

*The State  
of the County*



*Navigating our Way*  
in Seminole County

PRESENTED BY:

Seminole County Commission Chairman Carlton Henley  
and . . .

County Manager Kevin Grace

# Hurricanes 2004



- **2004 was an unusual and unpredictable hurricane season**
- **3 major storms affected Central Florida**



*Navigating our Way*

# Hurricane Issues



- **Trees down**
- **Flooding**
- **Building damage**
- **Communicating to residents**
- **Power outages**
- **Traffic signals out**
- **Roadways blocked**



*Navigating our Way*

# Hurricane Debris



- **More than 300 trucks on roadways**
- **Solid Waste Management facilities open 7 days**
- **Half a million tons of debris generated by storms – TEN YEARS worth**
- **Residential pick up completed in December**
- **Debris taken to landfill or burned**



*Navigating our Way*

# Hurricanes



**Total costs to the County for Hurricanes Charley, Frances and Jeanne are:**

- **\$54.9 million**
- **County's responsibility estimated to be \$6.5 million**

# Criminal Justice Center



- **Largest building project in County history**
- **Over 220,000 square feet**
- **10 courtrooms, judges chambers**
- **State Attorney, Public Defender, Clerk of Courts and Court Administration**
- **On time and under budget**



*Navigating our Way*

# Juvenile Justice Center



- **\$4.2 million expansion**
- **21,000 square feet**

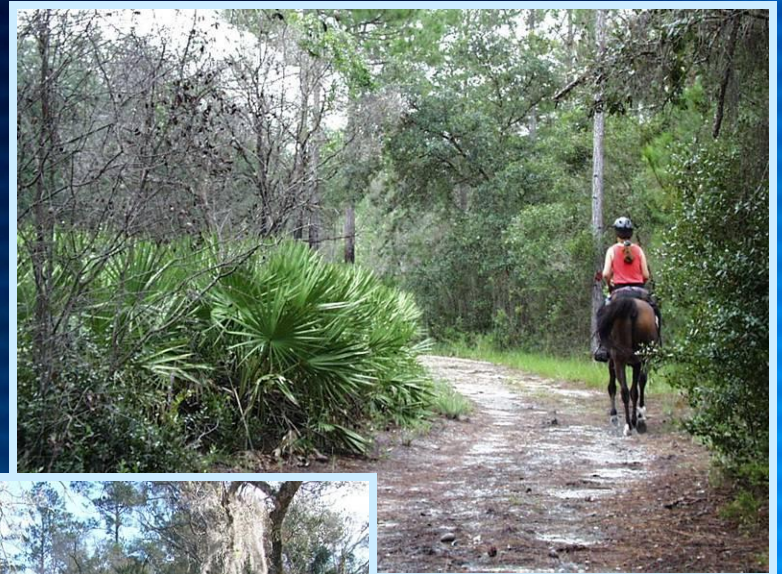


*Navigating our Way*

# Trails



- **Flagler Trail**
- **Econ River Bridge**
- **Markham Road Trailhead**



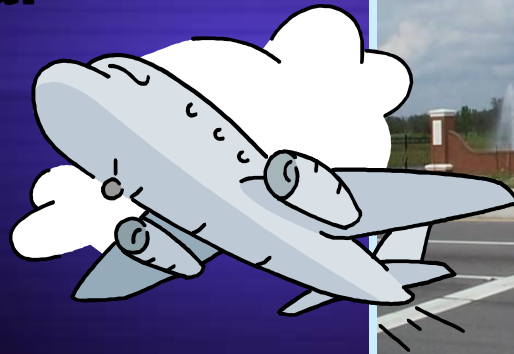
*Navigating our Way*



# Transportation



**Lake Mary Blvd.  
4-laned to Orlando  
Sanford  
International  
Airport**

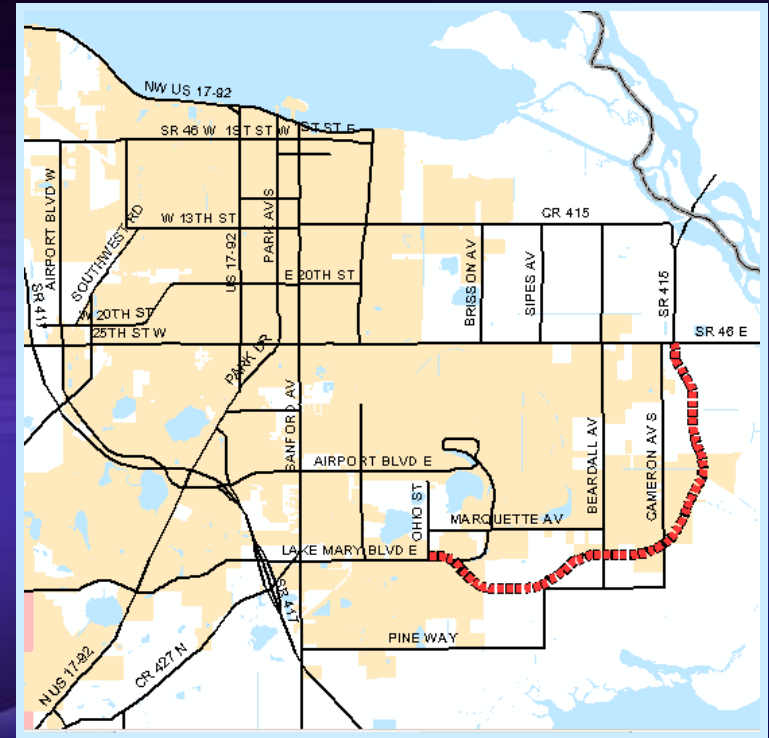


*Navigating our Way*

# Transportation



**March – Final phase of  
Lake Mary Blvd.  
begins**



*Navigating our Way*

# Transportation



- **4-laning of Ronald Reagan Blvd. (CR 427)**
- **4-laning of CR 419**



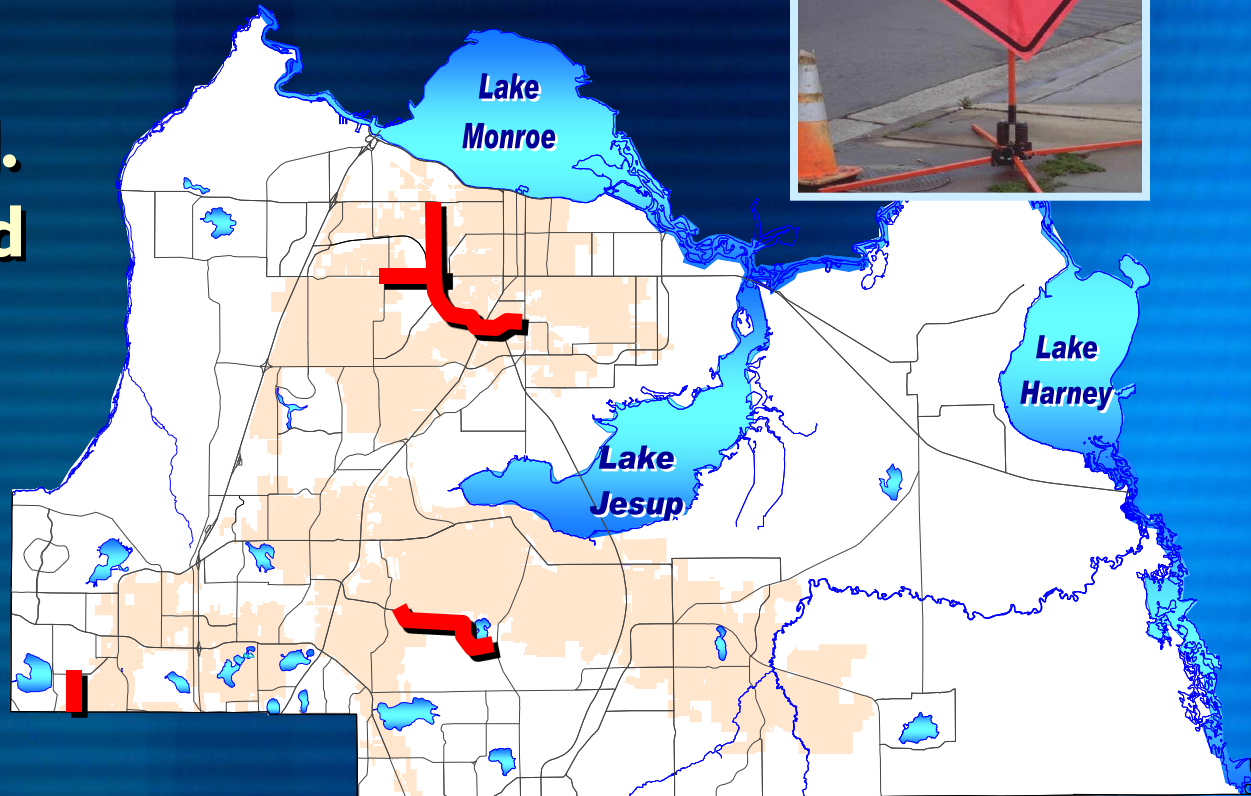
*Navigating our Way*

# Transportation



**Scheduled to begin construction in 2005:**

- **Airport Blvd.**
- **Bunnell Road**
- **CR 46A**
- **Eden Park Ave.**
- **Lake Drive**

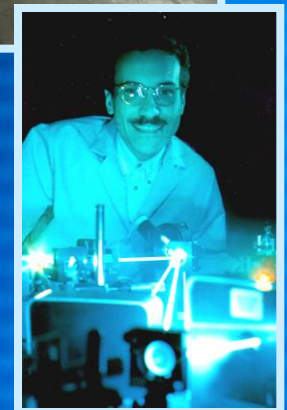
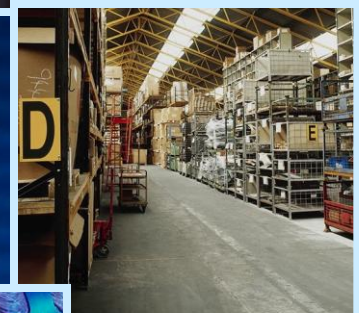


*Navigating our Way*

# Economic Development



- **For 20 years, job growth in Seminole County has outpaced other area Counties**
- **12 companies expanded or relocated operations here in 2004**
- **Average wage of \$44,000**



*Navigating our Way*

# Economic Development US 17/92



- **Renovation of former Kmart**
- **Pedestrian improvements at Airport Blvd. and US 17/92**
- **Relocation of Sheriff's District 6 Community Service Center**
- **Board authorized redevelopment plan for additional 10 years**



*Navigating our Way*

# Economic Development

## US 17/92



**New projects include additional water, sewer and streetscape improvements along US 17/92**



*Navigating our Way*

# Economic Development



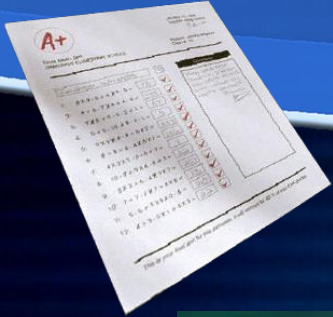
- **Orlando Sanford Airport contributes \$1.8 billion annually County economy**
- **Providing 4,700 jobs**
- **The Airport is one of the fastest growing airports in North America**



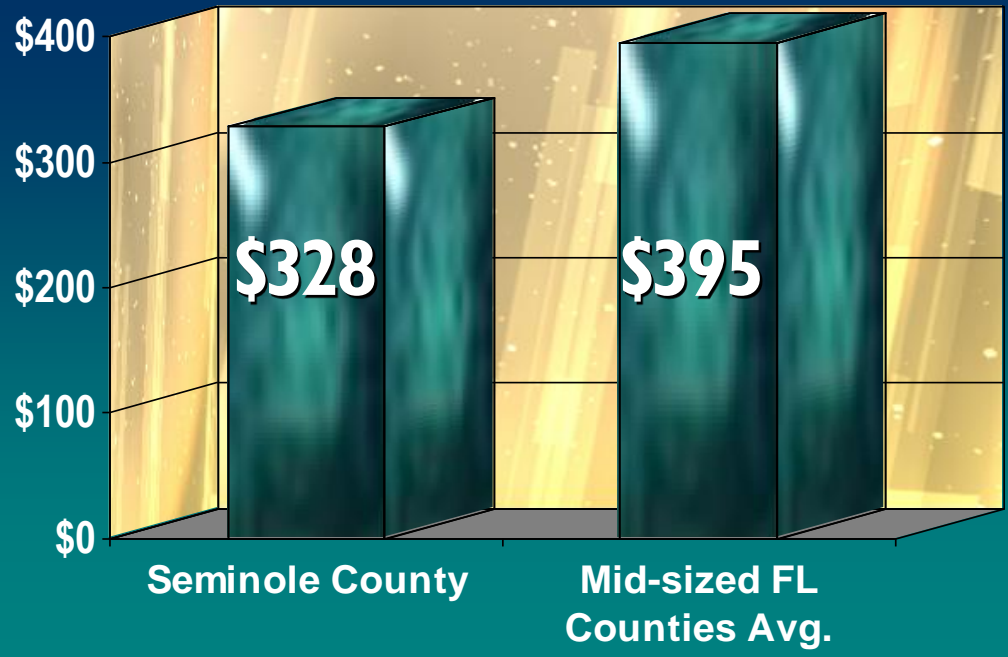
*Navigating our Way*



# Financial Report Card

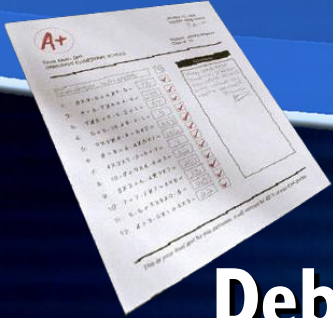


## Debt Per Capita

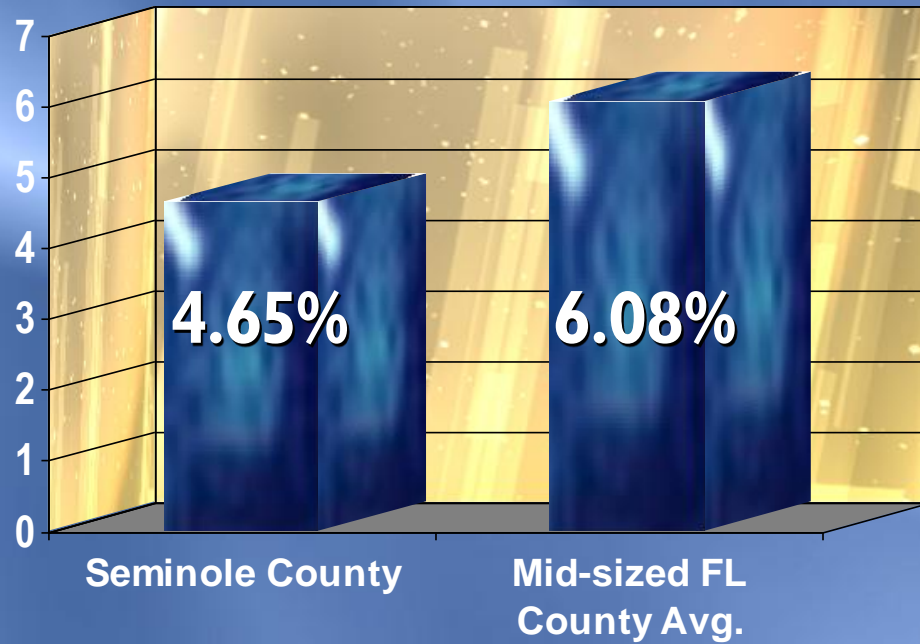


*Navigating our Way*

# Financial Report Card

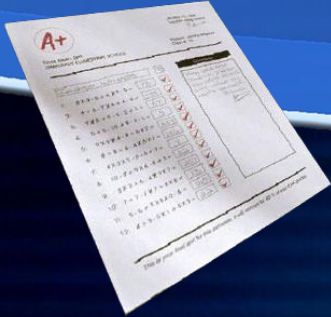


## Debt Service as % of Total Expenditures

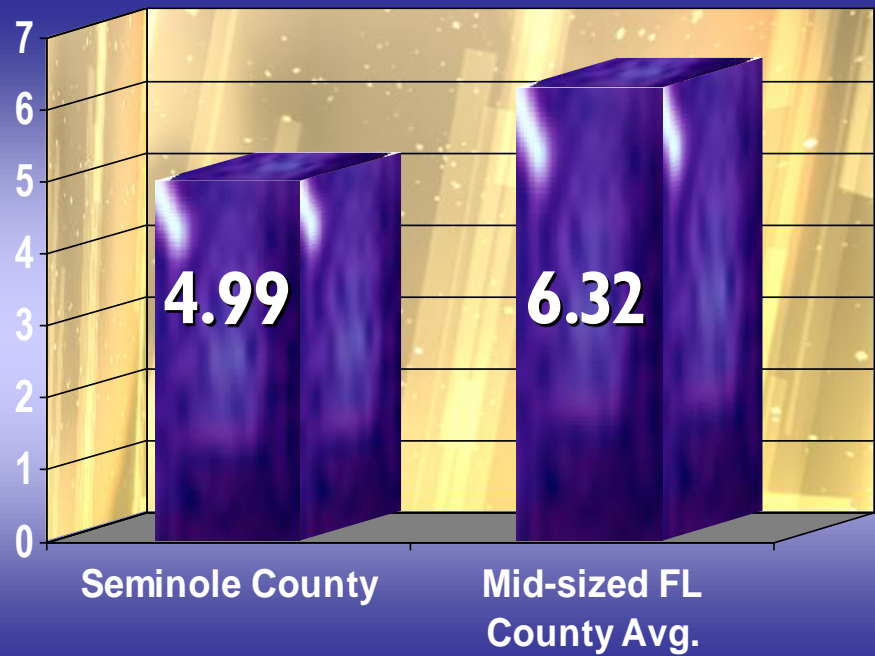


*Navigating our Way*

# Financial Report Card

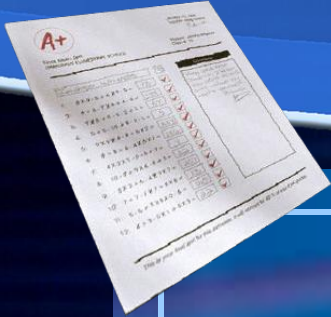


## Tax Millage Rates



*Navigating our Way*

# Financial Report Card



## Average Bond Ratings

|                                |    |
|--------------------------------|----|
| Seminole County                | Aa |
| Other Central Florida Counties | A  |
| Florida Counties Median        | A  |

Source: Moodys Investor Service  
Florida Municipal Credit Medians, March 2003



*Navigating our Way*

# Financial Stability



*Navigating our Way*

# *The State of the County ~ Our Future*



## *Seminole County*



*A Great Place to Live, Work & Play*

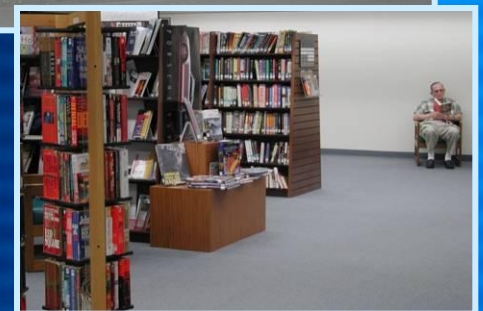
*Navigating our Way*

# Library Status and Trends



- **Library created in 1978**
- **Five libraries constructed by 1988**
- **Population increased 41%**
- **No facility expansion during the last 17 years**
- **Current sites allow limited expansion**
- **Libraries heavily used. 25% of reference questions directly relate to Seminole County School curriculum**

*Navigating our Way*



# Library Recommendations



- **Additional libraries**
- **Open 7 days**
- **Multipurpose conference rooms**
- **In-depth reference and circulating collections**
- **Audiovisual services**
- **Computer rooms/laboratories**
- **Cost estimates for both new construction and renovation of current libraries \$53 million**



*Navigating our Way*



# John E. Polk Facility



- **Built in 1981**
- **In 1987 - 480 beds added at \$13.6 million**
- **Population has exceeded number of beds available**
- **Average daily population 960**

*Navigating our Way*

# John E. Polk Facility



- **Space assessment found projected inmate population of 1,150**
- **Additional 1,152 beds will provide space through the year 2012**
- **Phased approach recommended**
- **Initial phase of 640 beds will cost \$42 million**
- **Funding needs to be identified**



*Navigating our Way*

# Subdivision Infrastructure



- **Areas of County built prior to 1945 have limited public infrastructure**
- **Plats recorded prior to State stormwater regulations**
- **Infrastructure in these areas exceeding designed life span**

*Navigating our Way*

# Subdivision Infrastructure



- Long term needs of infrastructure need to be addressed prior to 2008
- BCC will address initiatives to hasten infrastructure rehabilitation process



*Navigating our Way*

# Water Supply



- **Floridan Aquifer major supply**
- **Residents use 20 MGD**
- **Projected needs in 2020 are 30 MGD (an increase of 50%)**
- **SJRWMD permits and regulates use. They caution that additional withdrawals will cause harm to the Aquifer and environment**

*Navigating our Way*

# Water Supply



- **SJRWMD encourages conservation and alternative water sources**
- **NW Reclaimed Water project**
  - Reclaimed water will be used to irrigate lawns
  - Project will save 900,000 gallons of water each day
- **Seminole County participates in water-wise landscaping, irrigation audits and Artesian Well-plugging Programs**



*Navigating our Way*

# Water Supply



- **Alternative sources cost additional dollars**
- **Seminole County is a leader, forming partnerships to explore other sources and ways to fund these alternatives**
- **Board to identify additional funding or potential bond issue**

*Navigating our Way*

# Land Use Changes



- **Land use changes affect the County in many ways:**
  - **School quality**
  - **Economic diversification**
  - **Fiscal health**
- **The County and School Board are working together to analyze the affects of growth**
- **Board commissioned study to determine the appropriate balance of land uses in preparation for build-out:**
  - **Fiscal impact analysis model (FIAM)**
  - **Economic sustainability**



SEMINOLE COUNTY  
PUBLIC SCHOOLS



*Navigating our Way*



# Unfunded Mandates



- **Reduction in revenue sharing has impacted Seminole - \$23 million since inception**
- **Elimination of recycling grants while recycling mandates continue - \$1.5 million since inception**
- **Medicaid contribution - \$600,000 since inception**
- **HB 113A - Court System cost shift by State to Seminole County - \$700,000 annually**



*Navigating our Way*

# Unfunded Mandates ~ DJJ



- **Department of Juvenile Justice (DJJ) will cost Seminole \$ 2.1 million annually**
- **No County oversight in Juvenile Justice operations**
- **Impacts local property owners with State obligation**
- **Legislation will be addressed again in upcoming session**



*Navigating our Way*

# Board Options for the Future



- **Do nothing**
- **Increase Impact Fees**
- **Increase other User Fees**
- **Increase Millage**
- **Bond Referendums**



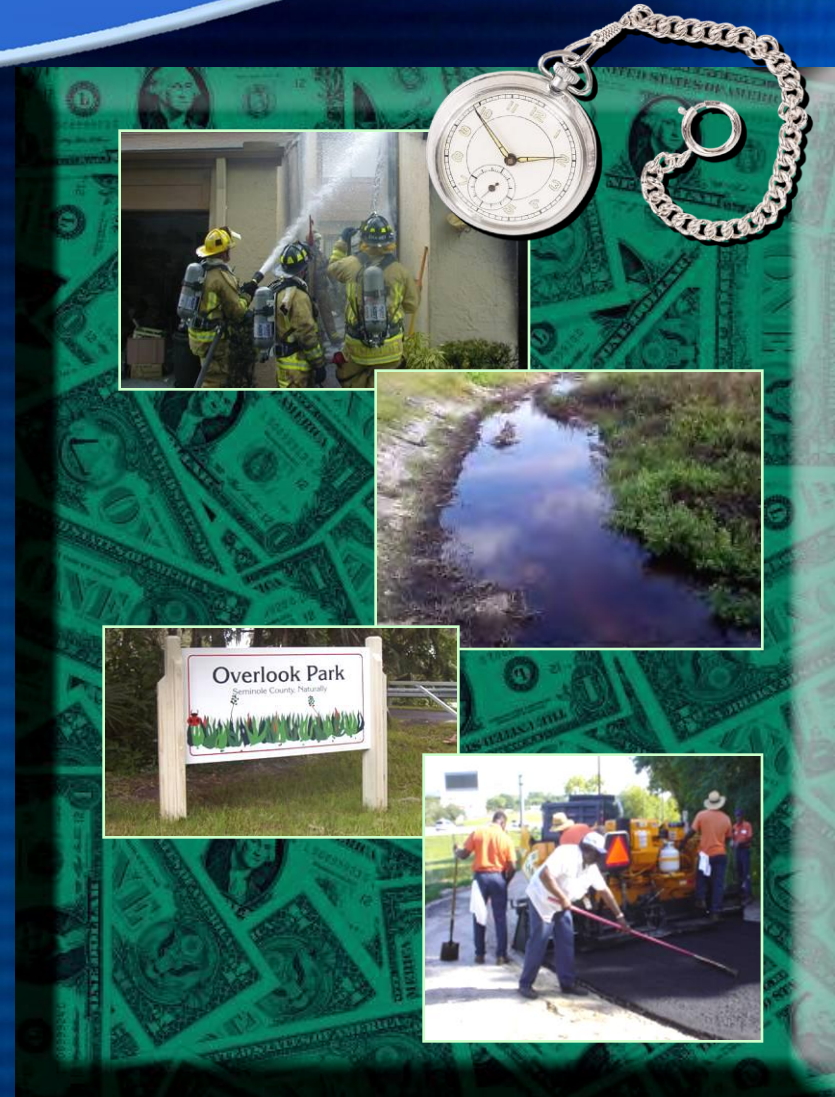
*Navigating our Way*

# Board Options for the Future



- **Consolidation of duplicate services will save citizens' money and improve efficiency.**
- **Potential areas for consolidation include:**
  - **Fire Protection**
  - **Stormwater**
  - **Parks**
  - **Roads**

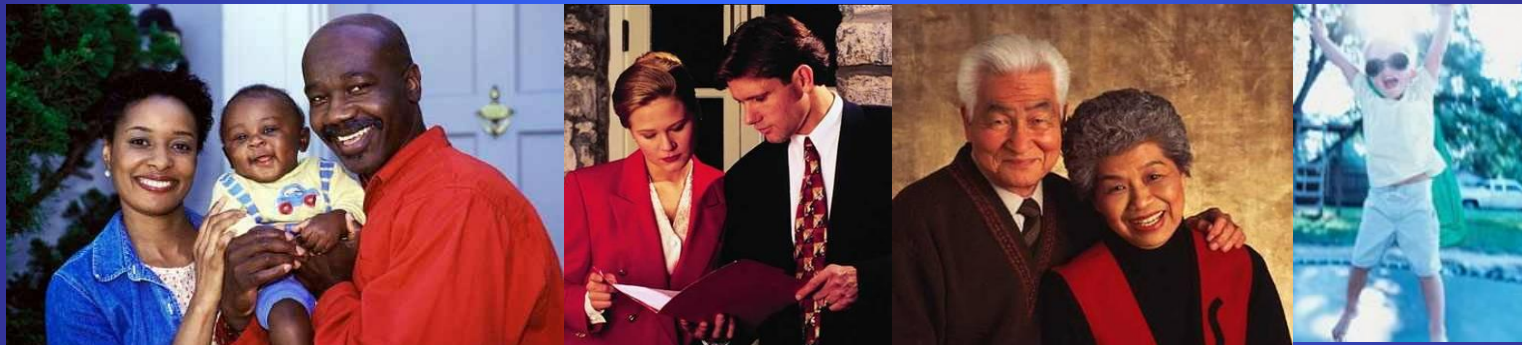
*Navigating our Way*



# *The State of the County*



## Seminole County



**A Great Place to Live, Work & Play**

*Navigating our Way*