



COUNTY MANAGER'S ANNUAL REPORT

DEPARTMENT ACCOMPLISHMENTS

2016

RESOURCE MANAGEMENT DEPT

EDWARD BASS, DEPARTMENT DIRECTOR

The Resource Management Department oversees all financial-related activities under the Board of County Commissioners. Resource Management's objective is to provide sound financial management, quality assistance and dependable advice relative to the County's decision making process with the goal of serving departments, citizens and businesses effectively and efficiently in the best interest of the taxpayers. Staff approaches fiscal sustainability with long-term planning for decision making.

The Resource Management Department includes: the Office of Management and Budget, Grants Administration, the Municipal Services Benefit Unit (MSBU) Program, Purchasing and Contracts, Risk Management, and the County's Print and Mail Center.



2016 ACCOMPLISHMENTS

- *As a result of the County's ongoing efforts to promote operational efficiencies and the appropriate allocation of fiscal resources, the adopted FY 2016/17 General Fund budget attained structural balance for the first time in ten years. The adopted budget for this fiscal year is anticipated to yield a 25% reserve balance in the General Fund.*
- *This balanced budget is due in part to growth in countywide taxable property values which have increased, on average, 5.6% annually over the past three years. Median home prices are up, tourism economic impact numbers are at a record high, new construction continues to accelerate, and the unemployment rate has steadily decreased since its peak in 2010. County team members remain diligent in their efforts to seek opportunities for increased efficiencies.*
- *Due to an improving economy and increased property values, the FY 2016/17 adopted budget maintained property tax rates at FY 2015/16 levels. This represents the 7th consecutive year without a property tax rate increase. The average unincorporated residential household tax bill of \$2,236 is based on the lowest tax rate in the region.*
- *Ad valorem revenue will increase \$7 million in the General Fund; \$2.4 million in the Fire Fund; and \$83,000 in the Transportation Trust Fund.*
- *The Purchasing and Contracts Division earned over \$119,000 through Purchasing Card rebates.*
- *By using the competitive bid process, the Purchasing and Contracts division levied negotiations on non-competitive procurements, saving the County \$4,206,653.*
- *Nearly \$9.7 million in federal, state, and local grants were received.*
- *Through database enhancements, efficiencies were gained in the financial tracking and record management of the over 375 MSBUs that provide funding for street lighting in unincorporated areas of the County*

LOOKING FORWARD

In 2017, the Resource Management Department will:

- *Coordinate with the Clerk's Office to install and implement a Countywide reporting software program to assist with fiscal management and promote financial transparency.*

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- *Utilize this new software to develop and produce a more detailed Five Year CIP document that clearly illustrates the County's Capital programs.*
- *Apply for and receive the GFOA Distinguished Budget Presentation Award which reflects the County's commitment to meeting best practices in Governmental Budgeting.*
- *Achieve recertification by the Institute for Public Procurement which had formally accredited the Purchasing and Contracts Division in 2002 as the first public agency in the State of Florida (43rd in the Nation) to received accreditation from the Institute.*
- *Apply for and receive the Excellence in Public Procurement award from the Florida Association of Public Procurement Officials (FAPPO) based upon measured procurement functions in the areas of productivity of staff, performance measurements, policies and procedures, and management/leadership of the procurement operation.*