative Code (Section 22.5) which can be viewed online.



LONG TERM FINANCIAL PLANNING

In order to continue to meet the needs of the citizens of Seminole County, the Board of County Commissioners has implemented a variety of financial strategies to better position itself fiscally for managing future economic trends and revenue growth fluctuations.



Long-term financial planning is used to promote fiscal sustainability by focusing on strategies

that emphasize the structural balancing of revenues and expenditures with minimal reliance on reserves.

This process has enabled Seminole County to maintain a sound financial position despite the challenges of our economy and the cost of unfunded mandates forced on local governments. Currently, major countywide revenues and strategic spending has eliminated the budget deficits created by the economic recession and has enabled the rebuilding of our reserves for future fiscal challenges that may impact quality of life services provided to our community.

Five Year Forecast

One financial strategy is the utilization of a Five Year Forecast when evaluating proposed financial changes for the County. The County has created a base-line Five Year Forecast which demonstrates the financial results of current revenues and expenditures over time, assuming no significant changes are made. This forecast includes conservative estimates of the expected changes in revenues and expenditures over the next five years.

When a change is proposed that would affect the County's financial status, the Five Year Forecast is updated with the proposed changes. The resulting forecast is compared to the base-line forecast to determine if the proposals create a more or less sustainable outlook for the County.

If the Five Year Forecast indicates a deteriorating financial position for the County, various results can be formulated through reducing expenditures, utilizing reserves, augmenting revenue sources, or a combination of these strategies. On the other hand, if the Five Year Forecast indicates an improving financial position; increasing reserves, added expenditures, or reducing revenue sources can be examined. It is anticipated that, through the utilization of various financial strategies, the County's revenues and expenditures should remain relatively balanced.

Changes in Revenues

The outlook for most major countywide revenue sources is promising with larger than normal growth trends experienced over the past two to three years. General Fund revenue is expected to grow on average close to 4% annually over the next several years. This outlook is based largely on a projected growth in taxable values averaging 5.3% over the forecast period coupled with 3% growth in sales tax.

The Seminole County Fire District Fund has been operating at a structural deficit for 10 years and was facing a \$5.8M deficit for FY 2017/18. This would have brought Fire Fund reserves under \$10M by the end of the year and fully exhausted by FY 2018/19. In response to the deficit, the Board of County Commissioners approved a 0.4350 increase

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to the Fire District MSTU millage rate, bringing the Fire millage to 2.7649. This will generate an additional \$9.2M (excluding property value growth) to the FY 2017/18 revenues and will allow to maintain EMS/Fire/Rescue services into the future.

County charges for services are reviewed annually by Departments during the annual budget process and recommended changes in fees are considered at that time.

Revenues are broadly divided into several categories, including taxes, fees, and grants. There are various options available to adjust revenues in each of these categories, below are a few examples.

Taxes

Florida laws regulate the manner and amount that local governments can raise annual millage rates. The BCC is authorized by law to levy a property tax rate up to 10 mills Countywide and 10 mills in the unincorporated area however annual increases are limited by maximum millage rates based on the annual change in Florida personal income and prior year tax levies. The Seminole County BCC historically refrains from increasing millage rates and because the County adopted property tax rates below the rolledback rates for several years during the recession as real estate values declined, property tax laws restricting annual rate increases have not limited the County's ability to raise needed revenues. Growth in ad valorem revenue is generally attributed to new construction and increases in existing taxable property values.

For FY 2017/18, Countywide property values grew by 7.5%. General County Millage (4.8751) and Unincorporated Road MSTU

(0.1107 mills) remained unchanged, while Fire MSTU millage was increased to 2.7649 for a total BCC Millage of 7.7507. This resulted in increases of \$9.6M to the General Fund, \$100K to the Transportation Trust (Roads) Fund, and \$12.4M to the Fire Funds. The Board is additionally authorized to levy up to 5.1249 mills Countywide for a maximum rate of 10 mills.

On May 20, 2014, Seminole County voters approved a ten year penny sales tax to fund capital improvements for transportation, public education facilities and other infrastructure uses authorized by law. Collection of the infrastructure sales tax began on January 1, 2015 and is shared between the County, School Board and municipalities. This is the third penny sales tax passed by Seminole County voters since 1991.

Fees

The BCC has the statutory authority to impose fees on a variety of governmental services. Fees for parks and recreation, water and sewer, solid waste, building permits, etc., are reasonably based on the cost of service for the benefit received. The Budget for FY 2017/18 included a 1.5% increase in water and sewer and solid waste rates.

Grants

Other governmental entities, such as the State of Florida and the Federal Government, offer grants to local governments in order to either offset costs of the local government or to provide additional services to the citizens of the local jurisdiction. Grant opportunities are evaluated to determine if the overall cost of

LONG TERM FINANCIAL PLANNING

the program to Seminole County (including administrative costs) will be lower than the benefits received by the net benefits to the citizens. Seminole County will actively seek out these grant opportunities whose costs are lower than the benefits. However, if it is determined that the overall cost will be higher than anticipated benefits, then the County will not actively seek those grant opportunities.

Grants are generally not awarded on schedule with the County's fiscal year. As such, most grants are generally not included in the Adopted Budget. Instead, grant opportunities are brought to the BOCC during regularly scheduled public meetings for approval throughout the year.

Changes in Expenditures

The most successful financial strategies can often be found by examining expenditures. Expenditures can be adjusted by either changing the level of services provided (effectiveness) or by adjusting the productivity of the County (efficiency).

The level of services provided can also be affected by the economic climate and the varying demands of the citizens of Seminole County. It is the responsibility of the BOCC to establish appropriate service levels and expenditure priorities.

County Staff continuously seeks methods of increasing productivity in order to provide services in the most efficient manner possible.

Personal Services

The County has acquired a portfolio of various technology solutions over the past

few years. As those technologies are adopted by County staff, it is anticipated that increased efficiencies may result in future workforce reductions if the costs of maintaining these technological solutions is less than current personnel costs.

The costs of health care benefits provided by the County to its employees are climbing (as they are for most employers). While the total effect of the Patient Protection and Affordable Care Act is difficult to measure at this time, the County continues to look for ways to reduce the costs of Employee Health Care Benefits. In conjunction with its Health Care Provider, the County is continuing to encourage participation in its Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.

Renewal and Replacement Funds

The County established renewal and replacement funding for Facilities, Fleet Equipment, and for Information Technology (IT) Equipment. Previously, the funding requirements for maintaining the County's Fleet and IT Equipment and County Owned Buildings would vary significantly from year to year. Funding was only provided on an as needed and emergency basis. This made it difficult to plan for the long term maintenance of County assets.

By creating a mechanism for the steady funding of these programs, the County is better able to forecast its long term financial needs. Additionally, the funds will also be utilized in a way that allows the County to proactively maintain County Facilities, which

LONG TERM FINANCIAL PLANNING

will lower the overall costs of sustaining these assets.

Funding for the Facilities and Fleet Renewal and Replacement Programs is primarily but not exclusively provided through the General Fund. Program costs are projected for use over a 5-year period. The goal of advanced funding for these programs is to provide a consistent and sustainable level of reserves for the on-going and higher maintenance costs of buildings and fleet. Technology costs for equipment are being allocated over a period of 5 years. This is a method of self-funding the program to capture on-going revenue for equipment to be refreshed at the end of the five-year term.

Utilization and Maintenance of Debt

The County continues to maintain a very high debt rating, as determined by independent rating agencies. Standard and Poors rating is "AA" for Seminole County and views the outlook of this rating as stable; and Moody's rating is Aa2. This has allowed the County to reduce the costs of existing debt and to fund certain capital acquisitions through inexpensive debt financing.

As interest rates have fallen in the economic environment, the County has been able to refinance existing debt at lower interest rates, which provides immediate savings to the tax payers. It is considered an axiom of governmental finance that the use of debt be limited to the acquisition, development, and refurbishment of assets which provide benefits to future periods, and that the term of the debt shall not exceed the useful life of the newly acquired asset or improvements.

Consolidation of Services

The County has engaged in discussions with the seven cities located within the County to identify possible cost reductions/ productivity increases through the consolidation of services. Seminole County operates a single 911 call center, shared with all of the cities in the County. This has resulted in cost savings to the tax payers throughout the County due to removal of duplicated services. Three of the seven cities have consolidated their Fire Departments with the County, also resulting in an overall cost savings. County staff is continuing to seek additional consolidation opportunities in order to provide more efficient services to all citizens.

Changes in the Levels of Reserves

The County built up its Reserves during the time of unprecedented revenue growth prior to the beginning of the economic downturn. The FY 2017/18 General Fund budget is balanced for the second year in a row without the use of reserves. Now that structural balance has been achieved, the County's goal is to rebuild its economic stabilization reserves once again for future economic downturns or emergencies.

General Fund reserves budgeted for FY 2017/18 are 24% of current revenues, a level that provides over two months of operating support for economic stabilization and emergency /disaster related events as well as assist the county in maintaining a AA credit rating.

By utilizing these financial strategies, as well as others as they are determined, the County will position itself for long term fiscal sustainability and resiliency.

LONG TERM FINANCIAL PLANNING

Five-Year Forecast/General Fund

A summary of the Fiscal Year 2017/18 through 2021/22 Five-Year Forecast for the General Fund is presented below. The forecast reflects a minimum annual estimated ending fund balance of 20% of revenues to promote sustainability and maintain a favorable credit rating.

Base Forecast (millions)	Revenues	Expenditures	Operating Results	Ending Fund Balance	Fund Balance % of Revenues
FY 2015/16 Actual	199.4	198	1.4	52.1	27%
FY 2016/17 Projected	206.1	206	0.1	52.2	26%
FY 2017/18 Adopted	213.9	213.9	0	52.2	25%
FY 2018/19	228	220.4	7.6	59.8	24%
FY 2019/20	229.6	229.1	0.5	60.3	24%
FY 2020/21	235.4	241.3	-5.9	54.4	26%
FY 2021/22	241.3	246.2	-4.9	49.5	24%

Forecast Assumptions:

Revenues

- Ad Valorem Taxes – Countywide Millage 4.8751
- Taxable Property Values increasing at 6% in FY18; 5.5% in FY19; and 5% thereafter
- State Shared Sales Taxes increasing at 3%
- Public Service Tax increasing at 2%
- Communication Service Tax remaining flat at 0% growth

Expenditures

- Personal Services growth of 5%
- Operating expenditures increasing 2% annually
- Constitutional Officers average 4% growth annually net of \$3.5M annual excess fees
- Elimination of \$1.2M for 17-92 CRA in FY 2018/19 (last payment FY 2017/18)
- \$9M for Sunrail maintenance beginning in FY 2020/21
- LYNX 3% annual increase
- Economic Development \$1.8M in FY18 and FY19, 1.5M thereafter
- Facilities Planned Work Transfer \$600K in FY18, \$800K per year thereafter
- Fleet Renewal Transfer \$500K per year beginning in FY 2018/19
- Technology Renewal \$250K in FY18, \$200K per year thereafter
- Debt Service \$8.3M annually

SHORT TERM INITIATIVES FOR FISCAL YEAR 2017/18

- Provide consistent level of services to citizens within the constraints of available resources and future fiscal sustainability.
- Maintain structural balance in the General Fund and facilitate fund balance growth and avoid drawing down reserves to balance the budget.
- Increase Water and Wastewater rates 1.5% in order to adequately fund operating and \$15.3M in new capital infrastructure costs for FY 2018.
- Realize \$162K annually in interest cost savings from the recent refunding of outstanding bond issues.
- Continue to improve analysis and reporting capabilities of the County's budget software program to integrate with the current financial system for efficiency savings and future process improvements.
- Continue \$50K Tuition Reimbursement program for Educational Incentives to encourage professional development, which will lead to better service to our citizens.
- Continue operational integration of Emergency Management Services/Fire MSTU through the merger with City of Casselberry.
- Control Countywide overtime through the use of proper scheduling and Comp Time
- Continue Economic Development initiatives in the amount of \$1.1M for FY 2018 to promote business growth in Seminole County.
- Maximize utilization of the newly constructed Sports Complex, which is expected to generate almost \$1M in Tourism Revenue within Seminole County.
- Continue construction projects associated with the recent voter-approved One Cent Local Government Infrastructure Sales Tax program. \$46.7 of new projects budgeted in FY 2018.
- Replace Countywide Telephone system by FY20. Year one of the project was approved by the Board in FY18.
- Implement the County's plan to insource Fleet Maintenance, with the ultimate goal of improving Countywide service for a similar cost as outsourcing.
- Reduce the County's homeless population with the help of the newly approved Case Manager position and \$60K Homelessness Initiative project in Community Services.

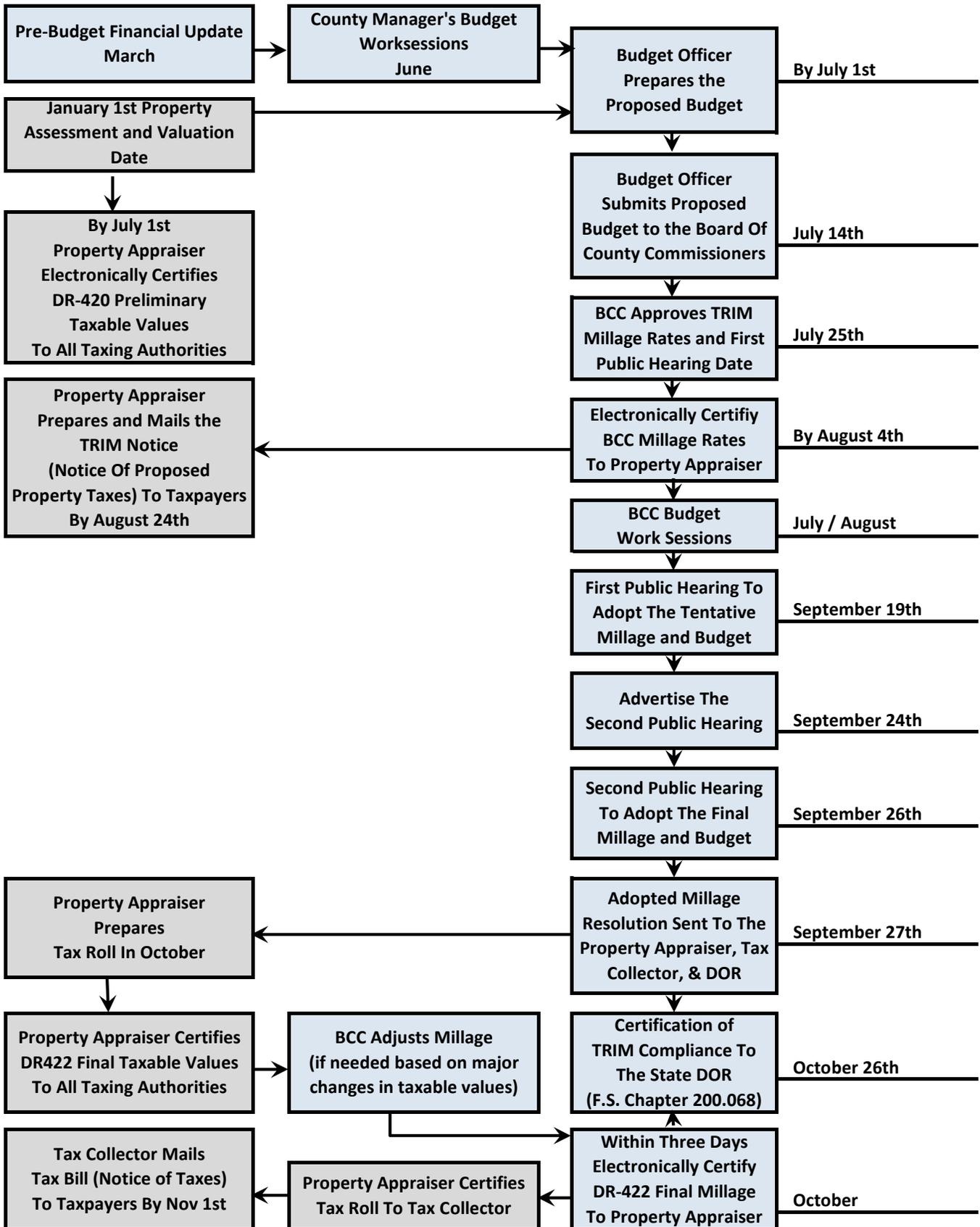
LONG TERM GOALS AND OBJECTIVES FOR FISCAL YEAR 2017/18

- Seminole County's voter approved One Cent Infrastructure Sales Tax, will provide Seminole County with estimated revenues of \$351 million over a ten year period to address transportation needs.
- Maintain a General Fund balance at approximately 20% of revenues; a level deemed desirable by financial rating agencies.
- Maintain the current level of services provided to our citizens.
- Development of a more holistic approach to structural balancing with the BCC and Constitutional Officers.
- In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.
- Continue discussions with the seven cities located within the County for possible cost reductions/productivity increases through a consolidation of services. Three of the cities have consolidated their Fire Departments with the County.
- Reinstatement of the self sustaining capacity of the Building Fund through the elimination of the General Fund transfer to this fund.
- Develop / Integrate County software systems that allow management to better measure and evaluate new SMART goals and objectives



BUDGET OVERVIEW

FY 2017/18 BUDGET CALENDAR



Note: DR 420 - Preliminary Certification of Taxable Values
 DR 422 - Final Certification of Taxable Values (prior to extending tax roll)

BUDGET PROCESS

OVERVIEW

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal resiliency and sustainability.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

In order to achieve a more cost-effective service delivery, budgets were developed based on current program service levels, an examination of the previous year expenditures, and an assessment of operation options. This methodology was utilized in FY 2016/17 and continued to be utilized in FY 2017/18.

This approach requires a tight linkage with the budget process, which is used to gather and evaluate new service requests. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priority to higher priority programs, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The County's fiscal year is October 1st through September 30th each year. The annual budget process for Seminole County is approximately eight months starting in January and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus.

BUDGETARY BASIS/ASSUMPTIONS

The guiding principles of the budget development process are as follows:

- ✓ No new taxes or increases to tax rates.
- ✓ Continued rightsizing of workforce, primarily through natural attrition.
- ✓ Continue reduction of operating costs where possible.
- ✓ Utilization of reserves in a responsible manner.

The revenue budget was prepared based on trend analysis, legislative actions and available economic data. Seminole County decreased the Countywide based millage in FY 2010/11 from 4.900 to 4.8751 and has adopted the same level through FY 2016/17. Although Florida Statutes 200.185 and 200.065, limits the annual increase in property taxes levied by local governments by a "maximum millage" rate, the Seminole County BCC has not been impacted by this law since the implementation of Property Tax Reform

in FY 2007/08. The maximum millage rate is based on prior year property taxes levied, changes in taxable values and the annual growth in Florida personal income. Because taxable property values declined and ad valorem taxes levied by the BCC from FY 2007/08 through FY 2012/13 were below the aggregate rolled-back rates, the maximum millage rate imposed by Florida law has exceeded Seminole County's adopted millage rates each year.

The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

BUDGET PROCESS

We ensure Transparency in the Budget Process by:

- ✓ Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.
- ✓ Providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described above.
- ✓ Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments and information about the County budget.

Funding Requirements for Programs/Services:

- ✓ Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- ✓ Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- ✓ Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The FY 2017/2018 revenue and expenditure budget assumptions are as follows:

Revenues:

- ✓ The Countywide General Fund millage is unchanged from the prior year property tax rate of 4.8751 mills. Countywide property values increased by 7.26%, which will generate an additional \$9.6M to the fund.
- ✓ The County Municipal Fire/Rescue MSTU millage was increased by 0.4350 mills to 2.7649 mills. That increase along with increased property values in the Fire MSTU of 6.88% will generate an additional \$11.9M to the fund.
- ✓ Unincorporated Road MSTU millage rates remain unchanged from FY 2016/17 at 0.1107 mills. Roads

MSTU property values increased by 6.23%, which will generate an additional \$0.1M to the fund.

- ✓ Ad valorem revenue estimates are budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- ✓ Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were projected based on current economic trends, historical receipts, legislative actions and state estimates.
- ✓ Interest income projections reflect an increase in the expected rate the return on investments from 0.25% in FY 2016/17 to 1% in FY 2017/18. This resulted in an additional \$3.1M in Countywide Interest revenue.
- ✓ Due to an increase in projected Interest revenue, Water and sewer rates were increased by 1.5% as opposed to the 3% projection originally required to support debt funding requirements and to protect our existing debt and credit ratings.

Expenditures:

FY 2017/18 direction was given from the County Manager's Office to develop base budgets consistent with current service levels. Requests for additional resources deemed critical were reviewed on an individual basis.

Personal Services

- ✓ Budgeted compensation is at 100% of actual pay rates with a 3% salary adjustment.
- ✓ Based upon a fund by fund analysis of actual prior year lapsed personal service amounts, budgeted General Fund personal services expenditures included a 3% lapse to account for position vacancies.
- ✓ Retirement rates were budgeted as established by state legislature effective July 1, 2017. The rate changes were as follows: 0.4% increase for Regular Class, 0.7% increase for Special Risk, 0.94% increase for Senior Management, 3.03% increase for Elected Officials, and 0.27% increase for DROP.

BUDGET PROCESS

- ✓ The employer's portion of the Federal Insurance Contributions Act (FICA) taxes, which fund Social Security and Medicare, are budgeted on a per employee basis. The Social Security portion of the tax is 6.2%, and the Medicare portion of the tax is 1.45%, for a total of 7.65% of an employee's budgeted salary.
- ✓ Health benefits are self-insured by the County. Rates are established annually based on the experience of the program, projected claims and available fund balance in the Health Insurance Fund.
- ✓ Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide. The rates were budgeted at 60% of the state rates for all classifications except Firefighter (which is 108%).

Operating Expenses:

- ✓ Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, and an assessment of operational options.
- ✓ Departments were requested to maintain service levels without increasing operating budgets. Additional requests for resources deemed critical to operations were also considered.

Internal Service Charges & Cost Allocations:

- ✓ Direct/indirect cost allocations assist in identifying the full cost of programs/services provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.
- ✓ Internal service needs of county departments, such as facilities maintenance, fleet maintenance,

telephones, postage, printing and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.

- ✓ Operating and Labor costs for capital project delivery are generally charged to capital funding sources.
- ✓ The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

Property Liability Insurance:

- ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

Capital Equipment:

- ✓ Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

Capital Improvements:

- ✓ Capital projects are initially proposed and reviewed yearly as part of the Five Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2016/17 is included in the Adopted Budget.

Carryforward:

- ✓ The Adopted Budget includes a carryforward of available funds from FY 2015/16 for certain operating grants. An additional carryforward will be brought to the Board of County Commissioners

BUDGET PROCESS

in January. This carryforward will be comprised of the following:

- Unspent funds from FY 2016/17 for incomplete projects, both capital and operating.
 - Certain unspent and unexpired grant funding.
 - Funding for budgeted equipment which was not delivered by September 30, 2017.
- ✓ A final adjustment to grant budgets for FY 2017/18 will take place based upon the results of the FY 2016/17 audit.

Constitutional Officers Budgets:

- ✓ Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

Reserves:

- ✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level (20% of expenditures for General Fund for credit rating maintenance) while providing services at a reasonable cost.

MONITORING THE BUDGET

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures to ensure they are in accordance with the approved budget and work plan.

- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

AMENDING THE BUDGET

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
 - The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget

BUDGET PROCESS

amendments if the total appropriations of the fund do not change.

- ✓ Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.

See the Fiscal Planning / Fiscal Policies section for additional information regarding the County's budget amendment process.

BUDGET SUMMARY BY FUND - FUNCTION

	GENERAL FUNDS	TRANSPORTATION FUNDS	FIRE DISTRICT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
BUDGETED REVENUES									
310 TAXES									
311 AD VALOREM	143,682,626	1,672,197	58,780,224	-	-	-	-	-	204,135,047
312 LOCAL OPTION USE & FUEL TA	-	51,664,492	-	5,460,000	-	-	-	-	57,124,492
314 UTILITY SERVICES TAXES	6,735,300	-	-	-	-	-	-	-	6,735,300
315 COMMUNICATIONS SERVICE TAX	5,900,000	-	-	-	-	-	-	-	5,900,000
316 LOCAL BUSINESS TAX	500,000	-	-	-	-	-	-	-	500,000
320 PERMITS FEES & SPECIAL ASS	160,000	2,370,500	-	20,550,694	-	-	-	-	23,081,194
330 INTERGOVERNMENTAL REVENUE	38,019,780	6,204,000	429,800	10,071,323	-	-	1,279,452	-	56,004,355
340 CHARGES FOR SERVICES	13,171,187	1,502,238	7,640,600	1,819,350	-	-	72,006,841	25,371,796	121,512,012
350 JUDGEMENTS FINES & FORFEIT	1,020,000	-	-	8,000	-	-	-	-	1,028,000
360 MISCELLANEOUS REVENUES	3,155,400	552,000	427,500	265,845	-	-	4,300,726	380,000	9,081,471
CURRENT REVENUES	212,344,293	63,965,427	67,278,124	38,175,212	-	-	77,587,019	25,751,796	485,101,871
381 INTERFUND TRANSFERS IN	3,346,055	4,664,779	-	10,000	9,911,401	-	17,599,367	-	35,531,602
386 TRANSFERS FROM CONSITUTUTI	2,070,000	-	50,000	20,000	-	-	-	-	2,140,000
399 FUND BALANCE	53,283,878	26,289,256	14,443,937	28,236,894	-	1,288,779	92,231,538	16,773,701	232,547,983
TOTAL	271,044,226	94,919,462	81,772,061	66,442,106	9,911,401	1,288,779	187,417,924	42,525,497	755,321,456
APPROPRIATED EXPENDITURES									
51 GENERAL GOVERNMENT	30,791,258	27,598	856,665	5,171,499	-	-	10,000	26,318,070	63,175,091
52 PUBLIC SAFETY	133,032,909	3,344,130	65,002,686	2,615,748	5,039,151	-	-	-	209,034,624
53 PHYSICAL ENVIRONMENT	2,013,221	-	-	20,127,602	-	-	80,778,151	-	102,918,974
54 TRANSPORTATION	-	74,921,876	-	-	-	-	-	-	74,921,876
55 ECONOMIC ENVIRONMENT	5,474,837	-	-	3,096,931	-	-	-	-	8,571,768
56 HUMAN SERVICES	10,013,663	-	-	3,320,283	-	-	-	-	13,333,946
57 CULTURE/RECREATION	17,172,414	111,662	-	321,838	1,639,200	811,762	-	-	20,056,875
60 COURT ADMINISTRATION	3,212,511	-	-	1,430,307	3,233,050	-	-	-	7,875,868
CURRENT EXPENDITURES	201,710,813	78,405,266	65,859,351	36,084,209	9,911,401	811,762	80,788,151	26,318,070	499,889,023
58 TRANSFERS	16,283,035	-	-	1,939,200	-	-	17,299,367	-	35,521,602
59 RESERVES	53,050,378	16,514,196	15,912,710	28,418,698	-	477,017	89,330,406	16,207,427	219,910,831
TOTAL	271,044,226	94,919,462	81,772,061	66,442,106	9,911,401	1,288,779	187,417,924	42,525,497	755,321,456

FUND STRUCTURE SUMMARY
FY 2017/18 TOTAL BUDGET \$755,321,456

FUND MAJOR - MINOR - NAME	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
01 GENERAL FUNDS				
00100 GENERAL FUND	198,013,418	257,318,137	265,794,058	8,475,921
00103 NATURAL LAND ENDOWMENT FUND	76,634	817,548	783,729	(33,819)
00112 BCC PROJECTS	198,702	-	453,500	453,500
13000 STORMWATER FUND	4,922	-	193,117	193,117
13100 ECONOMIC DEVELOPMENT	1,269,458	2,494,131	2,368,688	(125,443)
01 GENERAL FUNDS Total	199,563,134	260,629,816	269,593,092	8,963,275
02 REPLACEMENT FUNDS				
00108 FACILITIES MAINTENANCE FUND	603,522	862,808	624,996	(237,812)
00109 FLEET REPLACEMENT FUND	401,124	1,051,419	453,581	(597,838)
00111 TECHNOLOGY REPLACEMENT FUND	721,534	957,593	281,126	(676,467)
02 REPLACEMENT FUNDS Total	1,726,180	2,871,820	1,359,703	(1,512,117)
03 AGENCY FUNDS				
60301 BOCC AGENCY FUND	10,813	-	-	-
60302 PUBLIC SAFETY	4,805	-	-	-
60303 LIBRARIES-DESIGNATED	28,317	49,000	49,000	-
60304 ANIMAL CONTROL	16,439	20,000	20,000	-
60305 HISTORICAL COMMISSION	-	22,431	22,431	-
60307 4-H COUNSEL COOP EXTENSION	31,557	-	-	-
60308 ADULT DRUG COURT	48,775	-	-	-
60310 EXTENSION SERVICE PROGRAMS	13,763	-	-	-
03 AGENCY FUNDS Total	154,470	91,431	91,431	-
01 GENERAL FUNDS Total	201,443,783	263,593,067	271,044,226	7,451,158
02 TRANSPORTATION FUNDS				
04 TRANSPORTATION FUNDS				
10101 TRANSPORTATION TRUST FUND	15,234,077	18,586,177	21,848,138	3,261,961
10102 NINTH-CENT FUEL TAX FUND	6,160,899	6,536,795	6,924,779	387,984
04 TRANSPORTATION FUNDS Total	21,394,976	25,122,972	28,772,917	3,649,945
05 SALES TAX FUNDS				
11500 INFRASTRUCTURE TAX FUND	6,683,067	21,836,638	16,345,836	(5,490,802)
11541 INFRASTRUCTURE-COUNTY COMMIS	22,313,932	5,170,000	4,086,324	(1,083,676)
11560 2014 INFRASTRUCTURE SALES TAX	17,896,148	46,031,406	52,477,866	6,446,460
11641 PUBLIC WORKS-INTERLOCAL AGREEM	724,612	-	-	-
12601 ARTERIAL-IMPACT FEE	28,240	(10,169,934)	(5,700,581)	4,469,353
12602 NORTH COLLECTOR-IMPACT FEE	43,090	64,176	66,305	2,129
12603 WEST COLLECTOR-IMPACT FEE	-	(325,508)	198,000	523,508
12605 SOUTH CENTRAL-IMPACT FEE	-	(1,947,964)	(1,693,054)	254,910
05 SALES TAX FUNDS Total	47,689,089	60,758,814	66,146,545	5,387,731
02 TRANSPORTATION FUNDS Total	69,084,065	85,881,786	94,919,462	9,037,676

FUND STRUCTURE SUMMARY
FY 2017/18 TOTAL BUDGET \$755,321,456

FUND MAJOR - MINOR - NAME	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
03 FIRE DISTRICT FUNDS				
06 FIRE DISTRICT FUNDS				
11200 FIRE PROTECTION FUND	49,847,181	69,551,025	77,184,839	7,633,814
11201 FIRE PROT FUND-REPLACE & RENEW	1,479,594	-	-	-
11207 FIRE PROTECT FUND-CASSELBERRY	4,201,869	4,151,791	4,587,222	435,431
12801 FIRE/RESCUE-IMPACT FEE	-	3,369,917	-	(3,369,917)
06 FIRE DISTRICT FUNDS Total	55,528,644	77,072,733	81,772,061	4,699,328
03 FIRE DISTRICT FUNDS Total	55,528,644	77,072,733	81,772,061	4,699,328
04 SPECIAL REVENUE FUNDS				
07 BUILDING FUNDS				
10400 BUILDING PROGRAM	3,122,986	6,179,688	6,851,550	671,862
07 BUILDING FUNDS Total	3,122,986	6,179,688	6,851,550	671,862
08 TOURISM FUNDS				
11000 TOURIST DEVELOPMENT FUND	6,385,349	3,415,989	4,416,153	1,000,164
11001 PROFESS SPORTS FRANCHISE TAX	1,591,917	2,755,271	3,107,502	352,231
08 TOURISM FUNDS Total	7,977,266	6,171,260	7,523,655	1,352,395
09 COURT RELATED FUNDS				
11400 COURT SUPP TECH FEE (ARTV)	913,027	1,339,208	1,195,624	(143,584)
12302 TEEN COURT	112,430	237,776	237,464	(312)
09 COURT RELATED FUNDS Total	1,025,457	1,576,984	1,433,088	(143,896)
10 EMS TRUST FUNDS				
11800 EMS TRUST FUND	78,132	-	-	-
10 EMS TRUST FUNDS Total	78,132	-	-	-
11 GRANT FUNDS				
00110 ADULT DRUG COURT GRANT FUND	318,578	324,996	324,996	0
11901 COMMUNITY DEVELOPMEN BLK GRANT	1,528,186	1,654,887	1,665,154	10,267
11902 HOME PROGRAM GRANT	385,694	497,897	496,754	(1,143)
11904 EMERGENCY SHELTER GRANTS	164,489	151,092	148,985	(2,107)
11905 COMMUNITY SVC BLOCK GRANT	270,128	41,931	43,561	1,630
11908 DISASTER PREPAREDNESS	221,003	31,885	41,056	9,171
11909 MOSQUITO CONTROL GRANT	260,364	502,468	502,468	(0)
11912 PUBLIC SAFETY GRANTS (STATE)	520,770	-	-	-
11915 PUBLIC SAFETY GRANTS (FEDERAL)	16,255	-	-	-
11916 PUBLIC WORKS GRANTS	7,453,726	-	-	-
11917 LEISURE SERVICES GRANTS	-	-	-	-
11918 GROWTH MANAGEMENT GRANTS	-	-	-	-
11919 COMMUNITY SVC GRANTS	1,698,427	479,291	479,291	0
11920 NEIGHBOR STABIL PROGRAM GRANT	333,646	31,402	42,295	10,893
11925 DCF REINVESTMENT GRANT FUND	547,889	-	1,200,000	1,200,000

FUND STRUCTURE SUMMARY
FY 2017/18 TOTAL BUDGET \$755,321,456

FUND MAJOR - MINOR - NAME	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11926 CITY OF SANFORD CDBG	443,058	414,546	401,643	(12,903)
11930 RESOURCE MANAGEMENT GRANTS	75,950	21,746	22,535	789
12014 AFFORDABLE HOUSING 13/14	103,729	-	-	-
12015 SHIP AFFORDABLE HOUSING 14/15	813,605	31,402	-	(31,402)
12016 SHIP AFFORDABLE HOUSING 15/16	141,941	-	-	-
12017 SHIP AFFORDABLE HOUSING 16/17	-	2,450,135	42,600	(2,407,535)
12018 SHIP AFFORDABLE HOUSING 17/18	-	-	-	-
11 GRANT FUNDS Total	15,297,437	6,633,678	5,411,338	(1,222,340)
12 LAW ENFORCEMENT FUNDS				
00101 POLICE EDUCATION FUND	137,031	200,000	150,000	(50,000)
12101 LAW ENFORCEMENT TST-LOCAL	1,509,667	-	-	-
12102 LAW ENFORCEMENT TST-JUSTICE	75,103	-	-	-
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-	-
12 LAW ENFORCEMENT FUNDS Total	1,721,801	200,000	150,000	(50,000)
13 SPECIAL REVENUE FUNDS				
00104 BOATING IMPROVEMENT FUND	45,604	408,282	302,969	(105,313)
12200 ARBOR VIOLATION TRUST FUND	-	148,281	148,669	388
12300 ALCOHOL/DRUG ABUSE FUND	25,545	148,169	187,306	39,137
12804 LIBRARY-IMPACT FEE	102,683	100,318	127,823	27,505
12805 DRAINAGE-IMPACT FEE	-	-	-	-
13 SPECIAL REVENUE FUNDS Total	173,832	805,050	766,767	(38,283)
14 EMERGENCY 911 FUNDS				
12500 EMERGENCY 911 FUND	4,254,837	5,031,843	5,710,710	678,867
14 EMERGENCY 911 FUNDS Total	4,254,837	5,031,843	5,710,710	678,867
15 CRA FUNDS				
13300 17/92 REDEVELOPMENT TI FUND	907,187	9,966,340	12,098,887	2,132,547
15 CRA FUNDS Total	907,187	9,966,340	12,098,887	2,132,547
16 MSBU FUNDS				
15000 MSBU STREET LIGHTING	2,390,634	3,091,500	3,139,950	48,450
15100 MSBU RESIDENTIAL SOLID WASTE	14,017,550	18,465,000	19,698,000	1,233,000
16000 MSBU PROGRAM	745,088	2,054,113	2,211,832	157,719
16005 MSBU MILLS (LM/AWC)	13,503	217,825	301,465	83,640
16006 MSBU PICKETT (LM/AWC)	56,449	202,850	216,210	13,360
16007 MSBU AMORY (LM/AWC)	2,887	25,790	26,203	413
16010 MSBU CEDAR RIDGE (GRNDS MAINT)	24,241	63,405	52,125	(11,280)
16013 MSBU HOWELL CREEK (LM/AWC)	2,030	11,505	11,630	125
16020 MSBU HORSESHOE (LM/AWC)	2,449	24,575	9,500	(15,075)
16021 MSBU MYRTLE (LM/AWC)	6,535	9,855	10,600	745
16023 MSBU SPRING WOOD LAKE (LM/AWC)	2,738	25,160	25,650	490
16024 MSBU LAKE OF THE WOODS(LM/AWC)	2,828	82,155	131,640	49,485
16025 MSBU MIRROR (LM/AWC)	2,821	52,295	58,575	6,280

FUND STRUCTURE SUMMARY
FY 2017/18 TOTAL BUDGET \$755,321,456

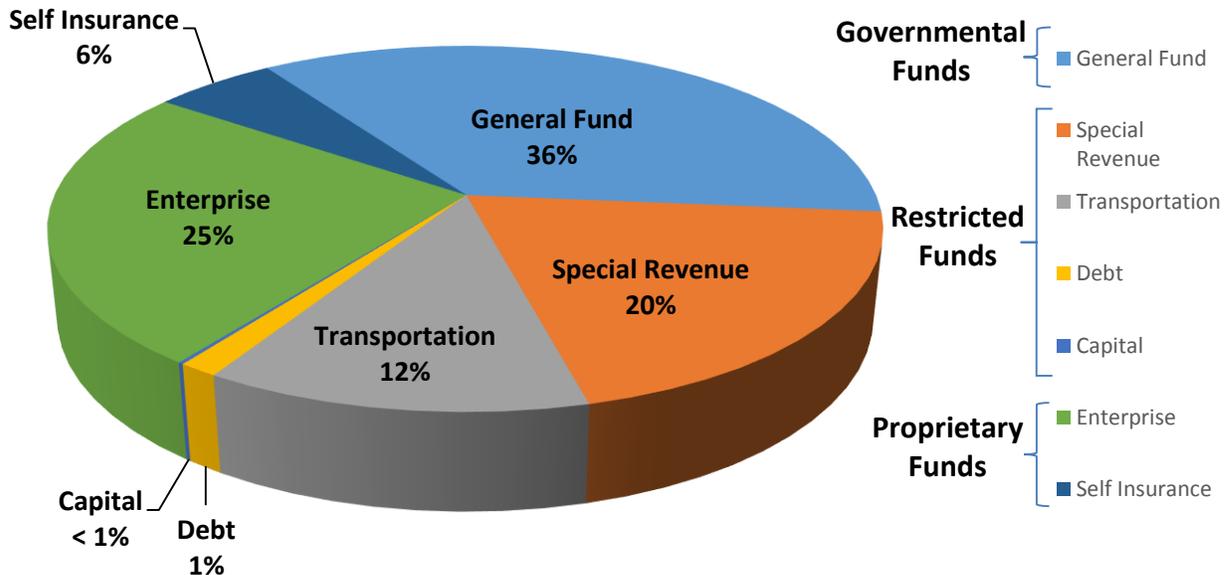
FUND MAJOR - MINOR - NAME	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
16026 MSBU SPRING (LM/AWC)	2,858	177,150	197,418	20,268
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)	2,404	49,290	52,225	2,935
16028 MSBU BURKETT (LM/AWC)	1,564	48,440	52,840	4,400
16030 MSBU SWEETWATER COVE (LM/AWC)	34,945	45,540	54,728	9,188
16031 MSBU LAKE ASHER AWC	-	-	5,385	5,385
16032 MSBU ENGLISH ESTATES (LM/AWC)	-	-	3,470	3,470
16033 MSBU GRACE LAKE (LM/AWC)	-	-	23,675	23,675
16035 MSBU BUTTONWOOD POND (LM/AWC)	2,668	5,470	6,435	965
16036 MSBU HOWELL LAKE (LM/AWC)	54,210	206,350	206,555	205
16 MSBU FUNDS Total	17,368,401	24,858,268	26,496,111	1,637,843
04 SPECIAL REVENUE FUNDS Total	51,927,335	61,423,111	66,442,106	5,018,995
05 DEBT SERVICE FUNDS				
17 DEBT SERVICE FUNDS				
21200 GENERAL REVENUE DEBT	1,537,744	1,539,446	1,548,432	8,986
21235 GENERAL REVENUE DEBT - 2014	1,641,200	1,640,600	1,639,200	(1,400)
21300 COUNTY SHARED REVENUE DEBT	1,746,171	1,741,606	1,741,494	(112)
22500 SALES TAX BONDS	4,990,900	4,987,275	4,982,275	(5,000)
17 DEBT SERVICE FUNDS Total	9,916,015	9,908,927	9,911,401	2,474
05 DEBT SERVICE FUNDS Total	9,916,015	9,908,927	9,911,401	2,474
06 CAPITAL FUNDS				
18 CAPITAL FUNDS				
30600 INFRASTRUCTURE IMP OP FUND	872,421	150,000	-	(150,000)
30700 SPORTS COMPLEX/SOLDIERS CREEK	19,034,502	68,377	-	(68,377)
32000 JAIL PROJECT/2005	-	-	-	-
32100 NATURAL LANDS/TRAILS	190,182	1,973,626	1,288,779	(684,847)
32200 COURTHOUSE PROJECTS FUND	-	-	-	-
39999 CAPITAL ASSETS FUND	(11,347,178)	-	-	-
18 CAPITAL FUNDS Total	8,749,926	2,192,003	1,288,779	(903,224)
06 CAPITAL FUNDS Total	8,749,926	2,192,003	1,288,779	(903,224)
07 ENTERPRISE FUNDS				
19 WATER & SEWER FUNDS				
40100 WATER AND SEWER FUND	59,176,803	88,924,740	88,268,154	(656,586)
40102 CONNECTION FEES-WATER	558,174	774,305	743,199	(31,106)
40103 CONNECTION FEES-SEWER	3,019,077	1,826,813	2,694,793	867,980
40105 WATER & SEWER BONDS, SERIES 20	1,563,955	8,538	5,240	(3,298)
40106 2010 BOND SERIES	427,213	2,540	2,729	189
40107 WATER & SEWER DEBT SERVICE RES	-	18,118,726	18,121,674	2,948
40108 WATER & SEWER CAPITAL IMPROVEM	5,186,846	41,212,623	17,772,187	(23,440,436)
40115 WATER & SEWER BOND SER 2015A&B	(1,949,803)	-	-	-
19 WATER & SEWER FUNDS Total	67,982,264	150,868,285	127,607,976	(23,260,309)

FUND STRUCTURE SUMMARY
FY 2017/18 TOTAL BUDGET \$755,321,456

FUND MAJOR - MINOR - NAME	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
20 SOLID WASTE FUNDS				
40201 SOLID WASTE FUND	16,826,994	38,523,142	39,697,208	1,174,066
40204 LANDFILL MANAGEMENT ESCROW	-	19,436,909	20,112,740	675,831
20 SOLID WASTE FUNDS Total	16,826,994	57,960,051	59,809,948	1,849,897
07 ENTERPRISE FUNDS Total	84,809,258	208,828,336	187,417,924	(21,410,412)
08 INTERNAL SERVICE FUNDS				
21 INTERNAL SERVICE FUNDS				
50100 PROPERTY/CASUALTY INSURANCE FU	2,068,330	7,812,634	7,550,617	(262,017)
50200 WORKERS COMPENSATION FUND	1,167,276	7,208,889	7,228,098	19,209
50300 HEALTH INSURANCE FUND	18,590,367	24,692,035	27,746,782	3,054,747
21 INTERNAL SERVICE FUNDS Total	21,825,972	39,713,557	42,525,497	2,811,940
08 INTERNAL SERVICE FUNDS Total	21,825,972	39,713,557	42,525,497	2,811,940
Grand Total	503,284,999	748,613,521	755,321,456	6,707,935

FUND STRUCTURE

Percent of Governmental Fund Appropriations



Overview

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, “funds” are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

Governmental Funds: Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a “modified accrual basis” or current financial resources basis.

Governmental Funds include the following fund types:

- a. **The General Fund** accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund.
- b. **Special Revenue Funds** account for resources received from special sources which are dedicated or restricted specific uses.
- c. **Debt Service Funds** account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.
- d. **Capital Projects Funds** account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.
- e. **Trust and Agency Funds** are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These funds are custodial in nature and do not involve measurement of results of operations.

FUND STRUCTURE

Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a “full accrual” basis.

Proprietary Funds include the following two fund types:

- a. **Enterprise Funds** account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. **Internal Service Funds** account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers’ compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

Basis of Accounting. Generally Accepted Accounting Principles (“GAAP”) requires that local governments, such as Seminole County, base their financial statements on two different bases of accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on **total** economic resources. In modified accrual accounting, the focus of measurement is on **current** economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally, commercial or “for profit” entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting used in financial reporting between governmental and proprietary funds, budgeting is generally based upon modified accrual principles. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), and other non-cash related transactions are generally not included in the Budget. By excluding most non-cash related transactions which generally relate to transactions reported in different fiscal periods, the budget can be used as a current control and policy mechanism. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

Funds in Each Group

The following funds are included in the adopted FY 2017/18 budget. Other funding for additional funds may be added during FY 2017/18 either as a carryforward of available funds from FY 2016/17 or through action of the Board of County Commissioners.

FUND STRUCTURE

GOVERNMENTAL FUNDS

GENERAL FUNDS:

General Fund – 00100

Account for all financial resources except those required to be accounted for in another fund.

Donations Funds – 00103 & 603XX

Account for receipt and disbursement of contributions from the general public for a specific purpose.

Facilities Maintenance Fund – 00108

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

Fleet Replacement Fund – 00109

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

Technology Replacement Fund – 00111

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

BCC Projects Fund – 00112

Account for the receipt and disbursement of funds for General Fund supported capital projects.

Economic Development Fund – 13100

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

RESTRICTED FUNDS:

Police Education Fund – 00101

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

Boating Improvement Fund – 00104

Account for receipt and disbursement of registration fees from recreational vessels to improve County waterways.

County Grant Funds – 00110 & 119XX & 120XX

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

County Transportation Trust Fund – 101XX

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding

FUND STRUCTURE

is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included sub-funds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

Building Program Fund - 10400

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

Tourist Development Funds – 110XX

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

Fire District Funds – 1120X

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county, Winter Springs, Altamonte Springs, and Casselberry. Primary funding is ad valorem property taxes.

Renewal and Replacement – Fire Protection – 11201

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock funded through transfers from the Fire Protection Fund.

Court Support Technology Fund – 11400

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

Infrastructure Sales Tax Fund – 115XX

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991, 2001, and 2014 for a period of ten years. Proceeds are used to fund transportation capital improvements.

Arbor Violation Trust Fund – 12200

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

Alcohol Drug Abuse Fund – 12300

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

Teen Court Fund – 12302

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

Enhanced 911 Fund - 12500

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

FUND STRUCTURE

Transportation Impact Fee Funds – 126XX

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact Fee Ordinance. Use of funds is restricted to capital facilities that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee and South Central Impact Fee.

Development Impact Fee Funds – 128XX

Account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into these funds. The revenues generated are to be used for capital improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee, and Library Impact Fee.

17-92 Redevelopment Fund – 13300

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

MSBU Street Lighting Fund – 15000

Account for the consolidated non-ad valorem assessment district created to provide for the funding and management of street lighting public services provided within participating communities throughout the unincorporated areas of the County and may be established by ordinance pursuant to a petition by a proper percentage of property owners in the district. Assessments are allocated on an equitable basis and collected by the Tax Collector.

MSBU Residential Solid Waste Fund – 15100

Account for the residential solid waste management non-ad valorem assessment district created to provide for the funding and management of the residential solid waste public services provided within residential communities throughout the unincorporated area of the county. Assessments are allocated on a per dwelling basis and collected by the Tax Collector.

MSBU Program Fund – 16000

Account for the management of the MSBU Program that provides project and financial management on behalf of all non-ad valorem assessment district types from conceptual consideration to service implementation and in many situations, long term management.

Municipal Services Benefit Units Funds – 160XX

Account for various non ad-valorem assessment districts created to provide the funding and management of various infrastructure improvements or public services within unincorporated Seminole County. Lake and Vegetation Management is the most common public service associated with these accounts. Assessments are allocated on an equitable basis and collected by the Tax Collector.

DEBT SERVICE FUNDS:

General Revenue Debt, 2012 – 21200

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of general (non-ad valorem) revenues.

FUND STRUCTURE

General Revenue Debt, 2014- Sports Complex/Soldier's Creek – 21235

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued for the construction and equipping of a Sports Complex and to provide funding for capital improvements to Soldier's Creek Park. Bond issue is payable through a pledge of general (non-ad valorem) revenues.

County Shared Revenue Debt– 21300

The \$22,000,000 Capital Revenue Improvement Revenue Bonds, Series 2012, were issued to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild projects. Funding for repayment of these bonds is provided by County Shared Revenues.

Sales Tax Revenue Bonds 2001 – 22500

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds, Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

CAPITAL FUNDS:

Capital Improvement Revenue Bonds, Series 2012 (P25 System) – 30600

Account for proceeds of County 2012 shared revenue bonds to upgrade the Public Safety Communications P25 Radio System and rebuild Communications Towers.

Sports Complex/Soldier's Creek Project Fund – 30700

Account for proceeds of County 2014 general revenue bonds to construct a Sports Complex and provide capital improvements to Soldier's Creek Park.

Natural Lands/Trails Capital Project Fund – 32100

Account for proceeds of general obligation bonds to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

Courthouse Projects Fund – 32200

Account for proceeds of Sales Tax Revenue Bonds for courthouse construction/capital improvements.

PROPRIETARY FUNDS

ENTERPRISE FUNDS:

Water and Sewer Funds – 401XX

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

FUND STRUCTURE

Solid Waste Funds – 402XX

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but not limited to, administration, operation, maintenance, financing and related debt service.

INTERNAL SERVICE FUNDS:

Property/Liability Insurance Fund – 50100

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

Worker's Compensation Fund – 50200

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

Health Insurance Fund – 50300

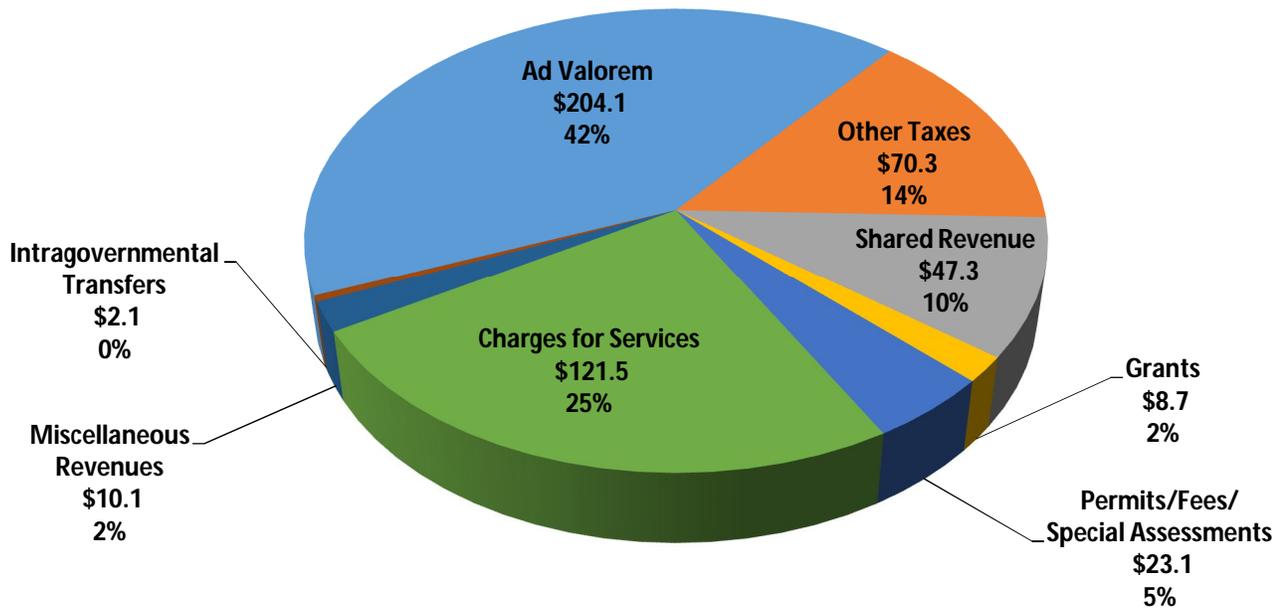
Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.

COUNTYWIDE BUDGETARY SOURCES OF FUNDS

The Countywide budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.

FY 2017/18 Total Revenues \$ 487.2 Million



Sources of funding:

Ad Valorem – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as “property tax”.

Other Taxes – Other tax revenues collected by the County, including the County’s share of the infrastructure sales tax, gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

Shared Revenue - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.

Grants - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose

Permits/Fees/Special Assessments – A special assessment is a compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. Permits and Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

COUNTYWIDE BUDGETARY SOURCES OF FUNDS

Charges for Services – These are charges for specific governmental and proprietary services provided to specific individuals/entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs, public safety and other user charges.

Miscellaneous Revenues – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements.

Intra-governmental Transfers – Excess revenue or transfers to constitutional officers returned to the County at year end. While intragovernmental transfers are not true current revenue, it is an annual source used to minimize the cost of services provided by Tax Collector, Sheriff, Clerk of Court, Property Appraiser and Supervisor of Elections to the County budget.

Other Sources (Not included in chart):

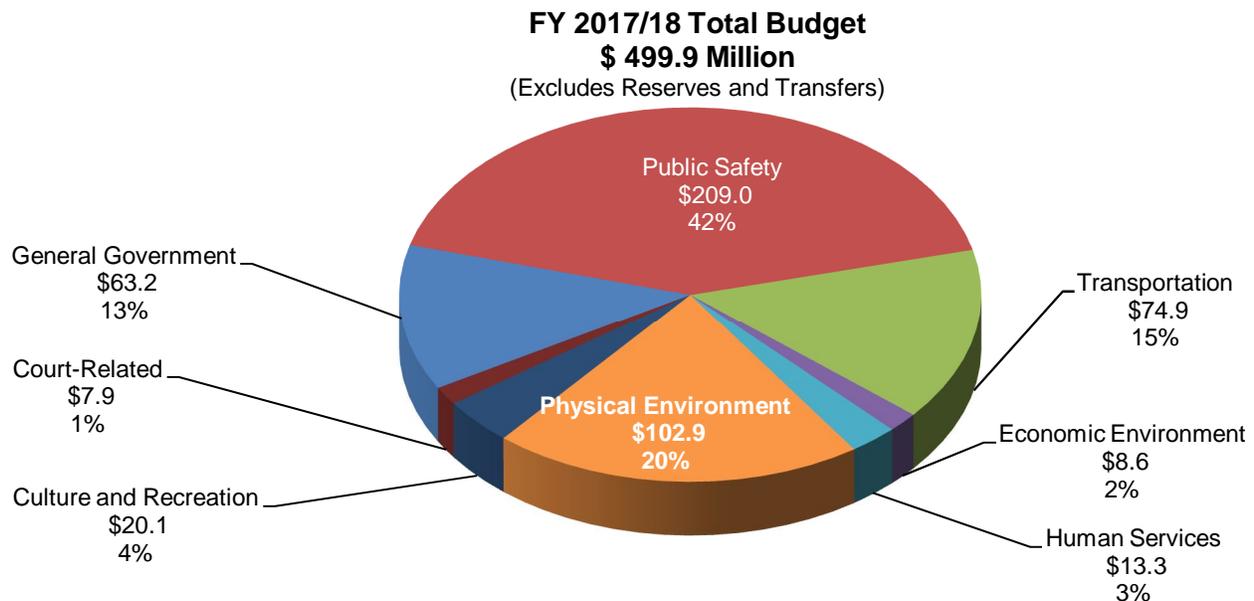
Beginning Fund Balance – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year's Reserves.

Transfers – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

COUNTYWIDE BUDGETARY USES BY FUNCTION

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie chart is a summary of the County's total operating and capital spending plan for FY 2017/18 by category of service. The use categories are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the chart, along with a discussion of the various types of services provided within the applicable category and the associated costs.

Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt. This view excludes appropriations of operating transfers to other funds and estimated reserves; representing the proposed operating and capital spending plan for the upcoming fiscal year.



General Government - Services provided by the County for the benefit of the public and the governmental body as a whole. This category includes approximately \$16.4M allocated to the Constitutional Officers for tax collection, property appraisal, election functions and record keeping and accounting for the Board's operations. County Administration (BCC, Attorney, County Management, Human Resources, Purchasing, Office of Management and Budget) represent approximately \$1M and Countywide Planning and Zoning services are estimated at \$6M. Approximately \$6M is designated for property management and maintenance of buildings and \$3M for

internal services (fleet, mail, printing, and technology). Approximately \$25.5M is allocated for health insurance, workers compensation claims and other general liability obligations.

Public Safety - Services provided by the County for the safety and security of the public, including approximately \$125.5M allocated for law enforcement, jail operations, and for the Sheriff to provide security to the judicial courts. Around \$71M is allocated for fire/rescue, 911, and other emergency service operations. Nearly \$2.5M is allocated for animal related services. Funding is also provided for juvenile detention, the Medical Examiner and

COUNTYWIDE BUDGETARY USES BY FUNCTION

services related to assuring homes and commercial facilities are safe for the citizens.

Physical Environment - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community as a whole, including: approximately \$79M allocated to providing citizens and businesses with water, sewer, and landfill operations. Approximately \$19.5M is allocated for garbage collection / disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes and other water bodies and for the construction of stormwater related infrastructure.

Transportation – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$50M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$12M is allocated to repairing/ maintaining roads, right-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$5M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$7M is allocated public transportation to support public transportation services within the County.

Economic Environment – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately \$2.4M is allocated for local tourism activities.

Human Services – Funding is provided for public assistance programs, care for veteran services, indigent persons, and services for the care, treatment and control of human

illness, injury or handicap. The County spends approximately \$10M in grants and other revenue for these services.

Culture and Recreation – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors, including: libraries, parks and recreation, and other cultural and recreation services. Approximately \$7M is allocated to the County Library System and Museum. Approximately \$11M is allocated to parks/trails/natural lands, and a Sports Complex.

Court-Related – The County provides support for the State's Court System. Approximately \$5M is dedicated annually for facility maintenance and debt associated with the County's state mandated responsibility to provide court facilities. Nearly \$2M is expended for other court support programs.

Other Appropriations (not included in this chart):

Transfers – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

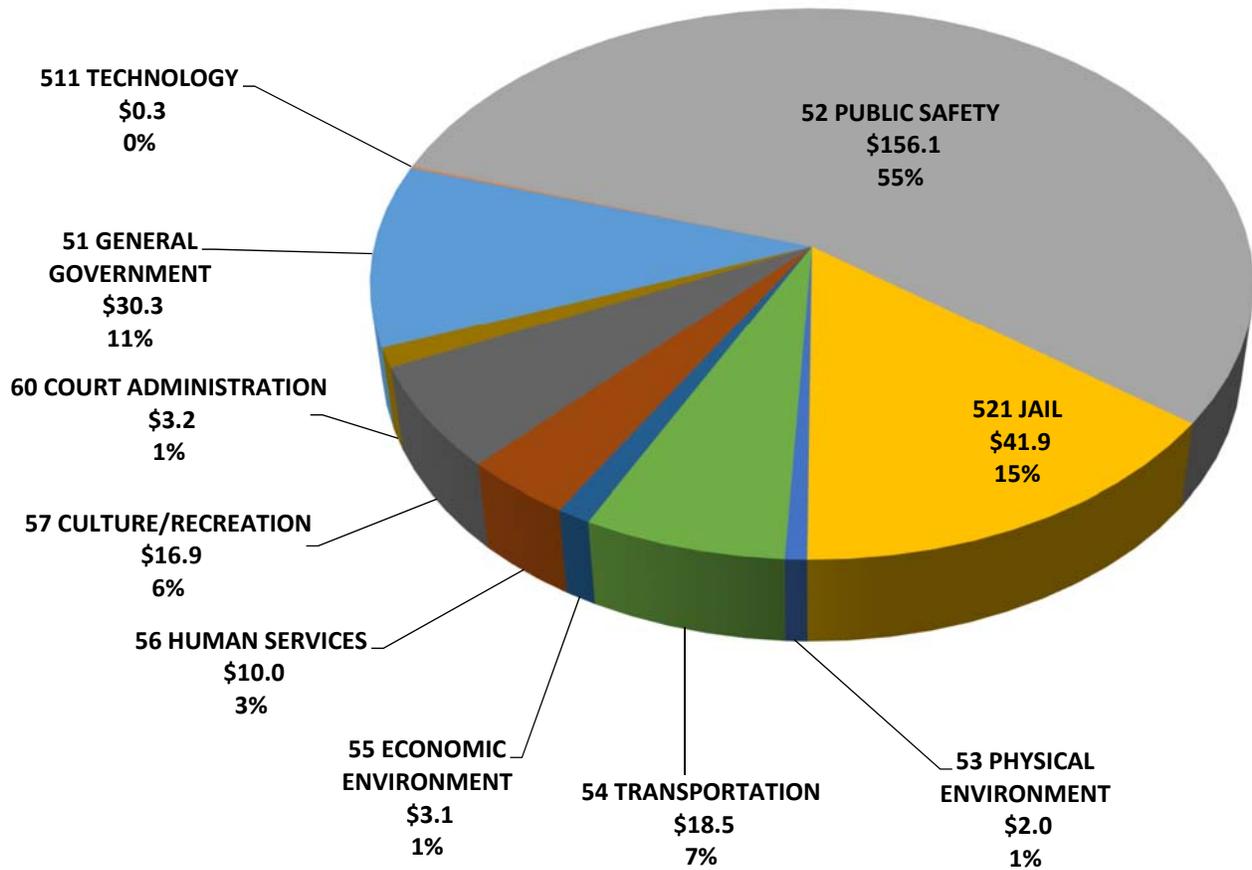
Reserves – Reserves represent funding that is not appropriated for expenditure within the representative fund. Reserves must be used in accordance with the funding intent (i.e. legally restricted for a specific purpose or available for general appropriation). See detailed Reserves in the Countywide section of this book.

AD VALOREM FUNDS BY FUNCTION

This chart is intended to provide an overall view of how funds supported by property taxes are utilized by service function. Funds include General Fund, Fire Protection Funds, and Transportation Trust Funds. Transfers and reserves are excluded from this view. The Jail is a Function of Public Safety.

These are all the primary functions provided by the County.

General Fund, Fire Funds & Transportation Trust Funds Total \$ 282.2 Million (Amounts in Millions)





COUNTYWIDE BUDGET

COUNTYWIDE BUDGET SUMMARY

	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
PROPERTY TAX RATE (MILLS)				
COUNTYWIDE	4.8751	4.8751	4.8751	0.0000
ROADS MSTU	0.1107	0.1107	0.1107	0.0000
FIRE MSTU	2.3299	2.3299	2.7649	0.4350
VALUE OF A MILL (96%)				
COUNTYWIDE	26.0 M	27.4 M	29.5 M	2.1 M
ROADS MSTU	13.4 M	14.2 M	15.1 M	.9 M
FIRE MSTU	18.8 M	19.8 M	21.3 M	1.5 M
SOURCES				
310 AD VALOREM TAXES	172,844,499	182,050,898	204,135,047	22,084,149
311 TAXES	67,177,537	68,177,116	70,259,792	2,082,676
320 PERMITS FEES & SPECIAL ASS Total	23,951,091	22,786,750	23,081,194	294,444
330 INTERGOVERNMENTAL REVENUE Total	61,475,943	54,442,095	56,004,355	1,562,260
340 CHARGES FOR SERVICES Total	113,354,803	119,792,407	121,512,012	1,719,605
350 JUDGEMENTS FINES & FORFEIT Total	1,882,985	1,143,000	1,028,000	(115,000)
360 MISCELLANEOUS REVENUES Total	13,082,365	5,716,692	9,081,471	3,364,779
380 OTHER SOURCES Total	8,855,821	5,365,000	2,140,000	(3,225,000)
CURRENT REVENUES	462,625,043	459,473,958	487,241,871	27,767,913
381 INTERFUND TRANSFERS IN	28,372,863	35,631,840	35,531,602	(100,238)
399 FUND BALANCE	\$ -	\$ 253,507,723.00	\$ 232,547,982.76	\$ (20,959,740.24)
SOURCES Total	490,997,906	748,613,521	755,321,456	6,707,935
USES				
510 PERSONNEL SERVICES Total	117,524,907	110,524,430	117,738,137	7,213,707
530 OPERATING EXPENDITURES Total	168,781,715	109,875,969	118,115,356	8,239,387
540 INTERNAL SERVICE CHARGES Total	26,944,500	35,579,524	40,894,329	5,314,806
550 COST ALLOCATION (CONTRA) Total	(23,499,882)	(32,973,600)	(38,005,774)	(5,032,174)
560 CAPITAL OUTLAY Total	14,233,782	80,432,076	72,422,485	(8,009,591)
570 DEBT SERVICE Total	8,650,962	27,852,118	27,754,754	(97,364)
580 GRANTS & AIDS Total	36,638,747	22,453,186	22,215,766	(237,420)
596 TRANSFERS TO CONSTITUTIONA Total	125,637,404	134,621,193	138,743,970	4,122,777
CURRENT EXPENDITURES	474,912,136	488,364,896	499,879,023	11,514,127
590 INTERFUND TRANSFERS OUT Total	28,372,863	35,631,840	35,531,602	(100,238)
599 RESERVES Total	-	224,616,785	219,910,831	(4,705,954)
USES Total	503,284,999	748,613,521	755,321,456	6,707,935

COUNTYWIDE MILLAGE SUMMARY

ADOPTED MILLAGE RATES BY FISCAL YEAR

	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>
COUNTYWIDE					
General Fund	4.8751	4.8751	4.8751	4.8751	4.8751
SPECIAL DISTRICTS					
Unincorporated Road MSTU	0.1107	0.1107	0.1107	0.1107	0.1107
Fire/Rescue MSTU	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>	<u>2.3299</u>	<u>2.7649</u>
Total Special Districts	2.4406	2.4406	2.4406	2.4406	2.8756
TOTAL BCC APPROVED	7.3157	7.3157	7.3157	7.3157	7.7507

OTHER COUNTYWIDE TAXING AUTHORITIES

Seminole County					
School Board	7.3610	7.1970	7.1490	6.8570	6.5690
School Board Voted Millage	<u>1.0000</u>	<u>0.7000</u>	<u>0.7000</u>	<u>0.7000</u>	<u>0.0000</u>
Total School Board	8.3610	7.8970	7.8490	7.5570	6.5690
St. Johns River Water Management District					
	<u>0.3283</u>	<u>0.3164</u>	<u>0.3023</u>	<u>0.2885</u>	<u>0.2724</u>
TOTAL OTHER TAXING AUTHORITIES	8.6893	8.2134	8.1513	7.8455	6.8414

Fiscal Year	<u>Countywide</u>	<u>Roads</u>	<u>Fire</u>	<u>Total BCC Approved</u>
2012/13	4.8751	0.1107	2.3299	7.3157
2011/12	4.8751	0.1107	2.3299	7.3157
2010/11	4.8751	0.1107	2.3299	7.3157
2009/10	4.9000	0.1107	2.3299	7.3406
2008/09	4.5153	0.1107	2.3299	6.9559
2007/08	4.3578	0.1068	2.3299	6.7945
2006/07	4.9989	0.1228	2.6334	7.7551
2005/06	4.9989	0.1228	2.6334	7.7551
2004/05	4.9989	0.1228	2.6334	7.7551
2003/04	4.9989	0.1228	2.6334	7.7551
2002/03	4.9989	0.1228	2.6334	7.7551
2001/02	4.9989	0.6591	2.0971	7.7551
2000/01	4.9989	0.6591	2.0971	7.7551
1999/00	4.9989	0.6591	2.0971	7.7551

FIVE YEAR GROSS TAXABLE VALUE COMPARISON

FY 2013/14		FY 2014/15		FY 2015/16		FY 2016/17		*FY 2017/18	
AMOUNT	% OF Change	AMOUNT	% OF Change						

COUNTYWIDE:

Prior Year Gross Taxable Value	\$23,594,964,485		\$24,292,150,212		\$25,604,515,399		\$27,067,363,033		\$28,539,863,025	
Reappraisals	\$505,134,825	2.14%	\$1,055,608,781	4.35%	\$1,124,849,503	4.39%	\$1,131,030,305	4.18%	\$1,671,735,351	5.86%
Taxable Value without New Construction	\$24,100,099,310		\$25,347,758,993		\$26,729,364,902		\$28,198,393,338		\$30,211,598,376	
New Construction	192,050,902	0.81%	256,756,406	1.06%	337,998,131	1.32%	341,469,687	1.26%	398,693,599	1.40%
Gross Taxable Value	\$24,292,150,212	2.95%	\$25,604,515,399	5.41%	\$27,067,363,033	5.71%	\$28,539,863,025	5.44%	\$30,610,291,975	7.26%

UNINCORPORATED ROAD IMPROVEMENTS (MSTU)

Gross Taxable Value (Prior Year)	\$12,196,507,628		\$12,585,156,834		\$13,272,597,388		\$13,978,137,571		\$14,752,369,807	
Reappraisals	\$310,369,245	2.54%	\$562,699,705	4.47%	\$573,244,073	4.32%	\$556,811,693	3.98%	\$793,889,604	5.38%
Taxable Value without New Construction	\$12,506,876,873		\$13,147,856,539		\$13,845,841,461		\$14,534,949,264		\$15,546,259,411	
New Construction	78,279,961	0.64%	124,740,849	0.99%	132,296,110	1.00%	217,420,543	1.56%	125,849,041	0.85%
Gross Taxable Value	\$12,585,156,834	3.18%	\$13,272,597,388	5.46%	\$13,978,137,571	5.32%	\$14,752,369,807	5.54%	\$15,672,108,452	6.23%

FIRE RESCUE (MSTU)

Gross Taxable Value (Prior Year)	\$16,036,979,250		\$16,556,410,768		\$17,483,494,957		\$19,573,938,473		\$20,648,962,613	
Reappraisals	\$412,149,941	2.57%	\$770,897,134	4.66%	\$771,631,663	4.41%	\$821,983,108	4.20%	\$1,186,126,575	5.74%
Taxable Value without New Construction	\$16,449,129,191		\$17,327,307,902		\$18,255,126,620		\$20,395,921,581		\$21,835,089,188	
New Construction Casselberry Fire	107,281,577	0.67%	156,187,055	0.94%	171,149,862 1,147,661,991	0.98% 6.57%	253,041,032	1.29% 0.01%	236,274,785	1.14%
Gross Taxable Value	\$16,556,410,768	3.24%	\$17,483,494,957	5.60%	\$19,573,938,473	11.96%	\$20,648,962,613	5.50%	\$22,071,363,973	6.88%

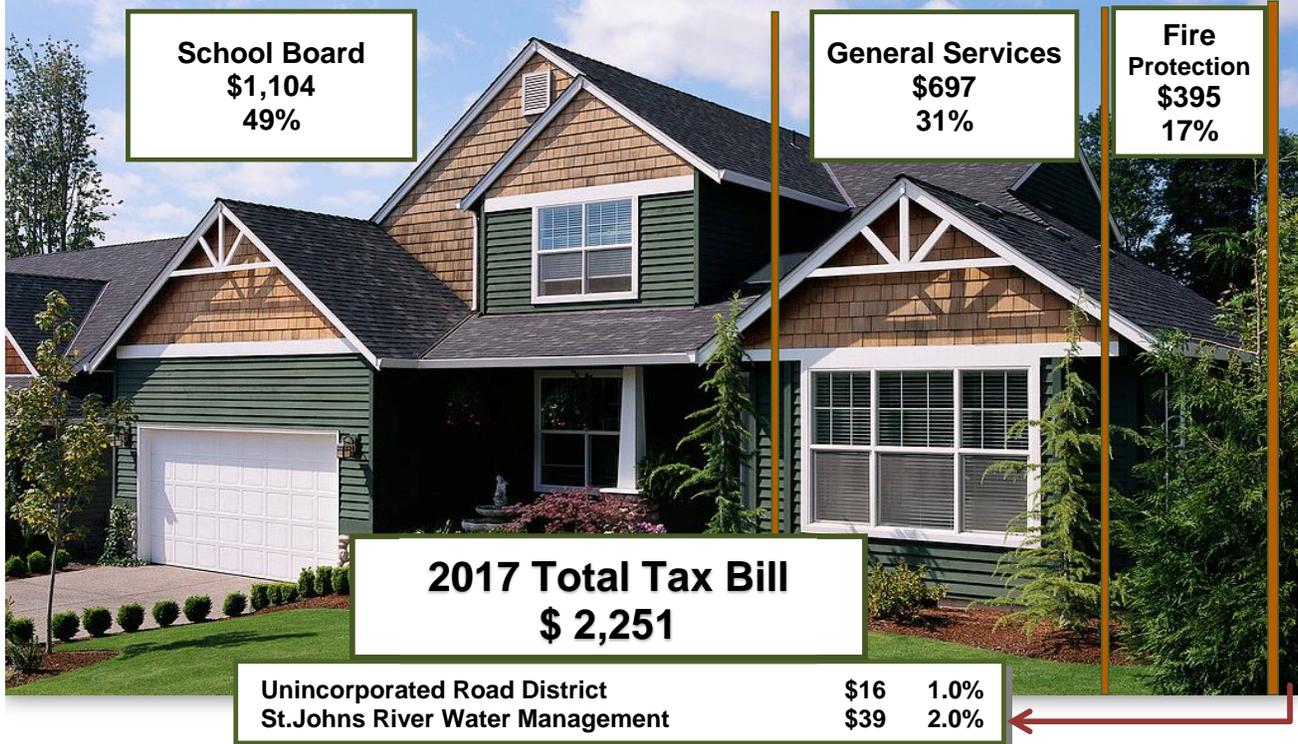
Excluding FY 2017/18, gross taxable values are from the Property Appraiser's 403V Final Revised Recapitulation of Ad Valorem Assessment Roll.

New construction is from the DR420 Certification of Taxable Values.

*FY 2017/18 valuations reflect the Property Appraiser's October 6, 2017 DR-403CC Recapitulation of Taxes As Extended on the 2017 Tax Rolls prior to completion of the Value Adjustment Board.

UNINCORPORATED RESIDENTIAL HOME PROPERTY TAX CALCULATION

Single Family Residence With A 2017 Assessed Value of \$193,000
Receiving A \$50K Countywide and \$25K School Board Homestead Exemption



The 2017 property tax estimate is based on the average taxable value of a single family residence within Seminole County paying unincorporated property taxes for this tax roll. Florida law permits up to a 4% early payment discount incentive for property taxes paid between November and February. Payment of the estimated tax bill above in November versus the March 31st deadline would reduce the homeowners actual property taxes paid to \$2,161, a savings of \$90.

- School Board:** The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Homeowners receive only \$25K in homestead exemption on School Board property taxes because schools are exempt from the Amendment 1 additional \$25K homestead exemption approved by Florida voters in 2008.
- Seminole County Government:**
 - General Services:** The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.
 - Roads:** A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.
 - Fire Protection:** A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, the City of Casselberry and territories that may be included by special mutual aid agreement.
- St. Johns River Water Management District:** Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.

RESIDENTIAL HOME PROPERTY TAX COMPARISON



Millage Rates By Taxing Authority								
Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
General Countywide	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
School District	6.5690	6.5690	6.5690	6.5690	6.5690	6.5690	6.5690	6.5690
School Board Voted Millage								
St Johns River Water Management District	0.2724	0.2724	0.2724	0.2724	0.2724	0.2724	0.2724	0.2724
Total Countywide Millage	11.7165	11.7165	11.7165	11.7165	11.7165	11.7165	11.7165	11.7165
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.7649	2.7649	2.7649					2.7649
City		3.1000	3.1201	3.5895	5.5000	5.0770	7.3250	2.4300
City Voted Debt						0.2050		0.0600
Total Municipal Services Millage	2.8756	5.8649	5.8850	3.5895	5.5000	5.2820	7.3250	5.2549
Total Millage Rate	14.5921	17.5814	17.6015	15.3060	17.2165	16.9985	19.0415	16.9714

Comparison is based on FY 2017/18 adopted property tax rates for a single family home in Seminole County with an assessed value of \$193K.

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
310 TAXES				
311 AD VALOREM				
311100 AD VALOREM-CURRENT	(172,715,277)	(181,814,398)	(203,988,547)	(22,174,149)
311200 AD VALOREM-DELINQUENT	(129,222)	(236,500)	(146,500)	90,000
311 AD VALOREM Total	(172,844,499)	(182,050,898)	(204,135,047)	(22,084,149)
312 LOCAL OPTION USE & FUEL TA				
312120 TOURIST DEVELOPMENT TAX	(4,843,681)	(4,906,200)	(5,460,000)	(553,800)
312300 COUNTY VOTED GAS TAX	(2,212,202)	(2,190,000)	(2,260,000)	(70,000)
312410 1/6 CENT LOCAL OPTION GAS TAX	(7,826,558)	(7,750,000)	(8,226,300)	(476,300)
312415 LOCAL ALTERNATIVE FUEL TAX	-	(2,500)	(2,500)	-
312600 DISCRETIONARY SALES SURTAX	(38,602,675)	(39,343,116)	(41,175,692)	(1,832,576)
312 LOCAL OPTION USE & FUEL TA Total	(53,485,116)	(54,191,816)	(57,124,492)	(2,932,676)
314 UTILITY SERVICES TAXES				
314100 UTILITY TAX-ELECTRICITY	(5,294,530)	(5,200,000)	(5,200,000)	-
314300 UTILITY TAX-WATER	(1,262,752)	(1,250,000)	(1,300,000)	(50,000)
314400 UTILITY TAX-GAS	(2,899)	(135,000)	(135,000)	-
314700 UTILITY TAX-FUEL OIL	(157)	(300)	(300)	-
314800 UTILITY TAX-PROPANE	(230,380)	(100,000)	(100,000)	-
314 UTILITY SERVICES TAXES Total	(6,790,717)	(6,685,300)	(6,735,300)	(50,000)
315 COMMUNICATIONS SERVICE TAX				
315100 COMMUNICATION SERVICE TAX	(6,414,760)	(6,800,000)	(5,900,000)	900,000
315 COMMUNICATIONS SERVICE TAX Total	(6,414,760)	(6,800,000)	(5,900,000)	900,000
316 LOCAL BUSINESS TAX				
316100 PROF/OCCUPATION/LOCAL BUS TAX	(486,945)	(500,000)	(500,000)	-
316 LOCAL BUSINESS TAX Total	(486,945)	(500,000)	(500,000)	-
310 TAXES Total	(240,022,036)	(250,228,014)	(274,394,839)	(24,166,825)
320 PERMITS FEES & SPECIAL ASS				
322 PERMITS				
322100 BUILDING PERMITS	(2,233,985)	(2,300,000)	(2,400,000)	(100,000)
322102 ELECTRICAL	(307,384)	(310,000)	(350,000)	(40,000)
322103 PLUMBING	(209,570)	(215,000)	(240,000)	(25,000)
322104 MECHANICAL	(267,646)	(255,000)	(275,000)	(20,000)
322106 WELLS	(9,575)	(8,500)	(9,000)	(500)
322107 SIGNS	(26,336)	(30,000)	(30,000)	-
322108 GAS	(56,695)	(55,000)	(55,000)	-
322 PERMITS Total	(3,111,190)	(3,173,500)	(3,359,000)	(185,500)
323 FRANCHISE FEES				
323700 FRANCHISE FEES- SOLID WASTE	(66,625)	(45,000)	(45,000)	-
323 FRANCHISE FEES Total	(66,625)	(45,000)	(45,000)	-
324 IMPACT FEES				
324110 IMPACT FEES RESID PUBLIC SAFET	(53,964)	(65,000)	-	65,000
324120 IMPACT FEES COMM PUBLIC SAFET	(107,706)	(85,000)	-	85,000
324130 WINTER SPRINGS FIRE IMPACT FEES	(109,122)	-	-	-
324140 CASSELBERRY FIRE IMPACT FEES	(182,153)	-	-	-
324310 IMPACT FEES RESID TRANSPORTATI	(816,001)	(665,000)	(697,000)	(32,000)
324320 IMPACT FEES COMM TRANSPORTATI	(2,241,108)	(1,610,000)	(1,673,500)	(63,500)
324610 IMPACT FEES RESID CULTURE	(64,514)	(50,000)	(50,000)	-

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
324620 IMPACT FEES COMM CULTURE	(47,696)	(20,000)	(20,000)	-
324 IMPACT FEES Total	(3,622,264)	(2,495,000)	(2,440,500)	54,500
325 SPECIAL ASSESSMENTS				
325110 SPECIAL ASSESSMENT-CAPITAL	(84,448)	(83,815)	(108,400)	(24,585)
325210 SPECIAL ASSESSMENT-SERVICE	(16,898,664)	(16,857,935)	(16,968,294)	(110,359)
325 SPECIAL ASSESSMENTS Total	(16,983,111)	(16,941,750)	(17,076,694)	(134,944)
329 OTHER PERMITS & SPECIAL AS				
329115 URBAN CHICKENS PERMIT	(600)	-	-	-
329170 ARBOR PERMIT	(5,300)	(10,000)	(10,000)	-
329180 DREDGE/FILL PERMIT	-	(1,500)	-	1,500
329190 ABANDONED PROPERTY REGISTRATIO	(162,000)	(120,000)	(150,000)	(30,000)
329 OTHER PERMITS & SPECIAL AS Total	(167,900)	(131,500)	(160,000)	(28,500)
320 PERMITS FEES & SPECIAL ASS Total	(23,951,091)	(22,786,750)	(23,081,194)	(294,444)
330 INTERGOVERNMENTAL REVENUE				
331 FEDERAL GRANTS				
331100 ELECTION GRANTS	(44,589)	-	-	-
331224 SHERIFF-FEDERAL GRANTS	(8,381)	-	-	-
331228 SUPERVISED VISITATION	29,404	-	-	-
331230 EMPG GRANT	(126,926)	(31,885)	(41,056)	(9,171)
331490 TRANS REV GRANT	(2,739,308)	-	-	-
331500 SHELTER PLUS CARE AGREEMENT	(402,360)	-	-	-
331501 TREASURY SUBSIDY	(1,485,257)	(1,284,005)	(1,279,452)	4,553
331510 DISASTER RELIEF (FEMA)	-	-	(1,250,000)	(1,250,000)
331540 COMMUNITY DEVELOPMNT BLK GT	(1,959,585)	(2,069,433)	(2,066,797)	2,636
331550 EMERGENCY SHELTER GRANT	(164,489)	(630,383)	(628,276)	2,107
331570 NEIGHBORHOOD STABILIZATION	529,980	(31,402)	(42,295)	(10,893)
331590 HOME PROGRAM CF	(385,694)	(497,897)	(496,754)	1,143
331690 FEDERAL GRANT HUMAN SERVICES	(270,128)	(41,931)	(43,561)	(1,630)
331692 CHILD MENTAL HEALTH INITIATIVE	(1,296,067)	-	-	-
331720 FEDERAL RECREATION GRANT	-	-	-	-
331722 - FEDERAL CULTURE & REC GRANTS	-	-	-	-
331820 ADULT DRUG COURT	(318,578)	(324,996)	(324,996)	-
331825 VETERANS TREATMENT COURT	(75,950)	(21,746)	(22,535)	(789)
331890 FED GRANT-OTHR CRT REL REVENUE	-	-	-	-
331 FEDERAL GRANTS Total	(8,717,928)	(4,933,678)	(6,195,722)	(1,262,044)
334 STATE GRANTS				
334200 EMS TRUST FUND GRANT	(78,132)	-	-	-
334220 PUBLIC SAFETY GRANT	(631,102)	-	-	-
334340 GARBAGE/SOLID WASTE	-	-	-	-
334360 STORMWATER MANAGEMENT	(111,602)	-	-	-
334392 OTHER PHYSICAL ENVIRONMENT	-	-	-	-
334490 TRANSPORTATION REV GRANT	(4,610,992)	-	-	-
334499 FDOT LIGHTING AGREEMENT	(13,978)	(14,297)	(23,481)	(9,184)
334690 OTHER HUMAN SERVICES GRANTS	(568,630)	-	(1,200,000)	(1,200,000)
334691 HRS/CDD CONTRACT	-	-	-	-
334697 MOSQUITO CONTROL GRANT	(260,364)	(502,468)	(502,468)	-
334710 AID TO LIBRARIES	(165,014)	(128,318)	(150,000)	(21,682)

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
334750 ENVIRONMENTAL PROTECTION GRANT	(6,979)	-	-	-
334 STATE GRANTS Total	(6,446,794)	(645,083)	(1,875,949)	(1,230,866)
335 STATE SHARED REVENUES				
335120 STATE REVENUE SHARING	(9,558,463)	(10,063,000)	(10,140,000)	(77,000)
335130 INSURANCE AGENTS LICENSE	(137,224)	(135,000)	(135,000)	-
335140 MOBILE HOME LICENSES	(31,922)	(33,000)	(33,000)	-
335150 ALCOHOLIC BEVERAGE	(140,032)	(135,000)	(140,000)	(5,000)
335160 PARI-MUTUAL DISTRIBUTION	(446,500)	(446,500)	(446,500)	-
335180 HALF-CENT STATE SALES TAX	(24,229,396)	(25,132,000)	(25,885,960)	(753,960)
335210 FIREFIGHTERS SUPPLEMENT	(132,336)	(120,000)	(129,800)	(9,800)
335220 E911 WIRELESS	(1,544,720)	(1,500,000)	(1,500,000)	-
335225 E911 NON WIRELESS	(596,291)	(500,000)	(500,000)	-
335491 CONSTITUTIONAL GAS TAX	(3,744,948)	(3,600,000)	(3,885,000)	(285,000)
335492 COUNTY GAS TAX	(1,657,969)	(1,660,000)	(1,734,000)	(74,000)
335493 Motor Fuel Tax	(130,890)	(135,000)	(135,000)	-
335520 SHIP PROGRAM REVENUE	(922,959)	(2,481,537)	(42,600)	2,438,937
335710 BOATING IMPROVEMENT FEES	(86,202)	(83,000)	(85,000)	(2,000)
335 STATE SHARED REVENUES Total	(43,359,851)	(46,024,037)	(44,791,860)	1,232,177
337 GRANTS FROM OTHER LOCAL UN				
337100 ECONOMIC INCENTIVE	(159,449)	(452,438)	(519,250)	(66,812)
337300 NPDES CITIES	-	(24,000)	(23,070)	930
337900 LOCAL GRANTS & AIDS -LONG RG P	(799,340)	(50,000)	(47,000)	3,000
337 GRANTS FROM OTHER LOCAL UN Total	(958,789)	(526,438)	(589,320)	(62,882)
338 SHARED REV FROM LOCAL UNIT				
338410 TAX INCREMENTS-CITIES	(763,041)	(860,245)	(950,043)	(89,798)
338420 TAX INCREMENTS COUNTY	(1,229,539)	(1,452,614)	(1,601,461)	(148,847)
338 SHARED REV FROM LOCAL UNIT Total	(1,992,580)	(2,312,859)	(2,551,504)	(238,645)
330 INTERGOVERNMENTAL REVENUE Total	(61,475,943)	(54,442,095)	(56,004,355)	(1,562,260)
340 CHARGES FOR SERVICES				
341 GENERAL GOVT NOT COURT REL				
341160 COURT TECH FEE \$2	(705,400)	(675,000)	(720,000)	(45,000)
341200 ZONING FEES	(474,943)	(350,000)	(400,000)	(50,000)
341210 INTERNAL SER FEES-FLEET EQUIP	(3,334,244)	(4,600,620)	(4,369,536)	231,084
341220 BOCC INSURANCE EMPLOYER	(13,841,841)	(14,506,842)	(15,006,842)	(500,000)
341230 BOCC INSURANCE EMPLOYEE	(2,465,424)	(2,273,694)	(2,539,387)	(265,693)
341240 BOCC INSURANCE RETIREE	(1,286,819)	(1,353,951)	(1,353,951)	-
341250 BOCC INSURANCE COBRA	(26,906)	(33,228)	(33,228)	-
341260 TAX COLLECTOR INSURANCE	(934,435)	(900,673)	(900,673)	-
341265 PROPERTY APPRAISER INSURANCE	(752,326)	(768,193)	(768,193)	-
341270 SUPERVISOR OF ELECTIONS INSUR	(179,656)	(207,194)	(207,194)	-
341280 PORT AUTHORITY INSURANCE	(51,106)	(51,192)	(51,192)	-
341285 CASSELBERRY INS EMPLOYEE PREMS	(9,640)	-	-	-
341290 BOCC HEALTH PROGRAM	(108,875)	(141,600)	(141,600)	-
341320 SCHOOL ADMIN FEE	(145,275)	(120,000)	(150,000)	(30,000)
341350 ADMIN FEE - MSBU	(800)	(500)	(1,100)	(600)
341357 ADMIN FEE - SOLID WASTE	(820,000)	(795,000)	(555,000)	240,000
341358 ADMIN FEE - STREET LIGHTING	(225,000)	(195,000)	(140,000)	55,000

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
341359 ADMIN FEE - MSBU FUNDS	(85,500)	(30,050)	(59,550)	(29,500)
341520 SHERIFFS FEES	(516,027)	(531,500)	(530,000)	1,500
341910 ADDRESSING FEES	(17,035)	(15,000)	(15,000)	-
341920 NETWORK FEES	-	-	(13,272)	(13,272)
341 GENERAL GOVT NOT COURT REL Total	(25,981,252)	(27,549,237)	(27,955,718)	(406,481)
342 PUBLIC SAFETY				
342100 REIMBURSEMENT - SHERIFF	(2,193,796)	(2,999,404)	(3,202,000)	(202,596)
342210 FIRE/EMS SERVICES	(694,414)	(896,463)	(295,600)	600,863
342320 HOUSING OF PRISONERS	(2,481,022)	(2,817,500)	(2,616,000)	201,500
342330 INMATE FEES	(363,312)	(232,000)	(232,000)	-
342390 HOUSING OF PRISONER-OTHER	(42,045)	(45,000)	(45,000)	-
342410 - E911 TELEPHONE FEES	-	-	-	-
342430 EMERGENCY MGMT	(3,566)	(5,000)	(5,000)	-
342515 INSPECTION FEE - ENVIRONMENT	(57,285)	(73,762)	(74,500)	(738)
342516 AFTER HOURS INSPECTIONS	(65,185)	(80,000)	(65,000)	15,000
342530 SHERIFF - IRON BRIDGE	(217,600)	(217,600)	(223,584)	(5,984)
342560 ENGINEERING	(378,593)	(336,865)	(386,865)	(50,000)
342590 REINSPECTIONS	(283,601)	(210,000)	(210,000)	-
342600 PUBLIC SAFETY - FIRE PERMITS	(147,825)	(115,000)	(125,000)	(10,000)
342605 FIRE PERMITS-WS	(13,621)	(15,000)	(15,000)	-
342610 AMBULANCE TRANSPORT FEES	(6,359,311)	(6,625,000)	(7,100,000)	(475,000)
342630 FIRE INSPECTION FEES	(2,900)	(5,000)	(5,000)	-
342910 INMPOUND/IMMOBILIZATION	(12,013)	(15,000)	(15,000)	-
342920 SUPERVISOR - PAY	(27,821)	(25,000)	(25,000)	-
342930 TRAINING CENTER FEE	(137,153)	(100,000)	(100,000)	-
342 PUBLIC SAFETY Total	(13,481,062)	(14,813,594)	(14,740,549)	73,045
343 PHYSICAL ENVIRONMENT				
343310 WATER UTILITY-RESIDENTIAL	(20,846,056)	(21,622,021)	(22,062,222)	(440,201)
343315 PRIVATE COMMERCIAL FIRE LINES	(30,163)	(28,771)	(32,218)	(3,447)
343320 WATER UTILITY - BULK	(103,696)	(64,871)	(110,012)	(45,141)
343330 METER SET CHARGES	(185,085)	(236,516)	(187,042)	49,474
343340 METER RECONNECT CHARGES	(516,737)	(499,029)	(504,019)	(4,990)
343350 CAPACITY MAINTENANCE-WTR	(43,989)	(44,071)	(44,512)	(441)
343360 RECYCLED WATER	(2,144,527)	(1,871,322)	(2,199,644)	(328,322)
343412 TRANSFER STATION CHARGES	(10,454,442)	(10,600,000)	(10,672,572)	(72,572)
343414 OSCEOLA LANDFILL CHARGES	(1,911,384)	(1,865,347)	(1,949,803)	(84,456)
343415 WINTER PARK LANDFILL CHARGES	-	(799,505)	(799,505)	-
343417 RECYCLING FEES	(95,931)	(100,000)	(100,000)	-
343419 OTHER LANDFILL CHARGES	(5,080)	(6,000)	(6,000)	-
343510 SEWER UTILITY-RESIDENTIAL	(27,678,236)	(28,797,526)	(29,377,142)	(579,616)
343520 SEWER UTILITY - BULK	(3,453,691)	(3,467,794)	(3,571,828)	(104,034)
343550 CAPACITY MAINTENANCE-SWR	(45,234)	(45,368)	(45,822)	(454)
343901 TOWER COMM FEES	(130,945)	(136,000)	(136,000)	-
343902 FIBER WAN FEES	(20,818)	(15,000)	(20,000)	(5,000)
343904 SVC CHGS-OTH PHYSICAL ENVIRON	(48,840)	(53,000)	(53,000)	-
343 PHYSICAL ENVIRONMENT Total	(67,714,854)	(70,252,141)	(71,871,341)	(1,619,200)
344 TRANSPORTATION (USER FEES)				
344910 SIGNALS/CHARGES FOR SERVICES	(864,821)	(898,903)	(1,080,984)	(182,081)

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
344920 FIBER CONSTRUCTION AND MAINT	(364,787)	(373,754)	(384,389)	(10,635)
344 TRANSPORTATION (USER FEES) Total	(1,229,608)	(1,272,657)	(1,465,373)	(192,716)
346 HUMAN SERVICES				
346400 ANIMAL CONTROL	(207,319)	(210,000)	(210,000)	-
346 HUMAN SERVICES Total	(207,319)	(210,000)	(210,000)	-
347 CULTURE - RECREATION				
347200 PARKS AND REC RED BUG	(1,532,043)	(2,387,778)	(2,465,031)	(77,253)
347201 PASSIVE PARKS AND TRAILS	(37,248)	(55,000)	(55,000)	-
347301 MUSEUM FEES	(1,882)	(2,000)	(2,000)	-
347501 YARBOROUGH NATURE CENTER	(32,887)	(15,000)	(15,000)	-
347 CULTURE - RECREATION Total	(1,604,060)	(2,459,778)	(2,537,031)	(77,253)
348 COURT RELATED REVENUES				
348880 SUPERVISION - PROBATION	(632,295)	(650,000)	(500,000)	150,000
348921 COURT INNOVATIONS	(110,588)	(108,750)	(108,750)	-
348922 LEGAL AID	(110,588)	(108,750)	(108,750)	-
348923 LAW LIBRARY	(110,588)	(108,750)	(108,750)	-
348924 JUVENILE ALTERNATIVE PROGRAMS	(110,588)	(108,750)	(108,750)	-
348930 STATE COURT FACILITY SURCHARGE	(1,541,209)	(1,625,000)	(1,300,000)	325,000
348991 TEEN COURT \$3	(138,359)	(142,000)	(125,000)	17,000
348992 POLICE ED \$2 ASSESS	(39,332)	(40,000)	(40,000)	-
348993 CRIME PREVENTION	(47,256)	(52,000)	(52,000)	-
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	(68,428)	(60,000)	(69,000)	(9,000)
348995 CRIM JUSTICE ED \$2.50	(126,555)	(130,000)	(110,000)	20,000
348 COURT RELATED REVENUES Total	(3,035,786)	(3,134,000)	(2,631,000)	503,000
349 OTH CHARGES FOR SERV-NOT C				
349100 SERVICE CHARGE-AGENCIES	(77,917)	(75,000)	(75,000)	-
349200 CONCURRENCY REVIEW	(14,860)	(20,000)	(20,000)	-
349210 FLOOD ZONE REVIEW	(8,085)	(6,000)	(6,000)	-
349 OTH CHARGES FOR SERV-NOT C Total	(100,862)	(101,000)	(101,000)	-
340 CHARGES FOR SERVICES Total	(113,354,803)	(119,792,407)	(121,512,012)	(1,719,605)
350 JUDGEMENTS FINES & FORFEIT				
351 COURT ORDERED JUDGEMENT FI				
351500 TRAFFIC CT PARKING FINES	(5,039)	(10,000)	(10,000)	-
351700 INTERGOVT RADIO PROGRAM	(431,511)	(450,000)	(450,000)	-
351910 CONFISCATIONS	(687,152)	-	-	-
351 COURT ORDERED JUDGEMENT FI Total	(1,123,701)	(460,000)	(460,000)	-
352 FINES-LIBRARIES				
352100 LIBRARY	(161,423)	(139,000)	(139,000)	-
352 FINES-LIBRARIES Total	(161,423)	(139,000)	(139,000)	-
354 FINES - LOCAL ORD VIOLATIO				
354200 CODE ENFORCEMENT	(142,895)	(150,000)	(150,000)	-
354410 ARBOR VIOLATION	-	(8,000)	(8,000)	-
354 FINES - LOCAL ORD VIOLATIO Total	(142,895)	(158,000)	(158,000)	-
359 OTHER JUDGEMENTS FINES FOR				
359901 ADULT DIVERSION	(399,890)	(375,000)	(260,000)	115,000
359902 COMMUNITY SVC INSURANCE	(10,070)	(11,000)	(11,000)	-
359903 ADULT DRUG COURT	(45,005)	-	-	-

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
359 OTHER JUDGEMENTS FINES FOR Total	(454,966)	(386,000)	(271,000)	115,000
350 JUDGEMENTS FINES & FORFEIT Total	(1,882,985)	(1,143,000)	(1,028,000)	115,000
360 MISCELLANEOUS REVENUES				
361 INTEREST & OTHER EARNINGS				
361100 INTEREST ON INVESTMENTS	(1,381,335)	(715,211)	(3,842,554)	(3,127,343)
361120 SHIP MORTGAGE INTEREST	(113)	-	-	-
361132 INTEREST-TAX COLLECTOR	(7,811)	-	(50)	(50)
361133 INTEREST-SHERIFF	(1,108)	(1,000)	(1,000)	-
361200 INTEREST-STATE BOARD ADM	(420)	-	-	-
361400 INTEREST-TOURIST DEVLPMT	-	-	(50,000)	(50,000)
361 INTEREST & OTHER EARNINGS Total	(1,390,787)	(716,211)	(3,893,604)	(3,177,393)
362 RENTS & ROYALTIES				
362100 RENTS AND ROYALTIES	(56,027)	(64,321)	(164,321)	(100,000)
362 RENTS & ROYALTIES Total	(56,027)	(64,321)	(164,321)	(100,000)
363 IMPACT FEES				
363220 FIRE IMPACT FEE	(1,032)	-	-	-
363221 LAW ENFORCEMENT IMPACT FEE	-	-	-	-
363270 CULTURE/RECRTN IMPACT FEE	(324)	-	-	-
363400 TRANSPORTATION IMPACT FEE	-	-	-	-
363 IMPACT FEES Total	(1,356)	-	-	-
364 DISPOSITION OF FIXED ASSET				
364100 FIXED ASSET SALE PROCEEDS	(370,876)	(106,617)	(297,366)	(190,749)
364 DISPOSITION OF FIXED ASSET Total	(370,876)	(106,617)	(297,366)	(190,749)
365 SALES OF SURPLUS MATERIALS				
365101 METHANE GAS SALES	(175,072)	(220,000)	(192,334)	27,666
365 SALES OF SURPLUS MATERIALS Total	(175,072)	(220,000)	(192,334)	27,666
366 CONTRIBUTIONS & DONATIONS				
366100 CONTRIBUTIONS & DONATIONS	(4,258,463)	(44,000)	(44,000)	-
366101 CONTRIBUTIONS PORT AUTHORITY	(500,000)	(500,000)	(700,000)	(200,000)
366175 SEMINOLE COUNTY HEROES MEMORIA	(1,325)	-	-	-
366207 CASSELBERRY - COMP ABSEN	(331,937)	-	-	-
366270 MEMORIAL TREE DONATIONS	-	-	-	-
366400 ENTERPRISE CONTRIBUTIONS	(2,465,256)	(1,663,227)	(1,606,014)	57,213
366 CONTRIBUTIONS & DONATIONS Total	(7,556,981)	(2,207,227)	(2,350,014)	(142,787)
367 LICENSES				
367110 COMPETENCY CERTIFICATE	(18,520)	-	-	-
367150 PAIN MANAGEMENT-GRWTH MGMT LON	-	-	-	-
367 LICENSES Total	(18,520)	-	-	-
369 OTHER MISCELLANEOUS REVENU				
369100 TAX DEED SURPLUS	(3,470)	-	-	-
369120 SHIP MORTGAGE PRINCIPAL	(130,302)	-	-	-
369310 INSURANCE PROCEEDS	(8,181)	(12,719)	(11,381)	1,338
369400 REIMBURSEMENTS	(61,217)	(400,000)	(100,000)	300,000
369900 MISCELLANEOUS-OTHER	(656,532)	(542,397)	(651,251)	(108,854)
369910 COPYING FEES	(66,311)	(55,000)	(55,000)	-
369911 MAPS AND PUBLICATIONS	-	(200)	(200)	-
369912 MISCELLANEOUS - SHERIFF	(562,319)	(636,000)	(636,000)	-

COUNTYWIDE SUMMARY OF CURRENT SOURCES

BY ACCOUNT MAJOR - MINOR - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
369920 MISCELLANEOUS-ELECTION	(2,288)	(4,000)	(4,000)	-
369925 CC CONVENIENCE FEES	(346,136)	(327,000)	(256,000)	71,000
369930 REIMBURSEMENTS	(319,507)	(110,000)	(155,000)	(45,000)
369935 REIMBURSEMENTS - REBATES	(355,062)	(200,000)	(200,000)	-
369940 REIMBURSEMENTS - RADIOS	(137,795)	(115,000)	(115,000)	-
369950 NSP RESALES/PROGRAM INCOME	(624,533)	-	-	-
369955 NON-CASH NSP PROGRAM INCOME	(239,093)	-	-	-
369 OTHER MISCELLANEOUS REVENU Total	(3,512,746)	(2,402,316)	(2,183,832)	218,484
360 MISCELLANEOUS REVENUES Total	(13,082,365)	(5,716,692)	(9,081,471)	(3,364,779)
380 OTHER SOURCES				
381 INTERFUND TRANSFERS IN				
381100 INTERFUND TRANSFER	(28,372,863)	(35,631,840)	(35,531,602)	100,238
381 INTERFUND TRANSFERS IN Total	(28,372,863)	(35,631,840)	(35,531,602)	100,238
386 TRANSFERS FROM CONSITITUTI				
386200 EXCESS FEES-CLERK	(1,021,329)	(300,000)	-	300,000
386300 EXCESS FEES-SHERIFF	(710)	(100,000)	-	100,000
386400 EXCESS FEES-TAX COLLECTOR	(7,600,729)	(4,565,000)	(1,920,000)	2,645,000
386500 EXCESS FEES-PROP APPRAISER	(23,139)	-	-	-
386700 EXCESS FEES SUPERVISOR OF ELEC	(209,914)	(400,000)	(220,000)	180,000
386 TRANSFERS FROM CONSITITUTI Total	(8,855,821)	(5,365,000)	(2,140,000)	3,225,000
380 OTHER SOURCES Total	(37,228,684)	(40,996,840)	(37,671,602)	3,325,238
399 FUND BALANCE				
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	(253,507,723)	(232,547,983)	20,959,740
399 FUND BALANCE Total	-	(253,507,723)	(232,547,983)	20,959,740
399 FUND BALANCE Total	-	(253,507,723)	(232,547,983)	20,959,740
Grand Total	(490,997,906)	(748,613,521)	(755,321,456)	(6,707,935)

COUNTYWIDE FUND - DEPARTMENT RELATIONSHIP STRUCTURE
(EXCLUDES INTERNAL CHARGES, CONTRAS, TRANSFERS AND RESERVES)

FUND TYPE	ADMINISTRATION DEPT	CONSTITUTIONAL OFFICERS DEP	COURT SUPPORT DEPT	LEISURE SERVICES DEPT	FIRE DEPT	COMMUNITY SERVICES DEPT	PUBLIC WORKS DEPT	ES UTILITIES	ES SOLID WASTE DEPT	DEVELOPMENT SERVICES DEPT	INFORMATION SERVICES DEPT	RESOURCE MANAGEMENT DEPT	Grand Total
01 GENERAL FUNDS													
01 GENERAL FUNDS	13,431,508	139,929,082	798,593	15,375,784	2,707,548	10,488,051	19,450,531	-	-	1,977,789	7,151,741	6,536,077	217,846,704
02 REPLACEMENT FUNDS	80,465	-	-	52,600	-	-	630,469	-	-	-	605,581	-	1,369,115
03 AGENCY FUNDS	20,000	-	-	71,431	-	-	-	-	-	-	-	-	91,431
01 GENERAL FUNDS Total	13,531,973	139,929,082	798,593	15,499,815	2,707,548	10,488,051	20,081,000	-	-	1,977,789	7,757,322	6,536,077	219,307,250
02 TRANSPORTATION FUNDS													
04 TRANSPORTATION FUNDS	-	27,598	-	-	-	-	18,118,447	-	-	6,924,779	-	-	25,070,824
05 SALES TAX FUNDS	-	-	-	111,662	3,344,130	-	45,407,297	-	-	-	-	-	48,863,089
02 TRANSPORTATION FUNDS Total	-	27,598	-	111,662	3,344,130	-	63,525,744	-	-	6,924,779	-	-	73,933,913
03 FIRE DISTRICT FUNDS													
06 FIRE DISTRICT FUNDS	-	856,665	-	-	57,716,370	-	299,305	-	-	-	-	-	58,872,340
03 FIRE DISTRICT FUNDS Total	-	856,665	-	-	57,716,370	-	299,305	-	-	-	-	-	58,872,340
04 SPECIAL REVENUE FUNDS													
07 BUILDING FUNDS	-	-	-	-	-	-	-	-	-	3,417,371	-	-	3,417,371
08 TOURISM FUNDS	2,418,509	-	-	232,015	-	-	-	-	-	-	-	-	2,650,524
09 COURT RELATED FUNDS	-	167,318	1,082,776	-	-	-	-	-	-	-	-	-	1,250,094
10 EMS TRUST FUNDS	-	-	-	-	-	-	-	-	-	-	-	-	-
11 GRANT FUNDS	41,056	-	-	-	-	3,047,907	502,468	-	-	-	-	1,336,924	4,928,354
12 LAW ENFORCEMENT FUNDS	-	150,000	-	-	-	-	-	-	-	-	-	-	150,000
13 SPECIAL REVENUE FUNDS	-	187,306	-	189,823	-	-	-	-	-	148,669	-	-	525,798
14 EMERGENCY 911 FUNDS	1,875,496	-	-	-	-	-	-	-	-	-	48,500	-	1,923,996
15 CRA FUNDS	478,458	-	-	-	-	-	-	-	-	-	-	-	478,458
16 MSBU FUNDS	-	-	-	-	-	-	-	-	-	-	-	19,571,346	19,571,346
04 SPECIAL REVENUE FUNDS Total	4,813,519	504,624	1,082,776	421,838	-	3,047,907	502,468	-	-	3,566,040	48,500	20,908,269	34,895,940
05 DEBT SERVICE FUNDS													
17 DEBT SERVICE FUNDS	-	-	-	-	-	-	-	-	-	-	-	9,911,401	9,911,401
05 DEBT SERVICE FUNDS Total	-	-	-	-	-	-	-	-	-	-	-	9,911,401	9,911,401
06 CAPITAL FUNDS													
18 CAPITAL FUNDS	-	-	-	811,762	-	-	-	-	-	-	-	-	811,762
06 CAPITAL FUNDS Total	-	-	-	811,762	-	-	-	-	-	-	-	-	811,762
07 ENTERPRISE FUNDS													
19 WATER & SEWER FUNDS	-	-	-	-	-	-	51,150	64,431,119	-	-	-	-	64,482,269
20 SOLID WASTE FUNDS	-	-	-	-	-	-	81,010	210,573	8,451,362	-	-	-	8,742,944
07 ENTERPRISE FUNDS Total	-	-	-	-	-	-	132,160	64,641,692	8,451,362	-	-	-	73,225,213
08 INTERNAL SERVICE FUNDS													
21 INTERNAL SERVICE FUNDS	21,175,775	-	-	-	-	-	-	-	-	-	-	4,856,873	26,032,647
08 INTERNAL SERVICE FUNDS Total	21,175,775	-	-	-	-	-	-	-	-	-	-	4,856,873	26,032,647
Grand Total	39,521,267	141,317,970	1,881,369	16,845,076	63,768,048	13,535,957	84,540,676	64,641,692	8,451,362	12,468,608	7,805,822	42,212,620	496,990,467

DEPARTMENT - PROGRAM STRUCTURE

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 ADMINISTRATION DEPT				
01 17-92 COMMUNITY REDEVELOPME	894,473	489,783	478,458	(11,325)
01 ANIMAL SERVICES	1,932,553	2,218,115	2,204,265	(13,850)
01 BENEFITS	18,334,749	19,660,248	21,083,542	1,423,294
01 BOARD OF COUNTY COMMISSIONE	1,025,125	1,036,288	1,117,292	81,004
01 COUNTY ATTORNEY	1,391,647	1,644,953	1,737,919	92,966
01 COUNTY MANAGER	1,080,500	1,084,692	1,116,049	31,357
01 E-911	4,406,481	2,064,671	2,071,261	6,590
01 ECONOMIC DEV & COMMUNITY RE	3,597,755	5,254,368	5,364,930	110,562
01 EMERGENCY MANAGEMENT	1,081,045	600,361	459,843	(140,518)
01 HUMAN RESOURCES	798,858	850,335	932,743	82,408
01 OFFICE OF ORGANIZATIONAL EX	146,701	133,414	245,541	112,127
01 TELECOMMUNICATIONS	3,423,217	2,594,217	2,709,426	115,209
01 ADMINISTRATION DEPT Total	38,113,103	37,631,445	39,521,267	1,889,822
02 CONSTITUTIONAL OFFICERS DEP				
02 CLERK OF THE COURT	2,841,136	2,735,899	2,634,250	(101,649)
02 PROPERTY APPRAISER	5,393,225	5,479,210	5,632,844	153,634
02 SHERIFF'S OFFICE	113,604,658	118,559,089	123,100,624	4,541,535
02 SUPERVISOR OF ELECTIONS	6,020,600	2,559,895	2,515,558	(44,337)
02 TAX COLLECTOR	6,800,941	7,231,400	7,434,694	203,294
02 CONSTITUTIONAL OFFICERS DEP Total	134,660,560	136,565,493	141,317,970	4,752,477
03 COURT SUPPORT DEPT				
03 ARTICLE V COURT TECHNOLOGY	913,027	1,046,554	1,082,776	36,222
03 GUARDIAN AD LITEM	83,065	89,337	97,526	8,189
03 JUDICIAL	250,546	236,693	246,396	9,703
03 LAW LIBRARY	109,325	108,750	108,750	-
03 LEGAL AID	334,117	340,808	345,921	5,113
03 COURT SUPPORT DEPT Total	1,690,079	1,822,142	1,881,369	59,227
04 LEISURE SERVICES DEPT				
04 AGENCY FUNDS	45,320	-	-	-
04 EXTENSION SERVICE	246,194	348,058	377,941	29,883
04 GREENWAYS & TRAILS	2,859,077	3,290,183	4,272,046	981,863
04 LEISURE BUSINESS OFFICE	679,068	676,006	733,580	57,574
04 LIBRARY SERVICES	5,025,798	5,409,993	5,897,694	487,701
04 NATURAL LANDS	332,335	742,014	461,420	(280,594)
04 PASSIVE PARKS	8,409	-	52,600	52,600
04 RECREATIONAL ACTIVITIES & P	28,286,458	5,147,986	5,049,795	(98,191)
04 LEISURE SERVICES DEPT Total	37,482,660	15,614,240	16,845,076	1,230,836
05 FIRE DEPT				
05 CASSELBERRY EMS/FIRE	3,795,187	3,742,720	3,966,772	224,052

DEPARTMENT - PROGRAM STRUCTURE

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 EMERGENCY COMMUNICATIONS	1,988,646	2,154,391	2,344,929	190,538
05 EMS PERFORMANCE MANAGEMENT	235,739	260,779	362,619	101,840
05 EMS/FIRE/RESCUE	47,150,709	56,695,475	56,231,824	(463,651)
05 FIRE BUSINESS OFFICE	180,531	88,583	-	(88,583)
05 FIRE PREVENTION BUREAU	721,454	815,343	861,904	46,561
05 FIRE DEPT Total	54,072,267	63,757,291	63,768,048	10,757
06 COMMUNITY SERVICES DEPT				
06 COMMUNITY DEVELOPMENT GRANT	3,409,254	4,874,361	2,605,248	(2,269,113)
06 COMMUNITY SVCS BUSINESS OFF	487,242	589,091	639,850	50,759
06 COUNTY HEALTH DEPARTMENT	1,067,240	1,077,970	1,002,970	(75,000)
06 COUNTY LOW INCOME ASSISTANC	2,115,893	2,492,858	2,542,602	49,744
06 GRANT LOW INCOME ASSISTANCE	722,489	521,222	522,658	1,436
06 MANDATED SERVICES - COMMUNI	5,818,831	5,974,112	6,004,870	30,758
06 VETERANS' SERVICES	179,519	194,160	217,759	23,599
06 CHILD MENTAL HEALTH INITIAT	1,296,067	-	-	-
06 COMMUNITY SERVICES DEPT Total	15,096,535	15,723,774	13,535,957	(2,187,817)
07 PUBLIC WORKS DEPT				
07 CAPITAL PROJECTS DELIVERY	52,863,426	46,525,319	48,337,477	1,812,158
07 DEVELOPMENT REVIEW ENGINEER	603,918	716,218	772,285	56,067
07 ENGINEERING PROF SUPPORT	158,466	76,055	106,683	30,628
07 FACILITIES	8,399,015	9,181,583	9,783,455	601,872
07 FLEET MANAGEMENT	6,202,375	6,705,411	8,118,232	1,412,821
07 LAND MANAGEMENT	-	256,348	270,969	14,621
07 MOSQUITO CONTROL	724,773	1,230,422	1,205,986	(24,436)
07 PUBLIC WORKS BUSINESS OFFIC	457,695	470,569	491,514	20,945
07 ROADS-STORMWATER R&M	7,402,035	9,047,068	9,322,227	275,159
07 TRAFFIC OPERATIONS	4,636,050	4,806,497	4,996,873	190,376
07 WATER QUALITY	981,966	1,113,190	1,134,975	21,785
07 PUBLIC WORKS DEPT Total	82,429,720	80,128,680	84,540,676	4,411,996
08 ES UTILITIES				
08 ES BUSINESS OFFICE	1,679,812	1,743,694	1,777,178	33,484
08 UTILITIES ENGINEERING PROGR	10,023,625	44,771,520	38,721,236	(6,050,284)
08 WASTEWATER OPERATIONS	9,521,670	10,769,557	12,361,633	1,592,076
08 WATER OPERATIONS	27,342,007	11,722,602	13,181,645	1,459,043
08 ES UTILITIES Total	48,567,114	69,007,373	66,041,692	(2,965,681)
09 ES SOLID WASTE DEPT				
09 CENTRAL TRANSFER STATION OP	1,430,363	2,877,905	2,691,388	(186,517)
09 LANDFILL OPERATIONS PROGRAM	3,292,275	2,468,542	2,551,673	83,131
09 SW-COMPLIANCE & PROGRAM MAN	2,482,777	4,523,661	3,208,301	(1,315,360)
09 ES SOLID WASTE DEPT Total	7,205,415	9,870,108	8,451,362	(1,418,746)

DEPARTMENT - PROGRAM STRUCTURE

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11 DEVELOPMENT SERVICES DEPT				
11 BUILDING	2,839,708	3,032,095	3,467,371	435,276
11 DEV SVCS BUSINESS OFFICE	394,867	591,684	599,625	7,941
11 MASS TRANSIT PROGRAM (LYNX)	6,160,899	6,536,795	6,924,779	387,984
11 PLANNING AND DEVELOPMENT	1,417,374	1,369,950	1,476,833	106,883
11 DEVELOPMENT SERVICES DEPT Total	10,812,848	11,530,524	12,468,608	938,084
14 INFORMATION SERVICES DEPT				
14 ENTERPRISE SOFTWARE DEVELOP	1,758,473	2,130,702	2,611,655	480,953
14 GEOGRAPHIC INFORMATION SYST	462,113	488,878	496,442	7,564
14 IS BUSINESS OFFICE	338,660	394,264	373,416	(20,848)
14 NETWORK INFRASTRUCTURE SUPP	663,598	795,349	750,583	(44,766)
14 TELEPHONE SUPPORT & MAINT	1,294,620	1,388,925	1,496,791	107,866
14 WORKSTATION SUPPORT & MAINT	1,968,850	2,291,359	2,076,935	(214,424)
14 INFORMATION SERVICES DEPT Total	6,486,314	7,489,477	7,805,822	316,345
18 RESOURCE MANAGEMENT DEPT				
18 CENTRAL CHARGES	15,043,744	13,236,391	13,402,863	166,472
18 MAIL SERVICES	498,687	416,090	451,687	35,597
18 MSBU PROGRAM	17,336,013	19,107,347	19,581,346	473,999
18 OFFICE OF MANAGEMENT & BUDG	545,703	898,538	891,403	(7,135)
18 PRINTING SERVICES	133,607	163,884	139,432	(24,452)
18 PURCHASING AND CONTRACTS	1,001,324	1,021,861	1,114,540	92,679
18 RECIPIENT AGENCY GRANTS	879,843	340,567	1,336,924	996,357
18 RESOURCE MGT - BUSINESS OFF	314,759	457,848	447,553	(10,295)
18 RISK MANAGEMENT	3,173,026	4,325,921	4,856,873	530,952
18 RESOURCE MANAGEMENT DEPT Total	38,926,706	39,968,447	42,222,620	2,254,173
Grand Total	475,543,321	489,108,994	498,400,467	9,291,473

HISTORY OF MAJOR REVENUE SOURCES

Ad Valorem Tax - Also known as a property tax, ad valorem taxes are based on the assessed value (less exemptions) of real estate and tangible personal property. A millage rate is charged to each one thousand dollars of taxable property value.

The Property Appraiser's Office determines the property values on the tax roll as of January 1 each year and certifies the just market value less exemptions to each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem tax levied is budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Road District MSTU includes the unincorporated areas of Seminole County while the Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs and the City of Casselberry.

The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. A comparison of all Seminole County taxing authorities and millage rates can be found on the "Residential Home Property Tax Comparison" chart found within the "Countywide Budget" section of this book. Florida's Constitution prohibits the State of Florida from imposing property tax.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 42% of all current revenue budgeted. In the General fund, countywide property taxes account for 67% of current revenues.

Based on an average single family residence in unincorporated Seminole County, a home owner with an assessed value of \$193,000 receiving homestead exemption would pay about \$2,251 in FY 2017/18 property taxes. The School Board property tax

accounts for approximately 49% of the tax bill, BCC Countywide property taxes account for 31%, the Fire MSTU 17%; Road District MSTU 1% and the St John's Water Management District 2%.

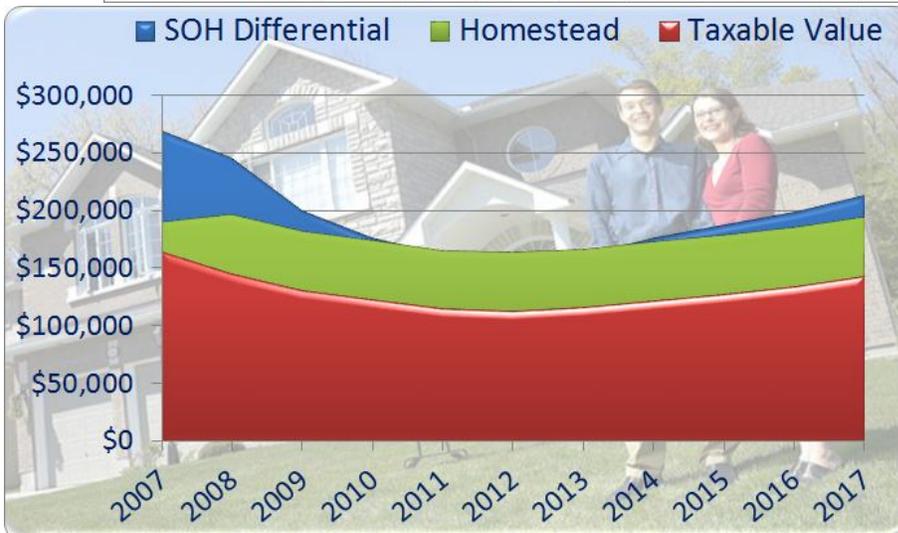
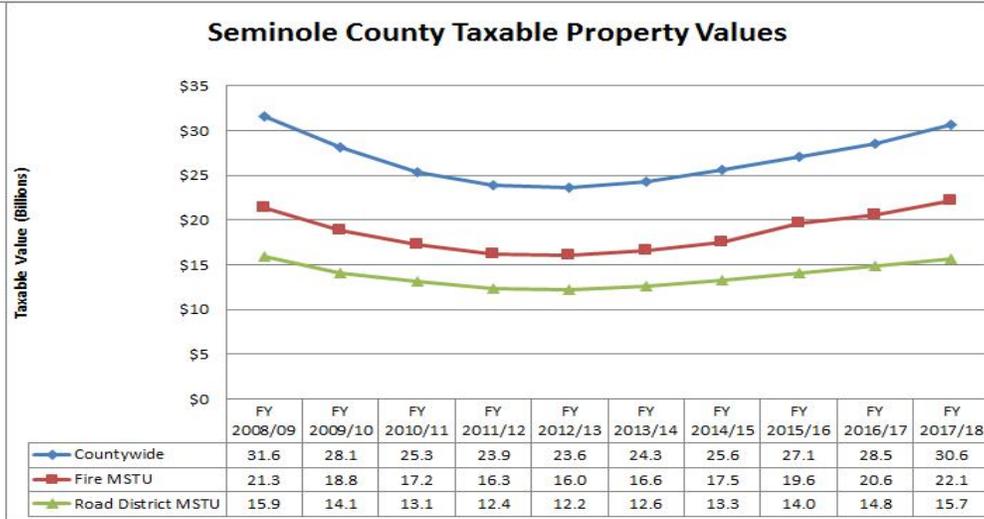
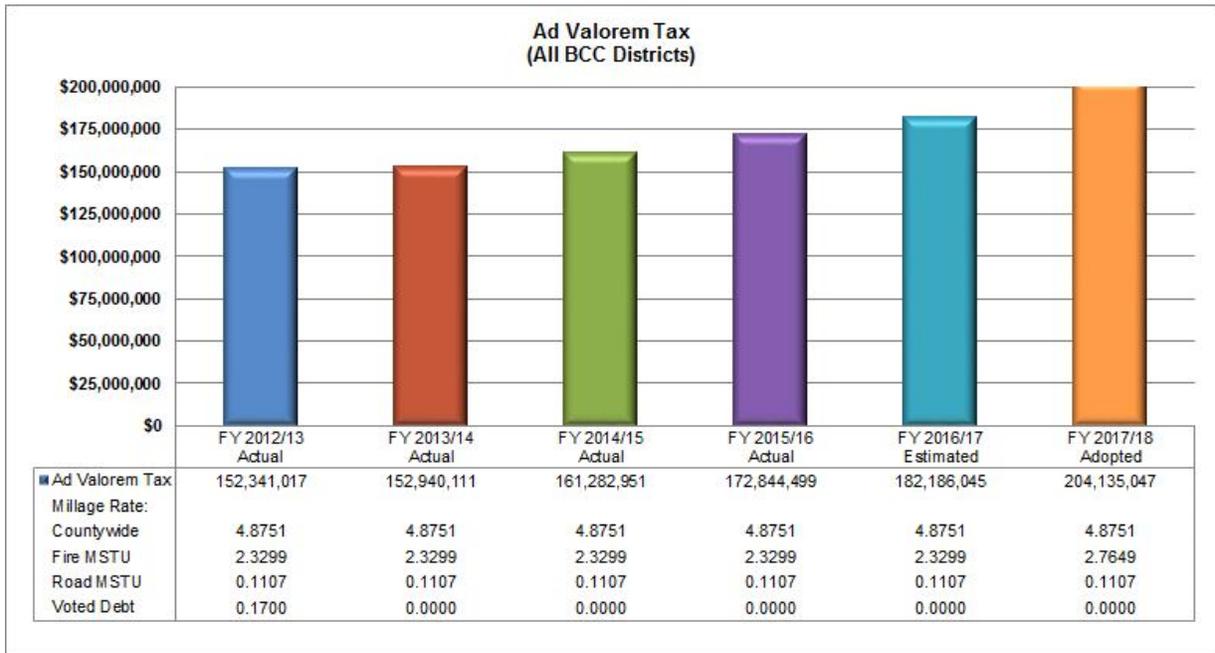
Seminole County BCC Ad Valorem Tax History

The BCC countywide millage rate of 4.8751 mills for General fund countywide services will generate \$134.1M in FY 2017/18, an increase of \$9.6M over the prior year adopted revenue. Because the current tax rate was adopted in FY 2017/18, a 7.26% growth in countywide taxable property values accounts for the increased revenue with 1.4% of this growth from new construction and 5.86% from the reappraisal of existing properties. The 4.8751 countywide millage rate has been maintained for eight years now.

The FY 2017/18 County/Municipal Fire MSTU tax rate of 2.7649 mills is an increase of 0.4350 mills over the prior year adopted rate of 2.3299 mills. The 2.3299 tax rate had remained unchanged for ten years prior (FY08 - FY17). Because of property tax reform and declining real estate values during the recession, the Fire District millage was below the rolled-back tax rate for six of the ten years. Growth in taxable values over the past five years have not generated sufficient revenue to offset the rising cost of personnel and capital needs deferred during the recession years. With forecasts indicating depleted reserves in FY 2018/19, the Fire District millage rate was increased to stabilize the Fire Fund imbalance based on the long range forecast. The Fire District ad valorem revenue increased a total of \$12.4M in FY 2017/18 with \$3.2M attributed to growth in taxable values and \$9.2M from the millage increase.

The Road District MSTU tax rate of 0.1107 mills has remained the same since FY 2008/09 (10 years). Seminole County's one cent local option sales tax used primarily for transportation is restricted for capital use and cannot be used for maintenance of roads. The unincorporated Road District property tax is used for maintenance costs of local roads within the unincorporated areas of Seminole County.

HISTORY OF MAJOR REVENUE SOURCES



Florida's "Save Our Homes" exemption limits the increase in assessed values to the lesser of 3% or the annual change in the CPI. This exemption was almost eliminated during the recession years but is on the rise again with improved real estate markets. The change in the CPI for 2017 was 2.1%. With no increase in the Countywide BCC tax rate, homesteaded properties will see minimal increase in their property tax bills although existing countywide property values grew by 5.8% in 2017.

HISTORY OF MAJOR REVENUE SOURCES

Half-Cent Sales Tax - The Local Government Half-Cent Sales Tax Program is the largest of all state shared revenue sources for local governments. The programs primary purpose is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs. Seminole County's share of the State half-cent sales tax is second only to property taxes in the General fund as a major revenue source used in support of countywide services.

Based on eligibility requirements, local governments may receive a portion of state shared sales tax through three separate distributions: the ordinary; emergency; and supplemental proceeds. The program also includes a separate distribution for select counties meeting the statutory criteria to qualify as a fiscally constrained county. Seminole County receives the ordinary distribution which is funded by 8.9744 percent of the State's net six cent sales tax proceeds. Revenue is distributed to counties and municipalities based on a population weighted allocation factor multiplied by sales tax monies earmarked for distribution to the county.

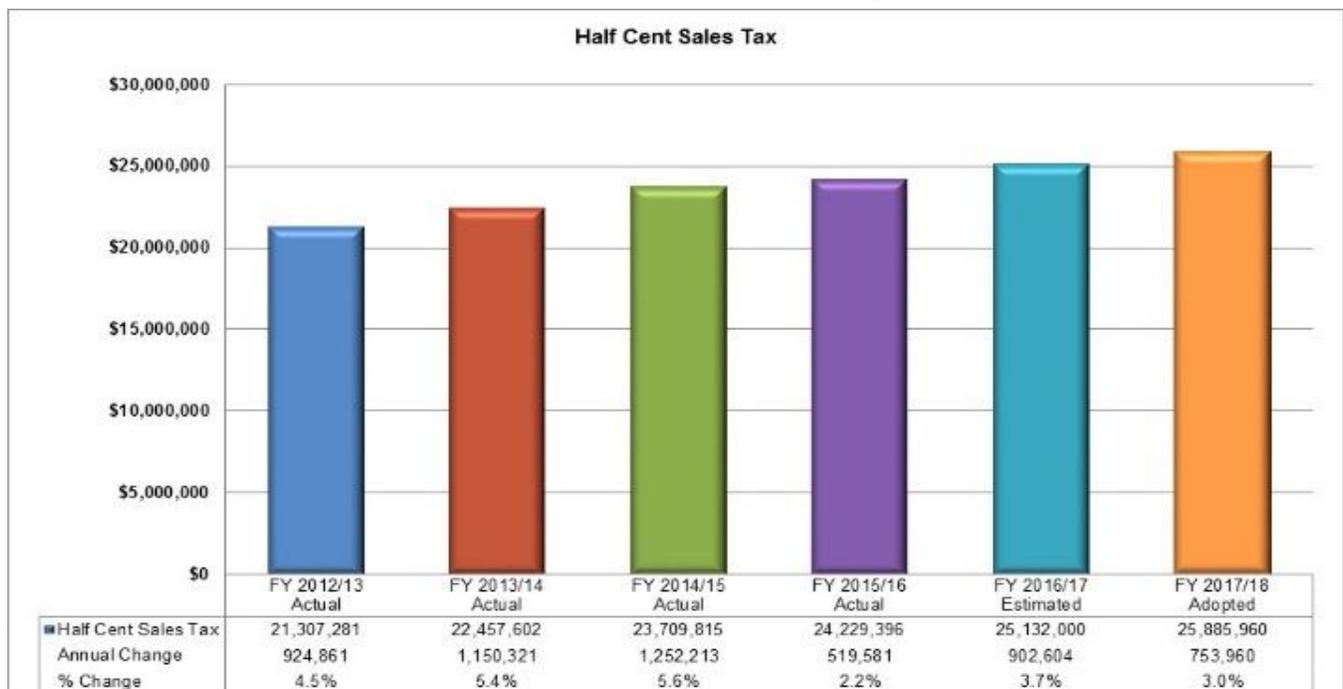
Although the State is responsible for the full portion of the state's share of matching funds required for the Medicaid program, the State charges county governments an annual contribution in order to acquire a certain portion of the funds. If county governments do not participate in the cost of certain services provided to county residents through Florida's Medicaid program, the Department of Revenue is authorized to reduce the portion of sales tax shared with counties to pay for State Medicaid

billings. This mandate affects the Half-Cent Sales Tax and County Revenue Sharing Programs. Seminole County, however, pays its share of Medicaid charges without impact to our State shared sales tax.

House Bill 33-A approved by the 2015 Florida Legislature reduced the State Communication Service Tax (CST) rate by 1.73 percent. To minimize the impact of this reduction to Counties, the percentage of sales and use tax collections transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for ordinary distributions was increased from 8.8854 percent to 8.9744 percent as of July 1, 2015.

Seminole County realized an average of \$1.1M or 5.5% annual growth in the state shared half-cent sales tax between FY 2011/12 and FY 2014/15 as the County rebounded from the great recession. Increased sales reported in hotel/motel accommodations; the food and beverage industries; retail; automotive leases and sales; and construction related businesses contributed to growth in several major revenue sources countywide. In FY 2015/16, a more modest growth of 2.2% or \$520K was realized. Growth of 2.5% to 4% per year is more sustainable for Seminole County and is anticipated to continue into the near future barring any changes in the economy due to economic or natural disaster events.

FY 2017/18 half-cent sales tax is projected at \$25.9M, an increase of \$754K or 3% more than the prior year adopted budget projection of \$25.1M.



HISTORY OF MAJOR REVENUE SOURCES

State Revenue Sharing – Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.081% of sales and use tax collections. Approximately 98.47% of total program funds are derived from sales and use tax and 1.53% from net cigarette tax collections.

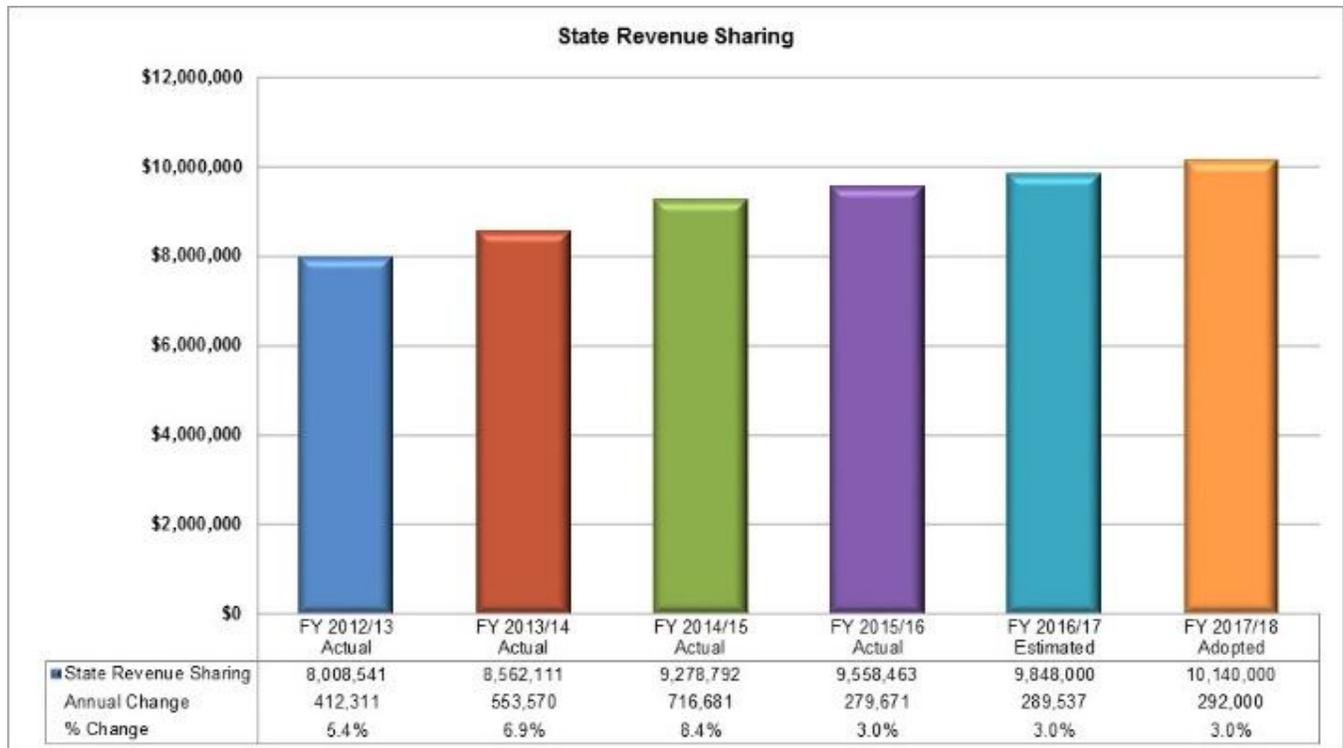
The 2015 Florida Legislature enacted HB 33-A reducing the State Communication Service Tax rate by 1.73%. State revenue sharing programs were revised so that local governments continued to receive the same amount of revenue as received prior to the law change. The percentage change of sales and use tax collections transferred to the Revenue Sharing Trust Fund for Counties was increased from 2.0603% to 2.081% on July 1, 2015.

Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the State's annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30th fiscal year, are received in equal monthly installments with a June true up adjustment for actual revenue collected. An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds.

There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. The revenue is broken out into a first and second guaranteed entitlement and growth money. The guaranteed entitlements may be pledged for bond indebtedness, in Seminole County this amount totals \$1.7M; however, up to 50% of funds received in the prior year may be pledged.

Seminole County's State Revenue Sharing is currently pledged for the payment of debt associated with the \$22M Capital Improvement Revenue Bonds, Series 2012 issued for the Public Safety Communications P25 Radio Tower Rebuild Projects. The final maturity date is October 1, 2027.

FY 2017/18 revenue is anticipated at \$10.1M, which is 6.5% over the FY 2015/16 adopted budget and \$504K (3.0%) more than the prior year \$9.8M estimated revenue.



HISTORY OF MAJOR REVENUE SOURCES

Utility Taxes - A 4% public service utility tax on electricity, water, natural gas, and propane purchases is assessed in the unincorporated area of Seminole County. The tax exempts the first 300 kilowatt hours of electricity purchased per month and is not applied against any fuel adjustment charge.

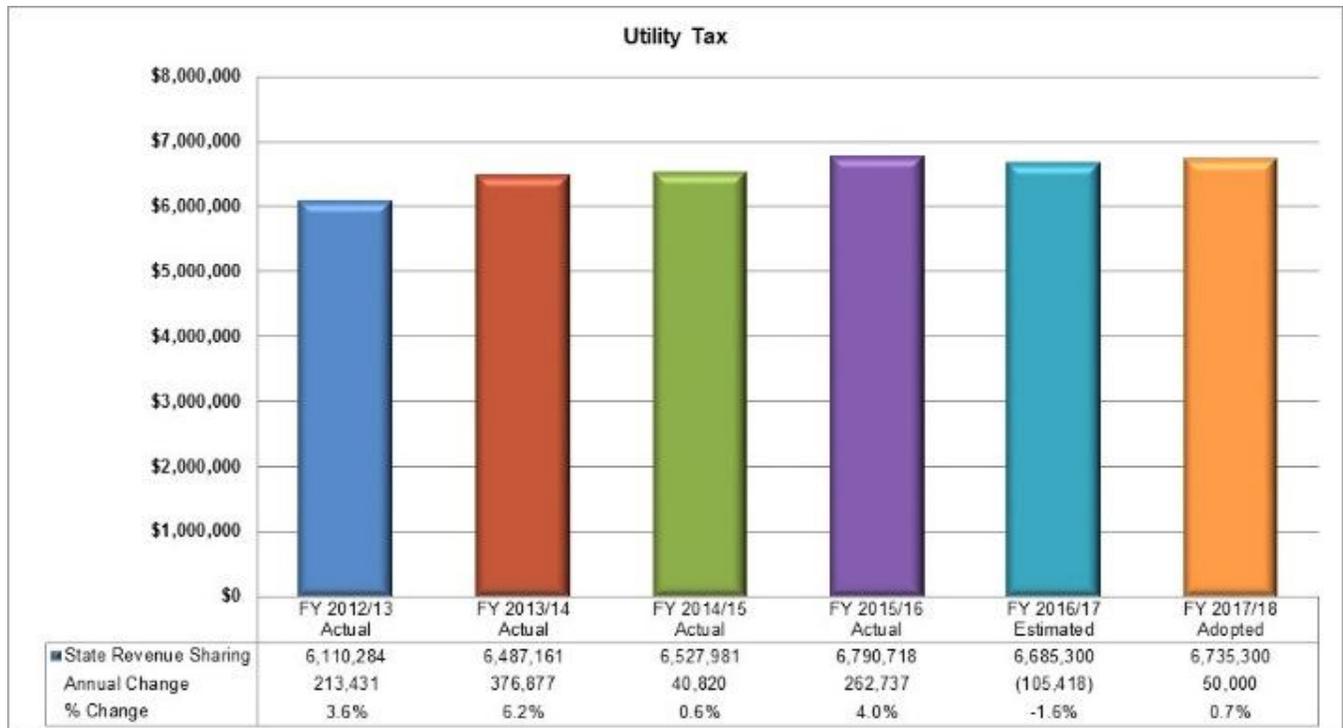
The 4% public service tax levied in unincorporated Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is levied on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

Utility tax revenues are greatly affected by weather conditions as mild winters and summers require less energy and rainy seasons reduce water usage. Conversely, cold winters and hot summers require increased energy and water consumption.

Most electric rate adjustments are attributed to changes in the fuel adjustment charge which is not subject to the Public Service Tax (PST) and does not affect annual tax collections. For this reason, PST does not significantly change from year to year and extreme weather changes are generally the cause of most spikes in annual public service tax collections. Public Service Utility Tax Revenue generates approximately \$6.7M with \$5.2M received from electricity; \$1.3M from water; and \$235K from gas, propane and fuel oil.

FY 2017/18 projected utility tax revenue totals \$6.7M and is comprised of \$5.2M or 78% electric PST; \$1.25M or 19% from water PST; and \$235K or 3% from natural gas and fuel oil PST.

Seminole County Water and Sewer will generate about \$910K of the \$1.25M in projected public service tax - water for FY 2018. A 1.5% increase in County water and wastewater service charges has been anticipated in this projection for October 1, 2017.



HISTORY OF MAJOR REVENUE SOURCES

Communication Service Tax - The Communications Service Tax (CST), imposed in unincorporated Seminole County, is a 5.12% tax on services encompassing all voice, data, audio, video, mobile communications, or any other information or signals transmitted by any medium, including cable services. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County.

The local communication service tax is not applicable to direct-to-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to local governments less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities. The administrative fee charged to local governments is prorated based on revenue generated by each taxing authority.

Constant changes in communication technology with the use of various internet resources and devices continue to adversely impact communication sales tax collections. Seminole County's CST has experienced several years of declining revenue attributed greatly to evolving technologies and growing industry competition. The County's CST had reached \$9.9M in FY 2006/07 before revenues

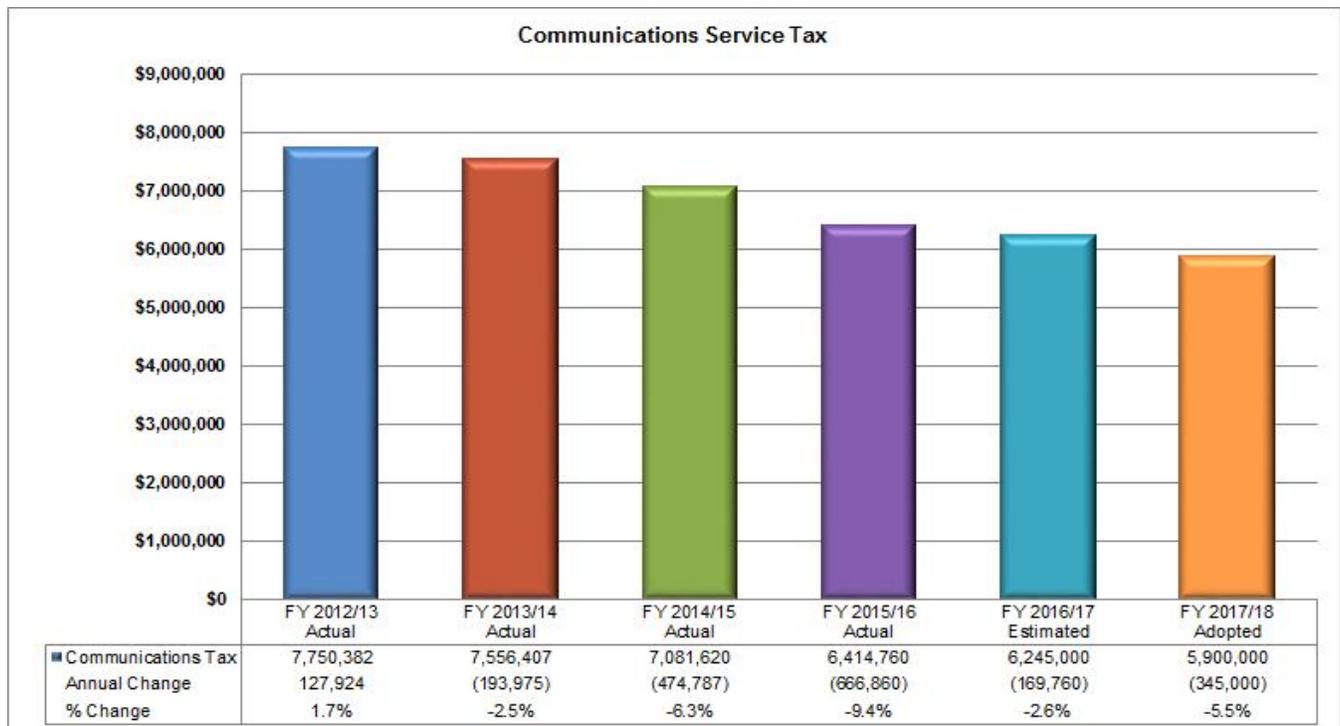
reversed course. Revenue is currently down \$4M from peak collections.

Because the State Department of Revenue administers the CST, only the State can audit service providers. Records can be audited at least three years back and the reallocation of funds can result from both the audit of CST dealers and other information received by DOR from CST dealers outside of the audit process.

In FY 2012/13, a State audit of service providers resulted in a one-time increase in Seminole County's CST totaling \$305K as certain service providers had misallocated tax between jurisdictions. Excluding the \$305K audit windfall, the FY 2012/13 CST revenue actually declined by \$177K.

In FY 2016/17, the County received a one-time payment of \$432,237 from audit adjustments; however, a 15 month deduction of \$53,222.85 resulting from a separate settlement reduced monthly revenues through July 2017. In FY 2017/18, a one-time deduction of \$56,212 is expected in December 2017.

FY 2017/18 communication service tax is projected at \$5.9M, down \$300K from the FY 2016/17 estimated \$6.2M based on current collection trends and reducing for the one time audit receipt of \$432K in FY 2016/17.



HISTORY OF MAJOR REVENUE SOURCES

Gas Taxes - Seminole County receives four separate gas tax revenues restricted in use for transportation related activities. Two are levied locally by the BCC and two are collected by the State per Florida law.

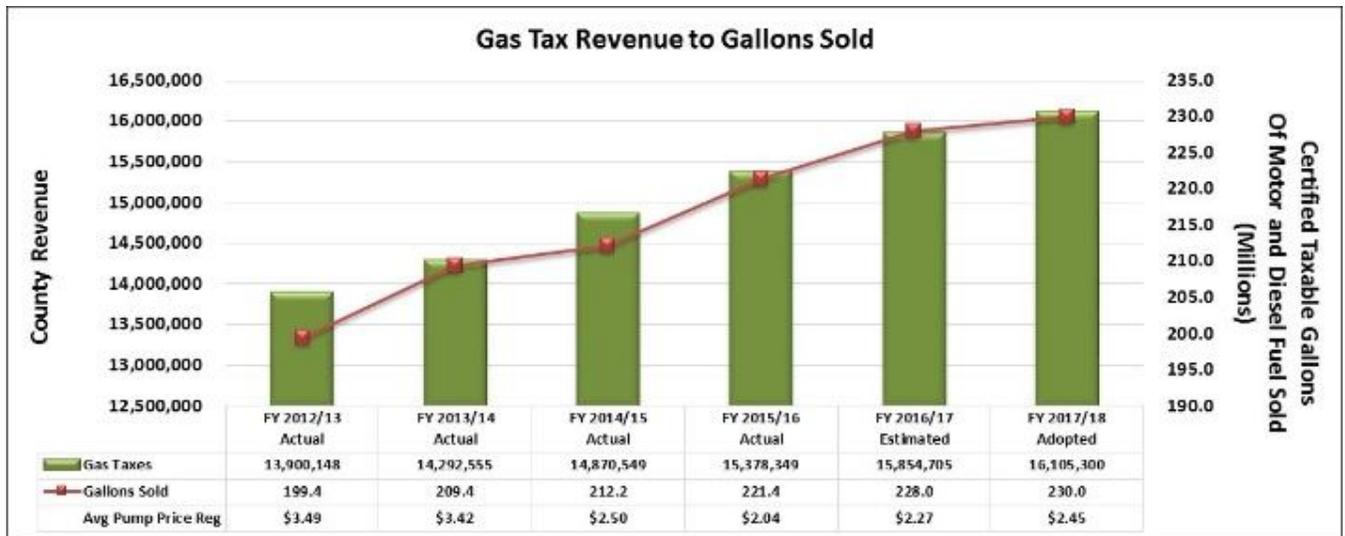
- The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to the 2013 LOGT interlocal agreement with the cities, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among the seven municipalities. The LOGT is shared among the cities based on a rolling distribution formula incorporating the most recent five years of transportation expenditures. The 6 Cent Local Option Gas Tax was renewed in February 2013 extending the tax through August 31, 2043.
- The Ninth Cent Local Option Fuel Tax, implemented on January 1, 1994, is also levied locally on motor and diesel fuel and is used to support mass transit.
- On all motor fuels, the State levies and distributes to the various counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that may be used to support debt service requirements on local bonds and to finance activities related to secondary State roads transferred to county control.

Seminole County has the authority to levy an additional 5 Cent Local Option Gas Tax on motor fuel only but has elected not to impose this tax. Voters of Seminole County have historically approved a one cent infrastructure sales tax to provide for most transportation capital.

With the early retirement of debt associated with the 2002 Gas Tax Refunding Bonds in September 2012, no gas tax revenue is currently pledged for transportation debt in Seminole County.

Because Florida's gas tax is based on gallons sold and not prices at the pump, rising fuel costs and more fuel efficient vehicles impact gas tax revenue available to fund transportation needs. Fuel efficient cars require less gas to operate yet cause the same wear and tear on our roads while providing fewer dollars for ongoing road repairs and maintenance.

Gas tax collections in Seminole County have averaged 3% annual growth in recent years; however, normal growth is typically between 2% and 3% annually. An estimated \$16.1M in combined gas tax revenues for FY 2017/18 is predicated on 2% growth over prior year estimated revenue, an increase of \$250K.



HISTORY OF MAJOR REVENUE SOURCES

Infrastructure Sales Tax 2014 – On May 20, 2014, the citizens of Seminole County voted to renew the one cent local option infrastructure sales tax shared between the County, School Board and seven municipalities. The tax is effective for a period of ten years which began on January 1, 2015 and expires on December 31, 2024.

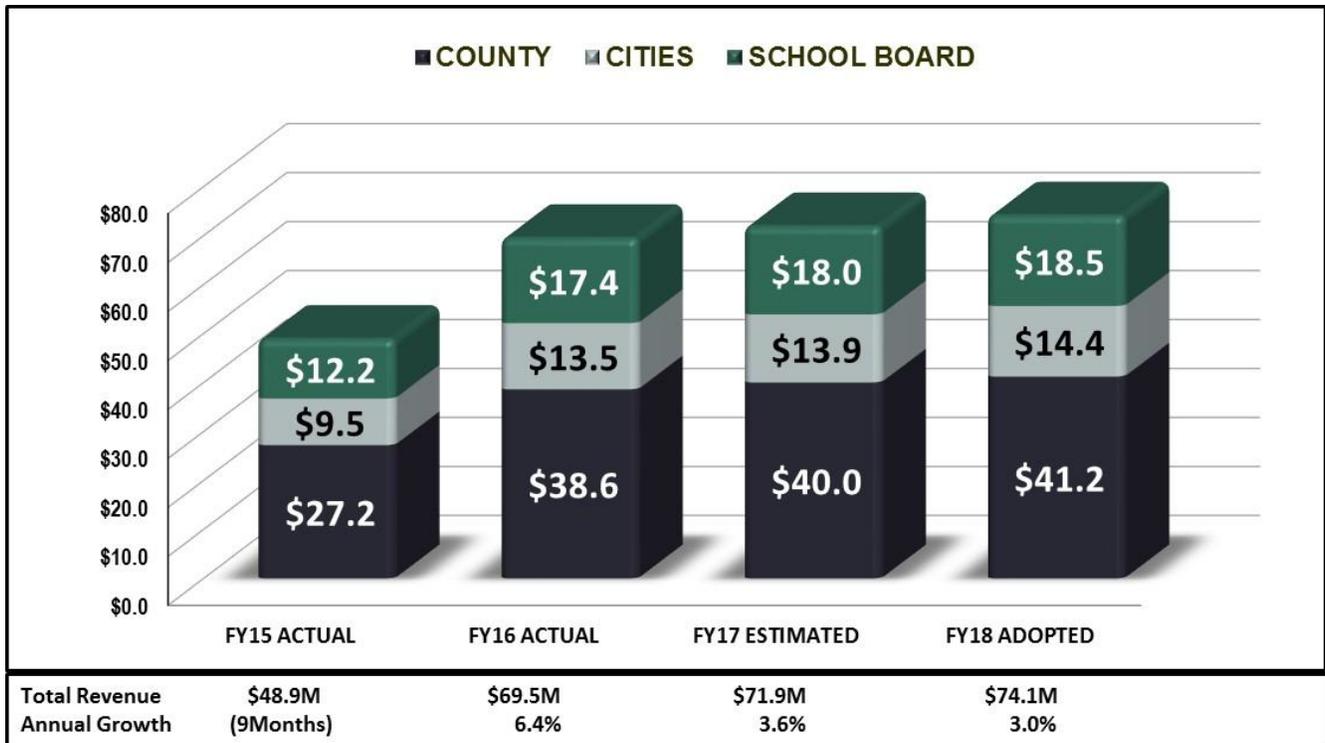
Historically, Seminole County voters have supported the penny sales tax. This is the third penny sales tax approved in the County since 1991. Unlike property taxes, the sales tax is not borne solely by the residents of Seminole County as tourists, commuters, and visitors all contribute to sales taxes paid within the County. The 2014 third generation surtax is applicable to the first \$5,000 of each item sold in the County, as specifically provided in Florida Statutes, and will be used for the construction and rehabilitation of roads and transportation facilities; bicycle and pedestrian trails; stormwater facilities, public education facilities, and other infrastructure uses authorized by law. Current law prohibits the use of County Infrastructure Sales Tax for operations of any kind.

Pursuant to an interlocal agreement, the School Board receives 25% of the overall net revenue collected during the life of the surtax; the County receives 24.2%; and the remaining 50.8% of the

overall net revenue is shared between the County (31.4%) and municipalities (19.4%). Seminole County's total share of the Infrastructure Sales Tax revenue is 55.6%.

Seminole County's 2001 Infrastructure Sales Tax peaked in FY 2005/06 at an annual total of \$70.5M and thereafter declined annually throughout the recession years. Revenue began stabilizing in 2012 as the tax ended on December 31, 2012. With approximately \$45M in reserves from the penny sales tax, the BCC allowed the 2001 sales tax to sunset in 2012 to provide residents an opportunity for tax relief following the economic recession.

Seminole County's new 2014 penny sales tax is currently exceeding original estimates and expected to generate about \$762M over the 10 year period. FY 2017/18 revenue is projected at \$74.1M with the School Board receiving \$18.5M; the County receiving \$41.2M; and the cities sharing in \$14.4M. Although annual sales tax growth in Seminole County has averaged 4.5% over the past 6 years, collections are slowing to a more normal annual growth of 2% to 4%.



COUNTYWIDE SUMMARY OF USES BY FUNCTION - OBJECT CLASSIFICATION

This report identifies the amount budgeted for all expenditure classifications within each governmental function. Public Safety has the largest personal services budget (related to Fire/EMS) and transfers (for the Sheriff's Office). Other areas with large expenditures include Physical Environment operating costs (includes Water & Sewer and Solid Waste operations) and Physical Environment and Transportation capital improvement costs. Reserves are included in this report as a Use of funding but not an expenditure. 56% of the reserves are for Enterprise Funds, 10% are Fire Fund Reserves, and 34% are General Fund reserves.

SERVICE AREA	PERSONNEL SERVICES	OPERATING EXPENDITURES	INTERNAL SERVICE CHARGES	COST ALLOCATION (CONTRA)	CAPITAL OUTLAY*	DEBT SERVICE	GRANTS & AIDS	INTERFUND TRANSFERS OUT	TRANSFERS TO CONSTITUTIONALS	RESERVES	Grand Total
51 GENERAL GOVERNMENT	\$ 21,240,785	\$ 46,061,505	\$ 8,421,861	\$ (31,287,734)	\$ 545,328	\$ -	\$ -	\$ -	\$ 18,193,346	\$ -	\$ 63,175,091
52 PUBLIC SAFETY	54,706,172	11,545,130	10,458,736	(1,996,387)	7,693,762	5,039,151	1,037,436	-	120,550,624	-	209,034,624
53 PHYSICAL ENVIRONMENT	15,690,695	44,412,641	7,781,454	-	17,230,831	17,793,353	-	10,000	-	-	102,918,974
54 TRANSPORTATION	12,758,481	5,171,800	8,561,836	(4,090,483)	44,837,598	-	7,682,644	-	-	-	74,921,876
55 ECONOMIC ENVIRONMENT	1,577,600	2,849,531	147,592	-	54,128	50,000	3,892,917	-	-	-	8,571,768
56 HUMAN SERVICES	2,169,347	1,416,031	798,989	-	-	-	8,949,580	-	-	-	13,333,946
57 CULTURE/RECREATION	8,922,848	5,642,652	2,303,769	-631,170	2,044,838	1,639,200	134,738	-	-	-	20,056,875
58 TRANSFERS	-	-	-	-	-	-	-	35,521,602	-	-	35,521,602
59 RESERVES	-	-	-	-	-	-	-	-	-	219,910,831	219,910,831
60 COURT ADMINISTRATION	672,208	1,016,066	2,420,093	-	16,000	3,233,050	518,451	-	-	-	7,875,868
Grand Total	\$ 117,738,137	\$ 118,115,356	\$ 40,894,329	\$ (38,005,774)	\$ 72,422,485	\$ 27,754,754	\$ 22,215,766	\$ 35,531,602	\$ 138,743,970	\$ 219,910,831	\$ 755,321,456

* Includes Library Impact Fees/Books

OUTSIDE AGENCY FUNDING

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and citizen quality of life. Below is a summary of the programs or agencies previously approved by the Board to receive General Fund support. The asterisked agencies are supported by special revenue funding dedicated for specified uses. A description of each agency identified is included for referencing and review of comparative amounts awarded over a three year period. Amounts listed for FY 2017/18 are proposed amounts only and subject to change pursuant to Board direction.

Outside Agency	FY 2015/16 ADOPTED	FY 2016/17 ADOPTED	FY 2017/18 ADOPTED
* Central FL Sports Commission	\$342,634	\$332,634	\$100,000
* Central FL Zoo	\$225,000	\$225,000	\$325,000
Community Service Agencies	\$679,040	\$941,500	\$840,150
County Health Department	\$927,970	\$1,077,970	\$1,002,970
East Central Florida Regional Planning Council	\$73,090	\$74,537	\$93,822
Lynx	\$6,660,660	\$6,764,979	\$7,152,963
**Metro Orlando Economic Development Commission	\$406,490	\$406,490	\$406,490
MetroPlan Orlando	\$172,528	\$171,339	\$173,986
SCC Small Business	\$150,000	\$150,000	\$150,000
Hispanic Business Unit		\$60,000	\$60,000
UCF Business Incubator	\$240,000	\$240,000	\$240,000
United Arts of Central Florida	\$132,706	\$133,703	\$134,738
	\$ 10,010,118	\$10,578,152	\$10,680,119

*Supported by Toursim Taxes

**Supported by Transportation Trust, Mass Transit & General Funds

OUTSIDE AGENCY FUNDING

	<u>FY2015/16</u>	<u>FY 2016/17</u>	<u>FY 2017/18</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<u>Central FL Sports Commission</u>	\$ 342,634	\$ 332,634	\$ 100,000

For over 20 years, the Sports Commission has served as our community’s clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Division to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSAA), US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball, Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County.

<u>Central FL Zoo</u>	\$ 225,000	\$ 225,000	\$ 325,000
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The Central Florida Zoo is the largest and the busiest attraction in Seminole County. The Zoo’s Vision will empower our guests to respect, value and care for our natural resources, as we commit to contributing globally to the conservation and preservation of wildlife. As a regional resource in the Central Florida area and beyond, we will provide innovative and creative solutions through collaboration, practices and partnerships. The continued growth and development of the Zoo will further enhance its attraction to visitors outside the local community enabling us to bring national and international attention to the importance and ongoing efforts of wildlife sustainability.

<u>Community Service Agency Funding</u>	\$ 679,040	\$ 941,500	\$ 840,150
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Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Impower, Kids House, Meals on Wheels, Rescue Outreach Mission, Catholic Charities, Christian Sharing Center, Safehouse, Early Learning Coalition, Recovery House, Midway Safe Harbor, Legal Aid Society, SWOP, United Way (211 system), Lighthouse, Boys and Girls Clubs, Leadership Seminole, and Seniors First Allocations to Agencies are approved by the Board annually.

<u>County Health Department</u>	\$ 927,970	\$ 1,077,970	\$ 1,002,970
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The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health

OUTSIDE AGENCY FUNDING

<u>FY2015/16</u>	<u>FY 2016/17</u>	<u>FY 2017/18</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

Department in FY2009/10. In 2016, funding was approved for a mobile health unit to better serve the citizens of Seminole County.

<u>East Central Florida Regional Planning Council</u>	\$ 73,090	\$ 74,537	\$ 93,822
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The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications. The County's funding level for FY 2017/18 is approximately \$0.16 (sixteen cents) per capita based on the estimated 2017 population of 454,757.

<u>Lynx</u>	\$ 6,660,660	\$ 6,764,979	\$ 7,152,963
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Lynx provides public transportation services to Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole county is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County.

The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX. LYNX provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed-route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to service the disabled. Total service funding requested of the County for Fiscal Year 2017/18 is \$7.2M.

	FY 2015/16	FY 2016/17	FY 2017/18
	Actuals	Adopted	Adopted
Funding Sources			
9th Cent Gas Tax	\$2,212,202	\$2,190,000	\$2,260,000
Miscellaneous Revenues			
CRA Funding	\$228,184	\$228,184	\$228,184
General Fund Support	\$3,948,697	\$4,346,795	\$4,664,779
Total Funding Sources	\$6,389,083	\$6,764,979	\$7,152,963
Total County Funding Request			
LYNX Countywide Service Cost	\$6,602,983	\$6,978,879	\$7,366,863
Less: Altamonte Fixed Route cont.	(\$120,900)	(\$120,900)	(\$120,900)
Less: Sanford Fixed Route cont.	(\$93,000)	(\$93,000)	(\$93,000)
Total LYNX Funding Request to County	\$6,389,083	\$6,764,979	\$7,152,963

OUTSIDE AGENCY FUNDING

	<u>FY2015/16</u>	<u>FY 2016/17</u>	<u>FY 2017/18</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<u>Metro Orlando Economic Development Comm.</u>	\$ 406,490	\$ 406,490	\$ 406,490

The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority. The County's funding level for FY 2017/18 is approximately \$0.89 (eighty-nine cents) per capita based on the County's estimated 2017 population of 454,757

<u>MetroPlan Orlando</u>	\$ 172,528	\$ 171,339	\$ 173,986
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Funding enables the organization to "support the functions necessary to achieve MetroPlan Orlando's role in planning and funding the Orlando Urban Area Transportation System". Member funding is set at a level allowing the MPO to provide the services and planning activities necessary to maintain certification by the Federal government and Florida Dept. of Transportation. This is currently funded through Public Works/Transportation Trust Fund at a level of approximately \$0.38 (thirty-eight cents) per capita based on the County's estimated 2017 population of 454,757.

<u>SCC Small Business Services</u>	\$ 150,000	\$ 150,000	\$ 150,000
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The partnership with Seminole Community College provides for Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator's clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level.

<u>Hispanic Business Initiative Fund</u>	\$ -	\$ 60,000	\$ 60,000
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The Hispanic Business Initiative Fund of Florida, Inc. (HBIF) is a community-based non-profit organization. Funding supports the increase of Hispanic-owned businesses and economic growth overall in the County. Funding provides bilingual business development services to Seminole County businesses. These services are provided to businesses that are currently located within the County's tax district, businesses that are exploring relocating their existing business to Seminole County, and potential new businesses that will be based within the County. Services include: seminars and workshops, personalized business consulting, entrepreneurial grants, commercial loan facilitation, bilingual education assistance, and professional service support.

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	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<u>UCF Business Incubator – Winter Springs</u>	\$ 240,000	\$ 240,000	\$ 240,000

The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

<u>United Arts of Central Florida</u>	\$ 132,706	\$ 133,703	\$ 134,738
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This agency facilitates the development and awareness of arts and cultural activity in Central Florida. The County appoints a voting member to the United Arts Board of Trustees. The County's funding level for FY 2017/18 is approximately \$0.29 (twenty-nine cents) per capita based on the County's 2017 estimated population of 454,757. Funding agreements are renewed annually.

OUTSIDE AGENCY FUNDING

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	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
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	<u>Actuals</u>	<u>Adopted</u>	<u>Adopted</u>
Funding Sources			
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	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
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The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

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SUMMARY OF GRANTS

Grant Name	Award Amount	Funding Source F-Federal S-State O-Other	Grant Function & Objectives	Grant Term Start Date and End Date
Community Services				
HUD Community Development Block Grant (CDBG)	\$1,663,577	F	The Community Development Block Grant (CDBG) program is a flexible program that provides Seminole County with resources to address a wide range of unique community development needs. In 2017, Seminole County received a total annual allocation of \$1,663,577 for the CDBG Program. Of the total funding allocation, \$332,715 will be allocated for Administration activities and \$111,062 will be allocated for the rehabilitation of owner occupied housing units. \$200,000 will be allocated toward Immediate Needs activities, \$500,000 will be allocated for an existing Neighborhood Revitalization water line installation project. \$126,800 will be used for public facility improvement projects, \$150,000 will be used for employment and job training, and \$248,000 will be allocated toward Public Services activities.	2017-Open
Home Grant	\$496,754	F	The HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. In 2017, Seminole County received a total annual allocation of \$496,754 for the HOME program. Of the total funding allocation, \$49,675 will be allocated for program Administration activities and \$263,422 will be allocated to provide Tenant-Based Rental Assistance. Of the total Tenant Based Rental Assistance Funds, \$100,000 will be earmarked to provide rental assistance to homeless individuals and families and \$92,566 will be used to assist the elderly and disabled. \$80,000 will be used to develop affordable housing to increase homeownership opportunities. \$50,000 will be allocated toward the construction of an affordable housing rental project, \$50,000 will be used for purchase assistance for first time homebuyers and \$74,513 will be allocated to Affordable Rental or Homeownership activities to be implemented by a County authorized Community Housing Development Organization (CHDO).	2 years to commit funds, 5 years to spend funds 10/1/2017- 9/30/2022
Emergency Shelter	\$148,985	F	ESG recipients and subrecipients use Emergency Shelter Grants Program funds to rehabilitate and operate emergency shelters and transitional shelters, provide essential social services, and prevent homelessness. Seminole County received a total annual allocation of \$148,985 for the ESG program. Of the total annual allocation, \$10,043 will be allocated to HMIS, \$89,391 will be allocated toward Operation and Maintenance activities, and \$49,551 will be allocated to implement Rapid Re-housing activities. No street outreach activities will be funded with FY 2017-2018 ESG Funding. Rapid Re-Housing is listed as a separate ESG project to help show Seminole County is not exceeding the 60% limitation on Homeless Shelter Operations funding.	10/1/2017- 9/30/2019

SUMMARY OF GRANTS

Grant Name	Award Amount	Funding Source		Grant Function & Objectives	Grant Term Start Date and End Date
		F-Federal	S-State		
HUD Sanford CDBG	\$401,643	F		The Community Development Block Grant (CDBG) program is a flexible program that provides City of Sanford with resources to address a wide range of unique community development needs.	2017-Open
Shelter Plus Care	\$479,291	F		Shelter Plus Care (S+C) Program provides rental assistance in connection with matching supportive services. The S+C Program provides a variety of permanent housing choices, accompanied by a range of supportive services funded through other sources.	10/1/2017-9/30/2018
SHIP Affordable Housing	\$1,934,069	S		The State Housing Initiatives Partnership Program (SHIP) provides funds to local governments as an incentive to create partnerships that produce and preserve affordable homeownership and multifamily housing. The program was designed to provide very low, low and moderate income families with assistance to purchase a home, money to repair or replace a home and many other types of housing assistance.	8/1/2017-7/30/2020
Permanent Supplemental Housing - GAP	\$24,945	O		The Gap Funding is flexible funding used to assist in the housing of chronically homeless individuals receiving case management services through Aspire Health Partners. This funding will assist up to 30 individuals with utility deposits, rental application fees, on-going monthly utility subsidies, and moving expenses.	8/1/2017-8/1/2018 Per Contract and source
Neighborhood Stabilization Grants 1 & 3	Not new	F		Congress established the Neighborhood Stabilization Program (NSP) for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. Through the purchase and redevelopment of foreclosed and abandoned homes and residential properties, the goal of the program is being realized.	Open - will eventually be absorbed into CDBG
CSBG Grant	\$757,607	S		CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies.	10/1/2016-9/30/2020
Total Funding By Department	\$5,906,871				
Emergency Management					
Emergency Management Preparedness and Assistance Grant (EMPA)	\$115,806	S		State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations.	7/1/2017 to 6/30/2018
Emergency Management Performance Grant Program (EMPG)	\$112,234	F		Federally funds to support a comprehensive, all hazards emergency preparedness system. Provides resources required to support the National Preparedness Goal's associated mission areas and core capabilities.	7/1/2017 to 6/30/2018
Hazards Analysis Grant	\$6,343	S		State funded grant to support the planning for hazardous materials in the County.	7/1/2017 to 6/30/2018
Hurricane Shelter Retrofit	\$440,000	S		State grant intended for mitigation enhancements to public emergency shelters.	8/22/2017 to 5/31/2018
State Homeland Security Grant Program	\$161,719	F		Federally funded grant for All-Hazards training and implementation of capital software WebEOC project.	9/1/2017 to 8/31/2019
Total Funding By Department	\$836,102				
Fire					
EMS Trust Fund Grant #C5057	\$124,508	S		Projects funded with EMS Trust Funds are for improving and expanding pre-hospital emergency medical services in Seminole County.	No time limit
EMS Trust Fund Grant FY2018	\$89,919	S		Projects funded with EMS Trust Funds are for improving and expanding pre-hospital emergency medical services in Seminole County.	No time limit

SUMMARY OF GRANTS

Grant Name	Award Amount	Funding Source		Grant Function & Objectives	Grant Term Start Date and End Date
		F-Federal	S-State		
State Homeland Security Grant Program - Fire	\$41,502	F		Projects funded with the SHSG grant will provide for new equipment and sustainment of previously purchased grant equipment.	10/10/17 to 8/31/19
USAR-State Homeland Security Grant Program	\$94,975	F		This grant supports the sustainment of Urban Search and Rescue (USAR) team TF4 which is a recognized statewide and federal asset equipped with special equipment and training to conduct search and rescue operations as the result of a terrorist act, hazardous event and natural disasters.	9/1/17 to 8/31/19
Total Funding By Department	\$350,904				
Leisure					
Library SPARKS Grant	\$10,000	F		The purpose of the project is to address the need of girls entering the STEM pipeline by pilot-testing a teen training program at Northwest Branch, Lake Mary. The project aim is to have teen mentors trained to provide leadership skills, confidence building, and STEM content knowledge and skills for younger teen girls ages 8 - 12 years old. The project aim is to empower teen girls to be interested in entering the STEM field in this region. The project intends to create a model of service for other libraries, educational institutions or after-school programs and will share its results with the broader field. The project was recognized for significant innovation on how a small library system supports female teens' involvement in STEM. Further information regarding the project is attached for review. The total cost of the program is estimated to be \$22,183, of which \$10,000 will be funded through this grant. The remaining \$12,183 match requirement will be covered by staff salaries and operating budgets that are have already been established.	10/31/2017
Geneva and Lake Proctor Wilderness Area Gopher Tortise Habitat Restoration	\$40,000	F		The project involves mechanically treating approximately 35 acres of scrubby flatwoods at Geneva Wilderness Area and mechanically treating, installing and additional fire line and herbiciding approximately 67 acres at Lake Proctor Wilderness Area. The purpose of the project is to reduce vegetation height to be able to conduct a safe prescribed burn and to restore habitat for the state listed and federal species of special concern, the gopher tortoise. Mowing and buring in very overgrown scrub is more effective than chopping and buring in this plan community for providing more open areas for wiregrass recruitment and gopher tortoise burrows.	Pending
Total Funding By Department	\$50,000				
Public Works					
FLDACS Mosquito Control	\$31,540	S		Florida Department of Agriculture State allocation to assist with County level Mosquito Control Program.	10/1/17 to 9/30/18
FL DOH Zika Mosquito Control	\$465,409	S		Florida Department of Health Emergency allocation to County level Mosquito Control Program to combat the Zika virus disease and prevention.	7/1/2017 to 10/31/17

SUMMARY OF GRANTS

Grant Name	Award Amount	Funding Source	Grant Function & Objectives	Grant Term
		F-Federal S-State O-Other		Start Date and End Date
FL DEP 319 Education Grant	\$100,000	F	The Florida DEP Nonpoint Source Management Section administers grant money it receives from EPA through Section 319(h) of the Federal Clean Water Act. These grant funds can be used to implement projects or programs that will help to reduce nonpoint sources of water pollution. For the 2017/2018 grant cycle, Florida DEP is seeking to fund projects that provide education and outreach about nonpoint source pollution in adopted Basin Management Action Plan (BMAP) areas. Seminole County would use this funding to educate residents about proper fertilizer use through development of PSAs, literature, and workshops with the Florida Friendly Landscaping Program (FFL). Outreach efforts would be conducted Countywide with focus on the three established County BMAP areas, the Middle St. Johns River Basin, the Lake Jessup Basin, and the Wekiva Basin.	10/1/2017 to 9/30/2021
Wekiva Basin Bear Lake-Chain-of-Lakes Lake Asher Water Restoration Assistance Grant	\$235,000	S	The grant funds a lake restoration project for Lake Asher. The proposed improvements will consist of the mechanical excavation of Lake Asher's excessive exotic vegetation and tussocks in order to reduce internal recycling, and minimize the downstream nutrient impacts to the Bear Chain-of-Lakes and Wekiva Basin.	7/1/2016 to 3/1/2019
Weikva Basin Bear Lake Chain of Lakes - Alton Drive Grant Project	\$265,000	S	The grant intends to upgrade the existing Alton Drive stormwater pond. This stormwater pond provides attenuation of peak discharge rates and pollution abatement volume for nearly 3 inches of treatment over the directly connected impervious area within the contributing drainage basin.	5/12/2017 to 9/30/2019
Black Hammock Marsh TMDL DEP Grant	\$1,609,771	S	The grant funds are used to clean up the Black Hammock March area around Lake Jessup in Seminole County	2/7/2019
Various Florida Department of Transportation (FDOT) Grant Programs	\$5,110,118	S	Various FDOT grant program throughout the County that are related to road and sidewalk construction projects.	Various timelines for project completion
Total Funding By Department	\$7,816,838			
Resource Management Grants				
SAMSHA - Adult Drug Court	\$324,996	F	Issue Solving Court for Adults with Drug issues including treatment options, case management, and recovery to reduce jail time.	10/1/2015 to 9/30/2018
OJP - Veteran Drug Grant	\$180,354	F	Issue Solving Court for Veterans with Drug issues including treatment options, case management, and recovery to reduce jail time.	10/1/2014 to 9/30/2018
FL DCF Reinvestment Grant	\$1,200,000	S	To provide interventions designed to divert the identification, care and treatment of the adult and juvenile target population from the criminal or juvenile justice systems to a behavioral healthcare system. The grant funds Issue Solving Mental Health Court.	10/1/2017 to 9/30/2020
OJP - Adult Drug Court Enhancement Grant	\$398,228	F	Supportive funding to provide additional resources for treatment for the Problem Solving Adult Drug Court. Funding will be used to primarily increase the availability for residential treatment services.	10/1/2017 to 9/30/2020
Total Funding By Department	\$2,103,578			

County Total Grant FY 18

\$17,064,293

FY 18 PLANNED GRANT APPLICATION SUBMISSION

Grant Name	Award Amount Seeking	Dept.	Grant Function & Objectives	Grant Submission Date
Hazard Mitigation Grant Program - Matthew Tier 1	\$150,000	Emergency Management	Retrofit Public Works building with storm shutters	Pending
Hazard Mitigation Grant Program - Matthew Tier 2	\$1,000,000	Emergency Management	Mullet Lake and Wekiva Springs Road Flood Mitigation programs	Pending
Hazard Mitigation Grant Program - Irma Tier 1	\$200,000	Emergency Management	Mitigation program from Hurricane Irma to reduce potential damage from future hurricanes.	Spring 2018
Hazard Mitigation Grant Program - Irma Tier 2	\$2,000,000	Emergency Management	Mitigation program from Hurricane Irma to reduce potential damage from future hurricanes.	Spring 2018
SAMSHA Adult Drug Court	\$975,000	Resource Management	Planning to submit a proposal to continue the funding for the Adult Drug Court program.	Spring 2018
OJP Veterans Drug Court	\$350,000	Resource Management	Planning to submit a proposal to continue the funding for the Veterans Treatment Court program.	Spring 2018
Florida Job Growth Infrastructure Grant	\$1,200,000	Public Works	Governor's Job Growth Grant to build infrastructure around SunRail station in Sanford	Fall 2017
Florida Job Growth Infrastructure Grant	\$17,000,000	Public Works	Governor's Job Growth Grant to build infrastructure around Oxford Road construction program to increase business jobs.	Fall 2017
Volkswagen Mitigation	\$50,000	Public Works	Providing electric vehicle charging stations in public areas in Seminole County.	Spring 2018

County Total Pending Grant Submissions \$22,925,000

COUNTYWIDE TRANSFER SUMMARY

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

PROVIDING FUND	RECIPIENT FUND	Fiscal Year	Fiscal Year	PURPOSE
		2016/17	2017/18	
		ADOPTED	ADOPTED	
GENERAL FUND	FACILITIES PLANNED WORK FUND	850,000	600,000	Facilities Maintenance
GENERAL FUND	FLEET REPLACEMENT FUND	289,531		Vehicle Replacement
GENERAL FUND	TECHNOLOGY REPLACEMENT FUND	202,116	250,000	Technology Replacement
GENERAL FUND	BCC PROJECTS FUND		453,500	Countywide Capital Projects
GENERAL FUND	NINTH-CENT FUEL TAX FUND	4,346,795	4,664,779	Mass Transit
GENERAL FUND	ECONOMIC DEVELOPMENT	1,731,112	1,849,438	Economic Development
GENERAL FUND	GENERAL REVENUE DEBT	1,539,446	1,548,432	Debt Service
GENERAL FUND	COUNTY SHARED REVENUE DEBT	1,741,606	1,741,494	Debt Service
GENERAL FUND	SALES TAX REVENUE BONDS	4,987,275	4,982,275	Debt Service
GENERAL FUND	INFRASTRUCTURE IMPROVEMENT/CAPITAL	150,000		Tower Decommissioning
	GENERAL FUND TOTAL	15,837,881	16,089,918	
STORMWATER FUND	GENERAL FUND		193,117	Final Closeout of Stormwater Fund
MSBU HOWELL LAKE (LM/AWC)	MSBU PROGRAM	36,950		Installment Repayment
	GENERAL REVENUE DEBT 2014 -			
TOURIST DEVELOPMENT FUND 3% TAX	SPORTS COMPLEX/SOLDIER'S CREEK	1,640,600	1,639,200	Debt Service
TOURIST DEVELOPMENT FUND 3% TAX	SOLID WASTE FUND	300,000	300,000	Sports Complex Lighting Loan Repayment
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL	15,604,560	15,308,971	Funding of Capital Projects
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW	613,622	590,396	Landfill Closure
CONNECTION FEES - WATER	WATER AND SEWER FUND	612,927	500,000	Connection Fees
CONNECTION FEES - SEWER	WATER AND SEWER FUND	985,300	900,000	Connection Fees
	TOTAL	\$ 35,631,840	\$ 35,521,602	

Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities, constrained by amounts approved by the Board of County Commission.

COUNTYWIDE SUMMARY OF RESERVES

BY FUND NAME	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
00100 GENERAL FUND	51,288,313	51,866,549	578,236
00103 NATURAL LAND ENDOWMENT FUND	690,025	599,749	(90,276)
00104 BOATING IMPROVEMENT FUND	208,282	240,969	32,687
00108 FACILITIES MAINTENANCE FUND	21,186	72,795	51,609
00109 FLEET REPLACEMENT FUND	449,439	242,248	(207,191)
00111 TECHNOLOGY REPLACEMENT FUND	-	269,037	269,037
10101 TRANSPORTATION TRUST FUND	1,363,512	3,321,223	1,957,711
10400 BUILDING PROGRAM	2,764,229	2,962,102	197,873
11000 TOURIST DEVELOPMENT FUND	1,112,112	1,939,938	827,826
11001 PROFESS SPORTS FRANCHISE TAX	684,178	894,029	209,851
11200 FIRE PROTECTION FUND	13,872,977	15,912,710	2,039,733
11207 FIRE PROTECT FUND-CASSELBERRY	-	-	-
11400 COURT SUPP TECH FEE (ARTV)	286,220	112,848	(173,372)
11500 INFRASTRUCTURE TAX FUND	15,136,638	11,345,836	(3,790,802)
11541 INFRASTRUCTURE-COUNTY COMMIS	-	2,873,224	2,873,224
11560 2014 INFRASTRUCTURE SALES TAX	6,743,899	5,801,570	(942,329)
11912 PUBLIC SAFETY GRANTS (STATE)	-	-	-
12302 TEEN COURT	76,893	69,709	(7,184)
12500 EMERGENCY 911 FUND	3,147,352	3,707,696	560,344
12601 ARTERIAL-IMPACT FEE	(10,169,934)	(5,700,581)	4,469,353
12602 NORTH COLLECTOR-IMPACT FEE	64,176	2,129	(62,047)
12603 WEST COLLECTOR-IMPACT FEE	(325,508)	198,000	523,508
12604 EAST COLLECTOR-IMPACT FEE	100,000	365,849	265,849
12605 SOUTH CENTRAL-IMPACT FEE	(1,947,964)	(1,693,054)	254,910
12801 FIRE/RESCUE-IMPACT FEE	-	-	-
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-
12804 LIBRARY-IMPACT FEE	-	-	-
13000 STORMWATER FUND	-	-	-
13100 ECONOMIC DEVELOPMENT	-	-	-
13300 17/92 REDEVELOPMENT TI FUND	9,476,153	11,620,429	2,144,276
15000 MSBU STREET LIGHTING	340,000	500,000	160,000
15100 MSBU RESIDENTIAL SOLID WASTE	4,060,000	4,895,000	835,000
16000 MSBU PROGRAM	1,311,616	1,475,977	164,361
22500 SALES TAX BONDS	-	-	-
30600 INFRASTRUCTURE IMP OP FUND	-	-	-
30700 SPORTS COMPLEX/SOLDIERS CREEK	15,136	-	(15,136)
32100 NATURAL LANDS/TRAILS	1,253,485	477,017	(776,468)
32200 COURTHOUSE PROJECTS FUND	-	-	-
40100 WATER AND SEWER FUND	24,473,905	19,223,527	(5,250,378)
40102 CONNECTION FEES-WATER	161,378	238,199	76,821
40103 CONNECTION FEES-SEWER	841,513	1,784,793	943,280
40105 WATER & SEWER BONDS, SERIES 20	8,538	5,240	(3,298)

COUNTYWIDE SUMMARY OF RESERVES

BY FUND NAME	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
40106 2010 BOND SERIES	2,540	2,729	189
40107 WATER & SEWER DEBT SERVICE RES	18,118,726	18,121,674	2,948
40108 WATER & SEWER CAPITAL IMPROVEM	19,268,121	3,057,187	(16,210,934)
40201 SOLID WASTE FUND	24,805,242	26,784,317	1,979,075
40204 LANDFILL MANAGEMENT ESCROW	19,436,909	20,112,740	675,831
50100 PROPERTY/CASUALTY INSURANCE FU	5,417,650	5,126,663	(290,987)
50200 WORKERS COMPENSATION FUND	5,213,107	4,722,554	(490,553)
50300 HEALTH INSURANCE FUND	4,846,741	6,358,210	1,511,469
Grand Total	224,616,785	219,910,831	(4,705,954)



COUNTYWIDE BUDGET DETAIL

COUNTYWIDE BUDGET DETAIL

OVERVIEW

The Countywide Budget Detail Section provides detailed information by individual Fund (General Fund, Fire Fund, Transportation Trust Fund, etc), versus a Countywide view and provides comparisons to the prior year's adopted budget. The detail of Sources, at the fund level, is presented by source type and object account. The Expenditure Summary by Fund/Program reflects the uses of each fund by the program of services provided. The Budget Comparison by Fund report provides a summary of revenues, expenditures, and fund balance for each fund reflected. The Beginning Fund balance and budgeted reserve amount are shown in the Fund Balance section and the Change in Fund total demonstrates the net change in the fund which is typically the amount of fund balance utilized to offset a revenue shortfall.

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
00100 GENERAL FUND				
311100 AD VALOREM-CURRENT	127,245,282	133,940,948	143,582,626	9,641,678
311200 AD VALOREM-DELINQUENT	100,046	190,000	100,000	(90,000)
314100 UTILITY TAX-ELECTRICITY	5,294,530	5,200,000	5,200,000	-
314300 UTILITY TAX-WATER	1,262,752	1,250,000	1,300,000	50,000
314400 UTILITY TAX-GAS	2,899	135,000	135,000	-
314700 UTILITY TAX-FUEL OIL	157	300	300	-
314800 UTILITY TAX-PROPANE	230,380	100,000	100,000	-
315100 COMMUNICATION SERVICE TAX	6,414,760	6,800,000	5,900,000	(900,000)
316100 PROF/OCCUPATION/LOCAL BUS TAX	486,945	500,000	500,000	-
329115 URBAN CHICKENS PERMIT	600	-	-	-
329170 ARBOR PERMIT	5,300	10,000	10,000	-
329180 DREDGE/FILL PERMIT	-	1,500	-	(1,500)
329190 ABANDONED PROPERTY REGISTRATIO	162,000	120,000	150,000	30,000
331100 ELECTION GRANTS	44,589	-	-	-
331224 SHERIFF-FEDERAL GRANTS	8,381	-	-	-
331510 DISASTER RELIEF (FEMA)	-	-	500,000	500,000
334690 OTHER HUMAN SERVICES GRANTS	20,797	-	-	-
334691 HRS/CDD CONTRACT	-	-	-	-
334710 AID TO LIBRARIES	165,014	128,318	150,000	21,682
335120 STATE REVENUE SHARING	9,558,463	10,063,000	10,140,000	77,000
335130 INSURANCE AGENTS LICENSE	137,224	135,000	135,000	-
335140 MOBILE HOME LICENSES	31,922	33,000	33,000	-
335150 ALCOHOLIC BEVERAGE	140,032	135,000	140,000	5,000
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-
335180 HALF-CENT STATE SALES TAX	24,229,396	25,132,000	25,885,960	753,960
335493 Motor Fuel Tax	-	-	-	-
337300 NPDES CITIES	-	24,000	23,070	(930)
337900 LOCAL GRANTS & AIDS -LONG RG P	68,000	40,000	47,000	7,000
341200 ZONING FEES	474,943	350,000	400,000	50,000
341320 SCHOOL ADMIN FEE	145,275	120,000	150,000	30,000
341359 ADMIN FEE - MSBU FUNDS	1,850	11,300	11,300	-
341520 SHERIFFS FEES	516,027	531,500	530,000	(1,500)
341910 ADDRESSING FEES	17,035	15,000	15,000	-
342100 REIMBURSEMENT - SHERIFF	2,193,796	2,999,404	3,202,000	202,596
342320 HOUSING OF PRISONERS	2,481,022	2,817,500	2,616,000	(201,500)
342330 INMATE FEES	363,312	232,000	232,000	-
342390 HOUSING OF PRISONER-OTHER	42,045	45,000	45,000	-
342430 EMERGENCY MGMT	3,566	5,000	5,000	-
342516 AFTER HOURS INSPECTIONS	300	-	-	-
342530 SHERIFF - IRON BRIDGE	217,600	217,600	223,584	5,984
342560 ENGINEERING	348,208	300,000	350,000	50,000
342910 INMPOUND/IMMOBILIZATION	12,013	15,000	15,000	-
342920 SUPERVISOR - PAY	27,821	25,000	25,000	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
343901 TOWER COMM FEES	130,945	136,000	136,000	-
343902 FIBER WAN FEES	20,818	15,000	20,000	5,000
343904 SVC CHGS-OTH PHYSICAL ENVIRON	48,840	53,000	53,000	-
346400 ANIMAL CONTROL	207,319	210,000	210,000	-
347200 PARKS AND REC RED BUG	1,532,043	2,387,778	2,465,031	77,253
347201 PASSIVE PARKS AND TRAILS	31,030	30,000	30,000	-
347301 MUSEUM FEES	1,882	2,000	2,000	-
348880 SUPERVISION - PROBATION	632,295	650,000	500,000	(150,000)
348921 COURT INNOVATIONS	110,588	108,750	108,750	-
348922 LEGAL AID	110,588	108,750	108,750	-
348923 LAW LIBRARY	110,588	108,750	108,750	-
348924 JUVENILE ALTERNATIVE PROGRAMS	110,588	108,750	108,750	-
348930 STATE COURT FACILITY SURCHARGE	1,541,209	1,625,000	1,300,000	(325,000)
348993 CRIME PREVENTION	47,256	52,000	52,000	-
349100 SERVICE CHARGE-AGENCIES	77,917	75,000	75,000	-
349200 CONCURRENCY REVIEW	14,860	20,000	20,000	-
351500 TRAFFIC CT PARKING FINES	5,039	10,000	10,000	-
351700 INTERGOVT RADIO PROGRAM	431,511	450,000	450,000	-
352100 LIBRARY	161,423	139,000	139,000	-
354200 CODE ENFORCEMENT	142,895	150,000	150,000	-
359901 ADULT DIVERSION	399,890	375,000	260,000	(115,000)
359902 COMMUNITY SVC INSURANCE	10,070	11,000	11,000	-
361100 INTEREST ON INVESTMENTS	122,062	200,000	1,200,000	1,000,000
361132 INTEREST-TAX COLLECTOR	5,245	-	-	-
361133 INTEREST-SHERIFF	1,108	1,000	1,000	-
362100 RENTS AND ROYALTIES	43,905	52,000	52,000	-
364100 FIXED ASSET SALE PROCEEDS	59,860	20,000	50,000	30,000
366100 CONTRIBUTIONS & DONATIONS	200	-	-	-
366101 CONTRIBUTIONS PORT AUTHORITY	500,000	500,000	700,000	200,000
366175 SEMINOLE COUNTY HEROES MEMORIA	1,325	-	-	-
367150 PAIN MANAGEMENT-GRWTH MGMT LON	-	-	-	-
369100 TAX DEED SURPLUS	3,470	-	-	-
369310 INSURANCE PROCEEDS	-	-	-	-
369400 REIMBURSEMENTS	35,665	-	-	-
369900 MISCELLANEOUS-OTHER	265,509	170,000	170,000	-
369910 COPYING FEES	60,949	52,500	52,500	-
369911 MAPS AND PUBLICATIONS	-	200	200	-
369912 MISCELLANEOUS - SHERIFF	562,319	636,000	636,000	-
369920 MISCELLANEOUS-ELECTION	2,288	4,000	4,000	-
369925 CC CONVENIENCE FEES	19,162	16,000	16,000	-
369930 REIMBURSEMENTS	82,109	100,000	100,000	-
369940 REIMBURSEMENTS - RADIOS	137,795	115,000	115,000	-
381100 INTERFUND TRANSFER	9,600	-	193,117	193,117
386200 EXCESS FEES-CLERK	1,021,329	300,000	-	(300,000)

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
386300 EXCESS FEES-SHERIFF	710	100,000	-	(100,000)
386400 EXCESS FEES-TAX COLLECTOR	7,422,492	4,500,000	1,850,000	(2,650,000)
386500 EXCESS FEES-PROP APPRAISER	20,955	-	-	-
386700 EXCESS FEES SUPERVISOR OF ELEC	209,914	400,000	220,000	(180,000)
399999 BEGINNING FUND BALANCE	-	51,256,789	51,817,870	561,081
00100 GENERAL FUND Total	199,368,344	257,318,137	265,794,058	8,475,921
	-	-	-	-
00101 POLICE EDUCATION FUND	-	-	-	-
348992 POLICE ED \$2 ASSESS	39,332	40,000	40,000	-
348995 CRIM JUSTICE ED \$2.50	126,555	130,000	110,000	(20,000)
361100 INTEREST ON INVESTMENTS	375	-	-	-
399999 BEGINNING FUND BALANCE	-	30,000	-	(30,000)
00101 POLICE EDUCATION FUND Total	166,261	200,000	150,000	(50,000)
	-	-	-	-
00103 NATURAL LAND ENDOWMENT FUND	-	-	-	-
334392 OTHER PHYSICAL ENVIRONMENT	-	-	-	-
347201 PASSIVE PARKS AND TRAILS	6,218	25,000	25,000	-
347501 YARBOROUGH NATURE CENTER	32,887	15,000	15,000	-
361100 INTEREST ON INVESTMENTS	1,592	2,500	2,500	-
362100 RENTS AND ROYALTIES	12,000	12,200	12,200	-
369900 MISCELLANEOUS-OTHER	20	-	-	-
399999 BEGINNING FUND BALANCE	-	762,848	729,029	(33,819)
00103 NATURAL LAND ENDOWMENT FUND Total	52,717	817,548	783,729	(33,819)
	-	-	-	-
00104 BOATING IMPROVEMENT FUND	-	-	-	-
335710 BOATING IMPROVEMENT FEES	86,202	83,000	85,000	2,000
361100 INTEREST ON INVESTMENTS	1,339	-	-	-
399999 BEGINNING FUND BALANCE	-	325,282	217,969	(107,313)
00104 BOATING IMPROVEMENT FUND Total	87,542	408,282	302,969	(105,313)
	-	-	-	-
00108 FACILITIES MAINTENANCE FUND	-	-	-	-
361100 INTEREST ON INVESTMENTS	3,805	-	-	-
381100 INTERFUND TRANSFER	-	850,000	600,000	(250,000)
399999 BEGINNING FUND BALANCE	-	12,808	24,996	12,188
00108 FACILITIES MAINTENANCE FUND Total	3,805	862,808	624,996	(237,812)
	-	-	-	-
00109 FLEET REPLACEMENT FUND	-	-	-	-
361100 INTEREST ON INVESTMENTS	2,330	-	-	-
381100 INTERFUND TRANSFER	-	289,531	-	(289,531)
399999 BEGINNING FUND BALANCE	-	761,888	453,581	(308,307)
00109 FLEET REPLACEMENT FUND Total	2,330	1,051,419	453,581	(597,838)
	-	-	-	-
00110 ADULT DRUG COURT GRANT FUND	-	-	-	-
331820 ADULT DRUG COURT	318,578	324,996	324,996	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
361100 INTEREST ON INVESTMENTS	-	-	-	-
00110 ADULT DRUG COURT GRANT FUND Total	318,578	324,996	324,996	-
00111 TECHNOLOGY REPLACEMENT FUND	-	-	-	-
341210 INTERNAL SER FEES-FLEET EQUIP	-	304,800	-	(304,800)
341920 NETWORK FEES	-	-	13,272	13,272
361100 INTEREST ON INVESTMENTS	1,381	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
381100 INTERFUND TRANSFER	542,027	202,116	250,000	47,884
399999 BEGINNING FUND BALANCE	-	450,677	17,854	(432,823)
00111 TECHNOLOGY REPLACEMENT FUND Total	543,408	957,593	281,126	(676,467)
00112 BCC PROJECTS	-	-	-	-
334220 PUBLIC SAFETY GRANT	-	-	-	-
361100 INTEREST ON INVESTMENTS	207	-	-	-
381100 INTERFUND TRANSFER	166,500	-	453,500	453,500
399999 BEGINNING FUND BALANCE	-	-	-	-
00112 BCC PROJECTS Total	166,707	-	453,500	453,500
10101 TRANSPORTATION TRUST FUND	-	-	-	-
311100 AD VALOREM-CURRENT	1,492,118	1,571,931	1,670,697	98,766
311200 AD VALOREM-DELINQUENT	911	1,500	1,500	-
312410 1/6 CENT LOCAL OPTION GAS TAX	7,826,558	7,750,000	8,226,300	476,300
312415 LOCAL ALTERNATIVE FUEL TAX	-	2,500	2,500	-
331510 DISASTER RELIEF (FEMA)	-	-	450,000	450,000
335491 CONSTITUTIONAL GAS TAX	3,744,948	3,600,000	3,885,000	285,000
335492 COUNTY GAS TAX	1,657,969	1,660,000	1,734,000	74,000
335493 Motor Fuel Tax	130,890	135,000	135,000	-
342560 ENGINEERING	30,385	36,865	36,865	-
344910 SIGNALS/CHARGES FOR SERVICES	864,821	898,903	1,080,984	182,081
344920 FIBER CONSTRUCTION AND MAINT	364,787	373,754	384,389	10,635
361100 INTEREST ON INVESTMENTS	6,510	-	-	-
361132 INTEREST-TAX COLLECTOR	61	-	-	-
361200 INTEREST-STATE BOARD ADM	420	-	-	-
364100 FIXED ASSET SALE PROCEEDS	34,654	-	-	-
369310 INSURANCE PROCEEDS	3,341	-	-	-
369900 MISCELLANEOUS-OTHER	12,269	40,000	40,000	-
369910 COPYING FEES	74	-	-	-
369930 REIMBURSEMENTS	48,182	10,000	10,000	-
381100 INTERFUND TRANSFER	504,800	-	-	-
386400 EXCESS FEES-TAX COLLECTOR	4,280	-	-	-
386500 EXCESS FEES-PROP APPRAISER	75	-	-	-
399999 BEGINNING FUND BALANCE	-	2,505,724	4,190,903	1,685,179
10101 TRANSPORTATION TRUST FUND Total	16,728,052	18,586,177	21,848,138	3,261,961

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
-	-	-	-	-
10102 NINTH-CENT FUEL TAX FUND	-	-	-	-
312300 COUNTY VOTED GAS TAX	2,212,202	2,190,000	2,260,000	70,000
381100 INTERFUND TRANSFER	4,128,823	4,346,795	4,664,779	317,984
399999 BEGINNING FUND BALANCE	-	-	-	-
10102 NINTH-CENT FUEL TAX FUND Total	6,341,025	6,536,795	6,924,779	387,984
-	-	-	-	-
10400 BUILDING PROGRAM	-	-	-	-
322100 BUILDING PERMITS	2,233,985	2,300,000	2,400,000	100,000
322102 ELECTRICAL	307,384	310,000	350,000	40,000
322103 PLUMBING	209,570	215,000	240,000	25,000
322104 MECHANICAL	267,646	255,000	275,000	20,000
322106 WELLS	9,575	8,500	9,000	500
322107 SIGNS	26,336	30,000	30,000	-
322108 GAS	56,695	55,000	55,000	-
342516 AFTER HOURS INSPECTIONS	64,885	80,000	65,000	(15,000)
342590 REINSPECTIONS	283,601	210,000	210,000	-
349210 FLOOD ZONE REVIEW	8,085	6,000	6,000	-
361100 INTEREST ON INVESTMENTS	5,481	4,500	40,000	35,500
364100 FIXED ASSET SALE PROCEEDS	13,228	1,500	1,500	-
367110 COMPETENCY CERTIFICATE	18,520	-	-	-
369900 MISCELLANEOUS-OTHER	148,170	120,000	120,000	-
369910 COPYING FEES	3,732	2,500	2,500	-
369925 CC CONVENIENCE FEES	43,777	30,000	40,000	10,000
381100 INTERFUND TRANSFER	1,200	-	-	-
399999 BEGINNING FUND BALANCE	-	2,551,688	3,007,550	455,862
10400 BUILDING PROGRAM Total	3,701,868	6,179,688	6,851,550	671,862
-	-	-	-	-
11000 TOURIST DEVELOPMENT FUND	-	-	-	-
312120 TOURIST DEVELOPMENT TAX	2,906,209	2,943,720	3,276,000	332,280
361100 INTEREST ON INVESTMENTS	13,490	-	-	-
364100 FIXED ASSET SALE PROCEEDS	-	-	-	-
399999 BEGINNING FUND BALANCE	-	472,269	1,140,153	667,884
11000 TOURIST DEVELOPMENT FUND Total	2,919,699	3,415,989	4,416,153	1,000,164
-	-	-	-	-
11001 PROFESS SPORTS FRANCHISE TAX	-	-	-	-
312120 TOURIST DEVELOPMENT TAX	1,937,472	1,962,480	2,184,000	221,520
361100 INTEREST ON INVESTMENTS	3,647	-	-	-
369900 MISCELLANEOUS-OTHER	1,936	-	2,500	2,500
399999 BEGINNING FUND BALANCE	-	792,791	921,002	128,211
11001 PROFESS SPORTS FRANCHISE TAX Total	1,943,056	2,755,271	3,107,502	352,231
-	-	-	-	-
11200 FIRE PROTECTION FUND	-	-	-	-
311100 AD VALOREM-CURRENT	41,393,409	43,588,691	55,515,902	11,927,211

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
311200 AD VALOREM-DELINQUENT	26,642	45,000	45,000	-
324130 WINTER SPRINGS FIRE IMPACT FEES	109,122	-	-	-
331510 DISASTER RELIEF (FEMA)	-	-	300,000	300,000
335210 FIREFIGHTERS SUPPLEMENT	112,536	110,000	110,000	-
342600 PUBLIC SAFETY - FIRE PERMITS	111,324	90,000	90,000	-
342605 FIRE PERMITS-WS	13,621	15,000	15,000	-
342610 AMBULANCE TRANSPORT FEES	5,495,573	6,125,000	6,300,000	175,000
342630 FIRE INSPECTION FEES	2,900	5,000	5,000	-
342930 TRAINING CENTER FEE	137,153	100,000	100,000	-
361100 INTEREST ON INVESTMENTS	68,569	45,000	300,000	255,000
361132 INTEREST-TAX COLLECTOR	1,812	-	-	-
364100 FIXED ASSET SALE PROCEEDS	111,833	-	-	-
366100 CONTRIBUTIONS & DONATIONS	150	-	-	-
369310 INSURANCE PROCEEDS	-	-	-	-
369900 MISCELLANEOUS-OTHER	53,446	75,000	75,000	-
369910 COPYING FEES	1,557	-	-	-
369930 REIMBURSEMENTS	15,964	-	45,000	45,000
381100 INTERFUND TRANSFER	27,410	-	-	-
386400 EXCESS FEES-TAX COLLECTOR	126,724	50,000	50,000	-
386500 EXCESS FEES-PROP APPRAISER	2,109	-	-	-
399999 BEGINNING FUND BALANCE	-	19,302,334	14,233,937	(5,068,397)
11200 FIRE PROTECTION FUND Total	47,811,853	69,551,025	77,184,839	7,633,814
-	-	-	-	-
11201 FIRE PROT FUND-REPLACE & RENEW	-	-	-	-
361100 INTEREST ON INVESTMENTS	796	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
11201 FIRE PROT FUND-REPLACE & RENEW Total	796	-	-	-
-	-	-	-	-
11207 FIRE PROTECT FUND-CASSELBERRY	-	-	-	-
311100 AD VALOREM-CURRENT	2,584,467	2,712,828	3,219,322	506,494
311200 AD VALOREM-DELINQUENT	1,624	-	-	-
324140 CASSELBERRY FIRE IMPACT FEES	182,153	-	-	-
335210 FIREFIGHTERS SUPPLEMENT	19,800	10,000	19,800	9,800
342210 FIRE/EMS SERVICES	694,414	896,463	295,600	(600,863)
342600 PUBLIC SAFETY - FIRE PERMITS	36,501	25,000	35,000	10,000
342610 AMBULANCE TRANSPORT FEES	863,738	500,000	800,000	300,000
361100 INTEREST ON INVESTMENTS	1,326	-	-	-
366207 CASSELBERRY - COMP ABSEN	331,937	-	-	-
369900 MISCELLANEOUS-OTHER	-	7,500	7,500	-
399999 BEGINNING FUND BALANCE	-	-	210,000	210,000
11207 FIRE PROTECT FUND-CASSELBERRY Total	4,715,959	4,151,791	4,587,222	435,431
-	-	-	-	-
11400 COURT SUPP TECH FEE (ARTV)	-	-	-	-
341160 COURT TECH FEE \$2	705,400	675,000	720,000	45,000

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
361100 INTEREST ON INVESTMENTS	1,863	-	-	-
399999 BEGINNING FUND BALANCE	-	664,208	475,624	(188,584)
11400 COURT SUPP TECH FEE (ARTV) Total	707,263	1,339,208	1,195,624	(143,584)
-	-	-	-	-
11500 INFRASTRUCTURE TAX FUND	-	-	-	-
361100 INTEREST ON INVESTMENTS	112,659	-	-	-
399999 BEGINNING FUND BALANCE	-	21,836,638	16,345,836	(5,490,802)
11500 INFRASTRUCTURE TAX FUND Total	112,659	21,836,638	16,345,836	(5,490,802)
-	-	-	-	-
11541 INFRASTRUCTURE-COUNTY COMMIS	-	-	-	-
312600 DISCRETIONARY SALES SURTAX	-	-	-	-
337900 LOCAL GRANTS & AIDS -LONG RG P	-	-	-	-
361100 INTEREST ON INVESTMENTS	278,768	-	-	-
369900 MISCELLANEOUS-OTHER	5,128	-	-	-
369930 REIMBURSEMENTS	16,676	-	-	-
381100 INTERFUND TRANSFER	3,746	-	-	-
399999 BEGINNING FUND BALANCE	-	5,170,000	4,086,324	(1,083,676)
11541 INFRASTRUCTURE-COUNTY COMMIS Total	304,318	5,170,000	4,086,324	(1,083,676)
-	-	-	-	-
11560 2014 INFRASTRUCTURE SALES TAX	-	-	-	-
312600 DISCRETIONARY SALES SURTAX	38,602,675	39,343,116	41,175,692	1,832,576
361100 INTEREST ON INVESTMENTS	190,667	-	500,000	500,000
399999 BEGINNING FUND BALANCE	-	6,688,290	10,802,174	4,113,884
11560 2014 INFRASTRUCTURE SALES TAX Total	38,793,342	46,031,406	52,477,866	6,446,460
-	-	-	-	-
11641 PUBLIC WORKS-INTERLOCAL AGREEM	-	-	-	-
334360 STORMWATER MANAGEMENT	-	-	-	-
337900 LOCAL GRANTS & AIDS -LONG RG P	720,866	-	-	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
11641 PUBLIC WORKS-INTERLOCAL AGREEM Total	720,866	-	-	-
-	-	-	-	-
11800 EMS TRUST FUND	-	-	-	-
334200 EMS TRUST FUND GRANT	78,132	-	-	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
364100 FIXED ASSET SALE PROCEEDS	-	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
11800 EMS TRUST FUND Total	78,132	-	-	-
-	-	-	-	-
11901 COMMUNITY DEVELOPMEN BLK GRANT	-	-	-	-
331540 COMMUNITY DEVELPMNT BLK GT	1,516,996	1,654,887	1,665,154	10,267
381100 INTERFUND TRANSFER	-	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
399999 BEGINNING FUND BALANCE	-	-	-	-
11901 COMMUNITY DEVELOPMEN BLK GRANT Total	1,516,996	1,654,887	1,665,154	10,267
11902 HOME PROGRAM GRANT	-	-	-	-
331590 HOME PROGRAM CF	385,694	497,897	496,754	(1,143)
361100 INTEREST ON INVESTMENTS	17	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
11902 HOME PROGRAM GRANT Total	385,711	497,897	496,754	(1,143)
11904 EMERGENCY SHELTER GRANTS	-	-	-	-
331550 EMERGENCY SHELTER GRANT	164,489	151,092	148,985	(2,107)
334690 OTHER HUMAN SERVICES GRANTS	-	-	-	-
361100 INTEREST ON INVESTMENTS	1	-	-	-
11904 EMERGENCY SHELTER GRANTS Total	164,490	151,092	148,985	(2,107)
11905 COMMUNITY SVC BLOCK GRANT	-	-	-	-
331690 FEDERAL GRANT HUMAN SERVICES	270,128	41,931	43,561	1,630
11905 COMMUNITY SVC BLOCK GRANT Total	270,128	41,931	43,561	1,630
11908 DISASTER PREPAREDNESS	-	-	-	-
331230 EMPG GRANT	110,671	31,885	41,056	9,171
334220 PUBLIC SAFETY GRANT	110,333	-	-	-
11908 DISASTER PREPAREDNESS Total	221,003	31,885	41,056	9,171
11909 MOSQUITO CONTROL GRANT	-	-	-	-
334697 MOSQUITO CONTROL GRANT	260,364	502,468	502,468	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
11909 MOSQUITO CONTROL GRANT Total	260,364	502,468	502,468	-
11912 PUBLIC SAFETY GRANTS (STATE)	-	-	-	-
334220 PUBLIC SAFETY GRANT	520,769	-	-	-
361100 INTEREST ON INVESTMENTS	0	-	-	-
11912 PUBLIC SAFETY GRANTS (STATE) Total	520,770	-	-	-
11913 PUBLIC SAFETY GRANTS (OTHER)	-	-	-	-
361100 INTEREST ON INVESTMENTS	0	-	-	-
11913 PUBLIC SAFETY GRANTS (OTHER) Total	0	-	-	-
11915 PUBLIC SAFETY GRANTS (FEDERAL)	-	-	-	-
331230 EMPG GRANT	16,255	-	-	-
11915 PUBLIC SAFETY GRANTS (FEDERAL) Total	16,255	-	-	-
11916 PUBLIC WORKS GRANTS	-	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
331490 TRANS REV GRANT	2,739,308	-	-	-
334360 STORMWATER MANAGEMENT	111,602	-	-	-
334490 TRANSPORTATION REV GRANT	4,610,992	-	-	-
381100 INTERFUND TRANSFER	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
11916 PUBLIC WORKS GRANTS Total	7,461,903	-	-	-
11917 LEISURE SERVICES GRANTS	-	-	-	-
331720 FEDERAL RECREATION GRANT	-	-	-	-
331722 - FEDERAL CULTURE & REC GRANTS	-	-	-	-
334750 ENVIRONMENTAL PROTECTION GRANT	6,979	-	-	-
361100 INTEREST ON INVESTMENTS	32	-	-	-
11917 LEISURE SERVICES GRANTS Total	7,011	-	-	-
11919 COMMUNITY SVC GRANTS	-	-	-	-
331228 SUPERVISED VISITATION	(29,404)	-	-	-
331500 SHELTER PLUS CARE AGREEMENT	402,360	-	-	-
331550 EMERGENCY SHELTER GRANT	-	479,291	479,291	-
331692 CHILD MENTAL HEALTH INITIATIVE	1,296,067	-	-	-
331890 FED GRANT-OTHR CRT REL REVENUE	-	-	-	-
381100 INTERFUND TRANSFER	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
11919 COMMUNITY SVC GRANTS Total	1,669,023	479,291	479,291	-
11920 NEIGHBOR STABIL PROGRAM GRANT	-	-	-	-
331570 NEIGHBORHOOD STABILIZATION	(529,980)	31,402	42,295	10,893
361100 INTEREST ON INVESTMENTS	1,386	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
369950 NSP RESALES/PROGRAM INCOME	624,533	-	-	-
369955 NON-CASH NSP PROGRAM INCOME	239,093	-	-	-
11920 NEIGHBOR STABIL PROGRAM GRANT Total	335,032	31,402	42,295	10,893
11925 DCF REINVESTMENT GRANT FUND	-	-	-	-
334690 OTHER HUMAN SERVICES GRANTS	547,833	-	1,200,000	1,200,000
361100 INTEREST ON INVESTMENTS	56	-	-	-
11925 DCF REINVESTMENT GRANT FUND Total	547,889	-	1,200,000	1,200,000
11926 CITY OF SANFORD CDBG	-	-	-	-
331540 COMMUNITY DEVELOPMNT BLK GT	442,589	414,546	401,643	(12,903)
331590 HOME PROGRAM CF	-	-	-	-
381100 INTERFUND TRANSFER	1,200	-	-	-
11926 CITY OF SANFORD CDBG Total	443,789	414,546	401,643	(12,903)
11930 RESOURCE MANAGEMENT GRANTS	-	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
331825 VETERANS TREATMENT COURT	75,950	21,746	22,535	789
11930 RESOURCE MANAGEMENT GRANTS Total	75,950	21,746	22,535	789
12010 AFFORDABLE HOUSING 09/10	-	-	-	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
12010 AFFORDABLE HOUSING 09/10 Total	-	-	-	-
12014 AFFORDABLE HOUSING 13/14	-	-	-	-
335520 SHIP PROGRAM REVENUE	103,729	-	-	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
12014 AFFORDABLE HOUSING 13/14 Total	103,729	-	-	-
12015 SHIP AFFORDABLE HOUSING 14/15	-	-	-	-
335520 SHIP PROGRAM REVENUE	813,605	31,402	-	(31,402)
361100 INTEREST ON INVESTMENTS	-	-	-	-
12015 SHIP AFFORDABLE HOUSING 14/15 Total	813,605	31,402	-	(31,402)
12016 SHIP AFFORDABLE HOUSING 15/16	-	-	-	-
335520 SHIP PROGRAM REVENUE	5,626	-	-	-
361100 INTEREST ON INVESTMENTS	3,217	-	-	-
361120 SHIP MORTGAGE INTEREST	113	-	-	-
369120 SHIP MORTGAGE PRINCIPAL	130,302	-	-	-
369900 MISCELLANEOUS-OTHER	10	-	-	-
12016 SHIP AFFORDABLE HOUSING 15/16 Total	139,267	-	-	-
12017 SHIP AFFORDABLE HOUSING 16/17	-	-	-	-
335520 SHIP PROGRAM REVENUE	-	2,450,135	42,600	(2,407,535)
361100 INTEREST ON INVESTMENTS	-	-	-	-
361120 SHIP MORTGAGE INTEREST	-	-	-	-
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
12017 SHIP AFFORDABLE HOUSING 16/17 Total	-	2,450,135	42,600	(2,407,535)
12018 SHIP AFFORDABLE HOUSING 17/18	-	-	-	-
335520 SHIP PROGRAM REVENUE	-	-	-	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
12018 SHIP AFFORDABLE HOUSING 17/18 Total	-	-	-	-
12101 LAW ENFORCEMENT TST-LOCAL	-	-	-	-
351910 CONFISCATIONS	591,811	-	-	-
361100 INTEREST ON INVESTMENTS	8,700	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
12101 LAW ENFORCEMENT TST-LOCAL Total	600,511	-	-	-
	-	-	-	-
12102 LAW ENFORCEMENT TST-JUSTICE	-	-	-	-
351910 CONFISCATIONS	68,894	-	-	-
361100 INTEREST ON INVESTMENTS	476	-	-	-
369930 REIMBURSEMENTS	17,982	-	-	-
12102 LAW ENFORCEMENT TST-JUSTICE Total	87,352	-	-	-
	-	-	-	-
12103 LAW ENFORCEMENT TST-FEDERAL	-	-	-	-
351910 CONFISCATIONS	26,447	-	-	-
361100 INTEREST ON INVESTMENTS	70	-	-	-
12103 LAW ENFORCEMENT TST-FEDERAL Total	26,517	-	-	-
	-	-	-	-
12200 ARBOR VIOLATION TRUST FUND	-	-	-	-
354410 ARBOR VIOLATION	-	8,000	8,000	-
361100 INTEREST ON INVESTMENTS	388	-	-	-
399999 BEGINNING FUND BALANCE	-	140,281	140,669	388
12200 ARBOR VIOLATION TRUST FUND Total	388	148,281	148,669	388
	-	-	-	-
12300 ALCOHOL/DRUG ABUSE FUND	-	-	-	-
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	68,428	60,000	69,000	9,000
361100 INTEREST ON INVESTMENTS	255	-	-	-
399999 BEGINNING FUND BALANCE	-	88,169	118,306	30,137
12300 ALCOHOL/DRUG ABUSE FUND Total	68,683	148,169	187,306	39,137
	-	-	-	-
12302 TEEN COURT	-	-	-	-
348991 TEEN COURT \$3	138,359	142,000	125,000	(17,000)
361100 INTEREST ON INVESTMENTS	289	-	-	-
399999 BEGINNING FUND BALANCE	-	95,776	112,464	16,688
12302 TEEN COURT Total	138,648	237,776	237,464	(312)
	-	-	-	-
12500 EMERGENCY 911 FUND	-	-	-	-
335220 E911 WIRELESS	1,544,720	1,500,000	1,500,000	-
335225 E911 NON WIRELESS	596,291	500,000	500,000	-
342410 - E911 TELEPHONE FEES	-	-	-	-
361100 INTEREST ON INVESTMENTS	11,359	-	-	-
369900 MISCELLANEOUS-OTHER	606	-	-	-
399999 BEGINNING FUND BALANCE	-	3,031,843	3,710,710	678,867
12500 EMERGENCY 911 FUND Total	2,152,976	5,031,843	5,710,710	678,867
	-	-	-	-
12601 ARTERIAL-IMPACT FEE	-	-	-	-
324310 IMPACT FEES RESID TRANSPORTATI	604,145	500,000	525,000	25,000
324320 IMPACT FEES COMM TRANSPORTATI	1,752,665	1,200,000	1,260,000	60,000
361100 INTEREST ON INVESTMENTS	5,911	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
363400 TRANSPORTATION IMPACT FEE	-	-	-	-
399999 BEGINNING FUND BALANCE	-	(11,869,934)	(7,485,581)	4,384,353
12601 ARTERIAL-IMPACT FEE Total	2,362,721	(10,169,934)	(5,700,581)	4,469,353
-	-	-	-	-
12602 NORTH COLLECTOR-IMPACT FEE	-	-	-	-
361100 INTEREST ON INVESTMENTS	2,107	2,000	2,000	-
399999 BEGINNING FUND BALANCE	-	62,176	64,305	2,129
12602 NORTH COLLECTOR-IMPACT FEE Total	2,107	64,176	66,305	2,129
-	-	-	-	-
12603 WEST COLLECTOR-IMPACT FEE	-	-	-	-
324310 IMPACT FEES RESID TRANSPORTATI	16,404	25,000	25,000	-
324320 IMPACT FEES COMM TRANSPORTATI	231,233	250,000	250,000	-
361100 INTEREST ON INVESTMENTS	871	-	-	-
399999 BEGINNING FUND BALANCE	-	(600,508)	(77,000)	523,508
12603 WEST COLLECTOR-IMPACT FEE Total	248,508	(325,508)	198,000	523,508
-	-	-	-	-
12604 EAST COLLECTOR-IMPACT FEE	-	-	-	-
324310 IMPACT FEES RESID TRANSPORTATI	56,553	30,000	31,500	1,500
324320 IMPACT FEES COMM TRANSPORTATI	183,687	70,000	73,500	3,500
361100 INTEREST ON INVESTMENTS	311	-	-	-
399999 BEGINNING FUND BALANCE	-	-	260,849	260,849
12604 EAST COLLECTOR-IMPACT FEE Total	240,551	100,000	365,849	265,849
-	-	-	-	-
12605 SOUTH CENTRAL-IMPACT FEE	-	-	-	-
324310 IMPACT FEES RESID TRANSPORTATI	138,899	110,000	115,500	5,500
324320 IMPACT FEES COMM TRANSPORTATI	73,523	90,000	90,000	-
361100 INTEREST ON INVESTMENTS	1,488	-	-	-
399999 BEGINNING FUND BALANCE	-	(2,147,964)	(1,898,554)	249,410
12605 SOUTH CENTRAL-IMPACT FEE Total	213,910	(1,947,964)	(1,693,054)	254,910
-	-	-	-	-
12801 FIRE/RESCUE-IMPACT FEE	-	-	-	-
324110 IMPACT FEES RESID PUBLIC SAFET	53,964	65,000	-	(65,000)
324120 IMPACT FEES COMM PUBLIC SAFET	107,706	85,000	-	(85,000)
361100 INTEREST ON INVESTMENTS	6,123	3,500	-	(3,500)
363220 FIRE IMPACT FEE	1,032	-	-	-
364100 FIXED ASSET SALE PROCEEDS	9,471	-	-	-
399999 BEGINNING FUND BALANCE	-	3,216,417	-	(3,216,417)
12801 FIRE/RESCUE-IMPACT FEE Total	178,296	3,369,917	-	(3,369,917)
-	-	-	-	-
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-	-
361100 INTEREST ON INVESTMENTS	6	-	-	-
363221 LAW ENFORCEMENT IMPACT FEE	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
12802 LAW ENFORCEMENT-IMPACT FEE Total	6	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
-	-	-	-	-
12804 LIBRARY-IMPACT FEE	-	-	-	-
324610 IMPACT FEES RESID CULTURE	64,514	50,000	50,000	-
324620 IMPACT FEES COMM CULTURE	47,696	20,000	20,000	-
361100 INTEREST ON INVESTMENTS	289	-	-	-
363270 CULTURE/RECRTN IMPACT FEE	324	-	-	-
399999 BEGINNING FUND BALANCE	-	30,318	57,823	27,505
12804 LIBRARY-IMPACT FEE Total	112,824	100,318	127,823	27,505
-	-	-	-	-
12805 DRAINAGE-IMPACT FEE	-	-	-	-
361100 INTEREST ON INVESTMENTS	19	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
12805 DRAINAGE-IMPACT FEE Total	19	-	-	-
-	-	-	-	-
13000 STORMWATER FUND	-	-	-	-
341359 ADMIN FEE - MSBU FUNDS	15,470	-	-	-
361100 INTEREST ON INVESTMENTS	557	-	-	-
364100 FIXED ASSET SALE PROCEEDS	2,200	-	-	-
399999 BEGINNING FUND BALANCE	-	-	193,117	193,117
13000 STORMWATER FUND Total	18,227	-	193,117	193,117
-	-	-	-	-
13100 ECONOMIC DEVELOPMENT	-	-	-	-
337100 ECONOMIC INCENTIVE	159,449	452,438	519,250	66,812
361100 INTEREST ON INVESTMENTS	1,863	-	-	-
369900 MISCELLANEOUS-OTHER	2,905	-	-	-
381100 INTERFUND TRANSFER	1,064,792	1,731,112	1,849,438	118,326
399999 BEGINNING FUND BALANCE	-	310,581	-	(310,581)
13100 ECONOMIC DEVELOPMENT Total	1,229,009	2,494,131	2,368,688	(125,443)
-	-	-	-	-
13300 17/92 REDEVELOPMENT TI FUND	-	-	-	-
334499 FDOT LIGHTING AGREEMENT	13,978	14,297	23,481	9,184
338410 TAX INCREMENTS-CITIES	763,041	860,245	950,043	89,798
338420 TAX INCREMENTS COUNTY	1,229,539	1,452,614	1,601,461	148,847
361100 INTEREST ON INVESTMENTS	25,380	30,000	30,000	-
369400 REIMBURSEMENTS	25,552	-	-	-
399999 BEGINNING FUND BALANCE	-	7,609,184	9,493,902	1,884,718
13300 17/92 REDEVELOPMENT TI FUND Total	2,057,490	9,966,340	12,098,887	2,132,547
-	-	-	-	-
15000 MSBU STREET LIGHTING	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	2,368,188	2,406,000	2,275,450	(130,550)
341350 ADMIN FEE - MSBU	-	-	-	-
361100 INTEREST ON INVESTMENTS	3,263	1,000	3,000	2,000
361132 INTEREST-TAX COLLECTOR	95	-	-	-
399999 BEGINNING FUND BALANCE	-	684,500	861,500	177,000

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
15000 MSBU STREET LIGHTING Total	2,371,546	3,091,500	3,139,950	48,450
	-	-	-	-
15100 MSBU RESIDENTIAL SOLID WASTE	-	-	-	-
323700 FRANCHISE FEES- SOLID WASTE	66,625	45,000	45,000	-
325210 SPECIAL ASSESSMENT-SERVICE	14,134,250	14,065,000	14,283,000	218,000
361100 INTEREST ON INVESTMENTS	19,039	25,000	20,000	(5,000)
361132 INTEREST-TAX COLLECTOR	1	-	-	-
399999 BEGINNING FUND BALANCE	-	4,330,000	5,350,000	1,020,000
15100 MSBU RESIDENTIAL SOLID WASTE Total	14,219,915	18,465,000	19,698,000	1,233,000
	-	-	-	-
16000 MSBU PROGRAM	-	-	-	-
325110 SPECIAL ASSESSMENT-CAPITAL	84,448	83,815	108,400	24,585
341350 ADMIN FEE - MSBU	800	500	1,100	600
341357 ADMIN FEE - SOLID WASTE	550,000	525,000	285,000	(240,000)
341358 ADMIN FEE - STREET LIGHTING	225,000	195,000	140,000	(55,000)
341359 ADMIN FEE - MSBU FUNDS	68,180	18,750	48,250	29,500
361100 INTEREST ON INVESTMENTS	2,304	1,000	2,500	1,500
361132 INTEREST-TAX COLLECTOR	597	-	50	50
381100 INTERFUND TRANSFER	-	36,950	-	(36,950)
386400 EXCESS FEES-TAX COLLECTOR	47,234	15,000	20,000	5,000
399999 BEGINNING FUND BALANCE	-	1,178,098	1,606,532	428,434
16000 MSBU PROGRAM Total	978,563	2,054,113	2,211,832	157,719
	-	-	-	-
16005 MSBU MILLS (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	64,471	63,000	63,000	-
361100 INTEREST ON INVESTMENTS	545	50	500	450
399999 BEGINNING FUND BALANCE	-	154,775	237,965	83,190
16005 MSBU MILLS (LM/AWC) Total	65,016	217,825	301,465	83,640
	-	-	-	-
16006 MSBU PICKETT (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	41,297	41,300	41,040	(260)
361100 INTEREST ON INVESTMENTS	573	50	200	150
399999 BEGINNING FUND BALANCE	-	161,500	174,970	13,470
16006 MSBU PICKETT (LM/AWC) Total	41,870	202,850	216,210	13,360
	-	-	-	-
16007 MSBU AMORY (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	6,381	6,335	6,336	1
361100 INTEREST ON INVESTMENTS	58	25	50	25
399999 BEGINNING FUND BALANCE	-	19,430	19,817	387
16007 MSBU AMORY (LM/AWC) Total	6,439	25,790	26,203	413
	-	-	-	-
16010 MSBU CEDAR RIDGE (GRNDS MAINT)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	23,696	26,200	30,575	4,375
361100 INTEREST ON INVESTMENTS	127	50	50	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
369900 MISCELLANEOUS-OTHER	-	-	-	-
381100 INTERFUND TRANSFER	5,300	-	-	-
399999 BEGINNING FUND BALANCE	-	37,155	21,500	(15,655)
16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total	29,123	63,405	52,125	(11,280)
-	-	-	-	-
16013 MSBU HOWELL CREEK (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	1,468	1,460	1,465	5
337900 LOCAL GRANTS & AIDS -LONG RG P	711	-	-	-
361100 INTEREST ON INVESTMENTS	25	20	20	-
369900 MISCELLANEOUS-OTHER	-	1,540	1,685	145
399999 BEGINNING FUND BALANCE	-	8,485	8,460	(25)
16013 MSBU HOWELL CREEK (LM/AWC) Total	2,204	11,505	11,630	125
-	-	-	-	-
16020 MSBU HORSESHOE (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	7,946	5,760	7,920	2,160
361100 INTEREST ON INVESTMENTS	53	25	30	5
381100 INTERFUND TRANSFER	-	-	-	-
399999 BEGINNING FUND BALANCE	-	18,790	1,550	(17,240)
16020 MSBU HORSESHOE (LM/AWC) Total	7,999	24,575	9,500	(15,075)
-	-	-	-	-
16021 MSBU MYRTLE (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	6,638	7,235	7,240	5
361100 INTEREST ON INVESTMENTS	19	20	10	(10)
399999 BEGINNING FUND BALANCE	-	2,600	3,350	750
16021 MSBU MYRTLE (LM/AWC) Total	6,657	9,855	10,600	745
-	-	-	-	-
16023 MSBU SPRING WOOD LAKE (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	6,094	5,185	5,185	-
361100 INTEREST ON INVESTMENTS	64	-	50	50
369900 MISCELLANEOUS-OTHER	91	-	-	-
399999 BEGINNING FUND BALANCE	-	19,975	20,415	440
16023 MSBU SPRING WOOD LAKE (LM/AWC) Total	6,249	25,160	25,650	490
-	-	-	-	-
16024 MSBU LAKE OF THE WOODS(LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	20,516	19,080	18,720	(360)
361100 INTEREST ON INVESTMENTS	189	25	150	125
399999 BEGINNING FUND BALANCE	-	63,050	112,770	49,720
16024 MSBU LAKE OF THE WOODS(LM/AWC) Total	20,704	82,155	131,640	49,485
-	-	-	-	-
16025 MSBU MIRROR (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	11,432	10,365	10,370	5
361100 INTEREST ON INVESTMENTS	124	20	50	30
399999 BEGINNING FUND BALANCE	-	41,910	48,155	6,245
16025 MSBU MIRROR (LM/AWC) Total	11,557	52,295	58,575	6,280

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
-	-	-	-	-
16026 MSBU SPRING (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	27,141	27,000	27,000	-
361100 INTEREST ON INVESTMENTS	423	150	400	250
399999 BEGINNING FUND BALANCE	-	150,000	170,018	20,018
16026 MSBU SPRING (LM/AWC) Total	27,564	177,150	197,418	20,268
-	-	-	-	-
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	8,781	6,240	3,745	(2,495)
361100 INTEREST ON INVESTMENTS	128	25	100	75
369900 MISCELLANEOUS-OTHER	91	-	-	-
399999 BEGINNING FUND BALANCE	-	43,025	48,380	5,355
16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total	9,000	49,290	52,225	2,935
-	-	-	-	-
16028 MSBU BURKETT (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	10,483	9,200	6,140	(3,060)
361100 INTEREST ON INVESTMENTS	113	25	100	75
399999 BEGINNING FUND BALANCE	-	39,215	46,600	7,385
16028 MSBU BURKETT (LM/AWC) Total	10,596	48,440	52,840	4,400
-	-	-	-	-
16030 MSBU SWEETWATER COVE (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	33,874	33,440	33,443	3
361100 INTEREST ON INVESTMENTS	75	100	75	(25)
399999 BEGINNING FUND BALANCE	-	12,000	21,210	9,210
16030 MSBU SWEETWATER COVE (LM/AWC) Total	33,949	45,540	54,728	9,188
-	-	-	-	-
16031 MSBU LAKE ASHER AWC	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	-	-	5,380	5,380
361100 INTEREST ON INVESTMENTS	-	-	5	5
16031 MSBU LAKE ASHER AWC Total	-	-	5,385	5,385
-	-	-	-	-
16032 MSBU ENGLISH ESTATES (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	-	-	3,465	3,465
361100 INTEREST ON INVESTMENTS	-	-	5	5
16032 MSBU ENGLISH ESTATES (LM/AWC) Total	-	-	3,470	3,470
-	-	-	-	-
16033 MSBU GRACE LAKE (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	-	-	13,670	13,670
361100 INTEREST ON INVESTMENTS	-	-	5	5
381100 INTERFUND TRANSFER	-	-	10,000	10,000
16033 MSBU GRACE LAKE (LM/AWC) Total	-	-	23,675	23,675
-	-	-	-	-
16035 MSBU BUTTONWOOD POND (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	3,566	3,560	3,565	5

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
361100 INTEREST ON INVESTMENTS	11	10	10	-
399999 BEGINNING FUND BALANCE	-	1,900	2,860	960
16035 MSBU BUTTONWOOD POND (LM/AWC) Total	3,577	5,470	6,435	965
	-	-	-	-
16036 MSBU HOWELL LAKE (LM/AWC)	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	122,442	121,575	121,585	10
361100 INTEREST ON INVESTMENTS	306	25	300	275
399999 BEGINNING FUND BALANCE	-	84,750	84,670	(80)
16036 MSBU HOWELL LAKE (LM/AWC) Total	122,748	206,350	206,555	205
	-	-	-	-
21200 GENERAL REVENUE DEBT	-	-	-	-
361100 INTEREST ON INVESTMENTS	65	-	-	-
381100 INTERFUND TRANSFER	1,478,270	1,539,446	1,548,432	8,986
399999 BEGINNING FUND BALANCE	-	-	-	-
21200 GENERAL REVENUE DEBT Total	1,478,335	1,539,446	1,548,432	8,986
	-	-	-	-
21235 GENERAL REVENUE DEBT - 2014	-	-	-	-
361100 INTEREST ON INVESTMENTS	0	-	-	-
381100 INTERFUND TRANSFER	1,640,734	1,640,600	1,639,200	(1,400)
399999 BEGINNING FUND BALANCE	-	-	-	-
21235 GENERAL REVENUE DEBT - 2014 Total	1,640,734	1,640,600	1,639,200	(1,400)
	-	-	-	-
21300 COUNTY SHARED REVENUE DEBT	-	-	-	-
361100 INTEREST ON INVESTMENTS	2	-	-	-
381100 INTERFUND TRANSFER	1,743,871	1,741,606	1,741,494	(112)
399999 BEGINNING FUND BALANCE	-	-	-	-
21300 COUNTY SHARED REVENUE DEBT Total	1,743,873	1,741,606	1,741,494	(112)
	-	-	-	-
22500 SALES TAX BONDS	-	-	-	-
361100 INTEREST ON INVESTMENTS	246	-	-	-
381100 INTERFUND TRANSFER	4,752,657	4,987,275	4,982,275	(5,000)
399999 BEGINNING FUND BALANCE	-	-	-	-
22500 SALES TAX BONDS Total	4,752,903	4,987,275	4,982,275	(5,000)
	-	-	-	-
30600 INFRASTRUCTURE IMP OP FUND	-	-	-	-
361100 INTEREST ON INVESTMENTS	2,163	-	-	-
381100 INTERFUND TRANSFER	-	150,000	-	(150,000)
399999 BEGINNING FUND BALANCE	-	-	-	-
30600 INFRASTRUCTURE IMP OP FUND Total	2,163	150,000	-	(150,000)
	-	-	-	-
30700 SPORTS COMPLEX/SOLDIERS CREEK	-	-	-	-
361100 INTEREST ON INVESTMENTS	15,836	-	-	-
369900 MISCELLANEOUS-OTHER	-	-	-	-
399999 BEGINNING FUND BALANCE	-	68,377	-	(68,377)

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
30700 SPORTS COMPLEX/SOLDIERS CREEK Total	15,836	68,377	-	(68,377)
-	-	-	-	-
32000 JAIL PROJECT/2005	-	-	-	-
361100 INTEREST ON INVESTMENTS	11	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
32000 JAIL PROJECT/2005 Total	11	-	-	-
-	-	-	-	-
32100 NATURAL LANDS/TRAILS	-	-	-	-
361100 INTEREST ON INVESTMENTS	8,241	-	-	-
364100 FIXED ASSET SALE PROCEEDS	2,917	-	-	-
399999 BEGINNING FUND BALANCE	-	1,973,626	1,288,779	(684,847)
32100 NATURAL LANDS/TRAILS Total	11,158	1,973,626	1,288,779	(684,847)
-	-	-	-	-
32200 COURTHOUSE PROJECTS FUND	-	-	-	-
361100 INTEREST ON INVESTMENTS	895	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
32200 COURTHOUSE PROJECTS FUND Total	895	-	-	-
-	-	-	-	-
39999 CAPITAL ASSETS FUND	-	-	-	-
364100 FIXED ASSET SALE PROCEEDS	(131,583)	-	-	-
366100 CONTRIBUTIONS & DONATIONS	3,007,142	-	-	-
39999 CAPITAL ASSETS FUND Total	2,875,560	-	-	-
-	-	-	-	-
40100 WATER AND SEWER FUND	-	-	-	-
331501 TREASURY SUBSIDY	1,485,257	1,284,005	1,279,452	(4,553)
337900 LOCAL GRANTS & AIDS -LONG RG P	9,763	10,000	-	(10,000)
342515 INSPECTION FEE - ENVIRONMENT	57,285	73,762	74,500	738
343310 WATER UTILITY-RESIDENTIAL	20,846,056	21,622,021	22,062,222	440,201
343315 PRIVATE COMMERCIAL FIRE LINES	30,163	28,771	32,218	3,447
343320 WATER UTILITY - BULK	103,696	64,871	110,012	45,141
343330 METER SET CHARGES	185,085	236,516	187,042	(49,474)
343340 METER RECONNECT CHARGES	516,737	499,029	504,019	4,990
343350 CAPACITY MAINTENANCE-WTR	43,989	44,071	44,512	441
343360 RECYCLED WATER	2,144,527	1,871,322	2,199,644	328,322
343510 SEWER UTILITY-RESIDENTIAL	27,678,236	28,797,526	29,377,142	579,616
343520 SEWER UTILITY - BULK	3,453,691	3,467,794	3,571,828	104,034
343550 CAPACITY MAINTENANCE-SWR	45,234	45,368	45,822	454
361100 INTEREST ON INVESTMENTS	242,850	133,573	960,049	826,476
364100 FIXED ASSET SALE PROCEEDS	42,555	36,004	53,167	17,163
366100 CONTRIBUTIONS & DONATIONS	1,127,562	-	-	-
366400 ENTERPRISE CONTRIBUTIONS	-	-	-	-
369310 INSURANCE PROCEEDS	2,893	12,719	11,381	(1,338)
369900 MISCELLANEOUS-OTHER	98,525	69,857	94,034	24,177
369925 CC CONVENIENCE FEES	283,197	281,000	200,000	(81,000)

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
381100 INTERFUND TRANSFER	3,515,492	1,598,227	1,400,000	(198,227)
399999 BEGINNING FUND BALANCE	-	28,748,304	26,061,110	(2,687,194)
40100 WATER AND SEWER FUND Total	61,912,793	88,924,740	88,268,154	(656,586)
	-	-	-	-
40102 CONNECTION FEES-WATER	-	-	-	-
361100 INTEREST ON INVESTMENTS	915	488	568	80
366400 ENTERPRISE CONTRIBUTIONS	467,435	637,927	616,459	(21,468)
369900 MISCELLANEOUS-OTHER	1	-	-	-
399999 BEGINNING FUND BALANCE	-	135,890	126,172	(9,718)
40102 CONNECTION FEES-WATER Total	468,350	774,305	743,199	(31,106)
	-	-	-	-
40103 CONNECTION FEES-SEWER	-	-	-	-
361100 INTEREST ON INVESTMENTS	5,254	3,402	7,634	4,232
366400 ENTERPRISE CONTRIBUTIONS	1,997,822	1,025,300	989,555	(35,745)
399999 BEGINNING FUND BALANCE	-	798,111	1,697,604	899,493
40103 CONNECTION FEES-SEWER Total	2,003,076	1,826,813	2,694,793	867,980
	-	-	-	-
40105 WATER & SEWER BONDS, SERIES 20	-	-	-	-
361100 INTEREST ON INVESTMENTS	3,550	118	301	183
399999 BEGINNING FUND BALANCE	-	8,420	4,939	(3,481)
40105 WATER & SEWER BONDS, SERIES 20 Total	3,550	8,538	5,240	(3,298)
	-	-	-	-
40106 2010 BOND SERIES	-	-	-	-
361100 INTEREST ON INVESTMENTS	1,694	8	87	79
399999 BEGINNING FUND BALANCE	-	2,532	2,642	110
40106 2010 BOND SERIES Total	1,694	2,540	2,729	189
	-	-	-	-
40107 WATER & SEWER DEBT SERVICE RES	-	-	-	-
361100 INTEREST ON INVESTMENTS	2,948	-	-	-
399999 BEGINNING FUND BALANCE	-	18,118,726	18,121,674	2,948
40107 WATER & SEWER DEBT SERVICE RES Total	2,948	18,118,726	18,121,674	2,948
	-	-	-	-
40108 WATER & SEWER CAPITAL IMPROVEM	-	-	-	-
361100 INTEREST ON INVESTMENTS	59,295	79,209	531,361	452,152
369400 REIMBURSEMENTS	-	400,000	100,000	(300,000)
381100 INTERFUND TRANSFER	8,783,681	15,604,560	15,308,971	(295,589)
399999 BEGINNING FUND BALANCE	-	25,128,854	1,831,855	(23,296,999)
40108 WATER & SEWER CAPITAL IMPROVEM Total	8,842,976	41,212,623	17,772,187	(23,440,436)
	-	-	-	-
40115 WATER & SEWER BOND SER 2015A&B	-	-	-	-
361100 INTEREST ON INVESTMENTS	-	-	-	-
40115 WATER & SEWER BOND SER 2015A&B Total	-	-	-	-
	-	-	-	-
40201 SOLID WASTE FUND	-	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
334340 GARBAGE/SOLID WASTE	-	-	-	-
341357 ADMIN FEE - SOLID WASTE	270,000	270,000	270,000	-
343412 TRANSFER STATION CHARGES	10,454,442	10,600,000	10,672,572	72,572
343414 OSCEOLA LANDFILL CHARGES	1,911,384	1,865,347	1,949,803	84,456
343415 WINTER PARK LANDFILL CHARGES	-	799,505	799,505	-
343417 RECYCLING FEES	95,931	100,000	100,000	-
343419 OTHER LANDFILL CHARGES	5,080	6,000	6,000	-
361100 INTEREST ON INVESTMENTS	55,475	71,992	109,603	37,611
361400 INTEREST-TOURIST DEVLPMT	-	-	50,000	50,000
362100 RENTS AND ROYALTIES	122	121	100,121	100,000
364100 FIXED ASSET SALE PROCEEDS	225,742	49,113	192,699	143,586
365101 METHANE GAS SALES	175,072	220,000	192,334	(27,666)
369310 INSURANCE PROCEEDS	1,947	-	-	-
369900 MISCELLANEOUS-OTHER	17,827	8,500	15,532	7,032
381100 INTERFUND TRANSFER	2,760	300,000	300,000	-
399999 BEGINNING FUND BALANCE	-	24,232,564	24,939,039	706,475
40201 SOLID WASTE FUND Total	13,215,781	38,523,142	39,697,208	1,174,066
-	-	-	-	-
40204 LANDFILL MANAGEMENT ESCROW	-	-	-	-
361100 INTEREST ON INVESTMENTS	35,104	56,301	75,841	19,540
381100 INTERFUND TRANSFER	-	613,622	590,396	(23,226)
399999 BEGINNING FUND BALANCE	-	18,766,986	19,446,503	679,517
40204 LANDFILL MANAGEMENT ESCROW Total	35,104	19,436,909	20,112,740	675,831
-	-	-	-	-
50100 PROPERTY/CASUALTY INSURANCE FU	-	-	-	-
341210 INTERNAL SER FEES-FLEET EQUIP	1,851,912	2,292,820	2,372,973	80,153
361100 INTEREST ON INVESTMENTS	7,732	15,000	15,000	-
369930 REIMBURSEMENTS	9,193	-	-	-
399999 BEGINNING FUND BALANCE	-	5,504,814	5,162,644	(342,170)
50100 PROPERTY/CASUALTY INSURANCE FU Total	1,868,837	7,812,634	7,550,617	(262,017)
-	-	-	-	-
50200 WORKERS COMPENSATION FUND	-	-	-	-
341210 INTERNAL SER FEES-FLEET EQUIP	1,482,332	2,003,000	1,996,563	(6,437)
361100 INTEREST ON INVESTMENTS	7,432	30,000	30,000	-
369930 REIMBURSEMENTS	129,400	-	-	-
399999 BEGINNING FUND BALANCE	-	5,175,889	5,201,535	25,646
50200 WORKERS COMPENSATION FUND Total	1,619,163	7,208,889	7,228,098	19,209
-	-	-	-	-
50300 HEALTH INSURANCE FUND	-	-	-	-
341220 BOCC INSURANCE EMPLOYER	13,841,841	14,506,842	15,006,842	500,000
341230 BOCC INSURANCE EMPLOYEE	2,465,424	2,273,694	2,539,387	265,693
341240 BOCC INSURANCE RETIREE	1,286,819	1,353,951	1,353,951	-
341250 BOCC INSURANCE COBRA	26,906	33,228	33,228	-
341260 TAX COLLECTOR INSURANCE	934,435	900,673	900,673	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
341265 PROPERTY APPRAISER INSURANCE	752,326	768,193	768,193	-
341270 SUPERVISOR OF ELECTIONS INSUR	179,656	207,194	207,194	-
341280 PORT AUTHORITY INSURANCE	51,106	51,192	51,192	-
341285 CASSELBERRY INS EMPLOYEE PREMS	9,640	-	-	-
341290 BOCC HEALTH PROGRAM	108,875	141,600	141,600	-
361100 INTEREST ON INVESTMENTS	15,120	10,000	10,000	-
369900 MISCELLANEOUS-OTHER	50,000	50,000	125,000	75,000
369935 REIMBURSEMENTS - REBATES	355,062	200,000	200,000	-
399999 BEGINNING FUND BALANCE	-	4,195,468	6,409,522	2,214,054
50300 HEALTH INSURANCE FUND Total	20,077,210	24,692,035	27,746,782	3,054,747
-	-	-	-	-
60301 BOCC AGENCY FUND	-	-	-	-
361100 INTEREST ON INVESTMENTS	67	-	-	-
366100 CONTRIBUTIONS & DONATIONS	15,500	-	-	-
366270 MEMORIAL TREE DONATIONS	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
60301 BOCC AGENCY FUND Total	15,567	-	-	-
-	-	-	-	-
60302 PUBLIC SAFETY	-	-	-	-
361100 INTEREST ON INVESTMENTS	12	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-
60302 PUBLIC SAFETY Total	12	-	-	-
-	-	-	-	-
60303 LIBRARIES-DESIGNATED	-	-	-	-
361100 INTEREST ON INVESTMENTS	91	-	-	-
366100 CONTRIBUTIONS & DONATIONS	50,371	24,000	24,000	-
399999 BEGINNING FUND BALANCE	-	25,000	25,000	-
60303 LIBRARIES-DESIGNATED Total	50,461	49,000	49,000	-
-	-	-	-	-
60304 ANIMAL CONTROL	-	-	-	-
361100 INTEREST ON INVESTMENTS	264	-	-	-
366100 CONTRIBUTIONS & DONATIONS	20,705	20,000	20,000	-
399999 BEGINNING FUND BALANCE	-	-	-	-
60304 ANIMAL CONTROL Total	20,969	20,000	20,000	-
-	-	-	-	-
60305 HISTORICAL COMMISSION	-	-	-	-
361100 INTEREST ON INVESTMENTS	62	-	-	-
399999 BEGINNING FUND BALANCE	-	22,431	22,431	-
60305 HISTORICAL COMMISSION Total	62	22,431	22,431	-
-	-	-	-	-
60307 4-H COUNSEL COOP EXTENSION	-	-	-	-
361100 INTEREST ON INVESTMENTS	89	-	-	-
366100 CONTRIBUTIONS & DONATIONS	27,550	-	-	-
60307 4-H COUNSEL COOP EXTENSION Total	27,639	-	-	-

DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
	-	-	-	-
60308 ADULT DRUG COURT	-	-	-	-
359903 ADULT DRUG COURT	45,005	-	-	-
361100 INTEREST ON INVESTMENTS	363	-	-	-
60308 ADULT DRUG COURT Total	45,368	-	-	-
	-	-	-	-
60310 EXTENSION SERVICE PROGRAMS	-	-	-	-
361100 INTEREST ON INVESTMENTS	77	-	-	-
366100 CONTRIBUTIONS & DONATIONS	9,283	-	-	-
60310 EXTENSION SERVICE PROGRAMS Total	9,360	-	-	-
	-	-	-	-
60311 SEM CO EXPRESSWAY AUTHORITY	-	-	-	-
361100 INTEREST ON INVESTMENTS	6	-	-	-
60311 SEM CO EXPRESSWAY AUTHORITY Total	6	-	-	-
	-	-	-	-
11931 HOMELESSNESS GRANTS	-	-	-	-
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-
11931 HOMELESSNESS GRANTS Total	-	-	-	-
	-	-	-	-
Grand Total	490,997,906	748,613,521	755,321,456	6,707,935

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
00100 GENERAL FUND				
01 ANIMAL SERVICES	2,248,295	2,548,744	2,383,293	(165,451)
01 BOARD OF COUNTY COMMISSIONERS	343,477	84,581	12,533	(72,048)
01 COUNTY ATTORNEY	403,341	68,691	59,617	(9,074)
01 COUNTY MANAGER	496,961	149,052	99,874	(49,179)
01 E-911	180,924	207,449	208,960	1,511
01 ECONOMIC DEV & COMMUNITY RE	272,018	130,697	100,539	(30,158)
01 EMERGENCY MANAGEMENT	671,982	1,027,120	765,095	(262,025)
01 HUMAN RESOURCES	355,730	63,907	10,833	(53,074)
01 OFFICE OF ORGANIZATIONAL EX	42,218	28,819	(1,380)	(30,198)
01 TELECOMMUNICATIONS	1,214,787	1,317,982	818,673	(499,308)
02 CLERK OF THE COURT	1,206,788	280,769	265,806	(14,963)
02 PROPERTY APPRAISER	4,934,537	5,025,342	5,113,736	88,393
02 SHERIFF'S OFFICE	112,645,816	120,324,655	125,034,936	4,710,281
02 SUPERVISOR OF ELECTIONS	3,076,726	2,918,139	2,922,372	4,233
02 TAX COLLECTOR	6,720,234	7,177,256	7,209,597	32,341
03 GUARDIAN AD LITEM	138,991	146,699	171,154	24,454
03 JUDICIAL	2,371,881	2,006,045	2,585,488	579,443
03 LAW LIBRARY	113,228	109,039	109,948	909
03 LEGAL AID	343,542	341,673	345,921	4,248
04 EXTENSION SERVICE	327,624	450,302	465,209	14,907
04 GREENWAYS & TRAILS	2,985,251	3,013,079	3,117,231	104,152
04 LEISURE BUSINESS OFFICE	714,605	738,829	762,137	23,308
04 LIBRARY SERVICES	5,787,998	6,416,168	6,622,327	206,159
04 NATURAL LANDS	233,129	265,974	262,460	(3,514)
04 PASSIVE PARKS	8,409	-	-	-
04 RECREATIONAL ACTIVITIES & P	5,232,350	5,534,756	5,635,040	100,284
05 EMERGENCY COMMUNICATIONS	2,227,507	2,430,122	2,514,425	84,304
05 EMS PERFORMANCE MANAGEMENT	251,075	269,829	372,204	102,375
05 EMS/FIRE/RESCUE	21,672	-	-	-
05 FIRE BUSINESS OFFICE	269,108	143,017	42,671	(100,346)
06 COMMUNITY DEVELOPMENT GRANT	20,775	-	80,000	80,000
06 COMMUNITY SVCS BUSINESS OFF	573,184	891,555	720,962	(170,593)
06 COUNTY HEALTH DEPARTMENT	1,300,084	1,316,281	1,254,344	(61,937)
06 COUNTY LOW INCOME ASSISTANC	2,273,688	2,747,972	2,729,168	(18,804)
06 MANDATED SERVICES - COMMUNI	5,985,341	6,032,373	6,005,380	(26,993)
06 VETERANS' SERVICES	191,117	215,412	224,957	9,545
07 CAPITAL PROJECTS DELIVERY	7,573	-	-	-
07 DEVELOPMENT REVIEW ENGINEER	654,688	772,200	752,383	(19,817)
07 FACILITIES	5,112,288	5,111,669	5,032,386	(79,284)
07 FLEET MANAGEMENT	1,198,966	345,929	111,958	(233,971)
07 MOSQUITO CONTROL	533,823	764,359	817,042	52,683
07 WATER QUALITY	1,073,151	1,185,399	1,196,179	10,780
11 BUILDING	9,135	50,239	57,548	7,310
11 DEV SVCS BUSINESS OFFICE	477,883	491,310	490,938	(372)
11 PLANNING AND DEVELOPMENT	1,557,973	1,552,313	1,579,893	27,580
14 ENTERPRISE SOFTWARE DEVELOP	392,544	891,886	4,760	(887,126)
14 GEOGRAPHIC INFORMATION SYST	291,667	252,490	239,952	(12,538)
14 IS BUSINESS OFFICE	(133,450)	85,388	20,030	(65,358)

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 NETWORK INFRASTRUCTURE SUPP	77,227	71,746	3,110	(68,636)
14 TELEPHONE SUPPORT & MAINT	86,720	139,833	22,524	(117,309)
14 WORKSTATION SUPPORT & MAINT	(4,716)	104,791	48,511	(56,279)
18 CENTRAL CHARGES	5,325,651	3,395,642	8,264,571	4,868,929
18 MAIL SERVICES	334,192	137,721	623	(137,098)
18 OFFICE OF MANAGEMENT & BUDG	164,247	126,097	74,578	(51,520)
18 PRINTING SERVICES	32,496	60,012	0	(60,012)
18 PURCHASING AND CONTRACTS	386,459	104,441	86,464	(17,976)
18 RECIPIENT AGENCY GRANTS	5,679	-	-	-
18 RESOURCE MGT - BUSINESS OFF	97,666	126,153	8,632	(117,521)
99 NON DEPARTMENTAL	14,147,162	67,126,194	67,956,467	830,273
00100 GENERAL FUND Total	198,013,418	257,318,137	265,794,058	8,475,921
00101 POLICE EDUCATION FUND				
02 SHERIFF'S OFFICE	137,031	200,000	150,000	(50,000)
00101 POLICE EDUCATION FUND Total	137,031	200,000	150,000	(50,000)
00103 NATURAL LAND ENDOWMENT FUND				
04 GREENWAYS & TRAILS	-	-	-	-
04 NATURAL LANDS	76,634	127,523	183,980	56,457
99 NON DEPARTMENTAL	-	690,025	599,749	(90,276)
00103 NATURAL LAND ENDOWMENT FUND Total	76,634	817,548	783,729	(33,819)
00104 BOATING IMPROVEMENT FUND				
04 GREENWAYS & TRAILS	45,604	-	62,000	62,000
04 NATURAL LANDS	-	200,000	-	(200,000)
99 NON DEPARTMENTAL	-	208,282	240,969	32,687
00104 BOATING IMPROVEMENT FUND Total	45,604	408,282	302,969	(105,313)
00108 FACILITIES MAINTENANCE FUND				
02 SHERIFF'S OFFICE	-	369,300	-	(369,300)
07 FACILITIES	603,522	472,322	552,201	79,879
99 NON DEPARTMENTAL	-	21,186	72,795	51,609
00108 FACILITIES MAINTENANCE FUND Total	603,522	862,808	624,996	(237,812)
00109 FLEET REPLACEMENT FUND				
01 ANIMAL SERVICES	-	-	32,611	32,611
01 EMERGENCY MANAGEMENT	-	-	25,754	25,754
01 TELECOMMUNICATIONS	-	-	22,100	22,100
04 GREENWAYS & TRAILS	-	55,972	-	(55,972)
04 NATURAL LANDS	13,020	-	-	-
04 PASSIVE PARKS	-	-	52,600	52,600
04 RECREATIONAL ACTIVITIES & P	66,437	55,000	-	(55,000)
07 DEVELOPMENT REVIEW ENGINEER	-	-	54,128	54,128
07 FACILITIES	-	-	24,140	24,140
07 FLEET MANAGEMENT	2,249	-	-	-
07 MOSQUITO CONTROL	24,618	58,200	-	(58,200)
07 ROADS-STORMWATER R&M	154,800	227,604	-	(227,604)
07 TRAFFIC OPERATIONS	140,000	175,204	-	(175,204)

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 WATER QUALITY	-	30,000	-	(30,000)
99 NON DEPARTMENTAL	-	449,439	242,248	(207,191)
00109 FLEET REPLACEMENT FUND Total	401,124	1,051,419	453,581	(597,838)
00110 ADULT DRUG COURT GRANT FUND				
18 RECIPIENT AGENCY GRANTS	318,578	324,996	324,996	0
00110 ADULT DRUG COURT GRANT FUND Total	318,578	324,996	324,996	0
00111 TECHNOLOGY REPLACEMENT FUND				
01 ECONOMIC DEV & COMMUNITY RE	60,675	21,800	-	(21,800)
14 WORKSTATION SUPPORT & MAINT	660,859	935,793	12,089	(923,704)
99 NON DEPARTMENTAL	-	-	269,037	269,037
00111 TECHNOLOGY REPLACEMENT FUND Total	721,534	957,593	281,126	(676,467)
00112 BCC PROJECTS				
04 RECREATIONAL ACTIVITIES & P	11,839	-	-	-
05 EMERGENCY COMMUNICATIONS	-	-	-	-
07 CAPITAL PROJECTS DELIVERY	182,491	-	-	-
07 FACILITIES	-	-	-	-
14 ENTERPRISE SOFTWARE DEVELOP	-	-	405,000	405,000
14 TELEPHONE SUPPORT & MAINT	4,372	-	48,500	48,500
99 NON DEPARTMENTAL	-	-	-	-
00112 BCC PROJECTS Total	198,702	-	453,500	453,500
00127 COUNTY OF SEMINOLE SUPV ELECTN				
02 SUPERVISOR OF ELECTIONS	3,016,844	-	-	-
00127 COUNTY OF SEMINOLE SUPV ELECTN Total	3,016,844	-	-	-
10101 TRANSPORTATION TRUST FUND				
02 PROPERTY APPRAISER	17,575	17,840	18,904	1,064
02 TAX COLLECTOR	7,360	8,360	8,694	334
07 CAPITAL PROJECTS DELIVERY	462,723	448,963	388,741	(60,222)
07 DEVELOPMENT REVIEW ENGINEER	-	2,541	-	(2,541)
07 ENGINEERING PROF SUPPORT	202,588	142,403	147,905	5,501
07 LAND MANAGEMENT	-	127,793	133,008	5,215
07 PUBLIC WORKS BUSINESS OFFIC	503,650	526,062	536,459	10,397
07 ROADS-STORMWATER R&M	9,029,952	10,920,534	12,032,257	1,111,724
07 TRAFFIC OPERATIONS	4,950,965	5,028,169	5,260,947	232,778
07 WATER QUALITY	-	-	-	-
99 NON DEPARTMENTAL	59,265	1,363,512	3,321,223	1,957,711
10101 TRANSPORTATION TRUST FUND Total	15,234,077	18,586,177	21,848,138	3,261,961
10102 NINTH-CENT FUEL TAX FUND				
11 MASS TRANSIT PROGRAM (LYNX)	6,160,899	6,536,795	6,924,779	387,984
10102 NINTH-CENT FUEL TAX FUND Total	6,160,899	6,536,795	6,924,779	387,984
10400 BUILDING PROGRAM				
11 BUILDING	3,114,161	3,415,459	3,889,448	473,989
99 NON DEPARTMENTAL	8,825	2,764,229	2,962,102	197,873

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
10400 BUILDING PROGRAM Total	3,122,986	6,179,688	6,851,550	671,862
11000 TOURIST DEVELOPMENT FUND				
01 ECONOMIC DEV & COMMUNITY RE	227,055	227,654	405,000	177,346
04 RECREATIONAL ACTIVITIES & P	4,517,560	135,623	132,015	(3,608)
99 NON DEPARTMENTAL	1,640,734	3,052,712	3,879,138	826,426
11000 TOURIST DEVELOPMENT FUND Total	6,385,349	3,415,989	4,416,153	1,000,164
11001 PROFESS SPORTS FRANCHISE TAX				
01 ECONOMIC DEV & COMMUNITY RE	1,567,736	2,026,093	2,113,473	87,380
04 RECREATIONAL ACTIVITIES & P	21,467	45,000	100,000	55,000
99 NON DEPARTMENTAL	2,714	684,178	894,029	209,851
11001 PROFESS SPORTS FRANCHISE TAX Total	1,591,917	2,755,271	3,107,502	352,231
11200 FIRE PROTECTION FUND				
02 PROPERTY APPRAISER	491,541	529,077	555,665	26,588
02 TAX COLLECTOR	216,825	231,990	301,000	69,010
05 EMERGENCY COMMUNICATIONS	-	-	-	-
05 EMS/FIRE/RESCUE	48,267,330	55,526,298	59,204,994	3,678,697
05 FIRE PREVENTION BUREAU	774,354	889,101	911,165	22,063
07 FACILITIES	-	216,427	299,305	82,878
99 NON DEPARTMENTAL	97,130	12,158,132	15,912,710	3,754,578
11200 FIRE PROTECTION FUND Total	49,847,181	69,551,025	77,184,839	7,633,814
11201 FIRE PROT FUND-REPLACE & RENEW				
05 EMS/FIRE/RESCUE	1,479,594	-	-	-
11201 FIRE PROT FUND-REPLACE & RENEW Total	1,479,594	-	-	-
11207 FIRE PROTECT FUND-CASSELBERRY				
05 CASSELBERRY EMS/FIRE	4,201,869	4,151,791	4,587,222	435,431
11207 FIRE PROTECT FUND-CASSELBERRY Total	4,201,869	4,151,791	4,587,222	435,431
11400 COURT SUPP TECH FEE (ARTV)				
03 ARTICLE V COURT TECHNOLOGY	913,027	1,052,988	1,082,776	29,788
99 NON DEPARTMENTAL	-	286,220	112,848	(173,372)
11400 COURT SUPP TECH FEE (ARTV) Total	913,027	1,339,208	1,195,624	(143,584)
11500 INFRASTRUCTURE TAX FUND				
07 CAPITAL PROJECTS DELIVERY	6,683,067	6,700,000	5,000,000	(1,700,000)
99 NON DEPARTMENTAL	-	15,136,638	11,345,836	(3,790,802)
11500 INFRASTRUCTURE TAX FUND Total	6,683,067	21,836,638	16,345,836	(5,490,802)
11541 INFRASTRUCTURE-COUNTY COMMIS				
07 CAPITAL PROJECTS DELIVERY	22,313,932	5,170,000	1,213,100	(3,956,900)
99 NON DEPARTMENTAL	-	-	2,873,224	2,873,224
11541 INFRASTRUCTURE-COUNTY COMMIS Total	22,313,932	5,170,000	4,086,324	(1,083,676)
11560 2014 INFRASTRUCTURE SALES TAX				
04 GREENWAYS & TRAILS	-	-	111,662	111,662

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 EMS/FIRE/RESCUE	2,228,129	3,539,600	3,344,130	(195,470)
07 CAPITAL PROJECTS DELIVERY	15,668,019	35,747,907	43,220,504	7,472,597
07 TRAFFIC OPERATIONS	-	-	-	-
99 NON DEPARTMENTAL	-	6,743,899	5,801,570	(942,329)
11560 2014 INFRASTRUCTURE SALES TAX Total	17,896,148	46,031,406	52,477,866	6,446,460
11641 PUBLIC WORKS-INTERLOCAL AGREEM				
07 CAPITAL PROJECTS DELIVERY	720,866	-	-	-
99 NON DEPARTMENTAL	3,746	-	-	-
11641 PUBLIC WORKS-INTERLOCAL AGREEM Total	724,612	-	-	-
11800 EMS TRUST FUND				
05 EMS/FIRE/RESCUE	78,132	-	-	-
11800 EMS TRUST FUND Total	78,132	-	-	-
11901 COMMUNITY DEVELOPMEN BLK GRANT				
06 COMMUNITY DEVELOPMENT GRANT	1,478,186	1,654,887	1,665,154	10,267
06 GRANT LOW INCOME ASSISTANCE	50,000	-	-	-
11901 COMMUNITY DEVELOPMEN BLK GRANT Total	1,528,186	1,654,887	1,665,154	10,267
11902 HOME PROGRAM GRANT				
06 COMMUNITY DEVELOPMENT GRANT	385,694	497,897	496,754	(1,143)
99 NON DEPARTMENTAL	-	-	-	-
11902 HOME PROGRAM GRANT Total	385,694	497,897	496,754	(1,143)
11904 EMERGENCY SHELTER GRANTS				
06 COMMUNITY DEVELOPMENT GRANT	164,489	151,092	148,985	(2,107)
11904 EMERGENCY SHELTER GRANTS Total	164,489	151,092	148,985	(2,107)
11905 COMMUNITY SVC BLOCK GRANT				
06 GRANT LOW INCOME ASSISTANCE	270,128	41,931	43,561	1,630
11905 COMMUNITY SVC BLOCK GRANT Total	270,128	41,931	43,561	1,630
11908 DISASTER PREPAREDNESS				
01 EMERGENCY MANAGEMENT	221,003	31,885	41,056	9,171
11908 DISASTER PREPAREDNESS Total	221,003	31,885	41,056	9,171
11909 MOSQUITO CONTROL GRANT				
07 MOSQUITO CONTROL	260,364	502,468	502,468	(0)
11909 MOSQUITO CONTROL GRANT Total	260,364	502,468	502,468	(0)
11912 PUBLIC SAFETY GRANTS (STATE)				
01 EMERGENCY MANAGEMENT	520,770	-	-	-
11912 PUBLIC SAFETY GRANTS (STATE) Total	520,770	-	-	-
11915 PUBLIC SAFETY GRANTS (FEDERAL)				
01 EMERGENCY MANAGEMENT	-	-	-	-
05 EMS/FIRE/RESCUE	16,255	-	-	-
11915 PUBLIC SAFETY GRANTS (FEDERAL) Total	16,255	-	-	-

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11916 PUBLIC WORKS GRANTS				
07 CAPITAL PROJECTS DELIVERY	7,453,726	-	-	-
11916 PUBLIC WORKS GRANTS Total	7,453,726	-	-	-
11917 LEISURE SERVICES GRANTS				
04 GREENWAYS & TRAILS	-	-	-	-
04 LIBRARY SERVICES	-	-	-	-
11917 LEISURE SERVICES GRANTS Total	-	-	-	-
11918 GROWTH MANAGEMENT GRANTS				
11 PLANNING AND DEVELOPMENT	-	-	-	-
11918 GROWTH MANAGEMENT GRANTS Total	-	-	-	-
11919 COMMUNITY SVC GRANTS				
06 CHILD MENTAL HEALTH INITIAT	1,296,067	-	-	-
06 GRANT LOW INCOME ASSISTANCE	402,360	479,291	479,291	0
18 RECIPIENT AGENCY GRANTS	-	-	-	-
11919 COMMUNITY SVC GRANTS Total	1,698,427	479,291	479,291	0
11920 NEIGHBOR STABIL PROGRAM GRANT				
06 COMMUNITY DEVELOPMENT GRANT	333,646	31,402	42,295	10,893
11920 NEIGHBOR STABIL PROGRAM GRANT Total	333,646	31,402	42,295	10,893
11925 DCF REINVESTMENT GRANT FUND				
18 RECIPIENT AGENCY GRANTS	547,889	-	1,200,000	1,200,000
11925 DCF REINVESTMENT GRANT FUND Total	547,889	-	1,200,000	1,200,000
11926 CITY OF SANFORD CDBG				
06 COMMUNITY DEVELOPMENT GRANT	443,058	414,546	401,643	(12,903)
11926 CITY OF SANFORD CDBG Total	443,058	414,546	401,643	(12,903)
11930 RESOURCE MANAGEMENT GRANTS				
18 RECIPIENT AGENCY GRANTS	75,950	21,746	22,535	789
11930 RESOURCE MANAGEMENT GRANTS Total	75,950	21,746	22,535	789
12014 AFFORDABLE HOUSING 13/14				
06 COMMUNITY DEVELOPMENT GRANT	103,729	-	-	-
12014 AFFORDABLE HOUSING 13/14 Total	103,729	-	-	-
12015 SHIP AFFORDABLE HOUSING 14/15				
06 COMMUNITY DEVELOPMENT GRANT	813,605	31,402	-	(31,402)
12015 SHIP AFFORDABLE HOUSING 14/15 Total	813,605	31,402	-	(31,402)
12016 SHIP AFFORDABLE HOUSING 15/16				
06 COMMUNITY DEVELOPMENT GRANT	141,941	-	-	-
12016 SHIP AFFORDABLE HOUSING 15/16 Total	141,941	-	-	-
12017 SHIP AFFORDABLE HOUSING 16/17				

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 COMMUNITY DEVELOPMENT GRANT	-	2,450,135	42,600	(2,407,535)
12017 SHIP AFFORDABLE HOUSING 16/17 Total	-	2,450,135	42,600	(2,407,535)
12018 SHIP AFFORDABLE HOUSING 17/18				
06 COMMUNITY DEVELOPMENT GRANT	-	-	-	-
12018 SHIP AFFORDABLE HOUSING 17/18 Total	-	-	-	-
12101 LAW ENFORCEMENT TST-LOCAL				
02 SHERIFF'S OFFICE	1,509,667	-	-	-
12101 LAW ENFORCEMENT TST-LOCAL Total	1,509,667	-	-	-
12102 LAW ENFORCEMENT TST-JUSTICE				
02 SHERIFF'S OFFICE	75,103	-	-	-
12102 LAW ENFORCEMENT TST-JUSTICE Total	75,103	-	-	-
12200 ARBOR VIOLATION TRUST FUND				
11 DEV SVCS BUSINESS OFFICE	-	148,281	148,669	388
12200 ARBOR VIOLATION TRUST FUND Total	-	148,281	148,669	388
12300 ALCOHOL/DRUG ABUSE FUND				
02 SHERIFF'S OFFICE	25,545	148,169	187,306	39,137
12300 ALCOHOL/DRUG ABUSE FUND Total	25,545	148,169	187,306	39,137
12302 TEEN COURT				
02 SHERIFF'S OFFICE	112,430	160,883	167,755	6,872
99 NON DEPARTMENTAL	-	76,893	69,709	(7,184)
12302 TEEN COURT Total	112,430	237,776	237,464	(312)
12500 EMERGENCY 911 FUND				
01 E-911	4,253,932	1,884,491	1,954,514	70,023
05 EMERGENCY COMMUNICATIONS	-	-	-	-
14 NETWORK INFRASTRUCTURE SUPP	-	-	48,500	48,500
99 NON DEPARTMENTAL	905	3,147,352	3,707,696	560,344
12500 EMERGENCY 911 FUND Total	4,254,837	5,031,843	5,710,710	678,867
12601 ARTERIAL-IMPACT FEE				
07 CAPITAL PROJECTS DELIVERY	28,240	-	-	-
99 NON DEPARTMENTAL	-	(10,169,934)	(5,700,581)	4,469,353
12601 ARTERIAL-IMPACT FEE Total	28,240	(10,169,934)	(5,700,581)	4,469,353
12602 NORTH COLLECTOR-IMPACT FEE				
07 CAPITAL PROJECTS DELIVERY	43,090	-	64,176	64,176
99 NON DEPARTMENTAL	-	64,176	2,129	(62,047)
12602 NORTH COLLECTOR-IMPACT FEE Total	43,090	64,176	66,305	2,129
12603 WEST COLLECTOR-IMPACT FEE				
99 NON DEPARTMENTAL	-	(325,508)	198,000	523,508
12603 WEST COLLECTOR-IMPACT FEE Total	-	(325,508)	198,000	523,508

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
12604 EAST COLLECTOR-IMPACT FEE				
99 NON DEPARTMENTAL	-	100,000	365,849	265,849
12604 EAST COLLECTOR-IMPACT FEE Total	-	100,000	365,849	265,849
12605 SOUTH CENTRAL-IMPACT FEE				
99 NON DEPARTMENTAL	-	(1,947,964)	(1,693,054)	254,910
12605 SOUTH CENTRAL-IMPACT FEE Total	-	(1,947,964)	(1,693,054)	254,910
12801 FIRE/RESCUE-IMPACT FEE				
05 EMS/FIRE/RESCUE	-	3,369,917	-	(3,369,917)
99 NON DEPARTMENTAL	-	-	-	-
12801 FIRE/RESCUE-IMPACT FEE Total	-	3,369,917	-	(3,369,917)
12802 LAW ENFORCEMENT-IMPACT FEE				
02 SHERIFF'S OFFICE	-	-	-	-
12802 LAW ENFORCEMENT-IMPACT FEE Total	-	-	-	-
12804 LIBRARY-IMPACT FEE				
04 LIBRARY SERVICES	102,683	100,318	127,823	27,505
99 NON DEPARTMENTAL	-	-	-	-
12804 LIBRARY-IMPACT FEE Total	102,683	100,318	127,823	27,505
12805 DRAINAGE-IMPACT FEE				
07 CAPITAL PROJECTS DELIVERY	-	-	-	-
12805 DRAINAGE-IMPACT FEE Total	-	-	-	-
13000 STORMWATER FUND				
07 CAPITAL PROJECTS DELIVERY	-	-	-	-
07 PUBLIC WORKS BUSINESS OFFIC	-	-	-	-
07 WATER QUALITY	4,922	-	-	-
99 NON DEPARTMENTAL	-	-	193,117	193,117
13000 STORMWATER FUND Total	4,922	-	193,117	193,117
13100 ECONOMIC DEVELOPMENT				
01 ECONOMIC DEV & COMMUNITY RE	1,269,458	2,494,131	2,368,688	(125,443)
99 NON DEPARTMENTAL	-	-	-	-
13100 ECONOMIC DEVELOPMENT Total	1,269,458	2,494,131	2,368,688	(125,443)
13300 17/92 REDEVELOPMENT TI FUND				
01 17-92 COMMUNITY REDEVELOPME	898,046	490,187	478,458	(11,729)
04 GREENWAYS & TRAILS	-	-	-	-
07 CAPITAL PROJECTS DELIVERY	8,737	-	-	-
99 NON DEPARTMENTAL	404	9,476,153	11,620,429	2,144,276
13300 17/92 REDEVELOPMENT TI FUND Total	907,187	9,966,340	12,098,887	2,132,547
15000 MSBU STREET LIGHTING				
18 MSBU PROGRAM	2,390,634	2,751,500	2,639,950	(111,550)
99 NON DEPARTMENTAL	-	340,000	500,000	160,000
15000 MSBU STREET LIGHTING Total	2,390,634	3,091,500	3,139,950	48,450

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
15100 MSBU RESIDENTIAL SOLID WASTE				
18 MSBU PROGRAM	14,017,550	14,405,000	14,803,000	398,000
99 NON DEPARTMENTAL	-	4,060,000	4,895,000	835,000
15100 MSBU RESIDENTIAL SOLID WASTE Total	14,017,550	18,465,000	19,698,000	1,233,000
16000 MSBU PROGRAM				
18 MSBU PROGRAM	743,731	742,497	735,855	(6,642)
99 NON DEPARTMENTAL	1,357	1,311,616	1,475,977	164,361
16000 MSBU PROGRAM Total	745,088	2,054,113	2,211,832	157,719
16005 MSBU MILLS (LM/AWC)				
18 MSBU PROGRAM	13,503	217,825	301,465	83,640
16005 MSBU MILLS (LM/AWC) Total	13,503	217,825	301,465	83,640
16006 MSBU PICKETT (LM/AWC)				
18 MSBU PROGRAM	56,449	202,850	216,210	13,360
16006 MSBU PICKETT (LM/AWC) Total	56,449	202,850	216,210	13,360
16007 MSBU AMORY (LM/AWC)				
18 MSBU PROGRAM	2,887	25,790	26,203	413
16007 MSBU AMORY (LM/AWC) Total	2,887	25,790	26,203	413
16010 MSBU CEDAR RIDGE (GRNDS MAINT)				
18 MSBU PROGRAM	24,241	63,405	52,125	(11,280)
16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total	24,241	63,405	52,125	(11,280)
16013 MSBU HOWELL CREEK (LM/AWC)				
18 MSBU PROGRAM	2,030	11,505	11,630	125
16013 MSBU HOWELL CREEK (LM/AWC) Total	2,030	11,505	11,630	125
16020 MSBU HORSESHOE (LM/AWC)				
18 MSBU PROGRAM	2,449	24,575	9,500	(15,075)
16020 MSBU HORSESHOE (LM/AWC) Total	2,449	24,575	9,500	(15,075)
16021 MSBU MYRTLE (LM/AWC)				
18 MSBU PROGRAM	6,535	9,855	10,600	745
16021 MSBU MYRTLE (LM/AWC) Total	6,535	9,855	10,600	745
16023 MSBU SPRING WOOD LAKE (LM/AWC)				
18 MSBU PROGRAM	2,738	25,160	25,650	490
16023 MSBU SPRING WOOD LAKE (LM/AWC) Total	2,738	25,160	25,650	490
16024 MSBU LAKE OF THE WOODS(LM/AWC)				
18 MSBU PROGRAM	2,828	82,155	131,640	49,485
16024 MSBU LAKE OF THE WOODS(LM/AWC) Total	2,828	82,155	131,640	49,485
16025 MSBU MIRROR (LM/AWC)				
18 MSBU PROGRAM	2,821	52,295	58,575	6,280

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
16025 MSBU MIRROR (LM/AWC) Total	2,821	52,295	58,575	6,280
16026 MSBU SPRING (LM/AWC)				
18 MSBU PROGRAM	2,858	177,150	197,418	20,268
16026 MSBU SPRING (LM/AWC) Total	2,858	177,150	197,418	20,268
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)				
18 MSBU PROGRAM	2,404	49,290	52,225	2,935
16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total	2,404	49,290	52,225	2,935
16028 MSBU BURKETT (LM/AWC)				
18 MSBU PROGRAM	1,564	48,440	52,840	4,400
16028 MSBU BURKETT (LM/AWC) Total	1,564	48,440	52,840	4,400
16030 MSBU SWEETWATER COVE (LM/AWC)				
18 MSBU PROGRAM	34,945	45,540	54,728	9,188
16030 MSBU SWEETWATER COVE (LM/AWC) Total	34,945	45,540	54,728	9,188
16031 MSBU LAKE ASHER AWC				
18 MSBU PROGRAM	-	-	5,385	5,385
16031 MSBU LAKE ASHER AWC Total	-	-	5,385	5,385
16032 MSBU ENGLISH ESTATES (LM/AWC)				
18 MSBU PROGRAM	-	-	3,470	3,470
16032 MSBU ENGLISH ESTATES (LM/AWC) Total	-	-	3,470	3,470
16033 MSBU GRACE LAKE (LM/AWC)				
18 MSBU PROGRAM	-	-	23,675	23,675
16033 MSBU GRACE LAKE (LM/AWC) Total	-	-	23,675	23,675
16035 MSBU BUTTONWOOD POND (LM/AWC)				
18 MSBU PROGRAM	2,668	5,470	6,435	965
16035 MSBU BUTTONWOOD POND (LM/AWC) Total	2,668	5,470	6,435	965
16036 MSBU HOWELL LAKE (LM/AWC)				
18 MSBU PROGRAM	54,210	206,350	206,555	205
16036 MSBU HOWELL LAKE (LM/AWC) Total	54,210	206,350	206,555	205
21200 GENERAL REVENUE DEBT				
18 CENTRAL CHARGES	1,537,744	1,539,446	1,548,432	8,986
21200 GENERAL REVENUE DEBT Total	1,537,744	1,539,446	1,548,432	8,986
21235 GENERAL REVENUE DEBT - 2014				
18 CENTRAL CHARGES	1,641,200	1,640,600	1,639,200	(1,400)
21235 GENERAL REVENUE DEBT - 2014 Total	1,641,200	1,640,600	1,639,200	(1,400)
21300 COUNTY SHARED REVENUE DEBT				
18 CENTRAL CHARGES	1,746,171	1,741,606	1,741,494	(112)
21300 COUNTY SHARED REVENUE DEBT Total	1,746,171	1,741,606	1,741,494	(112)

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
22500 SALES TAX BONDS				
18 CENTRAL CHARGES	4,990,900	4,987,275	4,982,275	(5,000)
99 NON DEPARTMENTAL	-	-	-	-
22500 SALES TAX BONDS Total	4,990,900	4,987,275	4,982,275	(5,000)
30600 INFRASTRUCTURE IMP OP FUND				
01 TELECOMMUNICATIONS	872,421	150,000	-	(150,000)
99 NON DEPARTMENTAL	-	-	-	-
30600 INFRASTRUCTURE IMP OP FUND Total	872,421	150,000	-	(150,000)
30700 SPORTS COMPLEX/SOLDIERS CREEK				
04 RECREATIONAL ACTIVITIES & P	19,034,502	53,241	-	(53,241)
99 NON DEPARTMENTAL	-	15,136	-	(15,136)
30700 SPORTS COMPLEX/SOLDIERS CREEK Total	19,034,502	68,377	-	(68,377)
32000 JAIL PROJECT/2005				
07 FACILITIES	-	-	-	-
32000 JAIL PROJECT/2005 Total	-	-	-	-
32100 NATURAL LANDS/TRAILS				
04 GREENWAYS & TRAILS	-	-	745,807	745,807
04 NATURAL LANDS	51,912	220,141	65,955	(154,186)
04 RECREATIONAL ACTIVITIES & P	-	500,000	-	(500,000)
07 CAPITAL PROJECTS DELIVERY	138,270	-	-	-
99 NON DEPARTMENTAL	-	1,253,485	477,017	(776,468)
32100 NATURAL LANDS/TRAILS Total	190,182	1,973,626	1,288,779	(684,847)
32200 COURTHOUSE PROJECTS FUND				
07 FACILITIES	-	-	-	-
99 NON DEPARTMENTAL	-	-	-	-
32200 COURTHOUSE PROJECTS FUND Total	-	-	-	-
40100 WATER AND SEWER FUND				
07 FACILITIES	-	61,246	51,150	(10,096)
08 ES BUSINESS OFFICE	1,712,940	1,967,075	3,201,588	1,234,513
08 UTILITIES ENGINEERING PROGR	5,614,248	21,860,909	22,767,978	907,069
08 WASTEWATER OPERATIONS	10,277,501	11,616,389	13,126,479	1,510,091
08 WATER OPERATIONS	31,042,263	13,340,656	14,588,460	1,247,804
99 NON DEPARTMENTAL	8,859,449	40,078,465	34,532,498	(5,545,967)
40100 WATER AND SEWER FUND Total	57,506,401	88,924,740	88,268,154	(656,586)
40102 CONNECTION FEES-WATER				
08 UTILITIES ENGINEERING PROGR	554,197	612,927	505,000	(107,927)
99 NON DEPARTMENTAL	-	161,378	238,199	76,821
40102 CONNECTION FEES-WATER Total	554,197	774,305	743,199	(31,106)
40103 CONNECTION FEES-SEWER				
08 UTILITIES ENGINEERING PROGR	2,961,167	985,300	910,000	(75,300)

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
99 NON DEPARTMENTAL	-	841,513	1,784,793	943,280
40103 CONNECTION FEES-SEWER Total	2,961,167	1,826,813	2,694,793	867,980
40105 WATER & SEWER BONDS, SERIES 20				
08 UTILITIES ENGINEERING PROGR	(11,897)	-	-	-
99 NON DEPARTMENTAL	-	8,538	5,240	(3,298)
40105 WATER & SEWER BONDS, SERIES 20 Total	(11,897)	8,538	5,240	(3,298)
40106 2010 BOND SERIES				
08 UTILITIES ENGINEERING PROGR	-	-	-	-
99 NON DEPARTMENTAL	-	2,540	2,729	189
40106 2010 BOND SERIES Total	-	2,540	2,729	189
40107 WATER & SEWER DEBT SERVICE RES				
99 NON DEPARTMENTAL	-	18,118,726	18,121,674	2,948
40107 WATER & SEWER DEBT SERVICE RES Total	-	18,118,726	18,121,674	2,948
40108 WATER & SEWER CAPITAL IMPROVEM				
08 UTILITIES ENGINEERING PROGR	1,292,249	21,794,502	14,715,000	(7,079,502)
08 WASTEWATER OPERATIONS	-	-	-	-
08 WATER OPERATIONS	-	150,000	-	(150,000)
99 NON DEPARTMENTAL	-	19,268,121	3,057,187	(16,210,934)
40108 WATER & SEWER CAPITAL IMPROVEM Total	1,292,249	41,212,623	17,772,187	(23,440,436)
40115 WATER & SEWER BOND SER 2015A&B				
08 UTILITIES ENGINEERING PROGR	(1,949,803)	-	-	-
40115 WATER & SEWER BOND SER 2015A&B Total	(1,949,803)	-	-	-
40201 SOLID WASTE FUND				
07 FACILITIES	-	39,760	81,010	41,250
08 ES BUSINESS OFFICE	253,549	225,759	696,806	471,047
09 CENTRAL TRANSFER STATION OP	2,707,382	4,282,542	4,560,718	278,176
09 LANDFILL OPERATIONS PROGRAM	4,572,831	3,545,447	3,425,176	(120,271)
09 SW-COMPLIANCE & PROGRAM MAN	2,957,574	5,010,770	3,558,785	(1,451,985)
99 NON DEPARTMENTAL	15,977	25,418,864	27,374,713	1,955,849
40201 SOLID WASTE FUND Total	10,507,312	38,523,142	39,697,208	1,174,066
40204 LANDFILL MANAGEMENT ESCROW				
99 NON DEPARTMENTAL	-	19,436,909	20,112,740	675,831
40204 LANDFILL MANAGEMENT ESCROW Total	-	19,436,909	20,112,740	675,831
50100 PROPERTY/CASUALTY INSURANCE FU				
18 RISK MANAGEMENT	2,067,119	2,394,984	2,423,954	28,970
99 NON DEPARTMENTAL	1,211	5,417,650	5,126,663	(290,987)
50100 PROPERTY/CASUALTY INSURANCE FU Total	2,068,330	7,812,634	7,550,617	(262,017)
50200 WORKERS COMPENSATION FUND				
18 RISK MANAGEMENT	1,166,872	1,995,782	2,505,544	509,762
99 NON DEPARTMENTAL	404	5,213,107	4,722,554	(490,553)

EXPENDITURE SUMMARY BY FUND - PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
50200 WORKERS COMPENSATION FUND Total	1,167,276	7,208,889	7,228,098	19,209
50300 HEALTH INSURANCE FUND				
01 BENEFITS	18,590,367	19,845,294	21,296,339	1,451,045
01 HUMAN RESOURCES	-	-	92,233	92,233
99 NON DEPARTMENTAL	-	4,846,741	6,358,210	1,511,469
50300 HEALTH INSURANCE FUND Total	18,590,367	24,692,035	27,746,782	3,054,747
60301 BOCC AGENCY FUND				
04 GREENWAYS & TRAILS	420	-	-	-
04 LEISURE BUSINESS OFFICE	10,393	-	-	-
60301 BOCC AGENCY FUND Total	10,813	-	-	-
60302 PUBLIC SAFETY				
05 EMS/FIRE/RESCUE	4,805	-	-	-
60302 PUBLIC SAFETY Total	4,805	-	-	-
60303 LIBRARIES-DESIGNATED				
04 LIBRARY SERVICES	28,317	49,000	49,000	-
60303 LIBRARIES-DESIGNATED Total	28,317	49,000	49,000	-
60304 ANIMAL CONTROL				
01 ANIMAL SERVICES	16,439	20,000	20,000	-
60304 ANIMAL CONTROL Total	16,439	20,000	20,000	-
60305 HISTORICAL COMMISSION				
04 RECREATIONAL ACTIVITIES & P	-	22,431	22,431	-
60305 HISTORICAL COMMISSION Total	-	22,431	22,431	-
60307 4-H COUNSEL COOP EXTENSION				
04 AGENCY FUNDS	31,557	-	-	-
60307 4-H COUNSEL COOP EXTENSION Total	31,557	-	-	-
60308 ADULT DRUG COURT				
03 JUDICIAL	48,775	-	-	-
60308 ADULT DRUG COURT Total	48,775	-	-	-
60310 EXTENSION SERVICE PROGRAMS				
04 AGENCY FUNDS	13,763	-	-	-
60310 EXTENSION SERVICE PROGRAMS Total	13,763	-	-	-
Grand Total	503,699,389	748,613,521	755,321,456	6,707,935

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
00100 GENERAL FUND				
CHANGE IN FUND				
01 SOURCES				
310 TAXES	(141,037,750)	(148,116,248)	(156,817,926)	(8,701,678)
320 PERMITS FEES & SPECIAL ASS	(167,900)	(131,500)	(160,000)	(28,500)
330 INTERGOVERNMENTAL REVENUE	(34,850,317)	(36,136,818)	(37,500,530)	(1,363,712)
340 CHARGES FOR SERVICES	(11,573,577)	(13,375,082)	(13,117,915)	257,167
350 JUDGEMENTS FINES & FORFEIT	(1,150,828)	(1,135,000)	(1,020,000)	115,000
360 MISCELLANEOUS REVENUES	(1,902,972)	(1,866,700)	(3,096,700)	(1,230,000)
380 OTHER SOURCES	(8,684,999)	(5,300,000)	(2,263,117)	3,036,883
02 USES				
510 PERSONNEL SERVICES	30,853,529	32,020,159	35,524,920	3,504,761
530 OPERATING EXPENDITURES	27,333,660	29,696,348	30,571,233	874,885
540 INTERNAL SERVICE CHARGES	10,360,452	13,570,649	16,305,452	2,734,803
550 COST ALLOCATION (CONTRA)	(23,096,750)	(28,906,943)	(33,321,799)	(4,414,856)
560 CAPITAL OUTLAY	2,851,129	1,955,008	2,670,751	715,743
580 GRANTS & AIDS	10,694,315	8,956,848	9,156,952	200,104
590 INTERFUND TRANSFERS OUT	14,147,162	15,837,881	16,089,918	252,037
596 TRANSFERS TO CONSTITUTIONA	124,869,921	132,899,874	136,930,082	4,030,208
CHANGE IN FUND Total	(1,354,927)	(31,524)	(48,679)	(17,155)
399 FUND BALANCE	-	(51,256,789)	(51,817,870)	(561,081)
599 RESERVES	-	51,288,313	51,866,549	578,236
00100 GENERAL FUND Total	(1,354,927)	0	(0)	(0)
00101 POLICE EDUCATION FUND				
CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(165,887)	(170,000)	(150,000)	20,000
360 MISCELLANEOUS REVENUES	(375)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	137,031	-	-	0
596 TRANSFERS TO CONSTITUTIONA	-	200,000	150,000	(50,000)
CHANGE IN FUND Total	(29,230)	30,000	-	(30,000)
399 FUND BALANCE	-	(30,000)	-	30,000
00101 POLICE EDUCATION FUND Total	(29,230)	-	-	0
00103 NATURAL LAND ENDOWMENT FUND				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	-	-	-	0
340 CHARGES FOR SERVICES	(39,105)	(40,000)	(40,000)	0
360 MISCELLANEOUS REVENUES	(13,612)	(14,700)	(14,700)	0
02 USES				
510 PERSONNEL SERVICES	-	30,588	-	(30,588)
530 OPERATING EXPENDITURES	76,634	96,385	183,980	87,595
540 INTERNAL SERVICE CHARGES	-	550	-	(550)

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
580 GRANTS & AIDS	-	-	-	0
CHANGE IN FUND Total	23,917	72,823	129,280	56,457
399 FUND BALANCE	-	(762,848)	(729,029)	33,819
599 RESERVES	-	690,025	599,749	(90,276)
00103 NATURAL LAND ENDOWMENT FUND Total	23,917	-	-	0
00104 BOATING IMPROVEMENT FUND				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(86,202)	(83,000)	(85,000)	(2,000)
360 MISCELLANEOUS REVENUES	(1,339)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	6,736	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
560 CAPITAL OUTLAY	38,868	200,000	62,000	(138,000)
580 GRANTS & AIDS	-	-	-	0
CHANGE IN FUND Total	(41,938)	117,000	(23,000)	(140,000)
399 FUND BALANCE	-	(325,282)	(217,969)	107,313
599 RESERVES	-	208,282	240,969	32,687
00104 BOATING IMPROVEMENT FUND Total	(41,938)	-	-	0
00108 FACILITIES MAINTENANCE FUND				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(3,805)	-	-	0
380 OTHER SOURCES	-	(850,000)	(600,000)	250,000
02 USES				
530 OPERATING EXPENDITURES	271,504	-	552,201	552,201
560 CAPITAL OUTLAY	332,017	841,622	-	(841,622)
CHANGE IN FUND Total	599,717	(8,378)	(47,799)	(39,421)
399 FUND BALANCE	-	(12,808)	(24,996)	(12,188)
599 RESERVES	-	21,186	72,795	51,609
00108 FACILITIES MAINTENANCE FUND Total	599,717	-	-	0
00109 FLEET REPLACEMENT FUND				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(2,330)	-	-	0
380 OTHER SOURCES	-	(289,531)	-	289,531
02 USES				
530 OPERATING EXPENDITURES	2,249	-	-	0
560 CAPITAL OUTLAY	398,875	601,980	211,333	(390,647)
CHANGE IN FUND Total	398,794	312,449	211,333	(101,116)
399 FUND BALANCE	-	(761,888)	(453,581)	308,307
599 RESERVES	-	449,439	242,248	(207,191)
00109 FLEET REPLACEMENT FUND Total	398,794	-	-	0

00104 BOATING IMPROVEMENT FUND BALANCE REDUCED BY 33% DUE TO PLANNED CAPITAL IMPROVEMENT EXPENDITURES.
 00109 FLEET REPLACEMENT FUND BALANCE REDUCED BY 40% DUE TO THE ELIMINATION OF A GENERAL FUND TRANSFER.

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
00110 ADULT DRUG COURT GRANT FUND				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(318,578)	(324,996)	(324,996)	0
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	57,041	47,468	49,808	2,340
530 OPERATING EXPENDITURES	260,882	271,353	269,013	(2,340)
540 INTERNAL SERVICE CHARGES	654	6,175	6,175	0
CHANGE IN FUND Total	(0)	-	0	0
00110 ADULT DRUG COURT GRANT FUND Total	(0)	-	0	0
00111 TECHNOLOGY REPLACEMENT FUND				
CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	-	(304,800)	(13,272)	291,528
360 MISCELLANEOUS REVENUES	(1,381)	-	-	0
380 OTHER SOURCES	(542,027)	(202,116)	(250,000)	(47,884)
02 USES				
530 OPERATING EXPENDITURES	648,886	441,402	484,581	43,179
540 INTERNAL SERVICE CHARGES	-	191	-	(191)
550 COST ALLOCATION (CONTRA)	-	-	(593,492)	(593,492)
560 CAPITAL OUTLAY	72,648	516,000	121,000	(395,000)
CHANGE IN FUND Total	178,127	450,677	(251,183)	(701,860)
399 FUND BALANCE	-	(450,677)	(17,854)	432,823
599 RESERVES	-	-	269,037	269,037
00111 TECHNOLOGY REPLACEMENT FUND Total	178,127	-	(0)	(0)
00112 BCC PROJECTS				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	-	-	-	0
360 MISCELLANEOUS REVENUES	(207)	-	-	0
380 OTHER SOURCES	(166,500)	-	(453,500)	(453,500)
02 USES				
530 OPERATING EXPENDITURES	4,372	-	155,000	155,000
560 CAPITAL OUTLAY	194,330	-	298,500	298,500
CHANGE IN FUND Total	31,995	-	-	0
399 FUND BALANCE	-	-	-	0
00112 BCC PROJECTS Total	31,995	-	-	0
00127 COUNTY OF SEMINOLE SUPV ELECTN				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(13,088)	-	-	0

00111 TECHNOLOGY FUND BALANCE REDUCED BY 96% DUE TO A UTILIZATION OF BUILT UP FUNDS. A FUTURE TRANSFER WILL BE REQUIRED TO SUSTAIN THE FUND

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
380 OTHER SOURCES	(3,003,756)	-	-	0
02 USES				
510 PERSONNEL SERVICES	1,770,464	-	-	0
530 OPERATING EXPENDITURES	1,026,390	-	-	0
560 CAPITAL OUTLAY	10,076	-	-	0
590 INTERFUND TRANSFERS OUT	209,914	-	-	0
CHANGE IN FUND Total	0	-	-	0
00127 COUNTY OF SEMINOLE SUPV ELECTN Total	0	-	-	0

10101 TRANSPORTATION TRUST FUND

CHANGE IN FUND

01 SOURCES				
310 TAXES	(9,319,587)	(9,325,931)	(9,900,997)	(575,066)
330 INTERGOVERNMENTAL REVENUE	(5,533,806)	(5,395,000)	(6,204,000)	(809,000)
340 CHARGES FOR SERVICES	(1,259,993)	(1,309,522)	(1,502,238)	(192,716)
360 MISCELLANEOUS REVENUES	(105,511)	(50,000)	(50,000)	0
380 OTHER SOURCES	(509,155)	-	-	0
02 USES				
510 PERSONNEL SERVICES	8,673,888	12,746,131	12,758,481	12,350
530 OPERATING EXPENDITURES	3,940,128	4,416,489	4,533,700	117,211
540 INTERNAL SERVICE CHARGES	2,747,808	4,035,324	4,471,353	436,030
550 COST ALLOCATION (CONTRA)	(403,132)	(4,066,657)	(4,090,483)	(23,826)
560 CAPITAL OUTLAY	184,239	57,723	818,401	760,678
580 GRANTS & AIDS	6,946	7,455	7,865	410
590 INTERFUND TRANSFERS OUT	59,265	-	-	0
596 TRANSFERS TO CONSTITUTIONA	24,934	26,200	27,598	1,398
CHANGE IN FUND Total	(1,493,975)	1,142,212	869,680	(272,532)
399 FUND BALANCE	-	(2,505,724)	(4,190,903)	(1,685,179)
599 RESERVES	-	1,363,512	3,321,223	1,957,711
10101 TRANSPORTATION TRUST FUND Total	(1,493,975)	(0)	0	0

10102 NINTH-CENT FUEL TAX FUND

CHANGE IN FUND

01 SOURCES				
310 TAXES	(2,212,202)	(2,190,000)	(2,260,000)	(70,000)
380 OTHER SOURCES	(4,128,823)	(4,346,795)	(4,664,779)	(317,984)
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
580 GRANTS & AIDS	6,160,899	6,536,795	6,924,779	387,984
CHANGE IN FUND Total	(180,126)	-	-	0
399 FUND BALANCE	-	-	-	0
10102 NINTH-CENT FUEL TAX FUND Total	(180,126)	-	-	0

10400 BUILDING PROGRAM

CHANGE IN FUND

01 SOURCES

10101 TRANSPORTATION TRUST FUND BALANCE INCREASED BY 67% DUE TO INCREASES IN PROPERTY VALUES AND HIGHER THAN ANTICIPATED GAS TAXES IN FY17

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
320 PERMITS FEES & SPECIAL ASS	(3,111,190)	(3,173,500)	(3,359,000)	(185,500)
340 CHARGES FOR SERVICES	(356,571)	(296,000)	(281,000)	15,000
360 MISCELLANEOUS REVENUES	(232,907)	(158,500)	(204,000)	(45,500)
380 OTHER SOURCES	(1,200)	-	-	0
02 USES				
510 PERSONNEL SERVICES	2,541,372	2,822,145	3,180,874	358,729
530 OPERATING EXPENDITURES	93,582	138,683	154,996	16,313
540 INTERNAL SERVICE CHARGES	282,495	433,364	472,077	38,713
560 CAPITAL OUTLAY	196,712	21,267	81,501	60,234
590 INTERFUND TRANSFERS OUT	8,825	-	-	0
CHANGE IN FUND Total	(578,883)	(212,541)	45,448	257,989
399 FUND BALANCE	-	(2,551,688)	(3,007,550)	(455,862)
599 RESERVES	-	2,764,229	2,962,102	197,873
10400 BUILDING PROGRAM Total	(578,883)	(0)	0	0

11000 TOURIST DEVELOPMENT FUND

CHANGE IN FUND

01 SOURCES				
310 TAXES	(2,906,209)	(2,943,720)	(3,276,000)	(332,280)
360 MISCELLANEOUS REVENUES	(13,490)	-	-	0
02 USES				
510 PERSONNEL SERVICES	40,472	39,871	41,628	1,757
530 OPERATING EXPENDITURES	117,673	90,387	90,387	0
540 INTERNAL SERVICE CHARGES	6,200	8,019	30,000	21,981
560 CAPITAL OUTLAY	4,355,271	-	-	0
570 DEBT SERVICE	-	-	50,000	50,000
580 GRANTS & AIDS	225,000	225,000	325,000	100,000
590 INTERFUND TRANSFERS OUT	1,640,734	1,940,600	1,939,200	(1,400)
CHANGE IN FUND Total	3,465,650	(639,843)	(799,785)	(159,942)
399 FUND BALANCE	-	(472,269)	(1,140,153)	(667,884)
599 RESERVES	-	1,112,112	1,939,938	827,826
11000 TOURIST DEVELOPMENT FUND Total	3,465,650	-	(0)	0

11001 PROFESS SPORTS FRANCHISE TAX

CHANGE IN FUND

01 SOURCES				
310 TAXES	(1,937,472)	(1,962,480)	(2,184,000)	(221,520)
360 MISCELLANEOUS REVENUES	(5,583)	-	(2,500)	(2,500)
02 USES				
510 PERSONNEL SERVICES	244,690	284,626	480,279	195,653
530 OPERATING EXPENDITURES	1,291,248	1,721,854	1,663,230	(58,624)
540 INTERNAL SERVICE CHARGES	53,266	64,613	69,964	5,351
560 CAPITAL OUTLAY	-	-	-	0
590 INTERFUND TRANSFERS OUT	2,714	-	-	0
CHANGE IN FUND Total	(351,139)	108,613	26,973	(81,640)
399 FUND BALANCE	-	(792,791)	(921,002)	(128,211)

11000 TOURIST DEV FUND BALANCE INCREASED BY 141% DUE TO HIGHER THAN ANTICIPATED TOURIST DEVELOPMENT TAX AND INTEREST INCOME

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
599 RESERVES	-	684,178	894,029	209,851
11001 PROFESS SPORTS FRANCHISE TAX Total	(351,139)	(0)	(0)	(0)
11200 FIRE PROTECTION FUND				
CHANGE IN FUND				
01 SOURCES				
310 TAXES	(41,420,051)	(43,633,691)	(55,560,902)	(11,927,211)
320 PERMITS FEES & SPECIAL ASS	(109,122)	-	-	0
330 INTERGOVERNMENTAL REVENUE	(112,536)	(110,000)	(410,000)	(300,000)
340 CHARGES FOR SERVICES	(5,760,571)	(6,335,000)	(6,510,000)	(175,000)
360 MISCELLANEOUS REVENUES	(253,331)	(120,000)	(420,000)	(300,000)
380 OTHER SOURCES	(156,243)	(50,000)	(50,000)	0
02 USES				
510 PERSONNEL SERVICES	40,425,649	43,883,992	45,612,726	1,728,734
530 OPERATING EXPENDITURES	3,199,642	4,115,975	4,687,080	571,105
540 INTERNAL SERVICE CHARGES	4,998,109	5,814,098	6,366,561	552,463
560 CAPITAL OUTLAY	139,330	729,177	2,831,049	2,101,872
580 GRANTS & AIDS	278,953	373,739	918,048	544,309
590 INTERFUND TRANSFERS OUT	97,130	-	-	0
596 TRANSFERS TO CONSTITUTIONA	708,367	761,067	856,665	95,598
CHANGE IN FUND Total	2,035,328	5,429,357	(1,678,773)	(7,108,130)
399 FUND BALANCE	-	(19,302,334)	(14,233,937)	5,068,397
599 RESERVES	-	13,872,977	15,912,710	2,039,733
11200 FIRE PROTECTION FUND Total	2,035,328	(0)	0	0
11201 FIRE PROT FUND-REPLACE & RENEW				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(796)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	12,418	-	-	0
560 CAPITAL OUTLAY	1,446,966	-	-	0
590 INTERFUND TRANSFERS OUT	20,210	-	-	0
CHANGE IN FUND Total	1,478,798	-	-	0
399 FUND BALANCE	-	-	-	0
11201 FIRE PROT FUND-REPLACE & RENEW Total	1,478,798	-	-	0
11207 FIRE PROTECT FUND-CASSELBERRY				
CHANGE IN FUND				
01 SOURCES				
310 TAXES	(2,586,091)	(2,712,828)	(3,219,322)	(506,494)
320 PERMITS FEES & SPECIAL ASS	(182,153)	-	-	0
330 INTERGOVERNMENTAL REVENUE	(19,800)	(10,000)	(19,800)	(9,800)
340 CHARGES FOR SERVICES	(1,594,653)	(1,421,463)	(1,130,600)	290,863
360 MISCELLANEOUS REVENUES	(333,263)	(7,500)	(7,500)	0
02 USES				

11200 FIRE PROTECTION FUND BALANCE IS DOWN 26% DUE TO A STRUCTURAL DEFICIT IN THE FUND, WHICH WAS ADDRESSED BY A MILLAGE INCREASE

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
510 PERSONNEL SERVICES	3,585,398	3,414,462	3,619,478	205,016
530 OPERATING EXPENDITURES	209,789	328,258	327,294	(964)
540 INTERNAL SERVICE CHARGES	406,681	409,071	620,450	211,379
560 CAPITAL OUTLAY	-	-	20,000	20,000
CHANGE IN FUND Total	(514,090)	0	210,000	210,000
399 FUND BALANCE	-	-	(210,000)	(210,000)
599 RESERVES	-	-	-	0
11207 FIRE PROTECT FUND-CASSELBERRY Total	(514,090)	0	0	(0)

11400 COURT SUPP TECH FEE (ARTV)				
CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(705,400)	(675,000)	(720,000)	(45,000)
360 MISCELLANEOUS REVENUES	(1,863)	-	-	0
02 USES				
510 PERSONNEL SERVICES	331,462	323,070	342,584	19,514
530 OPERATING EXPENDITURES	502,680	629,704	660,412	30,708
540 INTERNAL SERVICE CHARGES	-	6,434	-	(6,434)
560 CAPITAL OUTLAY	15,105	30,000	16,000	(14,000)
580 GRANTS & AIDS	63,780	63,780	63,780	0
CHANGE IN FUND Total	205,764	377,988	362,776	(15,212)
399 FUND BALANCE	-	(664,208)	(475,624)	188,584
599 RESERVES	-	286,220	112,848	(173,372)
11400 COURT SUPP TECH FEE (ARTV) Total	205,764	-	(0)	(0)

11500 INFRASTRUCTURE TAX FUND				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(112,659)	-	-	0
02 USES				
540 INTERNAL SERVICE CHARGES	102,438	-	-	0
560 CAPITAL OUTLAY	5,834,619	6,700,000	5,000,000	(1,700,000)
580 GRANTS & AIDS	746,010	-	-	0
CHANGE IN FUND Total	6,570,408	6,700,000	5,000,000	(1,700,000)
399 FUND BALANCE	-	(21,836,638)	(16,345,836)	5,490,802
599 RESERVES	-	15,136,638	11,345,836	(3,790,802)
11500 INFRASTRUCTURE TAX FUND Total	6,570,408	-	-	0

11541 INFRASTRUCTURE-COUNTY COMMIS				
CHANGE IN FUND				
01 SOURCES				
310 TAXES	-	-	-	0
330 INTERGOVERNMENTAL REVENUE	-	-	-	0
360 MISCELLANEOUS REVENUES	(300,572)	-	-	0
380 OTHER SOURCES	(3,746)	-	-	0
02 USES				

11500 INFRASTRUCTURE FUND BALANCE IS DOWN 25% BECAUSE THE FUND IS NO LONGER RECEIVING REVENUES AND CURRENT PROJECTS ARE BEING SPENT DOWN. THE FUND WILL BE CLOSED WHEN ALL PROJECTS ARE COMPLETE.

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530 OPERATING EXPENDITURES	113,641	70,000	63,100	(6,900)
540 INTERNAL SERVICE CHARGES	573,891	-	-	0
560 CAPITAL OUTLAY	14,808,585	5,100,000	1,150,000	(3,950,000)
580 GRANTS & AIDS	6,817,816	-	-	0
590 INTERFUND TRANSFERS OUT	-	-	-	0
CHANGE IN FUND Total	22,009,614	5,170,000	1,213,100	(3,956,900)
399 FUND BALANCE	-	(5,170,000)	(4,086,324)	1,083,676
599 RESERVES	-	-	2,873,224	2,873,224
11541 INFRASTRUCTURE-COUNTY COMMIS Total	22,009,614	-	-	0

11560 2014 INFRASTRUCTURE SALES TAX

CHANGE IN FUND

01 SOURCES

310 TAXES	(38,602,675)	(39,343,116)	(41,175,692)	(1,832,576)
360 MISCELLANEOUS REVENUES	(190,667)	-	(500,000)	(500,000)

02 USES

530 OPERATING EXPENDITURES	309,528	60,000	897,000	837,000
540 INTERNAL SERVICE CHARGES	154,011	4,066,657	4,090,483	23,826
560 CAPITAL OUTLAY	14,008,513	35,160,850	40,938,813	5,777,963
580 GRANTS & AIDS	3,424,096	-	750,000	750,000

CHANGE IN FUND Total	(20,897,194)	(55,609)	5,000,604	5,056,213
399 FUND BALANCE	-	(6,688,290)	(10,802,174)	(4,113,884)
599 RESERVES	-	6,743,899	5,801,570	(942,329)
11560 2014 INFRASTRUCTURE SALES TAX Total	(20,897,194)	-	-	0

11641 PUBLIC WORKS-INTERLOCAL AGREEM

CHANGE IN FUND

01 SOURCES

330 INTERGOVERNMENTAL REVENUE	(720,866)	-	-	0
360 MISCELLANEOUS REVENUES	-	-	-	0

02 USES

530 OPERATING EXPENDITURES	30,425	-	-	0
560 CAPITAL OUTLAY	690,441	-	-	0
590 INTERFUND TRANSFERS OUT	3,746	-	-	0

CHANGE IN FUND Total	3,746	-	-	0
399 FUND BALANCE	-	-	-	0
11641 PUBLIC WORKS-INTERLOCAL AGREEM Total	3,746	-	-	0

11800 EMS TRUST FUND

CHANGE IN FUND

01 SOURCES

330 INTERGOVERNMENTAL REVENUE	(78,132)	-	-	0
360 MISCELLANEOUS REVENUES	-	-	-	0

02 USES

530 OPERATING EXPENDITURES	78,132	-	-	0
560 CAPITAL OUTLAY	-	-	-	0

11541 INFRASTRUCTURE FUND BALANCE IS DOWN 21% BECAUSE THE FUND IS NO LONGER RECEIVING REVENUES AND CURRENT PROJECTS ARE BEING SPENT DOWN. THE FUND WILL BE CLOSED WHEN ALL PROJECTS ARE COMPLETE.

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND Total	-	-	-	0
399 FUND BALANCE	-	-	-	0
11800 EMS TRUST FUND Total	-	-	-	0

11901 COMMUNITY DEVELOPMEN BLK GRANT

CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(1,516,996)	(1,654,887)	(1,665,154)	(10,267)
380 OTHER SOURCES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	-	-	-	0
530 OPERATING EXPENDITURES	73,165	100,977	94,715	(6,262)
540 INTERNAL SERVICE CHARGES	229,752	230,000	239,577	9,577
560 CAPITAL OUTLAY	-	90,000	-	(90,000)
580 GRANTS & AIDS	1,225,269	1,233,910	1,330,862	96,952
CHANGE IN FUND Total	11,190	-	-	0
399 FUND BALANCE	-	-	-	0
11901 COMMUNITY DEVELOPMEN BLK GRANT Total	11,190	-	-	0

11902 HOME PROGRAM GRANT

CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(385,694)	(497,897)	(496,754)	1,143
360 MISCELLANEOUS REVENUES	(17)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	10,024	29,790	29,675	(115)
540 INTERNAL SERVICE CHARGES	40,729	20,000	20,000	0
580 GRANTS & AIDS	334,941	448,107	447,079	(1,028)
590 INTERFUND TRANSFERS OUT	-	-	-	0
CHANGE IN FUND Total	(17)	-	-	0
399 FUND BALANCE	-	-	-	0
11902 HOME PROGRAM GRANT Total	(17)	-	-	0

11904 EMERGENCY SHELTER GRANTS

CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(164,489)	(151,092)	(148,985)	2,107
360 MISCELLANEOUS REVENUES	(1)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	2,235	5,731	-	(5,731)
540 INTERNAL SERVICE CHARGES	12,072	5,000	-	(5,000)
580 GRANTS & AIDS	150,181	140,361	148,985	8,624
CHANGE IN FUND Total	(1)	-	-	0
11904 EMERGENCY SHELTER GRANTS Total	(1)	-	-	0

11905 COMMUNITY SVC BLOCK GRANT

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(270,128)	(41,931)	(43,561)	(1,630)
02 USES				
510 PERSONNEL SERVICES	34,457	41,931	43,410	1,479
530 OPERATING EXPENDITURES	56,443	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	151	151
580 GRANTS & AIDS	179,228	-	-	0
CHANGE IN FUND Total	-	-	(0)	(0)
11905 COMMUNITY SVC BLOCK GRANT Total	-	-	(0)	(0)
11908 DISASTER PREPAREDNESS				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(221,003)	(31,885)	(41,056)	(9,171)
02 USES				
510 PERSONNEL SERVICES	41,712	31,885	41,056	9,171
530 OPERATING EXPENDITURES	149,932	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
560 CAPITAL OUTLAY	29,359	-	-	0
CHANGE IN FUND Total	(0)	-	(0)	(0)
11908 DISASTER PREPAREDNESS Total	(0)	-	(0)	(0)
11909 MOSQUITO CONTROL GRANT				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(260,364)	(502,468)	(502,468)	0
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	123,060	-	422,915	422,915
530 OPERATING EXPENDITURES	89,328	502,468	51,622	(450,846)
560 CAPITAL OUTLAY	47,976	-	27,931	27,931
CHANGE IN FUND Total	(0)	-	(0)	(0)
11909 MOSQUITO CONTROL GRANT Total	(0)	-	(0)	(0)
11912 PUBLIC SAFETY GRANTS (STATE)				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(520,769)	-	-	0
360 MISCELLANEOUS REVENUES	(0)	-	-	0
02 USES				
510 PERSONNEL SERVICES	-	-	-	0
530 OPERATING EXPENDITURES	8,063	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
580 GRANTS & AIDS	512,706	-	-	0
CHANGE IN FUND Total	-	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
599 RESERVES	-	-	-	0
11912 PUBLIC SAFETY GRANTS (STATE) Total	-	-	-	0
11913 PUBLIC SAFETY GRANTS (OTHER)				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(0)	-	-	0
CHANGE IN FUND Total	(0)	-	-	0
11913 PUBLIC SAFETY GRANTS (OTHER) Total	(0)	-	-	0
11915 PUBLIC SAFETY GRANTS (FEDERAL)				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(16,255)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	16,255	-	-	0
560 CAPITAL OUTLAY	-	-	-	0
CHANGE IN FUND Total	-	-	-	0
11915 PUBLIC SAFETY GRANTS (FEDERAL) Total	-	-	-	0
11916 PUBLIC WORKS GRANTS				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(7,461,903)	-	-	0
380 OTHER SOURCES	-	-	-	0
02 USES				
530 OPERATING EXPENDITURES	9,636	-	-	0
560 CAPITAL OUTLAY	7,424,816	-	-	0
580 GRANTS & AIDS	19,274	-	-	0
CHANGE IN FUND Total	(8,178)	-	-	0
399 FUND BALANCE	-	-	-	0
11916 PUBLIC WORKS GRANTS Total	(8,178)	-	-	0
11917 LEISURE SERVICES GRANTS				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(6,979)	-	-	0
360 MISCELLANEOUS REVENUES	(32)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
560 CAPITAL OUTLAY	-	-	-	0
CHANGE IN FUND Total	(7,011)	-	-	0
11917 LEISURE SERVICES GRANTS Total	(7,011)	-	-	0
11918 GROWTH MANAGEMENT GRANTS				
CHANGE IN FUND				

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 USES				
580 GRANTS & AIDS	-	-	-	0
CHANGE IN FUND Total	-	-	-	0
11918 GROWTH MANAGEMENT GRANTS Total	-	-	-	0
11919 COMMUNITY SVC GRANTS				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(1,669,023)	(479,291)	(479,291)	0
380 OTHER SOURCES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	59,747	62,250	62,907	657
530 OPERATING EXPENDITURES	34,980	27,744	13,700	(14,044)
540 INTERNAL SERVICE CHARGES	-	-	43	43
580 GRANTS & AIDS	1,603,700	389,297	402,641	13,344
CHANGE IN FUND Total	29,404	-	0	0
399 FUND BALANCE	-	-	-	0
11919 COMMUNITY SVC GRANTS Total	29,404	-	0	0
11920 NEIGHBOR STABIL PROGRAM GRANT				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	529,980	(31,402)	(42,295)	(10,893)
360 MISCELLANEOUS REVENUES	(865,012)	-	-	0
02 USES				
510 PERSONNEL SERVICES	44,536	31,402	42,145	10,743
530 OPERATING EXPENDITURES	10,799	-	-	0
540 INTERNAL SERVICE CHARGES	25,123	-	151	151
580 GRANTS & AIDS	253,188	-	-	0
CHANGE IN FUND Total	(1,386)	-	0	0
11920 NEIGHBOR STABIL PROGRAM GRANT Total	(1,386)	-	0	0
11925 DCF REINVESTMENT GRANT FUND				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(547,833)	-	(1,200,000)	(1,200,000)
360 MISCELLANEOUS REVENUES	(56)	-	-	0
02 USES				
510 PERSONNEL SERVICES	-	-	-	0
530 OPERATING EXPENDITURES	480,291	-	995,567	995,567
540 INTERNAL SERVICE CHARGES	67,598	-	204,433	204,433
CHANGE IN FUND Total	0	-	-	0
11925 DCF REINVESTMENT GRANT FUND Total	0	-	-	0
11926 CITY OF SANFORD CDBG				
CHANGE IN FUND				

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(442,589)	(414,546)	(401,643)	12,903
380 OTHER SOURCES	(1,200)	-	-	0
02 USES				
510 PERSONNEL SERVICES	48,359	57,074	60,171	3,097
530 OPERATING EXPENDITURES	13,132	13,835	9,329	(4,506)
540 INTERNAL SERVICE CHARGES	17,085	12,000	12,000	0
580 GRANTS & AIDS	364,482	331,637	320,143	(11,494)
CHANGE IN FUND Total	(731)	-	(0)	0
11926 CITY OF SANFORD CDBG Total	(731)	-	(0)	0
11930 RESOURCE MANAGEMENT GRANTS				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(75,950)	(21,746)	(22,535)	(789)
02 USES				
510 PERSONNEL SERVICES	19,318	21,746	22,535	789
530 OPERATING EXPENDITURES	56,632	-	-	0
CHANGE IN FUND Total	0	-	-	0
11930 RESOURCE MANAGEMENT GRANTS Total	0	-	-	0
12010 AFFORDABLE HOUSING 09/10				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	-	-	-	0
CHANGE IN FUND Total	-	-	-	0
12010 AFFORDABLE HOUSING 09/10 Total	-	-	-	0
12014 AFFORDABLE HOUSING 13/14				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(103,729)	-	-	0
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
580 GRANTS & AIDS	103,729	-	-	0
CHANGE IN FUND Total	-	-	-	0
12014 AFFORDABLE HOUSING 13/14 Total	-	-	-	0
12015 SHIP AFFORDABLE HOUSING 14/15				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(813,605)	(31,402)	-	31,402
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	13,800	31,402	-	(31,402)
530 OPERATING EXPENDITURES	18,258	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540 INTERNAL SERVICE CHARGES	56,842	-	-	0
580 GRANTS & AIDS	724,706	-	-	0
CHANGE IN FUND Total	-	-	-	0
12015 SHIP AFFORDABLE HOUSING 14/15 Total	-	-	-	0
12016 SHIP AFFORDABLE HOUSING 15/16				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(5,626)	-	-	0
360 MISCELLANEOUS REVENUES	(133,642)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	14,084	-	-	0
540 INTERNAL SERVICE CHARGES	94,266	-	-	0
580 GRANTS & AIDS	33,591	-	-	0
CHANGE IN FUND Total	2,674	-	-	0
12016 SHIP AFFORDABLE HOUSING 15/16 Total	2,674	-	-	0
12017 SHIP AFFORDABLE HOUSING 16/17				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	-	(2,450,135)	(42,600)	2,407,535
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	-	-	42,145	42,145
530 OPERATING EXPENDITURES	-	155,013	-	(155,013)
540 INTERNAL SERVICE CHARGES	-	90,000	455	(89,545)
580 GRANTS & AIDS	-	2,205,122	-	(2,205,122)
CHANGE IN FUND Total	-	-	0	(0)
12017 SHIP AFFORDABLE HOUSING 16/17 Total	-	-	0	(0)
12018 SHIP AFFORDABLE HOUSING 17/18				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	-	-	-	0
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
510 PERSONNEL SERVICES	-	-	-	0
530 OPERATING EXPENDITURES	-	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
580 GRANTS & AIDS	-	-	-	0
CHANGE IN FUND Total	-	-	-	0
12018 SHIP AFFORDABLE HOUSING 17/18 Total	-	-	-	0
12101 LAW ENFORCEMENT TST-LOCAL				
CHANGE IN FUND				
01 SOURCES				

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
350 JUDGEMENTS FINES & FORFEIT	(591,811)	-	-	0
360 MISCELLANEOUS REVENUES	(8,700)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	1,509,667	-	-	0
560 CAPITAL OUTLAY	-	-	-	0
CHANGE IN FUND Total	909,155	-	-	0
12101 LAW ENFORCEMENT TST-LOCAL Total	909,155	-	-	0
12102 LAW ENFORCEMENT TST-JUSTICE				
CHANGE IN FUND				
01 SOURCES				
350 JUDGEMENTS FINES & FORFEIT	(68,894)	-	-	0
360 MISCELLANEOUS REVENUES	(18,459)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	75,103	-	-	0
CHANGE IN FUND Total	(12,249)	-	-	0
12102 LAW ENFORCEMENT TST-JUSTICE Total	(12,249)	-	-	0
12103 LAW ENFORCEMENT TST-FEDERAL				
CHANGE IN FUND				
01 SOURCES				
350 JUDGEMENTS FINES & FORFEIT	(26,447)	-	-	0
360 MISCELLANEOUS REVENUES	(70)	-	-	0
CHANGE IN FUND Total	(26,517)	-	-	0
12103 LAW ENFORCEMENT TST-FEDERAL Total	(26,517)	-	-	0
12200 ARBOR VIOLATION TRUST FUND				
CHANGE IN FUND				
01 SOURCES				
350 JUDGEMENTS FINES & FORFEIT	-	(8,000)	(8,000)	0
360 MISCELLANEOUS REVENUES	(388)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	-	148,281	148,669	388
CHANGE IN FUND Total	(388)	140,281	140,669	388
399 FUND BALANCE	-	(140,281)	(140,669)	(388)
12200 ARBOR VIOLATION TRUST FUND Total	(388)	-	-	0
12300 ALCOHOL/DRUG ABUSE FUND				
CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(68,428)	(60,000)	(69,000)	(9,000)
360 MISCELLANEOUS REVENUES	(255)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	7,740	-	-	0
580 GRANTS & AIDS	17,805	-	-	0
596 TRANSFERS TO CONSTITUTIONA	-	148,169	187,306	39,137

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND Total	(43,138)	88,169	118,306	30,137
399 FUND BALANCE	-	(88,169)	(118,306)	(30,137)
12300 ALCOHOL/DRUG ABUSE FUND Total	(43,138)	-	-	0
12302 TEEN COURT				
CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(138,359)	(142,000)	(125,000)	17,000
360 MISCELLANEOUS REVENUES	(289)	-	-	0
02 USES				
510 PERSONNEL SERVICES	99,601	-	-	0
530 OPERATING EXPENDITURES	2,157	-	-	0
540 INTERNAL SERVICE CHARGES	1,112	-	437	437
580 GRANTS & AIDS	9,560	-	-	0
596 TRANSFERS TO CONSTITUTIONA	-	160,883	167,318	6,435
CHANGE IN FUND Total	(26,218)	18,883	42,755	23,872
399 FUND BALANCE	-	(95,776)	(112,464)	(16,688)
599 RESERVES	-	76,893	69,709	(7,184)
12302 TEEN COURT Total	(26,218)	-	-	0
12500 EMERGENCY 911 FUND				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	(2,141,011)	(2,000,000)	(2,000,000)	0
340 CHARGES FOR SERVICES	-	-	-	0
360 MISCELLANEOUS REVENUES	(11,965)	-	-	0
02 USES				
510 PERSONNEL SERVICES	294,096	324,421	313,671	(10,750)
530 OPERATING EXPENDITURES	957,502	995,237	1,017,437	22,200
540 INTERNAL SERVICE CHARGES	11,119	1,645	79,018	77,373
560 CAPITAL OUTLAY	2,472,899	-	48,500	48,500
580 GRANTS & AIDS	518,317	138,188	119,388	(18,800)
590 INTERFUND TRANSFERS OUT	905	-	-	0
596 TRANSFERS TO CONSTITUTIONA	-	425,000	425,000	0
CHANGE IN FUND Total	2,101,862	(115,509)	3,014	118,523
399 FUND BALANCE	-	(3,031,843)	(3,710,710)	(678,867)
599 RESERVES	-	3,147,352	3,707,696	560,344
12500 EMERGENCY 911 FUND Total	2,101,862	0	0	(0)
12601 ARTERIAL-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(2,356,810)	(1,700,000)	(1,785,000)	(85,000)
360 MISCELLANEOUS REVENUES	(5,911)	-	-	0
02 USES				
560 CAPITAL OUTLAY	28,240	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND Total	(2,334,482)	(1,700,000)	(1,785,000)	(85,000)
399 FUND BALANCE	-	11,869,934	7,485,581	(4,384,353)
599 RESERVES	-	(10,169,934)	(5,700,581)	4,469,353
12601 ARTERIAL-IMPACT FEE Total	(2,334,482)	-	-	0
12602 NORTH COLLECTOR-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(2,107)	(2,000)	(2,000)	0
02 USES				
560 CAPITAL OUTLAY	43,090	-	64,176	64,176
CHANGE IN FUND Total	40,983	(2,000)	62,176	64,176
399 FUND BALANCE	-	(62,176)	(64,305)	(2,129)
599 RESERVES	-	64,176	2,129	(62,047)
12602 NORTH COLLECTOR-IMPACT FEE Total	40,983	-	-	0
12603 WEST COLLECTOR-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(247,637)	(275,000)	(275,000)	0
360 MISCELLANEOUS REVENUES	(871)	-	-	0
CHANGE IN FUND Total	(248,508)	(275,000)	(275,000)	0
399 FUND BALANCE	-	600,508	77,000	(523,508)
599 RESERVES	-	(325,508)	198,000	523,508
12603 WEST COLLECTOR-IMPACT FEE Total	(248,508)	-	-	0
12604 EAST COLLECTOR-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(240,240)	(100,000)	(105,000)	(5,000)
360 MISCELLANEOUS REVENUES	(311)	-	-	0
CHANGE IN FUND Total	(240,551)	(100,000)	(105,000)	(5,000)
399 FUND BALANCE	-	-	(260,849)	(260,849)
599 RESERVES	-	100,000	365,849	265,849
12604 EAST COLLECTOR-IMPACT FEE Total	(240,551)	-	-	0
12605 SOUTH CENTRAL-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(212,422)	(200,000)	(205,500)	(5,500)
360 MISCELLANEOUS REVENUES	(1,488)	-	-	0
CHANGE IN FUND Total	(213,910)	(200,000)	(205,500)	(5,500)
399 FUND BALANCE	-	2,147,964	1,898,554	(249,410)
599 RESERVES	-	(1,947,964)	(1,693,054)	254,910
12605 SOUTH CENTRAL-IMPACT FEE Total	(213,910)	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
12801 FIRE/RESCUE-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(161,670)	(150,000)	-	150,000
360 MISCELLANEOUS REVENUES	(16,626)	(3,500)	-	3,500
02 USES				
560 CAPITAL OUTLAY	-	3,369,917	-	(3,369,917)
CHANGE IN FUND Total	(178,296)	3,216,417	-	(3,216,417)
399 FUND BALANCE	-	(3,216,417)	-	3,216,417
599 RESERVES	-	-	-	0
12801 FIRE/RESCUE-IMPACT FEE Total	(178,296)	-	-	0
12802 LAW ENFORCEMENT-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(6)	-	-	0
CHANGE IN FUND Total	(6)	-	-	0
399 FUND BALANCE	-	-	-	0
599 RESERVES	-	-	-	0
12802 LAW ENFORCEMENT-IMPACT FEE Total	(6)	-	-	0
12804 LIBRARY-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(112,211)	(70,000)	(70,000)	0
360 MISCELLANEOUS REVENUES	(613)	-	-	0
02 USES				
560 CAPITAL OUTLAY	102,683	100,318	127,823	27,505
CHANGE IN FUND Total	(10,141)	30,318	57,823	27,505
399 FUND BALANCE	-	(30,318)	(57,823)	(27,505)
599 RESERVES	-	-	-	0
12804 LIBRARY-IMPACT FEE Total	(10,141)	-	-	0
12805 DRAINAGE-IMPACT FEE				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(19)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
CHANGE IN FUND Total	(19)	-	-	0
399 FUND BALANCE	-	-	-	0
12805 DRAINAGE-IMPACT FEE Total	(19)	-	-	0
13000 STORMWATER FUND				
CHANGE IN FUND				
01 SOURCES				

12801 FUND BALANCE HAS BEEN FULLY ALLOCATED TO THE CONSTRUCTION ON FIRE STATION 29

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
340 CHARGES FOR SERVICES	(15,470)	-	-	0
360 MISCELLANEOUS REVENUES	(2,757)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	4,922	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
560 CAPITAL OUTLAY	-	-	-	0
590 INTERFUND TRANSFERS OUT	-	-	193,117	193,117
CHANGE IN FUND Total	(13,305)	-	193,117	193,117
399 FUND BALANCE	-	-	(193,117)	(193,117)
599 RESERVES	-	-	-	0
13000 STORMWATER FUND Total	(13,305)	-	-	0

13100 ECONOMIC DEVELOPMENT

CHANGE IN FUND

01 SOURCES

330 INTERGOVERNMENTAL REVENUE	(159,449)	(452,438)	(519,250)	(66,812)
360 MISCELLANEOUS REVENUES	(4,768)	-	-	0
380 OTHER SOURCES	(1,064,792)	(1,731,112)	(1,849,438)	(118,326)

02 USES

510 PERSONNEL SERVICES	210,449	295,306	258,503	(36,803)
530 OPERATING EXPENDITURES	861,904	1,022,723	1,024,723	2,000
540 INTERNAL SERVICE CHARGES	12,106	1,339	13,402	12,062
580 GRANTS & AIDS	185,000	1,174,763	1,072,060	(102,703)

CHANGE IN FUND Total	40,450	310,581	(0)	(310,581)
399 FUND BALANCE	-	(310,581)	-	310,581
599 RESERVES	-	-	-	0
13100 ECONOMIC DEVELOPMENT Total	40,450	0	(0)	(0)

13300 17/92 REDEVELOPMENT TI FUND

CHANGE IN FUND

01 SOURCES

330 INTERGOVERNMENTAL REVENUE	(2,006,558)	(2,327,156)	(2,574,985)	(247,829)
360 MISCELLANEOUS REVENUES	(50,932)	(30,000)	(30,000)	0

02 USES

510 PERSONNEL SERVICES	146,746	152,024	140,699	(11,325)
530 OPERATING EXPENDITURES	237,508	109,575	109,575	0
540 INTERNAL SERVICE CHARGES	3,573	404	-	(404)
560 CAPITAL OUTLAY	-	-	-	0
580 GRANTS & AIDS	518,956	228,184	228,184	0
590 INTERFUND TRANSFERS OUT	404	-	-	0

CHANGE IN FUND Total	(1,150,303)	(1,866,969)	(2,126,527)	(259,558)
399 FUND BALANCE	-	(7,609,184)	(9,493,902)	(1,884,718)
599 RESERVES	-	9,476,153	11,620,429	2,144,276
13300 17/92 REDEVELOPMENT TI FUND Total	(1,150,303)	(0)	0	0

15000 MSBU STREET LIGHTING

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(2,368,188)	(2,406,000)	(2,275,450)	130,550
340 CHARGES FOR SERVICES	-	-	-	0
360 MISCELLANEOUS REVENUES	(3,357)	(1,000)	(3,000)	(2,000)
02 USES				
530 OPERATING EXPENDITURES	2,390,634	2,751,500	2,639,950	(111,550)
CHANGE IN FUND Total	19,089	344,500	361,500	17,000
399 FUND BALANCE	-	(684,500)	(861,500)	(177,000)
599 RESERVES	-	340,000	500,000	160,000
15000 MSBU STREET LIGHTING Total	19,089	-	-	0
15100 MSBU RESIDENTIAL SOLID WASTE				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(14,200,875)	(14,110,000)	(14,328,000)	(218,000)
360 MISCELLANEOUS REVENUES	(19,041)	(25,000)	(20,000)	5,000
02 USES				
530 OPERATING EXPENDITURES	14,017,550	14,405,000	14,803,000	398,000
CHANGE IN FUND Total	(202,366)	270,000	455,000	185,000
399 FUND BALANCE	-	(4,330,000)	(5,350,000)	(1,020,000)
599 RESERVES	-	4,060,000	4,895,000	835,000
15100 MSBU RESIDENTIAL SOLID WASTE Total	(202,366)	-	-	0
16000 MSBU PROGRAM				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(84,448)	(83,815)	(108,400)	(24,585)
340 CHARGES FOR SERVICES	(843,980)	(739,250)	(474,350)	264,900
360 MISCELLANEOUS REVENUES	(2,901)	(1,000)	(2,550)	(1,550)
380 OTHER SOURCES	(47,234)	(51,950)	(20,000)	31,950
02 USES				
510 PERSONNEL SERVICES	267,100	296,351	317,867	21,516
530 OPERATING EXPENDITURES	440,300	406,841	364,200	(42,641)
540 INTERNAL SERVICE CHARGES	31,031	39,305	43,788	4,483
590 INTERFUND TRANSFERS OUT	6,657	-	10,000	10,000
CHANGE IN FUND Total	(233,475)	(133,518)	130,555	264,073
399 FUND BALANCE	-	(1,178,098)	(1,606,532)	(428,434)
599 RESERVES	-	1,311,616	1,475,977	164,361
16000 MSBU PROGRAM Total	(233,475)	0	0	(0)
16005 MSBU MILLS (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(64,471)	(63,000)	(63,000)	0
360 MISCELLANEOUS REVENUES	(545)	(50)	(500)	(450)

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 USES				
530 OPERATING EXPENDITURES	13,503	217,825	301,465	83,640
CHANGE IN FUND Total	(51,513)	154,775	237,965	83,190
399 FUND BALANCE	-	(154,775)	(237,965)	(83,190)
16005 MSBU MILLS (LM/AWC) Total	(51,513)	-	-	0
16006 MSBU PICKETT (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(41,297)	(41,300)	(41,040)	260
360 MISCELLANEOUS REVENUES	(573)	(50)	(200)	(150)
02 USES				
530 OPERATING EXPENDITURES	56,449	202,850	216,210	13,360
CHANGE IN FUND Total	14,578	161,500	174,970	13,470
399 FUND BALANCE	-	(161,500)	(174,970)	(13,470)
16006 MSBU PICKETT (LM/AWC) Total	14,578	-	-	0
16007 MSBU AMORY (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(6,381)	(6,335)	(6,336)	(1)
360 MISCELLANEOUS REVENUES	(58)	(25)	(50)	(25)
02 USES				
530 OPERATING EXPENDITURES	2,887	25,790	26,203	413
CHANGE IN FUND Total	(3,552)	19,430	19,817	387
399 FUND BALANCE	-	(19,430)	(19,817)	(387)
16007 MSBU AMORY (LM/AWC) Total	(3,552)	-	-	0
16010 MSBU CEDAR RIDGE (GRNDS MAINT)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(23,696)	(26,200)	(30,575)	(4,375)
360 MISCELLANEOUS REVENUES	(127)	(50)	(50)	0
380 OTHER SOURCES	(5,300)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	24,241	63,405	52,125	(11,280)
CHANGE IN FUND Total	(4,882)	37,155	21,500	(15,655)
399 FUND BALANCE	-	(37,155)	(21,500)	15,655
16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total	(4,882)	-	-	0
16013 MSBU HOWELL CREEK (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(1,468)	(1,460)	(1,465)	(5)
330 INTERGOVERNMENTAL REVENUE	(711)	-	-	0
360 MISCELLANEOUS REVENUES	(25)	(1,560)	(1,705)	(145)

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 USES				
530 OPERATING EXPENDITURES	2,030	11,505	11,630	125
CHANGE IN FUND Total	(174)	8,485	8,460	(25)
399 FUND BALANCE	-	(8,485)	(8,460)	25
16013 MSBU HOWELL CREEK (LM/AWC) Total	(174)	-	-	0
16020 MSBU HORSESHOE (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(7,946)	(5,760)	(7,920)	(2,160)
360 MISCELLANEOUS REVENUES	(53)	(25)	(30)	(5)
380 OTHER SOURCES	-	-	-	0
02 USES				
530 OPERATING EXPENDITURES	2,449	24,575	9,500	(15,075)
CHANGE IN FUND Total	(5,550)	18,790	1,550	(17,240)
399 FUND BALANCE	-	(18,790)	(1,550)	17,240
16020 MSBU HORSESHOE (LM/AWC) Total	(5,550)	-	-	0
16021 MSBU MYRTLE (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(6,638)	(7,235)	(7,240)	(5)
360 MISCELLANEOUS REVENUES	(19)	(20)	(10)	10
02 USES				
530 OPERATING EXPENDITURES	6,535	9,855	10,600	745
CHANGE IN FUND Total	(122)	2,600	3,350	750
399 FUND BALANCE	-	(2,600)	(3,350)	(750)
16021 MSBU MYRTLE (LM/AWC) Total	(122)	-	-	0
16023 MSBU SPRING WOOD LAKE (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(6,094)	(5,185)	(5,185)	0
360 MISCELLANEOUS REVENUES	(156)	-	(50)	(50)
02 USES				
530 OPERATING EXPENDITURES	2,738	25,160	25,650	490
CHANGE IN FUND Total	(3,511)	19,975	20,415	440
399 FUND BALANCE	-	(19,975)	(20,415)	(440)
16023 MSBU SPRING WOOD LAKE (LM/AWC) Total	(3,511)	-	-	0
16024 MSBU LAKE OF THE WOODS(LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(20,516)	(19,080)	(18,720)	360
360 MISCELLANEOUS REVENUES	(189)	(25)	(150)	(125)
02 USES				

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530 OPERATING EXPENDITURES	2,828	82,155	131,640	49,485
CHANGE IN FUND Total	(17,876)	63,050	112,770	49,720
399 FUND BALANCE	-	(63,050)	(112,770)	(49,720)
16024 MSBU LAKE OF THE WOODS(LM/AWC) Total	(17,876)	-	-	0
16025 MSBU MIRROR (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(11,432)	(10,365)	(10,370)	(5)
360 MISCELLANEOUS REVENUES	(124)	(20)	(50)	(30)
02 USES				
530 OPERATING EXPENDITURES	2,821	52,295	58,575	6,280
CHANGE IN FUND Total	(8,735)	41,910	48,155	6,245
399 FUND BALANCE	-	(41,910)	(48,155)	(6,245)
16025 MSBU MIRROR (LM/AWC) Total	(8,735)	-	-	0
16026 MSBU SPRING (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(27,141)	(27,000)	(27,000)	0
360 MISCELLANEOUS REVENUES	(423)	(150)	(400)	(250)
02 USES				
530 OPERATING EXPENDITURES	2,858	177,150	197,418	20,268
CHANGE IN FUND Total	(24,706)	150,000	170,018	20,018
399 FUND BALANCE	-	(150,000)	(170,018)	(20,018)
16026 MSBU SPRING (LM/AWC) Total	(24,706)	-	-	0
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(8,781)	(6,240)	(3,745)	2,495
360 MISCELLANEOUS REVENUES	(219)	(25)	(100)	(75)
02 USES				
530 OPERATING EXPENDITURES	2,404	49,290	52,225	2,935
CHANGE IN FUND Total	(6,597)	43,025	48,380	5,355
399 FUND BALANCE	-	(43,025)	(48,380)	(5,355)
16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total	(6,597)	-	-	0
16028 MSBU BURKETT (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(10,483)	(9,200)	(6,140)	3,060
360 MISCELLANEOUS REVENUES	(113)	(25)	(100)	(75)
02 USES				
530 OPERATING EXPENDITURES	1,564	48,440	52,840	4,400
CHANGE IN FUND Total	(9,032)	39,215	46,600	7,385

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
399 FUND BALANCE	-	(39,215)	(46,600)	(7,385)
16028 MSBU BURKETT (LM/AWC) Total	(9,032)	-	-	0
16030 MSBU SWEETWATER COVE (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(33,874)	(33,440)	(33,443)	(3)
360 MISCELLANEOUS REVENUES	(75)	(100)	(75)	25
02 USES				
530 OPERATING EXPENDITURES	34,945	45,540	54,728	9,188
CHANGE IN FUND Total	996	12,000	21,210	9,210
399 FUND BALANCE	-	(12,000)	(21,210)	(9,210)
16030 MSBU SWEETWATER COVE (LM/AWC) Total	996	-	-	0
16031 MSBU LAKE ASHER AWC				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	-	-	(5,380)	(5,380)
360 MISCELLANEOUS REVENUES	-	-	(5)	(5)
02 USES				
530 OPERATING EXPENDITURES	-	-	5,385	5,385
CHANGE IN FUND Total	-	-	-	0
16031 MSBU LAKE ASHER AWC Total	-	-	-	0
16032 MSBU ENGLISH ESTATES (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	-	-	(3,465)	(3,465)
360 MISCELLANEOUS REVENUES	-	-	(5)	(5)
02 USES				
530 OPERATING EXPENDITURES	-	-	3,470	3,470
CHANGE IN FUND Total	-	-	-	0
16032 MSBU ENGLISH ESTATES (LM/AWC) Total	-	-	-	0
16033 MSBU GRACE LAKE (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	-	-	(13,670)	(13,670)
360 MISCELLANEOUS REVENUES	-	-	(5)	(5)
380 OTHER SOURCES	-	-	(10,000)	(10,000)
02 USES				
530 OPERATING EXPENDITURES	-	-	23,675	23,675
CHANGE IN FUND Total	-	-	-	0
16033 MSBU GRACE LAKE (LM/AWC) Total	-	-	-	0
16035 MSBU BUTTONWOOD POND (LM/AWC)				

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(3,566)	(3,560)	(3,565)	(5)
360 MISCELLANEOUS REVENUES	(11)	(10)	(10)	0
02 USES				
530 OPERATING EXPENDITURES	2,668	5,470	6,435	965
CHANGE IN FUND Total	(909)	1,900	2,860	960
399 FUND BALANCE	-	(1,900)	(2,860)	(960)
16035 MSBU BUTTONWOOD POND (LM/AWC) Total	(909)	-	-	0
16036 MSBU HOWELL LAKE (LM/AWC)				
CHANGE IN FUND				
01 SOURCES				
320 PERMITS FEES & SPECIAL ASS	(122,442)	(121,575)	(121,585)	(10)
360 MISCELLANEOUS REVENUES	(306)	(25)	(300)	(275)
02 USES				
530 OPERATING EXPENDITURES	54,210	169,400	206,555	37,155
590 INTERFUND TRANSFERS OUT	-	36,950	-	(36,950)
CHANGE IN FUND Total	(68,537)	84,750	84,670	(80)
399 FUND BALANCE	-	(84,750)	(84,670)	80
16036 MSBU HOWELL LAKE (LM/AWC) Total	(68,537)	-	-	0
21200 GENERAL REVENUE DEBT				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(65)	-	-	0
380 OTHER SOURCES	(1,478,270)	(1,539,446)	(1,548,432)	(8,986)
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
570 DEBT SERVICE	1,537,744	1,539,446	1,548,432	8,986
CHANGE IN FUND Total	59,409	-	-	0
399 FUND BALANCE	-	-	-	0
21200 GENERAL REVENUE DEBT Total	59,409	-	-	0
21235 GENERAL REVENUE DEBT - 2014				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(0)	-	-	0
380 OTHER SOURCES	(1,640,734)	(1,640,600)	(1,639,200)	1,400
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
570 DEBT SERVICE	1,641,200	1,640,600	1,639,200	(1,400)
CHANGE IN FUND Total	466	-	-	0
399 FUND BALANCE	-	-	-	0
21235 GENERAL REVENUE DEBT - 2014 Total	466	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
21300 COUNTY SHARED REVENUE DEBT				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(2)	-	-	0
380 OTHER SOURCES	(1,743,871)	(1,741,606)	(1,741,494)	112
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
570 DEBT SERVICE	1,746,171	1,741,606	1,741,494	(112)
CHANGE IN FUND Total	2,298	-	-	0
399 FUND BALANCE	-	-	-	0
21300 COUNTY SHARED REVENUE DEBT Total	2,298	-	-	0
22500 SALES TAX BONDS				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(246)	-	-	0
380 OTHER SOURCES	(4,752,657)	(4,987,275)	(4,982,275)	5,000
02 USES				
570 DEBT SERVICE	4,990,900	4,987,275	4,982,275	(5,000)
CHANGE IN FUND Total	237,997	-	-	0
399 FUND BALANCE	-	-	-	0
599 RESERVES	-	-	-	0
22500 SALES TAX BONDS Total	237,997	-	-	0
30600 INFRASTRUCTURE IMP OP FUND				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(2,163)	-	-	0
380 OTHER SOURCES	-	(150,000)	-	150,000
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
560 CAPITAL OUTLAY	872,421	150,000	-	(150,000)
CHANGE IN FUND Total	870,257	-	-	0
399 FUND BALANCE	-	-	-	0
599 RESERVES	-	-	-	0
30600 INFRASTRUCTURE IMP OP FUND Total	870,257	-	-	0
30700 SPORTS COMPLEX/SOLDIERS CREEK				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(15,836)	-	-	0
02 USES				
510 PERSONNEL SERVICES	71	53,241	-	(53,241)
530 OPERATING EXPENDITURES	293,134	-	-	0
560 CAPITAL OUTLAY	18,741,297	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND Total	19,018,666	53,241	-	(53,241)
399 FUND BALANCE	-	(68,377)	-	68,377
599 RESERVES	-	15,136	-	(15,136)
30700 SPORTS COMPLEX/SOLDIERS CREEK Total	19,018,666	-	-	0
32000 JAIL PROJECT/2005				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(11)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
CHANGE IN FUND Total	(11)	-	-	0
399 FUND BALANCE	-	-	-	0
32000 JAIL PROJECT/2005 Total	(11)	-	-	0
32100 NATURAL LANDS/TRAILS				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(11,158)	-	-	0
02 USES				
510 PERSONNEL SERVICES	-	53,241	55,955	2,714
530 OPERATING EXPENDITURES	4,426	10,000	10,000	0
540 INTERNAL SERVICE CHARGES	-	-	-	0
560 CAPITAL OUTLAY	185,756	656,900	745,807	88,907
CHANGE IN FUND Total	179,024	720,141	811,762	91,621
399 FUND BALANCE	-	(1,973,626)	(1,288,779)	684,847
599 RESERVES	-	1,253,485	477,017	(776,468)
32100 NATURAL LANDS/TRAILS Total	179,024	-	0	0
32200 COURTHOUSE PROJECTS FUND				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(895)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	-	-	-	0
560 CAPITAL OUTLAY	-	-	-	0
CHANGE IN FUND Total	(895)	-	-	0
399 FUND BALANCE	-	-	-	0
599 RESERVES	-	-	-	0
32200 COURTHOUSE PROJECTS FUND Total	(895)	-	-	0
39999 CAPITAL ASSETS FUND				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(2,875,560)	-	-	0
02 USES				

32100 NATURAL LANDS FUND BALANCE IS DOWN 35% DUE TO CAPITAL PROJECTS BEING COMPLETED

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
510 PERSONNEL SERVICES	16,950,886	-	-	0
530 OPERATING EXPENDITURES	51,729,892	-	-	0
540 INTERNAL SERVICE CHARGES	127,833	-	-	0
560 CAPITAL OUTLAY	(74,681,925)	-	-	0
570 DEBT SERVICE	(5,473,865)	-	-	0
CHANGE IN FUND Total	(14,222,738)	-	-	0
39999 CAPITAL ASSETS FUND Total	(14,222,738)	-	-	0

40100 WATER AND SEWER FUND

CHANGE IN FUND

01 SOURCES

330 INTERGOVERNMENTAL REVENUE	(1,495,020)	(1,294,005)	(1,279,452)	14,553
340 CHARGES FOR SERVICES	(55,104,700)	(56,751,051)	(58,208,961)	(1,457,910)
360 MISCELLANEOUS REVENUES	(1,797,581)	(533,153)	(1,318,631)	(785,478)
380 OTHER SOURCES	(3,515,492)	(1,598,227)	(1,400,000)	198,227

02 USES

510 PERSONNEL SERVICES	8,153,919	8,648,229	9,386,178	737,949
530 OPERATING EXPENDITURES	31,186,113	15,406,335	17,853,838	2,447,503
540 INTERNAL SERVICE CHARGES	5,098,108	3,530,599	3,968,387	437,788
560 CAPITAL OUTLAY	-	3,317,921	4,733,900	1,415,979
570 DEBT SERVICE	4,208,812	17,943,191	17,793,353	(149,838)
590 INTERFUND TRANSFERS OUT	8,825,267	15,604,560	15,308,971	(295,589)
596 TRANSFERS TO CONSTITUTIONA	34,182	-	-	0

CHANGE IN FUND Total	(4,406,392)	4,274,399	6,837,583	2,563,184
399 FUND BALANCE	-	(28,748,304)	(26,061,110)	2,687,194
599 RESERVES	-	24,473,905	19,223,527	(5,250,378)
40100 WATER AND SEWER FUND Total	(4,406,392)	0	0	(0)

40102 CONNECTION FEES-WATER

CHANGE IN FUND

01 SOURCES

360 MISCELLANEOUS REVENUES	(468,350)	(638,415)	(617,027)	21,388
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02 USES

540 INTERNAL SERVICE CHARGES	1,054	-	5,000	5,000
560 CAPITAL OUTLAY	-	-	-	0
590 INTERFUND TRANSFERS OUT	553,143	612,927	500,000	(112,927)

CHANGE IN FUND Total	85,846	(25,488)	(112,027)	(86,539)
399 FUND BALANCE	-	(135,890)	(126,172)	9,718
599 RESERVES	-	161,378	238,199	76,821
40102 CONNECTION FEES-WATER Total	85,846	-	-	0

40103 CONNECTION FEES-SEWER

CHANGE IN FUND

01 SOURCES

360 MISCELLANEOUS REVENUES	(2,003,076)	(1,028,702)	(997,189)	31,513
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02 USES

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540 INTERNAL SERVICE CHARGES	4,458	-	10,000	10,000
560 CAPITAL OUTLAY	-	-	-	0
590 INTERFUND TRANSFERS OUT	2,956,709	985,300	900,000	(85,300)
CHANGE IN FUND Total	958,091	(43,402)	(87,189)	(43,787)
399 FUND BALANCE	-	(798,111)	(1,697,604)	(899,493)
599 RESERVES	-	841,513	1,784,793	943,280
40103 CONNECTION FEES-SEWER Total	958,091	-	-	0
40105 WATER & SEWER BONDS, SERIES 20				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(3,550)	(118)	(301)	(183)
02 USES				
560 CAPITAL OUTLAY	(11,897)	-	-	0
CHANGE IN FUND Total	(15,448)	(118)	(301)	(183)
399 FUND BALANCE	-	(8,420)	(4,939)	3,481
599 RESERVES	-	8,538	5,240	(3,298)
40105 WATER & SEWER BONDS, SERIES 20 Total	(15,448)	-	-	0
40106 2010 BOND SERIES				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(1,694)	(8)	(87)	(79)
02 USES				
560 CAPITAL OUTLAY	-	-	-	0
CHANGE IN FUND Total	(1,694)	(8)	(87)	(79)
399 FUND BALANCE	-	(2,532)	(2,642)	(110)
599 RESERVES	-	2,540	2,729	189
40106 2010 BOND SERIES Total	(1,694)	-	-	0
40107 WATER & SEWER DEBT SERVICE RES				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(2,948)	-	-	0
CHANGE IN FUND Total	(2,948)	-	-	0
399 FUND BALANCE	-	(18,118,726)	(18,121,674)	(2,948)
599 RESERVES	-	18,118,726	18,121,674	2,948
40107 WATER & SEWER DEBT SERVICE RES Total	(2,948)	-	-	0
40108 WATER & SEWER CAPITAL IMPROVEM				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(59,295)	(479,209)	(631,361)	(152,152)
380 OTHER SOURCES	(8,783,681)	(15,604,560)	(15,308,971)	295,589
02 USES				
530 OPERATING EXPENDITURES	335,129	4,687,000	4,155,000	(532,000)

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540 INTERNAL SERVICE CHARGES	-	-	-	0
560 CAPITAL OUTLAY	(498,740)	17,257,502	10,560,000	(6,697,502)
580 GRANTS & AIDS	1,455,860	-	-	0
CHANGE IN FUND Total	(7,550,727)	5,860,733	(1,225,332)	(7,086,065)
399 FUND BALANCE	-	(25,128,854)	(1,831,855)	23,296,999
599 RESERVES	-	19,268,121	3,057,187	(16,210,934)
40108 WATER & SEWER CAPITAL IMPROVEM Total	(7,550,727)	-	-	0

40115 WATER & SEWER BOND SER 2015A&B				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	-	-	-	0
02 USES				
540 INTERNAL SERVICE CHARGES	(1,949,803)	-	-	0
CHANGE IN FUND Total	(1,949,803)	-	-	0
40115 WATER & SEWER BOND SER 2015A&B Total	(1,949,803)	-	-	0

40201 SOLID WASTE FUND				
CHANGE IN FUND				
01 SOURCES				
330 INTERGOVERNMENTAL REVENUE	-	-	-	0
340 CHARGES FOR SERVICES	(12,736,837)	(13,640,852)	(13,797,880)	(157,028)
360 MISCELLANEOUS REVENUES	(476,184)	(349,726)	(660,289)	(310,563)
380 OTHER SOURCES	(2,760)	(300,000)	(300,000)	0
02 USES				
510 PERSONNEL SERVICES	3,911,680	4,343,006	4,331,334	(11,672)
530 OPERATING EXPENDITURES	3,564,040	2,227,185	2,516,610	289,425
540 INTERNAL SERVICE CHARGES	3,057,854	2,984,196	3,579,551	595,355
560 CAPITAL OUTLAY	(42,238)	3,549,891	1,895,000	(1,654,891)
590 INTERFUND TRANSFERS OUT	15,977	613,622	590,396	(23,226)
CHANGE IN FUND Total	(2,708,468)	(572,678)	(1,845,278)	(1,272,600)
399 FUND BALANCE	-	(24,232,564)	(24,939,039)	(706,475)
599 RESERVES	-	24,805,242	26,784,317	1,979,075
40201 SOLID WASTE FUND Total	(2,708,468)	(0)	0	0

40204 LANDFILL MANAGEMENT ESCROW				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(35,104)	(56,301)	(75,841)	(19,540)
380 OTHER SOURCES	-	(613,622)	(590,396)	23,226
CHANGE IN FUND Total	(35,104)	(669,923)	(666,237)	3,686
399 FUND BALANCE	-	(18,766,986)	(19,446,503)	(679,517)
599 RESERVES	-	19,436,909	20,112,740	675,831
40204 LANDFILL MANAGEMENT ESCROW Total	(35,104)	-	-	0

50100 PROPERTY/CASUALTY INSURANCE FU

40108 WATER & SEWER CAPITAL FUND BALANCE IS DOWN 93% DUE TO AN ACCOUNTING ADJUSTMENT WHERE PROJECT COMMITTED FUND BALANCES WERE INCLUDED IN THE FY17 ADOPTED BUDGET INSTEAD OF CARRIED FORWARD.

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(1,851,912)	(2,292,820)	(2,372,973)	(80,153)
360 MISCELLANEOUS REVENUES	(16,925)	(15,000)	(15,000)	0
02 USES				
510 PERSONNEL SERVICES	106,845	152,028	155,651	3,623
530 OPERATING EXPENDITURES	1,918,071	2,199,115	2,219,070	19,955
540 INTERNAL SERVICE CHARGES	42,203	43,841	49,233	5,392
590 INTERFUND TRANSFERS OUT	1,211	-	-	0
CHANGE IN FUND Total	199,493	87,164	35,981	(51,183)
399 FUND BALANCE	-	(5,504,814)	(5,162,644)	342,170
599 RESERVES	-	5,417,650	5,126,663	(290,987)
50100 PROPERTY/CASUALTY INSURANCE FU Total	199,493	(0)	0	0

50200 WORKERS COMPENSATION FUND

CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(1,482,332)	(2,003,000)	(1,996,563)	6,437
360 MISCELLANEOUS REVENUES	(136,831)	(30,000)	(30,000)	0
02 USES				
510 PERSONNEL SERVICES	121,017	145,053	155,651	10,598
530 OPERATING EXPENDITURES	1,027,093	1,829,725	2,326,500	496,775
540 INTERNAL SERVICE CHARGES	18,762	21,004	23,393	2,389
590 INTERFUND TRANSFERS OUT	404	-	-	0
CHANGE IN FUND Total	(451,888)	(37,218)	478,981	516,199
399 FUND BALANCE	-	(5,175,889)	(5,201,535)	(25,646)
599 RESERVES	-	5,213,107	4,722,554	(490,553)
50200 WORKERS COMPENSATION FUND Total	(451,888)	(0)	0	0

50300 HEALTH INSURANCE FUND

CHANGE IN FUND				
01 SOURCES				
340 CHARGES FOR SERVICES	(19,657,028)	(20,236,567)	(21,002,260)	(765,693)
360 MISCELLANEOUS REVENUES	(420,182)	(260,000)	(335,000)	(75,000)
02 USES				
510 PERSONNEL SERVICES	124,008	171,328	274,566	103,238
530 OPERATING EXPENDITURES	18,178,340	19,488,920	20,901,209	1,412,289
540 INTERNAL SERVICE CHARGES	255,618	185,046	212,797	27,751
590 INTERFUND TRANSFERS OUT	32,400	-	-	0
CHANGE IN FUND Total	(1,486,843)	(651,273)	51,312	702,585
399 FUND BALANCE	-	(4,195,468)	(6,409,522)	(2,214,054)
599 RESERVES	-	4,846,741	6,358,210	1,511,469
50300 HEALTH INSURANCE FUND Total	(1,486,843)	(0)	(0)	(0)

60301 BOCC AGENCY FUND

CHANGE IN FUND

50300 HEALTH INSURANCE FUND BALANCE IS UP 53% DUE TO LOWER THAN ANTICIPATED MEDICAL EXPENDITURES

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 SOURCES				
360 MISCELLANEOUS REVENUES	(15,567)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	10,813	-	-	0
CHANGE IN FUND Total	(4,754)	-	-	0
399 FUND BALANCE	-	-	-	0
60301 BOCC AGENCY FUND Total	(4,754)	-	-	0
60302 PUBLIC SAFETY				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(12)	-	-	0
02 USES				
580 GRANTS & AIDS	4,805	-	-	0
CHANGE IN FUND Total	4,793	-	-	0
399 FUND BALANCE	-	-	-	0
60302 PUBLIC SAFETY Total	4,793	-	-	0
60303 LIBRARIES-DESIGNATED				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(50,461)	(24,000)	(24,000)	0
02 USES				
530 OPERATING EXPENDITURES	27,540	23,000	49,000	26,000
560 CAPITAL OUTLAY	777	26,000	-	(26,000)
CHANGE IN FUND Total	(22,144)	25,000	25,000	0
399 FUND BALANCE	-	(25,000)	(25,000)	0
60303 LIBRARIES-DESIGNATED Total	(22,144)	-	-	0
60304 ANIMAL CONTROL				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(20,969)	(20,000)	(20,000)	0
02 USES				
530 OPERATING EXPENDITURES	14,449	20,000	20,000	0
560 CAPITAL OUTLAY	1,990	-	-	0
CHANGE IN FUND Total	(4,530)	-	-	0
399 FUND BALANCE	-	-	-	0
60304 ANIMAL CONTROL Total	(4,530)	-	-	0
60305 HISTORICAL COMMISSION				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(62)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	-	22,431	22,431	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
CHANGE IN FUND Total	(62)	22,431	22,431	0
399 FUND BALANCE	-	(22,431)	(22,431)	0
60305 HISTORICAL COMMISSION Total	(62)	-	-	0
60307 4-H COUNSEL COOP EXTENSION				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(27,639)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	25,925	-	-	0
580 GRANTS & AIDS	5,632	-	-	0
CHANGE IN FUND Total	3,919	-	-	0
60307 4-H COUNSEL COOP EXTENSION Total	3,919	-	-	0
60308 ADULT DRUG COURT				
CHANGE IN FUND				
01 SOURCES				
350 JUDGEMENTS FINES & FORFEIT	(45,005)	-	-	0
360 MISCELLANEOUS REVENUES	(363)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	48,775	-	-	0
CHANGE IN FUND Total	3,407	-	-	0
60308 ADULT DRUG COURT Total	3,407	-	-	0
60310 EXTENSION SERVICE PROGRAMS				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(9,360)	-	-	0
02 USES				
530 OPERATING EXPENDITURES	13,763	-	-	0
CHANGE IN FUND Total	4,403	-	-	0
60310 EXTENSION SERVICE PROGRAMS Total	4,403	-	-	0
60311 SEM CO EXPRESSWAY AUTHORITY				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	(6)	-	-	0
CHANGE IN FUND Total	(6)	-	-	0
60311 SEM CO EXPRESSWAY AUTHORITY Total	(6)	-	-	0

BUDGET COMPARISON BY FUND

BY SOURCE/USE - ACCOUNT MAJOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11931 HOMELESSNESS GRANTS				
CHANGE IN FUND				
01 SOURCES				
360 MISCELLANEOUS REVENUES	-	-	-	0
CHANGE IN FUND Total	-	-	-	0
11931 HOMELESSNESS GRANTS Total	-	-	-	0



GENERAL FUND BUDGET

GENERAL FUND ADJUSTMENT SUMMARY

STRUCTURAL ANALYSIS

REVENUE ADJUSTMENTS	FY17 ADOPTED	FY18 ADOPTED	VARIANCE	%
311 AD VALOREM	\$ 134,130,948	\$ 143,682,626	\$ 9,551,678	7.1%
314 UTILITY SERVICES TAXES	6,685,300	6,735,300	50,000	0.7%
315 COMMUNICATIONS SERVICE TAX	6,800,000	5,900,000	(900,000)	-13.2%
329 OTHER PERMITS & SPECIAL AS	131,500	160,000	28,500	21.7%
331 FEDERAL GRANTS	-	500,000	500,000	0.0%
334 STATE GRANTS	128,318	150,000	21,682	16.9%
335 STATE SHARED REVENUES	35,944,500	36,780,460	835,960	2.3%
337 GRANTS FROM OTHER LOCAL UN	64,000	70,070	6,070	9.5%
341 GENERAL GOVT NOT COURT REL	1,027,800	1,106,300	78,500	7.6%
342 PUBLIC SAFETY	6,656,504	6,713,584	57,080	0.9%
343 PHYSICAL ENVIRONMENT	204,000	209,000	5,000	2.5%
347 CULTURE - RECREATION	2,419,778	2,497,031	77,253	3.2%
348 COURT RELATED REVENUES	2,762,000	2,287,000	(475,000)	-17.2%
359 OTHER JUDGEMENTS FINES FOR	386,000	271,000	(115,000)	-29.8%
361 INTEREST & OTHER EARNINGS	201,000	1,201,000	1,000,000	497.5%
364 DISPOSITION OF FIXED ASSET	20,000	50,000	30,000	150.0%
366 CONTRIBUTIONS & DONATIONS	500,000	700,000	200,000	40.0%
381 INTERFUND TRANSFERS IN	-	193,117	193,117	0.0%
386 TRANSFERS FROM CONSITUTUTI	5,300,000	2,070,000	(3,230,000)	-60.9%
REVENUE ADJUSTMENT SUBTOTAL	\$ 206,061,348	\$ 213,976,188	\$ 7,914,840	3.8%

NON BCC EXPENDITURE ADJUSTMENTS	FY17 ADOPTED	FY18 ADOPTED	VARIANCE	%
02 CLERK OF THE COURT	\$ 280,769	\$ 265,806	\$ (14,963)	-5.3%
02 PROPERTY APPRAISER	5,025,342	5,113,736	88,393	1.8%
02 SHERIFF'S OFFICE	120,324,655	125,034,936	4,710,281	
02 SUPERVISOR OF ELECTIONS	2,918,139	2,922,372	4,233	0.1%
02 TAX COLLECTOR	7,177,256	7,209,597	32,341	0.5%
NON BCC EXPENDITURE ADJUSTMENT	\$ 135,726,161	\$ 140,546,447	\$ 4,820,286	3.6%

BCC PROGRAM EXPENDITURE ADJUSTMENTS	FY17 ADOPTED	FY18 ADOPTED	VARIANCE	%
01 ADMINISTRATION DEPT	\$ 5,627,041	\$ 4,458,037	\$ (1,169,003)	-20.8%
03 COURT SUPPORT DEPT	2,603,456	3,212,511	\$ 609,054	23.4%
04 LEISURE SERVICES DEPT	16,419,107	16,864,403	\$ 445,296	2.7%
05 FIRE DEPT	2,842,968	2,929,301	\$ 86,333	3.0%
06 COMMUNITY SERVICES DEPT	11,203,592	11,014,810	\$ (188,781)	-1.7%
07 PUBLIC WORKS DEPT	8,179,556	7,909,948	\$ (269,608)	-3.3%
11 DEVELOPMENT SERVICES DEPT	2,093,862	2,128,379	\$ 34,517	1.6%
14 INFORMATION SERVICES DEPT	1,546,134	338,887	\$ (1,207,247)	-78.1%
18 RESOURCE MANAGEMENT DEPT	3,950,067	8,434,868	\$ 4,484,802	113.5%
INTERFUND TRANSFERS	15,837,881	16,089,918	\$ 252,037	1.6%
BCC PROGRAM ADJUSTMENTS	\$ 70,303,663	\$ 73,381,063	\$ 3,077,399	4.4%

STRUCTURAL BALANCE	\$ 31,524	\$ 48,679	\$ 17,155	
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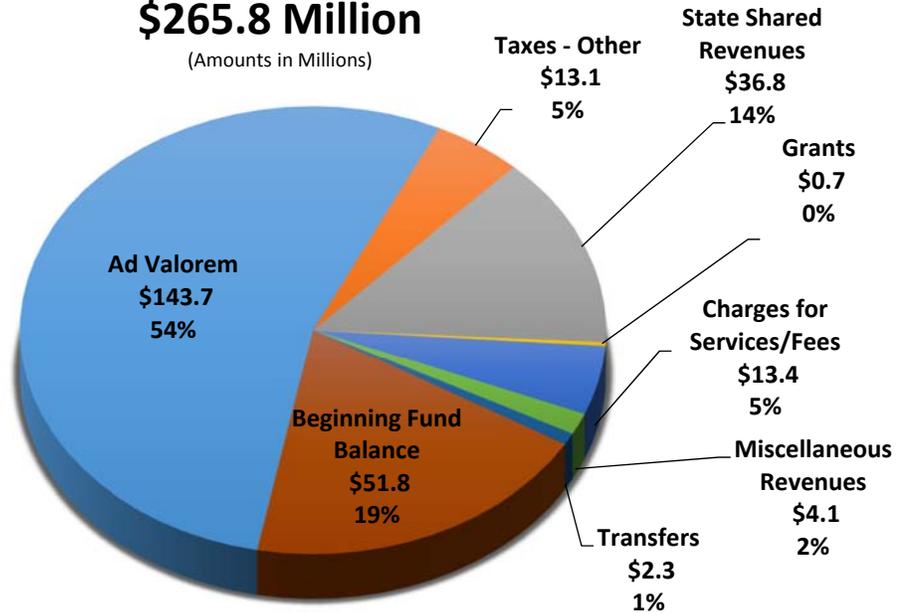
GENERAL FUND SOURCES OF FUNDS

The General Fund budget for Seminole County is supported by a variety of revenue sources. Detailed descriptions for each types of source are reflected on the next page. The first chart below identifies all funding sources in the General Fund, including Beginning Fund Balance. The second chart excludes Beginning Fund Balance, so the actual percentage of total revenues can be identified.

FY 2017/18 Total Sources

\$265.8 Million

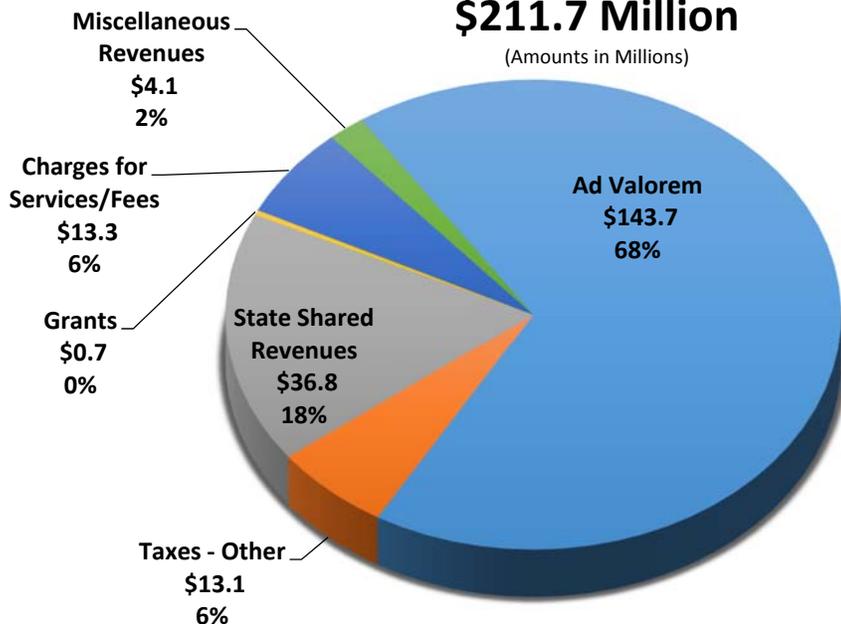
(Amounts in Millions)



FY 2017/18 Total Revenues

\$211.7 Million

(Amounts in Millions)



GENERAL FUND SOURCES OF FUNDS

Recurring sources of funding:

Ad Valorem – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is commonly referred to as a “property tax”.

Taxes - Other – Other locally levied taxes include utility taxes, communication service tax, and the local business tax.

State Shared Revenue - Revenues assessed and collected by the State of Florida, then allocated and returned to the Counties and Municipalities. The largest portion of State Shared Revenues is sales tax which funds the State Revenue Sharing Program.

The state shared Local Government Half-Cent Sales Tax Program is the largest shared revenue program approved by the Legislature. Ordinary distributions to local governments are funded by 8.814 percent of net sales tax proceeds derived from the State 6 cents sales tax. In addition to funding local programs, the primary purpose of the half-cent sales tax program is to provide relief from ad valorem and utility taxes.

Grants - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

Charges for Services/Fees –Charges for Services are charges for specific governmental services provided to both private individuals and governmental units (i.e., housing of federal prisoners, sheriff contracts, parks and recreation, court charges, etc.). Fees are charges set by the County to pay the cost of providing a service or facility or regulating an activity (i.e., zoning, addressing, etc.).

Miscellaneous Revenues – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County, inmate telephone commissions, and other miscellaneous sources.

Other Sources:

Transfers – Transfers between individual funds, which are not repayable and are not considered charges for goods or services.

Beginning Fund Balance – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s Reserves.

GENERAL FUND SUMMARY OF SOURCES

ACCOUNT MAJOR - ACCOUNT MINOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
310 TAXES				
311 AD VALOREM				
311100 AD VALOREM-CURRENT	127,245,282	133,940,948	143,582,626	9,641,678
311200 AD VALOREM-DELINQUENT	100,046	190,000	100,000	(90,000)
311 AD VALOREM Total	127,345,328	134,130,948	143,682,626	9,551,678
314 UTILITY SERVICES TAXES				
314100 UTILITY TAX-ELECTRICITY	5,294,530	5,200,000	5,200,000	-
314300 UTILITY TAX-WATER	1,262,752	1,250,000	1,300,000	50,000
314400 UTILITY TAX-GAS	2,899	135,000	135,000	-
314700 UTILITY TAX-FUEL OIL	157	300	300	-
314800 UTILITY TAX-PROPANE	230,380	100,000	100,000	-
314 UTILITY SERVICES TAXES Total	6,790,717	6,685,300	6,735,300	50,000
315 COMMUNICATIONS SERVICE TAX				
315100 COMMUNICATION SERVICE TAX	6,414,760	6,800,000	5,900,000	(900,000)
315 COMMUNICATIONS SERVICE TAX Total	6,414,760	6,800,000	5,900,000	(900,000)
316 LOCAL BUSINESS TAX				
316100 PROF/OCCUPATION/LOCAL BUS TAX	486,945	500,000	500,000	-
316 LOCAL BUSINESS TAX Total	486,945	500,000	500,000	-
310 TAXES Total	141,037,750	148,116,248	156,817,926	8,701,678
320 PERMITS FEES & SPECIAL ASS				
329 OTHER PERMITS & SPECIAL AS				
329115 URBAN CHICKENS PERMIT	600	-	-	-
329170 ARBOR PERMIT	5,300	10,000	10,000	-
329180 DREDGE/FILL PERMIT	-	1,500	-	(1,500)
329190 ABANDONED PROPERTY REGISTRATIO	162,000	120,000	150,000	30,000
329 OTHER PERMITS & SPECIAL AS Total	167,900	131,500	160,000	28,500
320 PERMITS FEES & SPECIAL ASS Total	167,900	131,500	160,000	28,500
330 INTERGOVERNMENTAL REVENUE				
331 FEDERAL GRANTS				
331100 ELECTION GRANTS	44,589	-	-	-
331224 SHERIFF-FEDERAL GRANTS	8,381	-	-	-
331510 DISASTER RELIEF (FEMA)	-	-	500,000	500,000
331 FEDERAL GRANTS Total	52,969	-	500,000	500,000
334 STATE GRANTS				
334690 OTHER HUMAN SERVICES GRANTS	20,797	-	-	-
334691 HRS/CDD CONTRACT	-	-	-	-
334710 AID TO LIBRARIES	165,014	128,318	150,000	21,682
334 STATE GRANTS Total	185,811	128,318	150,000	21,682
335 STATE SHARED REVENUES				
335120 STATE REVENUE SHARING	9,558,463	10,063,000	10,140,000	77,000
335130 INSURANCE AGENTS LICENSE	137,224	135,000	135,000	-
335140 MOBILE HOME LICENSES	31,922	33,000	33,000	-
335150 ALCOHOLIC BEVERAGE	140,032	135,000	140,000	5,000
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-
335180 HALF-CENT STATE SALES TAX	24,229,396	25,132,000	25,885,960	753,960
335493 Motor Fuel Tax	-	-	-	-
335 STATE SHARED REVENUES Total	34,543,537	35,944,500	36,780,460	835,960
337 GRANTS FROM OTHER LOCAL UN				
337300 NPDES CITIES	-	24,000	23,070	(930)

GENERAL FUND SUMMARY OF SOURCES

ACCOUNT MAJOR - ACCOUNT MINOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
337900 LOCAL GRANTS & AIDS -LONG RG P	68,000	40,000	47,000	7,000
337 GRANTS FROM OTHER LOCAL UN Total	68,000	64,000	70,070	6,070
330 INTERGOVERNMENTAL REVENUE Total	34,850,317	36,136,818	37,500,530	1,363,712
340 CHARGES FOR SERVICES				
341 GENERAL GOVT NOT COURT REL				
341200 ZONING FEES	474,943	350,000	400,000	50,000
341320 SCHOOL ADMIN FEE	145,275	120,000	150,000	30,000
341359 ADMIN FEE - MSBU FUNDS	1,850	11,300	11,300	-
341520 SHERIFFS FEES	516,027	531,500	530,000	(1,500)
341910 ADDRESSING FEES	17,035	15,000	15,000	-
341 GENERAL GOVT NOT COURT REL Total	1,155,130	1,027,800	1,106,300	78,500
342 PUBLIC SAFETY				
342100 REIMBURSEMENT - SHERIFF	2,193,796	2,999,404	3,202,000	202,596
342320 HOUSING OF PRISONERS	2,481,022	2,817,500	2,616,000	(201,500)
342330 INMATE FEES	363,312	232,000	232,000	-
342390 HOUSING OF PRISONER-OTHER	42,045	45,000	45,000	-
342430 EMERGENCY MGMT	3,566	5,000	5,000	-
342516 AFTER HOURS INSPECTIONS	300	-	-	-
342530 SHERIFF - IRON BRIDGE	217,600	217,600	223,584	5,984
342560 ENGINEERING	348,208	300,000	350,000	50,000
342910 INMPOUND/IMMOBILIZATION	12,013	15,000	15,000	-
342920 SUPERVISOR - PAY	27,821	25,000	25,000	-
342 PUBLIC SAFETY Total	5,689,683	6,656,504	6,713,584	57,080
343 PHYSICAL ENVIRONMENT				
343901 TOWER COMM FEES	130,945	136,000	136,000	-
343902 FIBER WAN FEES	20,818	15,000	20,000	5,000
343904 SVC CHGS-OTH PHYSICAL ENVIRON	48,840	53,000	53,000	-
343 PHYSICAL ENVIRONMENT Total	200,602	204,000	209,000	5,000
346 HUMAN SERVICES				
346400 ANIMAL CONTROL	207,319	210,000	210,000	-
346 HUMAN SERVICES Total	207,319	210,000	210,000	-
347 CULTURE - RECREATION				
347200 PARKS AND REC RED BUG	1,532,043	2,387,778	2,465,031	77,253
347201 PASSIVE PARKS AND TRAILS	31,030	30,000	30,000	-
347301 MUSEUM FEES	1,882	2,000	2,000	-
347 CULTURE - RECREATION Total	1,564,954	2,419,778	2,497,031	77,253
348 COURT RELATED REVENUES				
348880 SUPERVISION - PROBATION	632,295	650,000	500,000	(150,000)
348921 COURT INNOVATIONS	110,588	108,750	108,750	-
348922 LEGAL AID	110,588	108,750	108,750	-
348923 LAW LIBRARY	110,588	108,750	108,750	-
348924 JUVENILE ALTERNATIVE PROGRAMS	110,588	108,750	108,750	-
348930 STATE COURT FACILITY SURCHARGE	1,541,209	1,625,000	1,300,000	(325,000)
348993 CRIME PREVENTION	47,256	52,000	52,000	-
348 COURT RELATED REVENUES Total	2,663,112	2,762,000	2,287,000	(475,000)
349 OTH CHARGES FOR SERV-NOT C				
349100 SERVICE CHARGE-AGENCIES	77,917	75,000	75,000	-
349200 CONCURRENCY REVIEW	14,860	20,000	20,000	-
349 OTH CHARGES FOR SERV-NOT C Total	92,777	95,000	95,000	-
340 CHARGES FOR SERVICES Total	11,573,577	13,375,082	13,117,915	(257,167)

GENERAL FUND SUMMARY OF SOURCES

ACCOUNT MAJOR - ACCOUNT MINOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
350 JUDGEMENTS FINES & FORFEIT				
351 COURT ORDERED JUDGEMENT FI				
351500 TRAFFIC CT PARKING FINES	5,039	10,000	10,000	-
351700 INTERGOVT RADIO PROGRAM	431,511	450,000	450,000	-
351 COURT ORDERED JUDGEMENT FI Total	436,549	460,000	460,000	-
352 FINES-LIBRARIES				
352100 LIBRARY	161,423	139,000	139,000	-
352 FINES-LIBRARIES Total	161,423	139,000	139,000	-
354 FINES - LOCAL ORD VIOLATIO				
354200 CODE ENFORCEMENT	142,895	150,000	150,000	-
354 FINES - LOCAL ORD VIOLATIO Total	142,895	150,000	150,000	-
359 OTHER JUDGEMENTS FINES FOR				
359901 ADULT DIVERSION	399,890	375,000	260,000	(115,000)
359902 COMMUNITY SVC INSURANCE	10,070	11,000	11,000	-
359 OTHER JUDGEMENTS FINES FOR Total	409,961	386,000	271,000	(115,000)
350 JUDGEMENTS FINES & FORFEIT Total	1,150,828	1,135,000	1,020,000	(115,000)
360 MISCELLANEOUS REVENUES				
361 INTEREST & OTHER EARNINGS				
361100 INTEREST ON INVESTMENTS	122,062	200,000	1,200,000	1,000,000
361132 INTEREST-TAX COLLECTOR	5,245	-	-	-
361133 INTEREST-SHERIFF	1,108	1,000	1,000	-
361 INTEREST & OTHER EARNINGS Total	128,415	201,000	1,201,000	1,000,000
362 RENTS & ROYALTIES				
362100 RENTS AND ROYALTIES	43,905	52,000	52,000	-
362 RENTS & ROYALTIES Total	43,905	52,000	52,000	-
364 DISPOSITION OF FIXED ASSET				
364100 FIXED ASSET SALE PROCEEDS	59,860	20,000	50,000	30,000
364 DISPOSITION OF FIXED ASSET Total	59,860	20,000	50,000	30,000
366 CONTRIBUTIONS & DONATIONS				
366100 CONTRIBUTIONS & DONATIONS	200	-	-	-
366101 CONTRIBUTIONS PORT AUTHORITY	500,000	500,000	700,000	200,000
366175 SEMINOLE COUNTY HEROES MEMORIA	1,325	-	-	-
366 CONTRIBUTIONS & DONATIONS Total	501,525	500,000	700,000	200,000
367 LICENSES				
367150 PAIN MANAGEMENT-GRWTH MGMT LON	-	-	-	-
367 LICENSES Total	-	-	-	-
369 OTHER MISCELLANEOUS REVENU				
369100 TAX DEED SURPLUS	3,470	-	-	-
369310 INSURANCE PROCEEDS	-	-	-	-
369400 REIMBURSEMENTS	35,665	-	-	-
369900 MISCELLANEOUS-OTHER	265,509	170,000	170,000	-
369910 COPYING FEES	60,949	52,500	52,500	-
369911 MAPS AND PUBLICATIONS	-	200	200	-
369912 MISCELLANEOUS - SHERIFF	562,319	636,000	636,000	-
369920 MISCELLANEOUS-ELECTION	2,288	4,000	4,000	-
369925 CC CONVENIENCE FEES	19,162	16,000	16,000	-
369930 REIMBURSEMENTS	82,109	100,000	100,000	-
369940 REIMBURSEMENTS - RADIOS	137,795	115,000	115,000	-

GENERAL FUND SUMMARY OF SOURCES

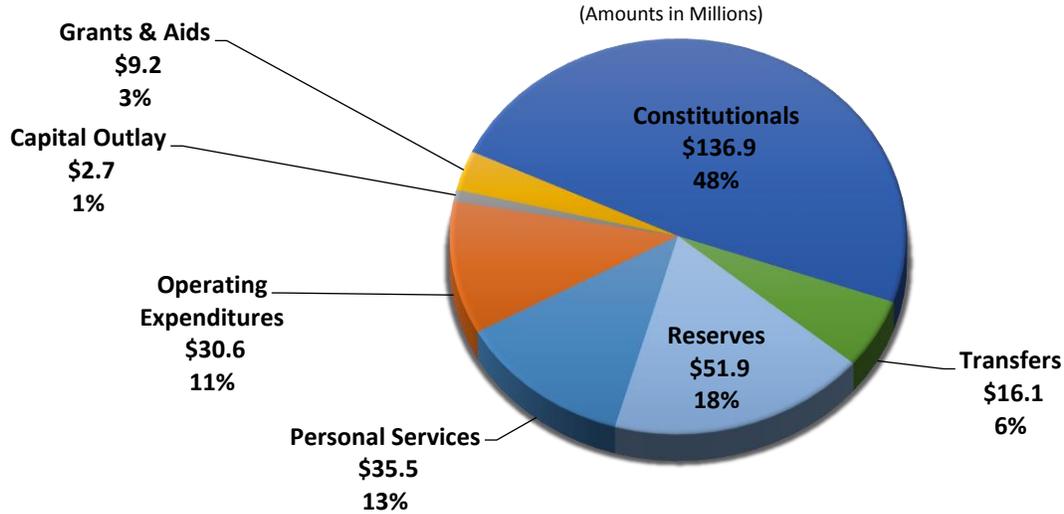
ACCOUNT MAJOR - ACCOUNT MINOR	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
369 OTHER MISCELLANEOUS REVENU Total	1,169,266	1,093,700	1,093,700	-
360 MISCELLANEOUS REVENUES Total	1,902,972	1,866,700	3,096,700	1,230,000
380 OTHER SOURCES				
381 INTERFUND TRANSFERS IN				
381100 INTERFUND TRANSFER	9,600	-	193,117	193,117
381 INTERFUND TRANSFERS IN Total	9,600	-	193,117	193,117
386 TRANSFERS FROM CONSITITUTI				
386200 EXCESS FEES-CLERK	1,021,329	300,000	-	(300,000)
386300 EXCESS FEES-SHERIFF	710	100,000	-	(100,000)
386400 EXCESS FEES-TAX COLLECTOR	7,422,492	4,500,000	1,850,000	(2,650,000)
386500 EXCESS FEES-PROP APPRAISER	20,955	-	-	-
386700 EXCESS FEES SUPERVISOR OF ELEC	209,914	400,000	220,000	(180,000)
386 TRANSFERS FROM CONSITITUTI Total	8,675,399	5,300,000	2,070,000	(3,230,000)
380 OTHER SOURCES Total	8,684,999	5,300,000	2,263,117	(3,036,883)
399 FUND BALANCE				
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	51,256,789	51,817,870	561,081
399 FUND BALANCE Total	-	51,256,789	51,817,870	561,081
399 FUND BALANCE Total	-	51,256,789	51,817,870	561,081
Grand Total	199,368,344	257,318,137	265,794,058	8,475,921

GENERAL FUND BUDGETARY USES

Revenues collected in the General Fund are used to provide a variety of services to the citizens of Seminole County. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. The FY 2017/18 General Fund budget totals \$282.9M, with \$51.9M in reserves and \$197.8M appropriated for services to be provided.

The following chart reflects the County's plan on usage of General Fund resources by the type of services to be provided to citizens, excluding cost allocations, internal charges and contra budgets.

FY 2017/18 Total General Fund Budget by Type \$ 282.8 Million

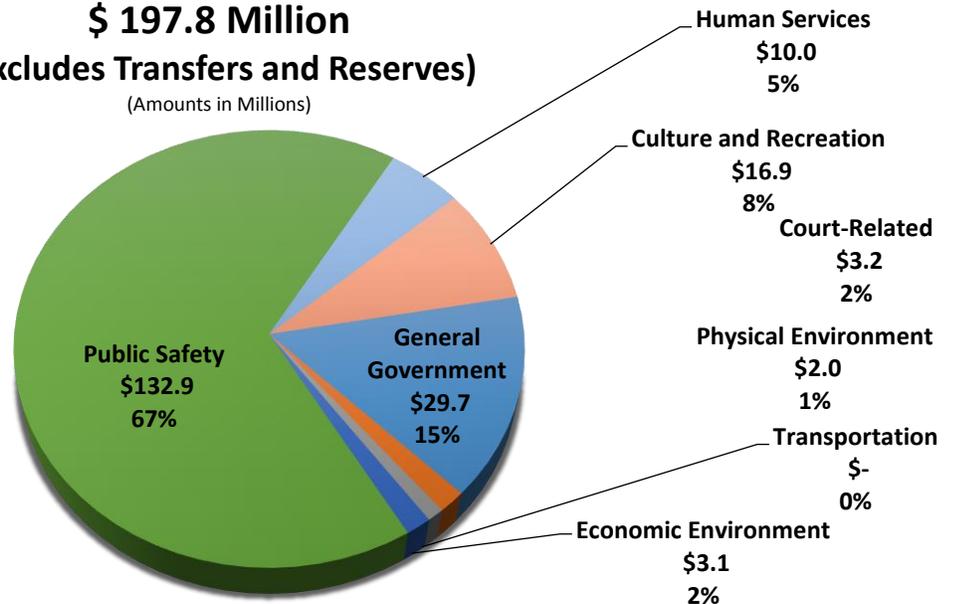


The following chart identifies the General Fund budget by State-designated use or appropriation category.

FY 2017/18 General Fund Budget by Function \$ 197.8 Million

(Excludes Transfers and Reserves)

(Amounts in Millions)



GENERAL FUND SUMMARY OF USES

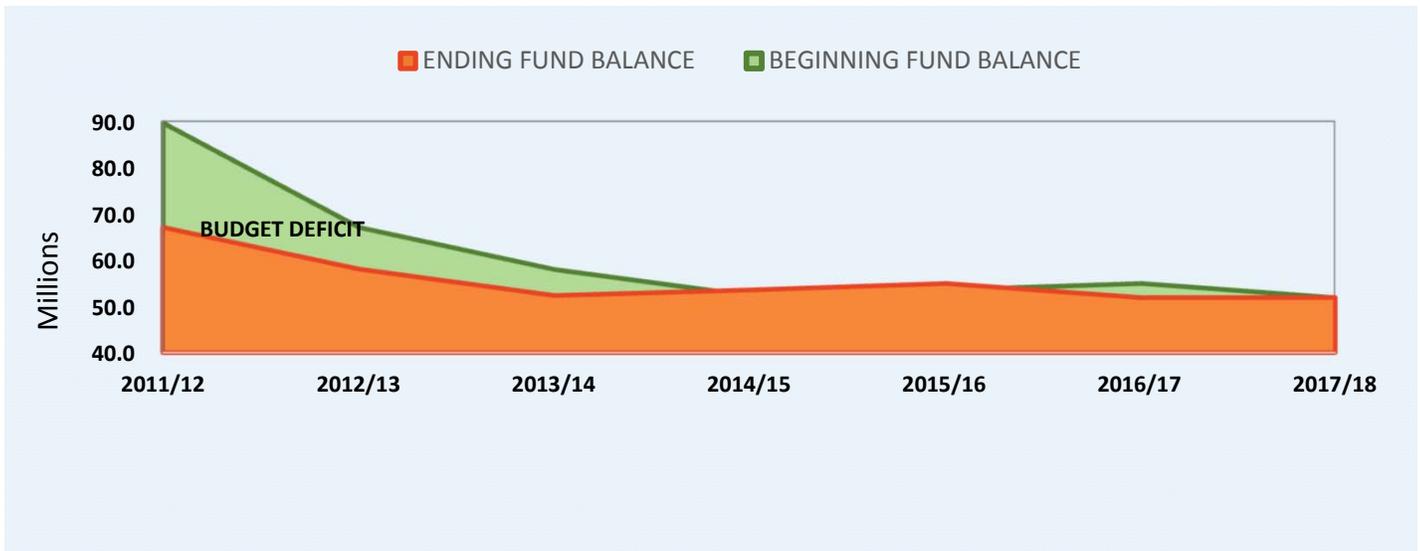
FUNCTION - PROGRAM (EXCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
51 GENERAL GOVERNMENT				
01 BOARD OF COUNTY COMMISSIONERS	1,025,125	1,036,288	1,117,292	81,004
01 COUNTY ATTORNEY	1,391,647	1,644,953	1,737,919	92,966
01 COUNTY MANAGER	1,080,500	1,084,692	1,116,049	31,357
01 E-911	163,668	181,825	195,764	13,939
01 ECONOMIC DEV & COMMUNITY RE	514,871	521,331	559,169	37,838
01 HUMAN RESOURCES	798,858	850,335	840,510	(9,825)
01 OFFICE OF ORGANIZATIONAL EX	146,701	133,414	245,541	112,127
02 CLERK OF THE COURT	2,841,136	2,735,899	2,634,250	(101,649)
02 PROPERTY APPRAISER	4,884,109	4,932,293	5,058,274	125,981
02 SUPERVISOR OF ELECTIONS	3,003,756	2,559,895	2,515,558	(44,337)
02 TAX COLLECTOR	6,576,756	6,991,050	7,125,000	133,950
07 CAPITAL PROJECTS DELIVERY	952	-	-	-
07 FACILITIES	7,795,493	8,391,828	8,775,649	383,821
07 FLEET MANAGEMENT	6,200,126	6,705,411	8,118,232	1,412,821
07 MOSQUITO CONTROL	-	-	-	-
11 BUILDING	8,042	50,000	50,000	-
11 DEV SVCS BUSINESS OFFICE	394,867	443,403	450,956	7,553
11 PLANNING AND DEVELOPMENT	1,417,374	1,369,950	1,476,833	106,883
14 ENTERPRISE SOFTWARE DEVELOP	1,758,473	2,130,702	2,206,655	75,953
14 GEOGRAPHIC INFORMATION SYST	462,113	488,878	496,442	7,564
14 IS BUSINESS OFFICE	338,660	394,264	373,416	(20,848)
14 NETWORK INFRASTRUCTURE SUPP	663,598	795,349	702,083	(93,266)
14 TELEPHONE SUPPORT & MAINT	1,290,248	1,388,925	1,448,291	59,366
14 WORKSTATION SUPPORT & MAINT	1,307,991	1,355,757	1,471,354	115,597
18 CENTRAL CHARGES	1,069,528	1,297,339	1,223,789	(73,550)
18 MAIL SERVICES	498,687	416,090	451,687	35,597
18 OFFICE OF MANAGEMENT & BUDG	545,703	898,538	891,403	(7,135)
18 PRINTING SERVICES	133,607	163,884	139,432	(24,452)
18 PURCHASING AND CONTRACTS	1,001,324	1,021,861	1,114,540	92,679
18 RESOURCE MGT - BUSINESS OFF	314,759	457,848	447,553	(10,295)
51 GENERAL GOVERNMENT Total	47,628,673	50,442,002	52,983,642	2,541,640
52 PUBLIC SAFETY				
01 ANIMAL SERVICES	1,916,113	2,198,115	2,151,654	(46,461)
01 EMERGENCY MANAGEMENT	339,272	568,476	393,033	(175,443)
01 TELECOMMUNICATIONS	2,550,796	2,444,217	2,687,326	243,109
02 SHERIFF'S OFFICE	111,745,994	117,680,737	122,596,000	4,915,263
05 EMERGENCY COMMUNICATIONS	1,988,646	2,154,391	2,344,929	190,538
05 EMS PERFORMANCE MANAGEMENT	235,739	260,779	362,619	101,840
05 EMS/FIRE/RESCUE	21,672	-	-	-
05 FIRE BUSINESS OFFICE	180,531	88,583	-	(88,583)
06 MANDATED SERVICES - COMMUNI	875,600	808,000	1,001,000	193,000
14 IS BUSINESS OFFICE	-	-	-	-
18 RESOURCE MGT - BUSINESS OFF	-	-	-	-
52 PUBLIC SAFETY Total	119,854,365	126,203,298	131,536,560	5,333,262
53 PHYSICAL ENVIRONMENT				
07 MOSQUITO CONTROL	439,791	669,754	703,518	33,764
07 WATER QUALITY	977,044	1,083,190	1,134,975	51,785
53 PHYSICAL ENVIRONMENT Total	1,416,835	1,752,944	1,838,494	85,550

GENERAL FUND SUMMARY OF USES

FUNCTION - PROGRAM (EXCLUDES INTERNAL CHARGES & CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
54 TRANSPORTATION				
07 CAPITAL PROJECTS DELIVERY	6,621	-	-	-
54 TRANSPORTATION Total	6,621	-	-	-
55 ECONOMIC ENVIRONMENT				
01 ECONOMIC DEV & COMMUNITY RE	25,386	31,965	31,965	-
07 DEVELOPMENT REVIEW ENGINEER	603,918	716,218	718,157	1,939
18 CENTRAL CHARGES	4,058,201	2,030,125	2,267,673	237,548
55 ECONOMIC ENVIRONMENT Total	4,687,505	2,778,308	3,017,795	239,487
56 HUMAN SERVICES				
06 COMMUNITY DEVELOPMENT GRANT	20,775	-	80,000	80,000
06 COMMUNITY SVCS BUSINESS OFF	487,242	589,091	639,850	50,759
06 COUNTY HEALTH DEPARTMENT	1,067,240	1,077,970	1,002,970	(75,000)
06 COUNTY LOW INCOME ASSISTANC	2,115,893	2,492,858	2,542,602	49,744
06 MANDATED SERVICES - COMMUNI	4,943,231	5,166,112	5,003,870	(162,242)
06 VETERANS' SERVICES	179,519	194,160	217,759	23,599
07 FACILITIES	-	-	-	-
56 HUMAN SERVICES Total	8,813,900	9,520,191	9,487,051	(33,140)
57 CULTURE/RECREATION				
04 EXTENSION SERVICE	246,194	348,058	377,941	29,883
04 GREENWAYS & TRAILS	2,813,054	3,234,211	3,352,577	118,366
04 LEISURE BUSINESS OFFICE	668,675	676,006	733,580	57,574
04 LIBRARY SERVICES	4,894,797	5,260,675	5,720,871	460,196
04 NATURAL LANDS	190,769	194,900	211,485	16,585
04 PASSIVE PARKS	8,409	-	-	-
04 RECREATIONAL ACTIVITIES & P	4,638,798	4,342,056	4,795,350	453,294
57 CULTURE/RECREATION Total	13,460,697	14,055,906	15,191,804	1,135,898
58 TRANSFERS				
99 NON DEPARTMENTAL	14,147,162	15,837,881	16,089,918	252,037
58 TRANSFERS Total	14,147,162	15,837,881	16,089,918	252,037
59 RESERVES				
99 NON DEPARTMENTAL	-	51,288,313	51,866,549	578,236
59 RESERVES Total	-	51,288,313	51,866,549	578,236
60 COURT ADMINISTRATION				
03 GUARDIAN AD LITEM	83,065	89,337	97,526	8,189
03 JUDICIAL	201,771	236,693	246,396	9,703
03 LAW LIBRARY	109,325	108,750	108,750	-
03 LEGAL AID	334,117	340,808	345,921	5,113
18 RECIPIENT AGENCY GRANTS	5,679	-	-	-
60 COURT ADMINISTRATION Total	733,957	775,588	798,593	23,005
Grand Total	210,749,715	272,654,431	282,810,405	10,155,974

GENERAL FUND HISTORY OF FUND BALANCES

	AUDITED FIVE YEAR HISTORY					PROJECTED	ADOPTED
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
BEGINNING FUND BALANCE 10/01	89,582,527	67,027,784	57,911,427	52,273,111	53,524,336	54,887,588	51,817,870
REVENUE	180,142,612	187,264,221	185,993,598	194,654,377	199,368,344	206,541,283	213,976,188
EXPENDITURES	202,705,450	196,285,103	191,624,560	193,438,008	198,005,092	209,611,001	213,927,509
CHANGE IN NET ASSETS	(22,562,838)	(9,020,882)	(5,630,962)	1,216,369	1,363,252	(3,069,718)	48,679
ENDING FUND BALANCE 9/30	\$ 67,019,689	\$ 58,006,902	\$ 52,280,465	\$ 53,489,480	\$ 54,887,588	\$ 51,817,870	\$ 51,866,549
LESS PROJECT/GRANT CARRYFORV	7,823,581	2,016,815	1,697,202	1,075,006	1,594,383	1,425,035	
UNASSIGNED ENDING RESERVES	\$ 59,196,108	\$ 55,990,087	\$ 50,583,263	\$ 52,414,474	\$ 53,293,205	\$ 50,392,835	\$ 51,866,549
ENDING RESERVES AS % OF OPERATING REVENUE	33%	30%	27%	27%	27%	24%	24%

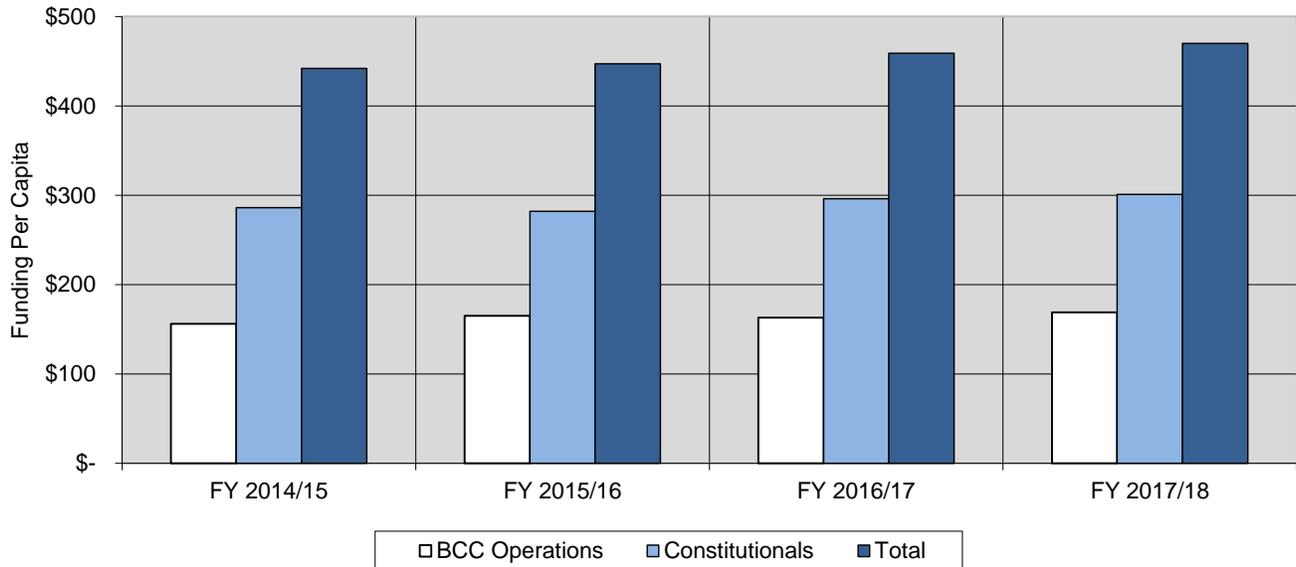


FY 2017/18 Reserves represent 24% of General Fund budgeted operating revenue covering approximately 2.5 months of operations. Seminole County policy requires a minimum of 20% reserves for contingencies and economic stabilization.

Historical and projected operating expenditures include reserve use and carryforwards from prior year budgets.

FY 2011/12 and FY 2012/13 include refinancing and retirement of outstanding debt issues.

**General Fund
Funding Per Capita
BCC Operations and Constitutional Officers**



	FY 2014/15		FY 2015/16		FY 2016/17		FY 2017/18	
	Actuals	Funding Per Capita	Actuals	Funding Per Capita	Adopted	Funding Per Capita	Adopted	Funding Per Capita
BCC Operations	\$ 68,394,709	\$ 156	\$ 73,143,497	\$ 165	\$ 73,129,950	\$ 163	\$ 76,997,427	\$ 169
Constitutionals	125,043,299	286	124,869,921	282	132,899,874	296	136,930,082	301
Total	\$ 193,438,008	\$ 442	\$ 198,013,418	\$ 447	206,029,824	\$ 459	213,927,509	\$ 470
Reserves*					51,288,313		51,866,549	
					<u>\$ 257,318,137</u>		<u>\$ 265,794,058</u>	
	Actuals		Actuals		Adopted		Adopted	
Population	<u>437,086</u>		<u>442,903</u>		<u>449,124</u>		<u>454,757</u>	

*Reserves are budgeted only. They do not have any actual expenditures.

General Fund is Fund 00100 only.



PERSONNEL SERVICES

PERSONNEL SERVICES OVERVIEW

OVERVIEW

The FY 2017/18 Adopted Budget for Personnel Services is \$7.2M more than the prior year's budget primarily due to a 3% increase in salaries/benefits for non-union personnel and a 5% proposed increase in total personnel costs for union related personnel. Additionally, increases are due to new FTE requests including 27 new positions for the insourcing portion of the Fleet Program:

DESCRIPTION	FY16 ACTUALS	FY17 ADOPTED	FY18 ADOPTED	FY18 VARIANCE
511 EXECUTIVE SALARIES	532,044	401,596	413,648	12,052
512 REGULAR SALARIES & WAGES	67,568,074	69,891,755	74,790,768	4,899,013
513 OTHER SALARIES & WAGES	6,195,652	-	-	-
514 OVERTIME	5,558,266	5,258,566	5,624,429	365,863
515 SPECIAL PAY	147,248	62,820	130,160	67,340
519 HOLIDAY PAY	-	1,085,676	1,125,277	39,601
521 FICA TAXES	5,455,878	5,845,955	6,033,852	187,897
522 RETIREMENT CONTRIBUTIONS	20,816,663	10,476,445	10,644,585	168,139
523 LIFE AND HEALTH INSURANCE	15,381,227	15,721,788	17,218,150	1,496,362
524 WORKERS' COMPENSATION	1,482,332	2,967,331	3,022,268	54,937
525 UNEMPLOYMENT COMPENSATION	18,362	-	-	-
527 CONTRA PERSONAL SERVICES	(3,860,374)	(1,187,502)	(1,265,000)	(77,498)
Grand Total	119,295,371	110,524,430	117,738,136	7,213,706

DEPARTMENT	FY 17 FTE	FY 18 FTE	VARIANCE
01 ADMINISTRATION DEPT	107.20	111.70	4.50
03 COURT SUPPORT DEPT	7.00	7.00	0.00
04 LEISURE SERVICES DEPT	156.12	159.12	3.00
05 FIRE DEPT	464.64	476.50	11.86
06 COMMUNITY SERVICES DEPT	34.00	37.00	3.00
07 PUBLIC WORKS DEPT	232.50	279.30	46.80
08 ES UTILITIES	132.90	138.90	6.00
09 ES SOLID WASTE DEPT	74.10	74.10	0.00
11 DEVELOPMENT SERVICES DEPT	67.80	64.80	-3.00
14 INFORMATION SERVICES DEPT	32.00	31.00	-1.00
18 RESOURCE MANAGEMENT DEPT	40.25	40.25	0.00
Grand Total	1,348.51	1,419.67	71.16

The Seminole County Board of Commissioner hereby establishes Commissioner Salaries at \$81,921, effective January 1, 2018, pursuant to the Seminole County Home Rule Charter, Article II, Section 2.2: Legislative Branch Salaries and Other Compensation (amended with Resolution 2006-R-177). In addition, any Commissioner salary cannot exceed the salary formula established by Florida Statutes, Chapter 145.

COUNTYWIDE POSITION SUMMARY

BCC Departments	FY 2013/14 ADOPTED FTE	FY 2014/15 ADOPTED FTE	FY 2015/16 ADOPTED FTE	FY 2016/17 ADOPTED FTE	FY 2017/18 ADOPTED FTE
ADMINISTRATION	51.00	50.85	53.95	107.20	111.70
COMMUNITY SERVICES	37.00	39.00	42.00	34.00	37.00
COURT SUPPORT	7.00	7.00	7.00	7.00	7.00
DEVELOPMENT SERVICES	52.00	50.15	65.80	67.80	64.80
ES UTILITIES	124.72	128.80	130.90	132.90	138.90
ES SOLID WASTE	72.28	72.20	72.10	74.10	74.10
INFORMATION SERVICES	42.00	32.00	32.00	32.00	31.00
LEISURE SERVICES	134.12	135.12	147.12	156.12	159.12
FIRE DEPARTMENT	497.92	498.42	540.22	464.64	476.50
PUBLIC WORKS	234.50	234.25	229.05	232.50	279.30
RESOURCE MANAGEMENT	39.00	40.00	36.00	40.25	40.25
TOTAL BCC	1,291.54	1,287.79	1,356.14	1,348.51	1,419.67

Constitutional Officers	FY 2013/14 ADOPTED FTE	FY 2014/15 ADOPTED FTE	FY 2015/16 ADOPTED FTE	FY 2016/17 ADOPTED FTE	FY 2017/18 2ND PH FTE
CLERK OF COURT	24.00	24.00	24.00	24.00	33.30
PROPERTY APPRAISER	53.00	53.00	53.00	53.00	51.00
SHERIFF	1227.00	1247.00	1247.00	1296.00	1302.00
SUPERVISOR OF ELECTIONS	16.00	16.00	16.00	16.00	16.00
TAX COLLECTOR	79.50	79.50	79.50	79.50	119.00
TOTAL CONSTITUTIONAL OFFICERS	1,399.50	1,419.50	1,419.50	1,468.50	1,521.30

GRAND TOTAL	2,691.04	2,707.29	2,775.64	2,817.01	2,940.97
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FTE COMPARISON BY FUND

FUND NAME	FY17 FTE	FY18 FTE	VARIANCE
00100 GENERAL FUND	466.91	498.67	31.76
00110 ADULT DRUG COURT GRANT FUND	0.75	0.75	0.00
10101 TRANSPORTATION TRUST FUND	173.00	174.00	1.00
10400 BUILDING PROGRAM	37.90	43.50	5.60
11000 TOURIST DEVELOPMENT FUND	1.00	1.00	0.00
11001 PROFESS SPORTS FRANCHISE TAX	4.00	6.30	2.30
11200 FIRE PROTECTION FUND	392.00	404.00	12.00
11207 FIRE PROTECT FUND-CASSELBERRY	38.50	38.50	0.00
11400 COURT SUPP TECH FEE (ARTV)	4.00	4.00	0.00
11905 COMMUNITY SVC BLOCK GRANT	-	1.00	1.00
11908 DISASTER PREPAREDNESS	-	1.50	1.50
11909 MOSQUITO CONTROL GRANT	-	10.00	10.00
11919 COMMUNITY SVC GRANTS	1.00	1.00	0.00
11920 NEIGHBOR STABIL PROGRAM GRANT	0.50	0.50	0.00
11926 CITY OF SANFORD CDBG	1.00	1.00	0.00
11930 RESOURCE MANAGEMENT GRANTS	0.50	0.50	0.00
12015 SHIP AFFORDABLE HOUSING 14/15	0.50	-	-0.50
12017 SHIP AFFORDABLE HOUSING 16/17	-	0.50	0.50
12500 EMERGENCY 911 FUND	4.50	4.50	0.00
13100 ECONOMIC DEVELOPMENT	2.70	2.40	-0.30
13300 17/92 REDEVELOPMENT TI FUND	1.50	1.50	0.00
16000 MSBU PROGRAM	4.00	4.00	0.00
30700 SPORTS COMPLEX/SOLDIERS CREEK	0.50	-	-0.50
32100 NATURAL LANDS/TRAILS	0.50	0.50	0.00
40100 WATER AND SEWER FUND	132.90	138.90	6.00
40201 SOLID WASTE FUND	74.10	74.10	0.00
50100 PROPERTY/CASUALTY INSURANCE FU	2.20	2.00	-0.20
50200 WORKERS COMPENSATION FUND	1.80	2.00	0.20
50300 HEALTH INSURANCE FUND	2.25	3.05	0.80
Grand Total	1,348.51	1,419.67	71.16

COUNTYWIDE FTE CHANGES

PAY BAND	POSITION TITLE	BUSINESS UNIT	FTE	TOTAL POSITION COST	NOTES
NEW POSITIONS					
00100 GENERAL FUND					
C2	AUTOMOTIVE SERVICE WRITER	010540 - FLEET CONTRACT 00100	1	41,978	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
C3	CERTIFIED AUTOMOTIVE MECHANIC I	010540 - FLEET CONTRACT 00100	4	183,106	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
B4	CERTIFIED AUTOMOTIVE TECHNICIAN I	010540 - FLEET CONTRACT 00100	2	83,958	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
C4	CERTIFIED HEAVY EQUIPMENT MECHANIC 1	010540 - FLEET CONTRACT 00100	13	648,397	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
B4	CERTIFIED INVENTORY SPECIALIST	010540 - FLEET CONTRACT 00100	1	41,978	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
B3	CERTIFIED MOBILE PARTS SPECIALIST	010540 - FLEET CONTRACT 00100	1	38,532	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
B3	CERTIFIED PARTS COUNTER SPECIALIST	010540 - FLEET CONTRACT 00100	1	38,532	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
C3	CERTIFIED WELDER/FABRICATOR	010540 - FLEET CONTRACT 00100	1	45,777	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
C2	GENERATOR TECHNICIAN	010540 - FLEET CONTRACT 00100	2	83,958	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
A1	MAINTENANCE WORKER I	043820 - SPORTS COMPLEX	2	62,026	ADDITIONAL POSITIONS NEEDED AT THE COUNTY'S SPORTS COMPLEX TO COVER ALL SHIFTS
D2	PROJECT MANAGER I	066200 - COMMUNITY ASSISTANCE	1	56,696	NEW POSITION TO ASSIST IN THE INCREASE IN CASE LOAD FOR AFFORDABLE HOUSING GRANT RELATED ACTIVITIES
D3	QUALITY ASSURANCE INSPECTOR	010540 - FLEET CONTRACT 00100	1	77,000	NEW POSITIONS RELATED TO THE BOARD'S ADOPTION OF A PARTIAL INSOURCING OF FLEET OPERATIONS
00100 GENERAL FUND		TOTAL	30	1,401,938	
10101 TRANSPORATATION TRUST FUND					
A1	MAINTENANCE WORKER I	077442 - COUNTYWIDE SUPPORT TEAM	1	31,013	NEW POSITION NEEDED TO ASSIST HERBICIDE CREW WITHIN ROADS-STORMWATER DIVISION
10101 TRANSPORATATION TRUST FUND		TOTAL	1	31,013	
10400 BUILDING FUND					
B2	APPRENTICE INSPECTOR	110404 - BUILDING - 10400	3	120,469	NEW APPRENTICE INSPECTORS TO ASSIST IN FUTURE HIRING OF INSPECTORS
A3	PERMIT TECHNICIAN	110404 - BUILDING - 10400	1	36,865	NEW PERMIT TECHNICIAN TO KEEP UP WITH INCREASE IN PERMIT APPLICATIONS
D2	PLANS EXAMINER	110404 - BUILDING - 10400	1	59,531	NEW PLANS EXAMINER FOR PLUMBING/MECHANICAL TO KEEP UP WITH INCREASE IN PERMIT APPLICATIONS
10400 BUILDING FUND		TOTAL	5	216,864	
11001 PROFESS SPORTS FRANCHISE FUND					
D4	PROGRAM MANAGER I	011051 - SPORTS AND LEISURE	2	137,214	NEW PROGRAM MANAGERS NEEDED IN SPORTS TOURISM TO ASSIST WITH RECRUITING MORE TOURNAMENTS AND SPORTING EVENTS TO THE COUNTY
11001 PROFESS SPORTS FRANCHISE FUND		TOTAL	2	137,214	
11200 FIRE PROTECTION FUND					
D1	FIRE INSPECTOR	056104 - FIRE INSPECTIONS	1	52,007	NEW FIRE INSPECTOR NEEDED TO ADDRESS INCREASE IN CASE LOAD
150FF	FIREFIGHTER	056100 - FIRE RESCUE - OPERATIONS	9	457,531	NEW POSITIONS RELATED TO THE OPENING OF A NEW FIRE STATION
152	LIEUTENANT	056100 - FIRE RESCUE - OPERATIONS	2	150,800	NEW POSITIONS RELATED TO THE OPENING OF A NEW FIRE STATION
11200 FIRE PROTECTION FUND		TOTAL	12	660,338	
40100 WATER AND SEWER FUND					
B4	COLLECTIONS ELECTRICIAN	087810 - WASTEWATER OPERATIONS	2	95,455	NEW COLLECTIONS ELECTRICIAN FOR PREVENTATIVE AND PREDICTIVE MAINTENANCE OF LIFT STATIONS
D1	INSTRUMENTATION AND CONTROL TECHNICIAN	087806 - WATER OPERATIONS	1	52,009	NEW INSTRUMENTATION AND CONTROL TECHNICIAN TO FOCUS ON PREVENTATIVE MAINTAINENCE
D2	PLANT MAINTENANCE ELECTRICIAN	087806 - WATER OPERATIONS	2	113,394	NEW PLANT MAINTENANCE ELECTRICIAN FOR PREVENTATIVE AND PREDICTIVE MAINTENANCE ON TREATMENT FACILITIES
B4	PLANT MECHANIC II	087810 - WASTEWATER OPERATIONS	1	47,727	NEW PLANT MECHANIC II TO FOCUS ON EFFICIENCIES AND EMERGENCY REPAIRS

COUNTYWIDE FTE CHANGES

PAY BAND	POSITION TITLE	BUSINESS UNIT	FTE	TOTAL POSITION COST	NOTES
40100 WATER AND SEWER FUND			6	308,585	
NEW POSITION TOTAL			56	2,755,952	
TEMP TO REGULAR STATUS			4.3	-	
00100 GENERAL FUND					
A1	WATERSHED ASSOCIATE	077435 - WATER QUALITY	0.6	-	CHANGING POSITIONS FROM TEMPORARY TO PERMANENT SINCE THE POSITIONS WORK MORE THAN HALF A YEAR PER COUNTY HR POLICY
A1	WATERSHED ASSOCIATE	077435 - WATER QUALITY	0.6	-	CHANGING POSITIONS FROM TEMPORARY TO PERMANENT SINCE THE POSITIONS WORK MORE THAN HALF A YEAR PER COUNTY HR POLICY
A1	MOSQUITO CONTROL ASSOCIATE	077431 - MOSQUITO CONTROL	0.6	-	CHANGING POSITIONS FROM TEMPORARY TO PERMANENT SINCE THE POSITIONS WORK MORE THAN HALF A YEAR PER COUNTY HR POLICY
00100 GENERAL FUND			TOTAL	1.8	
11905 COMMUNITY SVC BLOCK GRANT FUND					
C2	CASE MANAGER	06621617 - CSBG GRANT 16-17	1	-	STATUS CHANGE TEMP SHELTER CARE + CASE MGR TO REGULAR CASE MGR SHELTER CARE + TO PROVIDE CONTINUOUS CASE MGMT SVCS FOR CHRONICALLY HOMELESS
11905 COMMUNITY SVC BLOCK GRANT FUND			TOTAL	1	-
11908 DISASTER PREPAREDNESS FUND					
A1	P/T POSITION	00276790 - EMPG FY '15-16	0.5	-	CHANGING POSITIONS FROM TEMPORARY TO PERMANENT SINCE THE POSITIONS WORK MORE THAN HALF A YEAR PER COUNTY HR POLICY
A1	P/T POSITION	00276790 - EMPG FY '15-16	0.5	-	CHANGING POSITIONS FROM TEMPORARY TO PERMANENT SINCE THE POSITIONS WORK MORE THAN HALF A YEAR PER COUNTY HR POLICY
A1	P/T POSITION	00276790 - EMPG FY '15-16	0.5	-	CHANGING POSITIONS FROM TEMPORARY TO PERMANENT SINCE THE POSITIONS WORK MORE THAN HALF A YEAR PER COUNTY HR POLICY
11908 DISASTER PREPAREDNESS FUND			TOTAL	1.5	-
TEMP TO REGULAR STATUS TOTAL			4.30	-	
CURRENTLY FUNDED BY OPERATING			2	112,146	
00100 GENERAL FUND					
C2	CASE MANAGER	066200 - COMMUNITY ASSISTANCE	1	47,727	NEW CASE MANAGER, CURRENTLY A TEMPORARY POSITION WOULD LIKE TO BRING IT IN HOUSE TO PROVIDE ADEQUATE STAFFING AND KEEP THE CASE LOAD RATIOS TO A MANAGEABLE LEVEL
D1	EXTENSION AGENT	044304 - FLORIDA FRIENDLY YARDS/GARDENS	1	64,418	NEW POSITION - COUNTY ALREADY PAYING FOR THE POSITION THROUGH AN AGREEMENT WITH UNIVERSITY OF FLORIDA. POSITION WILL NOW BECOME A COUNTY POSITION
00100 GENERAL FUND			TOTAL	2	112,146
CURRENTLY FUNDED BY OPERATING TOTAL			2.00	112,146	
GRAND TOTAL			62.30	2,868,097	

TEMPORARY INTERNS

FUND	PROGRAM	POSITION TITLE	HEADCOUNT
00100 GENERAL FUND	01 HUMAN RESOURCES	HR INTERN	1
Grand Total			1

COUNTYWIDE FTE BY DEPARTMENT - PROGRAM

DEPARTMENT/PROGRAM	FY17 FTE	FY18 FTE	VARIANCE
01 ADMINISTRATION DEPT			
01 17-92 COMMUNITY REDEVELOPMENT	1.50	1.50	-
01 ANIMAL SERVICES	30.00	30.00	-
01 BENEFITS	2.25	2.05	(0.20)
01 BOARD OF COUNTY COMMISSIONERS	10.00	10.00	-
01 COUNTY ATTORNEY	13.00	13.00	-
01 COUNTY MANAGER	6.00	6.00	-
01 E-911	7.50	7.50	-
01 ECONOMIC DEV & COMMUNITY RELATIONS	12.70	14.70	2.00
01 EMERGENCY MANAGEMENT	4.50	6.00	1.50
01 HUMAN RESOURCES	8.75	8.95	0.20
01 ORGANIZATIONAL DEVELOPMENT	1.00	2.00	1.00
01 TELECOMMUNICATIONS	10.00	10.00	-
01 ADMINISTRATION DEPT Total	107.20	111.70	4.50
03 COURT SUPPORT DEPT			
03 ARTICLE V COURT TECHNOLOGY	4.00	4.00	-
03 GUARDIAN AD LITEM	1.00	1.00	-
03 JUDICIAL	2.00	2.00	-
03 COURT SUPPORT DEPT Total	7.00	7.00	-
04 LEISURE SERVICES DEPT			
04 EXTENSION SERVICE	7.00	8.00	1.00
04 GREENWAYS & TRAILS	14.00	14.00	-
04 LEISURE BUSINESS OFFICE	6.00	6.00	-
04 LIBRARY SERVICES	75.00	75.00	-
04 NATURAL LANDS	2.50	2.50	-
04 RECREATIONAL ACTIVITIES & PROG	51.62	53.62	2.00
04 LEISURE SERVICES DEPT Total	156.12	159.12	3.00
05 FIRE DEPT			
05 CASSELBERRY EMS/FIRE	38.50	38.50	-
05 EMERGENCY COMMUNICATIONS	33.14	33.00	(0.14)
05 EMS/FIRE/RESCUE	383.00	394.00	11.00
05 FIRE BUSINESS OFFICE	1.00	1.00	-
05 FIRE PREVENTION BUREAU	9.00	10.00	1.00
05 FIRE DEPT Total	464.64	476.50	11.86
06 COMMUNITY SERVICES DEPT			
06 COMMUNITY DEVELOPMENT GRANTS	2.00	2.00	-
06 COMMUNITY SVCS BUSINESS OFFICE	9.00	9.00	-
06 COUNTY LOW INCOME ASSISTANCE	19.00	21.00	2.00
06 GRANT LOW INCOME ASSISTANCE	1.00	2.00	1.00
06 VETERANS' SERVICES	3.00	3.00	-
06 COMMUNITY SERVICES DEPT Total	34.00	37.00	3.00

COUNTYWIDE FTE BY DEPARTMENT - PROGRAM

DEPARTMENT/PROGRAM	FY17 FTE	FY18 FTE	VARIANCE
07 PUBLIC WORKS DEPT			
07 CAPITAL PROJECTS DELIVERY	27.30	27.30	-
07 ENGINEERING PROF SUPPORT	0.70	0.70	-
07 FACILITIES	38.00	38.00	-
07 FLEET MANAGEMENT	4.00	31.00	27.00
07 LAND MANAGEMENT	3.00	3.00	-
07 MOSQUITO CONTROL	10.50	20.10	9.60
07 PUBLIC WORKS BUSINESS OFFICE	2.00	2.00	-
07 ROADS-STORMWATER R&M	107.00	108.00	1.00
07 TRAFFIC OPERATIONS	33.00	33.00	-
07 WATER QUALITY	7.00	8.20	1.20
07 DEVELOPMENT REVIEW ENGINEERING	0.00	8.00	8.00
07 PUBLIC WORKS DEPT Total	232.50	279.30	46.80
11 DEVELOPMENT SERVICES DEPT			
11 BUILDING	37.90	43.50	5.60
11 DEV SVCS BUSINESS OFFICE	3.90	3.30	(0.60)
11 PLANNING AND DEVELOPMENT	18.00	18.00	-
11 DEVELOPMENT REVIEW ENGINEERING	8.00	0.00	(8.00)
11 DEVELOPMENT SERVICES DEPT Total	67.80	64.80	(3.00)
14 INFORMATION SERVICES DEPT			
14 DOCUMENT MANAGEMENT	3.00	3.00	-
14 ENTERPRISE APPLICATION DEVELOP	8.00	8.00	-
14 GEOGRAPHIC INFORMATION SYSTEMS	4.00	4.00	-
14 IS BUSINESS OFFICE	4.00	4.00	-
14 NETWORK INFRASTRUCTURE SUPPORT	7.00	6.00	(1.00)
14 TELEPHONE SUPPORT & MAINTENANC	6.00	6.00	-
14 INFORMATION SERVICES DEPT Total	32.00	31.00	(1.00)
18 RESOURCE MANAGEMENT DEPT			
18 MAIL SERVICES	2.00	2.50	0.50
18 MSBU PROGRAM	4.00	4.00	-
18 OFFICE OF MANAGEMENT & BUDGET	11.00	11.50	0.50
18 PRINTING SERVICES	1.00	0.50	(0.50)
18 PURCHASING AND CONTRACTS	13.00	13.00	-
18 RECIPIENT AGENCY GRANTS	1.25	1.25	-
18 RESOURCE MGT - BUSINESS OFFICE	4.00	3.50	(0.50)
18 RISK MANAGEMENT	4.00	4.00	0.00
18 RESOURCE MANAGEMENT DEPT Total	40.25	40.25	0.00
08 ES UTILITIES			
08 ES BUSINESS OFFICE	17.90	16.90	(1.00)
08 UTILITIES ENGINEERING PROGRAM	16.00	18.00	2.00

COUNTYWIDE FTE BY DEPARTMENT - PROGRAM

DEPARTMENT/PROGRAM	FY17 FTE	FY18 FTE	VARIANCE
08 WASTEWATER OPERATIONS	36.00	38.00	2.00
08 WATER OPERATIONS	63.00	66.00	3.00
08 ES UTILITIES Total	132.90	138.90	6.00
09 ES SOLID WASTE DEPT			
09 CENTRAL TRANSFER STATION	0.00	0.00	-
09 LANDFILL OPERATIONS	0.00	0.00	-
09 SW-COMPLIANCE & PROGRAM MANAGE	23.00	23.00	-
09 CENTRAL TRANSFER STATION OPERA	29.00	29.00	-
09 ES BUSINESS OFFICE	2.10	2.10	-
09 LANDFILL OPERATIONS PROGRAM	20.00	20.00	-
09 ES SOLID WASTE DEPT Total	74.10	74.10	-
Grand Total	1,348.51	1,419.67	71.16

OVERTIME

DEPARTMENT-PROGRAM	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	FY18 VARIANCE
01 ADMINISTRATION DEPT				
01 ANIMAL SERVICES	71,110	72,562	72,562	-
01 BENEFITS	-	-	-	-
01 E-911	49	1,515	1,560	45
01 ECONOMIC DEV & COMMUNITY RE	-	-	-	-
01 EMERGENCY MANAGEMENT	3,194	3,535	3,605	70
01 HUMAN RESOURCES	-	-	-	-
01 TELECOMMUNICATIONS	12,216	20,095	20,095	-
01 ADMINISTRATION DEPT Total	86,569	97,707	97,822	115
02 CONSTITUTIONAL OFFICERS DEP				
02 SHERIFF'S OFFICE	39,841	-	-	-
02 SUPERVISOR OF ELECTIONS	102,333	-	-	-
02 CONSTITUTIONAL OFFICERS DEP Total	142,174	-	-	-
04 LEISURE SERVICES DEPT				
04 GREENWAYS & TRAILS	1,237	-	1,545	1,545
04 LEISURE BUSINESS OFFICE	-	-	-	-
04 LIBRARY SERVICES	-	-	-	-
04 NATURAL LANDS	-	-	-	-
04 RECREATIONAL ACTIVITIES & P	45,463	19,406	26,875	7,469
04 LEISURE SERVICES DEPT Total	46,699	19,406	28,420	9,014
05 FIRE DEPT				
05 CASSELBERRY EMS/FIRE	207,928	252,500	282,090	29,590
05 EMERGENCY COMMUNICATIONS	339,861	300,000	335,563	35,563
05 EMS/FIRE/RESCUE	3,544,789	3,493,816	3,669,499	175,683
06 COUNTY LOW INCOME ASSISTANC	-	-	-	-
06 GRANT LOW INCOME ASSISTANCE	-	-	-	-
06 VETERANS' SERVICES	-	-	-	-
06 COMMUNITY SERVICES DEPT Total	-	-	-	-
07 PUBLIC WORKS DEPT				
07 CAPITAL PROJECTS DELIVERY	-	-	-	-
07 DEVELOPMENT REVIEW ENGINEER	247	2,525	2,575	50
07 ENGINEERING PROF SUPPORT	48	-	-	-
07 FACILITIES	45,254	40,000	40,000	-
07 FLEET MANAGEMENT	-	-	53,060	53,060
07 MOSQUITO CONTROL	15,023	9,398	9,398	-
07 PUBLIC WORKS BUSINESS OFFIC	-	-	-	-
07 ROADS-STORMWATER R&M	130,115	128,699	128,699	-
07 TRAFFIC OPERATIONS	216,212	220,006	220,006	-
07 WATER QUALITY	2,175	4,994	4,994	-

OVERTIME

DEPARTMENT-PROGRAM	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	FY18 VARIANCE
07 PUBLIC WORKS DEPT Total	409,075	405,622	458,732	53,110
08 ES UTILITIES				
08 ES BUSINESS OFFICE	526	2,000	1,500	(500)
08 UTILITIES ENGINEERING PROGR	6,602	12,500	10,000	(2,500)
08 WASTEWATER OPERATIONS	167,983	160,050	175,150	15,100
08 WATER OPERATIONS	305,077	279,000	303,200	24,200
08 ES UTILITIES Total	480,187	453,550	489,850	36,300
09 ES SOLID WASTE DEPT				
09 CENTRAL TRANSFER STATION OP	125,461	94,000	110,000	16,000
09 LANDFILL OPERATIONS PROGRAM	79,506	42,000	50,000	8,000
09 SW-COMPLIANCE & PROGRAM MAN	23,430	15,000	15,000	-
09 ES SOLID WASTE DEPT Total	228,398	151,000	175,000	24,000
11 DEVELOPMENT SERVICES DEPT				
11 BUILDING	17,238	30,000	30,000	-
11 DEV SVCS BUSINESS OFFICE	-	-	-	-
11 PLANNING AND DEVELOPMENT	-	-	-	-
11 DEVELOPMENT SERVICES DEPT Total	17,238	30,000	30,000	-
14 INFORMATION SERVICES DEPT				
14 ENTERPRISE SOFTWARE DEVELOP	-	-	-	-
14 IS BUSINESS OFFICE	167	-	-	-
14 NETWORK INFRASTRUCTURE SUPP	16,869	13,200	13,200	-
14 TELEPHONE SUPPORT & MAINT	16,858	13,837	14,252	415
14 WORKSTATION SUPPORT & MAINT	-	-	-	-
14 INFORMATION SERVICES DEPT Total	33,894	27,037	27,452	415

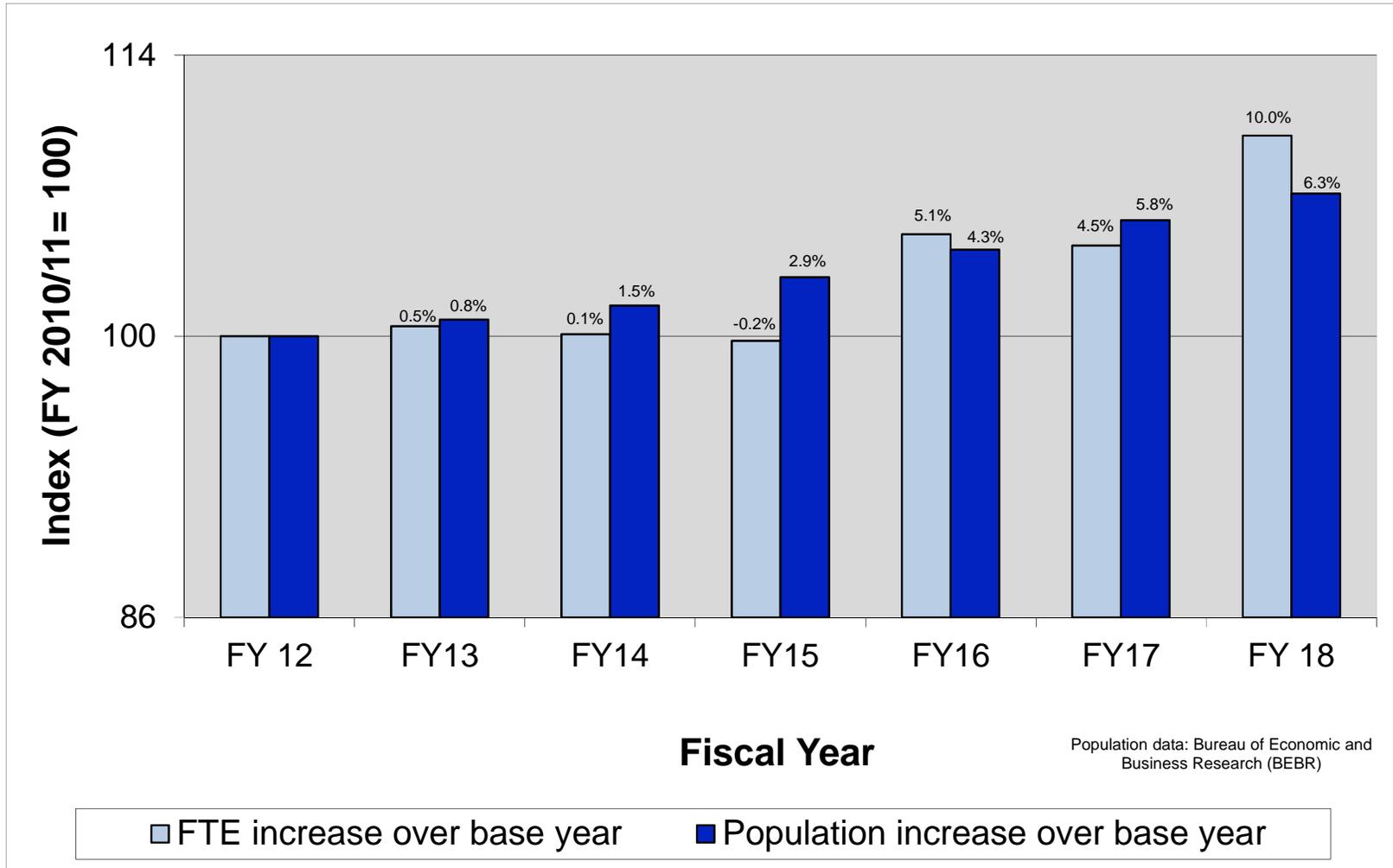
PAY BANDS

Board of County Commissioners

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

Pay Band	Minimum Hourly	Midpoint Hourly	Maximum Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
Band A: General and Support Services						
A1	10.65	15.51	20.37	22,152.00	32,260.80	42,369.60
A2	11.61	16.91	22.21	24,148.80	35,172.80	46,196.80
A3	12.66	18.43	24.21	26,332.80	38,334.40	50,356.80
A4	13.79	20.08	26.37	28,683.20	41,766.40	54,849.60
Band B: Technical and Trades						
B1	12.66	18.43	24.21	26,332.80	38,334.40	50,356.80
B2	13.79	20.08	26.37	28,683.20	41,766.40	54,849.60
B3	15.04	21.89	28.75	31,283.20	45,531.20	59,800.00
B4	16.39	23.87	31.35	34,091.20	49,649.60	65,208.00
Band C: Program and Administrative Services						
C1	15.04	21.89	28.75	31,283.20	45,531.20	59,800.00
C2	16.39	23.87	31.35	34,091.20	49,649.60	65,208.00
C3	17.86	26.01	34.16	37,148.80	54,100.80	71,052.80
C4	19.47	28.35	37.24	40,497.60	58,968.00	77,459.20
Band D: Professionals						
D1	17.86	26.01	34.16	37,148.80	54,100.80	71,052.80
D2	19.47	28.35	37.24	40,497.60	58,968.00	77,459.20
D3	21.41	31.18	40.96	44,532.80	64,854.40	85,196.80
D4	23.56	34.30	45.05	49,004.80	71,344.00	93,704.00
Band E: Managers and Advisors						
E1	21.41	31.18	40.96	44,532.80	64,854.40	85,196.80
E2/2080	24.51	35.70	46.89	50,980.80	74,256.00	97,531.20
E2/2912	17.51	25.51	33.50	50,989.12	74,285.12	97,552.00
E3	28.19	41.05	53.92	58,635.20	85,384.00	112,153.60
E4	32.42	47.22	62.02	67,433.60	98,217.60	129,001.60
Band F: Executives and Department Directors						
F1	35.67	51.94	68.21	74,193.60	108,035.20	141,876.80
F2	41.01	59.73	78.45	85,300.80	124,238.40	163,176.00
F3	49.01	71.38	93.75	101,940.80	148,470.40	195,000.00
Band G: County Attorney's Office						
G1	12.38	19.68	26.99	25,750.40	40,934.40	56,139.20
G2	17.83	27.86	37.90	37,086.40	57,948.80	78,832.00
G3	27.24	40.89	54.54	56,659.20	85,051.20	113,443.20
G4	30.70	49.80	68.90	63,856.00	103,584.00	143,312.00
G5	49.03	71.59	94.16	101,982.40	148,907.20	195,852.80

GROWTH OF COUNTY POPULATION TO GROWTH OF BCC EMPLOYEES FISCAL YEAR 2017/18



	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18
FTE	1,297	1,292	1,288	1,356	1,349	1,420
Population	428,104	431,074	437,086	442,903	449,124	454,757
Per Capita	3.0	3.0	2.9	3.1	3.0	3.1

Per Capita = the number of full-time employees per thousand citizens.

HEALTH INSURANCE ENROLLMENT

PLAN ID	PLAN OPTION	PLAN DESCRIPTION	HEADCOUNT	ANNUAL BUDGET
BUY UP 3748	E	EMPLOYEE ONLY	384	3,266,778
	E + C	EMPLOYEE & CHILD	173	2,213,961
	E + S	EMPLOYEE & SPOUSE	101	1,433,497
	FAM	EMPLOYEE & FAMILY	162	3,194,096
HIGH DED HSA 5181	E + C	EMPLOYEE & CHILDREN	2	27,000
	E + S	EMPLOYEE & SPOUSE	8	117,020
	FAM	EMPLOYEE & FAMILY	7	142,412
HIGH DEDUCT HSA 5180	E	EMPLOYEE ONLY	154	1,240,181
HSA EMPLOYER CONTRIBUTION	EC	\$500 EMPLOYER CONTRIBUTION	43	21,000
LOW PLAN 5770	E	EMPLOYEE ONLY	54	449,270
	E + C	EMPLOYEE & CHILD	27	337,494
	E + S	EMPLOYEE & SPOUSE	15	175,530
	FAM	EMPLOYEE & FAMILY	29	589,992
MID PLAN 3769	E	EMPLOYEE ONLY	163	1,372,742
	E + C	EMPLOYEE & CHILD	32	431,992
	E + S	EMPLOYEE & SPOUSE	11	160,903
	FAM	EMPLOYEE & FAMILY	23	447,580
Grand Total			1388	15,621,449

WORKERS COMPENSATION

WC CODE	WC CODE DESCRIPTION	WC RATE	HEAD COUNT	ANNUAL BUDGET
5506	St/Rd Const Pave/Repave	0.0936	22	54,817
5509	St/Rd Main/Beau	0.1044	90	401,996
6217	Excavation	0.073	17	38,296
7380	Courier	0.0651	2	5,365
7520	Waterworks or Driver	0.047	61	129,731
7580	Sewerage Disp Plan Op	0.0352	31	50,557
7704	Firefighter	0.0568	419	1,581,626
8380	Auto Service/Repair Center	0.0717	26	63,629
8810	Clerical	0.0027	526	67,708
8820	Attorney Office	0.0021	9	1,929
8831	Hospital Veterinary	0.0223	19	14,246
8868	Agriculture Agent	0.0058	5	832
9015	Bld Op Own/Lessee	0.0502	31	68,339
9102	Park Noc All	0.0462	67	107,615
9402	Street Cleaning/Drainage/Mosqu	0.0868	17	40,661
9403	Garbage/Ash/Refuse Collect	0.1142	36	139,394
9410	Munic/Town/County/State Noc	0.0301	122	217,426
9516	Electronic Equip Install&Repair	0.0393	6	12,473
Grand Total			1506	2,996,643

FLORIDA RETIREMENT SYSTEM (FRS)

FRS CLASS	FRS RATE	HEAD COUNT	ANNUAL BUDGET
CASSELBERRY	0.155	27	217,697
DROP	0.1326	82	743,397
ELECTED OFFICIAL	0.455	4	150,568
	0.2177	1	18,010
OPTIONAL RETIREMENT PROGRAM	0.0845	1	1,216
REGULAR	0.0792	997	3,469,634
REGULAR CLASS - RETIREE	0.0496	7	19,217
SENIOR MANAGEMENT	0.2271	18	449,451
SPECIAL RISK	0.2327	357	5,541,043
Grand Total		1494	10,610,232



INTERNAL SERVICE CHARGES

INTERNAL SERVICE CHARGES

OVERVIEW

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various support programs. Each program requires unique analysis to determine the most appropriate method of both estimating the ISC budgets and allocating the charges.

Currently support programs use the direct and indirect methods to allocate internal service charges. In developing the budget for user programs historical use is analyzed to create an estimate for the upcoming fiscal year. In the direct method of allocating actual charges, the support program tracks service provided to the user program and provides this information to allocate the charges. In the indirect method of allocating charge the percentage of use, or percentage of inventory, is used to determine the proportionate share of each user program. The actual expenses incurred by the support program are then allocated to the user programs based on the proportionate share that has been calculated.

The methodology used to develop the internal service charges is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the direct and indirect costs for the following support program services:

- Fleet Maintenance
- Fleet Fuel
- Mailing Services
- Printing Services
- Facilities Maintenance
 - Regular Facility Maintenance
 - Renewal & Replacement
 - Landscaping Maintenance
- Property Management (Leases, Security, Cleaning Contracts, and Retention Services)
- Radio Support & Maintenance
- Information Services
 - Hardware Leases
 - Desktop Support and Maintenance
 - Network Connection
 - Telecommunication Service
 - Geographic Information Systems (GIS)
- Insurance
- Administrative Fees

INTERNAL SERVICE CHARGES

INTERNAL SERVICES:

Fleet Maintenance

The Fleet Management program maintains a work order system for all equipment serviced. Direct costs are allocated based on work orders assigned to user programs. Fleet Management's actual overhead costs are charged through the indirect method based on the user program's total service received.

Fleet Fuel

The Fleet Management program maintains a fuel system usage report. Direct costs are allocated based on the total number of gallons of fuel received per user program

Mailing Services

Mail Services tracks costs associated with providing postage and courier services to user programs through usage reports. Direct postage and courier service costs are allocated to the user programs. Mailing Services overhead is calculated through the indirect method and based on the user program's total service received.

Printing Services

The Print Center uses a database to track all print services provided to user programs. Each user program will be cost allocated for actual print services received and overhead. Charges are made up of a loaded rate (salaries, benefits and materials). Printing Services overhead is calculated through the indirect method and based on the user program's total service received.

Facilities Maintenance

Regular Facility Maintenance

Facilities Maintenance tracks all work completed for user programs through a work order system. User programs are cost allocated for actual repair and maintenance performed on their facilities. Costs are made of up a labor rate, (loaded to include: all salaries and benefits); cost of work order parts; and all associated contracted services.

Facilities Renewal & Replacement Activities

The ISC's for Facilities Renewal & Replacement Activities are developed through an annual approved work plan. Renewal & Replacement Activities currently provides roof, heating, ventilation & air conditioning, flooring and building exterior maintenance/replacement on a scheduled basis. The Facilities Maintenance Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a department if necessary. A large portion of the renewal & replacement activities provided by Facilities Maintenance are for General Government Facilities.

Landscape Maintenance

Countywide Landscaping Maintenance maintains service contracts for county facilities, miscellaneous properties and various general areas throughout the county. Direct costs are allocated to each user program based on the provider services received.

INTERNAL SERVICE CHARGES

Property Management

The Facilities Maintenance program manages the property leases, security guard, custodial, and various other contracts for countywide user programs. Cost is allocated to each user program for actual leased space, custodial, window cleaning, security guard and other services received. The Document Management program manages Records Retention for the County. Direct cost is allocated to each user program for total service received.

Radio Support & Maintenance

The Telecommunications program currently manages the radio inventory, service, and support for all County Departments, Municipalities, Sheriff's Office, and several other outside agencies. Costs are allocated through the indirect method and based on the total actual countywide cost of providing radio service and support by the user program's total number of radios in inventory.

Information Services

Leased Equipment

To ensure technology efficiencies throughout the County, the Information Services Department works in conjunction with the user programs to verify existing equipment, remove expiring leases, or relocate/remove unused items from inventory. Cost allocations are based on actual billings from the leasing agent for existing or new lease equipment.

Desktop Support and Maintenance

Desktop Support & Maintenance maintains a computer inventory. A physical inventory is taken annually to ensure efficiencies. Costs are allocated based on the total actual countywide cost of providing desktop support and maintenance by the user program's total number of computers in inventory.

Network Connection

Network Connection consists of complex technical support, including provisional and proactive/reactive maintenance. The computer inventory is used to determine the number of computers per user program. Service program costs are allocated through the indirect method and based on the user program's total number of computers in inventory.

Telecommunications Service

The Information Services Department works in conjunction with the countywide user programs to verify two inventories: Telephone Inventory; alarm, fax, modem, and phones; and Cellular Inventory; cell phone and air cards. The telephone actual provider service costs are allocated based on the total number of extensions in inventory for each user program. The cellular costs are allocated based on the total number of devices in inventory for each user program.

Telecommunications Support and Maintenance

Telecommunications Support and Maintenance provides for all hardware, personnel support, and maintenance related to telephones. The Telephone Inventory is used to determine the number of extensions per user program. Indirect costs are allocated based on the total countywide cost of providing support & maintenance by the user program's total number of extensions in inventory.

Geographic Information Systems (GIS)

Geographic Information Systems (GIS) maintains an inventory of GIS users and has classified them based on their system roles. Power Users are considered: full time GIS positions, use the geoprocessing tools within the software, consistently create maps as part of their job duties, and are custodians (editors) of three or more datasets. GIS service costs are allocated through the indirect method and based

INTERNAL SERVICE CHARGES

on the total number of Power Users in each user program.

staff time allocated to the project, while supplies and other operating expenses are charged annually.

Insurance (Property / Liability)

Insurance service provides coverage from losses of property and liability claims. The value of assets insured and claim history is tracked by the Property/Liability Insurance program.

Property value is used to calculate direct costs for each user program's percentage of total service provided.

Administrative Fees

The General Fund pays for various administrative programs that provide support services for all countywide user programs. The costs of these support programs, which includes Office of Management & Budget, County Manager, Board of County Commissioners, County Attorney, County Finance, Human Resources, Training & Benefits, Administration (Resource Management), Community Information, Business Process Management and Purchasing & Contracts, are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using various combinations of full time employee counts, computer count, budget amounts, actual expenditure amounts, and employee workload. These ratios are applied to the support program's budget to determine the Administrative Fee charge. At the end of the fiscal year, each funding source is charged back their percentage of the actual expenditures for the support services.

Engineering Capitalization Costs

The Capital Projects Delivery Program contains the costs required to administer the Public Works Capital Program. This includes the County's engineers along with the supplies, certifications, and equipment that are directly utilized in managing capital projects. Each project is charged periodically for labor based on

INTERNAL SERVICE CHARGES SUMMARY BY FUND

FUND	FLEET MAINTENANCE	FLEET FUEL	FLEET EQUIPMENT	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	PROP/LIABILITY INSURANCE	ADMIN FEES	**TOTAL
GENERAL FUND	614,297	183,763		381,586	138,409	2,769,727	1,124,428	1,382,298	4,018,291	10,612,800	832,652	4,860,000	16,305,452
ADULT DRUG COURT GRANT FUND									-	-			-
TRANSPORTATION TRUST FUND	1,311,434	447,247		1,401	2,593	108,970	8,684	110,600	681,535	2,672,463	338,890	1,460,000	4,471,353
BUILDING PROGRAM	39,086	51,571		1,260	2,212		18,905	2,196	163,689	278,919	13,158	180,000	472,077
TOURIST DEVELOPMENT FUND									-	-		30,000	30,000
PROFESS SPORTS FRANCHISE TAX	1,750	225		4,622	3,085				30,282	39,964		30,000	69,964
FIRE PROTECTION FUND	1,497,531	348,159		6,536	6,064	434,817	366	344,177	1,292,543	3,930,193	266,368	2,170,000	6,366,561
FIRE PROTECT FUND-CASSELBERRY	217,017	18,466				13,072		30,545	109,112	388,212	22,238	210,000	620,450
2014 INFRASTRUCTURE SALES TAX									-	-			-
COMMUNITY DEVELOPMEN BLK GRANT					496				1,081	1,577			1,577
HOME PROGRAM GRANT									-	-			-
COMMUNITY SVC BLOCK GRANT									151	151			151
COMMUNITY SVC GRANTS									43	43			43
NEIGHBOR STABIL PROGRAM GRANT									151	151			151
DCF REINVESTMENT GRANT FUND									-	-			-
CITY OF SANFORD CDBG									-	-			-
SHIP AFFORDABLE HOUSING 16/17									455	455			455
TEEN COURT					437				-	437			437
EMERGENCY 911 FUND		450		47					78,521	79,018			79,018
ECONOMIC DEVELOPMENT				47	73				12,060	12,180	1,222		13,402
MSBU PROGRAM				2,754	320				10,714	13,788		30,000	43,788
WATER AND SEWER FUND	625,965	215,066		63,862	11,911	75,222	157,431	73,467	768,624	1,991,548	596,839	1,280,000	3,868,387
CONNECTION FEES-WATER									-	-			-
CONNECTION FEES-SEWER									-	-			-
SOLID WASTE FUND	1,525,533	986,601		3,921	3,910	70,385	113,728	51,706	122,267	2,878,052	220,499	480,000	3,578,551
PROPERTY/CASUALTY INSURANCE FU	583	450		794			186	1,397	15,740	19,151	82	30,000	49,233
WORKERS COMPENSATION FUND									3,393	3,393		20,000	23,393
HEALTH INSURANCE FUND									2,797	2,797		210,000	212,797
CAPITALIZED ENGINEERING COSTS*										4,090,483			4,090,483
TOTAL	5,833,196	2,252,000	-	466,829	169,509	3,472,193	1,423,728	1,996,387	7,311,448	27,015,773	2,291,948	10,990,000	40,297,721

*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

** Grant labor, reimbursements, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts.

INTERNAL SERVICE CHARGES SUMMARY BY DEPARTMENT

DEPARTMENT	FLEET MAINTENANCE	FLEET FUEL	FLEET EQUIPMENT	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	PROP/LIABILITY INSURANCE	ADMIN FEES	**TOTAL
ADMINISTRATION	72,922	46,166		14,238	39,135	20,754	7,268	45,118	912,407	1,158,009	55,374	270,000	1,483,383
CONSTITUTIONAL OFFICERS	19,251	7,882		291,535	53,998	437,250	305,317	1,244,148	642,610	3,001,992	215,809		3,217,801
COURT SUPPORT				37,020	1,833	1,271,979	645,911	5,790	253,651	2,216,184	197,734		2,413,918
LEISURE SERVICES	211,183	62,155		17,086	32,813	951,490	23,240	10,182	885,904	2,194,052	109,717		2,303,769
FIRE DEPARTMENT	1,733,799	369,328		6,862	6,079	447,889	366	391,491	1,584,276	4,540,090	288,673	2,380,000	7,208,763
COMMUNITY SERVICES	32,086	2,252		7,423	8,383	58,317	136,714	11,579	252,284	509,037	20,099		529,136
PUBLIC WORKS	1,559,369	501,070		3,034	4,410	132,582	11,127	144,738	1,002,834	3,359,165	368,725	1,460,000	5,187,890
ENVIRONMENTAL SERVICES - W&S	625,965	215,066		64,329	11,911	75,222	157,431	73,467	774,390	1,997,781	596,839	1,760,000	4,354,620
ENVIRONMENTAL SERVICES - SW	1,525,533	986,601		3,455	3,910	70,385	113,728	51,706	116,501	2,871,819	220,499		3,092,318
DEVELOPMENT SERVICES	40,253	51,796		15,592	4,758		19,896	16,770	279,950	429,016	13,651	180,000	622,667
INFORMATION SERVICES	5,250	5,630		373	44	3,369	1,322		458,068	474,057	1,370		475,427
RESOURCE MANAGEMENT	7,584	4,054		5,882	2,236	2,956	1,408	1,397	148,573	174,090	203,458	4,940,000	5,317,548
CAPITALIZED ENGINEERING COSTS*										4,090,483			4,090,483
TOTAL	5,833,196	2,252,000	-	466,829	169,509	3,472,193	1,423,728	1,996,387	7,311,448	27,015,773	2,291,948	10,990,000	40,297,721

*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

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INTERNAL SERVICE CHARGES INVENTORIES BY DEPARTMENT AND COST CENTER

DEPARTMENT - COST CENTER	Positions	Fleet Maintenance Usage	Fuel Usage	Postage Usage	Printing Usage	Facilities Maintenance Usage	Landscaping Charges	Property Management Charges	Radio Inventory	Computer Inventory	Device Lease Cost	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
01 ADMINISTRATION DEPT															
010100 - COMMISSION OPERATIONS	10.00			178	210			63		17	1,764	28	2		
010200 - OPERATIONS-COUNTY ATTORNEY	13.00			155	119			2,979		28	11,348	22			
010700 - HUMAN RESOURCES	7.95			758	1,406			3,477		3	2,243	16			
055600 - EMERGENCY MANAGEMENT	4.50	9,614	3,075	531	1,389				22	114	27,830	136	7		
056200 - ANIMAL CONTROL	30.00	29,800	33,846	2,241	2,250	3,447	4,015	53	40	38	10,417	22	14		
010901 - COMMUNITY INFORMATION	6.00	3,554	344	53	1,237	1,269	1,703	151		52	8,451	12			
055725 - COMMUNICATIONS/E911-12500	4.50	410	317	27						11	1,035	3		1	
011101 - ECONOMIC DEVELOPMENT	2.40			47	57					0	6,623	5	2		
140510 - RADIO SUPPORT AND MAINT	10.00	20,916	8,938			4,421	5,899	471	20	35	6,368	21	7		
140700 - PROJ AND BUS PROCESS MGMT	2.00									2	43	1			
010900 - OPERATIONS-COUNTY MANAGER	6.00			214	21,145			48		29	5,210	12			
011102 - 17/92 REDEVELOPMENT DISTRICT	1.50	430								6	262	1	1		
010520 - BOCC HEALTH INSURANCE	2.05									1					
110405 - ADDRESSING	3.00			1,503				26		3	756	4			
011050 - TOURISM ADMINISTRATION	3.30	1,278	88	2,740	2,501					12	2,964	7	3		
011051 - SPORTS	3.00														
00006659 - WELLNESS PROGRAM	-														
00276790 - EMPG FY '15-16	1.50														
010521 - WELLNESS PROGRAM	1.00														
01 ADMINISTRATION DEPT Total	111.70	66,002	46,608	8,447	30,314	9,137	11,617	7,268	82	351	85,312	290	36	1	
18 RESOURCE MANAGEMENT DEPT															
010300 - OPERATIONS-FISCAL SERVICE	3.50			507						3	1,961	5			
010305 - BUDGET SECTION	10.00			36	1,136			151		18	2,038	11			
010320 - PURCHASING SECTION	13.00	278	278	830	396	1,264	1,692	1,071		36	7,732	17	1		
010505 - RISK MANAGEMENT/INSURANCE								186							
010538 - PRINTING SERVICES	0.50									2		1			
010302 - MSBU PROGRAM (OPERATING BU)	4.00			1,626	240					6	455	5			
010537 - MAILING SERVICES	2.50	6,124	3,310							2	216				
010506 - WORKERS COMPENSATION	2.00									2	236	1			
00276921 - VETERANS TREATMENT COURT	0.50														
01785381 - ADULT DRUG COURT 15/16	0.75														
010504 - PROPERTY & LIABILITY	2.00	763	506	474	3				2	6	3,560	5	1		
010307 - GRANTS MANAGEMENT	1.50														
18 RESOURCE MANAGEMENT DEPT Total	40.25	7,165	4,094	3,473	1,775	1,264	1,692	1,408	2	75	16,198	45	2		
14 INFORMATION SERVICES DEPT															
010530 - SUPPORT SERVICES				3	19			1,322							
140701 - DOCUMENT MANAGEMENT	3.00									9	20,031	3			
140100 - BUSINESS OFFICE	4.00			225	3					13	1,547	7	3		
140520 - ENTERPRISE ADMINISTRATION	6.00			8		1,520	1,849			10	1,390	7	1		
140610 - GEOG INFO SVCS - 00100	4.00									20	5,972	4		4	
140507 - DEVELOPMENT OPERATIONS	8.00									16	2,117	9			
140505 - DESKTOP SUPPORT & MAINTENANCE		4,437	5,736							78		1			
140506 - NETWORK & COMM SERVICES	6.00									16	1,563	8	4		
00006839 - NETWORK EQUIPMENT REFRESH															367,911
14 INFORMATION SERVICES DEPT Total	31.00	4,437	5,736	236	22	1,520	1,849	1,322		162	32,621	39	8	4	367,911

INTERNAL SERVICE CHARGES INVENTORIES BY DEPARTMENT AND COST CENTER

DEPARTMENT - COST CENTER	Positions	Fleet Maintenance Usage	Fuel Usage	Postage Usage	Printing Usage	Facilities Maintenance Usage	Landscaping Charges	Property Management Charges	Radio Inventory	Computer Inventory	Device Lease Cost	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
07 PUBLIC WORKS DEPT															
010540 - FLEET CONTRACT 00100	31.00			54	477	5,043	6,742	1,637	1	21	6,915	25	0		
010560 - FACILITIES MAINT-00100	36.00	200,601	34,477	62	502	4,963	6,864	806	33	43	5,784	81	3		
077402 - STORMWATER OPERATIONS	18.00	345,601	99,332					316		10	1,200	7	1		
077400 - ROADS DISTRICT OPERATIONS	60.00	531,244	231,476	24	996	86,119	1,900	686	114	62	13,492	29	8		
077501 - ENGINEERING	27.30	13,749	13,612	553	767	4,221	4,881	5,936	9	62	15,224	39	6	3	
077700 - TRAFFIC ENGINEERING	5.00	2,673	1,498	115	558	2,085	2,787		29	7	3,461	10	1		
077502 - ENGINEERING SUPPORT	0.70	5,765	7,212	19	41					9	1,750	3	2		
077431 - MOSQUITO CONTROL	10.10	16,226	14,001		348				9	27	370	10	3		
077702 - AUTOMATED TRAFFIC CONTROL SYST	11.00	70,216	32,753					1,062		1		7	9		
077707 - SIGNS AND TRAFFIC SAFETY	7.00	37,637	17,280							15	1,030	4	2		
077442 - COUNTYWIDE SUPPORT TEAM	20.00	127,541	39,064							20	990	7	3		
077445 - WAREHOUSE/CUSTOMER SERV	4.00	43,004	4,896							10	615	4			
077000 - BUSINESS PROCESS IMPROVEM	2.00			125	93	2,878	4,099	684		6	4,403	4			
077708 - FIBER CONSTRUCTION AND MAINT	6.00	6,556	6,748							31	2,522	7	3		
077709 - TRANSPORT STUDY & DATA PROCESS	3.00											3			
077435 - WATER QUALITY	8.20	7,328	6,009	834	356				4	18	1,709	9	10		
110810 - DEVELOPMENT REVIEW ENG-00100	8.00				101					15	1,764	7	9		
010561 - CONSTRUCTION MGMT PERSONNEL	1.00														
010531 - PROPERTY MANAGEMENT	1.00														
077710 - TRAFFIC ENGINEERING CAP IMPROV	1.00											1			
077459 - SIDEWALK REPAIRS	6.00														
077001 - LAND MANAGEMENT	3.00														
077444 - CONTRACTED SERVICES											343				
00285807 - MOSQUITO ZIKA (FL DOH)	10.00														
07 PUBLIC WORKS DEPT Total	279.30	1,408,141	508,358	1,786	4,239	105,309	27,273	11,127	199	357	61,573	257	60	3	
02 CONSTITUTIONAL OFFICERS DEP															
023000 - CLERK - CIRCUIT COURT		4,818	3,661	14,186	2,707			108,100				278			
025000 - PROPERTY APPRAISER		3,884		13,149	583			234				89			
026000 - TAX COLLECTOR				79	22,102			3,666				134			
061900 - COUNTY PROBATION	-	2,749	1,523	973	1,491			168	13	53	7,917	30	0		
065900 - PAY-ALTERNATIVE/YOUTH	-	3,031	1,473	1,053	511			284	7	19	3,176	11			
065902 - TEEN COURT	-				335										
024000 - SUPERVISOR OF ELECTIONS		2,783	1,363	122,114	13,512			177,500							
021000 - LAW ENFORCEMENT SERVICES				21,443	149	418,109	19,141	15,289	1,690			1,103	5		
021001 - CORRECTION AND JUD SERVICES								76							
02 CONSTITUTIONAL OFFICERS DEP Total	-	17,265	8,020	172,997	41,390	418,109	19,141	305,317	1,710	72	11,093	1,645	5		
03 COURT SUPPORT DEPT															
033000 - CIRCUIT COURT	2.00			21,942	1,314				4		10,510	241	9		
034000 - GUARDIAN AD LITEM	1.00			9	90					31	8,925	21	1		
033300 - CIVIL DOMESTIC DIVISION						1,220,910	51,069	622,500							
037100 - LAW LIBRARY												4			
035100 - STATE ATTORNEYS OFFICE								9,524	4			191			
036100 - PUBLIC DEFENDERS OFFICE								13,887				83			
140362 - INFO SVCS-ART V JUDICIAL	3.00														
140365 - INFO SVCS-ART V STATE ATTY	1.00														
03 COURT SUPPORT DEPT Total	7.00			21,951	1,404	1,220,910	51,069	645,911	8	31	19,435	540	10		

INTERNAL SERVICE CHARGES INVENTORIES BY DEPARTMENT AND COST CENTER

DEPARTMENT - COST CENTER	Positions	Fleet Maintenance Usage	Fuel Usage	Postage Usage	Printing Usage	Facilities Maintenance Usage	Landscaping Charges	Property Management Charges	Radio Inventory	Computer Inventory	Device Lease Cost	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
04 LEISURE SERVICES DEPT															
043800 - PARKS	1.00				18			22,800	11	1	85	1			
044000 - ADMINISTRATION - LEISURE SV	6.00			392	4,476			105		12	760	13			
044300 - EXTENSION SERVICE	2.00	2,385	1,604	7	6,368	20,851	4,267	106		8	4,470	12			
043814 - ROADWAY MEDIAN MAINT		956	4,902		86			24		4			3		
043801 - NATURAL LANDS	2.00	20,834	5,748	428	898				3	8	867	8	3		
043802 - TRAILS	3.00									4	347	1	1		
043815 - RED BUG LAKE PARK	9.50	20,608	3,891		200	39,339	26,817			11	2,507	7	1		
043816 - SANLANDO PARK	6.50	28,966	5,871		2,101	63,529	27,102			15	3,847	7			
043817 - SYLVAN LAKE PARK	6.50	14,814	2,440		341	67,889	75,268			4	1,343	5	1		
043818 - SOLDIERS CREEK	7.00	11,251				18,475	7,694			1	2,685	2			
044301 - CONSUMER AND FAMILY SCIENCE	1.00									1		2			
044302 - HORTICULTURE	2.00									2	588	4			
043808 - GREENWAYS & NATURAL LANDS ADMI	4.00				1,368					10	4,145	5			
044203 - YOUTH SERVICES-LITERACY & READ					62										
044204 - LIBRARY SERVICE ADMINISTRATION	9.00	593	367	2,237	157			205		10	4,385	13			
044500 - HISTORICAL MUSEUM	0.62			175	1,038	16,636	5,180			11	1,633	12			
043806 - PASSIVE PARKS AND TRAILS	6.00	66,182	28,375			108,263	115,666			6	236	3	1		
044303 - YOUTH SERVICES	2.00									6	236	2			
044211 - NORTH BRANCH	12.00			869	247	32,037	4,446			61	8,731	20			
044213 - CENTRAL BRANCH	18.00			3,430	4,261	62,057	5,846			104	13,037	24			
044215 - WEST BRANCH	12.00			875	487	22,143	4,295			59	7,008	16			
044219 - NORTHWEST BRANCH	12.00			869	111	22,361	4,443			64	10,808	17			
044217 - EAST BRANCH	12.00			869	324	25,111	4,447			61	7,896	18			
043820 - SPORTS COMPLEX	14.00	24,536	9,806		3,365	40,293	127,035				1,453				
043823 - COUNTYWIDE LANDSCAPE MAINTENAN	1.00										282				
113010 - NATURAL LANDS ENDOWMENT	-														
043805 - PARKS - SOCCER FACILITY	1.00														
113020 - PLANNING-TRAILS 32100	0.50														
043836 - SEM COUNTY SOFTBALL COMPLEX	7.00										2,390	26	1		
00234744 - SOLDIERS CREEK PARK RENOVATION	-														
044304 - FLORIDA FRIENDLY YARDS/GARDENS	1.00														
043824 - ROLLING HILLS COMMUNITY PARK	0.50														
04 LEISURE SERVICES DEPT Total	159.12	191,125	63,004	10,151	25,908	538,984	412,506	23,240	14	463	79,740	218	11		
05 FIRE DEPT															
055000 - PUBLIC SAFETY-00100	-	17,089	2,874	199	15					6	6,295				
055017 - EMS PERFORMANCE MANAGEMENT	1.00											31			
055701 - EMERGENCY COMMUNICATIONS	33.00								23	77	14,037	26	5		
056100 - FIRE RESCUE - OPERATIONS	367.00	1,352,109	353,333	3,867	5,574	362,563	72,254	366	473	466	80,531	177	226		
056104 - FIRE INSPECTIONS	10.00									19	4,757	6	5		
056101 - FIRE RESCUE - ADMIN	27.00									2	216	32			
056107 - CASSELBERRY EMS/FIRE	35.00	195,881	18,864			0	13,072		42	30	4,010	16	26		
056177 - CASSELBERRY EMS/FIRE SEN MGT	3.50														
05 FIRE DEPT Total	476.50	1,565,079	375,071	4,066	5,589	362,563	85,326	366	538	600	109,846	288	262		

INTERNAL SERVICE CHARGES INVENTORIES BY DEPARTMENT AND COST CENTER

DEPARTMENT - COST CENTER	Positions	Fleet Maintenance Usage	Fuel Usage	Postage Usage	Printing Usage	Facilities Maintenance Usage	Landscaping Charges	Property Management Charges	Radio Inventory	Computer Inventory	Device Lease Cost	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
06 COMMUNITY SERVICES DEPT															
066000 - COMMUNITY SERVICES ADMIN	9.00				3,647			1,873		23	16,346	29			
066200 - COMMUNITY ASSISTANCE	21.00	2,705	2,299	4,396	2,978			82,694		46	2,990	14	5		
066300 - VETERAN'S SERVICES	3.00			7	349					3	43	3			
066400 - COUNTY PUBLIC HEALTH UNIT		26,262				52,262	6,055	52,000	16			263			
069200 - MEDICAL EXAMINER								147							
00276951 - SOCIAL SERVICES - CSBG	-										151				
00276913 - SHIP AFFORDABLE HOUSING 14/15	-														
00276961 - SHELTER PLUS CARE	1.00										43				
00277011 - SANFORD CDBG-15/16 GRANT	-														
00277007 - ADMIN-CDBG-FY16					496										
06621617 - CSBG GRANT 16-17	1.00														
00276973 - NEIGHBOR STAB PROG-NSP3 ADMIN	0.50														
06651617 - CDBG-BLOCK GRANT PROJECT 16/17										0	600		1		
00276971 - NEIGHBOR STAB PROG GRANT ADMIN											151				
06671617 - SHIP AFFORDABLE HOUSING 16/17	0.50												1		
06691617 - SANFORD CDBG GRANT - 16/17	-														
06691718 - SANFORD CDBG GRANT - 17/18	1.00														
06 COMMUNITY SERVICES DEPT Total	37.00	28,967	2,299	4,403	7,470	52,262	6,055	136,714	16	72	20,323	309	7		
11 DEVELOPMENT SERVICES DEPT															
110200 - LONG RANGE PLANNING	18.00	1,098	292	5,534	750					49	5,498	31			
110400 - BUILDING - 00100					236						5,031				
110404 - BUILDING - 10400	43.50	35,556	52,377	741	1,696			18,905	3	63	9,544	33	40		
110100 - PLANNING/DEVELOPMENT	3.30			2,996	966			991	20	17	1,902	6			
11 DEVELOPMENT SERVICES DEPT Total	64.80	36,654	52,669	9,271	3,648			19,896	23	129	21,975	70	40		
08 ES UTILITIES															
087002 - UTILITIES BILLING/CUSTOMER SVC	12.00			34,870	4,818			33,000	15	17	2,338	16			
087003 - ADMINISTRATION	4.90			1,450	1,877			33,000		2	4,032	2		1	
087801 - UTILITIES INVENTORY OPERATIONS								1,079							
087802 - UTILITIES ENGINEERING/PRJ MGMT	18.00	6,854	12,690		830			49,100	1	34	6,845	19	12		
087804 - CONSERVATION COMPLIANCE	1.00	622	232		23					24	1,557	1			
087001 - ADMINISTRATION	2.10			258						3	214	9			
087810 - WASTEWATER OPERATIONS	36.00	296,951	78,230	677	423	35,578		8,200	1	89	25,270	32	27		
087806 - WATER OPERATIONS	65.00	260,710	127,009	904	2,159	39,644		33,052	84	121	13,599	78	59		
087807 - RECLAIMED WATER OPERATIONS	2.00											2			
08 ES UTILITIES Total	141.00	565,137	218,161	38,159	10,130	75,222		157,431	101	290	53,854	159	98	1	
09 ES SOLID WASTE DEPT															
087906 - CENTRAL TRSF STATION OPERATION	29.00	979,169	570,956	804	580			728	53		11,393	3			
087907 - COMPLIANCE & PROGRAM MGMNT	23.00	16,202	6,511	638	2,557	55,743	14,642	113,000	2	61	3,580	1	2		
087904 - LANDFILL OPERATIONS	20.00	381,654	423,763	618					16	1		7			
09 ES SOLID WASTE DEPT Total	72.00	1,377,025	1,001,230	2,060	3,137	55,743	14,642	113,728	71	62	14,973	11	2		
Grand Total	1,419.67	5,266,997	2,285,250	277,000	135,026	2,841,023	631,170	1,423,728	2,764	2,664	526,943	3,871	541	9	367,911



NON-BASE BUDGETS

SUMMARY OF NON-BASE BUDGETS

FUND TYPE	FLEET				TOTAL
	VEHICLES	EQUIPMENT	FACILITIES	PROJECTS	
01 GENERAL FUNDS	77,375	1,593,000	204,000	1,357,876	3,232,251
02 REPLACEMENT FUNDS	211,333	-	552,201	12,089	775,623
04 TRANSPORTATION FUNDS	818,401	35,034	-	-	853,435
05 SALES TAX FUNDS	3,344,130	-	-	49,609,442	52,953,572
06 FIRE DISTRICT FUNDS	29,667	1,542,106	415,380	2,333,267	4,320,420
07 BUILDING FUNDS	66,618	-	5,453	9,430	81,501
08 TOURISM FUNDS	-	-	-	-	-
11 GRANT FUNDS	27,931	-	-	-	27,931
13 SPECIAL REVENUE FUNDS	-	-	-	189,823	189,823
14 EMERGENCY 911 FUNDS	-	-	-	48,500	48,500
15 CRA FUNDS	-	-	-	-	-
16 MSBU FUNDS	-	-	-	-	-
18 CAPITAL FUNDS	-	-	-	745,807	745,807
19 WATER & SEWER FUNDS	1,000,000	293,900	51,150	18,305,000	19,650,050
20 SOLID WASTE FUNDS	1,460,000	-	81,010	495,000	2,036,010
21 INTERNAL SERVICE FUNDS	-	-	-	35,000	35,000
TOTAL	7,035,455	3,464,040	1,309,194	73,141,234	84,949,923

Non-Base Budgets - a non-recurring or one-time budget provided to a Department with a specific scope of work, which does not expire until completed. Non-Base Budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year.

Fleet - includes any rolling stock equipment (vehicles, off- road equipment, trailers, emergency vehicles and apparatus) of a cost of \$5,000 or greater.

Equipment - other equipment or technology with a cost of \$5,000 or greater.

Facilities - projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

Project - is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services.

PROJECTS INTRODUCTION

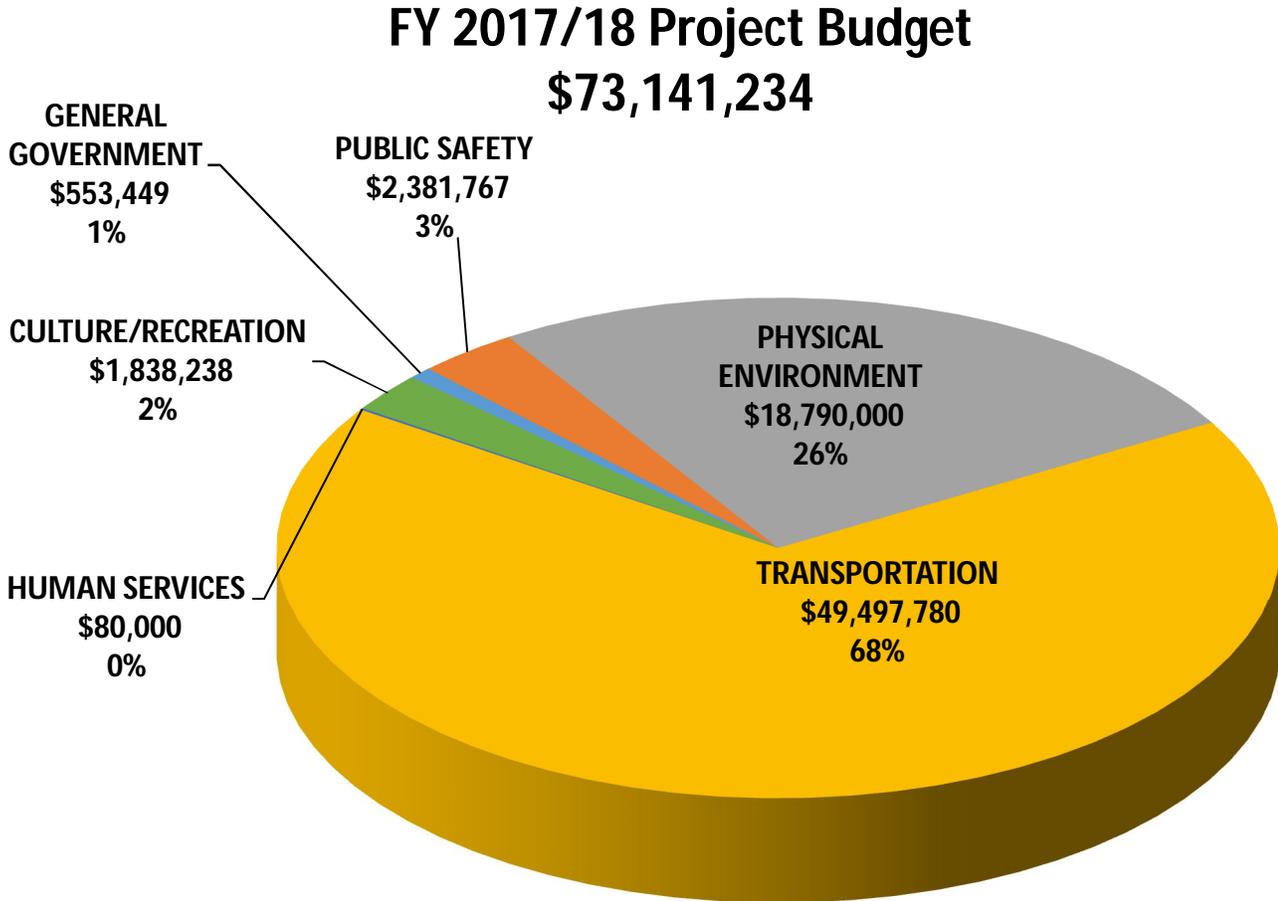
A project is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services. A capital project is a capital improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation or acquisition of a capital asset.

The project listings do not contain any previously established projects which will be funded in FY 2017/18 solely by a carryforward of available funds from FY 2016/17, nor any amendments made to project budgets after the budget was adopted.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY 2017/18 Adopted Budget contains \$73,141,234 in project funding (excluding Fleet, Equipment, Facilities Maintenance). In addition to this funding, unexpended funds from uncompleted projects in FY 2016/17 will be carried forward in January, 2017.

The breakdown of projects by responsible Department/Program is represented by the following graphic:



SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

The largest projects contained within the FY 2017/18 Adopted Budget are the following:

EE Williamson Rd Trail Connection - \$1,700,000

This Public Works project includes the design and construction of a trail along EE Williamson Rd between the Seminole Wekiva Trail and Lake Emma Rd. This project is a part of Seminole County's extensive trails network ensuring safe pedestrian & bicycle access, connection to park sites, natural lands, schools, and mixed development centers. The project was identified in the voter approved One Cent Infrastructure Sales Tax reinstatement on May 20, 2014. Design is currently ongoing and construction is anticipated to begin in August 2018.

The amount included in the FY 2017/18 budget represents the funding needed for CEI and construction. Additional operations and maintenance costs are estimated at 2% of the construction costs or approximately \$34K a year.

Celery/Mellonville Trail - \$2,800,000

This Public Works project includes the design and construction of a trail from Sanford's Riverwalk to State Road 415. Currently, the Public Works Department is evaluating three different trail routes that have been discussed with the Board and the public. A decision has not been made yet on the specific route. Further Board discussions and/or Public Hearing will be scheduled. It is anticipated that Florida Department of Transportation will assist with construction of this trail. A future agreement is being determined. The project was identified in the voter approved One Cent Infrastructure Sales Tax reinstatement on May 20, 2014.

The amount included in the FY 2017/18 budget represents the funding need for construction with additional funds most likely coming from FDOT. Additional operations and maintenance costs are estimated at 2% of the construction costs or approximately \$56K a year.

Rinehart Rd Intersection Improvements - \$4,200,000

This Public Works project will construct a Michigan style U-turn at the intersection of Rinehart Rd and CR 46A. Additional intersection improvements will include express turn lanes. The project was identified in the voter approved One Cent Infrastructure Sales Tax reinstatement on May 20, 2014.

The amount included in the FY 2017/18 budget represents the funding needed to make these improvements. Additional operations and maintenance costs are estimated at 3.7% of the construction costs or approximately \$155K a year.

SR 434 Widening – SR 417 to Mitchell Hammock Rd - \$2,000,000

This Public Works project consists of funding planning, development and environmental study (PD&E) for the widening of SR 434 from SR 417 to Mitchell Hammock Rd. The project will be complete by Florida Department of Transportation (FDOT) and is included in their 5 Year District 5 Work Program. The project was identified in the voter approved One Cent Infrastructure Sales Tax reinstatement on May 20, 2014.

SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

The amount included in the FY 2017/18 budget represents funding needed PD&E.

ATMS/ITS Program - \$3,375,000

This Public Works project will consist of upgrades to security, cabinets at Traffic signals and Variable Message Sign (VMS) equipment at various locations in Seminole County.

The amount included in the FY 2017/18 budget represents funding needed for construction. Additional operations and maintenance costs are estimated at 3% of the construction costs or approximately \$100K a year.

Spring Hammock Preserve Enhancement - \$745,807

This Leisure Services project includes the replacement of the boardwalks to Lake Jesup and an historic cypress tree on site, new rain shelter, picnic pavilion replacement, and additional wayfinding from the Cross Seminole Trail into the preserve. The project also includes the refurbishment of the parking area, fencing, updated signage, and refurbishment of stairs and footbridges.

The amount included in the FY 2017/18 budget represents funding needed for construction. Additional operations and maintenance costs are estimated at 3% of the construction costs or approximately \$22K a year.

Small Meter Replacement Program - \$3,440,000

This Water & Sewer project (Water Distribution Improvements family) consists of replacing all the small service meters (5/8" to 2") throughout the County over a period of ten years. This will ensure that the cost of water and sewer service is equitably distributed among all customers by accurate meters. The project was initiated October 2011, and is estimated to be completed September 2021.

There are no additional operating or maintenance costs since this is the replacement of existing meters.

Pump Station Upgrades - \$2,000,000

This Water & Sewer project (Wastewater Pump Station Upgrades family) consists of the design, permitting, and construction of annual pump station upgrades that include wet well rehabilitation, control panels, concrete pad repair, odor control, and generators as needed to achieve efficient maintenance costs, maintain mechanical integrity and extend the useful life of existing stations. Other repairs may be required and are determined by a condition assessment. The project was initiated October 2013, and is estimated to be completed September 2018. Operating and maintenance impacts are expected to be minimal (under \$100K).

Yankee Lake Wastewater Regional Facility - \$2,695,000

Water and Sewer currently has two projects budgeted in FY 17/18 to address Yankee Lake Wastewater Regional Facility. The first project will include the replacement of return activated sludge pumps, jokey blowers, and air diffusers that have reached the end of their service life.

SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

(\$1,045,000 budgeted). The second project will purchase property adjacent to Yankee Lake for future facility uses.

There are no additional operating or maintenance costs since this is the replacement of existing equipment at this facility.

Future Operating Impacts

In general, the cost of maintaining a transportation project ranges from 2% (for pedestrian structures) to 3.7% (for roadways) of the total construction cost, per year. However, in the case of expansions of State Roads, the County is not responsible for the maintenance of the roadway. As such, there is no operating impact for additional lanes added to such a roadway. Other projects' operating impact may vary considerably.

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
01 GENERAL FUNDS		
02 CLERK OF THE COURT	00230000 CLERK COURT COVERAGE PAYROLL	24,000
04 LIBRARY SERVICES	00006912 LIBRARY BOOKS	790,946
06 COMMUNITY DEVELOPMENT GRANT	06811617 HOMELESSNESS INITIATIVES	80,000
11 DEV SVCS BUSINESS OFFICE	00285820 SHAREPOINT PERMIT TRACKING	9,430
14 ENTERPRISE SOFTWARE DEVELOP	00286004 JD EDWARDS UPGRADES	405,000
14 TELEPHONE SUPPORT & MAINT	00286001 FIRE SUPPRESS SYS PSB - 00112	48,500
01 GENERAL FUNDS Total		1,357,876
02 REPLACEMENT FUNDS		
14 WORKSTATION SUPPORT & MAINT	00006651 TECHNOLOGY REPLACEMENT	11,647
14 WORKSTATION SUPPORT & MAINT	00006839 NETWORK EQUIPMENT REFRESH	441
02 REPLACEMENT FUNDS Total		12,089
05 SALES TAX FUNDS		
04 GREENWAYS & TRAILS	01785579 WILSON'S LANDING 04	15,000
04 GREENWAYS & TRAILS	01785717 BARR ST TRAIL	96,662
07 CAPITAL PROJECTS DELIVERY	00192945 TRUNCATED DOMES RETROFIT	150,000
07 CAPITAL PROJECTS DELIVERY	00198111 CR 46A CAPACITY IMP (ORANGE IN	64,176
07 CAPITAL PROJECTS DELIVERY	00265503 US 17/92 @ 5PTS PROJECT	1,000,000
07 CAPITAL PROJECTS DELIVERY	00285003 USGS MONITORING PROGRAM TMDL	63,100
07 CAPITAL PROJECTS DELIVERY	01785134 LAKE MARY BLVD INTER 4 LOCATIO	1,600,000
07 CAPITAL PROJECTS DELIVERY	01785137 SR 436 at CR 427	114,430
07 CAPITAL PROJECTS DELIVERY	01785165 Mast Arm Refurbishments	200,000
07 CAPITAL PROJECTS DELIVERY	01785167 ATMS / ITMS Program (PARENT)	3,375,000
07 CAPITAL PROJECTS DELIVERY	01785222 Pavement Mgmt Testing & Insp	250,000
07 CAPITAL PROJECTS DELIVERY	01785224 Asset Management Insp & Inv	250,000
07 CAPITAL PROJECTS DELIVERY	01785234 Subdivision Retrofit	750,000
07 CAPITAL PROJECTS DELIVERY	01785240 Pipe Lining & Related Insp	1,750,000
07 CAPITAL PROJECTS DELIVERY	01785244 W Airport Blvd Sidewalk	750,000
07 CAPITAL PROJECTS DELIVERY	01785247 Brooks Ln Sidewalk	250,000
07 CAPITAL PROJECTS DELIVERY	01785249 Lincoln Heights Subdivision	50,000
07 CAPITAL PROJECTS DELIVERY	01785262 N OREGON ST SIDE,PAV,DRAIN	120,000
07 CAPITAL PROJECTS DELIVERY	01785283 NORTHWESTERN/LITTLE WEK BRIDGE	75,000
07 CAPITAL PROJECTS DELIVERY	01785297 Minor Projects > \$50,000	100,000
07 CAPITAL PROJECTS DELIVERY	01785299 LAKE MILLS & BRUMLEY RD TURN L	100,000
07 CAPITAL PROJECTS DELIVERY	01785303 Orange Blvd (CR431) Safety Pro	500,000
07 CAPITAL PROJECTS DELIVERY	01785313 LED Street Sign Upgrade	150,000
07 CAPITAL PROJECTS DELIVERY	01785316 EE Williamson Rd Trail Connect	1,700,000
07 CAPITAL PROJECTS DELIVERY	01785344 MAST ARM REBUILDS	450,000
07 CAPITAL PROJECTS DELIVERY	01785346 STRIPING	100,000
07 CAPITAL PROJECTS DELIVERY	01785350 CELERY/MELLONVILLE TRAIL	2,800,000
07 CAPITAL PROJECTS DELIVERY	01785406 5 POINTS COMPLEX MASTER PLAN	1,500,000
07 CAPITAL PROJECTS DELIVERY	01785434 ALTON DR STORMWATER POND MOD	300,000
07 CAPITAL PROJECTS DELIVERY	01785436 WATER QUALITY MASTER PLAN	100,000
07 CAPITAL PROJECTS DELIVERY	01785444 ADA REPLACEMENT PAVMT MGMT	500,000

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
07 CAPITAL PROJECTS DELIVERY	01785447 ANNUAL BRIDGE REPAIR - MINOR	40,000
07 CAPITAL PROJECTS DELIVERY	01785451 W. LAKE MARY BLVD (EB LANES)	200,000
07 CAPITAL PROJECTS DELIVERY	01785478 SIDEWALK REPLACEMENT - ROADS	400,000
07 CAPITAL PROJECTS DELIVERY	01785479 SIDEWALK REPLACEMENT - SW	400,000
07 CAPITAL PROJECTS DELIVERY	01785486 GEC - PROJECT MANAGEMENT	500,000
07 CAPITAL PROJECTS DELIVERY	01785489 ENGINEERING CAPITALIZATION	4,090,483
07 CAPITAL PROJECTS DELIVERY	99999906 Project Management (GEC)	1,000,000
07 CAPITAL PROJECTS DELIVERY	01785198 S. Sanford Ave	520,000
07 CAPITAL PROJECTS DELIVERY	01785204 W Airport Blvd	560,000
07 CAPITAL PROJECTS DELIVERY	01785205 Seminola Blvd	1,100,000
07 CAPITAL PROJECTS DELIVERY	01785208 Howell Branch Rd	650,000
07 CAPITAL PROJECTS DELIVERY	01785574 LUMP SUM - VARIOUS LOCAL ROADS	1,500,000
07 CAPITAL PROJECTS DELIVERY	01785575 RINEHART RD 46 TO 46A	100,000
07 CAPITAL PROJECTS DELIVERY	01785576 E MCCULLOCH RD - 1ST GEN PH 2	570,000
07 CAPITAL PROJECTS DELIVERY	01785136 SR 434 at Mitchell Hammock Rd	1,628,091
07 CAPITAL PROJECTS DELIVERY	01785138 SR 436 - County/Altamonte	750,000
07 CAPITAL PROJECTS DELIVERY	01785142 Rinehart Rd Rersurfacing	4,200,000
07 CAPITAL PROJECTS DELIVERY	01785145 SR 434 Widening-SR417 to Mitch	2,000,000
07 CAPITAL PROJECTS DELIVERY	01785148 CR 427 CONTEXT SENSI IMPR LNGW	1,000,000
07 CAPITAL PROJECTS DELIVERY	01785149 SunRail Bike & Ped Impr Alt Sp	500,000
07 CAPITAL PROJECTS DELIVERY	01785216 Resurfacing - Local Roads	2,000,000
07 CAPITAL PROJECTS DELIVERY	01785233 Subdivision Rehabilitation	125,000
07 CAPITAL PROJECTS DELIVERY	01785258 Hillview Dr Side,Pav,Drain	800,000
07 CAPITAL PROJECTS DELIVERY	01785276 E Altamonte Area Sidewalks	100,000
07 CAPITAL PROJECTS DELIVERY	01785286 Lake Howell/Howell Creek Bridg	292,500
07 CAPITAL PROJECTS DELIVERY	01785408 SR 426/CR 419 WIDEN - PHASE 3	1,000,000
07 CAPITAL PROJECTS DELIVERY	01785433 CECILIA DRIVE BAFFLE BOXES	200,000
07 CAPITAL PROJECTS DELIVERY	01785458 EE WILLIAMSON @ WOODLANDS MA	225,000
07 CAPITAL PROJECTS DELIVERY	01785459 EE WILLIAMSON@ RANGELINE RD MA	250,000
07 CAPITAL PROJECTS DELIVERY	01785460 SR 436 @ GRACE MA	350,000
07 CAPITAL PROJECTS DELIVERY	01785461 SR 436@ LYNCHFIELD MA	350,000
07 CAPITAL PROJECTS DELIVERY	01785462 SR 436 @ WEATHERSFIELD MA	350,000
07 CAPITAL PROJECTS DELIVERY	01785468 SR 436@ HOWELL BRANCH INT IMP	520,000
07 CAPITAL PROJECTS DELIVERY	01785561 BENEFIT COST STUDY	150,000
07 CAPITAL PROJECTS DELIVERY	01785562 BRIDGE INSPECTION	150,000
07 CAPITAL PROJECTS DELIVERY	01785563 SR 434 @ HAMMOCK TURN LANE	300,000
07 CAPITAL PROJECTS DELIVERY	01785566 HOWELL BRANCH RD@ALOMA INT IMP	450,000
07 CAPITAL PROJECTS DELIVERY	01785567 HOWELL CREEK PROJECT GRANT	25,000
07 CAPITAL PROJECTS DELIVERY	01785569 WILSON'S LANDING 07	15,000
07 CAPITAL PROJECTS DELIVERY	01785570 MARKHAM RD@MARKHAM WOODS SIGN/	250,000
07 CAPITAL PROJECTS DELIVERY	01785571 SCHOOL FLASHER UPGRADES 10 LOC	100,000
07 CAPITAL PROJECTS DELIVERY	01785572 MINOR PROJECTS	500,000
07 CAPITAL PROJECTS DELIVERY	01785582 MOBILITY STUDY	175,000
05 SALES TAX FUNDS Total		49,609,442

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
06 FIRE DISTRICT FUNDS		
05 EMS/FIRE/RESCUE	01785404 WINTER SPRINGS FIRE IMPCT FEES	1,823,967
05 EMS/FIRE/RESCUE	00007175 TOWER 37 PROJECT	509,300
06 FIRE DISTRICT FUNDS Total		2,333,267
07 BUILDING FUNDS		
11 BUILDING	00285819 SHAREPOINT PERMIT TRACKING	9,430
07 BUILDING FUNDS Total		9,430
13 SPECIAL REVENUE FUNDS		
04 GREENWAYS & TRAILS	00182342 CAMERON WIGHT LIGHTING	62,000
04 LIBRARY SERVICES	00006913 LIBRARY BOOKS	127,823
13 SPECIAL REVENUE FUNDS Total		189,823
14 EMERGENCY 911 FUNDS		
14 NETWORK INFRASTRUCTURE SUPP	00286002 FIRE SUPPRESS SYS PSB - 12500	48,500
14 EMERGENCY 911 FUNDS Total		48,500
18 CAPITAL FUNDS		
04 GREENWAYS & TRAILS	00182340 SPRING HAMMOCK PRESERVE ENHANC	745,807
18 CAPITAL FUNDS Total		745,807
19 WATER & SEWER FUNDS		
08 UTILITIES ENGINEERING PROGR	00021716 OVERSIZING & EXTENSION-SANITAR	50,000
08 UTILITIES ENGINEERING PROGR	00021717 OVERSIZING & EXTENSIONS-POTABL	50,000
08 UTILITIES ENGINEERING PROGR	00022903 SMALL METER REPLACEMENT PROGRA	3,440,000
08 UTILITIES ENGINEERING PROGR	00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000
08 UTILITIES ENGINEERING PROGR	00040302 CAPITALIZED LABOR PROJECT	800,000
08 UTILITIES ENGINEERING PROGR	00064583 WATER DISTRIBUTION SYSTEM COND	160,000
08 UTILITIES ENGINEERING PROGR	00065234 WEKIVA PARKWAY UTILITY RELOCAT	350,000
08 UTILITIES ENGINEERING PROGR	00065236 MINOR ROADS UTILITY UPGRADES-P	150,000
08 UTILITIES ENGINEERING PROGR	00065237 MINOR ROADS UTILITY UPGRADES-S	150,000
08 UTILITIES ENGINEERING PROGR	00065239 OXFORD ROAD IMPROVEMENTS - 17-	750,000
08 UTILITIES ENGINEERING PROGR	00065284 ORANGE AVE FORCE MAIN EXTENSIO	300,000
08 UTILITIES ENGINEERING PROGR	00065285 COUNTRY CLUB HEIGHT GRAV MAIN	1,000,000
08 UTILITIES ENGINEERING PROGR	00082924 PUMP STATION UPGRADES	2,000,000
08 UTILITIES ENGINEERING PROGR	00083116 FORCE MAIN & AIR RELEASE VALVE	250,000
08 UTILITIES ENGINEERING PROGR	00083117 GRAVITY SEWER & MANHOLE CONDIT	250,000
08 UTILITIES ENGINEERING PROGR	00195209 YANKEE LK WASTEWATER REGIONAL	1,045,000
08 UTILITIES ENGINEERING PROGR	00201103 CONSUMPTIVE USE PERMIT CONSOLI	50,000
08 UTILITIES ENGINEERING PROGR	00201522 POTABLE WELL IMPROVEMENTS	75,000
08 UTILITIES ENGINEERING PROGR	00216426 IRON BRIDGE AGREEMENT	2,000,000
08 UTILITIES ENGINEERING PROGR	00283004 SSNOCWTA INFILTRATION & INFLO	100,000
08 UTILITIES ENGINEERING PROGR	00283006 SCADA AND SECURITY SYSTEMS IMP	325,000
08 UTILITIES ENGINEERING PROGR	00064562 OLD TUSKAWILLA PIPING IMPROVEM	185,000

COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
08 UTILITIES ENGINEERING PROGR	00064579 LAKE HARRIET DISTRIBUTION IMPR	200,000
08 UTILITIES ENGINEERING PROGR	00065289 GAC BACKWASH RELOCATIONS	200,000
08 UTILITIES ENGINEERING PROGR	00181605 YANKEE LAKE SWTF REHAB/REPLACE	230,000
08 UTILITIES ENGINEERING PROGR	00195215 YANKEE LK WASTEWATER REGIONAL	1,650,000
08 UTILITIES ENGINEERING PROGR	00203317 APPLE VALLEY WATER TREATMENT P	370,000
08 UTILITIES ENGINEERING PROGR	00223209 LONG POND RD RECLAIMED LOOP	375,000
08 UTILITIES ENGINEERING PROGR	00243505 INDIAN HILL WATER TREATMENT PL	75,000
08 UTILITIES ENGINEERING PROGR	00255203 UTILITIES MASTER PLAN	1,500,000
08 WATER OPERATIONS	00006607 UNIDIRECTIONAL FLUSHING PROGRA	150,000
19 WATER & SEWER FUNDS Total		18,305,000
20 SOLID WASTE FUNDS		
09 SW-COMPLIANCE & PROGRAM MAN	00160803 LANDFILL ACCESS PAVING	250,000
09 SW-COMPLIANCE & PROGRAM MAN	00201902 TIPPING FLOOR RESURFACING	50,000
09 SW-COMPLIANCE & PROGRAM MAN	00244522 LANDFILL PUMP STATION REPLACEM	35,000
09 SW-COMPLIANCE & PROGRAM MAN	00244604 LANDFILL GAS SYSTEM EXPANSION	100,000
09 SW-COMPLIANCE & PROGRAM MAN	00007190 LANDFILL OPS PERMIT COMPLIANCE	50,000
09 SW-COMPLIANCE & PROGRAM MAN	01785898 FEMA CONSULTANT	10,000
20 SOLID WASTE FUNDS Total		495,000
21 INTERNAL SERVICE FUNDS		
01 BENEFITS	00006600 WELLNESS CENTER MAINT & EQUIP	35,000
21 INTERNAL SERVICE FUNDS Total		35,000
Grand Total		73,141,234

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
01 ADMINISTRATION DEPT						
00006600 WELLNESS CENTER MAINT & EQUIP						
WELLNESS CENTER MAINT & EQUIP	35,000	-	-	-	-	35,000
00286002 FIRE SUPPRESS SYS PSB - 12500						
THE DATACENTER AT THE PUBLIC SAFETY BUILDING CURRENTLY USES A WATER BASED SPRINKLER SYSTEM AS THE FIRE SUPPRESSION SYSTEM. THE INFORMATION SERVICES DEPARTMENT RECOMMENDS THE INSTALLATION OF AN FM-200 CLEAN AGENT FIRE DETECTION AND SUPPRESSION SYSTEM. THE FM-200 IS THE INDUSTRY STANDARD FOR ELECTRONIC EQUIPMENT FIRE SUPPRESSION.						
	48,500	-	-	-	-	48,500
01 ADMINISTRATION DEPT Total	83,500	-	-	-	-	83,500
02 CONSTITUTIONAL OFFICERS DEP						
00230000 CLERK COURT COVERAGE PAYROLL						
CLERK COURT COVERAGE PAYROLL	24,000	-	-	-	-	24,000
02 CONSTITUTIONAL OFFICERS DEP Total	24,000	-	-	-	-	24,000
04 LEISURE SERVICES DEPT						
00006912 LIBRARY BOOKS						
THIS PROJECT IS FOR LIBRARY MATERIALS, WHICH CONSISTS OF BOOKS/AUDIO, DATABASE, AND PERIODICALS/NEWSPAPERS.						
	790,946	-	-	-	-	790,946
00006913 LIBRARY BOOKS						
THIS PROJECT IS FOR LIBRARY MATERIALS, WHICH CONSISTS OF BOOKS/AUDIO, DATABASE, AND PERIODICALS/NEWSPAPERS.						
	127,823	-	-	-	-	127,823
00182340 SPRING HAMMOCK PRESERVE ENHANC						
THE SCOPE INCLUDES REPLACEMENT OF THE FOLLOWING FACILITIES WHICH ARE IN VARIOUS STATES OF DISREPAIR: REPLACEMENT BOARDWALK TO LAKE JESUP; REPLACEMENT BOARDWALK TO A HISTORIC CYPRESS TREE; NEW RAIN SHELTER, REPLACEMENT PICNIC PAVILION; ADDITIONAL WAYFINDING FROM THE CROSS SEMINOLE TRAIL INTO THE PRESERVE. THE PROJECT WOULD ALSO INCLUDE REFURBISHMENT OF ADDITIONAL ITEMS INCLUDING ADA PARKING, PARKING AREA CLEANUP AND EXPANSION, FENCING, IMPROVED FACILITY SIGNAGE, REFURBISHMENT OF SMALL STAIRS AND FOOTBRIDGES IN VARIOUS AREAS OF THE PRESERVE.						
	745,807	-	-	-	-	745,807
00182342 CAMERON WIGHT LIGHTING						
INSTALLATION OF LED SOLAR LIGHTING FOR THE FACILITY, REPLACING THE OLDER, INEFFICIENT ELECTRIC LIGHTING. THE NEW LIGHTING WILL PROVIDE MORE ENERGY-EFFICIENT SERVICE FOR THE FACILITY WHICH IS OPEN 24 HOURS PER DAY, AS WELL AS ENHANCE THE SAFETY OF THE PARK USERS. THIS INSTALLATION WILL FOLLOW THE EXAMPLE SET WITH THE CS LEE LIGHTING PROJECT THAT WAS COMPLETED IN EARLY 2017.						
	62,000	-	-	-	-	62,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
01785579 WILSON'S LANDING 04						
CONSTRUCTION RETROFIT TO SAFELY CONVEY RUNOFF INTO A BIORETENTION AREA PRIOR TO DISCHARGE INTO THE WEKIVA RIVER. PARTIALLY FUNDED BY 2014 SALES TAX, LEISURE SERVICES FUNDS AND GRANTS IN EQUAL PARTS.	15,000	-	-	-	-	15,000
01785717 BARR ST TRAIL						
IMPROVEMENTS TO THE TWO TRAIL SEGMENTS OF THE BARR STREET RIGHT OF WAY CONNECTING BLACK HAMMOCK WILDERNESS AREA AND THE LITTLE BIG ECON STATE FOREST. IMPROVEMENTS WOULD INCLUDE GATES TO RESTRICT VEHICULAR USE; IDENTIFICATION AND WAYFINDING SIGNS FOR TRAIL USERS; STABILIZED TRAIL SURFACE AT CULVERT CROSSINGS AND CATTLE CROSSINGS; RAIL FENCING TO DEFINE THE BOUNDARIES OF THE CORRIDOR AT EACH ENTRY POINT; PEDESTRIAN/EQUESTRIAN OVERHEAD GATEWAY WITH SIGN; STABILIZED/GRADED NATURAL TRAIL SURFACE.	96,662	-	-	-	-	96,662
04 LEISURE SERVICES DEPT Total	1,838,238	-	-	-	-	1,838,238
05 FIRE DEPT						
00007175 TOWER 37 PROJECT						
TOWER 37 PROJECT	509,300	-	-	-	-	509,300
01785404 WINTER SPRINGS FIRE IMPCT FEES						
THIS WILL BE A JOINT EFFORT TO CONSTRUCT A NEW FIRE STATION AND WILL BE FUNDED BY WINTER SPRINGS IMPACT FEES AND THE CITY OF LONGWOOD, WHICH IS EXPECTED TO IMPROVE FIRE SERVICES IN THE AREA AND CREATE EFFICIENCIES FOR THE TAX PAYERS IN BOTH JURISDICTIONS. JDE PROJECT NAME *WINTER SPRINGS FIRE IMPCT FEES*	1,823,967	-	2,676,033	-	-	4,500,000
05 FIRE DEPT Total	2,333,267	-	2,676,033	-	-	5,009,300
06 COMMUNITY SERVICES DEPT						
06811617 HOMELESSNESS INITIATIVES						
HOMELESSNESS INITIATIVES	80,000	-	-	-	-	80,000
06 COMMUNITY SERVICES DEPT Total	80,000	-	-	-	-	80,000
07 PUBLIC WORKS DEPT						
00192945 TRUNCATED DOMES RETROFIT						
THIS PROJECT WILL ADD TRUNCATED DOMES AND RECONSTRUCT RAMPS ON SIDEWALKS WITHIN SEMINOLE COUNTY AS NEEDED.	150,000	-	-	-	-	150,000
00198111 CR 46A CAPACITY IMP (ORANGE IN						
THIS PROJECT WILL PERFORM INTERSECTION IMPROVEMENTS AT THE INTERSECTION OF CR 46A AND ORANGE BLVD. THIS PROJECT IS PART OF A FAMILY OF PROJECTS TO IMPROVE CAPACITY ALONG CR 46A. INCLUDES CIP 00198104.	64,176	-	-	-	-	64,176

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
00265503 US 17/92 @ 5PTS PROJECT						
THE SCOPE OF SERVICES INCLUDES THE DESIGN AND PERMITTING OF A NEW CONNECTOR ROADWAY FROM BUSH BOULEVARD TO US HIGHWAY 17-92 (APPROXIMATELY 700 FEET) NORTH OF TROPIC PARK DRIVE WHICH WILL ALIGN WITH THE PROPOSED REAGAN CENTER ACCESS ROADWAY ON THE EAST SIDE OF US HIGHWAY 17-92 THAT IS CURRENTLY IN THE DESIGN AND PERMITTING PHASE. THIS NEW CONNECTOR ROADWAY WILL TRAVERSE THROUGH AN EXISTING WETLAND FOR APPROXIMATELY 400 FEET, AND WILL LIKELY REQUIRE WETLAND MITIGATION	1,000,000	-	-	-	-	1,000,000
00285003 USGS MONITORING PROGRAM TMDL						
USAGE OF USGS EQUIPMENT TO COLLECT RAINFALL AND WATER LEVEL DATA.	63,100	-	-	-	-	63,100
01785134 LAKE MARY BLVD INTER 4 LOCATIO						
INTERSECTION IMPROVEMENT STUDIES - VARIOUS LOCATIONS BETWEEN RINEHART ROAD AND COUNTRY CLUB ROAD.	1,600,000	-	-	4,800,000	-	6,400,000
01785136 SR 434 AT MITCHELL HAMMOCK RD						
INTERSECTION IMPROVEMENT - THIS PROJECT WILL CONSTRUCT 1 RIGHT TURN LANE.	1,628,091	-	-	-	-	1,628,091
01785137 SR 436 AT CR 427						
INTERSECTION IMPROVEMENT	114,430	-	-	-	-	114,430
01785138 SR 436 - COUNTY/ALTAMONTE						
ADDITION OF WESTBOUND 4TH LANE	750,000	-	-	-	-	750,000
01785142 RINEHART RD RERSURFACING						
COUNTY SHARE OF JOINT COUNTY/CITY PROJECT TO WIDEN 6 LANES	4,200,000	-	-	-	-	4,200,000
01785145 SR 434 WIDENING-SR417 TO MITCH						
THIS PROJECT WILL WIDEN CR 46A TO 6 LANES IN COORDINATION WITH FDOT'S I-4 ULTIMATE PROJECT	2,000,000	-	-	-	-	2,000,000
01785148 CR 427 CONTEXT SENSI IMPR LNGW						
COUNTY SHARE OF JOINT COUNTY/CITY PROJECT TO ENCOURAGE TOD DEVELOPMENT AND TO IMPROVE PEDESTRIAN AND BICYCLE ACCESSIBILITY	1,000,000	1,000,000	-	-	-	2,000,000
01785149 SUNRAIL BIKE & PED IMPR ALT SP						
ADD BICYCLE AND PEDSTRIAN IMPROVEMENTS TO CONNECT TO THE SUNRAIL STATION	500,000	500,000	500,000	500,000	-	2,000,000
01785165 MAST ARM REFURBISHMENTS						
MAST ARM PAINTING / REFURBISHMENTS - AT YEAR END THE PROJECT MANAGER WILL PROVIDE BREAKDOWN OF COST BY LOCATION FOR CAPITALIZATION PURPOSES	200,000	200,000	200,000	200,000	-	800,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
01785167 ATMS / ITMS PROGRAM (PARENT)						
PARENT PROJECT FOR BUDGETARY PURPOSES. FUNDING WILL BE IN 01785167 UNTIL ASSIGNED TO A CONSTRUCTION PROJECT IN FUTURE YEARS. \$9,900,002 THRU 2024	3,375,000	1,100,000	1,100,000	1,100,000	-	6,675,000
01785198 S. SANFORD AVE						
WORK ASSOCIATED WITH FULL DEPTH RECLAMATION, ASPHALT OVERLAY, AND VARIOUS REHABILITATION TASKS. (I.E. PIPE LINING OR REPLACEMENT) SHOULDER RESTORATION	520,000	-	-	-	-	520,000
01785204 W AIRPORT BLVD						
WORK ASSOCIATED WITH FULL DEPTH RECLAMATION, ASPHALT OVERLAY, AND VARIOUS REHABILITATION TASKS. (E.G. PIPE LINING OR REPLACEMENT) SHOULDER RESTORATION	560,000	-	-	-	-	560,000
01785205 SEMINOLA BLVD						
WORK ASSOCIATED WITH FULL DEPTH RECLAMATION, ASPHALT OVERLAY, AND VARIOUS REHABILITATION TASKS. (E.G. PIPE LINING OR REPLACEMENT) SHOULDER RESTORATION	1,100,000	-	-	-	-	1,100,000
01785208 HOWELL BRANCH RD						
WORK ASSOCIATED WITH FULL DEPTH RECLAMATION, ASPHALT OVERLAY, AND VARIOUS REHABILITATION TASKS. (E.G. PIPE LINING OR REPLACEMENT) SHOULDER RESTORATION	650,000	-	-	-	-	650,000
01785216 RESURFACING - LOCAL ROADS						
PARENT PROJECT FOR RESURFACING LOCAL ROADWAYS	2,000,000	3,400,000	3,400,000	3,400,000	-	12,200,000
01785222 PAVEMENT MGMT TESTING & INSP						
VARIOUS LOCATIONS TO BE DETERMINED. ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK. THIS INCLUDES LOCAL ROAD RESURFACING AND REHABILITATION THAT MAY INVOLVE RECONSTRUCTION ACTIVITY	250,000	-	-	-	-	250,000
01785224 ASSET MANAGEMENT INSP & INV						
PROJECT WILL IDENTIFY ASSET CONDITION, AGE, HISTORY, AND RECOMMEND A REPLACEMENT SCHEDULE BASED ON A CONDITION RATING SYSTEM.	250,000	250,000	250,000	250,000	-	1,000,000
01785233 SUBDIVISION REHABILITATION						
THIS PROJECT WILL INVOLVE PIPE-LINING OF UNDERGROUND STORMWATER INFRASTRUCTURE.	125,000	-	-	-	-	125,000
01785234 SUBDIVISION RETROFIT						
THIS PROJECT WILL RETROFIT UNDERGROUND INFRASTRUCTURE BY REPLACING DEFICIENT PIPE AND PAVING ROADWAY - AT YEAR END THE PROJECT MANAGER WILL PROVIDE BREAKDOWN OF COST BY LOCATION FOR CAPITALIZATION PURPOSES	750,000	1,250,000	1,250,000	1,250,000	-	4,500,000
01785240 PIPE LINING & RELATED INSP						

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
THIS PROJECT WILL INVOLVE LINING UNDERGROUND PIPE INFRASTRUCTURE TO INCREASE LIFESPAN BY 15-25 YEARS. AT YEAR END THE PROJECT MANAGER WILL PROVIDE BREAKDOWN OF COST BY LOCATION FOR CAPITALIZATION PURPOSES	1,750,000	1,750,000	1,750,000	1,750,000	-	7,000,000
01785244 W AIRPORT BLVD SIDEWALK SIDEWALK CONSTRUCTION. CONNECTION TO SUNRAIL.	750,000	-	-	-	-	750,000
01785247 BROOKS LN SIDEWALK THIS PROJECT WILL CONSTRUCT APPROXIMATELY 1.25 MILES OF SIDEWALK.	250,000	-	-	-	-	250,000
01785249 LINCOLN HEIGHTS SUBDIVISION SIDEWALK CONSTRUCTION	50,000	-	-	-	-	50,000
01785258 HILLVIEW DR SIDE,PAV,DRAIN THIS PROJECT WILL CONSTRUCT SIDEWALKS FROM SOUTH SR 434 (FOREST CITY RD) TO EAST OF DURANGO WAY, TO ENHANCE SAFETY FOR PEDESTRIANS.	800,000	100,000	-	-	-	900,000
01785262 N OREGON ST SIDE,PAV,DRAIN THIS PROJECT WILL CONSTRUCT SIDEWALKS ALONG NORTH OREGON STREET TO ENHANCE SAFETY FOR PEDESTRIANS.	120,000	-	-	-	-	120,000
01785276 E ALTAMONTE AREA SIDEWALKS THIS PROJECT WILL CONSTRUCT SIDEWALKS WITHIN THE EAST ALTAMONTE SPRINGS AREA TO ENHANCE SAFETY FOR PEDESTRIANS.	100,000	425,000	-	-	-	525,000
01785283 NORTHWESTERN/LITTLE WEK BRIDGE BRIDGE REPLACEMENT	75,000	-	-	-	-	75,000
01785286 LAKE HOWELL/HOWELL CREEK BRIDG THIS PROJECT WILL INSPECT THE LAKE HOWELL CREEK BRIDGE AT LAKE HOWELL LANE, AND FOLLOW-UP WITH NECESSARY REPAIRS.	292,500	1,998,000	-	-	-	2,290,500
01785297 MINOR PROJECTS > \$50,000 MINOR ROADS AND SAFETY PROJECTS UNDER \$50,000	100,000	100,000	100,000	100,000	-	400,000
01785299 LAKE MILLS & BRUMLEY RD TURN L THIS PROJECT WILL EXTEND TURN LANES AT E. MCCULLOCH ROAD (NORTH OF UCF) AND AT BRUMLEY ROAD IN CHULUOTA. THIS PROJECT MAY BE COMBINED WITH: 01785490 (RESURFACING OF MCCULLOCH ROAD).	100,000	-	-	-	-	100,000
01785303 ORANGE BLVD (CR431) SAFETY PRO THIS PROJECT WILL 3-LANE ORANGE BLVD AS NEEDED, ADDRESS SAFETY ISSUES AND ADD SIDEWALK.	500,000	350,000	800,000	800,000	-	2,450,000
01785313 LED STREET SIGN UPGRADE UPGRADE OF INCANDESCENT STREET SINGS TO LED (ROUGHLY 150 SIGNS)	150,000	150,000	150,000	150,000	-	600,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
01785316 EE WILLIAMSON RD TRAIL CONNECT THIS PROJECT WILL DESIGN A TRAIL OR WIDE SIDEWALKS ALONG E E WILLIAMSON RD BETWEEN THE SEMINOLE WEKIVA TRAIL AND LAKE EMMA ROAD.	1,700,000	-	-	-	-	1,700,000
01785344 MAST ARM REBUILDS MAST ARM REBUILDS	450,000	450,000	450,000	450,000	-	1,800,000
01785346 STRIPING STRIPING OF COUNTY ROADS	100,000	100,000	100,000	100,000	-	400,000
01785350 CELERY/MELLONVILLE TRAIL FUNDING TOWARDS THIS PROJECT CURRENTLY ON METROPLAN BPAC PRIORITY LIST.	2,800,000	-	-	-	-	2,800,000
01785406 5 POINTS COMPLEX PLAN (11560) THIS PROJECT WILL BE TO STUDY AND DEVELOP A PRELIMINARY (30%) SITE PLAN AND PRELIMINARY ARCHITECTUAL DESIGN FOR MASTER SITE PLAN FOR 5PTS COUNTY COMPLEX. THIS WILL BE A SITE PLAN ONLY, NO BUILDING DESIGN WILL BE INCLUDED. PROJECT WILL BE ADMINISTERED BY THE ENGINEERING DEPARTMENT.	1,500,000	-	-	-	-	1,500,000
01785408 SR 426/CR 419 WIDEN - PHASE 3 THIS PROJECT WILL PROVIDE ADDITIONAL TRAFFIC LANES ON STATE ROAD 434, ALLOWING FOR A CONTINUAL FLOW OF TRAFFIC.	1,000,000	1,900,000	-	-	-	2,900,000
01785433 CECILIA DRIVE BAFFLE BOXES CONSTRUCTION RETROFIT PROJECT (FY17/18 - DESIGN/ PERMITTING/ CONSTRUCTION)	200,000	-	-	-	-	200,000
01785434 ALTON DR STORMWATER POND MOD CONSTRUCTION RETROFIT PROJECT (FY16/17 - DESIGN & PERMITTING; FY17/18 - CONSTRUCTION)	300,000	-	-	-	-	300,000
01785436 WATER QUALITY MASTER PLAN PROVIDE DETAIL ASSESSMENT WATER QUALITY DATA AND TRENDS TO DEVELOP PROACTIVE PROTECTION PRACTICES AND MEET REGULATORY COMPLIANCE (NPDES/TMDL) OF WATER RESOURCES.	100,000	100,000	-	-	-	200,000
01785444 ADA REPLACEMENT PAVMT MGMT AS DIRECTED BY PAVMT. MGT. PROG./AS REQUIRED BY DOJ & FHWA ADA LAW	500,000	400,000	400,000	400,000	-	1,700,000
01785447 ANNUAL BRIDGE REPAIR - MINOR ANNUAL BRIDGE REPAIR - MINOR - AS NEEDED	40,000	75,000	75,000	75,000	-	265,000
01785451 W. LAKE MARY BLVD (EB LANES) THIS PROJECT WILL ADD EAST BOUND TURN LANES ON W. LAKE MARY BLVD AT INTERNATIONAL PARKWAY	200,000	-	-	-	-	200,000
01785458 EE WILLIAMSON @ WOODLANDS MA THIS PROJECT WILL CONVERT THE EXISTING SPAN WIRE SIGNAL TO MAST ARMS.	225,000	-	-	-	-	225,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
01785459 EE WILLIAMSON@ RANGELINE RD MA THIS PROJECT WILL CONVERT THE EXISTING SPAN WIRE SIGNAL TO MAST ARMS.	250,000	-	-	-	-	250,000
01785460 SR 436 @ GRACE MA THIS PROJECT WILL CONVERT THE EXISTING SPAN WIRE SIGNAL TO MAST ARMS.	350,000	-	-	-	-	350,000
01785461 SR 436@ LYNCHFIELD MA THIS PROJECT WILL CONVERT THE EXISTING SPAN WIRE SIGNAL TO MAST ARMS.	350,000	-	-	-	-	350,000
01785462 SR 436 @ WEATHERSFIELD MA THIS PROJECT WILL CONVERT THE EXISTING SPAN WIRE SIGNAL TO MAST ARMS.	350,000	-	-	-	-	350,000
01785468 SR 436@ HOWELL BRANCH INT IMP THIS PROJECT WILL CONVERT THE EXISTING SPAN WIRE SIGNAL TO MAST ARMS.	520,000	-	350,000	-	-	870,000
01785478 SIDEWALK REPLACEMENT - ROADS SIDEWALK REPLACEMENT ACTIVITIES PERFORMED BY ROADS-STORMWATER	400,000	375,000	375,000	375,000	-	1,525,000
01785479 SIDEWALK REPLACEMENT - SW SIDEWALK REPLACEMENT ACTIVITIES PERFORMED BY ROADS-STORMWATER	400,000	375,000	375,000	375,000	-	1,525,000
01785486 GEC - PROJECT MANAGEMENT GEC CONTRACT FOR PROJECT MANAGEMENT WITH CH2M HILL	500,000	-	-	-	-	500,000
01785489 ENGINEERING CAPITALIZATION ENGINEERING CAPITALIZATION FOR 3RD GENERATION SALES TAX FUND	4,090,483	-	-	-	-	4,090,483
01785561 BENEFIT COST STUDY THIS STUDY WILL PERFORM BENEFIT/COST ANALYSIS ON POTENTIAL TRAFFIC IMPROVEMENTS THROUGHOUT SEMINOLE COUNTY.	150,000	-	-	-	-	150,000
01785562 BRIDGE INSPECTION THIS PROJECT WILL CONSIST OF THE INSPECTION OF BRIDGES, OVERPASSES AND UNDERPASSES IN SEMINOLE COUNTY.	150,000	-	-	-	-	150,000
01785563 SR 434 @ HAMMOCK TURN LANE THIS PROJECT WILL CONSTRUCT A RIGHT TURN LANE ON WESTBOUND SR 434 AT THE INTERSECTION OF HAMMOCK LANE.	300,000	-	-	-	-	300,000
01785566 HOWELL BRANCH RD@ALOMA INT IMP INTERSECTION IMPROVEMENT - THIS PROJECT WILL CONSTRUCT 1 RIGHT TURN LANE ON HOWELL BRANCH.	450,000	-	-	-	-	450,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
01785567 HOWELL CREEK PROJECT GRANT NUTRIENT REMOVAL PROJECT WITH BIOSORPTIVE MEDIA THROUGH AN UPFLOW FILTER SYSTEM THAT IS DESIGNED TO PUMP WATER FROM THE CREEK THROUGH THE UPFLOW MEDIA FILTER PRIOR TO DISCHARGING IT BACK INTO THE CREEK.	25,000	-	-	-	-	25,000
01785569 WILSON'S LANDING 07 CONSTRUCTION RETROFIT TO SAFELY CONVEY RUNOFF INTO A BIORETENTION AREA PRIOR TO DISCHARGE INTO THE WEKIVA RIVER. PARTIALLY FUNDED BY 2014 SALES TAX, LEISURE SERVICES FUNDS AND GRANTS IN EQUAL PARTS.	15,000	-	-	-	-	15,000
01785570 MARKHAM RD@MARKHAM WOODS SIGNA THIS PROJECT WILL INSTALL A NEW TRAFFIC SIGNAL AT THE INTERSCION OF MARKHAM ROAD AND MARKHAM WOODS ROAD.	250,000	-	-	-	-	250,000
01785571 SCHOOL FLASHER UPGRADES 10 LOC UPGRADE AND/OR REBUILD SCHOOL FLASHING LIGHTS AT 10 LOCATIONS THROUGHOUT THE COUNTY.	100,000	-	-	-	-	100,000
01785572 MINOR PROJECTS THIS PROJECT WILL BE UTILITIZED FOR ROADWAY, SIDEWALK AND STORMWATER SAFETY AND DRAINAGE ISSUES WHICH ARISE.	500,000	-	-	-	-	500,000
01785574 LUMP SUM - VARIOUS LOCAL ROADS THIS IS A LOCAL ROAD RESURFACING AND REHABILITATION PROJECT.	1,500,000	-	-	-	-	1,500,000
01785575 RINEHART RD 46 TO 46A THIS PROJECT IS FOR THE INSTALLATION OF LANDSCAPING ALONG RINEHART ROAD. LANDSCAPE WORK - REFURBISHING MEDIANS, REPLACING SOD AREAS, PLANTER BEDS, SHRUBS, AND TREES.	100,000	-	-	-	-	100,000
01785576 E MCCULLOCH RD - 1ST GEN PH 2 ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK. THIS INCLUDES LOCAL ROAD RESURFACING AND REHABILITATION THAT MAY INVOLVE RECONSTRUCTION ACTIVITY.	570,000	-	-	-	-	570,000
01785582 MOBILITY STUDY THIS PROJECT WILL CONDUCT A TRANSPORTATION MOBILITY/IMPACT FEE STUDY IN SEMINOLE COUNTY	175,000	-	-	-	-	175,000
99999906 PROJECT MANAGEMENT (GEC) GEC CONTRACT FOR PROJECT MANAGEMENT WITH CH2M HILL	1,000,000	-	-	-	-	1,000,000
07 PUBLIC WORKS DEPT Total	49,497,780	16,348,000	11,625,000	16,075,000	-	93,545,780

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
08 ES UTILITIES						
0000607 UNIDIRECTIONAL FLUSHING PROGRA						
UNIDIRECTIONAL FLUSHING PROGRA	150,000	-	-	-	-	150,000
00021716 OVERSIZING & EXTENSION-SANITAR						
SANITARY SEWER OVERSIZING & EXTENSIONS ARE A SERIES OF PROJECTS WHICH OVERSIZE OR EXTEND, AS NECESSARY SEWER MAINS AND RECLAIMED WATER MAINS THAT ARE DEVELOPER CONSTRUCTED IN SUPPORT OF THE COUNTY'S UTILITY MASTER PLAN. DESIGN AND CONSTRUCTION REIMBURSEMENTS TO DEVELOPERS ARE VIA AMENDMENTS TO THEIR UTILITY AGREEMENTS.						
	50,000	50,000	50,000	50,000	50,000	250,000
00021717 OVERSIZING & EXTENSIONS-POTABL						
POTABLE WATER OVERSIZING AND EXTENSIONS ARE A SERIES OF PROJECTS WHICH OVERSIZE OR EXTEND, AS NECESSARY POTABLE WATER MAINS THAT ARE DEVELOPER CONSTRUCTED IN SUPPORT OF THE COUNTY'S UTILITY MASTER PLAN. DESIGN AND CONSTRUCTION REIMBURSEMENTS TO DEVELOPERS ARE VIA AMENDMENTS TO THEIR UTILITY AGREEMENTS.						
	50,000	50,000	50,000	50,000	50,000	250,000
00022903 SMALL METER REPLACEMENT PROGRA						
IN FISCAL YEAR 2012, THE SMALL METER REPLACEMENT PROGRAM BEGAN A 10-YEAR PROJECT TO REPLACE APPROXIMATELY 45,000 METERS RANGING FROM 0.75-INCH TO 2-INCH METERS WITH METERS THAT INCLUDE AUTOMATIC METER READING (AMR) TECHNOLOGY. FROM 2011/2012 THROUGH 2015/2016 APPROXIMATELY 24,000 METERS WERE REPLACED. IN 2016/2017, A CONTRACTOR WAS SELECTED TO REPLACEMENT THE REMAINING 20,700 METERS. THIS WILL ENABLE THE PROJECT TO BE COMPLETED IN 2018/2019. THE METER CHANGE OUT PROGRAM WILL ENSURE THAT ACCURATE WATER USAGE READINGS WILL BE BILLED TO THE CUSTOMER AND ALSO PROVIDE DETAIL OF CONSUMPTION WHEN NEEDED THROUGH THE REPORTING FEATURES OF THE AMR SYSTEM.						
	3,440,000	3,000,000	-	-	-	6,440,000
00024814 SYSTEM WIDE DATA COLLECTION/MG						
PRELIMINARY DESIGN TO DETERMINE IMPROVEMENTS TO DATA MANAGEMENT PRACTICES FROM PROCESS OPERATING RECORDS AND RECOMMENDATIONS FOR IMPROVEMENTS.						
	75,000	-	-	-	-	75,000
00040302 CAPITALIZED LABOR PROJECT						
FUNDS TO SUPPORT THE UTILITIES ENGINEERING DIVISION'S SALARIES, WAGES AND BENEFITS ASSOCIATED WITH LABOR PERFORMED BY STAFF ON CAPITAL IMPROVEMENT PROJECTS.						
	800,000	850,000	900,000	950,000	1,000,000	4,500,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
00064562 OLD TUSKAWILLA PIPING IMPROVEM						
REPLACEMENT OF AGING, SMALL WATER DISTRIBUTION MAINS IN OLD TUSKAWILLA AREA TO MEET CURRENT LAND DEVELOPMENT CODE REQUIRMENT OF A MINIMUM 6-INCH DIAMETER ALONG DYSON DR, BLACK ACRE TRAIL, DOVE LANE, GATOR LANE, OSCELOT TRAIL, DEER RUN, ELK COURT AND HOWELL CREEK DRIVE	185,000	1,850,000	-	-	-	2,035,000
00064579 LAKE HARRIET DISTRIBUTION IMPR						
REPLACEMENT OR REHABILITATION OF PIPING DUE TO PIPE AGE OR MATERIAL.	200,000	1,750,000	-	-	-	1,950,000
00064583 WATER DISTRIBUTION SYSTEM COND						
CONDITION ASSESSMENT OF EXISTING WATER TRANSMISSION AND DISTRIBUTION MAINS. PROJECT WAS ESTABLISHED UNDER THE UTILITIES MASTER PLAN (2013).	160,000	-	-	-	-	160,000
00065234 WEKIVA PARKWAY UTILITY RELOCAT						
THIS PROJECT IS FOR THE RELOCATION OF UNDERGROUND POTABLE WATER, SEWER AND RECLAIMED UTILITY MAINS TO AVOID CONFLICTS WITH CONSTRUCTION OF THE NEW WEKIVA PARKWAY.	350,000	4,000,000	-	-	-	4,350,000
00065236 MINOR ROADS UTILITY UPGRADES-P						
THE MINOR ROAD UTILITY UPGRADES IS A SERIES OF PROJECTS WHICH CONSIST OF THE DESIGN, PERMITTING, AND CONSTRUCTION OF POTABLE WATER UTILITY RELOCATIONS IMPACTED BY MINOR ROADWAY, STORMWATER, INTERSECTION, AND SIDEWALK IMPROVEMENTS ASSOCIATED WITH PUBLIC WORKS MINOR ROADS PROGRAM. THIS GROUP OF PROJECTS IS NECESSARY TO SUPPORT VARIOUS STORMWATER, TRAFFIC AND ROADWAY CONSTRUCTION PROJECTS.	150,000	150,000	150,000	150,000	150,000	750,000
00065237 MINOR ROADS UTILITY UPGRADES-S						
THE MINOR ROAD UTILITY UPGRADES IS A SERIES OF PROJECTS WHICH CONSIST OF THE DESIGN, PERMITTING, AND CONSTRUCTION OF WASTEWATER AND RECLAIMED WATER UTILITY RELOCATIONS IMPACTED BY MINOR ROADWAY, STORMWATER, INTERSECTION, AND SIDEWALK IMPROVEMENTS ASSOCIATED WITH PUBLIC WORKS MINOR ROADS PROGRAM. THIS GROUP OF PROJECTS IS NECESSARY TO SUPPORT VARIOUS STORMWATER, TRAFFIC AND ROADWAY CONSTRUCTION PROJECTS.	150,000	150,000	150,000	150,000	150,000	750,000
00065239 OXFORD ROAD IMPROVEMENTS - 17-						
DESIGN FOR RELOCATION OF POTABLE WATER AND WASTEWATER INFRASTRUCTURE TO SUPPORT PUBLIC WORKS CIP PROJECT TO IMPROVE OXFORD ROAD FROM SR 17-92 TO FERNWOOD BLVD.	750,000	-	-	-	-	750,000
00065284 ORANGE AVE FORCE MAIN EXTENSIO						
EXTENSION OF 2 INCH FORCE MAIN TO LOOP WASTEWATER TRANSMISSION SYSTEM	300,000	-	-	-	-	300,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
00065285 COUNTRY CLUB HEIGHT GRAV MAIN						
REHABILITATION OF GRAVITY SEWER MAIN WITHIN THE COUNTRY CLUB HEIGHTS SUBDIVISION	1,000,000	-	-	-	-	1,000,000
00065289 GAC BACKWASH RELOCATIONS						
REDIRECTION OF GAC BACKWASH WATER TO ON-SITE PERCOLATION PONDS/STORMWATER PONDS INSTEAD OF TO THE SANITARY SEWER.	200,000	-	-	-	-	200,000
00082924 PUMP STATION UPGRADES						
THE PUMP STATION UPGRADES WILL CONSIST OF THE DESIGN, PERMITTING AND CONSTRUCTION OF ANNUAL PUMP STATION UPGRADES INCLUDING WET WELL REHAB, CONTROL PANELS, CONCRETE PAD REPAIR, ODOR CONTROL AND GENERATORS AS NEEDED TO ACHIEVE EFFICIENT MAINTENANCE COSTS. OTEHR REPAIRS MAY BE REQUIRED AND ARE DETERMINED BY A CONDITION ASSESSMENT.	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	8,000,000
00083116 FORCE MAIN & AIR RELEASE VALVE						
ASSESSMENT OF CONDITION OF EXISTING FORCE MAINS AND AIR RELEASE VALVES SUSPECTED OF BEING IN DETERIORATED CONDITION DUE TO AGE OR REPAIR RECORDS.	250,000	250,000	250,000	250,000	250,000	1,250,000
00083117 GRAVITY SEWER & MANHOLE CONDIT						
ASSESSMENT OF CONDITION OF EXISTING GRAVITY SEWER MAINS AND MANHOLES SUSPECTED OF BEING IN DETERIORATED CONDITION DUE TO AGE OR REPAIR RECORDS.	250,000	250,000	250,000	250,000	250,000	1,250,000
00181605 YANKEE LAKE SWTF REHAB/REPLACE						
REPLACEMENT OF THREE SULFURIC ACID PUMPS AND FIVE POTASSIUM HYDROXIDE PUMPS DUE TO ANTICIPATED END OF SERVICE LIFE. ALSO REPLACEMENT OF CHEMICAL PUMP CONTROLS DUE TO ANTICIPATED END OF SERVICE LIFE.	230,000	-	-	1,300,000	-	1,530,000
00195209 YANKEE LK WASTEWATER REGIONAL						
REPLACEMENT OF RETURN ACTIVATED SLUDGE PUMPS, JOKEY BLOWERS AND AIR DIFFUSERS THAT HAVE REACHED THE END OF THEIR SERVICE LIFE AND ARE IN NEED OF REPLACEMENT.	1,045,000	-	-	-	-	1,045,000
00195215 YANKEE LK WASTEWATER REGIONAL						
PURCHASE OF A PROPERTY ADJACENT TO YANKEE LAKES FOR FUTURE FACILITY USES.	1,650,000	-	-	-	-	1,650,000
00201103 CONSUMPTIVE USE PERMIT CONSOLI						
PERMITTING ACTIVITIES TO CONSOLIDATE THE COUNTY'S CUPS FOR THE NORTHWEST, NORTHEAST, SOUTHEAST AND SOUTHWEST SERVICE AREAS. FUNDS ALSO NEEDED TO MEET CONDITIONS OF THE CONSOLIDATED CONSUMPTIVE USE PERMIT.	50,000	50,000	50,000	50,000	50,000	250,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
00201522 POTABLE WELL IMPROVEMENTS						
THE POTABLE WELL IMPROVEMENTS IS A SERIES OF PROJECTS WHICH CONSIST OF WELL HEAD PROTECTION IMPROVEMENTS, MODIFICATIONS, AND UPGRADES TO THE 46 EXISTING GROUNDWATER PRODUCTION WELLS THAT SUPPLY THE EXISTING COUNTY WATER TREATMENT FACILITIES.	75,000	75,000	75,000	75,000	75,000	375,000
00203317 APPLE VALLEY WATER TREATMENT P						
DEMOLITION OF THE EXISTING INFRASTRUCTURE AT THE APPLE VALLEY WATER TREATMENT PLANT SITE	370,000	-	-	-	-	370,000
00216426 IRON BRIDGE AGREEMENT						
A FAMILY OF PROJECT RELATED TO AN AGREEMENT WITH CITY OF ORLANDO TO EXPAND THE CAPACITY THROUGH IMPROVEMENTS TO AND REFURBISHMENT OF THE EXISTING CITY OF ORLANDO'S IRON BRIDGE FACILITY. THIS REGIONAL WASTEWATER FACILITY TREATS FLOW FROM THE COUNTY'S SOUTHEAST SERVICE AREA. THE RESULTS OF THIS PROJECT FOR THE COUNTY IS THE ACQUISITION OF RIGHTS TO FUTURE USE OF THE IRON BRIDGE PROJECT.	2,000,000	1,000,000	800,000	165,000	165,000	4,130,000
00223209 LONG POND RD RECLAIMED LOOP						
CONSTRUCTION OF A 16-INCH RECLAIMED WATER MAIN EXTENSION TO COMPLETE A LOOP OF THE TRANSMISSION MAIN AND IMPROVE SYSTEM HYDRAULICS AND RELIABILITY FOR CUSTOMERS ON THE WEST SIDE OF I-4.	375,000	-	-	-	-	375,000
00243505 INDIAN HILL WATER TREATMENT PL						
ASSESSMENT THAT IDENTIFIES AND PRIORITIZES ASSETS LOCATED AT THE INDIAN HILLS WATER TREATMENT PLANT FOR SCHEDULED CONDITION ASSESSMENT TO REHABILITATE AND/OR REPLACE ASSETS THAT HAVE THE HIGHEST PROBABILITY OF FAILURE.	75,000	-	-	185,000	-	260,000
00255203 UTILITIES MASTER PLAN						
SCOPE OF PROJECT IS TO UPDATE THE POTABLE WATER, WASTEWATER AND RECLAIMED WATER ELEMENTS OF THE UTILITIES MASTER PLAN.	1,500,000	-	-	-	-	1,500,000
00283004 SSNOCWTA INFILTRATION & INFLO						
ANNUAL ALLOCATION OF FUNDS TO UPGRADE SEWER MAINS AND LIFT STATIONS TO MITIGATE INFLOW AND INFILTRATION.	100,000	100,000	-	-	-	200,000

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
00283006 SCADA AND SECURITY SYSTEMS IMP						
THIS PROJECT WILL REPLACE SCADA NETWORK AND SECURITY SYSTEM EQUIPMENT ON AN ANNUAL BASIS OVER A FIVE YEAR PERIOD BASED ON A SCADA AND SECURITY SYSTEM MASTER PLAN GENERATED EVERY FIVE YEARS. ANNUAL FUNDING NEEDS IS PROJECTED TO BE \$325,000 PER YEAR TO ADDRESS BOTH SCADA NETWORK AND SECURITY SYSTEM HARDWARE REPLACEMENT NEEDS.	325,000	325,000	325,000	325,000	325,000	1,625,000
08 ES UTILITIES Total	18,305,000	15,400,000	4,550,000	5,450,000	4,015,000	47,720,000
09 ES SOLID WASTE DEPT						
00007190 LANDFILL OPS PERMIT COMPLIANCE						
LANDFILL OPS PERMIT COMPLIANCE	50,000	-	-	-	-	50,000
00160803 LANDFILL ACCESS PAVING						
PAVING OF ACCESS RAMPS AND PERIMETER ROADWAYS AT THE LANDFILL TO PROVIDE STABILITY FOR VEHICLES TO ACCESS THE WORKING FACE OF THE LANDFILL.	250,000	-	-	-	-	250,000
00201902 TIPPING FLOOR RESURFACING						
RENEWAL AND REHABILITATION IS NEEDED PERIODICALLY ON THE CENTRAL TRANSFER STATION TIPPING FLOOR. THE FLOOR HAS A WEAR SURFACE COMPOSED OF AN IRON-AGGREGATE CONCRETE. AS REFUSE IS PUSHED ON THE TIPPING FLOOR, THE SURFACE WEARS OUT OVER TIME. THE FLOOR NEEDS TO BE RE-CONSTRUCTED PERIODICALLY TO EXTEND THE LIFE OF THE FACILITY. SMALLER PATCHES HAVE BEEN SUCCESSFUL IN PROLONGING THE NEED FOR A MAJOR RESURFACING; HOWEVER, THE PROJECT WILL BE NEEDED SOON.	50,000	150,000	150,000	150,000	150,000	650,000
00244522 LANDFILL PUMP STATION REPLACEMENT						
THE LANDFILL LEACHATE CONVENIENCE SYSTEM CONTAINS 3 PUMP STATIONS WITH 2 PUMPS PER STATION. THE PUMPS ARE PROJECTED TO REACH THE END OF THE USEFUL LIFE REQUIRING REPLACEMENT EVERY 5 YEARS.	35,000	-	-	-	-	35,000
00244604 LANDFILL GAS SYSTEM EXPANSION						
DESIGN, ENGINEER, PERMIT, AND CONSTRUCT AN EXPANSION OF LANDFILL GAS COLLECTION SYSTEM INTO RECENTLY PLACED WASTE IN COMPLIANCE WITH ENVIRONMENTAL PROTECTION AGENCY (EPA) TITLE V REGULATIONS AND THE LANDFILL'S AIR PERMIT.	100,000	300,000	315,000	330,750	347,288	1,393,038
01785898 FEMA CONSULTING SVCS (40201)						
FEMA CONSULTING SVCS (40201)	10,000	-	-	-	-	10,000
09 ES SOLID WASTE DEPT Total	495,000	450,000	465,000	480,750	497,288	2,388,038

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
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11 DEVELOPMENT SERVICES DEPT

00285819 SHAREPOINT PERMIT TRACKING

THE BUILDING DIVISION IS NOW PROCESSING 95% OF THEIR PERMITS THROUGH THE EPLAN REVIEW SYSTEM WITH A GOAL TO HAVE 100% OF PERMITS INCLUDED BY APRIL 2017. AT THE SAME TIME AS THIS FINAL PUSH TO GET THE PERMITS ONLINE, SEVERAL THINGS ARE OCCURRING AT ONCE. DEVELOPMENT SERVICES IS REALIZING AN INCREASE NEED FOR AUTOMATED TRACKING OF ALL EPLAN PROJECTS AND PERMITS FROM A CUSTOMIZABLE DASHBOARD AVAILABLE FOR PURCHASE AS A SHAREPOINT MODULE. IN ADDITION, IT HAS BEEN DETERMINED THAT ENHANCEMENTS TO EXISTING EPLAN REPORTS WILL INCREASE EFFICIENCY OF STAFF INTAKE ASSIGNMENTS. LASTLY, LICENSED DESIGN PROFESSIONALS ARE ONLY ABLE TO UTILIZE DIGITAL SIGNATURES FOR FILES THAT MUST BE SIGNED, SEALED AND SUBMITTED ELECTRONICALLY THROUGH EPLAN. THERE IS TECHNOLOGY AVAILABLE TO CREATE AN IN-HOUSE ELECTRONIC SIGNING METHOD SIMILAR TO THAT USED BY ST. JOHNS RIVER WATER MANAGEMENT DISTRICT.

9,430

9,430

00285820 SHAREPOINT PERMIT TRACKING

THE BUILDING DIVISION IS NOW PROCESSING 95% OF THEIR PERMITS THROUGH THE EPLAN REVIEW SYSTEM WITH A GOAL TO HAVE 100% OF PERMITS INCLUDED BY APRIL 2017. AT THE SAME TIME AS THIS FINAL PUSH TO GET THE PERMITS ONLINE, SEVERAL THINGS ARE OCCURRING AT ONCE. DEVELOPMENT SERVICES IS REALIZING AN INCREASE NEED FOR AUTOMATED TRACKING OF ALL EPLAN PROJECTS AND PERMITS FROM A CUSTOMIZABLE DASHBOARD AVAILABLE FOR PURCHASE AS A SHAREPOINT MODULE. IN ADDITION, IT HAS BEEN DETERMINED THAT ENHANCEMENTS TO EXISTING EPLAN REPORTS WILL INCREASE EFFICIENCY OF STAFF INTAKE ASSIGNMENTS. LASTLY, LICENSED DESIGN PROFESSIONALS ARE ONLY ABLE TO UTILIZE DIGITAL SIGNATURES FOR FILES THAT MUST BE SIGNED, SEALED AND SUBMITTED ELECTRONICALLY THROUGH EPLAN. THERE IS TECHNOLOGY AVAILABLE TO CREATE AN IN-HOUSE ELECTRONIC SIGNING METHOD SIMILAR TO THAT USED BY ST. JOHNS RIVER WATER MANAGEMENT DISTRICT.

9,430

9,430

11 DEVELOPMENT SERVICES DEPT Total	18,860	18,860
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14 INFORMATION SERVICES DEPT

00006651 TECHNOLOGY REPLACEMENT

REPLACEMENT OF DESKTOPS, LAPTOPS AND TABLET COMPUTERS BASED ON A (4) YEAR RENTAL REPLACEMENT CYCLE, AND ANNUAL REVIEW OF EQUIPMENT TO BE REPLACED.

11,647

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11,647

FY18 PROJECT DETAIL BY DEPARTMENT

DEPT	FY18 ADOPTED BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
00006839 NETWORK EQUIPMENT REFRESH						
REPLACEMENT OF SERVERS, FIREWALLS AND NETWORK INFRASTRUCTURE EQUIPMENT BASED ON A 5 YEAR REPLACEMENT CYCLE AND ANNUAL REVIEW OF EQUIPMENT DUE TO BE REPLACED	441	-	-	-	-	441
00286001 FIRE SUPPRESS SYS PSB - 00112						
THE DATACENTER AT THE PUBLIC SAFETY BUILDING CURRENTLY USES A WATER BASED SPRINKLER SYSTEM AS THE FIRE SUPPRESSION SYSTEM. THE INFORMATION SERVICES DEPARTMENT RECOMMENDS THE INSTALLATION OF AN FM- 200 CLEAN AGENT FIRE DETECTION AND SUPPRESSION SYSTEM. THE FM-200 IS THE INDUSTRY STANDARD FOR ELECTRONIC EQUIPMENT FIRE SUPPRESSION.	48,500	-	-	-	-	48,500
00286004 JD EDWARDS UPGRADES						
JD EDWARDS UPGRADES	405,000	-	-	-	-	405,000
14 INFORMATION SERVICES DEPT Total	465,589	-	-	-	-	465,589
Grand Total	73,141,234	32,198,000	19,316,033	22,005,750	4,512,288	151,173,305

FIVE YEAR CIP BY ELEMENT SUMMARY

BY ELEMENT	FY18 BUDGET*	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS
DRAINAGE	30,000	-	-	-	-	30,000
POTABLE WATER	7,430,000	15,570,000	8,480,000	6,330,000	6,050,000	43,860,000
RECREATION & OPEN SPACE	1,726,576	1,154,350	634,850	1,032,850	194,850	4,743,476
SANITARY SEWER	9,925,000	4,400,000	4,500,000	5,655,000	2,690,000	27,170,000
SOLID WASTE	435,000	450,000	715,000	580,750	497,288	2,678,038
TRANSPORTATION	49,579,442	19,373,000	13,650,000	20,100,000	-	102,702,442
GENERAL GOVERNMENT	2,522,356	3,500,000	2,676,033	-	-	8,698,389
Grand Total	71,648,374	44,447,350	30,655,883	33,698,600	9,432,138	189,882,345

EXCLUDES \$1,492,860 IN NON-CIE RELATED PROJECTS

FIVE YEAR CIP BY ELEMENT - PROJECT

BY ELEMENT	FY18	FY19	FY20	FY21	FY22	TOTAL	ANNUAL
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGETS	OP IMPACT
01 DRAINAGE							
WILSON'S LANDING 04	15,000	-	-	-	-	15,000	75
WILSON'S LANDING 07	15,000	-	-	-	-	15,000	150
01 DRAINAGE Total	30,000	-	-	-	-	30,000	225
02 POTABLE WATER							
APPLE VALLEY DISTRIBUTION IMPROVEMENT	-	250,000	2,000,000	-	-	2,250,000	11,250
APPLE VALLEY WATER TREATMENT P	370,000	-	-	-	-	370,000	3,700
BEAR LAKE WATER MAIN LOOP	-	-	-	-	250,000	250,000	2,500
BLACK HAMMOCK DISTRIBUTION PIPE REPLACEMENT	-	-	225,000	1,900,000	-	2,125,000	21,250
CONSUMPTIVE USE PERMIT CONSOLI	50,000	50,000	50,000	50,000	50,000	250,000	-
COUNTRY CLUB CONSOLIDATION - GWL WTP PARTIAL DECOMMISSIONING	-	-	670,000	-	-	670,000	-
COUNTRY CLUB WTP REHAB & REPLACE	-	100,000	-	400,000	-	500,000	5,000
CR-46A WIDENING - RINEHART RD	-	-	160,000	-	-	160,000	800
GALVANIZED DISTRIBUTION PIPE REPLACEMENT	-	760,000	1,550,000	1,900,000	-	4,210,000	21,050
HEATHROW WTP PARTIAL DECOMMISSIONING	-	880,000	-	-	-	880,000	-
INDIAN HILL WATER TREATMENT PL	75,000	-	-	185,000	-	260,000	2,600
LAKE BRANTLEY WTP DEMOLITION	-	380,000	-	-	-	380,000	-
LAKE HARRIET DISTRIBUTION IMPR	200,000	1,750,000	-	-	-	1,950,000	9,750
LAKE HARRIET WTP DEMOLITION	-	380,000	-	-	-	380,000	-
LAKE HAYES WTP PARTIAL DECOMMISSIONING	-	-	500,000	-	-	500,000	-
LYNWOOD WTP REHAB/REPLACE	-	-	150,000	-	40,000	190,000	950
MARKHAM WTP REHAB & REPLACE	-	-	300,000	-	575,000	875,000	4,375
MEREDITH MANOR DISTRIBUTION PIPE REPLACEMENT	-	150,000	500,000	-	-	650,000	6,500
MINOR ROADS UTILITY UPGRADES-P	150,000	150,000	150,000	150,000	150,000	750,000	5,672
NORTHEAST DISTRIBUTION PIPE REPLACEMENT	-	175,000	1,100,000	-	-	1,275,000	12,750
NW-W-1 & 2 PIPELINE IMPROVEMENT	-	100,000	-	-	-	100,000	1,000
OLD TUSKAWILLA PIPING IMPROVEM	185,000	1,850,000	-	-	-	2,035,000	20,350
OVERSIZING & EXTENSIONS-POTABL	50,000	50,000	50,000	50,000	50,000	250,000	-
OXFORD ROAD IMPROVEMENTS - 17-	750,000	-	-	-	-	750,000	4,875
POTABLE WELL IMPROVEMENTS	75,000	75,000	75,000	75,000	75,000	375,000	2,838
RELOCATE BACKUP GENERATORS TO YLSWTF	-	-	-	100,000	-	100,000	-
SER WTP FLUORIDE SYSTEM AND WE	-	-	-	-	860,000	860,000	13,368
SER/YL/CC FACILITIES ADMIN BUI	-	350,000	-	-	-	350,000	3,250
SMALL METER REPLACEMENT PROGRA	3,440,000	3,000,000	-	-	-	6,440,000	-
SYSTEM WIDE DATA COLLECTION/MG	75,000	-	-	-	-	75,000	379
UTILITIES MASTER PLAN	1,500,000	-	-	-	-	1,500,000	9,773
WATER DISTRIBUTION SYSTEM COND	160,000	-	-	-	-	160,000	3,200
WATER DISTRIBUTION SYSTEM REHAB AND REPLACE	-	1,120,000	1,000,000	1,520,000	4,000,000	7,640,000	76,400
WEKIVA PARKWAY UTILITY RELOCAT	350,000	4,000,000	-	-	-	4,350,000	-
02 POTABLE WATER Total	7,430,000	15,570,000	8,480,000	6,330,000	6,050,000	43,860,000	243,580
04 RECREATION & OPEN SPACE							
CAMERON WIGHT LIGHTING	62,000	-	-	-	-	62,000	310
JAMESTOWN PLAYGROUND AND SITE	-	-	150,000	-	-	150,000	1,275
LIBRARY BOOKS	918,769	-	-	-	-	918,769	-
MOORE'S STATION SOCCER COMPLEX PHASE 2 LEISURE 5 YEAR PLAN	-	375,000	375,000	-	-	750,000	3,750
RED BUG BOARDWALK DEMO AND REPLACEMENT	-	147,100	-	-	-	147,100	-
RED BUG FISHING PIER	-	41,400	-	-	-	41,400	207
RED BUG SAND VOLLEYBALL COURTS	-	-	-	25,000	-	25,000	125
SANLANDO PARK RENOVATIONS LEISURES 5 YEAR PLAN	-	463,850	14,850	164,850	14,850	658,400	3,292
SOFTBALL COMPLEX UPGRADES LEISURE 5 YEAR PLAN	-	55,000	75,000	743,000	180,000	1,053,000	21,060
SOLDIERS CREEK UPGRADES LEISURE 5 YEAR PLAN	-	30,000	20,000	-	-	50,000	250
SPRING HAMMOCK PRESERVE ENHANC	745,807	-	-	-	-	745,807	3,729
SYLVAN LAKE UPGRADES LEISURE 5 YEAR PLAN	-	42,000	-	-	-	42,000	210
WAYSIDE PARK-BOATER IMPROVEMEN	-	-	-	100,000	-	100,000	1,500
04 RECREATION & OPEN SPACE Total	1,726,576	1,154,350	634,850	1,032,850	194,850	4,743,476	35,708
05 SANITARY SEWER							
BEYOND ULTIMATE I4 RELOCATIONS	-	-	175,000	-	-	175,000	-
COUNTRY CLUB HEIGHT GRAV MAIN	1,000,000	-	-	-	-	1,000,000	5,750
FORCE MAIN & AIR RELEASE VALVE	250,000	250,000	250,000	250,000	250,000	1,250,000	7,546
GAC BACKWASH RELOCATIONS	200,000	-	-	-	-	200,000	-
GRAVITY SEWER & MANHOLE CONDIT	250,000	250,000	250,000	250,000	250,000	1,250,000	8,337
GREENWOOD LAKES WATER RECLAI ME	-	750,000	-	1,665,000	-	2,415,000	36,360
IRON BRIDGE AGREEMENT	2,000,000	1,000,000	800,000	165,000	165,000	4,130,000	34,295
LONG POND RD RECLAIMED LOOP	375,000	-	-	-	-	375,000	3,750
MINOR ROADS UTILITY UPGRADES-S	150,000	150,000	150,000	150,000	150,000	750,000	5,500
NW-RW 1 PIPELINE IMP RECLAIM MAIN AT AAA DRIVE	-	25,000	-	-	-	25,000	250
ORANGE AVE FORCE MAIN EXTENSIO	300,000	-	-	-	-	300,000	2,000

FIVE YEAR CIP BY ELEMENT - PROJECT

BY ELEMENT	FY18	FY19	FY20	FY21	FY22	TOTAL	ANNUAL
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGETS	OP IMPACT
ORANGE BLVD RECLAIM MAIN EXTENSION	-	-	1,000,000	-	-	1,000,000	10,000
OVERSIZING & EXTENSION-SANITAR	50,000	50,000	50,000	50,000	50,000	250,000	-
PUMP STATION UPGRADES	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	8,000,000	58,953
SCADA AND SECURITY SYSTEMS IMP	325,000	325,000	325,000	325,000	325,000	1,625,000	-
SSNOCWTA INFILTRATION & INFLO	100,000	100,000	-	-	-	200,000	6,726
YANKEE LAKE SWTF REHAB/REPLACE	230,000	-	-	1,300,000	-	1,530,000	7,650
YANKEE LK WASTEWATER REGIONAL	2,695,000	-	-	-	-	2,695,000	53,956
05 SANITARY SEWER Total	9,925,000	4,400,000	4,500,000	5,655,000	2,690,000	27,170,000	241,074
06 SOLID WASTE							
LANDFILL ACCESS PAVING	250,000	-	-	-	-	250,000	5,000
LANDFILL GAS SYSTEM EXPANSION	100,000	300,000	315,000	330,750	347,288	1,393,038	25,131
LANDFILL LEACHATE TANKS	-	-	250,000	-	-	250,000	1,250
LANDFILL PUMP STATION REPLACEM	35,000	-	-	-	-	35,000	375
TIPPING FLOOR RESURFACING	50,000	150,000	150,000	150,000	150,000	650,000	7,113
TRANSFER STATION REFURBISHMENT	-	-	-	100,000	-	100,000	3,977
06 SOLID WASTE Total	435,000	450,000	715,000	580,750	497,288	2,678,038	42,846
07 TRANSPORTATION							
5 POINTS COMPLEX PLAN (11560)	1,500,000	-	-	-	-	1,500,000	30,000
ADA REPLACEMENT PAVMT MGMT	500,000	400,000	400,000	400,000	-	1,700,000	21,000
ALTON DR STORMWATER POND MOD	300,000	-	-	-	-	300,000	4,500
ANNUAL BRIDGE REPAIR - MINOR	40,000	75,000	75,000	75,000	-	265,000	7,500
ASSET MANAGEMENT INSP & INV	250,000	250,000	250,000	250,000	-	1,000,000	12,559
ATMS / ITMS PROGRAM (PARENT)	3,375,000	1,100,000	1,100,000	1,100,000	-	6,675,000	40,875
BARR ST TRAIL	96,662	-	-	-	-	96,662	483
BENEFIT COST STUDY	150,000	-	-	-	-	150,000	1,500
BRIDGE INSPECTION	150,000	-	-	-	-	150,000	3,000
BROOKS LN SIDEWALK	250,000	-	-	-	-	250,000	6,100
CECILIA DRIVE BAFFLE BOXES	200,000	-	-	-	-	200,000	2,000
CELERY/MELLONVILLE TRAIL	2,800,000	-	-	-	-	2,800,000	48,754
CR 427 CONTEXT SENSI IMPR LNGW	1,000,000	1,000,000	-	-	-	2,000,000	20,000
CR 46A CAPACITY IMP (ORANGE IN	64,176	-	-	-	-	64,176	8,936
E ALTAMONTE AREA SIDEWALKS	100,000	425,000	-	-	-	525,000	5,250
E MCCULLOCH RD - 1ST GEN PH 2	570,000	-	-	-	-	570,000	5,700
EE WILLIAMSON @ WOODLANDS MA	225,000	-	-	-	-	225,000	2,250
EE WILLIAMSON RD TRAIL CONNECT	1,700,000	-	-	-	-	1,700,000	27,338
EE WILLIAMSON@ RANGLINE RD MA	250,000	-	-	-	-	250,000	2,500
ENGINEERING CAPITALIZATION	4,090,483	-	-	-	-	4,090,483	81,571
GEC - PROJECT MANAGEMENT	500,000	-	-	-	-	500,000	10,000
HILLVIEW DR SIDE,PAV,DRAIN	800,000	100,000	-	-	-	900,000	9,000
HOWELL BRANCH RD	650,000	-	-	-	-	650,000	6,500
HOWELL BRANCH RD@ALOMA INT IMP	450,000	-	-	-	-	450,000	4,500
HOWELL CREEK PROJECT GRANT	25,000	-	-	-	-	25,000	250
LAKE HOWELL/HOWELL CREEK BRIDG	292,500	1,998,000	-	-	-	2,290,500	22,905
LAKE MARY BLVD INTER 4 LOCATIO	1,600,000	-	-	4,800,000	-	6,400,000	66,027
LAKE MILLS & BRUMLEY RD TURN L	100,000	-	-	-	-	100,000	1,600
LED STREET SIGN UPGRADE	150,000	150,000	150,000	150,000	-	600,000	9,529
LINCOLN HEIGHTS SUBDIVISION	50,000	-	-	-	-	50,000	4,250
LUMP SUM - VARIOUS LOCAL ROADS	1,500,000	-	-	-	-	1,500,000	15,000
MARKHAM RD@MARKHAM WOODS SIGNA	250,000	-	-	-	-	250,000	2,500
MAST ARM REBUILDS	450,000	450,000	450,000	450,000	-	1,800,000	23,570
MAST ARM REFURBISHMENTS	200,000	200,000	200,000	200,000	-	800,000	14,342
MINOR PROJECTS	500,000	-	-	-	-	500,000	5,000
MINOR PROJECTS > \$50,000	100,000	100,000	100,000	100,000	-	400,000	10,372
MISCELLANEOUS TRAIL PROJECTS	-	25,000	25,000	25,000	-	75,000	1,000
MOBILITY STUDY	175,000	-	-	-	-	175,000	875
N OREGON ST SIDE,PAV,DRAIN	120,000	-	-	-	-	120,000	2,000
NORTHWESTERN/LITTLE WEK BRIDGE	75,000	-	-	-	-	75,000	22,475
ORANGE BLVD (CR431) SAFETY PRO	500,000	350,000	800,000	800,000	-	2,450,000	25,250
PAVEMENT MGMT TESTING & INSP	250,000	-	-	-	-	250,000	6,156
PIPE LINING & RELATED INSP	1,750,000	1,750,000	1,750,000	1,750,000	-	7,000,000	60,170
PROJECT MANAGEMENT (GEC)	1,000,000	-	-	-	-	1,000,000	20,570
RESURFACING - LOCAL ROADS	2,000,000	3,400,000	3,400,000	3,400,000	-	12,200,000	61,000
RINEHART RD 46 TO 46A	100,000	-	-	-	-	100,000	1,000
RINEHART RD RERSURFACING	4,200,000	-	-	-	-	4,200,000	42,000
S. SANFORD AVE	520,000	-	-	-	-	520,000	5,200
SCHOOL FLASHER UPGRADES 10 LOC	100,000	-	-	-	-	100,000	1,000
SEMINOLA BLVD	1,100,000	-	-	-	-	1,100,000	19,437
SIDEWALK REPLACEMENT - ROADS	400,000	375,000	375,000	375,000	-	1,525,000	19,000
SIDEWALK REPLACEMENT - SW	400,000	375,000	375,000	375,000	-	1,525,000	19,000
SR 426/CR 419 WIDEN - PHASE 3	1,000,000	1,900,000	-	-	-	2,900,000	29,000

FIVE YEAR CIP BY ELEMENT - PROJECT

BY ELEMENT	FY18 BUDGET	FY19 BUDGET	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	TOTAL BUDGETS	ANNUAL OP IMPACT
SR 434 @ HAMMOCK TURN LANE	300,000	-	-	-	-	300,000	3,000
SR 434 AT CR 427	-	3,000,000	2,000,000	-	-	5,000,000	52,367
SR 434 AT MITCHELL HAMMOCK RD	1,628,091	-	-	-	-	1,628,091	19,364
SR 434 WIDENING-SR417 TO MITCH	2,000,000	-	-	-	-	2,000,000	20,000
SR 436 - COUNTY/ALTAMONTE	750,000	-	-	-	-	750,000	10,722
SR 436 @ GRACE MA	350,000	-	-	-	-	350,000	3,500
SR 436 @ WEATHERSFIELD MA	350,000	-	-	-	-	350,000	3,500
SR 436 AT CR 427	114,430	-	-	-	-	114,430	15,285
SR 436 MULTIMODAL IMP-ALTAMONT	-	-	-	4,000,000	-	4,000,000	50,354
SR 436@ HOWELL BRANCH INT IMP	520,000	-	350,000	-	-	870,000	8,700
SR 436@ LYNCHFIELD MA	350,000	-	-	-	-	350,000	3,500
STRIPING	100,000	100,000	100,000	100,000	-	400,000	6,072
SUBDIVISION REHABILITATION	125,000	-	-	-	-	125,000	1,250
SUBDIVISION RETROFIT	750,000	1,250,000	1,250,000	1,250,000	-	4,500,000	63,369
SUNRAIL BIKE & PED IMPR ALT SP	500,000	500,000	500,000	500,000	-	2,000,000	20,000
TRUNCATED DOMES RETROFIT	150,000	-	-	-	-	150,000	6,124
US 17/92 @ 5PTS PROJECT	1,000,000	-	-	-	-	1,000,000	58,573
USGS MONITORING PROGRAM TMDL	63,100	-	-	-	-	63,100	2,006
W AIRPORT BLVD	560,000	-	-	-	-	560,000	5,600
W AIRPORT BLVD SIDEWALK	750,000	-	-	-	-	750,000	13,500
W. LAKE MARY BLVD (EB LANES)	200,000	-	-	-	-	200,000	2,500
WATER QUALITY MASTER PLAN	100,000	100,000	-	-	-	200,000	3,000
07 TRANSPORTATION Total	49,579,442	19,373,000	13,650,000	20,100,000	-	102,702,442	1,244,580
08 GENERAL GOVERNMENT							
CAD PROJECT - 00112	-	3,500,000	-	-	-	3,500,000	18,708
FIRE SUPPRESS SYS PSB - 00112	48,500	-	-	-	-	48,500	243
FIRE SUPPRESS SYS PSB - 12500	48,500	-	-	-	-	48,500	243
HOMELESSNESS INITIATIVES	80,000	-	-	-	-	80,000	1,173
NETWORK EQUIPMENT REFRESH	441	-	-	-	-	441	-
TECHNOLOGY REPLACEMENT	11,647	-	-	-	-	11,647	-
TOWER 37 PROJECT	509,300	-	-	-	-	509,300	-
WINTER SPRINGS FIRE IMPCT FEES	1,823,967	-	2,676,033	-	-	4,500,000	31,620
08 GENERAL GOVERNMENT Total	2,522,356	3,500,000	2,676,033	-	-	8,698,389	51,986
Grand Total	71,648,374	44,447,350	30,655,883	33,698,600	9,432,138	189,882,345	1,859,998

EXCLUDES \$1,492,860 IN NON-CIE RELATED PROJECTS

OTHER NON-BASE BUDGETS BY FUND TYPE - DEPARTMENT

FUND TYPE - DEPT	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
01 GENERAL FUNDS		
02 FLEET BUDGETS		
07 PUBLIC WORKS DEPT	00007180 TURF MAINTENANCE LIFT	7,015
07 PUBLIC WORKS DEPT	00007181 HYDROPAD FOR WASHING EQUIPMENT	70,360
03 EQUIPMENT		
02 CONSTITUTIONAL OFFICERS DEP	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
02 CONSTITUTIONAL OFFICERS DEP	00006939 JAIL - DOOR ACCESS CONTROL SYS	600,000
02 CONSTITUTIONAL OFFICERS DEP	00006959 JAIL - PLUMBING SYS GATE VALVE	375,000
07 PUBLIC WORKS DEPT	00007187 FIELD SONDE / METER	14,000
07 PUBLIC WORKS DEPT	00007188 SONDE REPLACEMENT PROBES	4,000
04 FACILITIES PROJECTS		
01 ADMINISTRATION DEPT	00187775 VETERINARIAN SURGICAL CLINIC	50,000
04 LEISURE SERVICES DEPT	00234820 LAKE MARY LIBRARY PARKING LOT	154,000
01 GENERAL FUNDS Total		1,874,375
02 REPLACEMENT FUNDS		
02 FLEET BUDGETS		
01 ADMINISTRATION DEPT	00008010 24532 FORD TRANSIT CONNECT	22,406
01 ADMINISTRATION DEPT	00008013 03960 FORD EXPLORER	25,754
01 ADMINISTRATION DEPT	00008014 02079 FORD TRANSIT	22,100
01 ADMINISTRATION DEPT	00008093 51374 KAWASAKI MULE GOLF CART	10,205
04 LEISURE SERVICES DEPT	00008070 04834 BIG TEX 25 FT FLAT BED	6,405
04 LEISURE SERVICES DEPT	00008071 20984 FORD F450	46,195
07 PUBLIC WORKS DEPT	00008018 01795 FORD F150 EXT CAB 4x4	27,064
07 PUBLIC WORKS DEPT	00008019 02901 FORD F150 EXT CAB 4x4	27,064
07 PUBLIC WORKS DEPT	00008073 20162 FORD TRANSIT	24,140
04 FACILITIES PROJECTS		
07 PUBLIC WORKS DEPT	00007083 LEISURE PLANNED WORK	298,156
07 PUBLIC WORKS DEPT	00007084 GENERAL GOVT PLANNED WORK	254,045
02 REPLACEMENT FUNDS Total		763,534
04 TRANSPORTATION FUNDS		
02 FLEET BUDGETS		
07 PUBLIC WORKS DEPT	00008087 03076 FORD F450 SUPERDUTY	76,852
07 PUBLIC WORKS DEPT	00008088 AMSIG PORTABLE MESSAGE BOARD	14,385
07 PUBLIC WORKS DEPT	00008089 05319 FORD F550	106,160
07 PUBLIC WORKS DEPT	00008097 NEW UNIT GRADFALL GRAPPLE	19,701
07 PUBLIC WORKS DEPT	00008099 06070288 COLD PLANER/MILLING	26,934
07 PUBLIC WORKS DEPT	00008100 01121 FORD F750	104,963
07 PUBLIC WORKS DEPT	00008102 00661 INTERNATI 4900 DUMP TRUC	121,481
07 PUBLIC WORKS DEPT	00008103 00867 INTERNATI 4900 DUMP TRUC	121,481
07 PUBLIC WORKS DEPT	00008104 04495 INTERNATI 7400 DUMP TRUC	121,481
07 PUBLIC WORKS DEPT	00008106 00660 FORD F750	104,963

OTHER NON-BASE BUDGETS BY FUND TYPE - DEPARTMENT

FUND TYPE - DEPT	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
03 EQUIPMENT		
07 PUBLIC WORKS DEPT	00007183 TOPCON HIPER V NET ROVER GPS	14,460
07 PUBLIC WORKS DEPT	00007186 IPAD AIR 2	20,574

04 TRANSPORTATION FUNDS Total	853,435
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05 SALES TAX FUNDS

02 FLEET BUDGETS

05 FIRE DEPT	00008054 02759 FORD TRANSIT CONNECT	36,400
05 FIRE DEPT	00008055 02759 FORD F150 EXT CAB	46,800
05 FIRE DEPT	00008057 NEW UNIT FORD F150 4X4 EXT	46,800
05 FIRE DEPT	00008060 04551 FORD INTERCEPTOR	52,000
05 FIRE DEPT	00008063 03954 DODGE 4500 RESCUE	256,665
05 FIRE DEPT	00008064 03958 DODGE 4500 RESCUE	256,665
05 FIRE DEPT	00008066 02038 PIERCE ENGINE	626,000
05 FIRE DEPT	00008068 NEW UNIT PIERCE ENGINE 29	626,000
05 FIRE DEPT	00008069 06070587 SUTPHEN SP 100 TOWER	1,350,000
05 FIRE DEPT	00008120 BCC 5212 FORD F250	46,800

05 SALES TAX FUNDS Total	3,344,130
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06 FIRE DISTRICT FUNDS

02 FLEET BUDGETS

05 FIRE DEPT	00007176 DIVE UNIT REPLACEMENT	29,667
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03 EQUIPMENT

05 FIRE DEPT	00006670 SCBA COMPRESSORS	115,000
05 FIRE DEPT	00006671 SPECIAL OPERATIONS TRAINING EQ	38,500
05 FIRE DEPT	00006945 THERMAL IMAGERS - RESCUES/ENG	55,000
05 FIRE DEPT	00006947 STRETCHERS	81,000
05 FIRE DEPT	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	151,200
05 FIRE DEPT	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	55,000
05 FIRE DEPT	00007092 REPLACEMENT PPE FOR DEPARTMENT	418,027
05 FIRE DEPT	00007126 REPLACEMENT PPE FOR DEPARTMENT	46,447
05 FIRE DEPT	00007164 (MEDICAL) OXYGEN FILL STATIONS	24,787
05 FIRE DEPT	00007166 EMS/MEDICATION VENDING MACHINE	56,620
05 FIRE DEPT	00007167 HURST POWER UNIT	6,200
05 FIRE DEPT	00007168 FS29 PORTABLE RADIOS	44,500
05 FIRE DEPT	00007169 SCBA FOR E29	31,700
05 FIRE DEPT	00007170 4 COMMERCIAL PPE WASHER	66,000
05 FIRE DEPT	00007171 LARGE CEILING FAN AT FTC	7,000
05 FIRE DEPT	00007177 EMS CHARTING LAPTOPS PANASONIC	295,005

OTHER NON-BASE BUDGETS BY FUND TYPE - DEPARTMENT

FUND TYPE - DEPT	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
05 FIRE DEPT	00008094 FITNESS EQUIPMENT REPLACEMENT	13,500
05 FIRE DEPT	00007178 EMS CHARTING LAPTOPS PANASONIC	16,620
05 FIRE DEPT	00007179 REP EQUIP FOR FS21 AND FS25	20,000
04 FACILITIES PROJECTS		
05 FIRE DEPT	00007173 DRIVEWAY REPLACEMENT AT FS14	116,075
07 PUBLIC WORKS DEPT	00007087 FIRE DEPT PLANNED WORK	99,305
07 PUBLIC WORKS DEPT	00007115 CAPITAL FACILITIES SUSTAIN	200,000
06 FIRE DISTRICT FUNDS Total		1,987,153
07 BUILDING FUNDS		
02 FLEET BUDGETS		
11 DEVELOPMENT SERVICES DEPT	00008015 06585 FORD F150 REGULAR	22,206
11 DEVELOPMENT SERVICES DEPT	00008016 07334 FORD F150 REGULAR	22,206
11 DEVELOPMENT SERVICES DEPT	00008017 49617 FORD F150 REGULAR	22,206
04 FACILITIES PROJECTS		
11 DEVELOPMENT SERVICES DEPT	00285817 PERMIT COUNTER & CRC ROOM WALL	5,453
07 BUILDING FUNDS Total		72,071
11 GRANT FUNDS		
02 FLEET BUDGETS		
07 PUBLIC WORKS DEPT	00008076 NEW UNIT FORD F150 EXT CAB 4X4	27,931
11 GRANT FUNDS Total		27,931
19 WATER & SEWER FUNDS		
02 FLEET BUDGETS		
08 ES UTILITIES	00008036 02146 FORD F150 EXTCAB	27,500
08 ES UTILITIES	00008037 FORD F150 EXTCAB 4X4	27,500
08 ES UTILITIES	00008038 02035 FORD F450	60,000
08 ES UTILITIES	00008039 24597 FORD F450 SUPERDUTY	60,000
08 ES UTILITIES	00008040 02849 4300 DURASTAR	99,000
08 ES UTILITIES	00008041 02862 FORD F150	24,500
08 ES UTILITIES	00008042 04526 FORD F150	24,500
08 ES UTILITIES	00008043 05726 FORD F150	24,500
08 ES UTILITIES	00008044 06584 FORD F150 EXTCAB	24,500
08 ES UTILITIES	00008045 NEW UNIT FORD TRANSIT CONNECT	27,000
08 ES UTILITIES	00008046 NEW UNIT 1 FORD F250 EXT CAB	40,000
08 ES UTILITIES	00008047 NEW UNIT 2 FORD F250 EXT CAB	40,000
08 ES UTILITIES	00008048 NEW UNIT 3 FORD F250 EXT CAB	40,000
08 ES UTILITIES	00008049 NEW UNIT QUEST TRAILER	53,500
08 ES UTILITIES	00008050 FORD F550 BOOM TRUCK	118,000
08 ES UTILITIES	00008051 FORD F550 BOOM TRUCK	118,000
08 ES UTILITIES	00008110 FORD F150 EXTCAB 4X4	27,500
08 ES UTILITIES	00008111 OFF-ROAD FORKLIFT	59,000
08 ES UTILITIES	00008112 MINI HYDRAULIC EXCAVATOR	47,500

OTHER NON-BASE BUDGETS BY FUND TYPE - DEPARTMENT

FUND TYPE - DEPT	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
08 ES UTILITIES	00008113 VAC TRAILER FOR METER SVC	30,000
08 ES UTILITIES	00008114 FORD F150 EXT CAB	27,500
03 EQUIPMENT		
08 ES UTILITIES	00007189 IVR/PAY-BY-PHONE SOFTWARE	10,000
08 ES UTILITIES	00007191 INDUSTRIAL PRESSURE WASHER	9,800
08 ES UTILITIES	00007192 ROOTX SYSTEM	16,000
08 ES UTILITIES	00007193 FLOW MONITOR	25,000
08 ES UTILITIES	00007195 BCC#21376 AUTOMATIC SAMPLER	6,500
08 ES UTILITIES	00007196 CONSERVATION ENHANCEMENT SOFTW	25,000
08 ES UTILITIES	00007197 ELECTRIC PALLET JACK	9,000
08 ES UTILITIES	00007198 LIGHT WEIGHT SHORING	10,000
08 ES UTILITIES	00007199 INSERTION VALVE TOOL 4"-8"	63,800
08 ES UTILITIES	00007200 INSERTION VALVE TOOL 10"-12"	68,800
08 ES UTILITIES	00007201 DEWATERING PUMP	39,000
08 ES UTILITIES	00007202 ELECTRIC VALVE OPERATORS	11,000
04 FACILITIES PROJECTS		
07 PUBLIC WORKS DEPT	00007086 WATER SEWER PLANNED WORK	51,150
19 WATER & SEWER FUNDS Total		1,345,050
20 SOLID WASTE FUNDS		
02 FLEET BUDGETS		
09 ES SOLID WASTE DEPT	00008022 780271 TRAILER MCS-3506-0	30,000
09 ES SOLID WASTE DEPT	00008023 05780 WALKER TANKER TRAILER	35,000
09 ES SOLID WASTE DEPT	00008024 07723 WALKER TANKER TRAILER	35,000
09 ES SOLID WASTE DEPT	00008025 TRI-AXLE DUMP TRAILER	45,000
09 ES SOLID WASTE DEPT	00008026 CATERPILL EXCAVATOR LONG REACH	250,000
09 ES SOLID WASTE DEPT	00008027 06070228 MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008028 06070236 MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008029 781039 MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008030 781042 MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008031 781044 MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008032 781045 MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008033 INTERNATIONAL 7600 ROADTRACT	120,000
09 ES SOLID WASTE DEPT	00008034 NEW UNIT MACK TRAILER REFUSE	75,000
09 ES SOLID WASTE DEPT	00008035 781130 CATERPILLAR EXCAVATOR	300,000
09 ES SOLID WASTE DEPT	00008091 TRI-AXLE DUMP TRAILER	45,000
09 ES SOLID WASTE DEPT	00008092 NEW UNIT MACK TRAILER REFUSE	75,000
04 FACILITIES PROJECTS		
07 PUBLIC WORKS DEPT	00007088 SOLID WASTE PLANNED WORK	81,010
20 SOLID WASTE FUNDS Total		1,541,010
Grand Total		11,808,689

OTHER NON-BASE REQUEST BY DEPARTMENT - PROGRAM

DEPT - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
01 ADMINISTRATION DEPT		
02 FLEET BUDGETS		
01 ANIMAL SERVICES	00008010 24532 FORD TRANSIT CONNECT	22,406
01 ANIMAL SERVICES	00008093 51374 KAWASAKI MULE GOLF CART	10,205
01 EMERGENCY MANAGEMENT	00008013 03960 FORD EXPLORER	25,754
01 TELECOMMUNICATIONS	00008014 02079 FORD TRANSIT	22,100
04 FACILITIES PROJECTS		
01 ANIMAL SERVICES	00187775 VETERINARIAN SURGICAL CLINIC	50,000
01 ADMINISTRATION DEPT Total		130,465
02 CONSTITUTIONAL OFFICERS DEP		
03 EQUIPMENT		
02 SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
02 SHERIFF'S OFFICE	00006939 JAIL - DOOR ACCESS CONTROL SYS	600,000
02 SHERIFF'S OFFICE	00006959 JAIL - PLUMBING SYS GATE VALVE	375,000
02 CONSTITUTIONAL OFFICERS DEP Total		1,575,000
04 LEISURE SERVICES DEPT		
02 FLEET BUDGETS		
04 PASSIVE PARKS	00008070 04834 BIG TEX 25 FT FLAT BED	6,405
04 PASSIVE PARKS	00008071 20984 FORD F450	46,195
04 FACILITIES PROJECTS		
04 LIBRARY SERVICES	00234820 LAKE MARY LIBRARY PARKING LOT	154,000
04 LEISURE SERVICES DEPT Total		206,600
05 FIRE DEPT		
02 FLEET BUDGETS		
05 EMS/FIRE/RESCUE	00007176 DIVE UNIT REPLACEMENT	29,667
05 EMS/FIRE/RESCUE	00008054 02759 FORD TRANSIT CONNECT	36,400
05 EMS/FIRE/RESCUE	00008055 02759 FORD F150 EXT CAB	46,800
05 EMS/FIRE/RESCUE	00008057 NEW UNIT FORD F150 4X4 EXT	46,800
05 EMS/FIRE/RESCUE	00008060 04551 FORD INTERCEPTOR	52,000
05 EMS/FIRE/RESCUE	00008063 03954 DODGE 4500 RESCUE	256,665
05 EMS/FIRE/RESCUE	00008064 03958 DODGE 4500 RESCUE	256,665
05 EMS/FIRE/RESCUE	00008066 02038 PIERCE ENGINE	626,000
05 EMS/FIRE/RESCUE	00008068 NEW UNIT PIERCE ENGINE 29	626,000
05 EMS/FIRE/RESCUE	00008069 06070587 SUTPHEN SP 100 TOWER	1,350,000
05 EMS/FIRE/RESCUE	00008120 BCC 5212 FORD F250	46,800
03 EQUIPMENT		
05 CASSELBERRY EMS/FIRE	00007126 REPLACEMENT PPE FOR DEPARTMENT	46,447
05 CASSELBERRY EMS/FIRE	00007178 EMS CHARTING LAPTOPS PANASONIC	16,620
05 CASSELBERRY EMS/FIRE	00007179 REP EQUIP FOR FS21 AND FS25	20,000
05 EMS/FIRE/RESCUE	00006670 SCBA COMPRESSORS	115,000

OTHER NON-BASE REQUEST BY DEPARTMENT - PROGRAM

DEPT - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
05 EMS/FIRE/RESCUE	00006671 SPECIAL OPERATIONS TRAINING EQ	38,500
05 EMS/FIRE/RESCUE	00006945 THERMAL IMAGERS - RESCUES/ENG	55,000
05 EMS/FIRE/RESCUE	00006947 STRETCHERS	81,000
05 EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	151,200
05 EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	55,000
05 EMS/FIRE/RESCUE	00007092 REPLACEMENT PPE FOR DEPARTMENT	418,027
05 EMS/FIRE/RESCUE	00007164 (MEDICAL) OXYGEN FILL STATIONS	24,787
05 EMS/FIRE/RESCUE	00007166 EMS/MEDICATION VENDING MACHINE	56,620
05 EMS/FIRE/RESCUE	00007167 HURST POWER UNIT	6,200
05 EMS/FIRE/RESCUE	00007168 FS29 PORTABLE RADIOS	44,500
05 EMS/FIRE/RESCUE	00007169 SCBA FOR E29	31,700
05 EMS/FIRE/RESCUE	00007170 4 COMMERCIAL PPE WASHER	66,000
05 EMS/FIRE/RESCUE	00007171 LARGE CEILING FAN AT FTC	7,000
05 EMS/FIRE/RESCUE	00007177 EMS CHARTING LAPTOPS PANASONIC	295,005
05 EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	13,500
04 FACILITIES PROJECTS		
05 EMS/FIRE/RESCUE	00007173 DRIVEWAY REPLACEMENT AT FS14	116,075
05 FIRE DEPT Total		5,031,978

07 PUBLIC WORKS DEPT

02 FLEET BUDGETS

07 DEVELOPMENT REVIEW ENGINEER	00008018 01795 FORD F150 EXT CAB 4x4	27,064
07 DEVELOPMENT REVIEW ENGINEER	00008019 02901 FORD F150 EXT CAB 4x4	27,064
07 FACILITIES	00008073 20162 FORD TRANSIT	24,140
07 FLEET MANAGEMENT	00007180 TURF MAINTENANCE LIFT	7,015
07 FLEET MANAGEMENT	00007181 HYDROPAD FOR WASHING EQUIPMENT	70,360
07 MOSQUITO CONTROL	00008076 NEW UNIT FORD F150 EXT CAB 4X4	27,931
07 ROADS-STORMWATER R&M	00008097 NEW UNIT GRADFALL GRAPPLE	19,701
07 ROADS-STORMWATER R&M	00008099 06070288 COLD PLANER/MILLING	26,934
07 ROADS-STORMWATER R&M	00008100 01121 FORD F750	104,963
07 ROADS-STORMWATER R&M	00008102 00661 INTERNATI 4900 DUMP TRUC	121,481
07 ROADS-STORMWATER R&M	00008103 00867 INTERNATI 4900 DUMP TRUC	121,481
07 ROADS-STORMWATER R&M	00008104 04495 INTERNATI 7400 DUMP TRUC	121,481
07 ROADS-STORMWATER R&M	00008106 00660 FORD F750	104,963
07 TRAFFIC OPERATIONS	00008087 03076 FORD F450 SUPERDUTY	76,852
07 TRAFFIC OPERATIONS	00008088 AMSIG PORTABLE MESSAGE BOARD	14,385
07 TRAFFIC OPERATIONS	00008089 05319 FORD F550	106,160

03 EQUIPMENT

07 ROADS-STORMWATER R&M	00007183 TOPCON HIPER V NET ROVER GPS	14,460
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OTHER NON-BASE REQUEST BY DEPARTMENT - PROGRAM

DEPT - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
07 TRAFFIC OPERATIONS	00007186 IPAD AIR 2	20,574
07 WATER QUALITY	00007187 FIELD SONDE / METER	14,000
07 WATER QUALITY	00007188 SONDE REPLACEMENT PROBES	4,000
04 FACILITIES PROJECTS		
07 FACILITIES	00007083 LEISURE PLANNED WORK	298,156
07 FACILITIES	00007084 GENERAL GOVT PLANNED WORK	254,045
07 FACILITIES	00007086 WATER SEWER PLANNED WORK	51,150
07 FACILITIES	00007087 FIRE DEPT PLANNED WORK	99,305
07 FACILITIES	00007088 SOLID WASTE PLANNED WORK	81,010
07 FACILITIES	00007115 CAPITAL FACILITIES SUSTAIN	200,000
07 PUBLIC WORKS DEPT Total		2,038,675

08 ES UTILITIES

02 FLEET BUDGETS

08 UTILITIES ENGINEERING PROGR	00008036 02146 FORD F150 EXTCAB	27,500
08 UTILITIES ENGINEERING PROGR	00008037 FORD F150 EXTCAB 4X4	27,500
08 UTILITIES ENGINEERING PROGR	00008110 FORD F150 EXTCAB 4X4	27,500
08 WASTEWATER OPERATIONS	00008038 02035 FORD F450	60,000
08 WASTEWATER OPERATIONS	00008039 24597 FORD F450 SUPERDUTY	60,000
08 WASTEWATER OPERATIONS	00008040 02849 4300 DURASTAR	99,000
08 WASTEWATER OPERATIONS	00008048 NEW UNIT 3 FORD F250 EXT CAB	40,000
08 WASTEWATER OPERATIONS	00008050 FORD F550 BOOM TRUCK	118,000
08 WASTEWATER OPERATIONS	00008051 FORD F550 BOOM TRUCK	118,000
08 WASTEWATER OPERATIONS	00008114 FORD F150 EXT CAB	27,500
08 WATER OPERATIONS	00008041 02862 FORD F150	24,500
08 WATER OPERATIONS	00008042 04526 FORD F150	24,500
08 WATER OPERATIONS	00008043 05726 FORD F150	24,500
08 WATER OPERATIONS	00008044 06584 FORD F150 EXTCAB	24,500
08 WATER OPERATIONS	00008045 NEW UNIT FORD TRANSIT CONNECT	27,000
08 WATER OPERATIONS	00008046 NEW UNIT 1 FORD F250 EXT CAB	40,000
08 WATER OPERATIONS	00008047 NEW UNIT 2 FORD F250 EXT CAB	40,000
08 WATER OPERATIONS	00008049 NEW UNIT QUEST TRAILER	53,500
08 WATER OPERATIONS	00008111 OFF-ROAD FORKLIFT	59,000
08 WATER OPERATIONS	00008112 MINI HYDRAULIC EXCAVATOR	47,500
08 WATER OPERATIONS	00008113 VAC TRAILER FOR METER SVC	30,000

03 EQUIPMENT

08 ES BUSINESS OFFICE	00007189 IVR/PAY-BY-PHONE SOFTWARE	10,000
08 WASTEWATER OPERATIONS	00007191 INDUSTRIAL PRESSURE WASHER	9,800
08 WASTEWATER OPERATIONS	00007192 ROOTX SYSTEM	16,000
08 WASTEWATER OPERATIONS	00007193 FLOW MONITOR	25,000
08 WASTEWATER OPERATIONS	00007195 BCC#21376 AUTOMATIC SAMPLER	6,500
08 WATER OPERATIONS	00007196 CONSERVATION ENHANCEMENT SOFTW	25,000
08 WATER OPERATIONS	00007197 ELECTRIC PALLET JACK	9,000
08 WATER OPERATIONS	00007198 LIGHT WEIGHT SHORING	10,000
08 WATER OPERATIONS	00007199 INSERTION VALVE TOOL 4"-8"	63,800
08 WATER OPERATIONS	00007200 INSERTION VALVE TOOL 10"-12"	68,800
08 WATER OPERATIONS	00007201 DEWATERING PUMP	39,000

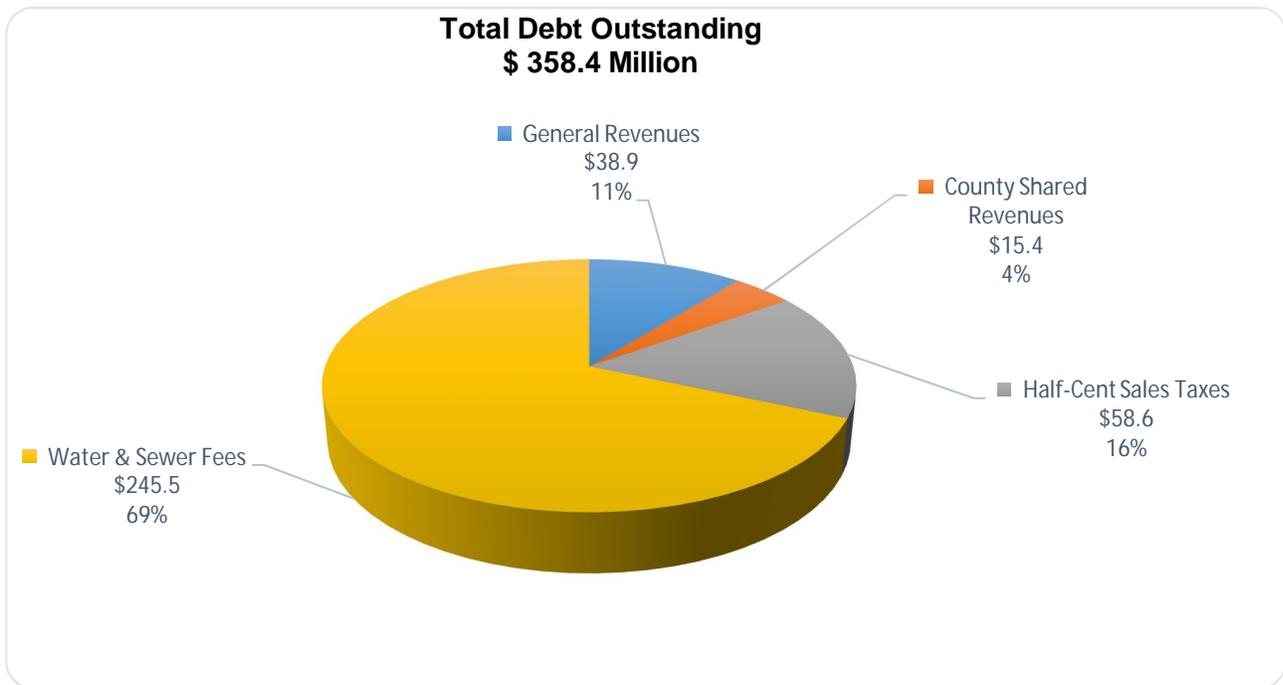
OTHER NON-BASE REQUEST BY DEPARTMENT - PROGRAM

DEPT - PROGRAM	BUSINESS UNIT NAME	FY18 ADOPTED BUDGET
08 WATER OPERATIONS	00007202 ELECTRIC VALVE OPERATORS	11,000
08 ES UTILITIES Total		1,293,900
09 ES SOLID WASTE DEPT		
02 FLEET BUDGETS		
09 CENTRAL TRANSFER STATION OP	00008027 06070228 MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008028 06070236 MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008029 781039 MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008030 781042 MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008031 781044 MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008032 781045 MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008033 INTERNATIONAL 7600 ROADTRACT	120,000
09 CENTRAL TRANSFER STATION OP	00008034 NEW UNIT MACK TRAILER REFUSE	75,000
09 CENTRAL TRANSFER STATION OP	00008035 781130 CATERPILLAR EXCAVATOR	300,000
09 CENTRAL TRANSFER STATION OP	00008092 NEW UNIT MACK TRAILER REFUSE	75,000
09 LANDFILL OPERATIONS PROGRAM	00008022 780271 TRAILER MCS-3506-0	30,000
09 LANDFILL OPERATIONS PROGRAM	00008023 05780 WALKER TANKER TRAILER	35,000
09 LANDFILL OPERATIONS PROGRAM	00008024 07723 WALKER TANKER TRAILER	35,000
09 LANDFILL OPERATIONS PROGRAM	00008025 TRI-AXLE DUMP TRAILER	45,000
09 LANDFILL OPERATIONS PROGRAM	00008026 CATERPILL EXCAVATOR LONG REACH	250,000
09 LANDFILL OPERATIONS PROGRAM	00008091 TRI-AXLE DUMP TRAILER	45,000
09 ES SOLID WASTE DEPT Total		1,460,000
11 DEVELOPMENT SERVICES DEPT		
02 FLEET BUDGETS		
11 BUILDING	00008015 06585 FORD F150 REGULAR	22,206
11 BUILDING	00008016 07334 FORD F150 REGULAR	22,206
11 BUILDING	00008017 49617 FORD F150 REGULAR	22,206
04 FACILITIES PROJECTS		
11 BUILDING	00285817 PERMIT COUNTER & CRC ROOM WALL	5,453
11 DEVELOPMENT SERVICES DEPT Total		72,071
Grand Total		11,808,689



DEBT MANAGEMENT

SUMMARY OF OUTSTANDING DEBT



As of October 1, 2017, Seminole County has a total of \$358.4 million of outstanding debt, which includes bonds and bank loans. The outstanding debt is secured by multiple revenue sources. The majority of outstanding debt is secured by revenues from the Water and Sewer System. The following are revenue pledges for County debt outstanding:

- **General Revenues** – General revenues are non-ad valorem revenues. The County has a covenant to budget and appropriate non-ad valorem revenues to secure the Series 2014 Special Obligation Bonds, and Series 2013A and 2013B Capital Improvement Revenue Bonds.
- **County Shared Revenues** – The Florida Revenue Sharing Act of 1972 enacted legislation to create the Revenue Sharing Trust Fund for Counties. The Fund consists of a portion of the cigarette tax and sales and use tax collections, which are allocated to counties, based on a distribution formula and eligibility requirements. Section 218.25 of the Florida Statutes authorizes counties to pledge the guaranteed entitlement for bonded indebtedness up to 50 percent of the funds received in the prior year. The Series 2012 Capital Improvement Revenue Bonds are secured by County Shared Revenues.
- **Sales Tax** – The State levies a 6 percent sales tax of which a portion of net proceeds is transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for distributions by the Department of Revenue pursuant to Section 218.61 of the Florida Statutes. The County's Sales Tax Bonds are secured by half-cent sales tax revenue.
- **Water and Sewer Revenues** – The County owns and operates a combined water and wastewater treatment system, associated distribution, collection and effluent disposal facilities. The County's Water and Sewer Bonds are secured by a pledge of net revenues derived from the ownership and operation of the system and connection fees.

Legal Debt Limits

The Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to the issuance of debt.

SUMMARY OF OUTSTANDING DEBT FISCAL YEAR 2017/18

Capital Improvement Bonds (Bank Loans)

The \$10,000,000 and \$8,140,000 Capital Improvement Revenue Bonds, Series 2013A and 2013B (respectively) were issued to refund the \$20,125,000 Capital Improvement Revenue Bonds, Series 2010. The Series 2010 Bonds were issued to refund the \$24,060,000 Sales Tax Revenue Refunding Bonds, Series 1998. The Series 2013A and 2013B Bonds are secured by general revenues.

The \$22,000,000 Capital Improvement Revenue Bond, Series 2012 was issued to provide financing for the Public Safety Communications P25 Radio Tower Rebuild Projects. The Series 2012 Bond is secured by County Shared Revenues (Guaranteed Entitlement Funds).

FY	PRINCIPAL	INTEREST	TOTAL
2017-18	2,657,000	632,925	3,289,925
2018-19	2,716,000	572,233	3,288,233
2019-20	2,778,000	510,201	3,288,201
2020-21	2,841,000	446,746	3,287,746
2021-22	2,912,000	381,846	3,293,846
2022-23	2,960,000	315,320	3,275,320
2023-24	3,011,000	247,676	3,258,676
2024-25	3,077,000	178,843	3,255,843
2025-26	3,146,000	108,502	3,254,502
2026-27	1,670,000	36,573	1,706,573
TOTAL	\$27,768,000	\$3,430,865	\$31,198,865

SUMMARY OF OUTSTANDING DEBT FISCAL YEAR 2017/18

Special Obligation Bonds

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued to finance a portion of the costs of the acquisition, construction, equipping and installation of certain capital improvements including, without limitation, a new County Sports Complex and renovations to Soldiers Creek Park. The Series 2014 Bonds are secured by general revenues.

FY	PRINCIPAL	INTEREST	TOTAL
2017-18	555,000	1,083,650	1,638,650
2018-19	585,000	1,055,900	1,640,900
2019-20	610,000	1,026,650	1,636,650
2020-21	635,000	1,002,250	1,637,250
2021-22	660,000	976,850	1,636,850
2022-23	690,000	950,450	1,640,450
2023-24	715,000	922,850	1,637,850
2024-25	745,000	894,250	1,639,250
2025-26	775,000	864,450	1,639,450
2026-27	805,000	833,450	1,638,450
2027-28	830,000	807,288	1,637,288
2028-29	860,000	779,275	1,639,275
2029-30	890,000	749,175	1,639,175
2030-31	920,000	716,913	1,636,913
2031-32	955,000	683,563	1,638,563
2032-33	990,000	647,750	1,637,750
2033-34	1,040,000	598,250	1,638,250
2034-35	1,095,000	546,250	1,641,250
2035-36	1,140,000	501,550	1,641,550
2036-37	1,185,000	455,000	1,640,000
2037-38	1,230,000	406,600	1,636,600
2038-39	1,285,000	356,350	1,641,350
2039-40	1,335,000	303,850	1,638,850
2040-41	1,390,000	247,994	1,637,994
2041-42	1,450,000	189,825	1,639,825
2042-43	1,510,000	129,138	1,639,138
2043-44	1,575,000	65,931	1,640,931
TOTAL	\$26,455,000	\$17,795,450	\$44,250,450

SUMMARY OF OUTSTANDING DEBT FISCAL YEAR 2017/18

Sales Tax Bonds

The \$29,810,000 Sales Tax Revenue Refunding Bond, Series 2015 (*bank loan*) was issued to refund the outstanding Sales Tax Revenue Bonds, Series 2005A. The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued to finance the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The Sales Tax Bonds are secured by half-cent sales tax revenue.

FY	PRINCIPAL	INTEREST	TOTAL
2017-18	2,650,000	2,331,575	4,981,575
2018-19	2,765,000	2,221,875	4,986,875
2019-20	2,875,000	2,107,100	4,982,100
2020-21	2,990,000	1,987,238	4,977,238
2021-22	3,115,000	1,861,888	4,976,888
2022-23	3,250,000	1,730,663	4,980,663
2023-24	3,385,000	1,593,313	4,978,313
2024-25	3,530,000	1,449,563	4,979,563
2025-26	3,670,000	1,299,300	4,969,300
2026-27	5,645,000	1,142,238	6,787,238
2027-28	5,855,000	932,225	6,787,225
2028-29	6,075,000	713,388	6,788,388
2029-30	6,295,000	485,338	6,780,338
2030-31	6,535,000	247,800	6,782,800
TOTAL	\$58,635,000	\$20,103,500	\$78,738,500

SUMMARY OF OUTSTANDING DEBT FISCAL YEAR 2017/18

Water and Sewer Bonds

The \$149,270,000 Water and Sewer Revenue Refunding Bonds, Series 2015A were issued to advance refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2006; and the \$32,025,000 Water and Sewer Revenue Refunding Bonds, Series 2015B were issued to refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2005. The \$5,255,000 Water and Sewer Revenue Bonds, Series 2010A and \$70,705,000 Water and Sewer Revenue Bonds, Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy) were issued to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system.

FY	PRINCIPAL	INTEREST ⁽¹⁾	TOTAL
2017-18	5,550,000	12,240,353	17,790,353
2018-19	5,820,000	11,969,253	17,789,253
2019-20	6,260,000	11,683,941	17,943,941
2020-21	6,570,000	11,376,636	17,946,636
2021-22	6,895,000	11,053,386	17,948,386
2022-23	7,840,000	10,713,676	18,553,676
2023-24	8,235,000	10,326,486	18,561,486
2024-25	8,635,000	9,919,611	18,554,611
2025-26	9,065,000	9,491,861	18,556,861
2026-27	9,515,000	9,042,811	18,557,811
2027-28	9,985,000	8,561,327	18,546,327
2028-29	10,385,000	8,151,496	18,536,496
2029-30	10,800,000	7,725,086	18,525,086
2030-31	11,235,000	7,281,728	18,516,728
2031-32	11,685,000	6,819,868	18,504,868
2032-33	12,155,000	6,339,398	18,494,398
2033-34	12,640,000	5,839,640	18,479,640
2034-35	13,145,000	5,319,992	18,464,992
2035-36	13,675,000	4,779,534	18,454,534
2036-37	15,370,000	4,217,266	19,587,266
2037-38	16,015,000	3,226,977	19,241,977
2038-39	16,685,000	2,195,130	18,880,130
2039-40	17,385,000	1,120,116	18,505,116
TOTAL	\$245,545,000	\$179,395,570	424,940,570

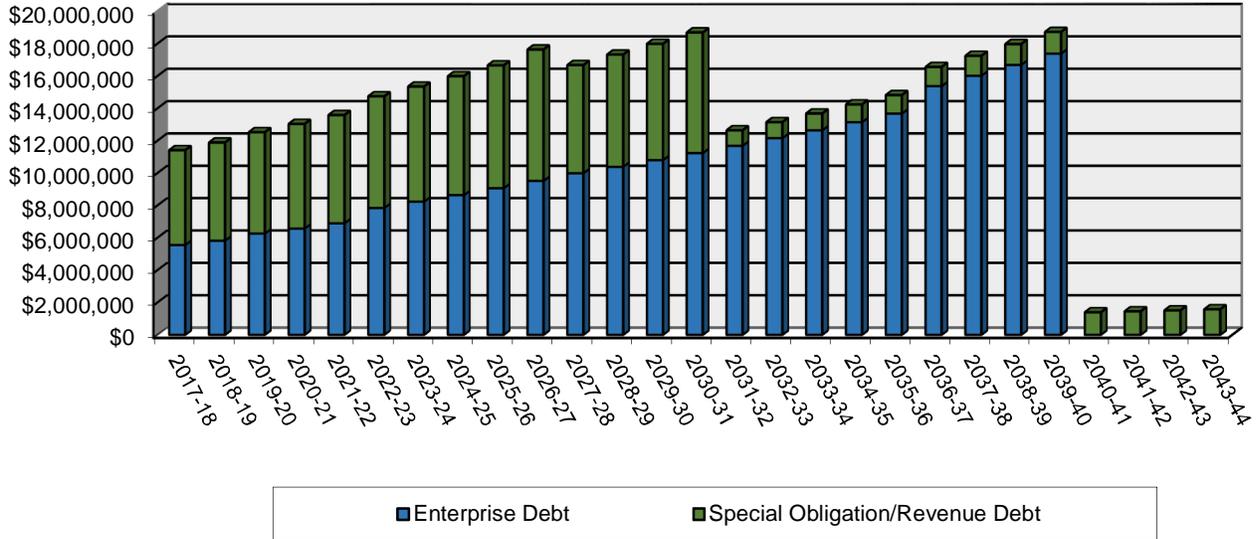
(1) Gross of Build America Bonds (BABs) Subsidy

TOTAL COUNTY DEBT OUTSTANDING

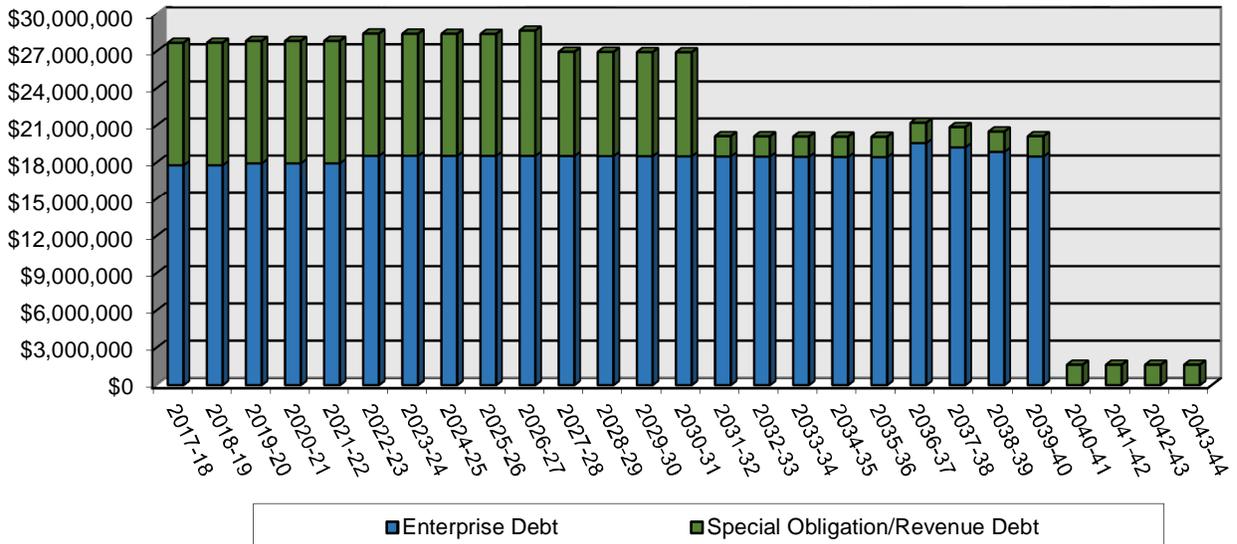
Issue and Purpose	Fund	Outstanding Principal 10/1/2017	FY 17/18 Principal Pmt	FY 17/18 Interest Pmt	Outstanding Principal 9/30/2018
Special Obligation / Revenue Debt					
2014 Special Obligation Bonds (ends 2044)	21235	\$26,455,000	\$555,000	\$1,083,650	\$25,900,000
2013A Capital Improvement Revenue Bonds (ends 2026) (Bank Loan)	21200	\$6,843,000	\$689,000	\$163,548	\$6,154,000
2013B Capital Improvement Revenue Bonds (ends 2026) (Bank Loan)	21200	\$5,560,000	\$563,000	\$132,884	\$4,997,000
2012 Capital Improvement Revenue Bonds (ends 2027) (Bank Loan)	21300	\$15,365,000	\$1,405,000	\$336,494	\$13,960,000
2015 Sales Tax Revenue Refunding Bonds (ends 2031) (Bank Loan)	22500	\$27,155,000	\$1,070,000	\$678,875	\$26,085,000
2005 B Sales Tax Revenue Refunding Bonds (ends 2031)	22500	\$31,480,000	\$1,580,000	\$1,652,700	\$29,900,000
Total		\$112,858,000	\$5,862,000	\$4,048,151	\$106,996,000
Enterprise Debt					
2010A Water & Sewer Revenue Bonds (ends 2026)	40100	\$3,270,000	\$320,000	\$117,542	\$2,950,000
2010B Water & Sewer Revenue Bonds (ends 2040)	40100	\$70,705,000	\$0	\$4,553,211	\$70,705,000
2015A Water & Sewer Revenue Ref. Bonds (ends 2036)	40115	\$149,270,000	\$0	\$6,454,600	\$149,270,000
2010B Water & Sewer Revenue Ref. Bonds (ends 2022)	40115	\$22,300,000	\$5,230,000	\$1,115,000	\$17,070,000
Total		\$245,545,000	\$5,550,000	\$12,240,353	\$239,995,000
Total Bonded Debt		\$358,403,000	\$11,412,000	\$16,288,504	\$346,991,000

TOTAL COUNTY DEBT OUTSTANDING

PRINCIPAL ONLY TOTAL - \$358,403,000



PRINCIPAL AND INTEREST TOTAL - \$579,128,385



ASSIGNED UNDERLYING RATINGS

The following are Seminole County's assigned ratings for bonds outstanding, excluding bank loans. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody's ⁽¹⁾	S&P
	Issuer Rating ⁽²⁾	Aa1	AA
January 2006	Sales Tax Revenue Bonds ⁽³⁾	Aa2	AA
February 2014	Special Obligation Bonds	Aa2	AA-
April 2015	Water and Sewer Bonds ⁽⁴⁾	Aa2	AA

(1) Moody's Global Scale Rating, May 7, 2010.

(2) Rating re-affirmed by Moody's and Standard & Poor's February 2014.

(3) Standard and Poor's upgrade September 2006.

(4) Rating re-affirmed by Moody's and upgraded by Standard & Poor's April 2015.

Rating Definitions

An underlying rating is a published assessment of a particular debt issue's credit quality absent credit enhancement.

Moody's rates bond issues from "Aaa" to "C". Bonds which are rated "Aaa" are judged to be of the highest quality, with minimal credit risk. Moody's applies numerical modifiers 1, 2, and 3 in each rating classification from "Aa" through "Caa". The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

Standard & Poor's rates bond issues from "AAA" to "D". Bonds which are rated "AAA" are considered to have extremely strong financial security characteristics. Standard and Poor's applies modifiers of plus (+) or minus (-) signs following ratings from "AA" to "CCC", which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody's	S&P
Prime Maximum Quality	Aaa	AAA
High Grade – High Quality	Aa1	AA+
	Aa2	AA
	Aa3	AA-
Upper Medium Grade	A1	A+
	A2	A
	A3	A-
Lower Medium Grade	Baa1	BBB+
	Baa2	BBB
	Baa3	BBB-

(1) Beginning in April 2010, Moody's recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody's-rated universe. Upon recalibration Moody's will maintain a single global scale rating system. (Source: Moody's Rating Report – Recalibration of Moody's U.S. Municipal Ratings to its Global Rating Scale, March 2010)



ADMINISTRATION

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

**17-92 COMMUNITY REDEVELOPMENT
ANIMAL SERVICES
BENEFITS
BOARD OF COUNTY COMMISSIONERS
COUNTY ATTORNEY
COUNTY MANAGER
E-911
ECONOMIC DEV & COMMUNITY RELATIONS
EMERGENCY MANAGEMENT
HUMAN RESOURCES
OFFICE OF ORGANIZATIONAL EXCELLENCE
TELECOMMUNICATIONS**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Message

County Administration consists of the areas of government that provide leadership and formulate policies that fulfill County government's responsibilities as identified in the County Charter, Florida Statutes, and the State Constitution, for the ultimate purpose of providing quality services to the citizens of Seminole County.

The Administration Department is comprised of the following Programs:

1) 17-92 Community Redevelopment - The US 17-92 CRA is dedicated to creating jobs, eliminating blight, and improving the quality of life for residents and business owners in the community while managing growth and preserving Seminole County's natural resources. The CRA uses public funds leveraged with private funding to create new projects within the corridor, or rehabilitate existing projects.

2) Animal Services - This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws and ordinances:

- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Foster Care Programs
- Customer Support, Education and Outreach

3) Benefits - Benefits administers the overall health and wellness programs for the employees of Seminole County Government.

The program provides the following services:

- Management of the Self-Insured Health Plan
- Organization of the Employees Benefits Annual Open Enrollment
- Management of the Annual Wellness Program (Physical/Biometrics/Tobacco non-use)
- Coordination of the retirement process, FRS and deferred compensation providers

4) Board of County Commissioners - The Board of County Commissioners is the legislative branch of county government and individual Commissioners serve as both legislative officers and fiscal representatives of the County. The multiple services of the Board of County Commissioners are provided by administrative departments and divisions under the direction of the County Manager.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Message (CONT.)

5) County Attorney - Pursuant to the Seminole County Charter and the Seminole County Administrative Code, the County Attorney's Office shall provide legal services to the Board of County Commissioners, County Manager, County departments and County boards and agencies as specified by County ordinances.

6) County Manager - Seminole County is governed by five elected Commissioners and an appointed County Manager who oversees the day-to-day operations of the County, advises the Board, and implements Commission policies. The mission of the County Manager's Office is to deliver excellent public service that enhances quality of life and addresses our community's needs, now and in the future.

7) E-911 - The Seminole County 911 System operates under the State Emergency Number Plan administered by the Florida State Division of Management Services. The general responsibilities of the County 911 office include the technical and fiscal administration of the County 911 system. The Addressing Office maintains all addresses throughout Seminole County. Addressing staff directly address for unincorporated Seminole County and the cities of Casselberry, Lake Mary, and Longwood. All other cities address in partnership with Seminole County Addressing.

8) Economic Development & Community Relations - A multifunctional program that provides the following services:

- Economic Development
- Community Information (Includes Seminole County Government Television (SGTV) and Graphics)
- Tourism

9) **Emergency Management** - Provides a highly capable and resilient emergency management structure, utilizing a comprehensive whole community approach to protection, prevention, response, recovery, and mitigation activities.

10) Human Resources - The Office of Human Resources provides centralized support to Seminole County Government through:

- Cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision.
- Promoting the health and well-being of employees
- Increasing responsibility for positive behavior and performance both individually and collectively
- Adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County. We strive for Seminole County Government to be the employer of choice in Central Florida.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Message (CONT.)

11) Office of Organizational Excellence - The Office of Organizational Excellence (OOE) partners with individuals and teams to improve outcomes for our community and business partners.

The program provides the following services:

- Formal Project Management
- Performance Management
- Strategic Planning
- Employee Development
- Formal Research

12) Telecommunications - The Telecommunications Team is responsible for all emergency and non-emergency telecommunications services as it relates to mission critical radio communications, mobile data applications, satellite uplinks and downlinks, First Responder cyber security, critical infrastructure cabling, and audio video services. Telecommunications is a founding member of Regional Domestic Security Task Force V (RDSTF-V) Interoperability Group under Department of Homeland Security as well the Urban Area Security Initiative (UASI).

The program provides the following services:

- Radio System and Tower
- Telecommunication Infrastructure

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures

GOAL: PROVIDE RESPONSIBLE, RELIABLE AND EFFICIENT SERVICES TO CITIZENS AND STRIVE TO PRESERVE THE LIVES OF ALL ANIMALS.

Objective: Increase adoptions through extended adoption hours, adoptions offsite, in-house spay/neuters programs, front lobby renovations to include a pet viewing area, and enhanced advertising.

Performance Measure: # of adoptions

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,317	1,981	2,100

Objective: Increase public education/awareness through participation in community events, school programs, recruitment of volunteers, and television/radio/print.

Performance Measure: # of activities

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
111	97	130

Objective: Increase licensing and awareness through advertising, online payments, in-house processing, and reminder programs by mailers and emails.

Performance Measure: # of licenses

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
25,072	23,674	20,000

Objective: Increase licensing and awareness through advertising, online payments, in-house processing, and reminder programs by mailers and emails.

Performance Measure: # of trainings / educational opportunities

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
42	28	35

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO MAINTAIN A RELIABLE AND ROBUST 911 SYSTEM AND TO SUPPORT OUR PUBLIC SAFETY ANSWERING CENTERS TO ENSURE ALL CITIZEN'S CALLS FOR HELP ARE ANSWERED.

Objective: Improve internal processes, where applicable, so as to increase efficiency as it relates to providing addressing services and resolution of addressing problems.

Performance Measure: # of projects (development review, permits, posting letters, new addresses, and readdresses)

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,628	4,781	5,737

Objective: To ensure the 911 Administration's business processes, tools and competencies support the effective delivery of high quality, socially responsible service.

Performance Measure: # of calls received / processed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
138,126	213,909	235,299

GOAL: PLANNING, TRAINING, EXERCISING, AND COORDINATING RESOURCES TO READY OUR COMMUNITY FOR ANY EMERGENCY, WHILE PROMOTING A CULTURE OF PREPAREDNESS THAT WILL ENSURE SEMINOLE COUNTY IS A SAFE PLACE TO WORK, LIVE, AND PLAY.

Objective: Enhance capabilities necessary to protect the community from all identified hazards.

Performance Measure: # of public education activities

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
35	46	55

Objective: Strengthen resources to anticipate, prevent, or disrupt human-caused hazards.

Performance Measure: # of trainings / exercises

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
26	37	42

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Increase response capabilities necessary to improve life safety, property protection, and environmental preservation.

Performance Measure: # of plans reviewed / written

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
110	210	235

Objective: Implement initiatives to engage the whole community in order to more effectively recover from disasters.

Performance Measure: # of community programs / engagements

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
32	41	55

Objective: Build a more resilient community through innovative mitigation strategies.

Performance Measure: # of grant applications submitted for mitigation projects

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1	2	7

GOAL: IMPROVE THE QUALITY OF LIFE TO FIRST RESPONDERS AND THE SEMINOLE COMMUNITY BY PROVIDING AN INTEROPERABLE, RELIABLE, AND RESILIENT TELECOMMUNICATION FRAMEWORK.

Objective: Provide the required training to staff so that they have the knowledge, skills and abilities to deliver an interoperable, reliable, and resilient telecommunication framework by May 2018.

Performance Measure: # of courses provided

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
22	23	15

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Improve public safety response times thru advance telecommunication system projects by August 2018.

Performance Measure: # of projects completed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4	3	5

Objective: Review telecommunication process and procedures for accuracy and relevance by April 2018.

Performance Measure: # of process/procedures/policies reviewed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7	8	7

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
01 ANIMAL SERVICES	2,248,295	2,548,744	2,383,293	(165,451)
01 BOARD OF COUNTY COMMISSIONERS	1,101,245	1,116,203	1,162,533	46,330
01 COUNTY ATTORNEY	1,510,861	1,756,799	1,809,617	52,818
01 COUNTY MANAGER	1,168,725	1,180,674	1,199,874	19,199
01 E-911	180,924	207,449	208,960	1,511
01 ECONOMIC DEV & COMMUNITY RE	1,908,665	3,164,085	3,069,227	(94,858)
01 EMERGENCY MANAGEMENT	671,982	1,027,120	765,095	(262,025)
01 HUMAN RESOURCES	845,135	907,961	860,833	(47,128)
01 OFFICE OF ORGANIZATIONAL EX	159,120	146,049	248,620	102,572
01 TELECOMMUNICATIONS	2,757,139	2,661,094	2,815,060	153,966
01 GENERAL FUNDS Total	12,552,091	14,716,177	14,523,112	(193,065)
02 REPLACEMENT FUNDS				
01 ANIMAL SERVICES	-	-	32,611	32,611
01 ECONOMIC DEV & COMMUNITY RE	60,675	21,800	-	(21,800)
01 EMERGENCY MANAGEMENT	-	-	25,754	25,754
01 TELECOMMUNICATIONS	-	-	22,100	22,100
02 REPLACEMENT FUNDS Total	60,675	21,800	80,465	58,665
03 AGENCY FUNDS				
01 ANIMAL SERVICES	16,439	20,000	20,000	-
03 AGENCY FUNDS Total	16,439	20,000	20,000	-
08 TOURISM FUNDS				
01 ECONOMIC DEV & COMMUNITY RE	1,794,791	2,253,747	2,518,473	264,726
08 TOURISM FUNDS Total	1,794,791	2,253,747	2,518,473	264,726
11 GRANT FUNDS				
01 EMERGENCY MANAGEMENT	741,772	31,885	41,056	9,171
11 GRANT FUNDS Total	741,772	31,885	41,056	9,171
14 EMERGENCY 911 FUNDS				
01 E-911	4,253,932	1,884,491	1,954,514	70,023
14 EMERGENCY 911 FUNDS Total	4,253,932	1,884,491	1,954,514	70,023
15 CRA FUNDS				
01 17-92 COMMUNITY REDEVELOPME	898,046	490,187	478,458	(11,729)
15 CRA FUNDS Total	898,046	490,187	478,458	(11,729)
18 CAPITAL FUNDS				
01 TELECOMMUNICATIONS	872,421	150,000	-	(150,000)

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 CAPITAL FUNDS Total	872,421	150,000	-	(150,000)
21 INTERNAL SERVICE FUNDS				
01 BENEFITS	18,590,367	19,845,294	21,296,339	1,451,045
01 HUMAN RESOURCES	-	-	92,233	92,233
21 INTERNAL SERVICE FUNDS Total	18,590,367	19,845,294	21,388,572	1,543,278
Grand Total	39,780,535	39,413,581	41,004,650	1,591,069

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

17-92 Community Redevelopment

Program Message

The US 17-92 Community Redevelopment Area is a special district established in 1997 to assist in the “revitalization” of one of the County’s major thoroughfares. This designation of this special district helps eliminate blight caused by abandoned or unsafe buildings, code violations, or irregular parcels with the purpose of improving economic vitality and enhancing the image and appearance of the corridor. The US 17-92 CRA program is implemented under the direction of the Seminole County Board of County Commissioners, who serve as the members of the US 17-92 Community Redevelopment Agency (CRA). The cities of Casselberry, Lake Mary, Sanford and Winter Springs participate in the US 17-92 CRA program by serving on the US 17-92 Redevelopment Planning Agency (RPA). The US 17-92 RPA was created in 1998 and serves as the primary advisory committee to the US 17-92 CRA.

The US 17-92 CRA program is guided by a series of redevelopment plans specific to each area of the corridor. The US 17-92 Corridor Redevelopment Plan, adopted by the County and the participating cities in 1997, contains goals and objectives related to land use planning, infrastructure and services, land development regulations, economic development, housing and aesthetic design. Each year, an annual activity plan containing a list of projects consistent with the goals and objectives of the US 17 -92 Corridor Redevelopment Plan, is prepared by the US 17-92 RPA and forwarded to the US 17-92 CRA for final approval and funding authorization.

The US 17-92 CRA program is funded through the US 17-92 Redevelopment Trust Fund. The Trust Fund utilizes tax increment financing to fund the implementation of the Redevelopment Plan. Tax increment financing relies on annual tax revenues generated from the appreciation of property values within the CRA above an established base level (1997). Consequently, as the property values increase within the redevelopment area, the tax increment revenues dedicated to the CRA also increase. The participating cities and the County each make an annual tax increment contribution to the US 17-92 Redevelopment Trust Fund.

The CRA has grown 110% since its creation, with a current value of more than \$520,000,000. The US 17-92 Community Redevelopment Area was extended in 2007 and will expire in 2017.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 17-92 COMMUNITY REDEVELOPME				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	107,697	111,536	100,589	(10,947)
510150 SPECIAL PAY	990	990	990	-
510210 SOCIAL SECURITY MATCHING	8,069	8,533	7,672	(861)
510220 RETIREMENT CONTRIBUTIONS	12,476	13,173	13,058	(115)
510230 HEALTH AND LIFE INSURANCE	17,408	17,491	18,119	628
510240 WORKERS COMPENSATION	106	301	271	(30)
510 PERSONNEL SERVICES Total	146,746	152,024	140,699	(11,325)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	184,099	-	-	-
530401 TRAVEL - TRAINING RELATED	338	800	800	-
530430 UTILITIES - ELECTRICITY	9,561	15,000	15,000	-
530460 REPAIRS AND MAINTENANCE	33,612	92,000	92,000	-
530490 OTHER CHARGES/OBLIGATIONS	114	200	300	100
530510 OFFICE SUPPLIES	108	350	250	(100)
530520 OPERATING SUPPLIES	-	250	250	-
530540 BOOKS, DUES PUBLICATIONS	545	575	575	-
530550 TRAINING	395	400	400	-
530 OPERATING EXPENDITURES Total	228,771	109,575	109,575	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	3,573	-	-	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	404	-	(404)
540 INTERNAL SERVICE CHARGES Total	3,573	404	-	(404)
560 CAPITAL OUTLAY				
560650 CONSTRUCTION IN PROGRESS	-	-	-	-
560 CAPITAL OUTLAY Total	-	-	-	-
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	256,510	228,184	228,184	-
580821 AID TO PRIVATE ORGANIZATIONS	262,446	-	-	-
580 GRANTS & AIDS Total	518,956	228,184	228,184	-
01 17-92 COMMUNITY REDEVELOPME Total	898,046	490,187	478,458	(11,729)

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 ANIMAL SERVICES				
340 CHARGES FOR SERVICES				
346400 ANIMAL CONTROL	(208,089)	-	-	-
340 CHARGES FOR SERVICES Total	(208,089)	-	-	-
360 MISCELLANEOUS REVENUES				
366100 CONTRIBUTIONS & DONATIONS	(20,705)	(20,000)	(20,000)	-
369900 MISCELLANEOUS-OTHER	(583)	-	-	-
369910 COPYING FEES	(145)	-	-	-
369925 CC CONVENIENCE FEES	-	-	-	-
360 MISCELLANEOUS REVENUES Total	(21,432)	(20,000)	(20,000)	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	-	-	-
399 FUND BALANCE Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,039,853	1,040,593	1,096,791	56,198
510140 OVERTIME	71,110	72,562	72,562	-
510150 SPECIAL PAY	1,793	600	2,400	1,800
510210 SOCIAL SECURITY MATCHING	81,630	88,664	88,758	94
510220 RETIREMENT CONTRIBUTIONS	88,147	92,617	94,072	1,455
510230 HEALTH AND LIFE INSURANCE	291,460	304,010	315,458	11,448
510240 WORKERS COMPENSATION	6,396	18,159	16,301	(1,858)
510 PERSONNEL SERVICES Total	1,580,391	1,617,205	1,686,342	69,137
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	130,160	139,400	174,400	35,000
530340 OTHER SERVICES	-	1,850	1,700	(150)
530400 TRAVEL AND PER DIEM	2,441	1,500	1,750	250
530401 TRAVEL - TRAINING RELATED	2,019	2,100	2,100	-
530439 UTILITIES - OTHER	13,865	20,500	20,500	-
530460 REPAIRS AND MAINTENANCE	7,520	10,620	10,620	-
530470 PRINTING AND BINDING	185	2,150	2,000	(150)
530480 PROMOTIONAL ACTIVITIES	868	1,000	1,500	500
530490 OTHER CHARGES/OBLIGATIONS	14,224	12,700	13,100	400
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	20,000	20,000	-
530510 OFFICE SUPPLIES	3,392	3,000	3,000	-
530520 OPERATING SUPPLIES	152,488	156,850	156,850	-
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	19,041	18,240	21,792	3,552
530540 BOOKS, DUES PUBLICATIONS	600	950	950	-
530550 TRAINING	3,370	5,050	5,050	-
530 OPERATING EXPENDITURES Total	350,172	395,910	435,312	39,402

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	217,150	153,176	183,843	30,667
540102 ADMIN FEE	76,654	147,293	-	(147,293)
540201 INSURANCE	38,378	40,124	40,124	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	10,036	7,673	(2,363)
540 INTERNAL SERVICE CHARGES Total	332,182	350,629	231,639	(118,989)
560 CAPITAL OUTLAY				
560620 BUILDINGS	-	-	50,000	50,000
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-
560642 EQUIPMENT >\$4999	1,990	-	32,611	32,611
560650 CONSTRUCTION IN PROGRESS	-	205,000	-	(205,000)
560 CAPITAL OUTLAY Total	1,990	205,000	82,611	(122,389)
01 ANIMAL SERVICES Total	2,035,214	2,548,744	2,415,904	(132,840)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Benefits

Program Message

Benefits administers the overall health and wellness programs for the employees of Seminole County Government.

The program provides the following services:

- Management of the Self-Insured Health Plan
- Organization of the Employees Benefits Annual Open Enrollment
- Management of the Annual Wellness Program (Physical/Biometrics/Tobacco non-use)
- Coordination of the retirement process, FRS and deferred compensation providers

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 BENEFITS				
340 CHARGES FOR SERVICES				
341220 BOCC INSURANCE EMPLOYER	(13,841,841)	-	-	-
341230 BOCC INSURANCE EMPLOYEE	(2,465,424)	-	-	-
341240 BOCC INSURANCE RETIREE	(1,055,113)	-	-	-
341250 BOCC INSURANCE COBRA	(26,906)	-	-	-
341260 TAX COLLECTOR INSURANCE	(934,435)	-	-	-
341265 PROPERTY APPRAISER INSURANCE	(752,326)	-	-	-
341270 SUPERVISOR OF ELECTIONS INSUR	(179,656)	-	-	-
341280 PORT AUTHORITY INSURANCE	(51,106)	-	-	-
341285 CASSELBERRY INS EMPLOYEE PREMS	(9,640)	-	-	-
341290 BOCC HEALTH PROGRAM	(108,875)	-	-	-
340 CHARGES FOR SERVICES Total	(19,425,322)	-	-	-
360 MISCELLANEOUS REVENUES				
369900 MISCELLANEOUS-OTHER	(50,000)	-	-	-
369935 REIMBURSEMENTS - REBATES	(355,062)	-	-	-
360 MISCELLANEOUS REVENUES Total	(405,062)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	69,589	114,321	133,140	18,819
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	150	150	825	675
510210 SOCIAL SECURITY MATCHING	4,683	8,745	10,084	1,339
510220 RETIREMENT CONTRIBUTIONS	8,075	11,803	13,868	2,065
510230 HEALTH AND LIFE INSURANCE	41,360	36,001	34,059	(1,942)
510240 WORKERS COMPENSATION	151	308	356	48
510 PERSONNEL SERVICES Total	124,008	171,328	192,333	21,005
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	110,780	85,400	106,960	21,560
530340 OTHER SERVICES	800,953	829,117	865,391	36,274
530400 TRAVEL AND PER DIEM	-	50	50	-
530420 TRANSPORTATION	-	-	-	-
530440 RENTAL AND LEASES	-	404	404	-
530450 INSURANCE	780,162	891,354	1,255,452	364,098
530451 BOCC INSURANCE CLAIMS	13,362,038	13,932,706	14,883,063	950,357
530452 OTHER ENTITY INSURANCE CLAIMS	3,116,876	3,616,937	3,616,937	-
530460 REPAIRS AND MAINTENANCE	-	-	10,000	10,000
530490 OTHER CHARGES/OBLIGATIONS	5,931	132,452	127,452	(5,000)
530510 OFFICE SUPPLIES	-	50	50	-
530520 OPERATING SUPPLIES	1,555	50	50	-
530521 EQUIPMENT \$1000-\$4999	-	-	25,000	25,000
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-
530550 TRAINING	45	400	400	-

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Board of County Commissioners

Program Message

Board of County Commissioners - A five member Board elected by the voters to represent the County's five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. The Board is the legislative Branch of County government and individual Commissioners serve as both legislative officers and fiscal representatives of the County. The Board is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. Acting in good faith and within their statutory authority, the Commissioners have wide discretion.

The Board takes official action through creation of policies, ordinances and resolutions at advertised public hearings and public meetings, and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners provide the following services:

- Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community
- Communicate with the Public to ensure that County policies reflect the interests of the citizens
- Provide information to the public to keep them informed of Seminole County's policies, services and direction
- Participate in community organizations so that policy decisions are made with as much information as possible

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 BOARD OF COUNTY COMMISSIONE				
510 PERSONNEL SERVICES				
510110 EXECUTIVE SALARIES	404,685	401,596	409,603	8,007
510120 REGULAR SALARIES AND WAGES	273,114	258,040	306,748	48,708
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	1,300	-	600	600
510210 SOCIAL SECURITY MATCHING	50,302	52,686	54,258	1,572
510220 RETIREMENT CONTRIBUTIONS	179,584	195,940	195,803	(137)
510230 HEALTH AND LIFE INSURANCE	101,758	104,117	126,315	22,198
510240 WORKERS COMPENSATION	711	1,859	1,915	56
510 PERSONNEL SERVICES Total	1,011,453	1,014,238	1,095,242	81,004
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	95	-	-	-
530400 TRAVEL AND PER DIEM	2,964	9,500	9,500	-
530470 PRINTING AND BINDING	-	125	125	-
530490 OTHER CHARGES/OBLIGATIONS	-	425	425	-
530510 OFFICE SUPPLIES	1,529	1,500	1,500	-
530520 OPERATING SUPPLIES	151	500	500	-
530540 BOOKS, DUES PUBLICATIONS	8,823	10,000	10,000	-
530550 TRAINING	110	-	-	-
530 OPERATING EXPENDITURES Total	13,672	22,050	22,050	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	33,382	28,283	41,736	13,453
540102 ADMIN FEE	42,738	48,056	-	(48,056)
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,576	3,505	(71)
540 INTERNAL SERVICE CHARGES Total	76,120	79,915	45,241	(34,674)
01 BOARD OF COUNTY COMMISSIONE Total	1,101,245	1,116,203	1,162,533	46,330

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

County Attorney

Program Message

The County Attorney's Office provides quality legal services in a timely manner to the Board of County Commissioners, the County Manager's Office, Departments, boards and in limited areas, upon request of elected Constitutional Officers.

The County Attorney's Office provides the following services:

- Drafting of legal opinions, ordinances, resolutions, contracts and other legal documents.
- Carry out ethics, public records and sunshine training for employees and new employee orientation.
- Carry out and/or monitor all litigation to which the County is a party, while attempting to resolve all disputes through settlement negotiations and mediations.
- Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners and the County Manager's Office.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 COUNTY ATTORNEY				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,009,329	1,124,164	1,189,522	65,358
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	67,563	89,788	90,296	508
510220 RETIREMENT CONTRIBUTIONS	125,624	139,157	150,369	11,212
510230 HEALTH AND LIFE INSURANCE	129,626	166,568	182,310	15,742
510240 WORKERS COMPENSATION	942	2,489	2,636	147
510 PERSONNEL SERVICES Total	1,333,083	1,522,166	1,615,132	92,966
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	10,165	40,125	45,204	5,079
530330 COURT REPORTER SERVICES	-	3,000	3,000	-
530400 TRAVEL AND PER DIEM	583	2,200	2,200	-
530401 TRAVEL - TRAINING RELATED	648	4,000	4,000	-
530420 TRANSPORTATION	76	200	200	-
530460 REPAIRS AND MAINTENANCE	-	500	500	-
530470 PRINTING AND BINDING	4,457	7,200	7,200	-
530490 OTHER CHARGES/OBLIGATIONS	59	200	200	-
530510 OFFICE SUPPLIES	1,534	11,000	4,000	(7,000)
530520 OPERATING SUPPLIES	468	500	500	-
530540 BOOKS, DUES PUBLICATIONS	38,199	47,262	49,183	1,921
530550 TRAINING	2,375	6,600	6,600	-
530 OPERATING EXPENDITURES Total	58,564	122,787	122,787	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	55,873	41,212	65,882	24,670
540102 ADMIN FEE	63,340	63,828	-	(63,828)
540202 INTERNAL SER FEES-LEASED EQUIP	-	6,806	5,816	(990)
540 INTERNAL SERVICE CHARGES Total	119,213	111,846	71,698	(40,148)
01 COUNTY ATTORNEY Total	1,510,861	1,756,799	1,809,617	52,818

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

County Manager

Program Message

The County Manager's Office purpose is to provide leadership, encourage and stimulate excellence throughout the organization to ensure the efficient and effective delivery of public services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners.

The County Managers Office provides the following services:

- Ensure the delivery of quality and timely services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners
- Cultivate, throughout the organization, a continuous improvement mindset and a customer service attitude that strives to anticipate, meet and exceed customer expectations
- Facilitate communication across the organization
- Provide information to the public regarding County services
- Establish a partnership with the private sector in facilitating economic development and job creation in Seminole County
- Ensure long-term fiscal sustainability

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 COUNTY MANAGER				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	622,415	622,480	637,772	15,292
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	10,872	10,980	7,200	(3,780)
510210 SOCIAL SECURITY MATCHING	41,326	49,718	48,306	(1,412)
510220 RETIREMENT CONTRIBUTIONS	112,284	118,159	120,097	1,938
510230 HEALTH AND LIFE INSURANCE	67,866	68,597	87,966	19,369
510240 WORKERS COMPENSATION	555	1,755	1,705	(50)
510 PERSONNEL SERVICES Total	855,317	871,689	903,046	31,357
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	10,561	-	-	-
530320 ACCOUNTING AND AUDITING	-	-	-	-
530340 OTHER SERVICES	132,000	140,000	140,000	-
530400 TRAVEL AND PER DIEM	48	2,250	2,250	-
530490 OTHER CHARGES/OBLIGATIONS	2,010	2,500	2,500	-
530510 OFFICE SUPPLIES	-	1,250	1,000	(250)
530520 OPERATING SUPPLIES	-	750	1,000	250
530540 BOOKS, DUES PUBLICATIONS	58,718	66,253	66,253	-
530 OPERATING EXPENDITURES Total	203,337	213,003	213,003	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	52,267	59,255	78,221	18,966
540102 ADMIN FEE	35,958	32,748	-	(32,748)
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,980	5,603	1,624
540 INTERNAL SERVICE CHARGES Total	88,225	95,982	83,824	(12,158)
560 CAPITAL OUTLAY				
560610 LAND	16,846	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-
560 CAPITAL OUTLAY Total	16,846	-	-	-
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	5,000	-	-	-
580 GRANTS & AIDS Total	5,000	-	-	-
01 COUNTY MANAGER Total	1,168,725	1,180,674	1,199,874	19,199

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

E-911

Program Message

The 911 Administration encompasses 911 GIS mapping support, 911 operator training, administration of 911 services and equipment in support of all 911 centers in Seminole County; these centers include Seminole County Sheriff, Seminole County Fire/EMS Communications, Lake Mary P.D. Communications and Winter Springs P.D. Communications.

The Addressing Office maintains all addresses throughout Seminole County. This information is used for 911 emergency response purposes, building and planning, utilities, code enforcement, and mail. Addressing staff directly address for unincorporated Seminole County and the cities of Casselberry, Lake Mary, and Longwood. All other cities address in partnership with Seminole County Addressing. New development projects and building permits are reviewed for assigning addresses and ensuring the correct address is being used. From January 2017 to October 2017, staff edited 8426 addresses, received 2454 inquiries, reviewed 2502 building permits and assigned 642 new addresses.

Initiatives: Create and update GIS layers and Master Street Address Guide (MSAG) for Next Generation 911 Compliance

Create new Street Centerline Schema and verify against National Emergency Number Association (NENA) standards

Develop, educate, train, and implement text to 9-1-1 services for Seminole County.

Complete cross reference and matching all GIS addresses for every jurisdiction with the emergency services address data.

Enhance and implement Inter-local addressing agreement between County and municipalities for addressing services.

Enhance County Addressing Ordinance to develop uniformed code for addressing throughout the County.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 E-911				
330 INTERGOVERNMENTAL REVENUE				
335220 E911 WIRELESS	-	-	-	-
335225 E911 NON WIRELESS	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	-	-	-	-
340 CHARGES FOR SERVICES				
341910 ADDRESSING FEES	(17,035)	-	-	-
340 CHARGES FOR SERVICES Total	(17,035)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	331,627	350,388	364,620	14,232
510140 OVERTIME	49	1,515	1,560	45
510150 SPECIAL PAY	-	-	-	-
510210 SOCIAL SECURITY MATCHING	24,204	27,329	25,854	(1,475)
510220 RETIREMENT CONTRIBUTIONS	24,565	38,604	29,690	(8,914)
510230 HEALTH AND LIFE INSURANCE	73,852	81,629	85,105	3,476
510240 WORKERS COMPENSATION	3,115	5,186	912	(4,274)
510 PERSONNEL SERVICES Total	457,413	504,651	507,741	3,090
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	6,000	6,000	-
530400 TRAVEL AND PER DIEM	705	-	100	100
530401 TRAVEL - TRAINING RELATED	(558)	6,780	7,280	500
530410 COMMUNICATIONS	605,231	751,445	770,245	18,800
530460 REPAIRS AND MAINTENANCE	313,589	201,428	201,428	-
530480 PROMOTIONAL ACTIVITIES	-	-	5,000	5,000
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530510 OFFICE SUPPLIES	1,119	1,145	1,145	-
530520 OPERATING SUPPLIES	877	1,800	1,800	-
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	35,022	18,004	18,004	-
530540 BOOKS, DUES PUBLICATIONS	411	1,080	1,080	-
530550 TRAINING	1,455	9,150	7,050	(2,100)
530 OPERATING EXPENDITURES Total	957,852	996,832	1,019,132	22,300
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	21,058	9,301	88,400	79,099
540102 ADMIN FEE	7,318	14,738	-	(14,738)
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,230	3,814	584
540 INTERNAL SERVICE CHARGES Total	28,376	27,269	92,214	64,945
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	156,037	-	-	-
560650 CONSTRUCTION IN PROGRESS	2,316,862	-	-	-

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
560 CAPITAL OUTLAY Total	2,472,899	-	-	-
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	518,317	138,188	119,388	(18,800)
580 GRANTS & AIDS Total	518,317	138,188	119,388	(18,800)
596 TRANSFERS TO CONSTITUTIONA				
590963 TRANSFER TO THE SHERIFF	-	425,000	425,000	-
596 TRANSFERS TO CONSTITUTIONA Total	-	425,000	425,000	-
01 E-911 Total	4,417,822	2,091,940	2,163,474	71,534

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Economic Development & Community Relations

Program Message

Economic Development: Economic Development is committed to Seminole County's economic growth and works directly with businesses while utilizing strategic partnerships to strengthen Seminole County's economy and create new employment opportunities.

Creating high-wage jobs for Seminole County is essential to our community's future prosperity. In FY2016/2017, Economic Development continued to work toward this goal by strengthening our economy through strategic partnerships, business development services, business retention and expansion programs and professional and technical outreach. Key relationships include: Seminole State College Center for Economic Development, the Orlando Economic Partnerships, Prospera, Seminole County's four Chambers of Commerce, and the University of Central Florida Business Incubation Program.

Seminole County supported seven economic development projects, which created 947 new jobs with an average annual wage of \$51,766 and a capital investment of \$21.1 million. Industries recruited to the county include: aviation and aerospace, financial services, information technology, and customer service.

Business retention and expansion programs continue to be a primary focus for Seminole County Economic Development. More than 500 individual business visits were executed this year, and 20 local businesses were highlighted at our Board of County Commission meetings as a way of saying "Thank You" for doing business in Seminole County.

As part of our partnerships with the Seminole State College Center for Economic Development and Prospera, more than 4,500 clients, 296 business start-ups and 1,750 jobs were created or retained.

Community Information: Community Information manages external communication efforts for Seminole County Government with the primary goal of effective outreach to County residents.

Community Information is responsible for ensuring Seminole County has an informed citizenry by providing an unimpeded flow of factual, unbiased information related to the County, local governmental agencies and government partners. Community information manages relationships with members of the media and coordinates the fulfillment of their requests. Additionally, Community Information oversees external communication efforts including: social media efforts, County website, You Tube, newsletters, the County Manager's annual report, and the State of the County address.

SGTV airs Board of County Commission meetings and produces original programming videos in partnership with County departments. Graphics provides professional design, artwork and photography services for internal and external County communication materials.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Economic Development & Community Relations (CONT.)

Program Message

Tourism: Orlando North Seminole County Tourism is the destination tourism marketing organization for Seminole County, providing marketing, education and awareness opportunities with the goal of growing the visitation market to Seminole County.

Orlando North Seminole County Tourism supports the increase of tourist development tax collections and ultimately the economic impact created by visitors to Seminole County. It creates and manages efforts that connect local business partners (attractions, hotels, restaurants) with the purpose of supporting their efforts to increase visitation.

Additionally, with the opening of the Seminole County Sports Complex in May, 2016, Orlando North Seminole County Sports Tourism is responsible for marketing Seminole County as a premiere sports destination for baseball and softball tournaments, as well as the promotion of soccer and tennis tournaments at other County facilities.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 ECONOMIC DEV & COMMUNITY RE				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	691,133	772,202	913,644	141,442
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	3,260	2,310	3,510	1,200
510210 SOCIAL SECURITY MATCHING	50,840	60,287	69,278	8,991
510220 RETIREMENT CONTRIBUTIONS	62,738	68,564	88,152	19,588
510230 HEALTH AND LIFE INSURANCE	133,066	157,104	187,773	30,669
510240 WORKERS COMPENSATION	824	3,646	2,445	(1,201)
510 PERSONNEL SERVICES Total	941,861	1,064,113	1,264,802	200,689
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	824,740	933,490	1,594,590	661,100
530340 OTHER SERVICES	930,899	1,076,294	228,060	(848,234)
530400 TRAVEL AND PER DIEM	8,206	16,790	9,000	(7,790)
530401 TRAVEL - TRAINING RELATED	327	4,000	16,500	12,500
530402 TRAVEL - TRAINING NON-EMPLOYEE	13,083	20,000	-	(20,000)
530420 TRANSPORTATION	82	400	-	(400)
530430 UTILITIES - ELECTRICITY	1,262	1,600	1,600	-
530440 RENTAL AND LEASES	89,013	98,748	100,735	1,987
530460 REPAIRS AND MAINTENANCE	1,527	13,500	9,950	(3,550)
530470 PRINTING AND BINDING	38,151	40,500	20,500	(20,000)
530480 PROMOTIONAL ACTIVITIES	247,777	510,500	611,013	100,513
530490 OTHER CHARGES/OBLIGATIONS	440	-	-	-
530510 OFFICE SUPPLIES	2,685	2,925	9,475	6,550
530520 OPERATING SUPPLIES	19,643	17,250	2,000	(15,250)
530521 EQUIPMENT \$1000-\$4999	-	4,800	10,150	5,350
530522 OPERATING SUPPLIES-TECHNOLOGY	2,840	7,600	1,700	(5,900)
530540 BOOKS, DUES PUBLICATIONS	17,764	22,095	25,795	3,700
530550 TRAINING	1,310	3,000	12,000	9,000
530 OPERATING EXPENDITURES Total	2,199,749	2,773,492	2,653,068	(120,424)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	119,372	105,455	144,359	38,903
540102 ADMIN FEE	46,767	70,614	60,000	(10,614)
540201 INSURANCE	238	2,043	2,043	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	7,152	16,369	9,217
540 INTERNAL SERVICE CHARGES Total	166,377	185,264	222,771	37,506
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	46,145	17,000	-	(17,000)
560 CAPITAL OUTLAY Total	46,145	17,000	-	(17,000)
570 DEBT SERVICE				
570720 INTEREST	-	-	50,000	50,000

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
570 DEBT SERVICE Total	-	-	50,000	50,000
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	-	250,000	-	(250,000)
580821 AID TO PRIVATE ORGANIZATIONS	410,000	1,149,763	1,397,060	247,297
580 GRANTS & AIDS Total	410,000	1,399,763	1,397,060	(2,703)
01 ECONOMIC DEV & COMMUNITY RE Total	3,764,132	5,439,632	5,587,701	148,068

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Emergency Management

Program Message

The Office of Emergency Management is responsible for performing technical work in the development, implementation, and management of countywide disaster response, recovery, mitigation, risk reduction, prevention, and preparedness. The emergency management team prepares, manages and coordinates the Emergency Operations Center during times of emergency.

The Office of Emergency Management provides countywide planning, training and exercise programs in order to be prepared for natural, technological, and/or man-made emergencies. The Office of Emergency Management develops a Strategic Plan each year with a list of goals, objectives and actionable items. The goals and objectives encompass all phases of emergency management including: preparedness, prevention, response, recovery, and mitigation.

Initiatives: Enhance capabilities necessary to protect the community from all identified hazards. Strengthen resources to anticipate, prevent, or disrupt human-caused hazards.

Increase response capabilities necessary to improve life safety, property protection, and environmental preservation.

Implement initiatives to engage the whole community in order to more effectively recover from disasters.

Build a more resilient community through innovative mitigation strategies.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 EMERGENCY MANAGEMENT				
330 INTERGOVERNMENTAL REVENUE				
331230 EMPG GRANT	(110,671)	(31,885)	(41,056)	(9,171)
334220 PUBLIC SAFETY GRANT	(631,102)	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	(741,772)	(31,885)	(41,056)	(9,171)
340 CHARGES FOR SERVICES				
342430 EMERGENCY MGMT	-	-	-	-
340 CHARGES FOR SERVICES Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	208,546	254,940	300,457	45,517
510125 PART-TIME PERSONNEL	29,849	27,620	-	(27,620)
510130 OTHER PERSONAL SERVICES	4,040	-	-	-
510140 OVERTIME	3,194	3,535	3,605	70
510150 SPECIAL PAY	-	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	18,340	22,746	24,943	2,197
510220 RETIREMENT CONTRIBUTIONS	20,080	40,708	25,538	(15,170)
510230 HEALTH AND LIFE INSURANCE	32,971	36,348	47,466	11,118
510240 WORKERS COMPENSATION	2,106	5,464	880	(4,584)
510 PERSONNEL SERVICES Total	319,125	391,361	404,089	12,728
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	-	-	-
530340 OTHER SERVICES	10,900	-	-	-
530400 TRAVEL AND PER DIEM	47	-	-	-
530401 TRAVEL - TRAINING RELATED	2,959	-	-	-
530410 COMMUNICATIONS	24,155	6,000	6,000	-
530440 RENTAL AND LEASES	-	-	-	-
530460 REPAIRS AND MAINTENANCE	8,130	-	-	-
530470 PRINTING AND BINDING	2,523	-	-	-
530480 PROMOTIONAL ACTIVITIES	10,385	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	36	-	-	-
530510 OFFICE SUPPLIES	4,048	-	-	-
530520 OPERATING SUPPLIES	138,674	13,000	14,000	1,000
530521 EQUIPMENT \$1000-\$4999	7,074	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	3,569	-	-	-
530540 BOOKS, DUES PUBLICATIONS	1,095	-	-	-
530550 TRAINING	6,260	10,000	10,000	-
530 OPERATING EXPENDITURES Total	219,855	29,000	30,000	1,000
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	312,665	323,497	327,918	4,421
540102 ADMIN FEE	14,025	99,134	-	(99,134)

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540104 COUNTY LABOR GRANT	-	-	-	-
540106 OTHER CHRGS/GRANTS	-	-	-	-
540201 INSURANCE	6,020	6,020	6,020	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	29,993	38,124	8,131
540 INTERNAL SERVICE CHARGES Total	332,710	458,644	372,062	(86,582)
560 CAPITAL OUTLAY				
560620 BUILDINGS	7,369	-	-	-
560642 EQUIPMENT >\$4999	21,990	-	25,754	25,754
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-
560650 CONSTRUCTION IN PROGRESS	-	180,000	-	(180,000)
560 CAPITAL OUTLAY Total	29,359	180,000	25,754	(154,246)
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	512,706	-	-	-
580 GRANTS & AIDS Total	512,706	-	-	-
599 RESERVES				
599998 RESERVE FOR CONTINGENCIES	-	-	-	-
599 RESERVES Total	-	-	-	-
01 EMERGENCY MANAGEMENT Total	671,982	1,027,120	790,848	(236,272)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Human Resources

Program Message

The Office of Human Resources provides centralized support to Seminole County Government through:

- Cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision.
- Promoting the health and well-being of employees
- Increasing responsibility for positive behavior and performance both individually and collectively
- Adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County. We strive for Seminole County Government to be the employer of choice in the Central Florida.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 HUMAN RESOURCES				
360 MISCELLANEOUS REVENUES				
369900 MISCELLANEOUS-OTHER	-	-	(75,000)	(75,000)
360 MISCELLANEOUS REVENUES Total	-	-	(75,000)	(75,000)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	466,723	465,300	516,087	50,787
510125 PART-TIME PERSONNEL	-	11,464	-	(11,464)
510130 OTHER PERSONAL SERVICES	2,418	-	-	-
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	450	450	2,475	2,025
510210 SOCIAL SECURITY MATCHING	34,255	38,079	39,142	1,063
510220 RETIREMENT CONTRIBUTIONS	43,666	47,051	49,903	2,852
510230 HEALTH AND LIFE INSURANCE	97,783	106,567	124,689	18,122
510240 WORKERS COMPENSATION	471	1,344	1,382	38
510 PERSONNEL SERVICES Total	645,767	670,255	733,677	63,422
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	23,436	42,010	30,000	(12,010)
530340 OTHER SERVICES	54,978	48,000	17,000	(31,000)
530400 TRAVEL AND PER DIEM	188	1,650	2,650	1,000
530401 TRAVEL - TRAINING RELATED	-	1,400	900	(500)
530420 TRANSPORTATION	34	-	-	-
530460 REPAIRS AND MAINTENANCE	4,980	7,220	7,220	-
530490 OTHER CHARGES/OBLIGATIONS	31,168	30,800	30,800	-
530510 OFFICE SUPPLIES	2,693	2,750	3,200	450
530520 OPERATING SUPPLIES	2,292	4,000	11,300	7,300
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	22,502	23,000	27,746	4,746
530540 BOOKS, DUES PUBLICATIONS	1,648	1,750	2,250	500
530550 TRAINING	9,173	17,500	66,000	48,500
530 OPERATING EXPENDITURES Total	153,091	180,080	199,066	18,986
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	15,742	10,059	19,600	9,541
540102 ADMIN FEE	30,535	42,376	-	(42,376)
540202 INTERNAL SER FEES-LEASED EQUIP	-	5,191	723	(4,468)
540 INTERNAL SERVICE CHARGES Total	46,277	57,626	20,323	(37,303)
01 HUMAN RESOURCES Total	845,135	907,961	878,066	(29,895)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Office of Organizational Excellence

Program Message

The Office of Organizational Excellence (OOE) partners with individuals and teams to improve outcomes for our community and business partners. The OOE accomplishes this goal by applying sound business principles to project management, performance management, strategic planning, employee development, and formal research. More specifically, The OOE provides project management expertise through active involvement in formal projects and by providing project management training via an on-staff certified Project Management Professional (PMP). The OOE also partners with departmental teams to improve performance by integrating process toolkits such as Six Sigma and LEAN. The Office of Organizational Excellence provides strategic planning services to assist departments develop and manage their strategic plans. Additionally, the OOE provides formal analysis and recommendations to help individual employees and teams realize their potential. The OOE also performs high quality research on a wide range of issues that impact programs and clients.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 OFFICE OF ORGANIZATIONAL EX				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	103,769	102,106	182,299	80,193
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	3,750	3,300	600	(2,700)
510210 SOCIAL SECURITY MATCHING	7,814	8,155	13,869	5,714
510220 RETIREMENT CONTRIBUTIONS	22,332	8,017	14,358	6,341
510230 HEALTH AND LIFE INSURANCE	8,853	8,688	31,066	22,378
510240 WORKERS COMPENSATION	184	288	489	201
510 PERSONNEL SERVICES Total	146,701	130,554	242,681	112,127
530 OPERATING EXPENDITURES				
530400 TRAVEL AND PER DIEM	-	250	250	-
530510 OFFICE SUPPLIES	-	200	400	200
530520 OPERATING SUPPLIES	-	540	-	(540)
530540 BOOKS, DUES PUBLICATIONS	-	670	1,070	400
530550 TRAINING	-	1,200	1,140	(60)
530 OPERATING EXPENDITURES Total	-	2,860	2,860	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	2,503	2,478	2,816	338
540102 ADMIN FEE	9,916	4,158	-	(4,158)
540202 INTERNAL SER FEES-LEASED EQUIP	-	5,999	263	(5,735)
540 INTERNAL SERVICE CHARGES Total	12,419	12,635	3,079	(9,555)
01 OFFICE OF ORGANIZATIONAL EX Total	159,120	146,049	248,620	102,572

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

01 ADMINISTRATION DEPT

Telecommunications

Program Message

Radio System and Tower: The program services the following; programming, template development, installation, repair, preventive maintenance, modification and integration of two way radio communication to include the tower infrastructure for first responders and County operations personnel of Seminole County Government to include but not limited to City of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford and Winter Springs. Services are also provided to Sanford Airport Authority, Central Florida Regional Hospital, South Seminole Community Hospital, Florida Hospital Altamonte, Seminole County School Board Authority, Seminole State College, Florida Highway Patrol, local news agencies, and Federal agencies (U.S. Marshalls, U.S. Drug Enforcement Administration, U.S. Immigration and Customs Enforcement, and U.S. Customs and Border Protection). This team maintains and updates all surveillance camera systems for transmitter sites and server rooms. In addition, the team maintains cyber security access systems and all matters FCC within Seminole County Government jurisdiction.

Telecommunication Infrastructure: The telecommunications infrastructure team supports the wiring and connections throughout Seminole County to include fiber, wiring schemas, connections with outside agencies, and connections in all County buildings. Staff maintains cable television connectivity, audio/visual systems, judicial assisted listening systems, public building addressing systems, and fire station audio systems. The team oversees uninterrupted power supply systems for buildings and transmitter sites. Finally, the team monitors inventory for entire network to ensure supplies are available in the stockroom to ensure fiscal and budget compliance.

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 TELECOMMUNICATIONS				
340 CHARGES FOR SERVICES				
343901 TOWER COMM FEES	(130,945)	-	-	-
343902 FIBER WAN FEES	(20,818)	-	-	-
340 CHARGES FOR SERVICES Total	(151,763)	-	-	-
350 JUDGEMENTS FINES & FORFEIT				
351700 INTERGOVT RADIO PROGRAM	-	-	-	-
350 JUDGEMENTS FINES & FORFEIT Total	-	-	-	-
360 MISCELLANEOUS REVENUES				
369940 REIMBURSEMENTS - RADIOS	(137,795)	-	-	-
360 MISCELLANEOUS REVENUES Total	(137,795)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	516,052	512,266	542,975	30,709
510140 OVERTIME	12,216	20,095	20,095	-
510150 SPECIAL PAY	950	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	38,436	42,452	42,664	212
510220 RETIREMENT CONTRIBUTIONS	38,741	41,679	44,169	2,490
510230 HEALTH AND LIFE INSURANCE	112,816	113,034	123,495	10,461
510240 WORKERS COMPENSATION	4,514	12,776	13,122	346
510 PERSONNEL SERVICES Total	723,726	742,302	787,720	45,418
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	-	-	-
530400 TRAVEL AND PER DIEM	6,194	7,000	1,000	(6,000)
530401 TRAVEL - TRAINING RELATED	1,277	2,000	8,500	6,500
530410 COMMUNICATIONS	3,709	1,740	1,740	-
530420 TRANSPORTATION	379	2,000	2,000	-
530460 REPAIRS AND MAINTENANCE	1,612,707	1,638,465	1,807,656	169,191
530510 OFFICE SUPPLIES	688	750	750	-
530520 OPERATING SUPPLIES	35,867	42,000	67,000	25,000
530521 EQUIPMENT \$1000-\$4999	1,200	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-
530540 BOOKS, DUES PUBLICATIONS	3,374	2,960	2,960	-
530550 TRAINING	3,382	5,000	8,000	3,000
530 OPERATING EXPENDITURES Total	1,668,776	1,701,915	1,899,606	197,691
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	125,862	106,780	111,547	4,767
540102 ADMIN FEE	73,294	94,950	-	(94,950)
540201 INSURANCE	7,187	7,187	7,187	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	7,960	9,000	1,040
540 INTERNAL SERVICE CHARGES Total	206,343	216,877	127,734	(89,143)

01 ADMINISTRATION DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
560 CAPITAL OUTLAY				
560620 BUILDINGS	-	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	11,115	-	-	-
560642 EQUIPMENT >\$4999	-	-	22,100	22,100
560650 CONSTRUCTION IN PROGRESS	1,019,601	150,000	-	(150,000)
560 CAPITAL OUTLAY Total	1,030,716	150,000	22,100	(127,900)
01 TELECOMMUNICATIONS Total	3,340,002	2,811,094	2,837,160	26,066

CONSTITUTIONAL OFFICERS

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

**CLERK OF THE COURT
PROPERTY APPRAISER
SHERIFF'S OFFICE
SUPERVISOR OF ELECTIONS
TAX COLLECTOR**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

Department Message

The offices of the Sheriff, Property Appraiser, Tax Collector, Clerk of the Court, and Supervisor of Elections are constitutional offices within Seminole County . The Constitutional Officers are elected by the residents of Seminole County to perform executive and administrative functions as specified by general law, the State Constitution and any specific provisions included in the Seminole County Home Rule Charter. The Constitutional Offices submit their budgets annually to the State for approval. The County will budget a transfer of general funds to each constitutional officer for the amount they request or what is approved. Below is a summary of the function of each Constitutional Office:

- 1) CLERK OF THE COURT** - The Clerk's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens.
- 2) PROPERTY APPRAISER** - The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- 3) SHERIFF** - The Sheriff's mission is to enhance the quality of life by reducing crime and the fear of crime throughout Seminole County.
- 4) SUPERVISOR OF ELECTIONS** - The Supervisor of Elections carries out the election laws adopted by the State Legislature and provides Seminole County residents with important election information.
- 5) TAX COLLECTOR** - The Tax Collector's Office collects and remits to the County the tax revenue pertaining to real and personal tangible property in Seminole County, along with other various revenue sources.

02 CONSTITUTIONAL OFFICERS

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
02 CLERK OF THE COURT	3,027,546	2,916,088	2,865,806	(50,282)
02 PROPERTY APPRAISER	4,934,537	5,025,342	5,113,736	88,393
02 SHERIFF'S OFFICE	112,645,816	120,324,655	125,034,936	4,710,281
02 SUPERVISOR OF ELECTIONS	3,076,726	2,918,139	2,922,372	4,233
02 TAX COLLECTOR	6,720,234	7,177,256	7,209,597	32,341
01 GENERAL FUNDS Total	130,404,859	138,361,480	143,146,447	4,784,967
02 REPLACEMENT FUNDS				
02 SHERIFF'S OFFICE	-	369,300	-	(369,300)
02 REPLACEMENT FUNDS Total	-	369,300	-	(369,300)
04 TRANSPORTATION FUNDS				
02 PROPERTY APPRAISER	17,575	17,840	18,904	1,064
02 TAX COLLECTOR	7,360	8,360	8,694	334
04 TRANSPORTATION FUNDS Total	24,934	26,200	27,598	1,398
06 FIRE DISTRICT FUNDS				
02 PROPERTY APPRAISER	491,541	529,077	555,665	26,588
02 TAX COLLECTOR	216,825	231,990	301,000	69,010
06 FIRE DISTRICT FUNDS Total	708,367	761,067	856,665	95,598
09 COURT RELATED FUNDS				
02 SHERIFF'S OFFICE	112,430	160,883	167,755	6,872
09 COURT RELATED FUNDS Total	112,430	160,883	167,755	6,872
12 LAW ENFORCEMENT FUNDS				
02 SHERIFF'S OFFICE	1,721,801	200,000	150,000	(50,000)
12 LAW ENFORCEMENT FUNDS Total	1,721,801	200,000	150,000	(50,000)
13 SPECIAL REVENUE FUNDS				
02 SHERIFF'S OFFICE	25,545	148,169	187,306	39,137
13 SPECIAL REVENUE FUNDS Total	25,545	148,169	187,306	39,137
Grand Total	132,997,936	140,027,099	144,535,771	4,508,672

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

Clerk of the Court

Program Message

The Clerk of the Court Office's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens. The Clerk's Office handles different functions including the County's Finance Department, financial auditing, record keeping, court related cases (civil and criminal) , jury summons, marriage licenses and passports. The Office consists of an elected Clerk of the Court and 32.3 additional FTEs that assists the County.

02 CONSTITUTIONAL OFFICERS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 CLERK OF THE COURT				
530 OPERATING EXPENDITURES				
530490 OTHER CHARGES/OBLIGATIONS	18,836	-	24,000	24,000
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530 OPERATING EXPENDITURES Total	18,836	-	24,000	24,000
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	185,305	164,243	230,548	66,305
540102 ADMIN FEE	97	14,938	-	(14,938)
540201 INSURANCE	1,008	1,008	1,008	-
540 INTERNAL SERVICE CHARGES Total	186,410	180,189	231,556	51,367
596 TRANSFERS TO CONSTITUTIONA				
590962 TRANSFER TO THE CLERK	2,822,300	2,735,899	2,610,250	(125,649)
596 TRANSFERS TO CONSTITUTIONA Total	2,822,300	2,735,899	2,610,250	(125,649)
02 CLERK OF THE COURT Total	3,027,546	2,916,088	2,865,806	(50,282)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

Property Appraiser

Program Message

The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes. The "market" value of real property is based on the current real estate market. Finding the "market" value of your property means discovering the price most people would pay for your property. Determining a fair and equitable value is the only role of this office in the taxing process.

The property appraiser does not create the value. People make the value by buying and selling real estate in the market place. The property appraiser has the legal responsibility to study those transactions and appraise your property accordingly.

The property appraiser also tracks:

- Ownership changes
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyzes trends in sales prices, construction costs, and rents to best estimate the value of assessable property

The Seminole County Property Appraiser's Office has a state-of-the-art technological approach to the valuation process. A progressive Computer Assisted Mass Appraisal (C.A.M.A.) system is used by experienced appraisers to ensure that fair values are set for all Seminole County property owners.

Appraisers are also assisted by our Geographic Information System (GIS) which helps us to provide detailed and up-to-date property ownership maps for field appraisers. The GIS system is updated daily to reflect new changes to the land in Seminole County. This information is also used to analyze property data and gives appraisers yet another tool for comparing similar properties. The Office is made up of an elected Property Appraiser and 50 FTEs.

02 CONSTITUTIONAL OFFICERS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 PROPERTY APPRAISER				
530 OPERATING EXPENDITURES				
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530 OPERATING EXPENDITURES Total	-	-	-	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	50,429	44,287	55,461	11,174
540102 ADMIN FEE	-	48,762	-	(48,762)
540 INTERNAL SERVICE CHARGES Total	50,429	93,049	55,461	(37,588)
596 TRANSFERS TO CONSTITUTIONA				
590965 TRANSFER-PROPERTY APPRAISER	5,393,225	5,479,210	5,632,844	153,634
596 TRANSFERS TO CONSTITUTIONA Total	5,393,225	5,479,210	5,632,844	153,634
02 PROPERTY APPRAISER Total	5,443,653	5,572,259	5,688,305	116,046

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

Sheriff's Office

Program Message

The Sheriff's Office performs the following functions: law enforcement services, court security services for the County's three court facilities, and correctional services through operation of the John E. Polk Correctional Facility and Seminole County Juvenile Detention Center. Some programs included in the Sheriff's Office are law enforcement, jail operations and maintenance, judicial security, police education, probation, PAY Program/Teen Court for at-risk youth, juvenile detention, and administration. The Office includes an elected Sheriff and 1301 other personnel.

02 CONSTITUTIONAL OFFICERS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 SHERIFF'S OFFICE				
340 CHARGES FOR SERVICES				
342910 INMPOUND/IMMOBILIZATION	-	-	-	-
342920 SUPERVISOR - PAY	(24,321)	(25,000)	(25,000)	-
348880 SUPERVISION - PROBATION	-	-	-	-
340 CHARGES FOR SERVICES Total	(24,321)	(25,000)	(25,000)	-
350 JUDGEMENTS FINES & FORFEIT				
359901 ADULT DIVERSION	-	-	-	-
359902 COMMUNITY SVC INSURANCE	-	-	-	-
350 JUDGEMENTS FINES & FORFEIT Total	-	-	-	-
360 MISCELLANEOUS REVENUES				
369925 CC CONVENIENCE FEES	-	(10,000)	(10,000)	-
360 MISCELLANEOUS REVENUES Total	-	(10,000)	(10,000)	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,582,863	-	-	-
510140 OVERTIME	39,841	-	-	-
510150 SPECIAL PAY	1,251	-	-	-
510210 SOCIAL SECURITY MATCHING	119,557	-	-	-
510220 RETIREMENT CONTRIBUTIONS	133,831	-	-	-
510230 HEALTH AND LIFE INSURANCE	352,755	-	-	-
510240 WORKERS COMPENSATION	22,012	-	-	-
510 PERSONNEL SERVICES Total	2,252,110	-	-	-
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	235	-	-	-
530400 TRAVEL AND PER DIEM	62,688	-	-	-
530401 TRAVEL - TRAINING RELATED	902	-	-	-
530430 UTILITIES - ELECTRICITY	528,130	-	-	-
530439 UTILITIES - OTHER	546,986	-	-	-
530460 REPAIRS AND MAINTENANCE	357,302	1,400,000	1,400,000	-
530490 OTHER CHARGES/OBLIGATIONS	258,060	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	740	-	-	-
530510 OFFICE SUPPLIES	4,080	-	-	-
530520 OPERATING SUPPLIES	1,385,941	-	-	-
530521 EQUIPMENT \$1000-\$4999	21,897	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-
530540 BOOKS, DUES PUBLICATIONS	676	-	-	-
530550 TRAINING	79,645	-	-	-
530 OPERATING EXPENDITURES Total	3,247,283	1,400,000	1,400,000	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	540,488	1,106,408	2,224,433	1,118,026

02 CONSTITUTIONAL OFFICERS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540102 ADMIN FEE	156,540	1,334,467	-	(1,334,467)
540201 INSURANCE	203,906	203,043	203,043	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	-	11,896	11,896
540 INTERNAL SERVICE CHARGES Total	900,934	2,643,918	2,439,372	(204,546)
560 CAPITAL OUTLAY				
560620 BUILDINGS	-	-	375,000	375,000
560630 IMPROVEMENTS OTH THAN BLD	259,695	-	-	-
560642 EQUIPMENT >\$4999	212,166	600,000	1,200,000	600,000
560650 CONSTRUCTION IN PROGRESS	-	369,300	-	(369,300)
560 CAPITAL OUTLAY Total	471,861	969,300	1,575,000	605,700
580 GRANTS & AIDS				
580833 OTHER GRANTS & AIDS/INDIVIDUAL	50,405	-	-	-
580 GRANTS & AIDS Total	50,405	-	-	-
596 TRANSFERS TO CONSTITUTIONA				
590963 TRANSFER TO THE SHERIFF	107,583,000	116,189,789	120,125,624	3,935,835
596 TRANSFERS TO CONSTITUTIONA Total	107,583,000	116,189,789	120,125,624	3,935,835
599 RESERVES				
599998 RESERVE FOR CONTINGENCIES	-	-	-	-
599 RESERVES Total	-	-	-	-
02 SHERIFF'S OFFICE Total	114,481,271	121,168,007	125,504,996	4,336,989

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

Supervisor of Elections

Program Message

The Supervisor of Elections Office is responsible for carrying out the election laws adopted by the State Legislature and provides Seminole County residents with important election information. This office handles all Countywide election activities including registering citizens to vote, managing voting booths and providing ballots, and assisting candidates with registration. The mission statement for the Supervisor of Election is: Efficient Elections- Excellent Service - Fiduciary Conservatism - Voter Confidence. The Office includes an elected Supervisor of Elections and 15 other FTEs (not including poll workers).

02 CONSTITUTIONAL OFFICERS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 SUPERVISOR OF ELECTIONS				
330 INTERGOVERNMENTAL REVENUE				
331100 ELECTION GRANTS	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	-	-	-	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	72,970	327,340	405,302	77,962
540102 ADMIN FEE	-	29,392	-	(29,392)
540201 INSURANCE	-	1,512	1,512	-
540 INTERNAL SERVICE CHARGES Total	72,970	358,244	406,814	48,570
596 TRANSFERS TO CONSTITUTIONA				
590966 TRANSFER- SOE	3,003,756	2,559,895	2,515,558	(44,337)
596 TRANSFERS TO CONSTITUTIONA Total	3,003,756	2,559,895	2,515,558	(44,337)
02 SUPERVISOR OF ELECTIONS Total	3,076,726	2,918,139	2,922,372	4,233

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

02 CONSTITUTIONAL OFFICERS DEPT

Tax Collector

Program Message

Under Florida Statute 197, the Tax Collector has the responsibility for the collection of ad valorem taxes and non-ad valorem taxes assessments. These are levied by the county, municipalities, and various taxing authorities in the county. Taxes are based on the assessed value and the millage of each taxing authority. The Office of the Tax Collector provides other services including tag, titles, drivers licenses and recreational licenses i.e. weapon, hunt, fishing licenses. The Office includes an elected Tax Collector and 118 other positions.

02 CONSTITUTIONAL OFFICERS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
02 TAX COLLECTOR				
530 OPERATING EXPENDITURES				
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530 OPERATING EXPENDITURES Total	-	-	-	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	133,231	110,896	74,351	(36,545)
540102 ADMIN FEE	1	65,064	-	(65,064)
540201 INSURANCE	10,246	10,246	10,246	-
540 INTERNAL SERVICE CHARGES Total	143,478	186,206	84,597	(101,609)
596 TRANSFERS TO CONSTITUTIONA				
590964 TRANSFER-TAX COLLECTOR	6,800,941	7,231,400	7,434,694	203,294
596 TRANSFERS TO CONSTITUTIONA Total	6,800,941	7,231,400	7,434,694	203,294
02 TAX COLLECTOR Total	6,944,419	7,417,606	7,519,291	101,685



COURT SUPPORT

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

**ARTICLE V COURT TECHNOLOGY
GUARDIAN AD LITEM
JUDICIAL
LAW LIBRARY
LEGAL AID**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Department Message

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

The County provides funding for the following court programs:

1) Article V Court Technology - Technology related costs for Judicial, Public Defender, and State Attorney of the Eighteenth Judicial Circuit in Seminole County as required by the Florida State Constitution Article V, Section 14 and Florida Statutes 29.008(1)(f)2 and (h).

2) Guardian Ad Litem - The mission of this program is to recruit, train, support and supervise volunteers to advocate for the best interest of children who are alleged to be abused, neglected, or abandoned, and who are involved in court proceedings.

3) Judicial - The mission of the Eighteenth Judicial Circuit is to be an independent and coequal branch of government, designed to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

4) Law Library- The Fred R. Wilson Memorial Law Library is located in the City of Sanford and provides the resources necessary to meet the legal information needs of the legal community and the public.

5) Legal Aid - The mission of the Seminole County Bar Association Legal Aid Society is to provide quality legal services to low income residents of Seminole County with priority given to victims of domestic violence, veterans, senior citizens and disadvantaged children. The Pledge of Allegiance closes with the words "with liberty and justice for all." We take this pledge seriously and work diligently to ensure that the principles and philosophy that our founding fathers envisioned remains vibrant and alive when it comes to access to justice for low income individuals and for the most vulnerable citizens in our community.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Department Goals/Objectives/Performance Measures

GOAL: INCREASE THE NUMBER OF VOLUNTEER CHILD ADVOCATES FOR CHILDREN IN THE DEPENDENCY COURT SYSTEM THROUGH QUALITY TRAINING AND SUPPORT.

Objective: Increase number of volunteers attending Guardian Ad Litem Child Advocacy Training.

Performance Measure: Number of prospective volunteers attending training

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
43	48	60

Objective: Increase number of Children who are served by Volunteers, instead of paid staff, to 75%.

Performance Measure: Percent of children served by volunteers

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
75%	68%	75%

Due to large increase in number of children entering dependency system the Statewide GAL program added additional staff positions to cover the workload causing more staff to be on cases as the program works to increase volunteers.

Objective: Maintain volunteer retention rate at 75% or greater in order for the program to increase number of volunteers to 225.

Performance Measure: Volunteer retention rate

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
74.7%	76%	75%

Objective: Quality Advocacy in the area of education through training and increase volunteers to be Educational Advocates to 40%.

Performance Measure: % of volunteers that are Educational Advocates

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
38%	23%	40%

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: EMPOWER VULNERABLE RESIDENTS TO BECOME SELF-SUFFICIENT, IMPROVE THEIR QUALITY OF LIFE AND SAFEGUARD THEIR SAFETY, AS WELL AS THE SAFETY OF MEMBERS OF OUR COMMUNITY.

Objective: Put together the best pro bono service program during the year.

Performance Measure: Recipient of “The Florida Bar General Practice, Solo and Small Firm Section, L. Michael Roffino Pro Bono Award”

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	No	Yes

Objective: Demonstrate a significant contribution in the delivery of legal services on a pro bono basis to individuals or groups that cannot otherwise afford the services; and exhibit an extraordinary commitment to provide access to the courts for all residents of Seminole County during the year.

Performance Measure: Recipient of the Florida Bar Pro Bono Award presented by the Florida Supreme Court

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
No	No	Yes

03 COURT SUPPORT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
03 GUARDIAN AD LITEM	138,991	146,699	171,154	24,454
03 JUDICIAL	2,371,881	2,006,045	2,585,488	579,443
03 LAW LIBRARY	113,228	109,039	109,948	909
03 LEGAL AID	343,542	341,673	345,921	4,248
01 GENERAL FUNDS Total	2,967,642	2,603,456	3,212,511	609,054
03 AGENCY FUNDS				
03 JUDICIAL	48,775	-	-	-
03 AGENCY FUNDS Total	48,775	-	-	-
09 COURT RELATED FUNDS				
03 ARTICLE V COURT TECHNOLOGY	913,027	1,052,988	1,082,776	29,788
09 COURT RELATED FUNDS Total	913,027	1,052,988	1,082,776	29,788
Grand Total	3,929,444	3,656,444	4,295,287	638,842

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Article V Court Technology

Pursuant to Florida Statutes 29.008(1)(f)2 and (h) "Counties are required by s. 14, Art. V of the State Constitution to fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems, and security of facilities for the circuit and county courts, public defenders' offices, state attorneys' offices, guardian ad litem offices and the offices of the clerk of the circuit and county courts performing court-related functions."

F.S. 28.24(12)(e)(1) provides for a \$2 recording fee to fund court related technology budgeted in this program.

Public Defender - A poor person not able to hire an attorney who was arrested and charged with a crime did not have a right under the Sixth Amendment to the United States Constitution to have a lawyer represent him until 1963 when the United States Supreme Court decided the Florida case of Gideon versus Wainwright. In the Gideon decision, Justice Hugo J. Black wrote, "From the very beginning, our state and national constitutions and laws have laid great emphasis on procedural and substantive safeguards designed to assure fair trials before impartial tribunals in which every defendant stands equal before the law. This noble idea cannot be realized if the poor man charged with crime has to face his accusers without a lawyer to assist him." In response to the Gideon decision, the Florida Legislature in 1963 created the Office of the Public Defender. It was the first statewide Public Defender system in the nation. The Public Defender is a constitutional officer under Article V of the Florida Constitution. The Public Defender is an elected official, holding a four year term of office. There are twenty elected Public Defenders in the State of Florida – one for each of the twenty judicial circuits in Florida. Seminole County is in the Eighteenth Judicial Circuit, which includes Brevard County. The Public Defender for Seminole County provides cost-effective legal representation and is the lowest-funded Public Defender office in Florida relative to the State Attorney office of the judicial circuits. There is a description of the Public Defender office and of the criminal justice system at the Public Defender's website:
www.18thjudicialcircuitpublicdefender.com.

03 COURT SUPPORT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
03 ARTICLE V COURT TECHNOLOGY				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	245,083	234,513	246,461	11,948
510210 SOCIAL SECURITY MATCHING	17,736	17,940	18,668	728
510220 RETIREMENT CONTRIBUTIONS	17,677	17,635	19,326	1,691
510230 HEALTH AND LIFE INSURANCE	50,744	52,349	57,470	5,121
510240 WORKERS COMPENSATION	221	633	659	26
510 PERSONNEL SERVICES Total	331,462	323,070	342,584	19,514
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	7,581	20,000	20,000	-
530340 OTHER SERVICES	20,140	35,000	35,000	-
530400 TRAVEL AND PER DIEM	428	1,000	1,000	-
530401 TRAVEL - TRAINING RELATED	-	-	3,000	3,000
530460 REPAIRS AND MAINTENANCE	41,879	60,509	61,509	1,000
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	36,278	39,071	2,793
530510 OFFICE SUPPLIES	3,470	10,500	10,500	-
530520 OPERATING SUPPLIES	303,306	256,000	278,984	22,984
530521 EQUIPMENT \$1000-\$4999	54,780	52,450	61,381	8,931
530522 OPERATING SUPPLIES-TECHNOLOGY	70,846	143,967	133,967	(10,000)
530540 BOOKS, DUES PUBLICATIONS	-	2,000	2,000	-
530550 TRAINING	250	12,000	14,000	2,000
530 OPERATING EXPENDITURES Total	502,680	629,704	660,412	30,708
540 INTERNAL SERVICE CHARGES				
540102 ADMIN FEE	-	6,434	-	(6,434)
540 INTERNAL SERVICE CHARGES Total	-	6,434	-	(6,434)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	15,105	30,000	16,000	(14,000)
560 CAPITAL OUTLAY Total	15,105	30,000	16,000	(14,000)
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	63,780	63,780	63,780	-
580 GRANTS & AIDS Total	63,780	63,780	63,780	-
03 ARTICLE V COURT TECHNOLOGY Total	913,027	1,052,988	1,082,776	29,788

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Guardian Ad Litem

The Seminole County Guardian Ad Litem program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.822, 914.17(1), and 61.401 of the Florida Statutes.

The Legislature has found that the Guardian Ad Litem program has been an indispensable intermediary between the child and the court and the child and the Department of Children and Families (DCF) for over 35 years.

The mission of this program is to advocate for the best interest of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The program utilizes one County full-time position for training facilitation of volunteers to represent the best interest of children to the court, administrative support in the role as budget liason with the County, human resources support for the GAL office, and administrative support to the Director.

A portion of the \$65 additional court cost fee is utilized to fund the County's cost of the Guardian Ad Litem program.

03 COURT SUPPORT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
03 GUARDIAN AD LITEM				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	44,779	44,062	47,857	3,795
510210 SOCIAL SECURITY MATCHING	3,355	3,519	3,625	106
510220 RETIREMENT CONTRIBUTIONS	3,282	3,459	3,753	294
510230 HEALTH AND LIFE INSURANCE	8,498	8,688	9,779	1,091
510240 WORKERS COMPENSATION	44	124	128	4
510 PERSONNEL SERVICES Total	59,959	59,852	65,141	5,289
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	-	-	-
530340 OTHER SERVICES	9,856	16,000	22,000	6,000
530400 TRAVEL AND PER DIEM	-	50	50	-
530420 TRANSPORTATION	125	50	50	-
530440 RENTAL AND LEASES	3,624	4,500	4,500	-
530460 REPAIRS AND MAINTENANCE	-	100	100	-
530480 PROMOTIONAL ACTIVITIES	-	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	2,378	2,000	2,000	-
530510 OFFICE SUPPLIES	28	2,835	835	(2,000)
530520 OPERATING SUPPLIES	5,363	1,850	750	(1,100)
530540 BOOKS, DUES PUBLICATIONS	158	200	200	-
530550 TRAINING	1,575	1,900	1,900	-
530 OPERATING EXPENDITURES Total	23,106	29,485	32,385	2,900
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	52,684	41,650	66,294	24,644
540102 ADMIN FEE	3,242	9,310	-	(9,310)
540202 INTERNAL SER FEES-LEASED EQUIP	-	6,402	7,333	931
540 INTERNAL SERVICE CHARGES Total	55,926	57,362	73,627	16,265
03 GUARDIAN AD LITEM Total	138,991	146,699	171,154	24,454

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Judicial

The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with support staff of fifty-one employees serve in Seminole County. Court Administration manages all administrative and case management duties. Nearly 2.8 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is growing each year.

As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.

Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole County will continue to fund facilities, security, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

03 COURT SUPPORT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
03 JUDICIAL				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	126,900	131,730	143,077	11,347
510210 SOCIAL SECURITY MATCHING	9,150	10,521	10,837	316
510220 RETIREMENT CONTRIBUTIONS	9,306	10,343	11,219	876
510230 HEALTH AND LIFE INSURANCE	23,255	23,316	26,624	3,308
510240 WORKERS COMPENSATION	134	371	382	11
510 PERSONNEL SERVICES Total	168,745	176,281	192,140	15,859
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	26,535	27,500	27,500	-
530340 OTHER SERVICES	1,970	2,400	2,400	-
530460 REPAIRS AND MAINTENANCE	-	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	49,884	-	-	-
530510 OFFICE SUPPLIES	40	-	-	-
530520 OPERATING SUPPLIES	1,948	1,400	1,230	(170)
530522 OPERATING SUPPLIES-TECHNOLOGY	-	28,033	21,276	(6,757)
530540 BOOKS, DUES PUBLICATIONS	799	100	250	150
530550 TRAINING	625	979	1,600	621
530 OPERATING EXPENDITURES Total	81,801	60,412	54,256	(6,156)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	1,959,619	1,539,440	2,141,358	601,918
540102 ADMIN FEE	12,757	32,178	-	(32,178)
540201 INSURANCE	197,734	197,734	197,734	-
540 INTERNAL SERVICE CHARGES Total	2,170,110	1,769,352	2,339,092	569,740
03 JUDICIAL Total	2,420,656	2,006,045	2,585,488	579,443

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Law Library

The Law Library provides legal reference materials and referral services for the judiciary, lawyers, courthouse personnel and to meet the legal needs of the community.

The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

03 COURT SUPPORT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
03 LAW LIBRARY				
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	1,095	-	1,198	1,198
540102 ADMIN FEE	2,808	289	-	(289)
540 INTERNAL SERVICE CHARGES Total	3,903	289	1,198	909
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	109,325	108,750	108,750	-
580 GRANTS & AIDS Total	109,325	108,750	108,750	-
03 LAW LIBRARY Total	113,228	109,039	109,948	909

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

03 COURT SUPPORT DEPT

Legal Aid

Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County.

Legal aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, support staff and a panel of volunteer attorneys, law students, and college students.

Legal Aid helps poor residents obtain child support, gain safe timesharing plans, establish guardianships for disabled adults, obtain protections orders for physically abused women and children, assist homeless with legal issues, help foster children secure proper education aids to graduate high school, obtain benefits for disabled children, help elderly with housing and consumer legal issues and to assist with other family law and housing legal matters hindering stable and productive lives. Legal Aid also provides legal education and training to veterans, elderly, and to clients and employees of other non-profits. It holds a monthly Legal Advice Clinics for Veterans and the elderly in Seminole County.

A new study, commissioned by the Florida Bar Foundation, shows that every dollar spent on civil legal services for the state's low-income residents yields more than \$7 in economic impacts. This study adds to a large body of empirical data – from Florida as well as other states – that clearly demonstrates that society at large benefits when the rights of the poorest and most vulnerable among us are protected. The study points out that civil legal aid also helps ease the burden on Florida's court system by helping people who are self-represented navigate the system and helping the public understand legal processes. Civil legal aid organizations also support and leverage the pro bono work of private attorneys. This study further shows that when vulnerable residents have a good way to resolve their civil legal problems, they can remain important assets to their families, on their jobs and in their communities.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts.

03 COURT SUPPORT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
03 LEGAL AID				
540 INTERNAL SERVICE CHARGES				
540102 ADMIN FEE	9,425	865	-	(865)
540 INTERNAL SERVICE CHARGES Total	9,425	865	-	(865)
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	334,117	340,808	345,921	5,113
580 GRANTS & AIDS Total	334,117	340,808	345,921	5,113
03 LEGAL AID Total	343,542	341,673	345,921	4,248

LEISURE SERVICES DEPARTMENT

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

04 LEISURE SERVICES DEPT

**AGENCY FUNDS
EXTENSION SERVICE
GREENWAYS & TRAILS
LEISURE SERVICES BUSINESS OFFICE
LIBRARY SERVICES
NATURAL LANDS
PASSIVE PARKS
RECREATIONAL ACTIVITIES & PROGRAMS**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

04 LEISURE SERVICES DEPT

Department Message

The Leisure Services Department enriches lives through outstanding cultural, educational, environmental, and recreational experiences. In the midst of an adverse economy, demand has increased for free and affordable opportunities to learn, grow, and get out and play! The Department continues to implement strategies for enhanced services and improved internal efficiencies by leveraging human capital and streamlining workflows.

The Leisure Services Department is comprised of the following (8) Programs:

1) Agency Funds – To account for receipt and disbursement of contributions from private sources for the sole benefit of the entity, Extension Services Program. This Program includes the following:

- 4-H Youth Development
- Family and Consumer Science
- Commercial Horticulture
- Greenway & Trails
- Master Gardner

2) Extension Services – This program contains the following services which have the ultimate purpose of educating and providing measureable results for the citizens in the areas of social, economic, and environmental sustainability.

- Management Oversight & Admin Support
- Family and Consumer Science
- Horticulture
- Youth Development

3) Greenways & Trails – This program contains the following services which have the ultimate purpose of providing clean, aesthetically appealing, and functional passive recreational areas, roadways and county-wide building landscape.

- Roadway Median Maintenance, Landscape Design and Construction
- Trails, Boat Ramp & Passive Park Maintenance
- County-wide Landscape Maintenance

4) Leisure Services Business Office – This program contains the following services which have the ultimate purpose of delivering support services to the Leisure Services Department.

- Management Oversight/Personnel/Financial/Fiscal Support

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04 LEISURE SERVICES DEPT

Department Message (CONT.)

5) Library Services – This program contains the following services which have the ultimate purpose of enriching lives and engaging minds by promoting life-long learning.

- Information Professionals that provide expert knowledge on demand, in person, by telephone, text and in live chat
- Circulation of Books and Customer Accounts
- Library collections that meet community needs, including books, e-books and resources available in a variety of easily accessible formats
- Life-long Learning Program including Emergent Literacy Programs and Information Fluency Programs
- Virtual Library Services including E-books, online databases, live chat reference, and mobile apps
- Technologies including Wi-Fi, Public Access Computers, iPads, and E-readers

6) Natural Lands – This program contains the following services which have the ultimate purpose of ensuring conservation, protection, education and awareness of the County's natural land resources.

- Acquisition & Maintenance
- Monitoring
- Education and Passive Recreation Services

7) Passive Parks – This program contains the following services which have the ultimate purpose of preservation and management of passive parks and landscapes within Seminole County.

- Grassed open space mowing and maintenance
- Litter removal
- Landscape, tree pruning and landscape bed maintenance
- Landscape fertilization as needed
- Maintenance of hardscape features, such as sidewalks, fences, site furniture, etc.
- Safety inspection of playground equipment as required
- Maintenance of signs, kiosks and other public information features
- Construction and Maintenance Assistance

8) Recreational Activities & Programs – This program contains the following services which have the ultimate purpose of providing recreational facilities and activities to residents and visitors of Seminole County.

- Facility & Grounds Maintenance
- Recreational Activities
- Museum Services

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04 LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: PROVIDE EDUCATIONAL PROGRAMS DIRECTED AT BROAD NATIONAL AND STATE CONCERNS AS WELL AS ISSUES SPECIFIC TO SEMINOLE COUNTY WITH LOCALLY DETERMINED AND CITIZEN INFLUENCED PRIORITIES.

Objective: To offer Seminole County citizens educational classes on economic, environment or social issues taught by highly knowledgeable Extension Agents.

Performance Measure: # of educational classes taught

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
372	415	427

Performance Measure: # of participants in programs

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8,493	13,637	14,046

GOAL: PRESERVE AND MANAGE PASSIVE PARKS, GREENWAYS AND NATURAL LANDS TO ENHANCE PASSIVE BASED RECREATION FOR EXISTING AND FUTURE GENERATIONS; AND TO MAINTAIN SEMINOLE COUNTY'S DEVELOPED PROPERTIES AND PUBLIC LANDSCAPES FOR RESIDENTS AND VISITORS IN AN AESTHETICALLY-PLEASING, EFFICIENT AND ENVIRONMENTALLY RESPONSIBLE MANNER.

Objective: Promote and manage the County's Natural Lands program by providing environmental education programs and services, and managing lands for passive based recreation activities through best-management practices.

Performance Measure: # of Participants in Natural Lands Hikes, school programs and Eco Camp

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7,007	10,963	11,072

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Department Goals/Objectives/Performance Measures (CONT.)

Objective: To maintain the County’s Greenways and Trails system of paved and unpaved trails in an aesthetically-pleasing, efficient and environmentally responsible manner.

Performance Measure: # of miles of paved, unpaved and wilderness trails maintained

FY15	FY16	FY17
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
135	135	135

GOAL: TO PROVIDE OPEN, TRANSPARENT, AND RESPONSIVE LIBRARY SERVICES THAT CREATE POSITIVE CUSTOMER EXPERIENCES.

Objective: The library, with participation of the Library Advisory Board, will present a customer satisfaction survey in October 2017.

Performance Measure: % of respondents satisfied with the level of service received

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	95%

GOAL: TO BECOME AN EXPERIENCE-LIBRARY BY CREATING COLLABORATIVE SPACES AND SERVICES THAT ENCOURAGE ACTIVE LEARNING.

Objective: The library will implement programs which develop Science, Technology, Engineering and Math literacy skills in youth grades K-12th.

Performance Measure: # of programs offered

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
47	72	82

Performance Measure: # of program participants

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,212	2,905	3,500

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04 LEISURE SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: IMPROVE THE LIBRARIES' ROLE IN LITERACY PROGRAMMING FOR THE YOUTH.

Objective: Increase educational opportunities and participation in our early literacy programs through rebranding and marketing.

Performance Measure: # of early literacy programs offered

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,175	2,256	2,376

Performance Measure: # of program participants

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
70,215	69,400	70,600

GOAL: ENCOURAGE HEALTHY AND ACTIVE LIFESTYLES, AS WELL AS SOCIAL DEVELOPMENT.

Objective: To offer a wide range of activities suitable for all ages to get outside and get active.

Performance Measure: # of programs offered

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,499	1,807	1,860

Performance Measure: # of program participants

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
12,598	14,673	15,113

GOAL: TO BECOME AN INTEGRAL COMPONENT TO ECONOMIC DEVELOPMENT AS WELL AS AN INVESTMENT IN THE ARTS AND CULTURAL GROWTH WITHIN OUR COMMUNITIES.

Objective: To provide the setting for social events large and small where people can connect with each other and participate in classes and group activities for personal enrichment.

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Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: # of reservations/rentals of meeting spaces and pavilions

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,231	1,031	1,060

Objective: To provide an investment in infrastructure needed to accommodate revenue generating sporting events and tourism benefiting the local economy.

Performance Measure: # of revenue generating sporting events held at our complexes/facilities

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
40	56	65

Performance Measure: Economic impact generated by sports related tournaments and events

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$30 million	\$35 million	\$38 million

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
04 EXTENSION SERVICE	327,624	450,302	465,209	14,907
04 GREENWAYS & TRAILS	3,134,446	3,675,053	3,748,401	73,348
04 LEISURE BUSINESS OFFICE	714,605	738,829	762,137	23,308
04 LIBRARY SERVICES	5,787,998	6,416,168	6,622,327	206,159
04 NATURAL LANDS	309,763	393,497	446,440	52,943
04 PASSIVE PARKS	8,409	-	-	-
04 RECREATIONAL ACTIVITIES & P	5,244,189	5,534,756	5,635,040	100,284
01 GENERAL FUNDS Total	15,527,033	17,208,604	17,679,553	470,949
02 REPLACEMENT FUNDS				
04 GREENWAYS & TRAILS	-	55,972	-	(55,972)
04 NATURAL LANDS	13,020	-	-	-
04 PASSIVE PARKS	-	-	52,600	52,600
04 RECREATIONAL ACTIVITIES & P	66,437	55,000	-	(55,000)
02 REPLACEMENT FUNDS Total	79,457	110,972	52,600	(58,372)
03 AGENCY FUNDS				
04 AGENCY FUNDS	45,320	-	-	-
04 GREENWAYS & TRAILS	420	-	-	-
04 LEISURE BUSINESS OFFICE	10,393	-	-	-
04 LIBRARY SERVICES	28,317	49,000	49,000	-
04 RECREATIONAL ACTIVITIES & P	-	22,431	22,431	-
03 AGENCY FUNDS Total	84,450	71,431	71,431	-
05 SALES TAX FUNDS				
04 GREENWAYS & TRAILS	-	-	111,662	111,662
05 SALES TAX FUNDS Total	-	-	111,662	111,662
08 TOURISM FUNDS				
04 RECREATIONAL ACTIVITIES & P	4,539,027	180,623	232,015	51,392
08 TOURISM FUNDS Total	4,539,027	180,623	232,015	51,392
11 GRANT FUNDS				
04 GREENWAYS & TRAILS	-	-	-	-
04 LIBRARY SERVICES	-	-	-	-
11 GRANT FUNDS Total	-	-	-	-
13 SPECIAL REVENUE FUNDS				
04 GREENWAYS & TRAILS	45,604	-	62,000	62,000
04 LIBRARY SERVICES	102,683	100,318	127,823	27,505
04 NATURAL LANDS	-	200,000	-	(200,000)

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
13 SPECIAL REVENUE FUNDS Total	148,287	300,318	189,823	(110,495)
15 CRA FUNDS				
04 GREENWAYS & TRAILS	-	-	-	-
15 CRA FUNDS Total	-	-	-	-
18 CAPITAL FUNDS				
04 GREENWAYS & TRAILS	-	-	745,807	745,807
04 NATURAL LANDS	51,912	220,141	65,955	(154,186)
04 RECREATIONAL ACTIVITIES & P	19,034,502	553,241	-	(553,241)
18 CAPITAL FUNDS Total	19,086,414	773,382	811,762	38,380
Grand Total	39,464,668	18,645,330	19,148,845	503,515

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 AGENCY FUNDS				
360 MISCELLANEOUS REVENUES				
366100 CONTRIBUTIONS & DONATIONS	(36,833)	-	-	-
360 MISCELLANEOUS REVENUES Total	(36,833)	-	-	-
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	2,300	-	-	-
530400 TRAVEL AND PER DIEM	-	-	-	-
530402 TRAVEL - TRAINING NON-EMPLOYEE	42	-	-	-
530440 RENTAL AND LEASES	2,826	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	12,290	-	-	-
530510 OFFICE SUPPLIES	151	-	-	-
530520 OPERATING SUPPLIES	21,800	-	-	-
530540 BOOKS, DUES PUBLICATIONS	30	-	-	-
530550 TRAINING	250	-	-	-
530 OPERATING EXPENDITURES Total	39,688	-	-	-
580 GRANTS & AIDS				
580830 GROVE COUNSELING CENTER	5,632	-	-	-
580 GRANTS & AIDS Total	5,632	-	-	-
04 AGENCY FUNDS Total	8,487	-	-	-

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04 LEISURE SERVICES DEPT

Extension Services

Program Message

The UF/IFAS Extension Services priority initiatives that guide program development, delivery and impact assessment are:

1. Increase the sustainability, profitability and competitiveness of agriculture and horticultural enterprises.
2. Enhance and protect water quality, quantity, and supply.
3. Enhance and conserve Florida's natural resources and environmental quality.
4. Produce and conserve traditional and alternative forms of energy.
5. Empower individuals and families to build healthy lives and achieve social and economic success.
6. Strengthen urban and rural community resources and economic development.
7. Prepare youth to be responsible citizens and productive members of the workforce.

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 EXTENSION SERVICE				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	155,536	191,474	252,445	60,971
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	600	600	600	-
510210 SOCIAL SECURITY MATCHING	9,911	15,293	19,204	3,911
510220 RETIREMENT CONTRIBUTIONS	9,652	15,097	14,123	(974)
510230 HEALTH AND LIFE INSURANCE	21,600	77,376	34,351	(43,025)
510240 WORKERS COMPENSATION	348	979	995	16
510 PERSONNEL SERVICES Total	197,647	300,819	321,717	20,898
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	8,541	-	-	-
530400 TRAVEL AND PER DIEM	2,984	7,052	3,852	(3,200)
530401 TRAVEL - TRAINING RELATED	50	-	4,024	4,024
530420 TRANSPORTATION	335	150	150	-
530430 UTILITIES - ELECTRICITY	8,731	11,225	11,225	-
530439 UTILITIES - OTHER	4,699	5,308	5,094	(214)
530460 REPAIRS AND MAINTENANCE	331	250	250	-
530490 OTHER CHARGES/OBLIGATIONS	1,047	1,298	1,200	(98)
530510 OFFICE SUPPLIES	2,310	2,142	2,142	-
530520 OPERATING SUPPLIES	13,802	12,879	21,091	8,212
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	170	2,080	2,080	-
530540 BOOKS, DUES PUBLICATIONS	2,834	3,325	3,561	236
530550 TRAINING	2,713	1,530	1,555	25
530 OPERATING EXPENDITURES Total	48,547	47,239	56,224	8,985
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	67,350	61,106	79,884	18,779
540102 ADMIN FEE	11,680	35,162	-	(35,162)
540201 INSURANCE	2,400	2,400	2,400	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,576	4,983	1,407
540 INTERNAL SERVICE CHARGES Total	81,430	102,244	87,267	(14,976)
04 EXTENSION SERVICE Total	327,624	450,302	465,209	14,907

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04 LEISURE SERVICES DEPT

Greenways and Trails

Program Message

The Greenways and Natural Lands Division Greenways and Trails program's purpose is the preservation and management of greenways and public landscapes within Seminole County to enhance passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for residents and visitors in an aesthetically-pleasing, efficient and environmentally responsible manner. The program provides the following services:

Greenways and Trails:

The Division maintains approximately 40+ miles of the County's interconnected system of paved trails, including designated pedestrian bridges and underpasses. Also included are the paved and unpaved trails present within each park. The Division is also responsible for maintaining the unpaved Flagler Trail.

Passive Parks:

Maintains the aesthetics and safety of 21 un-manned park locations in Seminole County. These park types include boat ramps, neighborhood parks, trailheads and specialty parks. They range in size from the Econ Canoe Launch's less than one acre to Henry Levy Mullet Lake Park's 151 acres.

Public Landscapes:

Streetscapes: The Division is charged with coordinating and supervising the maintenance of 60+ miles of landscaped medians throughout the County through several private contracts. The plantings within the median landscapes are maintained following best management practices for the long-term survivability of drought tolerant species. Responsibilities include the replacement of damaged trees and shrubs, mulching of shrub beds, turf management and annual fertilization of plantings.

Public Facility Landscape Maintenance: Starting in the fiscal year 2011/2012, the Division became responsible for the landscape maintenance at 60-plus public buildings and undeveloped County lots maintained at various levels of service through several private contracts.

Facilities include Fire Stations and Public Safety Buildings; County buildings including the County Administration Building and the Five Points Complex; common areas within the County's active parks such as Sanlando Park and Lake Sylvan Park; and all of the County's Libraries.

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 GREENWAYS & TRAILS				
330 INTERGOVERNMENTAL REVENUE				
331720 FEDERAL RECREATION GRANT	-	-	-	-
334392 OTHER PHYSICAL ENVIRONMENT	-	-	-	-
334750 ENVIRONMENTAL PROTECTION GRA	(6,979)	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	(6,979)	-	-	-
340 CHARGES FOR SERVICES				
341359 ADMIN FEE - MSBU FUNDS	-	(1,800)	(1,800)	-
347201 PASSIVE PARKS AND TRAILS	(31,030)	-	-	-
340 CHARGES FOR SERVICES Total	(31,030)	(1,800)	(1,800)	-
360 MISCELLANEOUS REVENUES				
366270 MEMORIAL TREE DONATIONS	-	-	-	-
360 MISCELLANEOUS REVENUES Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	614,722	625,929	667,649	41,720
510140 OVERTIME	1,237	-	1,545	1,545
510150 SPECIAL PAY	600	600	600	-
510210 SOCIAL SECURITY MATCHING	44,049	49,993	50,726	733
510220 RETIREMENT CONTRIBUTIONS	47,710	51,668	52,394	726
510230 HEALTH AND LIFE INSURANCE	177,709	173,294	181,757	8,463
510240 WORKERS COMPENSATION	10,398	28,919	26,489	(2,430)
510 PERSONNEL SERVICES Total	896,426	930,403	981,160	50,757
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	886	-	-	-
530400 TRAVEL AND PER DIEM	698	800	800	-
530430 UTILITIES - ELECTRICITY	23,581	24,218	24,218	-
530439 UTILITIES - OTHER	23,285	29,243	29,243	-
530440 RENTAL AND LEASES	3,932	1,975	8,000	6,025
530460 REPAIRS AND MAINTENANCE	1,725,403	2,076,647	2,137,647	61,000
530469 REPAIRS/MAINTENANCE-OTHER	13,417	-	-	-
530470 PRINTING AND BINDING	463	-	-	-
530480 PROMOTIONAL ACTIVITIES	-	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	43	-	-	-
530510 OFFICE SUPPLIES	543	550	550	-
530520 OPERATING SUPPLIES	45,661	165,985	165,985	-
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	1,929	-	584	584
530529 OPERATING SUPPLIES-OTHER	80,565	-	-	-
530540 BOOKS, DUES PUBLICATIONS	1,338	770	770	-
530550 TRAINING	805	3,620	3,620	-
530 OPERATING EXPENDITURES Total	1,922,548	2,303,808	2,371,417	67,609

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	222,168	330,215	382,210	51,995
540102 ADMIN FEE	92,079	101,801	-	(101,801)
540201 INSURANCE	7,146	8,019	8,019	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	807	5,595	4,787
540 INTERNAL SERVICE CHARGES Total	321,393	440,842	395,824	(45,018)
560 CAPITAL OUTLAY				
560630 IMPROVEMENTS OTH THAN BLD	38,868	-	-	-
560642 EQUIPMENT >\$4999	-	55,972	-	(55,972)
560650 CONSTRUCTION IN PROGRESS	-	-	822,807	822,807
560680 CONSTRUCTION & DESIGN	1,236	-	96,662	96,662
560699 PROJECT CONTINGENCY	-	-	-	-
560 CAPITAL OUTLAY Total	40,103	55,972	919,469	863,497
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	-	-	-	-
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-
580 GRANTS & AIDS Total	-	-	-	-
04 GREENWAYS & TRAILS Total	3,142,461	3,729,225	4,666,070	936,845

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04 LEISURE SERVICES DEPT

Leisure Services Business Office

Program Message

The Business Office program purpose is to carry out the mission of the Leisure Services Department by providing business support to each of the four divisions.

The program provides the following services:

- Annual Budget Development
- Purchase order and contracts tracking
- Expenditure approval and tracking
- Account Reconciliation
- Policy and Procedure Review and development
- Performance measurement
- Reporting
- Marketing

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 LEISURE BUSINESS OFFICE				
360 MISCELLANEOUS REVENUES				
366100 CONTRIBUTIONS & DONATIONS	(14,000)	-	-	-
360 MISCELLANEOUS REVENUES Total	(14,000)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	379,364	374,084	406,306	32,222
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	600	3,300	3,300	-
510210 SOCIAL SECURITY MATCHING	28,301	29,878	30,775	897
510220 RETIREMENT CONTRIBUTIONS	45,658	47,784	51,546	3,762
510230 HEALTH AND LIFE INSURANCE	61,364	61,752	80,634	18,882
510240 WORKERS COMPENSATION	2,274	6,413	6,605	192
510 PERSONNEL SERVICES Total	517,561	523,211	579,166	55,955
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	10,000	-	-	-
530400 TRAVEL AND PER DIEM	333	1,930	1,930	-
530401 TRAVEL - TRAINING RELATED	-	-	-	-
530420 TRANSPORTATION	8	-	-	-
530460 REPAIRS AND MAINTENANCE	-	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	-	-	-
530510 OFFICE SUPPLIES	2,126	250	250	-
530520 OPERATING SUPPLIES	476	522	522	-
530522 OPERATING SUPPLIES-TECHNOLOGY	13,943	14,220	14,804	584
530540 BOOKS, DUES PUBLICATIONS	1,365	1,340	1,340	-
530550 TRAINING	550	830	830	-
530 OPERATING EXPENDITURES Total	28,801	19,092	19,676	584
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	20,935	20,925	26,436	5,512
540102 ADMIN FEE	24,994	39,072	-	(39,072)
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,826	2,121	(705)
540 INTERNAL SERVICE CHARGES Total	45,929	62,823	28,557	(34,265)
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	132,706	133,703	134,738	1,035
580 GRANTS & AIDS Total	132,706	133,703	134,738	1,035
04 LEISURE BUSINESS OFFICE Total	710,997	738,829	762,137	23,308

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04 LEISURE SERVICES DEPT

Library Services

Program Message

The Library Services program purpose is to provide services that connect the community to information, ideas, discovery, and learning opportunities. The Library Services program focus will be on engaging the community with books, digital content, and programming. These services will include collection development, public relations, and programming which promotes early literacy and lifelong learning.

The program includes:

- Administration and supervision of five library branches
- Administration and supervision of virtual services
- Collection development and procurement of print and digital resources
- Public programming that promotes early literacy and life-long learning
- Access to technology and digital content to meet public need, to increase access, and to bridge the digital divide
- Long-range Planning, Capital Improvement Plan, and annual budget development

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 LIBRARY SERVICES				
330 INTERGOVERNMENTAL REVENUE				
331722 - FEDERAL CULTURE & REC GRANTS	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	-	-	-	-
350 JUDGEMENTS FINES & FORFEIT				
352100 LIBRARY	(161,372)	-	-	-
350 JUDGEMENTS FINES & FORFEIT Total	(161,372)	-	-	-
360 MISCELLANEOUS REVENUES				
366100 CONTRIBUTIONS & DONATIONS	(50,371)	(24,000)	(24,000)	-
369900 MISCELLANEOUS-OTHER	20	-	-	-
369910 COPYING FEES	(50,029)	(50,000)	(50,000)	-
360 MISCELLANEOUS REVENUES Total	(100,380)	(74,000)	(74,000)	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	-	-	-
399 FUND BALANCE Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	2,099,082	2,080,475	3,027,092	946,617
510125 PART-TIME PERSONNEL	448,503	700,626	-	(700,626)
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	1,700	600	3,000	2,400
510210 SOCIAL SECURITY MATCHING	188,605	210,641	229,859	19,218
510220 RETIREMENT CONTRIBUTIONS	189,460	206,684	238,157	31,473
510230 HEALTH AND LIFE INSURANCE	485,201	532,858	550,979	18,121
510240 WORKERS COMPENSATION	2,686	7,434	8,113	679
510 PERSONNEL SERVICES Total	3,415,238	3,739,318	4,057,199	317,881
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	128,018	123,197	85,350	(37,847)
530400 TRAVEL AND PER DIEM	3,521	4,199	4,394	195
530401 TRAVEL - TRAINING RELATED	-	-	-	-
530420 TRANSPORTATION	15	-	15	15
530430 UTILITIES - ELECTRICITY	166,393	189,563	187,983	(1,580)
530439 UTILITIES - OTHER	55,857	59,648	59,648	-
530440 RENTAL AND LEASES	233,279	233,280	233,280	-
530460 REPAIRS AND MAINTENANCE	-	555	775	220
530470 PRINTING AND BINDING	-	5,000	5,000	-
530480 PROMOTIONAL ACTIVITIES	(3)	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	23,000	49,000	26,000
530510 OFFICE SUPPLIES	10,779	11,052	11,052	-
530520 OPERATING SUPPLIES	62,215	36,388	37,395	1,007
530521 EQUIPMENT \$1000-\$4999	-	-	-	-

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530522 OPERATING SUPPLIES-TECHNOLOGY	102,051	91,171	90,159	(1,012)
530540 BOOKS, DUES PUBLICATIONS	3,400	3,800	3,675	(125)
530 OPERATING EXPENDITURES Total	765,524	780,853	767,726	(13,127)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	660,087	627,100	781,417	154,318
540102 ADMIN FEE	172,266	397,160	-	(397,160)
540201 INSURANCE	60,848	60,866	60,866	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	70,367	59,172	(11,195)
540 INTERNAL SERVICE CHARGES Total	893,201	1,155,493	901,455	(254,038)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	-	25,000	-	(25,000)
560650 CONSTRUCTION IN PROGRESS	-	-	154,000	154,000
560660 LIBRARY BOOKS & MATERIALS	845,036	864,822	918,769	53,947
560 CAPITAL OUTLAY Total	845,036	889,822	1,072,769	182,947
04 LIBRARY SERVICES Total	5,657,247	6,491,486	6,725,150	233,664

**SEMINOLE COUNTY GOVERNMENT
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04 LEISURE SERVICES DEPT

Natural Lands

Program Message

The Natural Lands program - within the Greenways and Natural Lands Division – exists for the preservation and management of natural land within Seminole County to enhance or promote biodiversity, environmental education and passive based recreation for existing and future generations. To date a total of 9 Natural Lands Program (NLP) sites have been opened for public access consisting of approximately 88% of NLP acreage. Natural Lands properties currently total 6,634.2 acres.

The program provides the following services:

- Land preservation and management of eight wilderness areas and one preserve
- Maintain the properties to allow for passive uses such as hiking, biking, horseback riding and camping
- Operate the Yarborough Nature Center for environmental educational and conservation purposes
- Educational outreach to local schools to promote Natural Lands interest
- Conduct monthly guided hikes through existing Natural Lands properties to promote education
- Operate youth Nature Camps for school-age children during spring break, winter break and summer
- Coordinates volunteer efforts for camps, natural lands maintenance, and special events
- Participates in the planning of Natural Lands evaluations for future protection and/or acquisition
- Keep Natural Lands Best Management Practices current through outreach and coordination with local water management districts and other land management agencies

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 NATURAL LANDS				
340 CHARGES FOR SERVICES				
347201 PASSIVE PARKS AND TRAILS	(6,218)	-	-	-
347501 YARBOROUGH NATURE CENTER	(32,887)	-	-	-
340 CHARGES FOR SERVICES Total	(39,105)	-	-	-
360 MISCELLANEOUS REVENUES				
362100 RENTS AND ROYALTIES	(12,000)	-	-	-
369900 MISCELLANEOUS-OTHER	(20)	-	-	-
360 MISCELLANEOUS REVENUES Total	(12,020)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	138,861	173,943	187,216	13,273
510125 PART-TIME PERSONNEL	-	24,960	-	(24,960)
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	10,048	15,676	14,180	(1,496)
510220 RETIREMENT CONTRIBUTIONS	10,178	16,280	14,681	(1,599)
510230 HEALTH AND LIFE INSURANCE	28,457	39,205	43,471	4,266
510240 WORKERS COMPENSATION	2,339	7,665	6,892	(773)
510 PERSONNEL SERVICES Total	189,881	277,729	266,440	(11,289)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	4,876	28,800	28,800	-
530340 OTHER SERVICES	48,105	53,960	92,920	38,960
530400 TRAVEL AND PER DIEM	840	1,000	1,000	-
530401 TRAVEL - TRAINING RELATED	-	-	-	-
530430 UTILITIES - ELECTRICITY	157	240	240	-
530439 UTILITIES - OTHER	1,284	87	87	-
530440 RENTAL AND LEASES	399	-	-	-
530460 REPAIRS AND MAINTENANCE	525	790	50,000	49,210
530470 PRINTING AND BINDING	-	375	-	(375)
530480 PROMOTIONAL ACTIVITIES	1,220	300	-	(300)
530490 OTHER CHARGES/OBLIGATIONS	139	-	100	100
530510 OFFICE SUPPLIES	149	300	300	-
530520 OPERATING SUPPLIES	18,878	19,933	19,933	-
530521 EQUIPMENT \$1000-\$4999	-	1,000	1,000	-
530522 OPERATING SUPPLIES-TECHNOLOGY	849	-	-	-
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-
530550 TRAINING	100	600	600	-
530 OPERATING EXPENDITURES Total	77,522	107,385	194,980	87,595
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	32,952	43,222	47,010	3,788
540102 ADMIN FEE	7,193	23,764	-	(23,764)
540103 OTHER CHRGS/ENGINEERING COST	-	-	-	-

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540201 INSURANCE	2,215	2,215	2,215	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,422	1,750	(672)
540 INTERNAL SERVICE CHARGES Total	42,360	71,624	50,975	(20,649)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	13,020	-	-	-
560650 CONSTRUCTION IN PROGRESS	51,912	356,900	-	(356,900)
560680 CONSTRUCTION & DESIGN	-	-	-	-
560 CAPITAL OUTLAY Total	64,932	356,900	-	(356,900)
04 NATURAL LANDS Total	323,570	813,638	512,395	(301,243)

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04 LEISURE SERVICES DEPT

Passive Parks

Program Message

The Greenways and Natural Lands Division maintains the aesthetics and safety of all un-manned park locations in Seminole County. The program's purpose is the preservation and management of passive parks and landscapes within Seminole County to enhance passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for residents and visitors in an aesthetically-pleasing, efficient and environmentally responsible manner. These park types include boat ramps, neighborhood parks, trailheads and specialty parks. They range in size from the Econ Canoe Launch's less than one acre to Henry Levy Mullet Lake Park's 151 acres.

The program provides the following services through direct or contracted services:

- Grassed open space mowing and maintenance;
- Litter removal;
- Landscape, tree pruning and landscape bed maintenance;
- Landscape fertilization as needed;
- Maintenance of hardscape features, such as sidewalks, fences, site furniture, etc.;
- Safety inspection of playground equipment as required;
- Maintenance of signs, kiosks and other public information features;
- Construction and Maintenance Assistance – The Projects Team: The Division has a Projects Team that provides assistance to the Leisure Services Department in emergency repairs and special construction projects. The service area for the project team consists of all of the Division properties (Natural Lands, Passive Parks, Greenways & Trails), as well as the active parks within the Parks and Recreation Division and Libraries. The Projects Team handles priority or emergency safety projects –such as immediate repairs to facility amenities – as well as proactive inspection of park facilities and graffiti removal. Regularly scheduled inspection of play equipment and other park amenities is also a function of this team.

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 PASSIVE PARKS				
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	8,409	-	52,600	52,600
560 CAPITAL OUTLAY Total	8,409	-	52,600	52,600
04 PASSIVE PARKS Total	8,409	-	52,600	52,600

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04 LEISURE SERVICES DEPT

Recreational Activities and Programs

Program Message

The Recreational Activities and Programs purpose is to encourage healthy, active lifestyles, social development, and lifelong learning. Sound bodies and sound minds require physical activity and the chance to experience personal growth. Seminole County parks offer a wide range of activities suitable for all ages to get outside and get active - teaching positive lifestyle habits in all areas such as nutrition, physical activities, sports and life skills.

The five active sports facilities managed by the Division have become an integral component to economic development within Seminole County. In cooperation with partners such as the Tourist Development Council (TDC), the Central Florida Sports Commission, United States Tennis Association (USTA) and others, the Division hosts local, regional and national tournaments for softball, tennis, soccer, youth baseball and lacrosse. Through our active park facilities, we also invest in our plan for continued infrastructure needed to accommodate revenue generating sporting events and tourism, benefiting the local economy and community as a whole.

Parks provide the setting for social events, large and small, where people can connect with each other, participate in classes and group activities for personal enrichment. We also invest in the arts and cultural growth within our communities. The Museum of Seminole County History serves the community as a cultural resource highlighting the role of Seminole County as the historical gateway to Central Florida and features exhibits on early rural life, the County's rich farming history and items of local and regional significance.

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
04 RECREATIONAL ACTIVITIES & P				
340 CHARGES FOR SERVICES				
347200 PARKS AND REC RED BUG	(1,532,043)	(2,387,778)	(2,465,031)	(77,253)
347301 MUSEUM FEES	(1,882)	-	-	-
340 CHARGES FOR SERVICES Total	(1,533,925)	(2,387,778)	(2,465,031)	(77,253)
360 MISCELLANEOUS REVENUES				
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-
360 MISCELLANEOUS REVENUES Total	-	-	-	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	-	-	-
399 FUND BALANCE Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,175,561	1,407,489	1,869,205	461,716
510125 PART-TIME PERSONNEL	180,353	271,822	-	(271,822)
510140 OVERTIME	45,463	19,406	26,875	7,469
510150 SPECIAL PAY	1,400	-	3,000	3,000
510210 SOCIAL SECURITY MATCHING	102,579	135,425	143,938	8,513
510220 RETIREMENT CONTRIBUTIONS	102,858	139,940	147,323	7,383
510230 HEALTH AND LIFE INSURANCE	313,427	443,697	455,030	11,333
510240 WORKERS COMPENSATION	20,828	63,110	71,794	8,684
511000 CONTRA PERSONAL SERVICES	(102,935)	-	-	-
510 PERSONNEL SERVICES Total	1,839,534	2,480,889	2,717,166	236,277
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	-	-	-
530340 OTHER SERVICES	625,988	568,470	725,843	157,373
530400 TRAVEL AND PER DIEM	934	400	1,200	800
530401 TRAVEL - TRAINING RELATED	-	-	-	-
530420 TRANSPORTATION	-	-	-	-
530430 UTILITIES - ELECTRICITY	237,439	339,426	355,891	16,465
530439 UTILITIES - OTHER	68,499	102,667	129,014	26,347
530440 RENTAL AND LEASES	5,215	11,807	11,807	-
530460 REPAIRS AND MAINTENANCE	200,369	261,238	329,772	68,534
530470 PRINTING AND BINDING	994	-	500	500
530480 PROMOTIONAL ACTIVITIES	1,000	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	22,431	22,431	-
530510 OFFICE SUPPLIES	5,233	6,826	7,868	1,042
530520 OPERATING SUPPLIES	607,049	558,389	696,588	138,199
530521 EQUIPMENT \$1000-\$4999	131,471	30,030	31,930	1,900
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	584	584
530540 BOOKS, DUES PUBLICATIONS	8,413	14,554	14,494	(60)

04 LEISURE SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530550 TRAINING	1,220	4,125	4,707	582
530 OPERATING EXPENDITURES Total	1,893,824	1,920,363	2,332,629	412,266
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	423,285	772,481	792,083	19,602
540102 ADMIN FEE	138,505	385,791	-	(385,791)
540201 INSURANCE	35,907	36,217	36,217	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,576	11,390	7,814
540 INTERNAL SERVICE CHARGES Total	597,697	1,198,065	839,690	(358,375)
560 CAPITAL OUTLAY				
560610 LAND	1,350,036	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	25,425	-	-	-
560640 EQUIPMENT	-	-	-	-
560642 EQUIPMENT >\$4999	75,233	55,000	-	(55,000)
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-
560650 CONSTRUCTION IN PROGRESS	23,102,407	691,734	-	(691,734)
560680 CONSTRUCTION & DESIGN	-	-	-	-
560 CAPITAL OUTLAY Total	24,553,100	746,734	-	(746,734)
570 DEBT SERVICE				
570720 INTEREST	-	-	-	-
570 DEBT SERVICE Total	-	-	-	-
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	-	-	-	-
580 GRANTS & AIDS Total	-	-	-	-
04 RECREATIONAL ACTIVITIES & P Total	27,350,230	3,958,273	3,424,454	(533,819)



FIRE DEPARTMENT

**SEMINOLE COUNTY GOVERNMENT
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05 FIRE DEPT

**EMERGENCY COMMUNICATIONS
EMS PERFORMANCE MANAGEMENT
EMS/FIRE/RESCUE
EMS/FIRE/RESCUE - CASSELBERRY
FIRE PREVENTION BUREAU**

**SEMINOLE COUNTY GOVERNMENT
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05 FIRE DEPT

Department Message

The Fire Department for Seminole County continues to meet the changing needs of our diverse community through a well-trained workforce that pro-actively meets the challenges of providing excellent customer service and public protection. The cornerstones of quality service delivery, community education, and promptly meeting the needs of the citizens in an efficient manner establish the foundation of this organization.

The Fire Department is comprised of the following Programs:

1) Emergency Communications - This program contains the following service(s) which have the ultimate purpose of providing timely and responsive assistance to Fire/Rescue/EMS emergency and non-emergency needs of the community through call assistance and direction of resources.

- Centralized dispatch services for EMS/Fire/Rescue and HazMat resources to all cities within Seminole County
- Processing of afterhours service requests for Animal Services, Roads, Stormwater, Traffic Engineering, Fleet and Facilities Maintenance

2) EMS Performance Management - This program contains the following service(s) which have the ultimate purpose of reducing the rate of mortality and morbidity within the area covered by Seminole County First Response System through Continuous Quality Improvement (CQI) Services.

- Develops educational programs that will improve or enhance the level of care provided by the system's EMTs and Paramedics
- Assists EMS Providers and Receiving Hospitals in defining standards, evaluating methodologies and utilizing outcome data results for continued system improvement

3) EMS/Fire/Rescue - This program contains the following service(s) which have the ultimate purpose of protecting life and property through the provision of EMS/Fire/Rescue Services.

- Fire Administration and Support
- EMS/Fire/Rescue Operations
- Special Operations - (HazMat, Technical Rescue and Dive/Water Rescue Services)
- Planning and Analytics
- Internal/External Firefighter and Paramedic Training

4) EMS/Fire/Rescue Casselberry - The ultimate purpose of this program is to protect life and property through the provision of EMS/Fire/Rescue Services. Casselberry Fire Department consolidated all Fire/EMS services with Seminole County Fire Department on October 1, 2015. This included Casselberry fire station 21 and 25 and all emergency and non-emergency personnel.

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05 FIRE DEPT

Department Message (CONT.)

5) Fire Prevention Bureau - This program contains the following service(s) which have the ultimate purpose of protecting life and property by ensuring the safety of new and existing structures.

- Comprehensive Fire Plan review of: fire protection systems, building and site plans
- Comprehensive Inspections of: new construction, ongoing compliance and false alarms
- Cause and Origination Services through our Fire Investigation team
- Community Outreach and Education

**SEMINOLE COUNTY GOVERNMENT
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05 FIRE DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO SERVE THE COMMUNITY AND IMPROVE THE QUALITY OF LIFE.

Objective: Provide EMS/Fire/Rescue services to the citizens and visitors of Seminole County.

Performance Measure: Total # of reported incidents responded to by SCFD

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
40,388	42,041	43,723

Performance Measure: # of Patients Care Reports

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
28,329	27,850	28,407

Performance Measure: # of Patients Transported

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21,213	20,796	21,500
75%	75%	75%

Performance Measure: # of Non-Transports

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7,117	7,051	7,157
25%	25%	25%

Objective: Maintain a 5-Minute Average Response Time during the calendar year.

Performance Measure: Response time average for first unit on scene for all incidents

CY15	CY16	CY17
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5 Min 51 Sec	5 Min 26 Sec	5 Min 35 Sec

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05 FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO SERVE THE COMMUNITY AND FIRE AGENCIES BY BEING COMMITTED TO DEVELOP AND DELIVER EFFECTIVE TRAINING AND ASSESSMENT, WITH AN EMPHASIS ON THE SAFETY AND HEALTH OF PARTICIPANTS.

Objective: To ensure our members are trained and certified to meet Seminole County service demands during the year.

Performance Measure: Total hours of ongoing education and training of all fire, EMS, officer, and special operations personnel

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
85,172	69,835	77,500

Performance Measure: New hires receive appropriate hours of orientation and ‘new recruit training’

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
6,240	6,000	7,200

Objective: Maintain the Fire Training Center as a National Testing Network by providing the test administration services necessary for the Candidate Physical Ability Test (CPAT), FireTEAM, and ECOMM Tests.

Performance Measure: # of CPAT, FireTEAM, and ECOMM Tests proctored annually

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
850	933	1,000

GOAL: USE SYSTEM-WIDE QUALITY IMPROVEMENT (QI) PROGRAM FOR EVALUATING THE SEMINOLE COUNTY EMERGENCY MEDICAL SERVICES (SCEMS) SYSTEM IN ORDER TO FOSTER CONTINUOUS IMPROVEMENT IN PERFORMANCE AND QUALITY PATIENT CARE.

Objective: Continue to measure performance indicators and benchmarks to identify expected levels of pre-hospital care performance and quality.

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05 FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: How often heart attack patients are appropriately identified

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
83%	80%	85%

Performance Measure: Percentage of time that the total response time (from "dispatch complete" to "with patient") to Cardiac Arrests < 6 minutes

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
60%	60%	67%

Objective: Assure all Seminole County EMS providers possess a clear understanding of the EMS Protocols.

Performance Measure: Medical Director Meetings - # of participants

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,434	1,361	1,440

GOAL: TO SERVE THE FIRE SERVICE AND COMMUNITY BY BEING PROACTIVE BY DELIVERING PROFESSIONAL AND EFFECTIVE EMERGENCY MEDICAL AND FIRE/HAZARD SUPPORT.

Objective: Measure annual performance to meet Seminole County Fire Emergency Communication protocols as well as APCO and NENA standards.

Performance Measure: Total # of non-emergency calls received within the Call Center

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
24,256	39,781	42,000

Performance Measure: Total # of emergency 911 calls received within the Call Center

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
27,340	46,236	49,000

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05 FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: Average call processing time

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2 Min 54 Sec	3 Min 21 Sec	2 Min 20 Sec

GOAL: PROTECT THE LIVES AND PROPERTY OF OUR CITIZENS AND FIREFIGHTERS THROUGH AN ASSERTIVE PROGRAM OF FIRE SAFETY, INSPECTIONS, AND CODE ENFORCEMENT ACTIVITIES.

Objective: Enforce the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County throughout the year by conducting plan reviews and inspections.

Performance Measure: Total # of Plans Reviews which includes: Fire Protection System Plans, Building Reviews, and Site Plan Reviews

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,307	3,327	3,617

Performance Measure: Total # of new construction inspections

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,986	1,468	1,619

Performance Measure: Total # of Existing Inspections which includes: Annuals, Complaints, Re-Inspections, Periodic, and Other

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,250	2,356	3,156

Objective: Perform fire ground investigations for confirmed fires.

Performance Measure: Total # of fire ground Investigations

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
64	58	61

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

05 FIRE DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: PROMOTE COMMUNITY RELATIONS AND ENGAGEMENT.

Objective: Enhance community involvement through improvement and implementation of current and new fire and life safety educational programs by year end.

Performance Measure: Total # of Citizens Fire Academy (graduates)

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
35	26	60

Performance Measure: Total # of Pledges signed for Pool Safety

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
373	270	400

Performance Measure: Total # of infant/child car seats inspected

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21	30	35

Performance Measure: Total # of Hands only CPR/AED participants

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,317	4,785	5,000

Performance Measure: Total # of smoke detectors installed during Smoke Detector Blitz

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
688	1,434	1,200

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
05 EMERGENCY COMMUNICATIONS	2,227,507	2,430,122	2,514,425	84,304
05 EMS PERFORMANCE MANAGEMENT	251,075	269,829	372,204	102,375
05 EMS/FIRE/RESCUE	21,672	-	-	-
05 FIRE BUSINESS OFFICE	269,108	143,017	42,671	(100,346)
01 GENERAL FUNDS Total	2,769,362	2,842,968	2,929,301	86,333
03 AGENCY FUNDS				
05 EMS/FIRE/RESCUE	4,805	-	-	-
03 AGENCY FUNDS Total	4,805	-	-	-
05 SALES TAX FUNDS				
05 EMS/FIRE/RESCUE	2,228,129	3,539,600	3,344,130	(195,470)
05 SALES TAX FUNDS Total	2,228,129	3,539,600	3,344,130	(195,470)
06 FIRE DISTRICT FUNDS				
05 CASSELBERRY EMS/FIRE	4,201,869	4,151,791	4,587,222	435,431
05 EMERGENCY COMMUNICATIONS	-	-	-	-
05 EMS/FIRE/RESCUE	49,746,925	58,896,215	59,204,994	308,780
05 FIRE PREVENTION BUREAU	774,354	889,101	911,165	22,063
06 FIRE DISTRICT FUNDS Total	54,723,147	63,937,107	64,703,381	766,273
10 EMS TRUST FUNDS				
05 EMS/FIRE/RESCUE	78,132	-	-	-
10 EMS TRUST FUNDS Total	78,132	-	-	-
11 GRANT FUNDS				
05 EMS/FIRE/RESCUE	16,255	-	-	-
11 GRANT FUNDS Total	16,255	-	-	-
14 EMERGENCY 911 FUNDS				
05 EMERGENCY COMMUNICATIONS	-	-	-	-
14 EMERGENCY 911 FUNDS Total	-	-	-	-
Grand Total	59,819,831	70,319,675	70,976,811	657,136

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

05 FIRE DEPT

Emergency Communications

Program Message

The Seminole County Emergency Communications Center, which provides centralized dispatch services for fire and EMS resources to all fire and Emergency Medical Services (EMS) agencies operating as a part of the Seminole County First Response System. These municipalities include Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford, Winter Springs, and the unincorporated areas of Seminole County. All Operators working in the Emergency Communications Center are certified Emergency Medical Dispatchers (EMD) and are trained to provide lifesaving instructions to callers during emergency medical situations.

The Center operates a computer aided dispatch system that identifies and recommends for dispatch the nearest appropriate unit to an emergency. In addition, a traffic monitoring system displays real time video of major highways on monitors located in the Emergency Communications Center allowing Operators to actually see the incident and dispatch appropriate emergency equipment to the scene.

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 EMERGENCY COMMUNICATIONS				
330 INTERGOVERNMENTAL REVENUE				
334220 PUBLIC SAFETY GRANT	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	-	-	-	-
360 MISCELLANEOUS REVENUES				
369930 REIMBURSEMENTS				
360 MISCELLANEOUS REVENUES Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,005,511	1,118,929	1,263,903	144,974
510125 PART-TIME PERSONNEL	42,994	37,990	-	(37,990)
510140 OVERTIME	339,861	300,000	335,563	35,563
510150 SPECIAL PAY	1,400	-	13,760	13,760
510210 SOCIAL SECURITY MATCHING	101,899	115,354	120,686	5,332
510220 RETIREMENT CONTRIBUTIONS	103,839	111,503	110,017	(1,486)
510230 HEALTH AND LIFE INSURANCE	267,437	342,859	347,286	4,427
510240 WORKERS COMPENSATION	1,557	4,071	4,260	188
510 PERSONNEL SERVICES Total	1,864,496	2,030,706	2,195,475	164,769
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	6,442	-	-	-
530340 OTHER SERVICES	492	3,490	3,490	-
530401 TRAVEL - TRAINING RELATED	906	3,600	3,600	-
530510 OFFICE SUPPLIES	1,214	3,000	3,000	-
530520 OPERATING SUPPLIES	2,042	7,300	14,300	7,000
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	80,363	85,828	103,235	17,407
530540 BOOKS, DUES PUBLICATIONS	268	4,831	856	(3,975)
530550 TRAINING	7,593	15,636	20,973	5,337
530 OPERATING EXPENDITURES Total	99,320	123,685	149,454	25,769
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	149,137	93,568	148,968	55,400
540102 ADMIN FEE	89,724	165,782	-	(165,782)
540202 INTERNAL SER FEES-LEASED EQUIP	-	16,381	20,529	4,148
540 INTERNAL SERVICE CHARGES Total	238,861	275,731	169,497	(106,234)
560 CAPITAL OUTLAY				
560620 BUILDINGS	24,830	-	-	-
560642 EQUIPMENT >\$4999	-	-	-	-
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-
560 CAPITAL OUTLAY Total	24,830	-	-	-
05 EMERGENCY COMMUNICATIONS Total	2,227,507	2,430,122	2,514,425	84,304

**SEMINOLE COUNTY GOVERNMENT
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05 FIRE DEPT

EMS Performance Management

Program Message

The EMS Performance Management Program continues to coordinate the system-wide quality improvement program, improve the “standard of care” based on evidence-based medicine and supported by clinical outcome data, and partner with local hospitals to decrease mortality and morbidity to the citizens of Seminole County. This is accomplished through a continuous quality improvement (CQI) program that utilizes critical performance indicators established by the EMS Medical Director.

This Program adheres to state and federal requirements found in Chapters 396 and 401 of the Florida Statutes, Florida Administrative Code 64E and the Health Insurance Portability and Accountability Act (HIPAA).

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 EMS PERFORMANCE MANAGEMENT				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	-	-	59,317	59,317
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	-	-	4,493	4,493
510220 RETIREMENT CONTRIBUTIONS	-	-	4,651	4,651
510230 HEALTH AND LIFE INSURANCE	-	-	14,875	14,875
510240 WORKERS COMPENSATION	-	-	3,336	3,336
510 PERSONNEL SERVICES Total	-	-	86,672	86,672
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	232,023	253,304	260,472	7,168
530401 TRAVEL - TRAINING RELATED	167	1,250	1,250	-
530460 REPAIRS AND MAINTENANCE	-	4,500	1,500	(3,000)
530490 OTHER CHARGES/OBLIGATIONS	-	150	8,150	8,000
530510 OFFICE SUPPLIES	17	750	750	-
530520 OPERATING SUPPLIES	3,531	500	3,500	3,000
530540 BOOKS, DUES PUBLICATIONS	-	325	325	-
530 OPERATING EXPENDITURES Total	235,739	260,779	275,947	15,168
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	8,651	6,296	9,585	3,289
540102 ADMIN FEE	6,685	2,350	-	(2,350)
540202 INTERNAL SER FEES-LEASED EQUIP	-	404	-	(404)
540 INTERNAL SERVICE CHARGES Total	15,336	9,050	9,585	535
05 EMS PERFORMANCE MANAGEMENT Total	251,075	269,829	372,204	102,375

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

05 FIRE DEPT

EMS/Fire/Rescue

Program Message

The Seminole County Fire Department (SCFD), was established in 1974. The SCFD was created to serve unincorporated Seminole County. Today, we also provide contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. The SCFD operates 19 fire stations strategically located throughout Seminole County, one (1) jointly operated with Orange County in the area of the University of Central Florida, and a Fire Training Center capable of delivering National Fire Academy and State and local level courses.

The Seminole County Fire Department Administration division directly supports the mission of the Fire Department and coordinates all non-emergency response activities within the department, such as payroll, benefit, Workers Compensation, budget, approval of purchase and repair requests, EMS billing, as well as liaison for the department in legal matters.

The Professional Standards/Training section is responsible for the initial orientation and training of all new recruits, as well as continuing education and training for our 400 plus firefighters. This is accomplished by delivering fire, EMS, officer, and special operations training through a number of formats. Most of our educational courses, training classes, and multi-company drills are offered to the surrounding cities participating in our First Response agreement, as well as the tri-county and state region, and are FCDICE-approved for continuing education credit at the State level. The state-of-art facility has a 5½-story training tower, pressurized rail car, various hazmat training aids and props, and several confined space training areas. The Training Center is now nationally-recognized as a Professional Testing Center for the National Testing Network, providing test administration services for the Candidate Physical Ability Test (CPAT) and FireTEAM test.

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 EMS/FIRE/RESCUE				
320 PERMITS FEES & SPECIAL ASS				
324130 WINTER SPRINGS FIRE IMPACT FEES	(109,122)	-	-	-
320 PERMITS FEES & SPECIAL ASS Total	(109,122)	-	-	-
330 INTERGOVERNMENTAL REVENUE				
331230 EMPG GRANT	(16,255)	-	-	-
334200 EMS TRUST FUND GRANT	(78,132)	-	-	-
335210 FIREFIGHTERS SUPPLEMENT	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	(94,388)	-	-	-
340 CHARGES FOR SERVICES				
342610 AMBULANCE TRANSPORT FEES	-	-	-	-
342630 FIRE INSPECTION FEES	-	-	-	-
342930 TRAINING CENTER FEE	-	-	-	-
340 CHARGES FOR SERVICES Total	-	-	-	-
360 MISCELLANEOUS REVENUES				
369900 MISCELLANEOUS-OTHER	-	-	-	-
360 MISCELLANEOUS REVENUES Total	-	-	-	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	(1,714,845)	(1,823,967)	(109,122)
399 FUND BALANCE Total	-	(1,714,845)	(1,823,967)	(109,122)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	22,381,445	23,902,046	24,905,773	1,003,727
510130 OTHER PERSONAL SERVICES	-	-	-	-
510140 OVERTIME	3,544,789	3,493,816	3,669,499	175,683
510150 SPECIAL PAY	45,722	-	13,800	13,800
510190 HOLIDAY PAY	-	1,085,676	1,125,277	39,601
510210 SOCIAL SECURITY MATCHING	1,945,502	2,095,784	2,076,367	(19,417)
510220 RETIREMENT CONTRIBUTIONS	5,486,167	5,900,125	5,942,088	41,963
510230 HEALTH AND LIFE INSURANCE	5,424,203	5,113,364	5,578,744	465,380
510240 WORKERS COMPENSATION	900,004	1,508,833	1,474,148	(34,685)
510 PERSONNEL SERVICES Total	39,727,832	43,099,644	44,785,695	1,686,051
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	293,382	339,830	358,100	18,270
530340 OTHER SERVICES	343,466	322,763	374,763	52,000
530400 TRAVEL AND PER DIEM	446	5,500	5,500	-
530401 TRAVEL - TRAINING RELATED	14,184	36,200	36,200	-
530410 COMMUNICATIONS	9,535	4,932	4,932	-
530420 TRANSPORTATION	140	100	100	-
530430 UTILITIES - ELECTRICITY	206,947	230,000	230,000	-

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530439 UTILITIES - OTHER	87,352	104,108	127,000	22,892
530440 RENTAL AND LEASES	7,411	6,440	6,750	310
530460 REPAIRS AND MAINTENANCE	288,205	346,362	453,912	107,550
530470 PRINTING AND BINDING	1,465	-	4,000	4,000
530480 PROMOTIONAL ACTIVITIES	-	5,000	5,000	-
530490 OTHER CHARGES/OBLIGATIONS	28,405	44,585	12,350	(32,235)
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	-	-	-
530510 OFFICE SUPPLIES	19,114	20,000	20,000	-
530520 OPERATING SUPPLIES	922,154	1,359,605	1,647,215	287,610
530521 EQUIPMENT \$1000-\$4999	187,145	141,133	402,805	261,672
530522 OPERATING SUPPLIES-TECHNOLOGY	112,231	113,284	117,417	4,133
530529 OPERATING SUPPLIES-OTHER	626,569	647,763	720,983	73,220
530540 BOOKS, DUES PUBLICATIONS	7,358	20,575	13,075	(7,500)
530550 TRAINING	78,860	161,800	204,800	43,000
530560 GAS/OIL/LUBE	94,885	175,000	130,000	(45,000)
530 OPERATING EXPENDITURES Total	3,329,254	4,084,980	4,874,902	789,922
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	2,947,709	3,177,514	3,770,003	592,489
540102 ADMIN FEE	1,731,132	2,202,500	2,170,000	(32,500)
540201 INSURANCE	266,368	266,368	266,368	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	93,957	110,929	16,972
540 INTERNAL SERVICE CHARGES Total	4,945,209	5,740,340	6,317,300	576,961
560 CAPITAL OUTLAY				
560610 LAND	-	-	1,823,967	1,823,967
560620 BUILDINGS	-	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	37,012	-	116,075	116,075
560640 EQUIPMENT	-	-	-	-
560642 EQUIPMENT >\$4999	3,651,810	4,052,350	3,713,137	(339,213)
560646 CAPITAL SOFTWARE>\$4,999	21,672	-	-	-
560650 CONSTRUCTION IN PROGRESS	79,161	3,369,917	-	(3,369,917)
560670 ROADS	-	-	-	-
560 CAPITAL OUTLAY Total	3,789,654	7,422,267	5,653,179	(1,769,088)
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	283,758	373,739	918,048	544,309
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-
580 GRANTS & AIDS Total	283,758	373,739	918,048	544,309
590 INTERFUND TRANSFERS OUT				
590910 INTERFUND TRANSFER	20,210	-	-	-
590 INTERFUND TRANSFERS OUT Total	20,210	-	-	-
599 RESERVES				

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
599994 RESERVE FOR CAPITAL IMPRV	-	1,714,845	-	(1,714,845)
599 RESERVES Total	-	1,714,845	-	(1,714,845)
05 EMS/FIRE/RESCUE Total	51,892,409	60,720,970	60,725,157	4,188

**SEMINOLE COUNTY GOVERNMENT
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05 FIRE DEPT

EMS/Fire/Rescue - Casselberry

Program Message

The Casselberry Fire Department consolidated all Fire/EMS services with Seminole County Fire Department on October 1, 2015. This included Casselberry fire station 21 and 25 and all emergency and non-emergency personnel.

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 CASSELBERRY EMS/FIRE				
330 INTERGOVERNMENTAL REVENUE				
335210 FIREFIGHTERS SUPPLEMENT	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	-	-	-	-
340 CHARGES FOR SERVICES				
342210 FIRE/EMS SERVICES	-	-	-	-
342610 AMBULANCE TRANSPORT FEES	-	-	-	-
340 CHARGES FOR SERVICES Total	-	-	-	-
360 MISCELLANEOUS REVENUES				
369900 MISCELLANEOUS-OTHER	-	-	-	-
360 MISCELLANEOUS REVENUES Total	-	-	-	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	-	(210,000)	(210,000)
399 FUND BALANCE Total	-	-	(210,000)	(210,000)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	2,088,253	1,904,813	2,163,009	258,196
510125 PART-TIME PERSONNEL	28,027	26,900	-	(26,900)
510140 OVERTIME	207,928	252,500	282,090	29,590
510150 SPECIAL PAY	4,356	600	3,000	2,400
510210 SOCIAL SECURITY MATCHING	172,924	167,092	166,868	(224)
510220 RETIREMENT CONTRIBUTIONS	362,710	478,957	347,083	(131,874)
510230 HEALTH AND LIFE INSURANCE	617,496	461,787	538,227	76,440
510240 WORKERS COMPENSATION	103,704	121,813	119,201	(2,612)
510 PERSONNEL SERVICES Total	3,585,398	3,414,462	3,619,478	205,016
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	25,640	25,200	25,200	-
530340 OTHER SERVICES	28,164	18,307	48,307	30,000
530430 UTILITIES - ELECTRICITY	23,583	30,000	28,000	(2,000)
530439 UTILITIES - OTHER	17,822	22,000	20,000	(2,000)
530460 REPAIRS AND MAINTENANCE	17,725	33,033	33,820	787
530490 OTHER CHARGES/OBLIGATIONS	150	2,080	2,080	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	-	-	-
530510 OFFICE SUPPLIES	-	500	500	-
530520 OPERATING SUPPLIES	70,745	77,114	77,447	333
530521 EQUIPMENT \$1000-\$4999	20,100	26,667	16,620	(10,047)
530522 OPERATING SUPPLIES-TECHNOLOGY	1,192	3,806	3,560	(246)
530529 OPERATING SUPPLIES-OTHER	-	68,551	71,760	3,209
530560 GAS/OIL/LUBE	4,668	21,000	-	(21,000)
530 OPERATING EXPENDITURES Total	209,789	328,258	327,294	(964)

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	264,299	213,465	380,274	166,808
540102 ADMIN FEE	142,382	173,368	210,000	36,632
540201 INSURANCE	-	22,238	22,238	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	-	7,938	7,938
540 INTERNAL SERVICE CHARGES Total	406,681	409,071	620,450	211,379
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	-	-	20,000	20,000
560 CAPITAL OUTLAY Total	-	-	20,000	20,000
599 RESERVES				
599998 RESERVE FOR CONTINGENCIES	-	-	-	-
599 RESERVES Total	-	-	-	-
05 CASSELBERRY EMS/FIRE Total	4,201,869	4,151,791	4,377,222	225,431

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 FIRE BUSINESS OFFICE				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	130,028	54,613	-	(54,613)
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	9,579	4,362	-	(4,362)
510220 RETIREMENT CONTRIBUTIONS	9,530	12,869	-	(12,869)
510230 HEALTH AND LIFE INSURANCE	22,056	13,500	-	(13,500)
510240 WORKERS COMPENSATION	2,167	3,239	-	(3,239)
510 PERSONNEL SERVICES Total	173,361	88,583	-	(88,583)
530 OPERATING EXPENDITURES				
530401 TRAVEL - TRAINING RELATED	-	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	7,153	-	-	-
530510 OFFICE SUPPLIES	-	-	-	-
530520 OPERATING SUPPLIES	18	-	-	-
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-
530550 TRAINING	-	-	-	-
530 OPERATING EXPENDITURES Total	7,170	-	-	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	81,079	34,620	40,793	6,173
540102 ADMIN FEE	7,437	13,403	-	(13,403)
540201 INSURANCE	60	67	67	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	6,345	1,811	(4,533)
540 INTERNAL SERVICE CHARGES Total	88,576	54,434	42,671	(11,763)
05 FIRE BUSINESS OFFICE Total	269,108	143,017	42,671	(100,346)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

05 FIRE DEPT

Fire Prevention Bureau

Program Message

The Seminole County Fire Prevention Bureau is responsible for the enforcement of the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County. The first aim of the Fire Prevention Bureau is to provide the prevention services necessary to establish a reasonable level of fire and life safety and property protection from the hazards created by fire, explosion, and other dangerous conditions. The second aim is to provide investigation services necessary to establish safe and systematic investigation or analysis of fire incidents. The purpose of the investigation is to learn from the incident so that future fire incidents can be avoided or their impacts lessened.

05 FIRE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
05 FIRE PREVENTION BUREAU				
340 CHARGES FOR SERVICES				
342600 PUBLIC SAFETY - FIRE PERMITS	-	-	-	-
342605 FIRE PERMITS-WS	-	-	-	-
340 CHARGES FOR SERVICES Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	464,989	501,871	541,685	39,814
510140 OVERTIME	21,455	27,928	30,000	2,072
510150 SPECIAL PAY	1,460	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	35,182	40,530	42,753	2,223
510220 RETIREMENT CONTRIBUTIONS	40,261	81,676	54,571	(27,105)
510230 HEALTH AND LIFE INSURANCE	127,375	111,393	140,822	29,429
510240 WORKERS COMPENSATION	7,096	20,950	16,000	(4,950)
510 PERSONNEL SERVICES Total	697,817	784,348	827,031	42,683
530 OPERATING EXPENDITURES				
530400 TRAVEL AND PER DIEM	3	800	600	(200)
530401 TRAVEL - TRAINING RELATED	1,434	5,020	3,000	(2,020)
530480 PROMOTIONAL ACTIVITIES	-	-	5,000	5,000
530490 OTHER CHARGES/OBLIGATIONS	-	120	360	240
530510 OFFICE SUPPLIES	-	875	700	(175)
530520 OPERATING SUPPLIES	11,137	7,740	8,473	733
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	2,497	-	300	300
530540 BOOKS, DUES PUBLICATIONS	6,895	10,185	8,990	(1,195)
530550 TRAINING	1,670	6,255	7,450	1,195
530 OPERATING EXPENDITURES Total	23,637	30,995	34,873	3,878
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	28,999	26,003	41,340	15,337
540102 ADMIN FEE	23,901	44,583	-	(44,583)
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,172	7,921	4,749
540 INTERNAL SERVICE CHARGES Total	52,900	73,758	49,261	(24,498)
05 FIRE PREVENTION BUREAU Total	774,354	889,101	911,165	22,063

COMMUNITY SERVICES DEPARTMENT

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

**CHILD MENTAL HEALTH INITIATIVE
COMMUNITY DEVELOPMENT GRANTS
COMMUNITY SERVICES BUSINESS OFFICE
COUNTY HEALTH DEPARTMENT
COUNTY LOW INCOME ASSISTANCE
GRANT LOW INCOME ASSISTANCE
MANDATED SERVICES - COMMUNITY
VETERANS' SERVICES**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Department Message

The Community Services Department engages in activities that involve community development, social services, and mandated services such as public health, indigent care and child protection. These activities require the department to implement, audit, and oversee the compliance with several local, state and federal governmental contracts and grants and maintain working relationships with public officials, School Board, law enforcement, State and local District offices, Social Services, Florida Department of Children and Families, Florida Department of Economic Opportunity, US Department of Housing and Urban Development (HUD), and numerous community committees and public interest groups. The department enhances services and demonstrates internal efficiencies via developing multi-year action plans, leveraging human capital, and streamlining efforts.

Community Services Department Mission:

Stimulate social and economic opportunities to improve the quality of life for Seminole County residents.

Community Services Department Vision:

A thriving community where all residents can achieve social and economic success.

Community Services Goals:

1. Maintain service delivery, staff efficiencies, and public awareness via effective communication.
2. Utilize sound administrative and accounting support to all Sections of the Community Services Department.
3. Provide assurance and accountability of funding to agencies.
4. Provide assistance to lower income Seminole County citizens while promoting social and economic self-sufficiency through multiple County Departments and outside agencies.
5. Provide strategies, opportunities and resources to reduce and/or prevent homelessness in Seminole County.
6. Provide safe, decent, and affordable housing opportunities for lower income households.
7. Provide/increase support services to Seminole County Veterans, their dependents and survivors.
8. Revitalize lower income areas and communities of Seminole County.
9. Provide statutorily mandated services up to the amount specified by law/administrative code for persons classified as indigent.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Department Message (CONT.)

The Community Services Department is comprised of (3) Teams (Business Office), (2) Divisions, and (8) programs, which are indicated below.

Teams

- 1) Administrative
- 2) Compliance
- 3) Homeless Advocacy

Divisions

- 1) Community Development
- 2) Community Assistance

Programs

1) Child Mental Health Initiative - A federally funded initiative that supports systems of care for community-based mental health services for children, youth, and their families. [This program is no longer active as of September 30, 2016.]

2) Community Development Grants - Aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development.

3) Community Services Business Office - Provides the administration of the Department, compliance reviews of external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements, and Homeless Advocacy.

4) County Health Department - An integrated organization under the leadership of the state surgeon general headquartered in Tallahassee, Florida. Each county in Florida has a health department to carry out the core public health services as mandated by Florida statute.

5) County Low Income Assistance - Provides homelessness prevention financial assistance and resources, serves low income residents working toward self-sufficiency, oversees the funding to countywide local non-profit agencies through Community Partnerships, and oversees several State Mandated programs.

6) Grant Low Income Assistance - Provides services to improve the living conditions of low income residents.

7) Mandated Services - Community - Provides services that are mandated by state statute and ensure services and support for indigent care.

8) Veterans' Services - Provides assistance to veterans and their dependents.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.

Objective: Provide rental assistance for approximately 225 eligible families at a processing cost of up to \$2,000 per applicant with BOCC Funds.

Performance Measure: # of rental assistance provided

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	180/225	225/225

Objective: Provide mortgage assistance to approximately 10 eligible families that are in foreclosure or at risk of being in foreclosure.

Performance Measure: # of families assisted

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	8/10	10/10

Objective: Provide rental assistance through the Tenant-based Rental Assistance (TBRA) Program to approximately 20 eligible families (Elderly/Disabled) to remove barriers.

Performance Measure: # of elderly/disabled assisted with TBRA

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	20/20	20/20

GOAL: PROVIDE STRATEGIES, OPPORTUNITIES AND RESOURCES TO REDUCE AND/OR PREVENT HOMELESSNESS IN SEMINOLE COUNTY.

Objective: Provide rental assistance and Case management services for 46 chronically homeless households through the S+C Program.

Performance Measure: # of Rental Assistance provided

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	46/46	46/46

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO PROVIDE STATUTORILY MANDATED SERVICES UP TO THE AMOUNT SPECIFIED IN LAW/ADMINISTRATIVE CODE FOR PERSONS CLASSIFIED AS INDIGENT.

Objective: Provide financial assistance to 30 families for bury/cremation services.

Performance Measure: # of bury/cremation services

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	58/30	30/30
	193%	100%

Objective: Pay a portion of at least 50 indigent clients' medical cost.

Performance Measure: # of medical cost paid

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	67/50	50/50
	134%	100%

Objective: Provide financial assistance for 5 eligible clients to cover medical cost through the Health Care Responsibility Act (HCRA).

Performance Measure: # of financial assistance provided

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	13/5	5/5
	260%	100%

GOAL: TO PROVIDE/INCREASE SUPPORT SERVICES TO SEMINOLE COUNTY VETERANS, THEIR DEPENDENTS, AND SURVIVORS.

Objective: Process 400 new claims for eligible Veterans to ensure they receive earned VA benefits.

Performance Measure: # of new claims processed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	687/400	400/400
	148%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Complete 125 letters per year for Veterans to obtain Homestead Exemption.

Performance Measure: # of letters processed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	185/125	125/125
	148%	100%

GOAL: TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.

Objective: Provide rental assistance through the Tenant Based Rental Program to approximately 20 eligible families that are elderly and/or disabled in an effort to remove barriers.

Performance Measure: # of families receiving rental assistance

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	23/20	20/20
	115%	100%

Objective: Provide assistance through the immediate needs program to 40 County and City of Sanford Residents annually for roof, plumbing electrical HVAC or accessibility.

Performance Measure: # of residents receiving assistance

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	49/40	40/40
	123%	100%

Objective: Obtain and monitor federal ESG funding for shelter operation costs for 3 agencies.

Performance Measure: # of agencies assisted and monitored

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	3/3	3/3
	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Obtain and monitor Federal ESG funding to rapidly re-house 12 households through subrecipient agreements

Performance Measure: # of households receiving funding and being monitored

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	18/12	12/12
	150%	100%

GOAL: PROVIDE SAFE, DECENT, AND AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME HOUSEHOLDS.

Objective: Provide purchase assistance to 40 eligible first time homebuyers.

Performance Measure: # of first time homebuyers assisted

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	33/40	20/20
	83%	100%

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
06 COMMUNITY DEVELOPMENT GRANT	20,775	-	80,000	80,000
06 COMMUNITY SVCS BUSINESS OFF	573,184	891,555	720,962	(170,593)
06 COUNTY HEALTH DEPARTMENT	1,300,084	1,316,281	1,254,344	(61,937)
06 COUNTY LOW INCOME ASSISTANC	2,273,688	2,747,972	2,729,168	(18,804)
06 MANDATED SERVICES - COMMUNI	5,985,341	6,032,373	6,005,380	(26,993)
06 VETERANS' SERVICES	191,117	215,412	224,957	9,545
01 GENERAL FUNDS Total	10,344,189	11,203,592	11,014,810	(188,781)
11 GRANT FUNDS				
06 COMMUNITY DEVELOPMENT GRANT	3,864,348	5,231,361	2,797,431	(2,433,930)
06 GRANT LOW INCOME ASSISTANCE	722,489	521,222	522,852	1,630
06 CHILD MENTAL HEALTH INITIAT	1,296,067	-	-	-
11 GRANT FUNDS Total	5,882,903	5,752,583	3,320,283	(2,432,300)
Grand Total	16,227,092	16,956,175	14,335,093	(2,621,081)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Child Mental Health Initiative

Program Message

Grant funded program which connects Families and Communities Together in Seminole as provided in Section 561 of the Public Health Service Act. The program is funded by a grant from Substance Abuse and Mental Health Services Administration (SAMHSA).

This program is no longer active as of September 30, 2016.

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 CHILD MENTAL HEALTH INITIAT				
330 INTERGOVERNMENTAL REVENUE				
331692 CHILD MENTAL HEALTH INITIATIVE	(1,296,067)	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	(1,296,067)	-	-	-
530 OPERATING EXPENDITURES				
530400 TRAVEL AND PER DIEM	16,979	-	-	-
530 OPERATING EXPENDITURES Total	16,979	-	-	-
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	1,279,088	-	-	-
580 GRANTS & AIDS Total	1,279,088	-	-	-
06 CHILD MENTAL HEALTH INITIAT Total	-	-	-	-

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Community Development Grants

Program Message

The Community Development Division aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development. Seminole County receives Federal and State grant funding through a number of programs funded by the U.S. Department of Housing and Urban Development (HUD) and the Florida Housing Finance Corporation (FHFC). These funding programs are: Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), Home Investment Partnerships Program (HOME), and State Housing Initiatives Partnership (SHIP).

Through these funding sources, the Community Development Division carries out the following activities:

- **Capital Improvements:** This program provides funds for paving and drainage, sewer and water line improvements, construction of sidewalks, limited park improvements, construction and/or improvements to community facilities.
- **Affordable Housing Development:** This program provides funds for site acquisition, infrastructure, and housing development of owner occupied units.
- **Rental Housing Development:** This program provides funds for site acquisition and rehabilitation of affordable multi-family rental housing.
- **Immediate Needs Program:** This program provides funds for immediate repairs and/ or alterations to protect the health, safety, and welfare of the household or to affect the immediate livability of the home. The four (4) trades in which assistance can be provided are roofing, electrical, plumbing, and HVAC (heating and cooling systems). In addition, funds may be provided to persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.
- **Housing Rehabilitation/Reconstruction:** This program provides funds for extensive home rehabilitation of owner occupied housing. In some instances, it is more cost effective to demolish and reconstruct the housing unit than to rehabilitate it.
- **Purchase Assistance:** This program provides up to \$50,000 to eligible first time homebuyers to cover down payment, closing cost, pre-paid/reserves and, in some instances, mortgage reduction.
- **Clearance/Demolition:** This program provides funds for demolition of vacant and dilapidated structures in lower income neighborhoods.
- **Public Facilities and Improvements:** This program provides funds to acquire, construct, rehabilitate, and/or install public facilities (examples: sewer projects, sidewalks, flood drainage facilities, solid waste, parks and recreation, street paving) and for the acquisition, construction, and/or rehabilitation of community facilities (examples: food banks, senior centers, community centers).
- **Public Services:** This program provides funds for child care, services for the homeless, rent assistance, and housing counseling.

SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT

06 COMMUNITY SERVICES DEPT

Community Development Grants (CONT.)

Program Message

- **Rental Assistance:** This program provides funds for rental assistance similar to the Section 8 program to special needs populations. Households are required to make a monthly contribution.
- **Housing relocation and stabilization services:** This program provides funds to move homeless people quickly to permanent housing by helping defer rental application fees, security deposits, monthly rents, and utility deposits. Housing stability case management is available.
- **Micro Enterprise Program:** This program provides funding and assistance to local business to create jobs.
- **Neighborhood Stabilization Program:** The Neighborhood Stabilization Program was established for the purpose of stabilizing neighborhoods suffering from foreclosures, short sales and abandonment. Seminole County received over \$11 million and is implementing two strategies for the use of NSP funds, including property acquisition and rehabilitation for resale to income eligible home buyers, and rental acquisition and rehabilitation to support the need for affordable rental housing stock.
- **City of Sanford Community Development Block Grant (CDBG) Program:** The Community Development Team manages Sanford's CDBG Program, which provides services that principally benefit low-income persons and households and to develop viable urban communities. The highest priorities for the program are:
 - Affordable Ownership housing
 - Supportive services
 - Housing Rehabilitation
 - Water/Sewer Improvements
- **Vacant Lots Program:** The County transfers certain County-owned vacant lots to eligible non-profit organizations, via a loan, for the development of affordable housing. In addition, the County has available approximately \$300,000 in State Housing Initiatives Partnership (SHIP) Program funds

and \$152,000 in HOME Investment Partnerships Program (HOME) funds towards the development/construction of affordable housing on these vacant lots.

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 COMMUNITY DEVELOPMENT GRANT				
330 INTERGOVERNMENTAL REVENUE				
331540 COMMUNITY DEVELPMNT BLK GT	(1,920,775)	(2,069,433)	(2,066,797)	2,636
331550 EMERGENCY SHELTER GRANT	(164,489)	(151,092)	(148,985)	2,107
331570 NEIGHBORHOOD STABILIZATION	529,980	(31,402)	(42,295)	(10,893)
331590 HOME PROGRAM CF	(385,694)	(497,897)	(496,754)	1,143
334690 OTHER HUMAN SERVICES GRANTS	(20,797)	-	-	-
335520 SHIP PROGRAM REVENUE	(922,959)	(2,481,537)	(42,600)	2,438,937
330 INTERGOVERNMENTAL REVENUE Total	(2,884,735)	(5,231,361)	(2,797,431)	2,433,930
360 MISCELLANEOUS REVENUES				
361100 INTEREST ON INVESTMENTS	(3,217)	-	-	-
361120 SHIP MORTGAGE INTEREST	(113)	-	-	-
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-
369120 SHIP MORTGAGE PRINCIPAL	(130,302)	-	-	-
369900 MISCELLANEOUS-OTHER	(10)	-	-	-
369950 NSP RESALES/PROGRAM INCOME	(624,533)	-	-	-
369955 NON-CASH NSP PROGRAM INCOME	(239,093)	-	-	-
360 MISCELLANEOUS REVENUES Total	(997,267)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	90,367	85,925	100,085	14,160
510130 OTHER PERSONAL SERVICES	-	-	-	-
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	960	-	-	-
510210 SOCIAL SECURITY MATCHING	6,676	6,572	7,581	1,009
510220 RETIREMENT CONTRIBUTIONS	7,160	6,462	10,835	4,373
510230 HEALTH AND LIFE INSURANCE	11,278	20,688	25,692	5,004
510240 WORKERS COMPENSATION	556	231	268	37
511000 CONTRA PERSONAL SERVICES	(10,303)	-	-	-
510 PERSONNEL SERVICES Total	106,695	119,878	144,460	24,582
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	7,172	6,400	8,200	1,800
530400 TRAVEL AND PER DIEM	3,108	3,000	3,300	300
530401 TRAVEL - TRAINING RELATED	2,516	3,650	7,400	3,750
530402 TRAVEL - TRAINING NON-EMPLOYEE	-	-	-	-
530420 TRANSPORTATION	472	350	300	(50)
530440 RENTAL AND LEASES	47,931	52,456	43,300	(9,156)
530490 OTHER CHARGES/OBLIGATIONS	60,757	217,731	57,190	(160,541)
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	-	-	-
530510 OFFICE SUPPLIES	3,373	4,784	250	(4,534)
530520 OPERATING SUPPLIES	2,445	3,100	4,079	979
530521 EQUIPMENT \$1000-\$4999	2,205	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	359	75	1,600	1,525

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530540 BOOKS, DUES PUBLICATIONS	8,462	7,300	4,100	(3,200)
530550 TRAINING	5,061	6,500	4,000	(2,500)
530 OPERATING EXPENDITURES Total	143,860	305,346	133,719	(171,627)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	475,868	-	1,432	1,432
540104 COUNTY LABOR GRANT	-	357,000	270,000	(87,000)
540202 INTERNAL SER FEES-LEASED EQUIP	-	-	751	751
540 INTERNAL SERVICE CHARGES Total	475,868	357,000	272,183	(84,817)
560 CAPITAL OUTLAY				
560650 CONSTRUCTION IN PROGRESS	-	90,000	-	(90,000)
560 CAPITAL OUTLAY Total	-	90,000	-	(90,000)
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	2,562	-	-	-
580821 AID TO PRIVATE ORGANIZATIONS	885,904	625,677	706,800	81,123
580830 GROVE COUNSELING CENTER	-	-	-	-
580833 OTHER GRANTS & AIDS/INDIVIDUAL	2,031,141	3,733,460	1,620,269	(2,113,191)
580834 NON-CASH NSPDPA	239,093	-	-	-
580 GRANTS & AIDS Total	3,158,699	4,359,137	2,327,069	(2,032,068)
06 COMMUNITY DEVELOPMENT GRANT Total	3,121	-	80,000	80,000

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

Community Services Business Office

Program Message

Administration: directs, plans, coordinates and implements the day to day activities and personnel of the Community Services Department which includes overseeing the implementation of affordable housing and community development projects, human/social services and financial assistance program, and Veterans services. The Admin Office also includes the Business and Accounting staffing that provide managerial, fiscal, and compliance support for grants and mandated programs such as: County Health Department, mandated services-community services and substance and drug abuse. Financial services include: oversight and stewardship, grant administration, accurate and timely reporting, and budgeting.

Compliance: The compliance staff reviews external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements. It then works with those agencies to correct any deficiencies and work toward full compliance. The Compliance Office also reviews sub-recipient and other agreements to ensure regulatory compliance, and offers opinions and guidance in regulatory and contractual interpretation.

Homeless Advocacy: Homeless Advocacy is a newly formed team within the Community Services Department. The purpose of this team is to implement and reduce homelessness in Seminole County by coordinating resources, implementing strategies and providing ongoing support to the various partners and sectors addressing homelessness in Seminole County.

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 COMMUNITY SVCS BUSINESS OFF				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	490,434	507,783	551,524	43,741
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	2,950	2,700	3,900	1,200
510210 SOCIAL SECURITY MATCHING	36,494	40,557	41,774	1,217
510220 RETIREMENT CONTRIBUTIONS	53,986	57,869	62,492	4,623
510230 HEALTH AND LIFE INSURANCE	82,856	85,140	90,855	5,715
510240 WORKERS COMPENSATION	1,626	2,960	3,049	89
511000 CONTRA PERSONAL SERVICES	(187,831)	(120,000)	(190,000)	(70,000)
510 PERSONNEL SERVICES Total	480,516	577,009	563,595	(13,414)
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	75	-	-	-
530400 TRAVEL AND PER DIEM	1,706	300	1,200	900
530401 TRAVEL - TRAINING RELATED	746	1,131	2,000	869
530420 TRANSPORTATION	80	300	200	(100)
530460 REPAIRS AND MAINTENANCE	-	100	100	-
530490 OTHER CHARGES/OBLIGATIONS	919	300	150	(150)
530510 OFFICE SUPPLIES	1,140	800	1,150	350
530520 OPERATING SUPPLIES	1,033	4,500	5,000	500
530521 EQUIPMENT \$1000-\$4999	-	-	1,455	1,455
530540 BOOKS, DUES PUBLICATIONS	178	3,151	3,500	349
530550 TRAINING	848	1,500	1,500	-
530 OPERATING EXPENDITURES Total	6,726	12,082	16,255	4,173
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	61,703	54,092	74,710	20,617
540102 ADMIN FEE	23,736	241,119	-	(241,119)
540201 INSURANCE	504	504	504	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	6,748	5,898	(850)
540 INTERNAL SERVICE CHARGES Total	85,943	302,464	81,112	(221,352)
580 GRANTS & AIDS				
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	60,000	60,000
580 GRANTS & AIDS Total	-	-	60,000	60,000
06 COMMUNITY SVCS BUSINESS OFF Total	573,184	891,555	720,962	(170,593)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

County Health Department

Program Message

The Health Department provides outreach, clinical assessment, and treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education.

Additionally, the County Health Department provides the following services and mandated services:

- Clinical Health Services
- Inspections/Investigations
- Vital Statistics
- Support to the East Central Florida Health Planning Council
- Dental health
- Family Planning
- Hepatitis
- HIV/AIDS Services
- Immunizations
- Sexually Transmitted Diseases
- School Health
- Tuberculosis
- WIC
- Birth & Death Certificates
- Environmental Health
- Epidemiology
- Public Health Preparedness
- Tobacco Prevention and Control Program
- Health Promotion and Education

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 COUNTY HEALTH DEPARTMENT				
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	1,067,240	1,077,970	1,002,970	(75,000)
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530 OPERATING EXPENDITURES Total	1,067,240	1,077,970	1,002,970	(75,000)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	184,234	208,635	232,535	23,900
540102 ADMIN FEE	29,770	10,837	-	(10,837)
540201 INSURANCE	18,839	18,839	18,839	-
540 INTERNAL SERVICE CHARGES Total	232,843	238,311	251,374	13,063
06 COUNTY HEALTH DEPARTMENT Total	1,300,084	1,316,281	1,254,344	(61,937)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

06 COMMUNITY SERVICES DEPT

County Low Income Assistance

Program Message

The Low Income Assistance Program provides homelessness prevention financial assistance and resources to aid Seminole County residents who are experiencing a financial or medical unforeseen hardship. The program also serves low income residents working toward self-sufficiency. This program is inclusive of various services and funding sources. The services provided have a significant impact in helping individuals and families residing in Seminole County. These services consist primarily of: rent/mortgage, utility, childcare, medical, dental, and prescription assistance.

The Low Income Assistance Program also oversees the funding to countywide local non-profit agencies through Community Partnerships that provide assistance to low income, disadvantaged or disabled families and individuals. Additionally, this program oversees several State Mandated programs to include: burial/cremation; indigent medical care; child protection team medical examinations and procedures for children physically abused, abandoned, or neglected; Health Care Responsibility Act for uninsured Seminole County residents that have a medical emergency outside of Seminole County, but within the State of Florida; Medicaid billing which pays a portion of medical and nursing home expense for Seminole County residents.

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 COUNTY LOW INCOME ASSISTANC				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	800,158	941,772	1,022,322	80,550
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	4,103	2,700	1,200	(1,500)
510210 SOCIAL SECURITY MATCHING	58,817	75,220	77,594	2,374
510220 RETIREMENT CONTRIBUTIONS	63,164	78,404	82,761	4,357
510230 HEALTH AND LIFE INSURANCE	163,368	212,497	230,610	18,113
510240 WORKERS COMPENSATION	2,351	4,789	6,989	2,200
511000 CONTRA PERSONAL SERVICES	(277,735)	(240,000)	(275,000)	(35,000)
510 PERSONNEL SERVICES Total	814,226	1,075,382	1,146,476	71,094
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	50	-	-	-
530400 TRAVEL AND PER DIEM	459	-	-	-
530401 TRAVEL - TRAINING RELATED	32	1,385	1,385	-
530420 TRANSPORTATION	139	200	200	-
530460 REPAIRS AND MAINTENANCE	-	100	100	-
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530510 OFFICE SUPPLIES	1,079	700	700	-
530520 OPERATING SUPPLIES	462	500	500	-
530540 BOOKS, DUES PUBLICATIONS	1,225	-	-	-
530550 TRAINING	188	741	741	-
530 OPERATING EXPENDITURES Total	3,633	3,626	3,626	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	83,925	152,931	177,075	24,144
540102 ADMIN FEE	73,478	94,580	-	(94,580)
540201 INSURANCE	391	393	393	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	7,210	9,097	1,888
540 INTERNAL SERVICE CHARGES Total	157,794	255,114	186,565	(68,548)
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	816,627	985,500	964,150	(21,350)
580833 OTHER GRANTS & AIDS/INDIVIDUAL	481,406	428,350	428,350	-
580 GRANTS & AIDS Total	1,298,034	1,413,850	1,392,500	(21,350)
06 COUNTY LOW INCOME ASSISTANC Total	2,273,688	2,747,972	2,729,168	(18,804)

**SEMINOLE COUNTY GOVERNMENT
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06 COMMUNITY SERVICES DEPT

Grant Low Income Assistance

Program Message

The Grant Low Income Assistance Program, through state and federal governmental grants, provides services to improve the living conditions of low income residents through the provision of affordable permanent, rental and/or transitional housing, purchase assistance, rehabilitation or reconstruction, new home construction, foreclosure prevention, time limited rental assistance, demolition of slum and blight, infrastructure improvements and purchase and reoccupy foreclosed homes in targeted areas. These grants that fund Low Income Assistance are Community Development Block Grants (CDBG) and Community Services Block Grant (CSBG).

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 GRANT LOW INCOME ASSISTANCE				
330 INTERGOVERNMENTAL REVENUE				
331500 SHELTER PLUS CARE AGREEMENT	(402,360)	-	-	-
331540 COMMUNITY DEVELOPMNT BLK GT	(50,000)	-	-	-
331550 EMERGENCY SHELTER GRANT	-	(479,291)	(479,291)	-
331690 FEDERAL GRANT HUMAN SERVICES	(270,128)	(41,931)	(43,561)	(1,630)
330 INTERGOVERNMENTAL REVENUE Total	(722,489)	(521,222)	(522,852)	(1,630)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	72,896	80,607	83,027	2,420
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	850	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	5,564	6,166	6,352	186
510220 RETIREMENT CONTRIBUTIONS	5,347	6,061	6,576	515
510230 HEALTH AND LIFE INSURANCE	9,027	9,888	8,939	(949)
510240 WORKERS COMPENSATION	521	1,459	224	(1,235)
510 PERSONNEL SERVICES Total	94,204	104,181	106,317	2,136
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	-	-	-
530340 OTHER SERVICES	26,193	6,267	-	(6,267)
530400 TRAVEL AND PER DIEM	860	-	-	-
530401 TRAVEL - TRAINING RELATED	2,231	-	-	-
530440 RENTAL AND LEASES	14,032	13,588	13,700	112
530490 OTHER CHARGES/OBLIGATIONS	9,797	7,889	-	(7,889)
530510 OFFICE SUPPLIES	504	-	-	-
530520 OPERATING SUPPLIES	2,562	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	11,695	-	-	-
530540 BOOKS, DUES PUBLICATIONS	2,450	-	-	-
530550 TRAINING	4,120	-	-	-
530 OPERATING EXPENDITURES Total	74,444	27,744	13,700	(14,044)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	-	-	-	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	-	194	194
540 INTERNAL SERVICE CHARGES Total	-	-	194	194
580 GRANTS & AIDS				
580821 AID TO PRIVATE ORGANIZATIONS	19,707	-	-	-
580833 OTHER GRANTS & AIDS/INDIVIDUAL	534,133	389,297	402,641	13,344
580 GRANTS & AIDS Total	553,840	389,297	402,641	13,344
06 GRANT LOW INCOME ASSISTANCE Total	0	-	0	0

SEMINOLE COUNTY GOVERNMENT
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06 COMMUNITY SERVICES DEPT

Mandated Services - Community

Program Message

Mandated Services: These services are mandated by state statute and ensure services and support for indigent care. These services provided are:

- **The Florida Department of Health in Seminole County:** The Health Department provides outreach, clinical assessment, treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education.

Other mandated services are listed below:

- **Health Care Responsibility Act (HCRA)**
- **Medicaid**
- **Indigent Burial**
- **Mental Healthcare**
- **Indigent Care**
- **Child Protection Team**
- **Medical Examiner**

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 MANDATED SERVICES - COMMUNI				
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	19,950	28,700	28,700	-
530340 OTHER SERVICES	1,083,600	1,016,000	1,209,000	193,000
530 OPERATING EXPENDITURES Total	1,103,550	1,044,700	1,237,700	193,000
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	-	-	147	147
540102 ADMIN FEE	166,147	57,898	-	(57,898)
540201 INSURANCE	363	363	363	-
540 INTERNAL SERVICE CHARGES Total	166,510	58,261	510	(57,751)
580 GRANTS & AIDS				
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,715,281	4,929,412	4,767,170	(162,242)
580 GRANTS & AIDS Total	4,715,281	4,929,412	4,767,170	(162,242)
06 MANDATED SERVICES - COMMUNI Total	5,985,341	6,032,373	6,005,380	(26,993)

**SEMINOLE COUNTY GOVERNMENT
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06 COMMUNITY SERVICES DEPT

Veterans Services

Program Message

Provides assistance to veterans and their dependents with filing claims for Health Care benefits, Service Connected Disabilities benefits, Pensions, Education and Training benefits, Burial and Memorial benefits, Property Tax Exemption assistance and resources to aid veterans who are experiencing a financial hardship with transportation assistance – bus passes.

06 COMMUNITY SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
06 VETERANS' SERVICES				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	135,191	143,596	155,967	12,371
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	1,210	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	9,919	11,469	11,813	344
510220 RETIREMENT CONTRIBUTIONS	9,916	11,274	12,230	956
510230 HEALTH AND LIFE INSURANCE	20,514	24,516	26,870	2,354
510240 WORKERS COMPENSATION	109	405	417	12
510 PERSONNEL SERVICES Total	176,859	191,260	208,498	17,238
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	-	-	-	-
530401 TRAVEL - TRAINING RELATED	1,900	1,529	2,500	971
530420 TRANSPORTATION	-	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	-	-	5,000	5,000
530510 OFFICE SUPPLIES	302	371	371	-
530520 OPERATING SUPPLIES	258	350	350	-
530540 BOOKS, DUES PUBLICATIONS	40	200	200	-
530550 TRAINING	160	250	640	390
530 OPERATING EXPENDITURES Total	2,660	2,700	9,061	6,361
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	5,779	5,542	6,714	1,173
540102 ADMIN FEE	5,820	14,499	-	(14,499)
540202 INTERNAL SER FEES-LEASED EQUIP	-	1,211	484	(727)
540 INTERNAL SERVICE CHARGES Total	11,599	21,252	7,199	(14,053)
580 GRANTS & AIDS				
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	200	200	-
580 GRANTS & AIDS Total	-	200	200	-
06 VETERANS' SERVICES Total	191,117	215,412	224,957	9,545



PUBLIC WORKS DEPARTMENT

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

**CAPITAL PROJECTS DELIVERY
DEVELOPMENT REVIEW ENGINEERING
ENGINEERING PROFESSIONAL SUPPORT
FACILITIES
FLEET MANAGEMENT
LAND MANAGEMENT
MOSQUITO CONTROL
PUBLIC WORKS BUSINESS OFFICE
ROADS-STORMWATER R&M
TRAFFIC OPERATIONS
WATER QUALITY**

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Message

The Public Works Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure of Seminole County.

The Public Works Department is comprised of the following 11 Programs:

1) Capital Projects Delivery Program - This program includes services related to managing and delivering delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) with the purpose of eliminating congestion, increase personal mobility, update aging infrastructure, minimize flooding and meet federally mandated water quality improvement requirements.

The following services are provided in this program:

- Project Management
- Engineering Services
- Transportation concurrency and transportation impact fee reviews
- Construction Engineering Inspections (CEI)
- Pavement resurfacing and reconstruction program
- Pedestrian/vehicular bridge inspections and repair

2) Development Review Engineering Program - This program provides services for reviewing new developments and Right-of-Way projects and ensuring their compliance with applicable laws, codes, and standards.

The following services are provided in this program:

- Permit and regulate construction within Seminole County's Right-of-Ways
- Inspection of all new construction projects
- Floodplain administration
- Enforcement of policies within Seminole County's Right-of-Ways

3) Engineering Professional Support Program - This program provides technical support related to engineering services to the general public, as well as other County departments.

The following services are provided in this program:

- Right-of-way research
- Utility permitting
- GIS / Assest Mapping

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07 PUBLIC WORKS DEPT

Department Message (CONT.)

4) Facilities Program - This program provides services for building maintenance, acquisition services, construction services, and property management for various County facilities.

The following services are provided in this program:

- Construction Management
- Lease/Property Management
- Building Maintenance and Repair (Emergency, Routine, and Preventive Maintenance)
- Pro-Active Maintenance/Planned Work Projects

5) Fleet Management Program - This program provides services related to acquiring, repairing, maintaining, and disposing of County vehicles and equipment. The program also manages the distribution of fuel within the County.

6) Land Management Program - This program provides services related to county land acquisition and right of way.

The following services are provided in this program:

- Provide right of way information internally and externally
- Research (e.g., property titles, construction plans, BoCC actions, etc.) in support of various projects of all County departments
- Conduct Preliminary Subdivision Plan, vacate, and Trustees of the Internal Improvement Trust Fund right-of-way reservation release reviews
- Vetting of roads to be accepted into County maintenance system
- Process transfers of County property interests
- Maintain County owned lands layer in GIS
- Process Tax Certificates struck to County
- Coordinate and manage land acquisition and disposition, title searches, surveys, environmental and appraisal reports for subject properties to be acquired by the County

7) Mosquito Control Program - This program provides countywide mosquito control services with the goal of protecting the well-being of humans, domestic animals, and wildlife by minimizing the transmission of mosquito-borne diseases.

The following services are provided in this program:

- Mosquito Abatement
- Public Outreach / Education

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Message (CONT.)

8) Public Works Business Office - This program includes services for providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

The following services are provided in this program:

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

9) Roads-Stormwater Repair and Maintenance Program - This program includes services for maintaining existing roads and drainage systems.

The following services are provided in this program:

- Routine maintenance of existing roads (Roads-Stormwater Division)
- Maintenance of public rights-of-way (tree trimming, mowing, guardrails, etc.)
- Maintenance of stormwater infrastructure, ditches and canals, and retention ponds
- Vertical and horizontal surveying controls (used to be in Engineering)
- Plat review/approval (used to be in Engineering)

10) Traffic Operations Program - This program includes services related to the management of traffic to ensure safety and efficiency of the transportation system.

The following services are provided in this program:

- Traffic signal installation, maintenance, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and overall management
- Transportation studies and data processing

11) Water Quality Program - This program provides federally mandated services which have the ultimate purpose of keeping the County's natural water bodies clean.

The following services are provided in this program:

- Pollution prevention and reduction
- Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Watershed awareness, education, training, volunteer opportunities and projects

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Message (CONT.)

- Environmental regulatory compliance, intergov'l & interdept'l coord and assistance
- Waterbody restoration, enhancement, & maintenance
- Maintaining water quality, meteorologic and hydrologic systems

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO PROVIDE HIGH QUALITY, COST EFFECTIVE, LANDSCAPE ARCHITECTURE, ENGINEERING AND PROFESSIONAL SURVEYING SERVICES TO SEMINOLE COUNTY CITIZENS, INCLUDING PROJECT DEVELOPMENT AND MANAGEMENT SERVICES, DESIGN AND SURVEY SERVICES, PROJECT PLANNING AND DEVELOPMENT, CONSTRUCTION PROJECT MANAGEMENT AND INSPECTION SERVICES.

Objective: Complete the scheduled list of Major Roads Projects (Arterial and Collector Roadways) identified within the County Capital Improvement Projects (CIP) program.

Performance Measure: # of Major Road Projects completed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
19	20	22

GOAL: TO PROVIDE CONNECTIVITY AND ENHANCE MOBILITY FOR CITIZENS OF THE COUNTY, INCLUDING ENHANCED ADA ACCESS AND PATHWAY TO PUBLIC FACILITIES.

Objective: Plan, engineer, and construct sidewalks within budget and to specifications.

Performance Measure: # of sidewalk projects completed within budget and to specifications

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
22	23	25

Objective: Complete the construction of the total linear feet of sidewalk identified within the county sidewalk program.

Performance Measure: Linear feet of sidewalk constructed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
23,282	25,000	25,000

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: IMPROVE MAINTENANCE AND OPERATIONS OF COUNTY OWNED BUILDINGS.

Objective: Improve Work Request process by decreasing the percentage of reactive work requests to less than 58%. This can be accomplished through continuing to build Preventative Maintenance (PM) program to cover all equipment, continuing to increase predictive maintenance measures as funds permit, and continuing to review reactive work requests for routine services that should be moved to “scheduled services” or PM.

Performance Measure: % of work requests, including PM and predictive work requests, which are reactive work requests

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	< 58%

Objective: Improve Completion of Preventative Maintenance Work Requests to over 90% by completing the development of the PM program and closer monitoring of PM completions by Supervisor and managers.

Performance Measure: Percentage of Preventive Maintenance Work Requests

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	> 90%

Objective: Decrease number of Unscheduled Equipment Replacement Projects by 25% through continuing the expansion of the PM and predictive maintenance programs.

Performance Measure: # of Unscheduled Equipment Replacement projects

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	< 4

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: REDUCE EQUIPMENT DOWN TIME AND INCREASE RELIABILITY.

Objective: Work efficiently and effectively to reduce the amount of service interruptions (Road-Calls) per 30 day cycle.

Performance Measure: # of service Interruptions (Road-Calls) per 30 day cycle

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	72

GOAL: PROVIDE SUPERIOR SERVICE IN THE REPAIR AND MAINTENANCE OF ALL COUNTY EQUIPMENT ASSIGNED TO THIS DIVISION.

Objective: Audit 20% of Preventative Maintenance (PMs) monthly to ensure compliance to standards.

Performance Measure: % of PMs audited monthly

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	20%

Performance Measure: % of PMs complying to standards

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	100%

GOAL: ADMINISTER THE FLEET MAINTENANCE PROGRAM TO ACHIEVE MAXIMUM PERFORMANCE.

Objective: Manage and monitor the service to reduce the Average Turnaround Time.

Performance Measure: Average # of days a unit is in the shop

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	3.5

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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: TO MINIMIZE THE IMPACT OF MOSQUITOS AND SPREAD OF MOSQUITO BORNE DISEASES FOR THE RESIDENTS OF SEMINOLE COUNTY

Objective: Continue to enhance the Mosquito Control Program through expanded surveillance and monitoring activities; and continue to minimize the impacts of mosquito borne diseases through inspections, larviciding and adulticiding.

Performance Measure: # of service requests completed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,075	2,984	1,827

Performance Measure: Total acres fogged

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
348,170	369,909	223,915

Performance Measure: # of sites inspected

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5,415	28,731	13,955

Performance Measure: # of larvicide treatments

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,209	7,177	3,630

GOAL: MAINTAIN EXISTING INFRASTRUCTURE CONSISTENT WITH COUNTY CODES AND POLICIES, ACCEPTED STANDARDS AND FEDERAL AND STATE REQUIREMENTS.

Objective: Keep canal and ditch system functional year-round by routine inspection and cleaning.

Performance Measure: Linear feet of ditch and canal cleaning

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
152,713	167,196	150,000

Projection is a typical year without a hurricane.

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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Repair potholes in county maintained roads as they are reported or discovered.

Performance Measure: Number of potholes repaired

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,541	2,029	2,200

Projection is a typical year without a hurricane.

GOAL: REPAIR AND REPLACE SIDEWALKS IN COUNTY RIGHTS-OF-WAY.

Objective: Utilize contracted and in-house resources to replace broken and displaced sidewalk.

Performance Measure: Square feet of sidewalk replaced

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
91,000	148,000	100,000

FY17 Actual includes carryforward funding

GOAL: IMPROVE CUSTOMER SERVICE BY REDUCING RESPONSE TIMES TO REQUESTS AND INQUIRIES.

Objective: Complete work orders in an effective and efficient manner.

Performance Measure: # and % of new work orders closed annually

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,971	4,569	4,200
97%	89%	90%

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: UTILIZE INTELLIGENT TRANSPORTATION SYSTEMS (ITS), TRANSPORTATION SYSTEMS MANAGEMENT AND OPERATIONS (TSM&O) STRATEGIES, AND STANDARDS SUCH AS THE MANUAL ON UNIFORM TRAFFIC CONTROL DEVICES (MUTCD) TO MAXIMIZE SAFETY AND EFFICIENCY ON ALL MAJOR ROADWAYS WITHIN SEMINOLE COUNTY.

Objective: Promote efficient system management and operations through continual improvements to signal operations, optimizing signal coordination and implementing adaptive signal timing control.

Performance Measure: # of corrective signal actions performed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
307	445	350

Performance Measure: # of signal modifications made

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
128	156	150

Performance Measure: # of signal timing changes made

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,295	1,257	1300

Performance Measure: # of signals utilizing state-of-the-art adaptive signal timing control

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
49	69	79

Objective: Provide the necessary roadway signage throughout the County's multimodal transportation system.

Performance Measure: # of new signs installed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
144	876	600

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07 PUBLIC WORKS DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Performance Measure: # of existing signs maintained

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
6,100	3,954	7,000

Objective: Maintain and protect the County’s fiber optic network in proper working order through locates and necessary repairs.

Performance Measure: # of underground locates completed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,357	1,628	1,700

Performance Measure: # of fiber optic repairs completed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
17	27	25

Objective: Quickly and effectively respond to roadway incidents and signal malfunctions in order to restore normal traffic flow in a timely manner.

Performance Measure: Number of traffic trouble calls reported

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
312	362	325

Performance Measure: Number of emergency response calls

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
32	51	45

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
07 CAPITAL PROJECTS DELIVERY	190,064	-	-	-
07 DEVELOPMENT REVIEW ENGINEER	654,688	772,200	752,383	(19,817)
07 FACILITIES	8,398,725	8,887,704	9,204,309	316,604
07 FLEET MANAGEMENT	6,465,982	7,073,571	8,197,154	1,123,583
07 MOSQUITO CONTROL	533,823	764,359	817,042	52,683
07 PUBLIC WORKS BUSINESS OFFIC	-	-	-	-
07 WATER QUALITY	1,078,074	1,185,399	1,196,179	10,780
01 GENERAL FUNDS Total	17,321,357	18,683,233	20,167,067	1,483,834
02 REPLACEMENT FUNDS				
07 DEVELOPMENT REVIEW ENGINEER	-	-	54,128	54,128
07 FACILITIES	603,522	472,322	576,341	104,019
07 FLEET MANAGEMENT	2,249	-	-	-
07 MOSQUITO CONTROL	24,618	58,200	-	(58,200)
07 ROADS-STORMWATER R&M	154,800	227,604	-	(227,604)
07 TRAFFIC OPERATIONS	140,000	175,204	-	(175,204)
07 WATER QUALITY	-	30,000	-	(30,000)
02 REPLACEMENT FUNDS Total	925,189	963,330	630,469	(332,861)
04 TRANSPORTATION FUNDS				
07 CAPITAL PROJECTS DELIVERY	865,855	3,948,963	3,927,335	(21,628)
07 DEVELOPMENT REVIEW ENGINEER	-	2,541	-	(2,541)
07 ENGINEERING PROF SUPPORT	202,588	142,403	147,905	5,501
07 LAND MANAGEMENT	-	256,348	270,969	14,621
07 PUBLIC WORKS BUSINESS OFFIC	503,650	526,062	536,459	10,397
07 ROADS-STORMWATER R&M	9,029,952	11,280,534	12,364,701	1,084,168
07 TRAFFIC OPERATIONS	4,950,965	5,106,271	5,342,431	236,160
07 WATER QUALITY	-	-	-	-
04 TRANSPORTATION FUNDS Total	15,553,010	21,263,122	22,589,800	1,326,678
05 SALES TAX FUNDS				
07 CAPITAL PROJECTS DELIVERY	45,457,214	47,617,907	49,497,780	1,879,873
07 TRAFFIC OPERATIONS	-	-	-	-
05 SALES TAX FUNDS Total	45,457,214	47,617,907	49,497,780	1,879,873
06 FIRE DISTRICT FUNDS				
07 FACILITIES	-	216,427	299,305	82,878
06 FIRE DISTRICT FUNDS Total	-	216,427	299,305	82,878
11 GRANT FUNDS				
07 CAPITAL PROJECTS DELIVERY	7,453,726	-	-	-

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 MOSQUITO CONTROL	260,364	502,468	502,468	(0)
11 GRANT FUNDS Total	7,714,089	502,468	502,468	(0)
13 SPECIAL REVENUE FUNDS				
07 CAPITAL PROJECTS DELIVERY	-	-	-	-
13 SPECIAL REVENUE FUNDS Total	-	-	-	-
15 CRA FUNDS				
07 CAPITAL PROJECTS DELIVERY	8,737	-	-	-
15 CRA FUNDS Total	8,737	-	-	-
18 CAPITAL FUNDS				
07 CAPITAL PROJECTS DELIVERY	138,270	-	-	-
07 FACILITIES	-	-	-	-
18 CAPITAL FUNDS Total	138,270	-	-	-
19 WATER & SEWER FUNDS				
07 FACILITIES	-	61,246	51,150	(10,096)
19 WATER & SEWER FUNDS Total	-	61,246	51,150	(10,096)
20 SOLID WASTE FUNDS				
07 FACILITIES	-	39,760	81,010	41,250
20 SOLID WASTE FUNDS Total	-	39,760	81,010	41,250
Grand Total	87,117,865	89,347,493	93,819,049	4,471,556

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

07 PUBLIC WORKS DEPT

Capital Projects Delivery

Program Message

This program oversees the design and construction of transportation and stormwater related infrastructure as stipulated in the County's One Cent Sales Tax program. Infrastructure managed by this program includes new and existing roadway construction, pavement rehabilitation, sidewalks, bridge repair and construction, trail repair and construction, traffic system related capital improvements, stormwater related piping and facilities, and Water Quality capital projects. This program also manages the construction of County owned facilities. The intent of this program is to deliver a safe, technically advanced and aesthetically pleasing transportation system to Seminole County residents.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 CAPITAL PROJECTS DELIVERY				
330 INTERGOVERNMENTAL REVENUE				
331490 TRANS REV GRANT	(2,739,308)	-	-	-
334360 STORMWATER MANAGEMENT	(111,602)	-	-	-
334490 TRANSPORTATION REV GRANT	(4,610,992)	-	-	-
337900 LOCAL GRANTS & AIDS -LONG RG P	(720,866)	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	(8,182,769)	-	-	-
360 MISCELLANEOUS REVENUES				
361100 INTEREST ON INVESTMENTS	(59,831)	-	-	-
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-
366175 SEMINOLE COUNTY HEROES MEMOI	(1,325)	-	-	-
369900 MISCELLANEOUS-OTHER	(5,128)	-	-	-
369930 REIMBURSEMENTS	-	-	-	-
360 MISCELLANEOUS REVENUES Total	(66,284)	-	-	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	-	-	-
399 FUND BALANCE Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,508,588	1,860,396	1,875,114	14,718
510125 PART-TIME PERSONNEL	66,772	-	-	-
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	2,813	-	1,800	1,800
510210 SOCIAL SECURITY MATCHING	114,769	143,320	137,744	(5,576)
510220 RETIREMENT CONTRIBUTIONS	133,713	145,738	153,512	7,774
510230 HEALTH AND LIFE INSURANCE	265,121	371,923	345,455	(26,468)
510240 WORKERS COMPENSATION	13,652	44,887	38,165	(6,722)
511000 CONTRA PERSONAL SERVICES	(1,959,855)	-	-	-
510 PERSONNEL SERVICES Total	145,574	2,566,264	2,551,790	(14,474)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	280,542	220,000	728,100	508,100
530340 OTHER SERVICES	268,786	102,000	107,400	5,400
530400 TRAVEL AND PER DIEM	2,831	3,500	3,200	(300)
530401 TRAVEL - TRAINING RELATED	-	378	380	2
530420 TRANSPORTATION	-	50	365	315
530430 UTILITIES - ELECTRICITY	-	100,000	100,000	-
530439 UTILITIES - OTHER	-	50,000	50,000	-
530440 RENTAL AND LEASES	300	300	300	-
530460 REPAIRS AND MAINTENANCE	3,767	1,220	1,220	-
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530510 OFFICE SUPPLIES	2,675	5,354	5,300	(54)
530520 OPERATING SUPPLIES	5,713	4,000	3,800	(200)

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	2,619	18,918	8,300	(10,618)
530530 ROAD MATERIALS & SUPPLIES	34,604	-	-	-
530540 BOOKS, DUES PUBLICATIONS	4,482	6,387	5,025	(1,362)
530550 TRAINING	2,637	1,875	3,100	1,225
530 OPERATING EXPENDITURES Total	608,957	513,982	1,016,490	502,508
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	459,673	304,589	357,506	52,917
540102 ADMIN FEE	581,818	649,446	620,000	(29,446)
540103 OTHER CHRGS/ENGINEERING COST	202,854	4,066,657	4,090,483	23,826
540201 INSURANCE	6,094	6,094	6,094	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	14,766	13,555	(1,210)
540 INTERNAL SERVICE CHARGES Total	1,250,439	5,041,551	5,087,638	46,087
560 CAPITAL OUTLAY				
560610 LAND	1,713,489	2,025,000	-	(2,025,000)
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-
560640 EQUIPMENT	22,404	-	-	-
560642 EQUIPMENT >\$4999	-	23,823	-	(23,823)
560646 CAPITAL SOFTWARE>\$4,999	40,000	-	-	-
560650 CONSTRUCTION IN PROGRESS	21,129,959	36,880,000	34,366,721	(2,513,279)
560651 PROJECT MANAGEMENT	709,355	-	-	-
560652 CEI SERVICES	1,373,340	650,625	2,045,800	1,395,175
560670 ROADS	10,779,800	-	-	-
560680 CONSTRUCTION & DESIGN	2,637,472	3,865,625	7,606,676	3,741,051
560690 ENGINEERING COSTS	2,695,881	-	-	-
560699 PROJECT CONTINGENCY	-	-	-	-
560 CAPITAL OUTLAY Total	41,101,699	43,445,073	44,019,197	574,124
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	61,951	-	-	-
580812 AID TO	4,080,260	-	-	-
580813 AID TO GOVT AGENCIES-DESIGN	3,410,243	-	-	-
580814 AID TO GOVT AGENCIES-CONSTRUCT	3,322,741	-	750,000	750,000
580817 AID TO GOVT AGENCIES-CEI	132,000	-	-	-
580 GRANTS & AIDS Total	11,007,196	-	750,000	750,000
07 CAPITAL PROJECTS DELIVERY Total	45,864,811	51,566,870	53,425,115	1,858,245

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Development Review Engineering

Program Message

The Development Review Engineering Division administers the Land Development Code (LDC) and the Engineering Manual (EM) as it relates to new development and Right-of-Way projects. The Division ensures the compliance with Federal and State laws through the review of the development plans.

This program provides the following services:

- Permit and regulate construction within Seminole County's Right-of-Ways
- Inspection of all new construction projects
- Floodplain administration
- Enforcement of policies within Seminole County's Right-of-Ways

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 DEVELOPMENT REVIEW ENGINEER				
340 CHARGES FOR SERVICES				
342516 AFTER HOURS INSPECTIONS	(300)	-	-	-
342560 ENGINEERING	(348,208)	(300,000)	(350,000)	(50,000)
340 CHARGES FOR SERVICES Total	(348,508)	(300,000)	(350,000)	(50,000)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	456,214	516,188	504,718	(11,470)
510140 OVERTIME	247	2,525	2,575	50
510150 SPECIAL PAY	682	600	-	(600)
510210 SOCIAL SECURITY MATCHING	34,250	41,421	38,476	(2,945)
510220 RETIREMENT CONTRIBUTIONS	33,469	40,711	43,443	2,732
510230 HEALTH AND LIFE INSURANCE	69,023	84,262	95,659	11,397
510240 WORKERS COMPENSATION	5,149	13,621	13,248	(373)
510 PERSONNEL SERVICES Total	599,034	699,328	698,119	(1,209)
530 OPERATING EXPENDITURES				
530400 TRAVEL AND PER DIEM	700	900	1,800	900
530401 TRAVEL - TRAINING RELATED	278	1,920	4,500	2,580
530470 PRINTING AND BINDING	-	275	275	-
530510 OFFICE SUPPLIES	-	1,000	1,000	-
530520 OPERATING SUPPLIES	2,097	2,875	3,063	188
530522 OPERATING SUPPLIES-TECHNOLOGY	-	2,000	-	(2,000)
530540 BOOKS, DUES PUBLICATIONS	440	2,895	2,525	(370)
530550 TRAINING	1,370	5,025	6,875	1,850
530 OPERATING EXPENDITURES Total	4,885	16,890	20,038	3,148
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	25,056	24,805	30,439	5,634
540102 ADMIN FEE	25,714	30,546	-	(30,546)
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,172	3,788	615
540 INTERNAL SERVICE CHARGES Total	50,770	58,523	34,227	(24,297)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	-	-	54,128	54,128
560 CAPITAL OUTLAY Total	-	-	54,128	54,128
07 DEVELOPMENT REVIEW ENGINEER Total	306,180	474,741	456,511	(18,230)

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Engineering Professional Support

Program Message

This program provides professional and technical engineering support to the Department and county residents. Services provided include transportation asset management, right-of-way information, utility permitting within the County's right-of-way, technical support, asset management, and transportation related GIS services.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 ENGINEERING PROF SUPPORT				
340 CHARGES FOR SERVICES				
342560 ENGINEERING	(30,235)	-	-	-
340 CHARGES FOR SERVICES Total	(30,235)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	116,640	53,972	62,547	8,575
510140 OVERTIME	48	-	-	-
510150 SPECIAL PAY	(10)	-	-	-
510210 SOCIAL SECURITY MATCHING	8,549	4,129	9,212	5,083
510220 RETIREMENT CONTRIBUTIONS	9,641	4,059	9,537	5,478
510230 HEALTH AND LIFE INSURANCE	21,982	11,910	21,536	9,626
510240 WORKERS COMPENSATION	1,154	1,315	3,306	1,991
510 PERSONNEL SERVICES Total	158,005	75,385	106,138	30,753
530 OPERATING EXPENDITURES				
530401 TRAVEL - TRAINING RELATED	-	150	150	-
530470 PRINTING AND BINDING	314	320	325	5
530510 OFFICE SUPPLIES	147	200	70	(130)
530520 OPERATING SUPPLIES	-	-	-	-
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-
530 OPERATING EXPENDITURES Total	461	670	545	(125)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	35,591	37,800	36,467	(1,333)
540102 ADMIN FEE	7,909	22,156	-	(22,156)
540201 INSURANCE	622	1,201	1,201	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	5,191	3,553	(1,638)
540 INTERNAL SERVICE CHARGES Total	44,122	66,348	41,221	(25,127)
07 ENGINEERING PROF SUPPORT Total	172,353	142,403	147,905	5,501

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Facilities

Program Message

The Facilities Management Program is a customer-driven support organization responsible for providing Facilities Maintenance, Lease/Property Management, and Construction services to all County agencies and offices within our available resources. This program is committed to maintaining a safe, functional, and reliable building inventory while striving to provide both cost effective and efficient services to all departments in Seminole County.

This program provides the following services:

- Construction Management
- Lease/Property Management
- Building Maintenance and Repair (Emergency, Routine, and Preventive Maintenance)
- Pro-Active Maintenance/Planner Work Projects

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 FACILITIES				
360 MISCELLANEOUS REVENUES				
369400 REIMBURSEMENTS	-	-	-	-
360 MISCELLANEOUS REVENUES Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,610,560	1,623,027	1,757,462	134,435
510140 OVERTIME	45,254	40,000	40,000	-
510150 SPECIAL PAY	7,078	3,300	4,500	1,200
510210 SOCIAL SECURITY MATCHING	120,129	132,692	136,252	3,560
510220 RETIREMENT CONTRIBUTIONS	125,480	130,334	146,301	15,967
510230 HEALTH AND LIFE INSURANCE	390,919	418,485	479,259	60,774
510240 WORKERS COMPENSATION	21,242	58,457	64,268	5,811
510 PERSONNEL SERVICES Total	2,320,663	2,406,295	2,628,043	221,748
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	33,301	25,000	25,000	-
530340 OTHER SERVICES	1,300,674	1,354,380	1,358,020	3,640
530400 TRAVEL AND PER DIEM	-	-	-	-
530430 UTILITIES - ELECTRICITY	1,524,832	1,780,735	1,870,202	89,467
530439 UTILITIES - OTHER	593,394	629,213	627,487	(1,726)
530440 RENTAL AND LEASES	594,646	617,250	595,600	(21,650)
530460 REPAIRS AND MAINTENANCE	1,321,538	1,188,170	2,051,751	863,581
530490 OTHER CHARGES/OBLIGATIONS	6,198	4,665	6,190	1,525
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	-	-	-
530510 OFFICE SUPPLIES	1,579	1,000	1,000	-
530520 OPERATING SUPPLIES	349,722	363,120	376,140	13,020
530521 EQUIPMENT \$1000-\$4999	6,985	5,000	5,000	-
530522 OPERATING SUPPLIES-TECHNOLOGY	12,438	16,300	14,382	(1,918)
530540 BOOKS, DUES PUBLICATIONS	917	300	300	-
530550 TRAINING	110	400	200	(200)
530560 GAS/OIL/LUBE	-	-	-	-
530 OPERATING EXPENDITURES Total	5,746,335	5,985,533	6,931,272	945,739
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	335,662	230,983	408,318	177,335
540102 ADMIN FEE	255,771	237,118	-	(237,118)
540201 INSURANCE	11,799	11,799	11,799	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	15,977	8,544	(7,433)
540 INTERNAL SERVICE CHARGES Total	603,232	495,876	428,660	(67,216)
560 CAPITAL OUTLAY				
560620 BUILDINGS	23,844	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-
560642 EQUIPMENT >\$4999	-	-	24,140	24,140

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
560650 CONSTRUCTION IN PROGRESS	308,174	789,755	200,000	(589,755)
560 CAPITAL OUTLAY Total	332,017	789,755	224,140	(565,615)
07 FACILITIES Total	9,002,247	9,677,459	10,212,115	534,655

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Fleet Management

Program Message

The Fleet Management Program purpose is to support the mission of Seminole County by maintaining safe, reliable, and economically sound fleet equipment in an efficient and cost effective manner.

This program provides the following services:

- Equipment Repair and Replacement
- Fuel Distribution
- Fleet Replacement

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 FLEET MANAGEMENT				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	126,124	255,431	1,269,118	1,013,687
510140 OVERTIME	-	-	53,060	53,060
510150 SPECIAL PAY	-	-	1,800	1,800
510210 SOCIAL SECURITY MATCHING	9,248	20,401	93,054	72,653
510220 RETIREMENT CONTRIBUTIONS	9,260	22,143	96,339	74,196
510230 HEALTH AND LIFE INSURANCE	23,827	46,188	270,773	224,585
510240 WORKERS COMPENSATION	116	2,898	66,246	63,348
510 PERSONNEL SERVICES Total	168,574	347,061	1,850,390	1,503,329
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	5,939	8,100	8,600	500
530400 TRAVEL AND PER DIEM	131	-	500	500
530440 RENTAL AND LEASES	354	400	2,550	2,150
530460 REPAIRS AND MAINTENANCE	4,435,822	4,143,800	2,765,520	(1,378,280)
530490 OTHER CHARGES/OBLIGATIONS	243	300	330	30
530510 OFFICE SUPPLIES	152	200	2,500	2,300
530520 OPERATING SUPPLIES	7,182	7,000	1,133,985	1,126,985
530521 EQUIPMENT \$1000-\$4999	4,618	11,000	9,976	(1,024)
530522 OPERATING SUPPLIES-TECHNOLOGY	4,826	-	6,500	6,500
530540 BOOKS, DUES PUBLICATIONS	2,135	2,300	2,525	225
530550 TRAINING	-	-	5,481	5,481
530560 GAS/OIL/LUBE	1,565,239	2,185,250	2,252,000	66,750
530 OPERATING EXPENDITURES Total	6,026,642	6,358,350	6,190,467	(167,883)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	44,450	310,221	59,816	(250,405)
540102 ADMIN FEE	207,499	35,747	-	(35,747)
540201 INSURANCE	13,908	15,386	15,386	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	6,806	3,720	(3,086)
540 INTERNAL SERVICE CHARGES Total	265,857	368,160	78,922	(289,238)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	7,158	-	77,375	77,375
560 CAPITAL OUTLAY Total	7,158	-	77,375	77,375
07 FLEET MANAGEMENT Total	6,468,231	7,073,571	8,197,154	1,123,583

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

07 PUBLIC WORKS DEPT

Land Management

Program Message

The Land Management Program manages all aspects pertaining to County owner property or property interests. This includes land acquisition in coordination with other County departments, processing transfers of County property interests to the Florida Department of Transportation for State projects within Seminole County, and processing Tax Certificates struck to the County.

The Land Management Program also reviews Preliminary Subdivision Plans for accuracy in right-of-way information, Trustees of the Internal Improvement Trust Fund right-of-way reservation releases, and vacates. In addition, the program provides road vetting for acceptance into the County's maintenance system, which supports the Roads-Stormwater Repair and Maintenance Program's Pavement Management System in order to maintain the County's infrastructure in compliance with the Seminole County Administrative Code.

Other responsibilities of this program include maintenance of County owned lands layer in GIS; coordinating and managing title searches, surveys, environmental and appraisal reports for subject properties; providing right-of-way information to internal and external customers (e.g., property owners, utility customers, surveyors); and research of construction plans, imaging system (OnBase), maps, property titles, agenda minutes of the Seminole County Board of County Commissioners, County owned property and County interests as it pertains to right-of-way easements, and various files.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 LAND MANAGEMENT				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	-	182,952	188,339	5,387
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	-	13,996	14,298	302
510220 RETIREMENT CONTRIBUTIONS	-	13,758	18,092	4,334
510230 HEALTH AND LIFE INSURANCE	-	33,977	39,659	5,682
510240 WORKERS COMPENSATION	-	5,507	4,426	(1,081)
510 PERSONNEL SERVICES Total	-	250,190	264,814	14,624
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	450	450	-
530400 TRAVEL AND PER DIEM	-	50	50	-
530401 TRAVEL - TRAINING RELATED	-	150	150	-
530460 REPAIRS AND MAINTENANCE	-	1,675	1,675	-
530510 OFFICE SUPPLIES	-	300	300	-
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1,393	1,390	(3)
530540 BOOKS, DUES PUBLICATIONS	-	1,540	1,540	-
530550 TRAINING	-	600	600	-
530 OPERATING EXPENDITURES Total	-	6,158	6,155	(3)
07 LAND MANAGEMENT Total	-	256,348	270,969	14,621

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Mosquito Control

Program Message

Providing environmentally safe, effective and economically responsible mosquito control for residents in Seminole County and prevent the transmission of mosquito-borne diseases, while protecting the health and well-being of humans, domestic animals, and wildlife.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 MOSQUITO CONTROL				
330 INTERGOVERNMENTAL REVENUE				
334697 MOSQUITO CONTROL GRANT	(229,029)	(502,468)	(502,468)	-
330 INTERGOVERNMENTAL REVENUE Total	(229,029)	(502,468)	(502,468)	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	280,938	319,702	662,624	342,922
510125 PART-TIME PERSONNEL	46,915	48,147	-	(48,147)
510130 OTHER PERSONAL SERVICES	6,350	-	-	-
510140 OVERTIME	15,023	9,398	9,398	-
510150 SPECIAL PAY	670	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	25,995	30,099	50,954	20,855
510220 RETIREMENT CONTRIBUTIONS	20,428	31,478	52,752	21,274
510230 HEALTH AND LIFE INSURANCE	55,867	91,097	184,691	93,594
510240 WORKERS COMPENSATION	5,285	18,766	43,548	24,782
510 PERSONNEL SERVICES Total	457,469	548,687	1,005,166	456,479
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	192	-	-	-
530340 OTHER SERVICES	-	-	-	-
530401 TRAVEL - TRAINING RELATED	308	2,540	2,540	-
530410 COMMUNICATIONS	72	-	-	-
530420 TRANSPORTATION	-	-	200	200
530460 REPAIRS AND MAINTENANCE	2,145	5,000	5,000	-
530490 OTHER CHARGES/OBLIGATIONS	1,500	1,500	1,500	-
530499 CHARGES/OBLIGATIONS-CONTINGENT	29,183	497,946	47,085	(450,861)
530510 OFFICE SUPPLIES	728	728	728	-
530520 OPERATING SUPPLIES	124,037	108,469	108,469	-
530521 EQUIPMENT \$1000-\$4999	31,015	4,522	4,537	15
530522 OPERATING SUPPLIES-TECHNOLOGY	4,494	-	-	-
530540 BOOKS, DUES PUBLICATIONS	230	865	865	-
530550 TRAINING	805	1,965	1,965	-
530 OPERATING EXPENDITURES Total	194,710	623,535	172,889	(450,646)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	72,411	52,812	106,982	54,170
540102 ADMIN FEE	20,894	41,066	-	(41,066)
540201 INSURANCE	727	727	727	-
540202 INTERNAL SERVICE FEES-LEASED EQUIP	-	-	5,815	5,815
540 INTERNAL SERVICE CHARGES Total	94,032	94,605	113,524	18,919
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	72,594	58,200	27,931	(30,269)
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-
560650 CONSTRUCTION IN PROGRESS	-	-	-	-
560 CAPITAL OUTLAY Total	72,594	58,200	27,931	(30,269)
07 MOSQUITO CONTROL Total	589,776	822,559	817,042	(5,517)

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Public Works Business Office

Program Message

The Director's Office provides leadership, management oversight and direction to all divisions in the Public Works Department.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 PUBLIC WORKS BUSINESS OFFIC				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	196,278	202,131	210,276	8,145
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	3,300	3,300	3,300	-
510210 SOCIAL SECURITY MATCHING	14,732	15,463	15,927	464
510220 RETIREMENT CONTRIBUTIONS	37,269	38,892	38,413	(479)
510230 HEALTH AND LIFE INSURANCE	29,144	29,033	38,636	9,603
510240 WORKERS COMPENSATION	193	546	562	16
510 PERSONNEL SERVICES Total	280,915	289,365	307,113	17,748
530 OPERATING EXPENDITURES				
530510 OFFICE SUPPLIES	60	200	200	-
530520 OPERATING SUPPLIES	149	1,800	1,785	(15)
530540 BOOKS, DUES PUBLICATIONS	169,555	171,749	174,411	2,662
530550 TRAINING	70	-	140	140
530 OPERATING EXPENDITURES Total	169,834	173,749	176,536	2,787
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	17,318	18,293	30,586	12,293
540102 ADMIN FEE	16,356	23,708	-	(23,708)
540201 INSURANCE	12,281	12,281	12,281	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	1,211	2,078	867
540 INTERNAL SERVICE CHARGES Total	45,955	55,493	44,945	(10,548)
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	6,946	7,455	7,865	410
580 GRANTS & AIDS Total	6,946	7,455	7,865	410
07 PUBLIC WORKS BUSINESS OFFIC Total	503,650	526,062	536,459	10,397

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

07 PUBLIC WORKS DEPT

Roads - Stormwater Repair and Maintenance

Program Message

The Roads-Stormwater Program maintains the accepted county system of roads and associated drainage facilities. This includes a number of activities related to road and right-of-way maintenance such as pavement repair, sidewalk repair and replacement, shoulder maintenance, safety tree trimming (contracted), mowing of non-residential roadsides (contracted), maintenance of street drainage systems including curb and gutter, inlets and pipes, roadside ditch and swale maintenance, and street sweeping (contracted). Stormwater facilities including retention ponds, canals and major outfall ditches also require repairs and maintenance of pipes and structures, dredging and excavating, and mowing (contracted). Lining of stormwater pipes to extend their life is also performed by contract.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 ROADS-STORMWATER R&M				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	3,950,789	4,288,987	4,128,389	(160,598)
510140 OVERTIME	130,115	128,699	128,699	-
510150 SPECIAL PAY	3,300	3,300	5,700	2,400
510210 SOCIAL SECURITY MATCHING	294,838	337,952	337,175	(777)
510220 RETIREMENT CONTRIBUTIONS	323,509	346,052	358,533	12,481
510230 HEALTH AND LIFE INSURANCE	1,105,835	1,240,315	1,243,828	3,513
510240 WORKERS COMPENSATION	123,239	366,087	367,032	945
511000 CONTRA PERSONAL SERVICES	(463,672)	-	-	-
510 PERSONNEL SERVICES Total	5,467,953	6,711,392	6,569,357	(142,035)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	870	3,375	5,000	1,625
530340 OTHER SERVICES	-	-	-	-
530400 TRAVEL AND PER DIEM	11,196	11,460	11,460	-
530430 UTILITIES - ELECTRICITY	8,330	13,000	13,000	-
530439 UTILITIES - OTHER	54,679	83,420	83,420	-
530440 RENTAL AND LEASES	58,020	64,925	64,925	-
530460 REPAIRS AND MAINTENANCE	1,136,105	1,407,121	1,413,370	6,249
530490 OTHER CHARGES/OBLIGATIONS	150	-	-	-
530510 OFFICE SUPPLIES	3,830	4,540	4,540	-
530520 OPERATING SUPPLIES	196,784	213,962	214,222	260
530521 EQUIPMENT \$1000-\$4999	12,661	5,400	21,010	15,610
530522 OPERATING SUPPLIES-TECHNOLOGY	42,500	44,000	44,000	-
530530 ROAD MATERIALS & SUPPLIES	235,300	249,830	249,830	-
530540 BOOKS, DUES PUBLICATIONS	1,233	3,279	3,279	-
530550 TRAINING	2,989	3,760	3,810	50
530 OPERATING EXPENDITURES Total	1,764,648	2,108,072	2,131,866	23,794
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	1,228,281	1,587,845	1,881,589	293,744
540102 ADMIN FEE	334,766	551,098	840,000	288,902
540201 INSURANCE	219,670	300,959	300,959	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	21,168	19,926	(1,242)
540 INTERNAL SERVICE CHARGES Total	1,782,717	2,461,070	3,042,474	581,405
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	169,434	227,604	621,004	393,400
560 CAPITAL OUTLAY Total	169,434	227,604	621,004	393,400
07 ROADS-STORMWATER R&M Total	9,184,752	11,508,138	12,364,701	856,564

**SEMINOLE COUNTY GOVERNMENT
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07 PUBLIC WORKS DEPT

Traffic Operations

Program Message

The Traffic Operations program maintains the following services which have the ultimate purpose of managing traffic to ensure the safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and management
- Transportation studies and data processing

Traffic Operations provides engineering and operations functions related to traffic safety and efficiency elements as provided by Florida law and the BCC in accordance with all Federal, State, and Local standards. This includes the planning, design, construction and maintenance of multiple related systems, signals, fiber optic network, signing, striping, and Advanced Traffic Management System. Infrastructure includes 385 signals, 192 flashers, 400+ corridor miles of fiber, 31,000+ signs, and 29 variable message signs.

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 TRAFFIC OPERATIONS				
340 CHARGES FOR SERVICES				
344910 SIGNALS/CHARGES FOR SERVICES	(864,821)	(898,903)	(1,080,984)	(182,081)
344920 FIBER CONSTRUCTION AND MAINT	(364,787)	(373,754)	(384,389)	(10,635)
340 CHARGES FOR SERVICES Total	(1,229,608)	(1,272,657)	(1,465,373)	(192,716)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,752,562	1,769,680	1,843,861	74,181
510140 OVERTIME	216,212	220,006	220,006	-
510150 SPECIAL PAY	6,580	3,300	6,900	3,600
510210 SOCIAL SECURITY MATCHING	143,880	152,212	156,569	4,357
510220 RETIREMENT CONTRIBUTIONS	147,955	157,540	166,752	9,212
510230 HEALTH AND LIFE INSURANCE	382,303	420,602	440,403	19,801
510240 WORKERS COMPENSATION	44,025	130,195	124,777	(5,418)
511000 CONTRA PERSONAL SERVICES	(72,076)	-	-	-
510 PERSONNEL SERVICES Total	2,621,441	2,853,535	2,959,268	105,733
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	450,999	459,000	468,000	9,000
530400 TRAVEL AND PER DIEM	837	200	250	50
530420 TRANSPORTATION	718	3,200	3,200	-
530430 UTILITIES - ELECTRICITY	191,597	235,000	235,000	-
530460 REPAIRS AND MAINTENANCE	617,395	435,640	508,221	72,581
530490 OTHER CHARGES/OBLIGATIONS	(537)	-	-	-
530510 OFFICE SUPPLIES	238	2,500	2,500	-
530520 OPERATING SUPPLIES	536,106	586,135	579,320	(6,815)
530521 EQUIPMENT \$1000-\$4999	16,347	7,900	30,474	22,574
530522 OPERATING SUPPLIES-TECHNOLOGY	7,000	2,000	2,000	-
530530 ROAD MATERIALS & SUPPLIES	-	-	-	-
530540 BOOKS, DUES PUBLICATIONS	2,450	4,243	3,143	(1,100)
530550 TRAINING	3,026	8,040	8,100	60
530 OPERATING EXPENDITURES Total	1,826,177	1,743,858	1,840,208	96,350
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	276,186	252,686	316,232	63,546
540102 ADMIN FEE	161,690	185,941	-	(185,941)
540201 INSURANCE	17,039	18,355	18,355	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	17,996	10,971	(7,024)
540 INTERNAL SERVICE CHARGES Total	454,915	474,978	345,558	(129,420)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	188,432	209,104	197,397	(11,707)
560650 CONSTRUCTION IN PROGRESS	-	-	-	-
560 CAPITAL OUTLAY Total	188,432	209,104	197,397	(11,707)
07 TRAFFIC OPERATIONS Total	3,861,357	4,008,818	3,877,058	(131,760)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

07 PUBLIC WORKS DEPT

Water Quality

Program Message

To protect, conserve and restore Seminole County's natural water resources through a multi-pronged approach, including:

- Providing and participating in public education to maintain and improve water quality in Seminole County
- Implementing the Federal and State laws, regulations and policies governing surface water quality in a timely, efficient and fair manner;
- Providing leadership and guidance in watershed management through sound science and a collaborative, comprehensive process

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
07 WATER QUALITY				
330 INTERGOVERNMENTAL REVENUE				
337300 NPDES CITIES	-	(24,000)	(23,070)	930
337900 LOCAL GRANTS & AIDS -LONG RG P	(68,000)	(40,000)	(47,000)	(7,000)
330 INTERGOVERNMENTAL REVENUE Total	(68,000)	(64,000)	(70,070)	(6,070)
340 CHARGES FOR SERVICES				
341359 ADMIN FEE - MSBU FUNDS	-	(9,500)	(9,500)	-
343904 SVC CHGS-OTH PHYSICAL ENVIRON	(48,840)	(53,000)	(53,000)	-
340 CHARGES FOR SERVICES Total	(48,840)	(62,500)	(62,500)	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	395,626	403,570	469,817	66,247
510125 PART-TIME PERSONNEL	-	27,926	-	(27,926)
510130 OTHER PERSONAL SERVICES	20,385	-	-	-
510140 OVERTIME	2,175	4,994	4,994	-
510150 SPECIAL PAY	3,101	2,160	4,500	2,340
510210 SOCIAL SECURITY MATCHING	30,905	34,846	36,036	1,190
510220 RETIREMENT CONTRIBUTIONS	30,042	34,241	37,308	3,067
510230 HEALTH AND LIFE INSURANCE	75,805	79,209	87,081	7,872
510240 WORKERS COMPENSATION	2,819	10,025	10,414	389
510 PERSONNEL SERVICES Total	560,859	596,971	650,150	53,179
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	111,201	133,000	131,000	(2,000)
530340 OTHER SERVICES	206,226	230,500	233,500	3,000
530400 TRAVEL AND PER DIEM	294	980	980	-
530401 TRAVEL - TRAINING RELATED	1,373	2,610	2,610	-
530420 TRANSPORTATION	101	500	300	(200)
530460 REPAIRS AND MAINTENANCE	38,522	50,000	55,000	5,000
530470 PRINTING AND BINDING	-	3,000	3,000	-
530490 OTHER CHARGES/OBLIGATIONS	9,896	6,500	6,500	-
530510 OFFICE SUPPLIES	750	750	750	-
530520 OPERATING SUPPLIES	34,221	37,500	32,500	(5,000)
530521 EQUIPMENT \$1000-\$4999	2,613	2,869	1,445	(1,424)
530540 BOOKS, DUES PUBLICATIONS	1,235	1,680	1,680	-
530550 TRAINING	1,259	1,560	1,560	-
530 OPERATING EXPENDITURES Total	407,691	471,449	470,825	(624)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	55,739	41,768	55,107	13,339
540102 ADMIN FEE	38,445	48,136	-	(48,136)
540201 INSURANCE	1,923	1,923	1,923	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	10,382	4,174	(6,208)
540 INTERNAL SERVICE CHARGES Total	96,107	102,209	61,204	(41,005)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	13,417	44,770	14,000	(30,770)
560650 CONSTRUCTION IN PROGRESS	-	-	-	-

07 PUBLIC WORKS DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
560 CAPITAL OUTLAY Total	13,417	44,770	14,000	(30,770)
07 WATER QUALITY Total	961,234	1,088,899	1,063,609	(25,290)

**ENVIRONMENTAL
SERVICES - UTILITIES
DEPARTMENT**

**SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES UTILITIES DEPT

**ENVIRONMENTAL SERVICES BUSINESS OFFICE
UTILITIES ENGINEERING PROGRAM
WASTEWATER OPERATIONS
WATER OPERATIONS**

**SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Message

The Environmental Services Utilities Department operates the water and wastewater utilities. Both utilities provide high quality and cost effective services to Seminole County customers. The Environmental Utilities Services Department provides timely responsiveness to its customers, operates each utility to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

The Environmental Services Utilities Department is comprised of the following four (4) Programs:

1) Environmental Services Business Office – This program provides the following functions in support of the administrative, financial and customer service aspects of the Environmental Services Department.

- Operating and Capital Budgeting
- General and Financial Accounting
- Payroll and Accounts Payable
- Financial Report
- Bond Compliance and Coverage
- Tracking of Inventory Costs
- One-Stop Permitting
- Customer Service
- Customer Billing

2) Utilities Engineering – This program provides the following functions for the purpose of meeting water, sewer and reclaimed water demands while maintaining regulatory compliance in support of the mission of the Environmental Services Department. It assists in the planning, development and execution of Solid Waste capital and operational projects.

- Project Management for CIP projects
- Water, Wastewater and Reclaimed Water Engineering
- Backflow Compliance and Testing
- Development Review, Support and Inspections
- Construction Engineering Inspection/County Agency Support
- Utilities and Solid Waste Master Planning
- GIS Infrastructure Data Management

3) Wastewater Operations – The Wastewater Operations Program purpose is to carry out the mission of Seminole County by providing wastewater customers with wastewater collection, treatment and reclaimed water that meets or exceeds all regulatory standards and is provided in a cost effective manner. The Program provides the following services.

**SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Message (CONT.)

- Wastewater Collection
- Wastewater Treatment
- Reclaimed Water
- Sampling and analysis of systems to verify regulatory compliance
- Operation and Maintenance of:
 - Wastewater collection systems
 - Wastewater Treatment Facilities
 - Reclaimed Water System

4) Water Operations – This program's purpose is to carry out the mission of Seminole County by providing the water customers with a potable drinking water supply that meets or exceeds all regulatory standards and in a cost effective manner. It also provides information and services to utility customers promoting water conservation. Water Conservation remains a key component in Seminole County water supply strategy to manage water demand. This program provides the following services and functions.

- Maintaining Compliance with all Regulatory Standards for Drinking Water
- Water Quality Complaint Resolution
- Distribution Flushing
- Sampling and Analysis of Systems to Verify Regulatory Compliance
- Operation and Maintenance of: Water Treatment Facilities and Water Distribution Systems
- Irrigation evaluations
- Rain sensor installation
- Landscape consulting
- Toilet Rebate Program
- Shower head exchange
- Leak detector kits
- Energy/Water Conservation kits to all Seminole County residents
- Water Conservation literature
- Water Conservation Festivals and Events in the community to distribute and educate the citizens
- Speakers Bureau outreach to home owner associations, schools, and civic organizations
- Florida Master Gardener Certification – to assist customers with landscaping issues

**SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Goals/Objectives/Performance

GOAL: TO PROVIDE THE HIGHEST QUALITY WATER AND UTILITY SERVICES POSSIBLE BY ENSURING EXCELLENT RESPONSIVENESS TO OUR CUSTOMERS OF OUR SYSTEMS THROUGH TIMELY AND ACCURATE CUSTOMER SERVICE EFFORTS.

Objective: Answer 90% of customer service calls presented (approximately 5% of calls are not presented to customer service due to customer ability to get automated information).

Performance Measure: % of calls answered

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
94%	93%	94%

Objective: Maintain an average telephone hold time to less than 3 minutes.

Performance Measure: Average number of minutes and seconds on hold

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1:13	1:53	1:45

Objective: Increase participation in AutoPay by 1,500 participants per year.

Performance Measure: # of customers using AutoPay

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,129	3,478	5,000

GOAL: TO PROVIDE SAFE, RELIABLE, HIGH QUALITY WATER AND WASTEWATER UTILITY SERVICES THAT MEET ALL REGULATORY STANDARDS AND PROVIDE MAXIMUM CUSTOMER SATISFACTION IN A COST EFFECTIVE MANNER.

Objective: Maintain 100% compliance with all state and federal regulatory standards.

Performance Measure: % of regulatory standards met

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

08 ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Provide an adequate amount of properly treated water and wastewater for unincorporated Seminole County.

Performance Measure: Chemical cost per MG of water produced

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5,828 MG	5,953 MG	6,072 MG
\$107.76	\$93.08	\$92.58

Performance Measure: Chemical cost per MG of wastewater treated

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,569 MG	1,593 MG	1,620 MG
\$153.55	\$210.49	\$194.73

GOAL: TO PROACTIVELY ENSURE THE RELIABILITY OF THE SYSTEM, REDUCE SERVICE INTERRUPTIONS AND TO CREATE COST EFFICIENCIES IN THE MAINTENANCE AND REPAIR OF UTILITY INFRASTRUCTURE.

Objective: To reduce the amount of inflow and infiltration issues within the gravity sewer systems to reduce the unnecessary treatment of non-wastewater sources by conducting inspections of 25 miles of gravity sewer mains per year.

Performance Measure: Miles of gravity sewer mains inspected per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
19 miles	22 miles	25 miles

Objective: To perform preventive maintenance and inspections on 1750 county owned fire hydrants annually, so as to ensure that all county owned fire hydrants are in proper working order and repair all non-operational hydrants.

Performance Measure: # of hydrants inspected and preventative maintenance performed per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	1,750	2,000

SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES UTILITIES DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Inspect 3000 county owned valves to ensure that all are in proper working order and repair all non-operational valves.

Performance Measure: # of valves inspected per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	2,440	3,250

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
19 WATER & SEWER FUNDS				
08 ES BUSINESS OFFICE	1,712,940	1,967,075	3,201,588	1,234,513
08 UTILITIES ENGINEERING PROGR	15,111,262	45,253,638	38,897,978	(6,355,660)
08 WASTEWATER OPERATIONS	10,579,544	11,616,389	13,126,479	1,510,091
08 WATER OPERATIONS	31,719,069	13,490,656	14,588,460	1,097,804
19 WATER & SEWER FUNDS Total	59,122,815	72,327,758	69,814,506	(2,513,252)
20 SOLID WASTE FUNDS				
08 ES BUSINESS OFFICE	253,549	225,759	696,806	471,047
20 SOLID WASTE FUNDS Total	253,549	225,759	696,806	471,047
Grand Total	59,376,364	72,553,517	70,511,312	(2,042,205)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

08 ENVIRONMENTAL SERVICES DEPT

Environmental Services Business Office

Program Message

The Business Office provides the following functions in support of the mission of the Environmental Services Utilities Department:

- Operating and Capital Budgeting
- General and Financial Accounting
- Payroll and Accounts Payable
- Financial Report
- Bond Compliance and Coverage
- Tracking of Inventory Costs
- One-Stop Permitting
- Customer Service
- Customer Billing

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
08 ES BUSINESS OFFICE				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	947,850	943,350	935,498	(7,852)
510140 OVERTIME	526	2,000	1,500	(500)
510150 SPECIAL PAY	5,630	3,900	2,400	(1,500)
510210 SOCIAL SECURITY MATCHING	70,481	72,319	70,992	(1,327)
510220 RETIREMENT CONTRIBUTIONS	90,829	91,120	71,655	(19,465)
510230 HEALTH AND LIFE INSURANCE	171,425	189,960	207,765	17,805
510240 WORKERS COMPENSATION	873	3,646	2,506	(1,140)
511000 CONTRA PERSONAL SERVICES	(87,716)	(119,686)	(105,046)	14,640
510 PERSONNEL SERVICES Total	1,199,898	1,186,609	1,187,270	661
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	50,441	61,500	59,500	(2,000)
530340 OTHER SERVICES	189,077	180,840	220,888	40,048
530400 TRAVEL AND PER DIEM	289	300	400	100
530401 TRAVEL - TRAINING RELATED	1,079	1,970	1,970	-
530420 TRANSPORTATION	1,094	1,550	1,425	(125)
530440 RENTAL AND LEASES	888	900	900	-
530490 OTHER CHARGES/OBLIGATIONS	249,375	249,700	263,700	14,000
530493 OTHER CHRGS/OB-BAD DEBT	(27,438)	-	-	-
530510 OFFICE SUPPLIES	5,066	17,050	4,950	(12,100)
530520 OPERATING SUPPLIES	1,094	3,000	5,500	2,500
530522 OPERATING SUPPLIES-TECHNOLOGY	-	2,000	500	(1,500)
530540 BOOKS, DUES PUBLICATIONS	975	3,750	11,100	7,350
530550 TRAINING	7,973	9,525	9,075	(450)
530 OPERATING EXPENDITURES Total	479,914	532,085	579,908	47,823
540 INTERNAL SERVICE CHARGES				
540100 OTHER CHARGES	-	-	-	-
540101 INTERNAL CHARGES	189,181	209,521	257,760	48,238
540102 ADMIN FEE	97,495	131,601	1,760,000	1,628,399
540202 INTERNAL SER FEES-LEASED EQUIP	-	8,017	3,456	(4,561)
540903 BAD DEBT EXPENSE	-	100,000	100,000	-
540 INTERNAL SERVICE CHARGES Total	286,676	449,140	2,121,216	1,672,076
560 CAPITAL OUTLAY				
560646 CAPITAL SOFTWARE>\$4,999	-	25,000	10,000	(15,000)
560 CAPITAL OUTLAY Total	-	25,000	10,000	(15,000)
08 ES BUSINESS OFFICE Total	1,966,489	2,192,834	3,898,394	1,705,560

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08 ENVIRONMENTAL SERVICES DEPT

Utilities Engineering

Program Message

The Utilities Engineering team is responsible for project management (concept to completion) of all elements of Seminole County's utility capital improvement program. This service entails management of the planning, design, permitting and construction of all aspects of the potable (drinking) water, wastewater and reclaimed water systems within the County's four utility service areas. Our team ensures quality, cost effective utility infrastructure improvements complying with Federal and State regulations. Examples of the types of utility infrastructure managed include: water plants, wastewater plants, drinking water wells, wastewater pump stations, reclaimed water facilities and pipelines conveying water, waste and reclaimed water.

Utilities Engineering also provides services for County departmental design review and permitting, negotiating and monitoring utility interlocal agreements, MSBU support, updating and maintaining CAD details sheets and standards within the Engineering Manual, utility hydraulic modeling, publication and distribution of utility system maps, providing fire flow data support to Public Safety.

The Utility Inspection Team inspects County owned water, wastewater and reclaimed water infrastructure that is installed in unincorporated areas of Seminole County. These projects may be County capital improvement projects or private development projects where the infrastructure will become part of the County's utility system. Inspectors are responsible for observing the construction of the facilities to ensure compliance with contract documents and County standards. Inspectors observe taps to water mains and sewage force mains, as well as inspecting water mains, reclaimed water mains, sewage force mains, gravity sewer collection systems and wastewater pump stations. Inspectors also observe water main pressure testing, chlorination of water mains and bacteriological testing. They coordinate fire hydrant flow tests, backflow preventer certification, and wastewater pump station start-ups and acceptance testing. Prior to final acceptance of the project, they review record drawings and perform final inspections.

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
08 UTILITIES ENGINEERING PROGR				
360 MISCELLANEOUS REVENUES				
369400 REIMBURSEMENTS	-	(400,000)	(100,000)	300,000
360 MISCELLANEOUS REVENUES Total	-	(400,000)	(100,000)	300,000
380 OTHER SOURCES				
381100 INTERFUND TRANSFER	(361,352)	-	(100,000)	(100,000)
380 OTHER SOURCES Total	(361,352)	-	(100,000)	(100,000)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	966,970	1,026,612	1,110,914	84,302
510140 OVERTIME	6,602	12,500	10,000	(2,500)
510150 SPECIAL PAY	315	-	600	600
510210 SOCIAL SECURITY MATCHING	70,910	79,492	85,151	5,659
510220 RETIREMENT CONTRIBUTIONS	74,727	81,498	91,565	10,067
510230 HEALTH AND LIFE INSURANCE	185,029	203,737	210,641	6,904
510240 WORKERS COMPENSATION	9,745	26,682	26,632	(50)
511000 CONTRA PERSONAL SERVICES	(423,292)	(475,971)	(506,920)	(30,949)
510 PERSONNEL SERVICES Total	891,006	954,550	1,028,583	74,033
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	367,071	4,697,000	4,360,000	(337,000)
530340 OTHER SERVICES	-	500	-	(500)
530400 TRAVEL AND PER DIEM	2,769	3,300	3,300	-
530401 TRAVEL - TRAINING RELATED	280	500	500	-
530420 TRANSPORTATION	-	500	250	(250)
530460 REPAIRS AND MAINTENANCE	-	200	200	-
530470 PRINTING AND BINDING	-	1,000	1,000	-
530490 OTHER CHARGES/OBLIGATIONS	26,000	-	-	-
530510 OFFICE SUPPLIES	661	2,250	2,000	(250)
530520 OPERATING SUPPLIES	7,810	7,500	5,600	(1,900)
530521 EQUIPMENT \$1000-\$4999	46,739	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	12,649	6,000	31,000	25,000
530540 BOOKS, DUES PUBLICATIONS	2,027	9,000	8,950	(50)
530550 TRAINING	2,726	4,300	4,000	(300)
530 OPERATING EXPENDITURES Total	468,733	4,732,050	4,416,800	(315,250)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	122,726	139,903	151,230	11,327
540102 ADMIN FEE	258,100	335,005	-	(335,005)
540202 INTERNAL SER FEES-LEASED EQUIP	-	7,210	10,513	3,303
540902 AMORTIZATION	(1,949,803)	-	-	-
540904 REIMBURSEMENTS/REFUNDS	5,512	-	15,000	15,000
540 INTERNAL SERVICE CHARGES Total	(1,563,466)	482,118	176,743	(305,375)

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
560 CAPITAL OUTLAY				
560610 LAND	-	-	1,650,000	1,650,000
560640 EQUIPMENT	16,625	-	-	-
560642 EQUIPMENT >\$4999	-	36,000	82,500	46,500
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-
560650 CONSTRUCTION IN PROGRESS	5,833,777	19,507,502	12,350,000	(7,157,502)
560651 PROJECT MANAGEMENT	290,063	-	-	-
560680 CONSTRUCTION & DESIGN	-	-	-	-
560690 ENGINEERING COSTS	-	-	-	-
560 CAPITAL OUTLAY Total	6,140,465	19,543,502	14,082,500	(5,461,002)
570 DEBT SERVICE				
570710 PRINCIPAL	-	5,190,000	5,550,000	360,000
570720 INTEREST	4,204,207	12,750,191	12,240,353	(509,838)
570730 OTHER DEBT SERVICE	4,605	3,000	3,000	-
570 DEBT SERVICE Total	4,208,812	17,943,191	17,793,353	(149,838)
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	1,455,860	-	-	-
580 GRANTS & AIDS Total	1,455,860	-	-	-
590 INTERFUND TRANSFERS OUT				
590910 INTERFUND TRANSFER	3,509,852	1,598,227	1,400,000	(198,227)
590 INTERFUND TRANSFERS OUT Total	3,509,852	1,598,227	1,400,000	(198,227)
08 UTILITIES ENGINEERING PROGR Total	14,749,910	44,853,638	38,697,978	(6,155,660)

**SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES DEPT

Wastewater Operations

Program Message

At the other end of the water system, wastewater treatment plants clean the wastewater and recycle it as reclaimed water for irrigation. The use of reclaimed water enhances and helps preserve Florida's water supply for the future.

Raw sewage is collected and pumped through force mains to the treatment facility. The average daily influent flow to both wastewater plants is 4.364 million gallons. Larger particles such as rags and grit are removed before sending the sewage to the oxidation ditches for treatment.

Microorganisms use the sewage for food and produce a stabilized sludge. The sludge is pressed into a cake-like substance. The monthly average is 720.74 tons of solids. These solids are then transported to the Seminole County Landfill.

The liquid, or effluent, is filtered, then treated before it is sent out as Public Access reclaimed water for irrigation purposes. Nearly 1.57 billion gallons of wastewater is treated. Currently, Seminole County has 211 reclaimed water commercial customers in the Lake Mary and unincorporated Seminole County area. There are approximately 2,250 residential customers. With an average daily flow of about 4.3 million gallons a day, this helps us conserve the potable water for drinking purposes. Reclaimed Operations delivered 1.56 billion gallons of reclaimed water to utility customers, of which 105.9 million gallons were by way of the surface water plant.

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
08 WASTEWATER OPERATIONS				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,573,682	1,647,867	1,739,379	91,512
510140 OVERTIME	167,983	160,050	175,150	15,100
510150 SPECIAL PAY	-	-	-	-
510210 SOCIAL SECURITY MATCHING	126,846	138,306	145,283	6,977
510220 RETIREMENT CONTRIBUTIONS	143,936	142,935	163,021	20,086
510230 HEALTH AND LIFE INSURANCE	388,131	415,089	456,720	41,631
510240 WORKERS COMPENSATION	20,549	62,361	65,576	3,215
511000 CONTRA PERSONAL SERVICES	(8,727)	(3,919)	(10,452)	(6,533)
510 PERSONNEL SERVICES Total	2,412,400	2,562,689	2,734,676	171,987
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	157,786	175,000	379,000	204,000
530340 OTHER SERVICES	4,190,305	4,436,870	5,215,175	778,305
530400 TRAVEL AND PER DIEM	4,796	6,000	6,800	800
530401 TRAVEL - TRAINING RELATED	3,506	7,114	9,520	2,406
530410 COMMUNICATIONS	4,266	4,000	6,500	2,500
530420 TRANSPORTATION	59	1,200	650	(550)
530430 UTILITIES - ELECTRICITY	835,717	934,900	901,000	(33,900)
530439 UTILITIES - OTHER	316,370	309,820	325,630	15,810
530440 RENTAL AND LEASES	4,915	5,900	7,580	1,680
530460 REPAIRS AND MAINTENANCE	1,064,408	1,317,988	1,458,900	140,912
530461 REPAIRS & MAINT NON POST	79,780	75,996	84,800	8,804
530490 OTHER CHARGES/OBLIGATIONS	472	1,925	4,525	2,600
530510 OFFICE SUPPLIES	1,919	3,500	6,150	2,650
530520 OPERATING SUPPLIES	161,107	161,326	202,667	41,341
530521 EQUIPMENT \$1000-\$4999	4,984	4,900	51,900	47,000
530522 OPERATING SUPPLIES-TECHNOLOGY	26,507	29,250	37,100	7,850
530525 CHEMICALS	240,883	350,733	330,000	(20,733)
530540 BOOKS, DUES PUBLICATIONS	1,035	3,346	2,210	(1,136)
530550 TRAINING	10,456	22,750	17,050	(5,700)
530 OPERATING EXPENDITURES Total	7,109,271	7,852,518	9,047,157	1,194,639
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	484,098	505,052	665,747	160,695
540102 ADMIN FEE	198,526	258,998	-	(258,998)
540201 INSURANCE	73,207	73,207	73,207	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	9,575	25,892	16,318
540 INTERNAL SERVICE CHARGES Total	755,831	846,832	764,846	(81,985)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	297,044	354,350	579,800	225,450
560646 CAPITAL SOFTWARE>\$4,999	5,000	-	-	-
560650 CONSTRUCTION IN PROGRESS	-	-	-	-
560 CAPITAL OUTLAY Total	302,044	354,350	579,800	225,450
08 WASTEWATER OPERATIONS Total	10,579,544	11,616,389	13,126,479	1,510,091

**SEMINOLE COUNTY GOVERNMENT
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08 ENVIRONMENTAL SERVICES DEPT

Water Operations

Program Message

The Seminole County Water Division pumps, treats, and delivers drinking water to almost 40,000 residential and commercial accounts through approximately 590 miles of water mains in unincorporated Seminole County. Seminole County Water Utilities treated over 5.88 billion gallons of potable water in Fiscal Year 2017 via the six potable water treatment plants it owns and operates. The County's six water treatment plants produce a maximum capacity of 46.036 million gallons of water per day.

Providing our customers with safe, high quality drinking water is our highest priority. Our compliance division collects and tests about 3,200 water samples for bacteria each year as well as numerous samples for other chemical parameters to ensure the safety of your water. Other health and safety features of the water system include addition of fluoride, chlorine for disinfection purposes, ozone treatment (at 3 facilities), and maintaining over 3,500 fire hydrants.

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
08 WATER OPERATIONS				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	2,583,584	2,796,640	3,074,911	278,271
510140 OVERTIME	305,077	279,000	303,200	24,200
510150 SPECIAL PAY	3,570	600	6,600	6,000
510210 SOCIAL SECURITY MATCHING	209,875	235,286	257,994	22,708
510220 RETIREMENT CONTRIBUTIONS	218,012	231,230	272,762	41,532
510230 HEALTH AND LIFE INSURANCE	645,165	701,288	760,885	59,597
510240 WORKERS COMPENSATION	40,100	113,927	124,002	10,075
511000 CONTRA PERSONAL SERVICES	(148,286)	(227,926)	(177,582)	50,344
510 PERSONNEL SERVICES Total	3,857,096	4,130,045	4,622,772	492,727
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	383,749	595,000	826,000	231,000
530340 OTHER SERVICES	1,334,979	2,011,510	2,003,425	(8,085)
530400 TRAVEL AND PER DIEM	10,316	16,395	16,450	55
530401 TRAVEL - TRAINING RELATED	2,188	8,160	10,000	1,840
530420 TRANSPORTATION	289	1,500	780	(720)
530430 UTILITIES - ELECTRICITY	940,539	983,440	1,055,150	71,710
530439 UTILITIES - OTHER	110,950	5,750	9,500	3,750
530440 RENTAL AND LEASES	-	-	25,000	25,000
530460 REPAIRS AND MAINTENANCE	1,163,550	1,263,558	1,570,000	306,442
530461 REPAIRS & MAINT NON POST	530,469	328,187	572,000	243,813
530470 PRINTING AND BINDING	-	-	800	800
530490 OTHER CHARGES/OBLIGATIONS	53,289	55,700	35,700	(20,000)
530510 OFFICE SUPPLIES	13,776	10,250	14,250	4,000
530520 OPERATING SUPPLIES	207,223	211,414	257,450	46,036
530521 EQUIPMENT \$1000-\$4999	7,583	19,350	16,600	(2,750)
530522 OPERATING SUPPLIES-TECHNOLOGY	89,786	124,300	153,740	29,440
530525 CHEMICALS	627,957	1,308,000	1,327,000	19,000
530540 BOOKS, DUES PUBLICATIONS	1,804	7,178	2,938	(4,240)
530550 TRAINING	23,158	51,540	40,490	(11,050)
530570 DEPRECIATION-BUILDING	2,081,093	-	-	-
530580 DEPRECIATION-EQUIPMENT	711,056	-	-	-
530590 DEPRECIATION-OTHER	3,505,332	-	-	-
530690 DEPRECIATION-OTH INFRASTRUCTURE	11,685,825	-	-	-
530 OPERATING EXPENDITURES Total	23,484,911	7,001,232	7,937,273	936,041
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	620,573	632,682	847,461	214,779
540102 ADMIN FEE	445,170	593,745	-	(593,745)
540201 INSURANCE	265,574	523,632	523,632	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	17,996	35,722	17,727
540902 AMORTIZATION	2,008,071	-	-	-
540905 OPEB - OTHER POST EMP BENEFITS	30,400	-	-	-
540906 - GASB 68 FRS PENSION	330,468	-	-	-
540 INTERNAL SERVICE CHARGES Total	3,700,257	1,768,054	1,406,815	(361,239)

08 ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
560 CAPITAL OUTLAY				
560640 EQUIPMENT	-	-	-	-
560642 EQUIPMENT >\$4999	570,754	591,325	596,600	5,275
560646 CAPITAL SOFTWARE>\$4,999	106,052	-	25,000	25,000
560 CAPITAL OUTLAY Total	676,805	591,325	621,600	30,275
08 WATER OPERATIONS Total	31,719,069	13,490,656	14,588,460	1,097,804

**ENVIRONMENTAL
SERVICES -
SOLID WASTE
DEPARTMENT**

**SEMINOLE COUNTY GOVERNMENT
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09 ENVIRONMENTAL SERVICES SOLID WASTE DEPT

**CENTRAL TRANSFER STATION OPERATIONS
LANDFILL OPERATIONS PROGRAM
SW-COMPLIANCE & PROGRAM MANAGEMENT**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

09 ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Department Message

The Environmental Services Solid Waste Department operates the solid waste utility. The utility provides high quality and cost effective services to Seminole County customers. The Environmental Services Solid Waste Department provides timely responsiveness to its customers, operates each utility to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utility maintains current levels of service, plans for future growth, and changes in the regulatory environment.

The Environmental Solid Waste Department is comprised of the following three (3) Programs:

1) Central Transfer Station Operations - The Central Transfer Station Operations program's purpose is environmental protection and cost reduction to the citizens of Seminole County. The Program provides the following services.

- Receiving and Processing of Incoming Garbage, Yard Waste and Recyclables
- Hauling Waste and Recyclables to Appropriate Destinations
- Grounds Maintenance

2) Landfill Operations - The Landfill Operations program purpose of environmental protection through responsible means for disposal of Class 1 waste in Seminole County. The Landfill Operations program provides the following services.

- Landfill Working Face Operations
- Shuttling of waste trailers between the landfill, Staging Area and Citizens Area
- Landfill Cover Operations
- Leachate Hauling
- Grounds Maintenance

3) Solid Waste Compliance & Program Management – The Compliance and Program Management program provides the following functions in support of the mission of the Environmental Services Department.

- Scalehouse Operations
- Solid Waste Customer Service
- Collection Coordination and Management
- Regulatory Compliance
- Facility Maintenance and Compliance
- Household Hazardous Waste Management
- Special Waste Management
- Small Quantity Generator Program
- Solid Waste System Planning

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

09 ENVIRONMENTAL SERVICES SOLID WASTE DEPT

Department Goals/Objectives/Performance

GOAL: TO PROVIDE SEMINOLE COUNTY’S CITIZENS AND BUSINESSES WITH A HIGH LEVEL OF SOLID WASTE MANAGEMENT SERVICES AT A LOW OPERATING COST, AND TO PROTECT THE COUNTY’S ENVIRONMENT THROUGH PUBLIC OUTREACH AND EDUCATION.

Objective: Ensure that all solid waste activities are in full compliance with applicable Federal, State and local regulations and are provided to the citizens in a cost-effective and efficient manner.

Performance Measure: Tons of waste processed through transfer station

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
320,985.44	351,588.41	353,000

Performance Measure: Tons of waste disposed or recycled at landfill

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
378,208.04	419,829.82	421,000

Performance Measure: Tons of waste managed per operations hour worked

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3.05	3.05	3.06

Performance Measure: Residential recycling tons processed per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
16,409.52	15,544.39	15,600

Performance Measure: # of county employees trained in environmental management per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
550	200*	550

Performance Measure: # of environmental inspections or investigations conducted per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
439	250*	300

*Numbers are lower due to allocating personnel to Hurricane Irma recovery.

09 ENVIRONMENTAL SERVICES - SOLID WASTE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
20 SOLID WASTE FUNDS				
09 CENTRAL TRANSFER STATION OP	7,749,523	4,282,542	4,560,718	278,176
09 LANDFILL OPERATIONS PROGRAM	5,002,920	3,545,447	3,425,176	(120,271)
09 SW-COMPLIANCE & PROGRAM MAN	3,805,026	5,010,770	3,558,785	(1,451,985)
20 SOLID WASTE FUNDS Total	16,557,468	12,838,759	11,544,679	(1,294,080)
Grand Total	16,557,468	12,838,759	11,544,679	(1,294,080)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

09 ENVIRONMENTAL SERVICES DEPT

Central Transfer Station Operations

Program Message

Eighty percent of all the solid waste generated in the County is delivered to the Transfer Station. The other 20% is delivered directly to Seminole County's Landfill.

The Transfer Station is a three-story building consisting of administrative offices, the solid waste tipping floor, transfer trailer tunnel, and the Recycling and Household Hazardous Waste Drop Off Facilities.

The Transfer Station accepts the following material from its citizens:

- Household trash
- Yard trash
- Tires (Limit of 4)
- Recyclables and Household Hazardous Waste
- Clean Corrugated Cardboard (Free of Charge)

The following material is NOT accepted at the Transfer Station:

- Construction & Demolition Debris (This includes items such as steel, glass, brick, concrete, asphalt, roofing materials, pipe, wallboard, and lumber)
- Asbestos
- White Goods (Appliances)
- Furniture
- Tree Stumps and Large Branches

09 ENVIRONMENTAL SERVICES - SOLID WASTE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
09 CENTRAL TRANSFER STATION OP				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	828,806	953,314	932,306	(21,008)
510140 OVERTIME	125,461	94,000	110,000	16,000
510150 SPECIAL PAY	950	-	-	-
510210 SOCIAL SECURITY MATCHING	67,991	80,119	80,756	637
510220 RETIREMENT CONTRIBUTIONS	73,785	80,933	82,804	1,871
510230 HEALTH AND LIFE INSURANCE	281,251	334,198	339,608	5,410
510240 WORKERS COMPENSATION	33,106	99,741	97,963	(1,778)
511000 CONTRA PERSONAL SERVICES	(1,908)	-	-	-
510 PERSONNEL SERVICES Total	1,409,443	1,642,305	1,643,438	1,133
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	10,000	-	(10,000)
530340 OTHER SERVICES	70	200	200	-
530400 TRAVEL AND PER DIEM	41	500	100	(400)
530401 TRAVEL - TRAINING RELATED	-	250	250	-
530440 RENTAL AND LEASES	545	5,000	5,000	-
530460 REPAIRS AND MAINTENANCE	-	4,000	-	(4,000)
530520 OPERATING SUPPLIES	18,074	20,000	20,000	-
530540 BOOKS, DUES PUBLICATIONS	-	200	200	-
530550 TRAINING	2,190	2,200	2,200	-
530 OPERATING EXPENDITURES Total	20,920	42,350	27,950	(14,400)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	1,145,440	1,102,425	1,705,813	603,388
540102 ADMIN FEE	33,761	138,291	-	(138,291)
540201 INSURANCE	97,818	163,517	163,517	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	404	-	(404)
540 INTERNAL SERVICE CHARGES Total	1,277,019	1,404,637	1,869,330	464,693
560 CAPITAL OUTLAY				
560610 LAND	3,762,639	-	-	-
560642 EQUIPMENT >\$4999	1,279,502	1,193,250	1,020,000	(173,250)
560 CAPITAL OUTLAY Total	5,042,141	1,193,250	1,020,000	(173,250)
09 CENTRAL TRANSFER STATION OP Total	7,749,523	4,282,542	4,560,718	278,176

**SEMINOLE COUNTY GOVERNMENT
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09 ENVIRONMENTAL SERVICES DEPT

Landfill Operations

Program Message

The Landfill Operations program purpose of environmental protection through responsible means for disposal of Class 1 waste in Seminole County. The landfill property extends over 6,000 acres. It is a Class I landfill with a natural clay liner. Phase I of the landfill is capped and is 131 feet high. Phase II is the active landfill and is currently 73 feet high. Phase III will tie Phases I & II together and be 270 feet high. Gas Recovery and Leachate Removal Systems are installed on the site to ensure environmental compliance.

The landfill property consists of an administrative office, truck maintenance facility, white goods recycling area, tire collection area, yard waste processing facility, as well as recycling.

White goods (appliances) are banned from the landfill disposal in the state of Florida, yet are accepted for recycling. At the white goods recycling area, refrigerants are recovered from appliances containing freon, then the white goods are recycled by a scrap metal dealer.

Whole tires are also banned from the landfills. They are shredded and chipped and used in the manufacture of playground surfacing and as a mulch alternative, or also as an alternative fuel source.

Yard waste is processed on the landfill property. It is ground in a tub grinder to form mulch and used as an alternative fuel source.

09 ENVIRONMENTAL SERVICES - SOLID WASTE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
09 LANDFILL OPERATIONS PROGRAM				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	623,293	665,979	659,216	(6,763)
510140 OVERTIME	79,506	42,000	50,000	8,000
510150 SPECIAL PAY	200	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	51,154	54,160	53,798	(362)
510220 RETIREMENT CONTRIBUTIONS	52,864	53,131	57,773	4,642
510230 HEALTH AND LIFE INSURANCE	192,576	218,367	222,757	4,390
510240 WORKERS COMPENSATION	21,983	63,589	62,779	(810)
511000 CONTRA PERSONAL SERVICES	(942)	-	-	-
510 PERSONNEL SERVICES Total	1,020,634	1,097,226	1,107,523	10,297
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	-	1,200	200	(1,000)
530400 TRAVEL AND PER DIEM	-	-	-	-
530401 TRAVEL - TRAINING RELATED	-	250	250	-
530420 TRANSPORTATION	-	-	-	-
530440 RENTAL AND LEASES	755,116	770,000	967,000	197,000
530460 REPAIRS AND MAINTENANCE	497	10,000	20,000	10,000
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530520 OPERATING SUPPLIES	20,864	12,400	13,300	900
530521 EQUIPMENT \$1000-\$4999	-	51,185	-	(51,185)
530540 BOOKS, DUES PUBLICATIONS	120	200	200	-
530550 TRAINING	3,190	3,200	3,200	-
530570 DEPRECIATION-BUILDING	521,006	-	-	-
530580 DEPRECIATION-EQUIPMENT	872,852	-	-	-
530590 DEPRECIATION-OTHER	133,570	-	-	-
530 OPERATING EXPENDITURES Total	2,307,216	848,435	1,004,150	155,715
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	625,507	890,141	857,856	(32,285)
540102 ADMIN FEE	36,358	170,126	-	(170,126)
540201 INSURANCE	13,745	15,427	15,427	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	1,211	221	(990)
540901 CLOSURE COST ACCRUAL	604,946	-	-	-
540 INTERNAL SERVICE CHARGES Total	1,280,556	1,076,905	873,503	(203,402)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	356,028	522,881	440,000	(82,881)
560650 CONSTRUCTION IN PROGRESS	38,485	-	-	-
560 CAPITAL OUTLAY Total	394,513	522,881	440,000	(82,881)
09 LANDFILL OPERATIONS PROGRAM Total	5,002,920	3,545,447	3,425,176	(120,271)

**SEMINOLE COUNTY GOVERNMENT
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09 ENVIRONMENTAL SERVICES DEPT

Solid Waste Compliance & Program Management

Program Message

The Compliance and Program Management program provides the following functions in support of the mission of the Environmental Services Solid Waste Department:

- Scalehouse Operations
- Solid Waste Customer Service
- Collection Coordination and Management
- Regulatory Compliance
- Facility Maintenance and Compliance
- Household Hazardous Waste Management
- Special Waste Management
- Small Quantity Generator Program
- Solid Waste System Planning

09 ENVIRONMENTAL SERVICES - SOLID WASTE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
09 SW-COMPLIANCE & PROGRAM MAN				
330 INTERGOVERNMENTAL REVENUE				
334340 GARBAGE/SOLID WASTE	-	-	-	-
330 INTERGOVERNMENTAL REVENUE Total	-	-	-	-
360 MISCELLANEOUS REVENUES				
369900 MISCELLANEOUS-OTHER	-	-	-	-
360 MISCELLANEOUS REVENUES Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	908,523	951,774	948,513	(3,261)
510140 OVERTIME	23,430	15,000	15,000	-
510150 SPECIAL PAY	3,120	600	4,200	3,600
510210 SOCIAL SECURITY MATCHING	67,253	73,958	73,188	(770)
510220 RETIREMENT CONTRIBUTIONS	75,001	72,662	78,009	5,347
510230 HEALTH AND LIFE INSURANCE	229,889	264,948	233,839	(31,109)
510240 WORKERS COMPENSATION	15,405	38,869	40,502	1,633
511000 CONTRA PERSONAL SERVICES	(47,500)	-	-	-
510 PERSONNEL SERVICES Total	1,275,122	1,417,811	1,393,251	(24,560)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	193,270	240,000	285,000	45,000
530340 OTHER SERVICES	660,540	712,200	755,100	42,900
530400 TRAVEL AND PER DIEM	191	250	250	-
530401 TRAVEL - TRAINING RELATED	1,232	1,500	1,500	-
530420 TRANSPORTATION	1,725	150	150	-
530430 UTILITIES - ELECTRICITY	84,516	100,000	90,000	(10,000)
530439 UTILITIES - OTHER	64,438	85,950	82,500	(3,450)
530440 RENTAL AND LEASES	3,205	2,800	3,000	200
530460 REPAIRS AND MAINTENANCE	76,240	80,000	85,000	5,000
530470 PRINTING AND BINDING	2,737	5,000	5,000	-
530490 OTHER CHARGES/OBLIGATIONS	11,501	3,000	3,300	300
530493 OTHER CHRGS/OB-BAD DEBT	-	-	-	-
530510 OFFICE SUPPLIES	2,343	1,500	2,000	500
530520 OPERATING SUPPLIES	91,167	41,000	41,750	750
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	6,200	20,000	7,000	(13,000)
530530 ROAD MATERIALS & SUPPLIES	11,907	15,000	15,000	-
530540 BOOKS, DUES PUBLICATIONS	1,265	1,000	1,000	-
530550 TRAINING	1,844	2,500	2,500	-
530 OPERATING EXPENDITURES Total	1,214,318	1,311,850	1,380,050	68,200
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	288,500	296,510	297,358	848
540102 ADMIN FEE	53,305	134,893	-	(134,893)

09 ENVIRONMENTAL SERVICES - SOLID WASTE DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540201 INSURANCE	41,555	41,555	41,555	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	13,151	10,570	(2,580)
540902 AMORTIZATION	36,947	-	-	-
540903 BAD DEBT EXPENSE	-	1,000	1,000	-
540905 OPEB - OTHER POST EMP BENEFITS	15,554	-	-	-
540906 - GASB 68 FRS PENSION	38,936	-	-	-
540 INTERNAL SERVICE CHARGES Total	474,797	487,109	350,484	(136,625)
560 CAPITAL OUTLAY				
560640 EQUIPMENT	-	-	-	-
560642 EQUIPMENT >\$4999	35,089	-	-	-
560650 CONSTRUCTION IN PROGRESS	805,700	1,794,000	435,000	(1,359,000)
560 CAPITAL OUTLAY Total	840,789	1,794,000	435,000	(1,359,000)
09 SW-COMPLIANCE & PROGRAM MAN Total	3,805,026	5,010,770	3,558,785	(1,451,985)

DEVELOPMENT SERVICES DEPARTMENT

**SEMINOLE COUNTY GOVERNMENT
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11 DEVELOPMENT SERVICES DEPT

**BUILDING
DEVELOPMENT SERVICES BUSINESS OFFICE
MASS TRANSIT PROGRAM (LYNX)
PLANNING AND DEVELOPMENT**

**SEMINOLE COUNTY GOVERNMENT
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11 DEVELOPMENT SERVICES DEPT

Department Message

The Seminole County Development Services Department continues to focus on promoting the quality of life within Seminole County. The Department's emphasis is on efficiently providing quality customer service. This offers opportunities for each of the Department's staff members to meet the challenges faced by an active department, whose functions are closely linked to the fluctuations of the economy and development trends. The Department also focuses on meeting the needs of the development community through participation in Open for Business, the nation's first regional streamlined permitting initiative.

The Development Services Department is comprised of the following (4) Programs:

1) Building - This program has the responsibility of ensuring the construction of buildings and structures complies with state and local regulations.

- Building Plan Review
- Building Permitting
- Building Inspection

2) Planning and Development – This program contains the following services to carry out the mission of Seminole County by administering the State mandated Comprehensive Plan and the Land Development Code of Seminole County.

- Long Range Planning
- Current Planning and Zoning
- Code Enforcement
- Board of Adjustment

3) Development Services Business Office – This programs contains the following services which provides leadership, management and financial oversight to the entire Department.

- Management Oversight/Personnel/Financial/Fiscal Support
- Impact Fees

4) Mass Transit Program (LYNX) – This program provides transit opportunities for those who lack personal transportation, paratransit services to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car.

- Fixed Bus Service
- Americans with Disabilities Act (ADA) Paratransit Service
- NeighborLink

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11 DEVELOPMENT SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: PROVIDE AN INTUITIVE STREAMLINED PERMITTING, PLAN REVIEW AND INSPECTION SERVICE EXPERIENCE TO THE SEMINOLE COUNTY COMMUNITY THROUGH A MANAGED ELECTRONIC INTAKE AND PLAN REVIEW PROCESS.

Objective: Continue to increase the number of Building Permit applications processed through the ePlan system.

Performance Measure: Number of Permits Processed in ePlan

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8,714	14,313	16,036

GOAL: FACILITATE THE GROWTH AND LONGEVITY OF SEMINOLE COUNTY'S BUILT ENVIRONMENT BY ENSURING STRUCTURES ARE SAFE AND CAN WITHSTAND THE RIGORS OF CONSTANT USE AND OCCUPANCY AS WELL AS EXPOSURE TO THE SEVERITY OF NATURAL ELEMENTS COMMONLY OCCURRING IN THE STATE OF FLORIDA.

Objective: Continue to Permit and Inspect structures as required under the Florida Building Code.

Performance Measure: Number of Inspections Performed

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
53,890	58,436	60,516

Performance Measure: Number of Permits Issued

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
19,600	22,451	24,222

**SEMINOLE COUNTY GOVERNMENT
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11 DEVELOPMENT SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

GOAL: CONTRIBUTE TO THE ECONOMIC GROWTH OF SEMINOLE COUNTY BY FACILITATING PROPOSED DEVELOPMENT THROUGH A STREAMLINED REVIEW PROCESS.

Objective: Continue to assist applicants through the Rezone, Site Plan and Subdivision processes.

Performance Measure: Approved Commercial Square Footage

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
240,889	541,881	816,691

Performance Measure: New Single Family Residential Lots

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
243	275	305

Performance Measure: Total Number of New Project Applications

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
417	425	433

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
11 BUILDING	9,135	50,239	57,548	7,310
11 DEV SVCS BUSINESS OFFICE	477,883	491,310	490,938	(372)
11 PLANNING AND DEVELOPMENT	1,557,973	1,552,313	1,579,893	27,580
01 GENERAL FUNDS Total	2,044,991	2,093,862	2,128,379	34,517
04 TRANSPORTATION FUNDS				
11 MASS TRANSIT PROGRAM (LYNX)	6,160,899	6,536,795	6,924,779	387,984
04 TRANSPORTATION FUNDS Total	6,160,899	6,536,795	6,924,779	387,984
07 BUILDING FUNDS				
11 BUILDING	3,114,161	3,415,459	3,889,448	473,989
07 BUILDING FUNDS Total	3,114,161	3,415,459	3,889,448	473,989
11 GRANT FUNDS				
11 PLANNING AND DEVELOPMENT	-	-	-	-
11 GRANT FUNDS Total	-	-	-	-
13 SPECIAL REVENUE FUNDS				
11 DEV SVCS BUSINESS OFFICE	-	148,281	148,669	388
13 SPECIAL REVENUE FUNDS Total	-	148,281	148,669	388
Grand Total	11,320,050	12,194,396	13,091,275	896,878

**SEMINOLE COUNTY GOVERNMENT
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11 DEVELOPMENT SERVICES DEPT

Building

Program Message

The Building Division has the responsibility of ensuring that the buildings and structures are built to comply with applicable state and local regulations. The Division's emphasis is to fulfill that responsibility with quality customer service, while balancing face to face and virtual customer service interactions through a managed electronic intake and plan review process. The overarching goal is to facilitate the customer's end goal for a quality built environment that will stand the test of time.

The program provides the following services:

- Building Plan Review
- Building Permitting
- Building Inspection

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11 BUILDING				
320 PERMITS FEES & SPECIAL ASS				
322100 BUILDING PERMITS	(2,233,820)	-	-	-
322102 ELECTRICAL	(307,384)	-	-	-
322103 PLUMBING	(209,570)	-	-	-
322104 MECHANICAL	(267,646)	-	-	-
322106 WELLS	(9,575)	-	-	-
322107 SIGNS	(26,336)	-	-	-
322108 GAS	(56,695)	-	-	-
320 PERMITS FEES & SPECIAL ASS Total	(3,111,025)	-	-	-
340 CHARGES FOR SERVICES				
342516 AFTER HOURS INSPECTIONS	(64,885)	-	-	-
342590 REINSPECTIONS	(283,601)	-	-	-
349210 FLOOD ZONE REVIEW	(8,085)	-	-	-
340 CHARGES FOR SERVICES Total	(356,571)	-	-	-
360 MISCELLANEOUS REVENUES				
361100 INTEREST ON INVESTMENTS	-	-	-	-
364100 FIXED ASSET SALE PROCEEDS	-	-	-	-
367110 COMPETENCY CERTIFICATE	(18,520)	-	-	-
369900 MISCELLANEOUS-OTHER	(139,974)	-	-	-
369910 COPYING FEES	(3,732)	-	-	-
369925 CC CONVENIENCE FEES	(40,993)	-	-	-
360 MISCELLANEOUS REVENUES Total	(203,219)	-	-	-
399 FUND BALANCE				
399999 BEGINNING FUND BALANCE	-	-	-	-
399 FUND BALANCE Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,796,549	1,950,010	2,176,645	226,635
510140 OVERTIME	17,238	30,000	30,000	-
510150 SPECIAL PAY	1,919	1,590	1,590	-
510210 SOCIAL SECURITY MATCHING	131,249	151,471	170,311	18,840
510220 RETIREMENT CONTRIBUTIONS	146,640	158,276	182,959	24,683
510230 HEALTH AND LIFE INSURANCE	433,120	484,676	569,335	84,659
510240 WORKERS COMPENSATION	14,658	46,122	50,033	3,911
510 PERSONNEL SERVICES Total	2,541,372	2,822,145	3,180,874	358,729
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	56,870	96,500	109,660	13,160
530400 TRAVEL AND PER DIEM	5,005	8,000	8,000	-
530401 TRAVEL - TRAINING RELATED	2,933	3,450	4,450	1,000
530460 REPAIRS AND MAINTENANCE	-	300	300	-

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530490 OTHER CHARGES/OBLIGATIONS	2,632	6,500	6,500	-
530510 OFFICE SUPPLIES	4,936	6,825	7,575	750
530520 OPERATING SUPPLIES	7,829	11,015	12,574	1,559
530522 OPERATING SUPPLIES-TECHNOLOGY	3,775	2,726	2,050	(676)
530540 BOOKS, DUES PUBLICATIONS	7,523	23,167	23,687	520
530550 TRAINING	10,122	30,200	30,200	-
530 OPERATING EXPENDITURES Total	101,624	188,683	204,996	16,313
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	160,630	228,892	270,111	41,219
540102 ADMIN FEE	109,800	182,728	180,000	(2,728)
540201 INSURANCE	13,158	13,158	13,158	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	8,825	16,357	7,532
540 INTERNAL SERVICE CHARGES Total	283,588	433,602	479,625	46,023
560 CAPITAL OUTLAY				
560620 BUILDINGS	-	-	5,453	5,453
560642 EQUIPMENT >\$4999	196,712	21,267	66,618	45,351
560646 CAPITAL SOFTWARE>\$4,999	-	-	9,430	9,430
560 CAPITAL OUTLAY Total	196,712	21,267	81,501	60,234
11 BUILDING Total	(547,519)	3,465,697	3,946,996	481,299

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11 DEVELOPMENT SERVICES DEPT

Planning and Development

Program Message

The purpose of the Planning and Development program is to carry out the mission of Seminole County by providing excellent customer service in the administering of the State mandated Comprehensive Plan and the Land Development Code of Seminole County. This program ensures compatibility between existing and proposed developments and assists property owners in the pursuit of beneficial development, thereby protecting the quality of life in Seminole County.

The program provides the following services:

- Long Range Planning
- Current Planning & Zoning
- Code Enforcement
- Board of Adjustment

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11 PLANNING AND DEVELOPMENT				
320 PERMITS FEES & SPECIAL ASS				
329115 URBAN CHICKENS PERMIT	(600)	-	-	-
329170 ARBOR PERMIT	(5,300)	(10,000)	-	10,000
329180 DREDGE/FILL PERMIT	-	(1,500)	-	1,500
329190 ABANDONED PROPERTY REGISTRATI	(162,000)	(120,000)	-	120,000
320 PERMITS FEES & SPECIAL ASS Total	(167,900)	(131,500)	-	131,500
340 CHARGES FOR SERVICES				
341200 ZONING FEES	(474,943)	(350,000)	-	350,000
341320 SCHOOL ADMIN FEE	(145,275)	(120,000)	-	120,000
349200 CONCURRENCY REVIEW	(14,860)	(20,000)	-	20,000
340 CHARGES FOR SERVICES Total	(635,078)	(490,000)	-	490,000
350 JUDGEMENTS FINES & FORFEIT				
354200 CODE ENFORCEMENT	(141,272)	(150,000)	-	150,000
350 JUDGEMENTS FINES & FORFEIT Total	(141,272)	(150,000)	-	150,000
360 MISCELLANEOUS REVENUES				
369900 MISCELLANEOUS-OTHER	(38,350)	-	-	-
369910 COPYING FEES	(3,249)	(500)	-	500
369925 CC CONVENIENCE FEES	(1,770)	(1,000)	-	1,000
360 MISCELLANEOUS REVENUES Total	(43,369)	(1,500)	-	1,500
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	1,005,811	910,148	976,512	66,364
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	600	600	600	-
510210 SOCIAL SECURITY MATCHING	74,081	72,694	73,964	1,270
510220 RETIREMENT CONTRIBUTIONS	80,072	75,883	72,122	(3,761)
510230 HEALTH AND LIFE INSURANCE	199,455	194,134	232,625	38,491
510240 WORKERS COMPENSATION	1,014	2,566	2,610	44
510 PERSONNEL SERVICES Total	1,361,033	1,256,025	1,358,433	102,408
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	11,303	60,000	60,000	-
530340 OTHER SERVICES	6,268	7,500	10,000	2,500
530400 TRAVEL AND PER DIEM	765	450	500	50
530401 TRAVEL - TRAINING RELATED	2,520	2,825	4,150	1,325
530420 TRANSPORTATION	-	150	150	-
530490 OTHER CHARGES/OBLIGATIONS	23,379	27,000	27,000	-
530510 OFFICE SUPPLIES	1,527	2,500	2,500	-
530520 OPERATING SUPPLIES	2,535	2,000	2,000	-
530522 OPERATING SUPPLIES-TECHNOLOGY	3,301	-	600	600
530540 BOOKS, DUES PUBLICATIONS	2,894	6,500	6,500	-

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
530550 TRAINING	1,850	5,000	5,000	-
530 OPERATING EXPENDITURES Total	56,341	113,925	118,400	4,475
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	79,266	73,696	93,088	19,392
540102 ADMIN FEE	60,893	98,599	-	(98,599)
540201 INSURANCE	440	493	493	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	9,575	9,479	(96)
540 INTERNAL SERVICE CHARGES Total	140,599	182,363	103,060	(79,303)
580 GRANTS & AIDS				
580813 AID TO GOVT AGENCIES-DESIGN	-	-	-	-
580 GRANTS & AIDS Total	-	-	-	-
11 PLANNING AND DEVELOPMENT Total	570,355	779,313	1,579,893	800,580

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11 DEVELOPMENT SERVICES DEPT

Development Services Business Office

Program Message

The Development Services Department Business Office provides leadership, management and financial oversight to the entire Department, including the County's Impact Fee program.

The program provides the following services:

- Annual Budget Development
- General and Financial Accounting
- Purchase order and contracts tracking
- Financial Reporting
- Accounts payable and Payroll
- Account reconciliation
- Impact Fees and Concurrency
- Oversees Department Leadership & Management

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11 DEV SVCS BUSINESS OFFICE				
350 JUDGEMENTS FINES & FORFEIT				
354200 CODE ENFORCEMENT	-	-	-	-
350 JUDGEMENTS FINES & FORFEIT Total	-	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	227,293	242,360	223,316	(19,044)
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	2,241	2,310	2,310	-
510210 SOCIAL SECURITY MATCHING	16,671	19,357	16,915	(2,442)
510220 RETIREMENT CONTRIBUTIONS	27,952	30,831	30,129	(702)
510230 HEALTH AND LIFE INSURANCE	44,661	49,755	46,782	(2,973)
510240 WORKERS COMPENSATION	225	683	2,612	1,929
510 PERSONNEL SERVICES Total	319,042	345,296	322,063	(23,233)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	5,000	5,000	-
530340 OTHER SERVICES	-	158,281	159,029	748
530400 TRAVEL AND PER DIEM	-	200	200	-
530401 TRAVEL - TRAINING RELATED	602	1,622	2,022	400
530510 OFFICE SUPPLIES	555	3,000	3,000	-
530520 OPERATING SUPPLIES	209	750	750	-
530522 OPERATING SUPPLIES-TECHNOLOGY	-	968	968	-
530540 BOOKS, DUES PUBLICATIONS	73,984	75,537	95,483	19,946
530550 TRAINING	475	1,030	1,680	650
530 OPERATING EXPENDITURES Total	75,825	246,388	268,132	21,744
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	67,608	24,295	36,939	12,644
540102 ADMIN FEE	15,408	21,593	-	(21,593)
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,019	3,043	1,024
540 INTERNAL SERVICE CHARGES Total	83,016	47,907	39,981	(7,926)
560 CAPITAL OUTLAY				
560646 CAPITAL SOFTWARE>\$4,999	-	-	9,430	9,430
560 CAPITAL OUTLAY Total	-	-	9,430	9,430
11 DEV SVCS BUSINESS OFFICE Total	477,883	639,591	639,607	16

**SEMINOLE COUNTY GOVERNMENT
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11 DEVELOPMENT SERVICES DEPT

Mass Transit Program (LYNX)

Program Message

The purpose of the Seminole County Mass Transit program (LYNX) is to provide transit opportunities for those who lack personal transportation, paratransit service to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car. The transit services offered provide residents access to jobs, schools, medical care and shopping markets throughout the Seminole/Orange/Osceola area. In 2014, the County expanded bus service in support of the four Seminole SunRail Commuter Stations.

The Mass Transit program is administered by the Development Services Department and is designed to plan and pay for transit services countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX; a standalone, governmental unit.

LYNX provides public transportation services to both the municipalities and unincorporated area of Seminole County in three modes:

- Fixed Bus Service - Offered along major transit corridors within the urban area of Seminole County, both incorporated and unincorporated.
- Americans with Disabilities Act (ADA) Paratransit Service - Known as ACCESS LYNX, this service provides residents unable to use the bus system due to certified disabilities and/or handicaps the ability to schedule a pickup and delivery by a van to accomplish basic living tasks such as medical appointments, etc. The service is available countywide, to both unincorporated and municipal residents.
- NeighborLink – A shuttle service providing on-call area wide pickup and drop-off.

11 DEVELOPMENT SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
11 MASS TRANSIT PROGRAM (LYNX)				
530 OPERATING EXPENDITURES				
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-
530 OPERATING EXPENDITURES Total	-	-	-	-
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	6,160,899	6,536,795	6,924,779	387,984
580 GRANTS & AIDS Total	6,160,899	6,536,795	6,924,779	387,984
11 MASS TRANSIT PROGRAM (LYNX) Total	6,160,899	6,536,795	6,924,779	387,984

INFORMATION SERVICES DEPARTMENT

**SEMINOLE COUNTY GOVERNMENT
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14 INFORMATION SERVICES DEPT

**ENTERPRISE SOFTWARE DEVELOPMENT
GEOGRAPHIC INFORMATION SYSTEMS
INFORMATION SERVICES BUSINESS OFFICE
NETWORK INFRASTRUCTURE SUPPORT
TELEPHONE SUPPORT & MAINTENANCE
WORKSTATION SUPPORT & MAINTENANCE**

**SEMINOLE COUNTY GOVERNMENT
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14 INFORMATION SERVICES DEPT

Department Message

The Information Services Department's mission is to deliver and support technology throughout the County. The Department is organized into functional teams that work together to ensure the County's technology investments are properly maintained, secured, and available to enhance the efficiency of the delivery of County services. The Department's budget is comprised of six programs including:

1) Network Infrastructure Support

- Server Management
- Storage Systems
- Data Centers
- Virtual Machine Environment

2) Workstation Support and Maintenance

- County Switchboard
- Computer Help Desk
- Computer Workstation Support

3) Telephone Support and Maintenance

- County Network Design and Support
- Wireless Systems
- Telephone System Support
- Firewalls and Security

4) Geographic Information Systems

- Spatial Analysis
- Layer Production
- Map Production

5) Enterprise Software Development

- Application Development
- Application Support
- Business Analysis
- Document Management
- Records Management

**SEMINOLE COUNTY GOVERNMENT
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14 INFORMATION SERVICES DEPT

Department Message (CONT.)

6) Business Office

- Department Administration
- Budget Management
- Financial Accounting
- Purchasing Oversight

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14 INFORMATION SERVICES DEPT

Department Goals/Objectives/Performance Measures

GOAL: IMPROVE THE LEVEL OF SERVICE TO COUNTY EMPLOYEES.

Service Level Criteria:

Request Priority	Resolution Time
Emergency	4 Hours
High	8 Hours (1 Work Day)
Standard	24 Hours (3 Work Days)
Scheduled	40 Hours (5 Work Days)

Objective: Meet Service Level Criteria for the installation of PC software.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	94.7%	95%

Objective: Meet Service Level Criteria for the Deskside Support.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	85.7%	90%

Objective: Meet Service Level Criteria for moves, adds, and changes.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	76.3%	85%

Objective: Meet Service Level Criteria for the telephone system repair (Cisco).

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	85.5%	90%

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14 INFORMATION SERVICES DEPT

Department Goals/Objectives/Performance Measures (CONT.)

Objective: Meet Service Level Criteria for Account Administration.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	97.7%	99%

Objective: Meet Service Level Criteria for the repair of printers/MFDs.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	92.2%	95%

Objective: Meet Service Level Criteria for the resolution of virus and spam notifications.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	98.2%	99%

Objective: Meet Service Level Criteria for network repair.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	88.5%	90%

Objective: Meet Service Level Criteria for the Customer Service Desk.

Performance Measure: Percentage of requests that meet Service Level Criteria

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	92.3%	95%

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
14 ENTERPRISE SOFTWARE DEVELOP	1,857,238	2,233,428	2,682,992	449,564
14 GEOGRAPHIC INFORMATION SYST	710,210	766,923	773,517	6,594
14 IS BUSINESS OFFICE	365,712	484,857	401,009	(83,848)
14 NETWORK INFRASTRUCTURE SUPP	731,470	857,737	727,152	(130,586)
14 TELEPHONE SUPPORT & MAINT	1,353,763	1,453,796	1,533,036	79,240
14 WORKSTATION SUPPORT & MAINT	1,367,602	1,399,039	1,509,462	110,423
01 GENERAL FUNDS Total	6,385,996	7,195,780	7,627,168	431,388
02 REPLACEMENT FUNDS				
14 WORKSTATION SUPPORT & MAINT	660,859	935,793	605,581	(330,212)
02 REPLACEMENT FUNDS Total	660,859	935,793	605,581	(330,212)
14 EMERGENCY 911 FUNDS				
14 NETWORK INFRASTRUCTURE SUPP	-	-	48,500	48,500
14 EMERGENCY 911 FUNDS Total	-	-	48,500	48,500
Grand Total	7,046,855	8,131,573	8,281,249	149,676

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14 INFORMATION SERVICES DEPT

Enterprise Software Development

Program Message

The Enterprise Software Development program consists of a managed team of ten software developers, database administrators, business analysts and application support personnel who are responsible for maintaining over 120 applications and databases throughout the County. The Information Services Department discourages the internal development of software unless it is unavoidable. This program's focus is on providing application support, reporting and integration services as well as maintaining and updating legacy systems.

This program is also responsible for the design and maintenance of the County's websites and document management system. In FY 16/17, the program also took over responsibility for the County's Records Management program.

This program is measured based upon projects completed that add value and efficiency to the County's operations, as well as incident response and resolution times.

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 ENTERPRISE SOFTWARE DEVELOP				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	605,461	674,462	754,974	80,512
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	350	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	45,006	53,870	57,258	3,388
510220 RETIREMENT CONTRIBUTIONS	44,370	52,955	59,279	6,324
510230 HEALTH AND LIFE INSURANCE	86,888	118,440	122,430	3,990
510240 WORKERS COMPENSATION	722	1,902	2,021	119
510 PERSONNEL SERVICES Total	782,796	901,629	997,161	95,532
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	3,259	-	5,000	5,000
530340 OTHER SERVICES	122,898	144,980	149,030	4,050
530400 TRAVEL AND PER DIEM	368	1,600	4,600	3,000
530401 TRAVEL - TRAINING RELATED	468	1,000	3,000	2,000
530440 RENTAL AND LEASES	276,729	321,600	305,696	(15,904)
530460 REPAIRS AND MAINTENANCE	67,604	95,000	115,000	20,000
530520 OPERATING SUPPLIES	23,891	24,000	24,000	-
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	457,970	605,293	725,568	120,275
530540 BOOKS, DUES PUBLICATIONS	1,328	800	800	-
530550 TRAINING	21,161	34,800	31,800	(3,000)
530 OPERATING EXPENDITURES Total	975,677	1,229,073	1,364,494	135,421
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	31,416	32,025	63,653	31,628
540102 ADMIN FEE	67,349	62,280	-	(62,280)
540202 INTERNAL SER FEES-LEASED EQUIP	-	8,421	7,684	(737)
540 INTERNAL SERVICE CHARGES Total	98,765	102,726	71,337	(31,389)
560 CAPITAL OUTLAY				
560640 EQUIPMENT	-	-	-	-
560646 CAPITAL SOFTWARE>\$4,999	-	-	250,000	250,000
560 CAPITAL OUTLAY Total	-	-	250,000	250,000
14 ENTERPRISE SOFTWARE DEVELOP Total	1,857,238	2,233,428	2,682,992	449,564

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14 INFORMATION SERVICES DEPT

Geographic Information Systems

Program Message

The Seminole County GIS (Geographic Information Systems) program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

GIS has become increasingly vital to the County's ability to provide excellent public safety through improved incident response times as well as general efficiencies by reducing drive times and providing problem analysis based upon geographic location.

This program is measured based upon projects completed that add value and efficiency to the County's operations.

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 GEOGRAPHIC INFORMATION SYST				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	265,699	259,833	282,215	22,382
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	19,992	20,753	21,376	623
510220 RETIREMENT CONTRIBUTIONS	19,473	20,400	22,130	1,730
510230 HEALTH AND LIFE INSURANCE	39,899	40,058	46,701	6,643
510240 WORKERS COMPENSATION	259	732	754	22
510 PERSONNEL SERVICES Total	345,321	341,776	373,175	31,399
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	30,000	-	(30,000)
530400 TRAVEL AND PER DIEM	1,276	2,000	2,000	-
530510 OFFICE SUPPLIES	351	1,000	2,300	1,300
530520 OPERATING SUPPLIES	-	-	-	-
530521 EQUIPMENT \$1000-\$4999	-	-	2,500	2,500
530522 OPERATING SUPPLIES-TECHNOLOGY	110,515	111,102	113,467	2,365
530550 TRAINING	4,650	3,000	3,000	-
530 OPERATING EXPENDITURES Total	116,792	147,102	123,267	(23,835)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	231,270	252,201	270,416	18,215
540102 ADMIN FEE	16,827	23,479	-	(23,479)
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,365	6,659	4,294
540 INTERNAL SERVICE CHARGES Total	248,097	278,045	277,075	(970)
14 GEOGRAPHIC INFORMATION SYST Total	710,210	766,923	773,517	6,594

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14 INFORMATION SERVICES DEPT

Information Services Business Office

Program Message

This program provides strategic direction and policy for all information systems countywide in addition to the centralized administration and oversight for the Information Services Department. Additional responsibilities include: managing the operating budget, general and financial accounting including payroll and accounts payable; and oversight and coordination for countywide IT purchases and strategic planning. This program also provides administrative support countywide for: voice, data, and long distance plans; air cards, cell phones, and accessories; as well as inventory and procurement support of computer workstations and technology for all county departments.

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 IS BUSINESS OFFICE				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	189,168	263,846	248,032	(15,814)
510140 OVERTIME	167	-	-	-
510150 SPECIAL PAY	2,200	3,300	3,300	-
510210 SOCIAL SECURITY MATCHING	14,124	21,074	18,787	(2,287)
510220 RETIREMENT CONTRIBUTIONS	25,053	38,416	41,361	2,945
510230 HEALTH AND LIFE INSURANCE	29,788	49,509	43,397	(6,112)
510240 WORKERS COMPENSATION	231	744	663	(81)
510 PERSONNEL SERVICES Total	260,731	376,889	355,541	(21,348)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	74,380	10,000	10,000	-
530340 OTHER SERVICES	-	-	-	-
530400 TRAVEL AND PER DIEM	96	1,200	1,200	-
530440 RENTAL AND LEASES	-	-	-	-
530460 REPAIRS AND MAINTENANCE	-	-	-	-
530510 OFFICE SUPPLIES	1,038	2,000	2,500	500
530520 OPERATING SUPPLIES	1,743	500	500	-
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-
530540 BOOKS, DUES PUBLICATIONS	332	1,675	1,675	-
530550 TRAINING	340	2,000	2,000	-
530 OPERATING EXPENDITURES Total	77,930	17,375	17,875	500
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	14,094	60,620	23,562	(37,058)
540102 ADMIN FEE	12,534	27,126	-	(27,126)
540201 INSURANCE	424	424	424	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,422	3,607	1,185
540 INTERNAL SERVICE CHARGES Total	27,052	90,593	27,593	(63,000)
14 IS BUSINESS OFFICE Total	365,712	484,857	401,009	(83,848)

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14 INFORMATION SERVICES DEPT

Network Infrastructure Support

Program Message

This program is responsible for the support, maintenance, lifecycle management, service delivery, security of servers, storage, data centers, and associated systems. Examples of these services include: email, website access, user account administration, electronic file storage, and the housing of server-based software.

This program ensures disaster recovery by performing backups of critical software systems and data, ensures the security of critical servers, and designs data centers for reliability and availability. Performance of this team is measured on its ability to meet service levels associated with system up-time and data loss prevention.

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 NETWORK INFRASTRUCTURE SUPP				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	395,994	470,239	419,871	(50,368)
510140 OVERTIME	16,869	13,200	13,200	-
510150 SPECIAL PAY	200	-	-	-
510210 SOCIAL SECURITY MATCHING	30,386	38,568	32,867	(5,701)
510220 RETIREMENT CONTRIBUTIONS	30,313	37,878	34,027	(3,851)
510230 HEALTH AND LIFE INSURANCE	66,771	83,909	76,213	(7,696)
510240 WORKERS COMPENSATION	481	1,361	1,160	(201)
510 PERSONNEL SERVICES Total	541,015	645,155	577,339	(67,816)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	2,640	-	5,000	5,000
530400 TRAVEL AND PER DIEM	-	250	300	50
530460 REPAIRS AND MAINTENANCE	8,293	20,500	17,000	(3,500)
530520 OPERATING SUPPLIES	11,149	26,000	26,000	-
530521 EQUIPMENT \$1000-\$4999	7,522	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	82,841	91,450	64,450	(27,000)
530550 TRAINING	10,138	11,994	11,994	-
530 OPERATING EXPENDITURES Total	122,583	150,194	124,744	(25,450)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	16,807	24,833	23,679	(1,154)
540102 ADMIN FEE	51,065	32,307	-	(32,307)
540202 INTERNAL SER FEES-LEASED EQUIP	-	5,249	1,390	(3,858)
540 INTERNAL SERVICE CHARGES Total	67,872	62,388	25,069	(37,319)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	-	-	48,500	48,500
560 CAPITAL OUTLAY Total	-	-	48,500	48,500
14 NETWORK INFRASTRUCTURE SUPP Total	731,470	857,737	775,652	(82,086)

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14 INFORMATION SERVICES DEPT

Telephone Support & Maintenance

Program Message

This program is responsible for the design, implementation, support, maintenance, availability and security of the County's data and voice networks. Examples of these services include: phone system troubleshooting and repair, network troubleshooting and repair, installation and management of public and internal wireless local area networking (WIFI) systems, installation and management of security cameras and overall network security and firewall support.

In addition to these functions, this team also provides wide area network support and interconnectivity to all Charter Offices and Seminole County municipalities for access to shared services.

The performance of this team is measured based upon the availability and performance of the County's network and telephone systems as well as incident response and repair times.

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 TELEPHONE SUPPORT & MAINT				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	424,239	419,033	455,128	36,095
510140 OVERTIME	16,858	13,837	14,252	415
510210 SOCIAL SECURITY MATCHING	32,193	34,527	35,563	1,036
510220 RETIREMENT CONTRIBUTIONS	32,363	33,904	36,818	2,914
510230 HEALTH AND LIFE INSURANCE	76,311	78,220	95,533	17,313
510240 WORKERS COMPENSATION	417	1,219	1,217	(2)
510 PERSONNEL SERVICES Total	582,381	580,740	638,510	57,770
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	30,000	30,000	-
530340 OTHER SERVICES	-	5,000	5,000	-
530400 TRAVEL AND PER DIEM	-	-	-	-
530410 COMMUNICATIONS	566,427	598,607	597,501	(1,106)
530411 COMMUNICATIONS - EQUIPMENT	18,900	29,000	29,502	502
530460 REPAIRS AND MAINTENANCE	21,184	30,000	30,000	-
530510 OFFICE SUPPLIES	-	-	-	-
530520 OPERATING SUPPLIES	17,529	6,450	6,950	500
530521 EQUIPMENT \$1000-\$4999	8,373	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	76,330	99,300	101,000	1,700
530550 TRAINING	3,495	9,828	9,828	-
530 OPERATING EXPENDITURES Total	712,239	808,185	809,781	1,596
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	27,322	29,546	31,959	2,413
540102 ADMIN FEE	31,821	32,903	-	(32,903)
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,422	4,286	1,863
540 INTERNAL SERVICE CHARGES Total	59,143	64,871	36,245	(28,627)
560 CAPITAL OUTLAY				
560640 EQUIPMENT	-	-	-	-
560642 EQUIPMENT >\$4999	-	-	48,500	48,500
560 CAPITAL OUTLAY Total	-	-	48,500	48,500
14 TELEPHONE SUPPORT & MAINT Total	1,353,763	1,453,796	1,533,036	79,240

**SEMINOLE COUNTY GOVERNMENT
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14 INFORMATION SERVICES DEPT

Workstation Support & Maintenance

Program Message

This program is responsible for providing county switchboard services, computer help desk and the support and maintenance of computer workstations, peripherals, and locally installed applications. This program also provides on-site technical support, troubleshooting and computer refreshes.

The performance of this program is measured based upon a number of service levels including call answering time and incident resolution time based upon priority. The general functions of this program are currently outsourced to Vitil, Inc.

14 INFORMATION SERVICES DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
14 WORKSTATION SUPPORT & MAINT				
340 CHARGES FOR SERVICES				
341210 INTERNAL SER FEES-FLEET EQUIP	-	(304,800)	-	304,800
340 CHARGES FOR SERVICES Total	-	(304,800)	-	304,800
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	538	-	-	-
510210 SOCIAL SECURITY MATCHING	40	-	-	-
510220 RETIREMENT CONTRIBUTIONS	39	-	-	-
510230 HEALTH AND LIFE INSURANCE	68	-	-	-
510 PERSONNEL SERVICES Total	686	-	-	-
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	849,973	885,555	963,944	78,389
530340 OTHER SERVICES	54,171	50,004	50,004	-
530440 RENTAL AND LEASES	345,646	433,634	442,020	8,386
530460 REPAIRS AND MAINTENANCE	4,288	-	-	-
530510 OFFICE SUPPLIES	-	-	-	-
530520 OPERATING SUPPLIES	27,897	23,000	23,420	420
530521 EQUIPMENT \$1000-\$4999	258,807	-	41,611	41,611
530522 OPERATING SUPPLIES-TECHNOLOGY	400,879	400,166	434,936	34,770
530 OPERATING EXPENDITURES Total	1,941,661	1,792,359	1,955,935	163,576
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	23,720	-	33,777	33,777
540102 ADMIN FEE	35,047	191	-	(191)
540201 INSURANCE	844	946	946	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	42,336	3,385	(38,951)
540 INTERNAL SERVICE CHARGES Total	59,611	43,473	38,108	(5,365)
560 CAPITAL OUTLAY				
560642 EQUIPMENT >\$4999	26,503	499,000	121,000	(378,000)
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-
560 CAPITAL OUTLAY Total	26,503	499,000	121,000	(378,000)
14 WORKSTATION SUPPORT & MAINT Total	2,028,461	2,030,032	2,115,043	85,011



**RESOURCE
MANAGEMENT
DEPARTMENT**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

**CENTRAL CHARGES
MAIL SERVICES
MSBU PROGRAM
OFFICE OF MANAGEMENT & BUDGET
PRINTING SERVICES
PURCHASING AND CONTRACTS
RECIPIENT AGENCY GRANTS
RESOURCE MANAGEMENT BUSINESS OFFICE
RISK MANAGEMENT**

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Department Message

The Resource Management Department focuses on improving Seminole County Citizens' Department is committed to promoting long-term fiscal stability and resiliency, acting as stewards of the County's financial resources. The Department works to foster transparency and accountability with respect to financial matters; ensuring compliance with applicable laws, rules and regulations. Under the direction of the County Manager, the Department oversees all fiscal related activities of the Board of County Commissioners.

The Department strives to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

Resource Management delivers the following programs:

1) Central Charges - Central Charges represent a collection of centralized accounts for expenditures of a countywide nature, not related to any single operating department or program. Expenses primarily include Community Redevelopment Agency (CRA) payments, debt payments, PTO payout to employees upon termination, county document recording, countywide external accounting and audit contracts, and postage for tax notices and property insurance for general government facilities.

2) Mail Services - The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are: electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

3) Municipal Services Business Unit (MSBU) - The MSBU program provides financial management of the non-ad valorem assessment districts (aka Municipal Services Benefit Unit – "MSBU") for unincorporated Seminole County. These MSBUs provide funding for public services that offer special benefit on a localized basis. Residential solid waste management, street lighting, lake and aquatic vegetation management are examples of ongoing services funded by assessments; road paving and installation of metered water infrastructure are examples of one-time capital improvements that may qualify for assessment funding. The MSBU program oversees the application process when requests are received from the public for assisting with the creation of new MSBUs. The MSBU program offers customer oriented services through online alternatives,

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Department Message (CONT.)

communication brochures, application packets, and speaking engagements at public meetings. The ongoing management of MSBUs, includes interactions with operating departments, coordination with community liaisons, determination of assessment allocation and amount, data management, and annual reporting of assessments (and installment billings) to the Seminole County Tax Collector for collection via property tax bills.

4) Office of Management & Budget - The Office of Management & Budget program carries out the mission of Seminole County by providing fiscal management support and transparent information that promotes community trust and the responsible use of scarce public resources.

The program provides the following services:

- Revenue Administration
- Grants Administration and Compliance
- Debt Administration
- Long-term Financial Planning
- Fiscal Management
- Annual Budget Development

5) Printing Services - The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality, black and white, and color digital machines that allow customers to order large and small volume print jobs quickly, easily and in the most cost effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

6) Purchasing and Contracts - The Purchasing and Contracts Division provides countywide procurements services that partner with industry and offers best value procurement solutions to our residents. Focus areas include:

- Ensures countywide compliance with procurement laws, regulations, purchasing code, policies and procedures, while maintaining effective operation of the purchasing, contracting, and fixed asset process
- Provides innovative procurement solutions, while maintaining customer satisfaction and achieving performance management objectives in purchasing, contracting and fixed assets functions
- Achieves cost savings by using the competitive process and through negotiations
- Utilizes new technologies to improve and streamline the procurement process

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18 RESOURCE MANAGEMENT DEPT

Department Message (CONT.)

- Advances the utilization of e-procurement solutions to increase efficiency
- Provides accredited procurement services along with award winning Achievement of Excellence in Procurement services
- Administers the Purchasing Card Program, and conducts compliance checks

7) Recipient Agency Grants - The Recipient Agency Grants are grant programs that are submitted to State and Federal agencies on behalf of organizations within the County to provide services to citizens of Seminole County. These grants are multiyear programs that address specific needs for the County. The department works with various agencies within the County to administer the grant funds. These agencies include 18th Judicial Circuit Court and Aspire Health Partners, Inc.

8) Resource Management Business Office - The Resource Management Business Office provides overall direction to the operations of the department. It also provides the department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

9) Risk Management - The Risk Management program works to maximize the physical well-being of the County's workforce and minimize financial risk to the County by administering programs for workers' compensation, property/liability, and employee health insurance.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance Measures

GOAL: TO PRODUCE ANNUAL NON-AD VALOREM ASSESSMENT ROLLS THAT ARE ACCURATE AND STATUTORILY SOUND AND SUFFICIENT TO GENERATE THE FUNDS REQUIRED TO PROVIDE THE AUTHORIZED ASSESSMENT-FUNDED PUBLIC SERVICES.

Objective: Follow established protocol for conducting monthly record audits and data checks to confirm accuracy of data throughout the year; and seasonally prior to generation of assessment roll.

Objective: Respond quickly to changes yielded by weekly Property Appraiser data updates, notices of annexation, certificates of occupancy, raise permits, and issuance of building permits.

Performance Measure: Number of Assessment Roll Corrections

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
30 of 122,882	61 of 123,273	100

Performance Measure: Number of Refunds Issued

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
9 of 122,882	7 of 122,882	12

Anticipating a potentially higher volume of corrections and refunds due to system changes that prevented weekly property data updates from August 2017 through December 2017 - the most critical period for corrections following submittal of assessment roll.

GOAL: TO PROVIDE FINANCIAL MANAGEMENT OF ACTIVE MSBU'S IN A MANNER THAT PROMOTES ASSESSMENTS LEVIED.

Objective: Maintain annual rate adjustments with +/- \$5.00 of prior year rate for street lighting and residential solid waste management assessments.

Performance Measure: % of Residential Solid Water Rate Changes within +/- \$5.00

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Performance Measure: % of Street Lighting Rate Changes within +/- \$5.00

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
95%	98%	96%

GOAL: TO PROVIDE EFFECTIVE AND EFFICIENT SERVICE RELATED TO CORE RESPONSIBILITIES OF FINANCIAL MANAGEMENT, DATA RECORD MANAGEMENT, APPLICATION PROCESSING, DISSEMINATION OF INFORMATION, AND COORDINATION OF ACTIVITIES WITH DESIGNATED SERVICE PROVIDERS IN RESPECT TO THE PUBLIC SERVICES FUNDED BY NON-AD VALOREM ASSESSMENT (NAVA).

Objective: Revise administrative policy statement to include provisions for identification of designated service provider for approved categories of assessment-funded services.

Objective: Implement procedure that provides documentation of procurement requests and signature authorization of designated service provider entity when assessment funding is requested by a designated service entity.

Objective: Include pertinent information and updates in mailing of the annual Notice of Non-Ad Valorem Assessment to reduce need for recipient to place phone call for answers to questions.

Performance Measure: Number of Phone Calls (after NAVA distribution)

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
227	455	250

Number of calls elevated in 2017 due to contract changes that eliminated two former service options which yielded a rate increase for ~12,000 households that transitioned to new service options.

GOAL: PROVIDE EFFECTIVE INFORMATION TO THE CITIZENS, BOARD OF COUNTY COMMISSIONERS, COUNTY STAFF, AND THE GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA).

Objective: Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Performance Measure: Achievement of GFOA Distinguished Budget Presentation Award

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	Yes	Yes

Performance Measure: Develop and adopt the County's annual budget prior to October 1st of the preceding year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	Yes	Yes

GOAL: DEVELOP AN ACCURATE BUDGET THAT ALLOWS COUNTYWIDE DEPARTMENTS TO MEET THEIR GOALS AND OBJECTIVES AT THE LOWEST COST WITH MAXIMUM EFFICIENCY AND VALUE TO THE TAXPAYERS.

Objective: Minimize the number of amendments to the Board Approved Budget.

Performance Measure: Process less than 50 Budget Transfer Requests per year

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
96	31	30

Objective: Minimize the amount of unnecessary budget in the approved countywide base operating budget, so that a minimum of 96% of this budget is expended.

Performance Measure: % of Countywide base operating budget expended

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
96.8%	98.3%	≥ 96%

Performance Measure: % of budgeted non-base projects with no activity

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
226/685	222/562	200/600
33%	39.5%	33.3%

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

GOAL: PROVIDE MAXIMUM USAGE OF THE PROCUREMENT PROCESS USING BIDS, RFPS AND BEST VALUE PROCUREMENT PRACTICES.

Objective: Provide best in class procurement services using procurement policies, procedures and regulations to deliver the overall Best Value (price and value) to our citizens.

Performance Measure: Savings using the competitive process and negotiations

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$4,206,653	\$6,223,304	\$6 million

Performance Measure: Total number of competitive procurements over \$5K

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
88	113	115

GOAL: CONTINUE TO DEVELOP AND UTILIZE E-PROCUREMENT/E-COMMERCE TO ENHANCE PROCUREMENT EFFICIENCIES.

Objective: Use J.D. Edwards' enhancements to be the principal procurement software and embrace new functionality that enhances efficiencies to shorten the Procurement Administrative Lead Time (PALT) calendar days from the time large contract and purchase order requisitions are approved by the Department to the time it is awarded by the Purchasing and Contracts Division.

Performance Measure: PALT calendar days from the time the large contract requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Division

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
127	131	125

Performance Measure: PALT calendar days from the time the purchase order requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Division

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4.5	5	5

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Use VendorLink as the County’s main portal do to business with vendors and maximize the functionality of this software.

Performance Measure: Registered vendors in VendorLink

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
20,651	21,828	22,000

GOAL: EXPAND USE OF PROCUREMENT CARD VERSUS PURCHASE ORDERS.

Objective: Use the County’s Purchasing Card program to reduce the number of costly purchase orders.

Performance Measure: Number of Card users

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
190	195	200

Objective: Use the County’s Purchasing Card to increase the County’s rebate by paying large targeted invoices for payment.

Performance Measure: Rebate to the County

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$156,999	\$119,572	\$120,000

GOAL: ENHANCE THE EDUCATION OF PURCHASING STAFF, INTERNAL CUSTOMERS, AND VENDORS IN THE AREA OF PURCHASING AND CONTRACTS.

Objective: Provide countywide training classes on Basic Purchasing, Basic Contracting, Advanced Purchasing and Contracts, and Policies and Procedure.

Performance Measure: Number of Countywide classes

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
10	6	10

Number of classes in FY17 were impacted by Hurricane Irma

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Department Goals/Objectives/Performance (CONT.)

Objective: Provide Professional Procurement classes for Purchasing and Contracts staff.

Performance Measure: Number of Professional Procurement classes for Purchasing and Contracts Division staff

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
14	15	15

Objective: Provide vendor educational seminars/classes, trade shows, speaking engagements, small business, and women/veteran/minority owner meetings.

Performance Measure: Number of events conducted

FY16	FY17	FY18
<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
9	10	11

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
01 GENERAL FUNDS				
18 CENTRAL CHARGES	5,481,471	3,583,210	8,554,571	4,971,361
18 MAIL SERVICES	523,899	440,288	467,453	27,165
18 OFFICE OF MANAGEMENT & BUDG	599,707	1,000,340	924,578	(75,763)
18 PRINTING SERVICES	143,733	173,645	145,513	(28,132)
18 PURCHASING AND CONTRACTS	1,092,126	1,136,063	1,186,464	50,402
18 RECIPIENT AGENCY GRANTS	5,679	-	-	-
18 RESOURCE MGT - BUSINESS OFF	348,587	477,842	458,632	(19,210)
01 GENERAL FUNDS Total	8,195,201	6,811,389	11,737,211	4,925,822
11 GRANT FUNDS				
18 RECIPIENT AGENCY GRANTS	942,417	346,742	1,547,532	1,200,790
11 GRANT FUNDS Total	942,417	346,742	1,547,532	1,200,790
16 MSBU FUNDS				
18 MSBU PROGRAM	17,367,044	19,146,652	19,625,134	478,482
16 MSBU FUNDS Total	17,367,044	19,146,652	19,625,134	478,482
17 DEBT SERVICE FUNDS				
18 CENTRAL CHARGES	9,916,015	9,908,927	9,911,401	2,474
17 DEBT SERVICE FUNDS Total	9,916,015	9,908,927	9,911,401	2,474
21 INTERNAL SERVICE FUNDS				
18 RISK MANAGEMENT	3,233,991	4,390,765	4,929,498	538,733
21 INTERNAL SERVICE FUNDS Total	3,233,991	4,390,765	4,929,498	538,733
Grand Total	39,654,667	40,604,475	47,750,776	7,146,300

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Central Charges

Program Message

Central Charges represent a collection of centralized accounts for expenditures of a countywide nature, not related to any single operating department or program. Expenses primarily include Community Redevelopment Agency (CRA) payments, debt payments, PTO payout to employees upon termination, county document recording, countywide external accounting and audit contracts, and postage for tax notices and property insurance for general government facilities.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 CENTRAL CHARGES				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	548,801	591,919	594,323	2,404
510150 SPECIAL PAY	357	-	-	-
510210 SOCIAL SECURITY MATCHING	41,632	47,277	45,466	(1,811)
510220 RETIREMENT CONTRIBUTIONS	41,880	46,474	-	(46,474)
510230 HEALTH AND LIFE INSURANCE	(6,429)	-	-	-
510240 WORKERS COMPENSATION	-	1,669	-	(1,669)
510250 UNEMPLOYMENT COMPENSATION	17,953	-	-	-
510 PERSONNEL SERVICES Total	644,194	687,339	639,789	(47,550)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	73,415	75,000	75,000	-
530320 ACCOUNTING AND AUDITING	201,270	250,000	250,000	-
530340 OTHER SERVICES	18,935	45,000	45,000	-
530420 TRANSPORTATION	112,001	110,000	110,000	-
530490 OTHER CHARGES/OBLIGATIONS	19,714	130,000	104,000	(26,000)
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	-	-	-
530520 OPERATING SUPPLIES	-	-	-	-
530550 TRAINING	-	-	-	-
530 OPERATING EXPENDITURES Total	425,335	610,000	584,000	(26,000)
540 INTERNAL SERVICE CHARGES				
540102 ADMIN FEE	152,728	52,637	4,860,000	4,807,363
540201 INSURANCE	201,014	203,109	203,109	-
540 INTERNAL SERVICE CHARGES Total	353,742	255,746	5,063,109	4,807,363
570 DEBT SERVICE				
570710 PRINCIPAL	5,519,000	5,674,000	5,862,000	188,000
570720 INTEREST	4,395,565	4,233,677	4,048,151	(185,526)
570730 OTHER DEBT SERVICE	1,450	1,250	1,250	-
570 DEBT SERVICE Total	9,916,015	9,908,927	9,911,401	2,474
580 GRANTS & AIDS				
580811 AID TO GOVERNMENTAL AGENCIES	4,058,201	2,030,125	2,267,673	237,548
580821 AID TO PRIVATE ORGANIZATIONS	-	-	-	-
580 GRANTS & AIDS Total	4,058,201	2,030,125	2,267,673	237,548
18 CENTRAL CHARGES Total	15,397,486	13,492,137	18,465,972	4,973,835

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Mail Services

Program Message

The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are: electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 MAIL SERVICES				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	77,878	76,631	101,109	24,478
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	5,681	6,121	7,658	1,537
510220 RETIREMENT CONTRIBUTIONS	5,708	6,017	7,929	1,912
510230 HEALTH AND LIFE INSURANCE	21,846	22,188	31,854	9,666
510240 WORKERS COMPENSATION	1,846	5,208	5,413	205
510 PERSONNEL SERVICES Total	112,959	116,165	153,962	37,797
530 OPERATING EXPENDITURES				
530420 TRANSPORTATION	337,727	277,000	277,000	-
530440 RENTAL AND LEASES	12,732	14,200	12,000	(2,200)
530460 REPAIRS AND MAINTENANCE	3,960	5,200	5,200	-
530510 OFFICE SUPPLIES	508	150	150	-
530520 OPERATING SUPPLIES	30,801	3,300	3,300	-
530550 TRAINING	-	75	75	-
530 OPERATING EXPENDITURES Total	385,727	299,925	297,725	(2,200)
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	9,053	14,642	15,036	394
540102 ADMIN FEE	16,094	8,677	-	(8,677)
540201 INSURANCE	65	72	72	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	807	658	(150)
540 INTERNAL SERVICE CHARGES Total	25,212	24,198	15,766	(8,432)
18 MAIL SERVICES Total	523,899	440,288	467,453	27,165

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Municipal Services Business Unit (MSBU) Program

Program Message

As stipulated in Seminole County's Administrative Code [Section 22.10], the MSBU program coordinates the activities for non-ad valorem assessment districts that provide funding for certain essential municipal services offering a localized or community-based benefit within the unincorporated boundary of Seminole County. These assessment districts are established by Ordinance of the Seminole County Board of County Commissioners and are referred to as Municipal Service Benefit Units or MSBUs. An MSBU may be established for on-going municipal services (such as residential solid waste management services, street lighting and lake management) or for a capital improvement project (such as road paving, water and/or wastewater utility service lines, and neighborhood wall reconstruction). When applicable, funding for MSBUs may include collection of the assessments in annual installments. In addition to adhering to the County's Administrative Code, the MSBU Program is accountable for compliance with respective Florida Statutes.

Properties located in unincorporated Seminole County are eligible for participation in the projects coordinated through the MSBU program. Municipal services that meet the criteria set forth in the County's Administrative Code [Section 22.10] may qualify, providing sufficient community support is demonstrated. The assessments associated with MSBUs are based on the cost to provide the improvement, number of participating properties, and the benefit unit allocated to each participating property.

For community initiated MSBU creation requests, the process of establishing an MSBU begins when the County receives an application for qualifying services. Applications are available from the MSBU program office. The application fee for each type of MSBU was established by Seminole County Board of County Commissioners and such fees are documented in the Seminole County Administrative Code [Section 20.37]. After the MSBU program reviews the request for qualifying services, cost estimates are provided and the percentage of community support for creating the MSBU is determined through a formal petition process. Following confirmation of sufficient support within the requesting community, a public hearing is conducted to provide public input and Board consideration for establishing the MSBU. Following establishment of an MSBU by the Board of County Commissioners, the funding for the designated essential services is generated by assessments levied against the benefiting properties, with collection by the Tax Collector via the annual property tax bills.

The MSBU program provides project coordination and financial management of each MSBU, which includes partnerships with operating departments, preparing budgets, making assessment recommendations and insuring assessments (and/or installment billings) are reported accurately and timely to the Seminole County Tax Collector for collection. Owners of assessed properties are kept informed of all related activities via web postings, correspondence, and annual notification of proposed assessments.

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Municipal Services Business Unit (MSBU) Program (CONT.)

Program Message

The MSBU program is accountable for over 400 individual MSBUs through which over 72,000 properties receive the benefit of assessment-funded public services. The MSBU program uses a variety of tools to evaluate performance and results. In addition to customer satisfaction surveys that may be circulated in association with specific projects, the following measurements are used to determine the accuracy and reliability of the services rendered by MSBU program staff:

- Number & content of phone calls following NAVA notice distribution
- Number of assessment roll corrections
- Number of refunds issued
- Assessment rate trends (stability and sustainability targeted)

Additional information regarding MSBU opportunities is available online at the MSBU program website or through contact with MSBU program staff by email or phone.

<http://www.seminolecountyfl.gov/msbu>

MSBUProgram@seminolecountyfl.gov

(407)-665-7178

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 MSBU PROGRAM				
320 PERMITS FEES & SPECIAL ASS				
325210 SPECIAL ASSESSMENT-SERVICE	-	-	(17,135)	(17,135)
320 PERMITS FEES & SPECIAL ASS Total	-	-	(17,135)	(17,135)
360 MISCELLANEOUS REVENUES				
361100 INTEREST ON INVESTMENTS	-	-	(10)	(10)
360 MISCELLANEOUS REVENUES Total	-	-	(10)	(10)
380 OTHER SOURCES				
381100 INTERFUND TRANSFER	-	-	(10,000)	(10,000)
380 OTHER SOURCES Total	-	-	(10,000)	(10,000)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	207,298	228,929	238,154	9,225
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	1,000	-	1,200	1,200
510210 SOCIAL SECURITY MATCHING	15,529	17,513	18,038	525
510220 RETIREMENT CONTRIBUTIONS	15,205	17,215	18,675	1,460
510230 HEALTH AND LIFE INSURANCE	27,844	32,076	41,163	9,087
510240 WORKERS COMPENSATION	225	618	637	19
510 PERSONNEL SERVICES Total	267,100	296,351	317,867	21,516
530 OPERATING EXPENDITURES				
530340 OTHER SERVICES	11,461,406	11,307,270	11,351,350	44,080
530400 TRAVEL AND PER DIEM	454	350	350	-
530401 TRAVEL - TRAINING RELATED	15	350	350	-
530420 TRANSPORTATION	33,895	32,850	32,850	-
530430 UTILITIES - ELECTRICITY	2,155,728	2,267,500	2,128,750	(138,750)
530460 REPAIRS AND MAINTENANCE	153,066	343,290	340,945	(2,345)
530470 PRINTING AND BINDING	2,518	10,500	3,750	(6,750)
530490 OTHER CHARGES/OBLIGATIONS	3,169,114	3,082,800	3,413,900	331,100
530492 OTHER CHRGS/OB CONSTITUTIONAL	83,363	84,721	80,000	(4,721)
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	1,641,115	1,898,634	257,519
530510 OFFICE SUPPLIES	148	750	500	(250)
530520 OPERATING SUPPLIES	3,290	750	500	(250)
530521 EQUIPMENT \$1000-\$4999	-	1,000	-	(1,000)
530522 OPERATING SUPPLIES-TECHNOLOGY	110	-	750	750
530540 BOOKS, DUES PUBLICATIONS	159	250	300	50
530550 TRAINING	348	550	550	-
530 OPERATING EXPENDITURES Total	17,063,613	18,774,046	19,253,479	479,433
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	9,578	9,875	12,671	2,796
540102 ADMIN FEE	21,453	27,469	30,000	2,531

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
540202 INTERNAL SER FEES-LEASED EQUIP	-	1,961	1,117	(844)
540 INTERNAL SERVICE CHARGES Total	31,031	39,305	43,788	4,483
590 INTERFUND TRANSFERS OUT				
590910 INTERFUND TRANSFER	5,300	36,950	10,000	(26,950)
590 INTERFUND TRANSFERS OUT Total	5,300	36,950	10,000	(26,950)
18 MSBU PROGRAM Total	17,367,044	19,146,652	19,597,989	451,337

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Office of Management and Budget

Program Message

The Office of Management and Budget program carries out the vision, mission, and goals of Seminole County by providing timely, accurate, and transparent information along with fiscal management support to our stakeholders. OMB emphasizes strong customer service and the use of technology to facilitate daily operations. This program develops and applies sensible policies that promote community trust and the responsible use of scarce public resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association (GFOA) for 25 consecutive years.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 OFFICE OF MANAGEMENT & BUDG				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	445,887	656,613	661,477	4,864
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	599	600	600	-
510210 SOCIAL SECURITY MATCHING	32,891	52,444	50,224	(2,220)
510220 RETIREMENT CONTRIBUTIONS	31,953	50,156	48,237	(1,919)
510230 HEALTH AND LIFE INSURANCE	77,535	129,674	121,893	(7,781)
510240 WORKERS COMPENSATION	579	1,851	1,773	(78)
511000 CONTRA PERSONAL SERVICES	(67,598)	-	-	-
510 PERSONNEL SERVICES Total	521,845	891,338	884,203	(7,135)
530 OPERATING EXPENDITURES				
530400 TRAVEL AND PER DIEM	-	-	-	-
530401 TRAVEL - TRAINING RELATED	-	600	600	-
530510 OFFICE SUPPLIES	157	1,000	1,000	-
530520 OPERATING SUPPLIES	971	1,000	1,000	-
530540 BOOKS, DUES PUBLICATIONS	-	1,100	1,100	-
530550 TRAINING	22,731	3,500	3,500	-
530 OPERATING EXPENDITURES Total	23,858	7,200	7,200	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	22,800	28,480	29,076	597
540102 ADMIN FEE	31,203	69,343	-	(69,343)
540202 INTERNAL SER FEES-LEASED EQUIP	-	3,980	4,098	118
540 INTERNAL SERVICE CHARGES Total	54,003	101,802	33,174	(68,628)
18 OFFICE OF MANAGEMENT & BUDG Total	599,707	1,000,340	924,578	(75,763)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Printing Services

Program Message

The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality, black and white, and color digital presses that allow customers to order large and small volume print jobs quickly, easily and in the most cost effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 PRINTING SERVICES				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	33,455	32,919	17,878	(15,041)
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	2,179	2,629	1,354	(1,275)
510220 RETIREMENT CONTRIBUTIONS	2,452	2,585	1,402	(1,183)
510230 HEALTH AND LIFE INSURANCE	14,313	14,628	7,721	(6,907)
510240 WORKERS COMPENSATION	33	93	48	(45)
510 PERSONNEL SERVICES Total	52,432	52,854	28,402	(24,452)
530 OPERATING EXPENDITURES				
530440 RENTAL AND LEASES	1,162	20,000	20,000	-
530460 REPAIRS AND MAINTENANCE	53,883	56,300	56,300	-
530510 OFFICE SUPPLIES	-	150	150	-
530520 OPERATING SUPPLIES	26,130	34,580	34,580	-
530 OPERATING EXPENDITURES Total	81,175	111,030	111,030	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	4,915	4,753	5,602	849
540102 ADMIN FEE	5,210	4,604	-	(4,604)
540202 INTERNAL SER FEES-LEASED EQUIP	-	404	478	75
540 INTERNAL SERVICE CHARGES Total	10,125	9,761	6,081	(3,680)
18 PRINTING SERVICES Total	143,733	173,645	145,513	(28,132)

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Purchasing and Contracts

Program Message

The Purchasing and Contracts Division (PCD) provides centralized procurement services by teaming with internal and external customers to deliver innovative, effective and timely procurement solutions in accordance with State Statutes, Codes, Policies and Procedures. PCD functions include vendor relations, processing procurement requests, creating solicitation packages, receiving competitive prices through quotes, bids, negotiations, and proposals, issuing of purchasing orders, change orders, work orders, amendments and contracts that total over \$117 million of encumber budgeted funds, and assisting in the management of contracts from initiation through final Board approval to the expiration of the contracts. PCD manages over 7,803 fixed (tangible) assets and performs the administration of the Purchasing Card program. PCD is the principal team that provides for the County's vendor relations.

AWARD WINNING SERVICE

Fully Accredited by the National Institute of Governmental Purchasing (NIGP). Received the "Achievement of Excellence in Procurement Award" from the National Purchasing Institute (NPI) and "Award for Excellence in Public Procurement" from the Florida Association of Public Purchasing Officers, Inc. (FAPPO) along with many Best Practice awards.

OBJECTIVES:

- Ensures countywide compliance of procurement laws and regulations, purchasing code, policies and procedures, while maintaining an effective operation of the purchasing, contracting, P-Card administration and fixed assets process
- Provides innovative procurement solutions, while maintaining customer satisfaction and achieving performance management objectives in the purchasing, contracting and fixed assets functions
- Continues to achieve cost savings by using the competitive process and through negotiations
- Utilize new technological and best practice procurement methods, and provides the necessary education for professional staff certification
- Advance toward a complete e-procurement solution with wider use of J.D. Edwards
- Seek out opportunities to increase usage of the P-Card that decreases the number of costly purchase orders and increase P-Card rebates
- Administers the Purchasing Card program, and conduct compliance checks
- Outreach for vendor relations on how to do business with the County and training

STAFFING:

Currently the PCD operates an efficient centralized procurement division consisting of 13 FTE's, much smaller than previous staff. Due to the extensive use of technology and best practices, PCD has been able to accommodate the reductions in staff while still gaining efficiency. As the revenue climate changes and the approval of the penny sales tax, additional staff may be needed to accommodate the additional workload. Loss of experienced staff via attrition and retirement

**SEMINOLE COUNTY GOVERNMENT
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18 RESOURCE MANAGEMENT DEPT

Purchasing and Contracts (CONT.)

Program Message

continues to challenge procurement operations. Training in procurement and J.D. Edwards becomes a priority for new staff members to minimize the loss of productivity.

1. Fixed Assets and Inventory

Track and inventory all Countywide fixed assets as defined under Florida Statutes (F.S.) 274.03, which includes identification of material at time of purchase, inventory and tagging of newly purchased equipment, entering data into J. D. Edwards, conducting the annual inventory of fixed assets each year, and surplus of all excess material in accordance to procedures required by F.S. 274.05 and F.S 274.06.

PCD Budget percentage: 4.5%

Nr. of Fixed assets managed: 7,803; Value of the Fixed Assets: \$99.7M

2. Contract Administration, Change Orders, Amendments, Renewals and Close-outs

Countywide services for the issuance of work orders, amendments, change orders, revisions, contractor's performance correspondence, terminations and final closeout of contracts.

PCD Budget percentage: 21.5% Nr. of Procurement Actions: 543

3. Purchasing of Goods and Services

Procurement related services for term contracts and purchase orders relating to basic goods and services for internal County customers.

PCD Budget percentage: 30.7%

Nr. of Purchase Order Actions: 1,823; encumbered amounts: \$79.52M

4. Contracts, Construction, Professional Services (CCNA) and Work Orders

Procurement related services for formal contracts and professional services under Florida Statutes CCNA (F.S 287.055) for internal County customers.

PCD Budget percentage: 27.6% Nr. of Procurement Actions: 158

5. Procurement Policies, Procedures; Management, Budget and Training

Recommends and maintains operational policies and procedures in accordance with laws and applicable regulations to the Board of County Commissioners and to the County Manager. Initiate changes to maintain the policies and procedures current. Conduct a minimum of ten (10) countywide training sessions on procurement topics. Procurement strategy is provided for large project and EOC procurement support. Manage a centralized procurement operation.

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Purchasing and Contracts (CONT.)

Program Message

PCD Budget percentage: 6.2%

6. Vendor relations

The Purchasing and Contract Division maintains the County's vendor database using VendorLink software. The vendors register online for the various commodities that they sell. PCD maintains the database, create filters when a commodity is requisitioned for purchase, and provide email notifications to vendors of upcoming bid opportunities. PCD assists vendors on "How to do Business with Seminole County Government", conduct vendor fairs, reverse trade shows, conduct small business fairs, sponsor training, and conduct panel discussions. Without our vendors, Seminole County would not be successful in our partnership to deliver services to our citizens and achieve our competitive savings of \$4.2M.

PCD Budget percentage: 5.2% Nr. of registered vendors: 21,828

7. P-Card Administration

The Purchasing and Contracts Division is the Purchasing Card Program Administrator providing policy, training, issuance of the cards, compliance with Board and County Manager's policies, training in the Works software suspension and termination of cards, work with Finance on P-Card issues, and provide assistance in the management and oversight of the purchasing cards program. PCD is expanding this area to increase our revenue by making payments with the P-Card.

PCD Budget percentage: 4.3% Nr. of P-card users: 195
Nr. of P-Card transactions: 12,891; Spend: \$11.54M
Rebate from SunTrust: \$119,572

8. Procurement Administrative Lead Time (PALT)

PALT is the number of administrative calendar days for a procurement action from approval of a requisition/request by the user department to the issuance of award. This is a good indicator of workload, staffing issues and complexity of the procurement process. PCD did experience an increase in processing time that can be attributed to new staff, workload issues and additional administrative tasks with FDOT projects. PALT metrics are available on PCD's website page.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 PURCHASING AND CONTRACTS				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	708,941	709,263	769,787	60,524
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	180	180	600	420
510210 SOCIAL SECURITY MATCHING	51,676	56,649	58,306	1,657
510220 RETIREMENT CONTRIBUTIONS	53,427	55,687	66,381	10,694
510230 HEALTH AND LIFE INSURANCE	155,495	161,233	177,759	16,526
510240 WORKERS COMPENSATION	709	1,999	2,058	59
510 PERSONNEL SERVICES Total	970,427	985,011	1,074,890	89,879
530 OPERATING EXPENDITURES				
530400 TRAVEL AND PER DIEM	348	1,200	1,100	(100)
530401 TRAVEL - TRAINING RELATED	326	2,450	2,100	(350)
530420 TRANSPORTATION	96	1,100	1,000	(100)
530480 PROMOTIONAL ACTIVITIES	247	350	400	50
530490 OTHER CHARGES/OBLIGATIONS	1,990	3,750	4,050	300
530510 OFFICE SUPPLIES	1,588	4,100	4,000	(100)
530520 OPERATING SUPPLIES	9,874	10,700	13,900	3,200
530521 EQUIPMENT \$1000-\$4999	1,600	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	7,636	4,800	4,800	-
530540 BOOKS, DUES PUBLICATIONS	3,793	3,500	3,400	(100)
530550 TRAINING	3,400	4,900	4,900	-
530 OPERATING EXPENDITURES Total	30,897	36,850	39,650	2,800
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	53,147	45,372	66,116	20,745
540102 ADMIN FEE	37,481	61,829	-	(61,829)
540201 INSURANCE	174	195	195	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	6,806	5,613	(1,193)
540 INTERNAL SERVICE CHARGES Total	90,802	114,202	71,924	(42,277)
18 PURCHASING AND CONTRACTS Total	1,092,126	1,136,063	1,186,464	50,402

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Recipient Agency Grants

Program Message

The Resource Management Grants program manages Recipient Agency Grants for the 18th Judicial Circuit and Aspire Health Partners, Inc. These agencies conduct the Problem Solving Court grants operated by the Courts. Aspire Health Partners Inc. provide the treatment services for the clients in the Problem Solving Courts. The following grants are funded for Fiscal Year 2018:

Grant Name	FY 2018 Funding	Grant Objective
SAMSHA Adult Drug Court Grant	\$324,996	Problem Solving Court for Adults with Drug issues including treatment options, case management, and recovery to reduce jail time.
OJP Veterans Treatment Court Grant	\$180,354	Problem Solving Court for Veterans with Drug issues including treatment options, case management, and recovery to reduce jail time.
FL DCF Reinvestment Grant	\$1,200,000	To provide interventions designed to divert the identification, care and treatment of the adult and juvenile target population from the criminal or juvenile justice systems to a behavioral healthcare system. The grant funds Problem Solving Mental Health Court.
OJP Adult Drug Court Enhancement Grant	\$398,228	Supportive funding to provide additional resources for treatment for the Problem Solving Adult Drug Court. Funding will be used to primarily increase the availability for residential treatment services.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 RECIPIENT AGENCY GRANTS				
330 INTERGOVERNMENTAL REVENUE				
331228 SUPERVISED VISITATION	29,404	-	-	-
331820 ADULT DRUG COURT	(318,578)	(324,996)	(324,996)	-
331825 VETERANS TREATMENT COURT	(75,950)	(21,746)	(22,535)	(789)
331890 FED GRANT-OTHR CRT REL REVENUE	-	-	-	-
334690 OTHER HUMAN SERVICES GRANTS	(547,833)	-	(1,200,000)	(1,200,000)
330 INTERGOVERNMENTAL REVENUE Total	(912,957)	(346,742)	(1,547,531)	(1,200,789)
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	57,190	29,402	50,163	20,761
510125 PART-TIME PERSONNEL	-	18,837	-	(18,837)
510210 SOCIAL SECURITY MATCHING	1,935	3,703	3,814	111
510220 RETIREMENT CONTRIBUTIONS	4,040	3,641	3,949	308
510230 HEALTH AND LIFE INSURANCE	13,027	13,500	14,283	783
510240 WORKERS COMPENSATION	167	131	135	4
510 PERSONNEL SERVICES Total	76,359	69,214	72,344	3,130
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	765,310	260,498	1,252,598	992,100
530340 OTHER SERVICES	11,745	-	-	-
530400 TRAVEL AND PER DIEM	-	-	509	509
530401 TRAVEL - TRAINING RELATED	1,760	-	-	-
530402 TRAVEL - TRAINING NON-EMPLOYEE	12,905	6,255	6,255	-
530490 OTHER CHARGES/OBLIGATIONS	5,679	-	-	-
530510 OFFICE SUPPLIES	-	-	900	900
530520 OPERATING SUPPLIES	5,490	4,600	4,318	(282)
530521 EQUIPMENT \$1000-\$4999	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-
530550 TRAINING	595	-	-	-
530 OPERATING EXPENDITURES Total	803,484	271,353	1,264,580	993,227
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	68,253	-	-	-
540102 ADMIN FEE	-	-	-	-
540104 COUNTY LABOR GRANT	-	6,175	112,245	106,070
540106 OTHER CHRGS/GRANTS	-	-	98,363	98,363
540 INTERNAL SERVICE CHARGES Total	68,253	6,175	210,608	204,433
18 RECIPIENT AGENCY GRANTS Total	35,139	-	0	0

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Resource Management Business Office

Program Message

The Resource Management Business Office provides overall direction to the operations of the Department. It also provides the Department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 RESOURCE MGT - BUSINESS OFF				
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	177,736	270,509	258,443	(12,066)
510140 OVERTIME	-	-	-	-
510150 SPECIAL PAY	3,300	3,300	3,300	-
510210 SOCIAL SECURITY MATCHING	12,982	21,606	19,575	(2,031)
510220 RETIREMENT CONTRIBUTIONS	31,751	40,561	40,922	361
510230 HEALTH AND LIFE INSURANCE	18,781	38,064	41,577	3,513
510240 WORKERS COMPENSATION	272	763	691	(72)
511000 CONTRA PERSONAL SERVICES	-	-	-	-
510 PERSONNEL SERVICES Total	244,823	374,803	364,508	(10,295)
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	-	-	-	-
530340 OTHER SERVICES	69,667	76,000	76,000	-
530400 TRAVEL AND PER DIEM	-	-	-	-
530401 TRAVEL - TRAINING RELATED	-	700	700	-
530420 TRANSPORTATION	-	-	-	-
530490 OTHER CHARGES/OBLIGATIONS	-	3,000	3,000	-
530510 OFFICE SUPPLIES	-	400	400	-
530520 OPERATING SUPPLIES	20	300	300	-
530540 BOOKS, DUES PUBLICATIONS	250	2,145	2,145	-
530550 TRAINING	-	500	500	-
530 OPERATING EXPENDITURES Total	69,937	83,045	83,045	-
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	16,809	3,835	10,638	6,803
540102 ADMIN FEE	17,018	14,141	-	(14,141)
540202 INTERNAL SER FEES-LEASED EQUIP	-	2,019	441	(1,577)
540 INTERNAL SERVICE CHARGES Total	33,827	19,994	11,079	(8,915)
18 RESOURCE MGT - BUSINESS OFF Total	348,587	477,842	458,632	(19,210)

**SEMINOLE COUNTY GOVERNMENT
FY 2017/18 ADOPTED BUDGET DOCUMENT**

18 RESOURCE MANAGEMENT DEPT

Risk Management

Program Message

The goal of the Risk Management Division is to protect Seminole County against accidental financial loss by identifying, mitigating, and managing exposures to health and safety concerns for its employees, guests, properties, assets, and operations in accordance with statutes, ordinances, laws, and best practices. Risk Management coordinates treatment and coverage for all workers' compensation claims for County employees, manages most liability claims made by third parties against the County, and provides safety guidance to all departments and covered entities.

The Risk Management Division is responsible for administering the County's self-insurance programs for property, general liability, and workers' compensation and for securing excess insurance above our self-insured retentions. The Risk Management self-insurance fund also provides coverage to the following constitutional offices in Seminole County: Clerk of the Court, Property Appraiser, Supervisor of Elections, and Tax Collector.

For more information, contact: (407) 665-5950.

18 RESOURCE MANAGEMENT DEPARTMENT

(EXCLUDES CONTRAS)	FY16 ACTUALS	FY17 ADOPTED BUDGET	FY18 ADOPTED BUDGET	VARIANCE
18 RISK MANAGEMENT				
340 CHARGES FOR SERVICES				
341210 INTERNAL SER FEES-FLEET EQUIP	(3,334,244)	-	-	-
340 CHARGES FOR SERVICES Total	(3,334,244)	-	-	-
510 PERSONNEL SERVICES				
510120 REGULAR SALARIES AND WAGES	166,908	213,785	215,225	1,440
510140 OVERTIME	-	-	-	-
510210 SOCIAL SECURITY MATCHING	12,095	16,354	16,302	(52)
510220 RETIREMENT CONTRIBUTIONS	13,812	17,549	14,794	(2,755)
510230 HEALTH AND LIFE INSURANCE	34,239	48,815	62,852	14,037
510240 WORKERS COMPENSATION	808	578	2,130	1,552
510 PERSONNEL SERVICES Total	227,862	297,081	311,303	14,222
530 OPERATING EXPENDITURES				
530310 PROFESSIONAL SERVICES	5,502	7,000	7,000	-
530340 OTHER SERVICES	115,188	162,945	163,945	1,000
530400 TRAVEL AND PER DIEM	-	150	150	-
530450 INSURANCE	1,327,099	1,965,045	2,047,250	82,205
530451 BOCC INSURANCE CLAIMS	1,495,183	1,690,000	2,320,000	630,000
530499 CHARGES/OBLIGATIONS-CONTINGENT	-	200,000	-	(200,000)
530510 OFFICE SUPPLIES	219	425	500	75
530520 OPERATING SUPPLIES	645	1,050	2,500	1,450
530540 BOOKS, DUES PUBLICATIONS	1,037	1,725	1,725	-
530550 TRAINING	290	500	2,500	2,000
530 OPERATING EXPENDITURES Total	2,945,164	4,028,840	4,545,570	516,730
540 INTERNAL SERVICE CHARGES				
540101 INTERNAL CHARGES	13,643	14,690	20,750	6,060
540102 ADMIN FEE	47,249	48,457	50,000	1,543
540201 INSURANCE	73	82	82	-
540202 INTERNAL SER FEES-LEASED EQUIP	-	1,615	1,794	179
540 INTERNAL SERVICE CHARGES Total	60,965	64,844	72,626	7,781
18 RISK MANAGEMENT Total	(100,253)	4,390,765	4,929,498	538,733

GLOSSARY

GLOSSARY

ACCRUAL – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

ACCRUAL ACCOUNTING – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

AD VALOREM TAX – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as “property tax”.

ADA- Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

ADJUSTED FINAL MILLAGE – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

ADOPTED BUDGET – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

AGGREGATE MILLAGE RATE – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

ALLOCATION – An authorization to incur expense or obligation up to a specified amount, for a specific purpose, and within a specific period.

AMENDMENT – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

APPROPRIATION – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

APPROVED BUDGET – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

ARRA – American Recovery and Reinvestment Act.

ASSESSED VALUE – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

BALANCED BUDGET – Total estimated receipts, including balances brought forward, equal total appropriations and reserves.

BEGINNING FUND BALANCE - Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s reserves.

GLOSSARY

BOARD OF COUNTY COMMISSIONERS – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.

BOND – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

BUDGET ADJUSTMENT – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

BUDGET CALENDAR – The schedule of key dates involved in the process of adopting and executing an adopted budget.

BUDGET MESSAGE – A brief written statement presented by the County Manager to explain principal budget issues.

CAPITAL BUDGET - The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

CAPITAL EQUIPMENT - Tangible equipment with a cost of \$5,000 or more.

CAPITAL IMPROVEMENT PROGRAM (CIP) - The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

CAPITAL IMPROVEMENTS – Physical assets constructed or purchased, that have minimum cost of five thousand dollars (\$5,000) and a useful life of at least one year. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

CAPITAL IMPROVEMENTS ELEMENT (CIE) - An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

CAPITAL OUTLAY – Appropriation for the acquisition or construction of physical assets.

CAPITAL PROJECT – is a capital improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation or acquisition of a capital asset. Detailed descriptions of projects over twenty-five thousand (\$25,000) are included in our 5 Year Capital Improvement Program.

CCNA – Consultant’s Competitive Negotiation Act.

CDBG – Community Development Block Grant.

GLOSSARY

CERTIFICATES FOR PARTICIPATION (COPS) – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

CHARGES FOR SERVICES - These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

CIP – Capital Improvement Program.

COMMUNITY REDEVELOPMENT AGENCY (CRA) – A dependent special district in which any future increases in property values over a specified period of time are set aside to support economic development projects within that district.

CONTINGENCY – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

CSBG – Community Services Block Grant.

CULTURE AND RECREATION - Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including: libraries, parks and recreation, and other cultural and recreation services.

DEBT PER CAPITA - Total county debt divided by the county's population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

DEFICIT – The excess of expenditures over revenues during a fiscal year.

DEPARTMENT – An organizational unit of the County responsible for carrying out a major governmental function, such as Public Works.

DEPRECIATION – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

DIVISION – A basic organizational unit of the County which is functionally unique in its service delivery.

DJJ – Department of Juvenile Justice.

DOR – Florida Department of Revenue.

ECONOMIC ENVIRONMENT - Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veteran's services, housing and urban development and other services related to economic improvements.

GLOSSARY

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service.

ENDING FUND BALANCE - Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

ENTERPRISE FUND – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

EPA – Environmental Protection Agency.

EQUIPMENT – Other equipment or technology with a cost of \$5,000 or greater.

EXEMPT, EXEMPTION, NON-EXEMPT – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

EXPENDITURE – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

FACILITIES – Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

FCC – Federal Communication Commission.

FDEP – Florida Department of Environmental Protection.

FDOT – Florida Department of Transportation.

FIDUCIARY FUNDS – Funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds.

FINAL MILLAGE – The tax rate adopted in the final public budget hearing of a taxing authority.

FISCAL YEAR – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

FLEET – Includes any rolling stock equipment (vehicles, off-road equipment, trailers, emergency vehicles and apparatus) of a cost of \$5,000 or greater.

FRDAP – Florida Recreation Development Assistance Program.

FTE – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

GLOSSARY

FUNCTION – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – Represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

GENERAL FUND – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

GENERAL GOVERNMENT - Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

GOVERNMENTAL FUNDS – Account for general governmental activities which are largely supported by taxes and fees.

GOB – General Obligation Bond. General obligation bonds are secured by the full faith, credit and ad-valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

GRANT – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

HOMESTEAD EXEMPTION – Refer to definition for exempt, exemption, and non-exempt.

HUMAN SERVICES - Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

IMPACT FEES - Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

GLOSSARY

INDIRECT COSTS – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

INFRASTRUCTURE - Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

INFRASTRUCTURE SALES TAX - A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county's budget.

INTERFUND TRANSFERS – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a “double counting” of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the “net” budget.

INTERGOVERNMENTAL REVENUE – Revenue received from another government unit for a specific purpose.

INTERNAL SERVICE - Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

LEVEL OF SERVICE IMPACT - Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

LEVY – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

LINE-ITEM BUDGET – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

LONG-TERM DEBT – Debt with a maturity of more than one year after the date of issuance.

LWCG – Land and Water Conservation Grant.

MANDATE – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

MILL, MILLAGE – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

MILLAGE RATE - A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

MISCELLANEOUS (FUNDING SOURCE) - Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

GLOSSARY

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) – An assessment district established by the Board of County Commissioners via an adopted ordinance, which provides an essential public health and safety improvement for which a non-ad valorem assessment is levied to fund the cost of providing that benefit. This unit may be referred to as an MSBU.

MUNICIPAL SERVICES TAXING UNIT (MSTU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

NEW PROJECT - A capital project that has not been previously approved by the BOCC.

NON-BASE BUDGETS – A non-recurring or one-time budget provided to a Department with a specific scope of work, which does not expire until completed. Non-base budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year.

NPDES – National Pollutant Discharge Elimination System.

OBJECT CODE – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

OBJECTIVE – A defined method to accomplish an established goal.

OPERATING EXPENSES – Also known as Operating and Maintenance costs, these are expenses or day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

OPERATING PROJECT - is a non-base activity which does not result in the creation or acquisition of a capital asset. It has a significant identifiable cost and scope of services. (Examples: studies, monitoring activities)

OTHER APPROPRIATIONS - Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

OTHER EXPENDITURES – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

OTHER REVENUES – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

PERSONAL PROPERTY – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

GLOSSARY

PERSONAL SERVICES – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

PHYSICAL ENVIRONMENT - Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.

PROGRAM -.A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

PROJECT COMPLETION DATE - This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.

PROJECT DESCRIPTION - Brief explanation of each project's purpose and work scope.

PROJECT – is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services.

PROPERTY APPRAISER – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

PROPERTY TAX – Refer to definition for ad valorem tax.

PROPOSED MILLAGE – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

PSAP – Public Safety Answering Point.

PUBLIC SAFETY - Functional classification for services provided by the county for the safety and security of the public, including: law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

REAL PROPERTY – Land and the buildings and other structures attached to it that is taxable under state law.

REASSESSMENT – The rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESERVES AND REFUNDS- Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

GLOSSARY

REVENUE – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

REVENUE BONDS – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

REVENUE ESTIMATE – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

ROLLED BACK/ROLL BACK RATE – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year's tax rate.

SCADA – Supervisory Control and Data Acquisition.

SER – South-East Regional.

SHIP – State Housing Initiative Program.

SPECIAL ASSESSMENT – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL REVENUE FUND – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

SSNOCWTA – South Seminole & North Orange County Wastewater Transmission Authority.

STATE SHARED REVENUE - Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

STRUCTURALLY BALANCED BUDGET – A balanced budget that supports financial sustainability for multiple years into the future.

TAX BASE – The total property valuations on which each taxing authority levies its tax rates.

TAX ROLL – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

TAX YEAR – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

TENTATIVE MILLAGE – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

GLOSSARY

TRANSFERS - Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

TRANSPORTATION - Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

TRUST AND AGENCY FUNDS – Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

TRUTH IN MILLAGE LAW – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

UNDERLYING BOND RATING - Published assessment of a particular debt issue’s credit quality absent credit enhancement.

UNENCUMBERED BALANCE - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

UNIFORM ACCOUNTING SYSTEM – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

USER FEES – The fees charged for direct receipt of public services.

VOTED MILLAGE – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

WTP – Water Treatment Plant.

WWTP – Waste Water Treatment Plant.



APPENDIX

RESOLUTION

of the

SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

ADOPTING THE AD VALOREM TAX MILLAGE RATES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2017; LEVYING THESE AD VALOREM TAXES ON ALL NONEXEMPT REAL AND PERSONAL PROPERTY IN THE COUNTY AS OF JANUARY 1, 2017 ACCORDING TO THE CERTIFIED TAX ROLL; AUTHORIZING THE RESOURCE MANAGEMENT DIRECTOR TO PROVIDE A CERTIFIED COPY OF THIS RESOLUTION TO THE PROPERTY APPRAISER, THE TAX COLLECTOR AND THE FLORIDA DEPARTMENT OF REVENUE; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the total valuation on property, both real and personal in Seminole County, Florida, subject to assessment for taxation to raise revenue for the Fiscal Year beginning October 1, 2017 and ending September 30, 2018, as reported by the Property Appraiser of Seminole County, Florida in the certified Assessment Roll is \$30,679,418,994; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, pursuant to Section 200.065, Florida Statutes (2017), held duly advertised public hearings on September 19, 2017 as to the tentative millage and Fiscal Year 2017/2018 budget and on September 26, 2017 as to fixing the final millage and approval of the final budget for Fiscal Year 2017/2018; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, in accordance with Chapters 129 and 200, Florida Statutes (2017), is required at this time to fix ad valorem tax millage for County purposes as well as for special taxing units; and

WHEREAS, the aggregate millage rate of \$6.9261 per \$1,000 valuation for countywide purposes and special taxing units represents a 10.69% increase over the Current Year Aggregate Rolled Back Rate of 6.2574 mills,

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Seminole County, Florida in an open meeting duly assembled at the County Services Building in Sanford, Seminole County, Florida on the 26th day of September, 2017 as follows:

Section 1. All County Purpose Non-Debt Levies. Seminole County General County Millage: It is hereby determined and declared that a tax of \$4.8751 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2017 on all taxable property in Seminole County on the first day of January, 2017, lying and being within the boundaries of Seminole County, for the purpose of providing general governmental services to the citizens of Seminole County inclusive of payment of salaries and fees of officers and employees, to provide for law enforcement, operating and maintaining the County road system, and to properly conduct the business of the County.

The millage rate of \$4.8751 per \$1,000 valuation for all County purpose non-debt levies is unchanged from the rate imposed for tax year 2016 and is 6.00% more than the current year rolled back millage rate of 4.5991 mills.

Section 2. Special Taxing Units.

(a) **Seminole County Fire Protection District (MSTU):** It is hereby determined and declared that a tax of \$2.7649 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2017 on all taxable property lying within the boundaries of the Seminole County Fire Protection District on the first day of January, 2017 for the purpose of providing fire and rescue services.

The millage rate of \$2.7649 per \$1,000 valuation for the Seminole County Fire Protection District (MSTU) levy is increased 0.4350 mills over the Fiscal Year 2016/2017 adopted rate and is 25.77% more than the current year rolled back millage rate of 2.1984 mills for the 2017 tax year.

(b) **Seminole County Unincorporated Transportation District (MSTU):** It is hereby determined and declared that a tax of \$0.1107 per \$1,000 valuation be levied, assessed and imposed for the tax year 2017 on all taxable property lying within the boundaries of the Transportation District in Seminole County on the first day of January, 2017 for the purpose of meeting the current expenses as estimated in the budget.

The millage rate of \$0.1107 per \$1,000 valuation for the Seminole County Unincorporated Transportation District (MSTU) levy is the same millage rate imposed for Fiscal Year 2016/2017 and is 5.73% more than the certified rolled back millage rate of 0.1047 mills for the 2017 tax year.

Section 3. The Property Appraiser of Seminole County, Florida is hereby directed to assess all the foregoing taxes, as fixed and levied by the Board of County Commissioners of Seminole County, Florida, upon the property and that he extend the taxes upon valuation of such property according to the millage as fixed and determined by the Board of County Commissioners of Seminole County, Florida on all property subject to taxation in the County as of the first day of January, 2017.

Section 4. The County's Resource Management Department Director is hereby directed to furnish to the Property Appraiser, the Tax Collector of Seminole County, Florida, and the Florida Department of Revenue full and complete copies of this Resolution.

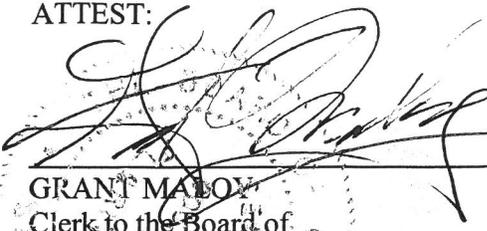
Section 5. The Clerk and Auditor of Seminole County, Florida is hereby notified of the amount to be apportioned to the different funds and accounts out of the total taxes levied for all purposes.

Section 6. The Tax Collector of Seminole County, Florida is hereby instructed and directed to collect the taxes in the same manner as other taxes are collected.

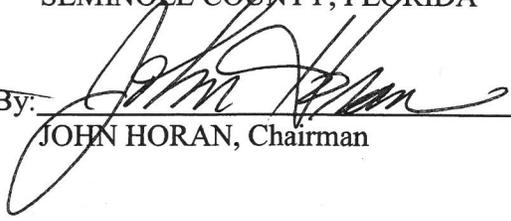
ADOPTED this 26th day of September, 2017 which is the effective date of this Resolution.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
SEMINOLE COUNTY, FLORIDA



GRANT MALOY
Clerk to the Board of
County Commissioners of
Seminole County, Florida

By: 

JOHN HORAN, Chairman

DWM/ipk
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RESOLUTION

of the

SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2017/2018 AFTER CONDUCTING DULY ADVERTISED PUBLIC HEARINGS ON THIS BUDGET; MAKING APPROPRIATIONS FOR THIS FISCAL YEAR ACCORDING TO THE ESTIMATES OF REVENUES AND EXPENDITURES FOR SEMINOLE COUNTY CONTAINED IN THIS BUDGET AS SET FORTH IN THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the Fiscal Year 2017/2018 budget estimates of the revenues and expenditures of Seminole County, Florida, its Departments, Divisions, and Districts have been prepared; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, pursuant to the requirements of Chapter 129 and Section 200.065, Florida Statutes (2017), held duly advertised public hearings on September 19, 2017 as to the tentative millage and Fiscal Year 2017/2018 budget and on September 26, 2017 as to fixing the final millage and approval of the final budget for fiscal year 2017-2018,

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Seminole County, Florida:

Section 1. The Seminole County budget for Fiscal Year 2017/2018 showing a total of all sources of revenues of **\$755,321,456.00** and total uses of **\$755,321,456.00** all set forth in detail as to the several funds identified in this budget, is hereby approved, adopted, and accepted as the Seminole County budget for the Fiscal Year commencing October 1, 2017 and ending on September 30, 2018 as follows:



GOVERNMENTAL FUNDS:

General Fund

00100 General Fund	\$	265,794,058
00103 Natural Land Endowment		783,729
00108 Facilities Maintenance		624,996
00109 Fleet Replacement		453,581
00111 Technology Replacement		281,126
00112 BCC Projects		453,500
13000 Stormwater Fund		193,117
13100 Economic Development		2,368,688
Sub-Total General Fund		270,952,795

Donation Funds

60303 Libraries - Designated	49,000
60304 Animal Services	20,000
60305 Historical Commission	22,431
Sub-Total Donation Funds	91,431

Total General Fund 271,044,226

Restricted Funds

00101 Police Education	150,000
00104 Boating Improvement	302,969
10400 Building Program	6,851,550
11400 Court Technology Fee	1,195,624
12200 Arbor Violation Trust	148,669
12300 Alcohol/Drug Abuse	187,306
12302 Teen Court	237,464
12500 Enhanced 911	5,710,710
12804 Library-Impact Fee	127,823
13300 17/92 Redevelopment	12,098,887
15000 MSBU Street Lighting	3,139,950
15100 MSBU Residential Solid Waste	19,698,000

Other MSBU:

16000 MSBU Program Operations	2,211,832
16005 MSBU Lake Mills (LM/AWC)	301,465
16006 MSBU Lake Pickett (LM/AWC)	216,210
16007 MSBU Lake Amory (LM/AWC)	26,203
16010 MSBU Cedar Ridge (GROUNDS MAINT)	52,125
16013 MSBU Howell Creek (LM/AWC)	11,630
16020 MSBU Horseshoe Lake North (LM/AWC)	9,500
16021 MSBU Lake Myrtle (LM/AWC)	10,600
16023 MSBU Lake Spring Wood (LM/AWC)	25,650
16024 MSBU Lake of the Woods (LM/AWC)	131,640
16025 MSBU Mirror Lake (LM/AWC)	58,575
16026 MSBU Spring Lake (LM/AWC)	197,418
16027 MSBU Springwood Waterway (LM/AWC)	52,225
16028 MSBU Lakes Burkett/Martha (LM/AWC)	52,840
16030 MSBU Sweetwater Cove Lake (LM/AWC)	54,728
16031 MSBU Lake Asher (AWC)	5,385
16032 MSBU English Estates (LM/AWC)	3,470
16033 MSBU Grace Lake (LM/AWC)	23,675
16035 MSBU Buttonwood Pond (LM/AWC)	6,435
16036 MSBU Lake Howell (LM/AWC)	206,555
Sub-Total Other MSBU Funds	3,658,161

Governmental Restricted Funds (continued)

<i>Transportation Funds</i>	
10101 Transportation Trust	21,848,138
10102 Ninth-cent Fuel Tax	6,924,779
<i>Infrastructure Sales Tax</i>	
11500 Infrastructure Sales Tax - 1991	16,345,836
11541 Infrastructure Sales Tax - 2001	4,086,324
11560 Infrastructure Sales Tax - 2014	52,477,866
Sub-Total Infrastructure Sale Tax Funds	72,910,026
<i>Transportation Impact Fee</i>	
12601 Arterial Transportation Impact Fee	(5,700,581)
12602 North Collector Transp Impact Fee	66,305
12603 West Collector Transp Impact Fee	198,000
12604 East Collector Transp Impact Fee	365,849
12605 South Central Collector Transp Impact Fee	(1,693,054)
Sub-Total Transportation Impact Fee Funds	(6,763,481)
Sub-Total Transportation Funds	94,919,462
<i>Fire District Funds</i>	
11200 Fire Protection	77,184,839
11207 Fire Protection - Casselberry	4,587,222
Sub-Total Fire District Funds	81,772,061
<i>Tourism</i>	
11000 Tourist Development - 3% Tax	4,416,153
11001 Tourist Development/Prof Sports - 2% Tax	3,107,502
Sub-Total Tourism Funds	7,523,655

Grant Funds

00110 Adult Drug Court	324,996
11901 Community Development Block Grant	1,665,154
11902 HOME Program Grant	496,754
11904 Emergency Shelter Grants	148,985
11905 Community Svc Block Grant	43,561
11908 Disaster Preparedness	41,056
11909 Mosquito Control Grant	502,468
11919 Community Service Grants	479,291
11920 Neighborhood Stabilization Program	42,295
11925 DCF Reinvestment Grant	1,200,000
11926 City of Sanford CDBG	401,643
11930 Resource Management Grants Fund	22,535
12017 SHIP 16/17 -Affordable Housing	42,600
Restricted / Grant Funds	5,411,338

Debt Service Funds

21200 General Revenue Debt	1,548,432
21235 General Revenue Debt 2014	1,639,200
21300 County Shared Revenue Debt	1,741,494
22500 Sales Tax Revenue Bonds	4,982,275
Restricted / Debt Service Funds	9,911,401

Governmental Restricted Funds (continued)

Capital Funds

32100 Natural Lands/Trails Project	1,288,779
Restricted / Capital Funds	1,288,779
Total Restricted Funds	254,333,809
TOTAL GOVERNMENTAL FUNDS	525,378,035

PROPRIETARY FUNDS:

Enterprise Funds

<i>Water & Sewer</i>	
40100 Water And Sewer Operating	88,268,154
40102 Water Connection Fees	743,199
40103 Sewer Connection Fees	2,694,793
40105 Water and Sewer Bonds, Series 2006	5,240
40106 Water and Sewer Bonds, Series 2010	2,729
40107 Water & Sewer Debt Service Reserve	18,121,674
40108 Water and Sewer (Operating) Capital Fund	17,772,187
Sub-Total Water & Sewer Fund	<u>127,607,976</u>

<i>Solid Waste</i>	
40201 Solid Waste	39,697,208
40204 Landfill Closure Escrow	20,112,740
Sub-Total Solid Waste Fund	<u>59,809,948</u>

Total Enterprise Funds 187,417,924

Internal Service Funds

50100 Property/Casualty Insurance	7,550,617
50200 Workers' Compensation Insurance	7,228,098
50300 Health Insurance	27,746,782

Total Internal Service Funds 42,525,497

TOTAL PROPRIETARY FUNDS 229,943,421

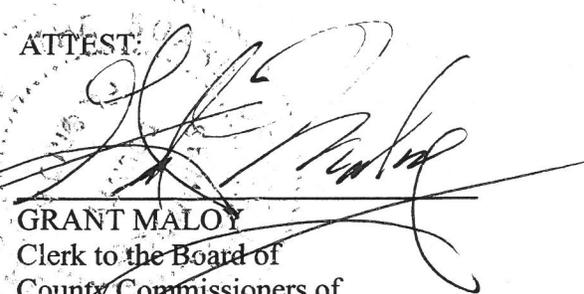
GRAND TOTAL ALL FUNDS \$ 755,321,456

Section 2. All sections or parts of sections of all resolutions in conflict with this Resolution are hereby repealed to the extent of such conflict.

Section 3. This Resolution takes effect immediately upon its adoption by the Board of County Commissioners.

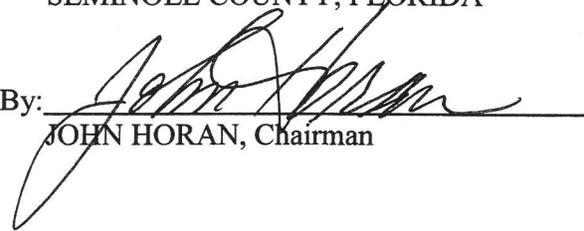
ADOPTED this 26th day of September, 2017.

ATTEST:



GRANT MALOY
Clerk to the Board of
County Commissioners of
Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS
SEMINOLE COUNTY, FLORIDA

By: 
JOHN HORAN, Chairman

DWM/lpk
9/21/17
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