



# ADOPTED BUDGET

*Seminole County, Florida*

Fiscal Year 2023/24





*SEMINOLE COUNTY*  
FLORIDA'S NATURAL CHOICE

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*SEMINOLE COUNTY*  
FLORIDA'S NATURAL CHOICE

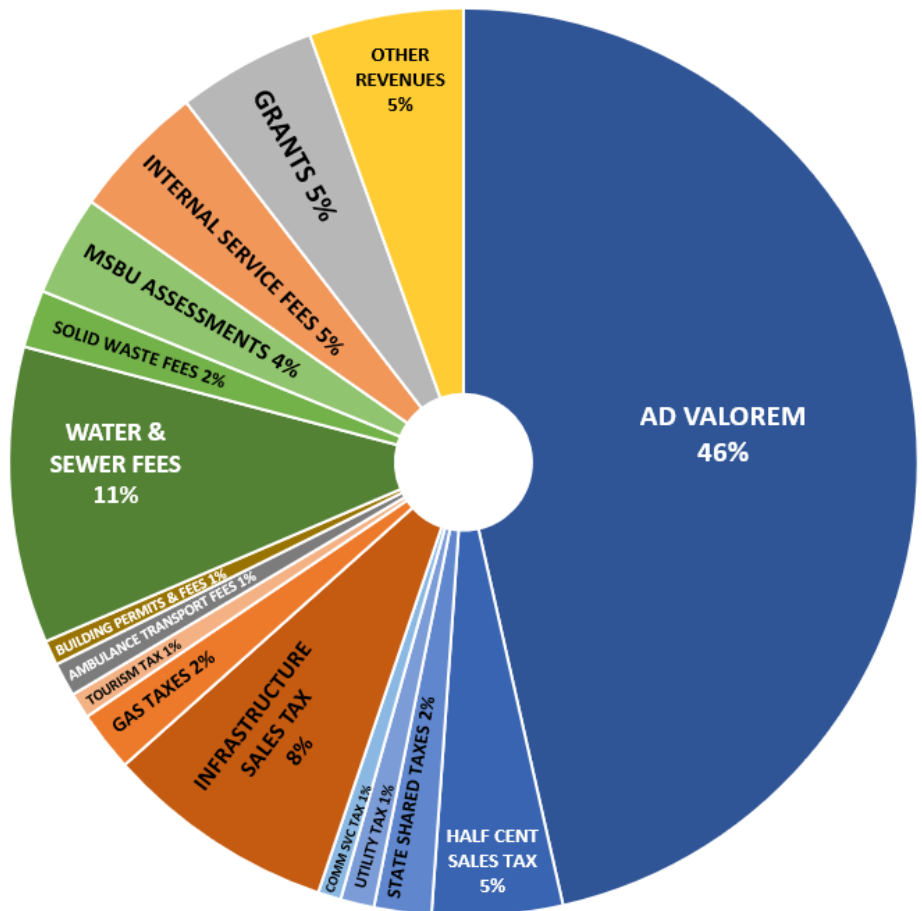
The Honorable Board of County Commissioners:

On behalf of our County Departments and Constitutional Offices, I am pleased to present the Fiscal Year 2023/24 proposed budget, totaling \$1.071 billion for all governmental and propriety activities of the County. The recommended budget is structurally balanced and includes \$584 million for base budget operations, \$174 million in one-time capital project expenditures, \$47 million for interfund transfers, and \$266 million for reserves.

This budget preserves current service levels while maintaining the County’s General Fund, Fire MSTU, and Unincorporated Road MSTU millage rates. The General Fund revenue and expenditure budgets are structurally balanced, with additional investments toward deferred facilities maintenance projects. Reserves in the General Fund are estimated to be \$60 million or 20% of General Fund revenues.

**COUNTYWIDE REVENUES**

Fiscal Year 2023/24 **Countywide Revenue Budgets total \$690 million**, excluding beginning fund balances and interfund transfers (see Exhibit A). Nearly half of the County’s revenues are generated by Ad Valorem Property Taxes. Additional major revenues include Half Cent Sales Taxes, Local One-Cent Infrastructure Sales Taxes, Gas Taxes, Water & Sewer Fees, and Solid Waste Fees.



Reviewing and adopting the annual budget is one of the most essential policy-making responsibilities of the Board of County Commissioners. All budgetary requests are carefully reviewed and prioritized under the leadership of the County Manager’s Office, the Office of Management & Budget, and senior staff. The County’s Budget was developed with the assumption of no increases to the General, Fire or Road Ad Valorem millage rates and no increases to non-Ad Valorem taxes, such as Utilities and Gas Taxes.

## EXPENDITURE PRIORITIES

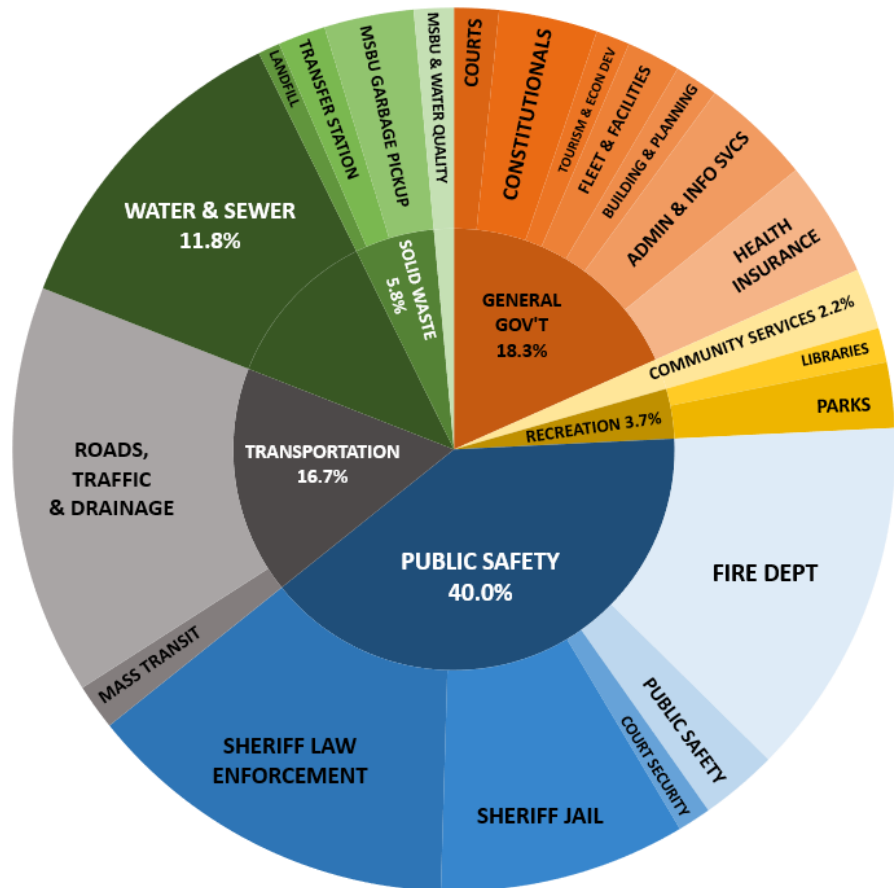
While the County will always prioritize fiscal conservatism, the FY24 Budget reflects a change from the high inflationary environment experienced in 2020-2022, to a more normalized anticipated inflation rate of 3%. Significant efforts were made to ensure that our base budgets did not grow more than this amount. Other major components of the expenditure budgets include:

- Inflation-based increases for fuel, electricity, materials, and contracts
- Proposed 5% employee salary adjustment
- \$13 million in recommended investments towards deferred maintenance projects Countywide, including \$4 million for roof replacements and \$3.1M towards HVAC upgrades
- \$67 million for proposed transportation-related infrastructure projects, including \$10 million for Orange Boulevard (CR 431) improvements; \$9 million for Midway drainage improvements; \$10 million for roadway resurfacing; \$6 million for New Oxford Road widening; \$5 million for stormwater & water quality improvements; \$5 million for traffic control infrastructure; \$1 million for Central Seminole Trail extensions (*these figures include Fiscal Year 2023/24 proposed new funding and do not include amounts approved in Fiscal Year 2022/23. Reference 5 Year Capital Program Reports for additional details*)
- 15 net-new proposed full-time employees, including 6 positions in the General Fund

Exhibit B

The **Fiscal Year 2023/24 Countywide Expenditure Budgets total \$729 million**, excluding interfund transfers and reserves (*see Exhibit B*). More than 40% of the County’s funds are allocated towards public safety services, including the Sherriff’s Office and Fire/EMS. An additional 17% is allocated towards transportation services, including roads, traffic control, and stormwater drainage, primarily funded through the One Cent Infrastructure Sales Tax program.

Approximately 18% of County revenues are generated by water, sewer, and solid waste fees for services provided to County customers. Recreation activities, including parks, libraries, trails, and natural lands, comprise about 4% of the overall budget. General Government Services comprise 19% of Countywide expenditures, which are required to maintain our fleet, facilities, Courts, Building Department, and technology needs.





The initial budget development process generated \$140 million in General Fund expenditure requests. In combination with the Constitutional Officers' General Fund transfer request of \$193 million, the General Fund budget deficit totaled \$23 million. Multiple workshops involving the County Manager's Office, Resource Management, and senior leadership resulted in \$20 million total reductions, \$18 million from the General Fund. Investments in deferred maintenance projects comprise the remaining deficit. Funds for these projects will be appropriated from Fiscal Year 2022/23 revenues, which are higher than anticipated.

## **FUTURE CHALLENGES**

Although the adopted budget reflects the needs related to Fiscal Year 2023/24, it is critical to remain mindful of future budget considerations:

- SunRail operational costs will soon transition from FDOT to local area counties with an estimated annual cost of \$11 million to \$14 million for Seminole County's;
- The 3<sup>rd</sup> Generation Infrastructure Sales Tax expires in Fiscal Year 2023/24, which currently funds \$50 million annually of critical infrastructure needs;
- Over the previous five years, LYNX service costs have grown by more than 7% annually, primarily due to Paratransit services. LYNX is currently subsidizing expenditures with ARPA revenue replacement funds; therefore, the County will experience higher growth rates once LYNX ARPA funds are exhausted;
- The County's aging fleet requires \$7-10 million annually to remain operational;
- More than \$12 million in facility maintenance requests were deferred, which compounds the cost of repairs and upkeep year-over-year

## **ADDRESSING OUR CHALLENGES**

In order to address these challenges, the County is working to reduce expenses where possible and to identify potential revenue sources to support new costs. We are focused on renewing the 1 Cent Infrastructure Sales Tax, of which 30% is paid by non-residents, to ensure that County homeowners are not responsible for funding the full cost of the shared assets supported by this revenue source. We will also continue to prioritize the search for new grants to maximize State and Federal support of our local service costs.

I would like to extend my gratitude to our team for their dedication to creating this budget. I would like to thank the Board of County Commissioners for your active engagement and guidance throughout the budget development process and for your commitment to transparency, efficiency, and fiscal responsibility.

Sincerely,



Darren Gray  
Seminole County Manager



# COUNTY OFFICIALS

## BOARD OF COUNTY COMMISSIONERS



**DISTRICT 1**  
Bob Dallari



**DISTRICT 2**  
Jay Zembower



**DISTRICT 3**  
Lee Constantine



**DISTRICT 4**  
Amy Lockhart



**DISTRICT 5**  
Andria Herr

## APPOINTED OFFICIALS

**COUNTY MANAGER**  
Darren Gray

**COUNTY ATTORNEY**  
Kate Latorre

## CONSTITUTIONAL OFFICERS

**SHERIFF**  
Dennis Lemma

**TAX COLLECTOR**  
J.R. Kroll

**CLERK OF THE CIRCUIT COURT &  
COMPTROLLER**  
Grant Maloy

**PROPERTY APPRAISER**  
David Johnson

**SUPERVISOR OF ELECTIONS**  
Chris Anderson

# CITIZENS OF SEMINOLE COUNTY

## CONSTITUTIONAL OFFICERS

Clerk of the Court  
Property Appraiser  
Sheriff  
Supervisor of Elections  
Tax Collector

## BOARD OF COUNTY COMMISSIONERS

## COUNTY ATTORNEY

KATE LATORRE

## COUNTY MANAGER

DARREN GRAY

## ASSISTANT COUNTY MANAGER

KRISTIAN SWENSON

## DEPUTY COUNTY MANAGER

TRICIA JOHNSON

## OFFICE OF COMMUNICATIONS

CHRIS PATTON  
Media Relations  
Graphics  
SGTV  
Digital Communications

## ASSISTANT COUNTY MANAGER

MELONEY KOONTZ  
Agenda Management  
Constituent Matters  
Special Projects

## OFFICE OF STRATEGIC INITIATIVES

ANDREA WESSER-BRAWNER, DIRECTOR  
Economic Development  
Tourism  
Strategic Initiatives

## OFFICE OF MANAGEMENT AND BUDGET

TIM JECKS, DIRECTOR

## RESOURCE MANAGEMENT

LORIE BAILEY-BROWN, CFO  
Financial Management  
Grants  
MSBU  
Purchasing and Contracts  
Risk Management  
Mail Center/ Print Shop

## INFORMATION SERVICES

JAMES GAROUTSOS, CIO  
Enterprise Administration  
Enterprise Software Development  
GIS  
Business Office  
Workstation App  
Network and Communication Services  
Portfolio Management

## OFFICE OF HUMAN RESOURCES

CHRISTINA BRANDOLINI, DIRECTOR  
Recruiting  
Training and Wellness  
Employee Relations  
Employee Benefits

## ENVIRONMENTAL SERVICES

KIM ORNBERG, DIRECTOR  
Business Office  
Utility Operations  
Solid Waste  
Utilities Engineering

## PUBLIC WORKS

JEAN JREIJ, DIRECTOR  
Construction  
Engineering  
Fleet  
Facilities Management  
Roads/Stormwater  
Traffic Engineering  
Watershed Management

## FIRE/EMS

MATT KINLEY, FIRE CHIEF  
Emergency Communication  
Fire/EMS Administration  
Fire/EMS Operations  
Fire Prevention

## COMMUNITY SERVICES

ALLISON THALL, DIRECTOR  
Community Assistance  
Veterans Services  
Community Development  
Community Health

## LEISURE SERVICES

RICK DURR, DIRECTOR  
Extension Services  
Greenways and Natural Lands  
Library Services  
Parks and Recreation

## OFFICE OF EMERGENCY MANAGEMENT

ALAN HARRIS, DIRECTOR  
Addressing  
Animal Services  
E-911  
Emergency Management  
Telecommunications

## DEVELOPMENT SERVICES

REBECCA HAMMOCK, DIRECTOR  
Building  
Planning and Development  
Impact Fees

SUPPORTS

SUPPORTS

# OFFICE OF MANAGEMENT & BUDGET STAFF

Timothy Jecks .....Budget Director

Sara Carrick.....Financial Administrator

Wendy Aviles.....Financial Administrator

Davison Heriot.....Financial Manager

Jennifer Stevens.....Financial Manager

Amirah Evanovich.....Financial Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Seminole County  
Florida**

For the Fiscal Year Beginning

**October 01, 2022**

*Christopher P. Morill*

Executive Director

**Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida, for its Annual Budget for the fiscal year beginning October 01, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.**

**This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.**

# HOW TO READ THIS DOCUMENT

The Seminole County annual budget document is intended to provide information for a variety of purposes for different groups of users. It serves as a policy document, financial plan, and operating guide for County services. This section provides a brief explanation of the information that can be found in each section of the document.

## **Organization of the Document**

This document is made up of a Budget Message to the Board of County Commissioners, which discusses, on a very high level, issues and aspects concerning the current budget as adopted by the Board, and thirteen sections: Introduction, Truth in Millage, Budget Overview, Countywide Budget, General Fund Budgets, Personnel Services, Internal Service Charges, Non-Base Requests, Debt Management, Key Strategic Priorities, Departments, Appendix, and Glossary. Each section is divided up into multiple reports, which are outlined in the Table of Contents. If the document is being viewed electronically, hyperlinks have been established duplicating information found in the Table of Contents.

## **Introduction**

The Introduction section begins with a few introductory items, including the list of elected and appointed County officials, an organizational chart of the County government, a listing of the budget and fiscal management staff who put this document together, a copy of the previous year's Government Finance Officers Association Distinguished Budget Presentation Award, and these pages. This section continues with an overview of the County's history, the organization of the County's government, and demographic information about the County. This information is primarily oriented towards readers who are not familiar with the County, although it may be of interest to other readers. This is followed with a discussion pertaining to the County's long-range planning policies and procedures. This information includes a discussion of the County's strategic planning, a discussion of the County's fiscal policies, and the County's long-term financial planning. A summary list of short-term initiatives, long-term goals and objectives, and multi-year revenue and expenditure forecasts for major funds completes this section.

## **Truth in Millage**

The Truth in Millage section highlights the budget development process and goes into detail about property taxes within the County. Reports in this section include the budget calendar, a countywide budget summary of revenues and expenditures based on anticipated tax revenue, the County's historical millage rates and taxable values and a snapshot of taxes assessed for the average single family residence in the County.

## **Budget Overview**

The Budget Overview section brings into focus the County's procedures used to create the adopted budget. A summary of adjustments from the proposed budget to the final adopted budget are included as well as a high level (by fund) breakdown of the budget and a discussion of fund accounting. A history of major revenues report provides background and historical trends on key revenues the County receives. This section concludes with charts and explanations of both total and current sources and uses of funding.

## **Countywide Budget**

The Countywide Budget section includes information on the budget across all funds and all departments. The following information is provided:

- a detailed listing of all sources of funding
- a diagram representing activity by department across funds
- a detailed listing of uses by department and program
- a summary of uses by function and object classification
- a listing of outside agencies supported by county funds
- a summary of grants
- a listing of transfers from one fund to another within the county

# HOW TO READ THIS DOCUMENT

- a summary of reserves

## **Countywide Budget Detail**

The Countywide Budget Detail section includes more detailed information about the budget. First is a detailed revenue listing for each fund within the county budget. This is followed by an expenditure programmatic budget for each fund within the county budget. The last portion of this section is a statement of changes in fund balance (both historical and budgeted) for each budgeted fund.

## **General Fund Budget**

The previous section focused on the budget which includes proprietary funds, capital project funds, special revenue funds, and other funds with a limited purpose. This section focuses specifically on the General Fund. The General Fund can be used for any legitimate purpose by direction of the Board of County Commissioners.

The following information is provided about the General Fund:

- a variance summary for the adopted General Fund budget compared to the adopted General Fund budget in the previous year
- information about sources of funding in the General Fund
  - charts and explanations of both total and current sources of funding
  - a detailed listing of all sources of funding
- information about uses of funding in the General Fund
  - charts of both total and current uses of funding
  - a detailed listing of uses by function and program
- history of fund balances since FY 2017/18
- spending per capita since FY 2020/21

## **Personnel Services**

The Personnel Services section provides information about the staffing levels supported in the current budget. It provides an overview and history of the staffing levels of both county and constitutional staff, a comparison of County FTE's by fund, department and program, and reports including new positions or changes to existing positions, countywide overtime and established pay bands for County positions.

## **Internal Service Charges**

To better represent the cost of the various programs undertaken by the County, certain internal costs have been allocated from internal service programs to user programs. This includes such costs as telephone service and the costs of technology. The Internal Service Charges section provides information about the various costs that are allocated from internal service programs to user programs.

## **Non-Base Budgets**

This section begins with an explanation of non-base budgets categorized within the budget. It details out Capital Improvement Project funding and includes a listing of all projects by fund. A detailed listing of Facilities projects by business unit and program and a Five-Year Capital Improvement Program by department (including annual operating impacts) are listed. Additional information about capital projects can be found in the Five-Year Capital Improvement Program, which is adopted by the Board of County Commissioners at a separate time.

## **Debt Management**

The Debt Management section discusses outstanding long-term debt of the county and underlying ratings for bonds outstanding, excluding bank loans.



# HOW TO READ THIS DOCUMENT

## Key Strategic Priorities

Provides the Key Strategic Priorities Final Report, which includes summaries of the key strategic priorities (KSP) and an insight into the status of each individual KSP, as well as refined solutions, elements, actions, necessary resources, and estimated completion dates.

## Departments Sections

This section contains information about each Department. This information includes:

- a diagram of the programs contained within the departmental budget
- a departmental message
- departmental goals, objectives, performance measures, and the KSPs in which the goals support
- a summary by fund of the department's historical and budgeted expenditures by program
- following the department summary, program messages and a summary by object of each program's historical and budgeted revenues and expenditures

## Appendix

The Appendix contains certified copies of the millage and budget resolutions adopted at the final budget public hearing.

## Glossary

There is a great deal of technical language used in the budget process. We have attempted to minimize the use of such language, or to explain the terminology within the text utilizing it. However, not all such language has been excised or explained. Accordingly, the Glossary section includes definitions of technical language which may appear elsewhere in the document.

## Cross Reference

### **Frequently Asked Question**

What is the total budget?

What is the County's millage rate?

How many employees does the County have?

What is the County's budget process timeline?

What changes have been made?

Where the money comes from and where the money goes?

How much money do we have in the reserves?

Where can I find the Seminole County population?

What are the County's fiscal policies?

Where can I learn about the capital budget?

How much money is transferred from one fund to another?

### **Please refer to**

Countywide Budget

Truth In Millage

Personnel Services

Truth In Millage

Budget Message

General Fund Budget

Budget Overview

Countywide Budget

Countywide Budget Detail

General Fund Budget

Departments

Countywide Budget

Introduction

Introduction

Non-Base Budgets

Countywide Budget

## Rounded Figures

Various reports throughout this document may contain figures that are rounded. The sum of rounded figures may not always add exactly to the rounded total.

# HOW TO READ THIS DOCUMENT

## Links to Additional Sources for Seminole County Budget Information



Facebook.com/SeminoleCounty



Instagram, @seminolecountyfl



Nextdoor.com



SGTV (SeminoleCountyFL.gov/SGTV)



X (formerly Twitter), @seminolecounty



YouTube.com/SeminoleCounty

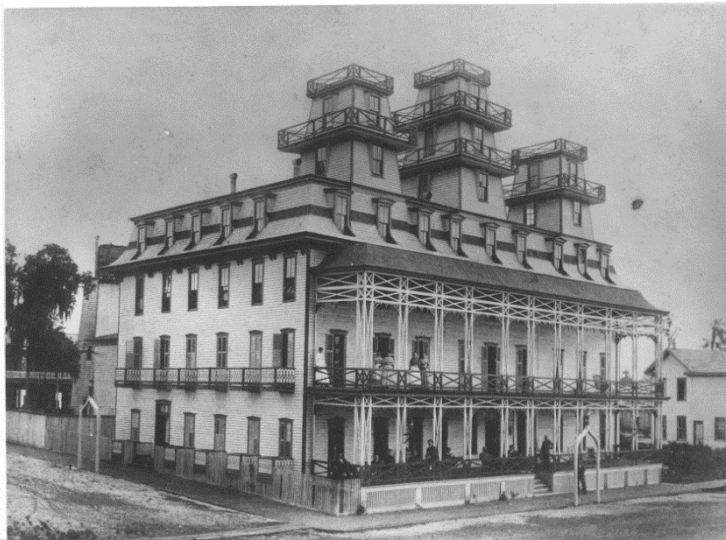
# HISTORY OF SEMINOLE COUNTY

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.

The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated area citrus growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of oranges. After the devastating freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's seven cities, boasted the world's largest fernery.



Hotel Sanford (1886) Sanford, FL. (Florida Archives Photo) (SM-200-615)

In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

## Location and Topography

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913 and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties

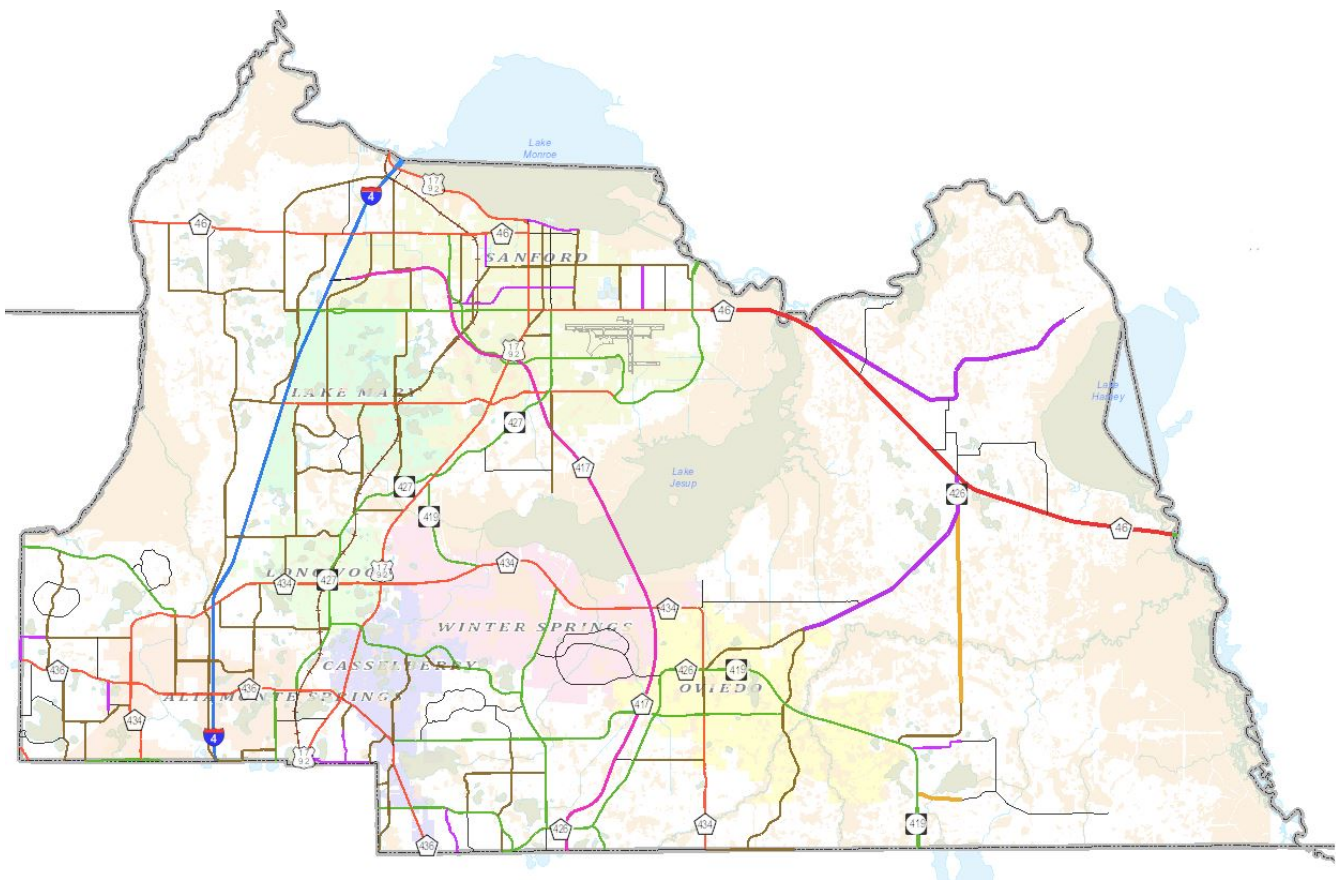
# HISTORY OF SEMINOLE COUNTY

are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.

Seminole County's location provides for a climate that has an average high temperature in July of 92 degrees, an average low temperature in January of 49 degrees.



# SEMINOLE COUNTY GOVERNMENT ORGANIZATION

## Structure of County Government

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, library operations, natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

## “Home Rule” County Charter

The Florida Constitution provides for “home rule” county charter government when approved by the voters by referendum. Under the “home rule” charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the “home rule” constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager’s direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of the County. An administrative code detailing all the County’s regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County’s five districts. Elected by the County at large, each serves a four-year term, and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court & Comptroller, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.



By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.

# SEMINOLE COUNTY AT A GLANCE

## A Century of Success

Seminole County turned 100 years old on April 25, 2013. The centennial benchmark was commemorated with a 100-day celebration that highlighted five of the County's points of pride. The centennial event focused on Agriculture, Education, Historic Preservation, Quality of Life, and Transportation here in Seminole County and was designed to celebrate our heritage while embracing our future.



### MEDIAN HOME PRICE

<u>2023</u>	<u>2024</u>	<u>Change</u>
\$381,033	\$422,222	10.8%

## Housing

Seminole County has been able to retain its residential community characteristics despite being one of the fastest growing areas in the State of Florida. Traditional estate homes on oversized lots, contemporary subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the

housing in Seminole County (Detached Single Family Homes – 118,801, Townhomes – 15,224, Condominiums – 15,162, Mobile Homes – 1,736, Duplexes – 1,152, and Apartment Complexes – 208). Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

## Population and Age Demographics

Seminole County is the 13<sup>th</sup> most populous county in Florida and makes up approximately 2.2% of the state's total population. The 2023 population for Seminole County is estimated at 486,839 which is a 0.6% increase over 2022. The population is expected to increase another 11% by 2030, highlighting the fact that Seminole County is viewed as an attractive place to live and is still growing. As of 2022, 16.7% of the county's population was 65 years or older compared to 21.6% for the State of Florida and 20.4% of the county's population was under 18 years of age compared to 19.3% of the State of Florida.

The 2023 estimated populations as of April 1, 2023 for the seven municipalities are: Sanford (64,508), Altamonte Springs (47,420), Oviedo (40,261), Winter Springs (39,097), Casselberry (30,061), Lake Mary (17,366), and Longwood (16,408). The estimated population for Unincorporated Seminole County is 231,718.

## Transportation



In the Spring of 2014, SunRail opened in Central Florida, providing commuter rail service with four stops in Seminole County. This exciting new travel choice helps citizens and visitors save money on fuel while commuting throughout the County.

Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Central Florida GreenWay) is a partial beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney World. The new Wekiva Expressway will connect Highway 417 with Highway 429 to complete the full beltway around the Orlando area by connecting Sanford area with Apopka and west side of Orlando. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

# SEMINOLE COUNTY AT A GLANCE

Bus service is provided within the regional metro area by the Central Florida Regional Transportation Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

## Medical Facilities

Medical facilities are provided by Advent Health Altamonte Springs, which is part of Advent Health Orlando; the Orlando Health South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.

## Education

Seminole County Schools are renowned for excellence and is widely recognized as a Premiere National School District. Seminole County Schools were named 3<sup>rd</sup> best school district in Florida by Niche.com for 2024. The graduate rate for students is around 93% which is 6% above the State average of 87.3%, 1<sup>st</sup> among all Central Florida Districts, 1<sup>st</sup> out of the 17 largest Florida School Districts, and 9<sup>th</sup> highest in the State.

The Seminole County Public School District ranked 1<sup>st</sup> in the State for Science, Technology, Engineering and Math education (STEM) and is one of the top districts in the State in calculus and physics enrollment as well.

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. There are currently 11 baccalaureate degree programs being offered.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers 103 Baccalaureate and 125 Graduate (Master’s and Doctoral) degree programs, 3 Research Specialist degree programs, as well as numerous Graduate Certificates. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education in the area.

## Media Services

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Sanford Herald, Orlando Business Journal and other magazines. The area is served by 21 AM and 39 FM radio stations as well as 19 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.



2023 Top 10 Seminole County Private Employers		
Company	Business Type	Employees
AdventHealth	Healthcare	4,000
Deloitte Consulting	Information Services	2,000
JPMorgan Chase Bank N.A.	Financial Services	2,000
Strada Services	Construction	1,000
Mitsubishi Power Systems Americas	Industrial Equipment	1,000
Verizon Corporate Resources Group	Telecommunications	1,000
Orlando Health South Seminole Hospital	Healthcare	1,000
Paylocity Corporation	Professional Services	1,000
BNY Mellon Bank / Pershing	Financial Services	1,000
Liberty Mutual Insurance Company	Insurance	1,000

## Employers

The top 10 single-site private employers in Seminole County employ over 15,000 people. These companies provide a wide array of services, including healthcare, information services, financial services, construction, industrial equipment, telecommunications and insurance.

Retail Trade (12.6%), Construction (11.3%), Health and Social

# SEMINOLE COUNTY AT A GLANCE

Assistance (11%), Administrative and Support and Waste Management and Remediation Services (9.5%), Accommodation and Food Service (9.2%)

Professional, Scientific, and Technical Services (9.1%) account for over 60% of our employment.

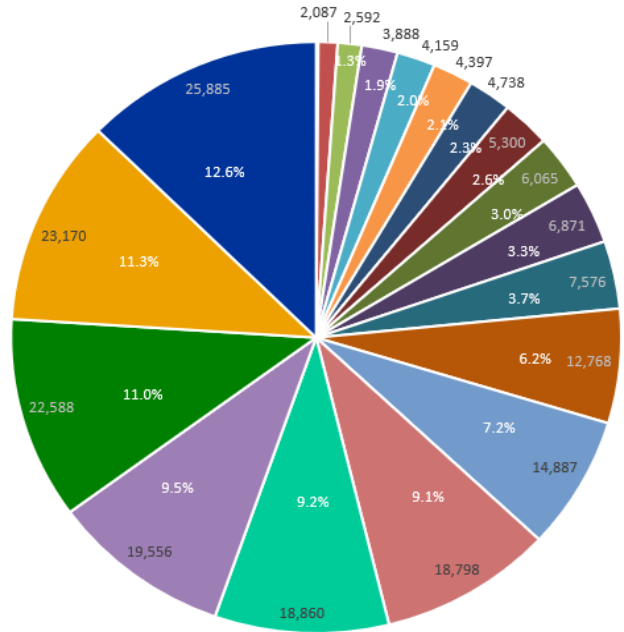
Seminole County's median household income at \$80,550 compares favorably with Florida's \$69,303 and the national \$74,755 levels.

## Employment by Industry

Approximately 23,000 business establishments in Seminole County

Top six largest industries (by employment):

- Retail Trade (12.6%)
- Construction (11.3%)
- Health and Social Assistance (11%)
- Administrative and Support and Waste Management and Remediation Services (9.5%)
- Accommodation and Food Service (9.2%)
- Professional, Scientific, and Technical Services (9.1%)



Sources: Seminole County Business Tax Receipts (Apr 2023), Florida Department of Commerce Quarterly Census of Employment and Wages (QCEW) Q-1 2023

- |  |  |
|--|--|
| ■ Agriculture, Forestry, Fishing and Hunting | ■ Arts, Entertainment, and Recreation                                      |
| ■ Manufacturing                              | ■ Management of Companies and Enterprises                                  |
| ■ Real Estate and Rental and Leasing         | ■ Manufacturing (Equipment)  |
| ■ Transportation and Warehousing             | ■ Information  |
| ■ Public Administration                      | ■ Other Services (except Public Administration)                            |
| ■ Wholesale Trade                            | ■ Educational Services   |
| ■ Finance and Insurance                      | ■ Professional, Scientific, and Technical Services                         |
| ■ Accommodation and Food Services            | ■ Administrative and Support and Waste Management and Remediation Services |
| ■ Health Care and Social Assistance          | ■ Construction   |
| ■ Retail Trade                               |  |

### Public Services

The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.





# SEMINOLE COUNTY AT A GLANCE

## Sports:

Home to the 102-acre Boombah Sports Complex and the Boombah Soldiers Creek Softball Complex, Seminole County offers world-class facilities that guarantee a home run.

- The Boombah Sports Complex features 15 state-of-the-art lighted athletic fields, nine synthetic turf and six natural turf, and has hosted more than 400 events with up to 960,000 visitors and has generated over \$211 million in economic impact since opening in 2016.
- Boombah Soldiers Creek is Central Florida’s home for elite softball tournaments, with six natural turf fields configured for women’s fast-pitch softball.
- In FY23 Seminole County hosted over 90 events that generated over 200,000 visitors and \$62 million in economic impact.
- A popular location for eco-sports, kayaking, canoeing, fishing, rowing and sailing.

## Events and Attractions

Orlando North Seminole County is home to the best of Central Florida. With lush surroundings, miles of scenic rivers and acres of beautiful parks not far from area attractions, Seminole County is a visitor’s passport to the natural beauty of Florida. For the athletic traveler, Orlando North features more than 20 state-of-the-art sports facilities, expert event assistance and top group hotels in a beautiful destination.

Seminole County’s calendar is packed with local events, attractions, and reasons to get out and explore! From art festivals to world-class sports, activities are non-stop with an exciting calendar of special events.

## Attractions:

- Adventures in Florida
- Aiguille Rock Climbing Center
- Altitude Trampoline Park Sanford
- Big Tree Park
- Black Hammock Adventures and Airboat Rides
- Central Florida Airboat Tours
- Central Florida Nature Adventures
- Central Florida Paddleboarding
- Central Florida Zoo and Botanical Gardens
- District Eat and Play
- Econ River Wilderness Area
- Emil Buehler Planetarium
- Escape Artist Sanford
- Equestrian Quest Stables
- Hidden Palms Ranch and Trail Rides
- Limo Cycle Tours
- Planet Obstacle
- Pedal Cruise Sanford
- Rivership Barbara Lee
- Sanford Ghost Tours
- Seminole Paddle Adventures
- Semoran Skateway
- Theater West End
- Top Golf
- U-Sail of Central Florida
- Wayne Densch Performing Arts Center
- Wekiva Island
- Wekiva Springs State Park



# SEMINOLE COUNTY AT A GLANCE

## Special Events:

January	Scottish Highland Games
February	Love Your Shorts Film Festival Touch-A-Truck
March	Bike Week Casselberry Spring Jazz & Art Festival Lake Mary/Heathrow Festival for the Arts Wekiva Paint Out
April	Brews Around the Zoo Riverside Dash
May	Central Florida BBQ BlowOut St. Johns River Festival of the Arts The Springs Philharmonic Concert
June	Alive After Five (monthly) Sanford Art Walk (monthly)
July	Red, Hot & Boom Star Spangled Sanford Winter Springs 4 <sup>th</sup> of July Celebration
August	Love Your Shorts Summer Rewind Wine Down Wednesdays (ongoing)
September	Latin Jazz and Art Festival
October	Biketoberfest Champions Ride for Charities Space and Air Show Zoo Boo Bash
November	Hollerbach's Oktoberfest in November Asian Lantern Festival (Zoo) Annual Craft Beer & Blues Festival
December	Asian Lantern Festival (Zoo) Light Up the Holidays Sanford Holiday Parade

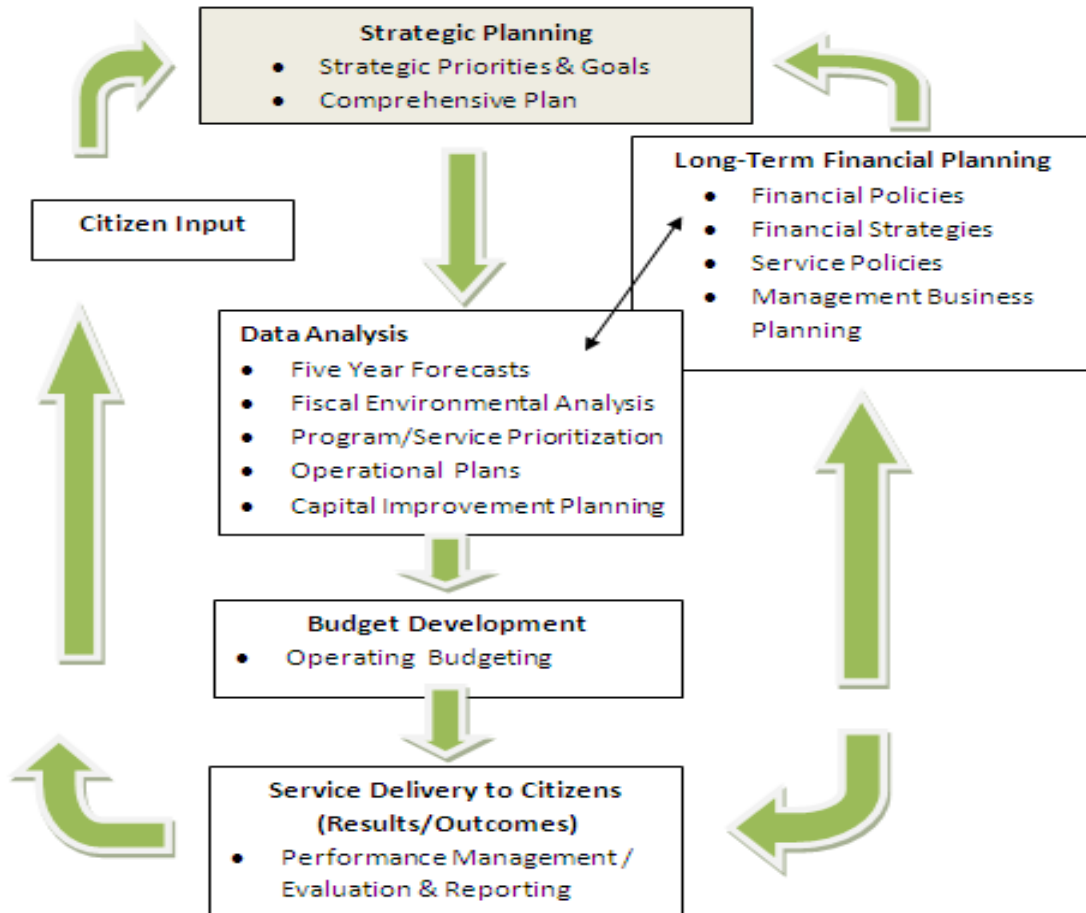


# STRATEGIC PLANNING

## Introduction

The development of a long-term fiscal plan provides the County with a comprehensive financial perspective that addresses issues of major concern while focusing on providing a consistent level of services to its citizens within the constraints of available resources and future fiscal sustainability. The County updates its fiscal plan on an annual basis integrating forecasting, organizational planning, budgeting, and citizenry demand for services.

The following flow chart illustrates how long-term planning is linked to other County processes and identifies the tools required to effectively achieve desired results. The foundation for long-range analysis and decision-making is based largely on two key components: citizen input and the impact of our ever-changing fiscal environment



The presentation of financial forecasts, program/service prioritization, and operational plans provide the Board with relevant information in determining service priorities for Seminole County citizens. These priorities are used to create countywide goals, which provide the framework for departmental objectives and identifying appropriate service levels. The end result of this process is demonstrated through the annual budgetary allocation of resources to the government service areas deemed most valuable by the citizens.

The County continually reviews its policies and strategies to maximize the use of available resources and provide management with a mechanism to ensure long-term financial stability and quality service delivery to the community. The goal is the application of consistent fiscal methodology for budget development, fund balance usage, capital improvement planning, service-level preferences, and efficient resource management through fiscal accountability.

# STRATEGIC PLANNING

## **Community Input**

Citizen input ensures that resources are applied to the services citizen's desire most. The following methods promote maximum participation:

- Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- Public meetings are scheduled, and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

## **Five-Year Forecasts**

The five-year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

## **Program/Service Prioritization and Operational Plans**

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

- Departments are required to demonstrate a maximized use of resources, providing efficiencies while assessing program effectiveness.
- Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- Departments present operational plans or long-term challenges to the Board based on future legislative impacts and resource limitations.

## **Capital Improvements Planning**

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- The Capital Improvements Program provides a five-year planning focus for infrastructure needs as well as funding strategies.
- Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.

# FISCAL POLICIES

The County's formal Fiscal Policies can be found within the Administrative Code, approved by the County Commissioners. The Administrative Code can be found on the County's internet site at <https://www.seminolecountyfl.gov/departments-services/county-attorneys-office/administrative-code.stml>. The following sections summarize the fiscal policies contained within the Administrative Code.

## **Budget Execution and Amendment**

The *Budget Execution and Amendment Policy* is contained within the Seminole County Administrative Code, Section 22.5(l). According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object classification level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System<sup>1</sup> as follows: Personnel Services, Operating Expenditures /Expenses, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is checked at the object classification level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total sub-objects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units.

The Budget may be amended or adjusted by either the Board of County Commissioners or the County Manager. In accordance with Florida Statutes, only the Board of County Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated the authority to the County Manager to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the authority to change the budget in order to amend the approved list of capital equipment purchases, the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager.

Budget amendments which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting<sup>2</sup>. Budget amendments to be approved by the County Manager are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular basis at a public Board of County Commissioner's meeting as an informational item.

## **Fund Balance**

Fund balance represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

The Fund Balance policy is created to establish a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of

<sup>1</sup> This document may be found at <https://myfloridacfo.com/docs-sf/accounting-and-auditing-libraries/localgov/2021-2022-uas-manual.pdf>

<sup>2</sup> <https://www.seminolecountyfl.gov/departments-services/board-of-county-commissioners/meetingagenda-landing.stml>

# FISCAL POLICIES

the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

- Fund Balance - fund balance means the difference between fund assets and fund liabilities. Fund balance is also referred to as net assets.
- Reserved Fund Balance - reserved fund balance is the portion of fund balance that is legally restricted and is not available for appropriation or expenditure.
- Unreserved Fund Balance - unreserved fund balance represents expendable available financial resources. (d) Designated Fund Balance - designated fund balance is that portion of unreserved fund balance that reflects the County's self-imposed limitations on the use of otherwise available expendable financial resources.
- Undesignated Fund Balance - undesignated fund balance is that portion of unreserved fund balance that represents available financial resources which have not been obligated to a specific purpose.
- Unreserved/undesignated Fund Balance Level
  - Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for tax-supported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.
  - In calculating the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance.
    - General Fund - the unreserved/undesignated fund balance level for the General Fund (inclusive of all budgetary sub-funds) shall be maintained in the range of 5% to 10% of general fund operating revenues.
    - Transportation Trust - the unreserved/undesignated fund balance level for the Transportation Trust Fund shall be maintained in the range of 5% to 10% of operating revenues; unless when combined with the County's General Fund, the combined
    - Fire Protection - the unreserved/undesignated fund balance level for the Fire Protection Fund shall be maintained in the range of 5% to 10% of operating revenues.

If a surplus (an amount in excess of the established minimum level) is determined, it can be designated or appropriated during the next budget amendment for the following purposes:

- To fund unforeseen expenditure requirements or offset unanticipated revenue fluctuations.
- Reduction or Avoidance of Debt - if financial analysis demonstrates an advantage for the County, the surplus may be applied to reduce or eliminate short-term debt or reduce the principal amount the County needs to obtain from a scheduled borrowing.
- Tax, Fee, or Rate Stabilization - surplus funds may be designated for stabilization in order to avoid raising taxes, fees, or rates related to the fund in subsequent years.
- Applied to a Capital Replacement Program - surplus funds may be used to supplement or enhance a capital replacement program such as vehicle, personal computer, or heavy equipment replacement, or any other capital renewal and replacement program initiated by the County.
- One-time Capital Needs - since a surplus does not represent a recurring source of revenue it should not be seen as a source to fund recurring expenses; however, if a one-time capital expenditure has been identified, the

# FISCAL POLICIES

surplus may be appropriated for this use. The operating impacts associated with the capital expenditure, if any, shall be evaluated simultaneously with the approval of the capital appropriation.

If a shortfall (an amount below the established minimum level) is determined, the unreserved/undesignated fund balance is to be rebuilt through the following mechanism.

- An appropriation during the next annual budget process of at least 20% of the established minimum level until it has been reached. If this is financially infeasible,
- A written plan shall be forwarded by the County Manager to the Board of County Commissioners for approval in order to restore the unreserved/undesignated fund balance to the established minimum level within a time frame deemed reasonable and appropriate.

## **Debt Management**

The complexity of the debt issuance process varies depending on the type of financing requiring the County to employ qualified consultants (bond counsel, financial advisors, independent accountants, etc.) to assist the County in obtaining the most cost-effective financing. County staff and consultants should adhere to the following guidelines in structuring each debt issuance.

- Method of Financing. The County will use a "pay as you go" policy unless internal funding is not sufficient to meet capital needs or future citizens will realize a significant portion of the benefit of a project.
- Financing Parameters (Guidelines).
  - Projects will not be financed for greater than the useful life of the improvement.
  - Whenever economically feasible, the County will use revenue, special assessment or other self-supporting bonds instead of general obligation bonds.
  - The County may pursue a negotiated sale if one or more of the following conditions exists:
    - Unstable market conditions that require flexibility in pricing or precise timing which would not be expected through a competitive sale.
    - Concerns regarding credit quality and availability of credit enhancements.
    - Security for repayment is new, unproven, or may be perceived as unreliable by the market.
    - Innovative or unusual structuring techniques are advantageous.
    - Changes or anticipated changes in laws or regulations would make prompt sale of bonds desirable.
    - Credit enhancement will be utilized when necessary to lower total borrowing costs.
    - The County will competitively bid investment of escrow funds for advance refundings if it is expected that bids will result in lower costs and the required securities are available in the market.
- Debt Issuance Plans. The County will include debt issuance plans in its long-term capital plan

## **Investments**

This investment policy applies to all financial assets held by or for the benefit of the Board of County Commissioners (the "Board") of Seminole County (the "County") by the Seminole County Clerk of the Circuit Court (Clerk) acting in the capacity as Clerk of the Circuit Court and Comptroller and the custodian of County funds. This policy does not include the financial assets held individually or under the control of any of the Constitutional Officers of Seminole County until such time that control of such funds pass to the County.

# FISCAL POLICIES

Investments of the County are subject to Chapter 218, Part IV, Florida Statutes. This policy is established pursuant to and shall conform to the provisions of Section 218.415, Florida Statutes. The proceeds of certain bond issues may be further limited or expanded by their respective bond resolutions or covenants and shall not be considered to be in conflict with this investment policy.

The County shall strive to achieve with each investment opportunity, the objectives, in order of priority:

- Safety – The primary objective of the County’s investment activities is the protection and preservation of the investment capital.
- Liquidity – The County’s investment strategy will provide sufficient liquidity to meet cash flow requirements by utilizing marketable securities with structured maturities and retaining sufficient balances in bank deposit accounts, investment pools or money market funds allowing for daily withdrawal of funds.
- Investment Income – The County will strive to maximize the return on the portfolio, while first endeavoring to minimize risk to public funds.
- Factors not considered – Environmental, Social and Governance (ESG) factors will not be considered in investment decisions.

In addition to the quarterly report submitted by the County Investment Advisor as required herein, the Clerk shall provide a monthly report to the Board, appropriate County management staff, and any other interested parties. The report shall include, but not be limited to, the following:

- Name of the Security
- Original Cost of the Security
- Current Market Value
- Settlement Date
- Date of Maturity
- Coupon Rate
- Credit Rating
- Yield to Maturity
- Accrued Interest
- Portfolio Diversification Ratios

Mortgage pass-through investments will be categorized by stated maturity, estimated maturity, or average life.

The Board shall be notified immediately upon any deviation from the currently approved investment policies.

The Board finds that the development of a sound financial strategy requires specialized knowledge and skills. Multiple circumstances must be considered when investing public funds, not the least of which include the state of the economy, investment laws, and potential market outcomes. Ensuring that decisions related to the investment of public funds are supported by the advice of professionals with the appropriate level of investment expertise and training is in the best interest of the public. As such, the Board shall utilize an external state and/or federally licensed investment advisor (hereinafter “County Investment Advisor”) to provide recommendations and guidance regarding administration and management of this policy and underlying portfolio. All securities recommended for purchase by the County Investment Advisor must be in compliance with the constraints identified by this policy with respect to specific instruments, maturity, composition, credit, and diversification. It shall be the policy of the Board to rely upon the advice of the County Investment Advisor, as the qualified investment expert, when making investment decisions. The Clerk, as custodian of the County funds, shall implement the Board’s investment decisions as soon as practicable.

The County Investment Advisor and the Clerk will meet quarterly. The County Investment Advisor shall provide the County with quarterly reports on performance and compliance with the policy. The quarterly report shall contain the portfolio’s weighted average yield compared to established benchmarks each quarter, with both a data table and corresponding graph presented to the Board. The benchmarks that shall be used are the average yield on the 6-month and 12-month Constant Maturity Treasury (CMT) indices during the prior quarter’s reporting period. The benchmark is intended to serve as an indication of general market yield and to establish a clear frame of reference



# FISCAL POLICIES

and understanding for the County's investment performance. It is not intended as a hurdle that the County must meet, as this practice may encourage undue risk during periods of rapidly rising interest rates.

The County Investment Advisor shall be selected in conjunction with the procurement of the County Financial Advisor services unless otherwise directed by the Board. In these services, the Board will consider past investment performance; fees; assets; under management; experience of the firm and the individuals managing portfolios of similar size and complexity, and investment restrictions. The County Investment Advisor will be evaluated annually by the County. The determination of retention will be based upon the investment performance, compliance with this policy, and State and Federal law.

- The standard of prudence to be used by County shall be the "prudent person rule" which shall be applied in the context of managing the overall portfolio. Persons performing the investment functions acting in accordance with written policies and procedures, and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.
- The "prudent person rule" is herein understood to mean the following: Investment shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital as well as the probable income to be derived.
- An Investment Advisor retained by the County shall be held to the "Prudent Expert" standard which states that a fiduciary shall manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

The Clerk, when implementing the Board's investment decisions, shall purchase or sell investment securities at prevailing market rates except for investments such as Guaranteed Investment Contracts (GICs) or Flex Repurchase Agreements (Repos) involving bond proceeds for which the Board's authorization and approval shall be separately provided in the bond sale and authorization documents. Authorized Investments shall consist of the following:

- The Local Government Surplus Funds Trust Fund, "Florida Prime", the State investment pool administered by the State Board of Administration (SBA) or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01 of the Florida Statutes, and established in Section 218.405.
- Money Market Funds – Securities and Exchange Commission (SEC) registered, AAA-rated money market funds offered by prospectus with permitted investments limited to government securities and repurchase agreements backed by government securities.
- U. S. Treasuries – for which the direct obligations of, or the obligations the principal and interest, are unconditionally guaranteed by the United States Government. Such securities will include, but not be limited to, Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strip Coupons (Zeros).
- Federal Agencies – bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by the United States Government. Such agencies include but are not limited to, Private Export Funding Corporation (PEFCO), Small Business Administration (SBA), Housing and Urban Development (HUD), Federal Housing Administration, Federal Financing Bank, Governmental National Mortgage Association ("Ginnie Mae"), Tennessee Valley Authority (TVA), and the Department of Veteran Affairs (VA).
- Federal Instrumentalities – bonds, debentures, and other evidence of indebtedness issued or guaranteed by the issuing entity itself. Issuers shall include, but are not limited to, the Federal Farm Credit Bank (FFCB), the Federal Home Loan Bank (FHLB), the Federal National Mortgage Association (Fannie Mae), and the Federal Home Loan Mortgage Cooperation ("Freddie Mac").

## FISCAL POLICIES

- Time deposits, savings accounts, and non-negotiable Certificates of Deposit issued by qualified banks or savings banks under the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes, and doing business and situated in the State.
- Guaranteed Investment Contracts (GICs) and Repurchase Agreements (Repos) – Any investment in a GIC or Repo shall be done with Primary Dealers, as designated by the Federal Reserve Bank of New York, with a credit rating of A or better from S&P or Moody’s, or other financial institutions rated “AA” by S&P or “Aa” by Moody’s. Repurchase agreements shall include both overnight and term repurchase agreements to be priced daily, as well as flexible repurchase agreements (“flex repos”) which are authorized solely for the investment of bond proceeds. The maturities of the Guaranteed Investment Contracts and Flex Repos shall correspond to the County’s cash flow forecasts on the specific bond issue. Required collateral shall be maintained at a minimum of 102% of the outstanding balance of the contract or agreement along with accrued interest and shall be limited to securities authorized within this policy. Collateral shall be held with a third-party safekeeping agent and registered in the name of the County.
  - All GIC and Flex Repo Investments must be competitively bid and fully documented to the extent required by Federal regulations. The investment of bond proceeds into a GIC or Flex Repo must be approved by the Board prior to initiating the bid process.
- Mortgage-backed securities (MBS) issued by Fannie Mae, Freddie Mac and Ginnie Mae: limited to pass-through pools and balloons. Private label pools, whole loans and Collateralized Mortgage Obligations (CMOs) are not permitted.
- Commercial Paper with a stated maturity of two hundred seventy (270) days or fewer from the date of its issuance, rated not less than A-1 or P-1 or an equivalent rating by at least two (2) nationally recognized credit rating agencies; or one (1) nationally recognized credit rating agency and fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States.
- Bonds, or other evidence of indebtedness of U.S. counties, incorporated cities, towns, or duly organized school districts which carry a minimum “AA-” rating by Standard and Poor’s, “Aa3” by Moody’s Investor Service, or the equivalent rating by a nationally recognized rating agency at the time of purchase.
- Corporate bonds, debentures, and notes that are denominated in United States dollars. The debt must be rated at least “AA-” by Standard and Poor’s, or “Aa3” by Moody’s Investor Service, or the equivalent rating by a nationally recognized rating agency.

Any non-permitted investment currently held in the County’s portfolio at the adoption of this policy may continue to be held to maturity or timely, subsequent sale.

Derivatives, as well as any Investment not specifically listed in this Section, are not eligible for purchase by the County.

The investment portfolio shall be structured in such a manner to match investment maturities with cash needs as they come due. Liquidity and maturity consideration are as follows:

- Current operating funds will be matched with anticipated cash flow needs and will be kept in relatively short-term investments. These short-term investments will include the depository bank, money market funds, the State Board of Administration (SBA) Florida Prime pool, repurchase agreements, federal agencies and instrumentalities and U. S. Treasuries with maturities of one (1) year or less.

Bond proceeds and other restricted capital funds will be invested to match the projected cash flow needs in accordance with bond covenants, construction contracts and other capital plans. Maximum maturities may be exceeded when deemed beneficial and authorized by the Board.

# FISCAL POLICIES

The County’s total portfolio may contain investments with stated maturities not exceed five (5) years, with the exception of mortgage-backed securities, while the weighted-average maturity of the overall portfolio shall be limited to three (3) years.

Revenue flows and anticipated cash inflows will be analyzed and considered in the investment decision. To optimize funds as well as insure sufficient liquidity the County will provide the Clerk and County Investment advisor with cash flow forecasts reflecting the amount needed to remain liquid to meet disbursement obligations. The cash flow forecasts will reflect an estimate of cash receipts and disbursements by quarter for a rolling two-year period, as well as identify core funds or those funds available for longer-term investing.

➤ **Maximum Maturity on Securities.**

<u>Security</u>	<u>Maturity Limit</u>
State Board of Administration	N/A
Money Market Funds	N/A
U.S. Treasuries	5 years
Commercial Paper	270 days
Municipal Obligations	5 years
Corporate Obligations	3 years
Federal Agencies and Federal Instrumentalities	5 years
Certificates of Deposit	1 year
Term Repurchase Agreements	30 days
Flex Repos and GICs	N/A
Mortgage Backed Securities	30 years

➤ **Portfolio Activity and Maturity Management.** The investment philosophy of the County is to “buy and hold” but the maturity composition of the portfolio and the general economic conditions will be evaluated to determine if a replacement investment would be advantageous. Accounting losses may be incurred in this situation if an economic gain is achieved. The portfolio maturity may be shortened or extended dependent on interest rate projections or the portfolio quality may be improved by reducing the maturity or risk of a security.

Prudent investing necessitates that the portfolio be diversified as to instruments and dealers. The following maximum limits are guidelines established for diversification by investment type.

<u>Security Type</u>	<u>Portfolio Limitations</u>
State Board of Administration	30 percent
Total Investment Pools	40 percent
Money Market Funds	100 percent
U.S. Treasuries	100 percent
U.S. Treasury Strip Coupons (Zeros)	5 percent
Federal Agencies and Federal Instrumentalities	80 percent
Certificates of Deposit	20 percent
Term Repurchase Agreements	10 percent
Mortgage Backed Securities	30 percent
Commercial Paper	20 percent
Municipal Bonds	20 percent
Corporate Bonds	10 percent

NOTE: Allocation to any single issuer of Commercial Paper, Corporate or Municipal bonds shall be limited to 5 percent (5%) of the total portfolio at the time of purchase.

# FISCAL POLICIES

Leveraged investments or agreements are prohibited. Bond proceeds shall be invested in accordance with the covenants in the governing resolution, indenture and related issuance documents. All GICs and Flex Repos comprised of bond proceeds shall be excluded from the portfolio composition limits in subsection (1), above, when calculating percentages to test portfolio issues.

Assets held shall be diversified to control the risk of loss resulting from the over concentration of assets in a specific maturity, issuer, instrument, dealer, or bank. Diversification strategies within established guidelines shall be reviewed and revised periodically by the County Investment Advisor, who shall make recommendations to the Board based on the finding of such reviews.

The County Investment Advisor and Clerk, as custodian of the County funds, and any investment officers designated by the Clerk to perform the investment functions in accordance with these written policies and procedures, are required to annually complete eight (8) hours of continuing education in subject courses of study related to investment practices and products.

It is the policy of the County to purchase securities only from those broker/dealers or financial institutions included on the County's approved list.

Financial institutions will be included on the approved list if they have been designated a Qualified Public Depository as determined by the State of Florida and State Statutes. A listing of the Qualified Public Depositories is available on a quarterly basis from the *Florida Administrative Weekly*.

In addition, the list may include primary government security dealers and regional brokers and dealers that qualify under the Securities & Exchange Commission Rule 15C3-1 (Uniform net capital rule) and are registered to do business in the state of Florida.

All approved broker/dealers or the County's Investment Advisor will acknowledge in writing that they have received a copy, read, and concur with the County's investment policy prior to engaging in any investment activity involving County funds.

The County Investment Advisor shall present the approved list to the Board on an annual basis for information and disclosure purposes.

The Clerk will execute a third-party custodial and safekeeping agreement with a third-party custodial and safekeeping institution. All securities purchased and/or collateral obtained shall be properly designated as an asset of the County and held in safekeeping. No withdrawal of such securities, in whole or part, shall be made from safekeeping except as authorized by the Clerk. The third-party custodial safekeeping agreement shall include letters of authority from the Clerk; details as to responsibilities of each party with respect to notification of security purchases, sales delivery, repurchase agreements, wire transfers, safekeeping and transaction costs; and procedures in case of wire failure or other unforeseen mishaps, including the liability of each party.

The Clerk and the County Investment Advisor shall require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Master Repurchase Agreement.

The Clerk and the County Investment Advisor shall jointly determine the approximate maturity date(s) based on cash flow needs, market conditions and portfolio analysis and select one or more optimal types of investments for approval by the Board. A minimum of three (3) qualified banks and/or dealers will be contacted and asked to provide bids to the Clerk.

- Bids will be held in confidence until the best bid is determined and awarded.
- Documentation will be retained for all bids, with winning bid clearly identified.
- If the maturing investment is a certificate of deposit, and the depository institution has performed to the satisfaction of the County, that depository institution shall be asked to submit a competitive bid, and that bid shall be equal to or greater than competing bids in order to retain funds.

## FISCAL POLICIES

- If the highest bid is not selected, the reasons for that decision will be clearly documented on the bid forms.
- In the event that a broker/dealer or financial institution initiates and proposes a security swap that provides a financial advantage to the County, the Clerk may bypass obtaining bids from competing dealers provided that the Clerk can verify fair market value was obtained.
- In certain circumstances, when the County Investment Advisor believes an investment security with exceptional value in the market will not be available for the time it would take to receive additional bids, it may be purchased without obtaining the required three bids, *provided that fair market value can be established*. Fair market value may be established by showing a similar security that is being offered in the market at the same time.

The Clerk shall exercise and monitor a set of internal controls to be conducted through the County Finance Director. Said controls are designed to protect the County's fund and ensure the proper accounting and reporting of investment transactions. Written procedures shall be maintained. Such controls shall consist for the following:

- All securities purchased or sold will be transferred only under the "delivery versus payment" (DVP) method to ensure that the funds or securities are not released until all criteria related to the specific transaction have been met.
- The Clerk is authorized to accept on behalf of the County, trust receipts or confirmations as evidence of the actual delivery of the obligation or security in return for the payment of the investment.
- Trust receipts or confirmations shall fully describe the various securities held. The receipt or confirmation shall state that the investment is held in the County's name.
- Telephone or wire transfer transaction will be confirmed by subsequent written documentation.
- There will be adequate separation of duties with a clear delegation of authority among investment personnel.
- Custodial safekeeping will be properly utilized.
- Operational reviews, performance evaluations and interim and annual reporting shall be completed by the Clerk.
- The Clerk will not take physical possession of any security or investment.
- There shall be specific limitations regarding securities losses and remedial action shall be taken as soon as possible.
- A wire transfer agreement with the custodial bank outlining the various controls and security provisions for making and receiving wire transfers will be established.
- Collusion is Prohibited.
- Written dealer confirmation and monthly and/or quarterly custodial account statements will be maintained.
- All daily investment activity will be coordinated and reviewed by the Assistant Finance Director and the Finance Director. Investment activity must be approved by the Clerk, Chief Deputy Clerk or Finance Director.
- The following positions are designated as having the authority to initiate all investment activities directed by the Board, and shall be considered investment officers for the purposes of this policy:
  - Clerk of the Circuit Court & Comptroller
  - Finance Director
  - Assistant Finance Director

# FISCAL POLICIES

- Revenue Supervisor
- All other designees at the discretion of the Clerk
- Periodic training and educational opportunities in investment and related subjects will be provided and made available to appropriate investment personnel.
- Additional internal controls may be established by the Clerk.

It is sometimes necessary to react quickly to rapidly changing investment markets in order to protect the safety of taxpayer assets, fund the day-to-day needs of county government, and take advantage of the best value of an investment at the time of purchase. Therefore, the Board of County Commissioners, recognizing that drastic changes in the financial markets may occur rapidly and unexpectedly, authorizes the Clerk, as custodian of surplus county funds, to make appropriate trades under the following conditions and with the acceptance of advice from the County Investment Advisor:

- Where increased risk factors of an investment make divestiture desirable; or
- Where day-to-day operations of county government require the immediate movement of assets to properly fund county government; or
- Where an investment of high value to the portfolio may become available.

In addition, if the Board of County Commissioners has approved an investment for future purchase, and the investment yield on the day of purchase is significantly below the expected yield as presented to the Board, the purchase shall be made if the prevailing market yield is not less than 15 basis points below the yield at the time of approval by the Board. If the differential is *more* than 15 basis points, the Clerk and the Investment Advisor shall decide if it is still in the best interest of the County to follow through with the approved transaction. If the trade is executed at the lower yield, the investment advisor will be responsible for submitting an outline of the reasons for this decision to the Board.

All trades effectuated pursuant to this subsection P must follow the intent and structure of the Investment Policy and the Board's periodic direction, and will be made immediately available for review by the Board of County Commissioners and the County Manager in the form of a written investment report.

## **Changes to Financial Policies**

The Resource Management Department and the Office of Management & Budget continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners during a regularly scheduled meeting for discussion and action. If any changes to the policies are approved by the Board of County Commissioners, the updated policies will be included in the County's Administrative Code (Section 22.5) which can be viewed online.

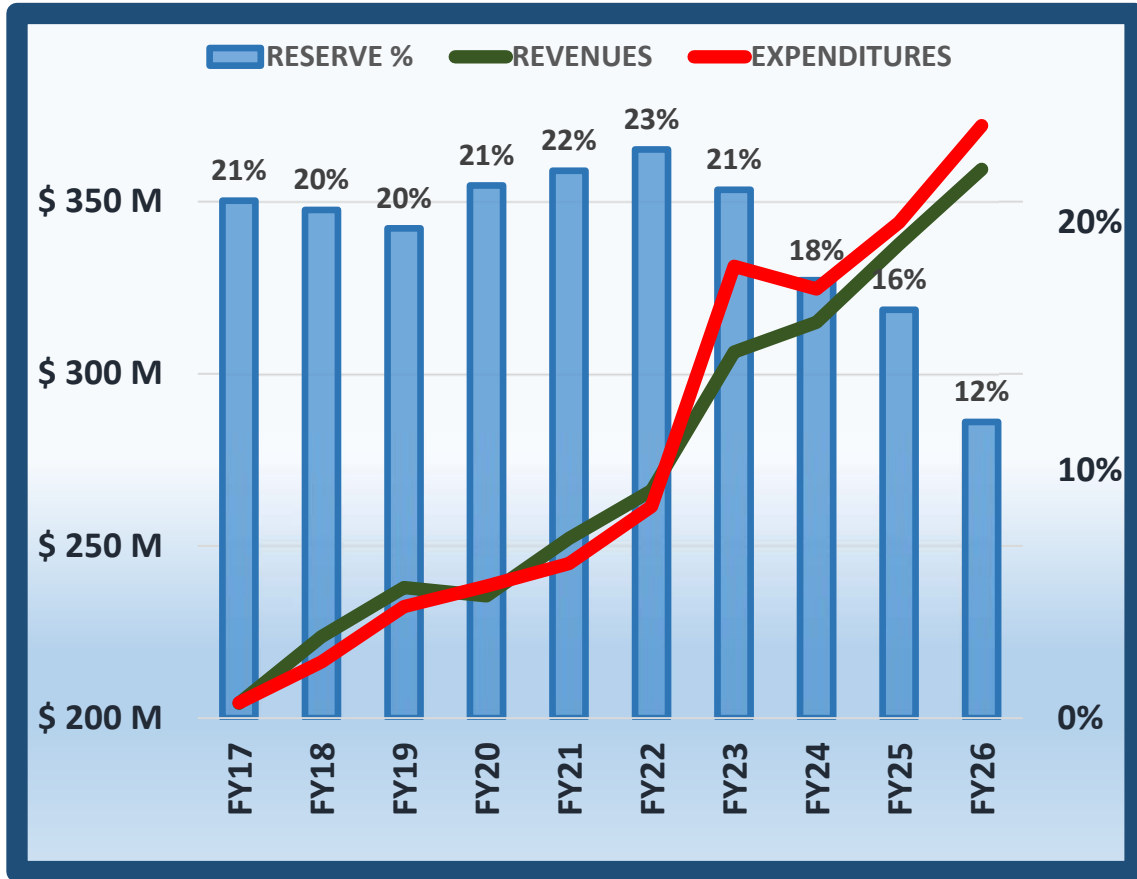
## SHORT TERM INITIATIVES

- Provide consistent level of services to citizens within the constraints of available resources and future fiscal sustainability.
- Regain structural balance in the General Fund to minimize use of reserves only for one-time capital needs. Avoid relying on reserves to balance base operations.
- Ensure that essential County Services can be maintained in event of potential revenue losses, including Property Taxes, Sales Taxes, and Gas Taxes.
- Increase Water and Wastewater rates by 4.6% in order to adequately fund operating and \$21M in new capital infrastructure, equipment, and facilities costs for FY 2023/24.
- Increase Solid Waste tipping fees by 5.25% effective 1/1/2024 which will help fund equipment needs at the Transfer Station and County Landfill.
- Continue to improve analysis and reporting capabilities of the County's budget software program to integrate with the current financial system for efficiency savings and future process improvements.
- Control countywide overtime by using proper scheduling and Comp Time.
- Continue Economic Development initiatives in the amount of \$1M for FY 2023/24 to promote business growth in Seminole County.
- Maximize utilization of County Park Facilities, such as the Sports Complex, Soldiers Creek Park, Sanlando Park, and Wekiva Golf Course. Countywide Leisure Service facilities are expected to generate over \$4M in Revenue within Seminole County.
- Continue construction projects associated with the voter approved One Cent Local Government Infrastructure Sales Tax program. \$58M of new projects budgeted in FY 2023/24
- Continue to construct, staff, and equip new Fire Stations to meet the County's growing need for services.
- Continue to review and develop plans to create operational efficiencies for County court facilities, public facing locations, and other workspaces.

# LONG TERM FINANCIAL PLANNING

## Five-Year Forecast/General Fund

A summary of the FY 2023/24 to FY 2030/31 Five-Year Forecast for the General Fund is presented below.



### Forecast Assumptions:

#### Revenues

- Ad Valorem Taxes – Countywide Millage 4.8751
- Taxable Property Values increasing at 7% in FY25; 6% in FY26; and 6% thereafter
- Sales Taxes increasing at 3% annually
- Utility Taxes increasing at 2% annually
- Communication Service Tax flat at 0% growth

#### Expenditures

- Personnel Services growth of 3.3%, including new positions
- Operating expenditures increasing 2% to 3% annually
- LYNX becoming un-subsidized from ARPA funding and then 6% annual increase
- Facilities Planned Work Transfer \$2M per year
- Fleet Renewal Transfer \$2M per year
- County funded operations of SunRail at \$11.8M per year starting in FY25

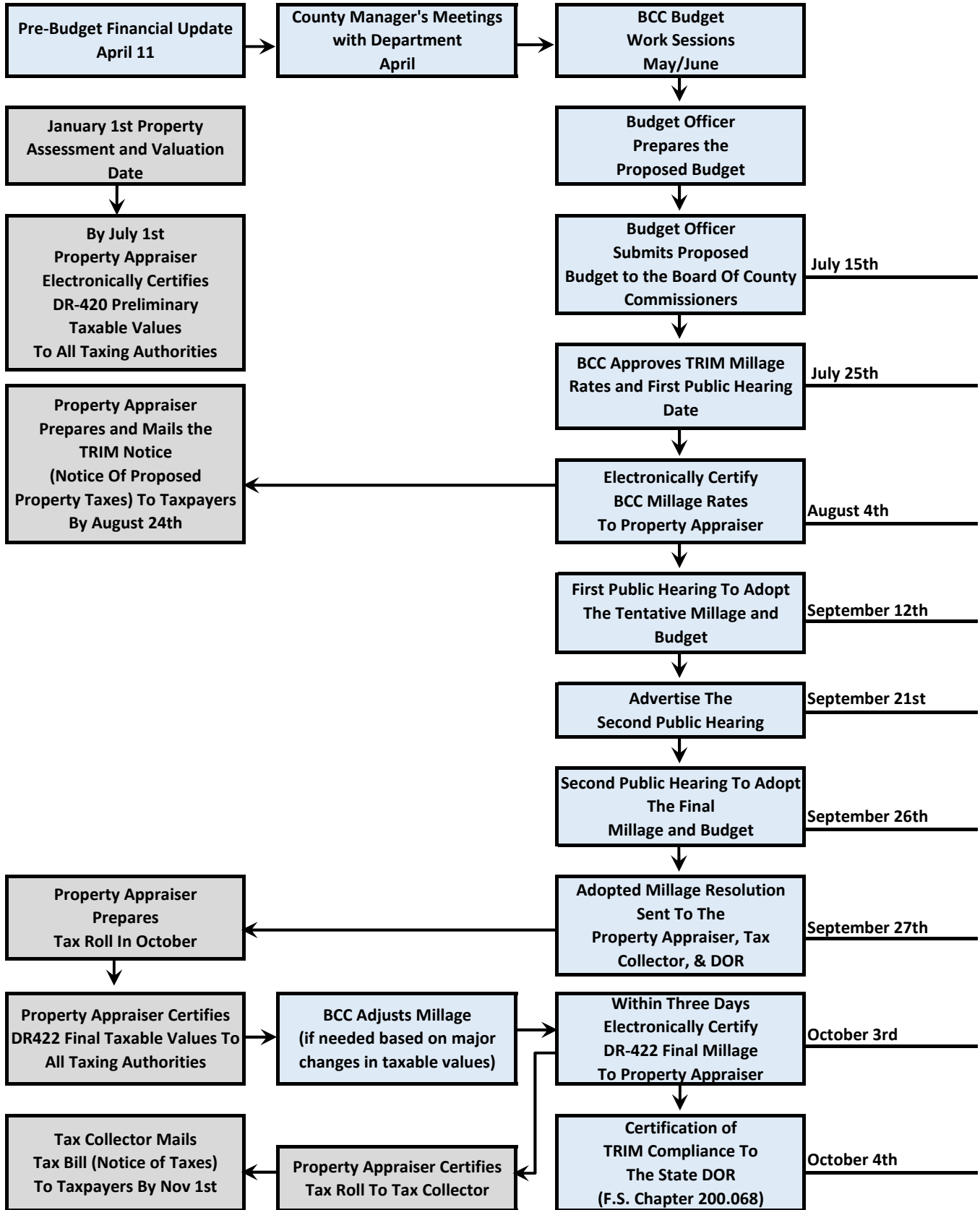


## LONG TERM GOALS & OBJECTIVES

- Maintain adequate General Fund balances, while funding base operations and capital replacement.
- Maintain the current level of services provided to our citizens.
- Development of a more holistic approach to structural balancing with the BCC and Constitutional Officers.
- In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.
- Continue discussions with the seven cities located within the County for possible cost reductions/productivity increases through a consolidation of services. Three of the cities have consolidated their Fire Departments with the County.
- Develop / Integrate County software systems that allow management to better measure and evaluate new SMART goals and objectives.
- Bring all County Fleet into good repair through a funding plan that will result in no vehicles being past end of life recommendations.
- Review and update impact/mobility fees to an appropriate level to fund new growth needs.
- Maintain a reliable and interoperable radio telecommunications system for first responders and governmental staff throughout all municipalities, school district, higher education institutions, and county government agencies.
- Generate economically impactful leisure opportunities to provide economic growth through leisure programs and services.
- Provide connectivity and enhance mobility for citizens of the County, including enhanced ADA access and pathway to public facilities.
- Protect and improve the water quality of Seminole County's surface water resources through educational outreach, collaboration with other stakeholders, restoration activities and implementing structural and non-structural projects.



# BUDGET DEVELOPMENT CALENDAR



DR 420 - Preliminary Certification of Taxable Values

DR 422 - Final Certification of Taxable Values (prior to extending tax roll)

# COUNTYWIDE BUDGET SUMMARY

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE
<b>PROPERTY TAX RATE (MILLS)</b>				
COUNTYWIDE	4.8751	4.8751	4.8751	0.0000
ROADS MSTU	0.1107	0.1107	0.1107	0.0000
FIRE MSTU	2.7649	2.7649	2.7649	0.0000
<b>VALUE OF A MILL (96%)*</b>				
COUNTYWIDE	38.4M	43.2M	47.7M	4.5M
ROADS MSTU	19.2M	21.6M	23.7M	2.1M
FIRE MSTU	27.3M	30.7M	33.7M	3.0M
<b>SOURCES</b>				
TAXES	86,231,771	78,807,617	88,853,100	10,045,483
AD VALOREM	265,671,447	297,881,000	328,381,000	30,500,000
PERMITS FEES & SPECIAL ASM	30,601,476	31,280,834	33,460,230	2,179,396
INTERGOVERNMENTAL REVENUE	107,233,787	71,217,819	91,279,818	20,061,999
CHARGES FOR SERVICES	135,693,938	144,771,941	147,079,719	2,307,778
JUDGEMENTS FINES & FORFEIT	1,391,112	623,000	549,000	(74,000)
MISCELLANEOUS REVENUES	7,503,227	10,924,140	16,712,815	5,788,675
OTHER SOURCES	50,202,212	2,529,695	2,559,911	30,216
<b>CURRENT REVENUES</b>	<b>684,528,970</b>	<b>638,036,046</b>	<b>708,875,593</b>	<b>70,839,547</b>
INTERFUND TRANSFERS IN	54,411,513	92,082,511	76,448,183	(15,634,328)
FUND BALANCE	-	262,362,196	286,014,861	23,652,665
<b>SOURCES Total</b>	<b>738,940,483</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>
<b>USES</b>				
PERSONNEL SERVICES	139,394,500	158,172,225	169,676,563	11,504,338
OPERATING EXPENDITURES	172,554,561	168,032,705	171,635,623	3,602,918
INTERNAL SERVICE CHARGES	39,495,536	51,675,674	53,363,005	1,687,331
COST ALLOCATION (CONTRA)	(44,540,485)	(51,675,674)	(53,363,005)	(1,687,331)
CAPITAL OUTLAY	140,630,378	109,154,830	126,445,277	17,290,447
DEBT SERVICE	19,984,154	29,643,527	34,792,772	5,149,245
GRANTS & AIDS	44,152,940	27,192,731	30,879,866	3,687,135
TRANSFERS TO CONSTITUTIONALS	165,271,505	180,694,253	195,758,996	15,064,744
<b>CURRENT EXPENDITURES</b>	<b>676,943,089</b>	<b>672,890,271</b>	<b>729,189,097</b>	<b>56,298,827</b>
INTERFUND TRANSFERS OUT	54,286,288	92,082,511	76,448,183	(15,634,328)
RESERVES	-	227,507,971	265,701,357	38,193,385
<b>USES Total</b>	<b>731,229,377</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>

# BUDGET SUMMARY BY FUND - FUNCTION

	GENERAL FUNDS	TRANSPORTATION FUNDS	FIRE DISTRICT FUNDS	SPECIAL REVENUE FUNDS	DEBT SVC FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SVC FUNDS	TOTAL BUDGET
<b>BUDGETED REVENUES</b>									
TAXES									
AD VALOREM	232,530,000	2,621,000	93,230,000	-	-	-	-	-	328,381,000
UTILITY TAX	8,453,100	-	-	-	-	-	-	-	8,453,100
COMMUNICATION SERVICE TAX	5,800,000	-	-	-	-	-	-	-	5,800,000
GAS TAXES	-	9,700,000	-	-	-	-	-	-	9,700,000
TOURISM TAX	-	-	-	6,500,000	-	-	-	-	6,500,000
INFRASTRUCTURE SALES TAX	-	58,000,000	-	-	-	-	-	-	58,000,000
LOCAL BUSINESS TAX	400,000	-	-	-	-	-	-	-	400,000
<b>TAXES</b>	<b>247,183,100</b>	<b>70,321,000</b>	<b>93,230,000</b>	<b>6,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>417,234,100</b>
PERMITS FEES & SPECIAL ASM	63,300	-	330,000	33,066,930	-	-	-	-	33,460,230
INTERGOVERNMENTAL REVENUE	48,256,500	5,789,596	160,000	37,073,722	-	-	-	-	91,279,818
CHARGES FOR SERVICES	9,826,534	1,777,902	11,200,000	2,489,283	-	-	87,636,000	34,150,000	147,079,719
JUDGEMENTS FINES & FORFEIT	549,000	-	-	-	-	-	-	-	549,000
MISCELLANEOUS REVENUES	6,945,050	2,010,000	525,000	377,765	-	-	5,480,000	1,375,000	16,712,815
<b>CURRENT REVENUES</b>	<b>312,823,484</b>	<b>79,898,498</b>	<b>105,445,000</b>	<b>79,507,700</b>	<b>-</b>	<b>-</b>	<b>93,116,000</b>	<b>35,525,000</b>	<b>706,315,682</b>
INTERFUND TRANSFER IN	35,871,005	16,120,647	-	863,951	18,111,287	-	5,481,293	-	76,448,183
CONSTITUTIONAL EXCESS FEES	2,504,000	557	50,000	5,354	-	-	-	-	2,559,911
FUND BALANCE	71,509,863	27,410,000	25,000,000	24,471,723	-	1,215,000	111,358,275	25,050,000	286,014,861
<b>TOTAL</b>	<b>422,708,352</b>	<b>123,429,702</b>	<b>130,495,000</b>	<b>104,848,728</b>	<b>18,111,287</b>	<b>1,215,000</b>	<b>209,955,568</b>	<b>60,575,000</b>	<b>1,071,338,637</b>
<b>APPROPRIATED EXPENDITURES</b>									
GENERAL GOVERNMENT	75,815,298	-	-	22,538,440	11,493,273	-	-	38,644,002	148,491,012
PUBLIC SAFETY	187,002,987	-	95,060,008	3,563,304	3,236,389	-	-	-	288,862,688
PHYSICAL ENVIRONMENT	2,951,517	1,834,183	-	31,948,777	-	-	101,390,371	-	138,124,848
TRANSPORTATION	-	102,375,980	-	12,231,609	1,743,225	-	-	-	116,350,814
ECONOMIC ENVIRONMENT	5,267,320	-	-	3,617,540	-	-	-	-	8,884,860
HUMAN SERVICES	12,278,618	-	-	3,692,531	-	-	-	-	15,971,149
CULTURE/RECREATION	26,508,014	-	-	611,380	1,638,400	55,842	3,523,678	-	32,337,314
COURT ADMINISTRATION	4,250,160	-	-	3,585,569	-	-	-	-	7,835,729
<b>CURRENT EXPENDITURES</b>	<b>314,073,915</b>	<b>104,210,163</b>	<b>95,060,008</b>	<b>81,789,149</b>	<b>18,111,287</b>	<b>55,842</b>	<b>104,914,049</b>	<b>38,644,002</b>	<b>756,858,415</b>
TRANSFERS	43,436,928	-	422,244	1,909,233	-	-	3,010,460	-	48,778,865
RESERVES	65,197,509	19,219,539	35,012,748	21,150,346	-	1,159,158	102,031,059	21,930,998	265,701,357
<b>TOTAL</b>	<b>422,708,352</b>	<b>123,429,702</b>	<b>130,495,000</b>	<b>104,848,728</b>	<b>18,111,287</b>	<b>1,215,000</b>	<b>209,955,568</b>	<b>60,575,000</b>	<b>1,071,338,637</b>

# COUNTYWIDE MILLAGE SUMMARY

FISCAL YEAR	BCC MILLAGE RATES				TOTAL BCC MILLAGE	SCHOOL BOARD	SCHOOL BOARD VOTED	ST JOHNS RIVER WMD	TOTAL MILLAGE
	COUNTY WIDE GENERAL	ROADS MSTU	FIRE MSTU	*VOTED MILLAGE					
2023/24	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.3780	0.0000	0.1793	13.3080
2022/23	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.4600	0.0000	0.1974	13.4081
2021/22	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.8250	0.0000	0.2189	13.7946
2020/21	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.9340	0.0000	0.2287	13.9134
2019/20	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	6.1330	0.0000	0.2417	14.1254
2018/19	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	6.3130	0.0000	0.2562	14.3199
2017/18	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	6.5690	0.0000	0.2724	14.5921
2016/17	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	6.8570	0.7000	0.2885	15.1612
2015/16	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	7.1490	0.7000	0.3023	15.4670
2014/15	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	7.1970	0.7000	0.3164	15.5291
2013/14	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	7.3610	1.0000	0.3283	16.0050
2012/13	4.8751	0.1107	2.3299	0.1700 D	<b>7.4857</b>	7.5530	0.0000	0.3313	15.3700
2011/12	4.8751	0.1107	2.3299	0.1700 D	<b>7.4857</b>	7.7220	0.0000	0.3313	15.5390
2010/11	4.8751	0.1107	2.3299	0.1700 D	<b>7.4857</b>	7.8010	0.0000	0.4158	15.7025
2009/10	4.9000	0.1107	2.3299	0.1451 D	<b>7.4857</b>	7.7230	0.0000	0.4158	15.6245
2008/09	4.5153	0.1107	2.3299	0.1451 D	<b>7.1010</b>	7.5430	0.0000	0.4158	15.0598
2007/08	4.3578	0.1068	2.3299	0.1451 D	<b>6.9396</b>	7.4130	0.0000	0.4158	14.7684
2006/07	4.9989	0.1228	2.6334	0.1451 D	<b>7.9002</b>	7.7530	0.0000	0.4620	16.1152
2005/06	4.9989	0.1228	2.6334	0.2041 D	<b>7.9592</b>	7.9650	0.0000	0.4620	16.3862
2004/05	4.9989	0.1228	2.6334	0.1869 D	<b>7.9420</b>	8.5120	0.0000	0.4620	16.9160
2003/04	4.9989	0.1228	2.6334	0.1910 D	<b>7.9461</b>	8.7360	0.0000	0.4620	17.1441
2002/03	4.9989	0.1228	2.6334	0.2086 D	<b>7.9637</b>	9.0000	0.0000	0.4620	17.4257
2001/02	4.9989	0.6591	2.0971	0.2208 D	<b>7.9759</b>	9.1620	0.0000	0.4620	17.5999
2000/01	4.9989	0.6591	2.0971	0.1083 D	<b>7.8634</b>	9.3450	0.0000	0.4720	17.6804
1999/00	4.9989	0.6591	2.0971	0.1170 D	<b>7.8721</b>	9.5410	0.0000	0.4820	17.8951
1998/99	5.1579	0.6591	2.0971	0.1234 D	<b>8.0375</b>	9.9180	0.0000	0.4820	18.4375
1997/98	5.1638	0.6591	2.0971	0.1987 C	<b>8.1187</b>	10.0360	0.0000	0.4820	18.6367
1996/97	5.1638	0.6591	2.0971	0.2251 C	<b>8.1451</b>	10.3080	0.0000	0.4820	18.9351
1995/96	5.1638	0.6591	2.0971	0.2134 C	<b>8.1334</b>	10.3370	0.0000	0.4820	18.9524
1994/95	5.1638	0.6591	2.0971	0.1984 C	<b>8.1184</b>	10.0930	0.0000	0.4820	18.6934
1993/94	5.2714	0.7145	2.1058	0.1127 C	<b>8.2044</b>	10.0430	0.0000	0.4700	18.7174
1992/93	5.3337	0.7244	2.1354	0.0860 B	<b>8.2795</b>	10.0710	0.0000	0.3580	18.7085
1991/92	5.3586	0.7266	2.1407	0.3384 C	<b>8.5643</b>	10.0890	0.0000	0.3580	19.0113
1990/91	5.4146	0.7924	2.3381	0.1197 A	<b>8.6648</b>	10.1960	0.0000	0.3850	19.2458

**\*VOTED MILLAGES**

- A. General Obligations & Libraries
- B. Libraries
- C. Environmentally Sensitive Lands & Libraries
- D. Natural Lands / Trails

# FIVE YEAR GROSS TAXABLE VALUE COMPARISON

FY 2019/20		FY 2020/21		FY 2021/22		FY 2022/23		*FY 2023/24	
AMOUNT	% OF CHG	AMOUNT	% OF CHG	AMOUNT	% OF CHG	AMOUNT	% OF CHG	AMOUNT	% OF CHG

## COUNTYWIDE (GENERAL FUND)

PRIOR YEAR TAXABLE VALUE	\$32,992,717,663		\$35,660,398,805		\$37,994,757,904		\$39,956,097,331		\$44,840,248,549	
EXISTING VALUE GROWTH	\$1,983,011,184	<b>6.00%</b>	\$1,808,080,492	<b>5.07%</b>	\$1,419,498,367	<b>3.74%</b>	\$3,879,593,880	<b>9.71%</b>	\$4,171,238,163	<b>9.30%</b>
CURRENT TAXABLE VALUE (before new construction)	\$34,975,728,847		\$37,468,479,297		\$39,414,256,271		\$43,835,691,211		\$49,011,486,712	
NEW CONSTRUCTION	\$684,669,958	<b>2.08%</b>	\$526,278,607	<b>1.48%</b>	\$541,841,060	<b>1.43%</b>	\$1,004,557,338	<b>2.51%</b>	\$603,381,074	<b>1.35%</b>
CURRENT GROSS TAXABLE VALUE	\$35,660,398,805	<b>8.08%</b>	\$37,994,757,904	<b>6.55%</b>	\$39,956,097,331	<b>5.17%</b>	\$44,840,248,549	<b>12.22%</b>	\$49,614,867,786	<b>10.65%</b>
AD VALOREM REVENUE GENERATED	\$167,294,498		\$178,336,429		\$187,450,000		\$209,856,668		\$232,202,344	

## UNINCORPORATED ROAD IMPROVEMENTS - MSTU (TRANSPORTATION TRUST FUND)

PRIOR YEAR TAXABLE VALUE (Prior Year)	\$16,646,459,602		\$17,892,470,376		\$19,024,443,030		\$20,020,066,084		\$22,407,242,199	
EXISTING VALUE GROWTH	\$1,127,176,775	<b>6.77%</b>	\$882,714,286	<b>4.93%</b>	\$706,986,754	<b>3.72%</b>	\$1,884,976,726	<b>9.42%</b>	\$1,843,163,737	<b>8.23%</b>
CURRENT TAXABLE VALUE without New Construction	\$17,773,636,377		\$18,775,184,662		\$19,731,429,784		\$21,905,042,810		\$24,250,405,936	
NEW CONSTRUCTION	\$118,833,999	<b>0.71%</b>	\$249,258,368	<b>1.39%</b>	\$288,636,300	<b>1.52%</b>	\$502,199,389	<b>2.51%</b>	\$332,703,277	<b>1.49%</b>
CURRENT GROSS TAXABLE VALUE	\$17,892,470,376	<b>7.48%</b>	\$19,024,443,030	<b>6.32%</b>	\$20,020,066,084	<b>5.24%</b>	\$22,407,242,199	<b>11.93%</b>	\$24,583,109,213	<b>9.71%</b>
AD VALOREM REVENUE GENERATED	\$1,906,579		\$2,029,449		\$2,132,963		\$2,381,262		\$2,612,496	

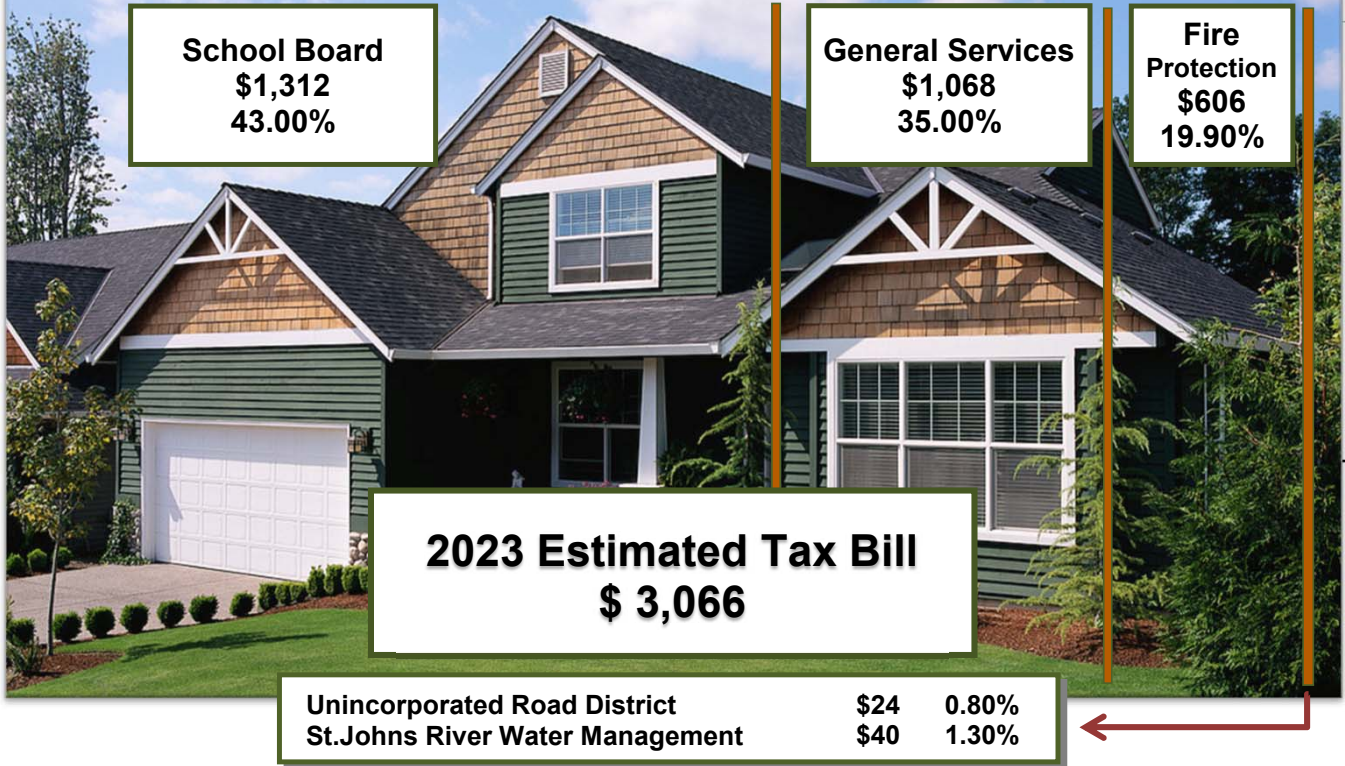
## FIRE RESCUE - MSTU (FIRE FUNDS)

PRIOR YEAR TAXABLE VALUE (Prior Year)	\$23,676,984,127		\$25,484,243,688		\$27,098,041,494		\$28,438,362,821		\$31,816,086,422	
EXISTING VALUE GROWTH	\$1,486,615,622	<b>6.28%</b>	\$1,271,604,320	<b>4.99%</b>	\$964,662,644	<b>3.56%</b>	\$2,657,212,498	<b>9.34%</b>	\$2,914,263,784	<b>9.16%</b>
CURRENT TAXABLE VALUE without New Construction	\$25,163,599,749		\$26,755,848,008		\$28,062,704,138		\$31,095,575,319		\$34,730,350,206	
NEW CONSTRUCTION	\$320,643,939	<b>1.35%</b>	\$342,193,486	<b>1.34%</b>	\$375,658,683	<b>1.39%</b>	\$720,511,103	<b>2.53%</b>	\$365,609,386	<b>1.15%</b>
CURRENT GROSS TAXABLE VALUE	\$25,484,243,688	<b>7.63%</b>	\$27,098,041,494	<b>6.33%</b>	\$28,438,362,821	<b>4.95%</b>	\$31,816,086,422	<b>11.87%</b>	\$35,095,959,592	<b>10.31%</b>
AD VALOREM REVENUE GENERATED	\$67,813,741		\$72,151,755		\$75,666,615		\$84,449,565		\$93,155,346	

\*TAXABLE VALUES BASED OFF THE CALCULATED FINAL GROSS TAXABLE VALUE (FORM DR-403) PROVIDED BY THE PROPERTY APPRAISER

# UNINCORPORATED RESIDENTIAL HOME PROPERTY TAX CALCULATION

Single Family Residence With A 2022 Assessed Value of \$269,000  
Receiving A \$50K Countywide (\$25K School Board) Homestead Exemption



The 2023 property tax estimate is based on the average taxable value of a single family residence within Seminole County paying unincorporated property taxes for this tax roll. Florida law permits up to a 4% early discount incentive for property taxes paid between November and February. Payment of the estimated tax bill above in November versus the March 31st deadline would reduce the homeowners actual property taxes paid to \$2,943, a savings of \$123.

- School Board:** The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Homeowners only receive a \$25K homestead exemption on School Board property taxes because schools are exempt from the Amendment 1 additional \$25K homestead exemption approved by Florida voters in 2008.
- Seminole County Government:**

**General Services:** The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.

**Roads:** A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.

**Fire Protection:** A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, the City of Casselberry and territories that may be included by special mutual aid agreement.
- St. Johns River Water Management District:** Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.



# RESIDENTIAL HOME PROPERTY TAX COMPARISON

## 2023 Estimated Property Taxes

Single Family Residence With A 2022 Assessed Value of \$269,000  
Receiving A \$50K Countywide and \$25K School Board  
Homestead Exemption



## Millage Rates By Taxing Authority

Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
General Countywide	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
School District	5.3780	5.3780	5.3780	5.3780	5.3780	5.3780	5.3780	5.3780
St Johns River Water Management District	0.1793	0.1793	0.1793	0.1793	0.1793	0.1793	0.1793	0.1793
<b>Total Countywide Millage</b>	<b>10.4324</b>	<b>10.4324</b>	<b>10.4324</b>	<b>10.4324</b>	<b>10.4324</b>	<b>10.4324</b>	<b>10.4324</b>	<b>10.4324</b>
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.7649	2.7649	2.7649					2.7649
City		3.1000	2.9000	3.5895	5.5000	5.3440	7.3250	2.4100
City Voted Debt			0.7181			0.1310		
<b>Total Municipal Services Millage</b>	<b>2.8756</b>	<b>5.8649</b>	<b>6.3830</b>	<b>3.5895</b>	<b>5.5000</b>	<b>5.4750</b>	<b>7.3250</b>	<b>5.1749</b>
<b>Total Millage Rate</b>	<b>13.3080</b>	<b>16.2973</b>	<b>16.8154</b>	<b>14.0219</b>	<b>15.9324</b>	<b>15.9074</b>	<b>17.7574</b>	<b>15.6073</b>



# BUDGET PROCESS

## Overview

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal resiliency and sustainability. Departmental goals were formulated throughout the budget development process, while documentation of the departmental goals, objectives, and performance measures occurred near its conclusion.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

To achieve a more cost-effective service delivery, budgets were developed based on current program service levels, an examination of the previous year expenditures, and an assessment of operation options.

This approach requires a tight linkage with the budget process, which is used to gather and evaluate new service requests. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priority to higher priority programs, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The County's fiscal year is October 1st through September 30<sup>th</sup> each year. The annual budget process for Seminole County is approximately nine months starting in December and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus.

## Budgetary Basis / Assumptions

The guiding principles of the budget development process are as follows:

- No new taxes or increases to tax rates.
- Continued rightsizing of workforce, primarily through natural attrition.
- Continue reduction of operating costs where possible.
- Utilization of reserves in a responsible manner.

The revenue budget was prepared based on trend analysis, legislative actions and available economic data. Seminole County decreased the Countywide based millage in FY 2010/11 from 4.900 to 4.8751 and has adopted the same level through FY 2023/24. Although Florida Statutes 200.185 and 200.065, limits the annual increase in property taxes levied by local governments by a "maximum millage" rate, the Seminole County BCC has not been impacted by this law since the implementation of Property Tax Reform in FY 2007/08. The maximum millage rate is based on prior year property taxes levied, changes in taxable values and the annual growth in Florida personnel income. Because taxable property values declined and ad valorem taxes levied by the BCC from FY 2007/08 through FY 2012/13 were below the aggregate rolled back rates, the maximum millage rate imposed by Florida law has exceeded Seminole County's adopted millage rates each year.

The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

## **We ensure Transparency in the Budget Process by:**

- Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.
- Providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described above.

# BUDGET PROCESS

- Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments, and information about the County budget.

## **Funding Requirements for Programs/Services:**

- Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The FY 2023/24 revenue and expenditure budget assumptions are as follows:

## **Revenues:**

- The Countywide General Fund millage is unchanged from the prior year property tax rate of 4.8751 mills. Countywide property values increased by 10.65%.
- The County Municipal Fire/Rescue MSTU millage remains unchanged at 2.7649 mills. Fire MSTU property values increased by 10.31%.
- Unincorporated Road MSTU millage rates remain unchanged at 0.1107 mills. Roads MSTU property values increased by 9.71%.
- Ad valorem revenue estimates are budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were projected based on current economic trends, historical receipts, legislative actions and state estimates.
- Interest income projections remain steady with an expected rate of return on investments of 2% for FY 2023/24.
- Water and sewer rates were increased by our Board in 2023 by 4.6%. Solid Waste rates were increased by our Board by 5.25% to support debt funding requirements and to protect our existing debt and credit ratings.

## **Expenditures:**

FY 2023/24 direction was given from the County Manager's Office to develop base budgets consistent with current service levels as well as based on current economic data. Requests for additional resources deemed critical were reviewed on an individual basis.

## **Personnel Services:**

- Budgeted compensation is at 100% of actual pay rates with 5% cost of living adjustment for non-bargaining positions.
- 24 Full Time Equivalent (FTE) position changes
- Based upon a fund by fund analysis of actual prior year lapsed personnel service amounts, budgeted General Fund personnel services expenditures included an 1% lapse to account for position vacancies.

# BUDGET PROCESS

- Retirement rates were budgeted as established by state legislature effective July 1, 2023. The rates are as follows 13.57% for Regular Class, 32.67% for Special Risk, 34.52% for Senior Management, 58.68% for Elected Officials, and 21.13% for DROP.
- The employer's portion of the Federal Insurance Contributions Act (FICA) taxes, which fund Social Security and Medicare, are budgeted on a per employee basis. The Social Security portion of the tax is 6.2%, and the Medicare portion of the tax is 1.45%, for a total of 7.65% of an employee's budgeted salary.
- Health benefits are self-insured by the County. Rates are established annually based on the experience of the program, projected claims, and available fund balance in the Health Insurance Fund. Rates are expected to increase by 4%.
- Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide.

## **Operating Expenses:**

- Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, and an assessment of operational options.
- Departments were requested to maintain service levels without increasing operating budgets. Additional requests for resources deemed critical to operations were also considered.
- Other cost saving measures were taken including deferring non-critical fleet, facility, and technology requests.

## **Internal Service Charges & Cost Allocations:**

- Direct/indirect cost allocations assist in identifying the full cost of programs/services provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.
- Internal service needs of county departments, such as facilities maintenance, fleet maintenance, telephones, postage, printing, and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.
- Operating and Labor costs for capital project delivery are generally charged to capital funding sources.
- The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

## **Property Liability Insurance:**

The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

# BUDGET PROCESS

## **Capital Equipment:**

Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

## **Capital Improvements:**

Capital projects are initially proposed and reviewed yearly as part of the Five-Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five-Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2023/24 is included in the Adopted Budget.

## **Carryforward:**

- Project and grant carryforward will be brought to the Board of County Commissioners in December and January. This carryforward will be comprised of the following:
- Unspent funds from FY 2022/23 for incomplete projects, both capital and operating, and grants.
- Certain unspent and unexpired grant funding.
- Funding for budgeted equipment which was not delivered by September 30, 2022.
- A final adjustment to grant budgets for FY 2023/24 will take place based upon the results of the FY 2022/23 audit.

## **Constitutional Officers Budgets:**

Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

## **Reserves:**

It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level (20% of expenditures for General Fund for credit rating maintenance) while providing services at a reasonable cost.

## **Monitoring the Budget**

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- To perform a proactive assessment of expenditures to ensure they are in accordance with the approved budget and work plan.
- To identify excess appropriations subject to reallocation.
- To track revenues, legislative proposals, and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

# BUDGET PROCESS

## Amending the Budget

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
- The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund do not change.
- Appropriations from the reserve for contingencies may be made to increase the appropriation for any expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.

# FUND STRUCTURE OVERVIEW

## Overview

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, “funds” are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

**Governmental Funds:** Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a “**modified accrual**” basis or **current financial resources basis**.

Governmental Funds include the following fund types:

- a. **The General Fund** accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund. Includes agency funds which are used to account for assets held by the County in a trustee capacity.
- b. **Special Revenue Funds** account for resources received from special sources which are dedicated or restricted specific uses.
- c. **Debt Service Funds** account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.
- d. **Capital Projects Funds** account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.

**Proprietary Funds:** Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a “**full accrual**” basis.

Proprietary Funds include the following two fund types:

- a. **Enterprise Funds** account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. **Internal Service Funds** account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers’ compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

**Basis of Accounting:** Generally Accepted Accounting Principles (“GAAP”) requires that local governments, such as Seminole County, base their financial statements on two different bases of accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on **total** economic resources. In modified accrual accounting, the focus of measurement is on **current** economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally, commercial or “for profit” entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting used in financial reporting between governmental and proprietary funds, **budgeting is generally based upon modified accrual principles**. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), and other non-cash related transactions are generally not included



# FUND STRUCTURE OVERVIEW

in the Budget. By excluding most non-cash related transactions which generally relate to transactions reported in different fiscal periods, the budget can be used as a current control and policy mechanism. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

## **Funds in Each Group**

The following funds are included in the FY 2023/24 Adopted Budget. Other funding for additional funds may be added during FY 2023/24 either as a carryforward of available funds from FY 2022/23 or through action of the Board of County Commissioners.

## **GOVERNMENTAL FUNDS**

### **GENERAL FUNDS:**

#### **General Fund – 00100**

Account for all financial resources except those required to be accounted for in another fund.

#### **Donations Funds – 00103 & 603XX**

Account for receipt and disbursement of contributions from the general public for a specific purpose.

#### **Facilities Maintenance Fund – 00108**

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

#### **Fleet Replacement Fund – 00109**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

#### **Technology Replacement Fund – 00111**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

#### **BCC Projects Fund – 00112**

Account for the receipt and disbursement of funds for General Fund supported capital projects.

#### **Countywide Utilities Fund – 00113**

Account for the receipt and disbursement of funds for General Fund supported power and water utilities.

#### **Stormwater Fund – 13000**

Account for the receipt and disbursement of funds designated to implement various water quality initiatives.

#### **Economic Development Fund – 13100**

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

### **SPECIAL REVENUE FUNDS:**

#### **Police Education Fund – 00101**

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

#### **Boating Improvement Fund – 00104**

Account for receipt and disbursement of registration fees from recreational vessels to improve County waterways.

#### **Seminole Forever Fund – 00105**

Account for receipt and disbursement of funds dedicated to the Seminole Forever Natural Lands acquisition ordinance.

# FUND STRUCTURE OVERVIEW

## **County Grant Funds – 00110, 118XX, 119XX & 120XX**

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

## **County Transportation Trust Fund – 101XX**

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included sub-funds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

## **Building Program Fund - 10400**

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

## **Tourist Development Funds – 110XX**

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

## **Fire District Funds – 1120X**

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county, Winter Springs, Altamonte Springs, and Casselberry. Primary funding is ad valorem property taxes.

## **Renewal and Replacement – Fire Protection – 11201**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock funded through transfers from the Fire Protection Fund.

## **Court Support Technology Fund – 11400**

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

## **Infrastructure Sales Tax Fund – 115XX**

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991, 2001, and 2014 for a period of ten years. Proceeds are used to fund transportation capital improvements.

## **Public Works Interlocal Agreements – 116XX**

Interlocal agreements between other governmental agencies and the County related to transportation projects.

## **Arbor Violation Trust Fund – 12200**

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

## **Alcohol Drug Abuse Fund – 12300**

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

## **Teen Court Fund – 12302**

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

## **Enhanced 911 Fund - 12500**

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

# FUND STRUCTURE OVERVIEW

## **Transportation Impact Fee/Mobility Funds – 126XX**

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact/Mobility Fee Ordinance. Use of funds is restricted to capital transportation improvements that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee, South Central Impact Fee, Mobility Fee Core District, Mobility Fee Rural District, Mobility Fee Suburban East, and Mobility Fee Suburban West.

## **Development Impact Fee Funds – 128XX**

Account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into these funds. The revenues generated are to be used for capital improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee, and Library Impact Fee.

## **17-92 Redevelopment Fund – 13300**

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

## **MSBU Street Lighting Fund – 15000**

Account for the consolidated non-ad valorem assessment district created to provide for the funding and management of street lighting public services provided within participating communities throughout the unincorporated areas of the County. New MSBU's may be established by ordinance amendment pursuant to a petition by a proper percentage of property owners in the district. Assessments are allocated on an equitable basis and collected by the Tax Collector.

## **MSBU Residential Solid Waste Fund – 15100**

Account for the residential solid waste management non-ad valorem assessment district created to provide for the funding and management of the residential solid waste public services provided within residential communities throughout the unincorporated area of the county. Assessments are allocated on a per dwelling basis and collected by the Tax Collector.

## **MSBU Program Fund – 16000**

Account for the management of the MSBU Program that provides project and financial management on behalf of all non-ad valorem assessment district types from conceptual consideration to service implementation and in many situations, long term management. Includes revenue management for capital improvement non-ad valorem assessments.

## **Municipal Services Benefit Units Funds – 160XX**

Account for various non ad-valorem assessment districts created to provide the funding and management of various public services within unincorporated Seminole County. Aquatic weed control is the most common public service associated with these accounts. Assessments are allocated on an equitable basis and collected by the Tax Collector.

## **DEBT SERVICE FUNDS:**

### **General Revenue Debt, 2012 – 21200**

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of general (non-ad valorem) revenues.

### **General Revenue Debt, Five Points Development – 21210**

Future bond funding related to Five Points Development Project.

### **General Revenue Debt, 2014- Sports Complex/Soldier's Creek – 21235**

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued for the construction and equipping of a Sports Complex and to provide funding for capital improvements to Soldier's Creek Park. Bond issue is payable through a pledge of general (non-ad valorem) revenues.

# FUND STRUCTURE OVERVIEW

## **Special Obligation Revenue & Refinance Bond 2022– 21250**

The \$165,175,000 Special Obligation Revenue Bonds, Series 2022 were issued to repay in full the County's outstanding Capital Improvement Bond Anticipation Note, Series 2020, the proceeds of which were used to provide interim financing for the acquisition, construction, equipping and installation of the County's Five Points Development Project; finance the costs of the Project and pay costs of issuance of the Series 2022 bonds.

## **County Shared Revenue Debt– 21300**

The \$22,000,000 Capital Revenue Improvement Revenue Bonds, Series 2012, were issued to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild projects. Funding for repayment of these bonds is provided by County Shared Revenues.

## **Sales Tax Revenue Bonds 2001 – 22500**

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds, Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

## **Capital Improvement Revenue Bond Series – 22600**

The \$19,674,000 Capital Improvement Revenue Bond, Series 2021 was issued to refund the 2013A and 2013B Bonds secured by general revenues and the 2012 Capital Improvement Revenue Bond which was secured by County Shared Revenues.

### **CAPITAL FUNDS:**

#### **Capital Improvement Revenue Bonds, Series 2012 (P25 System) – 30600**

Account for proceeds of County 2012 shared revenue bonds to upgrade the Public Safety Communications P25 Radio System and rebuild Communications Towers.

#### **Sports Complex/Soldier's Creek Project Fund – 30700**

Account for proceeds of County 2014 general revenue bonds to construct a Sports Complex and provide capital improvements to Soldier's Creek Park.

#### **Natural Lands/Trails Capital Project Fund – 32100**

Account for proceeds of general obligation bonds to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

#### **Courthouse Projects Fund – 32200**

Account for proceeds of Sales Tax Revenue Bonds for courthouse construction/capital improvements.

#### **Five Points Development Fund – 32300**

Account for proceeds of a line of credit and future bond issuances to fund Phase 1 of the Five Points Development Project, to include a new Court Annex, Parking Garage, District Energy Plant, and renovations to the existing Criminal Justice Center.

### **PROPIETARY FUNDS**

#### **ENTERPRISE FUNDS:**

#### **Water and Sewer Funds – 401XX**

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

# FUND STRUCTURE OVERVIEW

## **Solid Waste Funds – 402XX**

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but not limited to, administration, operation, maintenance, financing and related debt service.

## **Wekiva Golf Course Fund – 403XX**

Account for the provision of recreational services provided by the Wekiva Golf Course. Activities include, operations of the golf course, membership dues, and food and beverage sales.

## **INTERNAL SERVICE FUNDS:**

### **Property/Liability Insurance Fund – 50100**

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

### **Worker's Compensation Fund – 50200**

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

### **Health Insurance Fund – 50300**

Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.

# FUND STRUCTURE SUMMARY

FUND MAJOR - TYPE - NAME	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL FUNDS</b>					
<b>GENERAL FUND</b>					
00100 GENERAL FUND	253,496,399	340,352,824	384,939,080	44,586,256	13.1%
<b>REPLACEMENT FUNDS</b>					
00108 FACILITIES MAINTENANCE FUND	879,990	3,570,774	8,111,551	4,540,777	127.2%
00109 FLEET REPLACEMENT FUND	601,766	1,972,363	2,406,464	434,101	22.0%
00111 TECHNOLOGY REPLACEMENT FUND	337,491	850,798	670,798	(180,000)	-21.2%
00112 MAJOR PROJECTS FUND	19,495,197	14,640,333	18,753,334	4,113,001	28.1%
00113 COUNTYWIDE UTILITIES	-	-	1,925,000	1,925,000	
<b>SPECIAL REVENUE FUNDS</b>					
00103 NATURAL LAND ENDOWMENT FUND	230,370	212,165	62,500	(149,665)	-70.5%
00104 BOATING IMPROVEMENT FUND	7,581	480,000	50,000	(430,000)	-89.6%
00105 SEMINOLE FOREVER FUND	-	-	3,832,469	3,832,469	
12200 ARBOR VIOLATION TRUST FUND	31,935	237,378	250,863	13,485	5.7%
12300 ALCOHOL/DRUG ABUSE FUND	40,000	95,000	55,000	(40,000)	-42.1%
13000 STORMWATER FUND	122,417	-	-	-	
13100 ECONOMIC DEVELOPMENT	1,756,556	1,963,888	1,494,293	(469,595)	-23.9%
<b>AGENCY FUNDS</b>					
60301 BOCC AGENCY FUND	280	38,000	38,000	-	0.0%
60303 LIBRARIES-DESIGNATED	39,348	50,000	50,000	-	0.0%
60304 ANIMAL CONTROL	15,015	-	45,000	45,000	
60305 HISTORICAL COMMISSION	-	24,000	24,000	-	0.0%
60308 ADULT DRUG COURT	23,518	-	-	-	
60310 EXTENSION SERVICE PROGRAMS	1,766	-	-	-	
<b>GENERAL FUNDS Total</b>					
	<b>277,079,630</b>	<b>364,487,523</b>	<b>422,708,352</b>	<b>58,220,829</b>	<b>16.0%</b>
<b>TRANSPORTATION FUNDS</b>					
<b>TRANSPORTATION FUNDS</b>					
10101 TRANSPORTATION TRUST FUND	19,636,177	24,786,311	26,385,282	1,598,971	6.5%
10102 NINTH-CENT FUEL TAX FUND	9,361,335	10,625,196	12,294,420	1,669,224	15.7%
10103 SUNRAIL OPERATIONS	581,973	-	500,000	500,000	
10104 SIDEWALK DEVELOPER FUND	-	-	-	-	
<b>SALES TAX FUNDS</b>					
11500 1991 INFRASTRUCTURE SALES TAX	6,020,898	3,100,000	500,000	(2,600,000)	-83.9%
11541 2001 INFRASTRUCTURE SALES TAX	5,570,243	10,600,000	2,550,000	(8,050,000)	-75.9%
11560 2014 INFRASTRUCTURE SALES TAX	45,874,999	56,700,000	81,200,000	24,500,000	43.2%
<b>TRANSPORTATION FUNDS Total</b>					
	<b>87,045,624</b>	<b>105,811,507</b>	<b>123,429,702</b>	<b>17,618,195</b>	<b>16.7%</b>
<b>FIRE DISTRICT FUNDS</b>					
<b>FIRE DISTRICT FUNDS</b>					
11200 FIRE PROTECTION FUND	82,456,529	111,120,495	130,160,000	19,039,505	17.1%
11201 FIRE PROT FUND-REPLACE & RENEW	605	-	-	-	
11207 FIRE PROTECT FUND-CASSELBERRY	2,400,900	-	-	-	
<b>IMPACT FEE FUNDS</b>					
12801 FIRE/RESCUE-IMPACT FEE	-	1,702,000	335,000	(1,367,000)	-80.3%
<b>FIRE DISTRICT FUNDS Total</b>					
	<b>84,858,034</b>	<b>112,822,495</b>	<b>130,495,000</b>	<b>17,672,505</b>	<b>15.7%</b>

# FUND STRUCTURE SUMMARY

FUND MAJOR - TYPE - NAME	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>SPECIAL REVENUE FUNDS</b>					
<b>BUILDING FUNDS</b>					
10400 BUILDING PROGRAM	6,485,855	13,747,000	11,475,500	(2,271,500)	-16.5%
<b>TOURISM FUNDS</b>					
11000 TOURISM PARKS 1,2,3 CENT FUND	2,603,380	6,076,390	9,130,000	3,053,610	50.3%
11001 TOURISM SPORTS 4 & 6 CENT FUND	2,147,782	3,088,427	4,712,500	1,624,073	52.6%
<b>IMPACT FEE FUNDS</b>					
12601 ARTERIAL IMPACT FEE (12-31-21)	23,040	-	-	-	
12602 NORTH COLLECT IMPACT FEE (EXP)	-	924,864	-	(924,864)	-100.0%
12603 WEST COLLECT IMPACT FEE (EXP)	-	5,100	6,000	900	17.6%
12604 EAST COLLECT IMPACT FEE (EXP)	197,577	2,500	2,500	-	0.0%
12605 SOUTH CN IMPACT FEE (12-31-21)	-	-	-	-	
12606 MOBILITY FEE CORE DISTRICT	-	800,000	1,125,000	325,000	40.6%
12607 MOBILITY FEE RURAL DISTRICT	-	400,000	255,000	(145,000)	-36.3%
12608 MOBILITY FEE SUBURBAN EAST DIS	-	3,000,000	2,500,000	(500,000)	-16.7%
12609 MOBILITY FEE SUBURBAN WEST	-	600,000	335,000	(265,000)	-44.2%
12804 LIBRARY-IMPACT FEE	97,705	281,000	526,000	245,000	87.2%
12805 DRAINAGE-IMPACT FEE	-	7,000	7,000	-	0.0%
<b>COURT FUNDS</b>					
11400 COURT SUPP TECH FEE (ARTV)	1,126,547	1,269,365	1,363,824	94,459	7.4%
12302 TEEN COURT	150,641	213,429	213,429	-	0.0%
<b>GRANT FUNDS</b>					
00110 ADULT DRUG COURT GRANT FUND	626,844	399,551	-	(399,551)	-100.0%
11800 EMS TRUST FUND	44,312	20,877	-	(20,877)	-100.0%
11901 COMMUNITY DEVELOPMEN BLK GRANT	2,152,254	2,272,901	2,176,335	(96,566)	-4.2%
11902 HOME PROGRAM GRANT	770,099	1,056,247	987,771	(68,476)	-6.5%
11904 EMERGENCY SHELTER GRANTS	1,163,691	184,741	190,975	6,234	3.4%
11905 COMMUNITY SVC BLOCK GRANT	389,851	413,378	-	(413,378)	-100.0%
11908 DISASTER PREPAREDNESS	277,123	116,628	225,623	108,995	93.5%
11909 MOSQUITO CONTROL GRANT	56,053	78,579	78,579	-	0.0%
11912 PUBLIC SAFETY GRANTS (STATE)	659,268	-	402,800	402,800	
11915 PUBLIC SAFETY GRANTS (FEDERAL)	2,150,482	-	-	-	
11916 PUBLIC WORKS GRANTS	1,373,048	1,668,000	13,069,110	11,401,110	683.5%
11917 LEISURE SERVICES GRANTS	190,952	-	100,000	100,000	
11918 GROWTH MANAGEMENT GRANTS	-	-	-	-	
11919 COMMUNITY SVC GRANTS	604,191	624,371	671,759	47,388	7.6%
11920 NEIGHBOR STABIL PROGRAM GRANT	453,267	-	50,010	50,010	
11925 DCF REINVESTMENT GRANT FUND	198,036	60,000	-	(60,000)	-100.0%
11930 RESOURCE MANAGEMENT GRANTS	-	-	1,837,426	1,837,426	
11931 HOMELESSNESS GRANTS	3,301	-	-	-	
11932 MISCELLANEOUS GRANTS	256,837	25,000	-	(25,000)	-100.0%
11933 FEDERAL MITIGATION GRANTS	388,815	-	-	-	
11935 FEDERAL CARES ACT GRANTS	72,108	-	-	-	
11936 FEDERAL EMER RENTAL ASSISTANCE	11,182,543	-	-	-	
11937 AMERICAN RESCUE PLN-SLFRF ARPA	25,248,018	13,833,333	13,833,334	1	0.0%
11940 ENVIRONMENTAL SERVICES GRANTS	155,623	-	1,000,000	1,000,000	
11942 FIRE GRANTS FEDERAL	-	-	-	-	
12018 SHIP AFFORDABLE HOUSING 17/18	202,806	-	-	-	
12021 SHIP AFFORDABLE HOUSING 20/21	33,389	-	-	-	
12022 SHIP AFFORDABLE HOUSING 21/22	839,952	-	-	-	
12023 SHIP AFFORDABLE HOUSING 22/23	59,743	56,213	-	(56,213)	-100.0%
12024 SHIP AFFORDABLE HOUSING 23/24	-	-	-	-	

# FUND STRUCTURE SUMMARY

FUND MAJOR - TYPE - NAME	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>SPECIAL REVENUE FUNDS</b>					
11641 PUBLIC WORKS-INTERLOCAL AGREEM	211,770	437,500	-	(437,500)	-100.0%
<b>LAW ENFORCEMENT FUNDS</b>					
00101 POLICE EDUCATION FUND	150,000	150,000	150,000	-	0.0%
12101 LAW ENFORCEMENT TST-LOCAL	143,175	-	-	-	
12102 LAW ENFORCEMENT TST-JUSTICE	1,100	-	-	-	
12103 LAW ENFORCEMENT TST-FEDERAL	-	-	-	-	
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-	-	
<b>EMERGENCY 911 FUNDS</b>					
12500 EMERGENCY 911 FUND	3,024,643	5,300,000	5,950,000	650,000	12.3%
<b>CRA FUNDS</b>					
13300 17/92 REDEVELOPMENT TI FUND	-	-	-	-	
<b>MSBU FUNDS</b>					
15000 MSBU STREET LIGHTING	2,448,894	3,005,500	2,805,500	(200,000)	-6.7%
15100 MSBU RESIDENTIAL SOLID WASTE	18,006,373	22,230,000	24,830,000	2,600,000	11.7%
16000 MSBU PROGRAM	632,193	1,435,433	1,814,933	379,500	26.4%
16005 MSBU MILLS (LM/AWC)	12,357	585,708	657,843	72,135	12.3%
16006 MSBU PICKETT AQUATIC (LM/AWC)	3,650	467,588	482,941	15,353	3.3%
16007 MSBU AMORY (LM/AWC)	4,262	29,469	27,522	(1,947)	-6.6%
16010 MSBU CEDAR RIDGE (GRNDS MAINT)	35,198	79,100	79,100	-	0.0%
16013 MSBU HOWELL CREEK (LM/AWC)	1,770	13,914	12,717	(1,197)	-8.6%
16020 MSBU HORSESHOE (LM/AWC)	3,839	36,615	37,771	1,156	3.2%
16021 MSBU MYRTLE (LM/AWC)	5,305	27,220	33,638	6,418	23.6%
16023 MSBU SPRING WOOD LAKE (LM/AWC)	4,015	37,935	45,335	7,400	19.5%
16024 MSBU LAKE OF THE WOODS(LM/AWC)	19,718	128,351	128,874	523	0.4%
16025 MSBU MIRROR (LM/AWC)	5,062	82,078	69,642	(12,436)	-15.2%
16026 MSBU SPRING (LM/AWC)	6,783	199,629	223,000	23,371	11.7%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)	4,452	50,755	55,465	4,710	9.3%
16028 MSBU BURKETT (LM/AWC)	2,794	74,390	76,407	2,017	2.7%
16030 MSBU SWEETWATER COVE (LM/AWC)	47,183	63,168	52,261	(10,907)	-17.3%
16031 MSBU LAKE ASHER AWC	2,582	15,448	18,355	2,907	18.8%
16032 MSBU ENGLISH ESTATES (LM/AWC)	1,052	12,590	15,071	2,481	19.7%
16033 MSBU GRACE LAKE (LM/AWC)	13,652	36,770	37,770	1,000	2.7%
16035 MSBU BUTTONWOOD POND (LM/AWC)	2,313	20,530	23,530	3,000	14.6%
16036 MSBU HOWELL LAKE (LM/AWC)	19,304	551,450	661,450	110,000	19.9%
16037 MSBU LK LINDEN (LM/AWC)	-	4,550	4,550	-	0.0%
16073 MSBU SYLVAN LAKE (AWC)	6,657	155,578	192,539	36,961	23.8%
16077 MSBU LITTLE LK HOWELL/TUSK	2,035	32,812	48,016	15,204	46.3%
16080 MSBU E CRYSTAL CHAIN OF LAKES	19,106	36,930	39,023	2,093	5.7%
<b>SPECIAL REVENUE FUNDS Total</b>	<b>87,226,368</b>	<b>86,525,905</b>	<b>104,848,728</b>	<b>18,322,823</b>	<b>21.2%</b>
<b>DEBT SERVICE FUNDS</b>					
<b>DEBT SERVICE FUNDS</b>					
21200 GENERAL REVENUE DEBT	-	3,166,199	-	(3,166,199)	-100.0%
21210 FIVE POINTS LINE OF CREDIT	453,354	3,200,000	-	(3,200,000)	-100.0%
21235 GENERAL REVENUE DEBT - 2014	1,637,400	1,641,000	1,638,400	(2,600)	-0.2%
21250 SPEC OBL REV & REF BOND - 2022	-	-	8,343,475	8,343,475	
22500 SALES TAX BONDS	4,977,788	4,981,963	4,979,614	(2,349)	0.0%
22600 CAPITAL IMP REV BOND SER 2021	3,181,910	-	3,149,798	3,149,798	
<b>DEBT SERVICE FUNDS Total</b>	<b>10,250,451</b>	<b>12,989,162</b>	<b>18,111,287</b>	<b>5,122,125</b>	<b>39.4%</b>



# FUND STRUCTURE SUMMARY

FUND MAJOR - TYPE - NAME	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>CAPITAL FUNDS</b>					
<b>CAPITAL FUNDS</b>					
30600 INFRASTRUCTURE IMP OP FUND	-	625,000	630,000	5,000	0.8%
32100 NATURAL LANDS/TRAILS	106,288	570,000	570,000	-	0.0%
32200 COURTHOUSE PROJECTS FUND	-	11,000	15,000	4,000	36.4%
32300 FIVE POINTS DEVELOPMENT FUND	37,466,891	-	-	-	
<b>CAPITAL FUNDS Total</b>	<b>37,573,178</b>	<b>1,206,000</b>	<b>1,215,000</b>	<b>9,000</b>	<b>0.7%</b>
<b>ENTERPRISE FUNDS</b>					
<b>PARK FUNDS</b>					
40301 WEKIVA GOLF COURSE FUND	8,910,592	3,301,222	3,811,000	509,778	15.4%
<b>WATER &amp; SEWER FUNDS</b>					
40100 WATER AND SEWER FUND	78,295,416	116,863,745	96,733,000	(20,130,745)	-17.2%
40102 CONNECTION FEES-WATER	500,000	3,705,000	3,837,000	132,000	3.6%
40103 CONNECTION FEES-SEWER	900,000	14,741,000	15,550,000	809,000	5.5%
40105 WATER & SEWER BONDS, SERIES 20	-	-	-	-	
40106 2010 BOND SERIES	-	-	-	-	
40107 WATER & SEWER DEBT SERVICE RES	-	14,008,275	14,008,275	-	0.0%
40108 WATER & SEWER CAPITAL IMPROVEM	8,002,517	40,369,626	22,300,000	(18,069,626)	-44.8%
40115 WATER & SEWER BOND SER 2015A&B	(1,026,951)	-	-	-	
40119 WATER & SEWER BOND SER 2019	(436,585)	-	-	-	
<b>SOLID WASTE FUNDS</b>					
40201 SOLID WASTE FUND	21,943,495	33,493,833	29,555,833	(3,938,000)	-11.8%
<b>LANDFILL CLOSURE FUNDS</b>					
40204 LANDFILL MANAGEMENT ESCROW	-	23,390,460	24,160,460	770,000	3.3%
<b>ENTERPRISE FUNDS Total</b>	<b>117,088,485</b>	<b>249,873,161</b>	<b>209,955,568</b>	<b>(39,917,593)</b>	<b>-16.0%</b>
<b>INTERNAL SERVICE FUNDS</b>					
<b>INTERNAL SERVICE FUNDS</b>					
50100 PROPERTY LIABILITY FUND	3,129,215	7,015,000	7,870,000	855,000	12.2%
50200 WORKERS COMPENSATION FUND	2,481,971	8,405,000	8,775,000	370,000	4.4%
50300 HEALTH INSURANCE FUND	24,496,420	43,345,000	43,930,000	585,000	1.3%
<b>INTERNAL SERVICE FUNDS Total</b>	<b>30,107,607</b>	<b>58,765,000</b>	<b>60,575,000</b>	<b>1,810,000</b>	<b>3.1%</b>
<b>Grand Total</b>	<b>731,229,377</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

# SUMMARY OF ADJUSTMENTS

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>SOURCES</b>			
<b>REVENUE ADJUSTMENTS</b>			
HALF CENT SALES TAX	32,400,000	32,800,000	400,000
COMMUNICATION SERVICE TAX	5,600,000	5,800,000	200,000
STATE REVENUE SHARING	14,500,000	14,400,000	(100,000)
SC PORT AUTHORITY SURPLUS RETURN	300,000	150,000	(150,000)
OPIOD SETTLEMENT REVENUE	2,000,000	2,400,000	400,000
TOURIST DEVELOPMENT TAX	6,750,000	6,500,000	(250,000)
INTEREST ON INVESTMENTS	4,738,765	7,288,765	2,550,000
FDOT LIGHTING AGREEMENT (TRAFFIC ENGINEERING)	25,000	139,596	114,596
<b>REVENUE ADJUSTMENTS Total</b>	<b>66,313,765</b>	<b>69,478,361</b>	<b>3,164,596</b>
<b>GRANT AGREEMENTS</b>			
00276961 SHELTER PLUS CARE	-	671,759	671,759
00077434 MOSQUITO CONTROL GRANT	68,757	78,579	9,822
02407062 FEDERAL APPROP-MIDWAY PROJECT	-	1,304,000	1,304,000
02407076 RESILIENT FL - MIDWAY	-	7,194,500	7,194,500
02407079 RESILIENT FL-WILLOW LAKE HARRI	-	2,588,676	2,588,676
02407080 RESILIENT FL-NEBRASKA BRIDGE	-	981,934	981,934
02401024 FL RESILIENT FLOOD COMP STUDY	-	400,000	400,000
02407077 FL APPROP-LAKE JESUP WATERSHED	-	1,000,000	1,000,000
02408034 FL APPROP-WEKIVA SEPTIC-SEWER	-	1,000,000	1,000,000
02401029 EMPG 23/24	-	119,817	119,817
02418003 FEDERAL EECBG GRANT	-	287,440	287,440
02501001 EMPA FY 24-25	-	105,806	105,806
02501002 HAZARD ANALYSIS GRANT 24/25	-	2,800	2,800
NO ADJUSTMENT	5,055,077	5,055,077	-
<b>GRANT AGREEMENTS Total</b>	<b>5,123,834</b>	<b>20,790,388</b>	<b>15,666,554</b>
<b>FUND BALANCE ADJUSTMENTS</b>			
00100 GENERAL FUND	62,000,000	70,000,000	8,000,000
00109 FLEET REPLACEMENT FUND	270,000	225,000	(45,000)
10101 TRANSPORTATION TRUST FUND	2,500,000	3,000,000	500,000
11000 TOURISM PARKS 1,2,3 CENT FUND	5,000,000	5,200,000	200,000
11001 TOURISM SPORTS 4 & 6 CENT FUND	2,000,000	2,100,000	100,000
11541 2001 INFRASTRUCTURE SALES TAX	3,804,656	2,400,000	(1,404,656)
11560 2014 INFRASTRUCTURE SALES TAX	14,000,000	22,000,000	8,000,000
16033 MSBU GRACE LAKE (LM/AWC)	21,073	24,000	2,927
32200 COURTHOUSE PROJECTS FUND	11,000	15,000	4,000
40100 WATER AND SEWER FUND	22,000,000	23,000,000	1,000,000
40102 CONNECTION FEES-WATER	3,300,000	3,000,000	(300,000)
40103 CONNECTION FEES-SEWER	15,000,000	13,000,000	(2,000,000)
40201 SOLID WASTE FUND	13,000,000	14,000,000	1,000,000
12804 LIBRARY IMPACT FEE	200,000	300,000	100,000

# SUMMARY OF ADJUSTMENTS

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
15000 STREET LIGHTING DIST FD	330,000	400,000	70,000
16026 MSBU SPRING LK AQUATIC WEED	187,089	195,000	7,911
16035 MSBU BUTTONWOOD POND AWC	17,558	20,000	2,442
16036 MSBU LAKE HOWELL AWC	518,100	530,000	11,900
30600 INFRASTRUCTURE IMP OP FD	625,000	630,000	5,000
NO ADJUSTMENT	125,975,861	125,975,861	-
<b>FUND BALANCE ADJUSTMENTS Total</b>	<b>270,760,337</b>	<b>286,014,861</b>	<b>15,254,524</b>
<b>INTERFUND TRANSFERS</b>			
SEMINOLE FOREVER TRANSFER	-	3,832,469	3,832,469
BCC MAJOR PROJECTS SUBFUND	420,000	4,920,000	4,500,000
CW UTILITIES SUBFUND TRANSFER	-	1,925,000	1,925,000
ECONOMIC DEVELOPMENT TRANSFER	1,195,000	1,192,293	(2,707)
NO ADJUSTMENT	64,578,421	64,578,421	-
<b>INTERFUND TRANSFERS Total</b>	<b>66,193,421</b>	<b>76,448,183</b>	<b>10,254,762</b>
<b>NO ADJUSTMENT</b>	<b>618,606,844</b>	<b>618,606,844</b>	<b>-</b>
<hr/>			
<b>SOURCES Total</b>	<b>1,026,998,201</b>	<b>1,071,338,637</b>	<b>44,340,436</b>

## USES

<b>PERSONNEL AJUSTMENTS</b>	<b>169,726,563</b>	<b>169,676,563</b>	<b>(50,000)</b>
<b>DEPARTMENT REQUESTS</b>			
CLERK TRANSFER	5,177,046	5,337,046	160,000
SUPERVISOR OF ELECTIONS TRANSFER	5,400,000	5,405,733	5,733
JDE FINACIAL SYSTEM MAINTENANCE 3 YR	-	560,461	560,461
FIRE TASK FORCE 4 SUPPORT	85,000	115,000	30,000
CAD MAINTENANCE	226,758	195,000	(31,758)
CW UTILITIES GENERAL FUND BUDGET	1,925,000	-	(1,925,000)
CW UTILITIES SUBFUND BUDGET	-	1,895,000	1,895,000
011101 ECONOMIC DEVELOPMENT	1,122,578	1,119,871	(2,707)
<b>PROJECTS</b>			
02407081 RECORDS CENTER BUILDING	-	1,500,000	1,500,000
02407083 PUBLIC WORKS CAMPUS BUILDING	-	3,000,000	3,000,000
00015002 NEW OXFORD RD WIDENING	200,000	500,000	300,000
02407075 LOCAL ROADWAYS - 2ND GEN	3,954,656	2,550,000	(1,404,656)
02304003 TRAIL EDGE RESTORATION	-	185,000	185,000
INTERNAL CHARGES CONSULTANT	-	50,000	50,000

# SUMMARY OF ADJUSTMENTS

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
CANVASSING BOARD LEGAL SERVICE	-	60,000	60,000
LYNX CAPITAL CONTRIBUTION	377,425	377,427	2
UTILITY BILL SOFTWARE	-	30,000	30,000
NO ADJUSTMENT	71,445,900	71,445,900	-
<b>DEPARTMENT REQUESTS Total</b>	<b>89,914,363</b>	<b>94,326,438</b>	<b>4,412,075</b>

### GRANT AGREEMENTS

00276961 SHELTER PLUS CARE	-	671,759	671,759
00077434 MOSQUITO CONTROL GRANT	59,176	68,998	9,822
02407062 FEDERAL APPROP-MIDWAY PROJECT	-	1,304,000	1,304,000
02407076 RESILIENT FL - MIDWAY	-	7,194,500	7,194,500
02407079 RESILIENT FL-WILLOW LAKE HARRI	-	2,588,676	2,588,676
02407080 RESILIENT FL-NEBRASKA BRIDGE	-	981,934	981,934
02401024 FL RESILIENT FLOOD COMP STUDY	-	400,000	400,000
02407077 FL APPROP-LAKE JESUP WATERSHED	-	1,000,000	1,000,000
02408034 FL APPROP-WEKIVA SEPTIC-SEWER	-	1,000,000	1,000,000
02401029 EMPG 23/24	-	119,817	119,817
02418003 FEDERAL EECBG GRANT	-	287,440	287,440
02501001 EMPA FY 24-25	-	105,806	105,806
02501002 HAZARD ANALYSIS GRANT 24/25	-	2,800	2,800
NO ADJUSTMENT	5,064,658	5,064,658	0
<b>GRANT AGREEMENTS Total</b>	<b>5,123,834</b>	<b>20,790,388</b>	<b>15,666,554</b>

### INTERFUND TRANSFERS

SEMINOLE FOREVER TRANSFER	-	3,832,469	3,832,469
BCC MAJOR PROJECTS SUBFUND	420,000	4,920,000	4,500,000
CW UTILITIES SUBFUND TRANSFER	-	1,925,000	1,925,000
NO ADJUSTMENT	65,773,421	65,770,714	(2,707)
<b>INTERFUND TRANSFERS Total</b>	<b>66,193,421</b>	<b>76,448,183</b>	<b>10,254,762</b>

### RESERVES

00100 GENERAL FUND	58,252,187	59,982,990	1,730,802
00105 SEMINOLE FOREVER FUND	-	3,832,469	3,832,469
00109 FLEET REPLACEMENT FUND	500,000	455,000	(45,000)
10101 TRANSPORTATION TRUST FUND	-	614,596	614,596
11000 TOURISM PARKS 1,2,3 CENT FUND	5,919,387	5,969,387	50,000
11200 FIRE PROTECTION FUND	6,875,017	6,845,017	(30,000)
12804 LIBRARY-IMPACT FEE	76,000	176,000	100,000
15000 MSBU STREET LIGHTING	140,000	210,000	70,000
30600 INFRASTRUCTURE IMP OP FUND	625,000	630,000	5,000
32200 COURTHOUSE PROJECTS FUND	11,000	15,000	4,000
40100 WATER AND SEWER FUND	30,508,942	31,508,942	1,000,000
40102 CONNECTION FEES-WATER	3,632,000	3,332,000	(300,000)
40103 CONNECTION FEES-SEWER	16,640,000	14,640,000	(2,000,000)

# SUMMARY OF ADJUSTMENTS

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
40201 SOLID WASTE FUND	8,984,060	9,984,060	1,000,000
MSBU OPERATING CONTINGENCY	840,655	865,835	25,180
NO ADJUSTMENT	119,505,898	127,505,896	7,999,998
<b>RESERVES Total</b>	<b>252,510,147</b>	<b>266,567,192</b>	<b>14,057,045</b>
<b>NO ADJUSTMENT</b>	<b>443,529,874</b>	<b>443,529,874</b>	<b>0</b>
<b>USES Total</b>	<b>1,026,998,201</b>	<b>1,071,338,637</b>	<b>44,340,436</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>00100 GENERAL FUND</b>			
<b>SOURCES</b>			
TAXES	246,983,100	247,183,100	200,000
PERMITS FEES & SPECIAL ASM	63,300	63,300	-
INTERGOVERNMENTAL REVENUE	47,906,500	48,206,500	300,000
CHARGES FOR SERVICES	9,597,980	9,597,980	-
JUDGEMENTS FINES & FORFEIT	549,000	549,000	-
MISCELLANEOUS REVENUES	4,332,550	6,832,550	2,500,000
OTHER SOURCES	2,506,650	2,506,650	-
FUND BALANCE	62,000,000	70,000,000	8,000,000
<b>SOURCES Total</b>	<b>373,939,080</b>	<b>384,939,080</b>	<b>11,000,000</b>
<b>USES</b>			
PERSONNEL SERVICES	54,790,024	54,740,024	(50,000)
OPERATING EXPENDITURES	45,231,370	43,945,073	(1,286,297)
INTERNAL SERVICE CHARGES	22,884,565	22,884,565	-
COST ALLOCATION (CONTRA)	(47,656,034)	(47,656,034)	-
CAPITAL OUTLAY	2,835,210	3,020,210	185,000
GRANTS & AIDS	11,123,032	11,123,032	-
INTERFUND TRANSFERS OUT	33,182,166	43,436,928	10,254,762
CONSTITUTIONAL TRANSFERS	193,296,560	193,462,293	165,733
RESERVES	58,252,187	59,982,990	1,730,802
<b>USES Total</b>	<b>373,939,080</b>	<b>384,939,080</b>	<b>11,000,000</b>
<b>00101 POLICE EDUCATION FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	124,500	124,500	-
FUND BALANCE	25,500	25,500	-
<b>SOURCES Total</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>USES</b>			
CONSTITUTIONAL TRANSFERS	150,000	150,000	-
<b>USES Total</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>00103 NATURAL LAND ENDOWMENT FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	50,000	50,000	-
MISCELLANEOUS REVENUES	12,500	12,500	-
<b>SOURCES Total</b>	<b>62,500</b>	<b>62,500</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	62,500	62,500	-
<b>USES Total</b>	<b>62,500</b>	<b>62,500</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>00104 BOATING IMPROVEMENT FUND</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	50,000	50,000	-
<b>SOURCES Total</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>
<b>USES</b>			
RESERVES	50,000	50,000	-
<b>USES Total</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>
<b>00105 SEMINOLE FOREVER FUND</b>			
<b>SOURCES</b>			
OTHER SOURCES	-	3,832,469	3,832,469
<b>SOURCES Total</b>	<b>-</b>	<b>3,832,469</b>	<b>3,832,469</b>
<b>USES</b>			
RESERVES	-	3,832,469	3,832,469
<b>USES Total</b>	<b>-</b>	<b>3,832,469</b>	<b>3,832,469</b>
<b>00108 FACILITIES MAINTENANCE FUND</b>			
<b>SOURCES</b>			
OTHER SOURCES	7,611,551	7,611,551	-
FUND BALANCE	500,000	500,000	-
<b>SOURCES Total</b>	<b>8,111,551</b>	<b>8,111,551</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	539,234	539,234	-
CAPITAL OUTLAY	6,695,267	6,695,267	-
RESERVES	877,050	877,050	-
<b>USES Total</b>	<b>8,111,551</b>	<b>8,111,551</b>	<b>-</b>
<b>00109 FLEET REPLACEMENT FUND</b>			
<b>SOURCES</b>			
MISCELLANEOUS REVENUES	50,000	50,000	-
OTHER SOURCES	2,131,464	2,131,464	-
FUND BALANCE	270,000	225,000	(45,000)
<b>SOURCES Total</b>	<b>2,451,464</b>	<b>2,406,464</b>	<b>(45,000)</b>
<b>USES</b>			
CAPITAL OUTLAY	1,951,464	1,951,464	-
RESERVES	500,000	455,000	(45,000)
<b>USES Total</b>	<b>2,451,464</b>	<b>2,406,464</b>	<b>(45,000)</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>00111 TECHNOLOGY REPLACEMENT FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	148,554	148,554	-
OTHER SOURCES	422,244	422,244	-
FUND BALANCE	100,000	100,000	-
<b>SOURCES Total</b>	<b>670,798</b>	<b>670,798</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	1,080,346	1,080,346	-
COST ALLOCATION (CONTRA)	(630,629)	(630,629)	-
CAPITAL OUTLAY	221,081	221,081	-
<b>USES Total</b>	<b>670,798</b>	<b>670,798</b>	<b>-</b>
<b>00112 MAJOR PROJECTS FUND</b>			
<b>SOURCES</b>			
OTHER SOURCES	14,253,334	18,753,334	4,500,000
<b>SOURCES Total</b>	<b>14,253,334</b>	<b>18,753,334</b>	<b>4,500,000</b>
<b>USES</b>			
CAPITAL OUTLAY	420,000	4,920,000	4,500,000
INTERFUND TRANSFERS OUT	13,833,334	13,833,334	-
<b>USES Total</b>	<b>14,253,334</b>	<b>18,753,334</b>	<b>4,500,000</b>
<b>00113 COUNTYWIDE UTILITIES</b>			
<b>SOURCES</b>			
OTHER SOURCES	-	1,925,000	1,925,000
<b>SOURCES Total</b>	<b>-</b>	<b>1,925,000</b>	<b>1,925,000</b>
<b>USES</b>			
OPERATING EXPENDITURES	-	1,925,000	1,925,000
<b>USES Total</b>	<b>-</b>	<b>1,925,000</b>	<b>1,925,000</b>
<b>10101 TRANSPORTATION TRUST FUND</b>			
<b>SOURCES</b>			
TAXES	10,221,000	10,221,000	-
INTERGOVERNMENTAL REVENUE	5,675,000	5,789,596	114,596
CHARGES FOR SERVICES	1,777,902	1,777,902	-
MISCELLANEOUS REVENUES	160,000	160,000	-
OTHER SOURCES	5,436,784	5,436,784	-
FUND BALANCE	2,500,000	3,000,000	500,000
<b>SOURCES Total</b>	<b>25,770,686</b>	<b>26,385,282</b>	<b>614,596</b>



## SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
PERSONNEL SERVICES	15,463,100	15,463,100	(0)
OPERATING EXPENDITURES	6,787,031	6,787,031	-
INTERNAL SERVICE CHARGES	5,345,420	5,345,420	-
COST ALLOCATION (CONTRA)	(5,076,342)	(5,076,342)	-
CAPITAL OUTLAY	2,964,466	2,964,466	-
GRANTS & AIDS	247,154	247,154	-
CONSTITUTIONAL TRANSFERS	39,857	39,857	0
RESERVES	-	614,596	614,596
<b>USES Total</b>	<b>25,770,686</b>	<b>26,385,282</b>	<b>614,596</b>

### **10102 NINTH-CENT FUEL TAX FUND**

#### **SOURCES**

TAXES	2,100,000	2,100,000	-
OTHER SOURCES	10,184,420	10,184,420	-
FUND BALANCE	10,000	10,000	-
<b>SOURCES Total</b>	<b>12,294,420</b>	<b>12,294,420</b>	<b>-</b>

#### **USES**

OPERATING EXPENDITURES	500,000	-	(500,000)
GRANTS & AIDS	11,794,420	11,794,422	2
RESERVES	-	499,998	499,998
<b>USES Total</b>	<b>12,294,420</b>	<b>12,294,420</b>	<b>-</b>

### **10103 SUNRAIL OPERATIONS**

#### **SOURCES**

OTHER SOURCES	500,000	500,000	-
<b>SOURCES Total</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>

#### **USES**

OPERATING EXPENDITURES	500,000	500,000	-
<b>USES Total</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>

### **10400 BUILDING PROGRAM**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	5,060,000	5,060,000	-
CHARGES FOR SERVICES	1,134,500	1,134,500	-
MISCELLANEOUS REVENUES	281,000	281,000	-
FUND BALANCE	5,000,000	5,000,000	-
<b>SOURCES Total</b>	<b>11,475,500</b>	<b>11,475,500</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
PERSONNEL SERVICES	6,200,335	6,200,335	-
OPERATING EXPENDITURES	649,175	649,175	-
INTERNAL SERVICE CHARGES	1,083,796	1,083,796	-
CAPITAL OUTLAY	771,800	771,800	-
RESERVES	2,770,394	2,770,394	-
<b>USES Total</b>	<b>11,475,500</b>	<b>11,475,500</b>	<b>-</b>

### **11000 TOURISM PARKS 1,2,3 CENT FUND**

<b>SOURCES</b>			
TAXES	4,050,000	3,900,000	(150,000)
MISCELLANEOUS REVENUES	30,000	30,000	-
FUND BALANCE	5,000,000	5,200,000	200,000
<b>SOURCES Total</b>	<b>9,080,000</b>	<b>9,130,000</b>	<b>50,000</b>

<b>USES</b>			
PERSONNEL SERVICES	66,155	66,155	-
OPERATING EXPENDITURES	725,225	725,225	-
INTERNAL SERVICE CHARGES	10,000	10,000	-
DEBT SERVICE	100,000	100,000	-
GRANTS & AIDS	350,000	350,000	-
INTERFUND TRANSFERS OUT	1,909,233	1,909,233	-
RESERVES	5,919,387	5,969,387	50,000
<b>USES Total</b>	<b>9,080,000</b>	<b>9,130,000</b>	<b>50,000</b>

### **11001 TOURISM SPORTS 4 & 6 CENT FUND**

<b>SOURCES</b>			
TAXES	2,700,000	2,600,000	(100,000)
MISCELLANEOUS REVENUES	12,500	12,500	-
FUND BALANCE	2,000,000	2,100,000	100,000
<b>SOURCES Total</b>	<b>4,712,500</b>	<b>4,712,500</b>	<b>-</b>

<b>USES</b>			
PERSONNEL SERVICES	1,011,862	1,011,862	-
OPERATING EXPENDITURES	1,342,577	1,342,577	-
INTERNAL SERVICE CHARGES	123,101	123,101	-
GRANTS & AIDS	50,000	50,000	-
RESERVES	2,184,960	2,184,960	-
<b>USES Total</b>	<b>4,712,500</b>	<b>4,712,500</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>11200 FIRE PROTECTION FUND</b>			
<b>SOURCES</b>			
TAXES	93,230,000	93,230,000	-
INTERGOVERNMENTAL REVENUE	160,000	160,000	-
CHARGES FOR SERVICES	11,200,000	11,200,000	-
MISCELLANEOUS REVENUES	520,000	520,000	-
OTHER SOURCES	50,000	50,000	-
FUND BALANCE	25,000,000	25,000,000	-
<b>SOURCES Total</b>	<b>130,160,000</b>	<b>130,160,000</b>	<b>-</b>

<b>USES</b>			
PERSONNEL SERVICES	68,573,295	68,573,295	-
OPERATING EXPENDITURES	7,375,933	7,375,933	-
INTERNAL SERVICE CHARGES	9,093,177	9,093,177	-
CAPITAL OUTLAY	7,821,447	7,821,447	-
GRANTS & AIDS	755,000	785,000	30,000
INTERFUND TRANSFERS OUT	422,244	422,244	-
CONSTITUTIONAL TRANSFERS	1,411,156	1,411,156	0
RESERVES	34,707,748	34,677,748	(30,000)
<b>USES Total</b>	<b>130,160,000</b>	<b>130,160,000</b>	<b>0</b>

## 11400 COURT SUPP TECH FEE (ARTV)

<b>SOURCES</b>			
CHARGES FOR SERVICES	500,000	500,000	-
MISCELLANEOUS REVENUES	4,000	4,000	-
OTHER SOURCES	859,824	859,824	-
<b>SOURCES Total</b>	<b>1,363,824</b>	<b>1,363,824</b>	<b>-</b>

<b>USES</b>			
PERSONNEL SERVICES	473,504	473,504	-
OPERATING EXPENDITURES	822,022	822,022	-
CAPITAL OUTLAY	68,298	68,298	-
<b>USES Total</b>	<b>1,363,824</b>	<b>1,363,824</b>	<b>-</b>

## 11500 1991 INFRASTRUCTURE SALES TAX

<b>SOURCES</b>			
MISCELLANEOUS REVENUES	200,000	500,000	300,000
<b>SOURCES Total</b>	<b>200,000</b>	<b>500,000</b>	<b>300,000</b>

<b>USES</b>			
CAPITAL OUTLAY	200,000	500,000	300,000
<b>USES Total</b>	<b>200,000</b>	<b>500,000</b>	<b>300,000</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>11541 2001 INFRASTRUCTURE SALES TAX</b>			
<b>SOURCES</b>			
MISCELLANEOUS REVENUES	150,000	150,000	-
FUND BALANCE	3,804,656	2,400,000	(1,404,656)
<b>SOURCES Total</b>	<b>3,954,656</b>	<b>2,550,000</b>	<b>(1,404,656)</b>
<b>USES</b>			
CAPITAL OUTLAY	3,954,656	2,550,000	(1,404,656)
<b>USES Total</b>	<b>3,954,656</b>	<b>2,550,000</b>	<b>(1,404,656)</b>
<b>11560 2014 INFRASTRUCTURE SALES TAX</b>			
<b>SOURCES</b>			
TAXES	58,000,000	58,000,000	-
MISCELLANEOUS REVENUES	1,200,000	1,200,000	-
FUND BALANCE	14,000,000	22,000,000	8,000,000
<b>SOURCES Total</b>	<b>73,200,000</b>	<b>81,200,000</b>	<b>8,000,000</b>
<b>USES</b>			
OPERATING EXPENDITURES	492,030	492,030	-
INTERNAL SERVICE CHARGES	5,076,342	5,076,342	-
CAPITAL OUTLAY	55,294,178	55,294,178	-
GRANTS & AIDS	2,232,505	2,232,505	-
RESERVES	10,104,945	18,104,945	8,000,000
<b>USES Total</b>	<b>73,200,000</b>	<b>81,200,000</b>	<b>8,000,000</b>
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	2,176,335	2,176,335	-
<b>SOURCES Total</b>	<b>2,176,335</b>	<b>2,176,335</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	435,267	435,267	-
GRANTS & AIDS	1,741,068	1,741,068	-
<b>USES Total</b>	<b>2,176,335</b>	<b>2,176,335</b>	<b>-</b>
<b>11902 HOME PROGRAM GRANT</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	987,771	987,771	-
<b>SOURCES Total</b>	<b>987,771</b>	<b>987,771</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	98,777	98,777	-
GRANTS & AIDS	888,994	888,994	-
<b>USES Total</b>	<b>987,771</b>	<b>987,771</b>	<b>-</b>
 <b>11904 EMERGENCY SHELTER GRANTS</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	190,975	190,975	-
<b>SOURCES Total</b>	<b>190,975</b>	<b>190,975</b>	<b>-</b>
 <b>USES</b>			
OPERATING EXPENDITURES	14,323	14,323	-
GRANTS & AIDS	176,652	176,652	-
<b>USES Total</b>	<b>190,975</b>	<b>190,975</b>	<b>-</b>
 <b>11908 DISASTER PREPAREDNESS</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	-	225,623	225,623
<b>SOURCES Total</b>	<b>-</b>	<b>225,623</b>	<b>225,623</b>
 <b>USES</b>			
OPERATING EXPENDITURES	-	225,623	225,623
<b>USES Total</b>	<b>-</b>	<b>225,623</b>	<b>225,623</b>
 <b>11909 MOSQUITO CONTROL GRANT</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	68,757	78,579	9,822
<b>SOURCES Total</b>	<b>68,757</b>	<b>78,579</b>	<b>9,822</b>
 <b>USES</b>			
OPERATING EXPENDITURES	68,757	78,579	9,822
<b>USES Total</b>	<b>68,757</b>	<b>78,579</b>	<b>9,822</b>
 <b>11912 PUBLIC SAFETY GRANTS (STATE)</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	-	402,800	402,800
<b>SOURCES Total</b>	<b>-</b>	<b>402,800</b>	<b>402,800</b>
 <b>USES</b>			
OPERATING EXPENDITURES	-	402,800	402,800
<b>USES Total</b>	<b>-</b>	<b>402,800</b>	<b>402,800</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>11916 PUBLIC WORKS GRANTS</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	-	13,069,110	13,069,110
<b>SOURCES Total</b>	<b>-</b>	<b>13,069,110</b>	<b>13,069,110</b>
<b>USES</b>			
OPERATING EXPENDITURES	-	1,000,000	1,000,000
CAPITAL OUTLAY	-	12,069,110	12,069,110
<b>USES Total</b>	<b>-</b>	<b>13,069,110</b>	<b>13,069,110</b>
<b>11917 LEISURE SERVICES GRANTS</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	100,000	100,000	-
<b>SOURCES Total</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	100,000	100,000	-
<b>USES Total</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>
<b>11919 COMMUNITY SVC GRANTS</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	-	671,759	671,759
<b>SOURCES Total</b>	<b>-</b>	<b>671,759</b>	<b>671,759</b>
<b>USES</b>			
OPERATING EXPENDITURES	-	19,855	19,855
GRANTS & AIDS	-	651,904	651,904
<b>USES Total</b>	<b>-</b>	<b>671,759</b>	<b>671,759</b>
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	50,010	50,010	-
<b>SOURCES Total</b>	<b>50,010</b>	<b>50,010</b>	<b>-</b>
<b>USES</b>			
GRANTS & AIDS	50,010	50,010	-
<b>USES Total</b>	<b>50,010</b>	<b>50,010</b>	<b>-</b>
<b>11930 RESOURCE MANAGEMENT GRANTS</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	1,549,986	1,837,426	287,440
<b>SOURCES Total</b>	<b>1,549,986</b>	<b>1,837,426</b>	<b>287,440</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	1,331,586	1,619,026	287,440
GRANTS & AIDS	218,400	218,400	-
<b>USES Total</b>	<b>1,549,986</b>	<b>1,837,426</b>	<b>287,440</b>

## **11937 AMERICAN RESCUE PLN-SLFRF ARPA**

### **SOURCES**

INTERGOVERNMENTAL REVENUE	13,833,334	13,833,334	-
<b>SOURCES Total</b>	<b>13,833,334</b>	<b>13,833,334</b>	<b>-</b>

### **USES**

INTERFUND TRANSFERS OUT	13,833,334	13,833,334	-
<b>USES Total</b>	<b>13,833,334</b>	<b>13,833,334</b>	<b>-</b>

## **11940 ENVIRONMENTAL SERVICES GRANTS**

### **SOURCES**

INTERGOVERNMENTAL REVENUE	-	1,000,000	1,000,000
<b>SOURCES Total</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>

### **USES**

CAPITAL OUTLAY	-	1,000,000	1,000,000
<b>USES Total</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>

## **12200 ARBOR VIOLATION TRUST FUND**

### **SOURCES**

FUND BALANCE	250,863	250,863	-
<b>SOURCES Total</b>	<b>250,863</b>	<b>250,863</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	250,863	250,863	-
<b>USES Total</b>	<b>250,863</b>	<b>250,863</b>	<b>-</b>

## **12300 ALCOHOL/DRUG ABUSE FUND**

### **SOURCES**

CHARGES FOR SERVICES	30,000	30,000	-
FUND BALANCE	25,000	25,000	-
<b>SOURCES Total</b>	<b>55,000</b>	<b>55,000</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	15,000	15,000	-
CONSTITUTIONAL TRANSFERS	40,000	40,000	-
<b>USES Total</b>	<b>55,000</b>	<b>55,000</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>12302 TEEN COURT</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	143,429	143,429	-
FUND BALANCE	70,000	70,000	-
<b>SOURCES Total</b>	<b>213,429</b>	<b>213,429</b>	<b>-</b>
<b>USES</b>			
CONSTITUTIONAL TRANSFERS	170,690	170,690	-
RESERVES	42,739	42,739	-
<b>USES Total</b>	<b>213,429</b>	<b>213,429</b>	<b>-</b>
<b>12500 EMERGENCY 911 FUND</b>			
<b>SOURCES</b>			
INTERGOVERNMENTAL REVENUE	2,450,000	2,450,000	-
FUND BALANCE	3,500,000	3,500,000	-
<b>SOURCES Total</b>	<b>5,950,000</b>	<b>5,950,000</b>	<b>-</b>
<b>USES</b>			
PERSONNEL SERVICES	428,295	428,295	-
OPERATING EXPENDITURES	1,456,586	1,456,586	-
INTERNAL SERVICE CHARGES	103,710	103,710	-
CAPITAL OUTLAY	90,000	90,000	-
GRANTS & AIDS	110,600	110,600	-
CONSTITUTIONAL TRANSFERS	425,000	425,000	-
RESERVES	3,335,809	3,335,809	-
<b>USES Total</b>	<b>5,950,000</b>	<b>5,950,000</b>	<b>-</b>
<b>12603 WEST COLLECT IMPACT FEE (EXP)</b>			
<b>SOURCES</b>			
FUND BALANCE	6,000	6,000	-
<b>SOURCES Total</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>USES</b>			
RESERVES	6,000	6,000	-
<b>USES Total</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>12604 EAST COLLECT IMPACT FEE (EXP)</b>			
<b>SOURCES</b>			
FUND BALANCE	2,500	2,500	-
<b>SOURCES Total</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>



# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
RESERVES	2,500	2,500	-
<i>USES Total</i>	<b>2,500</b>	<b>2,500</b>	-
 <b>12606 MOBILITY FEE CORE DISTRICT</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	325,000	325,000	-
FUND BALANCE	800,000	800,000	-
<i>SOURCES Total</i>	<b>1,125,000</b>	<b>1,125,000</b>	-
 <b>USES</b>			
CAPITAL OUTLAY	155,499	155,499	-
RESERVES	969,501	969,501	-
<i>USES Total</i>	<b>1,125,000</b>	<b>1,125,000</b>	-
 <b>12607 MOBILITY FEE RURAL DISTRICT</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	200,000	200,000	-
FUND BALANCE	55,000	55,000	-
<i>SOURCES Total</i>	<b>255,000</b>	<b>255,000</b>	-
 <b>USES</b>			
RESERVES	255,000	255,000	-
<i>USES Total</i>	<b>255,000</b>	<b>255,000</b>	-
 <b>12608 MOBILITY FEE SUBURBAN EAST DIS</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	1,500,000	1,500,000	-
FUND BALANCE	1,000,000	1,000,000	-
<i>SOURCES Total</i>	<b>2,500,000</b>	<b>2,500,000</b>	-
 <b>USES</b>			
RESERVES	2,500,000	2,500,000	-
<i>USES Total</i>	<b>2,500,000</b>	<b>2,500,000</b>	-
 <b>12609 MOBILITY FEE SUBURBAN WEST</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	325,000	325,000	-
FUND BALANCE	10,000	10,000	-
<i>SOURCES Total</i>	<b>335,000</b>	<b>335,000</b>	-

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
RESERVES	335,000	335,000	-
<b>USES Total</b>	<b>335,000</b>	<b>335,000</b>	<b>-</b>
 <b>12801 FIRE/RESCUE-IMPACT FEE</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	330,000	330,000	-
MISCELLANEOUS REVENUES	5,000	5,000	-
<b>SOURCES Total</b>	<b>335,000</b>	<b>335,000</b>	<b>-</b>
 <b>USES</b>			
RESERVES	335,000	335,000	-
<b>USES Total</b>	<b>335,000</b>	<b>335,000</b>	<b>-</b>
 <b>12804 LIBRARY-IMPACT FEE</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	226,000	226,000	-
FUND BALANCE	200,000	300,000	100,000
<b>SOURCES Total</b>	<b>426,000</b>	<b>526,000</b>	<b>100,000</b>
 <b>USES</b>			
CAPITAL OUTLAY	350,000	350,000	-
RESERVES	76,000	176,000	100,000
<b>USES Total</b>	<b>426,000</b>	<b>526,000</b>	<b>100,000</b>
 <b>12805 DRAINAGE-IMPACT FEE</b>			
<b>SOURCES</b>			
FUND BALANCE	7,000	7,000	-
<b>SOURCES Total</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>
 <b>USES</b>			
OPERATING EXPENDITURES	7,000	7,000	-
<b>USES Total</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>
 <b>13100 ECONOMIC DEVELOPMENT</b>			
<b>SOURCES</b>			
OTHER SOURCES	1,195,000	1,192,293	(2,707)
FUND BALANCE	302,000	302,000	-
<b>SOURCES Total</b>	<b>1,497,000</b>	<b>1,494,293</b>	<b>(2,707)</b>

## SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
PERSONNEL SERVICES	374,423	374,423	-
OPERATING EXPENDITURES	674,745	674,746	1
GRANTS & AIDS	447,833	445,125	(2,708)
<b>USES Total</b>	<b>1,497,000</b>	<b>1,494,293</b>	<b>(2,707)</b>

### **15000 MSBU STREET LIGHTING**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	2,400,000	2,400,000	-
MISCELLANEOUS REVENUES	5,500	5,500	-
FUND BALANCE	330,000	400,000	70,000
<b>SOURCES Total</b>	<b>2,735,500</b>	<b>2,805,500</b>	<b>70,000</b>

#### **USES**

OPERATING EXPENDITURES	2,595,500	2,595,500	-
RESERVES	140,000	210,000	70,000
<b>USES Total</b>	<b>2,735,500</b>	<b>2,805,500</b>	<b>70,000</b>

### **15100 MSBU RESIDENTIAL SOLID WASTE**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	22,300,000	22,300,000	-
MISCELLANEOUS REVENUES	30,000	30,000	-
FUND BALANCE	2,500,000	2,500,000	-
<b>SOURCES Total</b>	<b>24,830,000</b>	<b>24,830,000</b>	<b>-</b>

#### **USES**

OPERATING EXPENDITURES	23,455,000	23,455,000	-
RESERVES	1,375,000	1,375,000	-
<b>USES Total</b>	<b>24,830,000</b>	<b>24,830,000</b>	<b>-</b>

### **16000 MSBU PROGRAM**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	217,700	217,700	-
CHARGES FOR SERVICES	586,854	586,854	-
MISCELLANEOUS REVENUES	5,025	5,025	-
OTHER SOURCES	5,354	5,354	-
FUND BALANCE	1,000,000	1,000,000	-
<b>SOURCES Total</b>	<b>1,814,933</b>	<b>1,814,933</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
PERSONNEL SERVICES	370,066	370,066	-
OPERATING EXPENDITURES	275,860	275,860	-
INTERNAL SERVICE CHARGES	75,953	75,953	-
CAPITAL OUTLAY	75,000	75,000	-
RESERVES	1,018,055	1,018,055	-
<b>USES Total</b>	<b>1,814,933</b>	<b>1,814,933</b>	<b>-</b>

### **16005 MSBU MILLS (LM/AWC)**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	64,400	64,400	-
MISCELLANEOUS REVENUES	2,000	2,000	-
OTHER SOURCES	2,800	2,800	-
FUND BALANCE	588,643	588,643	-
<b>SOURCES Total</b>	<b>657,843</b>	<b>657,843</b>	<b>-</b>

#### **USES**

OPERATING EXPENDITURES	657,843	657,843	-
<b>USES Total</b>	<b>657,843</b>	<b>657,843</b>	<b>-</b>

### **16006 MSBU PICKETT AQUATIC (LM/AWC)**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	41,213	41,213	-
MISCELLANEOUS REVENUES	1,375	1,375	-
FUND BALANCE	440,353	440,353	-
<b>SOURCES Total</b>	<b>482,941</b>	<b>482,941</b>	<b>-</b>

#### **USES**

OPERATING EXPENDITURES	482,941	482,941	-
<b>USES Total</b>	<b>482,941</b>	<b>482,941</b>	<b>-</b>

### **16007 MSBU AMORY (LM/AWC)**

#### **SOURCES**

PERMITS FEES & SPECIAL ASM	6,336	6,336	-
MISCELLANEOUS REVENUES	100	100	-
FUND BALANCE	21,086	21,086	-
<b>SOURCES Total</b>	<b>27,522</b>	<b>27,522</b>	<b>-</b>

#### **USES**

OPERATING EXPENDITURES	27,522	27,522	-
<b>USES Total</b>	<b>27,522</b>	<b>27,522</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	34,000	34,000	-
MISCELLANEOUS REVENUES	100	100	-
FUND BALANCE	45,000	45,000	-
<b>SOURCES Total</b>	<b>79,100</b>	<b>79,100</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	76,450	76,450	-
INTERFUND TRANSFERS OUT	2,650	2,650	-
<b>USES Total</b>	<b>79,100</b>	<b>79,100</b>	<b>-</b>
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	1,295	1,295	-
MISCELLANEOUS REVENUES	50	50	-
FUND BALANCE	11,372	11,372	-
<b>SOURCES Total</b>	<b>12,717</b>	<b>12,717</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	12,717	12,717	-
<b>USES Total</b>	<b>12,717</b>	<b>12,717</b>	<b>-</b>
<b>16020 MSBU HORSESHOE (LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	10,560	10,560	-
MISCELLANEOUS REVENUES	55	55	-
FUND BALANCE	27,156	27,156	-
<b>SOURCES Total</b>	<b>37,771</b>	<b>37,771</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	37,771	37,771	-
<b>USES Total</b>	<b>37,771</b>	<b>37,771</b>	<b>-</b>
<b>16021 MSBU MYRTLE (LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	7,240	7,240	-
MISCELLANEOUS REVENUES	65	65	-
FUND BALANCE	26,333	26,333	-
<b>SOURCES Total</b>	<b>33,638</b>	<b>33,638</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	33,638	33,638	-
<b>USES Total</b>	<b>33,638</b>	<b>33,638</b>	<b>-</b>
 <b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	5,185	5,185	-
MISCELLANEOUS REVENUES	250	250	-
FUND BALANCE	39,900	39,900	-
<b>SOURCES Total</b>	<b>45,335</b>	<b>45,335</b>	<b>-</b>
 <b>USES</b>			
OPERATING EXPENDITURES	45,335	45,335	-
<b>USES Total</b>	<b>45,335</b>	<b>45,335</b>	<b>-</b>
 <b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	19,080	19,080	-
MISCELLANEOUS REVENUES	700	700	-
FUND BALANCE	109,094	109,094	-
<b>SOURCES Total</b>	<b>128,874</b>	<b>128,874</b>	<b>-</b>
 <b>USES</b>			
OPERATING EXPENDITURES	128,874	128,874	-
<b>USES Total</b>	<b>128,874</b>	<b>128,874</b>	<b>-</b>
 <b>16025 MSBU MIRROR (LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	9,100	9,100	-
MISCELLANEOUS REVENUES	285	285	-
FUND BALANCE	60,257	60,257	-
<b>SOURCES Total</b>	<b>69,642</b>	<b>69,642</b>	<b>-</b>
 <b>USES</b>			
OPERATING EXPENDITURES	69,642	69,642	-
<b>USES Total</b>	<b>69,642</b>	<b>69,642</b>	<b>-</b>
 <b>16026 MSBU SPRING (LM/AWC)</b>			
<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	27,000	27,000	-
MISCELLANEOUS REVENUES	1,000	1,000	-
FUND BALANCE	187,089	195,000	7,911
<b>SOURCES Total</b>	<b>215,089</b>	<b>223,000</b>	<b>7,911</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	215,089	223,000	7,911
<b>USES Total</b>	<b>215,089</b>	<b>223,000</b>	<b>7,911</b>

## **16027 MSBU SPRINGWOOD WTRWY (LM/AWC)**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	3,745	3,745	-
MISCELLANEOUS REVENUES	300	300	-
FUND BALANCE	51,420	51,420	-
<b>SOURCES Total</b>	<b>55,465</b>	<b>55,465</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	55,465	55,465	-
<b>USES Total</b>	<b>55,465</b>	<b>55,465</b>	<b>-</b>

## **16028 MSBU BURKETT (LM/AWC)**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	4,600	4,600	-
MISCELLANEOUS REVENUES	500	500	-
FUND BALANCE	71,307	71,307	-
<b>SOURCES Total</b>	<b>76,407</b>	<b>76,407</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	76,407	76,407	-
<b>USES Total</b>	<b>76,407</b>	<b>76,407</b>	<b>-</b>

## **16030 MSBU SWEETWATER COVE (LM/AWC)**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	33,440	33,440	-
MISCELLANEOUS REVENUES	300	300	-
FUND BALANCE	18,521	18,521	-
<b>SOURCES Total</b>	<b>52,261</b>	<b>52,261</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	52,261	52,261	-
<b>USES Total</b>	<b>52,261</b>	<b>52,261</b>	<b>-</b>

## **16031 MSBU LAKE ASHER AWC**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	5,380	5,380	-
MISCELLANEOUS REVENUES	60	60	-
FUND BALANCE	12,915	12,915	-
<b>SOURCES Total</b>	<b>18,355</b>	<b>18,355</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	18,355	18,355	-
<i>USES Total</i>	<b>18,355</b>	<b>18,355</b>	-

## **16032 MSBU ENGLISH ESTATES (LM/AWC)**

<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	3,455	3,455	-
MISCELLANEOUS REVENUES	20	20	-
FUND BALANCE	11,596	11,596	-
<i>SOURCES Total</i>	<b>15,071</b>	<b>15,071</b>	-

<b>USES</b>			
OPERATING EXPENDITURES	15,071	15,071	-
<i>USES Total</i>	<b>15,071</b>	<b>15,071</b>	-

## **16033 MSBU GRACE LAKE (LM/AWC)**

<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	13,670	13,670	-
MISCELLANEOUS REVENUES	100	100	-
FUND BALANCE	21,073	24,000	2,927
<i>SOURCES Total</i>	<b>34,843</b>	<b>37,770</b>	<b>2,927</b>

<b>USES</b>			
OPERATING EXPENDITURES	34,843	37,770	2,927
<i>USES Total</i>	<b>34,843</b>	<b>37,770</b>	<b>2,927</b>

## **16035 MSBU BUTTWOOD POND (LM/AWC)**

<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	3,430	3,430	-
MISCELLANEOUS REVENUES	100	100	-
FUND BALANCE	17,558	20,000	2,442
<i>SOURCES Total</i>	<b>21,088</b>	<b>23,530</b>	<b>2,442</b>

<b>USES</b>			
OPERATING EXPENDITURES	21,088	23,530	2,442
<i>USES Total</i>	<b>21,088</b>	<b>23,530</b>	<b>2,442</b>

## **16036 MSBU HOWELL LAKE (LM/AWC)**

<b>SOURCES</b>			
PERMITS FEES & SPECIAL ASM	130,450	130,450	-
MISCELLANEOUS REVENUES	1,000	1,000	-
FUND BALANCE	518,100	530,000	11,900
<i>SOURCES Total</i>	<b>649,550</b>	<b>661,450</b>	<b>11,900</b>



# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	649,550	661,450	11,900
<b>USES Total</b>	<b>649,550</b>	<b>661,450</b>	<b>11,900</b>

## **16037 MSBU LK LINDEN (LM/AWC)**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	4,540	4,540	-
MISCELLANEOUS REVENUES	10	10	-
<b>SOURCES Total</b>	<b>4,550</b>	<b>4,550</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	4,550	4,550	-
<b>USES Total</b>	<b>4,550</b>	<b>4,550</b>	<b>-</b>

## **16073 MSBU SYLVAN LAKE (AWC)**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	41,325	41,325	-
MISCELLANEOUS REVENUES	50	50	-
OTHER SOURCES	1,327	1,327	-
FUND BALANCE	149,837	149,837	-
<b>SOURCES Total</b>	<b>192,539</b>	<b>192,539</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	192,539	192,539	-
<b>USES Total</b>	<b>192,539</b>	<b>192,539</b>	<b>-</b>

## **16077 MSBU LITTLE LK HOWELL/TUSK**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	20,506	20,506	-
MISCELLANEOUS REVENUES	620	620	-
FUND BALANCE	26,890	26,890	-
<b>SOURCES Total</b>	<b>48,016</b>	<b>48,016</b>	<b>-</b>

### **USES**

OPERATING EXPENDITURES	48,016	48,016	-
<b>USES Total</b>	<b>48,016</b>	<b>48,016</b>	<b>-</b>

## **16080 MSBU E CRYSTAL CHAIN OF LAKES**

### **SOURCES**

PERMITS FEES & SPECIAL ASM	23,280	23,280	-
MISCELLANEOUS REVENUES	700	700	-
FUND BALANCE	15,043	15,043	-
<b>SOURCES Total</b>	<b>39,023</b>	<b>39,023</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
OPERATING EXPENDITURES	39,023	39,023	-
<b>USES Total</b>	<b>39,023</b>	<b>39,023</b>	-
 <b>21235 GENERAL REVENUE DEBT - 2014</b>			
<b>SOURCES</b>			
OTHER SOURCES	1,638,400	1,638,400	-
<b>SOURCES Total</b>	<b>1,638,400</b>	<b>1,638,400</b>	-
 <b>USES</b>			
DEBT SERVICE	1,638,400	1,638,400	-
<b>USES Total</b>	<b>1,638,400</b>	<b>1,638,400</b>	-
 <b>21250 SPEC OBL REV &amp; REF BOND - 2022</b>			
<b>SOURCES</b>			
OTHER SOURCES	8,343,475	8,343,475	-
<b>SOURCES Total</b>	<b>8,343,475</b>	<b>8,343,475</b>	-
 <b>USES</b>			
DEBT SERVICE	8,343,475	8,343,475	-
<b>USES Total</b>	<b>8,343,475</b>	<b>8,343,475</b>	-
 <b>22500 SALES TAX BONDS</b>			
<b>SOURCES</b>			
OTHER SOURCES	4,979,614	4,979,614	-
<b>SOURCES Total</b>	<b>4,979,614</b>	<b>4,979,614</b>	-
 <b>USES</b>			
DEBT SERVICE	4,979,614	4,979,614	-
<b>USES Total</b>	<b>4,979,614</b>	<b>4,979,614</b>	-
 <b>22600 CAPITAL IMP REV BOND SER 2021</b>			
<b>SOURCES</b>			
OTHER SOURCES	3,149,798	3,149,798	-
<b>SOURCES Total</b>	<b>3,149,798</b>	<b>3,149,798</b>	-
 <b>USES</b>			
DEBT SERVICE	3,149,798	3,149,798	-
<b>USES Total</b>	<b>3,149,798</b>	<b>3,149,798</b>	-

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>30600 INFRASTRUCTURE IMP OP FUND</b>			
<b>SOURCES</b>			
FUND BALANCE	625,000	630,000	5,000
<b>SOURCES Total</b>	<b>625,000</b>	<b>630,000</b>	<b>5,000</b>
<b>USES</b>			
RESERVES	625,000	630,000	5,000
<b>USES Total</b>	<b>625,000</b>	<b>630,000</b>	<b>5,000</b>
<b>32100 NATURAL LANDS/TRAILS</b>			
<b>SOURCES</b>			
FUND BALANCE	570,000	570,000	-
<b>SOURCES Total</b>	<b>570,000</b>	<b>570,000</b>	<b>-</b>
<b>USES</b>			
PERSONNEL SERVICES	55,842	55,842	-
RESERVES	514,158	514,158	-
<b>USES Total</b>	<b>570,000</b>	<b>570,000</b>	<b>-</b>
<b>32200 COURTHOUSE PROJECTS FUND</b>			
<b>SOURCES</b>			
FUND BALANCE	11,000	15,000	4,000
<b>SOURCES Total</b>	<b>11,000</b>	<b>15,000</b>	<b>4,000</b>
<b>USES</b>			
RESERVES	11,000	15,000	4,000
<b>USES Total</b>	<b>11,000</b>	<b>15,000</b>	<b>4,000</b>
<b>40100 WATER AND SEWER FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	71,318,000	71,318,000	-
MISCELLANEOUS REVENUES	1,015,000	1,015,000	-
OTHER SOURCES	1,400,000	1,400,000	-
FUND BALANCE	22,000,000	23,000,000	1,000,000
<b>SOURCES Total</b>	<b>95,733,000</b>	<b>96,733,000</b>	<b>1,000,000</b>

# SUMMARY OF ADJUSTMENTS BY FUND

## FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>USES</b>			
PERSONNEL SERVICES	14,041,321	14,041,321	-
OPERATING EXPENDITURES	26,115,001	26,115,001	-
INTERNAL SERVICE CHARGES	4,512,080	4,512,080	-
CAPITAL OUTLAY	3,030,481	3,030,481	-
DEBT SERVICE	16,510,175	16,510,175	-
GRANTS & AIDS	15,000	15,000	-
INTERFUND TRANSFERS OUT	1,000,000	1,000,000	-
RESERVES	30,508,942	31,508,942	1,000,000
<b>USES Total</b>	<b>95,733,000</b>	<b>96,733,000</b>	<b>1,000,000</b>

### **40102 CONNECTION FEES-WATER**

#### **SOURCES**

MISCELLANEOUS REVENUES	837,000	837,000	-
FUND BALANCE	3,300,000	3,000,000	(300,000)
<b>SOURCES Total</b>	<b>4,137,000</b>	<b>3,837,000</b>	<b>(300,000)</b>

#### **USES**

OPERATING EXPENDITURES	5,000	5,000	-
INTERFUND TRANSFERS OUT	500,000	500,000	-
RESERVES	3,632,000	3,332,000	(300,000)
<b>USES Total</b>	<b>4,137,000</b>	<b>3,837,000</b>	<b>(300,000)</b>

### **40103 CONNECTION FEES-SEWER**

#### **SOURCES**

MISCELLANEOUS REVENUES	2,550,000	2,550,000	-
FUND BALANCE	15,000,000	13,000,000	(2,000,000)
<b>SOURCES Total</b>	<b>17,550,000</b>	<b>15,550,000</b>	<b>(2,000,000)</b>

#### **USES**

OPERATING EXPENDITURES	10,000	10,000	-
INTERFUND TRANSFERS OUT	900,000	900,000	-
RESERVES	16,640,000	14,640,000	(2,000,000)
<b>USES Total</b>	<b>17,550,000</b>	<b>15,550,000</b>	<b>(2,000,000)</b>

### **40107 WATER & SEWER DEBT SERVICE RES**

#### **SOURCES**

FUND BALANCE	14,008,275	14,008,275	-
<b>SOURCES Total</b>	<b>14,008,275</b>	<b>14,008,275</b>	<b>-</b>

#### **USES**

RESERVES	14,008,275	14,008,275	-
<b>USES Total</b>	<b>14,008,275</b>	<b>14,008,275</b>	<b>-</b>

## SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>			
<b>SOURCES</b>			
MISCELLANEOUS REVENUES	300,000	300,000	-
OTHER SOURCES	1,000,000	1,000,000	-
FUND BALANCE	21,000,000	21,000,000	-
<b>SOURCES Total</b>	<b>22,300,000</b>	<b>22,300,000</b>	<b>-</b>
<b>USES</b>			
CAPITAL OUTLAY	18,190,000	18,190,000	-
RESERVES	4,110,000	4,110,000	-
<b>USES Total</b>	<b>22,300,000</b>	<b>22,300,000</b>	<b>-</b>
<b>40201 SOLID WASTE FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	14,757,000	14,757,000	-
MISCELLANEOUS REVENUES	528,000	528,000	-
OTHER SOURCES	270,833	270,833	-
FUND BALANCE	13,000,000	14,000,000	1,000,000
<b>SOURCES Total</b>	<b>28,555,833</b>	<b>29,555,833</b>	<b>1,000,000</b>
<b>USES</b>			
PERSONNEL SERVICES	6,691,814	6,691,814	-
OPERATING EXPENDITURES	4,804,650	4,804,650	-
INTERNAL SERVICE CHARGES	4,958,873	4,958,873	-
CAPITAL OUTLAY	2,505,976	2,505,976	-
INTERFUND TRANSFERS OUT	610,460	610,460	-
RESERVES	8,984,060	9,984,060	1,000,000
<b>USES Total</b>	<b>28,555,833</b>	<b>29,555,833</b>	<b>1,000,000</b>
<b>40204 LANDFILL MANAGEMENT ESCROW</b>			
<b>SOURCES</b>			
MISCELLANEOUS REVENUES	250,000	250,000	-
OTHER SOURCES	610,460	610,460	-
FUND BALANCE	23,300,000	23,300,000	-
<b>SOURCES Total</b>	<b>24,160,460</b>	<b>24,160,460</b>	<b>-</b>
<b>USES</b>			
RESERVES	24,160,460	24,160,460	-
<b>USES Total</b>	<b>24,160,460</b>	<b>24,160,460</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>40301 WEKIVA GOLF COURSE FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	1,561,000	1,561,000	-
OTHER SOURCES	2,200,000	2,200,000	-
FUND BALANCE	50,000	50,000	-
<b>SOURCES Total</b>	<b>3,811,000</b>	<b>3,811,000</b>	<b>-</b>
<b>USES</b>			
OPERATING EXPENDITURES	1,452,368	1,452,368	-
CAPITAL OUTLAY	2,000,000	2,000,000	-
DEBT SERVICE	71,310	71,310	-
RESERVES	287,322	287,322	-
<b>USES Total</b>	<b>3,811,000</b>	<b>3,811,000</b>	<b>-</b>
<b>50200 WORKERS COMPENSATION FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	2,875,000	2,875,000	-
MISCELLANEOUS REVENUES	150,000	150,000	-
FUND BALANCE	5,750,000	5,750,000	-
<b>SOURCES Total</b>	<b>8,775,000</b>	<b>8,775,000</b>	<b>-</b>
<b>USES</b>			
PERSONNEL SERVICES	356,336	356,336	-
OPERATING EXPENDITURES	2,868,750	2,868,750	-
INTERNAL SERVICE CHARGES	31,029	31,029	-
CAPITAL OUTLAY	62,500	62,500	-
RESERVES	5,456,385	5,456,385	-
<b>USES Total</b>	<b>8,775,000</b>	<b>8,775,000</b>	<b>-</b>
<b>50300 HEALTH INSURANCE FUND</b>			
<b>SOURCES</b>			
CHARGES FOR SERVICES	26,775,000	26,775,000	-
MISCELLANEOUS REVENUES	1,155,000	1,155,000	-
FUND BALANCE	16,000,000	16,000,000	-
<b>SOURCES Total</b>	<b>43,930,000</b>	<b>43,930,000</b>	<b>-</b>
<b>USES</b>			
PERSONNEL SERVICES	473,856	473,856	-
OPERATING EXPENDITURES	29,823,134	29,823,134	-
INTERNAL SERVICE CHARGES	29,627	29,627	-
RESERVES	13,603,384	13,603,384	-
<b>USES Total</b>	<b>43,930,000</b>	<b>43,930,000</b>	<b>-</b>

# SUMMARY OF ADJUSTMENTS BY FUND

FROM PROPOSED TO FINAL ADOPTED

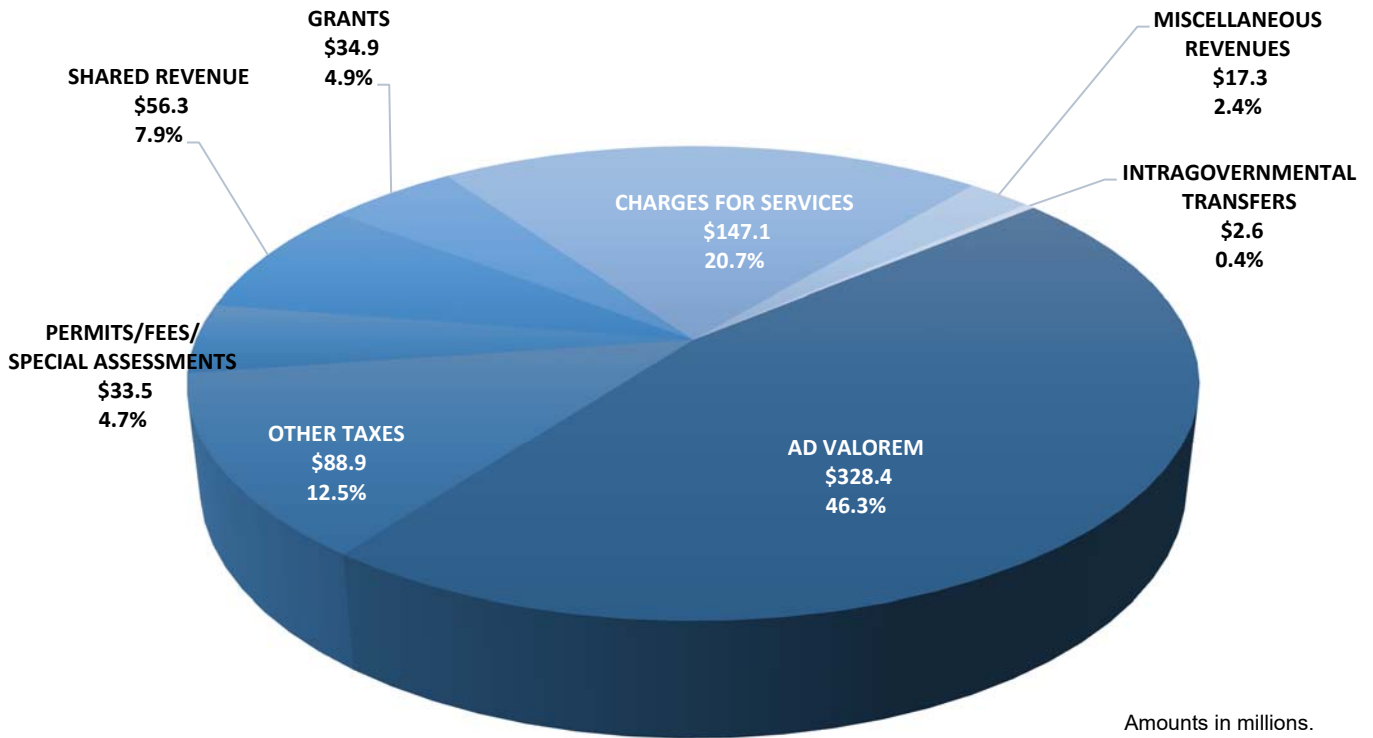
ADJUSTMENT DETAIL	PROPOSED WORKSESSION	FINAL ADOPTED BUDGET	ADJUSTMENTS
<b>60301 BOCC AGENCY FUND</b>			
<b>SOURCES</b>			
FUND BALANCE	38,000	38,000	-
<b>SOURCES Total</b>	<b>38,000</b>	<b>38,000</b>	-
<b>USES</b>			
OPERATING EXPENDITURES	38,000	38,000	-
<b>USES Total</b>	<b>38,000</b>	<b>38,000</b>	-
<b>60303 LIBRARIES-DESIGNATED</b>			
<b>SOURCES</b>			
MISCELLANEOUS REVENUES	50,000	50,000	-
<b>SOURCES Total</b>	<b>50,000</b>	<b>50,000</b>	-
<b>USES</b>			
OPERATING EXPENDITURES	50,000	50,000	-
<b>USES Total</b>	<b>50,000</b>	<b>50,000</b>	-
<b>60304 ANIMAL CONTROL</b>			
<b>SOURCES</b>			
FUND BALANCE	45,000	45,000	-
<b>SOURCES Total</b>	<b>45,000</b>	<b>45,000</b>	-
<b>USES</b>			
CAPITAL OUTLAY	45,000	45,000	-
<b>USES Total</b>	<b>45,000</b>	<b>45,000</b>	-
<b>60305 HISTORICAL COMMISSION</b>			
<b>SOURCES</b>			
FUND BALANCE	24,000	24,000	-
<b>SOURCES Total</b>	<b>24,000</b>	<b>24,000</b>	-
<b>USES</b>			
OPERATING EXPENDITURES	24,000	24,000	-
<b>USES Total</b>	<b>24,000</b>	<b>24,000</b>	-

# BUDGETARY SOURCES OF FUNDS

The Countywide budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.

## TOTAL REVENUES \$708.9 MILLION (Excludes Fund Balance and Transfers)



Amounts in millions.  
Any variance in totals is due to rounding.

### Recurring Sources of Funding

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as “property tax”.

**Other Taxes** – Other tax revenues collected by the County, including gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

**Special Assessments / Fees** – A special assessment is a compulsory levy imposed on certain properties to defray part or all the cost of a specific improvement or service deemed to primarily benefit those properties. Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**Shared Revenue** - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.



# BUDGETARY SOURCES OF FUNDS

**Grants** – A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services** – These are charges for specific governmental and proprietary services provided to specific individuals/ entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs and other user charges.

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements.

**Intragovernmental Revenues** – Excess revenues or transfers to constitutional officers returned to the County. While this revenue is not by definition current revenue, it is an annual source used to offset the cost of countywide services for the Tax Collector, Sheriff, Clerk of Court, Property Appraiser and Supervisor of Elections. It is budgeted as current revenue to minimize the impact of elected official budgets on the County budget.

**Other Sources (Not included in chart)**

**Beginning Fund Balance** – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year’s Reserves.

**Transfers** – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues and correspond to an equal amount of interfund expenditures.

# HISTORY OF MAJOR REVENUE SOURCES

**Ad Valorem Tax** - Also known as a property tax, ad valorem taxes are based on the assessed value (less exemptions) of real estate and tangible personal property. A millage rate is charged to each one thousand dollars of taxable property value.

The Property Appraiser's Office determines the property values on the tax roll as of January 1 each year and certifies the just market value less exemptions to each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem tax levied is budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Road District MSTU includes the unincorporated areas of Seminole County while the Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs and the City of Casselberry.

The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. A comparison of all Seminole County taxing authorities and millage rates can be found on the "Residential Home Property Tax Comparison" chart found within the "Countywide Budget" section of this book. Florida's Constitution prohibits the State of Florida from imposing property tax.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 46% of all current revenue budgeted. In the General fund, countywide property taxes account for 79% of current revenues.

Based on an average single-family residence in unincorporated Seminole County, a homeowner with an assessed value of \$269,000 receiving homestead exemption would pay about \$3,066 in FY 2023/24 property taxes. The School Board property tax accounts for approximately 43.0% of the tax bill, BCC Countywide property taxes account for 35.0%, the Fire MSTU 19.9%; Road District MSTU 0.8% and the St John's Water Management District 1.3%.

## **Seminole County BCC Ad Valorem Tax History**

The BCC countywide millage rate of 4.8751 mills for General fund countywide services will generate \$232M in FY 2023/24, an increase of \$21.6M over the prior year adopted revenue. Because the current tax rate was adopted in FY 2023/24, a 10.65% growth in the countywide taxable property values accounts for the increased revenue with 1.35% of this growth from new construction and 9.30% from the reappraisal of existing properties. The 4.8751 countywide millage rate has been maintained for eleven years now.

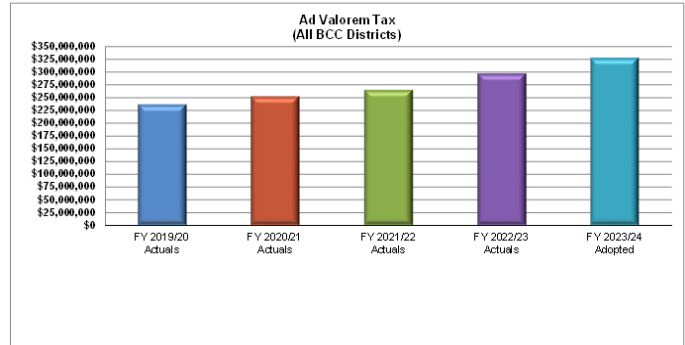
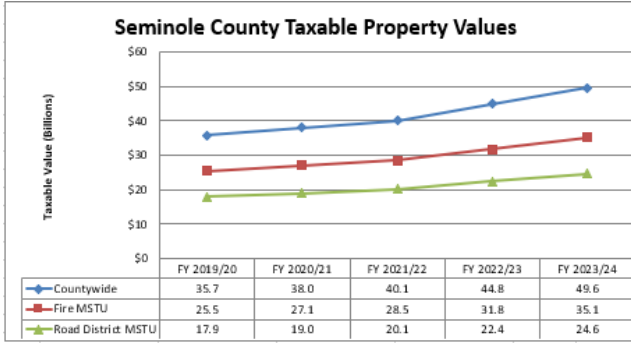
The FY 2023/24 County/Municipal Fire MSTU tax rate of 2.7649 mills is unchanged from the prior year millage. The Fire District ad valorem revenue totaling \$93.2M grew by \$8.4M over FY 2022/23 due to a 10.31% growth in taxable property values.

In FY 2017/18, the Fire District MSTU millage of 2.3299 mills was increased by 0.4350 mills to stabilize a Fire Fund imbalance that, based on the long-range forecast, would have depleted reserves in FY 2018/19. The 2.3299 tax rate prior to the increase had remained unchanged for ten years prior (FY08 - FY17). Because of property tax reform and declining real estate values during the recession, the Fire District millage was below the rolled-back tax rate for six of the ten years. Growth in taxable values had not generated sufficient revenue to offset the rising cost of personnel and capital needs deferred during the recession years.

The Road District MSTU tax rate of 0.1107 mills has remained the same since FY 2008/09 (12 years). Seminole County's one cent local option sales tax used primarily for transportation is restricted for capital use and cannot be

# HISTORY OF MAJOR REVENUE SOURCES

used for maintenance of roads. The unincorporated Road District property tax is used for maintenance costs of local roads within the unincorporated areas of Seminole County.



Florida’s “Save Our Homes” exemption limits the increase in assessed values to the lesser of 3% or the annual change in the CPI. This exemption was almost eliminated during the recession years but is on the rise again with the growing real estate markets. The change in the CPI for 2023 was 3%. With no increase in the Countywide BCC tax rate, homesteaded properties will see only a minor increase in their property tax bills although existing countywide property values grew by 10.65% in 2023.

## Half-Cent Sales Tax

The Local Government Half-Cent Sales Tax Program is the largest of all state shared revenue sources for local governments. The programs primary purpose is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs. Seminole County’s share of the State half-cent sales tax is second only to property taxes in the General fund as a major revenue source used in support of countywide services.

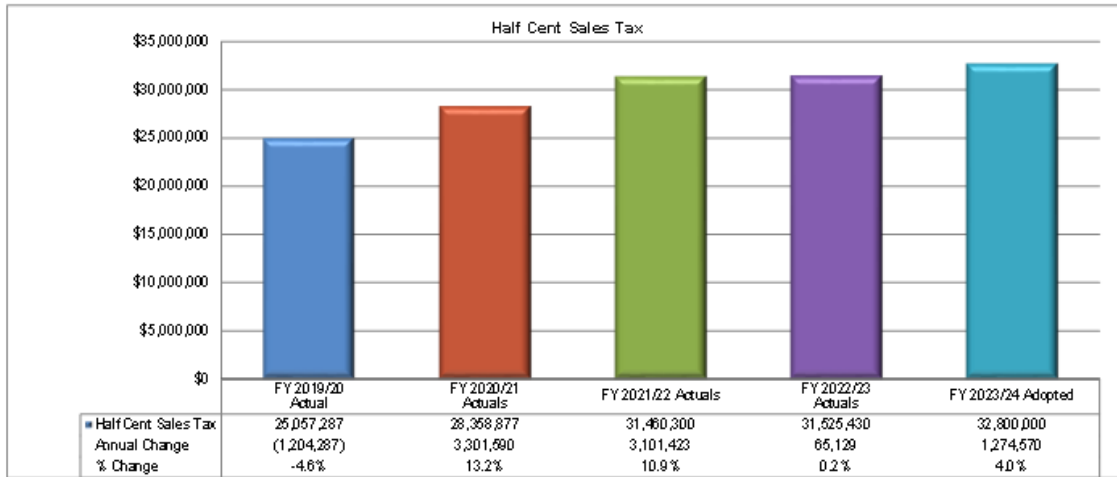
Based on eligibility requirements, local governments may receive a portion of state shared sales tax through three separate distributions: the ordinary; emergency; and supplemental proceeds. The program also includes a separate distribution for select counties meeting the statutory criteria to qualify as a fiscally constrained county. Seminole County receives the ordinary distribution which is funded by 8.9744 percent of the State’s net six cent sales tax proceeds. Revenue is distributed to counties and municipalities based on a population weighted allocation factor multiplied by sales tax monies earmarked for distribution to the county. House Bill 33-A approved by the 2015 Florida Legislature reduced the State Communication Service Tax (CST) rate by 1.73 percent. To minimize the impact of this reduction to Counties, the percentage of sales and use tax collections transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for ordinary distributions was increased from 8.8854 percent to 8.9744 percent as of July 1, 2015.

Although the State is responsible for the full portion of the state’s share of matching funds required for the Medicaid program, the State charges county governments an annual contribution to acquire a certain portion of the funds. If county governments do not participate in the cost of certain services provided to county residents through Florida’s Medicaid program, the Department of Revenue is authorized to reduce the portion of sales tax shared with counties to pay for State Medicaid billings. This mandate affects the Half-Cent Sales Tax and County Revenue Sharing Programs. Seminole County, however, pays its share of Medicaid charges without impact to our State shared sales tax.

# HISTORY OF MAJOR REVENUE SOURCES

Seminole County realized an average of \$1.1M or 5.5% annual growth in the state shared half-cent sales tax between FY 2011/12 and FY 2014/15 as the County rebounded from the great recession. Increased sales reported in hotel/motel accommodations; retail; automotive leases and sales; and construction related businesses contributed to growth in several major revenue sources countywide. In FY 2015/16, a more modest growth of 2.2% or \$520K was realized. Growth of 2.5% to 4% per year is more sustainable and is anticipated to continue into the near future barring any changes in the economy due to economic or natural disaster events.

FY 2023/24 half-cent sales tax is projected at \$32.8M, an increase of \$1.3M more than the prior year actuals of \$31.5M.



## State Revenue Sharing

Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.081% of sales and use tax collections. Approximately 99.1% of total program funds are derived from sales and use tax and 0.9% from net cigarette tax collections.

The 2015 Florida Legislature enacted HB 33-A reducing the State Communication Service Tax rate by 1.73%. State revenue sharing programs were revised so that local governments continued to receive the same amount of revenue as received prior to the law change. The percentage change of sales and use tax collections transferred to the Revenue Sharing Trust Fund for Counties was increased from 2.0603% to 2.081% on July 1, 2015.

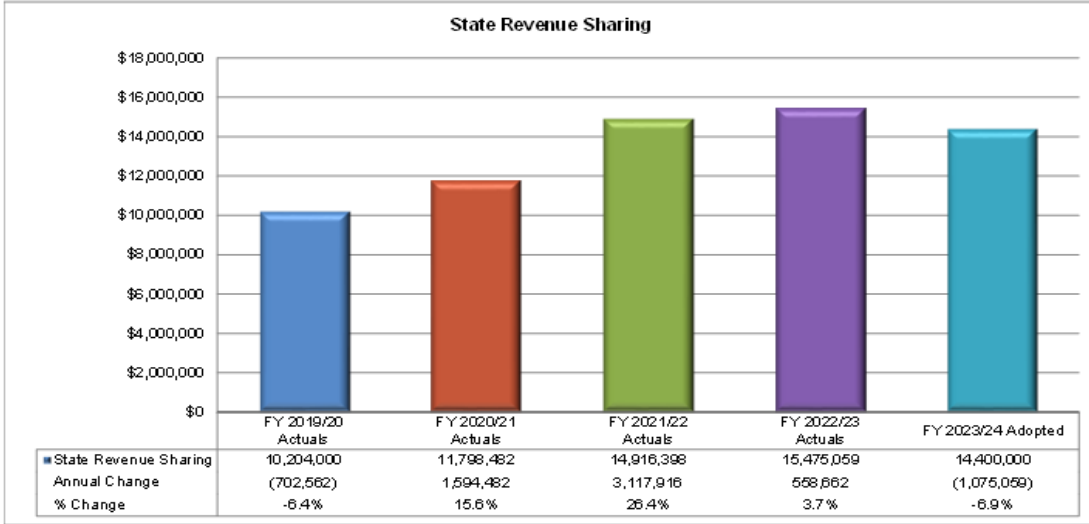
Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the State’s annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30<sup>th</sup> fiscal year, are received in equal monthly installments with a June true up adjustment for actual revenue collected.

An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds.

There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. The revenue is broken out into a first and second guaranteed entitlement and growth money. The guaranteed entitlements may be pledged for bond indebtedness, in Seminole County this amount totals \$1.7M; however, up to 50% of funds received in the prior year may be pledged. Seminole County’s State Revenue Sharing is currently pledged for the payment of debt associated with the \$22M Capital Improvement Revenue Bonds, Series 2012 issued for the Public Safety Communications P25 Radio Tower Rebuild Projects. The final maturity date is October 1, 2027.

FY 2023/24 revenue is anticipated at \$14.4M, a decrease of \$2.9M or -6.9% less than FY 2022-23 estimated actuals of \$15.5M

# HISTORY OF MAJOR REVENUE SOURCES



## Utility Taxes

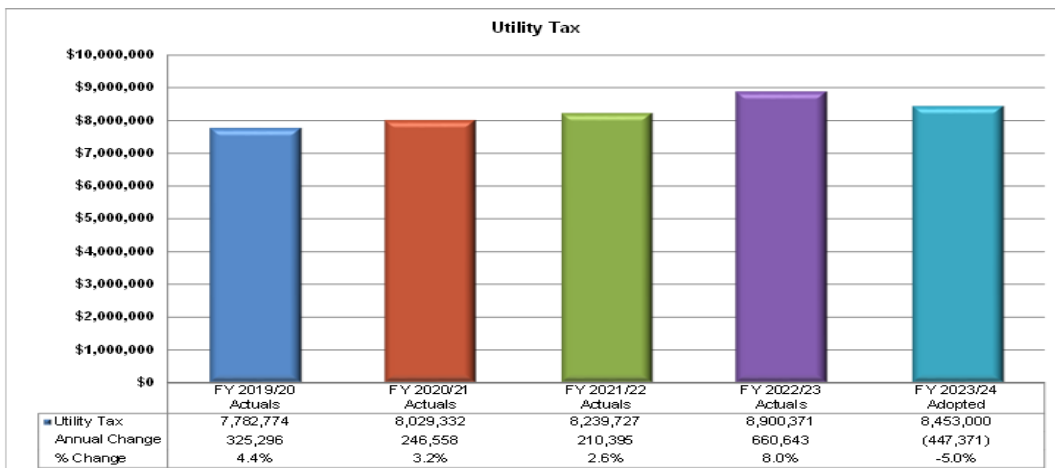
A 4% public service utility tax on electricity, water, natural gas, and propane purchases is assessed in the unincorporated area of Seminole County. The tax exempts the first 300 kilowatt hours of electricity purchased per month and is not applied against any fuel adjustment charge.

The 4% public service tax levied in unincorporated Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is levied on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

Utility tax revenues are greatly affected by weather conditions as mild winters and summers require less energy and rainy seasons reduce water usage. Conversely, cold winters and hot summers require increased energy and water consumption.

Electric rate adjustments are often attributed to changes in the fuel adjustment charge which is not subject to the Public Service Tax (PST) and does not affect annual tax collections. For this reason, PST does not significantly change from year to year and extreme weather changes are generally the cause of most spikes in annual public service tax collections.

FY 2023/24 projected utility tax revenue totals \$8.5M and is comprised of \$6.3M or 75% electric PST; \$1.8M or 22% from water PST; and \$350K or 4% from natural gas and fuel oil PST.



# HISTORY OF MAJOR REVENUE SOURCES

## Communication Service Tax

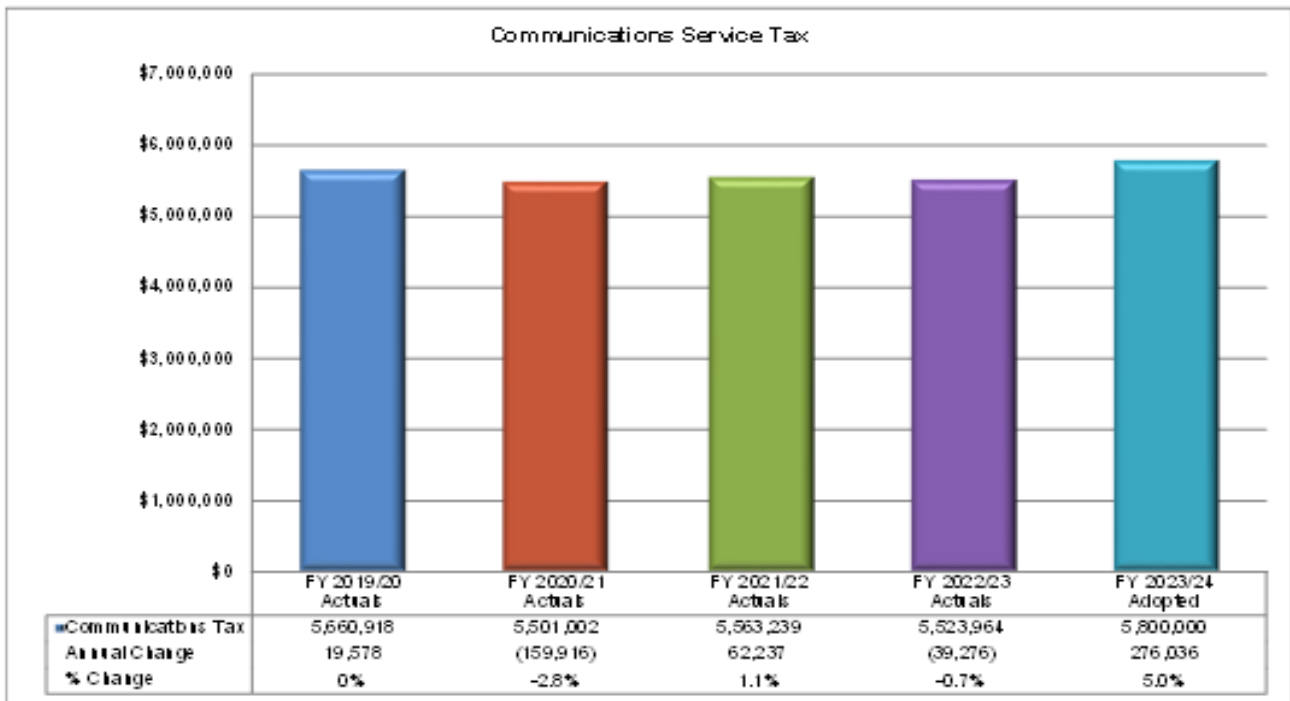
The Communications Service Tax (CST), imposed in unincorporated Seminole County, is a 5.12% tax on services encompassing all voice, data, audio, video, mobile communications, or any other information or signals transmitted by any medium, including cable services. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County.

The local communication service tax is not applicable to direct-to-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to local governments less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities. The administrative fee charged to local governments is prorated based on revenue generated by each taxing authority.

Constant changes in communication technology with the use of various internet resources and devices continue to adversely impact communication sales tax collections. Seminole County's CST has experienced several years of declining revenue attributed greatly to evolving technologies and growing industry competition. The County's CST had reached \$9.9M in FY 2006/07 before revenues reversed course. Revenue is currently down about \$4M from peak collections.

Because the State Department of Revenue administers the CST, only the State can audit service providers. Records can be audited at least three years back and a reallocation of funds can result from both the audit of CST dealers and other information received by DOR from CST dealers outside of the audit process.

FY 2023/24 communication service tax is projected at \$5.8M, up \$277K from the FY 2022/23 actuals of \$5.5M.



## Gas Taxes

Seminole County receives four separate gas tax revenues restricted in use for transportation related activities. Two are levied locally by the BCC and two are collected by the State per Florida law.

- The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to the 2013 LOGT interlocal agreement with the cities, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among

# HISTORY OF MAJOR REVENUE SOURCES

the seven municipalities. The LOGT is shared among the cities based on a rolling distribution formula incorporating the most recent five years of transportation expenditures. The 6 Cent Local Option Gas Tax was renewed in February 2013 extending the tax through August 31, 2043.

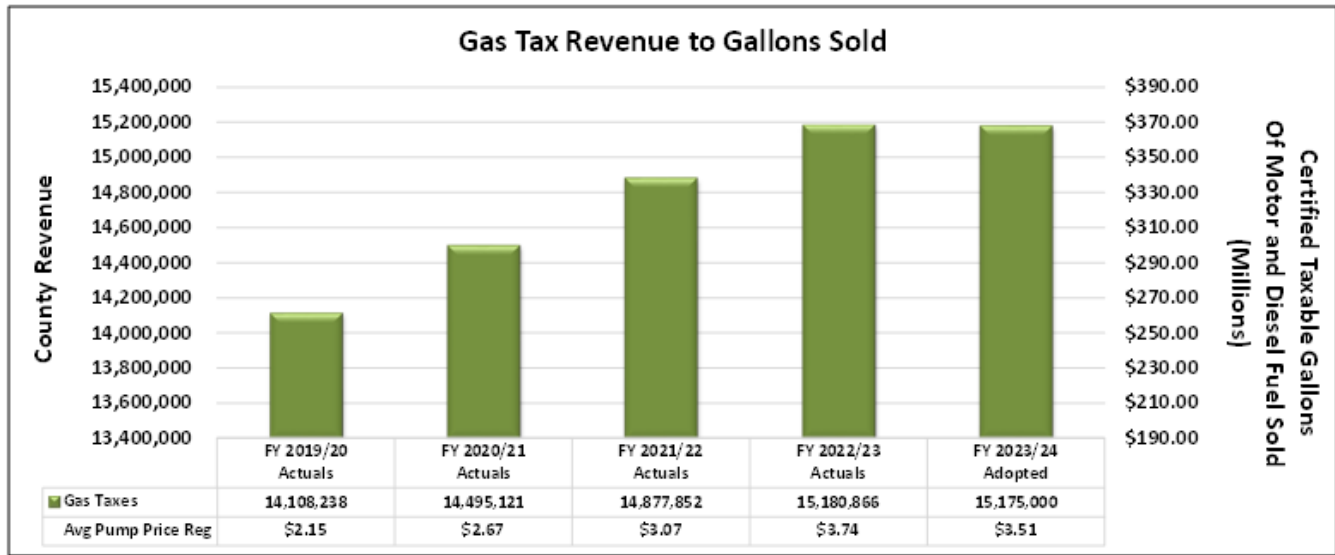
- The Ninth Cent Local Option Fuel Tax, implemented on January 1, 1994, is also levied locally on motor and diesel fuel and is used to support mass transit.
- On all motor fuels, the State levies and distributes to the various counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that may be used to support debt service requirements on local bonds and to finance activities related to secondary State roads transferred to county control.

Seminole County has the authority to levy an additional 5 Cent Local Option Gas Tax on motor fuel only but has elected not to impose this tax. Voters of Seminole County have historically approved a one cent infrastructure sales tax to provide for most transportation capital.

With the early retirement of debt associated with the 2002 Gas Tax Refunding Bonds in September 2012, no gas tax revenue is currently pledged for transportation debt in Seminole County.

Because Florida’s gas tax is based on gallons sold and not prices at the pump, rising fuel costs and more fuel-efficient vehicles impact gas tax revenue available to fund transportation needs. Fuel efficient cars require less gas to operate yet cause the same wear and tear on our roads while providing fewer dollars for ongoing road repairs and maintenance.

Gas tax collections in Seminole County typically have averaged flat growth in recent years. An estimated \$15.2M in combined gas tax revenues for FY 2023/24 is predicted.



## Infrastructure Sales Tax 2014

On May 20, 2014, the citizens of Seminole County voted to renew the one cent local option infrastructure sales tax shared between the County, School Board and seven municipalities. The tax is effective for a period of ten years which began on January 1, 2015 and expires on December 31, 2024.

Historically, Seminole County voters have supported the penny sales tax. This is the third penny sales tax approved in the County since 1991. Unlike property taxes, the sales tax is not borne solely by the residents of Seminole County as tourists, commuters, and visitors all contribute to sales taxes paid within the County. The 2014 third generation surtax is applicable to the first \$5,000 of each item sold in the County, as specifically provided in Florida

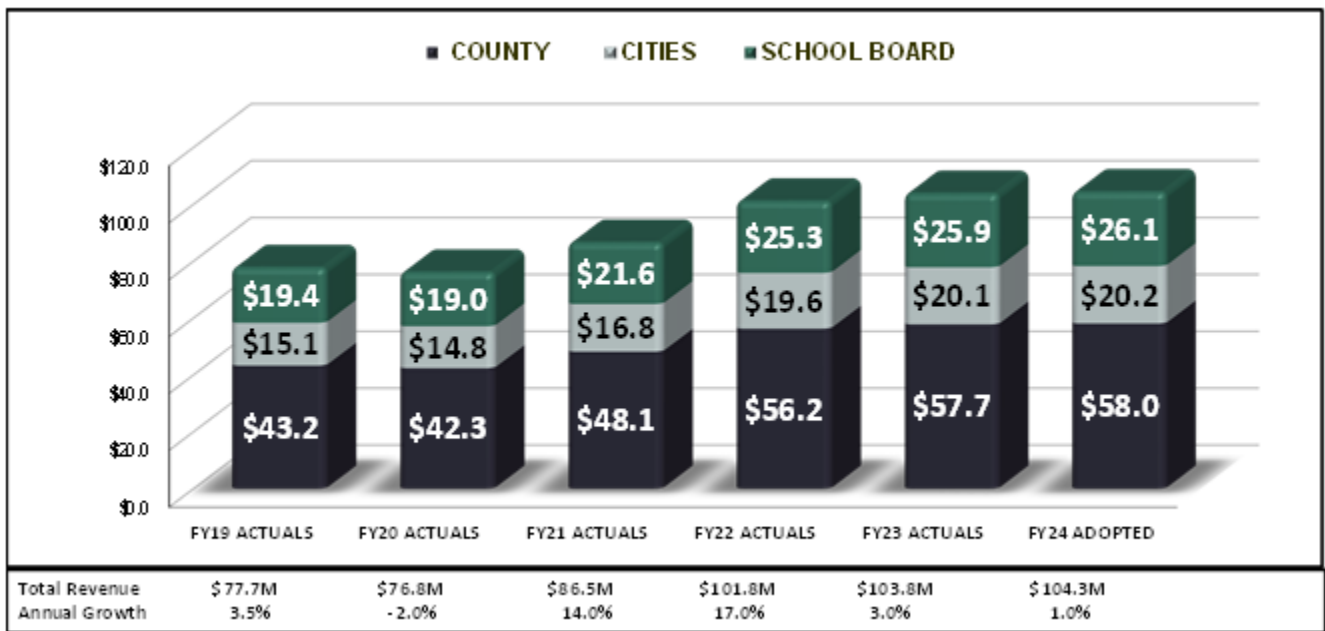
# HISTORY OF MAJOR REVENUE SOURCES

Statutes, and will be used for the construction and rehabilitation of roads and transportation facilities; bicycle and pedestrian trails; stormwater facilities, public education facilities, and other infrastructure uses authorized by law. Current law prohibits the use of County Infrastructure Sales Tax for operations of any kind.

Pursuant to an interlocal agreement, the School Board receives 25% of the overall net revenue collected during the life of the surtax; the Cities receive 19.4%; and the remaining revenue of 55.6% of revenues will go to the County.

Seminole County's 2001 Infrastructure Sales Tax peaked in FY 2005/06 at an annual total of \$70.5M and thereafter declined annually throughout the recession years. Revenue began stabilizing in 2012 as the tax ended on December 31, 2012. With approximately \$45M in reserves from the penny sales tax, the BCC allowed the 2001 sales tax to sunset in 2012 to provide residents an opportunity for tax relief following the economic recession.

Seminole County's new 2014 penny sales tax is currently exceeding original estimates and expected to generate about \$800M over the 10-year period. The FY 2023/24 revenue is projected at \$104M with School Board receiving \$26M; the County receiving \$58M; and the cities sharing in \$20M.



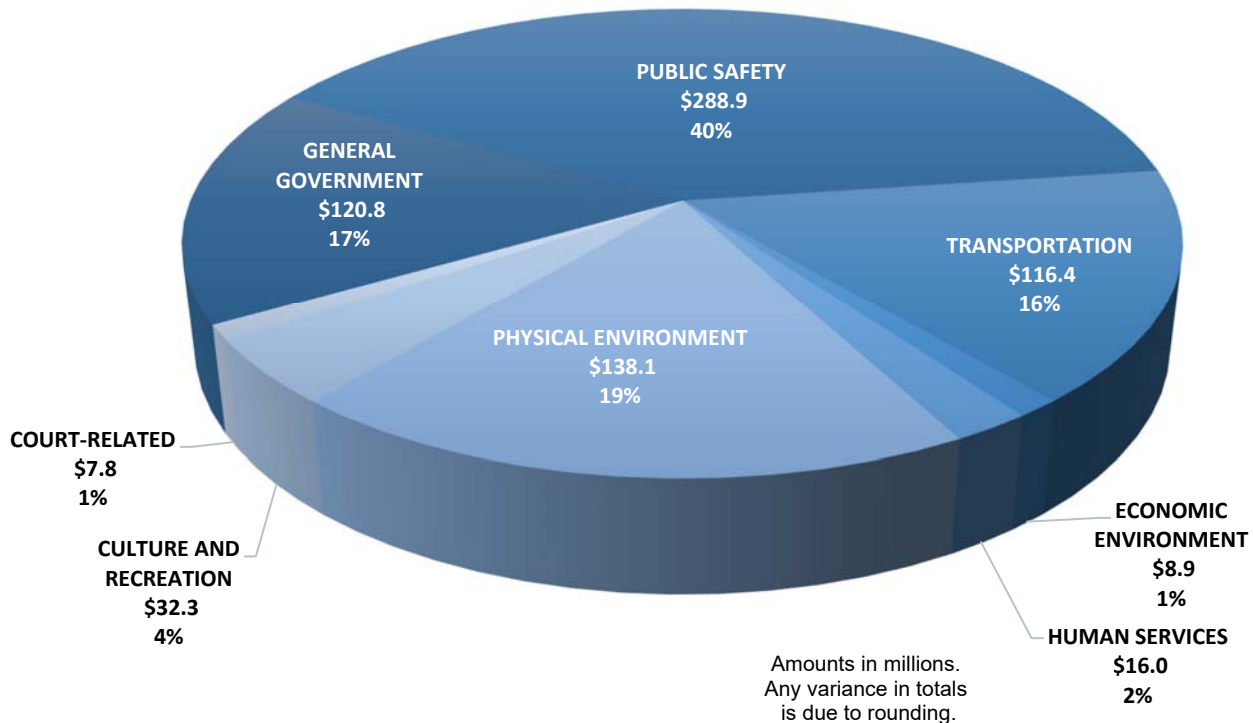


# COUNTYWIDE BUDGETARY USES BY FUNCTION

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie chart is a summary of the County’s total operating and capital spending plan for FY 2023/24 by category of service. The use categories are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the chart, along with a discussion of the various types of services provided within the applicable category and the associated costs.

Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt. This view excludes appropriations of operating transfers to other funds and estimated reserves; representing the proposed operating and capital spending plan for the upcoming fiscal year.

**TOTAL BUDGET**  
**\$ 729.2 MILLION**  
 (Excludes Reserves and Transfers)



**General Government** - Services provided by the County for the benefit of the public and the governmental body as a whole. This category includes funds allocated to the Constitutional Officers for tax collection, property appraisal, election functions and record keeping and accounting for the Board’s operations. County Administration (BCC, Attorney, Office of Communications, County Management, Office of Human Resources, Purchasing, Office of Management and Budget, Office of Strategic Initiatives) represent a approximately \$45M and Countywide Planning and Zoning services are estimated at \$11.5M. Funds are designated for property management and maintenance of buildings and for internal services (fleet, mail, printing, and technology). Approximately \$38.6M is allocated for health insurance, workers compensation claims and other general liability obligations.

**Public Safety** - Services provided by the County for the safety and security of the public, including approximately \$171.7M allocated for law enforcement, jail operations, and for the Sheriff to provide security to the judicial courts. Around \$99.3M is allocated for fire/rescue, 911, and other emergency service operations. Nearly \$4.2M is allocated

# COUNTYWIDE BUDGETARY USES BY FUNCTION

for animal related services. Funding is also provided for juvenile detention, the Medical Examiner and services related to assuring homes and commercial facilities are safe for the citizens.

**Physical Environment** - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community, to provide citizens and businesses with water, sewer, and landfill operations. Approximately \$29.9M is allocated for garbage collection / disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes and other water bodies and for the construction of stormwater related infrastructure.

**Transportation** – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$72.6M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$16.3M is allocated to repairing/ maintaining roads, rights-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$12.3M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$11.8M is allocated for public transportation to support public transportation services within the County.

**Economic Environment** – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately \$3.4M is allocated for local tourism activities.

**Human Services** – Funding is provided for public assistance programs, care for veteran services, indigent persons, and services for the care, treatment and control of human illness, injury or handicap. The County spends approximately \$16M in grants and other revenue for these services.

**Culture and Recreation** – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors, including: libraries, parks and recreation, and other cultural and recreation services.

**Court-Related** – The County provides support for the State’s Court System. Approximately \$3.2M is dedicated annually for facility maintenance associated with the County’s state mandated responsibility to provide court facilities.

## **Other Appropriations (not included in this chart):**

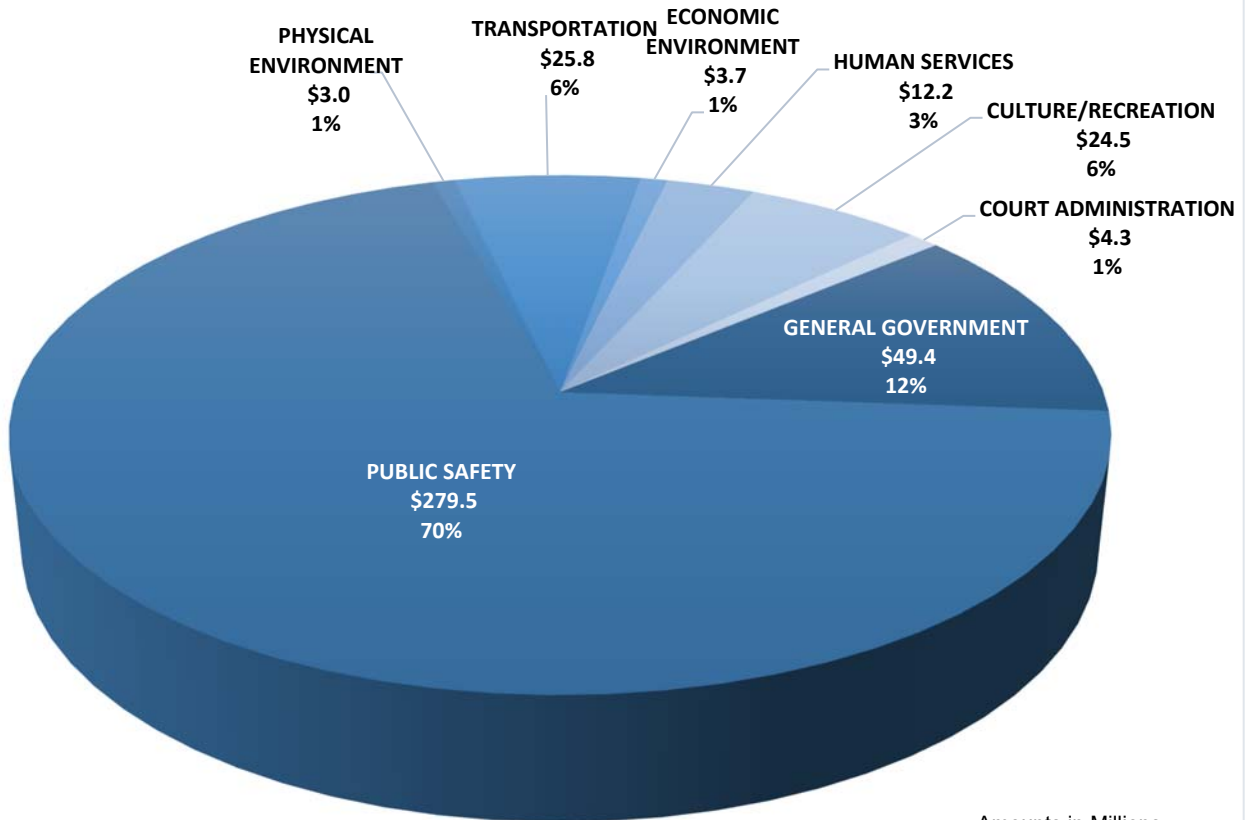
**Transfers** – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

**Reserves** – Reserves represent funding that is not appropriated for expenditure within the representative fund. Reserves must be used in accordance with the funding intent (i.e. legally restricted for a specific purpose or available for general appropriation). See detailed Reserves in the Countywide section of this book.

# AD VALOREM FUNDS BY FUNCTION

This chart is intended to provide an overall view of how funds which are supported by property taxes are utilized by service function. Funds include General Fund, Fire Protection Funds, and Transportation Trust Funds. Transfers and reserves are excluded from this view. These are all the primary functions provided by the County. For explanation of each service function see the Countywide Budgetary Uses by Function Report.

## TOTAL AD VALOREM FUNDS \$ 369.8 Million (Excludes Transfers and Reserves)



Amounts in Millions.  
Any variance in totals  
is due to rounding



# DETAIL OF CURRENT SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TAXES</b>					
<b>AD VALOREM</b>					
311100 AD VALOREM-CURRENT	265,527,811	297,725,000	328,220,000	30,495,000	10.2%
311200 AD VALOREM-DELINQUENT	143,636	156,000	161,000	5,000	3.2%
<b>UTILITY TAX</b>					
314100 UTILITY TAX-ELECTRICITY	6,274,316	7,100,000	6,300,000	(800,000)	-11.3%
314300 UTILITY TAX-WATER	1,620,395	1,600,000	1,800,000	200,000	12.5%
314400 UTILITY TAX-GAS	2,907	5,000	3,000	(2,000)	-40.0%
314700 UTILITY TAX-FUEL OIL	89	300	100	(200)	-66.7%
314800 UTILITY TAX-PROPANE	342,021	300,000	350,000	50,000	16.7%
<b>COMMUNICATION SERVICE TAX</b>					
315100 COMMUNICATION SERVICE TAX	5,563,239	5,100,000	5,800,000	700,000	13.7%
<b>317 GAS TAXES</b>					
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	2,075,038	1,800,000	2,100,000	300,000	16.7%
312410 LOCAL OPTION GAS TAX (6c)	7,406,934	7,000,000	7,600,000	600,000	8.6%
<b>318 TOURISM TAX</b>					
312120 TOURIST DEVELOPMENT TAX	6,351,853	5,502,317	6,500,000	997,683	18.1%
<b>319 INFRASTRUCTURE SALES TAX</b>					
312600 DISCRETIONARY SALES SURTAX	56,194,501	50,000,000	58,000,000	8,000,000	16.0%
<b>LOCAL BUSINESS TAX</b>					
316100 PROF/OCCUPATION/LOCAL BUS TAX	400,478	400,000	400,000	-	0.0%
<b>TAXES Total</b>	<b>351,903,218</b>	<b>376,688,617</b>	<b>417,234,100</b>	<b>40,545,483</b>	<b>10.8%</b>

## PERMITS FEES & SPECIAL ASM

### 321 BUILDING PERMITS & FEES

322100 BUILDING PERMITS	3,827,410	4,100,000	3,600,000	(500,000)	-12.2%
322102 ELECTRICAL	795,962	600,000	650,000	50,000	8.3%
322103 PLUMBING	349,791	380,000	350,000	(30,000)	-7.9%
322104 MECHANICAL	435,955	375,000	375,000	-	0.0%
322106 WELLS	-	-	-	-	-
322107 SIGNS	32,169	25,000	25,000	-	0.0%
322108 GAS	63,914	65,000	60,000	(5,000)	-7.7%
323700 FRANCHISE FEES- SOLID WASTE	155,037	230,000	200,000	(30,000)	-13.0%

### PLANNING FEES

329115 URBAN CHICKENS PERMIT	300	300	300	-	0.0%
329170 ARBOR PERMIT	3,850	5,000	4,000	(1,000)	-20.0%
329180 DREDGE/FILL PERMIT	3,000	1,000	1,000	-	0.0%
329190 ABANDONED PROPERTY REGISTRATIO	219,246	100,000	50,000	(50,000)	-50.0%
329191 VACATION RENTAL REGISTRY	8,500	4,000	8,000	4,000	100.0%
329501 SHORELINE ALTERATION	-	-	-	-	-

### 325 IMPACT & MOBILITY FEES

324110 IMPACT FEES RESID PUBLIC SAFET	235,907	300,000	250,000	(50,000)	-16.7%
324120 IMPACT FEES COMM PUBLIC SAFET	82,959	100,000	80,000	(20,000)	-20.0%
324130 WINTER SPRINGS FIRE IMPCT FEES	17,907	20,000	-	(20,000)	-100.0%
324140 CASSELBERRY FIRE IMPCT FEES	16,852	30,000	-	(30,000)	-100.0%
324310 IMPACT FEES RESID TRANSPORTATI	538,261	-	-	-	-
324320 IMPACT FEES COMM TRANSPORTATI	885,672	-	-	-	-
324330 MOBILITY FEES - RESIDENT	2,136,113	1,550,000	1,250,000	(300,000)	-19.4%
324340 MOBILITY FEES - COMMERCIAL	990,134	1,550,000	1,100,000	(450,000)	-29.0%
324610 IMPACT FEES RESID CULTURE	361,948	200,000	225,000	25,000	12.5%
324620 IMPACT FEES COMM CULTURE	17,496	1,000	1,000	-	0.0%

### 326 SPECIAL ASSESSMENTS MSBU

325110 SPECIAL ASSESSMENT-CAPITAL	318,221	217,700	217,700	-	0.0%
325120 SPECIAL ASSESSMENT-SIDEWALKS	59,430	-	-	-	-
325210 SPECIAL ASSESSMENT-SERVICE	19,045,444	21,426,834	25,013,230	3,586,396	16.7%

<b>PERMITS FEES &amp; SPECIAL ASM Total</b>	<b>30,601,476</b>	<b>31,280,834</b>	<b>33,460,230</b>	<b>2,179,396</b>	<b>7.0%</b>
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# DETAIL OF CURRENT SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>INTERGOVERNMENTAL REVENUE</b>					
<b>HALF CENT SALES TAX</b>					
335180 HALF-CENT STATE SALES TAX	31,460,300	29,000,000	32,800,000	3,800,000	13.1%
<b>STATE SHARED TAXES</b>					
335120 STATE REVENUE SHARING	14,916,398	12,000,000	14,400,000	2,400,000	20.0%
<b>317 GAS TAXES</b>					
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	3,753,693	3,600,000	3,800,000	200,000	5.6%
335492 COUNTY GAS TAX (1c STATE LEVY)	1,642,186	1,600,000	1,675,000	75,000	4.7%
<b>FEDERAL GRANTS</b>					
331100 ELECTION GRANTS	32,752	-	-	-	
331230 EMERGENCY MANAGEMENT	146,474	116,628	119,817	3,189	2.7%
331391 OTHER PHYSICAL ENV FED GRANTS	26,743	668,000	2,691,440	2,023,440	302.9%
331490 TRANSPORTATION REVENUE GRANT	647,116	-	-	-	
331501 TREASURY SUBSIDY	-	-	-	-	
331540 COMMUNITY DEVELOPMNT BLK GT	2,266,225	2,272,901	2,176,335	(96,566)	-4.2%
331550 EMERGENCY SHELTER GRANT	1,615,965	809,112	862,734	53,622	6.6%
331570 NEIGHBORHOOD STABILIZATION	299,433	-	50,010	50,010	
331590 HOME PROGRAM	802,284	1,056,247	987,771	(68,476)	-6.5%
331690 FEDERAL GRANT HUMAN SERVICES	389,851	413,378	-	(413,378)	-100.0%
331720 FEDERAL RECREATION GRANT	-	-	-	-	
331722 FEDERAL CULTURE & REC GRANT	100,000	-	-	-	
331820 ADULT DRUG COURT	626,844	399,551	1,549,986	1,150,435	287.9%
331825 VETERANS TREATMENT COURT	-	-	-	-	
331891 CARES ACT FUNDING	-	-	-	-	
331900 US TREASURY EMERGENCY RENTAL	11,200,714	-	-	-	
331905 FEDERAL AMERICAN RESCUE PLAN (ARPA)	24,452,964	13,833,333	13,833,334	1	0.0%
331919 ARPA - ALTAMONTE SPRING	363,317	-	-	-	
331920 ARPA - LONGWOOD	89,083	-	-	-	
331921 ARPA - CASSELBERRY	135,936	-	-	-	
331922 ARPA - OVIEDO	239,639	-	-	-	
331923 ARPA - SANFORD	151,344	-	-	-	
331931 ARPA - WINTER SPRINGS	7,900	-	-	-	
<b>FEMA REIMBURSEMENTS</b>					
331510 DISASTER RELIEF (FEMA)	1,450,211	-	-	-	
<b>STATE GRANTS</b>					
334200 EMS TRUST FUND GRANT	44,312	20,877	-	(20,877)	-100.0%
334220 PUBLIC SAFETY GRANT	2,940,399	-	508,606	508,606	
334225 JUVENILE ASSESSMENT CTR GRANT	235,527	-	-	-	
334340 GARBAGE/SOLID WASTE	-	-	-	-	
334360 STORMWATER MANAGEMENT	-	-	10,765,110	10,765,110	
334392 OTHER PHYSICAL ENVIRONMENT	382,604	-	1,000,000	1,000,000	
334393 REIMBURSEMENTS	54,015	-	-	-	
334490 TRANSPORTATION REV GRANT	309,453	1,000,000	-	(1,000,000)	-100.0%
334499 FDOT LIGHTING AGREEMENT	26,428	25,000	139,596	114,596	458.4%
334510 DISASTER RELIEF (STATE)	97,299	-	-	-	
334690 PROSECUTION ALTERNATIVE	198,036	60,000	-	(60,000)	-100.0%
334697 MOSQUITO CONTROL GRANT	67,558	78,579	78,579	-	0.0%
334699 EMERGENCY HOMELESS	-	-	-	-	
334710 AID TO LIBRARIES	133,649	140,000	140,000	-	0.0%
334750 ENVIRONMENTAL PROTECTION GRANT	199,692	-	-	-	
<b>LOCAL GRANTS &amp; REVENUES</b>					
337100 ECONOMIC INCENTIVE	210,000	269,000	-	(269,000)	-100.0%
337300 NPDES CITIES	-	40,000	40,000	-	0.0%
337900 LOCAL GRANTS & AIDS	742,840	437,500	-	(437,500)	-100.0%
<b>OTHER STATE SHARED</b>					
335130 INSURANCE AGENTS LICENSE	212,788	180,000	190,000	10,000	5.6%
335140 MOBILE HOME LICENSES	29,200	30,000	30,000	-	0.0%

# DETAIL OF CURRENT SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
335150 ALCOHOLIC BEVERAGE	161,763	150,000	155,000	5,000	3.3%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-	0.0%
335210 FIREFIGHTERS SUPPLEMENT	172,870	135,000	160,000	25,000	18.5%
335493 MOTOR FUEL TAX (REBATE)	165,849	225,000	180,000	(45,000)	-20.0%
335520 SHIP PROGRAM REVENUE	899,695	56,213	-	(56,213)	-100.0%
335710 BOATING IMPROVEMENT FEES	54,088	55,000	50,000	(5,000)	-9.1%
<b>332 E911 FEES</b>					
335220 E911 WIRELESS	2,181,633	1,600,000	2,000,000	400,000	25.0%
335225 E911 NON WIRELESS	450,219	500,000	450,000	(50,000)	-10.0%
<b>INTERGOVERNMENTAL REVENUE Total</b>	<b>107,233,787</b>	<b>71,217,819</b>	<b>91,279,818</b>	<b>20,061,999</b>	<b>28.2%</b>

## CHARGES FOR SERVICES

<b>PARKS &amp; REC FEES</b>					
347200 PARKS AND RECREATION	3,311,010	4,130,528	3,918,430	(212,098)	-5.1%
347201 PASSIVE PARKS AND TRAILS	61,810	40,000	40,000	-	0.0%
347301 MUSEUM FEES	2,915	2,000	3,000	1,000	50.0%
347501 YARBOROUGH NATURE CENTER	45,569	40,000	40,000	-	0.0%
<b>321 BUILDING PERMITS &amp; FEES</b>					
342590 REINSPECTIONS	948,651	575,000	600,000	25,000	4.3%
349220 CONSTRUCTION PLAN REVIEW	237,795	300,000	200,000	(100,000)	-33.3%
349230 FIRE PERMIT PROCESSING FEE	8,659	7,000	6,000	(1,000)	-14.3%
349300 TECHNOLOGY SUBMITTAL FEE	231,482	200,000	200,000	-	0.0%
<b>PLANNING FEES</b>					
341200 ZONING FEES	477,978	375,000	375,000	-	0.0%
341320 SCHOOL ADMIN FEE	228,735	300,000	225,000	(75,000)	-25.0%
342516 AFTER HOURS INSPECTIONS	176,360	127,000	127,000	-	0.0%
349200 CONCURRENCY REVIEW	12,565	10,000	10,000	-	0.0%
349210 FLOOD ZONE REVIEW	3,770	3,500	3,500	-	0.0%
349240 PRE-APPLICATION FEE PLANNING	7,900	5,000	6,000	1,000	20.0%
349250 ZONING PERMIT PROCESSING FEE	6,920	10,000	45,000	35,000	350.0%
<b>STATE GRANTS</b>					
343904 SVC CHGS-OTH PHYSICAL ENVIRON	28,871	81,000	93,000	12,000	14.8%
<b>GENERAL GOV'T FEES</b>					
341350 ADMIN FEE - MSBU APPLICATION	-	1,100	1,100	-	0.0%
341357 ADMIN FEE - SOLID WASTE	633,000	675,000	675,000	-	0.0%
341358 ADMIN FEE - STREET LIGHTING	175,000	175,000	175,000	-	0.0%
341359 ADMIN FEE - MSBU FUNDS	35,754	39,204	39,204	-	0.0%
341363 ADMIN FEE - GRANTS	175,419	-	-	-	-
341910 ADDRESSING FEES	19,885	30,000	30,000	-	0.0%
349100 SERVICE CHARGE-AGENCIES	188,801	218,554	188,554	(30,000)	-13.7%
<b>335 INTERNAL SERVICE FEES</b>					
341210 INTERNAL SERVICE FEES	4,620,959	5,970,000	7,375,000	1,405,000	23.5%
341220 BOCC INSURANCE EMPLOYER	17,859,485	21,000,000	20,000,000	(1,000,000)	-4.8%
341230 BOCC INSURANCE EMPLOYEE	3,116,175	3,250,000	3,200,000	(50,000)	-1.5%
341240 BOCC INSURANCE RETIREE	828,593	1,050,000	800,000	(250,000)	-23.8%
341250 BOCC INSURANCE COBRA	31,629	25,000	25,000	-	0.0%
341260 TAX COLLECTOR INSURANCE	1,264,870	1,350,000	1,400,000	50,000	3.7%
341265 PROPERTY APPRAISER INSURANCE	925,434	1,000,000	1,000,000	-	0.0%
341270 SUPERVISOR OF ELECTIONS INSUR	252,005	305,000	250,000	(55,000)	-18.0%
341280 PORT AUTHORITY INSURANCE	59,786	60,000	70,000	10,000	16.7%
341290 BOCC HEALTH PROGRAM	29,260	30,000	30,000	-	0.0%
<b>SHERIFF REVENUES</b>					
341520 SHERIFFS FEES	413,452	425,000	450,000	25,000	5.9%
342100 REIMBURSEMENT - SHERIFF	-	-	-	-	-
342320 FEDERAL INMATE CONTRACTS	1,830,362	2,380,000	2,380,000	-	0.0%
342330 INMATE FEES	216,933	205,000	200,000	(5,000)	-2.4%
342390 HOUSING OF PRISONER-OTHER	40,039	-	-	-	-

# DETAIL OF CURRENT SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
342910 INMPOUND/IMMOBILIZATION	7,400	-	-	-	
342920 SUPERVISOR - PAY	18,350	15,000	15,000	-	0.0%
348880 SUPERVISION - PROBATION	354,583	835,000	685,000	(150,000)	-18.0%
348991 TEEN COURT \$3	109,628	143,429	143,429	-	0.0%
348992 POLICE ED \$2 ASSESS	31,528	35,000	35,000	-	0.0%
348993 CRIME PREVENTION	34,036	-	-	-	
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	11,108	30,000	30,000	-	0.0%
348995 CRIM JUSTICE ED \$2.50	106,283	89,500	89,500	-	0.0%
<b>PUBLIC SAFETY FEES</b>					
342430 EMERGENCY MGMT REVIEW FEE	2,750	2,500	2,500	-	0.0%
342515 INSPECTION FEE - ENVIRONMENT	96,855	140,000	88,000	(52,000)	-37.1%
342530 SHERIFF - IRON BRIDGE	241,600	241,600	241,600	-	0.0%
342560 ENGINEERING	479,457	660,000	560,000	(100,000)	-15.2%
342600 PUBLIC SAFETY - FIRE PERMITS	280,949	380,000	300,000	(80,000)	-21.1%
342605 FIRE PERMITS-WS	75,970	5,000	25,000	20,000	400.0%
342630 FIRE INSPECTION FEES	26,725	15,000	25,000	10,000	66.7%
342930 TRAINING CENTER FEE	76,186	125,000	100,000	(25,000)	-20.0%
343901 TOWER COMM FEES	157,247	125,000	125,000	-	0.0%
343902 FIBER WAN FEES	12,600	9,000	9,000	-	0.0%
346400 ANIMAL CONTROL	206,076	200,000	210,000	10,000	5.0%
<b>338 AMBULANCE TRANSPORT FEES</b>					
342610 AMBULANCE TRANSPORT FEES	9,535,084	7,800,000	8,500,000	700,000	9.0%
<b>339 MEDICAID FEES</b>					
342620 MEDICAID MANAGED CARE	1,047,656	1,665,711	1,700,000	34,289	2.1%
342625 MEDICAID FEE FOR SERVICE	514,055	400,000	550,000	150,000	37.5%
<b>340 WATER &amp; SEWER FEES</b>					
343310 WATER UTILITY-RESIDENTIAL	25,000,120	26,038,943	27,000,000	961,057	3.7%
343315 PRIVATE COMMERCIAL FIRE LINES	33,918	32,000	34,000	2,000	6.3%
343320 WATER UTILITY - BULK	156,255	141,000	150,000	9,000	6.4%
343330 METER SET CHARGES	114,864	235,000	246,000	11,000	4.7%
343340 METER RECONNECT CHARGES	287,272	420,000	255,000	(165,000)	-39.3%
343350 CAPACITY MAINTENANCE-WTR	14,672	18,000	22,000	4,000	22.2%
343360 RECYCLED WATER	2,560,694	2,782,785	2,700,000	(82,785)	-3.0%
343510 SEWER UTILITY-RESIDENTIAL	33,539,724	35,607,017	36,000,000	392,983	1.1%
343520 SEWER UTILITY - BULK	4,312,150	3,750,000	4,800,000	1,050,000	28.0%
343550 CAPACITY MAINTENANCE-SWR	14,942	19,000	23,000	4,000	21.1%
<b>341 SOLID WASTE FEES</b>					
343412 TRANSFER STATION CHARGES	6,550,572	6,293,950	8,000,000	1,706,050	27.1%
343414 OSCEOLA LANDFILL CHARGES	5,956,161	6,472,533	6,000,000	(472,533)	-7.3%
343415 WINTER PARK LANDFILL CHARGES	548,760	704,796	250,000	(454,796)	-64.5%
343417 RECYCLING FEES	446,968	512,403	200,000	(312,403)	-61.0%
343419 OTHER LANDFILL CHARGES	6,980	9,318	7,000	(2,318)	-24.9%
<b>342 TRANSPORTATION FEES</b>					
344910 SIGNALS/CHARGES FOR SERVICES	1,269,591	1,351,889	1,351,889	-	0.0%
344920 FIBER CONSTRUCTION AND MAINT	416,013	416,013	416,013	-	0.0%
<b>COURT FEES</b>					
341160 COURT TECH FEE \$2	912,567	1,050,000	500,000	(550,000)	-52.4%
348921 COURT INNOVATIONS	83,472	101,417	90,000	(11,417)	-11.3%
348922 LEGAL AID	83,472	101,417	90,000	(11,417)	-11.3%
348923 LAW LIBRARY	83,472	101,417	90,000	(11,417)	-11.3%
348924 JUVENILE ALTERNATIVE PROGRAMS	83,472	101,417	90,000	(11,417)	-11.3%
348930 STATE COURT FACILITY SURCHARGE	1,283,868	1,200,000	1,150,000	(50,000)	-4.2%
<b>CHARGES FOR SERVICES Total</b>	<b>135,693,938</b>	<b>144,771,941</b>	<b>147,079,719</b>	<b>2,307,778</b>	<b>1.6%</b>

## JUDGEMENTS FINES & FORFEIT

### PARKS & REC FEES

352100 LIBRARY	107,286	144,000	144,000	-	0.0%
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# DETAIL OF CURRENT SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PLANNING FEES</b>					
354200 CODE ENFORCEMENT	44,334	55,000	20,000	(35,000)	-63.6%
354201 CODE ENFORCEMENT LIEN AM	23,195	20,000	-	(20,000)	-100.0%
354310 FALSE ALARM-FIRE	105,175	-	-	-	
354410 ARBOR VIOLATION	8,220	-	-	-	
<b>SHERIFF REVENUES</b>					
351910 CONFISCATIONS	599,027	-	-	-	
359901 ADULT DIVERSION	85,423	-	-	-	
359902 COMMUNITY SVC INSURANCE	1,267	-	-	-	
<b>PUBLIC SAFETY FEES</b>					
348933 ANIMAL CONTROL CITATIONS	8,833	2,000	8,000	6,000	300.0%
351700 INTERGOVT RADIO PROGRAM	371,656	400,000	375,000	(25,000)	-6.3%
<b>JUDGEMENTS &amp; FINES</b>					
351500 TRAFFIC CT PARKING FINES	2,279	2,000	2,000	-	0.0%
<b>INTEREST</b>					
359903 ADULT DRUG COURT	34,418	-	-	-	
<b>JUDGEMENTS FINES &amp; FORFEIT Total</b>	<b>1,391,112</b>	<b>623,000</b>	<b>549,000</b>	<b>(74,000)</b>	<b>-11.9%</b>

## MISCELLANEOUS REVENUES

<b>SHERIFF REVENUES</b>					
361133 INTEREST-SHERIFF	44,470	-	-	-	
369912 MISCELLANEOUS - SHERIFF	575,862	615,000	615,000	-	0.0%
<b>PUBLIC SAFETY FEES</b>					
369940 REIMBURSEMENTS - RADIOS	314,138	100,000	100,000	-	0.0%
<b>340 WATER &amp; SEWER FEES</b>					
366400 ENTERPRISE CONTRIBUTIONS	3,151,137	4,045,000	3,325,000	(720,000)	-17.8%
<b>341 SOLID WASTE FEES</b>					
365101 METHANE GAS SALES	89,898	50,000	50,000	-	0.0%
<b>INTEREST</b>					
361100 INTEREST ON INVESTMENTS	2,231,686	3,186,765	7,263,740	4,076,975	127.9%
361130 INTEREST - CONDEMNATIONS	274	-	-	-	
361132 INTEREST-TAX COLLECTOR	-	25	25	-	0.0%
361187 GASB 87 INTEREST INCOME	7,385	-	-	-	
361200 INTEREST-STATE BOARD ADM	1,360	-	-	-	
361400 INTEREST-TOURIST DEVLPMNT FUND	10,310	25,000	25,000	-	0.0%
<b>FIXED ASSET SALES</b>					
364100 FIXED ASSET SALE PROCEEDS	911,071	291,500	411,500	120,000	41.2%
<b>DONATIONS</b>					
366100 CONTRIBUTIONS & DONATIONS	947,507	150,000	155,000	5,000	3.3%
366175 SEMINOLE COUNTY HEROES MEMORIA	200	-	-	-	
<b>PORT AUTHORITY</b>					
366101 CONTRIBUTIONS PORT AUTHORITY	400,000	300,000	150,000	(150,000)	-50.0%
<b>MISCELLANEOUS REVENUES</b>					
362087 GASB 87 RENTAL INCOME	145,056	-	-	-	
362100 RENTS AND ROYALTIES	30,626	178,000	168,000	(10,000)	-5.6%
364200 INSURANCE PROCEEDS	1,980	-	-	-	
367150 PAIN MANAGEMENT CLINIC LICENSE	1,000	-	-	-	
369100 TAX DEED SURPLUS	3,761	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	202,806	-	-	-	
369300 SETTLEMENTS	-	-	-	-	
369310 INSURANCE PROCEEDS	172,628	-	-	-	
369400 REIMBURSEMENTS	266,626	-	-	-	
369900 MISCELLANEOUS-OTHER	611,645	748,300	712,500	(35,800)	-4.8%
369910 COPYING FEES	62,027	60,300	64,800	4,500	7.5%
369911 MAPS AND PUBLICATIONS	-	50	50	-	0.0%
369920 MISCELLANEOUS-ELECTION	-	200	200	-	0.0%
369925 CC CONVENIENCE FEES	462,358	424,000	422,000	(2,000)	-0.5%

## DETAIL OF CURRENT SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
369930 REIMBURSEMENTS	174,996	250,000	250,000	-	0.0%
369935 REIMBURSEMENTS - REBATES	999,239	500,000	600,000	100,000	20.0%
369950 NSP RESALES/PROGRAM INCOME	146,555	-	-	-	
<b>OPIOD SETTLEMENT</b>					
369305 SETTLEMENTS - OPIOD	-	-	2,400,000	2,400,000	
<b>MISCELLANEOUS REVENUES Total</b>	<b>7,503,227</b>	<b>10,924,140</b>	<b>16,712,815</b>	<b>5,788,675</b>	<b>53.0%</b>
 <b>OTHER SOURCES</b>					
<b>INTERFUND TRANSFER IN</b>					
381100 TRANSFER IN	54,286,288	92,082,511	76,448,183	(15,634,328)	-17.0%
383100 GASB OTHER FINANCING SOURCE	125,224	-	-	-	
<b>385 BOND REFUNDING PROCEEDS</b>					
384100 DEBT ISSUANCE	38,200,000	-	-	-	
384300 BOND ISSUE PREMIUM	-	-	-	-	
<b>CONSTITUTIONAL EXCESS FEES</b>					
386200 EXCESS FEES-CLERK	225,407	1,000	1,000	-	0.0%
386300 EXCESS FEES-SHERIFF	6,991,032	1,000	1,000	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	4,377,198	2,525,695	2,555,911	30,216	1.2%
386500 EXCESS FEES-PROP APPRAISER	95,943	1,000	1,000	-	0.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	312,632	1,000	1,000	-	0.0%
<b>OTHER SOURCES Total</b>	<b>104,613,725</b>	<b>94,612,206</b>	<b>79,008,094</b>	<b>(15,604,112)</b>	<b>-16.5%</b>
 <b>FUND BALANCE</b>					
<b>FUND BALANCE</b>					
399999 BEGINNING FUND BALANCE	-	262,362,196	286,014,861	23,652,665	9.0%
<b>FUND BALANCE Total</b>	<b>-</b>	<b>262,362,196</b>	<b>286,014,861</b>	<b>23,652,665</b>	<b>9.0%</b>
<b>Grand Total</b>	<b>738,940,483</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

BY FUND TYPE - DEPARTMENT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL FUND</b>					
ADMINISTRATION DEPT	2,901,091	4,746,008	5,822,614	1,076,606	22.7%
CONSTITUTIONAL OFFICERS	164,912,970	180,320,812	195,490,203	15,169,391	8.4%
COURT SUPPORT	2,904,603	3,968,190	4,250,160	281,970	7.1%
PARKS & REC DEPT	26,453,695	23,200,250	24,515,302	1,315,052	5.7%
FIRE DEPT	3,788,450	4,272,214	4,520,106	247,892	5.8%
COMMUNITY SERVICES DEPT	11,845,521	14,555,908	13,848,825	(707,083)	-4.9%
PUBLIC WORKS DEPT	11,749,476	11,306,470	9,843,519	(1,462,952)	-12.9%
ES UTILITIES DEPT	-	-	-	-	
ES SOLID WASTE DEPT	-	-	-	-	
EMERGENCY MANAGEMENT DEPT	5,526,143	6,542,750	7,019,903	477,153	7.3%
DEVELOPMENT SERVICES DEPT	2,523,817	3,020,615	3,120,522	99,907	3.3%
INFORMATION TECHNOLOGY DEPT	1,033,218	2,081,300	2,929,679	848,379	40.8%
RESOURCE MANAGEMENT DEPT	469,740	632,269	740,054	107,784	17.0%
REVENUES-RESERVES-TRANSFERS	19,387,676	85,706,038	112,838,194	27,132,156	31.7%
<b>GENERAL FUND Total</b>	<b>253,496,399</b>	<b>340,352,824</b>	<b>384,939,080</b>	<b>44,586,256</b>	<b>13.1%</b>
<b>REPLACEMENT FUNDS</b>					
ADMINISTRATION DEPT	-	-	-	-	
PARKS & REC DEPT	733,178	585,500	680,295	94,795	16.2%
FIRE DEPT	8,978	-	-	-	
COMMUNITY SERVICES DEPT	-	-	30,325	30,325	
PUBLIC WORKS DEPT	4,298,929	3,926,162	14,107,615	10,181,453	259.3%
EMERGENCY MANAGEMENT DEPT	125,353	704,975	792,730	87,755	12.4%
DEVELOPMENT SERVICES DEPT	-	200,000	-	(200,000)	-100.0%
INFORMATION TECHNOLOGY DEPT	614,524	532,197	1,090,798	558,601	105.0%
RESOURCE MANAGEMENT DEPT	15,533,482	13,864,793	13,833,334	(31,459)	-0.2%
REVENUES-RESERVES-TRANSFERS	-	1,220,641	1,332,050	111,409	9.1%
<b>REPLACEMENT FUNDS Total</b>	<b>21,314,444</b>	<b>21,034,268</b>	<b>31,867,147</b>	<b>10,832,879</b>	<b>51.5%</b>
<b>TRANSPORTATION FUNDS</b>					
CONSTITUTIONAL OFFICERS	33,281	36,244	39,857	3,614	10.0%
PARKS & REC DEPT	-	-	78,431	78,431	
PUBLIC WORKS DEPT	18,889,391	25,047,163	25,808,853	761,690	3.0%
DEVELOPMENT SERVICES DEPT	9,361,335	10,625,196	11,794,422	1,169,226	11.0%
REVENUES-RESERVES-TRANSFERS	1,295,478	(297,096)	1,458,139	1,755,234	-590.8%
<b>TRANSPORTATION FUNDS Total</b>	<b>29,579,485</b>	<b>35,411,507</b>	<b>39,179,702</b>	<b>3,768,195</b>	<b>10.6%</b>
<b>FIRE DISTRICT FUNDS</b>					
CONSTITUTIONAL OFFICERS	1,185,962	1,295,692	1,411,156	115,465	8.9%
FIRE DEPT	78,174,634	77,671,335	87,924,200	10,252,865	13.2%
PUBLIC WORKS DEPT	-	69,742	2,022,456	1,952,714	2799.9%
REVENUES-RESERVES-TRANSFERS	5,497,438	32,083,727	38,802,188	6,718,461	20.9%
<b>FIRE DISTRICT FUNDS Total</b>	<b>84,858,034</b>	<b>111,120,495</b>	<b>130,160,000</b>	<b>19,039,505</b>	<b>17.1%</b>
<b>BUILDING FUNDS</b>					
DEVELOPMENT SERVICES DEPT	6,121,322	7,544,463	8,141,233	596,770	7.9%
REVENUES-RESERVES-TRANSFERS	364,533	6,202,537	3,334,267	(2,868,270)	-46.2%
<b>BUILDING FUNDS Total</b>	<b>6,485,855</b>	<b>13,747,000</b>	<b>11,475,500</b>	<b>(2,271,500)</b>	<b>-16.5%</b>
<b>TOURISM FUNDS</b>					
ADMINISTRATION DEPT	2,631,845	3,127,429	3,263,484	136,055	4.4%
PARKS & REC DEPT	407,808	419,160	432,430	13,270	3.2%
REVENUES-RESERVES-TRANSFERS	1,711,509	5,618,228	10,146,587	4,528,359	80.6%
<b>TOURISM FUNDS Total</b>	<b>4,751,162</b>	<b>9,164,817</b>	<b>13,842,500</b>	<b>4,677,683</b>	<b>51.0%</b>

# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

BY FUND TYPE - DEPARTMENT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>SALES TAX FUNDS</b>					
CONSTITUTIONAL OFFICERS	8,315	-	-	-	
PARKS & REC DEPT	1,061,616	-	-	-	
FIRE DEPT	4,008	-	-	-	
PUBLIC WORKS DEPT	55,587,148	56,120,563	66,145,055	10,024,492	17.9%
REVENUES-RESERVES-TRANSFERS	805,054	14,279,437	18,104,945	3,825,508	26.8%
<b>SALES TAX FUNDS Total</b>	<b>57,466,140</b>	<b>70,400,000</b>	<b>84,250,000</b>	<b>13,850,000</b>	<b>19.7%</b>
<b>IMPACT FEE FUNDS</b>					
PARKS & REC DEPT	97,705	281,000	350,000	69,000	24.6%
FIRE DEPT	-	-	-	-	
PUBLIC WORKS DEPT	220,617	1,431,864	162,499	(1,269,365)	-88.7%
REVENUES-RESERVES-TRANSFERS	-	6,009,600	4,579,001	(1,430,599)	-23.8%
<b>IMPACT FEE FUNDS Total</b>	<b>318,322</b>	<b>7,722,464</b>	<b>5,091,500</b>	<b>(2,630,964)</b>	<b>-34.1%</b>
<b>COURT FUNDS</b>					
CONSTITUTIONAL OFFICERS	150,641	169,070	170,690	1,620	1.0%
COURT SUPPORT	1,126,547	1,269,365	1,363,824	94,459	7.4%
REVENUES-RESERVES-TRANSFERS	-	44,359	42,739	(1,620)	-3.7%
<b>COURT FUNDS Total</b>	<b>1,277,188</b>	<b>1,482,794</b>	<b>1,577,253</b>	<b>94,459</b>	<b>6.4%</b>
<b>GRANT FUNDS</b>					
ADMINISTRATION DEPT	6,670	25,000	-	(25,000)	-100.0%
PARKS & REC DEPT	190,952	-	100,000	100,000	
FIRE DEPT	2,168,570	20,877	-	(20,877)	-100.0%
COMMUNITY SERVICES DEPT	6,672,545	4,607,851	4,076,850	(531,001)	-11.5%
PUBLIC WORKS DEPT	2,053,443	1,746,579	13,147,689	11,401,110	652.8%
ES UTILITIES DEPT	155,623	-	1,000,000	1,000,000	
EMERGENCY MANAGEMENT DEPT	977,256	116,628	628,423	511,795	438.8%
DEVELOPMENT SERVICES DEPT	-	-	-	-	
RESOURCE MANAGEMENT DEPT	37,327,549	14,292,884	15,670,760	1,377,876	9.6%
<b>GRANT FUNDS Total</b>	<b>49,552,607</b>	<b>20,809,819</b>	<b>34,623,722</b>	<b>13,813,903</b>	<b>66.4%</b>
<b>SPECIAL REVENUE FUNDS</b>					
ADMINISTRATION DEPT	1,756,556	1,963,888	1,494,293	(469,595)	-23.9%
CONSTITUTIONAL OFFICERS	40,000	95,000	55,000	(40,000)	-42.1%
PARKS & REC DEPT	237,951	212,165	62,500	(149,665)	-70.5%
PUBLIC WORKS DEPT	210,998	437,500	-	(437,500)	-100.0%
DEVELOPMENT SERVICES DEPT	31,935	237,378	250,863	13,485	5.7%
REVENUES-RESERVES-TRANSFERS	123,189	480,000	3,882,469	3,402,469	708.8%
<b>SPECIAL REVENUE FUNDS Total</b>	<b>2,400,629</b>	<b>3,425,931</b>	<b>5,745,125</b>	<b>2,319,194</b>	<b>67.7%</b>
<b>LAW ENFORCEMENT FUNDS</b>					
CONSTITUTIONAL OFFICERS	294,275	150,000	150,000	-	0.0%
<b>LAW ENFORCEMENT FUNDS Total</b>	<b>294,275</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>
<b>EMERGENCY 911 FUNDS</b>					
FIRE DEPT	190,480	-	-	-	
EMERGENCY MANAGEMENT DEPT	2,834,163	2,320,338	2,614,191	293,852	12.7%
REVENUES-RESERVES-TRANSFERS	-	2,979,662	3,335,809	356,148	12.0%
<b>EMERGENCY 911 FUNDS Total</b>	<b>3,024,643</b>	<b>5,300,000</b>	<b>5,950,000</b>	<b>650,000</b>	<b>12.3%</b>

# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

BY FUND TYPE - DEPARTMENT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>CRA FUNDS</b>					
ADMINISTRATION DEPT	-	-	-	-	
<b>CRA FUNDS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>MSBU FUNDS</b>					
RESOURCE MANAGEMENT DEPT	21,310,547	28,072,464	29,870,198	1,797,735	6.4%
REVENUES-RESERVES-TRANSFERS	-	1,341,047	2,603,055	1,262,007	94.1%
<b>MSBU FUNDS Total</b>	<b>21,310,547</b>	<b>29,413,511</b>	<b>32,473,253</b>	<b>3,059,742</b>	<b>10.4%</b>
<b>DEBT SERVICE FUNDS</b>					
ADMINISTRATION DEPT	10,250,451	12,989,162	18,111,287	5,122,125	39.4%
<b>DEBT SERVICE FUNDS Total</b>	<b>10,250,451</b>	<b>12,989,162</b>	<b>18,111,287</b>	<b>5,122,125</b>	<b>39.4%</b>
<b>CAPITAL FUNDS</b>					
PARKS & REC DEPT	77,242	52,658	55,842	3,185	6.0%
PUBLIC WORKS DEPT	35,632,806	-	-	-	
REVENUES-RESERVES-TRANSFERS	1,863,130	1,153,342	1,159,158	5,815	0.5%
<b>CAPITAL FUNDS Total</b>	<b>37,573,178</b>	<b>1,206,000</b>	<b>1,215,000</b>	<b>9,000</b>	<b>0.7%</b>
<b>PARK FUNDS</b>					
PARKS & REC DEPT	8,910,592	3,232,329	3,523,678	291,349	9.0%
REVENUES-RESERVES-TRANSFERS	-	68,894	287,322	218,429	317.1%
<b>PARK FUNDS Total</b>	<b>8,910,592</b>	<b>3,301,222</b>	<b>3,811,000</b>	<b>509,778</b>	<b>15.4%</b>
<b>WATER &amp; SEWER FUNDS</b>					
PUBLIC WORKS DEPT	51,122	195,500	520,000	324,500	166.0%
ES UTILITIES DEPT	77,116,614	98,421,664	81,409,894	(17,011,770)	-17.3%
REVENUES-RESERVES-TRANSFERS	9,066,662	91,070,482	70,498,381	(20,572,101)	-22.6%
<b>WATER &amp; SEWER FUNDS Total</b>	<b>86,234,398</b>	<b>189,687,646</b>	<b>152,428,275</b>	<b>(37,259,371)</b>	<b>-19.6%</b>
<b>SOLID WASTE FUNDS</b>					
PUBLIC WORKS DEPT	108,860	-	-	-	
ES SOLID WASTE DEPT	20,967,382	21,887,815	18,225,231	(3,662,584)	-16.7%
REVENUES-RESERVES-TRANSFERS	867,253	11,606,018	11,330,602	(275,416)	-2.4%
<b>SOLID WASTE FUNDS Total</b>	<b>21,943,495</b>	<b>33,493,833</b>	<b>29,555,833</b>	<b>(3,938,000)</b>	<b>-11.8%</b>
<b>LANDFILL CLOSURE FUNDS</b>					
REVENUES-RESERVES-TRANSFERS	-	23,390,460	24,160,460	770,000	3.3%
<b>LANDFILL CLOSURE FUNDS Total</b>	<b>-</b>	<b>23,390,460</b>	<b>24,160,460</b>	<b>770,000</b>	<b>3.3%</b>
<b>INTERNAL SERVICE FUNDS</b>					
ADMINISTRATION DEPT	24,476,070	29,990,931	30,306,265	315,334	1.1%
RESOURCE MANAGEMENT DEPT	5,583,388	6,966,047	8,287,205	1,321,158	19.0%
REVENUES-RESERVES-TRANSFERS	48,149	21,808,021	21,981,529	173,508	0.8%
<b>INTERNAL SERVICE FUNDS Total</b>	<b>30,107,607</b>	<b>58,765,000</b>	<b>60,575,000</b>	<b>1,810,000</b>	<b>3.1%</b>

# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

BY FUND TYPE - DEPARTMENT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>AGENCY FUNDS</i></b>					
COURT SUPPORT	23,518	-	-	-	
PARKS & REC DEPT	41,394	112,000	112,000	-	0.0%
EMERGENCY MANAGEMENT DEPT	15,015	-	45,000	45,000	
<b><i>AGENCY FUNDS Total</i></b>	<b><i>79,928</i></b>	<b><i>112,000</i></b>	<b><i>157,000</i></b>	<b><i>45,000</i></b>	<b><i>40.2%</i></b>
<b>Grand Total</b>	<b>731,229,377</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

# BUDGET BY DEPARTMENT - PROGRAM

BY DEPARTMENT - PROGRAM	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ADMINISTRATION DEPT</b>					
17-92 CRA	-	-	-	-	
COUNTY ATTORNEY	49,760	289,838	528,874	239,036	82.5%
COUNTY MANAGER	18,194	300,678	56,672	(244,006)	-81.2%
ECONOMIC DEVELOPMENT	1,763,226	1,988,888	1,494,293	(494,595)	-24.9%
BOCC COMMISSIONERS	10,209	246,692	272,729	26,038	10.6%
BUDGET & MGT OFFICE	12,784,472	16,468,694	22,229,996	5,761,301	35.0%
HUMAN RESOURCES OFFICE	191,754	240,692	342,834	102,142	42.4%
TOURISM	2,699,317	3,207,429	3,343,484	136,055	4.2%
COMMUNICATIONS OFFICE	24,914	32,245	297,303	265,059	822.0%
STRATEGIC INITIATIVE OFFICE	4,766	76,331	125,493	49,162	64.4%
HR EMPLOYEE BENEFITS	24,476,070	29,990,931	30,306,265	315,334	1.1%
<b>ADMINISTRATION DEPT Total</b>	<b>42,022,682</b>	<b>52,842,418</b>	<b>58,997,943</b>	<b>6,155,525</b>	<b>11.6%</b>
<b>CONSTITUTIONAL OFFICERS</b>					
PROPERTY APPRAISER	6,419,638	6,892,104	7,402,079	509,975	7.4%
SHERIFF'S OFFICE	146,382,098	159,331,665	171,695,407	12,363,742	7.8%
SUPERVISOR OF ELECTIONS	4,269,308	4,900,398	5,863,298	962,900	19.6%
TAX COLLECTOR	9,109,832	10,227,779	11,074,098	846,319	8.3%
CLERK OF COURT	444,569	714,871	1,282,024	567,153	79.3%
<b>CONSTITUTIONAL OFFICERS Total</b>	<b>166,625,444</b>	<b>182,066,817</b>	<b>197,316,907</b>	<b>15,250,090</b>	<b>8.4%</b>
<b>COURT SUPPORT</b>					
GUARDIAN AD LITEM	170,929	216,624	263,068	46,444	21.4%
JUDICIAL	2,752,524	3,607,203	3,951,157	343,954	9.5%
LEGAL AID	367,149	477,294	484,453	7,159	1.5%
PUBLIC DEFENDER	364,917	361,240	312,577	(48,663)	-13.5%
STATE ATTORNEY	399,150	575,195	602,729	27,535	4.8%
<b>COURT SUPPORT Total</b>	<b>4,054,668</b>	<b>5,237,555</b>	<b>5,613,984</b>	<b>376,429</b>	<b>7.2%</b>
<b>PARKS &amp; REC DEPT</b>					
GREENWAYS & NATURAL LANDS	12,908,595	5,460,769	5,821,707	360,938	6.6%
PARKS & RECREATION	16,708,761	12,306,489	13,180,579	874,090	7.1%
PARKS BUSINESS OFFICE	922,795	1,167,761	1,021,115	(146,647)	-12.6%
LIBRARY SVCS	7,179,050	8,520,210	9,100,223	580,013	6.8%
EXTENSION SVC	492,930	639,832	786,855	147,023	23.0%
<b>PARKS &amp; REC DEPT Total</b>	<b>38,212,132</b>	<b>28,095,062</b>	<b>29,910,478</b>	<b>1,815,417</b>	<b>6.5%</b>
<b>FIRE DEPT</b>					
EMERGENCY COMMUNICATIONS	3,518,410	3,782,427	4,021,792	239,365	6.3%
EMS/FIRE/RESCUE	79,291,205	76,500,067	86,405,420	9,905,353	12.9%
FIRE PREVENTION BUREAU	1,056,007	1,192,144	1,518,780	326,636	27.4%
EMS PERFORMANCE MGT	469,498	489,787	498,314	8,526	1.7%
<b>FIRE DEPT Total</b>	<b>84,335,120</b>	<b>81,964,425</b>	<b>92,444,305</b>	<b>10,479,880</b>	<b>12.8%</b>
<b>COMMUNITY SERVICES DEPT</b>					
CS BUSINESS OFFICE	589,937	814,741	257,521	(557,220)	-68.4%
COMMUNITY ASSISTANCE	3,552,417	4,720,955	3,687,752	(1,033,203)	-21.9%
VETERANS SERVICES	233,143	287,916	291,498	3,582	1.2%
COMMUNITY HEALTH	7,839,839	8,645,673	9,142,378	496,705	5.7%
COMMUNITY DEVELOPMENT	2,628,857	2,772,901	2,726,345	(46,556)	-1.7%

# BUDGET BY DEPARTMENT - PROGRAM

BY DEPARTMENT - PROGRAM	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
HOME GRANTS	1,374,290	1,680,618	1,659,530	(21,088)	-1.3%
SHIP GRANTS	1,135,891	56,213	-	(56,213)	-100.0%
EMERGENCY SHELTER GRANTS	1,163,691	184,741	190,975	6,234	3.4%
<b>COMMUNITY SERVICES DEPT Total</b>	<b>18,518,067</b>	<b>19,163,759</b>	<b>17,956,000</b>	<b>(1,207,759)</b>	<b>-6.3%</b>

## PUBLIC WORKS DEPT

CAPITAL PROJECTS DELIVERY	92,535,189	52,154,108	78,943,370	26,789,262	51.4%
MOSQUITO CONTROL	809,706	1,234,088	1,094,473	(139,615)	-11.3%
ROADS & STORMWATER	11,330,875	17,301,219	16,297,854	(1,003,364)	-5.8%
WATER QUALITY	2,130,847	4,192,866	2,935,623	(1,257,243)	-30.0%
FACILITIES MGT	8,794,062	9,185,188	16,779,622	7,594,434	82.7%
FLEET MGT	997,096	1,856,147	1,140,248	(715,899)	-38.6%
PW BUSINESS OFFICE	669,399	884,591	725,714	(158,877)	-18.0%
TRAFFIC ENGINEERING	9,304,351	11,949,401	12,256,807	307,406	2.6%
ENGINEERING SUPPORT	1,242,079	301,823	311,744	9,921	3.3%
LAND MGT	136,616	181,448	150,028	(31,421)	-17.3%
DEVELOPMENT REVIEW	852,570	1,040,665	1,122,202	81,538	7.8%
<b>PUBLIC WORKS DEPT Total</b>	<b>128,802,790</b>	<b>100,281,543</b>	<b>131,757,685</b>	<b>31,476,142</b>	<b>31.4%</b>

## ES UTILITIES DEPT

ES BUSINESS OFFICE	2,112,870	2,867,385	3,008,374	140,989	4.9%
UTILITIES ENGINEERING	18,572,218	61,026,959	39,789,964	(21,236,996)	-34.8%
WATER OPERATIONS	41,529,447	17,961,301	19,229,920	1,268,619	7.1%
WASTEWATER OPS	15,057,702	16,566,019	20,381,637	3,815,618	23.0%
<b>ES UTILITIES DEPT Total</b>	<b>77,272,237</b>	<b>98,421,664</b>	<b>82,409,894</b>	<b>(16,011,770)</b>	<b>-16.3%</b>

## ES SOLID WASTE DEPT

TRANSFER STATION	3,162,574	5,420,853	5,874,722	453,869	8.4%
SW-COMPLIANCE	4,737,001	8,360,904	7,196,555	(1,164,349)	-13.9%
LANDFILL OPS	13,067,807	8,106,058	5,153,954	(2,952,104)	-36.4%
<b>ES SOLID WASTE DEPT Total</b>	<b>20,967,382</b>	<b>21,887,815</b>	<b>18,225,231</b>	<b>(3,662,584)</b>	<b>-16.7%</b>

## EMERGENCY MANAGEMENT DEPT

EMERGENCY MANAGEMENT	2,429,934	1,783,178	2,413,018	629,840	35.3%
ANIMAL SERVICES	2,742,224	3,640,055	4,210,871	570,816	15.7%
E-911	3,082,393	2,601,396	2,957,897	356,502	13.7%
EMERGENCY TELECOMMUNICATION	1,223,379	1,660,062	1,518,460	(141,603)	-8.5%
<b>EMERGENCY MANAGEMENT DEPT Total</b>	<b>9,477,929</b>	<b>9,684,691</b>	<b>11,100,246</b>	<b>1,415,555</b>	<b>14.6%</b>

## DEVELOPMENT SERVICES DEPT

BUILDING	6,123,251	7,604,463	8,201,233	596,770	7.8%
DS BUSINESS OFFICE	632,326	673,948	625,975	(47,973)	-7.1%
PLANNING & DEVELOPMENT	1,921,498	2,724,044	2,685,410	(38,635)	-1.4%
MASS TRANSIT	9,361,335	10,625,196	11,794,422	1,169,226	11.0%
<b>DEVELOPMENT SERVICES DEPT Total</b>	<b>18,038,409</b>	<b>21,627,652</b>	<b>23,307,040</b>	<b>1,679,388</b>	<b>7.8%</b>

## INFORMATION TECHNOLOGY DEPT

ENTERPRISE ADMINISTRATION	86,034	429,263	524,000	94,737	22.1%
ENTERPRISE SOFTWARE DEVELOP	283,955	236,152	857,004	620,851	262.9%
GEOGRAPHIC INFO SYSTEMS-GIS	248,027	283,971	288,913	4,941	1.7%
IS BUSINESS OFFICE	25,646	73,098	120,904	47,806	65.4%
NETWORK & COMM SERVICES	446,558	71,907	79,012	7,105	9.9%
PORTFOLIO MANAGEMENT	78,391	10,706	153,889	143,184	1337.5%
WORKSTATION SUPPORT	479,131	1,508,400	1,996,755	488,355	32.4%
<b>INFORMATION TECHNOLOGY DEPT Total</b>	<b>1,647,742</b>	<b>2,613,497</b>	<b>4,020,477</b>	<b>1,406,980</b>	<b>53.8%</b>



# BUDGET BY DEPARTMENT - PROGRAM

BY DEPARTMENT - PROGRAM	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>RESOURCE MANAGEMENT DEPT</b>					
MAIL SERVICES	47,512	90,158	0	(90,158)	-100.0%
MSBU PROGRAM	21,310,547	28,072,464	29,870,198	1,797,735	6.4%
PRINTING SERVICES	293	6,577	0	(6,577)	-100.0%
RM BUSINESS OFFICE	5,218	69,849	90,655	20,806	29.8%
RM GRANTS	53,208,750	28,516,846	29,900,889	1,384,043	4.9%
PURCHASING & CONTRACTS	68,998	106,516	252,604	146,088	137.2%
RISK MGT	5,583,388	6,966,047	8,287,205	1,321,158	19.0%
<b>RESOURCE MANAGEMENT DEPT Total</b>	<b>80,224,705</b>	<b>63,828,457</b>	<b>68,401,551</b>	<b>4,573,094</b>	<b>7.2%</b>
<b>REVENUES-RESERVES-TRANSFERS</b>					
REVENUES-RESERVES-TRANSFERS	41,030,071	304,765,398	329,876,895	25,111,497	8.2%
<b>REVENUES-RESERVES-TRANSFERS Total</b>	<b>41,030,071</b>	<b>304,765,398</b>	<b>329,876,895</b>	<b>25,111,497</b>	<b>8.2%</b>
<b>Grand Total</b>	<b>731,229,377</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

# COUNTYWIDE SUMMARY OF USES

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL GOVERNMENT</b>					
PERSONNEL SERVICES	26,288,623	32,458,314	35,387,387	2,929,073	9.0%
OPERATING EXPENDITURES	55,904,942	63,693,432	67,408,352	3,714,921	5.8%
CAPITAL OUTLAY	37,648,319	1,926,009	10,962,530	9,036,522	469.2%
DEBT SERVICE	3,630,569	3,166,199	11,493,273	8,327,074	263.0%
GRANTS & AIDS	1,824,274	-	-	-	
INTERFUND TRANSFERS OUT	27,390,044	27,666,666	27,666,668	2	0.0%
CONSTITUTIONAL TRANSFERS	22,631,621	24,981,247	27,584,293	2,603,045	10.4%
RESERVES	-	-	-	-	
<b>GENERAL GOVERNMENT Total</b>	<b>175,318,392</b>	<b>153,891,867</b>	<b>180,502,503</b>	<b>26,610,636</b>	<b>17.3%</b>
<b>PUBLIC SAFETY</b>					
PERSONNEL SERVICES	68,496,668	70,915,302	77,285,670	6,370,368	9.0%
OPERATING EXPENDITURES	14,910,590	15,489,322	16,799,864	1,310,542	8.5%
CAPITAL OUTLAY	14,065,827	4,245,317	11,824,177	7,578,860	178.5%
DEBT SERVICE	3,277,474	3,233,488	3,236,389	2,901	0.1%
GRANTS & AIDS	4,199,840	861,636	895,600	33,964	3.9%
INTERFUND TRANSFERS OUT	2,401,505	-	-	-	
CONSTITUTIONAL TRANSFERS	142,606,603	155,676,762	168,074,846	12,398,085	8.0%
RESERVES	-	-	-	-	
<b>PUBLIC SAFETY Total</b>	<b>249,958,508</b>	<b>250,421,827</b>	<b>278,116,546</b>	<b>27,694,719</b>	<b>11.1%</b>
<b>PHYSICAL ENVIRONMENT</b>					
PERSONNEL SERVICES	16,140,072	21,146,537	22,977,309	1,830,772	8.7%
OPERATING EXPENDITURES	77,709,156	64,281,827	62,165,331	(2,116,496)	-3.3%
CAPITAL OUTLAY	18,333,282	46,617,506	26,657,640	(19,959,866)	-42.8%
DEBT SERVICE	9,059,954	16,501,865	16,510,175	8,310	0.1%
GRANTS & AIDS	8,000	15,000	15,000	-	0.0%
INTERFUND TRANSFERS OUT	185,215	2,650	2,650	-	0.0%
<b>PHYSICAL ENVIRONMENT Total</b>	<b>121,435,680</b>	<b>148,565,385</b>	<b>128,328,104</b>	<b>(20,237,280)</b>	<b>-13.6%</b>
<b>TRANSPORTATION</b>					
PERSONNEL SERVICES	12,176,323	14,374,525	15,463,100	1,088,576	7.6%
OPERATING EXPENDITURES	8,681,610	7,183,993	7,786,061	602,068	8.4%
CAPITAL OUTLAY	53,724,158	53,451,064	71,699,070	18,248,006	34.1%
DEBT SERVICE	1,743,050	1,748,475	1,743,225	(5,250)	-0.3%
GRANTS & AIDS	11,040,581	10,869,534	14,274,081	3,404,547	31.3%
CONSTITUTIONAL TRANSFERS	33,281	36,244	39,857	3,614	10.0%
<b>TRANSPORTATION Total</b>	<b>87,399,004</b>	<b>87,663,834</b>	<b>111,005,395</b>	<b>23,341,561</b>	<b>26.6%</b>
<b>ECONOMIC ENVIRONMENT</b>					
PERSONNEL SERVICES	1,920,054	2,216,084	2,388,459	172,375	7.8%
OPERATING EXPENDITURES	2,491,412	2,833,643	2,738,492	(95,150)	-3.4%
CAPITAL OUTLAY	-	80,310	47,525	(32,785)	-40.8%
DEBT SERVICE	59,126	100,000	100,000	-	0.0%
GRANTS & AIDS	3,194,875	3,634,450	3,415,950	(218,500)	-6.0%
INTERFUND TRANSFERS OUT	-	-	-	-	
<b>ECONOMIC ENVIRONMENT Total</b>	<b>7,665,468</b>	<b>8,864,486</b>	<b>8,690,426</b>	<b>(174,061)</b>	<b>-2.0%</b>
<b>HUMAN SERVICES</b>					
PERSONNEL SERVICES	3,343,535	4,104,588	2,053,634	(2,050,953)	-50.0%
OPERATING EXPENDITURES	2,282,177	1,813,868	2,365,645	551,777	30.4%
CAPITAL OUTLAY	-	30,450	30,325	(125)	-0.4%
DEBT SERVICE	112,716	-	-	-	
GRANTS & AIDS	22,654,398	10,420,473	10,678,352	257,879	2.5%
<b>HUMAN SERVICES Total</b>	<b>28,392,827</b>	<b>16,369,379</b>	<b>15,127,956</b>	<b>(1,241,422)</b>	<b>-7.6%</b>

# COUNTYWIDE SUMMARY OF USES

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>CULTURE/RECREATION</i></b>					
PERSONNEL SERVICES	10,347,187	12,243,657	13,143,645	899,987	7.4%
OPERATING EXPENDITURES	9,376,168	11,617,813	10,195,310	(1,422,503)	-12.2%
CAPITAL OUTLAY	16,726,527	2,725,040	5,155,712	2,430,672	89.2%
DEBT SERVICE	1,637,400	1,693,500	1,709,710	16,210	1.0%
GRANTS & AIDS	215,706	244,134	246,126	1,992	0.8%
INTERFUND TRANSFERS OUT	6,010	-	-	-	
<b><i>CULTURE/RECREATION Total</i></b>	<b><i>38,309,000</i></b>	<b><i>28,524,144</i></b>	<b><i>30,450,503</i></b>	<b><i>1,926,358</i></b>	<b><i>6.8%</i></b>
<b><i>TRANSFERS</i></b>					
INTERFUND TRANSFERS OUT	24,303,514	64,413,195	48,778,865	(15,634,330)	-24.3%
<b><i>TRANSFERS Total</i></b>	<b><i>24,303,514</i></b>	<b><i>64,413,195</i></b>	<b><i>48,778,865</i></b>	<b><i>(15,634,330)</i></b>	<b><i>-24.3%</i></b>
<b><i>RESERVES</i></b>					
RESERVES	-	227,507,971	265,701,357	38,193,385	16.8%
<b><i>RESERVES Total</i></b>	<b><i>-</i></b>	<b><i>227,507,971</i></b>	<b><i>265,701,357</i></b>	<b><i>38,193,385</i></b>	<b><i>16.8%</i></b>
<b><i>COURT ADMINISTRATION</i></b>					
PERSONNEL SERVICES	682,038	713,218	977,359	264,141	37.0%
OPERATING EXPENDITURES	1,198,504	1,118,808	2,236,568	1,117,760	99.9%
CAPITAL OUTLAY	132,264	79,134	68,298	(10,836)	-13.7%
DEBT SERVICE	463,865	3,200,000	-	(3,200,000)	-100.0%
GRANTS & AIDS	1,015,265	1,147,504	1,354,757	207,253	18.1%
<b><i>COURT ADMINISTRATION Total</i></b>	<b><i>3,491,936</i></b>	<b><i>6,258,665</i></b>	<b><i>4,636,983</i></b>	<b><i>(1,621,682)</i></b>	<b><i>-25.9%</i></b>
<b>Grand Total</b>	<b>736,274,326</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

## OUTSIDE AGENCY FUNDING

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and citizen quality of life. Below is a summary of the programs or agencies previously approved by the Board to receive General Fund support. The noted agencies are supported fully or partially by special revenue funding dedicated for specified uses. A description of each agency identified is included for referencing and review of comparative amounts awarded over a three-year period. ARPA Act funding is not included in these amounts.

OUTSIDE AGENCY	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET
ASPIRE HEALTH PARTNERS	\$152,420	\$154,970	\$173,927
BIKE/WALK CENTRAL FLORIDA	\$60,000	\$60,000	\$60,000
CENTRAL FLORIDA COMMISSION ON HOMELESSNESS	\$44,000	\$44,000	\$44,000
CENTRAL FL SPORTS COMMISSION <sup>(1)</sup>	\$100,000	\$100,000	\$100,000
CENTRAL FL ZOO <sup>(1)</sup>	\$300,000	\$325,000	\$350,000
COMMUNITY SERVICES AGENCIES	\$842,233	\$842,233	\$842,233
COUNTY HEALTH DEPARTMENT	\$1,048,970	\$1,118,970	\$1,037,970
EAST CENTRAL FLORIDA REGIONAL PLANNING COUNCIL	\$99,588	\$99,740	\$101,119
FRED R. WILSON MEMORIAL LAW LIBRARY	\$100,000	\$100,000	\$100,000
HEALTH CARE CENTER FOR HOMELESSNESS	\$37,997	37,997	0.00
HOMELESS SERVICE NETWORK OF CENTRAL FLORIDA	\$28,614	\$28,614	0.00
METROPLAN ORLANDO	\$187,054	\$184,338	\$187,154
LYNX	\$9,361,335	\$10,625,196	\$11,794,422
ORLANDO ECONOMIC PARTNERSHIP	\$406,490	\$406,490	\$406,490
PATHWAY HOMES OF FLORIDA	\$77,146	\$77,146	0.00
PROSPERA	\$60,000	\$60,000	0.00
SEMINOLE COUNTY ARTS AND CULTURAL GRANT	\$43,914	\$44,134	\$46,126
SEMINOLE COUNTY BAR ASSOCIATION LEGAL AID SOCIETY <sup>(2)</sup>	\$367,149	\$477,294	\$484,453
SEMINOLE CULTURAL ARTS COUNCIL, INC.	\$50,000	\$50,000	\$50,000
SSC SMALL BUSINESS	\$175,000	\$175,000	\$175,000
UCF BUSINESS INCUBATOR	\$250,000	\$250,000	\$250,000
WAYNE DENSCH PERFORMING ARTS CENTER	\$50,000	\$50,000	\$50,000
<b>TOTALS</b>	<b>\$13,841,910</b>	<b>\$15,241,122</b>	<b>\$16,252,894</b>

<sup>(1)</sup> Supported by Tourism Taxes

<sup>(2)</sup> Fully or Partially Supported by 25% of the \$65 Additional Court Cost Revenue Receipts

# OUTSIDE AGENCY FUNDING

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2023/24 Adopted
<b><u>Aspire Health Partners</u></b>	<b>\$ 152,420</b>	<b>\$ 154,970</b>	<b>\$ 173,927</b>

The Homeless Outreach Partnership Effort (H.O.P.E.) is an outreach team to serve the homeless living on the streets, in abandoned buildings and in camps. The team will come alongside homeless individuals to understand their needs and link them to ongoing services that will empower them to obtain and maintain stability in the community. The program is funded through a partnership between the Homeless Services Network of Central Florida and Seminole County Government. In addition to Street Outreach services, Case Managers provide intensive housing stability case management to those individuals who are chronically homeless and enrolled in Permanent Supportive Housing programs.

<b><u>Bike/Walk Central Florida</u></b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
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Bike/Walk Central Florida (BWCF) is a regional advocacy organization for bicyclists and pedestrians. Since 2010, BWCF has worked on behalf of area pedestrians and bicyclists to advocate for safe and convenient places for people to bike and walk regardless of location, age, income, or physical abilities. Their Best Foot Forward program is a pedestrian safety initiative that focuses on one simple, measurable goal: to get more drivers to yield and stop for pedestrians in marked crosswalks, as Florida law requires. The program works to accomplish this goal using the proven, “Triple-E” approach of combining community education with **low-cost engineering** changes and high-visibility enforcement.

<b><u>Central Florida Commission on Homelessness</u></b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>
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The Central Florida Commission on Homelessness (CFCH) is a collective impact collaborative from across Florida’s Orange, Osceola and Seminole Counties committed to ending homelessness through shared expertise, data informed decision making, best-practice development, and using our collective voice to advocate for our homeless neighbors. The Central Florida Commission on Homelessness is facilitating the development of a homeless service system designed to ensure any episode of homelessness is rare, brief and singular. The CFCH supports the agencies that make up that system to implement evidence-based best practices designed to prevent and end homelessness across the tri-county region.

<b><u>Central FL Sports Commission</u></b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
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For over 29 years, the Sports Commission has served as our community’s clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Program to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSAA) , US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball , Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County.

<b><u>Central FL Zoo</u></b>	<b>\$ 300,000</b>	<b>\$ 325,000</b>	<b>\$ 350,000</b>
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The Central Florida Zoo is the largest and the busiest attraction in Seminole County. The Zoo’s Vision will empower our guests to respect, value and care for our natural resources, as we commit to contributing globally to the conservation and preservation of wildlife. As a regional resource in the Central Florida area and beyond, we will provide innovative and creative solutions through collaboration, practices and partnerships. The continued growth and development of the Zoo will further enhance its attraction to visitors outside the local community enabling us to bring national and international attention to the importance and ongoing efforts of wildlife sustainability.

# OUTSIDE AGENCY FUNDING

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2023/24 Adopted
<b><u>Community Service Agencies</u></b>	<b>\$ 842,233</b>	<b>\$ 842,233</b>	<b>\$ 842,233</b>

Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Impower, Kids House, Meals on Wheels, Rescue Outreach Mission, Catholic Charities, Christian Sharing Center, Safehouse, Early Learning Coalition, Recovery House, Midway Safe Harbor, Legal Aid Society, SWOP, United Way (211 system), Lighthouse, Boys and Girls Clubs, Leadership Seminole, and Seniors First. Allocations to Agencies are approved by the Board annually.

<b><u>County Health Department</u></b>	<b>\$ 1,048,970</b>	<b>\$ 1,118,970</b>	<b>\$ 1,037,970</b>
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The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health Department in FY2009/10. In 2016, funding was approved for a mobile health unit to better serve the citizens of Seminole County.

<b><u>East Central Florida Regional Planning Council</u></b>	<b>\$ 99,588</b>	<b>\$ 99,740</b>	<b>\$ 101,119</b>
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The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications.

<b><u>Fred R. Wilson Memorial Law Library</u></b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
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The Fred R. Wilson Memorial Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community. The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

<b><u>Health Care Center for the Homelessness</u></b>	<b>\$ 37,997</b>	<b>\$ 37,997</b>	<b>\$ 0.00</b>
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Health Care Center for the Homeless (HCCH) is a 501(c)(3) non-profit organization that provides health care needs for homeless and uninsured residents in an atmosphere of dignity and respect. HCCH provides outreach in Orange, Seminole, and Osceola County through the H.O.P.E. Team (Homeless Outreach Partnership Effort). Services provided by the HOPE Team include transportation to medical and mental health/substance use treatment appointments, referrals to shelter/food/clothing, eligibility assessments for housing assistance, obtaining identification cards & birth certificates, family re-unification, linkage to VA services for veterans, and assistance in accessing mainstream benefits.

# OUTSIDE AGENCY FUNDING

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2023/24 Adopted
<b><u>Homeless Services Network of Central Florida</u></b>	<b>\$ 28,614</b>	<b>\$ 28,614</b>	<b>\$ 0.00</b>

Homeless Services Network (HSN) is the lead agency for Continuum of Care (CoC) FL-507, also known as the Central Florida Commission on Homelessness (CFCH), which encompasses Orange, Osceola, and Seminole Counties. HSN performs coordination, planning, and administrative functions for CFCH partner agencies dedicated to providing direct crisis, recovery, and housing services. The HSN leads the CoC to serve veterans, chronically homeless individuals, victims of domestic violence and human trafficking, as well as unaccompanied youth who are experiencing homelessness and who are at risk of homelessness.

<b><u>MetroPlan Orlando</u></b>	<b>\$ 187,054</b>	<b>\$ 184,338</b>	<b>\$ 187,154</b>
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Funding enables the organization to "support the functions necessary to achieve MetroPlan Orlando's role in planning and funding the Orlando Urban Area Transportation System". Member funding is set at a level allowing the MPO to provide the services and planning activities necessary to maintain certification by the Federal government and Florida Dept. of Transportation. This is currently funded through Public Works/Transportation Trust Fund.

<b><u>Lynx</u></b>	<b>\$9,361,335</b>	<b>\$10,625,196</b>	<b>\$11,794,422</b>
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The Central Florida Regional Transportation Authority, aka LYNX, provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole County is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County. These services are provided through a contract between LYNX. The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide.

<b><u>Orlando Economic Partnership</u></b>	<b>\$ 406,490</b>	<b>\$ 406,490</b>	<b>\$ 406,490</b>
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The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority.

<b><u>Pathway Homes of Florida</u></b>	<b>\$ 77,146</b>	<b>\$ 77,146</b>	<b>\$ 0.00</b>
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Pathway Homes of Florida, Inc. is a dedicated partner in the ongoing efforts to prevent and end homelessness in the community. They partner with the Central Florida Homeless Services Network (HSN) to use funding from the U.S. Department of Housing and Urban Development, the Central Florida Foundation, local County governments, and other public and private partners to move individuals from homelessness into permanent stable housing. Pathway Homes provide services to chronically homeless adults with severe mental illnesses, substance abuse disorders and/or other co-occurring disabilities, in three primary ways: provide services to individuals while they are waiting to be housed, help homeless individuals get into housing, and provide supportive residential case management services to individuals after they get into housing.

# OUTSIDE AGENCY FUNDING

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2023/24 Adopted
<b><u>Prospera</u></b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 0.00</b>

Prospera (f.k.a. Hispanic Business Initiative Fund of Florida, Inc.) is a community-based non-profit organization. Funding supports the increase of Hispanic-owned businesses and economic growth overall in the County. Funding provides bilingual business development services to Seminole County businesses. These services are provided to businesses that are currently located within the County’s tax district, businesses that are exploring relocating their existing business to Seminole County, and potential new businesses that will be based within the County. Services include: seminars and workshops, personalized business consulting, entrepreneurial grants, commercial loan facilitation, bilingual education assistance, and professional service support.

<b><u>Seminole County Arts and Cultural Grant</u></b>	<b>\$ 43,914</b>	<b>\$ 44,134</b>	<b>\$ 46,126</b>
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In fiscal year 2019/2020 Seminole County implemented the Seminole County Arts and Cultural Grant (SCACG), which is a program funded by Seminole County government to assist nonprofit arts and cultural organizations with general operating support funding. The program is available to 501 (c)(3) organizations having been in operation at least two (2) years and having as their primary mission to promote the development and awareness of arts and cultural activities for the residents of Seminole County. The number of agencies funded each year will be determined by the amount of funding available and allocated during budget development.

<b><u>Seminole County Bar Association Legal Aid Society</u></b>	<b>\$ 367,149</b>	<b>\$ 477,294</b>	<b>\$ 484,453</b>
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Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County. Legal aid has been providing these services to the indigent community since 1975.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts.

<b><u>Seminole Cultural Arts Council, Inc.</u></b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
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Seminole Cultural Arts Council (SCAC), Inc. was formed in 1994 as a not-for-profit organization to provide community-based arts programs in Seminole County and to serve, support and nurture the cultural and artistic needs of Seminole County residents. In 1995, the Seminole County Board of County Commissioners designated SCAC as the official recipient of Florida State of the Arts specialty license plate funds for the sole purpose of providing grants to arts and cultural organizations and individual artists in Seminole County. SCAC is an advocate for the preservation of local cultural and historic heritage, including performing, literary, and visual arts and sciences, and serves to sustain, develop, and advance the cultural life of Seminole County. The Board of County Commissioners have deemed the development and awareness of the arts and cultural activities services a County-wide public purpose and will benefit the citizens of Seminole County; therefore allocates funds to assist in the furtherance of this purpose.



# OUTSIDE AGENCY FUNDING

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2023/24 Adopted
<b><u>SSC Small Business Services</u></b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>

The partnership with Seminole State College provides for Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator’s clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level.

<b><u>UCF Business Incubator – Winter Springs</u></b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>
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The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

<b><u>Wayne Densch Performing Arts Center</u></b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
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Wayne Densch Performing Arts Center (WDPAC) is a Florida not-for-profit corporation, which provides for affordable entertainment and quality opportunities to participate in arts and cultural activities while maintaining a historic venue. Seminole County has deemed that the development and awareness of the arts and cultural activities serves a County-wide purpose and will benefit the citizens of Seminole County. Therefore, the Board of County Commissioners allocate funds to WDPAC to be used to facilitate the development and awareness of arts and cultural activities within Seminole County.

# COUNTYWIDE NEW GRANT AWARDS

## GRANT NAME

## GRANT FUNCTION & OBJECTIVES

### COMMUNITY SERVICES DEPARTMENT

HUD COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 23-24	The Community Development Block Grant (CDBG) program is a flexible program that provides Seminole County with resources to address a wide range of unique community development needs.	\$2,176,335
HOME GRANT 22-23	The HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.	\$987,771
EMERGENCY SHELTER 22-23	ESG recipients and subrecipients use Emergency Shelter Grants Program funds to rehabilitate and operate emergency shelters and transitional shelters, provide essential social services, and prevent homelessness.	\$190,975
SHELTER PLUS CARE 22-23	Shelter Plus Care (S+C) Program provides rental assistance in connection with matching supportive services. The S+C Program provides a variety of permanent housing choices, accompanied by a range of supportive services funded through other sources.	\$671,759
SHIP AFFORDABLE HOUSING 22-23	Florida Housing Coalition FY 23 Allocation (Award amount is the FY22 allocation as the FY23 allocation table has not been released but the County anticipates level funding or higher)	\$5,544,839
COMMUNITY SERVICES BLOCK GRANT (CSBG)	Federal block grant awarded to State of Florida Department of Economic Opportunity to address poverty services to Counties.	\$310,725
VIRGINIA GRAEME BAKER POOL AND SPA SAFETY GRANT	Pool Safety Education grant from the Federal Consumer Product Safety Board.	\$194,535
<b>TOTAL NEW GRANT FUNDING BY COMMUNITY SERVICES</b>		<b>\$10,076,939</b>

### EMERGENCY MANAGEMENT

EMPA 23/24 - STATE	State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations. (BAR JUNE 2023)	\$105,806
EMPG GRANT ALLOCATION - FEDERAL FL RESILIENT FLOOD VULNERABILITY ASSESSMENT STUDY	State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations. Funding from State of Florida to conduct a Countywide Flood Vulnerability Assessment in order to receive future funding for flood mitigation.	\$119,856 \$400,000
EMPA 24/25 - STATE	State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations. (Anticipated July 2024)	\$105,806
HAZARD ANALYSIS 24/25	State funded grant for Seminole Business evaluation for hazard materials (Anticipated July 2024)	\$2,650
<b>TOTAL NEW GRANT FUNDING BY EMERGENCY MANAGEMENT</b>		<b>\$734,118</b>

### PARKS AND RECREATION

FDEP EDUCATION RECLAIM WATER GRANT	State of Florida FDEP grant to Extension Services for the Education Reclaim water grant.	\$100,000
LAND AND WATER CONSERVATION GRANT	Federal grant for the Land and Water Conservation Grant program for Spring Hammock Preserve for Boardwalk restoration and Boat Ramp.	\$1,000,000
<b>TOTAL NEW GRANT FUNDING BY PARKS AND RECREATION</b>		<b>\$1,100,000</b>

### ENVIRONMENTAL SERVICES

FDEP SEPTIC TO SEWER - WEKIVA	State of Florida grant to fund Wekiva Septic to Sewer conversion - Phase I.	\$11,250,000
<b>TOTAL NEW GRANT FUNDING ENVIRONMENTAL SERVICES</b>		<b>\$11,250,000</b>

### PUBLIC WORKS

FLDACS MOSQUITO CONTROL	Florida Department of Agriculture State allocation to assist with County level Mosquito Control Program.	\$61,117
FEDERAL EPA-MIDWAY PROJECT	Federal earmark appropriation for the Midway drainage project. Anticipating contract in FY24	\$1,304,000
FEDERAL NRCS - IAN WATERWAY CLEANUP FL APPROPRIATIONS - LAKE JESUP WATERSHED CLEANUP	Federal waterway cleanup projects from Hurricane Ian.	\$8,570,850
	State of Florida appropriations for the Lake Jesup watershed cleanup.	\$1,000,000

# COUNTYWIDE NEW GRANT AWARDS

RESILIENT FL - WILLOW DRAINAGE PROJECT	State of Florida funding through Resilient Florida for the Willow drainage project. This was an FEMA HMGP project that was not funded for Phase II due to not meeting FEMA Cost Benefit Analysis and awarded through Resilient Florida program. Anticipating contract in FY24.	\$2,588,676
RESILIENT FL - NEBRASKA BRIDGE PROJECT	State of Florida funding through Resilient Florida for the Nebraska bridge project. This was an FEMA HMGP project that was not funded for Phase II due to not meeting FEMA Cost Benefit Analysis and awarded through Resilient Florida program. Anticipating contract in FY24.	\$981,934
RESILIENT FL - MIDWAY PROJECT	State of Florida funding through Resilient Florida for the Midway drainage project. Anticipating contract in FY24.	\$7,194,500
<b>TOTAL NEW GRANT FUNDING PUBLIC WORKS</b>		<b>\$21,701,077</b>

## **RESOURCE MANAGEMENT DEPARTMENT**

DOJ MENTAL HEALTH COURT 23-26	Federal DOJ Mental Health Court grant for operation of Mental Health Court. Anticipated contract in FY24.	\$549,999
FED-EECBG GRANT	Federal Department of Energy allocation grant for the Energy Efficiency and Conservation Block Grant. Anticipating awarded allocation in FY24.	\$287,440
<b>TOTAL NEW GRANT FUNDING BY RESOURCE MANAGEMENT</b>		<b>\$837,439</b>

<b>TOTAL NEW GRANT AWARDS FOR COUNTY</b>	<b>\$45,699,572</b>
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## INTERFUND TRANSFER SUMMARY

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

PROVIDING FUND	RECIPIENT FUND	FY24 ADOPTED BUDGET
GENERAL FUND	SALES TAX REVENUE BOND, SERIES 2005B	3,236,389
GENERAL FUND	SALES TAX REVENUE BOND, SERIES 2015	1,743,225
GENERAL FUND	CAPITAL IMPROVEMENT REVENUE BOND, SERIES 2021	3,149,798
GENERAL FUND	SPECIAL OBLIGATIONS REVENUE BOND, SERIES 2022	8,343,475
GENERAL FUND	MSBU LAKE MILLS (AWC)	2,800
GENERAL FUND	MSBU SYLVAN LAKE (AWC)	1,327
GENERAL FUND	FACILITIES MAINTENANCE FUND	5,000,000
GENERAL FUND	FLEET REPLACEMENT FUND	594,101
GENERAL FUND	MAJOR PROJECTS FUND	4,920,000.00
GENERAL FUND	TRANSPORTATION TRUST FUND	5,436,227
GENERAL FUND	NINTH-CENT FUEL TAX FUND	500,000
GENERAL FUND	ECONOMIC DEVELOPMENT FUND	1,192,293.00
GENERAL FUND	COURT SUPPORT TECHNOLOGY FEE (ARTV)	859,824
GENERAL FUND	WEKIVA GOLF COURSE FUND	2,200,000
GENERAL FUND	SEMINOLE FOREVER FUND	3,832,469.00
GENERAL FUND	SUNRAIL OPERATIONS FUND	500,000
GENERAL FUND	COUNTYWIDE UTILITIES FUND	1,925,000.00
<b>GENERAL FUND TOTAL</b>		<b>43,436,928</b>
MAJOR PROJECTS FUND	FACILITIES MAINTENANCE FUND	2,611,551
MAJOR PROJECTS FUND	FLEET REPLACEMENT FUND	1,537,363
MAJOR PROJECTS FUND	NINTH-CENT FUEL TAX FUND	9,684,420
	SPECIAL OBLIGATIONS BOND, SERIES 2014	
TOURISM PARKS 1,2,3 CENT FUND	SPORTS COMPLEX/SOLDIER'S CREEK	1,638,400
TOURISM PARKS 1,2,3 CENT FUND	SOLID WASTE FUND	270,833
FIRE PROTECTION FUND	TECHNOLOGY REPLACEMENT FUND	422,244
AMERICAN RESCUE PLAN ACT	MAJOR PROJECTS FUND	13,833,334
MSBU CEDAR RIDGE (GROUNDS MAINTENANCE)	GENERAL FUND	2,650
WATER AND SEWER FUND	WATER AND SEWER CAPITAL IMPROVEMENTS	1,000,000
CONNECTION FEES - WATER	WATER AND SEWER FUND	500,000
CONNECTION FEES - SEWER	WATER AND SEWER FUND	900,000
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW	610,460
<b>TOTAL</b>		<b>75,837,723</b>

Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities, constrained by amounts approved by the Board of County Commission.

# SUMMARY OF RESERVES

FUND MAJOR - NAME - OBJECT ACCOUNT	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL FUNDS</b>				
00100 GENERAL FUND				
599997 RESERVE ECONOMIC STABILIZATION	33,022,462	34,982,990	1,960,528	5.9%
599998 RESERVE FOR CONTINGENCIES	25,000,000	25,000,000	-	0.0%
00100 GENERAL FUND Total	58,022,462	59,982,990	1,960,528	3.4%
00103 NATURAL LAND ENDOWMENT FUND	-	-	-	
00104 BOATING IMPROVEMENT FUND	480,000	50,000	(430,000)	-89.6%
00105 SEMINOLE FOREVER FUND	-	3,832,469	3,832,469	
00108 FACILITIES MAINTENANCE FUND	529,938	877,050	347,112	65.5%
00109 FLEET REPLACEMENT FUND	261,102	455,000	193,898	74.3%
00111 TECHNOLOGY REPLACEMENT FUND	429,601	-	(429,601)	-100.0%
13100 ECONOMIC DEVELOPMENT	-	-	-	
<b>GENERAL FUNDS Total</b>	<b>59,723,103</b>	<b>65,197,509</b>	<b>5,474,406</b>	<b>9.2%</b>

## TRANSPORTATION FUNDS

10101 TRANSPORTATION TRUST FUND	-	614,596	614,596	
10102 NINTH-CENT FUEL TAX FUND	-	499,998	499,998	
11500 1991 INFRASTRUCTURE SALES TAX	3,100,000	-	(3,100,000)	-100.0%
11541 2001 INFRASTRUCTURE SALES TAX	5,897,445	-	(5,897,445)	-100.0%
11560 2014 INFRASTRUCTURE SALES TAX	5,281,992	18,104,945	12,822,953	242.8%
<b>TRANSPORTATION FUNDS Total</b>	<b>14,279,437</b>	<b>19,219,539</b>	<b>4,940,102</b>	<b>34.6%</b>

## FIRE DISTRICT FUNDS

11200 FIRE PROTECTION FUND				
599994 RESERVE FOR CAPITAL	21,333,383	27,832,731	6,499,348	30.5%
599998 RESERVE FOR CONTINGENCIES	6,783,257	6,845,017	61,760	0.9%
11200 FIRE PROTECTION FUND Total	28,116,640	34,677,748	6,561,108	23.3%
12801 FIRE/RESCUE-IMPACT FEE	1,702,000	335,000	(1,367,000)	-80.3%
<b>FIRE DISTRICT FUNDS Total</b>	<b>29,818,640</b>	<b>35,012,748</b>	<b>5,194,108</b>	<b>17.4%</b>

## SPECIAL REVENUE FUNDS

10400 BUILDING PROGRAM	5,778,385	2,770,394	(3,007,991)	-52.1%
11000 TOURISM PARKS 1,2,3 CENT FUND	2,917,305	5,969,387	3,052,083	104.6%
11001 TOURISM SPORTS 4 & 6 CENT FUND	714,085	2,184,960	1,470,876	206.0%
11400 COURT SUPP TECH FEE (ARTV)	-	-	-	
12302 TEEN COURT	44,359	42,739	(1,620)	-3.7%
12500 EMERGENCY 911 FUND	2,979,662	3,335,809	356,148	12.0%
12601 ARTERIAL IMPACT FEE (12-31-21)	-	-	-	
12602 NORTH COLLECT IMPACT FEE (EXP)	-	-	-	
12603 WEST COLLECT IMPACT FEE (EXP)	5,100	6,000	900	17.6%
12604 EAST COLLECT IMPACT FEE (EXP)	2,500	2,500	-	0.0%
12605 SOUTH CN IMPACT FEE (12-31-21)	-	-	-	
12606 MOBILITY FEE CORE DISTRICT	300,000	969,501	669,501	223.2%
12607 MOBILITY FEE RURAL DISTRICT	400,000	255,000	(145,000)	-36.3%
12608 MOBILITY FEE SUBURBAN EAST DIS	3,000,000	2,500,000	(500,000)	-16.7%
12609 MOBILITY FEE SUBURBAN WEST	600,000	335,000	(265,000)	-44.2%
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-	
12804 LIBRARY-IMPACT FEE	-	176,000	176,000	



# COUNTYWIDE BUDGET DETAIL

## Overview

The Countywide Budget Detail Section provides detailed information by individual Fund (General Fund, Fire Fund, Transportation Trust Fund, etc.), versus a Countywide view and provides comparisons to the prior year's adopted budget. The detail of Sources, at the fund level, is presented by source type and object account. The Expenditure Summary by Fund/Program reflects the uses of each fund by the program of services provided. The Budget Comparison by Fund report provides a summary of revenues, expenditures, and fund balance for each fund reflected. The Beginning Fund balance and budgeted reserve amount are shown in the Fund Balance section and the Change in Fund total demonstrates the net change in the fund which is typically the amount of fund balance utilized to offset a revenue shortfall.

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
311100 AD VALOREM-CURRENT	187,647,828	210,600,000	232,400,000	21,800,000	10.4%
311200 AD VALOREM-DELINQUENT	101,047	125,000	130,000	5,000	4.0%
314100 UTILITY TAX-ELECTRICITY	6,274,316	7,100,000	6,300,000	(800,000)	-11.3%
314300 UTILITY TAX-WATER	1,620,395	1,600,000	1,800,000	200,000	12.5%
314400 UTILITY TAX-GAS	2,907	5,000	3,000	(2,000)	-40.0%
314700 UTILITY TAX-FUEL OIL	89	300	100	(200)	-66.7%
314800 UTILITY TAX-PROPANE	342,021	300,000	350,000	50,000	16.7%
315100 COMMUNICATION SERVICE TAX	5,563,239	5,100,000	5,800,000	700,000	13.7%
316100 PROF/OCCUPATION/LOCAL BUS TAX	400,478	400,000	400,000	-	0.0%
329115 URBAN CHICKENS PERMIT	300	300	300	-	0.0%
329170 ARBOR PERMIT	3,850	5,000	4,000	(1,000)	-20.0%
329180 DREDGE/FILL PERMIT	3,000	1,000	1,000	-	0.0%
329190 ABANDONED PROPERTY REGISTRATIO	219,246	100,000	50,000	(50,000)	-50.0%
329191 VACATION RENTAL REGISTRY	8,500	4,000	8,000	4,000	100.0%
329501 SHORELINE ALTERATION	-	-	-	-	
331100 ELECTION GRANTS	32,752	-	-	-	
331501 TREASURY SUBSIDY	-	-	-	-	
331510 DISASTER RELIEF (FEMA)	281,108	-	-	-	
331905 FEDERAL AMERICAN RESCUE PLAN (ARPA)	-	-	-	-	
334510 DISASTER RELIEF (STATE)	31,372	-	-	-	
334710 AID TO LIBRARIES	133,649	140,000	140,000	-	0.0%
335120 STATE REVENUE SHARING	14,916,398	12,000,000	14,400,000	2,400,000	20.0%
335130 INSURANCE AGENTS LICENSE	212,788	180,000	190,000	10,000	5.6%
335140 MOBILE HOME LICENSES	29,200	30,000	30,000	-	0.0%
335150 ALCOHOLIC BEVERAGE	161,763	150,000	155,000	5,000	3.3%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-	0.0%
335180 HALF-CENT STATE SALES TAX	31,460,300	29,000,000	32,800,000	3,800,000	13.1%
335493 MOTOR FUEL TAX (REBATE)	-	25,000	5,000	(20,000)	-80.0%
337300 NPDES CITIES	-	40,000	40,000	-	0.0%
337900 LOCAL GRANTS & AIDS	93,000	-	-	-	
341200 ZONING FEES	477,978	375,000	375,000	-	0.0%
341320 SCHOOL ADMIN FEE	228,735	300,000	225,000	(75,000)	-25.0%
341359 ADMIN FEE - MSBU FUNDS	-	3,450	3,450	-	0.0%
341363 ADMIN FEE - GRANTS	175,419	-	-	-	
341520 SHERIFFS FEES	413,452	425,000	450,000	25,000	5.9%
341910 ADDRESSING FEES	19,885	30,000	30,000	-	0.0%
342100 REIMBURSEMENT - SHERIFF	-	-	-	-	
342320 FEDERAL INMATE CONTRACTS	1,830,362	2,380,000	2,380,000	-	0.0%
342330 INMATE FEES	216,933	205,000	200,000	(5,000)	-2.4%
342390 HOUSING OF PRISONER-OTHER	40,039	-	-	-	
342430 EMERGENCY MGMT REVIEW FEE	2,750	2,500	2,500	-	0.0%
342516 AFTER HOURS INSPECTIONS	680	2,000	2,000	-	0.0%
342530 SHERIFF - IRON BRIDGE	241,600	241,600	241,600	-	0.0%
342560 ENGINEERING	476,658	650,000	550,000	(100,000)	-15.4%
342910 INMPOUND/IMMOBILIZATION	7,400	-	-	-	
342920 SUPERVISOR - PAY	18,350	15,000	15,000	-	0.0%
343901 TOWER COMM FEES	157,247	125,000	125,000	-	0.0%
343902 FIBER WAN FEES	12,600	9,000	9,000	-	0.0%
343904 SVC CHGS-OTH PHYSICAL ENVIRON	28,871	81,000	93,000	12,000	14.8%
346400 ANIMAL CONTROL	206,076	200,000	210,000	10,000	5.0%
347200 PARKS AND RECREATION	2,164,636	2,179,306	2,357,430	178,124	8.2%
347201 PASSIVE PARKS AND TRAILS	56,828	30,000	30,000	-	0.0%
347301 MUSEUM FEES	2,915	2,000	3,000	1,000	50.0%
348880 SUPERVISION - PROBATION	354,583	835,000	685,000	(150,000)	-18.0%
348921 COURT INNOVATIONS	83,472	101,417	90,000	(11,417)	-11.3%
348922 LEGAL AID	83,472	101,417	90,000	(11,417)	-11.3%
348923 LAW LIBRARY	83,472	101,417	90,000	(11,417)	-11.3%



# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED	FY24 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
348924 JUVENILE ALTERNATIVE PROGRAMS	83,472	101,417	90,000	(11,417)	-11.3%
348930 STATE COURT FACILITY SURCHARGE	1,283,868	1,200,000	1,150,000	(50,000)	-4.2%
348933 ANIMAL CONTROL CITATIONS	8,833	2,000	8,000	6,000	300.0%
348993 CRIME PREVENTION	34,036	-	-	-	
348995 CRIM JUSTICE ED \$2.50	-	-	-	-	
349100 SERVICE CHARGE-AGENCIES	31,158	70,000	40,000	(30,000)	-42.9%
349200 CONCURRENCY REVIEW	12,565	10,000	10,000	-	0.0%
349240 PRE-APPLICATION FEE PLANNING	7,900	5,000	6,000	1,000	20.0%
349250 ZONING PERMIT PROCESSING FEE	6,920	10,000	45,000	35,000	350.0%
351500 TRAFFIC CT PARKING FINES	2,279	2,000	2,000	-	0.0%
351700 INTERGOVT RADIO PROGRAM	371,656	400,000	375,000	(25,000)	-6.3%
352100 LIBRARY	107,286	144,000	144,000	-	0.0%
354200 CODE ENFORCEMENT	44,334	55,000	20,000	(35,000)	-63.6%
354201 CODE ENFORCEMENT LIEN AM	23,195	20,000	-	(20,000)	-100.0%
359901 ADULT DIVERSION	85,423	-	-	-	
359902 COMMUNITY SVC INSURANCE	1,267	-	-	-	
361100 INTEREST ON INVESTMENTS	461,292	500,000	3,000,000	2,500,000	500.0%
361133 INTEREST-SHERIFF	44,470	-	-	-	
361187 GASB 87 INTEREST INCOME	566	-	-	-	
362087 GASB 87 RENTAL INCOME	35,009	-	-	-	
362100 RENTS AND ROYALTIES	12,676	50,000	50,000	-	0.0%
364100 FIXED ASSET SALE PROCEEDS	92,417	35,000	35,000	-	0.0%
366100 CONTRIBUTIONS & DONATIONS	10	-	-	-	
366101 CONTRIBUTIONS PORT AUTHORITY	400,000	300,000	150,000	(150,000)	-50.0%
366175 SEMINOLE COUNTY HEROES MEMORIA	200	-	-	-	
367150 PAIN MANAGEMENT CLINIC LICENSE	1,000	-	-	-	
369100 TAX DEED SURPLUS	3,761	-	-	-	
369300 SETTLEMENTS	-	-	-	-	
369305 SETTLEMENTS - OPIOD	-	-	2,400,000	2,400,000	
369310 INSURANCE PROCEEDS	-	-	-	-	
369400 REIMBURSEMENTS	1,799	-	-	-	
369900 MISCELLANEOUS-OTHER	194,153	315,000	315,000	-	0.0%
369910 COPYING FEES	55,506	55,300	60,300	5,000	9.0%
369911 MAPS AND PUBLICATIONS	-	50	50	-	0.0%
369912 MISCELLANEOUS - SHERIFF	575,862	615,000	615,000	-	0.0%
369920 MISCELLANEOUS-ELECTION	-	200	200	-	0.0%
369925 CC CONVENIENCE FEES	5,132	9,000	7,000	(2,000)	-22.2%
369930 REIMBURSEMENTS	124,688	100,000	100,000	-	0.0%
369940 REIMBURSEMENTS - RADIOS	314,138	100,000	100,000	-	0.0%
381100 TRANSFER IN	136,128	2,650	2,650	-	0.0%
386200 EXCESS FEES-CLERK	225,407	1,000	1,000	-	0.0%
386300 EXCESS FEES-SHERIFF	6,945,046	1,000	1,000	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	4,230,501	2,500,000	2,500,000	-	0.0%
386500 EXCESS FEES-PROP APPRAISER	83,431	1,000	1,000	-	0.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	312,632	1,000	1,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	58,000,000	70,000,000	12,000,000	20.7%
<b>00100 GENERAL FUND Total</b>	<b>272,807,888</b>	<b>340,352,824</b>	<b>384,939,080</b>	<b>44,586,256</b>	<b>13.1%</b>

## 00101 POLICE EDUCATION FUND

348992 POLICE ED \$2 ASSESS	31,528	35,000	35,000	-	0.0%
348995 CRIM JUSTICE ED \$2.50	106,283	89,500	89,500	-	0.0%
361100 INTEREST ON INVESTMENTS	544	-	-	-	
386300 EXCESS FEES-SHERIFF	45,985	-	-	-	
399999 BEGINNING FUND BALANCE	-	25,500	25,500	-	0.0%
<b>00101 POLICE EDUCATION FUND Total</b>	<b>183,252</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00103 NATURAL LAND ENDOWMENT FUND</b>					
347201 PASSIVE PARKS AND TRAILS	4,982	10,000	10,000	-	0.0%
347501 YARBOROUGH NATURE CENTER	45,569	40,000	40,000	-	0.0%
361100 INTEREST ON INVESTMENTS	826	2,500	2,500	-	0.0%
362100 RENTS AND ROYALTIES	17,770	10,000	10,000	-	0.0%
369900 MISCELLANEOUS-OTHER	5	-	-	-	
399999 BEGINNING FUND BALANCE	-	149,665	-	(149,665)	-100.0%
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>67,500</b>	<b>212,165</b>	<b>62,500</b>	<b>(149,665)</b>	<b>-70.5%</b>
<b>00104 BOATING IMPROVEMENT FUND</b>					
335710 BOATING IMPROVEMENT FEES	54,088	55,000	50,000	(5,000)	-9.1%
361100 INTEREST ON INVESTMENTS	1,940	-	-	-	
399999 BEGINNING FUND BALANCE	-	425,000	-	(425,000)	-100.0%
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>52,148</b>	<b>480,000</b>	<b>50,000</b>	<b>(430,000)</b>	<b>-89.6%</b>
<b>00105 SEMINOLE FOREVER FUND</b>					
381100 TRANSFER IN	-	-	3,832,469	3,832,469	
<b>00105 SEMINOLE FOREVER FUND Total</b>	<b>-</b>	<b>-</b>	<b>3,832,469</b>	<b>3,832,469</b>	
<b>00108 FACILITIES MAINTENANCE FUND</b>					
361100 INTEREST ON INVESTMENTS	991	-	-	-	
381100 TRANSFER IN	1,365,939	3,470,774	7,611,551	4,140,777	119.3%
399999 BEGINNING FUND BALANCE	-	100,000	500,000	400,000	400.0%
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>1,364,948</b>	<b>3,570,774</b>	<b>8,111,551</b>	<b>4,540,777</b>	<b>127.2%</b>
<b>00109 FLEET REPLACEMENT FUND</b>					
361100 INTEREST ON INVESTMENTS	1,954	-	-	-	
364100 FIXED ASSET SALE PROCEEDS	4,461	100,000	50,000	(50,000)	-50.0%
369310 INSURANCE PROCEEDS	4,792	-	-	-	
381100 TRANSFER IN	1,581,730	1,537,363	2,131,464	594,101	38.6%
399999 BEGINNING FUND BALANCE	-	335,000	225,000	(110,000)	-32.8%
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>1,589,029</b>	<b>1,972,363</b>	<b>2,406,464</b>	<b>434,101</b>	<b>22.0%</b>
<b>00110 ADULT DRUG COURT GRANT FUND</b>					
331820 ADULT DRUG COURT	626,844	399,551	-	(399,551)	-100.0%
369900 MISCELLANEOUS-OTHER	-	-	-	-	
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>626,844</b>	<b>399,551</b>	<b>-</b>	<b>(399,551)</b>	<b>-100.0%</b>
<b>00111 TECHNOLOGY REPLACEMENT FUND</b>					
349100 SERVICE CHARGE-AGENCIES	157,643	148,554	148,554	-	0.0%
361100 INTEREST ON INVESTMENTS	4,129	-	-	-	
381100 TRANSFER IN	344,998	422,244	422,244	-	0.0%
399999 BEGINNING FUND BALANCE	-	280,000	100,000	(180,000)	-64.3%
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>498,512</b>	<b>850,798</b>	<b>670,798</b>	<b>(180,000)</b>	<b>-21.2%</b>
<b>00112 MAJOR PROJECTS FUND</b>					
369400 REIMBURSEMENTS	4,900	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
369930 REIMBURSEMENTS	-	-	-	-	
381100 TRANSFER IN	13,908,124	13,833,333	18,753,334	4,920,001	35.6%
383100 GASB OTHER FINANCING SOURCE	125,224	-	-	-	
399999 BEGINNING FUND BALANCE	-	807,000	-	(807,000)	-100.0%
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>14,038,249</b>	<b>14,640,333</b>	<b>18,753,334</b>	<b>4,113,001</b>	<b>28.1%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00113 COUNTYWIDE UTILITIES</b>					
381100 TRANSFER IN	-	-	1,925,000	1,925,000	
<b>00113 COUNTYWIDE UTILITIES Total</b>	<b>-</b>	<b>-</b>	<b>1,925,000</b>	<b>1,925,000</b>	
<b>10101 TRANSPORTATION TRUST FUND</b>					
311100 AD VALOREM-CURRENT	2,135,137	2,375,000	2,620,000	245,000	10.3%
311200 AD VALOREM-DELINQUENT	1,230	1,000	1,000	-	0.0%
312410 LOCAL OPTION GAS TAX (6c)	7,406,934	7,000,000	7,600,000	600,000	8.6%
331510 DISASTER RELIEF (FEMA)	685,180	-	-	-	
334499 FDOT LIGHTING AGREEMENT	26,428	25,000	139,596	114,596	458.4%
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	3,753,693	3,600,000	3,800,000	200,000	5.6%
335492 COUNTY GAS TAX (1c STATE LEVY)	1,642,186	1,600,000	1,675,000	75,000	4.7%
335493 MOTOR FUEL TAX (REBATE)	165,849	200,000	175,000	(25,000)	-12.5%
342516 AFTER HOURS INSPECTIONS	-	-	-	-	
342560 ENGINEERING	2,799	10,000	10,000	-	0.0%
344910 SIGNALS/CHARGES FOR SERVICES	1,269,591	1,351,889	1,351,889	-	0.0%
344920 FIBER CONSTRUCTION AND MAINT	416,013	416,013	416,013	-	0.0%
361100 INTEREST ON INVESTMENTS	10,714	10,000	50,000	40,000	400.0%
361130 INTEREST - CONDEMNATIONS	274	-	-	-	
361200 INTEREST-STATE BOARD ADM	1,360	-	-	-	
364100 FIXED ASSET SALE PROCEEDS	267,422	25,000	50,000	25,000	100.0%
369310 INSURANCE PROCEEDS	6,959	-	-	-	
369900 MISCELLANEOUS-OTHER	5,462	50,000	50,000	-	0.0%
369930 REIMBURSEMENTS	-	10,000	10,000	-	0.0%
381100 TRANSFER IN	3,125,873	5,325,000	5,436,227	111,227	2.1%
386400 EXCESS FEES-TAX COLLECTOR	3,229	557	557	-	0.0%
386500 EXCESS FEES-PROP APPRAISER	341	-	-	-	
399999 BEGINNING FUND BALANCE	-	2,786,852	3,000,000	213,148	7.6%
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>20,905,245</b>	<b>24,786,311</b>	<b>26,385,282</b>	<b>1,598,971</b>	<b>6.5%</b>
<b>10102 NINTH-CENT FUEL TAX FUND</b>					
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	2,075,038	1,800,000	2,100,000	300,000	16.7%
381100 TRANSFER IN	7,400,000	8,825,196	10,184,420	1,359,224	15.4%
399999 BEGINNING FUND BALANCE	-	-	10,000	10,000	
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>9,475,038</b>	<b>10,625,196</b>	<b>12,294,420</b>	<b>1,669,224</b>	<b>15.7%</b>
<b>10103 SUNRAIL OPERATIONS</b>					
337900 LOCAL GRANTS & AIDS	438,842	-	-	-	
361100 INTEREST ON INVESTMENTS	936	-	-	-	
381100 TRANSFER IN	-	-	500,000	500,000	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>10103 SUNRAIL OPERATIONS Total</b>	<b>437,906</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	
<b>10104 SIDEWALK DEVELOPER FUND</b>					
325120 SPECIAL ASSESSMENT-SIDEWALKS	59,430	-	-	-	
361100 INTEREST ON INVESTMENTS	394	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>10104 SIDEWALK DEVELOPER FUND Total</b>	<b>59,824</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>10400 BUILDING PROGRAM</b>					
322100 BUILDING PERMITS	3,827,410	4,100,000	3,600,000	(500,000)	-12.2%
322102 ELECTRICAL	795,962	600,000	650,000	50,000	8.3%
322103 PLUMBING	349,791	380,000	350,000	(30,000)	-7.9%
322104 MECHANICAL	435,955	375,000	375,000	-	0.0%
322106 WELLS	-	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
322107 SIGNS	32,169	25,000	25,000	-	0.0%
322108 GAS	63,914	65,000	60,000	(5,000)	-7.7%
342516 AFTER HOURS INSPECTIONS	175,680	125,000	125,000	-	0.0%
342590 REINSPECTIONS	948,651	575,000	600,000	25,000	4.3%
349210 FLOOD ZONE REVIEW	3,770	3,500	3,500	-	0.0%
349220 CONSTRUCTION PLAN REVIEW	237,795	300,000	200,000	(100,000)	-33.3%
349230 FIRE PERMIT PROCESSING FEE	8,659	7,000	6,000	(1,000)	-14.3%
349300 TECHNOLOGY SUBMITTAL FEE	231,482	200,000	200,000	-	0.0%
361100 INTEREST ON INVESTMENTS	35,827	25,000	50,000	25,000	100.0%
364100 FIXED ASSET SALE PROCEEDS	8,751	1,500	1,500	-	0.0%
369900 MISCELLANEOUS-OTHER	156,777	160,000	125,000	(35,000)	-21.9%
369910 COPYING FEES	4,943	5,000	4,500	(500)	-10.0%
369925 CC CONVENIENCE FEES	150,277	100,000	100,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	6,700,000	5,000,000	(1,700,000)	-25.4%
<b>10400 BUILDING PROGRAM Total</b>	<b>7,396,157</b>	<b>13,747,000</b>	<b>11,475,500</b>	<b>(2,271,500)</b>	<b>-16.5%</b>

## 11000 TOURISM PARKS 1,2,3 CENT FUND

312120 TOURIST DEVELOPMENT TAX	3,811,112	3,301,390	3,900,000	598,610	18.1%
361100 INTEREST ON INVESTMENTS	14,725	25,000	30,000	5,000	20.0%
399999 BEGINNING FUND BALANCE	-	2,750,000	5,200,000	2,450,000	89.1%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>3,796,387</b>	<b>6,076,390</b>	<b>9,130,000</b>	<b>3,053,610</b>	<b>50.3%</b>

## 11001 TOURISM SPORTS 4 & 6 CENT FUND

312120 TOURIST DEVELOPMENT TAX	2,540,741	2,200,927	2,600,000	399,073	18.1%
361100 INTEREST ON INVESTMENTS	4,886	10,000	10,000	-	0.0%
369900 MISCELLANEOUS-OTHER	-	2,500	2,500	-	0.0%
399999 BEGINNING FUND BALANCE	-	875,000	2,100,000	1,225,000	140.0%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Total</b>	<b>2,535,855</b>	<b>3,088,427</b>	<b>4,712,500</b>	<b>1,624,073</b>	<b>52.6%</b>

## 11200 FIRE PROTECTION FUND

311100 AD VALOREM-CURRENT	75,744,847	84,750,000	93,200,000	8,450,000	10.0%
311200 AD VALOREM-DELINQUENT	41,359	30,000	30,000	-	0.0%
324130 WINTER SPRINGS FIRE IMPCT FEES	17,907	20,000	-	(20,000)	-100.0%
324140 CASSELBERRY FIRE IMPCT FEES	16,852	30,000	-	(30,000)	-100.0%
331510 DISASTER RELIEF (FEMA)	95,109	-	-	-	
334510 DISASTER RELIEF (STATE)	65,927	-	-	-	
335210 FIREFIGHTERS SUPPLEMENT	172,870	135,000	160,000	25,000	18.5%
342600 PUBLIC SAFETY - FIRE PERMITS	280,949	380,000	300,000	(80,000)	-21.1%
342605 FIRE PERMITS-WS	75,970	5,000	25,000	20,000	400.0%
342610 AMBULANCE TRANSPORT FEES	9,535,084	7,800,000	8,500,000	700,000	9.0%
342620 MEDICAID MANAGED CARE	1,047,656	1,665,711	1,700,000	34,289	2.1%
342625 MEDICAID FEE FOR SERVICE	514,055	400,000	550,000	150,000	37.5%
342630 FIRE INSPECTION FEES	26,725	15,000	25,000	10,000	66.7%
342930 TRAINING CENTER FEE	76,186	125,000	100,000	(25,000)	-20.0%
354310 FALSE ALARM-FIRE	105,175	-	-	-	
361100 INTEREST ON INVESTMENTS	172,045	150,000	400,000	250,000	166.7%
364100 FIXED ASSET SALE PROCEEDS	160,153	25,000	50,000	25,000	100.0%
364200 INSURANCE PROCEEDS	1,980	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	1,250	-	-	-	
369310 INSURANCE PROCEEDS	160,500	-	-	-	
369900 MISCELLANEOUS-OTHER	65,212	50,000	50,000	-	0.0%
369910 COPYING FEES	1,579	-	-	-	
369930 REIMBURSEMENTS	50,308	20,000	20,000	-	0.0%
381100 TRANSFER IN	2,401,505	-	-	-	
386400 EXCESS FEES-TAX COLLECTOR	114,884	19,784	50,000	30,216	152.7%
386500 EXCESS FEES-PROP APPRAISER	12,171	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
399999 BEGINNING FUND BALANCE	-	15,500,000	25,000,000	9,500,000	61.3%
<b>11200 FIRE PROTECTION FUND Total</b>	<b>90,614,168</b>	<b>111,120,495</b>	<b>130,160,000</b>	<b>19,039,505</b>	<b>17.1%</b>
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW</b>					
361100 INTEREST ON INVESTMENTS	471	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW Total</b>	<b>471</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11207 FIRE PROTECT FUND-CASSELBERRY</b>					
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11400 COURT SUPP TECH FEE (ARTV)</b>					
341160 COURT TECH FEE \$2	912,567	1,050,000	500,000	(550,000)	-52.4%
361100 INTEREST ON INVESTMENTS	843	-	4,000	4,000	
369900 MISCELLANEOUS-OTHER	1,633	-	-	-	
381100 TRANSFER IN	169,119	219,365	859,824	640,459	292.0%
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>1,082,477</b>	<b>1,269,365</b>	<b>1,363,824</b>	<b>94,459</b>	<b>7.4%</b>
<b>11500 1991 INFRASTRUCTURE SALES TAX</b>					
361100 INTEREST ON INVESTMENTS	84,253	100,000	500,000	400,000	400.0%
399999 BEGINNING FUND BALANCE	-	3,000,000	-	(3,000,000)	-100.0%
<b>11500 1991 INFRASTRUCTURE SALES TAX Total</b>	<b>84,253</b>	<b>3,100,000</b>	<b>500,000</b>	<b>(2,600,000)</b>	<b>-83.9%</b>
<b>11541 2001 INFRASTRUCTURE SALES TAX</b>					
361100 INTEREST ON INVESTMENTS	46,273	100,000	150,000	50,000	50.0%
369900 MISCELLANEOUS-OTHER	43,657	-	-	-	
381100 TRANSFER IN	6,783	-	-	-	
399999 BEGINNING FUND BALANCE	-	10,500,000	2,400,000	(8,100,000)	-77.1%
<b>11541 2001 INFRASTRUCTURE SALES TAX Total</b>	<b>4,167</b>	<b>10,600,000</b>	<b>2,550,000</b>	<b>(8,050,000)</b>	<b>-75.9%</b>
<b>11560 2014 INFRASTRUCTURE SALES TAX</b>					
312600 DISCRETIONARY SALES SURTAX	56,194,501	50,000,000	58,000,000	8,000,000	16.0%
361100 INTEREST ON INVESTMENTS	385,726	1,000,000	1,200,000	200,000	20.0%
366100 CONTRIBUTIONS & DONATIONS	57,731	-	-	-	
369900 MISCELLANEOUS-OTHER	190	-	-	-	
381100 TRANSFER IN	172,565	-	-	-	
399999 BEGINNING FUND BALANCE	-	5,700,000	22,000,000	16,300,000	286.0%
<b>11560 2014 INFRASTRUCTURE SALES TAX Total</b>	<b>56,039,261</b>	<b>56,700,000</b>	<b>81,200,000</b>	<b>24,500,000</b>	<b>43.2%</b>
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM</b>					
337900 LOCAL GRANTS & AIDS	210,998	437,500	-	(437,500)	-100.0%
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM Total</b>	<b>210,998</b>	<b>437,500</b>	<b>-</b>	<b>(437,500)</b>	<b>-100.0%</b>
<b>11800 EMS TRUST FUND</b>					
334200 EMS TRUST FUND GRANT	44,312	20,877	-	(20,877)	-100.0%
361100 INTEREST ON INVESTMENTS	-	-	-	-	
<b>11800 EMS TRUST FUND Total</b>	<b>44,312</b>	<b>20,877</b>	<b>-</b>	<b>(20,877)</b>	<b>-100.0%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT</b>					
331540 COMMUNITY DEVELPMNT BLK GT	2,149,825	2,272,901	2,176,335	(96,566)	-4.2%
369900 MISCELLANEOUS-OTHER	2,429	-	-	-	
381100 TRANSFER IN	26,945	-	-	-	
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT Total</b>	<b>2,179,200</b>	<b>2,272,901</b>	<b>2,176,335</b>	<b>(96,566)</b>	<b>-4.2%</b>
<b>11902 HOME PROGRAM GRANT</b>					
331590 HOME PROGRAM	766,766	1,056,247	987,771	(68,476)	-6.5%
369900 MISCELLANEOUS-OTHER	3,333	-	-	-	
<b>11902 HOME PROGRAM GRANT Total</b>	<b>770,099</b>	<b>1,056,247</b>	<b>987,771</b>	<b>(68,476)</b>	<b>-6.5%</b>
<b>11904 EMERGENCY SHELTER GRANTS</b>					
331540 COMMUNITY DEVELPMNT BLK GT	116,399	-	-	-	
331550 EMERGENCY SHELTER GRANT	1,011,774	184,741	190,975	6,234	3.4%
331590 HOME PROGRAM	35,518	-	-	-	
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>1,163,691</b>	<b>184,741</b>	<b>190,975</b>	<b>6,234</b>	<b>3.4%</b>
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					
331690 FEDERAL GRANT HUMAN SERVICES	389,851	413,378	-	(413,378)	-100.0%
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>389,851</b>	<b>413,378</b>	<b>-</b>	<b>(413,378)</b>	<b>-100.0%</b>
<b>11908 DISASTER PREPAREDNESS</b>					
331230 EMERGENCY MANAGEMENT	109,457	116,628	119,817	3,189	2.7%
334220 PUBLIC SAFETY GRANT	167,666	-	105,806	105,806	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>277,123</b>	<b>116,628</b>	<b>225,623</b>	<b>108,995</b>	<b>93.5%</b>
<b>11909 MOSQUITO CONTROL GRANT</b>					
334697 MOSQUITO CONTROL GRANT	67,558	78,579	78,579	-	0.0%
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>67,558</b>	<b>78,579</b>	<b>78,579</b>	<b>-</b>	<b>0.0%</b>
<b>11912 PUBLIC SAFETY GRANTS (STATE)</b>					
331230 EMERGENCY MANAGEMENT	-	-	-	-	
334220 PUBLIC SAFETY GRANT	659,268	-	402,800	402,800	
361100 INTEREST ON INVESTMENTS	4,497	-	-	-	
369900 MISCELLANEOUS-OTHER	186	-	-	-	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>663,951</b>	<b>-</b>	<b>402,800</b>	<b>402,800</b>	
<b>11914 FRDAP GRANTS</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
<b>11914 FRDAP GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL)</b>					
331230 EMERGENCY MANAGEMENT	37,017	-	-	-	
334220 PUBLIC SAFETY GRANT	2,113,465	-	-	-	
381100 TRANSFER IN	102,326	-	-	-	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>2,252,808</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11916 PUBLIC WORKS GRANTS</b>					
331391 OTHER PHYSICAL ENV FED GRANTS	19,443	668,000	1,304,000	636,000	95.2%
331490 TRANSPORTATION REVENUE GRANT	647,116	-	-	-	
334360 STORMWATER MANAGEMENT	-	-	10,765,110	10,765,110	
334392 OTHER PHYSICAL ENVIRONMENT	382,604	-	1,000,000	1,000,000	
334393 REIMBURSEMENTS	54,015	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
334490 TRANSPORTATION REV GRANT	231,813	1,000,000	-	(1,000,000)	-100.0%
334750 ENVIRONMENTAL PROTECTION GRANT	38,058	-	-	-	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>1,373,048</b>	<b>1,668,000</b>	<b>13,069,110</b>	<b>11,401,110</b>	<b>683.5%</b>
<b>11917 LEISURE SERVICES GRANTS</b>					
331391 OTHER PHYSICAL ENV FED GRANTS	7,301	-	100,000	100,000	
331720 FEDERAL RECREATION GRANT	-	-	-	-	
331722 FEDERAL CULTURE & REC GRANT	100,000	-	-	-	
334490 TRANSPORTATION REV GRANT	77,641	-	-	-	
334750 ENVIRONMENTAL PROTECTION GRANT	6,010	-	-	-	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>190,952</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	
<b>11918 GROWTH MANAGEMENT GRANTS</b>					
381100 TRANSFER IN	407	-	-	-	
<b>11918 GROWTH MANAGEMENT GRANTS Total</b>	<b>407</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11919 COMMUNITY SVC GRANTS</b>					
331550 EMERGENCY SHELTER GRANT	604,191	624,371	671,759	47,388	7.6%
331690 FEDERAL GRANT HUMAN SERVICES	-	-	-	-	
361100 INTEREST ON INVESTMENTS	-	-	-	-	
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>604,191</b>	<b>624,371</b>	<b>671,759</b>	<b>47,388</b>	<b>7.6%</b>
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>					
331570 NEIGHBORHOOD STABILIZATION	299,433	-	50,010	50,010	
361100 INTEREST ON INVESTMENTS	7,279	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
369950 NSP RESALES/PROGRAM INCOME	146,555	-	-	-	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT Total</b>	<b>453,267</b>	<b>-</b>	<b>50,010</b>	<b>50,010</b>	
<b>11925 DCF REINVESTMENT GRANT FUND</b>					
334690 PROSECUTION ALTERNATIVE	198,036	60,000	-	(60,000)	-100.0%
<b>11925 DCF REINVESTMENT GRANT FUND Total</b>	<b>198,036</b>	<b>60,000</b>	<b>-</b>	<b>(60,000)</b>	<b>-100.0%</b>
<b>11930 RESOURCE MANAGEMENT GRANTS</b>					
331391 OTHER PHYSICAL ENV FED GRANTS	-	-	287,440	287,440	
331690 FEDERAL GRANT HUMAN SERVICES	-	-	-	-	
331820 ADULT DRUG COURT	-	-	1,549,986	1,549,986	
331825 VETERANS TREATMENT COURT	-	-	-	-	
<b>11930 RESOURCE MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>1,837,426</b>	<b>1,837,426</b>	
<b>11931 HOMELESSNESS GRANTS</b>					
331690 FEDERAL GRANT HUMAN SERVICES	-	-	-	-	
334699 EMERGENCY HOMELESS	-	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	3,301	-	-	-	
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>3,301</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11932 MISCELLANEOUS GRANTS</b>					
334225 JUVENILE ASSESSMENT CTR GRANT	235,527	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	21,310	25,000	-	(25,000)	-100.0%
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>256,837</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.0%</b>
<b>11933 FEDERAL MITIGATION GRANTS</b>					
331510 DISASTER RELIEF (FEMA)	388,815	-	-	-	
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>388,815</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11935 FEDERAL CARES ACT GRANTS</b>					
331891 CARES ACT FUNDING	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>11935 FEDERAL CARES ACT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11936 FEDERAL EMER RENTAL ASSISTANCE</b>					
331891 CARES ACT FUNDING	-	-	-	-	
331900 US TREASURY EMERGENCY RENTAL	11,200,714	-	-	-	
361100 INTEREST ON INVESTMENTS	18,171	-	-	-	
<b>11936 FEDERAL EMER RENTAL ASSISTANCE Total</b>	<b>11,182,543</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA</b>					
331905 FEDERAL AMERICAN RESCUE PLAN (ARPA)	24,452,964	13,833,333	13,833,334	1	0.0%
331919 ARPA - ALTAMONTE SPRING	363,317	-	-	-	
331920 ARPA - LONGWOOD	89,083	-	-	-	
331921 ARPA - CASSELBERRY	135,936	-	-	-	
331922 ARPA - OVIEDO	239,639	-	-	-	
331923 ARPA - SANFORD	151,344	-	-	-	
331931 ARPA - WINTER SPRINGS	7,900	-	-	-	
361100 INTEREST ON INVESTMENTS	192,164	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA Total</b>	<b>25,248,018</b>	<b>13,833,333</b>	<b>13,833,334</b>	<b>1</b>	<b>0.0%</b>
<b>11940 ENVIRONMENTAL SERVICES GRANTS</b>					
331391 OTHER PHYSICAL ENV FED GRANTS	-	-	1,000,000	1,000,000	
334750 ENVIRONMENTAL PROTECTION GRANT	155,623	-	-	-	
<b>11940 ENVIRONMENTAL SERVICES GRANTS Total</b>	<b>155,623</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>	
<b>11942 FIRE GRANTS FEDERAL</b>					
331230 EMERGENCY MANAGEMENT	-	-	-	-	
<b>11942 FIRE GRANTS FEDERAL Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12013 SHIP AFFORDABLE HOUSING 12/13</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
<b>12013 SHIP AFFORDABLE HOUSING 12/13 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12018 SHIP AFFORDABLE HOUSING 17/18</b>					
369120 SHIP MORTGAGE PRINCIPAL	202,806	-	-	-	
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>202,806</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12021 SHIP AFFORDABLE HOUSING 20/21</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-	
369900 MISCELLANEOUS-OTHER	33,389	-	-	-	
<b>12021 SHIP AFFORDABLE HOUSING 20/21 Total</b>	<b>33,389</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12022 SHIP AFFORDABLE HOUSING 21/22</b>					
335520 SHIP PROGRAM REVENUE	839,952	-	-	-	
361100 INTEREST ON INVESTMENTS	-	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
<b>12022 SHIP AFFORDABLE HOUSING 21/22 Total</b>	<b>839,952</b>	<b>-</b>	<b>-</b>	<b>-</b>	



# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12023 SHIP AFFORDABLE HOUSING 22/23</b>					
335520 SHIP PROGRAM REVENUE	59,743	56,213	-	(56,213)	-100.0%
361100 INTEREST ON INVESTMENTS	-	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
<b>12023 SHIP AFFORDABLE HOUSING 22/23 Total</b>	<b>59,743</b>	<b>56,213</b>	<b>-</b>	<b>(56,213)</b>	<b>-100.0%</b>
<b>12024 SHIP AFFORDABLE HOUSING 23/24</b>					
335520 SHIP PROGRAM REVENUE	-	-	-	-	
361100 INTEREST ON INVESTMENTS	-	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-	
<b>12024 SHIP AFFORDABLE HOUSING 23/24 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12101 LAW ENFORCEMENT TST-LOCAL</b>					
351910 CONFISCATIONS	191,622	-	-	-	
361100 INTEREST ON INVESTMENTS	6,252	-	-	-	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>197,874</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12102 LAW ENFORCEMENT TST-JUSTICE</b>					
351910 CONFISCATIONS	217,141	-	-	-	
361100 INTEREST ON INVESTMENTS	750	-	-	-	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>217,891</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12103 LAW ENFORCEMENT TST-FEDERAL</b>					
351910 CONFISCATIONS	190,264	-	-	-	
361100 INTEREST ON INVESTMENTS	887	-	-	-	
<b>12103 LAW ENFORCEMENT TST-FEDERAL Total</b>	<b>191,151</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12200 ARBOR VIOLATION TRUST FUND</b>					
354410 ARBOR VIOLATION	8,220	-	-	-	
361100 INTEREST ON INVESTMENTS	644	-	-	-	
399999 BEGINNING FUND BALANCE	-	237,378	250,863	13,485	5.7%
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>7,576</b>	<b>237,378</b>	<b>250,863</b>	<b>13,485</b>	<b>5.7%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	11,108	30,000	30,000	-	0.0%
361100 INTEREST ON INVESTMENTS	593	-	-	-	
399999 BEGINNING FUND BALANCE	-	65,000	25,000	(40,000)	-61.5%
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>10,515</b>	<b>95,000</b>	<b>55,000</b>	<b>(40,000)</b>	<b>-42.1%</b>
<b>12302 TEEN COURT</b>					
348991 TEEN COURT \$3	109,628	143,429	143,429	-	0.0%
361100 INTEREST ON INVESTMENTS	272	-	-	-	
386300 EXCESS FEES-SHERIFF	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	70,000	70,000	-	0.0%
<b>12302 TEEN COURT Total</b>	<b>109,900</b>	<b>213,429</b>	<b>213,429</b>	<b>-</b>	<b>0.0%</b>
<b>12500 EMERGENCY 911 FUND</b>					
335220 E911 WIRELESS	2,181,633	1,600,000	2,000,000	400,000	25.0%
335225 E911 NON WIRELESS	450,219	500,000	450,000	(50,000)	-10.0%
361100 INTEREST ON INVESTMENTS	12,476	-	-	-	
369400 REIMBURSEMENTS	259,927	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
399999 BEGINNING FUND BALANCE	-	3,200,000	3,500,000	300,000	9.4%
<b>12500 EMERGENCY 911 FUND Total</b>	<b>2,879,302</b>	<b>5,300,000</b>	<b>5,950,000</b>	<b>650,000</b>	<b>12.3%</b>
<b>12601 ARTERIAL IMPACT FEE (12-31-21)</b>					
324310 IMPACT FEES RESID TRANSPORTATI	531,636	-	-	-	
324320 IMPACT FEES COMM TRANSPORTATI	807,740	-	-	-	
361100 INTEREST ON INVESTMENTS	8,102	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>12601 ARTERIAL IMPACT FEE (12-31-21) Total</b>	<b>1,331,274</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12602 NORTH COLLECT IMPACT FEE (EXP)</b>					
361100 INTEREST ON INVESTMENTS	2,722	-	-	-	
399999 BEGINNING FUND BALANCE	-	924,864	-	(924,864)	-100.0%
<b>12602 NORTH COLLECT IMPACT FEE (EXP) Total</b>	<b>2,722</b>	<b>924,864</b>	<b>-</b>	<b>(924,864)</b>	<b>-100.0%</b>
<b>12603 WEST COLLECT IMPACT FEE (EXP)</b>					
361100 INTEREST ON INVESTMENTS	467	-	-	-	
399999 BEGINNING FUND BALANCE	-	5,100	6,000	900	17.6%
<b>12603 WEST COLLECT IMPACT FEE (EXP) Total</b>	<b>467</b>	<b>5,100</b>	<b>6,000</b>	<b>900</b>	<b>17.6%</b>
<b>12604 EAST COLLECT IMPACT FEE (EXP)</b>					
361100 INTEREST ON INVESTMENTS	859	-	-	-	
399999 BEGINNING FUND BALANCE	-	2,500	2,500	-	0.0%
<b>12604 EAST COLLECT IMPACT FEE (EXP) Total</b>	<b>859</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>	<b>0.0%</b>
<b>12605 SOUTH CN IMPACT FEE (12-31-21)</b>					
324310 IMPACT FEES RESID TRANSPORTATI	6,625	-	-	-	
324320 IMPACT FEES COMM TRANSPORTATI	77,931	-	-	-	
361100 INTEREST ON INVESTMENTS	428	-	-	-	
381100 TRANSFER IN	805,054	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>12605 SOUTH CN IMPACT FEE (12-31-21) Total</b>	<b>890,038</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12606 MOBILITY FEE CORE DISTRICT</b>					
324320 IMPACT FEES COMM TRANSPORTATI	-	-	-	-	
324330 MOBILITY FEES - RESIDENT	140,309	250,000	175,000	(75,000)	-30.0%
324340 MOBILITY FEES - COMMERCIAL	662,850	250,000	150,000	(100,000)	-40.0%
361100 INTEREST ON INVESTMENTS	1,273	-	-	-	
399999 BEGINNING FUND BALANCE	-	300,000	800,000	500,000	166.7%
<b>12606 MOBILITY FEE CORE DISTRICT Total</b>	<b>801,886</b>	<b>800,000</b>	<b>1,125,000</b>	<b>325,000</b>	<b>40.6%</b>
<b>12607 MOBILITY FEE RURAL DISTRICT</b>					
324330 MOBILITY FEES - RESIDENT	155,339	150,000	150,000	-	0.0%
324340 MOBILITY FEES - COMMERCIAL	-	150,000	50,000	(100,000)	-66.7%
361100 INTEREST ON INVESTMENTS	161	-	-	-	
399999 BEGINNING FUND BALANCE	-	100,000	55,000	(45,000)	-45.0%
<b>12607 MOBILITY FEE RURAL DISTRICT Total</b>	<b>155,500</b>	<b>400,000</b>	<b>255,000</b>	<b>(145,000)</b>	<b>-36.3%</b>
<b>12608 MOBILITY FEE SUBURBAN EAST DIS</b>					
324330 MOBILITY FEES - RESIDENT	1,703,260	1,000,000	750,000	(250,000)	-25.0%
324340 MOBILITY FEES - COMMERCIAL	317,355	1,000,000	750,000	(250,000)	-25.0%
361100 INTEREST ON INVESTMENTS	2,747	-	-	-	
399999 BEGINNING FUND BALANCE	-	1,000,000	1,000,000	-	0.0%
<b>12608 MOBILITY FEE SUBURBAN EAST DIS Total</b>	<b>2,017,868</b>	<b>3,000,000</b>	<b>2,500,000</b>	<b>(500,000)</b>	<b>-16.7%</b>

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12609 MOBILITY FEE SUBURBAN WEST</b>					
324330 MOBILITY FEES - RESIDENT	137,206	150,000	175,000	25,000	16.7%
324340 MOBILITY FEES - COMMERCIAL	9,929	150,000	150,000	-	0.0%
361100 INTEREST ON INVESTMENTS	370	-	-	-	
399999 BEGINNING FUND BALANCE	-	300,000	10,000	(290,000)	-96.7%
<b>12609 MOBILITY FEE SUBURBAN WEST Total</b>	<b>147,504</b>	<b>600,000</b>	<b>335,000</b>	<b>(265,000)</b>	<b>-44.2%</b>
<b>12801 FIRE/RESCUE-IMPACT FEE</b>					
324110 IMPACT FEES RESID PUBLIC SAFET	235,907	300,000	250,000	(50,000)	-16.7%
324120 IMPACT FEES COMM PUBLIC SAFET	82,959	100,000	80,000	(20,000)	-20.0%
361100 INTEREST ON INVESTMENTS	3,077	2,000	5,000	3,000	150.0%
369900 MISCELLANEOUS-OTHER	5,595	-	-	-	
399999 BEGINNING FUND BALANCE	-	1,300,000	-	(1,300,000)	-100.0%
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>310,194</b>	<b>1,702,000</b>	<b>335,000</b>	<b>(1,367,000)</b>	<b>-80.3%</b>
<b>12802 LAW ENFORCEMENT-IMPACT FEE</b>					
361100 INTEREST ON INVESTMENTS	16	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12804 LIBRARY-IMPACT FEE</b>					
324610 IMPACT FEES RESID CULTURE	361,948	200,000	225,000	25,000	12.5%
324620 IMPACT FEES COMM CULTURE	17,496	1,000	1,000	-	0.0%
361100 INTEREST ON INVESTMENTS	920	-	-	-	
399999 BEGINNING FUND BALANCE	-	80,000	300,000	220,000	275.0%
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>378,524</b>	<b>281,000</b>	<b>526,000</b>	<b>245,000</b>	<b>87.2%</b>
<b>12805 DRAINAGE-IMPACT FEE</b>					
361100 INTEREST ON INVESTMENTS	46	-	-	-	
399999 BEGINNING FUND BALANCE	-	7,000	7,000	-	0.0%
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>46</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
<b>13000 STORMWATER FUND</b>					
361100 INTEREST ON INVESTMENTS	612	-	-	-	
364100 FIXED ASSET SALE PROCEEDS	28,885	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>13000 STORMWATER FUND Total</b>	<b>28,273</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>13100 ECONOMIC DEVELOPMENT</b>					
337100 ECONOMIC INCENTIVE	210,000	269,000	-	(269,000)	-100.0%
361100 INTEREST ON INVESTMENTS	201	-	-	-	
381100 TRANSFER IN	1,597,139	1,692,378	1,192,293	(500,085)	-29.5%
399999 BEGINNING FUND BALANCE	-	2,510	302,000	299,490	11931.9%
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>1,807,340</b>	<b>1,963,888</b>	<b>1,494,293</b>	<b>(469,595)</b>	<b>-23.9%</b>
<b>13300 17/92 REDEVELOPMENT TI FUND</b>					
361100 INTEREST ON INVESTMENTS	2,295	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>2,295</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>15000 MSBU STREET LIGHTING</b>					
325210 SPECIAL ASSESSMENT-SERVICE	2,324,412	2,300,000	2,400,000	100,000	4.3%
361100 INTEREST ON INVESTMENTS	4,660	5,500	5,500	-	0.0%
399999 BEGINNING FUND BALANCE	-	700,000	400,000	(300,000)	-42.9%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>2,319,752</b>	<b>3,005,500</b>	<b>2,805,500</b>	<b>(200,000)</b>	<b>-6.7%</b>
<b>15100 MSBU RESIDENTIAL SOLID WASTE</b>					
323700 FRANCHISE FEES- SOLID WASTE	155,037	230,000	200,000	(30,000)	-13.0%
325210 SPECIAL ASSESSMENT-SERVICE	16,215,433	18,600,000	22,100,000	3,500,000	18.8%
361100 INTEREST ON INVESTMENTS	32,011	100,000	30,000	(70,000)	-70.0%
399999 BEGINNING FUND BALANCE	-	3,300,000	2,500,000	(800,000)	-24.2%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>16,338,458</b>	<b>22,230,000</b>	<b>24,830,000</b>	<b>2,600,000</b>	<b>11.7%</b>
<b>16000 MSBU PROGRAM</b>					
325110 SPECIAL ASSESSMENT-CAPITAL	318,221	217,700	217,700	-	0.0%
341350 ADMIN FEE - MSBU APPLICATION	-	1,100	1,100	-	0.0%
341357 ADMIN FEE - SOLID WASTE	375,000	375,000	375,000	-	0.0%
341358 ADMIN FEE - STREET LIGHTING	175,000	175,000	175,000	-	0.0%
341359 ADMIN FEE - MSBU FUNDS	35,754	35,754	35,754	-	0.0%
361100 INTEREST ON INVESTMENTS	1,172	500	5,000	4,500	900.0%
361132 INTEREST-TAX COLLECTOR	-	25	25	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	28,584	5,354	5,354	-	0.0%
399999 BEGINNING FUND BALANCE	-	625,000	1,000,000	375,000	60.0%
<b>16000 MSBU PROGRAM Total</b>	<b>931,388</b>	<b>1,435,433</b>	<b>1,814,933</b>	<b>379,500</b>	<b>26.4%</b>
<b>16005 MSBU MILLS (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	64,379	63,840	64,400	560	0.9%
361100 INTEREST ON INVESTMENTS	1,598	1,500	2,000	500	33.3%
381100 TRANSFER IN	4,250	2,800	2,800	-	0.0%
399999 BEGINNING FUND BALANCE	-	517,568	588,643	71,075	13.7%
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>67,032</b>	<b>585,708</b>	<b>657,843</b>	<b>72,135</b>	<b>12.3%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	41,441	41,213	41,213	-	0.0%
361100 INTEREST ON INVESTMENTS	1,295	1,375	1,375	-	0.0%
399999 BEGINNING FUND BALANCE	-	425,000	440,353	15,353	3.6%
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Total</b>	<b>40,146</b>	<b>467,588</b>	<b>482,941</b>	<b>15,353</b>	<b>3.3%</b>
<b>16007 MSBU AMORY (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	6,360	20,500	6,336	(14,164)	-69.1%
361100 INTEREST ON INVESTMENTS	68	100	100	-	0.0%
381100 TRANSFER IN	10,000	-	-	-	-
399999 BEGINNING FUND BALANCE	-	8,869	21,086	12,217	137.7%
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>16,428</b>	<b>29,469</b>	<b>27,522</b>	<b>(1,947)</b>	<b>-6.6%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	34,222	34,000	34,000	-	0.0%
361100 INTEREST ON INVESTMENTS	390	100	100	-	0.0%
399999 BEGINNING FUND BALANCE	-	45,000	45,000	-	0.0%
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total</b>	<b>34,612</b>	<b>79,100</b>	<b>79,100</b>	<b>-</b>	<b>0.0%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	1,297	1,295	1,295	-	0.0%
361100 INTEREST ON INVESTMENTS	75	50	50	-	0.0%
369900 MISCELLANEOUS-OTHER	-	800	-	(800)	-100.0%
399999 BEGINNING FUND BALANCE	-	11,769	11,372	(397)	-3.4%
<b>16013 MSBU HOWELL CREEK (LM/AWC) Total</b>	<b>1,372</b>	<b>13,914</b>	<b>12,717</b>	<b>(1,197)</b>	<b>-8.6%</b>
<b>16020 MSBU HORSESHOE (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	9,755	10,560	10,560	-	0.0%
361100 INTEREST ON INVESTMENTS	172	55	55	-	0.0%
399999 BEGINNING FUND BALANCE	-	26,000	27,156	1,156	4.4%
<b>16020 MSBU HORSESHOE (LM/AWC) Total</b>	<b>9,927</b>	<b>36,615</b>	<b>37,771</b>	<b>1,156</b>	<b>3.2%</b>
<b>16021 MSBU MYRTLE (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	7,266	7,240	7,240	-	0.0%
361100 INTEREST ON INVESTMENTS	155	65	65	-	0.0%
399999 BEGINNING FUND BALANCE	-	19,915	26,333	6,418	32.2%
<b>16021 MSBU MYRTLE (LM/AWC) Total</b>	<b>7,421</b>	<b>27,220</b>	<b>33,638</b>	<b>6,418</b>	<b>23.6%</b>
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	4,962	5,185	5,185	-	0.0%
361100 INTEREST ON INVESTMENTS	254	250	250	-	0.0%
399999 BEGINNING FUND BALANCE	-	32,500	39,900	7,400	22.8%
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC) Total</b>	<b>5,216</b>	<b>37,935</b>	<b>45,335</b>	<b>7,400</b>	<b>19.5%</b>
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	19,234	19,080	19,080	-	0.0%
361100 INTEREST ON INVESTMENTS	707	400	700	300	75.0%
399999 BEGINNING FUND BALANCE	-	108,871	109,094	223	0.2%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC) Total</b>	<b>19,941</b>	<b>128,351</b>	<b>128,874</b>	<b>523</b>	<b>0.4%</b>
<b>16025 MSBU MIRROR (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	9,111	9,100	9,100	-	0.0%
361100 INTEREST ON INVESTMENTS	514	285	285	-	0.0%
399999 BEGINNING FUND BALANCE	-	72,693	60,257	(12,436)	-17.1%
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>9,624</b>	<b>82,078</b>	<b>69,642</b>	<b>(12,436)</b>	<b>-15.2%</b>
<b>16026 MSBU SPRING (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	27,465	27,000	27,000	-	0.0%
361100 INTEREST ON INVESTMENTS	523	700	1,000	300	42.9%
399999 BEGINNING FUND BALANCE	-	171,929	195,000	23,071	13.4%
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>26,942</b>	<b>199,629</b>	<b>223,000</b>	<b>23,371</b>	<b>11.7%</b>
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	3,966	3,745	3,745	-	0.0%
361100 INTEREST ON INVESTMENTS	346	225	300	75	33.3%
399999 BEGINNING FUND BALANCE	-	46,785	51,420	4,635	9.9%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>4,312</b>	<b>50,755</b>	<b>55,465</b>	<b>4,710</b>	<b>9.3%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16028 MSBU BURKETT (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	4,612	4,600	4,600	-	0.0%
361100 INTEREST ON INVESTMENTS	449	250	500	250	100.0%
399999 BEGINNING FUND BALANCE	-	69,540	71,307	1,767	2.5%
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>5,060</b>	<b>74,390</b>	<b>76,407</b>	<b>2,017</b>	<b>2.7%</b>
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	33,944	33,440	33,440	-	0.0%
361100 INTEREST ON INVESTMENTS	293	250	300	50	20.0%
399999 BEGINNING FUND BALANCE	-	29,478	18,521	(10,957)	-37.2%
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>34,237</b>	<b>63,168</b>	<b>52,261</b>	<b>(10,907)</b>	<b>-17.3%</b>
<b>16031 MSBU LAKE ASHER AWC</b>					
325210 SPECIAL ASSESSMENT-SERVICE	5,409	5,380	5,380	-	0.0%
361100 INTEREST ON INVESTMENTS	80	60	60	-	0.0%
399999 BEGINNING FUND BALANCE	-	10,008	12,915	2,907	29.0%
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>5,488</b>	<b>15,448</b>	<b>18,355</b>	<b>2,907</b>	<b>18.8%</b>
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	3,466	3,455	3,455	-	0.0%
361100 INTEREST ON INVESTMENTS	65	20	20	-	0.0%
399999 BEGINNING FUND BALANCE	-	9,115	11,596	2,481	27.2%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>3,531</b>	<b>12,590</b>	<b>15,071</b>	<b>2,481</b>	<b>19.7%</b>
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	13,724	13,670	13,670	-	0.0%
361100 INTEREST ON INVESTMENTS	153	100	100	-	0.0%
399999 BEGINNING FUND BALANCE	-	23,000	24,000	1,000	4.3%
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>13,877</b>	<b>36,770</b>	<b>37,770</b>	<b>1,000</b>	<b>2.7%</b>
<b>16035 MSBU BUTTONWOOD POND (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	7,178	3,430	3,430	-	0.0%
361100 INTEREST ON INVESTMENTS	121	100	100	-	0.0%
399999 BEGINNING FUND BALANCE	-	17,000	20,000	3,000	17.6%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>7,299</b>	<b>20,530</b>	<b>23,530</b>	<b>3,000</b>	<b>14.6%</b>
<b>16036 MSBU HOWELL LAKE (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	128,071	130,450	130,450	-	0.0%
361100 INTEREST ON INVESTMENTS	1,187	1,000	1,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	420,000	530,000	110,000	26.2%
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>126,884</b>	<b>551,450</b>	<b>661,450</b>	<b>110,000</b>	<b>19.9%</b>
<b>16037 MSBU LK LINDEN (LM/AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	-	4,540	4,540	-	0.0%
361100 INTEREST ON INVESTMENTS	-	10	10	-	0.0%
<b>16037 MSBU LK LINDEN (LM/AWC) Total</b>	<b>-</b>	<b>4,550</b>	<b>4,550</b>	<b>-</b>	<b>0.0%</b>
<b>16073 MSBU SYLVAN LAKE (AWC)</b>					
325210 SPECIAL ASSESSMENT-SERVICE	41,472	41,325	41,325	-	0.0%
361100 INTEREST ON INVESTMENTS	695	50	50	-	0.0%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
381100 TRANSFER IN	2,950	1,327	1,327	-	0.0%
399999 BEGINNING FUND BALANCE	-	112,876	149,837	36,961	32.7%
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>45,118</b>	<b>155,578</b>	<b>192,539</b>	<b>36,961</b>	<b>23.8%</b>
<b>16077 MSBU LITTLE LK HOWELL/TUSK</b>					
325210 SPECIAL ASSESSMENT-SERVICE	17,149	20,506	20,506	-	0.0%
361100 INTEREST ON INVESTMENTS	90	620	620	-	0.0%
399999 BEGINNING FUND BALANCE	-	11,686	26,890	15,204	130.1%
<b>16077 MSBU LITTLE LK HOWELL/TUSK Total</b>	<b>17,239</b>	<b>32,812</b>	<b>48,016</b>	<b>15,204</b>	<b>46.3%</b>
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES</b>					
325210 SPECIAL ASSESSMENT-SERVICE	21,117	23,280	23,280	-	0.0%
361100 INTEREST ON INVESTMENTS	82	700	700	-	0.0%
399999 BEGINNING FUND BALANCE	-	12,950	15,043	2,093	16.2%
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES Total</b>	<b>21,199</b>	<b>36,930</b>	<b>39,023</b>	<b>2,093</b>	<b>5.7%</b>
<b>21200 GENERAL REVENUE DEBT</b>					
381100 TRANSFER IN	28,986	3,166,199	-	(3,166,199)	-100.0%
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>28,986</b>	<b>3,166,199</b>	<b>-</b>	<b>(3,166,199)</b>	<b>-100.0%</b>
<b>21210 FIVE POINTS LINE OF CREDIT</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
381100 TRANSFER IN	1,863,130	3,200,000	-	(3,200,000)	-100.0%
<b>21210 FIVE POINTS LINE OF CREDIT Total</b>	<b>1,863,130</b>	<b>3,200,000</b>	<b>-</b>	<b>(3,200,000)</b>	<b>-100.0%</b>
<b>21235 GENERAL REVENUE DEBT - 2014</b>					
381100 TRANSFER IN	1,637,400	1,641,000	1,638,400	(2,600)	-0.2%
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>1,637,400</b>	<b>1,641,000</b>	<b>1,638,400</b>	<b>(2,600)</b>	<b>-0.2%</b>
<b>21250 SPEC OBL REV &amp; REF BOND - 2022</b>					
381100 TRANSFER IN	-	-	8,343,475	8,343,475	
<b>21250 SPEC OBL REV &amp; REF BOND - 2022 Total</b>	<b>-</b>	<b>-</b>	<b>8,343,475</b>	<b>8,343,475</b>	
<b>21300 COUNTY SHARED REVENUE DEBT</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
<b>21300 COUNTY SHARED REVENUE DEBT Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>22500 SALES TAX BONDS</b>					
361100 INTEREST ON INVESTMENTS	0	-	-	-	
381100 TRANSFER IN	4,978,188	4,981,963	4,979,614	(2,349)	0.0%
<b>22500 SALES TAX BONDS Total</b>	<b>4,978,188</b>	<b>4,981,963</b>	<b>4,979,614</b>	<b>(2,349)</b>	<b>0.0%</b>
<b>22600 CAPITAL IMP REV BOND SER 2021</b>					
381100 TRANSFER IN	3,181,910	-	3,149,798	3,149,798	
<b>22600 CAPITAL IMP REV BOND SER 2021 Total</b>	<b>3,181,910</b>	<b>-</b>	<b>3,149,798</b>	<b>3,149,798</b>	
<b>30600 INFRASTRUCTURE IMP OP FUND</b>					
361100 INTEREST ON INVESTMENTS	1,845	-	-	-	
399999 BEGINNING FUND BALANCE	-	625,000	630,000	5,000	0.8%
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>1,845</b>	<b>625,000</b>	<b>630,000</b>	<b>5,000</b>	<b>0.8%</b>
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK</b>					
361100 INTEREST ON INVESTMENTS	1	-	-	-	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK Total</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>32000 JAIL PROJECT/2005</b>					
361100 INTEREST ON INVESTMENTS	27	-	-	-	
<b>32000 JAIL PROJECT/2005 Total</b>	<b>27</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>32100 NATURAL LANDS/TRAILS</b>					
361100 INTEREST ON INVESTMENTS	4,194	-	-	-	
399999 BEGINNING FUND BALANCE	-	570,000	570,000	-	0.0%
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>4,194</b>	<b>570,000</b>	<b>570,000</b>	<b>-</b>	<b>0.0%</b>
<b>32200 COURTHOUSE PROJECTS FUND</b>					
361100 INTEREST ON INVESTMENTS	795	-	-	-	
399999 BEGINNING FUND BALANCE	-	11,000	15,000	4,000	36.4%
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>795</b>	<b>11,000</b>	<b>15,000</b>	<b>4,000</b>	<b>36.4%</b>
<b>32300 FIVE POINTS DEVELOPMENT FUND</b>					
361100 INTEREST ON INVESTMENTS	16,375	-	-	-	
384100 DEBT ISSUANCE	38,200,000	-	-	-	
384300 BOND ISSUE PREMIUM	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>32300 FIVE POINTS DEVELOPMENT FUND Total</b>	<b>38,183,625</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40100 WATER AND SEWER FUND</b>					
342515 INSPECTION FEE - ENVIRONMENT	96,855	140,000	88,000	(52,000)	-37.1%
343310 WATER UTILITY-RESIDENTIAL	25,000,120	26,038,943	27,000,000	961,057	3.7%
343315 PRIVATE COMMERCIAL FIRE LINES	33,918	32,000	34,000	2,000	6.3%
343320 WATER UTILITY - BULK	156,255	141,000	150,000	9,000	6.4%
343330 METER SET CHARGES	114,864	235,000	246,000	11,000	4.7%
343340 METER RECONNECT CHARGES	287,272	420,000	255,000	(165,000)	-39.3%
343350 CAPACITY MAINTENANCE-WTR	14,672	18,000	22,000	4,000	22.2%
343360 RECYCLED WATER	2,560,694	2,782,785	2,700,000	(82,785)	-3.0%
343510 SEWER UTILITY-RESIDENTIAL	33,539,724	35,607,017	36,000,000	392,983	1.1%
343520 SEWER UTILITY - BULK	4,312,150	3,750,000	4,800,000	1,050,000	28.0%
343550 CAPACITY MAINTENANCE-SWR	14,942	19,000	23,000	4,000	21.1%
361100 INTEREST ON INVESTMENTS	308,488	395,000	500,000	105,000	26.6%
364100 FIXED ASSET SALE PROCEEDS	135,249	100,000	100,000	-	0.0%
366100 CONTRIBUTIONS & DONATIONS	631,837	-	-	-	
369310 INSURANCE PROCEEDS	377	-	-	-	
369900 MISCELLANEOUS-OTHER	79,988	100,000	100,000	-	0.0%
369925 CC CONVENIENCE FEES	306,948	315,000	315,000	-	0.0%
381100 TRANSFER IN	1,400,000	1,400,000	1,400,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	45,370,000	23,000,000	(22,370,000)	-49.3%
<b>40100 WATER AND SEWER FUND Total</b>	<b>68,377,378</b>	<b>116,863,745</b>	<b>96,733,000</b>	<b>(20,130,745)</b>	<b>-17.2%</b>



# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>40102 CONNECTION FEES-WATER</b>					
361100 INTEREST ON INVESTMENTS	9,370	10,000	12,000	2,000	20.0%
366400 ENTERPRISE CONTRIBUTIONS	800,661	845,000	825,000	(20,000)	-2.4%
399999 BEGINNING FUND BALANCE	-	2,850,000	3,000,000	150,000	5.3%
<b>40102 CONNECTION FEES-WATER Total</b>	<b>791,291</b>	<b>3,705,000</b>	<b>3,837,000</b>	<b>132,000</b>	<b>3.6%</b>
<b>40103 CONNECTION FEES-SEWER</b>					
361100 INTEREST ON INVESTMENTS	38,107	41,000	50,000	9,000	22.0%
366400 ENTERPRISE CONTRIBUTIONS	2,350,476	3,200,000	2,500,000	(700,000)	-21.9%
399999 BEGINNING FUND BALANCE	-	11,500,000	13,000,000	1,500,000	13.0%
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>2,312,369</b>	<b>14,741,000</b>	<b>15,550,000</b>	<b>809,000</b>	<b>5.5%</b>
<b>40105 WATER &amp; SEWER BONDS, SERIES 20</b>					
361100 INTEREST ON INVESTMENTS	4	-	-	-	
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Total</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40106 2010 BOND SERIES</b>					
361100 INTEREST ON INVESTMENTS	70	-	-	-	
<b>40106 2010 BOND SERIES Total</b>	<b>70</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40107 WATER &amp; SEWER DEBT SERVICE RES</b>					
399999 BEGINNING FUND BALANCE	-	14,008,275	14,008,275	-	0.0%
<b>40107 WATER &amp; SEWER DEBT SERVICE RES Total</b>	<b>-</b>	<b>14,008,275</b>	<b>14,008,275</b>	<b>-</b>	<b>0.0%</b>
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>					
361100 INTEREST ON INVESTMENTS	123,373	190,000	300,000	110,000	57.9%
381100 TRANSFER IN	7,434,039	40,179,626	1,000,000	(39,179,626)	-97.5%
399999 BEGINNING FUND BALANCE	-	-	21,000,000	21,000,000	
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM Total</b>	<b>7,310,666</b>	<b>40,369,626</b>	<b>22,300,000</b>	<b>(18,069,626)</b>	<b>-44.8%</b>
<b>40201 SOLID WASTE FUND</b>					
334340 GARBAGE/SOLID WASTE	-	-	-	-	
341357 ADMIN FEE - SOLID WASTE	258,000	300,000	300,000	-	0.0%
343412 TRANSFER STATION CHARGES	6,550,572	6,293,950	8,000,000	1,706,050	27.1%
343414 OSCEOLA LANDFILL CHARGES	5,956,161	6,472,533	6,000,000	(472,533)	-7.3%
343415 WINTER PARK LANDFILL CHARGES	548,760	704,796	250,000	(454,796)	-64.5%
343417 RECYCLING FEES	446,968	512,403	200,000	(312,403)	-61.0%
343419 OTHER LANDFILL CHARGES	6,980	9,318	7,000	(2,318)	-24.9%
361100 INTEREST ON INVESTMENTS	87,795	112,000	200,000	88,000	78.6%
361187 GASB 87 INTEREST INCOME	6,818	-	-	-	
361400 INTEREST-TOURIST DEVLPMNT FUND	10,310	25,000	25,000	-	0.0%
362087 GASB 87 RENTAL INCOME	110,047	-	-	-	
362100 RENTS AND ROYALTIES	180	118,000	108,000	(10,000)	-8.5%
364100 FIXED ASSET SALE PROCEEDS	213,732	5,000	125,000	120,000	2400.0%
365101 METHANE GAS SALES	89,898	50,000	50,000	-	0.0%
369310 INSURANCE PROCEEDS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	30,825	20,000	20,000	-	0.0%
381100 TRANSFER IN	-	270,833	270,833	-	0.0%
399999 BEGINNING FUND BALANCE	-	18,600,000	14,000,000	(4,600,000)	-24.7%
<b>40201 SOLID WASTE FUND Total</b>	<b>14,141,457</b>	<b>33,493,833</b>	<b>29,555,833</b>	<b>(3,938,000)</b>	<b>-11.8%</b>

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>40204 LANDFILL MANAGEMENT ESCROW</b>					
361100 INTEREST ON INVESTMENTS	64,373	150,000	250,000	100,000	66.7%
381100 TRANSFER IN	-	610,460	610,460	-	0.0%
399999 BEGINNING FUND BALANCE	-	22,630,000	23,300,000	670,000	3.0%
<b>40204 LANDFILL MANAGEMENT ESCROW Total</b>	<b>64,373</b>	<b>23,390,460</b>	<b>24,160,460</b>	<b>770,000</b>	<b>3.3%</b>
<b>40301 WEKIVA GOLF COURSE FUND</b>					
347200 PARKS AND RECREATION	1,146,374	1,951,222	1,561,000	(390,222)	-20.0%
361100 INTEREST ON INVESTMENTS	5,378	-	-	-	
381100 TRANSFER IN	600,800	1,300,000	2,200,000	900,000	69.2%
399999 BEGINNING FUND BALANCE	-	50,000	50,000	-	0.0%
<b>40301 WEKIVA GOLF COURSE FUND Total</b>	<b>1,741,796</b>	<b>3,301,222</b>	<b>3,811,000</b>	<b>509,778</b>	<b>15.4%</b>
<b>50100 PROPERTY LIABILITY FUND</b>					
341210 INTERNAL SERVICE FEES	2,460,190	3,095,000	4,500,000	1,405,000	45.4%
361100 INTEREST ON INVESTMENTS	9,633	50,000	50,000	-	0.0%
369930 REIMBURSEMENTS	-	20,000	20,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	3,850,000	3,300,000	(550,000)	-14.3%
<b>50100 PROPERTY LIABILITY FUND Total</b>	<b>2,450,556</b>	<b>7,015,000</b>	<b>7,870,000</b>	<b>855,000</b>	<b>12.2%</b>
<b>50200 WORKERS COMPENSATION FUND</b>					
341210 INTERNAL SERVICE FEES	2,160,769	2,875,000	2,875,000	-	0.0%
361100 INTEREST ON INVESTMENTS	13,846	50,000	50,000	-	0.0%
369930 REIMBURSEMENTS	-	100,000	100,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	5,380,000	5,750,000	370,000	6.9%
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>2,146,924</b>	<b>8,405,000</b>	<b>8,775,000</b>	<b>370,000</b>	<b>4.4%</b>
<b>50300 HEALTH INSURANCE FUND</b>					
341220 BOCC INSURANCE EMPLOYER	17,859,485	21,000,000	20,000,000	(1,000,000)	-4.8%
341230 BOCC INSURANCE EMPLOYEE	3,116,175	3,250,000	3,200,000	(50,000)	-1.5%
341240 BOCC INSURANCE RETIREE	828,593	1,050,000	800,000	(250,000)	-23.8%
341250 BOCC INSURANCE COBRA	31,629	25,000	25,000	-	0.0%
341260 TAX COLLECTOR INSURANCE	1,264,870	1,350,000	1,400,000	50,000	3.7%
341265 PROPERTY APPRAISER INSURANCE	925,434	1,000,000	1,000,000	-	0.0%
341270 SUPERVISOR OF ELECTIONS INSUR	252,005	305,000	250,000	(55,000)	-18.0%
341280 PORT AUTHORITY INSURANCE	59,786	60,000	70,000	10,000	16.7%
341290 BOCC HEALTH PROGRAM	29,260	30,000	30,000	-	0.0%
361100 INTEREST ON INVESTMENTS	57,765	150,000	400,000	250,000	166.7%
366100 CONTRIBUTIONS & DONATIONS	65,000	75,000	105,000	30,000	40.0%
369310 INSURANCE PROCEEDS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	50,000	50,000	-	0.0%
369935 REIMBURSEMENTS - REBATES	999,239	500,000	600,000	100,000	20.0%
399999 BEGINNING FUND BALANCE	-	14,500,000	16,000,000	1,500,000	10.3%
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>25,373,712</b>	<b>43,345,000</b>	<b>43,930,000</b>	<b>585,000</b>	<b>1.3%</b>
<b>60301 BOCC AGENCY FUND</b>					
361100 INTEREST ON INVESTMENTS	279	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	5,021	-	-	-	
399999 BEGINNING FUND BALANCE	-	38,000	38,000	-	0.0%
<b>60301 BOCC AGENCY FUND Total</b>	<b>5,300</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.0%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>60303 LIBRARIES-DESIGNATED</b>					
361100 INTEREST ON INVESTMENTS	482	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	115,673	50,000	50,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>116,156</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.0%</b>
<b>60304 ANIMAL CONTROL</b>					
361100 INTEREST ON INVESTMENTS	547	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	45,842	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	45,000	45,000	
<b>60304 ANIMAL CONTROL Total</b>	<b>45,295</b>	<b>-</b>	<b>45,000</b>	<b>45,000</b>	
<b>60305 HISTORICAL COMMISSION</b>					
361100 INTEREST ON INVESTMENTS	172	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	531	-	-	-	
399999 BEGINNING FUND BALANCE	-	24,000	24,000	-	0.0%
<b>60305 HISTORICAL COMMISSION Total</b>	<b>703</b>	<b>24,000</b>	<b>24,000</b>	<b>-</b>	<b>0.0%</b>
<b>60307 4-H COUNSEL COOP EXTENSION</b>					
361100 INTEREST ON INVESTMENTS	0	-	-	-	
<b>60307 4-H COUNSEL COOP EXTENSION Total</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60308 ADULT DRUG COURT</b>					
359903 ADULT DRUG COURT	34,418	-	-	-	
361100 INTEREST ON INVESTMENTS	1,130	-	-	-	
<b>60308 ADULT DRUG COURT Total</b>	<b>33,287</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
361100 INTEREST ON INVESTMENTS	103	-	-	-	
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>103</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Grand Total</b>	<b>738,940,483</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
510110 EXECUTIVE SALARIES	455,794	496,422	512,824	16,402	3.3%
510120 REGULAR SALARIES & WAGES	28,492,634	35,063,924	38,159,377	3,095,452	8.8%
510125 PART-TIME PERSONNEL	1,022,150	-	-	-	
510130 OTHER PERSONAL SERVICES	5,172	-	-	-	
510140 OVERTIME	1,041,302	735,789	950,789	215,000	29.2%
510150 SPECIAL PAY	78,559	86,535	86,535	-	0.0%
510210 SOCIAL SECURITY MATCHING	2,274,101	2,884,975	3,106,638	221,663	7.7%
510220 RETIREMENT CONTRIBUTIONS	4,148,910	5,098,272	6,192,672	1,094,400	21.5%
510230 HEALTH INSURANCE - EMPLOYER	5,504,144	8,070,207	8,437,096	366,889	4.5%
510240 WORKERS COMPENSATION	265,823	379,265	372,672	(6,593)	-1.7%
510250 UNEMPLOYMENT COMPENSATION	23,811	-	-	-	
511000 CONTRA PERSONAL SERVICES	-	-	(3,078,578)	(3,078,578)	
530310 PROFESSIONAL SERVICES	2,919,081	1,799,957	1,859,331	59,374	3.3%
530320 ACCOUNTING AND AUDITING	245,763	275,000	275,000	-	0.0%
530330 COURT REPORTER SERVICES	-	3,000	3,000	-	0.0%
530340 OTHER SERVICES	6,240,121	6,627,200	7,355,172	727,972	11.0%
530400 TRAVEL AND PER DIEM	35,860	80,505	94,460	13,955	17.3%
530401 TRAVEL - TRAINING RELATED	29,425	71,597	79,617	8,020	11.2%
530410 COMMUNICATIONS	1,244,440	1,114,435	1,145,487	31,052	2.8%
530411 COMMUNICATIONS - EQUIPMENT	7,779	35,000	35,000	-	0.0%
530420 TRANSPORTATION	239,390	433,050	532,550	99,500	23.0%
530430 UTILITIES	3,040,268	2,419,239	1,552,552	(866,687)	-35.8%
530439 UTILITIES-OTHER	1,616,008	1,510,203	1,573,517	63,314	4.2%
530440 RENTAL AND LEASES	1,040,852	1,429,118	1,446,676	17,558	1.2%
530450 INSURANCE	1,205,000	1,595,144	2,511,775	916,631	57.5%
530460 REPAIRS AND MAINTENANCE	11,368,641	12,750,602	12,596,489	(154,113)	-1.2%
530469 REPAIRS/MAINTENANCE-OTHER	-	8,000	8,000	-	0.0%
530470 PRINTING AND BINDING	18,314	26,350	27,800	1,450	5.5%
530480 PROMOTIONAL ACTIVITIES	11,877	22,450	22,975	525	2.3%
530490 OTHER CHARGES/OBLIGATIONS	259,165	336,846	323,669	(13,177)	-3.9%
530491 OTHER CHRGS/OB-INTERNAL	-	-	-	-	
530494 CREDIT CARD FEES	52,668	18,500	53,920	35,420	191.5%
530496 COUNTY LABOR CHARGE	-	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530510 OFFICE SUPPLIES	127,824	84,690	92,516	7,826	9.2%
530520 OPERATING SUPPLIES	2,884,418	3,879,985	3,966,923	86,938	2.2%
530521 EQUIPMENT \$1000-\$4999	98,826	67,560	80,350	12,790	18.9%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,829,935	2,491,885	3,380,459	888,574	35.7%
530529 OPERATING SUPPLIES-OTHER	-	-	-	-	
530530 ROAD MATERIALS & SUPPLIES	-	8,000	8,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	291,341	299,581	374,688	75,107	25.1%
530550 TRAINING	154,508	320,420	335,048	14,628	4.6%
530560 GAS/OIL/LUBE	3,282,803	4,271,235	4,210,100	(61,135)	-1.4%
530650 AMORTIZATION	-	-	-	-	
540101 INTERNAL SERVICE CHARGES	10,893,647	13,840,751	14,631,696	790,945	5.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	7,502,992	7,693,276	7,918,276	225,000	2.9%
540202 INTERNAL SERVICE FEES TECH	197,515	328,837	334,593	5,756	1.8%
550101 CONTRA INTERNAL SERVICES	(23,995,209)	(29,543,562)	(32,516,056)	(2,972,494)	10.1%
550102 CONTRA ACCT-ADMIN FEES	(14,432,275)	(15,139,978)	(15,139,978)	-	0.0%
550104 GRANT DIRECT LABOR CONTRA	(1,335,150)	(1,274,344)	-	1,274,344	-100.0%
560610 LAND	5,814,005	-	-	-	
560620 BUILDINGS	744,905	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	486,794	-	-	-	
560642 EQUIPMENT >\$4999	509,243	1,575,000	797,160	(777,840)	-49.4%
560646 CAPITAL SOFTWARE>\$4,999	201,354	-	-	-	
560650 CONSTRUCTION IN PROGRESS	936,787	-	1,273,050	1,273,050	
560660 LIBRARY BOOKS & MATERIALS	801,511	947,600	950,000	2,400	0.3%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
560680 CONSTRUCTION & DESIGN	654,838	-	-	-	
560699 PROJECT CONTINGENCY	-	-	-	-	
570717 GASB 87 PRINCIPAL	365,940	-	-	-	
570727 GASB 87 INTEREST	2,020	-	-	-	
580811 AID TO GOVT AGENCIES	1,931,865	2,271,950	2,570,825	298,875	13.2%
580821 AID TO PRIVATE ORGANIZATIONS	1,754,253	2,266,179	2,150,530	(115,649)	-5.1%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,922,334	6,102,432	6,401,677	299,245	4.9%
590910 TRANSFER OUT	10,695,704	19,889,032	43,436,928	23,547,896	118.4%
590962 TRANSFER CLERK OF COURT	4,554,704	4,835,905	5,337,046	501,141	10.4%
590963 TRANSFER SHERIFF	140,655,000	153,597,000	165,878,000	12,281,000	8.0%
590964 TRANSFER TAX COLLECTOR	8,644,052	9,700,000	10,500,000	800,000	8.2%
590965 TRANSFER PROPERTY APPRAISER	5,524,188	5,934,142	6,341,514	407,371	6.9%
590966 TRANSFER SUPERVISOR ELECTIONS	3,908,677	4,511,200	5,405,733	894,533	19.8%
599997 RESERVE ECONOMIC STABILIZATION	-	33,022,462	34,982,990	1,960,528	5.9%
599998 RESERVE FOR CONTINGENCIES	-	25,000,000	25,000,000	-	0.0%
<b>00100 GENERAL FUND Total</b>	<b>253,496,399</b>	<b>340,352,824</b>	<b>384,939,080</b>	<b>44,586,256</b>	<b>13.1%</b>

## 00101 POLICE EDUCATION FUND

590963 TRANSFER SHERIFF	150,000	150,000	150,000	-	0.0%
<b>00101 POLICE EDUCATION FUND Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>

## 00103 NATURAL LAND ENDOWMENT FUND

530310 PROFESSIONAL SERVICES	9,209	42,000	-	(42,000)	-100.0%
530340 OTHER SERVICES	153,453	71,824	61,159	(10,665)	-14.8%
530400 TRAVEL AND PER DIEM	13	1,550	-	(1,550)	-100.0%
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530430 UTILITIES	213	240	219	(21)	-8.7%
530439 UTILITIES-OTHER	1,089	87	1,122	1,035	1189.4%
530440 RENTAL AND LEASES	910	3,040	-	(3,040)	-100.0%
530460 REPAIRS AND MAINTENANCE	34,780	34,500	-	(34,500)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	-	100	-	(100)	-100.0%
530510 OFFICE SUPPLIES	287	300	-	(300)	-100.0%
530520 OPERATING SUPPLIES	19,422	37,723	-	(37,723)	-100.0%
530521 EQUIPMENT \$1000-\$4999	700	16,300	-	(16,300)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1	-	(1)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	111	-	-	-	
530550 TRAINING	334	4,500	-	(4,500)	-100.0%
560630 IMPROVEMENTS OTH THAN BLD	9,850	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	-	-	-	
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>230,370</b>	<b>212,165</b>	<b>62,500</b>	<b>(149,665)</b>	<b>-70.5%</b>

## 00104 BOATING IMPROVEMENT FUND

530520 OPERATING SUPPLIES	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	7,581	-	-	-	
580811 AID TO GOVT AGENCIES	-	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	480,000	50,000	(430,000)	-89.6%
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>7,581</b>	<b>480,000</b>	<b>50,000</b>	<b>(430,000)</b>	<b>-89.6%</b>

## 00105 SEMINOLE FOREVER FUND

599994 RESERVE FOR CAPITAL	-	-	3,832,469	3,832,469	
<b>00105 SEMINOLE FOREVER FUND Total</b>	<b>-</b>	<b>-</b>	<b>3,832,469</b>	<b>3,832,469</b>	

## 00108 FACILITIES MAINTENANCE FUND

530310 PROFESSIONAL SERVICES	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	639,711	2,362,396	539,234	(1,823,162)	-77.2%
530520 OPERATING SUPPLIES	6,717	49,875	-	(49,875)	-100.0%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
530521 EQUIPMENT \$1000-\$4999	-	27,000	-	(27,000)	-100.0%
560620 BUILDINGS	-	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	15,325	601,565	-	(601,565)	-100.0%
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	218,238	-	6,695,267	6,695,267	
599994 RESERVE FOR CAPITAL	-	529,938	877,050	347,112	65.5%
599998 RESERVE FOR CONTINGENCIES	-	-	-	-	
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>879,990</b>	<b>3,570,774</b>	<b>8,111,551</b>	<b>4,540,777</b>	<b>127.2%</b>

## 00109 FLEET REPLACEMENT FUND

530460 REPAIRS AND MAINTENANCE	1,000	46,933	-	(46,933)	-100.0%
560642 EQUIPMENT >\$4999	397,667	1,664,329	1,951,464	287,136	17.3%
560650 CONSTRUCTION IN PROGRESS	203,099	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	261,102	455,000	193,898	74.3%
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>601,766</b>	<b>1,972,363</b>	<b>2,406,464</b>	<b>434,101</b>	<b>22.0%</b>

## 00110 ADULT DRUG COURT GRANT FUND

530310 PROFESSIONAL SERVICES	349,688	242,307	-	(242,307)	-100.0%
530340 OTHER SERVICES	-	-	-	-	
530400 TRAVEL AND PER DIEM	1,519	7,500	-	(7,500)	-100.0%
530402 TRAVEL - TRAINING NON-EMPLOYEE	10,246	11,400	-	(11,400)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	25,576	19,909	-	(19,909)	-100.0%
530496 COUNTY LABOR CHARGE	-	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530510 OFFICE SUPPLIES	8,061	3,600	-	(3,600)	-100.0%
530520 OPERATING SUPPLIES	55,830	20,000	-	(20,000)	-100.0%
540104 GRANT DIRECT LABOR CHARGE	175,924	94,835	-	(94,835)	-100.0%
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>626,844</b>	<b>399,551</b>	<b>-</b>	<b>(399,551)</b>	<b>-100.0%</b>

## 00111 TECHNOLOGY REPLACEMENT FUND

530310 PROFESSIONAL SERVICES	126,471	-	-	-	
530410 COMMUNICATIONS	13,783	113,409	113,409	-	0.0%
530440 RENTAL AND LEASES	267,261	426,826	336,862	(89,964)	-21.1%
530460 REPAIRS AND MAINTENANCE	144,476	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530520 OPERATING SUPPLIES	2,850	-	-	-	
530521 EQUIPMENT \$1000-\$4999	15,471	447,713	481,893	34,180	7.6%
530522 OPERATING SUPPLIES-TECHNOLOGY	124,455	67,734	148,182	80,448	118.8%
550101 CONTRA INTERNAL SERVICES	-	-	-	-	
550202 CONTRA INTERNAL SVCS FEES TECH	(364,273)	(634,485)	(630,629)	3,856	-0.6%
560642 EQUIPMENT >\$4999	6,995	-	221,081	221,081	
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	429,601	-	(429,601)	-100.0%
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>337,491</b>	<b>850,798</b>	<b>670,798</b>	<b>(180,000)</b>	<b>-21.2%</b>

## 00112 MAJOR PROJECTS FUND

510120 REGULAR SALARIES & WAGES	829	-	-	-	
510140 OVERTIME	6,410	-	-	-	
510210 SOCIAL SECURITY MATCHING	229	-	-	-	
510220 RETIREMENT CONTRIBUTIONS	381	-	-	-	
510230 HEALTH INSURANCE - EMPLOYER	473	-	-	-	
530310 PROFESSIONAL SERVICES	-	400,000	-	(400,000)	-100.0%
530340 OTHER SERVICES	356,912	-	-	-	
530400 TRAVEL AND PER DIEM	-	-	-	-	
530440 RENTAL AND LEASES	40,530	-	-	-	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
530460 REPAIRS AND MAINTENANCE	206,196	125,235	-	(125,235)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530520 OPERATING SUPPLIES	16,070	-	-	-	
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	72,777	20,000	-	(20,000)	-100.0%
530550 TRAINING	-	-	-	-	
560610 LAND	-	-	1,500,000	1,500,000	
560620 BUILDINGS	-	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	758,582	-	-	-	
560642 EQUIPMENT >\$4999	66,871	136,611	-	(136,611)	-100.0%
560646 CAPITAL SOFTWARE>\$4,999	10,312	125,154	-	(125,154)	-100.0%
560650 CONSTRUCTION IN PROGRESS	3,250,802	-	3,420,000	3,420,000	
560680 CONSTRUCTION & DESIGN	-	-	-	-	
567087 GASB 87 CAPITAL OUTLAY	125,224	-	-	-	
570717 GASB 87 PRINCIPAL	10,087	-	-	-	
570727 GASB 87 INTEREST	396	-	-	-	
580811 AID TO GOVT AGENCIES	38,748	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	1,059,827	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-	
590910 TRANSFER OUT	13,473,542	13,833,333	13,833,334	1	0.0%
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>19,495,197</b>	<b>14,640,333</b>	<b>18,753,334</b>	<b>4,113,001</b>	<b>28.1%</b>

## 00113 COUNTYWIDE UTILITIES

530430 UTILITIES	-	-	1,895,000	1,895,000	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	30,000	30,000	
<b>00113 COUNTYWIDE UTILITIES Total</b>	<b>-</b>	<b>-</b>	<b>1,925,000</b>	<b>1,925,000</b>	

## 10101 TRANSPORTATION TRUST FUND

510120 REGULAR SALARIES & WAGES	8,004,116	8,701,275	9,498,373	797,099	9.2%
510140 OVERTIME	488,590	381,699	419,649	37,950	9.9%
510150 SPECIAL PAY	22,430	23,100	23,100	-	0.0%
510210 SOCIAL SECURITY MATCHING	623,597	818,438	842,879	24,440	3.0%
510220 RETIREMENT CONTRIBUTIONS	1,029,445	1,355,741	1,599,237	243,496	18.0%
510230 HEALTH INSURANCE - EMPLOYER	1,618,117	2,561,498	2,562,221	724	0.0%
510240 WORKERS COMPENSATION	390,027	532,774	517,641	(15,132)	-2.8%
530310 PROFESSIONAL SERVICES	53,089	55,450	45,450	(10,000)	-18.0%
530340 OTHER SERVICES	589,297	669,100	760,400	91,300	13.6%
530400 TRAVEL AND PER DIEM	19,623	16,380	18,020	1,640	10.0%
530401 TRAVEL - TRAINING RELATED	-	450	450	-	0.0%
530420 TRANSPORTATION	804	3,900	3,900	-	0.0%
530430 UTILITIES	352,512	346,500	372,350	25,850	7.5%
530439 UTILITIES-OTHER	51,328	162,420	173,220	10,800	6.6%
530440 RENTAL AND LEASES	12,540	65,225	65,225	-	0.0%
530450 INSURANCE	391,933	414,926	540,000	125,074	30.1%
530460 REPAIRS AND MAINTENANCE	2,748,526	3,018,598	3,346,371	327,773	10.9%
530470 PRINTING AND BINDING	-	325	325	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,362	-	-	-	
530510 OFFICE SUPPLIES	6,573	9,179	9,179	-	0.0%
530520 OPERATING SUPPLIES	479,398	975,327	1,016,609	41,282	4.2%
530521 EQUIPMENT \$1000-\$4999	22,433	27,649	24,099	(3,550)	-12.8%
530522 OPERATING SUPPLIES-TECHNOLOGY	78,102	120,542	80,347	(40,195)	-33.3%
530530 ROAD MATERIALS & SUPPLIES	188,650	297,260	297,260	-	0.0%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
530540 BOOKS, DUES PUBLICATIONS	194,413	13,012	11,716	(1,296)	-10.0%
530550 TRAINING	7,025	29,510	22,110	(7,400)	-25.1%
540101 INTERNAL SERVICE CHARGES	2,295,416	3,055,229	3,518,952	463,723	15.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	1,621,138	1,749,851	1,749,851	-	0.0%
540202 INTERNAL SERVICE FEES TECH	35,733	71,438	76,617	5,179	7.2%
550105 ENGINEERING CAPITAL CONTRA	(4,413,578)	(5,083,305)	(5,076,342)	6,963	-0.1%
560642 EQUIPMENT >\$4999	2,342,065	4,112,239	2,926,466	(1,185,773)	-28.8%
560646 CAPITAL SOFTWARE>\$4,999	258,521	-	-	-	
560650 CONSTRUCTION IN PROGRESS	29,670	-	38,000	38,000	
560680 CONSTRUCTION & DESIGN	-	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	60,000	244,338	247,154	2,816	1.2%
590964 TRANSFER TAX COLLECTOR	10,718	12,000	13,200	1,200	10.0%
590965 TRANSFER PROPERTY APPRAISER	22,563	24,244	26,657	2,414	10.0%
599998 RESERVE FOR CONTINGENCIES	-	-	614,596	614,596	
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>19,636,177</b>	<b>24,786,311</b>	<b>26,385,282</b>	<b>1,598,971</b>	<b>6.5%</b>

## 10102 NINTH-CENT FUEL TAX FUND

530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
580811 AID TO GOVT AGENCIES	9,361,335	10,625,196	11,794,422	1,169,226	11.0%
599998 RESERVE FOR CONTINGENCIES	-	-	499,998	499,998	
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>9,361,335</b>	<b>10,625,196</b>	<b>12,294,420</b>	<b>1,669,224</b>	<b>15.7%</b>

## 10103 SUNRAIL OPERATIONS

530310 PROFESSIONAL SERVICES	581,973	-	500,000	500,000	
<b>10103 SUNRAIL OPERATIONS Total</b>	<b>581,973</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	

## 10104 SIDEWALK DEVELOPER FUND

560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
<b>10104 SIDEWALK DEVELOPER FUND Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 10400 BUILDING PROGRAM

510120 REGULAR SALARIES & WAGES	3,388,337	3,840,957	4,154,116	313,159	8.2%
510140 OVERTIME	168,541	150,000	150,000	-	0.0%
510150 SPECIAL PAY	12,575	13,590	12,390	(1,200)	-8.8%
510210 SOCIAL SECURITY MATCHING	259,970	303,013	319,320	16,307	5.4%
510220 RETIREMENT CONTRIBUTIONS	415,330	495,970	593,102	97,132	19.6%
510230 HEALTH INSURANCE - EMPLOYER	650,026	883,571	906,007	22,436	2.5%
510240 WORKERS COMPENSATION	47,556	67,246	65,400	(1,846)	-2.7%
530310 PROFESSIONAL SERVICES	233,654	200,000	100,000	(100,000)	-50.0%
530340 OTHER SERVICES	17,168	136,500	136,500	-	0.0%
530400 TRAVEL AND PER DIEM	7,000	9,000	9,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	3,067	6,700	6,700	-	0.0%
530450 INSURANCE	10,660	70,279	110,000	39,721	56.5%
530460 REPAIRS AND MAINTENANCE	3,620	350	350	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	308	1,500	1,500	-	0.0%
530494 CREDIT CARD FEES	183,292	180,000	180,000	-	0.0%
530510 OFFICE SUPPLIES	3,137	5,625	5,625	-	0.0%
530520 OPERATING SUPPLIES	13,533	34,000	34,000	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	4,282	6,000	6,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	7,996	29,420	29,500	80	0.3%
530550 TRAINING	16,769	30,000	30,000	-	0.0%
540101 INTERNAL SERVICE CHARGES	559,641	624,300	701,299	76,999	12.3%



# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
540102 OTHER CHRGS/ADMIN FEE CONTRA	353,873	353,873	353,873	-	0.0%
540202 INTERNAL SERVICE FEES TECH	17,141	26,721	28,623	1,903	7.1%
560642 EQUIPMENT >\$4999	51,110	-	121,800	121,800	
560646 CAPITAL SOFTWARE>\$4,999	29,189	500,000	650,000	150,000	30.0%
560650 CONSTRUCTION IN PROGRESS	28,080	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	5,778,385	2,770,394	(3,007,991)	-52.1%
<b>10400 BUILDING PROGRAM Total</b>	<b>6,485,855</b>	<b>13,747,000</b>	<b>11,475,500</b>	<b>(2,271,500)</b>	<b>-16.5%</b>

## 11000 TOURISM PARKS 1,2,3 CENT FUND

510120 REGULAR SALARIES & WAGES	35,841	40,063	42,066	2,003	5.0%
510140 OVERTIME	1,920	992	992	-	0.0%
510210 SOCIAL SECURITY MATCHING	2,864	3,141	3,294	153	4.9%
510220 RETIREMENT CONTRIBUTIONS	4,213	4,890	5,843	953	19.5%
510230 HEALTH INSURANCE - EMPLOYER	9,715	12,190	12,532	342	2.8%
510240 WORKERS COMPENSATION	997	1,452	1,428	(24)	-1.7%
530310 PROFESSIONAL SERVICES	377,706	450,000	450,000	-	0.0%
530340 OTHER SERVICES	-	-	-	-	
530430 UTILITIES	-	-	-	-	
530440 RENTAL AND LEASES	-	1,500	1,500	-	0.0%
530460 REPAIRS AND MAINTENANCE	45,085	50,000	50,000	-	0.0%
530480 PROMOTIONAL ACTIVITIES	115,865	152,300	180,000	27,700	18.2%
530520 OPERATING SUPPLIES	38,872	43,725	43,725	-	0.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	9,103	10,000	10,000	-	0.0%
560642 EQUIPMENT >\$4999	-	52,000	-	(52,000)	-100.0%
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
560680 CONSTRUCTION & DESIGN	13,488	-	-	-	
570720 INTEREST	10,310	100,000	100,000	-	0.0%
580821 AID TO PRIVATE ORGANIZATIONS	300,000	325,000	350,000	25,000	7.7%
590910 TRANSFER OUT	1,637,400	1,911,833	1,909,233	(2,600)	-0.1%
599998 RESERVE FOR CONTINGENCIES	-	2,917,305	5,969,387	3,052,083	104.6%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>2,603,380</b>	<b>6,076,390</b>	<b>9,130,000</b>	<b>3,053,610</b>	<b>50.3%</b>

## 11001 TOURISM SPORTS 4 & 6 CENT FUND

510120 REGULAR SALARIES & WAGES	603,746	647,108	699,411	52,303	8.1%
510140 OVERTIME	18	-	-	-	
510150 SPECIAL PAY	1,770	2,010	2,010	-	0.0%
510210 SOCIAL SECURITY MATCHING	44,356	49,504	52,893	3,389	6.8%
510220 RETIREMENT CONTRIBUTIONS	83,392	95,222	114,135	18,912	19.9%
510230 HEALTH INSURANCE - EMPLOYER	107,049	132,694	142,376	9,682	7.3%
510240 WORKERS COMPENSATION	612	1,035	1,037	2	0.2%
530310 PROFESSIONAL SERVICES	22,350	40,149	85,149	45,000	112.1%
530340 OTHER SERVICES	195,061	197,200	203,942	6,742	3.4%
530400 TRAVEL AND PER DIEM	22,506	15,295	17,700	2,405	15.7%
530440 RENTAL AND LEASES	3,463	29,284	30,409	1,125	3.8%
530460 REPAIRS AND MAINTENANCE	121,538	152,500	109,500	(43,000)	-28.2%
530470 PRINTING AND BINDING	1,815	12,000	8,000	(4,000)	-33.3%
530480 PROMOTIONAL ACTIVITIES	576,837	691,000	681,000	(10,000)	-1.4%
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530510 OFFICE SUPPLIES	1,929	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	124,896	103,785	156,627	52,843	50.9%
530521 EQUIPMENT \$1000-\$4999	6,533	2,000	2,500	500	25.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,992	3,450	3,450	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	8,776	16,200	22,300	6,100	37.7%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
530550 TRAINING	22,707	15,500	20,000	4,500	29.0%
540101 INTERNAL SERVICE CHARGES	50,090	48,055	54,526	6,471	13.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	65,006	65,006	65,006	-	0.0%
540202 INTERNAL SERVICE FEES TECH	2,539	3,345	3,569	224	6.7%
570717 GASB 87 PRINCIPAL	25,003	-	-	-	
570727 GASB 87 INTEREST	3,799	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	50,000	50,000	50,000	-	0.0%
599998 RESERVE FOR CONTINGENCIES	-	714,085	2,184,960	1,470,876	206.0%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Total</b>	<b>2,147,782</b>	<b>3,088,427</b>	<b>4,712,500</b>	<b>1,624,073</b>	<b>52.6%</b>

## 11200 FIRE PROTECTION FUND

510120 REGULAR SALARIES & WAGES	32,198,166	35,910,333	38,135,401	2,225,068	6.2%
510140 OVERTIME	6,739,411	5,512,227	5,997,119	484,892	8.8%
510150 SPECIAL PAY	21,693	23,400	19,800	(3,600)	-15.4%
510190 HOLIDAY PAY	-	515,000	525,000	10,000	1.9%
510210 SOCIAL SECURITY MATCHING	2,879,062	2,493,107	2,575,657	82,550	3.3%
510220 RETIREMENT CONTRIBUTIONS	9,549,631	8,138,734	11,074,494	2,935,760	36.1%
510230 HEALTH INSURANCE - EMPLOYER	6,754,369	8,575,624	8,819,793	244,169	2.8%
510240 WORKERS COMPENSATION	1,150,623	1,578,789	1,426,031	(152,758)	-9.7%
530310 PROFESSIONAL SERVICES	463,183	527,400	537,400	10,000	1.9%
530340 OTHER SERVICES	630,651	620,909	475,900	(145,009)	-23.4%
530349 CONTRACTED SERVICES-OTHER	-	-	-	-	
530400 TRAVEL AND PER DIEM	5,347	3,000	5,000	2,000	66.7%
530401 TRAVEL - TRAINING RELATED	29,478	46,000	45,000	(1,000)	-2.2%
530410 COMMUNICATIONS	7,281	11,600	12,200	600	5.2%
530420 TRANSPORTATION	-	100	100	-	0.0%
530430 UTILITIES	295,719	270,000	340,000	70,000	25.9%
530439 UTILITIES-OTHER	191,401	173,500	193,500	20,000	11.5%
530440 RENTAL AND LEASES	89,965	23,000	23,000	-	0.0%
530450 INSURANCE	437,060	592,647	750,000	157,353	26.6%
530460 REPAIRS AND MAINTENANCE	517,016	1,363,237	830,151	(533,086)	-39.1%
530470 PRINTING AND BINDING	-	-	-	-	
530480 PROMOTIONAL ACTIVITIES	21,509	28,000	51,500	23,500	83.9%
530490 OTHER CHARGES/OBLIGATIONS	29,029	52,875	73,700	20,825	39.4%
530494 CREDIT CARD FEES	10,572	15,000	15,000	-	0.0%
530510 OFFICE SUPPLIES	102,585	20,500	20,500	-	0.0%
530520 OPERATING SUPPLIES	1,998,530	1,521,485	1,978,150	456,665	30.0%
530521 EQUIPMENT \$1000-\$4999	279,007	145,000	139,000	(6,000)	-4.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	284,843	338,800	430,427	91,627	27.0%
530529 OPERATING SUPPLIES-OTHER	829,687	906,680	1,029,400	122,720	13.5%
530540 BOOKS, DUES PUBLICATIONS	18,860	30,750	35,005	4,255	13.8%
530550 TRAINING	211,699	231,000	276,000	45,000	19.5%
530560 GAS/OIL/LUBE	60,737	75,000	115,000	40,000	53.3%
540101 INTERNAL SERVICE CHARGES	4,983,443	5,392,887	6,060,660	667,773	12.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	2,712,677	2,952,196	2,952,196	-	0.0%
540202 INTERNAL SERVICE FEES TECH	52,457	99,804	80,321	(19,483)	-19.5%
560610 LAND	-	-	-	-	
560620 BUILDINGS	-	345,000	-	(345,000)	-100.0%
560630 IMPROVEMENTS OTH THAN BLD	24,850	-	-	-	
560642 EQUIPMENT >\$4999	6,394,366	1,200,700	2,971,447	1,770,747	147.5%
560646 CAPITAL SOFTWARE>\$4,999	8,297	-	100,000	100,000	
560650 CONSTRUCTION IN PROGRESS	422,224	820,000	3,400,000	2,580,000	314.6%
560680 CONSTRUCTION & DESIGN	107,298	-	1,350,000	1,350,000	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
580811 AID TO GOVT AGENCIES	407,882	724,140	765,000	40,860	5.6%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,960	7,496	20,000	12,504	166.8%
590910 TRANSFER OUT	344,998	422,244	422,244	-	0.0%
590964 TRANSFER TAX COLLECTOR	380,123	425,000	470,000	45,000	10.6%
590965 TRANSFER PROPERTY APPRAISER	805,839	870,692	941,156	70,465	8.1%
599994 RESERVE FOR CAPITAL	-	21,333,383	27,832,731	6,499,348	30.5%
599998 RESERVE FOR CONTINGENCIES	-	6,783,257	6,845,017	61,760	0.9%
<b>11200 FIRE PROTECTION FUND Total</b>	<b>82,456,529</b>	<b>111,120,495</b>	<b>130,160,000</b>	<b>19,039,505</b>	<b>17.1%</b>

## 11201 FIRE PROT FUND-REPLACE & RENEW

560642 EQUIPMENT >\$4999	-	-	-	-	
590910 TRANSFER OUT	605	-	-	-	
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW Total</b>	<b>605</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11207 FIRE PROTECT FUND-CASSELBERRY

530439 UTILITIES-OTHER	-	-	-	-	
590910 TRANSFER OUT	2,400,900	-	-	-	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>2,400,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11400 COURT SUPP TECH FEE (ARTV)

510120 REGULAR SALARIES & WAGES	292,033	295,720	334,883	39,163	13.2%
510210 SOCIAL SECURITY MATCHING	20,840	22,623	25,619	2,996	13.2%
510220 RETIREMENT CONTRIBUTIONS	32,535	35,220	45,444	10,223	29.0%
510230 HEALTH INSURANCE - EMPLOYER	65,153	64,934	67,057	2,123	3.3%
510240 WORKERS COMPENSATION	352	473	502	29	6.2%
530310 PROFESSIONAL SERVICES	23,363	32,000	60,167	28,167	88.0%
530340 OTHER SERVICES	11,790	131,117	162,471	31,354	23.9%
530400 TRAVEL AND PER DIEM	527	-	-	-	
530401 TRAVEL - TRAINING RELATED	47	2,250	2,250	-	0.0%
530410 COMMUNICATIONS	1,948	2,800	22,300	19,500	696.4%
530440 RENTAL AND LEASES	11,987	34,000	30,000	(4,000)	-11.8%
530450 INSURANCE	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	20,051	60,400	28,000	(32,400)	-53.6%
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530510 OFFICE SUPPLIES	10,362	6,000	6,000	-	0.0%
530520 OPERATING SUPPLIES	23,683	36,500	26,288	(10,212)	-28.0%
530521 EQUIPMENT \$1000-\$4999	86,652	71,400	81,964	10,564	14.8%
530522 OPERATING SUPPLIES-TECHNOLOGY	287,023	319,650	390,082	70,432	22.0%
530540 BOOKS, DUES PUBLICATIONS	41,664	-	500	500	
530550 TRAINING	495	9,450	12,000	2,550	27.0%
560642 EQUIPMENT >\$4999	132,264	79,134	57,298	(21,836)	-27.6%
560646 CAPITAL SOFTWARE>\$4,999	-	-	11,000	11,000	
580811 AID TO GOVT AGENCIES	63,780	65,694	-	(65,694)	-100.0%
599998 RESERVE FOR CONTINGENCIES	-	-	-	-	
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>1,126,547</b>	<b>1,269,365</b>	<b>1,363,824</b>	<b>94,459</b>	<b>7.4%</b>

## 11500 1991 INFRASTRUCTURE SALES TAX

530310 PROFESSIONAL SERVICES	74,046	-	-	-	
560610 LAND	4,331,393	-	-	-	
560650 CONSTRUCTION IN PROGRESS	559,273	-	-	-	
560652 CEI SERVICES	16,302	-	-	-	
560670 ROADS	-	-	500,000	500,000	
560680 CONSTRUCTION & DESIGN	38,956	-	-	-	
580811 AID TO GOVT AGENCIES	195,874	-	-	-	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
590910 TRANSFER OUT	805,054	-	-	-	
599994 RESERVE FOR CAPITAL	-	3,100,000	-	(3,100,000)	-100.0%
<b>11500 1991 INFRASTRUCTURE SALES TAX Total</b>	<b>6,020,898</b>	<b>3,100,000</b>	<b>500,000</b>	<b>(2,600,000)</b>	<b>-83.9%</b>

## 11541 2001 INFRASTRUCTURE SALES TAX

530310 PROFESSIONAL SERVICES	388,970	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	45,485	-	-	-	
560610 LAND	15,000	4,550	-	(4,550)	-100.0%
560650 CONSTRUCTION IN PROGRESS	4,325,933	3,521,742	2,550,000	(971,742)	-27.6%
560652 CEI SERVICES	-	665,574	-	(665,574)	-100.0%
560670 ROADS	330,190	-	-	-	
560680 CONSTRUCTION & DESIGN	461,124	510,689	-	(510,689)	-100.0%
580812 AID TO GOVT AGENCY-LAND	-	-	-	-	
580813 AID TO GOVT AGEN-DESIGN	3,542	-	-	-	
599994 RESERVE FOR CAPITAL	-	5,897,445	-	(5,897,445)	-100.0%
<b>11541 2001 INFRASTRUCTURE SALES TAX Total</b>	<b>5,570,243</b>	<b>10,600,000</b>	<b>2,550,000</b>	<b>(8,050,000)</b>	<b>-75.9%</b>

## 11560 2014 INFRASTRUCTURE SALES TAX

530310 PROFESSIONAL SERVICES	2,162,060	451,240	192,030	(259,210)	-57.4%
530340 OTHER SERVICES	172,851	100,000	100,000	-	0.0%
530440 RENTAL AND LEASES	325	-	-	-	
530460 REPAIRS AND MAINTENANCE	556,290	200,000	200,000	-	0.0%
530470 PRINTING AND BINDING	-	-	-	-	
530520 OPERATING SUPPLIES	16,114	-	-	-	
530521 EQUIPMENT \$1000-\$4999	2,200	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
530550 TRAINING	600	-	-	-	
540105 ENGINEERING CAPITAL CHARGE	-	5,083,305	5,076,342	(6,963)	-0.1%
560610 LAND	3,594,012	3,023,389	119,000	(2,904,389)	-96.1%
560642 EQUIPMENT >\$4999	-	-	-	-	
560646 CAPITAL SOFTWARE>\$4,999	5,000	-	-	-	
560650 CONSTRUCTION IN PROGRESS	27,263,177	34,741,243	51,565,014	16,823,771	48.4%
560651 PROJECT MANAGEMENT	2,288,736	2,700,000	-	(2,700,000)	-100.0%
560652 CEI SERVICES	1,169,648	1,771,467	1,470,164	(301,303)	-17.0%
560680 CONSTRUCTION & DESIGN	2,810,575	3,347,364	2,140,000	(1,207,364)	-36.1%
560690 ENGINEERING COSTS	4,413,578	-	-	-	
580811 AID TO GOVT AGENCIES	69,294	-	-	-	
580813 AID TO GOVT AGEN-DESIGN	415,272	-	-	-	
580814 AID TO GOVT AGENCY-CIP	935,265	-	2,232,505	2,232,505	
580817 AID TO GOVT AGENCY-CEI	-	-	-	-	
599994 RESERVE FOR CAPITAL	-	5,281,992	18,104,945	12,822,953	242.8%
<b>11560 2014 INFRASTRUCTURE SALES TAX Total</b>	<b>45,874,999</b>	<b>56,700,000</b>	<b>81,200,000</b>	<b>24,500,000</b>	<b>43.2%</b>

## 11641 PUBLIC WORKS-INTERLOCAL AGREEM

530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	144,136	437,500	-	(437,500)	-100.0%
560652 CEI SERVICES	9,761	-	-	-	
560670 ROADS	57,100	-	-	-	
590910 TRANSFER OUT	772	-	-	-	
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM Total</b>	<b>211,770</b>	<b>437,500</b>	<b>-</b>	<b>(437,500)</b>	<b>-100.0%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11800 EMS TRUST FUND</b>					
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530520 OPERATING SUPPLIES	6,562	-	-	-	
530550 TRAINING	-	-	-	-	
560642 EQUIPMENT >\$4999	37,749	20,877	-	(20,877)	-100.0%
<b>11800 EMS TRUST FUND Total</b>	<b>44,312</b>	<b>20,877</b>	<b>-</b>	<b>(20,877)</b>	<b>-100.0%</b>
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT</b>					
530340 OTHER SERVICES	60,134	6,000	-	(6,000)	-100.0%
530400 TRAVEL AND PER DIEM	1,529	4,000	-	(4,000)	-100.0%
530401 TRAVEL - TRAINING RELATED	-	4,000	6,000	2,000	50.0%
530420 TRANSPORTATION	-	500	-	(500)	-100.0%
530440 RENTAL AND LEASES	7,118	37,521	38,000	479	1.3%
530490 OTHER CHARGES/OBLIGATIONS	149,603	14,549	20,000	5,451	37.5%
530496 COUNTY LABOR CHARGE	-	-	330,267	330,267	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530510 OFFICE SUPPLIES	9,153	4,500	11,000	6,500	144.4%
530520 OPERATING SUPPLIES	1,801	4,000	-	(4,000)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	16,000	-	30,000	30,000	
530540 BOOKS, DUES PUBLICATIONS	3,503	2,000	-	(2,000)	-100.0%
530550 TRAINING	1,845	4,000	-	(4,000)	-100.0%
540104 GRANT DIRECT LABOR CHARGE	353,736	425,000	-	(425,000)	-100.0%
560642 EQUIPMENT >\$4999	-	30,450	-	(30,450)	-100.0%
570717 GASB 87 PRINCIPAL	33,385	-	-	-	
570727 GASB 87 INTEREST	252	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	86,213	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	1,427,984	1,736,381	1,741,068	4,687	0.3%
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT Total</b>	<b>2,152,254</b>	<b>2,272,901</b>	<b>2,176,335</b>	<b>(96,566)</b>	<b>-4.2%</b>
<b>11902 HOME PROGRAM GRANT</b>					
530400 TRAVEL AND PER DIEM	-	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530440 RENTAL AND LEASES	2,193	8,500	9,000	500	5.9%
530490 OTHER CHARGES/OBLIGATIONS	12,892	23,724	15,777	(7,947)	-33.5%
530496 COUNTY LABOR CHARGE	-	-	70,000	70,000	
530510 OFFICE SUPPLIES	3,844	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	580	2,000	2,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	80,079	154,000	-	(154,000)	-100.0%
570717 GASB 87 PRINCIPAL	6,260	-	-	-	
570727 GASB 87 INTEREST	47	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	664,204	866,023	888,994	22,971	2.7%
<b>11902 HOME PROGRAM GRANT Total</b>	<b>770,099</b>	<b>1,056,247</b>	<b>987,771</b>	<b>(68,476)</b>	<b>-6.5%</b>
<b>11904 EMERGENCY SHELTER GRANTS</b>					
530340 OTHER SERVICES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	621	13,855	14,323	468	3.4%
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	878	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
530550 TRAINING	-	-	-	-	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
540104 GRANT DIRECT LABOR CHARGE	90,414	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	202,333	170,886	176,652	5,766	3.4%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	869,445	-	-	-	
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>1,163,691</b>	<b>184,741</b>	<b>190,975</b>	<b>6,234</b>	<b>3.4%</b>
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					
530340 OTHER SERVICES	50,745	21,393	-	(21,393)	-100.0%
530400 TRAVEL AND PER DIEM	1,996	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	8,838	-	(8,838)	-100.0%
530402 TRAVEL - TRAINING NON-EMPLOYEE	-	-	-	-	
530440 RENTAL AND LEASES	-	7,200	-	(7,200)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	939	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	487	1,000	-	(1,000)	-100.0%
530520 OPERATING SUPPLIES	6,720	10,300	-	(10,300)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	2,098	2,350	-	(2,350)	-100.0%
530550 TRAINING	5,705	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	243,750	362,297	-	(362,297)	-100.0%
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-	
570717 GASB 87 PRINCIPAL	5,459	-	-	-	
570727 GASB 87 INTEREST	41	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	71,910	-	-	-	
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>389,851</b>	<b>413,378</b>	<b>-</b>	<b>(413,378)</b>	<b>-100.0%</b>
<b>11908 DISASTER PREPAREDNESS</b>					
510120 REGULAR SALARIES & WAGES	1,500	-	-	-	
510210 SOCIAL SECURITY MATCHING	115	-	-	-	
510220 RETIREMENT CONTRIBUTIONS	122	-	-	-	
530340 OTHER SERVICES	1,000	-	-	-	
530400 TRAVEL AND PER DIEM	11,646	1,500	17,500	16,000	1066.7%
530401 TRAVEL - TRAINING RELATED	7,157	-	-	-	
530410 COMMUNICATIONS	6,148	3,500	17,000	13,500	385.7%
530430 UTILITIES	2,619	-	-	-	
530440 RENTAL AND LEASES	1,787	-	-	-	
530460 REPAIRS AND MAINTENANCE	8,419	-	10,000	10,000	
530470 PRINTING AND BINDING	4,800	1,500	2,000	500	33.3%
530480 PROMOTIONAL ACTIVITIES	1,300	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	68,000	68,000	
530510 OFFICE SUPPLIES	1,116	2,250	3,956	1,706	75.8%
530520 OPERATING SUPPLIES	39,548	21,758	63,306	41,548	191.0%
530521 EQUIPMENT \$1000-\$4999	3,190	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	35,183	19,000	15,000	(4,000)	-21.1%
530540 BOOKS, DUES PUBLICATIONS	4,807	2,500	4,000	1,500	60.0%
530550 TRAINING	48,693	11,620	24,861	13,241	114.0%
540104 GRANT DIRECT LABOR CHARGE	55,451	53,000	-	(53,000)	-100.0%
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	10,268	-	-	-	
570717 GASB 87 PRINCIPAL	31,988	-	-	-	
570727 GASB 87 INTEREST	265	-	-	-	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>277,123</b>	<b>116,628</b>	<b>225,623</b>	<b>108,995</b>	<b>93.5%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11909 MOSQUITO CONTROL GRANT</b>					
530401 TRAVEL - TRAINING RELATED	2,802	4,040	4,041	1	0.0%
530496 COUNTY LABOR CHARGE	-	-	68,998	68,998	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530520 OPERATING SUPPLIES	4,744	-	-	-	
530521 EQUIPMENT \$1000-\$4999	3,494	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	1,465	2,200	2,200	-	0.0%
530550 TRAINING	2,055	3,340	3,340	-	0.0%
540104 GRANT DIRECT LABOR CHARGE	41,493	68,999	-	(68,999)	-100.0%
560642 EQUIPMENT >\$4999	-	-	-	-	
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>56,053</b>	<b>78,579</b>	<b>78,579</b>	<b>-</b>	<b>0.0%</b>

<b>11912 PUBLIC SAFETY GRANTS (STATE)</b>					
530310 PROFESSIONAL SERVICES	-	-	400,000	400,000	
530340 OTHER SERVICES	572	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530510 OFFICE SUPPLIES	43	-	-	-	
530520 OPERATING SUPPLIES	10,189	-	2,800	2,800	
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	-	-	-	-	
560642 EQUIPMENT >\$4999	12,834	-	-	-	
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-	
580811 AID TO GOVT AGENCIES	635,630	-	-	-	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>659,268</b>	<b>-</b>	<b>402,800</b>	<b>402,800</b>	

<b>11915 PUBLIC SAFETY GRANTS (FEDERAL)</b>					
510120 REGULAR SALARIES & WAGES	1,185,755	-	-	-	
510130 OTHER PERSONAL SERVICES	-	-	-	-	
510140 OVERTIME	105,147	-	-	-	
510150 SPECIAL PAY	1,617	-	-	-	
510210 SOCIAL SECURITY MATCHING	97,412	-	-	-	
510220 RETIREMENT CONTRIBUTIONS	344,031	-	-	-	
510230 HEALTH INSURANCE - EMPLOYER	237,033	-	-	-	
510240 WORKERS COMPENSATION	67,714	-	-	-	
530460 REPAIRS AND MAINTENANCE	74,756	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530520 OPERATING SUPPLIES	4,577	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	10,940	-	-	-	
530550 TRAINING	21,500	-	-	-	
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>2,150,482</b>	<b>-</b>	<b>-</b>	<b>-</b>	

<b>11916 PUBLIC WORKS GRANTS</b>					
530310 PROFESSIONAL SERVICES	40,486	-	-	-	
530340 OTHER SERVICES	148,503	-	1,000,000	1,000,000	
530400 TRAVEL AND PER DIEM	184	-	-	-	
530430 UTILITIES	994	-	-	-	
530439 UTILITIES-OTHER	983	-	-	-	
530460 REPAIRS AND MAINTENANCE	11,340	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530520 OPERATING SUPPLIES	37,694	-	-	-	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
560650 CONSTRUCTION IN PROGRESS	448,430	1,668,000	12,069,110	10,401,110	623.6%
560652 CEI SERVICES	-	-	-	-	
560680 CONSTRUCTION & DESIGN	684,434	-	-	-	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>1,373,048</b>	<b>1,668,000</b>	<b>13,069,110</b>	<b>11,401,110</b>	<b>683.5%</b>

## 11917 LEISURE SERVICES GRANTS

530340 OTHER SERVICES	7,301	-	100,000	100,000	
530430 UTILITIES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	3	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	99,997	-	-	-	
560650 CONSTRUCTION IN PROGRESS	77,641	-	-	-	
590910 TRANSFER OUT	6,010	-	-	-	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>190,952</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	

## 11918 GROWTH MANAGEMENT GRANTS

530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
<b>11918 GROWTH MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11919 COMMUNITY SVC GRANTS

530340 OTHER SERVICES	-	-	-	-	
530440 RENTAL AND LEASES	2,303	12,814	12,814	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	7,041	7,041	-	0.0%
530496 COUNTY LABOR CHARGE	-	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	7,041	-	-	-	
570717 GASB 87 PRINCIPAL	10,433	-	-	-	
570727 GASB 87 INTEREST	79	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	584,336	604,516	651,904	47,388	7.8%
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>604,191</b>	<b>624,371</b>	<b>671,759</b>	<b>47,388</b>	<b>7.6%</b>

## 11920 NEIGHBOR STABIL PROGRAM GRANT

530440 RENTAL AND LEASES	1,235	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	1,174	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	-	-	-	-	
570717 GASB 87 PRINCIPAL	4,173	-	-	-	
570727 GASB 87 INTEREST	31	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	446,654	-	50,010	50,010	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT Total</b>	<b>453,267</b>	<b>-</b>	<b>50,010</b>	<b>50,010</b>	

## 11925 DCF REINVESTMENT GRANT FUND

530310 PROFESSIONAL SERVICES	110,912	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	50,837	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	36,287	60,000	-	(60,000)	-100.0%
<b>11925 DCF REINVESTMENT GRANT FUND Total</b>	<b>198,036</b>	<b>60,000</b>	<b>-</b>	<b>(60,000)</b>	<b>-100.0%</b>

## 11930 RESOURCE MANAGEMENT GRANTS

530310 PROFESSIONAL SERVICES	-	-	777,348	777,348	
530340 OTHER SERVICES	-	-	100,000	100,000	
530400 TRAVEL AND PER DIEM	-	-	-	-	
530402 TRAVEL - TRAINING NON-EMPLOYEE	-	-	43,440	43,440	
530420 TRANSPORTATION	-	-	6,000	6,000	
530460 REPAIRS AND MAINTENANCE	-	-	187,440	187,440	
530480 PROMOTIONAL ACTIVITIES	-	-	-	-	



# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
530490 OTHER CHARGES/OBLIGATIONS	-	-	75,525	75,525	
530492 OTHER CHRGS/OB CONSTITUTIONALS	-	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	93,876	93,876	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	269,337	269,337	
530510 OFFICE SUPPLIES	-	-	1,060	1,060	
530520 OPERATING SUPPLIES	-	-	65,000	65,000	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	218,400	218,400	
<b>11930 RESOURCE MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>1,837,426</b>	<b>1,837,426</b>	

## 11931 HOMELESSNESS GRANTS

580833 OTHER GRANTS & AIDS/INDIVIDUAL	3,301	-	-	-	
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>3,301</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11932 MISCELLANEOUS GRANTS

530310 PROFESSIONAL SERVICES	-	25,000	-	(25,000)	-100.0%
530410 COMMUNICATIONS	1,896	-	-	-	
530480 PROMOTIONAL ACTIVITIES	6,670	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530521 EQUIPMENT \$1000-\$4999	12,744	-	-	-	
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	235,527	-	-	-	
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>256,837</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.0%</b>

## 11933 FEDERAL MITIGATION GRANTS

530340 OTHER SERVICES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	216,250	-	-	-	
560652 CEI SERVICES	-	-	-	-	
560680 CONSTRUCTION & DESIGN	-	-	-	-	
560699 PROJECT CONTINGENCY	-	-	-	-	
590910 TRANSFER OUT	172,565	-	-	-	
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>388,815</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11935 FEDERAL CARES ACT GRANTS

530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-	
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	-	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-	
590910 TRANSFER OUT	72,108	-	-	-	
<b>11935 FEDERAL CARES ACT GRANTS Total</b>	<b>72,108</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11936 FEDERAL EMER RENTAL ASSISTANCE

530310 PROFESSIONAL SERVICES	6,222	-	-	-	
530340 OTHER SERVICES	276,069	-	-	-	
530440 RENTAL AND LEASES	13,519	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	104,807	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	19,980	-	-	-	
570717 GASB 87 PRINCIPAL	35,471	-	-	-	
570727 GASB 87 INTEREST	268	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	10,726,208	-	-	-	
<b>11936 FEDERAL EMER RENTAL ASSISTANCE Total</b>	<b>11,182,543</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA</b>					
530310 PROFESSIONAL SERVICES	2,487,188	-	-	-	
530340 OTHER SERVICES	72,298	-	-	-	
530400 TRAVEL AND PER DIEM	-	-	-	-	
530430 UTILITIES	1,223	-	-	-	
530439 UTILITIES-OTHER	5,989	-	-	-	
530460 REPAIRS AND MAINTENANCE	11,312	-	-	-	
530470 PRINTING AND BINDING	190	-	-	-	
530480 PROMOTIONAL ACTIVITIES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	3,037	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	3,713	-	-	-	
530521 EQUIPMENT \$1000-\$4999	9,443	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	22,491	-	-	-	
530550 TRAINING	415	-	-	-	
560610 LAND	2,968,237	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	227,642	-	-	-	
560642 EQUIPMENT >\$4999	111,019	-	-	-	
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
560680 CONSTRUCTION & DESIGN	522,800	-	-	-	
580811 AID TO GOVT AGENCIES	3,000,000	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	1,295,548	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	661,079	-	-	-	
590910 TRANSFER OUT	13,844,394	13,833,333	13,833,334	1	0.0%
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA Total</b>	<b>25,248,018</b>	<b>13,833,333</b>	<b>13,833,334</b>	<b>1</b>	<b>0.0%</b>
<b>11940 ENVIRONMENTAL SERVICES GRANTS</b>					
530310 PROFESSIONAL SERVICES	155,623	-	-	-	
560610 LAND	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	1,000,000	1,000,000	
560651 PROJECT MANAGEMENT	-	-	-	-	
<b>11940 ENVIRONMENTAL SERVICES GRANTS Total</b>	<b>155,623</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>	
<b>11942 FIRE GRANTS FEDERAL</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<b>11942 FIRE GRANTS FEDERAL Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12018 SHIP AFFORDABLE HOUSING 17/18</b>					
540104 GRANT DIRECT LABOR CHARGE	3,420	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	199,387	-	-	-	
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>202,806</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12021 SHIP AFFORDABLE HOUSING 20/21</b>					
530340 OTHER SERVICES	-	-	-	-	
530400 TRAVEL AND PER DIEM	-	-	-	-	
530440 RENTAL AND LEASES	795	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	6,442	-	-	-	
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
530550 TRAINING	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	-	-	-	-	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
570717 GASB 87 PRINCIPAL	4,173	-	-	-	
570727 GASB 87 INTEREST	31	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	21,948	-	-	-	
<b>12021 SHIP AFFORDABLE HOUSING 20/21 Total</b>	<b>33,389</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 12022 SHIP AFFORDABLE HOUSING 21/22

530340 OTHER SERVICES	195	-	-	-	
530440 RENTAL AND LEASES	3,886	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	5,162	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	888	-	-	-	
530520 OPERATING SUPPLIES	1,961	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	6,350	-	-	-	
530550 TRAINING	850	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	167,834	-	-	-	
570717 GASB 87 PRINCIPAL	22,952	-	-	-	
570727 GASB 87 INTEREST	173	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	629,701	-	-	-	
<b>12022 SHIP AFFORDABLE HOUSING 21/22 Total</b>	<b>839,952</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 12023 SHIP AFFORDABLE HOUSING 22/23

530340 OTHER SERVICES	-	-	-	-	
530400 TRAVEL AND PER DIEM	-	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530440 RENTAL AND LEASES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-	
530550 TRAINING	-	-	-	-	
540104 GRANT DIRECT LABOR CHARGE	59,743	56,213	-	(56,213)	-100.0%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-	
<b>12023 SHIP AFFORDABLE HOUSING 22/23 Total</b>	<b>59,743</b>	<b>56,213</b>	<b>-</b>	<b>(56,213)</b>	<b>-100.0%</b>

## 12024 SHIP AFFORDABLE HOUSING 23/24

530340 OTHER SERVICES	-	-	-	-	
530400 TRAVEL AND PER DIEM	-	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530440 RENTAL AND LEASES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530496 COUNTY LABOR CHARGE	-	-	-	-	
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
530550 TRAINING	-	-	-	-	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-	
<b>12024 SHIP AFFORDABLE HOUSING 23/24 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 12101 LAW ENFORCEMENT TST-LOCAL

530490 OTHER CHARGES/OBLIGATIONS	128,957	-	-	-	
530520 OPERATING SUPPLIES	14,218	-	-	-	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>143,175</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12102 LAW ENFORCEMENT TST-JUSTICE</b>					
530520 OPERATING SUPPLIES	1,100	-	-	-	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>1,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12103 LAW ENFORCEMENT TST-FEDERAL</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<b>12103 LAW ENFORCEMENT TST-FEDERAL Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12200 ARBOR VIOLATION TRUST FUND</b>					
530340 OTHER SERVICES	3,045	237,378	250,863	13,485	5.7%
530460 REPAIRS AND MAINTENANCE	28,890	-	-	-	
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>31,935</b>	<b>237,378</b>	<b>250,863</b>	<b>13,485</b>	<b>5.7%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	55,000	15,000	(40,000)	-72.7%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-	
590963 TRANSFER SHERIFF	40,000	40,000	40,000	-	0.0%
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>40,000</b>	<b>95,000</b>	<b>55,000</b>	<b>(40,000)</b>	<b>-42.1%</b>
<b>12302 TEEN COURT</b>					
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	-	-	-	
590963 TRANSFER SHERIFF	150,641	169,070	170,690	1,620	1.0%
599998 RESERVE FOR CONTINGENCIES	-	44,359	42,739	(1,620)	-3.7%
<b>12302 TEEN COURT Total</b>	<b>150,641</b>	<b>213,429</b>	<b>213,429</b>	<b>-</b>	<b>0.0%</b>
<b>12500 EMERGENCY 911 FUND</b>					
510120 REGULAR SALARIES & WAGES	276,486	275,551	296,911	21,360	7.8%
510140 OVERTIME	2,129	-	-	-	
510150 SPECIAL PAY	100	-	-	-	
510210 SOCIAL SECURITY MATCHING	20,644	21,080	22,714	1,634	7.8%
510220 RETIREMENT CONTRIBUTIONS	30,637	32,818	40,291	7,473	22.8%
510230 HEALTH INSURANCE - EMPLOYER	48,459	65,339	67,370	2,031	3.1%
510240 WORKERS COMPENSATION	327	1,015	1,009	(6)	-0.6%
530310 PROFESSIONAL SERVICES	-	-	15,000	15,000	
530340 OTHER SERVICES	-	-	-	-	
530400 TRAVEL AND PER DIEM	5,831	3,000	10,000	7,000	233.3%
530401 TRAVEL - TRAINING RELATED	302	9,000	-	(9,000)	-100.0%
530410 COMMUNICATIONS	744,381	800,845	806,045	5,200	0.6%
530460 REPAIRS AND MAINTENANCE	246,590	331,223	340,708	9,485	2.9%
530490 OTHER CHARGES/OBLIGATIONS	-	-	5,000	5,000	
530510 OFFICE SUPPLIES	184,937	1,000	1,000	-	0.0%
530520 OPERATING SUPPLIES	36	2,500	300	(2,200)	-88.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	37,300	112,434	262,434	150,000	133.4%
530540 BOOKS, DUES PUBLICATIONS	827	1,600	1,000	(600)	-37.5%
530550 TRAINING	38,258	15,100	15,100	-	0.0%
540101 INTERNAL SERVICE CHARGES	70,776	90,152	100,925	10,774	12.0%
540202 INTERNAL SERVICE FEES TECH	1,333	2,682	2,784	103	3.8%
560642 EQUIPMENT >\$4999	-	-	-	-	
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	758,467	-	90,000	90,000	
560680 CONSTRUCTION & DESIGN	-	-	-	-	
580811 AID TO GOVT AGENCIES	131,821	130,000	110,600	(19,400)	-14.9%
590963 TRANSFER SHERIFF	425,000	425,000	425,000	-	0.0%
599998 RESERVE FOR CONTINGENCIES	-	2,979,662	3,335,809	356,148	12.0%
<b>12500 EMERGENCY 911 FUND Total</b>	<b>3,024,643</b>	<b>5,300,000</b>	<b>5,950,000</b>	<b>650,000</b>	<b>12.3%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12601 ARTERIAL IMPACT FEE (12-31-21)</b>					
560610 LAND	2,500	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
560680 CONSTRUCTION & DESIGN	20,540	-	-	-	
599994 RESERVE FOR CAPITAL	-	-	-	-	
<b>12601 ARTERIAL IMPACT FEE (12-31-21) Total</b>	<b>23,040</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12602 NORTH COLLECT IMPACT FEE (EXP)</b>					
560650 CONSTRUCTION IN PROGRESS	-	924,864	-	(924,864)	-100.0%
599994 RESERVE FOR CAPITAL	-	-	-	-	
<b>12602 NORTH COLLECT IMPACT FEE (EXP) Total</b>	<b>-</b>	<b>924,864</b>	<b>-</b>	<b>(924,864)</b>	<b>-100.0%</b>
<b>12603 WEST COLLECT IMPACT FEE (EXP)</b>					
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
560652 CEI SERVICES	-	-	-	-	
599994 RESERVE FOR CAPITAL	-	5,100	6,000	900	17.6%
<b>12603 WEST COLLECT IMPACT FEE (EXP) Total</b>	<b>-</b>	<b>5,100</b>	<b>6,000</b>	<b>900</b>	<b>17.6%</b>
<b>12604 EAST COLLECT IMPACT FEE (EXP)</b>					
560650 CONSTRUCTION IN PROGRESS	153,649	-	-	-	
560652 CEI SERVICES	39,421	-	-	-	
560680 CONSTRUCTION & DESIGN	4,507	-	-	-	
599994 RESERVE FOR CAPITAL	-	2,500	2,500	-	0.0%
<b>12604 EAST COLLECT IMPACT FEE (EXP) Total</b>	<b>197,577</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>	<b>0.0%</b>
<b>12605 SOUTH CN IMPACT FEE (12-31-21)</b>					
599994 RESERVE FOR CAPITAL	-	-	-	-	
<b>12605 SOUTH CN IMPACT FEE (12-31-21) Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12606 MOBILITY FEE CORE DISTRICT</b>					
560650 CONSTRUCTION IN PROGRESS	-	500,000	-	(500,000)	-100.0%
560652 CEI SERVICES	-	-	-	-	
560680 CONSTRUCTION & DESIGN	-	-	155,499	155,499	
599994 RESERVE FOR CAPITAL	-	300,000	969,501	669,501	223.2%
<b>12606 MOBILITY FEE CORE DISTRICT Total</b>	<b>-</b>	<b>800,000</b>	<b>1,125,000</b>	<b>325,000</b>	<b>40.6%</b>
<b>12607 MOBILITY FEE RURAL DISTRICT</b>					
599994 RESERVE FOR CAPITAL	-	400,000	255,000	(145,000)	-36.3%
<b>12607 MOBILITY FEE RURAL DISTRICT Total</b>	<b>-</b>	<b>400,000</b>	<b>255,000</b>	<b>(145,000)</b>	<b>-36.3%</b>
<b>12608 MOBILITY FEE SUBURBAN EAST DIS</b>					
599994 RESERVE FOR CAPITAL	-	3,000,000	2,500,000	(500,000)	-16.7%
<b>12608 MOBILITY FEE SUBURBAN EAST DIS Total</b>	<b>-</b>	<b>3,000,000</b>	<b>2,500,000</b>	<b>(500,000)</b>	<b>-16.7%</b>
<b>12609 MOBILITY FEE SUBURBAN WEST</b>					
599994 RESERVE FOR CAPITAL	-	600,000	335,000	(265,000)	-44.2%
<b>12609 MOBILITY FEE SUBURBAN WEST Total</b>	<b>-</b>	<b>600,000</b>	<b>335,000</b>	<b>(265,000)</b>	<b>-44.2%</b>
<b>12801 FIRE/RESCUE-IMPACT FEE</b>					
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	1,702,000	335,000	(1,367,000)	-80.3%
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>-</b>	<b>1,702,000</b>	<b>335,000</b>	<b>(1,367,000)</b>	<b>-80.3%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12802 LAW ENFORCEMENT-IMPACT FEE</b>					
599998 RESERVE FOR CONTINGENCIES	-	-	-	-	
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12804 LIBRARY-IMPACT FEE</b>					
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
560660 LIBRARY BOOKS & MATERIALS	97,705	281,000	350,000	69,000	24.6%
599998 RESERVE FOR CONTINGENCIES	-	-	176,000	176,000	
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>97,705</b>	<b>281,000</b>	<b>526,000</b>	<b>245,000</b>	<b>87.2%</b>
<b>12805 DRAINAGE-IMPACT FEE</b>					
530490 OTHER CHARGES/OBLIGATIONS	-	7,000	7,000	-	0.0%
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>-</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
<b>13000 STORMWATER FUND</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
590910 TRANSFER OUT	122,417	-	-	-	
<b>13000 STORMWATER FUND Total</b>	<b>122,417</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>13100 ECONOMIC DEVELOPMENT</b>					
510120 REGULAR SALARIES & WAGES	207,232	227,654	245,329	17,674	7.8%
510150 SPECIAL PAY	460	240	240	-	0.0%
510210 SOCIAL SECURITY MATCHING	14,494	17,416	18,768	1,352	7.8%
510220 RETIREMENT CONTRIBUTIONS	23,139	27,114	33,291	6,177	22.8%
510230 HEALTH INSURANCE - EMPLOYER	43,233	70,465	76,427	5,962	8.5%
510240 WORKERS COMPENSATION	361	364	368	4	1.0%
530310 PROFESSIONAL SERVICES	478,361	531,490	456,490	(75,000)	-14.1%
530400 TRAVEL AND PER DIEM	2,338	4,000	4,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	1,205	6,800	6,800	-	0.0%
530440 RENTAL AND LEASES	312	21,430	22,180	750	3.5%
530460 REPAIRS AND MAINTENANCE	199	-	-	-	
530470 PRINTING AND BINDING	-	1,500	501	(1,000)	-66.6%
530480 PROMOTIONAL ACTIVITIES	21,134	33,000	70,000	37,000	112.1%
530490 OTHER CHARGES/OBLIGATIONS	1,027	-	80,000	80,000	
530510 OFFICE SUPPLIES	211	875	875	-	0.0%
530520 OPERATING SUPPLIES	1,860	1,500	2,000	500	33.3%
530521 EQUIPMENT \$1000-\$4999	1,199	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	875	-	(875)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	24,184	25,665	25,900	235	0.9%
530550 TRAINING	2,583	6,000	6,000	-	0.0%
570717 GASB 87 PRINCIPAL	17,375	-	-	-	
570727 GASB 87 INTEREST	2,640	-	-	-	
580811 AID TO GOVT AGENCIES	425,000	425,000	425,000	-	0.0%
580821 AID TO PRIVATE ORGANIZATIONS	488,010	562,500	20,125	(542,375)	-96.4%
599998 RESERVE FOR CONTINGENCIES	-	-	-	-	
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>1,756,556</b>	<b>1,963,888</b>	<b>1,494,293</b>	<b>(469,595)</b>	<b>-23.9%</b>
<b>13300 17/92 REDEVELOPMENT TI FUND</b>					
580811 AID TO GOVT AGENCIES	-	-	-	-	
580821 AID TO PRIVATE ORGANIZATIONS	-	-	-	-	
590910 TRANSFER OUT	-	-	-	-	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>15000 MSBU STREET LIGHTING</b>					
530340 OTHER SERVICES	175,000	175,000	175,000	-	0.0%
530430 UTILITIES	2,267,562	2,250,000	2,300,000	50,000	2.2%
530460 REPAIRS AND MAINTENANCE	6,332	5,000	5,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	-	500	500	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	250,000	115,000	(135,000)	-54.0%
599998 RESERVE FOR CONTINGENCIES	-	325,000	210,000	(115,000)	-35.4%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>2,448,894</b>	<b>3,005,500</b>	<b>2,805,500</b>	<b>(200,000)</b>	<b>-6.7%</b>
<b>15100 MSBU RESIDENTIAL SOLID WASTE</b>					
530340 OTHER SERVICES	14,722,982	16,575,000	16,975,000	400,000	2.4%
530470 PRINTING AND BINDING	-	3,000	5,000	2,000	66.7%
530490 OTHER CHARGES/OBLIGATIONS	3,283,391	5,148,000	5,375,000	227,000	4.4%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	250,000	1,100,000	850,000	340.0%
599998 RESERVE FOR CONTINGENCIES	-	254,000	1,375,000	1,121,000	441.3%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>18,006,373</b>	<b>22,230,000</b>	<b>24,830,000</b>	<b>2,600,000</b>	<b>11.7%</b>
<b>16000 MSBU PROGRAM</b>					
510120 REGULAR SALARIES & WAGES	185,568	252,946	245,734	(7,213)	-2.9%
510140 OVERTIME	1,590	-	-	-	
510150 SPECIAL PAY	350	1,200	-	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	13,706	19,350	18,799	(552)	-2.9%
510220 RETIREMENT CONTRIBUTIONS	20,850	30,126	33,346	3,220	10.7%
510230 HEALTH INSURANCE - EMPLOYER	37,275	57,608	71,819	14,211	24.7%
510240 WORKERS COMPENSATION	307	405	369	(36)	-8.9%
530340 OTHER SERVICES	-	25,550	25,550	-	0.0%
530400 TRAVEL AND PER DIEM	-	300	150	(150)	-50.0%
530401 TRAVEL - TRAINING RELATED	-	300	150	(150)	-50.0%
530420 TRANSPORTATION	34,800	35,000	44,800	9,800	28.0%
530460 REPAIRS AND MAINTENANCE	159,497	9,000	4,000	(5,000)	-55.6%
530470 PRINTING AND BINDING	-	9,500	12,160	2,660	28.0%
530490 OTHER CHARGES/OBLIGATIONS	2,834	5,000	4,000	(1,000)	-20.0%
530492 OTHER CHRGS/OB CONSTITUTIONALS	95,453	92,500	118,400	25,900	28.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	60,000	60,000	-	0.0%
530510 OFFICE SUPPLIES	3,014	500	1,500	1,000	200.0%
530520 OPERATING SUPPLIES	140	1,100	3,500	2,400	218.2%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1,200	800	(400)	-33.3%
530540 BOOKS, DUES PUBLICATIONS	-	550	350	(200)	-36.4%
530550 TRAINING	-	1,500	500	(1,000)	-66.7%
540101 INTERNAL SERVICE CHARGES	27,596	32,265	38,383	6,118	19.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	34,998	34,999	34,999	-	0.0%
540202 INTERNAL SERVICE FEES TECH	1,611	2,487	2,571	84	3.4%
560610 LAND	2,603	-	-	-	
560646 CAPITAL SOFTWARE>\$4,999	-	-	75,000	75,000	
590910 TRANSFER OUT	10,000	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	762,047	1,018,055	256,007	33.6%
<b>16000 MSBU PROGRAM Total</b>	<b>632,193</b>	<b>1,435,433</b>	<b>1,814,933</b>	<b>379,500</b>	<b>26.4%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16005 MSBU MILLS (LM/AWC)</b>					
530340 OTHER SERVICES	4,470	4,470	4,470	-	0.0%
530460 REPAIRS AND MAINTENANCE	7,887	8,000	8,000	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	553,238	625,373	72,135	13.0%
530520 OPERATING SUPPLIES	-	20,000	20,000	-	0.0%
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>12,357</b>	<b>585,708</b>	<b>657,843</b>	<b>72,135</b>	<b>12.3%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC)</b>					
530340 OTHER SERVICES	2,885	3,885	3,885	-	0.0%
530460 REPAIRS AND MAINTENANCE	765	41,200	41,200	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	422,503	437,856	15,353	3.6%
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Total</b>	<b>3,650</b>	<b>467,588</b>	<b>482,941</b>	<b>15,353</b>	<b>3.3%</b>
<b>16007 MSBU AMORY (LM/AWC)</b>					
530340 OTHER SERVICES	595	445	445	-	0.0%
530460 REPAIRS AND MAINTENANCE	3,667	4,400	4,400	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	24,624	22,677	(1,947)	-7.9%
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>4,262</b>	<b>29,469</b>	<b>27,522</b>	<b>(1,947)</b>	<b>-6.6%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>					
530340 OTHER SERVICES	2,380	2,380	2,380	-	0.0%
530430 UTILITIES	671	1,500	1,500	-	0.0%
530460 REPAIRS AND MAINTENANCE	29,497	34,800	33,100	(1,700)	-4.9%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	37,770	39,470	1,700	4.5%
590910 TRANSFER OUT	2,650	2,650	2,650	-	0.0%
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total</b>	<b>35,198</b>	<b>79,100</b>	<b>79,100</b>	<b>-</b>	<b>0.0%</b>
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>					
530340 OTHER SERVICES	91	90	90	-	0.0%
530460 REPAIRS AND MAINTENANCE	1,679	1,500	1,500	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	12,324	11,127	(1,197)	-9.7%
<b>16013 MSBU HOWELL CREEK (LM/AWC) Total</b>	<b>1,770</b>	<b>13,914</b>	<b>12,717</b>	<b>(1,197)</b>	<b>-8.6%</b>
<b>16020 MSBU HORSESHOE (LM/AWC)</b>					
530340 OTHER SERVICES	739	739	740	1	0.1%
530460 REPAIRS AND MAINTENANCE	3,100	4,500	4,500	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	31,376	32,531	1,155	3.7%
<b>16020 MSBU HORSESHOE (LM/AWC) Total</b>	<b>3,839</b>	<b>36,615</b>	<b>37,771</b>	<b>1,156</b>	<b>3.2%</b>
<b>16021 MSBU MYRTLE (LM/AWC)</b>					
530340 OTHER SERVICES	507	1,505	1,505	-	0.0%
530460 REPAIRS AND MAINTENANCE	4,798	2,200	2,200	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	23,515	29,933	6,418	27.3%
<b>16021 MSBU MYRTLE (LM/AWC) Total</b>	<b>5,305</b>	<b>27,220</b>	<b>33,638</b>	<b>6,418</b>	<b>23.6%</b>
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>					
530340 OTHER SERVICES	363	363	363	-	0.0%
530460 REPAIRS AND MAINTENANCE	3,652	4,725	4,725	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	32,847	40,247	7,400	22.5%
530520 OPERATING SUPPLIES	-	-	-	-	-
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC) Total</b>	<b>4,015</b>	<b>37,935</b>	<b>45,335</b>	<b>7,400</b>	<b>19.5%</b>



## DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>					
530340 OTHER SERVICES	1,335	1,335	1,335	-	0.0%
530460 REPAIRS AND MAINTENANCE	18,383	17,000	17,000	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	110,016	110,539	523	0.5%
530520 OPERATING SUPPLIES	-	-	-	-	-
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC) Total</b>	<b>19,718</b>	<b>128,351</b>	<b>128,874</b>	<b>523</b>	<b>0.4%</b>
<b>16025 MSBU MIRROR (LM/AWC)</b>					
530340 OTHER SERVICES	637	635	635	-	0.0%
530460 REPAIRS AND MAINTENANCE	4,425	11,400	21,400	10,000	87.7%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	70,043	47,607	(22,436)	-32.0%
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>5,062</b>	<b>82,078</b>	<b>69,642</b>	<b>(12,436)</b>	<b>-15.2%</b>
<b>16026 MSBU SPRING (LM/AWC)</b>					
530340 OTHER SERVICES	1,890	1,890	1,890	-	0.0%
530460 REPAIRS AND MAINTENANCE	4,893	7,800	7,800	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	189,939	213,310	23,371	12.3%
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>6,783</b>	<b>199,629</b>	<b>223,000</b>	<b>23,371</b>	<b>11.7%</b>
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC)</b>					
530340 OTHER SERVICES	262	265	265	-	0.0%
530460 REPAIRS AND MAINTENANCE	4,190	6,225	6,225	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	44,265	48,975	4,710	10.6%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>4,452</b>	<b>50,755</b>	<b>55,465</b>	<b>4,710</b>	<b>9.3%</b>
<b>16028 MSBU BURKETT (LM/AWC)</b>					
530340 OTHER SERVICES	322	320	320	-	0.0%
530460 REPAIRS AND MAINTENANCE	2,472	3,000	3,000	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	71,070	73,087	2,017	2.8%
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>2,794</b>	<b>74,390</b>	<b>76,407</b>	<b>2,017</b>	<b>2.7%</b>
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>					
530340 OTHER SERVICES	2,340	2,340	2,340	-	0.0%
530460 REPAIRS AND MAINTENANCE	44,843	40,566	40,566	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	20,262	9,355	(10,907)	-53.8%
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>47,183</b>	<b>63,168</b>	<b>52,261</b>	<b>(10,907)</b>	<b>-17.3%</b>
<b>16031 MSBU LAKE ASHER AWC</b>					
530340 OTHER SERVICES	377	380	380	-	0.0%
530460 REPAIRS AND MAINTENANCE	2,205	4,100	4,100	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	8,968	11,875	2,907	32.4%
530520 OPERATING SUPPLIES	-	2,000	2,000	-	0.0%
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>2,582</b>	<b>15,448</b>	<b>18,355</b>	<b>2,907</b>	<b>18.8%</b>
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>					
530340 OTHER SERVICES	242	240	240	-	0.0%
530460 REPAIRS AND MAINTENANCE	810	1,800	1,800	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	10,550	13,031	2,481	23.5%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>1,052</b>	<b>12,590</b>	<b>15,071</b>	<b>2,481</b>	<b>19.7%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>					
530340 OTHER SERVICES	957	955	955	-	0.0%
530460 REPAIRS AND MAINTENANCE	12,695	7,900	7,900	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	24,915	25,915	1,000	4.0%
530520 OPERATING SUPPLIES	-	3,000	3,000	-	0.0%
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>13,652</b>	<b>36,770</b>	<b>37,770</b>	<b>1,000</b>	<b>2.7%</b>
<b>16035 MSBU BUTTONWOOD POND (LM/AWC)</b>					
530340 OTHER SERVICES	240	240	240	-	0.0%
530460 REPAIRS AND MAINTENANCE	1,059	2,000	2,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,014	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	18,290	21,290	3,000	16.4%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>2,313</b>	<b>20,530</b>	<b>23,530</b>	<b>3,000</b>	<b>14.6%</b>
<b>16036 MSBU HOWELL LAKE (LM/AWC)</b>					
530340 OTHER SERVICES	9,132	10,386	9,130	(1,256)	-12.1%
530460 REPAIRS AND MAINTENANCE	10,172	2,700	22,000	19,300	714.8%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	538,364	605,320	66,956	12.4%
530520 OPERATING SUPPLIES	-	-	25,000	25,000	
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>19,304</b>	<b>551,450</b>	<b>661,450</b>	<b>110,000</b>	<b>19.9%</b>
<b>16037 MSBU LK LINDEN (LM/AWC)</b>					
530340 OTHER SERVICES	-	137	137	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	3,140	3,140	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	1,274	1,274	-	0.0%
<b>16037 MSBU LK LINDEN (LM/AWC) Total</b>	<b>-</b>	<b>4,550</b>	<b>4,550</b>	<b>-</b>	<b>0.0%</b>
<b>16073 MSBU SYLVAN LAKE (AWC)</b>					
530340 OTHER SERVICES	2,925	2,895	2,895	-	0.0%
530460 REPAIRS AND MAINTENANCE	3,732	5,400	5,400	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	147,283	184,244	36,961	25.1%
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>6,657</b>	<b>155,578</b>	<b>192,539</b>	<b>36,961</b>	<b>23.8%</b>
<b>16077 MSBU LITTLE LK HOWELL/TUSK</b>					
530340 OTHER SERVICES	1,435	1,440	1,440	-	0.0%
530460 REPAIRS AND MAINTENANCE	600	8,000	8,000	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	23,372	38,576	15,204	65.1%
<b>16077 MSBU LITTLE LK HOWELL/TUSK Total</b>	<b>2,035</b>	<b>32,812</b>	<b>48,016</b>	<b>15,204</b>	<b>46.3%</b>
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES</b>					
530340 OTHER SERVICES	1,630	1,630	1,630	-	0.0%
530460 REPAIRS AND MAINTENANCE	17,476	9,400	9,400	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	25,900	27,993	2,093	8.1%
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES Total</b>	<b>19,106</b>	<b>36,930</b>	<b>39,023</b>	<b>2,093</b>	<b>5.7%</b>
<b>21200 GENERAL REVENUE DEBT</b>					
570710 PRINCIPAL	-	3,000,000	-	(3,000,000)	-100.0%
570720 INTEREST	-	162,699	-	(162,699)	-100.0%
570730 OTHER DEBT SERVICE	-	3,500	-	(3,500)	-100.0%
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>-</b>	<b>3,166,199</b>	<b>-</b>	<b>(3,166,199)</b>	<b>-100.0%</b>

## DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>21210 FIVE POINTS LINE OF CREDIT</b>					
570710 PRINCIPAL	-	3,000,000	-	(3,000,000)	-100.0%
570720 INTEREST	453,354	200,000	-	(200,000)	-100.0%
570731 PAYOFF LINE OF CREDIT	-	-	-	-	
570735 LOC LENDER UNUSED FEES	-	-	-	-	
<b>21210 FIVE POINTS LINE OF CREDIT Total</b>	<b>453,354</b>	<b>3,200,000</b>	<b>-</b>	<b>(3,200,000)</b>	<b>-100.0%</b>
<b>21235 GENERAL REVENUE DEBT - 2014</b>					
570710 PRINCIPAL	660,000	690,000	715,000	25,000	3.6%
570720 INTEREST	976,850	950,450	922,850	(27,600)	-2.9%
570730 OTHER DEBT SERVICE	550	550	550	-	0.0%
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>1,637,400</b>	<b>1,641,000</b>	<b>1,638,400</b>	<b>(2,600)</b>	<b>-0.2%</b>
<b>21250 SPEC OBL REV &amp; REF BOND - 2022</b>					
570720 INTEREST	-	-	8,339,975	8,339,975	
570730 OTHER DEBT SERVICE	-	-	3,500	3,500	
570735 LOC LENDER UNUSED FEES	-	-	-	-	
570750 BOND ISSUANCE COSTS	-	-	-	-	
570755 UNDERWRITER'S DISCOUNT	-	-	-	-	
<b>21250 SPEC OBL REV &amp; REF BOND - 2022 Total</b>	<b>-</b>	<b>-</b>	<b>8,343,475</b>	<b>8,343,475</b>	
<b>22500 SALES TAX BONDS</b>					
570710 PRINCIPAL	3,115,000	3,250,000	3,385,000	135,000	4.2%
570720 INTEREST	1,861,888	1,730,663	1,593,313	(137,350)	-7.9%
570730 OTHER DEBT SERVICE	900	1,301	1,301	1	0.0%
<b>22500 SALES TAX BONDS Total</b>	<b>4,977,788</b>	<b>4,981,963</b>	<b>4,979,614</b>	<b>(2,349)</b>	<b>0.0%</b>
<b>22600 CAPITAL IMP REV BOND SER 2021</b>					
570710 PRINCIPAL	2,984,000	-	3,019,000	3,019,000	
570720 INTEREST	197,910	-	127,298	127,298	
570730 OTHER DEBT SERVICE	-	-	3,500	3,500	
<b>22600 CAPITAL IMP REV BOND SER 2021 Total</b>	<b>3,181,910</b>	<b>-</b>	<b>3,149,798</b>	<b>3,149,798</b>	
<b>30600 INFRASTRUCTURE IMP OP FUND</b>					
599998 RESERVE FOR CONTINGENCIES	-	625,000	630,000	5,000	0.8%
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>-</b>	<b>625,000</b>	<b>630,000</b>	<b>5,000</b>	<b>0.8%</b>
<b>32100 NATURAL LANDS/TRAILS</b>					
510120 REGULAR SALARIES & WAGES	36,802	38,879	40,823	1,944	5.0%
510210 SOCIAL SECURITY MATCHING	2,819	2,974	3,123	149	5.0%
510220 RETIREMENT CONTRIBUTIONS	4,104	4,631	5,540	909	19.6%
510230 HEALTH INSURANCE - EMPLOYER	4,929	6,111	6,295	184	3.0%
510240 WORKERS COMPENSATION	44	62	61	(1)	-1.6%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	872	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	42,218	-	-	-	
560680 CONSTRUCTION & DESIGN	14,500	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	517,342	514,158	(3,185)	-0.6%
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>106,288</b>	<b>570,000</b>	<b>570,000</b>	<b>-</b>	<b>0.0%</b>

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>32200 COURTHOUSE PROJECTS FUND</b>					
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
599998 RESERVE FOR CONTINGENCIES	-	11,000	15,000	4,000	36.4%
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>-</b>	<b>11,000</b>	<b>15,000</b>	<b>4,000</b>	<b>36.4%</b>
<b>32300 FIVE POINTS DEVELOPMENT FUND</b>					
530430 UTILITIES	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	134	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	35,472,602	-	-	-	
560680 CONSTRUCTION & DESIGN	50,325	-	-	-	
570720 INTEREST	-	-	-	-	
570735 LOC LENDER UNUSED FEES	80,699	-	-	-	
590910 TRANSFER OUT	1,863,130	-	-	-	
<b>32300 FIVE POINTS DEVELOPMENT FUND Total</b>	<b>37,466,891</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40100 WATER AND SEWER FUND</b>					
510120 REGULAR SALARIES & WAGES	6,440,361	8,524,119	9,311,509	787,390	9.2%
510140 OVERTIME	787,550	661,000	661,000	-	0.0%
510150 SPECIAL PAY	11,508	14,130	12,030	(2,100)	-14.9%
510210 SOCIAL SECURITY MATCHING	532,910	702,662	762,897	60,235	8.6%
510220 RETIREMENT CONTRIBUTIONS	831,069	1,106,330	1,364,133	257,803	23.3%
510230 HEALTH INSURANCE - EMPLOYER	1,368,641	2,204,792	2,414,260	209,468	9.5%
510240 WORKERS COMPENSATION	127,935	168,019	165,492	(2,526)	-1.5%
511000 CONTRA PERSONAL SERVICES	(401,673)	(650,000)	(650,000)	-	0.0%
530310 PROFESSIONAL SERVICES	745,676	2,079,000	1,239,500	(839,500)	-40.4%
530340 OTHER SERVICES	8,820,734	8,913,502	9,459,884	546,382	6.1%
530400 TRAVEL AND PER DIEM	24,389	41,310	46,400	5,090	12.3%
530401 TRAVEL - TRAINING RELATED	218	55,750	55,750	-	0.0%
530410 COMMUNICATIONS	6,509	7,500	7,500	-	0.0%
530420 TRANSPORTATION	1,285	3,155	3,655	500	15.8%
530430 UTILITIES	2,226,789	2,210,520	2,734,942	524,422	23.7%
530439 UTILITIES-OTHER	410,303	511,785	504,005	(7,780)	-1.5%
530440 RENTAL AND LEASES	60,096	98,921	63,921	(35,000)	-35.4%
530450 INSURANCE	252,764	266,119	420,000	153,881	57.8%
530460 REPAIRS AND MAINTENANCE	2,465,148	5,060,950	6,122,500	1,061,550	21.0%
530461 R&M - MAINT OPS	617,606	589,500	627,000	37,500	6.4%
530470 PRINTING AND BINDING	-	4,300	4,500	200	4.7%
530490 OTHER CHARGES/OBLIGATIONS	302,958	398,957	438,825	39,868	10.0%
530493 OTHER CHRGS/OB-BAD DEBT	3,121	150,000	100,000	(50,000)	-33.3%
530494 CREDIT CARD FEES	319,336	250,000	350,000	100,000	40.0%
530510 OFFICE SUPPLIES	17,092	34,300	41,800	7,500	21.9%
530520 OPERATING SUPPLIES	346,310	647,349	619,359	(27,990)	-4.3%
530521 EQUIPMENT \$1000-\$4999	41,734	81,840	36,500	(45,340)	-55.4%
530522 OPERATING SUPPLIES-TECHNOLOGY	153,733	397,900	612,200	214,300	53.9%
530525 CHEMICALS	1,172,707	2,298,000	2,352,500	54,500	2.4%
530540 BOOKS, DUES PUBLICATIONS	16,690	36,960	45,960	9,000	24.4%
530550 TRAINING	73,318	183,300	228,300	45,000	24.5%
530570 DEPRECIATION-BUILDING	1,867,811	-	-	-	
530580 DEPRECIATION-EQUIPMENT	4,646,884	-	-	-	
530590 DEPRECIATION-OTHER	3,464,268	-	-	-	
530690 DEPRECIATION-OTH INFRASTRUCTUR	17,868,241	-	-	-	
540101 INTERNAL SERVICE CHARGES	2,024,103	2,620,372	2,950,908	330,536	12.6%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
540102 OTHER CHRGS/ADMIN FEE CONTRA	1,379,859	1,479,164	1,479,164	-	0.0%
540202 INTERNAL SERVICE FEES TECH	47,222	79,154	82,008	2,853	3.6%
540902 AMORTIZATION	452,652	-	-	-	
540905 OPEB - OTHER POST EMP BENEFITS	(11,029)	-	-	-	
540906 GASB 68 FRS PENSION	139,178	-	-	-	
560620 BUILDINGS	-	11,500	-	(11,500)	-100.0%
560630 IMPROVEMENTS OTH THAN BLD	221,209	-	-	-	
560640 EQUIPMENT	-	-	-	-	
560642 EQUIPMENT >\$4999	1,862,307	393,797	1,595,481	1,201,684	305.2%
560646 CAPITAL SOFTWARE>\$4,999	-	425,000	635,000	210,000	49.4%
560650 CONSTRUCTION IN PROGRESS	54,111	-	800,000	800,000	
570710 PRINCIPAL	-	7,840,000	8,235,000	395,000	5.0%
570720 INTEREST	9,053,695	8,658,865	8,271,675	(387,190)	-4.5%
570727 GASB 87 INTEREST	847	-	-	-	
570730 OTHER DEBT SERVICE	5,200	3,000	3,500	500	16.7%
580811 AID TO GOVT AGENCIES	8,000	15,000	15,000	-	0.0%
590910 TRANSFER OUT	7,434,039	40,179,626	1,000,000	(39,179,626)	-97.5%
599998 RESERVE FOR CONTINGENCIES	-	18,106,298	31,508,942	13,402,644	74.0%
<b>40100 WATER AND SEWER FUND Total</b>	<b>78,295,416</b>	<b>116,863,745</b>	<b>96,733,000</b>	<b>(20,130,745)</b>	<b>-17.2%</b>

## 40102 CONNECTION FEES-WATER

530490 OTHER CHARGES/OBLIGATIONS	-	5,000	5,000	-	0.0%
590910 TRANSFER OUT	500,000	500,000	500,000	-	0.0%
599994 RESERVE FOR CAPITAL	-	3,200,000	3,332,000	132,000	4.1%
<b>40102 CONNECTION FEES-WATER Total</b>	<b>500,000</b>	<b>3,705,000</b>	<b>3,837,000</b>	<b>132,000</b>	<b>3.6%</b>

## 40103 CONNECTION FEES-SEWER

530490 OTHER CHARGES/OBLIGATIONS	-	10,000	10,000	-	0.0%
540904 REIMBURSEMENTS/REFUNDS	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
560690 ENGINEERING COSTS	-	-	-	-	
590910 TRANSFER OUT	900,000	900,000	900,000	-	0.0%
599994 RESERVE FOR CAPITAL	-	13,831,000	14,640,000	809,000	5.8%
599998 RESERVE FOR CONTINGENCIES	-	-	-	-	
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>900,000</b>	<b>14,741,000</b>	<b>15,550,000</b>	<b>809,000</b>	<b>5.5%</b>

## 40105 WATER & SEWER BONDS, SERIES 20

560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 40106 2010 BOND SERIES

560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
<b>40106 2010 BOND SERIES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 40107 WATER & SEWER DEBT SERVICE RES

599993 RESERVE BONDS	-	14,008,275	14,008,275	-	0.0%
<b>40107 WATER &amp; SEWER DEBT SERVICE RES Total</b>	<b>-</b>	<b>14,008,275</b>	<b>14,008,275</b>	<b>-</b>	<b>0.0%</b>

## 40108 WATER & SEWER CAPITAL IMPROVEM

530310 PROFESSIONAL SERVICES	1,992,080	6,031,626	-	(6,031,626)	-100.0%
530340 OTHER SERVICES	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	503,369	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	1,500	-	-	-	
530521 EQUIPMENT \$1000-\$4999	63,452	-	-	-	

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
530522 OPERATING SUPPLIES-TECHNOLOGY	14,086	-	-	-	
560610 LAND	-	-	-	-	
560642 EQUIPMENT >\$4999	-	1,500,000	-	(1,500,000)	-100.0%
560646 CAPITAL SOFTWARE>\$4,999	-	100,000	-	(100,000)	-100.0%
560650 CONSTRUCTION IN PROGRESS	5,340,295	32,038,000	18,190,000	(13,848,000)	-43.2%
560651 PROJECT MANAGEMENT	-	-	-	-	
560680 CONSTRUCTION & DESIGN	87,736	-	-	-	
560690 ENGINEERING COSTS	-	700,000	-	(700,000)	-100.0%
599994 RESERVE FOR CAPITAL	-	-	4,110,000	4,110,000	
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM Total</b>	<b>8,002,517</b>	<b>40,369,626</b>	<b>22,300,000</b>	<b>(18,069,626)</b>	<b>-44.8%</b>

## 40115 WATER & SEWER BOND SER 2015A&B

540902 AMORTIZATION	(1,026,951)	-	-	-	
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B Total</b>	<b>(1,026,951)</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 40119 WATER & SEWER BOND SER 2019

540902 AMORTIZATION	(436,585)	-	-	-	
<b>40119 WATER &amp; SEWER BOND SER 2019 Total</b>	<b>(436,585)</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 40201 SOLID WASTE FUND

510120 REGULAR SALARIES & WAGES	2,632,067	3,562,039	3,850,406	288,367	8.1%
510130 OTHER PERSONAL SERVICES	-	-	-	-	
510140 OVERTIME	715,890	550,000	550,000	-	0.0%
510150 SPECIAL PAY	4,357	5,970	5,670	(300)	-5.0%
510210 SOCIAL SECURITY MATCHING	244,516	314,571	336,631	22,060	7.0%
510220 RETIREMENT CONTRIBUTIONS	398,935	510,277	624,181	113,905	22.3%
510230 HEALTH INSURANCE - EMPLOYER	695,838	1,124,243	1,182,678	58,435	5.2%
510240 WORKERS COMPENSATION	106,154	154,053	142,247	(11,806)	-7.7%
511000 CONTRA PERSONAL SERVICES	(11,534)	-	-	-	
530310 PROFESSIONAL SERVICES	386,213	439,470	383,000	(56,470)	-12.8%
530340 OTHER SERVICES	1,155,772	2,075,200	2,684,500	609,300	29.4%
530400 TRAVEL AND PER DIEM	3,411	650	3,550	2,900	446.2%
530401 TRAVEL - TRAINING RELATED	364	3,800	5,800	2,000	52.6%
530420 TRANSPORTATION	96	200	150	(50)	-25.0%
530430 UTILITIES	88,932	100,000	125,000	25,000	25.0%
530439 UTILITIES-OTHER	95,252	87,500	97,500	10,000	11.4%
530440 RENTAL AND LEASES	663,182	902,700	123,700	(779,000)	-86.3%
530450 INSURANCE	162,760	155,886	210,000	54,114	34.7%
530460 REPAIRS AND MAINTENANCE	1,033,137	1,198,500	861,500	(337,000)	-28.1%
530470 PRINTING AND BINDING	8,029	11,000	11,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,124	3,400	2,000	(1,400)	-41.2%
530493 OTHER CHRGS/OB-BAD DEBT	2,462	1,000	1,000	-	0.0%
530494 CREDIT CARD FEES	31,135	30,000	44,000	14,000	46.7%
530510 OFFICE SUPPLIES	6,258	1,500	7,500	6,000	400.0%
530520 OPERATING SUPPLIES	148,700	308,300	142,800	(165,500)	-53.7%
530521 EQUIPMENT \$1000-\$4999	10,234	37,000	33,500	(3,500)	-9.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	14,450	15,000	13,000	(2,000)	-13.3%
530530 ROAD MATERIALS & SUPPLIES	-	10,000	-	(10,000)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	3,331	7,150	9,150	2,000	28.0%
530550 TRAINING	15,471	46,000	46,000	-	0.0%
530570 DEPRECIATION-BUILDING	427,845	-	-	-	
530580 DEPRECIATION-EQUIPMENT	1,824,301	-	-	-	
530590 DEPRECIATION-OTHER	802,930	-	-	-	
540101 INTERNAL SERVICE CHARGES	2,659,567	3,801,915	4,416,148	614,233	16.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	704,493	751,082	526,082	(225,000)	-30.0%
540202 INTERNAL SERVICE FEES TECH	6,972	17,260	16,644	(616)	-3.6%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
540901 CLOSURE COST ACCRUAL	586,104	-	-	-	
540905 OPEB - OTHER POST EMP BENEFITS	(5,106)	-	-	-	
540906 GASB 68 FRS PENSION	66,809	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-	
560642 EQUIPMENT >\$4999	5,931,972	3,201,413	2,245,976	(955,437)	-29.8%
560646 CAPITAL SOFTWARE>\$4,999	-	760,000	-	(760,000)	-100.0%
560650 CONSTRUCTION IN PROGRESS	313,728	2,607,704	260,000	(2,347,704)	-90.0%
560680 CONSTRUCTION & DESIGN	6,132	-	-	-	
570727 GASB 87 INTEREST	212	-	-	-	
590910 TRANSFER OUT	-	610,460	610,460	-	0.0%
599998 RESERVE FOR CONTINGENCIES	-	10,088,590	9,984,060	(104,530)	-1.0%
<b>40201 SOLID WASTE FUND Total</b>	<b>21,943,495</b>	<b>33,493,833</b>	<b>29,555,833</b>	<b>(3,938,000)</b>	<b>-11.8%</b>

## 40204 LANDFILL MANAGEMENT ESCROW

599998 RESERVE FOR CONTINGENCIES	-	23,390,460	24,160,460	770,000	3.3%
<b>40204 LANDFILL MANAGEMENT ESCROW Total</b>	<b>-</b>	<b>23,390,460</b>	<b>24,160,460</b>	<b>770,000</b>	<b>3.3%</b>

## 40301 WEKIVA GOLF COURSE FUND

530310 PROFESSIONAL SERVICES	18,287	-	-	-	
530340 OTHER SERVICES	46,452	-	-	-	
530439 UTILITIES-OTHER	1,135	-	-	-	
530460 REPAIRS AND MAINTENANCE	456,226	297,563	-	(297,563)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	516,362	1,947,891	1,452,368	(495,523)	-25.4%
530520 OPERATING SUPPLIES	168,234	-	-	-	
530570 DEPRECIATION-BUILDING	32,602	-	-	-	
530590 DEPRECIATION-OTHER	1,570	-	-	-	
560610 LAND	6,105,369	-	-	-	
560620 BUILDINGS	1,175,068	-	-	-	
560630 IMPROVEMENTS OTH THAN BLD	382,300	934,375	-	(934,375)	-100.0%
560650 CONSTRUCTION IN PROGRESS	-	-	2,000,000	2,000,000	
560680 CONSTRUCTION & DESIGN	6,987	-	-	-	
570720 INTEREST	-	52,500	71,310	18,810	35.8%
599998 RESERVE FOR CONTINGENCIES	-	68,894	287,322	218,429	317.1%
<b>40301 WEKIVA GOLF COURSE FUND Total</b>	<b>8,910,592</b>	<b>3,301,222</b>	<b>3,811,000</b>	<b>509,778</b>	<b>15.4%</b>

## 50100 PROPERTY LIABILITY FUND

510120 REGULAR SALARIES & WAGES	176,870	186,653	248,775	62,122	33.3%
510150 SPECIAL PAY	100	300	300	-	0.0%
510210 SOCIAL SECURITY MATCHING	12,937	14,279	19,031	4,752	33.3%
510220 RETIREMENT CONTRIBUTIONS	17,259	18,888	29,379	10,491	55.5%
510230 HEALTH INSURANCE - EMPLOYER	34,094	38,578	56,954	18,376	47.6%
510240 WORKERS COMPENSATION	850	1,167	1,896	729	62.4%
530310 PROFESSIONAL SERVICES	197,319	253,000	317,500	64,500	25.5%
530340 OTHER SERVICES	72,065	70,000	80,000	10,000	14.3%
530400 TRAVEL AND PER DIEM	125	100	125	25	25.0%
530450 INSURANCE	1,663,223	2,160,750	3,205,750	1,045,000	48.4%
530451 BOCC INSURANCE CLAIMS	897,972	850,000	900,000	50,000	5.9%
530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530510 OFFICE SUPPLIES	481	1,500	1,500	-	0.0%
530520 OPERATING SUPPLIES	3,110	4,500	4,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	587	1,725	1,725	-	0.0%
530550 TRAINING	30	2,500	2,500	-	0.0%
540101 INTERNAL SERVICE CHARGES	18,601	19,673	23,761	4,088	20.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	10,176	10,176	10,176	-	0.0%
540202 INTERNAL SERVICE FEES TECH	718	1,357	1,398	42	3.1%

# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
560642 EQUIPMENT >\$4999	22,700	-	31,000	31,000	
560646 CAPITAL SOFTWARE>\$4,999	-	62,500	62,500	-	0.0%
599995 RESERVE SELF INSURANCE (IBNR)	-	1,791,902	1,791,902	-	0.0%
599998 RESERVE FOR CONTINGENCIES	-	1,525,452	1,079,328	(446,124)	-29.2%
<b>50100 PROPERTY LIABILITY FUND Total</b>	<b>3,129,215</b>	<b>7,015,000</b>	<b>7,870,000</b>	<b>855,000</b>	<b>12.2%</b>

## 50200 WORKERS COMPENSATION FUND

510120 REGULAR SALARIES & WAGES	172,209	186,653	248,775	62,122	33.3%
510150 SPECIAL PAY	100	300	300	-	0.0%
510210 SOCIAL SECURITY MATCHING	12,582	14,279	19,031	4,752	33.3%
510220 RETIREMENT CONTRIBUTIONS	16,940	18,888	29,379	10,491	55.5%
510230 HEALTH INSURANCE - EMPLOYER	34,093	38,578	56,954	18,376	47.6%
510240 WORKERS COMPENSATION	768	1,167	1,896	729	62.4%
530310 PROFESSIONAL SERVICES	2,500	5,000	69,500	64,500	1290.0%
530340 OTHER SERVICES	157,000	160,000	159,000	(1,000)	-0.6%
530400 TRAVEL AND PER DIEM	-	50	50	-	0.0%
530450 INSURANCE	1,019,854	680,000	540,000	(140,000)	-20.6%
530451 BOCC INSURANCE CLAIMS	1,035,575	2,100,000	2,100,000	-	0.0%
530510 OFFICE SUPPLIES	-	200	200	-	0.0%
540101 INTERNAL SERVICE CHARGES	12,137	10,377	10,393	16	0.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	17,610	20,004	20,004	-	0.0%
540202 INTERNAL SERVICE FEES TECH	603	584	632	48	8.2%
560646 CAPITAL SOFTWARE>\$4,999	-	62,500	62,500	-	0.0%
599995 RESERVE SELF INSURANCE (IBNR)	-	4,481,986	4,481,986	-	0.0%
599998 RESERVE FOR CONTINGENCIES	-	624,433	974,400	349,967	56.0%
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>2,481,971</b>	<b>8,405,000</b>	<b>8,775,000</b>	<b>370,000</b>	<b>4.4%</b>

## 50300 HEALTH INSURANCE FUND

510120 REGULAR SALARIES & WAGES	243,399	320,636	332,074	11,438	3.6%
510140 OVERTIME	117	-	-	-	
510150 SPECIAL PAY	1,400	1,125	825	(300)	-26.7%
510210 SOCIAL SECURITY MATCHING	18,260	24,529	25,404	875	3.6%
510220 RETIREMENT CONTRIBUTIONS	34,135	45,883	53,673	7,790	17.0%
510230 HEALTH INSURANCE - EMPLOYER	77,315	53,506	61,382	7,876	14.7%
510240 WORKERS COMPENSATION	320	513	498	(15)	-2.9%
530310 PROFESSIONAL SERVICES	101,817	111,000	115,000	4,000	3.6%
530340 OTHER SERVICES	1,006,579	983,780	983,980	200	0.0%
530400 TRAVEL AND PER DIEM	-	1,050	1,050	-	0.0%
530440 RENTAL AND LEASES	-	404	404	-	0.0%
530450 INSURANCE	1,433,239	2,400,600	1,667,000	(733,600)	-30.6%
530451 BOCC INSURANCE CLAIMS	16,962,131	22,000,000	21,500,000	(500,000)	-2.3%
530452 OTHER ENTITY INSURANCE CLAIMS	4,576,387	3,800,000	5,500,000	1,700,000	44.7%
530460 REPAIRS AND MAINTENANCE	1,512	10,000	10,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	7,516	170,000	20,000	(150,000)	-88.2%
530510 OFFICE SUPPLIES	-	250	250	-	0.0%
530520 OPERATING SUPPLIES	1,484	7,350	6,550	(800)	-10.9%
530521 EQUIPMENT \$1000-\$4999	5,000	-	10,000	10,000	
530522 OPERATING SUPPLIES-TECHNOLOGY	570	-	7,000	7,000	
530540 BOOKS, DUES PUBLICATIONS	129	500	500	-	0.0%
530550 TRAINING	585	1,400	1,400	-	0.0%
540101 INTERNAL SERVICE CHARGES	3,747	7,588	8,406	818	10.8%



# DETAIL OF USES BY FUND

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
540102 OTHER CHRGS/ADMIN FEE CONTRA	20,350	20,351	20,351	-	0.0%
540202 INTERNAL SERVICE FEES TECH	427	817	870	52	6.4%
560650 CONSTRUCTION IN PROGRESS	-	50,000	-	(50,000)	-100.0%
599995 RESERVE SELF INSURANCE (IBNR)	-	4,201,000	2,415,204	(1,785,796)	-42.5%
599998 RESERVE FOR CONTINGENCIES	-	9,132,718	11,188,180	2,055,462	22.5%
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>24,496,420</b>	<b>43,345,000</b>	<b>43,930,000</b>	<b>585,000</b>	<b>1.3%</b>
<b>60301 BOCC AGENCY FUND</b>					
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	38,000	38,000	-	0.0%
530520 OPERATING SUPPLIES	280	-	-	-	-
<b>60301 BOCC AGENCY FUND Total</b>	<b>280</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.0%</b>
<b>60303 LIBRARIES-DESIGNATED</b>					
530340 OTHER SERVICES	2,000	-	-	-	-
530440 RENTAL AND LEASES	-	-	-	-	-
530460 REPAIRS AND MAINTENANCE	938	-	-	-	-
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	-
530520 OPERATING SUPPLIES	18,669	50,000	50,000	-	0.0%
530521 EQUIPMENT \$1000-\$4999	7,700	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	6,000	-	-	-	-
530540 BOOKS, DUES PUBLICATIONS	3,600	-	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	-	-	-	-	-
560642 EQUIPMENT >\$4999	-	-	-	-	-
560660 LIBRARY BOOKS & MATERIALS	442	-	-	-	-
580811 AID TO GOVT AGENCIES	-	-	-	-	-
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>39,348</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.0%</b>
<b>60304 ANIMAL CONTROL</b>					
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	-
530520 OPERATING SUPPLIES	2,163	-	-	-	-
560620 BUILDINGS	-	-	-	-	-
560630 IMPROVEMENTS OTH THAN BLD	12,853	-	45,000	45,000	-
560642 EQUIPMENT >\$4999	-	-	-	-	-
<b>60304 ANIMAL CONTROL Total</b>	<b>15,015</b>	<b>-</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>
<b>60305 HISTORICAL COMMISSION</b>					
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	24,000	24,000	-	0.0%
<b>60305 HISTORICAL COMMISSION Total</b>	<b>-</b>	<b>24,000</b>	<b>24,000</b>	<b>-</b>	<b>0.0%</b>
<b>60308 ADULT DRUG COURT</b>					
530490 OTHER CHARGES/OBLIGATIONS	14,689	-	-	-	-
530520 OPERATING SUPPLIES	8,829	-	-	-	-
<b>60308 ADULT DRUG COURT Total</b>	<b>23,518</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
530510 OFFICE SUPPLIES	1,681	-	-	-	-
530520 OPERATING SUPPLIES	85	-	-	-	-
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>1,766</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>731,229,377</b>	<b>992,480,753</b>	<b>1,071,338,637</b>	<b>78,857,884</b>	<b>7.9%</b>

# BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>				
<b>REVENUES</b>				
TAXES	(225,230,300)	(247,183,100)	(21,952,800)	9.7%
PERMITS FEES & SPECIAL ASM	(110,300)	(63,300)	47,000	-42.6%
INTERGOVERNMENTAL REVENUE	(42,011,500)	(48,206,500)	(6,195,000)	14.7%
CHARGES FOR SERVICES	(9,791,524)	(9,597,980)	193,544	-2.0%
JUDGEMENTS FINES & FORFEIT	(623,000)	(549,000)	74,000	-11.9%
MISCELLANEOUS REVENUES	(2,079,550)	(6,832,550)	(4,753,000)	228.6%
OTHER SOURCES	(2,506,650)	(2,506,650)	-	0.0%
<b>REVENUES Total</b>	<b>(282,352,824)</b>	<b>(314,939,080)</b>	<b>(32,586,256)</b>	<b>11.5%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	52,815,390	54,740,024	1,924,634	3.6%
OPERATING EXPENDITURES	41,979,552	43,945,073	1,965,521	4.7%
INTERNAL SERVICE CHARGES	21,862,864	22,884,565	1,021,701	4.7%
COST ALLOCATION (CONTRA)	(45,957,884)	(47,656,034)	(1,698,150)	3.7%
CAPITAL OUTLAY	2,522,600	3,020,210	497,610	19.7%
GRANTS & AIDS	10,640,561	11,123,032	482,471	4.5%
INTERFUND TRANSFERS OUT	19,889,032	43,436,928	23,547,896	118.4%
CONSTITUTIONAL TRANSFERS	178,578,247	193,462,293	14,884,045	8.3%
<b>EXPENDITURES Total</b>	<b>282,330,362</b>	<b>324,956,090</b>	<b>42,625,728</b>	<b>15.1%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(22,462)</b>	<b>10,017,010</b>	<b>10,039,472</b>	<b>-44695.4%</b>
<b>FUND BALANCE</b>	(58,000,000)	(70,000,000)	(12,000,000)	20.7%
<b>RESERVES</b>	58,022,462	59,982,990	1,960,528	3.4%
<i>Fund Balance increase due to un-expended projects being carried forward</i>				
<b>00101 POLICE EDUCATION FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(124,500)	(124,500)	-	0.0%
<b>REVENUES Total</b>	<b>(124,500)</b>	<b>(124,500)</b>	-	<b>0.0%</b>
<b>EXPENDITURES</b>				
CONSTITUTIONAL TRANSFERS	150,000	150,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>150,000</b>	<b>150,000</b>	-	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>25,500</b>	<b>25,500</b>	-	<b>0.0%</b>
<b>FUND BALANCE</b>	(25,500)	(25,500)	-	0.0%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00103 NATURAL LAND ENDOWMENT FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(50,000)	(50,000)	-	0.0%
MISCELLANEOUS REVENUES	(12,500)	(12,500)	-	0.0%
<b>REVENUES Total</b>	<b>(62,500)</b>	<b>(62,500)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	212,165	62,500	(149,665)	-70.5%
<b>EXPENDITURES Total</b>	<b>212,165</b>	<b>62,500</b>	<b>(149,665)</b>	<b>-70.5%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>149,665</b>	<b>-</b>	<b>(149,665)</b>	<b>-100.0%</b>
<b>FUND BALANCE</b>	(149,665)	-	149,665	-100.0%

### 00104 BOATING IMPROVEMENT FUND

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(55,000)	(50,000)	5,000	-9.1%
<b>REVENUES Total</b>	<b>(55,000)</b>	<b>(50,000)</b>	<b>5,000</b>	<b>-9.1%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(55,000)</b>	<b>(50,000)</b>	<b>5,000</b>	<b>-9.1%</b>
<b>FUND BALANCE</b>	(425,000)	-	425,000	-100.0%
<b>RESERVES</b>	480,000	50,000	(430,000)	-89.6%

### 00105 SEMINOLE FOREVER FUND

<b>REVENUES</b>				
OTHER SOURCES	-	(3,832,469)	(3,832,469)	
<b>REVENUES Total</b>	<b>-</b>	<b>(3,832,469)</b>	<b>(3,832,469)</b>	
<b>CHANGE IN FUND BALANCE</b>	<b>-</b>	<b>(3,832,469)</b>	<b>(3,832,469)</b>	
<b>RESERVES</b>	<b>-</b>	3,832,469	3,832,469	

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

### 00108 FACILITIES MAINTENANCE FUND

<b>REVENUES</b>				
OTHER SOURCES	(3,470,774)	(7,611,551)	(4,140,777)	119.3%
<b>REVENUES Total</b>	<b>(3,470,774)</b>	<b>(7,611,551)</b>	<b>(4,140,777)</b>	<b>119.3%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	2,439,271	539,234	(1,900,037)	-77.9%
CAPITAL OUTLAY	601,565	6,695,267	6,093,702	1013.0%
<b>EXPENDITURES Total</b>	<b>3,040,836</b>	<b>7,234,501</b>	<b>4,193,665</b>	<b>137.9%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>(429,938)</b>	<b>(377,050)</b>	<b>52,888</b>	<b>-12.3%</b>
<b>FUND BALANCE</b>	(100,000)	(500,000)	(400,000)	400.0%
<b>RESERVES</b>	529,938	877,050	347,112	65.5%

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

### **00109 FLEET REPLACEMENT FUND**

<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(100,000)	(50,000)	50,000	-50.0%
OTHER SOURCES	(1,537,363)	(2,131,464)	(594,101)	38.6%
<b>REVENUES Total</b>	<b>(1,637,363)</b>	<b>(2,181,464)</b>	<b>(544,101)</b>	<b>33.2%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	46,933	-	(46,933)	-100.0%
CAPITAL OUTLAY	1,664,329	1,951,464	287,136	17.3%
<b>EXPENDITURES Total</b>	<b>1,711,261</b>	<b>1,951,464</b>	<b>240,203</b>	<b>14.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>73,898</b>	<b>(230,000)</b>	<b>(303,898)</b>	<b>-411.2%</b>
<b>FUND BALANCE</b>	(335,000)	(225,000)	110,000	-32.8%
<b>RESERVES</b>	261,102	455,000	193,898	74.3%

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

### **00110 ADULT DRUG COURT GRANT FUND**

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(399,551)	-	399,551	-100.0%
<b>REVENUES Total</b>	<b>(399,551)</b>	<b>-</b>	<b>399,551</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	304,716	-	(304,716)	-100.0%
INTERNAL SERVICE CHARGES	94,835	-	(94,835)	-100.0%
<b>EXPENDITURES Total</b>	<b>399,551</b>	<b>-</b>	<b>(399,551)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>-</b>	<b>-</b>	<b>-</b>	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>00111 TECHNOLOGY REPLACEMENT FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(148,554)	(148,554)	-	0.0%
OTHER SOURCES	(422,244)	(422,244)	-	0.0%
<b>REVENUES Total</b>	<b>(570,798)</b>	<b>(570,798)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	1,055,682	1,080,346	24,664	2.3%
COST ALLOCATION (CONTRA)	(634,485)	(630,629)	3,856	-0.6%
CAPITAL OUTLAY	-	221,081	221,081	
<b>EXPENDITURES Total</b>	<b>421,197</b>	<b>670,798</b>	<b>249,601</b>	<b>59.3%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(149,601)</b>	<b>100,000</b>	<b>249,601</b>	<b>-166.8%</b>
<b>FUND BALANCE</b>	(280,000)	(100,000)	180,000	-64.3%
<b>RESERVES</b>	429,601	-	(429,601)	-100.0%

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

### 00112 MAJOR PROJECTS FUND

<b>REVENUES</b>				
OTHER SOURCES	(13,833,333)	(18,753,334)	(4,920,001)	35.6%
<b>REVENUES Total</b>	<b>(13,833,333)</b>	<b>(18,753,334)</b>	<b>(4,920,001)</b>	<b>35.6%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	545,235	-	(545,235)	-100.0%
CAPITAL OUTLAY	261,765	4,920,000	4,658,235	1779.5%
INTERFUND TRANSFERS OUT	13,833,333	13,833,334	1	0.0%
<b>EXPENDITURES Total</b>	<b>14,640,333</b>	<b>18,753,334</b>	<b>4,113,001</b>	<b>28.1%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>807,000</b>	<b>-</b>	<b>(807,000)</b>	<b>-100.0%</b>
<b>FUND BALANCE</b>	(807,000)	-	807,000	-100.0%

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

### 00113 COUNTYWIDE UTILITIES

<b>REVENUES</b>				
OTHER SOURCES	-	(1,925,000)	(1,925,000)	
<b>REVENUES Total</b>	<b>-</b>	<b>(1,925,000)</b>	<b>(1,925,000)</b>	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	-	1,925,000	1,925,000	
<b>EXPENDITURES Total</b>	-	<b>1,925,000</b>	<b>1,925,000</b>	

**CHANGE IN FUND BALANCE**

-                      -                      -

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

### 10101 TRANSPORTATION TRUST FUND

**REVENUES**

TAXES	(9,376,000)	(10,221,000)	(845,000)	9.0%
INTERGOVERNMENTAL REVENUE	(5,425,000)	(5,789,596)	(364,596)	6.7%
CHARGES FOR SERVICES	(1,777,902)	(1,777,902)	-	0.0%
MISCELLANEOUS REVENUES	(95,000)	(160,000)	(65,000)	68.4%
OTHER SOURCES	(5,325,557)	(5,436,784)	(111,227)	2.1%
<b>REVENUES Total</b>	<b>(21,999,459)</b>	<b>(23,385,282)</b>	<b>(1,385,823)</b>	<b>6.3%</b>

**EXPENDITURES**

PERSONNEL SERVICES	14,374,525	15,463,100	1,088,576	7.6%
OPERATING EXPENDITURES	6,225,753	6,787,031	561,278	9.0%
INTERNAL SERVICE CHARGES	4,876,518	5,345,420	468,902	9.6%
COST ALLOCATION (CONTRA)	(5,083,305)	(5,076,342)	6,963	-0.1%
CAPITAL OUTLAY	4,112,239	2,964,466	(1,147,773)	-27.9%
GRANTS & AIDS	244,338	247,154	2,816	1.2%
CONSTITUTIONAL TRANSFERS	36,244	39,857	3,614	10.0%
<b>EXPENDITURES Total</b>	<b>24,786,311</b>	<b>25,770,686</b>	<b>984,375</b>	<b>4.0%</b>

**CHANGE IN FUND BALANCE**

**2,786,852                      2,385,404                      (401,448)                      -14.4%**

<b>FUND BALANCE</b>	(2,786,852)	(3,000,000)	(213,148)	7.6%
<b>RESERVES</b>	-	614,596	614,596	

### 10102 NINTH-CENT FUEL TAX FUND

**REVENUES**

TAXES	(1,800,000)	(2,100,000)	(300,000)	16.7%
OTHER SOURCES	(8,825,196)	(10,184,420)	(1,359,224)	15.4%
<b>REVENUES Total</b>	<b>(10,625,196)</b>	<b>(12,284,420)</b>	<b>(1,659,224)</b>	<b>15.6%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
GRANTS & AIDS	10,625,196	11,794,422	1,169,226	11.0%
<b>EXPENDITURES Total</b>	<b>10,625,196</b>	<b>11,794,422</b>	<b>1,169,226</b>	<b>11.0%</b>
<b>CHANGE IN FUND BALANCE</b>	-	<b>(489,998)</b>	<b>(489,998)</b>	
<b>FUND BALANCE</b>	-	(10,000)	(10,000)	
<b>RESERVES</b>	-	499,998	499,998	

### 10103 SUNRAIL OPERATIONS

<b>REVENUES</b>				
OTHER SOURCES	-	(500,000)	(500,000)	
<b>REVENUES Total</b>	-	<b>(500,000)</b>	<b>(500,000)</b>	
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	-	500,000	500,000	
<b>EXPENDITURES Total</b>	-	<b>500,000</b>	<b>500,000</b>	
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 10400 BUILDING PROGRAM

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(5,545,000)	(5,060,000)	485,000	-8.7%
CHARGES FOR SERVICES	(1,210,500)	(1,134,500)	76,000	-6.3%
MISCELLANEOUS REVENUES	(291,500)	(281,000)	10,500	-3.6%
<b>REVENUES Total</b>	<b>(7,047,000)</b>	<b>(6,475,500)</b>	<b>571,500</b>	<b>-8.1%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	5,754,348	6,200,335	445,987	7.8%
OPERATING EXPENDITURES	709,374	649,175	(60,199)	-8.5%
INTERNAL SERVICE CHARGES	1,004,893	1,083,796	78,902	7.9%
CAPITAL OUTLAY	500,000	771,800	271,800	54.4%
<b>EXPENDITURES Total</b>	<b>7,968,615</b>	<b>8,705,106</b>	<b>736,491</b>	<b>9.2%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>921,615</b>	<b>2,229,606</b>	<b>1,307,991</b>	<b>141.9%</b>
<b>FUND BALANCE</b>	(6,700,000)	(5,000,000)	1,700,000	-25.4%
<b>RESERVES</b>	5,778,385	2,770,394	(3,007,991)	-52.1%

Reduction in fund balance is due to a planned spend down of approved projects.

# BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND</b>				
<b>REVENUES</b>				
TAXES	(3,301,390)	(3,900,000)	(598,610)	18.1%
MISCELLANEOUS REVENUES	(25,000)	(30,000)	(5,000)	20.0%
<b>REVENUES Total</b>	<b>(3,326,390)</b>	<b>(3,930,000)</b>	<b>(603,610)</b>	<b>18.1%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	62,727	66,155	3,427	5.5%
OPERATING EXPENDITURES	697,525	725,225	27,700	4.0%
INTERNAL SERVICE CHARGES	10,000	10,000	-	0.0%
CAPITAL OUTLAY	52,000	-	(52,000)	-100.0%
DEBT SERVICE	100,000	100,000	-	0.0%
GRANTS & AIDS	325,000	350,000	25,000	7.7%
INTERFUND TRANSFERS OUT	1,911,833	1,909,233	(2,600)	-0.1%
<b>EXPENDITURES Total</b>	<b>3,159,085</b>	<b>3,160,613</b>	<b>1,527</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(167,305)</b>	<b>(769,387)</b>	<b>(602,083)</b>	<b>359.9%</b>
<b>FUND BALANCE</b>	(2,750,000)	(5,200,000)	(2,450,000)	89.1%
<b>RESERVES</b>	2,917,305	5,969,387	3,052,083	104.6%

Increase in fund balance is for anticipated future capital projects (field replacement at Sports Complex)

## 11001 TOURISM SPORTS 4 & 6 CENT FUND

<b>REVENUES</b>				
TAXES	(2,200,927)	(2,600,000)	(399,073)	18.1%
MISCELLANEOUS REVENUES	(12,500)	(12,500)	-	0.0%
<b>REVENUES Total</b>	<b>(2,213,427)</b>	<b>(2,612,500)</b>	<b>(399,073)</b>	<b>18.0%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	927,574	1,011,862	84,288	9.1%
OPERATING EXPENDITURES	1,280,363	1,342,577	62,214	4.9%
INTERNAL SERVICE CHARGES	116,406	123,101	6,695	5.8%
GRANTS & AIDS	50,000	50,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>2,374,342</b>	<b>2,527,540</b>	<b>153,197</b>	<b>6.5%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>160,915</b>	<b>(84,960)</b>	<b>(245,876)</b>	<b>-152.8%</b>
<b>FUND BALANCE</b>	(875,000)	(2,100,000)	(1,225,000)	140.0%
<b>RESERVES</b>	714,085	2,184,960	1,470,876	206.0%

Increase in fund balance is for anticipated future capital projects (field replacement at Sports Complex)



## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11200 FIRE PROTECTION FUND</b>				
<b>REVENUES</b>				
TAXES	(84,780,000)	(93,230,000)	(8,450,000)	10.0%
PERMITS FEES & SPECIAL ASM	(50,000)	-	50,000	-100.0%
INTERGOVERNMENTAL REVENUE	(135,000)	(160,000)	(25,000)	18.5%
CHARGES FOR SERVICES	(10,390,711)	(11,200,000)	(809,289)	7.8%
MISCELLANEOUS REVENUES	(245,000)	(520,000)	(275,000)	112.2%
OTHER SOURCES	(19,784)	(50,000)	(30,216)	152.7%
<b>REVENUES Total</b>	<b>(95,620,495)</b>	<b>(105,160,000)</b>	<b>(9,539,505)</b>	<b>10.0%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	62,747,214	68,573,295	5,826,081	9.3%
OPERATING EXPENDITURES	6,996,483	7,375,933	379,450	5.4%
INTERNAL SERVICE CHARGES	8,444,886	9,093,177	648,290	7.7%
CAPITAL OUTLAY	2,365,700	7,821,447	5,455,747	230.6%
GRANTS & AIDS	731,636	785,000	53,364	7.3%
INTERFUND TRANSFERS OUT	422,244	422,244	-	0.0%
CONSTITUTIONAL TRANSFERS	1,295,692	1,411,156	115,465	8.9%
<b>EXPENDITURES Total</b>	<b>83,003,855</b>	<b>95,482,252</b>	<b>12,478,397</b>	<b>15.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(12,616,640)</b>	<b>(9,677,748)</b>	<b>2,938,892</b>	<b>-23.3%</b>
<b>FUND BALANCE</b>	(15,500,000)	(25,000,000)	(9,500,000)	61.3%
<b>RESERVES</b>	28,116,640	34,677,748	6,561,108	23.3%

Increase in fund balance is for anticipated future capital projects (future fire stations)

### 11400 COURT SUPP TECH FEE (ARTV)

<b>REVENUES</b>				
CHARGES FOR SERVICES	(1,050,000)	(500,000)	550,000	-52.4%
MISCELLANEOUS REVENUES	-	(4,000)	(4,000)	
OTHER SOURCES	(219,365)	(859,824)	(640,459)	292.0%
<b>REVENUES Total</b>	<b>(1,269,365)</b>	<b>(1,363,824)</b>	<b>(94,459)</b>	<b>7.4%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	418,970	473,504	54,534	13.0%
OPERATING EXPENDITURES	705,567	822,022	116,455	16.5%
CAPITAL OUTLAY	79,134	68,298	(10,836)	-13.7%
GRANTS & AIDS	65,694	-	(65,694)	-100.0%
<b>EXPENDITURES Total</b>	<b>1,269,365</b>	<b>1,363,824</b>	<b>94,459</b>	<b>7.4%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>-150.0%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11500 1991 INFRASTRUCTURE SALES TAX</b>				
<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(100,000)	(500,000)	(400,000)	400.0%
<b>REVENUES Total</b>	<b>(100,000)</b>	<b>(500,000)</b>	<b>(400,000)</b>	<b>400.0%</b>
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	-	500,000	500,000	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	
<b>CHANGE IN FUND BALANCE</b>	<b>(100,000)</b>	<b>-</b>	<b>100,000</b>	<b>-100.0%</b>
<b>FUND BALANCE</b>	(3,000,000)	-	3,000,000	-100.0%
<b>RESERVES</b>	3,100,000	-	(3,100,000)	-100.0%

*This fund is no longer collecting revenues. Fund balance reductions are anticipated.*

### 11541 2001 INFRASTRUCTURE SALES TAX

<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(100,000)	(150,000)	(50,000)	50.0%
<b>REVENUES Total</b>	<b>(100,000)</b>	<b>(150,000)</b>	<b>(50,000)</b>	<b>50.0%</b>
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	4,702,555	2,550,000	(2,152,555)	-45.8%
<b>EXPENDITURES Total</b>	<b>4,702,555</b>	<b>2,550,000</b>	<b>(2,152,555)</b>	<b>-45.8%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>4,602,555</b>	<b>2,400,000</b>	<b>(2,202,555)</b>	<b>-47.9%</b>
<b>FUND BALANCE</b>	(10,500,000)	(2,400,000)	8,100,000	-77.1%
<b>RESERVES</b>	5,897,445	-	(5,897,445)	-100.0%

*This fund is no longer collecting revenues. Fund balance reductions are anticipated.*

### 11560 2014 INFRASTRUCTURE SALES TAX

<b>REVENUES</b>				
TAXES	(50,000,000)	(58,000,000)	(8,000,000)	16.0%
MISCELLANEOUS REVENUES	(1,000,000)	(1,200,000)	(200,000)	20.0%
<b>REVENUES Total</b>	<b>(51,000,000)</b>	<b>(59,200,000)</b>	<b>(8,200,000)</b>	<b>16.1%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	751,240	492,030	(259,210)	-34.5%
INTERNAL SERVICE CHARGES	5,083,305	5,076,342	(6,963)	-0.1%
CAPITAL OUTLAY	45,583,463	55,294,178	9,710,715	21.3%
GRANTS & AIDS	-	2,232,505	2,232,505	
<b>EXPENDITURES Total</b>	<b>51,418,008</b>	<b>63,095,055</b>	<b>11,677,047</b>	<b>22.7%</b>
<b>CHANGE IN FUND BALANCE</b>				
<b>FUND BALANCE</b>	(5,700,000)	(22,000,000)	(16,300,000)	286.0%
<b>RESERVES</b>	5,281,992	18,104,945	12,822,953	242.8%

### 11641 PUBLIC WORKS-INTERLOCAL AGREEM

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(437,500)	-	437,500	-100.0%
<b>REVENUES Total</b>	<b>(437,500)</b>	<b>-</b>	<b>437,500</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	437,500	-	(437,500)	-100.0%
<b>EXPENDITURES Total</b>	<b>437,500</b>	<b>-</b>	<b>(437,500)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### 11800 EMS TRUST FUND

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(20,877)	-	20,877	-100.0%
<b>REVENUES Total</b>	<b>(20,877)</b>	<b>-</b>	<b>20,877</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	20,877	-	(20,877)	-100.0%
<b>EXPENDITURES Total</b>	<b>20,877</b>	<b>-</b>	<b>(20,877)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### 11901 COMMUNITY DEVELOPMEN BLK GRANT

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(2,272,901)	(2,176,335)	96,566	-4.2%
<b>REVENUES Total</b>	<b>(2,272,901)</b>	<b>(2,176,335)</b>	<b>96,566</b>	<b>-4.2%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	81,070	435,267	354,197	436.9%
INTERNAL SERVICE CHARGES	425,000	-	(425,000)	-100.0%
CAPITAL OUTLAY	30,450	-	(30,450)	-100.0%
GRANTS & AIDS	1,736,381	1,741,068	4,687	0.3%
<b>EXPENDITURES Total</b>	<b>2,272,901</b>	<b>2,176,335</b>	<b>(96,566)</b>	<b>-4.2%</b>

**CHANGE IN FUND BALANCE**

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### 11902 HOME PROGRAM GRANT

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(1,056,247)	(987,771)	68,476	-6.5%
<b>REVENUES Total</b>	<b>(1,056,247)</b>	<b>(987,771)</b>	<b>68,476</b>	<b>-6.5%</b>

<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	36,224	98,777	62,553	172.7%
INTERNAL SERVICE CHARGES	154,000	-	(154,000)	-100.0%
GRANTS & AIDS	866,023	888,994	22,971	2.7%
<b>EXPENDITURES Total</b>	<b>1,056,247</b>	<b>987,771</b>	<b>(68,476)</b>	<b>-6.5%</b>

**CHANGE IN FUND BALANCE**

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### 11904 EMERGENCY SHELTER GRANTS

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(184,741)	(190,975)	(6,234)	3.4%
<b>REVENUES Total</b>	<b>(184,741)</b>	<b>(190,975)</b>	<b>(6,234)</b>	<b>3.4%</b>

<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	13,855	14,323	468	3.4%
GRANTS & AIDS	170,886	176,652	5,766	3.4%
<b>EXPENDITURES Total</b>	<b>184,741</b>	<b>190,975</b>	<b>6,234</b>	<b>3.4%</b>

**CHANGE IN FUND BALANCE**

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### 11905 COMMUNITY SVC BLOCK GRANT

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(413,378)	-	413,378	-100.0%
<b>REVENUES Total</b>	<b>(413,378)</b>	<b>-</b>	<b>413,378</b>	<b>-100.0%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	51,081	-	(51,081)	-100.0%
INTERNAL SERVICE CHARGES	362,297	-	(362,297)	-100.0%
<b>EXPENDITURES Total</b>	<b>413,378</b>	<b>-</b>	<b>(413,378)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### 11908 DISASTER PREPAREDNESS

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(116,628)	(225,623)	(108,995)	93.5%
<b>REVENUES Total</b>	<b>(116,628)</b>	<b>(225,623)</b>	<b>(108,995)</b>	<b>93.5%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	63,628	225,623	161,995	254.6%
INTERNAL SERVICE CHARGES	53,000	-	(53,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>116,628</b>	<b>225,623</b>	<b>108,995</b>	<b>93.5%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### 11909 MOSQUITO CONTROL GRANT

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(78,579)	(78,579)	-	0.0%
<b>REVENUES Total</b>	<b>(78,579)</b>	<b>(78,579)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	9,580	78,579	68,999	720.2%
INTERNAL SERVICE CHARGES	68,999	-	(68,999)	-100.0%
<b>EXPENDITURES Total</b>	<b>78,579</b>	<b>78,579</b>	<b>-</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### 11912 PUBLIC SAFETY GRANTS (STATE)

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	-	(402,800)	(402,800)	
<b>REVENUES Total</b>	<b>-</b>	<b>(402,800)</b>	<b>(402,800)</b>	
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	-	402,800	402,800	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>402,800</b>	<b>402,800</b>	
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11916 PUBLIC WORKS GRANTS</b>				
<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(1,668,000)	(13,069,110)	(11,401,110)	683.5%
<b>REVENUES Total</b>	<b>(1,668,000)</b>	<b>(13,069,110)</b>	<b>(11,401,110)</b>	<b>683.5%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	-	1,000,000	1,000,000	
CAPITAL OUTLAY	1,668,000	12,069,110	10,401,110	623.6%
<b>EXPENDITURES Total</b>	<b>1,668,000</b>	<b>13,069,110</b>	<b>11,401,110</b>	<b>683.5%</b>
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 11917 LEISURE SERVICES GRANTS

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	-	(100,000)	(100,000)	
<b>REVENUES Total</b>	<b>-</b>	<b>(100,000)</b>	<b>(100,000)</b>	
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	-	100,000	100,000	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 11919 COMMUNITY SVC GRANTS

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(624,371)	(671,759)	(47,388)	7.6%
<b>REVENUES Total</b>	<b>(624,371)</b>	<b>(671,759)</b>	<b>(47,388)</b>	<b>7.6%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	19,855	19,855	-	0.0%
GRANTS & AIDS	604,516	651,904	47,388	7.8%
<b>EXPENDITURES Total</b>	<b>624,371</b>	<b>671,759</b>	<b>47,388</b>	<b>7.6%</b>
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 11920 NEIGHBOR STABIL PROGRAM GRANT

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	-	(50,010)	(50,010)	
<b>REVENUES Total</b>	<b>-</b>	<b>(50,010)</b>	<b>(50,010)</b>	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
GRANTS & AIDS	-	50,010	50,010	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>50,010</b>	<b>50,010</b>	
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### **11925 DCF REINVESTMENT GRANT FUND**

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(60,000)	-	60,000	-100.0%
<b>REVENUES Total</b>	<b>(60,000)</b>	<b>-</b>	<b>60,000</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
INTERNAL SERVICE CHARGES	60,000	-	(60,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>60,000</b>	<b>-</b>	<b>(60,000)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### **11930 RESOURCE MANAGEMENT GRANTS**

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	-	(1,837,426)	(1,837,426)	
<b>REVENUES Total</b>	<b>-</b>	<b>(1,837,426)</b>	<b>(1,837,426)</b>	
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	-	1,619,026	1,619,026	
GRANTS & AIDS	-	218,400	218,400	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>1,837,426</b>	<b>1,837,426</b>	
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### **11932 MISCELLANEOUS GRANTS**

<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(25,000)	-	25,000	-100.0%
<b>REVENUES Total</b>	<b>(25,000)</b>	<b>-</b>	<b>25,000</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	25,000	-	(25,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA</b>				
<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(13,833,333)	(13,833,334)	(1)	0.0%
<b>REVENUES Total</b>	<b>(13,833,333)</b>	<b>(13,833,334)</b>	<b>(1)</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
INTERFUND TRANSFERS OUT	13,833,333	13,833,334	1	0.0%
<b>EXPENDITURES Total</b>	<b>13,833,333</b>	<b>13,833,334</b>	<b>1</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	-	-	-	
<b>11940 ENVIRONMENTAL SERVICES GRANTS</b>				
<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	-	(1,000,000)	(1,000,000)	
<b>REVENUES Total</b>	-	<b>(1,000,000)</b>	<b>(1,000,000)</b>	
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	-	1,000,000	1,000,000	
<b>EXPENDITURES Total</b>	-	<b>1,000,000</b>	<b>1,000,000</b>	
<b>CHANGE IN FUND BALANCE</b>	-	-	-	
<b>12023 SHIP AFFORDABLE HOUSING 22/23</b>				
<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(56,213)	-	56,213	-100.0%
<b>REVENUES Total</b>	<b>(56,213)</b>	-	<b>56,213</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
INTERNAL SERVICE CHARGES	56,213	-	(56,213)	-100.0%
<b>EXPENDITURES Total</b>	<b>56,213</b>	-	<b>(56,213)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>	-	-	-	
<b>12200 ARBOR VIOLATION TRUST FUND</b>				
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	237,378	250,863	13,485	5.7%
<b>EXPENDITURES Total</b>	<b>237,378</b>	<b>250,863</b>	<b>13,485</b>	<b>5.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>237,378</b>	<b>250,863</b>	<b>13,485</b>	<b>5.7%</b>
<b>FUND BALANCE</b>	<b>(237,378)</b>	<b>(250,863)</b>	<b>(13,485)</b>	<b>5.7%</b>



## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(30,000)	(30,000)	-	0.0%
<b>REVENUES Total</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	55,000	15,000	(40,000)	-72.7%
CONSTITUTIONAL TRANSFERS	40,000	40,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>95,000</b>	<b>55,000</b>	<b>(40,000)</b>	<b>-42.1%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>65,000</b>	<b>25,000</b>	<b>(40,000)</b>	<b>-61.5%</b>
<b>FUND BALANCE</b>	(65,000)	(25,000)	40,000	-61.5%
<b>12302 TEEN COURT</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(143,429)	(143,429)	-	0.0%
<b>REVENUES Total</b>	<b>(143,429)</b>	<b>(143,429)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
CONSTITUTIONAL TRANSFERS	169,070	170,690	1,620	1.0%
<b>EXPENDITURES Total</b>	<b>169,070</b>	<b>170,690</b>	<b>1,620</b>	<b>1.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>25,641</b>	<b>27,261</b>	<b>1,620</b>	<b>6.3%</b>
<b>FUND BALANCE</b>	(70,000)	(70,000)	-	0.0%
<b>RESERVES</b>	44,359	42,739	(1,620)	-3.7%
<b>12500 EMERGENCY 911 FUND</b>				
<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(2,100,000)	(2,450,000)	(350,000)	16.7%
<b>REVENUES Total</b>	<b>(2,100,000)</b>	<b>(2,450,000)</b>	<b>(350,000)</b>	<b>16.7%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	395,804	428,295	32,491	8.2%
OPERATING EXPENDITURES	1,276,701	1,456,586	179,885	14.1%
INTERNAL SERVICE CHARGES	92,833	103,710	10,876	11.7%
CAPITAL OUTLAY	-	90,000	90,000	
GRANTS & AIDS	130,000	110,600	(19,400)	-14.9%
CONSTITUTIONAL TRANSFERS	425,000	425,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>2,320,338</b>	<b>2,614,191</b>	<b>293,852</b>	<b>12.7%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>220,338</b>	<b>164,191</b>	<b>(56,148)</b>	<b>-25.5%</b>
FUND BALANCE	(3,200,000)	(3,500,000)	(300,000)	9.4%
RESERVES	2,979,662	3,335,809	356,148	12.0%

### 12602 NORTH COLLECT IMPACT FEE (EXP)

<b>EXPENDITURES</b>				
CAPITAL OUTLAY	924,864	-	(924,864)	-100.0%
<b>EXPENDITURES Total</b>	<b>924,864</b>	<b>-</b>	<b>(924,864)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>924,864</b>	<b>-</b>	<b>(924,864)</b>	<b>-100.0%</b>
FUND BALANCE	(924,864)	-	924,864	-100.0%

### 12603 WEST COLLECT IMPACT FEE (EXP)

FUND BALANCE	(5,100)	(6,000)	(900)	17.6%
RESERVES	5,100	6,000	900	17.6%

### 12604 EAST COLLECT IMPACT FEE (EXP)

FUND BALANCE	(2,500)	(2,500)	-	0.0%
RESERVES	2,500	2,500	-	0.0%

### 12606 MOBILITY FEE CORE DISTRICT

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(500,000)	(325,000)	175,000	-35.0%
<b>REVENUES Total</b>	<b>(500,000)</b>	<b>(325,000)</b>	<b>175,000</b>	<b>-35.0%</b>
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	500,000	155,499	(344,501)	-68.9%
<b>EXPENDITURES Total</b>	<b>500,000</b>	<b>155,499</b>	<b>(344,501)</b>	<b>-68.9%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>-</b>	<b>(169,501)</b>	<b>(169,501)</b>	
FUND BALANCE	(300,000)	(800,000)	(500,000)	166.7%
RESERVES	300,000	969,501	669,501	223.2%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12607 MOBILITY FEE RURAL DISTRICT</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(300,000)	(200,000)	100,000	-33.3%
<b>REVENUES Total</b>	<b>(300,000)</b>	<b>(200,000)</b>	<b>100,000</b>	<b>-33.3%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(300,000)</b>	<b>(200,000)</b>	<b>100,000</b>	<b>-33.3%</b>
FUND BALANCE	(100,000)	(55,000)	45,000	-45.0%
RESERVES	400,000	255,000	(145,000)	-36.3%
<b>12608 MOBILITY FEE SUBURBAN EAST DIS</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(2,000,000)	(1,500,000)	500,000	-25.0%
<b>REVENUES Total</b>	<b>(2,000,000)</b>	<b>(1,500,000)</b>	<b>500,000</b>	<b>-25.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(2,000,000)</b>	<b>(1,500,000)</b>	<b>500,000</b>	<b>-25.0%</b>
FUND BALANCE	(1,000,000)	(1,000,000)	-	0.0%
RESERVES	3,000,000	2,500,000	(500,000)	-16.7%
<b>12609 MOBILITY FEE SUBURBAN WEST</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(300,000)	(325,000)	(25,000)	8.3%
<b>REVENUES Total</b>	<b>(300,000)</b>	<b>(325,000)</b>	<b>(25,000)</b>	<b>8.3%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(300,000)</b>	<b>(325,000)</b>	<b>(25,000)</b>	<b>8.3%</b>
FUND BALANCE	(300,000)	(10,000)	290,000	-96.7%
RESERVES	600,000	335,000	(265,000)	-44.2%
<b>12801 FIRE/RESCUE-IMPACT FEE</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(400,000)	(330,000)	70,000	-17.5%
MISCELLANEOUS REVENUES	(2,000)	(5,000)	(3,000)	150.0%
<b>REVENUES Total</b>	<b>(402,000)</b>	<b>(335,000)</b>	<b>67,000</b>	<b>-16.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(402,000)</b>	<b>(335,000)</b>	<b>67,000</b>	<b>-16.7%</b>
FUND BALANCE	(1,300,000)	-	1,300,000	-100.0%
RESERVES	1,702,000	335,000	(1,367,000)	-80.3%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>12804 LIBRARY-IMPACT FEE</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(201,000)	(226,000)	(25,000)	12.4%
<b>REVENUES Total</b>	<b>(201,000)</b>	<b>(226,000)</b>	<b>(25,000)</b>	<b>12.4%</b>
<b>EXPENDITURES</b>				
CAPITAL OUTLAY	281,000	350,000	69,000	24.6%
<b>EXPENDITURES Total</b>	<b>281,000</b>	<b>350,000</b>	<b>69,000</b>	<b>24.6%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>80,000</b>	<b>124,000</b>	<b>44,000</b>	<b>55.0%</b>
FUND BALANCE	(80,000)	(300,000)	(220,000)	275.0%
RESERVES	-	176,000	176,000	

### 12805 DRAINAGE-IMPACT FEE

<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	7,000	7,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
FUND BALANCE	(7,000)	(7,000)	-	0.0%

### 13100 ECONOMIC DEVELOPMENT

<b>REVENUES</b>				
INTERGOVERNMENTAL REVENUE	(269,000)	-	269,000	-100.0%
OTHER SOURCES	(1,692,378)	(1,192,293)	500,085	-29.5%
<b>REVENUES Total</b>	<b>(1,961,378)</b>	<b>(1,192,293)</b>	<b>769,085</b>	<b>-39.2%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	343,253	374,423	31,170	9.1%
OPERATING EXPENDITURES	633,135	674,746	41,611	6.6%
GRANTS & AIDS	987,500	445,125	(542,375)	-54.9%
<b>EXPENDITURES Total</b>	<b>1,963,888</b>	<b>1,494,293</b>	<b>(469,595)</b>	<b>-23.9%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>2,510</b>	<b>302,000</b>	<b>299,490</b>	<b>11931.9%</b>
FUND BALANCE	(2,510)	(302,000)	(299,490)	11931.9%

*This is a subfund with minimal fund balance. Larger % changes from year to year are anticipated.*

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>15000 MSBU STREET LIGHTING</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(2,300,000)	(2,400,000)	(100,000)	4.3%
MISCELLANEOUS REVENUES	(5,500)	(5,500)	-	0.0%
<b>REVENUES Total</b>	<b>(2,305,500)</b>	<b>(2,405,500)</b>	<b>(100,000)</b>	<b>4.3%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	2,680,500	2,595,500	(85,000)	-3.2%
<b>EXPENDITURES Total</b>	<b>2,680,500</b>	<b>2,595,500</b>	<b>(85,000)</b>	<b>-3.2%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>375,000</b>	<b>190,000</b>	<b>(185,000)</b>	<b>-49.3%</b>
FUND BALANCE	(700,000)	(400,000)	300,000	-42.9%
RESERVES	325,000	210,000	(115,000)	-35.4%

### 15100 MSBU RESIDENTIAL SOLID WASTE

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(18,830,000)	(22,300,000)	(3,470,000)	18.4%
MISCELLANEOUS REVENUES	(100,000)	(30,000)	70,000	-70.0%
<b>REVENUES Total</b>	<b>(18,930,000)</b>	<b>(22,330,000)</b>	<b>(3,400,000)</b>	<b>18.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	21,976,000	23,455,000	1,479,000	6.7%
<b>EXPENDITURES Total</b>	<b>21,976,000</b>	<b>23,455,000</b>	<b>1,479,000</b>	<b>6.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>3,046,000</b>	<b>1,125,000</b>	<b>(1,921,000)</b>	<b>-63.1%</b>
FUND BALANCE	(3,300,000)	(2,500,000)	800,000	-24.2%
RESERVES	254,000	1,375,000	1,121,000	441.3%

### 16000 MSBU PROGRAM

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(217,700)	(217,700)	-	0.0%
CHARGES FOR SERVICES	(586,854)	(586,854)	-	0.0%
MISCELLANEOUS REVENUES	(525)	(5,025)	(4,500)	857.1%
OTHER SOURCES	(5,354)	(5,354)	-	0.0%
<b>REVENUES Total</b>	<b>(810,433)</b>	<b>(814,933)</b>	<b>(4,500)</b>	<b>0.6%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	361,635	370,066	8,431	2.3%
OPERATING EXPENDITURES	242,000	275,860	33,860	14.0%
INTERNAL SERVICE CHARGES	69,751	75,953	6,202	8.9%
CAPITAL OUTLAY	-	75,000	75,000	
<b>EXPENDITURES Total</b>	<b>673,386</b>	<b>796,878</b>	<b>123,493</b>	<b>18.3%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>(137,047)</b>	<b>(18,055)</b>	<b>118,993</b>	<b>-86.8%</b>
<b>FUND BALANCE</b>	(625,000)	(1,000,000)	(375,000)	60.0%
<b>RESERVES</b>	762,047	1,018,055	256,007	33.6%

Increase in fund balance for future capital and one-time maintenance expenditures.

### 16005 MSBU MILLS (LM/AWC)

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(63,840)	(64,400)	(560)	0.9%
MISCELLANEOUS REVENUES	(1,500)	(2,000)	(500)	33.3%
OTHER SOURCES	(2,800)	(2,800)	-	0.0%
<b>REVENUES Total</b>	<b>(68,140)</b>	<b>(69,200)</b>	<b>(1,060)</b>	<b>1.6%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	585,708	657,843	72,135	12.3%
<b>EXPENDITURES Total</b>	<b>585,708</b>	<b>657,843</b>	<b>72,135</b>	<b>12.3%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>517,568</b>	<b>588,643</b>	<b>71,075</b>	<b>13.7%</b>
<b>FUND BALANCE</b>	(517,568)	(588,643)	(71,075)	13.7%

### 16006 MSBU PICKETT AQUATIC (LM/AWC)

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(41,213)	(41,213)	-	0.0%
MISCELLANEOUS REVENUES	(1,375)	(1,375)	-	0.0%
<b>REVENUES Total</b>	<b>(42,588)</b>	<b>(42,588)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	467,588	482,941	15,353	3.3%
<b>EXPENDITURES Total</b>	<b>467,588</b>	<b>482,941</b>	<b>15,353</b>	<b>3.3%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>425,000</b>	<b>440,353</b>	<b>15,353</b>	<b>3.6%</b>
<b>FUND BALANCE</b>	(425,000)	(440,353)	(15,353)	3.6%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16007 MSBU AMORY (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(20,500)	(6,336)	14,164	-69.1%
MISCELLANEOUS REVENUES	(100)	(100)	-	0.0%
<b>REVENUES Total</b>	<b>(20,600)</b>	<b>(6,436)</b>	<b>14,164</b>	<b>-68.8%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	29,469	27,522	(1,947)	-6.6%
<b>EXPENDITURES Total</b>	<b>29,469</b>	<b>27,522</b>	<b>(1,947)</b>	<b>-6.6%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>8,869</b>	<b>21,086</b>	<b>12,217</b>	<b>137.7%</b>
<b>FUND BALANCE</b>	(8,869)	(21,086)	(12,217)	137.7%
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(34,000)	(34,000)	-	0.0%
MISCELLANEOUS REVENUES	(100)	(100)	-	0.0%
<b>REVENUES Total</b>	<b>(34,100)</b>	<b>(34,100)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	76,450	76,450	-	0.0%
INTERFUND TRANSFERS OUT	2,650	2,650	-	0.0%
<b>EXPENDITURES Total</b>	<b>79,100</b>	<b>79,100</b>	<b>-</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>	<b>0.0%</b>
<b>FUND BALANCE</b>	(45,000)	(45,000)	-	0.0%
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(1,295)	(1,295)	-	0.0%
MISCELLANEOUS REVENUES	(850)	(50)	800	-94.1%
<b>REVENUES Total</b>	<b>(2,145)</b>	<b>(1,345)</b>	<b>800</b>	<b>-37.3%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	13,914	12,717	(1,197)	-8.6%
<b>EXPENDITURES Total</b>	<b>13,914</b>	<b>12,717</b>	<b>(1,197)</b>	<b>-8.6%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>11,769</b>	<b>11,372</b>	<b>(397)</b>	<b>-3.4%</b>
<b>FUND BALANCE</b>	(11,769)	(11,372)	397	-3.4%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16020 MSBU HORSESHOE (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(10,560)	(10,560)	-	0.0%
MISCELLANEOUS REVENUES	(55)	(55)	-	0.0%
<b>REVENUES Total</b>	<b>(10,615)</b>	<b>(10,615)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	36,615	37,771	1,156	3.2%
<b>EXPENDITURES Total</b>	<b>36,615</b>	<b>37,771</b>	<b>1,156</b>	<b>3.2%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>26,000</b>	<b>27,156</b>	<b>1,156</b>	<b>4.4%</b>
FUND BALANCE	(26,000)	(27,156)	(1,156)	4.4%
<b>16021 MSBU MYRTLE (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(7,240)	(7,240)	-	0.0%
MISCELLANEOUS REVENUES	(65)	(65)	-	0.0%
<b>REVENUES Total</b>	<b>(7,305)</b>	<b>(7,305)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	27,220	33,638	6,418	23.6%
<b>EXPENDITURES Total</b>	<b>27,220</b>	<b>33,638</b>	<b>6,418</b>	<b>23.6%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>19,915</b>	<b>26,333</b>	<b>6,418</b>	<b>32.2%</b>
FUND BALANCE	(19,915)	(26,333)	(6,418)	32.2%
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(5,185)	(5,185)	-	0.0%
MISCELLANEOUS REVENUES	(250)	(250)	-	0.0%
<b>REVENUES Total</b>	<b>(5,435)</b>	<b>(5,435)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	37,935	45,335	7,400	19.5%
<b>EXPENDITURES Total</b>	<b>37,935</b>	<b>45,335</b>	<b>7,400</b>	<b>19.5%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>32,500</b>	<b>39,900</b>	<b>7,400</b>	<b>22.8%</b>
FUND BALANCE	(32,500)	(39,900)	(7,400)	22.8%



## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(19,080)	(19,080)	-	0.0%
MISCELLANEOUS REVENUES	(400)	(700)	(300)	75.0%
<b>REVENUES Total</b>	<b>(19,480)</b>	<b>(19,780)</b>	<b>(300)</b>	<b>1.5%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	128,351	128,874	523	0.4%
<b>EXPENDITURES Total</b>	<b>128,351</b>	<b>128,874</b>	<b>523</b>	<b>0.4%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>108,871</b>	<b>109,094</b>	<b>223</b>	<b>0.2%</b>
FUND BALANCE	(108,871)	(109,094)	(223)	0.2%
<b>16025 MSBU MIRROR (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(9,100)	(9,100)	-	0.0%
MISCELLANEOUS REVENUES	(285)	(285)	-	0.0%
<b>REVENUES Total</b>	<b>(9,385)</b>	<b>(9,385)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	82,078	69,642	(12,436)	-15.2%
<b>EXPENDITURES Total</b>	<b>82,078</b>	<b>69,642</b>	<b>(12,436)</b>	<b>-15.2%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>72,693</b>	<b>60,257</b>	<b>(12,436)</b>	<b>-17.1%</b>
FUND BALANCE	(72,693)	(60,257)	12,436	-17.1%
<b>16026 MSBU SPRING (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(27,000)	(27,000)	-	0.0%
MISCELLANEOUS REVENUES	(700)	(1,000)	(300)	42.9%
<b>REVENUES Total</b>	<b>(27,700)</b>	<b>(28,000)</b>	<b>(300)</b>	<b>1.1%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	199,629	223,000	23,371	11.7%
<b>EXPENDITURES Total</b>	<b>199,629</b>	<b>223,000</b>	<b>23,371</b>	<b>11.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>171,929</b>	<b>195,000</b>	<b>23,071</b>	<b>13.4%</b>
FUND BALANCE	(171,929)	(195,000)	(23,071)	13.4%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(3,745)	(3,745)	-	0.0%
MISCELLANEOUS REVENUES	(225)	(300)	(75)	33.3%
<b>REVENUES Total</b>	<b>(3,970)</b>	<b>(4,045)</b>	<b>(75)</b>	<b>1.9%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	50,755	55,465	4,710	9.3%
<b>EXPENDITURES Total</b>	<b>50,755</b>	<b>55,465</b>	<b>4,710</b>	<b>9.3%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>46,785</b>	<b>51,420</b>	<b>4,635</b>	<b>9.9%</b>
FUND BALANCE	(46,785)	(51,420)	(4,635)	9.9%
<b>16028 MSBU BURKETT (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(4,600)	(4,600)	-	0.0%
MISCELLANEOUS REVENUES	(250)	(500)	(250)	100.0%
<b>REVENUES Total</b>	<b>(4,850)</b>	<b>(5,100)</b>	<b>(250)</b>	<b>5.2%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	74,390	76,407	2,017	2.7%
<b>EXPENDITURES Total</b>	<b>74,390</b>	<b>76,407</b>	<b>2,017</b>	<b>2.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>69,540</b>	<b>71,307</b>	<b>1,767</b>	<b>2.5%</b>
FUND BALANCE	(69,540)	(71,307)	(1,767)	2.5%
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(33,440)	(33,440)	-	0.0%
MISCELLANEOUS REVENUES	(250)	(300)	(50)	20.0%
<b>REVENUES Total</b>	<b>(33,690)</b>	<b>(33,740)</b>	<b>(50)</b>	<b>0.1%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	63,168	52,261	(10,907)	-17.3%
<b>EXPENDITURES Total</b>	<b>63,168</b>	<b>52,261</b>	<b>(10,907)</b>	<b>-17.3%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>29,478</b>	<b>18,521</b>	<b>(10,957)</b>	<b>-37.2%</b>
FUND BALANCE	(29,478)	(18,521)	10,957	-37.2%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16031 MSBU LAKE ASHER AWC</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(5,380)	(5,380)	-	0.0%
MISCELLANEOUS REVENUES	(60)	(60)	-	0.0%
<b>REVENUES Total</b>	<b>(5,440)</b>	<b>(5,440)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	15,448	18,355	2,907	18.8%
<b>EXPENDITURES Total</b>	<b>15,448</b>	<b>18,355</b>	<b>2,907</b>	<b>18.8%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>10,008</b>	<b>12,915</b>	<b>2,907</b>	<b>29.0%</b>
FUND BALANCE	(10,008)	(12,915)	(2,907)	29.0%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(3,455)	(3,455)	-	0.0%
MISCELLANEOUS REVENUES	(20)	(20)	-	0.0%
<b>REVENUES Total</b>	<b>(3,475)</b>	<b>(3,475)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	12,590	15,071	2,481	19.7%
<b>EXPENDITURES Total</b>	<b>12,590</b>	<b>15,071</b>	<b>2,481</b>	<b>19.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>9,115</b>	<b>11,596</b>	<b>2,481</b>	<b>27.2%</b>
FUND BALANCE	(9,115)	(11,596)	(2,481)	27.2%
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(13,670)	(13,670)	-	0.0%
MISCELLANEOUS REVENUES	(100)	(100)	-	0.0%
<b>REVENUES Total</b>	<b>(13,770)</b>	<b>(13,770)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	36,770	37,770	1,000	2.7%
<b>EXPENDITURES Total</b>	<b>36,770</b>	<b>37,770</b>	<b>1,000</b>	<b>2.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>23,000</b>	<b>24,000</b>	<b>1,000</b>	<b>4.3%</b>
FUND BALANCE	(23,000)	(24,000)	(1,000)	4.3%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(3,430)	(3,430)	-	0.0%
MISCELLANEOUS REVENUES	(100)	(100)	-	0.0%
<b>REVENUES Total</b>	<b>(3,530)</b>	<b>(3,530)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	20,530	23,530	3,000	14.6%
<b>EXPENDITURES Total</b>	<b>20,530</b>	<b>23,530</b>	<b>3,000</b>	<b>14.6%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>17,000</b>	<b>20,000</b>	<b>3,000</b>	<b>17.6%</b>
FUND BALANCE	(17,000)	(20,000)	(3,000)	17.6%

### 16036 MSBU HOWELL LAKE (LM/AWC)

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(130,450)	(130,450)	-	0.0%
MISCELLANEOUS REVENUES	(1,000)	(1,000)	-	0.0%
<b>REVENUES Total</b>	<b>(131,450)</b>	<b>(131,450)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	551,450	661,450	110,000	19.9%
<b>EXPENDITURES Total</b>	<b>551,450</b>	<b>661,450</b>	<b>110,000</b>	<b>19.9%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>420,000</b>	<b>530,000</b>	<b>110,000</b>	<b>26.2%</b>
FUND BALANCE	(420,000)	(530,000)	(110,000)	26.2%

### 16037 MSBU LK LINDEN (LM/AWC)

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(4,540)	(4,540)	-	0.0%
MISCELLANEOUS REVENUES	(10)	(10)	-	0.0%
<b>REVENUES Total</b>	<b>(4,550)</b>	<b>(4,550)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	4,550	4,550	-	0.0%
<b>EXPENDITURES Total</b>	<b>4,550</b>	<b>4,550</b>	<b>-</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>16073 MSBU SYLVAN LAKE (AWC)</b>				
<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(41,325)	(41,325)	-	0.0%
MISCELLANEOUS REVENUES	(50)	(50)	-	0.0%
OTHER SOURCES	(1,327)	(1,327)	-	0.0%
<b>REVENUES Total</b>	<b>(42,702)</b>	<b>(42,702)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	155,578	192,539	36,961	23.8%
<b>EXPENDITURES Total</b>	<b>155,578</b>	<b>192,539</b>	<b>36,961</b>	<b>23.8%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>112,876</b>	<b>149,837</b>	<b>36,961</b>	<b>32.7%</b>
<b>FUND BALANCE</b>	(112,876)	(149,837)	(36,961)	32.7%

### 16077 MSBU LITTLE LK HOWELL/TUSK

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(20,506)	(20,506)	-	0.0%
MISCELLANEOUS REVENUES	(620)	(620)	-	0.0%
<b>REVENUES Total</b>	<b>(21,126)</b>	<b>(21,126)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	32,812	48,016	15,204	46.3%
<b>EXPENDITURES Total</b>	<b>32,812</b>	<b>48,016</b>	<b>15,204</b>	<b>46.3%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>11,686</b>	<b>26,890</b>	<b>15,204</b>	<b>130.1%</b>
<b>FUND BALANCE</b>	(11,686)	(26,890)	(15,204)	130.1%

### 16080 MSBU E CRYSTAL CHAIN OF LAKES

<b>REVENUES</b>				
PERMITS FEES & SPECIAL ASM	(23,280)	(23,280)	-	0.0%
MISCELLANEOUS REVENUES	(700)	(700)	-	0.0%
<b>REVENUES Total</b>	<b>(23,980)</b>	<b>(23,980)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	36,930	39,023	2,093	5.7%
<b>EXPENDITURES Total</b>	<b>36,930</b>	<b>39,023</b>	<b>2,093</b>	<b>5.7%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>12,950</b>	<b>15,043</b>	<b>2,093</b>	<b>16.2%</b>
<b>FUND BALANCE</b>	(12,950)	(15,043)	(2,093)	16.2%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>21200 GENERAL REVENUE DEBT</b>				
<b>REVENUES</b>				
OTHER SOURCES	(3,166,199)	-	3,166,199	-100.0%
<b>REVENUES Total</b>	<b>(3,166,199)</b>	<b>-</b>	<b>3,166,199</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
DEBT SERVICE	3,166,199	-	(3,166,199)	-100.0%
<b>EXPENDITURES Total</b>	<b>3,166,199</b>	<b>-</b>	<b>(3,166,199)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	

### 21210 FIVE POINTS LINE OF CREDIT

<b>REVENUES</b>				
OTHER SOURCES	(3,200,000)	-	3,200,000	-100.0%
<b>REVENUES Total</b>	<b>(3,200,000)</b>	<b>-</b>	<b>3,200,000</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>				
DEBT SERVICE	3,200,000	-	(3,200,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>3,200,000</b>	<b>-</b>	<b>(3,200,000)</b>	<b>-100.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	

### 21235 GENERAL REVENUE DEBT - 2014

<b>REVENUES</b>				
OTHER SOURCES	(1,641,000)	(1,638,400)	2,600	-0.2%
<b>REVENUES Total</b>	<b>(1,641,000)</b>	<b>(1,638,400)</b>	<b>2,600</b>	<b>-0.2%</b>
<b>EXPENDITURES</b>				
DEBT SERVICE	1,641,000	1,638,400	(2,600)	-0.2%
<b>EXPENDITURES Total</b>	<b>1,641,000</b>	<b>1,638,400</b>	<b>(2,600)</b>	<b>-0.2%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	

### 21250 SPEC OBL REV & REF BOND - 2022

<b>REVENUES</b>				
OTHER SOURCES	-	(8,343,475)	(8,343,475)	
<b>REVENUES Total</b>	<b>-</b>	<b>(8,343,475)</b>	<b>(8,343,475)</b>	

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
DEBT SERVICE	-	8,343,475	8,343,475	
<b>EXPENDITURES Total</b>	-	<b>8,343,475</b>	<b>8,343,475</b>	
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 22500 SALES TAX BONDS

<b>REVENUES</b>				
OTHER SOURCES	(4,981,963)	(4,979,614)	2,349	0.0%
<b>REVENUES Total</b>	<b>(4,981,963)</b>	<b>(4,979,614)</b>	<b>2,349</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
DEBT SERVICE	4,981,963	4,979,614	(2,349)	0.0%
<b>EXPENDITURES Total</b>	<b>4,981,963</b>	<b>4,979,614</b>	<b>(2,349)</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 22600 CAPITAL IMP REV BOND SER 2021

<b>REVENUES</b>				
OTHER SOURCES	-	(3,149,798)	(3,149,798)	
<b>REVENUES Total</b>	-	<b>(3,149,798)</b>	<b>(3,149,798)</b>	
<b>EXPENDITURES</b>				
DEBT SERVICE	-	3,149,798	3,149,798	
<b>EXPENDITURES Total</b>	-	<b>3,149,798</b>	<b>3,149,798</b>	
<b>CHANGE IN FUND BALANCE</b>	-	-	-	

### 30600 INFRASTRUCTURE IMP OP FUND

FUND BALANCE	(625,000)	(630,000)	(5,000)	0.8%
RESERVES	625,000	630,000	5,000	0.8%

### 32100 NATURAL LANDS/TRAILS

<b>EXPENDITURES</b>				
PERSONNEL SERVICES	52,658	55,842	3,185	6.0%
<b>EXPENDITURES Total</b>	<b>52,658</b>	<b>55,842</b>	<b>3,185</b>	<b>6.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>52,658</b>	<b>55,842</b>	<b>3,185</b>	<b>6.0%</b>
FUND BALANCE	(570,000)	(570,000)	-	0.0%
RESERVES	517,342	514,158	(3,185)	-0.6%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>32200 COURTHOUSE PROJECTS FUND</b>				
FUND BALANCE	(11,000)	(15,000)	(4,000)	36.4%
RESERVES	11,000	15,000	4,000	36.4%
<b>40100 WATER AND SEWER FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(69,183,745)	(71,318,000)	(2,134,255)	3.1%
MISCELLANEOUS REVENUES	(910,000)	(1,015,000)	(105,000)	11.5%
OTHER SOURCES	(1,400,000)	(1,400,000)	-	0.0%
<b>REVENUES Total</b>	<b>(71,493,745)</b>	<b>(73,733,000)</b>	<b>(2,239,255)</b>	<b>3.1%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	12,731,051	14,041,321	1,310,270	10.3%
OPERATING EXPENDITURES	24,320,918	26,115,001	1,794,083	7.4%
INTERNAL SERVICE CHARGES	4,178,690	4,512,080	333,390	8.0%
CAPITAL OUTLAY	830,297	3,030,481	2,200,184	265.0%
DEBT SERVICE	16,501,865	16,510,175	8,310	0.1%
GRANTS & AIDS	15,000	15,000	-	0.0%
INTERFUND TRANSFERS OUT	40,179,626	1,000,000	(39,179,626)	-97.5%
<b>EXPENDITURES Total</b>	<b>98,757,447</b>	<b>65,224,058</b>	<b>(33,533,389)</b>	<b>-34.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>27,263,702</b>	<b>(8,508,942)</b>	<b>(35,772,644)</b>	<b>-131.2%</b>
FUND BALANCE	(45,370,000)	(23,000,000)	22,370,000	-49.3%
RESERVES	18,106,298	31,508,942	13,402,644	74.0%

Reduction in fund balance due to planned Capital Expenditures.

### 40102 CONNECTION FEES-WATER

<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(855,000)	(837,000)	18,000	-2.1%
<b>REVENUES Total</b>	<b>(855,000)</b>	<b>(837,000)</b>	<b>18,000</b>	<b>-2.1%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	5,000	5,000	-	0.0%
INTERFUND TRANSFERS OUT	500,000	500,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>505,000</b>	<b>505,000</b>	<b>-</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>(350,000)</b>	<b>(332,000)</b>	<b>18,000</b>	<b>-5.1%</b>
FUND BALANCE	(2,850,000)	(3,000,000)	(150,000)	5.3%
RESERVES	3,200,000	3,332,000	132,000	4.1%



## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>40103 CONNECTION FEES-SEWER</b>				
<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(3,241,000)	(2,550,000)	691,000	-21.3%
<b>REVENUES Total</b>	<b>(3,241,000)</b>	<b>(2,550,000)</b>	<b>691,000</b>	<b>-21.3%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	10,000	10,000	-	0.0%
INTERFUND TRANSFERS OUT	900,000	900,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>910,000</b>	<b>910,000</b>	<b>-</b>	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
<b>FUND BALANCE</b>	<b>(11,500,000)</b>	<b>(13,000,000)</b>	<b>(1,500,000)</b>	<b>13.0%</b>
<b>RESERVES</b>	<b>13,831,000</b>	<b>14,640,000</b>	<b>809,000</b>	<b>5.8%</b>
<b>40107 WATER &amp; SEWER DEBT SERVICE RES</b>				
<b>FUND BALANCE</b>	<b>(14,008,275)</b>	<b>(14,008,275)</b>	<b>-</b>	<b>0.0%</b>
<b>RESERVES</b>	<b>14,008,275</b>	<b>14,008,275</b>	<b>-</b>	<b>0.0%</b>
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>				
<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(190,000)	(300,000)	(110,000)	57.9%
OTHER SOURCES	(40,179,626)	(1,000,000)	39,179,626	-97.5%
<b>REVENUES Total</b>	<b>(40,369,626)</b>	<b>(1,300,000)</b>	<b>39,069,626</b>	<b>-96.8%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	6,031,626	-	(6,031,626)	-100.0%
CAPITAL OUTLAY	34,338,000	18,190,000	(16,148,000)	-47.0%
<b>EXPENDITURES Total</b>	<b>40,369,626</b>	<b>18,190,000</b>	<b>(22,179,626)</b>	<b>-54.9%</b>
<b>CHANGE IN FUND BALANCE</b>				
<b>FUND BALANCE</b>	<b>-</b>	<b>16,890,000</b>	<b>16,890,000</b>	
<b>RESERVES</b>	<b>-</b>	<b>4,110,000</b>	<b>4,110,000</b>	
<b>40201 SOLID WASTE FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(14,293,000)	(14,757,000)	(464,000)	3.2%
MISCELLANEOUS REVENUES	(330,000)	(528,000)	(198,000)	60.0%
OTHER SOURCES	(270,833)	(270,833)	-	0.0%
<b>REVENUES Total</b>	<b>(14,893,833)</b>	<b>(15,555,833)</b>	<b>(662,000)</b>	<b>4.4%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	6,221,153	6,691,814	470,661	7.6%
OPERATING EXPENDITURES	5,434,256	4,804,650	(629,606)	-11.6%
INTERNAL SERVICE CHARGES	4,570,257	4,958,873	388,617	8.5%
CAPITAL OUTLAY	6,569,117	2,505,976	(4,063,141)	-61.9%
INTERFUND TRANSFERS OUT	610,460	610,460	-	0.0%
<b>EXPENDITURES Total</b>	<b>23,405,243</b>	<b>19,571,773</b>	<b>(3,833,470)</b>	<b>-16.4%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>8,511,410</b>	<b>4,015,940</b>	<b>(4,495,470)</b>	<b>-52.8%</b>
<b>FUND BALANCE</b>	(18,600,000)	(14,000,000)	4,600,000	-24.7%
<b>RESERVES</b>	10,088,590	9,984,060	(104,530)	-1.0%

*Reduction in fund balance due to planned Capital Expenditures.*

### 40204 LANDFILL MANAGEMENT ESCROW

<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(150,000)	(250,000)	(100,000)	66.7%
OTHER SOURCES	(610,460)	(610,460)	-	0.0%
<b>REVENUES Total</b>	<b>(760,460)</b>	<b>(860,460)</b>	<b>(100,000)</b>	<b>13.1%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>(760,460)</b>	<b>(860,460)</b>	<b>(100,000)</b>	<b>13.1%</b>
<b>FUND BALANCE</b>	(22,630,000)	(23,300,000)	(670,000)	3.0%
<b>RESERVES</b>	23,390,460	24,160,460	770,000	3.3%

### 40301 WEKIVA GOLF COURSE FUND

<b>REVENUES</b>				
CHARGES FOR SERVICES	(1,951,222)	(1,561,000)	390,222	-20.0%
OTHER SOURCES	(1,300,000)	(2,200,000)	(900,000)	69.2%
<b>REVENUES Total</b>	<b>(3,251,222)</b>	<b>(3,761,000)</b>	<b>(509,778)</b>	<b>15.7%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	2,245,454	1,452,368	(793,086)	-35.3%
CAPITAL OUTLAY	934,375	2,000,000	1,065,625	114.0%
DEBT SERVICE	52,500	71,310	18,810	35.8%
<b>EXPENDITURES Total</b>	<b>3,232,329</b>	<b>3,523,678</b>	<b>291,349</b>	<b>9.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	<b>(18,894)</b>	<b>(237,322)</b>	<b>(218,429)</b>	<b>1156.1%</b>
<b>FUND BALANCE</b>	(50,000)	(50,000)	-	0.0%
<b>RESERVES</b>	68,894	287,322	218,429	317.1%

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>50100 PROPERTY LIABILITY FUND</b>				
<b>REVENUES</b>				
CHARGES FOR SERVICES	(3,095,000)	(4,500,000)	(1,405,000)	45.4%
MISCELLANEOUS REVENUES	(70,000)	(70,000)	-	0.0%
<b>REVENUES Total</b>	<b>(3,165,000)</b>	<b>(4,570,000)</b>	<b>(1,405,000)</b>	<b>44.4%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	259,866	356,336	96,470	37.1%
OPERATING EXPENDITURES	3,344,075	4,513,600	1,169,525	35.0%
INTERNAL SERVICE CHARGES	31,205	35,335	4,130	13.2%
CAPITAL OUTLAY	62,500	93,500	31,000	49.6%
<b>EXPENDITURES Total</b>	<b>3,697,646</b>	<b>4,998,771</b>	<b>1,301,124</b>	<b>35.2%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>532,646</b>	<b>428,771</b>	<b>(103,876)</b>	<b>-19.5%</b>
<b>FUND BALANCE</b>	(3,850,000)	(3,300,000)	550,000	-14.3%
<b>RESERVES</b>	3,317,354	2,871,229	(446,124)	-13.4%

### 50200 WORKERS COMPENSATION FUND

<b>REVENUES</b>				
CHARGES FOR SERVICES	(2,875,000)	(2,875,000)	-	0.0%
MISCELLANEOUS REVENUES	(150,000)	(150,000)	-	0.0%
<b>REVENUES Total</b>	<b>(3,025,000)</b>	<b>(3,025,000)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	259,866	356,336	96,470	37.1%
OPERATING EXPENDITURES	2,945,250	2,868,750	(76,500)	-2.6%
INTERNAL SERVICE CHARGES	30,966	31,029	63	0.2%
CAPITAL OUTLAY	62,500	62,500	-	0.0%
<b>EXPENDITURES Total</b>	<b>3,298,581</b>	<b>3,318,615</b>	<b>20,033</b>	<b>0.6%</b>
<b>CHANGE IN FUND BALANCE</b>	<b>273,581</b>	<b>293,615</b>	<b>20,033</b>	<b>7.3%</b>
<b>FUND BALANCE</b>	(5,380,000)	(5,750,000)	(370,000)	6.9%
<b>RESERVES</b>	5,106,419	5,456,385	349,967	6.9%

### 50300 HEALTH INSURANCE FUND

<b>REVENUES</b>				
CHARGES FOR SERVICES	(28,070,000)	(26,775,000)	1,295,000	-4.6%
MISCELLANEOUS REVENUES	(775,000)	(1,155,000)	(380,000)	49.0%
<b>REVENUES Total</b>	<b>(28,845,000)</b>	<b>(27,930,000)</b>	<b>915,000</b>	<b>-3.2%</b>

## BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>				
PERSONNEL SERVICES	446,192	473,856	27,664	6.2%
OPERATING EXPENDITURES	29,486,334	29,823,134	336,800	1.1%
INTERNAL SERVICE CHARGES	28,757	29,627	870	3.0%
CAPITAL OUTLAY	50,000	-	(50,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>30,011,282</b>	<b>30,326,616</b>	<b>315,334</b>	<b>1.1%</b>
<b>CHANGE IN FUND BALANCE</b>				
<b>FUND BALANCE</b>	(14,500,000)	(16,000,000)	(1,500,000)	10.3%
<b>RESERVES</b>	13,333,718	13,603,384	269,666	2.0%

### 60301 BOCC AGENCY FUND

<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	38,000	38,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>38,000</b>	<b>38,000</b>	-	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
<b>FUND BALANCE</b>	(38,000)	(38,000)	-	0.0%

### 60303 LIBRARIES-DESIGNATED

<b>REVENUES</b>				
MISCELLANEOUS REVENUES	(50,000)	(50,000)	-	0.0%
<b>REVENUES Total</b>	<b>(50,000)</b>	<b>(50,000)</b>	-	<b>0.0%</b>
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	50,000	50,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>50,000</b>	<b>50,000</b>	-	<b>0.0%</b>
<b>CHANGE IN FUND BALANCE</b>				
	-	-	-	

### 60304 ANIMAL CONTROL

<b>EXPENDITURES</b>				
CAPITAL OUTLAY	-	45,000	45,000	
<b>EXPENDITURES Total</b>	-	<b>45,000</b>	<b>45,000</b>	
<b>CHANGE IN FUND BALANCE</b>				
<b>FUND BALANCE</b>	-	(45,000)	(45,000)	

# BUDGET COMPARISON BY FUND

	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>60305 HISTORICAL COMMISSION</i></b>				
<b>EXPENDITURES</b>				
OPERATING EXPENDITURES	24,000	24,000	-	0.0%
<b><i>EXPENDITURES Total</i></b>	<b><i>24,000</i></b>	<b><i>24,000</i></b>	<b><i>-</i></b>	<b><i>0.0%</i></b>
<b><i>CHANGE IN FUND BALANCE</i></b>	<b><i>24,000</i></b>	<b><i>24,000</i></b>	<b><i>-</i></b>	<b><i>0.0%</i></b>
<b>FUND BALANCE</b>	(24,000)	(24,000)	-	0.0%



# GENERAL FUND VARIANCE SUMMARY

## STRUCTURAL ANALYSIS

ACCOUNT MINOR	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>REVENUES</b>				
AD VALOREM	210,725,000	232,530,000	21,805,000	10.3%
HALF CENT SALES TAX	29,000,000	32,800,000	3,800,000	13.1%
STATE SHARED TAXES	12,000,000	14,400,000	2,400,000	20.0%
UTILITY TAX	9,005,300	8,453,100	(552,200)	-6.1%
COMMUNICATION SERVICE TAX	5,100,000	5,800,000	700,000	13.7%
PARKS & REC FEES	2,355,306	2,534,430	179,124	7.6%
LOCAL BUSINESS TAX	400,000	400,000	-	0.0%
PLANNING FEES	887,300	746,300	(141,000)	-15.9%
FEDERAL GRANTS	-	-	-	0.0%
FEMA REIMBURSEMENTS	-	-	-	0.0%
STATE GRANTS	221,000	233,000	12,000	5.4%
LOCAL GRANTS & REVENUES	40,000	40,000	-	0.0%
OTHER STATE SHARED	831,500	826,500	(5,000)	-0.6%
GENERAL GOV'T FEES	103,450	73,450	(30,000)	-29.0%
SHERIFF REVENUES	4,475,000	4,345,000	(130,000)	-2.9%
PUBLIC SAFETY FEES	1,730,100	1,621,100	(109,000)	-6.3%
COURT FEES	1,605,668	1,510,000	(95,668)	-6.0%
JUDGEMENTS & FINES	2,000	2,000	-	0.0%
INTEREST	500,000	3,000,000	2,500,000	500.0%
FIXED ASSET SALES	35,000	35,000	-	0.0%
DONATIONS	-	-	-	0.0%
PORT AUTHORITY	300,000	150,000	(150,000)	-50.0%
MISCELLANEOUS REVENUES	529,550	532,550	3,000	0.6%
OPIOD SETTLEMENT	-	2,400,000	2,400,000	0.0%
INTERFUND TRANSFER IN	2,650	2,650	-	0.0%
CONSTITUTIONAL EXCESS FEES	2,504,000	2,504,000	-	0.0%
<b>REVENUES Total</b>	<b>282,352,824</b>	<b>314,939,080</b>	<b>32,586,256</b>	<b>11.5%</b>

## EXPENDITURES

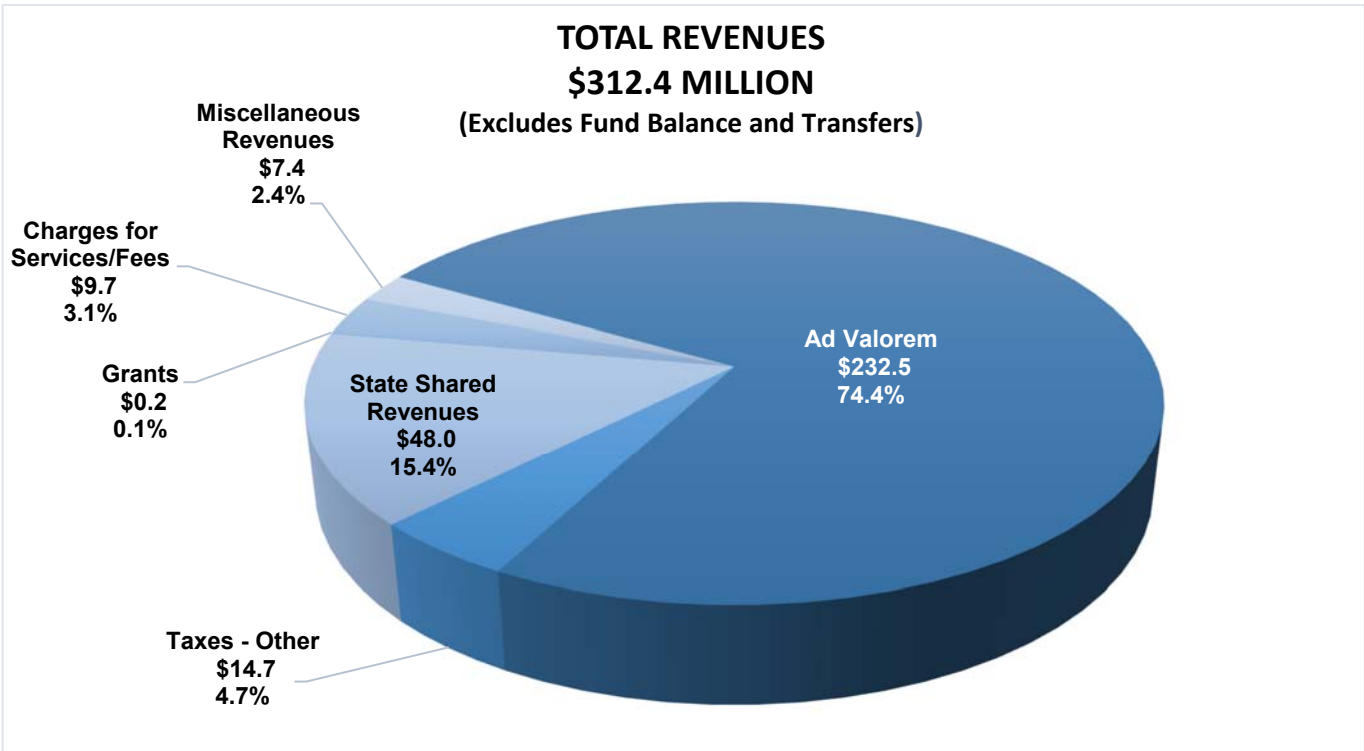
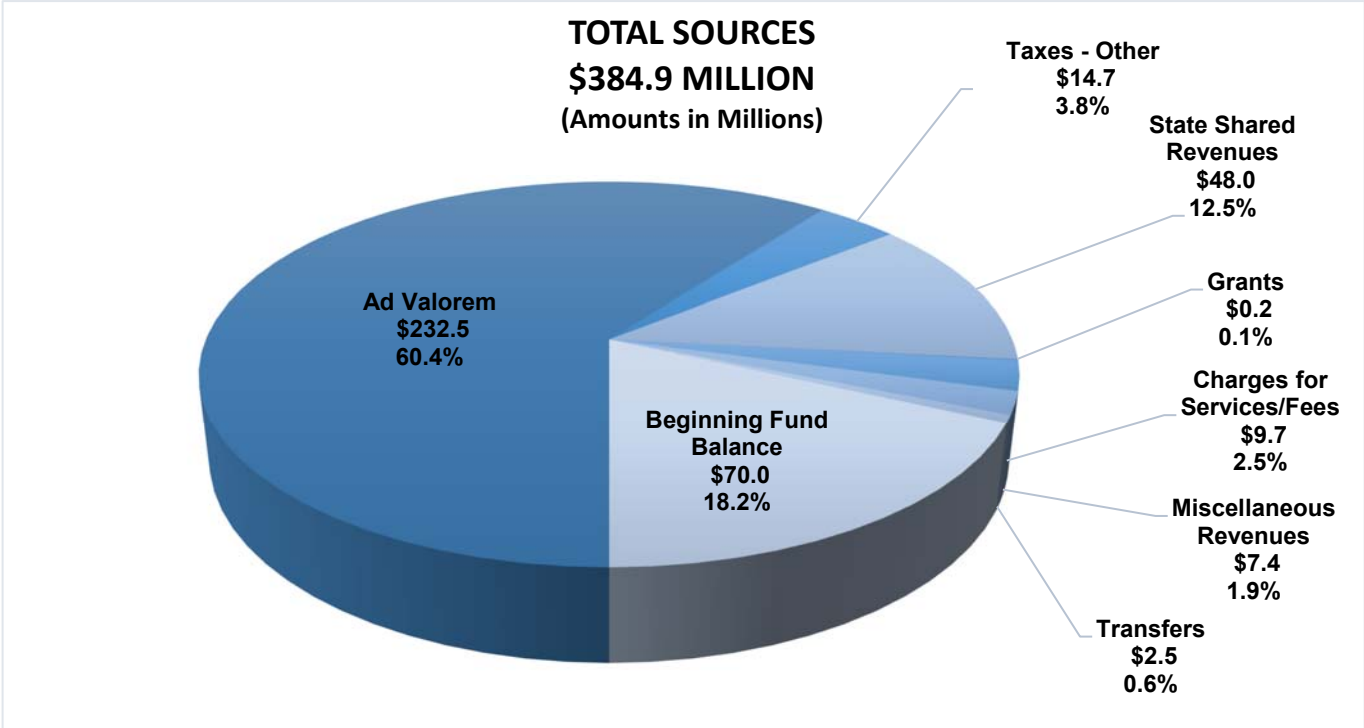
SALARIES & WAGES	35,560,346	38,672,201	3,111,854	8.8%
OVERTIME	735,789	950,789	215,000	29.2%
OTHER PERSONNEL COSTS	8,449,048	6,679,939	(1,769,109)	-20.9%
HEALTH INSURANCE -EMPLOYER	8,070,207	8,437,096	366,889	4.5%
OPERATING EXPENDITURES	41,979,552	43,945,073	1,965,521	4.7%
INTERNAL SERVICE CHARGES	21,862,864	22,884,565	1,021,701	4.7%
COST ALLOCATION (CONTRA)	(45,957,884)	(47,656,034)	(1,698,150)	3.7%
CAPITAL	2,522,600	1,747,160	(775,440)	-30.7%
RIGHT OF WAY	-	-	-	0.0%
CONSTRUCTION	-	1,273,050	1,273,050	0.0%
DESIGN	-	-	-	0.0%
DEBT SERVICE	-	-	-	0.0%
AID TO GOVT AGENCIES	10,640,561	11,123,032	482,471	4.5%
INTERFUND TRANSFERS OUT	19,889,032	43,436,928	23,547,896	118.4%
<b>EXPENDITURES Total</b>	<b>103,752,115</b>	<b>131,493,798</b>	<b>27,741,683</b>	<b>26.7%</b>

## CONSTITUTIONAL OFFICERS

CLERK OF COURT TRANSFER	4,835,905	5,337,046	501,141	10.4%
SHERIFF TRANSFER	153,597,000	165,878,000	12,281,000	8.0%
TAX COLLECTOR TRANSFER	9,700,000	10,500,000	800,000	8.2%
PROPERTY APPRAISER TRANSFER	5,934,142	6,341,514	407,371	6.9%
SUPRVISR ELECTION TRANSFER	4,511,200	5,405,733	894,533	19.8%
<b>CONSTITUTIONAL OFFICERS Total</b>	<b>178,578,247</b>	<b>193,462,293</b>	<b>14,884,045</b>	<b>8.3%</b>

# SOURCES OF FUNDS

The General Fund budget for Seminole County is supported by a variety of revenue sources. Detailed descriptions for each types of source are reflected on the next page. The first chart below identifies all funding sources in the General Fund, including Beginning Fund Balance. The second chart excludes Beginning Fund Balance, so the actual percentage of total revenues can be identified.





# SOURCES OF FUNDS

## Recurring sources of funding:

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is commonly referred to as a “property tax”.

**Taxes - Other** – Other locally levied taxes include utility taxes, communication service tax, and the local business tax.

**State Shared Revenue** - Revenues assessed and collected by the State of Florida, then allocated and returned to the Counties and Municipalities. The largest portion of State Shared Revenues is sales tax which funds the State Revenue Sharing Program.

The state shared Local Government Half-Cent Sales Tax Program is the largest shared revenue program approved by the Legislature. Ordinary distributions to local governments are funded by 8.814 percent of net sales tax proceeds derived from the State 6 cents sales tax. In addition to funding local programs, the primary purpose of the half-cent sales tax program is to provide relief from ad valorem and utility taxes.

**Grants** - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services/Fees** –Charges for Services are charges for specific governmental services provided to both private individuals and governmental units (i.e., housing of federal prisoners, sheriff contracts, parks and recreation, court charges, etc.). Fees are charges set by the County to pay the cost of providing a service or facility or regulating an activity (i.e., zoning, addressing, etc.).

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County, inmate telephone commissions, and other miscellaneous sources.

## Other Sources:

**Transfers** – Transfers between individual funds, which are not repayable and are not considered charges for goods or services.

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s Reserves.

# SUMMARY OF SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TAXES</b>					
<b>AD VALOREM</b>					
311100 AD VALOREM-CURRENT	187,647,828	210,600,000	232,400,000	21,800,000	10.4%
311200 AD VALOREM-DELINQUENT	101,047	125,000	130,000	5,000	4.0%
<b>UTILITY TAX</b>					
314100 UTILITY TAX-ELECTRICITY	6,274,316	7,100,000	6,300,000	(800,000)	-11.3%
314300 UTILITY TAX-WATER	1,620,395	1,600,000	1,800,000	200,000	12.5%
314400 UTILITY TAX-GAS	2,907	5,000	3,000	(2,000)	-40.0%
314700 UTILITY TAX-FUEL OIL	89	300	100	(200)	-66.7%
314800 UTILITY TAX-PROPANE	342,021	300,000	350,000	50,000	16.7%
<b>COMMUNICATION SERVICE TAX</b>					
315100 COMMUNICATION SERVICE TAX	5,563,239	5,100,000	5,800,000	700,000	13.7%
<b>LOCAL BUSINESS TAX</b>					
316100 PROF/OCCUPATION/LOCAL BUS TAX	400,478	400,000	400,000	-	0.0%
<b>TAXES Total</b>	<b>201,952,319</b>	<b>225,230,300</b>	<b>247,183,100</b>	<b>21,952,800</b>	<b>9.7%</b>

## PERMITS FEES & SPECIAL ASM

<b>PLANNING FEES</b>					
329115 URBAN CHICKENS PERMIT	300	300	300	-	0.0%
329170 ARBOR PERMIT	3,850	5,000	4,000	(1,000)	-20.0%
329180 DREDGE/FILL PERMIT	3,000	1,000	1,000	-	0.0%
329190 ABANDONED PROPERTY REGISTRATIO	219,246	100,000	50,000	(50,000)	-50.0%
329191 VACATION RENTAL REGISTRY	8,500	4,000	8,000	4,000	100.0%
329501 SHORELINE ALTERATION	-	-	-	-	-
<b>PERMITS FEES &amp; SPECIAL ASM Total</b>	<b>234,895</b>	<b>110,300</b>	<b>63,300</b>	<b>(47,000)</b>	<b>-42.6%</b>

## INTERGOVERNMENTAL REVENUE

<b>HALF CENT SALES TAX</b>					
335180 HALF-CENT STATE SALES TAX	31,460,300	29,000,000	32,800,000	3,800,000	13.1%
<b>STATE SHARED TAXES</b>					
335120 STATE REVENUE SHARING	14,916,398	12,000,000	14,400,000	2,400,000	20.0%
<b>FEDERAL GRANTS</b>					
331100 ELECTION GRANTS	32,752	-	-	-	-
331501 TREASURY SUBSIDY	-	-	-	-	-
331905 FEDERAL AMERICAN RESCUE PLAN (ARPA)	-	-	-	-	-
<b>FEMA REIMBURSEMENTS</b>					
331510 DISASTER RELIEF (FEMA)	281,108	-	-	-	-
<b>STATE GRANTS</b>					
334510 DISASTER RELIEF (STATE)	31,372	-	-	-	-
334710 AID TO LIBRARIES	133,649	140,000	140,000	-	0.0%
<b>LOCAL GRANTS &amp; REVENUES</b>					
337300 NPDES CITIES	-	40,000	40,000	-	0.0%
337900 LOCAL GRANTS & AIDS	93,000	-	-	-	-
<b>OTHER STATE SHARED</b>					
335130 INSURANCE AGENTS LICENSE	212,788	180,000	190,000	10,000	5.6%
335140 MOBILE HOME LICENSES	29,200	30,000	30,000	-	0.0%
335150 ALCOHOLIC BEVERAGE	161,763	150,000	155,000	5,000	3.3%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-	0.0%
335493 MOTOR FUEL TAX (REBATE)	-	25,000	5,000	(20,000)	-80.0%
<b>INTERGOVERNMENTAL REVENUE Total</b>	<b>47,798,830</b>	<b>42,011,500</b>	<b>48,206,500</b>	<b>6,195,000</b>	<b>14.7%</b>

## CHARGES FOR SERVICES

<b>PARKS &amp; REC FEES</b>					
347200 PARKS AND RECREATION	2,164,636	2,179,306	2,357,430	178,124	8.2%
347201 PASSIVE PARKS AND TRAILS	56,828	30,000	30,000	-	0.0%
347301 MUSEUM FEES	2,915	2,000	3,000	1,000	50.0%

# SUMMARY OF SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PLANNING FEES</b>					
341200 ZONING FEES	477,978	375,000	375,000	-	0.0%
341320 SCHOOL ADMIN FEE	228,735	300,000	225,000	(75,000)	-25.0%
342516 AFTER HOURS INSPECTIONS	680	2,000	2,000	-	0.0%
349200 CONCURRENCY REVIEW	12,565	10,000	10,000	-	0.0%
349240 PRE-APPLICATION FEE PLANNING	7,900	5,000	6,000	1,000	20.0%
349250 ZONING PERMIT PROCESSING FEE	6,920	10,000	45,000	35,000	350.0%
<b>STATE GRANTS</b>					
343904 SVC CHGS-OTH PHYSICAL ENVIRON	28,871	81,000	93,000	12,000	14.8%
<b>GENERAL GOV'T FEES</b>					
341359 ADMIN FEE - MSBU FUNDS	-	3,450	3,450	-	0.0%
341363 ADMIN FEE - GRANTS	175,419	-	-	-	-
341910 ADDRESSING FEES	19,885	30,000	30,000	-	0.0%
349100 SERVICE CHARGE-AGENCIES	31,158	70,000	40,000	(30,000)	-42.9%
<b>SHERIFF REVENUES</b>					
341520 SHERIFFS FEES	413,452	425,000	450,000	25,000	5.9%
342100 REIMBURSEMENT - SHERIFF	-	-	-	-	-
342320 FEDERAL INMATE CONTRACTS	1,830,362	2,380,000	2,380,000	-	0.0%
342330 INMATE FEES	216,933	205,000	200,000	(5,000)	-2.4%
342390 HOUSING OF PRISONER-OTHER	40,039	-	-	-	-
342910 INMPOUND/IMMOBILIZATION	7,400	-	-	-	-
342920 SUPERVISOR - PAY	18,350	15,000	15,000	-	0.0%
348880 SUPERVISION - PROBATION	354,583	835,000	685,000	(150,000)	-18.0%
348993 CRIME PREVENTION	34,036	-	-	-	-
348995 CRIM JUSTICE ED \$2.50	-	-	-	-	-
<b>PUBLIC SAFETY FEES</b>					
342430 EMERGENCY MGMT REVIEW FEE	2,750	2,500	2,500	-	0.0%
342530 SHERIFF - IRON BRIDGE	241,600	241,600	241,600	-	0.0%
342560 ENGINEERING	476,658	650,000	550,000	(100,000)	-15.4%
343901 TOWER COMM FEES	157,247	125,000	125,000	-	0.0%
343902 FIBER WAN FEES	12,600	9,000	9,000	-	0.0%
346400 ANIMAL CONTROL	206,076	200,000	210,000	10,000	5.0%
<b>COURT FEES</b>					
348921 COURT INNOVATIONS	83,472	101,417	90,000	(11,417)	-11.3%
348922 LEGAL AID	83,472	101,417	90,000	(11,417)	-11.3%
348923 LAW LIBRARY	83,472	101,417	90,000	(11,417)	-11.3%
348924 JUVENILE ALTERNATIVE PROGRAMS	83,472	101,417	90,000	(11,417)	-11.3%
348930 STATE COURT FACILITY SURCHARGE	1,283,868	1,200,000	1,150,000	(50,000)	-4.2%
<b>CHARGES FOR SERVICES Total</b>	<b>8,844,332</b>	<b>9,791,524</b>	<b>9,597,980</b>	<b>(193,544)</b>	<b>-2.0%</b>
 <b>JUDGEMENTS FINES &amp; FORFEIT</b>					
<b>PARKS &amp; REC FEES</b>					
352100 LIBRARY	107,286	144,000	144,000	-	0.0%
<b>PLANNING FEES</b>					
354200 CODE ENFORCEMENT	44,334	55,000	20,000	(35,000)	-63.6%
354201 CODE ENFORCEMENT LIEN AM	23,195	20,000	-	(20,000)	-100.0%
<b>SHERIFF REVENUES</b>					
359901 ADULT DIVERSION	85,423	-	-	-	-
359902 COMMUNITY SVC INSURANCE	1,267	-	-	-	-
<b>PUBLIC SAFETY FEES</b>					
348933 ANIMAL CONTROL CITATIONS	8,833	2,000	8,000	6,000	300.0%
351700 INTERGOVT RADIO PROGRAM	371,656	400,000	375,000	(25,000)	-6.3%
<b>JUDGEMENTS &amp; FINES</b>					
351500 TRAFFIC CT PARKING FINES	2,279	2,000	2,000	-	0.0%
<b>JUDGEMENTS FINES &amp; FORFEIT Total</b>	<b>644,272</b>	<b>623,000</b>	<b>549,000</b>	<b>(74,000)</b>	<b>-11.9%</b>

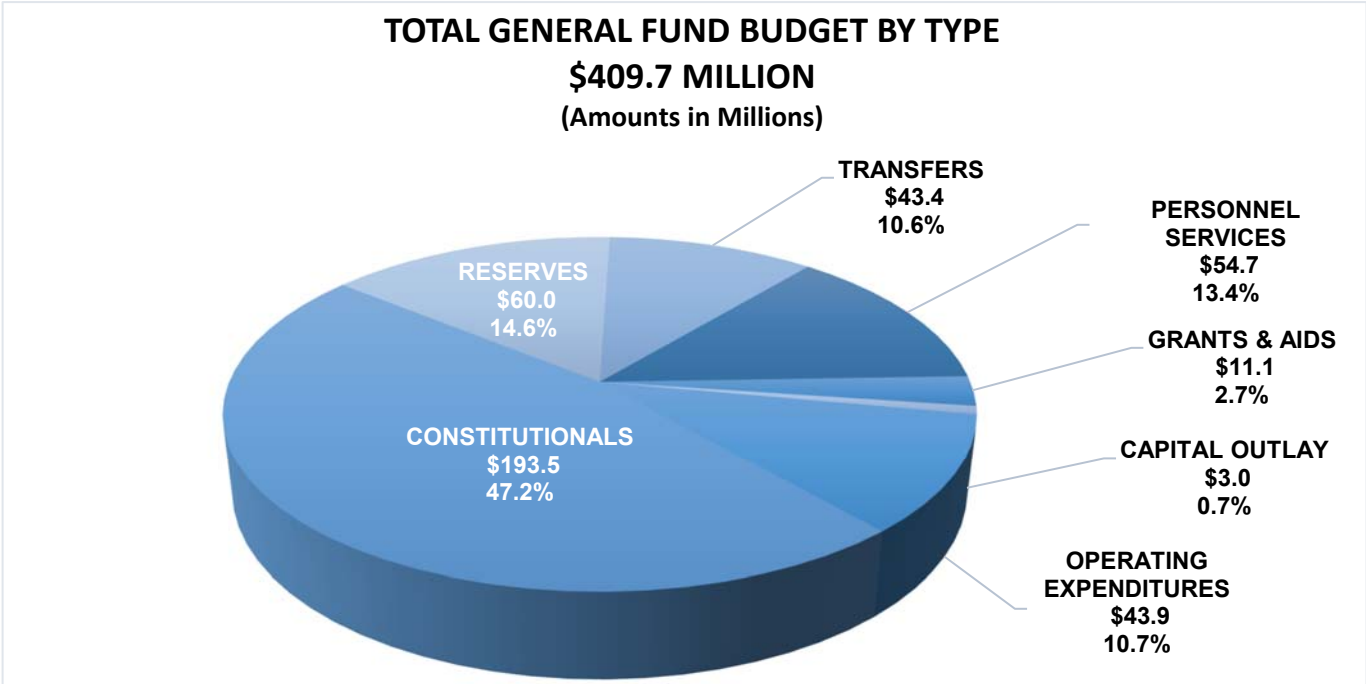
# SUMMARY OF SOURCES

ACCOUNT - MAJOR - MINOR - OBJECT	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>MISCELLANEOUS REVENUES</b>					
<b>SHERIFF REVENUES</b>					
361133 INTEREST-SHERIFF	44,470	-	-	-	
369912 MISCELLANEOUS - SHERIFF	575,862	615,000	615,000	-	0.0%
<b>PUBLIC SAFETY FEES</b>					
369940 REIMBURSEMENTS - RADIOS	314,138	100,000	100,000	-	0.0%
<b>INTEREST</b>					
361100 INTEREST ON INVESTMENTS	461,292	500,000	3,000,000	2,500,000	500.0%
361187 GASB 87 INTEREST INCOME	566	-	-	-	
<b>FIXED ASSET SALES</b>					
364100 FIXED ASSET SALE PROCEEDS	92,417	35,000	35,000	-	0.0%
<b>DONATIONS</b>					
366100 CONTRIBUTIONS & DONATIONS	10	-	-	-	
366175 SEMINOLE COUNTY HEROES MEMORIA	200	-	-	-	
<b>PORT AUTHORITY</b>					
366101 CONTRIBUTIONS PORT AUTHORITY	400,000	300,000	150,000	(150,000)	-50.0%
<b>MISCELLANEOUS REVENUES</b>					
362087 GASB 87 RENTAL INCOME	35,009	-	-	-	
362100 RENTS AND ROYALTIES	12,676	50,000	50,000	-	0.0%
367150 PAIN MANAGEMENT CLINIC LICENSE	1,000	-	-	-	
369100 TAX DEED SURPLUS	3,761	-	-	-	
369300 SETTLEMENTS	-	-	-	-	
369310 INSURANCE PROCEEDS	-	-	-	-	
369400 REIMBURSEMENTS	1,799	-	-	-	
369900 MISCELLANEOUS-OTHER	194,153	315,000	315,000	-	0.0%
369910 COPYING FEES	55,506	55,300	60,300	5,000	9.0%
369911 MAPS AND PUBLICATIONS	-	50	50	-	0.0%
369920 MISCELLANEOUS-ELECTION	-	200	200	-	0.0%
369925 CC CONVENIENCE FEES	5,132	9,000	7,000	(2,000)	-22.2%
369930 REIMBURSEMENTS	124,688	100,000	100,000	-	0.0%
<b>OPIOD SETTLEMENT</b>					
369305 SETTLEMENTS - OPIOD	-	-	2,400,000	2,400,000	
<b>MISCELLANEOUS REVENUES Total</b>	<b>1,400,094</b>	<b>2,079,550</b>	<b>6,832,550</b>	<b>4,753,000</b>	<b>228.6%</b>
<b>OTHER SOURCES</b>					
<b>INTERFUND TRANSFER IN</b>					
381100 TRANSFER IN	136,128	2,650	2,650	-	0.0%
<b>CONSTITUTIONAL EXCESS FEES</b>					
386200 EXCESS FEES-CLERK	225,407	1,000	1,000	-	0.0%
386300 EXCESS FEES-SHERIFF	6,945,046	1,000	1,000	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	4,230,501	2,500,000	2,500,000	-	0.0%
386500 EXCESS FEES-PROP APPRAISER	83,431	1,000	1,000	-	0.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	312,632	1,000	1,000	-	0.0%
<b>OTHER SOURCES Total</b>	<b>11,933,145</b>	<b>2,506,650</b>	<b>2,506,650</b>	<b>-</b>	<b>0.0%</b>
<b>FUND BALANCE</b>					
<b>FUND BALANCE</b>					
399999 BEGINNING FUND BALANCE	-	58,000,000	70,000,000	12,000,000	20.7%
<b>FUND BALANCE Total</b>	<b>-</b>	<b>58,000,000</b>	<b>70,000,000</b>	<b>12,000,000</b>	<b>20.7%</b>
<b>Grand Total</b>	<b>272,807,888</b>	<b>340,352,824</b>	<b>384,939,080</b>	<b>44,586,256</b>	<b>13.1%</b>

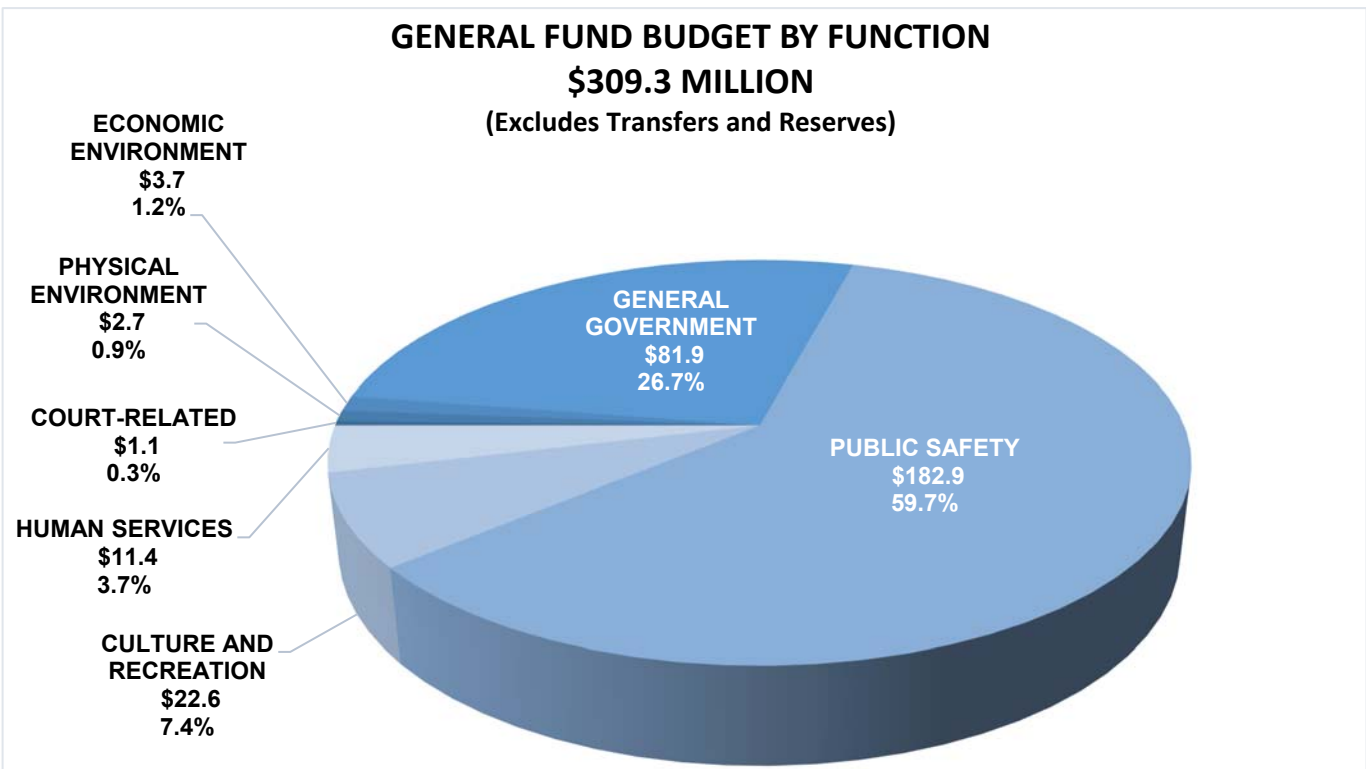
# BUDGETARY USES

Revenues collected in the General Fund are used to provide a variety of services to the citizens of Seminole County. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. The FY 2023/24 General Fund budget totals \$409.7M, with \$60M in reserves and approximately \$350M appropriated for services to be provided.

The following chart reflects the County’s plan on usage of General Fund resources by the type of services to be provided to citizens, excluding cost allocations, internal charges and contra budgets:



The following chart identifies the General Fund budget by State-designated use or appropriation category:



# SUMMARY OF USES

BY FUNCTION - PROGRAM EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL GOVERNMENT</b>					
COUNTY ATTORNEY	2,078,106	2,399,142	2,631,702	232,560	9.7%
COUNTY MANAGER	1,300,952	1,791,829	1,540,436	(251,393)	-14.0%
PROPERTY APPRAISER	5,524,188	5,934,142	6,341,514	407,371	6.9%
SUPERVISOR OF ELECTIONS	4,096,398	4,511,200	5,405,733	894,533	19.8%
TAX COLLECTOR	8,644,052	9,700,000	10,500,000	800,000	8.2%
GREENWAYS & NATURAL LANDS	-	-	-	-	
CAPITAL PROJECTS DELIVERY	785,349	-	-	-	
BUILDING	1,929	60,000	60,000	-	0.0%
ENTERPRISE ADMINISTRATION	1,193,848	2,105,861	2,253,234	147,373	7.0%
ENTERPRISE SOFTWARE DEVELOP	1,930,194	2,179,240	2,868,399	689,159	31.6%
GEOGRAPHIC INFO SYSTEMS-GIS	511,310	587,844	623,882	36,038	6.1%
IS BUSINESS OFFICE	539,808	628,653	781,676	153,023	24.3%
NETWORK & COMM SERVICES	2,193,625	2,340,683	2,395,899	55,216	2.4%
PORTFOLIO MANAGEMENT	963,095	1,591,868	1,635,775	43,906	2.8%
MAIL SERVICES	323,255	463,520	591,541	128,020	27.6%
PRINTING SERVICES	172,434	225,559	230,466	4,907	2.2%
-REVENUES-RESERVES-TRANSFERS	1,188,980	101,268	1,500,000	1,398,732	1381.2%
BOCC COMMISSIONERS	1,261,702	1,440,250	1,455,518	15,268	1.1%
RM BUSINESS OFFICE	529,207	602,350	621,691	19,341	3.2%
BUDGET & MGT OFFICE	1,303,447	2,083,419	2,444,642	361,223	17.3%
18 RM GRANTS	544,239	560,906	382,801	(178,105)	-31.8%
PURCHASING & CONTRACTS	1,205,184	1,412,797	1,577,759	164,962	11.7%
FACILITIES MGT	10,250,939	10,886,849	10,238,298	(648,551)	-6.0%
FLEET MGT	9,044,488	11,296,287	12,012,312	716,025	6.3%
HUMAN RESOURCES OFFICE	1,247,197	1,323,691	1,416,980	93,289	7.0%
02 CLERK OF COURT	4,617,480	4,835,905	5,367,046	531,141	11.0%
DS BUSINESS OFFICE	562,748	598,352	543,630	(54,723)	-9.1%
PLANNING & DEVELOPMENT	1,524,497	2,119,288	2,242,572	123,284	5.8%
COMMUNICATIONS OFFICE	847,004	874,384	1,142,298	267,914	30.6%
STRATEGIC INITIATIVE OFFICE	499,642	595,521	642,739	47,219	7.9%
WORKSTATION SUPPORT	1,705,989	1,997,386	2,480,235	482,849	24.2%
<b>GENERAL GOVERNMENT Total</b>	<b>66,591,286</b>	<b>75,248,196</b>	<b>81,928,778</b>	<b>6,680,581</b>	<b>8.9%</b>
<b>PUBLIC SAFETY</b>					
SHERIFF'S OFFICE	143,601,558	156,572,000	168,853,000	12,281,000	7.8%
EMERGENCY COMMUNICATIONS	3,052,334	3,534,616	3,738,310	203,693	5.8%
BUDGET & MGT OFFICE	199,958	25,000	-	(25,000)	-100.0%
05 EMS PERFORMANCE MGT	456,977	484,859	484,859	-	0.0%
EMERGENCY MANAGEMENT	737,165	978,975	965,713	(13,262)	-1.4%
ANIMAL SERVICES	2,424,788	2,793,544	3,128,901	335,357	12.0%
06 COMMUNITY HEALTH	1,365,946	1,335,950	1,600,000	264,050	19.8%
E-911	225,521	254,266	312,377	58,110	22.9%
EMERGENCY TELECOMMUNICATION	3,382,017	3,641,349	3,827,842	186,493	5.1%
<b>PUBLIC SAFETY Total</b>	<b>155,446,263</b>	<b>169,620,559</b>	<b>182,911,002</b>	<b>13,290,443</b>	<b>7.8%</b>
<b>PHYSICAL ENVIRONMENT</b>					
MOSQUITO CONTROL	710,004	879,772	878,002	(1,770)	-0.2%
WATER QUALITY	1,325,051	1,731,124	1,823,677	92,552	5.3%
UTILITIES ENGINEERING	-	-	-	-	
LANDFILL OPS	-	-	-	-	
<b>PHYSICAL ENVIRONMENT Total</b>	<b>2,035,054</b>	<b>2,610,897</b>	<b>2,701,679</b>	<b>90,782</b>	<b>3.5%</b>

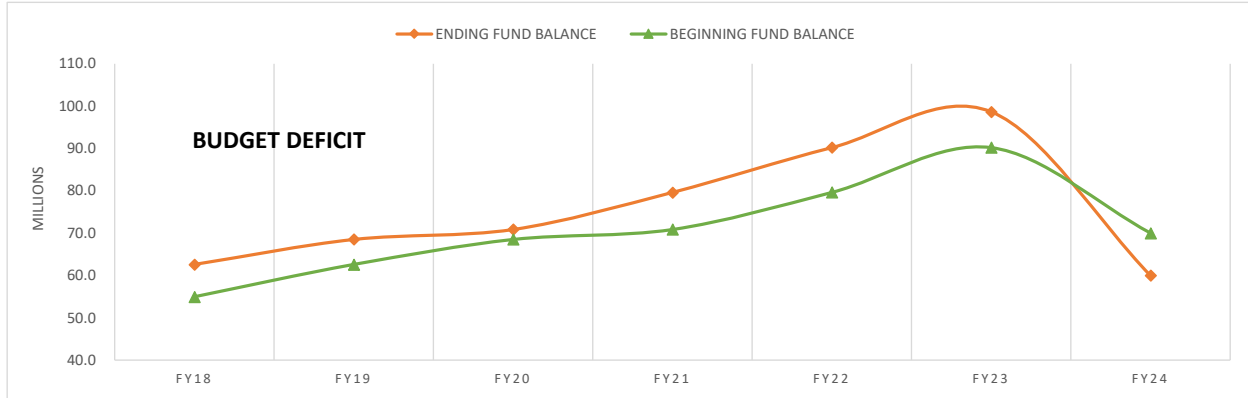
# SUMMARY OF USES

BY FUNCTION - PROGRAM EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TRANSPORTATION</b>					
CAPITAL PROJECTS DELIVERY	-	-	-	-	
<b>TRANSPORTATION Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>ECONOMIC ENVIRONMENT</b>					
BUDGET & MGT OFFICE	1,931,865	2,271,950	2,570,825	298,875	13.2%
PLANNING & DEVELOPMENT	271,885	-	-	-	
TOURISM	67,472	80,000	80,000	-	0.0%
DEVELOPMENT REVIEW	796,472	958,102	1,013,344	55,242	5.8%
<b>ECONOMIC ENVIRONMENT Total</b>	<b>3,067,695</b>	<b>3,310,052</b>	<b>3,664,170</b>	<b>354,117</b>	<b>10.7%</b>
<b>HUMAN SERVICES</b>					
FACILITIES MGT	-	-	-	-	
CS BUSINESS OFFICE	891,126	975,487	146,983	(828,504)	-84.9%
COMMUNITY ASSISTANCE	3,606,897	4,679,656	3,310,112	(1,369,544)	-29.3%
VETERANS SERVICES	218,380	268,102	269,597	1,495	0.6%
06 COMMUNITY HEALTH	6,193,933	6,960,163	7,178,408	218,245	3.1%
06 COMMUNITY DEVELOPMENT	23,336	500,000	500,000	-	0.0%
<b>HUMAN SERVICES Total</b>	<b>10,933,672</b>	<b>13,383,409</b>	<b>11,405,100</b>	<b>(1,978,308)</b>	<b>-14.8%</b>
<b>CULTURE/RECREATION</b>					
GREENWAYS & NATURAL LANDS	11,828,559	5,506,098	6,115,089	608,991	11.1%
PARKS & RECREATION	5,890,716	7,227,567	7,510,126	282,559	3.9%
CAPITAL PROJECTS DELIVERY	-	-	-	-	
PARKS BUSINESS OFFICE	872,419	1,072,931	922,521	(150,409)	-14.0%
LIBRARY SVCS	6,189,728	7,184,203	7,535,484	351,281	4.9%
EXTENSION SVC	397,437	512,226	545,270	33,044	6.5%
<b>CULTURE/RECREATION Total</b>	<b>25,178,858</b>	<b>21,503,025</b>	<b>22,628,491</b>	<b>1,125,466</b>	<b>5.2%</b>
<b>TRANSFERS</b>					
-REVENUES-RESERVES-TRANSFERS	10,695,704	19,889,032	43,436,928	23,547,896	118.4%
<b>TRANSFERS Total</b>	<b>10,695,704</b>	<b>19,889,032</b>	<b>43,436,928</b>	<b>23,547,896</b>	<b>118.4%</b>
<b>RESERVES</b>					
-REVENUES-RESERVES-TRANSFERS	-	58,022,462	59,982,990	1,960,528	3.4%
<b>RESERVES Total</b>	<b>-</b>	<b>58,022,462</b>	<b>59,982,990</b>	<b>1,960,528</b>	<b>3.4%</b>
<b>COURT ADMINISTRATION</b>					
GUARDIAN AD LITEM	99,302	117,712	155,357	37,645	32.0%
JUDICIAL	244,954	263,321	409,717	146,397	55.6%
LEGAL AID	367,149	477,294	484,453	7,159	1.5%
03 STATE ATTORNEY	4,941	1,886	1,886	-	0.0%
<b>COURT ADMINISTRATION Total</b>	<b>716,346</b>	<b>860,213</b>	<b>1,051,414</b>	<b>191,201</b>	<b>22.2%</b>
<b>Grand Total</b>	<b>274,664,879</b>	<b>364,447,844</b>	<b>409,710,550</b>	<b>45,262,705</b>	<b>12.4%</b>

# HISTORY OF FUND BALANCES

	AUDITED FIVE YEAR HISTORY					ESTIMATED	ADOPTED
	FY18	FY19	FY20	FY21	FY22	FY23	FY24
<b>BEGINNING FUND BALANCE 10/01</b>	<b>54,977,117</b>	<b>\$ 62,570,120</b>	<b>68,504,713</b>	<b>70,860,857</b>	<b>79,609,723</b>	<b>90,184,615</b>	<b>70,000,000</b>
<b>REVENUE</b>	223,936,837	238,364,503	239,942,264	254,985,194	272,807,888	309,413,480	314,939,080
<b>EXPENDITURES</b>	216,310,188	232,346,708	238,351,849	244,847,458	253,496,399	300,971,983	324,956,090
<b>CHANGE IN NET ASSETS</b>	<b>7,626,649</b>	<b>6,017,795</b>	<b>1,590,415</b>	<b>10,137,736</b>	<b>19,311,489</b>	<b>8,441,497</b>	<b>(10,017,010)</b>
<b>ENDING FUND BALANCE 9/30</b>	<b>\$ 62,570,120</b>	<b>\$ 68,504,713</b>	<b>\$ 70,860,858</b>	<b>\$ 79,603,723</b>	<b>\$ 90,184,615</b>	<b>\$ 98,626,112</b>	<b>\$ 59,982,990</b>
LESS PROJECT/GRANT CARRYFORWARDS/ADJUSTMENTS	3,381,065	7,319,051	5,582,632	12,859,725	25,740,291	28,434,773	
<b>UNASSIGNED ENDING RESERVES</b>	<b>\$ 59,189,055</b>	<b>\$ 54,211,262</b>	<b>\$ 65,278,226</b>	<b>\$ 68,098,509</b>	<b>\$ 64,444,324</b>	<b>\$ 70,191,339</b>	<b>\$ 59,982,990</b>

ENDING RESERVES AS % OF OPERATING REVENUE	26%	23%	27%	27%	24%	23%	19%
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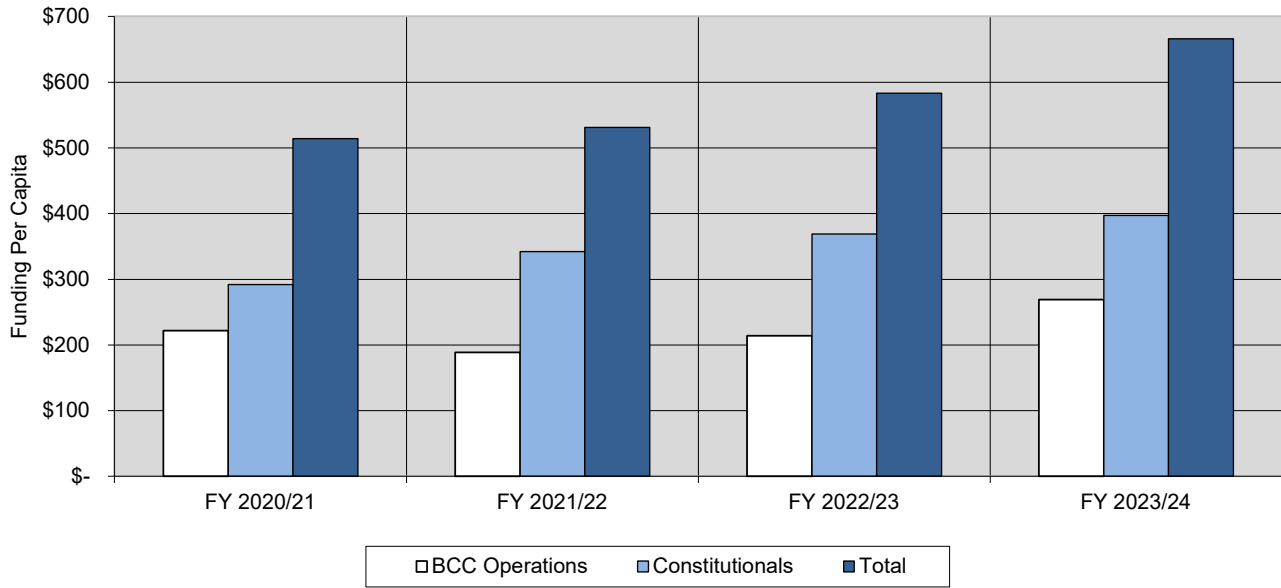
FY 2023/24 Reserves greater than 20% of General Fund budgeted operating revenue covering approximately 2.5 months of operations. Seminole County policy requires a minimum of 20% reserves for contingencies and economic stabilization.

Historical and projected operating expenditures include reserve use and carryforwards from prior year budgets.



# FUNDING PER CAPITA

BCC OPERATIONS & CONSTITUTIONAL OFFICERS



	FY 2020/21		FY 2021/22		FY 2022/23		FY 2023/24	
	Actuals	Funding Per Capita	Actuals	Funding Per Capita	Adopted	Funding Per Capita	Adopted	Funding Per Capita
BCC Operations	\$ 105,879,309	\$ 222	\$ 90,209,778	\$ 189	\$ 103,752,115	\$ 214	\$ 131,102,147	\$ 269
Constitutionals	138,968,157	292	163,286,621	342	178,578,247	369	193,462,293	397
<b>Total</b>	<b>\$ 244,847,466</b>	<b>\$ 514</b>	<b>253,496,399</b>	<b>\$ 531</b>	<b>282,330,362</b>	<b>\$ 583</b>	<b>324,564,440</b>	<b>\$ 666</b>
Reserves*					58,022,462		59,982,990	
					<u>\$ 340,352,824</u>		<u>\$ 384,547,430</u>	
	<b>Actuals</b>		<b>Adopted</b>		<b>Adopted</b>		<b>Adopted</b>	
Population	<u>476,727</u>		<u>477,455</u>		<u>484,054</u>		<u>486,750</u>	

\*Reserves are budgeted only and do not have any actual expenditures.

General Fund is Fund 00100 only.



## PERSONNEL SERVICES OVERVIEW

The FY 2023/24 Adopted Budget for Personnel Services is \$11.5M more than the prior year's budget due to 5% Cost of Living Adjustment, 24 new FTEs added since FY23 Adopted Budget, countywide increases in FRS, health insurance, and overtime.

OBJECT ACCOUNT NAME	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
EXECUTIVE SALARIES	455,794	496,422	512,824	16,402	3.3%
REGULAR SALARIES & WAGES	84,573,950	98,074,512	105,843,965	7,769,452	7.9%
PART-TIME PERSONNEL	1,022,150	-	-	-	
OTHER PERSONAL SERVICES	5,172	-	-	-	
OVERTIME	10,058,614	7,991,707	8,729,549	737,842	9.2%
SPECIAL PAY	157,019	171,900	163,200	(8,700)	-5.1%
HOLIDAY PAY	-	515,000	525,000	10,000	1.9%
SOCIAL SECURITY MATCHING	7,075,414	7,705,940	8,152,696	446,756	5.8%
RETIREMENT CONTRIBUTIONS	16,985,057	17,019,005	21,838,139	4,819,135	28.3%
HEALTH INSURANCE - EMPLOYER	17,289,956	23,959,938	24,941,219	981,281	4.1%
WORKERS COMPENSATION UNEMPLOYMENT COMPENSATION	2,160,769	2,887,800	2,698,549	(189,251)	-6.6%
CONTRA PERSONAL SERVICES	(413,207)	(650,000)	(3,728,578)	(3,078,578)	473.6%
<b>Grand Total</b>	<b>139,394,500</b>	<b>158,172,225</b>	<b>169,676,563</b>	<b>11,504,338</b>	<b>7.3%</b>

The following shows the Full-Time Employee (FTE) Count by Department:

DEPARTMENT	FY23 ADOPTED FTE'S	FY24 ADOPTED FTE'S	VARIANCE
ADMINISTRATION DEPT	133.00	136.00	3.00
COURT SUPPORT DEPT	7.00	9.00	2.00
PARKS & REC DEPT	172.42	175.42	3.00
FIRE DEPT	571.50	574.50	3.00
COMMUNITY SERVICES DEPT	46.00	51.00	5.00
PUBLIC WORKS DEPT	285.30	284.30	(1.00)
ES UTILITIES DEPT	153.60	158.60	5.00
ES SOLID WASTE DEPT	79.40	79.40	-
DEVELOPMENT SERVICES DEPT	86.00	86.00	-
INFORMATION TECHNOLOGY DEPT	70.00	70.00	-
RESOURCE MANAGEMENT DEPT	37.50	41.50	4.00
<b>Grand Total</b>	<b>1,641.72</b>	<b>1,665.72</b>	<b>24.00</b>

Commissioners are eligible for a salary increase up to the Consumer Price Index (CPI) Urban Wage Earners and Clerical Workers Index, pursuant to the Seminole County Home Rule Charter. Any increases in salaries shall not exceed the percentage change in the CPI Index during the proceeding calendar year ending in December 31. The total Commissioner salary cannot exceed the amount allowed by Chapter 145 of the Florida Statutes, as calculated annually by the Florida Office of Economic and Demographic Research. The amounts included the FY 2023/24 budget are estimates and do not affect the Home Rule Charter and Florida Statutory policies.

Pursuant to Seminole County Administrative Code, Section 501.0, the FY2023/24 budget includes funding for up to 80 hours of PTO Buyback Hours.

## FULL-TIME EQUIVALENTS (FTEs) BY DEPT

BCC DEPARTMENTS	FY20 ACTUAL FTE	FY21 ACTUAL FTE	FY22 ACTUAL FTE	*FY23 ACTUAL FTE	FY24 ADOPTED FTE
ADMINISTRATION DEPT	116.50	119.50	123.50	127.00	136.00
COMMUNITY SERVICES DEPT	37.00	38.00	45.00	46.00	51.00
COURT SUPPORT DEPT	7.00	7.00	7.00	7.00	9.00
DEVELOPMENT SERVICES DEPT	74.00	76.00	85.00	86.00	86.00
ES SOLID WASTE DEPT	75.10	77.10	77.10	79.40	79.40
ES UTILITIES	147.90	147.90	151.90	153.60	158.60
FIRE DEPT	479.00	486.00	509.00	571.50	574.50
INFORMATION SERVICES DEPT	43.00	48.00	57.00	70.00	70.00
PARKS & RECREATION DEPT	161.00	161.00	169.32	172.42	175.42
PUBLIC WORKS DEPT	275.30	277.30	283.30	285.30	284.30
RESOURCE MANAGEMENT DEPT	43.00	41.00	42.50	43.50	41.50
<b>TOTAL BCC</b>	<b>1,458.80</b>	<b>1,478.80</b>	<b>1,550.62</b>	<b>1,641.72</b>	<b>1,665.72</b>

CONSTITUTIONAL OFFICERS	FY20 ACTUAL FTE	FY21 ACTUAL FTE	FY22 ACTUAL FTE	FY23 ACTUAL FTE	FY24 ADOPTED FTE
CLERK OF COURT	30.63	30.63	32.24	35.06	35.48
PROPERTY APPRAISER	51.00	49.00	48.00	48.00	48.00
SHERIFF	1,348.00	1,344.00	1,344.00	1,372.00	1,312.00
SUPERVISOR OF ELECTIONS	17.00	18.00	21.00	23.00	23.00
TAX COLLECTOR	122.00	122.00	122.00	122.00	125.00
<b>TOTAL CONSTITUTIONAL OFFICERS</b>	<b>1,568.63</b>	<b>1,563.63</b>	<b>1,568.24</b>	<b>1,601.06</b>	<b>1,418.48</b>
<b>Grand Total</b>	<b>3,027.43</b>	<b>3,042.43</b>	<b>3,118.86</b>	<b>3,242.78</b>	<b>3,084.20</b>

\*FY23 BCC DEPARTMENTS FIGURES IN THIS REPORT ARE BASED ON THE ADOPTED FY23 BUDGET AND DO NOT INCLUDE ADJUSTMENTS IN FTE'S BASED ON A REORGANIZATION THAT WAS IMPLEMENTED AFTER BUDGET ADOPTION.

# FULL-TIME EQUIVALENTS (FTEs) BY FUND

## BOARD OF COUNTY COMMISSIONERS

FUND	FY23 ADOPTED FTE's	FY24 ADOPTED FTE's	VARIANCE
GENERAL FUND	597.22	613.47	16.25
TRANSPORTATION TRUST FUND	179.00	177.00	(2.00)
BUILDING PROGRAM	62.70	63.20	0.50
TOURISM PARKS 1,2,3 CENT FUND	1.00	1.00	-
TOURISM SPORTS 4 & 6 CENT FUND	7.60	7.60	-
FIRE PROTECTION FUND	536.50	509.50	(27.00)
COURT SUPP TECH FEE (ARTV)	4.00	4.00	-
PUBLIC SAFETY GRANTS (FEDERAL)		30.00	30.00
EMERGENCY 911 FUND	4.00	4.00	-
ECONOMIC DEVELOPMENT	2.90	2.90	-
MSBU PROGRAM	4.00	4.00	-
NATURAL LANDS/TRAILS	0.50	0.50	-
WATER AND SEWER FUND	153.60	158.60	5.00
SOLID WASTE FUND	79.40	79.40	-
PROPERTY/CASUALTY INSURANCE FU	2.50	3.00	0.50
WORKERS COMPENSATION FUND	2.50	3.00	0.50
HEALTH INSURANCE FUND	4.30	4.55	0.25
<b>Grand Total</b>	<b>1,641.72</b>	<b>1,665.72</b>	<b>24.00</b>

\*FY23 ADOPTED FTE FIGURES ARE BASED ON A DEPARTMENT REORGANIZATION THAT WAS IMPLEMENTED IN MAY 2023.

# FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM

## BOARD OF COUNTY COMMISSIONERS

BY DEPARTMENT - PROGRAM	FY23 ADOPTED FTE	FY24 ADOPTED FTE	VARIANCE
<b>ADMINISTRATION DEPT</b>			
ANIMAL SERVICES	33.00	35.00	2.00
BOCC COMMISSIONERS	10.00	10.00	-
BUDGET & MANAGEMENT OFFICE	6.00	6.00	-
COMMUNICATIONS OFFICE	8.50	9.50	1.00
COUNTY ATTORNEY	14.00	14.00	-
COUNTY MANAGER	7.50	7.50	-
E-911	7.00	7.00	-
ECONOMIC DEVELOPMENT	2.90	2.90	-
EMERGENCY MANAGEMENT OFFICE	8.50	8.50	-
EMERGENCY TELECOMMUNICATION	10.00	10.00	-
HR EMPLOYEE BENEFITS	4.30	4.55	0.25
HUMAN RESOURCES OFFICE	9.70	9.45	(0.25)
STRATEGIC INITIATIVE OFFICE	4.00	4.00	-
TOURISM	7.60	7.60	-
<b>ADMINISTRATION DEPT Total</b>	<b>133.00</b>	<b>136.00</b>	<b>3.00</b>
<b>COURT SUPPORT DEPT</b>			
GUARDIAN AD LITEM	1.00	2.00	1.00
JUDICIAL	6.00	7.00	1.00
STATE ATTORNEY	-	-	-
<b>COURT SUPPORT DEPT Total</b>	<b>7.00</b>	<b>9.00</b>	<b>2.00</b>
<b>PARKS &amp; REC DEPT</b>			
EXTENSION SERVICE	9.00	9.00	-
GREENWAYS & NATURAL LANDS	20.50	22.50	2.00
LIBRARY SERVICES	76.00	76.00	-
PARKS & RECREATION	60.92	60.92	-
PARKS BUSINESS OFFICE	6.00	7.00	1.00
<b>PARKS &amp; REC DEPT Total</b>	<b>172.42</b>	<b>175.42</b>	<b>3.00</b>
<b>FIRE DEPT</b>			
EMERGENCY COMMUNICATIONS	35.00	35.00	-
EMS/FIRE/RESCUE	525.50	525.50	-
FIRE PREVENTION BUREAU	11.00	14.00	3.00
<b>FIRE DEPT Total</b>	<b>571.50</b>	<b>574.50</b>	<b>3.00</b>
<b>COMMUNITY SERVICES DEPT</b>			
COMMUNITY ASSISTANCE	34.00	39.00	5.00
CS BUSINESS OFFICE	9.00	9.00	-
VETERANS SERVICES	3.00	3.00	-
<b>COMMUNITY SERVICES DEPT Total</b>	<b>46.00</b>	<b>51.00</b>	<b>5.00</b>

# FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM

BOARD OF COUNTY COMMISSIONERS

BY DEPARTMENT - PROGRAM	FY23 ADOPTED FTE	FY24 ADOPTED FTE	VARIANCE
<b><i>PUBLIC WORKS DEPT</i></b>			
CAPITAL PROJECTS DELIVERY	30.30	30.30	-
DEVELOPMENT REVIEW ENGINEER	9.00	9.00	-
ENGINEERING PROF SUPPORT	0.70	0.70	-
FACILITIES MANAGEMENT	40.50	41.50	1.00
FLEET MANAGEMENT	34.50	35.50	1.00
LAND MANAGEMENT	3.00	3.00	-
MOSQUITO CONTROL	10.10	10.10	-
PW BUSINESS OFFICE	3.00	2.00	(1.00)
ROADS & STORMWATER	108.00	106.00	(2.00)
TRAFFIC ENGINEERING	34.00	34.00	-
WATER QUALITY	12.20	12.20	-
<b><i>PUBLIC WORKS DEPT Total</i></b>	<b><i>285.30</i></b>	<b><i>284.30</i></b>	<b><i>(1.00)</i></b>
-			
<b><i>ES UTILITIES DEPT</i></b>			
ES BUSINESS OFFICE	18.60	17.60	(1.00)
UTILITIES ENGINEERING	18.00	21.00	3.00
WASTEWATER OPERATIONS	45.00	45.00	-
WATER OPERATIONS	72.00	75.00	3.00
<b><i>ES UTILITIES DEPT Total</i></b>	<b><i>153.60</i></b>	<b><i>158.60</i></b>	<b><i>5.00</i></b>
-			
<b><i>ES SOLID WASTE DEPT</i></b>			
LANDFILL OPERATIONS PROGRAM	22.00	23.00	1.00
SW-COMPLIANCE & PROGRAM MAN	28.40	28.40	-
TRANSFER STATION	29.00	28.00	(1.00)
<b><i>ES SOLID WASTE DEPT Total</i></b>	<b><i>79.40</i></b>	<b><i>79.40</i></b>	<b><i>-</i></b>
-			
<b><i>DEVELOPMENT SERVICES DEPT</i></b>			
BUILDING	62.70	63.20	0.50
DS BUSINESS OFFICE	3.80	3.30	(0.50)
PLANNING AND DEVELOPMENT	19.50	19.50	-
<b><i>DEVELOPMENT SERVICES DEPT Total</i></b>	<b><i>86.00</i></b>	<b><i>86.00</i></b>	<b><i>-</i></b>
-			
<b><i>INFORMATION TECHNOLOGY DEPT</i></b>			
ENTERPRISE ADMINISTRATION	12.00	12.00	-
ENTERPRISE SOFTWARE DEVELOP	12.00	12.00	-
GEOGRAPHIC INFO SYSTEMS-GIS	4.00	4.00	-
IS BUSINESS OFFICE	4.00	4.00	-
NETWORK & COMM SERVICES	7.00	7.00	-
PORTFOLIO MANAGEMENT	11.00	11.00	-
WORKSTATION SUPPORT & MAINT	20.00	20.00	-
<b><i>INFORMATION TECHNOLOGY DEPT Total</i></b>	<b><i>70.00</i></b>	<b><i>70.00</i></b>	<b><i>-</i></b>

# FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM

## BOARD OF COUNTY COMMISSIONERS

BY DEPARTMENT - PROGRAM	FY23 ADOPTED FTE	FY24 ADOPTED FTE	VARIANCE
<b><i>RESOURCE MANAGEMENT DEPT</i></b>			
MAIL SERVICES	3.00	3.00	-
MSBU PROGRAM	4.00	4.00	-
PRINTING SERVICES	1.00	1.00	-
PURCHASING & CONTRACTS	14.50	14.50	-
RISK MANAGEMENT	5.00	6.00	1.00
RM BUSINESS OFFICE	4.00	4.00	-
RM GRANTS	6.00	9.00	3.00
<b><i>RESOURCE MANAGEMENT DEPT Total</i></b>	<b><i>37.50</i></b>	<b><i>41.50</i></b>	<b><i>4.00</i></b>
			-
<b><i>Grand Total</i></b>	<b><i>1,641.72</i></b>	<b><i>1,665.72</i></b>	<b><i>24.00</i></b>

\*FY23 BCC DEPARTMENTS FIGURES IN THIS REPORT ARE BASED ON THE ADOPTED FY23 BUDGET AND DO NOT INCLUDE ADJUSTMENTS IN FTE's BASED ON A REORGANIZATION THAT WAS IMPLEMENTED AFTER BUDGET ADOPTION.



# COUNTYWIDE FULL-TIME EQUIVALENT (FTE) CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
<b><i>NEW POSITIONS</i></b>				
ANIMAL SERVICES OFFICER	00100 GENERAL FUND	1.00	59,234	ADDITIONAL STAFFING NEEDED IN ANIMAL SERVICES TO ADDRESS NEW PROGRAMS THAT HAVE BEEN ADDED AT THE DIRECTION OF THE BOARD OF COUNTY COMMISSIONERS.
PARK RANGER	00100 GENERAL FUND	1.00	56,399	NEW PARK RANGER POSITION IS IN RESPONSE TO INCREASE IN USE BY THE PUBLIC AT COMMUNITY PARKS, CAMPGROUNDS AND TRAILS. THIS PARK RANGER WILL ALLOW THE PUBLIC AN AVENUE OF COMMUNICATION WITH ANY ISSUES ENCOUNTERED AT THESE PARKS/CAMPGROUNDS.
STAFF ASSISTANT	00100 GENERAL FUND	1.00	53,715	CONTRACTED POSITION TO BECOME A COUNTY POSITION RELATED TO GUARDIAN AD LITEM PROGRAM. THIS POSITION WILL ASSIST WITH THE INCREASE CASE LOAD OF CHILDREN COMING INTO THE PROGRAM.
MAGISTRATE	00100 GENERAL FUND	1.00	127,818	NEW MAGISTRATE POSITION WILL PRESIDE OVER THE CIVIL DOMESTIC DIVISION INVOLVING CASES WITH MENTAL HEALTH, SUBSTANCE ABUSE AND FAMILY MATTERS.
CASE MANAGER	00100 GENERAL FUND	1.00	72,535	DEDICATED CASE MANAGER POSITION TO ADDRESS NEW HOUSING AND HOMELESS INIATIVES.
PROJECT MANAGER II	00100 GENERAL FUND	1.00	101,896	NEW PROJECT MANAGER IN FACILITIES TO ADDRESS THE INCREASE IN CONTRACTED FACILITIES PROJECTS APPROVED IN THE BUDGET
FIRE INSPECTOR I (#1)	11200 FIRE PROTECTION FUND	1.00	67,166	INCREASE IN FIRE INSPECTIONS AND OPEN VIOLATIONS WARRANTS 3 NEW FIRE INSPECTORS TO HANDLE CASE LOAD.
FIRE INSPECTOR I (#2)	11200 FIRE PROTECTION FUND	1.00	67,166	INCREASE IN FIRE INSPECTIONS AND OPEN VIOLATIONS WARRANTS 3 NEW FIRE INSPECTORS TO HANDLE CASE LOAD.
FIRE INSPECTOR I (#3)	11200 FIRE PROTECTION FUND	1.00	67,166	INCREASE IN FIRE INSPECTIONS AND OPEN VIOLATIONS WARRANTS 3 NEW FIRE INSPECTORS TO HANDLE CASE LOAD.
PROGRAM MANAGER I	40100 WATER AND SEWER FUND	1.00	101,911	NEW PROGRAM MANAGER WILL DEVELOP AND IMPLEMENT THE HOLISTIC WATER POLICY ADOPTED BY THE COUNTY WHICH INCLUDES EDUCATION, CONSERVATION, COMMUNICATION, POLICY PROGRAMS AND OUTREACH.
SENIOR ENGINEER	40100 WATER AND SEWER FUND	1.00	114,125	POSITION WILL PROVIDE PROFESSIONAL ENGINEERING AND PROJECT MANAGMENT FROM CONCEPT TO COMPLETION FOR ALL ELEMENTS OF UTILITY CIP.
TECHNOLOGY SYSTEM ADMINISTRATOR	40100 WATER AND SEWER FUND	1.00	101,911	THIS POSITION WILL PROVIDE ALL ADMINISTRATION AND ASSISTANCE FOR TECHNOLOGY NEEDS FOR UTILITY OPERATIONS.
WATER OPERATIONS TRAINEE (#1)	40100 WATER AND SEWER FUND	1.00	62,190	WATER/WASTEWATER UTILITY FIELD. CREATING TRAINEE POSITIONS WILL HELP
WATER OPERATIONS TRAINEE (#2)	40100 WATER AND SEWER FUND	1.00	62,190	THERE IS A SHORTAGE OF LICENSED OPERATORS ACROSS THE ENTIRE
SAFETY & TRAINING COORDINATOR	50100 PROPERTY/CASUALTY INSURANCE	0.50	33,583	THIS POSITION WILL ENHANCE HIRING, RETENTION, AND SAFETY EFFORTS FOR CDL POSITIONS AND DIRECTLY SUPPORT OPERATIONS REQUIRING
SAFETY & TRAINING COORDINATOR	50200 WORKERS COMPENSATION FUND	0.50	33,583	COMMERCIALY LICENSED DRIVERS THROUGHOUT THE COUNTY.
				CDL POSITIONS AND DIRECTLY SUPPORT OPERATIONS REQUIRING
<b><i>NEW POSITIONS Total</i></b>		<b>15</b>	<b>1,182,588</b>	
<b><i>RECLASSES</i></b>				
RECLASS SYSTEM COORDINATOR II	00100 GENERAL FUND	0.00	5,640	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS TECHNOLOGY COORDINATOR II	00100 GENERAL FUND	0.00	5,240	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS SENIOR FINANCIAL ANALYST	00100 GENERAL FUND	0.00	4,069	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS CUSTOMER SERVICE & BILLING MGR	40100 WATER AND SEWER FUND	0.00	7,311	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES

## COUNTYWIDE FULL-TIME EQUIVALENT (FTE) CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
RECLASS CUSTOMER SERVICE SPECIALIST	40100 WATER AND SEWER FUND	0.00	2,684	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS LEAD UTILITY CUSTOMER SERVICE SPECIALIST	40100 WATER AND SEWER FUND	0.00	2,962	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS UTILITY CUSTOMER SERVICE SUPERVISOR	40100 WATER AND SEWER FUND	0.00	2,477	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS PROGRAM COORDINATOR	40100 WATER AND SEWER FUND	0.00	10,435	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS CUSTOMER SERVICE SPECIALISTS	40100 WATER AND SEWER FUND	0.00	12,670	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
RECLASS ASSISTANT RECREATION FACILITY MGR	00100 GENERAL FUND	0.00	2,970	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
HUMAN RESOURCES COORD II SPLIT FUNDED CHANGE AND RECLASS	50300 HEALTH INSURANCE FUND	(0.50)	(50,382)	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
HUMAN RESOURCES COORD II SPLIT FUNDED CHANGE AND RECLASS	00100 GENERAL FUND	0.50	40,610	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
BUILDING POSITION SPLIT FUNDED CHANGE AND RECLASS	00100 GENERAL FUND	(0.50)	50,214	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
BUILDING POSITION SPLIT FUNDED CHANGE AND RECLASS	10400 BUILDING PROGRAM	0.50	(63,909)	RECLASS POSITION TO BE IN LINE WITH ACTUAL JOB RESPONSIBILITIES
<b>RECLASSES Total</b>		<b>0</b>	<b>32,991</b>	

### OTHER REQUESTS

HUMAN RESOURCES COORD I SPLIT FUNDED CHANGE	00100 GENERAL FUND	(0.50)	(35,227)	SPLIT FUND CHANGE DUE TO CHANGE IN ROLE OF POSITION IN HUMAN RESOURCES
HUMAN RESOURCES COORD I SPLIT FUNDED CHANGE	50300 HEALTH INSURANCE FUND	0.50	35,227	SPLIT FUND CHANGE DUE TO CHANGE IN ROLE OF POSITION IN HUMAN RESOURCES
TEMP EMERGENECY COMM DISPATCHERS (2)	00100 GENERAL FUND	0.00	53,715	TEMPORARY DISPATCH POSITIONS TO HANDLE ATTRITION.
SALARY ADJUSTMENT EXTENSION AGENT	00100 GENERAL FUND	0.00	4,262	5% SALARY ADJUSTMENT TO ADDRESS ENHANCED RESPONSIBILITIES IN EXTENSION SERVICES FOR THE COUNTY.
<b>OTHER REQUESTS Total</b>		<b>0</b>	<b>57,977</b>	

### FROZEN POSITIONS

HR INTERN	00100 GENERAL FUND	0.00	-	POSITION REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE
APPRENTICE INSPECTORS (3)	10400 BUILDING PROGRAM	0.00	-	POSITION REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE
TOURISM INTERN	00100 GENERAL FUND	0.00	-	POSITION REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE
MAINTENANCE WORKER	10101 TRANSPORATION TRUST FUND	0.00	-	POSITION REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE
<b>FROZEN POSITIONS Total</b>		<b>0</b>	<b>-</b>	

<b>Grand Total</b>		<b>15.0</b>	<b>1,273,556</b>	
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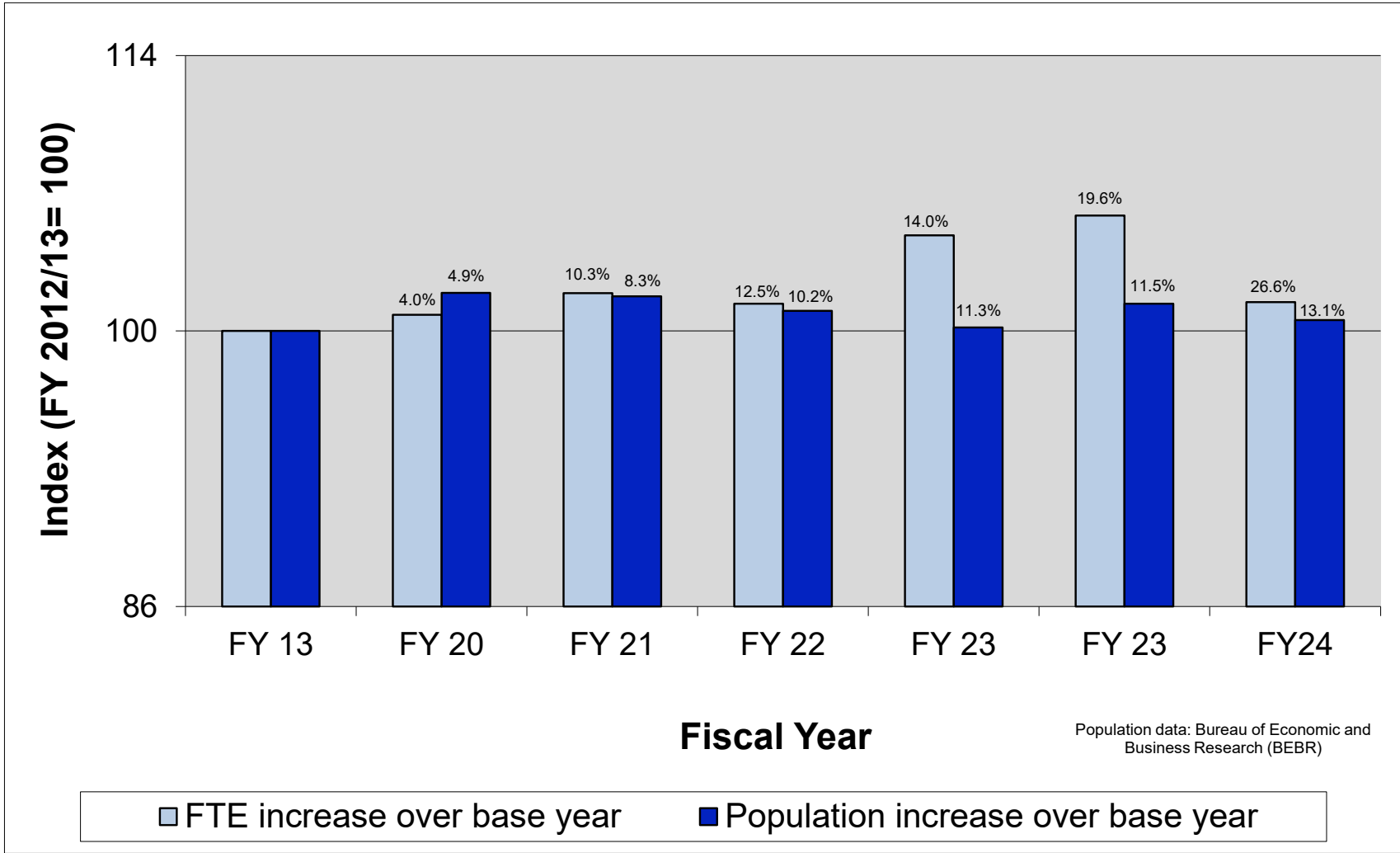
# OVERTIME BY DEPARTMENT - PROGRAM

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ADMINISTRATION DEPT</b>					
HUMAN RESOURCES OFFICE	457	-	-	-	
TOURISM	18	-	-	-	
COMMUNICATIONS OFFICE	1,391	-	-	-	
STRATEGIC INITIATIVE OFFICE	119	-	-	-	
HR EMPLOYEE BENEFITS	117	-	-	-	
<b>ADMINISTRATION DEPT Total</b>	<b>2,101</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>COURT SUPPORT</b>					
JUDICIAL	348	-	-	-	
<b>COURT SUPPORT Total</b>	<b>348</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>PARKS &amp; REC DEPT</b>					
GREENWAYS & NATURAL LANDS	7,264	1,545	1,545	-	0.0%
PARKS & RECREATION	58,385	59,775	59,775	-	0.0%
PARKS BUSINESS OFFICE	1,914	-	-	-	
LIBRARY SVCS	7,818	-	-	-	
EXTENSION SVC	-	-	-	-	
<b>PARKS &amp; REC DEPT Total</b>	<b>75,382</b>	<b>61,320</b>	<b>61,320</b>	<b>-</b>	<b>0.0%</b>
<b>FIRE DEPT</b>					
EMERGENCY COMMUNICATIONS	474,285	420,000	450,000	30,000	7.1%
EMS/FIRE/RESCUE	6,780,349	5,457,227	5,937,119	479,892	8.8%
FIRE PREVENTION BUREAU	64,210	55,000	60,000	5,000	9.1%
<b>FIRE DEPT Total</b>	<b>7,318,843</b>	<b>5,932,227</b>	<b>6,447,119</b>	<b>514,892</b>	<b>8.7%</b>
<b>COMMUNITY SERVICES DEPT</b>					
CS BUSINESS OFFICE	840	-	-	-	
COMMUNITY ASSISTANCE	7,722	-	-	-	
VETERANS SERVICES	940	-	-	-	
<b>COMMUNITY SERVICES DEPT Total</b>	<b>9,502</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>PUBLIC WORKS DEPT</b>					
CAPITAL PROJECTS DELIVERY	4,059	-	-	-	
MOSQUITO CONTROL	19,514	9,398	9,398	-	0.0%
ROADS & STORMWATER	215,782	128,699	128,699	-	0.0%
WATER QUALITY	2,398	4,994	4,994	-	0.0%
FACILITIES MGT	110,414	40,000	200,000	160,000	400.0%
FLEET MGT	78,048	63,672	63,672	-	0.0%
PW BUSINESS OFFICE	1,854	-	-	-	
TRAFFIC ENGINEERING	265,153	253,000	290,950	37,950	15.0%
LAND MGT	1,743	-	-	-	
DEVELOPMENT REVIEW	1,220	2,575	2,575	-	0.0%
<b>PUBLIC WORKS DEPT Total</b>	<b>700,184</b>	<b>502,338</b>	<b>700,288</b>	<b>197,950</b>	<b>39.4%</b>
<b>ES UTILITIES DEPT</b>					
ES BUSINESS OFFICE	14,324	13,000	13,000	-	0.0%
UTILITIES ENGINEERING	17,168	30,000	30,000	-	0.0%
WATER OPERATIONS	425,768	378,000	378,000	-	0.0%
WASTEWATER OPS	330,290	240,000	240,000	-	0.0%
<b>ES UTILITIES DEPT Total</b>	<b>787,550</b>	<b>661,000</b>	<b>661,000</b>	<b>-</b>	<b>0.0%</b>
<b>ES SOLID WASTE DEPT</b>					
TRANSFER STATION	343,035	325,000	325,000	-	0.0%

# OVERTIME BY DEPARTMENT - PROGRAM

	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
SW-COMPLIANCE	126,383	100,000	100,000	-	0.0%
LANDFILL OPS	246,472	125,000	125,000	-	0.0%
<b>ES SOLID WASTE DEPT Total</b>	<b>715,890</b>	<b>550,000</b>	<b>550,000</b>	<b>-</b>	<b>0.0%</b>
<b>EMERGENCY MANAGEMENT DEPT</b>					
EMERGENCY MANAGEMENT	14,189	3,605	3,605	-	0.0%
ANIMAL SERVICES	142,580	72,562	72,562	-	0.0%
E-911	3,808	1,560	1,560	-	0.0%
EMERGENCY TELECOMMUNICATION	27,803	20,095	20,095	-	0.0%
<b>EMERGENCY MANAGEMENT DEPT Total</b>	<b>188,381</b>	<b>97,822</b>	<b>97,822</b>	<b>-</b>	<b>0.0%</b>
<b>DEVELOPMENT SERVICES DEPT</b>					
BUILDING	168,541	150,000	150,000	-	0.0%
DS BUSINESS OFFICE	210	-	-	-	
PLANNING & DEVELOPMENT	1,273	-	-	-	
<b>DEVELOPMENT SERVICES DEPT Total</b>	<b>170,024</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>
<b>INFORMATION TECHNOLOGY DEPT</b>					
ENTERPRISE ADMINISTRATION	37,104	18,500	18,500	-	0.0%
ENTERPRISE SOFTWARE DEVELOP	80	-	-	-	
GEOGRAPHIC INFO SYSTEMS-GIS	199	-	-	-	
IS BUSINESS OFFICE	963	-	-	-	
NETWORK & COMM SERVICES	41,469	18,500	18,500	-	0.0%
PORTFOLIO MANAGEMENT	376	-	-	-	
WORKSTATION SUPPORT	2,961	-	25,000	25,000	
<b>INFORMATION TECHNOLOGY DEPT Total</b>	<b>83,152</b>	<b>37,000</b>	<b>62,000</b>	<b>25,000</b>	<b>67.6%</b>
<b>RESOURCE MANAGEMENT DEPT</b>					
MAIL SERVICES	68	-	-	-	
MSBU PROGRAM	1,590	-	-	-	
PRINTING SERVICES	38	-	-	-	
RM BUSINESS OFFICE	191	-	-	-	
PURCHASING & CONTRACTS	5,372	-	-	-	
<b>RESOURCE MANAGEMENT DEPT Total</b>	<b>7,259</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Grand Total</b>	<b>10,058,614</b>	<b>7,991,707</b>	<b>8,729,549</b>	<b>737,842</b>	<b>9.2%</b>

# GROWTH OF COUNTY POPULATION TO GROWTH OF BCC EMPLOYEES



	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
FTE	1,431	1,459	1,479	1,551	1,642	1,666
Population*	463,560	471,735	476,596	477,455	484,054	486,750
Per Capita**	3.1	3.1	3.1	3.2	3.4	3.4

\*\*Per Capita = the number of full-time employees per thousand citizens. \*Population for FY 2023/24 are estimates.

# PAY BANDS

FISCAL YEAR 2023/24

## SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

PAY BAND	MINIMUM HOURLY	MIDPOINT HOURLY	MAXIMUM HOURLY	MINIMUM ANNUALLY	MIDPOINT ANNUALLY	MAXIMUM ANNUALLY
<b>GENERAL POSITIONS</b>						
G1	15.38	20.00	24.62	32,000.00	41,600.00	51,200.00
G2	16.15	21.00	25.85	33,600.00	43,680.00	53,760.00
G3	16.96	22.05	27.14	35,280.00	45,864.00	56,448.00
G4	17.81	23.15	28.50	37,044.00	48,157.20	59,270.40
G5	18.70	24.31	29.92	38,896.20	50,565.06	62,233.92
G6	19.64	25.53	31.42	40,841.01	53,093.32	65,345.62
G7	20.62	26.80	32.99	42,883.06	55,747.98	68,612.90
G8	22.27	28.95	35.63	46,313.70	60,207.81	74,101.92
G9	24.05	31.26	38.48	50,018.80	65,024.44	80,030.08
G10	26.93	35.01	43.09	56,021.06	72,827.38	89,633.70
G11	30.17	39.21	48.26	62,743.59	81,566.67	100,389.74
G12	33.79	43.92	54.06	70,272.82	91,354.67	112,436.51
G13	37.84	49.19	60.54	78,705.56	102,317.23	125,928.90
G14	42.38	55.09	67.81	88,150.23	114,595.30	141,040.37
G15	48.74	63.36	77.98	101,372.76	131,784.59	162,196.42
<b>BUILDING INSPECTOR POSITIONS</b>						
I1	24.86	32.31	39.77	51,700.00	67,210.00	82,720.00
I2	28.58	37.16	45.73	59,455.00	77,291.50	95,128.00
I3	32.87	42.73	52.59	68,373.25	88,885.23	109,397.20
I4	36.16	47.01	57.85	75,210.58	97,773.76	120,336.93
<b>EXECUTIVES &amp; DEPARTMENT DIRECTORS</b>						
A1	56.41	73.34	90.26	117,340.00	152,542.00	187,744.00
A2	64.88	84.34	103.80	134,941.00	175,423.30	215,905.60
A3	74.61	96.99	119.37	155,182.15	201,736.80	248,291.44

# INTERNAL SERVICE CHARGES

## Overview

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various support programs. Each program requires unique analysis to determine the most appropriate method of both estimating the ISC budgets and allocating the charges.

Currently, support programs use the direct and indirect methods to allocate internal service charges. In developing the budget for user programs, historical use is analyzed to create an estimate for the upcoming fiscal year. In the direct method of allocating actual charges, the support program tracks service provided to the user program and provides this information to allocate the charges. In the indirect method of allocating charge the percentage of use, or percentage of inventory, is used to determine the proportionate share of each user program. The actual expenses incurred by the support program are then allocated to the user programs based on the proportionate share that has been calculated.

The methodology used to develop the internal service charges is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the direct and indirect costs for the following support program services:

- Fleet Maintenance
- Fleet Fuel
- Mailing Services
- Printing Services
- Facilities Maintenance
  - Regular Facility Maintenance
  - Renewal & Replacement
  - Landscaping Maintenance
- Property Management (Leases, Security, Cleaning Contracts, and Retention Services)
- Radio Support & Maintenance
- Information Technology
  - Rentals & Leases – Equipment
  - Desktop Support and Maintenance
  - Network Connection
  - Telecommunication Service
  - Telecommunication Support and Maintenance
  - Geographic Information Systems (GIS)
  - Protecting County Information
  - Administrative Fees

## Internal Services:

### **Fleet Maintenance**

The Fleet Management program maintains a work order system for all equipment serviced. Direct costs are allocated based on billed work orders by user program. Fleet Management's actual overhead costs are charged through the indirect method based on the user program's total service received.

### **Fleet Fuel**

The Fleet Management program maintains a fuel system usage report. Direct costs are allocated based on the total number of gallons of fuel received per user program.

### **Mailing Services**

Mail Services tracks costs associated with providing postage and courier services to user programs through usage reports. Direct postage and courier service costs are allocated to the user programs. Mailing Services overhead is calculated through the indirect method and based on the user program's total service received.

# INTERNAL SERVICE CHARGES

## **Printing Services**

The Print Center uses a database to track all print services provided to user programs. Each user program will be cost allocated for actual print services received. Printing Services overhead is calculated through the indirect method and based on the user program's total service received.

## **Facilities Maintenance**

### *Regular Facility Maintenance*

Facilities Maintenance tracks all work completed for user programs through a work order system. User programs are cost allocated for actual repair and maintenance performed on their facilities. Costs are made of up of a labor rate, (loaded to include: all salaries and benefits); cost of work order parts; and all associated contracted services.

### *Facilities Renewal & Replacement Activities*

The ISC's for Facilities Renewal & Replacement Activities are developed through an annual approved work plan. Renewal & Replacement Activities currently provides roof, heating, ventilation & air conditioning, flooring and building exterior maintenance/replacement on a scheduled basis. The Facilities Maintenance Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a department if necessary. A large portion of the renewal & replacement activities provided by Facilities Maintenance are for General Government Facilities.

### *Landscape Maintenance*

Countywide Landscaping Maintenance maintains service contracts for county facilities, miscellaneous properties and various general areas throughout the county. Direct costs are allocated to each user program based on the provider services received.

## **Property Management**

The Facilities Maintenance program manages the property leases, security guard, custodial, and various other contracts for countywide user programs. Cost is allocated to each user program for actual leased space, custodial, window cleaning, security guard and other services received. The Document Management program manages records retention for the County. Direct cost is allocated to each user program for total service received.

## **Radio Support & Maintenance**

The Telecommunications program currently manages the radio inventory, service, and support for all County departments, municipalities, Sheriff's Office, and several other outside agencies. Costs are allocated through the indirect method and based on the total actual countywide cost of providing radio service and support by the user program's total number of radios in inventory.

## **Information Technology**

### *Rentals & Leases - Equipment*

To ensure technology efficiencies throughout the County, the Information Technology Department works in conjunction with the user programs to verify existing equipment, remove expiring rentals/leases, or relocate/remove unused items from inventory. Cost allocations are based on actual billings from the rental/leasing agent for existing or new rental/lease equipment.

### *Desktop Support and Maintenance*

Desktop Support & Maintenance maintains a computer inventory. A physical inventory is taken annually to ensure efficiencies. Costs are allocated based on the total actual countywide cost of providing desktop support and maintenance by the user program's total number of computers in inventory.



# INTERNAL SERVICE CHARGES

## *Network Connection*

Network Connection comprises of various service programs and consists of complex technical support, including provisional and proactive/reactive maintenance. Service program costs are allocated through the indirect method and based on the user program's total number of computers in inventory.

## *Telecommunications Service*

The Information Technology Department works in conjunction with the countywide user programs to verify two inventories: Telephone Inventory; alarm, fax, modem, and phones; and Cellular Inventory; cell phone and air cards/MiFi's. The telephone provider service costs are allocated based on the total number of extensions in inventory for each user program. The cellular costs are allocated based on the total number of devices in inventory for each user program.

## *Telecommunications Support and Maintenance*

Telecommunications Support and Maintenance provides for all hardware, personnel support, and maintenance related to telephones. The Telephone Inventory is used to determine the number of extensions per user program. Indirect costs are allocated based on the total countywide cost of providing support & maintenance by the user program's total number of extensions in inventory.

## *Geographic Information Systems (GIS)*

Geographic Information Systems (GIS) maintains an inventory of GIS users and has classified them based on their system roles. Power Users are considered: full time GIS positions, use the geoprocessing tools within the software, consistently create maps as part of their job duties, and are custodians (editors) of three or more datasets. GIS service costs are allocated through the indirect method and based on the total number of Power Users in each user program.

## *Protecting County Information*

The Information Technology Department provides direction, support, and technical expertise to ensure that the County's information assets are properly protected. Service program costs are allocated through the indirect method and are based on the user program's total number of computers in inventory.

## **Administrative Fees**

The General Fund pays for various administrative programs that provide support services for all countywide user programs. These support programs which include costs for: Office of Management & Budget, County Manager's Office, Board of County Commissioners, County Attorney's Office, County Finance (FS 29.008), Human Resources, Training & Benefits, Annual Auditor (Resource Management), Community Information, Strategic Initiative Office, and Purchasing & Contracts are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using various combinations of full-time employee counts, budget amounts, and employee workload. These ratios are applied to the support program's budget to determine the Administrative Fee charge. At the end of the fiscal year, each funding source is charged back their percentage of the actual expenditures for the support services.

## **Engineering Capitalization Costs**

The Capital Projects Delivery Program contains the costs required to administer the Public Works Capital Program. This includes the County's engineers along with the supplies, certifications, and equipment that are directly utilized in managing capital projects. Each project is charged periodically for labor based on staff time allocated to the project, while supplies and other operating expenses are charged annually.

# INTERNAL SERVICE CHARGE COST DRIVERS BY FUND

Seminole County utilizes cost drivers, also known as activity drivers, for calculating internal service program costs (activities), which trace back to either a direct cost object or pool by activity cost. Cost drivers measure the cost of service delivery and tie back to an expected scope of work and/or associated service levels.

FUND NAME	POSITIONS	*FLEET MAINT USAGE	*FUEL USAGE	*POSTAGE USAGE	*PRINTING USAGE	*FACILITIES MAINT USAGE	*LANDSCAPING	PROP MGMT	RADIO INVENTORY	COMPUTER INVENTORY	DEVICE LEASE COST	TELEPHONE INVENTORY	CELL PHONE INVENTORY	GIS USERS	NETWORK LEASE BUY
GENERAL FUND	564	213,968	331,722	271,304	127,477	3,447,286	1,001,116	1,425,611	2,158	866	395,663	3,203	196	4	
TECHNOLOGY REPLACEMENT FUND										107					254,761
TRANSPORTATION TRUST FUND	177	427,529	527,909	3,326	911	79,000	30,754	8,734	168	225	72,591	133	74	3	
BUILDING PROGRAM	60	16,680	106,676	3,207	945			18,279	5	76	28,524	40	54		
TOURISM PARKS 1,2,3 CENT FUND	1														
TOURISM SPORTS 4 & 6 CENT FUND	8			410	149			7		9	4,137	20	5		
FIRE PROTECTION FUND	473	2,095,564	793,275	9,145	2,745	341,706	170,492	498	536	456	106,089	271	452		
FIRE PROTECT FUND-CASSELBERRY										4					
COURT SUPP TECH FEE (ARTV)	4														
EMERGENCY 911 FUND	5	46	404	20				15		6	2,060	3	2	1	
ECONOMIC DEVELOPMENT	3														
MSBU PROGRAM	4			4,212	259					6	3,573	4			
NATURAL LANDS/TRAILS	1														
WATER AND SEWER FUND	151	321,386	393,295	3,483	511	113,179		173,136	100	202	81,891	118	97	1	
SOLID WASTE FUND	77	854,604	1,026,851	883	1,253	97,508	22,791	168,990	75	41	18,875	23	3		
PROPERTY/CASUALTY INSURANCE	3	692	739	2,301	47			318		3	1,054	3	2		
WORKERS COMPENSATION FUND	3									2	366	3			
HEALTH INSURANCE FUND	4									2	616				
<b>Grand Total</b>	<b>1,536</b>	<b>3,930,469</b>	<b>3,180,871</b>	<b>298,291</b>	<b>134,297</b>	<b>4,078,679</b>	<b>1,225,153</b>	<b>1,795,588</b>	<b>3,042</b>	<b>2,005</b>	<b>715,439</b>	<b>3,821</b>	<b>885</b>	<b>9</b>	<b>254,761</b>

\* Based on historical usage analysis

## INTERNAL SERVICE CHARGE SUMMARY BY FUND

FUND NAME	FLEET MAINT	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINT	PROP MGMT	RADIOS	INFORMATION TECHNOLOGY	SUBTOTAL	ADMIN FEES	**TOTAL
GENERAL FUND	633,000	426,587	557,482	224,150	3,709,494	1,424,955	1,850,605	6,140,015	14,966,289	7,918,276	22,884,565
TRANSPORTATION TRUST FUND	1,264,261	678,940	6,865	1,606	75,177	8,645	159,916	1,400,159	3,595,569	1,749,851	5,345,420
BUILDING PROGRAM	49,272	137,015	6,559	1,653		18,088	4,846	512,490	729,923	353,873	1,083,796
TOURISM PARKS 1,2,3 CENT FUND								-	-	10,000	10,000
TOURISM SPORTS 4 & 6 CENT FUND			858	260		10		56,968	58,095	65,006	123,101
FIRE PROTECTION FUND	2,340,530	1,020,046	18,818	4,841	712,797	494	510,168	1,533,287	6,140,981	2,952,196	9,093,177
EMERGENCY 911 FUND		409				10		103,291	103,710		103,710
MSBU PROGRAM			8,643	449				31,862	40,954	34,999	75,953
WATER AND SEWER FUND	950,660	505,524	7,172	897	129,945	173,098	95,303	1,170,317	3,032,916	1,479,164	4,512,080
SOLID WASTE FUND	2,527,364	1,320,661	1,839	2,220	126,999	168,976	71,343	213,390	4,432,791	526,082	4,958,873
PROPERTY/CASUALTY INSURANCE	2,319	818	4,720	71		314		16,918	25,159	10,176	35,335
WORKERS COMPENSATION FUND								11,025	11,025	20,004	31,029
HEALTH INSURANCE FUND								9,276	9,276	20,351	29,627
CAPITALIZED ENGINEERING COSTS*									5,076,342		5,076,342
<b>Grand Total</b>	<b>7,767,406</b>	<b>4,090,000</b>	<b>612,955</b>	<b>236,147</b>	<b>4,754,412</b>	<b>1,794,588</b>	<b>2,692,181</b>	<b>11,198,998</b>	<b>38,223,027</b>	<b>15,139,978</b>	<b>53,363,005</b>

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

\*\* Grant labor, reimbursements, amortization, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts.

# INTERNAL SERVICE CHARGE SUMMARY BY DEPARTMENT

DEPARTMENT	FLEET MAINT	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINT	PROP MGMT	RADIOS	INFORMATION TECHNOLOGY	SUBTOTAL	ADMIN FEES	**TOTAL
ADMINISTRATION DEPT	119,412	95,297	82,197	72,851	121,111	9,424	62,189	581,393	1,143,875		1,143,875
CONSTITUTIONAL OFFICERS	15,071	8,180	335,654	115,358	262,584	300,264	1,643,846	734,078	3,415,034		3,415,034
COURT SUPPORT	-	-	39,474	213	1,779,147	913,348	7,807	458,758	3,198,747		3,198,747
PARKS & REC DEPT	277,662	132,516	44,868	22,977	1,344,786	22,683	22,614	1,243,858	3,111,965		3,111,965
FIRE DEPT	2,340,530	1,020,046	18,818	6,895	712,797	494	531,167	1,807,170	6,437,917		6,437,917
COMMUNITY SERVICES DEPT	44,635	29,448	19,431	4,510	109,637	174,744	15,076	446,245	843,725		843,725
PUBLIC WORKS DEPT	1,428,888	826,180	7,968	4,133	150,990	10,412	218,874	1,912,261	4,559,707	846,306	5,406,013
ES UTILITIES DEPT	950,660	505,524	7,172	897	129,945	173,098	95,303	1,170,317	3,032,916		3,032,916
ES SOLID WASTE DEPT	2,527,364	1,320,661	1,839	2,220	126,999	168,976	71,343	213,390	4,432,791		4,432,791
EMERGENCY MANAGEMENT DEPT								1,116,762	1,116,762		1,116,762
DEVELOPMENT SERVICES DEPT	50,431	137,833	40,700	3,826		19,599	23,960	727,894	1,004,243		1,004,243
INFORMATION TECHNOLOGY DEPT	5,217	6,544	61	47	6,765	19		535,293	553,947		553,947
RESOURCE MANAGEMENT DEPT	7,536	7,771	14,772	2,220	9,651	1,530		251,578	295,057	34,999	330,056
REVENUES-RESERVES-TRANSFERS								-	-	14,258,673	14,258,673
CAPITALIZED ENGINEERING COSTS*									5,076,342		5,076,342
<b>Grand Total</b>	<b>7,767,406</b>	<b>4,090,000</b>	<b>612,955</b>	<b>236,147</b>	<b>4,754,412</b>	<b>1,794,588</b>	<b>2,692,181</b>	<b>11,198,998</b>	<b>38,223,027</b>	<b>15,139,978</b>	<b>53,363,005</b>

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

\*\* Grant labor, reimbursements, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the

# SUMMARY OF NON-BASE BUDGETS

Non-base budgets are non-recurring, one-time funding allocations (often called Projects) that are established in order to complete a specific scope of work or procurement. These can be **Capital Improvement Projects, Fleet, Facilities, Technology, and Other One-Time** equipment, studies, or operating projects. While these budgets are adopted on an annual basis, the expectation is that they will expire until the scope is completed. Non-base “projects” are generally fully funded up front and available balances are eligible for “Carryforward” to be re-budgeted in the new fiscal year. Non-Base Budgets are segregated in individual Business Units, which are organized into the following groups:

## **Capital Improvement Projects**

Seminole County maintains a **Five-Year Capital Improvement Program**, which allows for long-term planning and funding for necessary major projects. These projects primarily fall under programs dedicated to *Transportation, Water, Sewer, Solid Waste, Parks, and Fire Services*. They generally have a cost of \$50,000 or more and are necessary to maintain public infrastructure.

## **Fleet**

Includes any *vehicles (light or heavy duty), rolling stock, generators, trailers*, and other equipment managed or maintained by the County’s Fleet Maintenance Program; typically, with a cost of \$5,000 or more.

## **Facilities Improvements**

Includes improvements to *existing County Facilities*, which are maintained by the County’s Facilities Maintenance Program. This includes required Planned Maintenance as well as Department Requests for improvements; typically, with a cost of \$5,000 or greater.

## **Technology Projects**

Includes purchase or maintenance of technology equipment or software. Generally anything that interacts or “plugs in” to the County’s network, including *Computers, Phones, Software, and programming services*. These budgets are managed by the County’s Information Services Department and are typically with a cost of \$5,000 or greater.

## **Other Non-Base projects**

Includes other equipment, studies, or operating projects, which do not fit in to any of the other categories; typically, with a cost of \$5,000 or greater.

# CAPITAL IMPROVEMENT PROJECTS

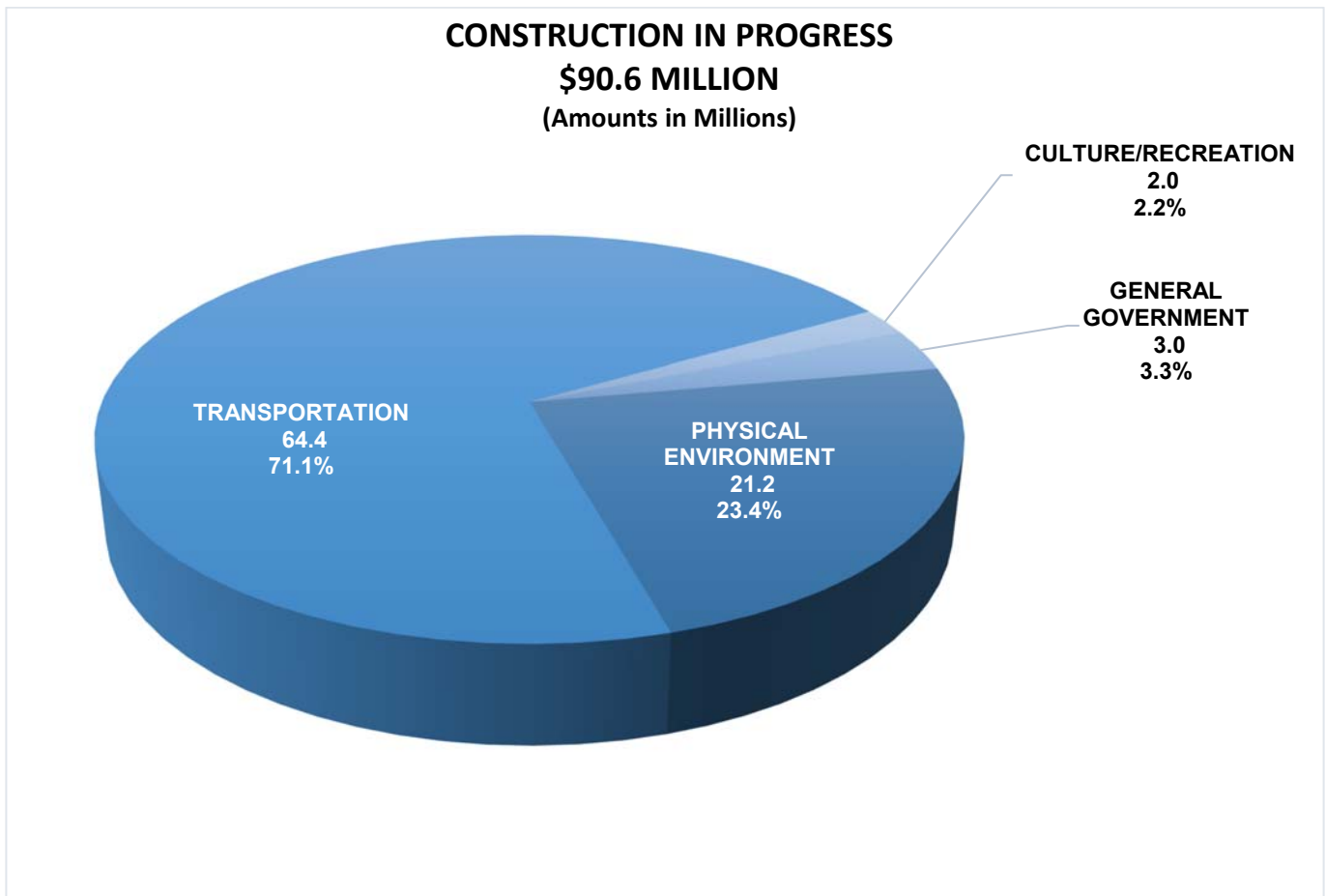
A capital improvement project is a one-time budget appropriated by the Board to accomplish a specific scope of services. These include all costs associated with a project, including Land, Design, Construction, and Post Construction costs. While the County's capitalization threshold requires that assets or improvements over \$5,000 and a useful life greater than one year should be capitalized, designation as a Capital Improvement Project generally occurs when total project costs are estimated to be more than \$50,000. Board approval for funding of these projects usually requires a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation, acquisition, or operation of a capital asset.

The project listings in these reports do not contain any previously established projects which will be funded in FY 2023/24 solely by a carryforward of available funds from FY 2022/23, nor any amendments made to project budgets after the budget was adopted.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY2023/24 Adopted Budget contains \$90.6M in new Capital Improvement Project funding (excluding Fleet, Equipment, Technology, and Facilities Maintenance).

The breakdown of capital projects by Function is represented by the following graphic:



## CAPITAL PROGRAM SOURCES OF FUNDING

FUNDING SOURCE	FY24 ADOPTED BUDGET
GENERAL FUND	3,020,210
REPLACEMENT FUNDS	13,787,812
TRANSPORTATION FUNDS	2,964,466
FIRE DISTRICT FUNDS	7,821,447
BUILDING FUNDS	771,800
SALES TAX FUNDS	58,344,178
IMPACT FEE FUNDS	505,499
COURT FUNDS	36,098
GRANT FUNDS	13,069,110
EMERGENCY 911 FUNDS	90,000
MSBU FUNDS	75,000
PARK FUNDS	2,000,000
WATER & SEWER FUNDS	21,220,481
SOLID WASTE FUNDS	2,505,976
INTERNAL SERVICE FUNDS	156,000
AGENCY FUNDS	45,000
<b>Grand Total</b>	<b>126,413,077</b>

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
<b>GENERAL FUND</b>		
<b>FLEET</b>		
FLEET MGT	02407020 FLEET DRIVE-ON LIFTS	50,550
<b>EQUIPMENT, OTHER</b>		
HUMAN RESOURCES OFFICE	02001002 EMPLOYEE PROGRAMS	100,000
CLERK OF COURT	00230000 CLERK COURT REPORTING SERVICES	30,000
SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
GREENWAYS & NATURAL LANDS	02304003 TRAIL EDGE RESTORATION	185,000
LIBRARY SVCS	00006912 LIBRARY BOOKS	950,000
LIBRARY SVCS	02404056 CENTRAL BRANCH BOOK DROP REPL	16,750
LIBRARY SVCS	02404059 NORTH BR OUTDOOR BOOK DROP REP	6,374
PARKS & RECREATION	02404028 DEER RUN POND FOUNTAIN	62,500
COMMUNITY DEVELOPMENT	02106004 ATTAINABLE HOUSING	500,000
FLEET MGT	02407021 FLEET SHOP AIR COMPRESSORS (2)	50,000
FLEET MGT	02407022 GENERATOR MONITORING SYSTEM	104,000
FLEET MGT	02407023 TIRE BALANCER	21,160
MOSQUITO CONTROL	02407029 MOSQUITO FOGGER #47074	11,000
MOSQUITO CONTROL	02407030 MOSQUITO FOGGER #47076	11,000
PLANNING & DEVELOPMENT	02411004 RURAL ENCLAVES	225,000
<b>TECHNOLOGY</b>		
LIBRARY SVCS	02404017 LIBRARY CARD MGT AUTOMATION	22,000
E-911	02401026 GIS CROSS REFERENCE TOOL	40,000
EMERGENCY MANAGEMENT	02401012 EM RUGGEDIZED CELL PHONES (25)	11,750
ENTERPRISE ADMINISTRATION	02414001 ACTIVE DIRECTORY AUDIT SOLUTON	30,000
ENTERPRISE ADMINISTRATION	02414002 PATCHING SOLUTION MANAGER	50,000
ENTERPRISE ADMINISTRATION	02414003 TEST SHAREPOINT ENVIRONMENT	24,000
ENTERPRISE SOFTWARE DEVELOP	02414006 JD EDWARDS ANNUAL MAINTENANCE	560,461
<b>FACILITIES PROJECTS</b>		
SHERIFF'S OFFICE	01902010 SCSO COMM CTR EXPANSION	975,000
ANIMAL SERVICES	00007120 KENNEL DOOR REPLACEMENT-PH3	90,000
<b>GENERAL FUND Total</b>		<b>4,726,545</b>
<b>REPLACEMENT FUNDS</b>		
<b>CIP</b>		
CAPITAL PROJECTS DELIVERY	02407081 RECORDS CENTER BUILDING	1,500,000
CAPITAL PROJECTS DELIVERY	02407083 PUBLIC WORKS CAMPUS BUILDING	3,000,000
<b>FLEET</b>		
GREENWAYS & NATURAL LANDS	02404008 CARGO TRAILER 04044	6,640
GREENWAYS & NATURAL LANDS	02404009 EXPLORER 4X2 PASSIVE PARK NEW	38,250



# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
GREENWAYS & NATURAL LANDS	02404011 F150 CAB 4X4 PASSIVE PARK NEW	46,970
GREENWAYS & NATURAL LANDS	02404012 HONDA TRX 420FA6 ATP 06530	9,010
GREENWAYS & NATURAL LANDS	02404013 JOHN DEERE UTV 780056	17,280
GREENWAYS & NATURAL LANDS	02404014 KUBOTA TRACTOR 780324	43,695
GREENWAYS & NATURAL LANDS	02404016 WATER TRAILER 06070417	18,000
PARKS & RECREATION	02404048 F150 CAB 4X2 07183	36,495
PARKS & RECREATION	02404049 FIELD GROOMER 56861	35,530
PARKS & RECREATION	02404050 FIELD TRACTOR 4X4 06070343	43,695
PARKS & RECREATION	02404051 UTILITY TRAILER 03011	13,000
PARKS & RECREATION	02404052 WORKMAN FIELD UTV 56854	16,865
PARKS & RECREATION	02404053 WORKMAN FIELD UTV 56859	16,865
COMMUNITY ASSISTANCE	02406001 FORD ESCAPE FWD 06070276	30,325
DEVELOPMENT REVIEW	02407001 F150 EXT CAB 4X4 51447	47,525
FACILITIES MGT	02407013 MOB GENERATOR 125KW GEN031 FAC	297,554
FACILITIES MGT	02407014 TRANSIT T250 CARG VAN FAC NEW1	57,050
FACILITIES MGT	02407015 TRANSIT T250 CARG VAN FAC NEW2	57,050
FACILITIES MGT	02407016 F150 EXTENDED CAB 4X4 NEW	46,500
FLEET MGT	02007150 FLEET REPLACEMENT & CONT 00109	110,550
FLEET MGT	02407024 F150 EXT CAB 4X4 00199	40,340
FLEET MGT	02407025 F150 EXT CAB 4X4 00433	44,375
FLEET MGT	02407026 F350 UTILITY TRUCK 18031	88,000
FLEET MGT	02407027 F350 UTILITY TRUCK 18085	108,330
FLEET MGT	02407028 GENERATOR 365KW GEN 033 FLEET	329,230
ANIMAL SERVICES	02401007 F250 KENNEL TRUCK 52652 (1)	78,685
ANIMAL SERVICES	02401008 F250 KENNEL TRUCK 52653 (2)	78,685
ANIMAL SERVICES	02401027 F250 KENNEL TRUCK - NEW	78,685
EMERGENCY MANAGEMENT	02401013 FORKLIFT REFURB 58996	15,375
EMERGENCY MANAGEMENT	02401014 TRANSIT VAN 51405	55,300
 <b>EQUIPMENT, OTHER</b>		
PARKS & RECREATION	02404047 SPORTS COMPLEX TEMP FENCE REP	160,000
FLEET MGT	02307016 MOBILE COLUMN LIFT SYSTEM	45,610
RM GRANTS	02118017 ARPA-REVENUE REPLACEMENT 00112	13,833,334
 <b>TECHNOLOGY</b>		
ENTERPRISE ADMINISTRATION	00286001 FIRE SUPPRESS SYS PSB - 00112	420,000
PORTFOLIO MANAGEMENT	02214008 TECHNICAL DEBT IMPROVEMENTS	100,000
WORKSTATION SUPPORT	00006651 TECHNOLOGY REPLACEMENT	375,868
WORKSTATION SUPPORT	00006839 NETWORK EQUIPMENT REFRESH	254,761
WORKSTATION SUPPORT	02014007 FIRE DEPT MOBILE REFRESH PLAN	570,798
 <b>FACILITIES PROJECTS</b>		
LIBRARY SVCS	02404024 LIBRARY WINDOW TINTING ALL BRN	80,000
PARKS & RECREATION	02404036 EXTERIOR REP SPORTS COMP ADMIN	30,000
PARKS & RECREATION	02404037 GENEVA WIDERNESS RESTROOM RENO	68,000

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
FACILITIES MGT	00007083 LEISURE PLANNED WORK 00100	100,000
FACILITIES MGT	00007084 GENERAL GOVT PLANNED WRK 00100	232,584
FACILITIES MGT	00007085 JAIL PLANNED WORK 00100	100,000
FACILITIES MGT	02402001 HVAC REPLACEMENT JAIL	50,000
FACILITIES MGT	02402003 JJC HVAC REPLACEMENT	500,000
FACILITIES MGT	02402004 JJC ROOF REPLACEMENT	1,000,000
FACILITIES MGT	02404025 NORTH LIBRARY ROOF REPLACEMENT	421,181
FACILITIES MGT	02404027 WEST LIBRARY ROOF REPLACEMENT	428,671
FACILITIES MGT	02404038 GENEVA WIDERNESS ROOF REPLACEM	130,245
FACILITIES MGT	02404041 RED BUG MAINT ROOF REPLACEMNT	23,660
FACILITIES MGT	02404042 RED BUG OFFICE ROOF REPLACEMNT	34,160
FACILITIES MGT	02407006 CSB BOILERS REPLACEMENT	350,000
FACILITIES MGT	02407007 HVAC REPLACEMENT HEALTH DEPT	230,000
FACILITIES MGT	02407008 HVAC REPLACEMENTS CSB	350,000
FACILITIES MGT	02407009 PSB HVAC REPLACEMENT	960,000
FACILITIES MGT	00007008 BCC FACILITIES IMPROVEMENTS	1,500,000
ANIMAL SERVICES	02401006 KENNEL DOOR/FRAME REPLACE (28)	125,000
ANIMAL SERVICES	02401002 ANIMAL SERVICES WALKWAY COVER	45,000
ANIMAL SERVICES	02401003 ANIMAL SVCS EQUIPMENT AWNING	90,000
ANIMAL SERVICES	02401028 ANIMAL SV SHELTER GRATE REPAIR	50,000
EMERGENCY TELECOMMUNICATION	02401016 HVAC REPLAC (2) ALTMONTE TOWER	56,000
EMERGENCY TELECOMMUNICATION	02401017 HVAC REPLAC (2) SABAL PT TOWER	60,000
EMERGENCY TELECOMMUNICATION	02401018 HVAC REPLACEM (4) 5 PTS TOWER	60,000
<b>REPLACEMENT FUNDS Total</b>		<b>29,240,726</b>

## TRANSPORTATION FUNDS

### FLEET

ROADS & STORMWATER	02007127 FLEET REPLACEMENT & CONT 10101	100,000
ROADS & STORMWATER	02407031 BOMAG ROLLER COMPCTOR 06070476	57,845
ROADS & STORMWATER	02407032 BOX TRUCK 04951	383,355
ROADS & STORMWATER	02407033 CATEPILLAR BACKHOE 06741	141,880
ROADS & STORMWATER	02407034 CATEPILLAR SKID STEER 06070288	128,890
ROADS & STORMWATER	02407035 CATEPILLAR TILLER 18083	6,850
ROADS & STORMWATER	02407037 F150 EXT CAB 06070335	45,825
ROADS & STORMWATER	02407038 F150 EXT CAB 4X4 07179	45,825
ROADS & STORMWATER	02407039 F250 CREW 4X4 02890	56,355
ROADS & STORMWATER	02407042 F750 CREW DUMP 06070421	170,000
ROADS & STORMWATER	02407043 F750 CREW DUMP 06070422	170,000
ROADS & STORMWATER	02407044 F750 CREW DUMP 06925	170,000
ROADS & STORMWATER	02407047 JOHN DEERE MOWER 05240	18,060
ROADS & STORMWATER	02407048 JOHN DEERE WHEEL LOADER 07615	336,960
ROADS & STORMWATER	02407052 TRAIL KING TRAILER 05171	97,880
ROADS & STORMWATER	02407053 TRAIL KING TRAILER 781132	35,820
ROADS & STORMWATER	02407055 WHEEL LOADER 644L 06070428	336,960
ROADS & STORMWATER	02407036 EXCAVATOR DIGGER 52690	494,400

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
TRAFFIC ENGINEERING	02407060 QUICK CONNECT MOB GEN 80KW TRF	100,000
<b>EQUIPMENT, OTHER</b>		
CAPITAL PROJECTS DELIVERY	02407078 IMPLEMENTATION PHASE COSTS	500,000
ROADS & STORMWATER	02407056 GPS ANTENA FOR SURVEY DEPT	18,000
ROADS & STORMWATER	02407057 PALLET LIFTER	7,561
TRAFFIC ENGINEERING	02407061 FIBER OPTIC FUSION SPLICER	22,000
<b>FACILITIES PROJECTS</b>		
ROADS & STORMWATER	02407058 ROADS ADMIN HVAC REPLACEMENT 1	10,000
ROADS & STORMWATER	02407059 ROADS ADMIN HVAC REPLACEMENT 2	10,000
<b>TRANSPORTATION FUNDS Total</b>		<b>3,464,466</b>

## **FIRE DISTRICT FUNDS**

### **CIP**

EMS/FIRE/RESCUE	02205003 FIRE STATION 23 RELOCATE	1,350,000
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### **FLEET**

EMS/FIRE/RESCUE	02205063 FLEET REPLACEMENT & CONT 11200	100,000
EMS/FIRE/RESCUE	02405002 F150 NEW FIRE 1	60,000
EMS/FIRE/RESCUE	02405003 F150 NEW FIRE 2	60,000
EMS/FIRE/RESCUE	02405004 F150 NEW FIRE 3	60,000
EMS/FIRE/RESCUE	02405005 F350 BATTALION TRUCK 1 52662	170,149
EMS/FIRE/RESCUE	02405007 F350 SUPER DUTY NEW	85,149
EMS/FIRE/RESCUE	02405008 F550 WOODS TRUCK FS39 NEW	245,000
EMS/FIRE/RESCUE	02405011 FIRE F150 56498	60,000
EMS/FIRE/RESCUE	02405013 FIRE RESCUE BOAT 35 780430	75,000
EMS/FIRE/RESCUE	02405019 LOADER 06070114	250,000
EMS/FIRE/RESCUE	02405038 F150 NEW FIRE 4	60,000
EMS/FIRE/RESCUE	02405012 FIRE RESCUE BOAT 34 780686	75,000
EMS/FIRE/RESCUE	02405006 F350 BATTALION TRUCK 2 51358	170,149

### **EQUIPMENT, OTHER**

EMS/FIRE/RESCUE	00006947 STRETCHERS	189,000
EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	460,000
EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	20,000
EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	40,000
EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	15,000
EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	72,000
EMS/FIRE/RESCUE	02105040 EMS EQUIPMENT ALLOCATION	55,000
EMS/FIRE/RESCUE	00006890 THERMAL IMAGERS	25,000
EMS/FIRE/RESCUE	00006671 SPECIAL OPS TRAINING EQUIPMENT	100,000
EMS/FIRE/RESCUE	02205044 PPE REPLACEMENT PROGRAM	371,000

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
EMS/FIRE/RESCUE	02405021 LIFE SAFETY ROPE REPLACEMENT	35,000
EMS/FIRE/RESCUE	02405020 FOG NOZZLE REPLACEMENTS	50,000
EMS/FIRE/RESCUE	02405022 TRENCH WALERS AND STRUTS	50,000
EMS/FIRE/RESCUE	02405035 DIVE EQUIPMENT	45,000
<b>TECHNOLOGY</b>		
EMS/FIRE/RESCUE	02205048 DRONE PROGRAM ENHANCEMENT	150,000
EMS/FIRE/RESCUE	02405023 FIRE TRAINING PUMP SIMULATOR	100,000
<b>FACILITIES PROJECTS</b>		
EMS/FIRE/RESCUE	00007115 FIRE FACILITIES SUSTAINMENT	400,000
EMS/FIRE/RESCUE	02205011 FS APRON/APPARATRUS BAY REPAIR	300,000
EMS/FIRE/RESCUE	02205006 FS INDIVIDUAL RESTROOMS 12	250,000
EMS/FIRE/RESCUE	02405028 FIRE FTC GATE REPAIR	60,230
EMS/FIRE/RESCUE	02405029 FS WINDOW REPLACEMENTS	150,000
EMS/FIRE/RESCUE	02405030 FS11 EXHAUST EXTRACTION SYSTEM	130,000
EMS/FIRE/RESCUE	02405032 FTC EQUIPMENT CANOPY RESVE APP	500,000
FACILITIES MGT	00007087 FIRE DEPT PLANNED WORK 11200	92,456
FACILITIES MGT	02405025 FIRE STATION 35 ROOF REPLACMNT	130,000
FACILITIES MGT	02405026 FIRE FTC ROOF REPLACEMENT	1,800,000
<b><i>FIRE DISTRICT FUNDS Total</i></b>		<b>8,485,133</b>
<b><i>BUILDING FUNDS</i></b>		
<b>FLEET</b>		
BUILDING	02411001 F150 REGULAR CAB 4X4 56123	40,600
BUILDING	02411002 F150 REGULAR CAB 4X4 56309	40,600
BUILDING	02411003 F150 REGULAR CAB 4X4 56310	40,600
<b>TECHNOLOGY</b>		
BUILDING	02111005 BUILDING TECHNOLOGY UPGRADES	650,000
<b><i>BUILDING FUNDS Total</i></b>		<b>771,800</b>
<b><i>TOURISM FUNDS</i></b>		
<b>EQUIPMENT, OTHER</b>		
TOURISM	00234720 SPORTS COMPLEX	100,000
<b><i>TOURISM FUNDS Total</i></b>		<b>100,000</b>
<b><i>SALES TAX FUNDS</i></b>		
<b>CIP</b>		
CAPITAL PROJECTS DELIVERY	00015002 NEW OXFORD RD WIDENING	500,000
CAPITAL PROJECTS DELIVERY	01785222 PAVEMENT MGMT TESTING & INSP	225,000

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
CAPITAL PROJECTS DELIVERY	01785444 ADA REPLACEMENT PAVMT MGMT	400,000
CAPITAL PROJECTS DELIVERY	01785572 MINOR ROADWAY PROJECTS	500,000
CAPITAL PROJECTS DELIVERY	01785562 BRIDGE INSPECTIONS	100,000
CAPITAL PROJECTS DELIVERY	01785142 RINEHART RD INTER IMP	1,000,000
CAPITAL PROJECTS DELIVERY	01785149 ALTAMONTE SUNRAIL BIKE/PED IMP	2,232,505
CAPITAL PROJECTS DELIVERY	01907084 NORTH ST CORRIDOR IMP	479,000
CAPITAL PROJECTS DELIVERY	01785216 RESURFACING-LOCAL ROADS	1,445,344
CAPITAL PROJECTS DELIVERY	01785303 ORANGE BLVD (CR431) SAFETY	10,280,000
CAPITAL PROJECTS DELIVERY	01785224 ASSET MGMT INSP & INV	225,000
CAPITAL PROJECTS DELIVERY	02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	1,834,183
CAPITAL PROJECTS DELIVERY	01785408 SR426/CR419 WIDEN-PHASE 3	1,000,000
CAPITAL PROJECTS DELIVERY	01785350 CELERY/MELLONVILLE TRAIL LOOP	1,202,224
CAPITAL PROJECTS DELIVERY	01907077 MIDWAY DRAINAGE IMPROVEMENTS	9,000,000
CAPITAL PROJECTS DELIVERY	01785447 ANNUAL BRIDGE/TUNNEL REP/REPLA	462,000
CAPITAL PROJECTS DELIVERY	02107099 WHITCOMB DRAINAGE IMPROVEMENTS	3,183,234
CAPITAL PROJECTS DELIVERY	02207095 USGS MONITORING PROG -3RD GEN	92,030
CAPITAL PROJECTS DELIVERY	02207097 WOODLAND II SUB/OUTFALL REP	61,047
CAPITAL PROJECTS DELIVERY	01785479 SIDEWALK REPAIRS-STORMWATER	1,000,000
CAPITAL PROJECTS DELIVERY	02107072 FOREST BROOK SUBDIVISION/FLD H	5,773,400
CAPITAL PROJECTS DELIVERY	02007013 Central Seminole Trail - North	961,886
CAPITAL PROJECTS DELIVERY	02407065 NEW OXFORD RD - 3RD GEN	6,430,146
CAPITAL PROJECTS DELIVERY	02407069 RONALD REAGAN PAVING PHASE 2	1,125,000
CAPITAL PROJECTS DELIVERY	02407070 W 25TH ST /AIRPORT BLVD PAVE	1,500,000
CAPITAL PROJECTS DELIVERY	02407071 RED BUG LAKE - TUSCA TO SLAVIA	1,400,000
CAPITAL PROJECTS DELIVERY	02407072 SPRING LAKE OUTFALL EXCAVATION	50,000
CAPITAL PROJECTS DELIVERY	02407073 LAKE OF WOODS SIDEWALK	116,714
CAPITAL PROJECTS DELIVERY	02407074 AMANDA ST ROADWAY EXT	140,000
CAPITAL PROJECTS DELIVERY	02407075 LOCAL ROADWAYS - 2ND GEN	2,550,000
CAPITAL PROJECTS DELIVERY	01785240 PIPE LINING & INSPECT-DRAINAGE	700,000
TRAFFIC ENGINEERING	01785344 MAST ARM REBUILDS	450,000
TRAFFIC ENGINEERING	01907086 FIBER OPTIC PULL BOX	200,000
TRAFFIC ENGINEERING	01785165 MAST ARMS REFURBISHMENTS	200,000
TRAFFIC ENGINEERING	01907047 CONNECTED VEHICLE/ICM EQUIP	200,000
TRAFFIC ENGINEERING	01785169 NEW TRAFFIC SIGNAL CABINETS	900,000
TRAFFIC ENGINEERING	01785171 VARIABLE MESSAGE SYSTEM UPGRAD	400,000
TRAFFIC ENGINEERING	01785310 TRAFFIC STUDIES	200,000
TRAFFIC ENGINEERING	01785313 LED STREET SIGN UPGRADE	150,000
TRAFFIC ENGINEERING	01785346 LANE STRIPING	100,000
TRAFFIC ENGINEERING	01785571 SCHOOL FLASHER SIGNAL UPGRADES	100,000
TRAFFIC ENGINEERING	02307075 MAST ARMS-LK MARY BL @ LK EMMA	500,000
TRAFFIC ENGINEERING	02407066 CR426 @ LOCKWOOD BLVD MAST ARM	650,000
TRAFFIC ENGINEERING	02407067 SR436 @ SR 434 MAST ARM	450,000
TRAFFIC ENGINEERING	02407068 INTERNAT DR @ WAYSIDE MAST ARM	600,000
 <b>EQUIPMENT, OTHER</b>		
CAPITAL PROJECTS DELIVERY	01785489 ENGINEERING CAPITALIZATION	5,076,342

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
<b><i>SALES TAX FUNDS Total</i></b>		<b>66,145,055</b>
<b><i>IMPACT FEE FUNDS</i></b>		
CIP		
CAPITAL PROJECTS DELIVERY	02307081 NORTH ST CORRIDOR IMPROVEMENTS	155,499
EQUIPMENT, OTHER		
LIBRARY SVCS	00006913 LIBRARY BOOKS	350,000
<b><i>IMPACT FEE FUNDS Total</i></b>		<b>505,499</b>
<b><i>COURT FUNDS</i></b>		
TECHNOLOGY		
JUDICIAL	02403001 JJC A/V UPDATE	75,000
<b><i>COURT FUNDS Total</i></b>		<b>75,000</b>
<b><i>EMERGENCY 911 FUNDS</i></b>		
TECHNOLOGY		
E-911	02401010 MAPFLEX SOFTWARE VERSN UPGRADE	150,000
E-911	02401011 RELOCATE FIBER REDUNDANCY PSB	75,000
FACILITIES PROJECTS		
E-911	00286002 FIRE SUPPRESS SYS PSB - 12500	90,000
<b><i>EMERGENCY 911 FUNDS Total</i></b>		<b>315,000</b>
<b><i>MSBU FUNDS</i></b>		
TECHNOLOGY		
MSBU PROGRAM	02218002 MSBU MGMT SOFTWARE	75,000
<b><i>MSBU FUNDS Total</i></b>		<b>75,000</b>
<b><i>PARK FUNDS</i></b>		
CIP		
PARKS & RECREATION	02404054 WEKIVA GOLF IRRIGATION RENO P2	2,000,000
<b><i>PARK FUNDS Total</i></b>		<b>2,000,000</b>
<b><i>WATER &amp; SEWER FUNDS</i></b>		
CIP		
UTILITIES ENGINEERING	00040302 CAPITALIZED LABOR PROJECT	700,000

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
UTILITIES ENGINEERING	00064590 WATER DISTRIBUT SYSTEM REHAB	200,000
UTILITIES ENGINEERING	00082924 PUMP STATION UPGRADES	1,000,000
UTILITIES ENGINEERING	00216426 IRON BRIDGE AGREEMENT	1,200,000
UTILITIES ENGINEERING	00283006 SCADA AND SECURITY SYSTEMS IMP	300,000
UTILITIES ENGINEERING	02108044 RECHARGE FEASIBILITY STUDY	2,300,000
UTILITIES ENGINEERING	02108059 SLAVIA RD RELOCATION	1,500,000
UTILITIES ENGINEERING	02208022 REGIONAL WATER SUPPLY PLANNING	50,000
UTILITIES ENGINEERING	02208023 HYDROLIC MODEL UPDATE	50,000
UTILITIES ENGINEERING	02208038 REGULATORY COMPLIANCE SUPPORT	200,000
UTILITIES ENGINEERING	02308024 COLLECTIONS IMPROVEMENTS - KEW	250,000
UTILITIES ENGINEERING	00083116 WW COLLECTION R&R	765,000
UTILITIES ENGINEERING	00201103 CUP CONSOLIDATION	150,000
UTILITIES ENGINEERING	00227416 GWL WRF R&R	1,100,000
UTILITIES ENGINEERING	00216732 MARKHAM WTP R&R	500,000
UTILITIES ENGINEERING	00243506 LYNWOOD WTP R&R	100,000
UTILITIES ENGINEERING	02208030 RECLAIMED WATER SYSTEM IMP	100,000
UTILITIES ENGINEERING	02208037 STORAGE TANK R&R	250,000
UTILITIES ENGINEERING	02308026 WTP PROCESS IMPROVEMENTS	200,000
UTILITIES ENGINEERING	02308025 COLLECTIONS IMP SEPTIC TO SEWE	1,500,000
UTILITIES ENGINEERING	02408027 HIGHLAND PINES UTIL UPGRADE-PW	4,000,000
UTILITIES ENGINEERING	02408028 TMT FAC PROCESS CONTROL ANALYZ	500,000
UTILITIES ENGINEERING	02408029 INTERCONNECT IMPROVEMENTS	500,000
UTILITIES ENGINEERING	02408031 IRON BRIDGE FLOW METER	150,000
UTILITIES ENGINEERING	02408032 YKL SWTP TREATMENT OPTIMIZATIO	75,000
UTILITIES ENGINEERING	02408033 CARRILON UTILITY MODIFICATIONS	400,000
UTILITIES ENGINEERING	02408030 COUNTRY CLUB WTP CANOPIES	150,000
<b>FLEET</b>		
ES BUSINESS OFFICE	02208042 FLEET REPLACEMENT & CONT 40100	100,000
UTILITIES ENGINEERING	02408002 F150 EXT CAB 4X4 51584	51,502
UTILITIES ENGINEERING	02408003 F150 EXT CAB 4X4 51585	51,502
WASTEWATER OPS	02408011 F150 EXT CAB 4X4 56442	43,735
WASTEWATER OPS	02408012 F150 EXT CAB 4X4 56602	42,540
WASTEWATER OPS	02408015 F250 EXT CAB 4X4 56522	60,325
WASTEWATER OPS	02408016 GENERATOR 80KW GEN112 WASTEWTR	108,585
WASTEWATER OPS	02408017 TRANSIT CARGO VAN 51942	68,000
WASTEWATER OPS	02408018 VACTOR SEWER TRUCK 52721	556,875
WATER OPERATIONS	02408020 F150 EXT CAB 4X4 NEW1 ES WATER	51,502
WATER OPERATIONS	02408021 F150 EXT CAB 4X4 NEW2 ES WATER	45,760
WATER OPERATIONS	02408022 F150 EXT CAB 4X4 NEW3 ES WATER	45,760
WATER OPERATIONS	02408023 F150 EXTENDED CAB 4X4 50699	42,540
WATER OPERATIONS	02408024 F150 EXTENDED CAB 4X4 51504	42,540
WATER OPERATIONS	02408025 F450 EXT CAB 4X2 UTILITY 52752	95,315
WATER OPERATIONS	02408026 F550 CRANE TRUCK 52753	189,000

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
<b>TECHNOLOGY</b>		
UTILITIES ENGINEERING	02208001 ES NETWORK SWITCH REFRESH PH 4	135,000
UTILITIES ENGINEERING	02408005 ES SMART METER CELLULAR UPGRAD	500,000
UTILITIES ENGINEERING	02408006 FIELD OPS REPLACEMENT TABLETS	96,000
UTILITIES ENGINEERING	02408007 WATER TREATMENT CENTERS WIFI	50,000
UTILITIES ENGINEERING	02408004 AFTER-HOURS RESPONSE MGT SOLUT	50,000
<b>FACILITIES PROJECTS</b>		
FACILITIES MGT	00007086 WATER SEWER PLANNED WORK 40100	20,000
FACILITIES MGT	02408009 WTP/SE MAINT HVAC REPLACEMENT	350,000
FACILITIES MGT	02408010 WTP/SE OPS HVAC REPLACEMENT	150,000
ES BUSINESS OFFICE	02408001 ES BILLING OFFICE RENOVATION	200,000
UTILITIES ENGINEERING	02408008 LYNWOOD WTP DRIVE REPAVING	100,000
WASTEWATER OPS	02408019 YANKEE LAKE ADMN FLOOR & PAINT	80,000
<b>WATER &amp; SEWER FUNDS Total</b>		<b>21,516,481</b>
<b>SOLID WASTE FUNDS</b>		
<b>CIP</b>		
LANDFILL OPS	02109027 LANDFILL STORMWATER SYSTEM	10,000
SW-COMPLIANCE	00244516 OSCEOLA ROAD LANDFILL TELEMETR	250,000
<b>FLEET</b>		
LANDFILL OPS	02409001 FUEL TRUCK 56199	280,500
LANDFILL OPS	02409002 GENERATOR 125KW GEN095 SLD WST	107,641
LANDFILL OPS	02409003 ROTARY CUTTER MOWER 57115	73,800
LANDFILL OPS	02409004 SHUTTLE TRACTOR 51893	259,280
LANDFILL OPS	02409006 SHUTTLE TRACTOR 56644	259,280
SW-COMPLIANCE	02209026 FLEET REPLACEMENT & CONT 40201	100,000
TRANSFER STATION	02409007 DUMP TRAILER NEW TRANSFER STN	75,520
TRANSFER STATION	02409008 REFUSE TRAILER 51388	129,285
TRANSFER STATION	02409009 REFUSE TRAILER 51438	129,285
TRANSFER STATION	02409010 REFUSE TRAILER 51439	129,285
TRANSFER STATION	02409011 REFUSE TRAILER 51440	129,285
TRANSFER STATION	02409012 REFUSE TRAILER 52676	129,285
TRANSFER STATION	02409013 REFUSE TRAILER 52678	129,285
TRANSFER STATION	02409017 SWEEPER TRUCK BW260 NEW TRN ST	54,965
TRANSFER STATION	02409015 SHUTTLE TRACTOR 56206	259,280
<b>EQUIPMENT, OTHER</b>		
SW-COMPLIANCE	00006200 LEACHATE TANKS TRINANNUAL INSP	35,000
<b>SOLID WASTE FUNDS Total</b>		<b>2,540,976</b>



# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY24 ADOPTED BUDGET
<b><i>INTERNAL SERVICE FUNDS</i></b>		
<b>FLEET</b>		
RISK MGT	02418002 FORD ESCAPE NEW RISK MGT	31,000
<b>EQUIPMENT, OTHER</b>		
HR EMPLOYEE BENEFITS	00006600 WELLNESS CENTER EQUIPMENT	10,000
<b>TECHNOLOGY</b>		
RISK MGT	02018001 RISK MGMT INFO SYSTEM 50100	62,500
RISK MGT	02018002 RISK MGMT INFO SYSTEM 50200	62,500
<b><i>INTERNAL SERVICE FUNDS Total</i></b>		<b><i>166,000</i></b>
<b><i>AGENCY FUNDS</i></b>		
<b>FACILITIES PROJECTS</b>		
ANIMAL SERVICES	02401025 ANIMAL SVCS CATEO PROJECT PH2	45,000
<b><i>AGENCY FUNDS Total</i></b>		<b><i>45,000</i></b>
<b>Grand Total</b>		<b>140,172,681</b>

# FACILITIES PROJECT DETAILS

FUNDING SOURCE	FY24 ADOPTED BUDGET
<b>GENERAL FUND</b>	
01902010 SCSO COMM CTR EXPANSION	975,000
00007120 KENNEL DOOR REPLACEMENT-PH3	90,000
<b>GENERAL FUND Total</b>	
	<b>1,065,000</b>

## REPLACEMENT FUNDS

### 00007083 LEISURE PLANNED WORK 00100

4600438172 PARKING LOT RESURFACING SYLVAN	10,000
4600438201 DRIVEWAY REPAIR SPORTS COMPLEX	10,000
4600438203 FLOOR REP SPORTS COMP CONCESSN	10,000
4600438204 FLOOR REP SPORTS COMPLEX ADMIN	20,000
4600438205 PAINT SPORTS COMP CONCESSION	25,000
4600442046 LIBRARY WATER FOUNTAIN REP ALL	15,000
4600442110 NORTH BRANCH RESEAL WINDOWS	10,000

**00007083 LEISURE PLANNED WORK 00100 Total** 100,000

### 00007084 GENERAL GOVT PLANNED WRK 00100

4600105407 FLEET SHOP GUTTER REPLACEMENT	20,000
4600105408 FLEET SHOP LIGHT REPLACEMENTS	54,434
4600105965 CSB 2ND ST OVERFLW PARK RESURF	39,800
4600105967 CSB OVERFLOW PARKING RESURFACE	39,000
4600105970 PURCHASING PARKING LOT RESRFCE	16,000
4601405109 TELECOMM CLOSET	10,000
6500105402 FLEET SHOP HEATER REPLACEMENT	53,350

**00007084 GENERAL GOVT PLANNED WRK 00100 Total** 232,584

### 00007085 JAIL PLANNED WORK 00100

4600210012 JJC INTERIOR & EXTERIOR PAINT	100,000
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**00007085 JAIL PLANNED WORK 00100 Total** 100,000

### 02401016 HVAC REPLAC (2) ALTMONTE TOWER

56,000

### 02401017 HVAC REPLAC (2) SABAL PT TOWER

60,000

### 02402001 HVAC REPLACEMENT JAIL

50,000

### 02402003 JJC HVAC REPLACEMENT

500,000

### 02402004 JJC ROOF REPLACEMENT

1,000,000

### 02404024 LIBRARY WINDOW TINTING ALL BRN

80,000

# FACILITIES PROJECT DETAILS

FUNDING SOURCE	FY24 ADOPTED BUDGET
02404025 NORTH LIBRARY ROOF REPLACEMENT	421,181
02404027 WEST LIBRARY ROOF REPLACEMENT	428,671
02404036 EXTERIOR REP SPORTS COMP ADMIN	30,000
02404037 GENEVA WIDERNESS RESTROOM RENO	68,000
02404038 GENEVA WIDERNESS ROOF REPLACEM	130,245
02404041 RED BUG MAINT ROOF REPLACEMNT	23,660
02404042 RED BUG OFFICE ROOF REPLACEMNT	34,160
02407006 CSB BOILERS REPLACEMENT	350,000
02407007 HVAC REPLACEMENT HEALTH DEPT	230,000
02407008 HVAC REPLACEMENTS CSB	350,000
02407009 PSB HVAC REPLACEMENT	960,000
02401006 KENNEL DOOR/FRAME REPLACE (28)	125,000
02401018 HVAC REPLACEM (4) 5 PTS TOWER	60,000
02401002 ANIMAL SERVICES WALKWAY COVER	45,000
02401003 ANIMAL SVCS EQUIPMENT AWNING	90,000
00007008 BCC FACILITIES IMPROVEMENTS	1,500,000
02401028 ANIMAL SV SHELTER GRATE REPAIR	50,000
<b>REPLACEMENT FUNDS Total</b>	
	<b>7,074,501</b>
 <b>TRANSPORTATION FUNDS</b>	
02407058 ROADS ADMIN HVAC REPLACEMENT 1	10,000
02407059 ROADS ADMIN HVAC REPLACEMENT 2	10,000
<b>TRANSPORTATION FUNDS Total</b>	
	<b>20,000</b>
 <b>FIRE DISTRICT FUNDS</b>	
00007087 FIRE DEPT PLANNED WORK 11200	92,456

# FACILITIES PROJECT DETAILS

FUNDING SOURCE	FY24 ADOPTED BUDGET
<b>00007115 FIRE FACILITIES SUSTAINMENT</b>	
5200561032 FURNITURE 1ST FL. PSB	10,000
6509999901 CONSTRUCTION IN PROGRESS	390,000
<b>00007115 FIRE FACILITIES SUSTAINMENT Total</b>	<b>400,000</b>
<b>02205011 FS APRON/APPARATUS BAY REPAIR</b>	<b>300,000</b>
<b>02205006 FS INDIVIDUAL RESTROOMS 12</b>	<b>250,000</b>
<b>02405025 FIRE STATION 35 ROOF REPLACMNT</b>	<b>130,000</b>
<b>02405026 FIRE FTC ROOF REPLACEMENT</b>	<b>1,800,000</b>
<b>02405028 FIRE FTC GATE REPAIR</b>	<b>60,230</b>
<b>02405029 FS WINDOW REPLACEMENTS</b>	<b>150,000</b>
<b>02405030 FS11 EXHAUST EXTRACTION SYSTEM</b>	<b>130,000</b>
<b>02405032 FTC EQUIPMENT CANOPY RESVE APP</b>	<b>500,000</b>
<i><b>FIRE DISTRICT FUNDS Total</b></i>	<i><b>3,812,686</b></i>
<b><i>EMERGENCY 911 FUNDS</i></b>	
<b>00286002 FIRE SUPPRESS SYS PSB - 12500</b>	<b>90,000</b>
<i><b>EMERGENCY 911 FUNDS Total</b></i>	<i><b>90,000</b></i>
<b><i>WATER &amp; SEWER FUNDS</i></b>	
<b>00007086 WATER SEWER PLANNED WORK 40100</b>	
4600775023 MARKHAM WTP GUTTER REPLACEMENT	20,000
<b>00007086 WATER SEWER PLANNED WORK 40100 Total</b>	<b>20,000</b>
<b>02408001 ES BILLING OFFICE RENOVATION</b>	<b>200,000</b>
<b>02408008 LYNWOOD WTP DRIVE REPAVING</b>	<b>100,000</b>
<b>02408009 WTP/SE MAINT HVAC REPLACEMENT</b>	<b>350,000</b>
<b>02408010 WTP/SE OPS HVAC REPLACEMENT</b>	<b>150,000</b>
<b>02408019 YANKEE LAKE ADMN FLOOR &amp; PAINT</b>	<b>80,000</b>
<i><b>WATER &amp; SEWER FUNDS Total</b></i>	<i><b>900,000</b></i>

# FACILITIES PROJECT DETAILS

FUNDING SOURCE	FY24 ADOPTED BUDGET
<b><i>AGENCY FUNDS</i></b>	
02401025 ANIMAL SVCS CATEO PROJECT PH2	<b>45,000</b>
<i>AGENCY FUNDS Total</i>	<b>45,000</b>
<b>Grand Total</b>	<b>13,007,187</b>

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
ADMIN	00006659 WELLNESS PROGRAM & EQUIPMENT	207,183	36,201	-	-	-	-	-	243,384
ADMIN	00006940 SGTV TECHNOLOGY REPLACEMENT	177,368	9,721	-	-	-	-	-	187,089
ADMIN	00234720 SPORTS COMPLEX	3,478,902	150,000	100,000	-	-	-	-	3,728,902
ADMIN	00285810 FEMA CONSULTING SVC (00100)	786,707	509,047	-	-	-	-	-	1,295,754
ADMIN	02001002 EMPLOYEE PROGRAMS	203,688	50,000	100,000	-	-	-	-	353,688
ADMIN	02101019 OUTSIDE COUNCIL FEES	60,660	150,000	-	-	-	-	-	210,660
ADMIN	02201004 LAW OFFICE AUTOMATION SYSTEM	-	225,000	-	-	-	-	-	225,000
ADMIN	02201015 TOURISM MASTER PLAN	35,000	105,000	-	-	-	-	-	140,000
ADMIN	02301016 WELLNESS INCENTIVES	-	150,000	-	-	-	-	-	150,000
COMM SVCS	02106004 ATTAINABLE HOUSING	23,336	1,476,664	500,000	500,000	500,000	500,000	500,000	4,000,000
COMM SVCS	06811617 HOMELESSNESS INITIATIVES	411,255	14,347	-	-	-	-	-	425,602
COMM SVCS	02306003 ARPA-HEALTH DEPARTMENT	-	1,118,970	-	-	-	-	-	1,118,970
COMM SVCS	02306004 ARPA-MEDICAID & INDIGENT CARE	-	5,841,193	-	-	-	-	-	5,841,193
COMM SVCS	02306005 ARPA-MEDICAL EXAMINER	-	1,335,995	-	-	-	-	-	1,335,995
COMM SVCS	02306002 ARPA-COMMUNITY SERVICE AGENCY	-	842,233	-	-	-	-	-	842,233
CONST	00006929 SHERIFF CAPITAL ASSETS - JAIL	2,857,205	440,000	600,000	600,000	600,000	600,000	600,000	6,297,205
CONST	00006939 SCSO JAIL-DOOR ACCESS CONTROLS	57,295	842,705	-	-	-	-	-	900,000
CONST	00006941 JAIL-DOOR ACCESS CONTROL 11560	-	753,000	-	-	-	-	-	753,000
CONST	00006959 JAIL - PLUMBING SYS GATE VALVE	277,616	97,384	-	-	-	-	-	375,000
CONST	00230000 CLERK COURT REPORTING SERVICES	144,986	30,000	30,000	-	-	-	-	204,986
CONST	01902007 JAIL-KITCHEN RENOVATION 11560	646,044	18,741	-	-	-	-	-	664,786
CONST	01902008 JAIL-FACILITY BREAKER REP 11560	18,699	131,500	-	-	-	-	-	150,199
CONST	01902009 JAIL-SECURITY IMPROVEMNT 11560	164,690	10,310	-	-	-	-	-	175,000
CONST	01902010 SCSO COMM CTR EXPANSION	115,708	2,235,165	975,000	-	-	-	-	3,325,873
CONST	02102010 SCSO CAD MODERNIZATION	872,796	727,204	-	-	-	-	-	1,600,000
CONST	02202001 SCSO JAIL HOT WATER UPG A-H	-	315,000	-	-	-	-	-	315,000
CONST	02202002 SCSO JAIL ELECTRICAL IMPROV	-	215,000	-	-	-	-	-	215,000
CONST	02202003 SCSO JAIL COURTROOM RENOVATION	-	160,000	-	-	-	-	-	160,000
CONST	02202004 SCSO JAIL SEC FENCE IMPROV	-	160,000	-	-	-	-	-	160,000
CONST	02202005 SCSO CONTROL1 ATTORNEY VIS CON	-	125,000	-	-	-	-	-	125,000
CONST	02202006 JAIL-KITCHEN RENOVATION 00100	274,399	275,000	-	-	-	-	-	549,399
CONST	02302003 WIFI CORRECTIONAL FACILITY	-	350,000	-	-	-	-	-	350,000
CONST	02302004 SCSO OUTSOURCED PROJECT MGMT	-	250,000	-	-	-	-	-	250,000
CONST	02302005 SCSO WATER TREATMENT REPLACMT	-	175,000	-	-	-	-	-	175,000
COURTS	01903001 CRIMINAL COURT A/V UPDATE	300,171	82,340	-	-	-	-	-	382,511
DEV SVCS	00006625 DEVELOPER DONATION MASS TRANSI	-	169,009	-	-	-	-	-	169,009
DEV SVCS	01911012 PROJECT FLOW (EPLAN) UPGRD-BLD	119,475	50,025	-	-	-	-	-	169,500
DEV SVCS	02011005 LAND DEVELOPMENT CODE REWRITE	211,986	242,957	-	-	-	-	-	454,943
DEV SVCS	02111003 BUILDING TECHNOLOGY CONSULTANT	149,000	679,251	-	-	-	-	-	828,251
DEV SVCS	02111005 BUILDING TECHNOLOGY UPGRADES	14,189	3,850,433	650,000	-	-	-	-	4,514,622
DEV SVCS	02111010 EVAL & APPRAISAL RPT COMP PLAN	-	217,948	-	-	-	-	-	217,948
DEV SVCS	02111011 PLANNING - LAND USE ANALYSIS	119,293	5,707	-	-	-	-	-	125,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
DEV SVCS	02211001 LAND USE POLICY VISION PLAN	174,826	125,174	-	-	-	-	-	300,000
DEV SVCS	02411004 RURAL ENCLAVES	-	-	225,000	-	-	-	-	225,000
DEV SVCS	FLEET REPLACEMENT & CONT 10400				106,121	108,243	110,408	112,616	437,388
EMERG MGMT	00006655 ANIMAL SERVICES DONATIONS	119,876	54,488	-	-	-	-	-	174,364
EMERG MGMT	00007120 KENNEL DOOR REPLACEMENT-PH3	54,690	85,950	90,000	90,000	-	-	-	320,640
EMERG MGMT	00007121 ANALOG TO DIGITAL CONVERSION	119,615	7,637	-	-	-	-	-	127,251
EMERG MGMT	00132902 CRITICAL INFRASTRUCTURE	277,970	75,180	-	-	-	-	-	353,150
EMERG MGMT	00286002 FIRE SUPPRESS SYS PSB - 12500	-	76,000	90,000	-	-	-	-	166,000
EMERG MGMT	00310002 911 SYSTEM REPLACEMENT	6,566,052	445,180	-	-	-	-	-	7,011,232
EMERG MGMT	02001006 RADIO REDUNDANCY & UPS REPLACE	74,341	55,659	-	-	-	-	-	130,000
EMERG MGMT	02101022 E911 - INTEREST REVENUE	-	109,013	-	-	-	-	-	109,013
EMERG MGMT	02201005 UPS REPLACEMENTS	57,093	92,907	-	-	-	-	-	150,000
EMERG MGMT	02201016 SCPS SHELTER REIMB - DORIAN	-	254,000	-	-	-	-	-	254,000
EMERG MGMT	02301001 FLOORING- ANIMAL SVCS ADOPTION	-	276,000	-	-	-	-	-	276,000
EMERG MGMT	02301010 NICE RECORDER STORAGE - 00100	-	125,235	-	-	-	-	-	125,235
EMERG MGMT	02401006 KENNEL DOOR/FRAME REPLACE (28)	-	-	125,000	-	-	-	-	125,000
EMERG MGMT	02401010 MAPFLEX SOFTWARE VERSN UPGRADE	-	-	150,000	-	-	-	-	150,000
EMERG MGMT	02401011 RELOCATE FIBER REDUNDANCY PSB	-	125,000	75,000	-	-	-	-	200,000
FIRE	00006671 SPECIAL OPS TRAINING EQUIPMENT	241,413	164,065	100,000	100,000	100,000	100,000	100,000	905,478
FIRE	00006890 THERMAL IMAGERS	124,650	25,000	25,000	25,000	25,000	25,000	25,000	274,650
FIRE	00006947 STRETCHERS	492,639	115,289	189,000	189,000	189,000	189,000	189,000	1,552,928
FIRE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	937,218	367,093	460,000	425,000	425,000	425,000	425,000	3,464,311
FIRE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	411,666	118,334	75,000	75,000	75,000	75,000	75,000	905,000
FIRE	00007093 SAVE EQUIPMENT	93,988	45,000	20,000	20,000	20,000	20,000	20,000	238,988
FIRE	00007115 FIRE FACILITIES SUSTAINMENT	1,083,976	766,024	400,000	400,000	400,000	400,000	400,000	3,850,000
FIRE	00007133 CAD PROJECT - 00112	881,395	27,950	-	-	-	-	-	909,345
FIRE	00008094 FITNESS EQUIPMENT REPLACEMENT	66,159	53,679	40,000	40,000	40,000	40,000	40,000	319,838
FIRE	01785404 WINTER SPRG FIRE IMP FEE FS28	-	2,688,743	-	-	-	-	-	2,688,743
FIRE	01785494 CASSELBERRY FIRE IMP FEE	-	415,050	-	-	-	-	-	415,050
FIRE	01907136 FIRE VENTILATION FANS	73,159	15,351	15,000	15,000	15,000	15,000	15,000	163,510
FIRE	02005012 FIRE STATION 39 SANFORD-LK MRY	614,428	9,326,562	-	-	-	-	-	9,940,990
FIRE	02005016 FIRE STATION DRIVEWAY REPAIRS	300,000	-	-	300,000	150,000	-	-	750,000
FIRE	02005019 EXTRICATION TOOL REPLACEMENT	124,137	66,863	72,000	75,000	75,000	75,000	75,000	563,000
FIRE	02005021 FIRE STATION 39 SANFORD-LK MRY	258,249	1,534,889	-	-	-	-	-	1,793,138
FIRE	02005032 PIERCE FIRE ENGINE - 780655	669,751	20,249	-	-	-	-	-	690,000
FIRE	02005034 PIERCE FIRE ENGINE - 05208	636,604	53,396	-	-	-	-	-	690,000
FIRE	02005039 SUTPHEN TOWER TRUCK - 100641	1,115,635	34,365	-	-	-	-	-	1,150,000
FIRE	02005049 FIRE STATION 11 ALTAMONTE	5,004,066	526,910	-	-	-	-	-	5,530,976
FIRE	02105002 PIERCE SHOT ENGINE 06070580	70,872	709,128	-	-	-	-	-	780,000
FIRE	02105003 PIERCE ENGINE 04557	909,898	14,990	-	-	-	-	-	924,888
FIRE	02105008 FORD F550 RESCUE 03959	305,085	4,915	-	-	-	-	-	310,000
FIRE	02105009 FORD F550 RESCUE 04865	305,085	4,915	-	-	-	-	-	310,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
FIRE	02105010 FORD F550 RESCUE 05352	305,085	4,915	-	-	-	-	-	310,000
FIRE	02105012 FORD F350 CREW CAB 4X4 50481	57,549	47,451	-	-	-	-	-	105,000
FIRE	02105040 EMS EQUIPMENT ALLOCATION	46,498	108,502	55,000	55,000	55,000	55,000	55,000	430,000
FIRE	02105054 ENGINE F.S. 39 - NEW	680,179	59,821	-	-	-	-	-	740,000
FIRE	02105055 TOWER F.S. 39 - NEW	1,445,234	234,766	-	-	-	-	-	1,680,000
FIRE	02105063 FIRE STATION 25 CASSELBERRY	66,182	6,348,831	-	-	-	-	-	6,415,013
FIRE	02205003 FIRE STATION 23 RELOCATE	3,881	892,244	1,350,000	7,486,869	-	-	-	9,732,994
FIRE	02205006 FS INDIVIDUAL RESTROOMS 12	-	400,000	250,000	20,000	250,000	250,000	-	1,170,000
FIRE	02205008 FIRE STATION 24 REDESIGN/REMOD	-	500,000	-	4,503,700	-	-	-	5,003,700
FIRE	02205009 FIRE STATION 42 BAY EXTENSION	-	750,000	-	4,503,700	-	-	-	5,253,700
FIRE	02205011 FS APRON/APPARATRUS BAY REPAIR	-	420,000	300,000	-	-	-	-	720,000
FIRE	02205027 PIERCE ENGINE 06944	35,808	696,817	-	-	-	-	-	732,625
FIRE	02205032 PIERCE REHAB 1 07478 REHAB	-	995,942	-	-	-	-	-	995,942
FIRE	02205033 F550 RESCUE 47102	1,184	313,816	-	-	-	-	-	315,000
FIRE	02205034 F550 RESCUE 48546	1,184	313,816	-	-	-	-	-	315,000
FIRE	02205035 F350 CREW CAB 4X4 50482	9,083	105,917	-	-	-	-	-	115,000
FIRE	02205037 F550 WOODS TRUCK 780429	-	195,000	-	-	-	-	-	195,000
FIRE	02205038 PIERCE QUINT 780672	1,020,722	75,103	-	-	-	-	-	1,095,825
FIRE	02205039 GENERATOR REPLACEMENT 11200	13,065	164,904	-	-	-	-	-	177,969
FIRE	02205044 PPE REPLACEMENT PROGRAM	495,787	219,660	371,000	250,000	250,000	250,000	250,000	2,086,447
FIRE	02205048 DRONE PROGRAM ENHANCEMENT	30,000	50,000	150,000	100,000	100,000	100,000	100,000	630,000
FIRE	02205062 PIERCE FIRE ENGINE - 54639	-	652,625	-	-	-	-	-	652,625
FIRE	02205063 FLEET REPLACEMENT & CONT 11200	-	64,105	100,000	6,000,000	6,180,000	6,370,000	6,560,000	25,274,105
FIRE	02305009 FS BAY DOOR REPLACEMNT PROGRAM	-	404,800	-	-	-	-	-	404,800
FIRE	02305011 FIRE TRAINING CENTER- RESTROOM	-	423,250	-	-	-	-	-	423,250
FIRE	02305012 FS34- WINDOW REPLACEMENT	-	123,000	-	-	-	-	-	123,000
FIRE	02305013 TOWER TRUCK-17245	-	1,670,000	-	-	-	-	-	1,670,000
FIRE	02305015 PIERCE ENGINE-781254	-	812,000	-	-	-	-	-	812,000
FIRE	02305016 PIERCE ENGINE-06943	-	812,000	-	-	-	-	-	812,000
FIRE	02305017 PIERCE ENGINE-780668	-	812,000	-	-	-	-	-	812,000
FIRE	02305018 FORD RESCUE-51619	-	436,000	-	-	-	-	-	436,000
FIRE	02305019 FORD RESCUE-51890	-	436,000	-	-	-	-	-	436,000
FIRE	02305020 FORD RESCUE-51889	-	436,000	-	-	-	-	-	436,000
FIRE	02305024 FORD F350 CREW CAB 4X4-51359	-	164,450	-	-	-	-	-	164,450
FIRE	02305037 FS43 WINDOW REPLACEMENT	-	115,000	-	-	-	-	-	115,000
FIRE	02305042 REPLACEMENT BARIATRIC ALS RESC	-	504,000	-	-	-	-	-	504,000
FIRE	02305043 REPLACEMENT ALS RESCUE 2	-	470,000	-	-	-	-	-	470,000
FIRE	02305044 REPLACEMENT ALS RESCUE 3	-	470,000	-	-	-	-	-	470,000
FIRE	02305045 REPLACEMENT SHOT ENGINE 1	-	970,000	-	-	-	-	-	970,000
FIRE	02305046 REPLACEMENT SHOT ENGINE 2	-	970,000	-	-	-	-	-	970,000
FIRE	02305047 REPLACEMENT SHOT SQUAD 1	-	1,700,000	-	-	-	-	-	1,700,000
FIRE	02405005 F350 BATTALION TRUCK 1 52662	-	-	170,149	-	-	-	-	170,149



# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
FIRE	02405008 F550 WOODS TRUCK FS39 NEW	-	-	245,000	-	-	-	-	245,000
FIRE	02405019 LOADER 06070114	-	-	250,000	-	-	-	-	250,000
FIRE	02405023 FIRE TRAINING PUMP SIMULATOR	-	-	100,000	5,000	5,000	5,000	5,000	120,000
FIRE	02405029 FS WINDOW REPLACEMENTS	-	-	150,000	150,000	150,000	150,000	150,000	750,000
FIRE	02405030 FS11 EXHAUST EXTRACTION SYSTEM	-	-	130,000	-	-	-	-	130,000
FIRE	02405032 FTC EQUIPMENT CANOPY RESVE APP	-	-	500,000	-	-	-	-	500,000
FIRE	FS 10 NEW-3 BAY-WEST ALTAMONTE	-	-	-	-	3,000,000	9,656,286	5,393,292	18,049,578
FIRE	FS 16 RENOVATE-3 BAY-WEKIVA SPRINGS	-	-	-	-	-	5,148,487	-	5,148,487
FIRE	FS 18 NEW-3 BAY-LONGWOOD	-	-	-	-	-	-	11,284,754	11,284,754
FIRE	FS 22 RELOCATE-3 BAY- FERN PARK	-	-	-	-	-	-	11,284,754	11,284,754
FIRE	FS 28 NEW-3 BAY-WINTER SPRINGS	-	-	-	1,020,000	6,503,549	5,146,354	3,061,161	15,731,065
FIRE	FS 36 RENOVATE-3 BAY-HEATHROW	-	-	-	4,503,700	-	-	-	4,503,700
FIRE	02405006 F350 BATTALION TRUCK 2 51358	-	-	170,149	-	-	-	-	170,149
INFO SVCS	00006651 TECHNOLOGY REPLACEMENT	1,703,258	582,884	375,868	200,000	200,000	200,000	200,000	3,462,010
INFO SVCS	00006839 NETWORK EQUIPMENT REFRESH	2,374,769	1,162,901	254,761	-	-	-	-	3,792,431
INFO SVCS	00007109 TELEPHONE REFRESH GENERAL GOV	1,271,126	582,213	-	-	-	-	-	1,853,339
INFO SVCS	00286001 FIRE SUPPRESS SYS PSB - 00112	-	76,000	420,000	-	-	-	-	496,000
INFO SVCS	02014001 BACKUP TO CLOUD SOLUTION	-	150,000	-	-	-	-	-	150,000
INFO SVCS	02014007 FIRE DEPT MOBILE REFRESH PLAN	434,063	1,755,000	570,798	300,000	300,000	300,000	300,000	3,959,861
INFO SVCS	02014008 DEVELOPMENT ENHANCEMENTS	151,022	58,978	-	-	-	-	-	210,000
INFO SVCS	02114001 CUSTOMER RELATIONSHIP (CRM) SYS	-	250,000	-	-	-	-	-	250,000
INFO SVCS	02114008 CW PERFORMANCE MGMT DASHBOARD	45,217	177,783	-	-	-	-	-	223,000
INFO SVCS	02214003 CUMMINS 100KW GENERATOR NEW16	-	122,546	-	-	-	-	-	122,546
INFO SVCS	02214007 DATACENTER REDUNDANT UPS	-	125,000	-	-	-	-	-	125,000
INFO SVCS	02214008 TECHNICAL DEBT IMPROVEMENTS	25,157	74,843	100,000	100,000	100,000	100,000	100,000	600,000
INFO SVCS	00286004 JD EDWARD MAINTENANCE & UPGRDE	164,681	63,319	-	-	-	-	-	228,000
INFO SVCS	02414006 JD EDWARDS ANNUAL MAINTENANCE	-	-	560,461	-	-	-	-	560,461
PARKS	00006912 LIBRARY BOOKS	6,190,385	1,005,494	950,000	950,000	950,000	950,000	950,000	11,945,879
PARKS	00006913 LIBRARY BOOKS	1,070,485	358,658	350,000	-	-	-	-	1,779,143
PARKS	00044210 LIBRARY DONATIONS	68,884	96,065	-	-	-	-	-	164,948
PARKS	00182340 SPRING HAMMOCK PK ENHANCEMENTS	225,497	520,310	-	-	-	-	-	745,807
PARKS	00234623 RED BUG LAKE SPORTS LIGHTING R	-	-	-	1,330,000	-	-	-	1,330,000
PARKS	00234632 RED BUG LAKE PARK FENCING REPL	-	-	-	54,250	-	-	150,000	204,250
PARKS	00234634 RED BUG LAKE PARK BOARDWALK RE	-	-	-	-	-	312,500	-	312,500
PARKS	00234640 KEWANNEE BOARDWALK REPLACEMENT	-	-	-	-	-	350,000	-	350,000
PARKS	00234676 SYLVAN LAKE PARK - SPORTS LIGH	-	-	-	332,500	-	-	-	332,500
PARKS	00234677 SYLVAN LAKE BOARDWALK	-	-	-	-	-	312,500	-	312,500
PARKS	00234687 BOOKERTOWN PARK PLAYGROUND REP	-	-	-	-	290,000	-	-	290,000
PARKS	00234692 SANLANDO PARK - SPORTS LIGHTIN	-	-	-	624,375	-	-	-	624,375
PARKS	00234695 JETTA POINT/ROLLING HILLS	265,228	234,318	-	-	-	-	-	499,546
PARKS	00234697 RED BUG LAKE PARK TURF FIELD R	-	-	-	-	-	93,750	93,750	187,500
PARKS	00234709 DRIVEWAY/ENTRANCE REDESIGN - CB	-	-	-	250,000	-	-	-	250,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PARKS	00234722 GREENWOOD LAKES PARK SHELL PAT				-	-	200,000	-	200,000
PARKS	00234733 SOFTBALL COMPLEX SHADE COVER R				-	187,500	-	-	187,500
PARKS	00234793 WAYSIDE PARK-BOATER IMPROVEMEN	127,151	650,349	-	-	-	-	-	777,500
PARKS	00282602 SUNLAND PARK	259,401	245,299	-	-	-	-	-	504,699
PARKS	01785353 RED BUG LAKE PARK LIGTING				-	-	-	485,625	485,625
PARKS	01785403 RIVERBEND PLACEMAKING PROJECT	968,124	225,748	-	-	-	-	-	1,193,872
PARKS	01904006 ROLLING HILLS ACQUISITION	4,416,284	6,574	-	-	-	-	-	4,422,858
PARKS	02004009 SOLDIERS CREEK OVERFLOW LOT	78,480	233,895	-	-	-	-	-	312,375
PARKS	02004012 WINWOOD PARK RESTROOM BUILDING	151,900	37,850	-	-	-	-	-	189,750
PARKS	02104021 SANLANDO PICKELBALL COURTS				-	250,000	-	-	250,000
PARKS	02104032 SPORTS COMPLEX OVERFLOW LOT				-	-	750,000	-	750,000
PARKS	02104034 ADA SITE ASSESSMENT LEISURE	77,462	22,539	-	325,000	325,000	325,000	325,000	1,400,000
PARKS	02104037 LIBRARY FACILITY MASTER PLAN	84,795	35,205	-	-	-	-	-	120,000
PARKS	02104040 RAILROAD CROSSING LAKE HARNEY				160,000	-	-	-	160,000
PARKS	02104046 CROSS SEMINOLE TRAIL SPUR-ADA	-	111,094	-	-	-	-	-	111,094
PARKS	02104051 DEER RUN PROPERTY ACQUISITION	6,761,691	32,708	-	-	-	-	-	6,794,399
PARKS	02104053 DEER RUN STABILIZATION	89,252	60,748	-	-	-	-	-	150,000
PARKS	02204007 F750 REG CAB DUMP TRUCK 04544	-	111,703	-	-	-	-	-	111,703
PARKS	02204037 MIDWAY AREA TRAILS MASTER PLAN	74,486	42,514	-	-	-	-	-	117,000
PARKS	02204038 TRAILS MARKING & SIGNAGE SAFET	132,917	17,083	-	-	-	-	-	150,000
PARKS	02204041 WEKIVA PROPERTY ACQUISITION	7,795,117	717,124	-	-	-	-	-	8,512,241
PARKS	02204045 SOLDIERS CREEK OVERFLOW 11560	-	624,239	-	-	-	-	-	624,239
PARKS	02304003 TRAIL EDGE RESTORATION	-	143,750	185,000	-	-	-	-	328,750
PARKS	02304005 GREENWOOD LAKES SPORTS LIGHTIN				166,250	-	-	-	166,250
PARKS	02304006 DEER RUN PARK MASTER PLAN	-	172,500	-	-	-	-	-	172,500
PARKS	02304007 BOARDWALK OVERLOOK PARK				120,000	-	-	-	120,000
PARKS	02304015 OVERPASS PAINTING/CLEANING				85,000	85,000	-	-	170,000
PARKS	02304029 LEISURE SERVICES MASTER PLAN	-	200,000	-	-	-	-	-	200,000
PARKS	02304031 SHELIVING CB LIBRARY REPLACEMNT	-	103,500	-	-	-	-	-	103,500
PARKS	02304039 WEKIVA GOLF IRRIGATION RENO	-	934,375	-	-	-	-	-	934,375
PARKS	02304041 SYLVAN LAKE PARKING				124,875	-	-	-	124,875
PARKS	02304042 SANLANDO PARK COURTS				-	250,000	-	-	250,000
PARKS	02304045 WEKIVA GOLF PARKING LOT LIGHTS	-	115,000	-	-	-	-	-	115,000
PARKS	02304047 WEKIVA GOLF FENCING	-	107,813	-	-	-	-	-	107,813
PARKS	02304048 SOFTBALL FIELD FENCES				62,500	62,500	62,500	62,500	250,000
PARKS	02304055 BUGGY RESTORATION	-	40,250	-	40,250	40,250	40,250	-	161,000
PARKS	02404047 SPORTS COMPLEX TEMP FENCE REP	-	-	160,000	-	-	-	-	160,000
PARKS	02404054 WEKIVA GOLF IRRIGATION RENO P2	-	-	2,000,000	-	-	-	-	2,000,000
PARKS	20180551 COVID-RESTROOM-SANLANDO ADMIN	50,208	74,792	-	-	-	-	-	125,000
PARKS	20180571 COVID-HEALTH DEPT FITNESS PATH	124,069	5,931	-	-	-	-	-	130,000
PARKS	20180572 COVID-MIDWAY TRAIL PROJECT	-	600,000	-	-	-	-	-	600,000
PARKS	20180573 COVID-ROLLING HILLS PLAYGROUND	-	1,000,000	-	-	-	-	-	1,000,000

## FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PARKS	APPLE VALLEY TRAIL RENOVATIONS				-	-	1,338,125	-	1,338,125
PARKS	BLACK BEAR WILDERNES BOARDWALK				-	250,000	-	-	250,000
PARKS	CABINS - YOUTH CENTER				-	-	2,500,000	-	2,500,000
PARKS	CABINS FOR COUNSELORS - YOUTH				-	-	500,000	-	500,000
PARKS	CAMP RESTROOMS - YOUTH				-	-	312,500	-	312,500
PARKS	ECON RIVER FURNISHINGS				-	187,500	-	-	187,500
PARKS	ECON RIVER FIELD STATION				-	156,250	-	-	156,250
PARKS	ECON RIVER PAVILION				-	343,750	-	-	343,750
PARKS	GREENWOOD LAKE PAVILION				-	225,000	-	-	225,000
PARKS	KEWANEE EXERCISE EQUIP				-	112,500	-	-	112,500
PARKS	LAKE HARNEY CAMPSITE RESTROOMS				250,000	-	-	-	250,000
PARKS	LAKE HARNEY CARETAKER RESID				187,500	-	-	-	187,500
PARKS	LAKE HARNEY PREFAB RESTROOMS				187,500	-	-	-	187,500
PARKS	LAKE JESUP OBSERVATION TOWER				500,000	-	-	-	500,000
PARKS	MOORE STATION CONCESSION FACILITY				-	-	-	312,500	312,500
PARKS	MOORE STATION FIELD RENOVATION				-	-	562,500	-	562,500
PARKS	MOORE STATION PARKING LIGHTING				158,175	-	-	-	158,175
PARKS	MOORE STATION PARKING LOT				-	-	-	153,151	153,151
PARKS	MULLET LAKE FISHING PIER				-	-	450,000	-	450,000
PARKS	MUSEUM CARRIAGE RENOVATION				312,500	-	-	-	312,500
PARKS	MUSEUM NEW EXHIBITS				-	-	-	1,687,500	1,687,500
PARKS	NATURAL LANDS CENTER - YOUTH				-	-	937,500	-	937,500
PARKS	NATURE CENTER RENOVATION - YOUTH				-	-	125,000	-	125,000
PARKS	RED BUG LAKE FITNESS EQUIP				250,000	-	-	-	250,000
PARKS	RED BUG LAKE TENNIS LIGHTING				498,750	-	-	-	498,750
PARKS	ROSELAND PARK PARKING LOT				-	-	300,000	-	300,000
PARKS	ROSELAND PARK PLAYGROUND				-	-	290,000	-	290,000
PARKS	ROSEWALD STORMWATER RETENTION				-	250,000	-	-	250,000
PARKS	SANLANDO PARKING LIGHTING				173,438	-	-	-	173,438
PARKS	SNOWHILL TRAILHEAD RESTROOM				-	250,000	-	-	250,000
PARKS	SOFTBALL COMPLEX PLAYGROUND				350,000	-	-	-	350,000
PARKS	SOFTBALL COMPLEX SPORTS LIGTING				831,250	-	-	-	831,250
PARKS	SOFTBALL FIELD RENOVATIONS				-	-	150,000	150,000	300,000
PARKS	SOLDIERS CREEK FIELD RENOVATIONS				-	479,380	-	-	479,380
PARKS	SOLDIERS CREEK PLAYGROUND				-	-	-	437,500	437,500
PARKS	SPORTS COMPLEX BASEBALL FIELDS				-	-	-	5,000,000	5,000,000
PARKS	SPORTS COMPLEX DIGITAL VIDEO BOARDS				-	-	937,500	-	937,500
PARKS	SPORTS COMPLEX EQUIPMENT				62,500	62,500	-	-	125,000
PARKS	SPORTS COMPLEX PLAYGROUND				-	-	437,500	-	437,500
PARKS	SPORTS COMPLEX SPORTS FENCE				187,500	-	-	-	187,500
PARKS	SYLVAN LAKE TENNIS COURTS LIGHTS				249,375	-	-	-	249,375
PARKS	UPSALA MOUNTAIN BIKE TRAIL				200,000	-	-	-	200,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PARKS	UTILITY EXPANSION - YOUTH CENTER				-	-	250,000	-	250,000
PARKS	WAYSIDE RESTROOM BUILDING				187,500	-	-	-	187,500
PARKS	WEKIVA GOLF COURSE BUNKER REDEVELOPMENT				400,000	-	-	-	400,000
PARKS	WEKIVA GOLF COURSE CART BARN				1,250,000	-	-	-	1,250,000
PARKS	WEKIVA GOLF COURSE DRIVING RANGE				-	250,000	-	-	250,000
PARKS	WEKIVA GOLF COURSE ELEVATOR				125,000	-	-	-	125,000
PARKS	WEKIVA GOLF COURSE RESTROOMS				200,000	-	-	-	200,000
PARKS	WEKIVA GOLF COURT PARKING LOT				906,250	-	-	-	906,250
PARKS	WINWOOD PLAYGROUND REPLACEMENT				-	-	290,000	-	290,000
PARKS	YOUTH CONSERVATION OBSERVATION TOWER				-	-	343,750	-	343,750
PARKS	SPORTS COMPLEX TURF REPLACEMENT PH2				-	6,750,000	-	-	6,750,000
PARKS	SPORTS COMPLEX TURF REPLACEMENT PH1				5,625,000	-	-	-	5,625,000
PUBLIC WKS	00007083 LEISURE PLANNED WORK 00100	1,943,033	1,011,896	100,000	-	-	-	-	3,054,930
PUBLIC WKS	00007084 GENERAL GOVT PLANNED WRK 00100	2,804,134	1,005,047	232,584	-	-	-	-	4,041,765
PUBLIC WKS	00007085 JAIL PLANNED WORK 00100	1,079,498	539,537	100,000	-	-	-	-	1,719,035
PUBLIC WKS	00007086 WATER SEWER PLANNED WORK 40100	328,980	204,068	20,000	-	-	-	-	553,048
PUBLIC WKS	00007087 FIRE DEPT PLANNED WORK 11200	396,805	372,698	92,456	-	-	-	-	861,959
PUBLIC WKS	00007088 SOLID WASTE PLANNED WORK 40201	333,737	302,008	-	-	-	-	-	635,745
PUBLIC WKS	00008703 CUMBERLAND FARMS REMEDIATION	699,626	118,629	-	-	-	-	-	818,255
PUBLIC WKS	00014602 WYMORE RD IMPROVEMENTS	1,501,357	7,381,211	-	-	-	-	-	8,882,569
PUBLIC WKS	00015002 NEW OXFORD RD WIDENING	7,484,074	17,937,571	500,000	-	-	-	-	25,921,644
PUBLIC WKS	00045205 COURTHOUSE RENOVATIONS	212,083	259,902	-	-	-	-	-	471,985
PUBLIC WKS	00191684 ORANOLE RD DRAINAGE IMPROVEMEN	479,945	340,935	-	-	-	-	-	820,880
PUBLIC WKS	00192948 ORANOLE RD SIDEWALKS	231,315	11,290	-	-	-	-	-	242,605
PUBLIC WKS	00205206 SR426/CR419 WIDEN PHASE 2	11,774,480	283,337	-	-	-	-	-	12,057,818
PUBLIC WKS	00205749 MAST ARM CONVERSION ON 17-92	2,670,385	329,704	-	-	-	-	-	3,000,089
PUBLIC WKS	00205750 US17-92 PED OP STAIRWELLS	180,484	852,284	-	-	-	-	-	1,032,768
PUBLIC WKS	00207304 FALLEN HEROES MEMORIAL	263,311	1,187	-	-	-	-	-	264,498
PUBLIC WKS	00251403 RAIL RELATED TRANSIT	1,565,971	28,510	-	-	-	-	-	1,594,480
PUBLIC WKS	00265503 US17-92/5 POINTS ROADWAY	8,849,456	5,429,585	-	-	-	-	-	14,279,041
PUBLIC WKS	01785134 LK MARY BLVD INT 4 LOCATIONS	563,752	1,051,257	-	-	-	-	-	1,615,008
PUBLIC WKS	01785136 SR 434 at Mitchell Hammock Rd	406,239	1,541,663	-	-	-	-	-	1,947,901
PUBLIC WKS	01785140 SR436 MULTIMODAL IMP - CASS	278,995	1,465,351	-	3,272,500	-	-	-	5,016,845
PUBLIC WKS	01785142 RINEHART RD INTER IMP	256,833	1,068,167	1,000,000	325,000	-	-	-	2,650,000
PUBLIC WKS	01785145 SR434 Safety Improv/SR417-Arte	265,196	4,778,386	-	-	-	-	-	5,043,582
PUBLIC WKS	01785146 SLAVIA RD CAPACITY IMP	933,230	3,079,600	-	8,235,000	-	-	-	12,247,830
PUBLIC WKS	01785147 SR434/SAND LK RD INT IMP	1,365,460	683,946	-	-	-	-	-	2,049,406
PUBLIC WKS	01785149 ALTAMONTE SUNRAIL BIKE/PED IMP	1,329,019	3,449,310	2,232,505	745,000	-	-	-	7,755,834
PUBLIC WKS	01785150 SR434 AT CR427 INTER IMP	90,025	159,268	-	-	-	-	-	249,293
PUBLIC WKS	01785163 Mast Arm Inspections	118,145	400,000	-	-	-	-	-	518,145
PUBLIC WKS	01785165 MAST ARMS REFURBISHMENTS	1,402,595	355,789	200,000	200,000	200,000	200,000	200,000	2,758,384
PUBLIC WKS	01785167 ATMS / ITMS Program (PARENT)	4,644,254	799,272	-	-	-	-	-	5,443,525

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	01785169 NEW TRAFFIC SIGNAL CABINETS	2,068,338	1,530,323	900,000	900,000	900,000	900,000	900,000	8,098,661
PUBLIC WKS	01785171 VARIABLE MESSAGE SYSTEM UPGRAD	584,503	755	400,000	400,000	400,000	400,000	400,000	2,585,258
PUBLIC WKS	01785176 PARENT-ARTERIAL RESURFACING	385,329	-	-	4,225,000	4,225,000	4,225,000	4,225,000	17,285,329
PUBLIC WKS	01785216 RESURFACING-LOCAL ROADS	20,195,995	6,222,216	1,445,344	5,250,000	5,250,000	5,250,000	5,250,000	48,863,555
PUBLIC WKS	01785222 PAVEMENT MGMT TESTING & INSP	1,042,593	504,840	225,000	225,000	225,000	225,000	225,000	2,672,433
PUBLIC WKS	01785224 ASSET MGMT INSP & INV	703,322	589,216	225,000	225,000	225,000	225,000	225,000	2,417,539
PUBLIC WKS	01785233 SUBDIVISION REHABILITATION	-	-	-	-	3,000,000	3,000,000	3,000,000	9,000,000
PUBLIC WKS	01785240 PIPE LINING & INSPECT-DRAINAGE	10,644,498	2,302,773	700,000	700,000	700,000	700,000	700,000	16,447,271
PUBLIC WKS	01785244 W AIRPORT BLVD SIDEWALKS	1,509,800	9,823	-	-	-	-	-	1,519,622
PUBLIC WKS	01785248 OLD LK MARY RD SIDEWALKS	87,855	191,839	-	-	-	-	-	279,694
PUBLIC WKS	01785254 LK HAYES RD SIDEWALKS	323,023	12,449	-	-	-	-	-	335,472
PUBLIC WKS	01785255 CARRIGAN AVE SIDEWALK	18,504	739,195	-	-	-	-	-	757,699
PUBLIC WKS	01785257 VIRGINIA AVE SIDEWALKS	232,336	35,543	-	-	-	-	-	267,879
PUBLIC WKS	01785258 HILLVIEW DR SIDEWALK-DRAINAGE	375,045	509,280	-	-	-	-	-	884,325
PUBLIC WKS	01785259 SANLANDO ESTATES SIDEWALKS	397,977	58,065	-	-	-	-	-	456,041
PUBLIC WKS	01785260 GOLDIE MANOR AREA SIDEWALKS	969,461	165,218	-	-	-	-	-	1,134,679
PUBLIC WKS	01785264 E HILLCREST ST SIDEWALKS	114,919	19,898	-	-	-	-	-	134,817
PUBLIC WKS	01785265 E ORANGE ST SIDEWALK	188,183	3,891	-	-	-	-	-	192,074
PUBLIC WKS	01785272 RIVERVIEW AVE SIDEWALK	297,756	778,217	-	-	-	-	-	1,075,973
PUBLIC WKS	01785283 NORTHWESTERN/LITTLE WEK BRIDGE	2,570,134	908,927	-	-	-	-	-	3,479,061
PUBLIC WKS	01785286 LK HOWELL/HOWELL CRK BRIDGE	3,225,458	2,723	-	-	-	-	-	3,228,181
PUBLIC WKS	01785297 MINOR ROADWAY PROJECTS>\$50,000	947,565	6,430	-	-	-	-	-	953,994
PUBLIC WKS	01785300 RED BUG LAKE RD TURN EXTENSION	259,419	1,567,221	-	-	-	-	-	1,826,640
PUBLIC WKS	01785303 ORANGE BLVD (CR431) SAFETY	9,480,931	14,841,724	10,280,000	6,000,000	-	-	-	40,602,655
PUBLIC WKS	01785310 TRAFFIC STUDIES	575,013	233,654	200,000	-	-	-	-	1,008,668
PUBLIC WKS	01785313 LED STREET SIGN UPGRADE	1,083,723	343,825	150,000	150,000	150,000	150,000	150,000	2,177,548
PUBLIC WKS	01785315 VARIOUS COUNTY TRAILS PROJECTS	-	102,000	-	-	-	-	-	102,000
PUBLIC WKS	01785316 EE WILLIAMSON RD TRAIL CONNECT	4,536,042	5,518,032	-	-	-	-	-	10,054,074
PUBLIC WKS	01785318 E SEMINOLE UNPAVED TRAILS	629,345	318,280	-	-	-	-	-	947,625
PUBLIC WKS	01785335 ECON BASIN DRAINAGE EVAL	827,499	596,121	-	-	-	-	-	1,423,620
PUBLIC WKS	01785340 ECON BSN L CRESCENT DRAIN EVAL	112,406	350,953	-	-	-	-	-	463,359
PUBLIC WKS	01785344 MAST ARM REBUILDS	1,913,591	1,171,029	450,000	450,000	450,000	450,000	450,000	5,334,619
PUBLIC WKS	01785346 LANE STRIPING	498,712	320,071	100,000	100,000	100,000	100,000	100,000	1,318,783
PUBLIC WKS	01785348 SR426 @ RED BUG MAST ARM	479,313	7,353	-	-	-	-	-	486,666
PUBLIC WKS	01785350 CELERY/MELLONVILLE TRAIL LOOP	1,781,236	3,546,688	1,202,224	-	-	-	-	6,530,148
PUBLIC WKS	01785374 SIDEWALK REHAB PARENT	838,947	83,165	-	-	-	-	-	922,111
PUBLIC WKS	01785376 WEKIVA BASIN TMDL	616,072	460,138	-	-	-	-	-	1,076,210
PUBLIC WKS	01785407 MAIN STREET SIDEWALK	-	575,000	-	-	-	-	-	575,000
PUBLIC WKS	01785408 SR426/CR419 WIDEN-PHASE 3	-	-	1,000,000	-	-	-	-	1,000,000
PUBLIC WKS	01785434 ALTON DR STORMWATER POND MOD	179,781	285,962	-	-	-	-	-	465,742
PUBLIC WKS	01785440 LAKE BRANTLEY NUTRIENT STUDY	110,396	39,604	-	-	-	-	-	150,000
PUBLIC WKS	01785442 LAKE SYLVAN NUTRIENT STUDY	167,631	38,522	-	-	-	-	-	206,153

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	01785444 ADA REPLACEMENT PAVMT MGMT	2,518,916	738,342	400,000	400,000	400,000	400,000	400,000	5,257,258
PUBLIC WKS	01785447 ANNUAL BRIDGE/TUNNEL REP/REPLA	4,951,191	2,895,593	462,000	479,500	287,500	500,000	500,000	10,075,784
PUBLIC WKS	01785450 AIRPORT BLVD & 17-92 INTERSECT	9,067	142,436	-	-	-	-	-	151,503
PUBLIC WKS	01785458 EE WILLIAM@WOODLANDS MAST ARM	-	225,000	-	-	-	-	-	225,000
PUBLIC WKS	01785466 FUTURE SIGNAL - PARENT PROJECT	-	-	-	650,000	650,000	650,000	650,000	2,600,000
PUBLIC WKS	01785467 SR 436 @ CASSELTON MAST ARM	221,447	111,203	-	-	-	-	-	332,650
PUBLIC WKS	01785470 SR 436 @ BALMY BEACH MAST ARM	45,003	454,347	-	-	-	-	-	499,351
PUBLIC WKS	01785471 SR426@HOWELL BRANCH-MAST ARM	14,343	390,301	-	-	-	-	-	404,644
PUBLIC WKS	01785479 SIDEWALK REPAIRS-STORMWATER	6,004,264	1,649,863	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	12,654,127
PUBLIC WKS	01785486 PROJECT MANAGEMENT (GEC)	2,086,119	2,678,279	-	-	-	-	-	4,764,399
PUBLIC WKS	01785487 TRANS MASTER PLAN-EAST SIDE	210,564	39,436	-	-	-	-	-	250,000
PUBLIC WKS	01785488 CRANE STRAND CANAL CULVERT REP	73,761	2,274,300	-	-	-	-	-	2,348,061
PUBLIC WKS	01785489 ENGINEERING CAPITALIZATION	-	2,364,613	5,076,342	5,000,000	5,000,000	5,000,000	5,000,000	27,440,955
PUBLIC WKS	01785525 SR 419 @ OSPREY TRAIL SIGNAL	463,540	11,535	-	-	-	-	-	475,075
PUBLIC WKS	01785562 BRIDGE INSPECTIONS	275,236	270,204	100,000	90,000	100,000	100,000	100,000	1,035,440
PUBLIC WKS	01785571 SCHOOL FLASHER SIGNAL UPGRADES	120,413	383,355	100,000	100,000	100,000	100,000	100,000	1,003,769
PUBLIC WKS	01785572 MINOR ROADWAY PROJECTS	1,960,229	1,298,938	500,000	500,000	500,000	500,000	500,000	5,759,166
PUBLIC WKS	01785582 MOBILITY FEE STUDY	240,412	57,564	-	-	-	-	-	297,976
PUBLIC WKS	01785962 JUVENILE ASSESSMENT CENTER	2,742,103	267,897	-	-	-	-	-	3,010,000
PUBLIC WKS	01785964 JUVENILE ASMNT CENTER	1,522,657	471,768	-	-	-	-	-	1,994,425
PUBLIC WKS	01901019 5 POINTS DEVELOPMENT	1,785,251	9,027,280	-	-	-	-	-	10,812,531
PUBLIC WKS	01902004 CONSTITUTIONAL PLAN WORK 00108	686,198	1,086,256	-	-	-	-	-	1,772,454
PUBLIC WKS	01907039 E. MITCHELL HAMMOCK FIBER UPGR	-	150,000	-	-	-	-	-	150,000
PUBLIC WKS	01907040 W SR 46 FIBER UPGRADE (PHASE 1	-	216,392	-	-	-	-	-	216,392
PUBLIC WKS	01907046 FIBER NETWORK CORE ROUTERS	259,746	64,277	-	-	-	-	-	324,023
PUBLIC WKS	01907047 CONNECTED VEHICLE/ICM EQUIP	331,468	446,487	200,000	200,000	200,000	200,000	200,000	1,777,955
PUBLIC WKS	01907049 VIDEO DECODING EQUIP-TRAF MGMT	319,701	156,251	-	-	-	-	-	475,952
PUBLIC WKS	01907051 RED BUG @ SR417 WS MAST ARM	409,718	112,567	-	-	-	-	-	522,285
PUBLIC WKS	01907056 SR436@PEARL CAUSEWAY MAST ARM	45,133	367,020	-	-	-	-	-	412,152
PUBLIC WKS	01907062 CITRUS & HIGHLAND ST SIDEWALKS	1,186,185	430,441	-	-	-	-	-	1,616,627
PUBLIC WKS	01907066 SPRING VALLEY FARMS OUTFALLS	903,407	1,443	-	-	-	-	-	904,850
PUBLIC WKS	01907068 MULLET LK (RETREAT RD) DRAINAG	739,434	712,149	-	-	-	-	-	1,451,583
PUBLIC WKS	01907077 MIDWAY DRAINAGE IMPROVEMENTS	23,951	2,979,479	9,000,000	10,000,000	-	-	-	22,003,431
PUBLIC WKS	01907084 NORTH ST CORRIDOR IMP	1,282,181	10,927,906	479,000	949,280	-	-	-	13,638,367
PUBLIC WKS	01907086 FIBER OPTIC PULL BOX	389,436	497,989	200,000	200,000	200,000	200,000	200,000	1,887,425
PUBLIC WKS	01907116 TRAN TRUST PLANNED WORK 10101	244,462	69,049	-	-	-	-	-	313,511
PUBLIC WKS	02007009 SR436 @ ORANGE AVE MAST ARM	339,658	105,926	-	-	-	-	-	445,584
PUBLIC WKS	02007013 Central Seminole Trail - North	94,008	1,375,857	961,886	-	-	-	-	2,431,751
PUBLIC WKS	02007015 SWT Tunnels SR434 & SR436	216,603	3,116,163	-	1,385,000	20,000,000	-	-	24,717,766
PUBLIC WKS	02007020 ROLLING HILLS MULTIPURPOSE TRL	472,396	3,610,325	-	-	-	-	-	4,082,721
PUBLIC WKS	02007022 MARKHAM TRAILHEAD-BIKE AREA	137,074	10,447	-	-	-	-	-	147,521
PUBLIC WKS	02007024 WEKIVA BMAP/PFA GRDWTR ANALYS	83,583	51,147	-	-	-	-	-	134,730

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	02007027 WEKIVA SPRINGS RD - INT IMPS	322,781	3,432,818	-	-	-	-	-	3,755,600
PUBLIC WKS	02007092 HILLVIEW DR DRAINAGE RSF	1,052,137	2,490,853	-	-	-	-	-	3,542,990
PUBLIC WKS	02007094 DIRT ROAD PAVING PROGRAM	133,865	882,415	-	1,000,000	1,000,000	-	-	3,016,280
PUBLIC WKS	02007096 GRACE LK OUTFALL	32,333	795,753	-	-	-	-	-	828,086
PUBLIC WKS	02007099 LK EMMA/LONGWOOD HILLS STUDY	276,468	7,841	-	-	2,600,000	-	-	2,884,309
PUBLIC WKS	02007101 MILLER RD CULVT DRAINAGE HMGP	198,190	1,218,166	-	-	-	-	-	1,416,356
PUBLIC WKS	02007102 NEBRASKA AVE BRIDGE DRAIN HMGP	149,676	1,936,710	-	-	-	-	-	2,086,386
PUBLIC WKS	02007104 NOLAN RD CHANNEL DRAINAGE HMGP	239,944	1,018,245	-	-	-	-	-	1,258,189
PUBLIC WKS	02007106 OREGON/MICHIGAN ST DRAINAGE	424,268	379,825	-	-	-	-	-	804,094
PUBLIC WKS	02007111 SMITH CANAL/MONROE BASIN STUDY	442,079	334,244	-	-	-	-	-	776,323
PUBLIC WKS	02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	155,185	3,236,904	1,834,183	-	-	-	-	5,226,271
PUBLIC WKS	02007127 FLEET REPLACEMENT & CONT 10101	-	95,741	100,000	2,000,000	2,100,000	2,205,000	2,315,250	8,815,991
PUBLIC WKS	02007150 FLEET REPLACEMENT & CONT 00109	-	93,790	110,550	750,000	787,500	826,875	868,219	3,436,933
PUBLIC WKS	02007159 E.LAKE MARY BVD @ SKY MAST ARM	397,148	49,578	-	-	-	-	-	446,726
PUBLIC WKS	02007160 CROSS SEM TRL MISSING LINK 419	378,979	7,394	-	-	-	-	-	386,373
PUBLIC WKS	02107004 GENERAC GENERATOR KW500 GEN017	109,360	69,625	-	-	-	-	-	178,985
PUBLIC WKS	02107059 RED CLEVELAND BLVD RESURFACING	-	655,981	-	-	-	-	-	655,981
PUBLIC WKS	02107062 HARMONY HOMES SUBDIV SIDEWALKS	18,451	469,646	-	-	-	-	-	488,097
PUBLIC WKS	02107063 FOREST LAKE DR SIDEWALK	15,753	221,500	-	-	-	-	-	237,253
PUBLIC WKS	02107066 LK MRY BL-SUN DR INTERSECTION	502,526	25,976	-	-	-	-	-	528,502
PUBLIC WKS	02107067 SR46 FIBER-SANFORD AVE-MELLONV	22,377	180,239	-	-	-	-	-	202,616
PUBLIC WKS	02107072 FOREST BROOK SUBDIVISION/FLD H	-	356,000	5,773,400	-	-	-	-	6,129,400
PUBLIC WKS	02107073 SPRING VALLEY FARMS DRAINS	13,034	438,911	-	-	-	-	-	451,945
PUBLIC WKS	02107075 HOWARD BLVD SIDEWALK	377,421	56,285	-	-	-	-	-	433,706
PUBLIC WKS	02107077 NARCISSUS AVE ROADWAY IMPROV	229,458	2,360,797	-	-	-	-	-	2,590,254
PUBLIC WKS	02107078 S. SANFORD AVE INTERMODAL	55,168	1,944,832	-	-	-	-	-	2,000,000
PUBLIC WKS	02107079 CR 419 @ SNOWHILL INT SIDEWALK	25,072	737,955	-	-	-	-	-	763,027
PUBLIC WKS	02107081 CR427@ E LAKE MARY RD SIGNAL	-	400,000	-	-	-	-	-	400,000
PUBLIC WKS	02107082 SR 434 @ SAND LAKE RD SIGNAL	-	400,000	-	-	-	-	-	400,000
PUBLIC WKS	02107085 5 POINTS DEV - COURT ANNEX	25,270,416	16,220,339	-	-	-	-	-	41,490,755
PUBLIC WKS	02107086 5 POINTS DEV - CJC RENOVATION	-	77,157,779	-	-	-	-	-	77,157,779
PUBLIC WKS	02107087 5 POINTS DEV - PARKING GARAGE	7,692,950	7,334,734	-	-	-	-	-	15,027,684
PUBLIC WKS	02107088 5 POINTS DEV - ENERGY PLANT	11,121,498	15,405,769	-	-	-	-	-	26,527,266
PUBLIC WKS	02107094 OXFORD RD DRAINAGE & SIDEWALK	190,851	2,956,161	-	-	-	-	-	3,147,012
PUBLIC WKS	02107095 SUNRAIL TRANSITION STUDY 10103	1,028,509	75,476	-	-	-	-	-	1,103,985
PUBLIC WKS	02107096 ENERGY EFFICIENT PLAN DEVELOPM	188,247	11,753	-	-	-	-	-	200,000
PUBLIC WKS	02107099 WHITCOMB DRAINAGE IMPROVEMENTS	314,223	1,896,107	3,183,234	-	-	-	-	5,393,564
PUBLIC WKS	02107101 LAKE MARY BLVD INTER IMPROVE	831,658	1,368,928	-	-	-	-	-	2,200,587
PUBLIC WKS	02107102 RED BUG LK RD TURN LANE EXT	248,585	107,415	-	-	-	-	-	356,000
PUBLIC WKS	02107103 RED BUG LAKE AT MIKLER RD	12,437	281,517	-	-	-	-	-	293,954
PUBLIC WKS	02207001 JAIL- BOILER REPLACEMENT	-	247,327	-	-	-	-	-	247,327
PUBLIC WKS	02207007 GENERATOR REPLACEMENT 00100	93,739	336,375	-	-	-	-	-	430,114

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	02207022 FIELDSEEKER AQUATIC MODULE	-	125,154	-	-	-	-	-	125,154
PUBLIC WKS	02207030 JOHN DEERE LOADER 644L 01122	280,340	281,057	-	-	-	-	-	561,397
PUBLIC WKS	02207032 INTERNATIONAL DUMP TRUCK 04496	-	125,742	-	-	-	-	-	125,742
PUBLIC WKS	02207048 INTERNL ROAD TRACTOR 01326	-	131,520	-	-	-	-	-	131,520
PUBLIC WKS	02207049 F750 CREW DUMP 02073	-	135,377	-	-	-	-	-	135,377
PUBLIC WKS	02207050 FORD DUMP TRUCK 02902	-	125,742	-	-	-	-	-	125,742
PUBLIC WKS	02207051 JOHN DEERE LOADER 644L 04494	280,340	281,057	-	-	-	-	-	561,397
PUBLIC WKS	02207052 F750 CREW DUMP 04642	-	135,377	-	-	-	-	-	135,377
PUBLIC WKS	02207054 F750 CREW DUMP 05273	-	135,377	-	-	-	-	-	135,377
PUBLIC WKS	02207063 F550 EXT CB BUCKET TK 06070095	-	140,404	-	-	-	-	-	140,404
PUBLIC WKS	02207068 MAINTSTAR SOFTWARE UPDATE	258,521	153,979	-	-	-	-	-	412,500
PUBLIC WKS	02207070 SR 436 @BEAR LAKE RD MAST	13,164	391,873	-	-	-	-	-	405,037
PUBLIC WKS	02207072 SR436@PRAIRIE LAKE-MAST ARM	12,270	392,296	-	-	-	-	-	404,566
PUBLIC WKS	02207073 SR434@E LAKE BRANTLEY-MAST ARM	12,785	391,842	-	-	-	-	-	404,627
PUBLIC WKS	02207074 SR 415@CELERY AVE - NEW SIGNAL	87,444	151,270	-	-	-	-	-	238,714
PUBLIC WKS	02207075 SR 46A SIGNAL ADAPTIVE PROJ	101,263	116,374	-	-	-	-	-	217,637
PUBLIC WKS	02207078 TRANS MAST PLAN 5YR UPDATE	-	750,000	-	-	-	-	-	750,000
PUBLIC WKS	02207081 ORANOLE/LINNEAL BEACH SIDEWALK	-	245,000	-	-	-	-	-	245,000
PUBLIC WKS	02207083 ACCESS ROAD/FS #39	18,339	1,800,933	-	-	-	-	-	1,819,272
PUBLIC WKS	02207084 SLAVIA RD EXTENSION/SR 426-SR4	40,565	1,559,435	-	-	-	-	-	1,600,000
PUBLIC WKS	02207087 LAKE DR/SEMINOLA-E LAKE PAVING	-	607,390	-	-	-	-	-	607,390
PUBLIC WKS	02207088 BEAR LAKE RD PAVING	-	1,125,001	-	-	-	-	-	1,125,001
PUBLIC WKS	02207089 GEN HUTCHINSON PAVING	-	500,001	-	-	-	-	-	500,001
PUBLIC WKS	02207090 RESERVOIR LK OUTFALL CANAL	-	267,980	-	-	-	-	-	267,980
PUBLIC WKS	02207091 NUTRIENT STUDY/LK MILLS & SURR	-	300,000	-	-	-	-	-	300,000
PUBLIC WKS	02207094 BASIN STUDIES/E COUNTY BASINS	-	4,427,966	-	-	-	-	-	4,427,966
PUBLIC WKS	02207095 USGS MONITORING PROG -3RD GEN	83,250	86,240	92,030	-	-	-	-	261,520
PUBLIC WKS	02207096 DEER RUN SUB - E CULVERT REP	-	280,000	-	-	-	-	-	280,000
PUBLIC WKS	02207097 WOODLAND II SUB/OUTFALL REP	-	360,000	61,047	-	-	-	-	421,047
PUBLIC WKS	02207099 LITTLE WEKIVA RIVER REST PROJ	165,074	2,334,964	-	-	-	-	-	2,500,037
PUBLIC WKS	02207100 EAST LAKE MARY AT OHIO MAST AR	63,314	741,992	-	-	-	-	-	805,306
PUBLIC WKS	02207101 OLIVER RD RESURFACING PROJECT	-	240,000	-	-	-	-	-	240,000
PUBLIC WKS	02207103 NORTHWSTRN/BRIDGE-ALTAMONTE	148,210	26,934	-	-	-	-	-	175,144
PUBLIC WKS	02207104 BRISSON AVE MAST ARM	41,729	627,604	-	-	-	-	-	669,333
PUBLIC WKS	02207106 BALMY BEACH @ WALMART SIGNAL	123,038	300,000	-	-	-	-	-	423,038
PUBLIC WKS	02207107 WYMORE RD IMPROVEMENTS - ALT S	1,023	1,348,029	-	-	-	-	-	1,349,052
PUBLIC WKS	02207108 WYMORE RD IMPROVEMENTS - 11541	-	3,663,347	-	-	-	-	-	3,663,347
PUBLIC WKS	02307006 ELEVATOR DOOR LOCK MONITORING	-	162,495	-	-	-	-	-	162,495
PUBLIC WKS	02307028 EXCAVATOR 4X4-06742	-	548,900	-	-	-	-	-	548,900
PUBLIC WKS	02307029 EXCAVATOR 4X4-06070279	-	548,900	-	-	-	-	-	548,900
PUBLIC WKS	02307030 WHEEL LOADER-04493	-	312,041	-	-	-	-	-	312,041
PUBLIC WKS	02307031 FREIGHTLINER PATCH TRUCK-05198	-	278,820	-	-	-	-	-	278,820



# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	02307032 TRACTOR 4X4 BOOM MOWER-780920	-	257,000	-	-	-	-	-	257,000
PUBLIC WKS	02307033 MGL POWER SCREEN EX1-07170	-	279,400	-	-	-	-	-	279,400
PUBLIC WKS	02307034 COAST MARSH MASTER-24519	-	256,335	-	-	-	-	-	256,335
PUBLIC WKS	02307035 INT DUMP TRUCK-780382	-	142,169	-	-	-	-	-	142,169
PUBLIC WKS	02307036 FORD F750 FLATBED-02934	-	145,000	-	-	-	-	-	145,000
PUBLIC WKS	02307037 SEWER EQUIP JET TRLR-06070284	-	121,075	-	-	-	-	-	121,075
PUBLIC WKS	02307056 BUCKET TRUCK-780392	-	283,120	-	-	-	-	-	283,120
PUBLIC WKS	02307063 KENTUCKY ST ADDITIONAL LANES	-	1,175,000	-	462,545	-	-	-	1,637,545
PUBLIC WKS	02307064 ELDER RD ADDITIONAL LANES	-	300,000	-	-	-	-	-	300,000
PUBLIC WKS	02307065 STORMWATER MASTER PLAN	-	500,000	-	-	-	-	-	500,000
PUBLIC WKS	02307066 HE THOMAS JR PKWY RESURFACING	-	2,125,000	-	-	-	-	-	2,125,000
PUBLIC WKS	02307067 S RONALD REAGAN RESURFCNG 2023	-	1,625,000	-	-	-	-	-	1,625,000
PUBLIC WKS	02307068 RED BUG LK RD RESURFACING 2023	-	1,000,000	-	-	-	-	-	1,000,000
PUBLIC WKS	02307072 HOWELL CREEK BANK STABILIZATIO	-	952,000	-	-	-	-	-	952,000
PUBLIC WKS	02307074 SR 434 ADAPTIVE SIGNALS (10)	-	400,000	-	-	-	-	-	400,000
PUBLIC WKS	02307075 MAST ARMS-LK MARY BL @ LK EMMA	-	-	500,000	-	-	-	-	500,000
PUBLIC WKS	02307076 MAST ARMS-LK MARY BLV @ SUN DR	-	450,000	-	-	-	-	-	450,000
PUBLIC WKS	02307077 MAST ARM-LK MARY BL@LK MRY CEN	-	450,000	-	-	-	-	-	450,000
PUBLIC WKS	02307078 MAST ARMS-LK MARY BL@INTERNTNL	-	300,000	-	-	-	-	-	300,000
PUBLIC WKS	02307079 MAST ARM-TUSKAWILLA@WILLA SPNG	-	350,000	-	-	-	-	-	350,000
PUBLIC WKS	02307080 ORANGE BLV IMPRVM IMP FEE	-	922,142	-	-	-	-	-	922,142
PUBLIC WKS	02307081 NORTH ST CORRIDOR IMPROVEMENTS	-	500,000	155,499	-	-	-	-	655,499
PUBLIC WKS	02307082 LONGWOOD LK MARY RD 2 TO 4 LANES	-	-	-	3,220,000	1,250,000	6,570,000	-	11,040,000
PUBLIC WKS	02307083 McCULLOCH RD MEDIAN MODIFICAT	-	425,500	-	-	-	-	-	425,500
PUBLIC WKS	02307084 MARKHAM RD (HEATHROW)	-	425,889	-	-	-	-	-	425,889
PUBLIC WKS	02307087 SUNRAIL TRANSITION SERVICES	-	200,000	-	-	-	-	-	200,000
PUBLIC WKS	02307091 HATTAWAY DR DRAINAGE IMPROV	-	643,829	-	-	-	-	-	643,829
PUBLIC WKS	02307097 SILVER LEAF SUBDIVISION DRAIN	-	976,470	-	-	-	-	-	976,470
PUBLIC WKS	02307100 WEKIVA SPRINGS PAVING	-	550,000	-	-	-	-	-	550,000
PUBLIC WKS	02402003 JJC HVAC REPLACEMENT	-	-	500,000	-	-	-	-	500,000
PUBLIC WKS	02402004 JJC ROOF REPLACEMENT	-	-	1,000,000	-	-	-	-	1,000,000
PUBLIC WKS	02404025 NORTH LIBRARY ROOF REPLACEMENT	-	-	421,181	-	-	-	-	421,181
PUBLIC WKS	02404027 WEST LIBRARY ROOF REPLACEMENT	-	-	428,671	-	-	-	-	428,671
PUBLIC WKS	02404038 GENEVA WIDERNESS ROOF REPLACEM	-	-	130,245	-	-	-	-	130,245
PUBLIC WKS	02405025 FIRE STATION 35 ROOF REPLACMNT	-	-	130,000	-	-	-	-	130,000
PUBLIC WKS	02405026 FIRE FTC ROOF REPLACEMENT	-	-	1,800,000	-	-	-	-	1,800,000
PUBLIC WKS	02407006 CSB BOILERS REPLACEMENT	-	-	350,000	-	-	-	-	350,000
PUBLIC WKS	02407007 HVAC REPLACEMENT HEALTH DEPT	-	-	230,000	-	-	-	-	230,000
PUBLIC WKS	02407008 HVAC REPLACEMENTS CSB	-	-	350,000	-	-	-	-	350,000
PUBLIC WKS	02407009 PSB HVAC REPLACEMENT	-	-	960,000	-	-	-	-	960,000
PUBLIC WKS	02407013 MOB GENERATOR 125KW GEN031 FAC	-	-	297,554	-	-	-	-	297,554
PUBLIC WKS	02407022 GENERATOR MONITORING SYSTEM	-	-	104,000	-	-	-	-	104,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	02407027 F350 UTILITY TRUCK 18085	-	-	108,330	-	-	-	-	108,330
PUBLIC WKS	02407028 GENERATOR 365KW GEN 033 FLEET	-	-	329,230	-	-	-	-	329,230
PUBLIC WKS	02407032 BOX TRUCK 04951	-	-	383,355	-	-	-	-	383,355
PUBLIC WKS	02407033 CATEPILLAR BACKHOE 06741	-	-	141,880	-	-	-	-	141,880
PUBLIC WKS	02407034 CATEPILLAR SKID STEER 06070288	-	-	128,890	-	-	-	-	128,890
PUBLIC WKS	02407042 F750 CREW DUMP 06070421	-	-	170,000	-	-	-	-	170,000
PUBLIC WKS	02407043 F750 CREW DUMP 06070422	-	-	170,000	-	-	-	-	170,000
PUBLIC WKS	02407044 F750 CREW DUMP 06925	-	-	170,000	-	-	-	-	170,000
PUBLIC WKS	02407048 JOHN DEERE WHEEL LOADER 07615	-	-	336,960	-	-	-	-	336,960
PUBLIC WKS	02407055 WHEEL LOADER 644L 06070428	-	-	336,960	-	-	-	-	336,960
PUBLIC WKS	02407065 NEW OXFORD RD - 3RD GEN	-	-	6,430,146	-	-	-	-	6,430,146
PUBLIC WKS	02407066 CR426 @ LOCKWOOD BLVD MAST ARM	-	-	650,000	-	-	-	-	650,000
PUBLIC WKS	02407067 SR436 @ SR 434 MAST ARM	-	-	450,000	-	-	-	-	450,000
PUBLIC WKS	02407068 INTERNAT DR @ WAYSIDE MAST ARM	-	-	600,000	-	-	-	-	600,000
PUBLIC WKS	02407069 RONALD REAGAN PAVING PHASE 2	-	-	1,125,000	-	-	-	-	1,125,000
PUBLIC WKS	02407070 W 25TH ST /AIRPORT BLVD PAVE	-	-	1,500,000	-	-	-	-	1,500,000
PUBLIC WKS	02407071 RED BUG LAKE - TUSCA TO SLAVIA	-	-	1,400,000	-	-	-	-	1,400,000
PUBLIC WKS	02407073 LAKE OF WOODS SIDEWALK	-	-	116,714	-	-	-	-	116,714
PUBLIC WKS	02407074 AMANDA ST ROADWAY EXT	-	-	140,000	1,786,000	-	-	-	1,926,000
PUBLIC WKS	02407075 LOCAL ROADWAYS - 2ND GEN	-	-	2,550,000	-	-	-	-	2,550,000
PUBLIC WKS	02408009 WTP/SE MAINT HVAC REPLACEMENT	-	-	350,000	-	-	-	-	350,000
PUBLIC WKS	02408010 WTP/SE OPS HVAC REPLACEMENT	-	-	150,000	-	-	-	-	150,000
PUBLIC WKS	99999906 PROGRAM MANAGEMENT (GEC)	9,620,956	5,354,441	-	-	-	-	-	14,975,397
PUBLIC WKS	CCTV CAMERAS	-	-	-	100,000	100,000	100,000	100,000	400,000
PUBLIC WKS	CORE SWITCH/FIREWALL UPGRADES	-	-	-	-	-	250,000	250,000	500,000
PUBLIC WKS	CR427 FIBER UPGRADE PH2/US 17-92 TO SR 434	-	-	-	-	-	-	200,000	200,000
PUBLIC WKS	CR427 FIBER UPGRADE PHI/SR434 TO SR436	-	-	-	-	-	200,000	-	200,000
PUBLIC WKS	CSB SERVER REPLACEMENTS	-	-	-	-	-	150,000	-	150,000
PUBLIC WKS	GREENWOOD @ LAKE WAY MAST ARM	-	-	-	-	-	-	500,000	500,000
PUBLIC WKS	HUNT CLUB @ NEEDLES TRAIL MAST ARM	-	-	-	-	-	-	500,000	500,000
PUBLIC WKS	LAKE HARNEY CR DRAINAGE	-	-	-	542,000	-	-	-	542,000
PUBLIC WKS	LAKE MARY BLVD @ HEATHROW MAST ARM	-	-	-	450,000	-	-	-	450,000
PUBLIC WKS	LAKE MARY @ 4TH ST MAST ARM	-	-	-	-	500,000	-	-	500,000
PUBLIC WKS	LAKE MARY @ FOREST MAST ARM	-	-	-	450,000	-	-	-	450,000
PUBLIC WKS	LAKE MARY @ HIDDEN LAKE MAST ARM	-	-	-	-	-	500,000	-	500,000
PUBLIC WKS	LAKE MARY @ LONGWOOD LAKE MARY MAST ARM	-	-	-	-	200,000	-	-	200,000
PUBLIC WKS	LAKE MARY @ SIR LAWRENCE MAST ARM	-	-	-	-	500,000	-	-	500,000
PUBLIC WKS	LAKE MARY @COLLEGE MAST ARM	-	-	-	-	-	500,000	-	500,000
PUBLIC WKS	LAKE MARY BLVD @ LIVE OAK MAST ARM	-	-	-	-	-	450,000	-	450,000
PUBLIC WKS	LAKE MARY BLVD @ MARKHAM WOODS MAST ARM	-	-	-	500,000	-	-	-	500,000
PUBLIC WKS	LAYER 2 SWITCH UPGRADES	-	-	-	100,000	100,000	100,000	100,000	400,000
PUBLIC WKS	OLD MIMS RD - JUNGLE RD DRAINAGE	-	-	-	302,051	-	-	-	302,051

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
PUBLIC WKS	PSB SERVER REPLACEMENTS				-	150,000	-	-	150,000
PUBLIC WKS	RADIO TO FIBER CONVERSION 2 SIGS				-	200,000	-	-	200,000
PUBLIC WKS	RADIO TO FIBER CONVERSION 3 SIGS				200,000	-	-	-	200,000
PUBLIC WKS	RED BUG LAKE @ EAGLE CIR MAST ARM				-	-	-	500,000	500,000
PUBLIC WKS	UPGRADE SIGNAL SYSTEM SERVER				200,000	-	-	-	200,000
PUBLIC WKS	02407036 EXCAVATOR DIGGER 52690	-	-	494,400	-	-	-	-	494,400
PUBLIC WKS	00007008 BCC FACILITIES IMPROVEMENTS	-	-	1,500,000	-	-	-	-	1,500,000
PUBLIC WKS	00243113 PROPERTY ACQUISITION (ONGOING)	62,793	214,389	-	-	-	-	-	277,182
PUBLIC WKS	02407078 IMPLEMENTATION PHASE COSTS	-	-	500,000	-	-	-	-	500,000
PUBLIC WKS	02307105 IAN BASS RD WASHOUT	-	296,718	-	-	-	-	-	296,718
PUBLIC WKS	02307106 IAN WILLINGHAM RD WASHOUT	-	155,684	-	-	-	-	-	155,684
PUBLIC WKS	02307109 IAN CHAPMAN RD UNDERMINING	-	155,693	-	-	-	-	-	155,693
PUBLIC WKS	02307110 IAN HOWELL CREEK DAM SHEETPILE	-	2,122,071	-	-	-	-	-	2,122,071
PUBLIC WKS	02307111 IAN DELEON ST EROSION	-	315,420	-	-	-	-	-	315,420
PUBLIC WKS	02307112 IAN S COUNTRY CLUB RD FLOODING	-	105,140	-	-	-	-	-	105,140
PUBLIC WKS	02307113 WEKIVA SPRINGS INTER - GRANT	-	500,000	-	-	-	-	-	500,000
PUBLIC WKS	02407081 RECORDS CENTER BUILDING	-	-	1,500,000	-	-	-	-	1,500,000
PUBLIC WKS	02407083 PUBLIC WORKS CAMPUS BUILDING	-	-	3,000,000	-	-	-	-	3,000,000
PUBLIC WKS	02001728 SAND LK TO W LAKE BRANTLEY	101,117	68,883	-	-	-	-	-	170,000
PUBLIC WKS	02207079 4TH GEN PROJECT DEVELOPMENT	-	500,000	-	-	-	-	-	500,000
RES MGMT	01918002 ROLLING HILLS REMEDIATION	1,457,514	44,598	-	-	-	-	-	1,502,112
RES MGMT	02018001 RISK MGMT INFO SYSTEM 50100	-	62,500	62,500	62,500	62,500	62,500	62,500	375,000
RES MGMT	02018002 RISK MGMT INFO SYSTEM 50200	-	62,500	62,500	62,500	62,500	62,500	62,500	375,000
RES MGMT	02118017 ARPA-REVENUE REPLACEMENT 00112	13,833,333	21,239,460	13,833,334	-	-	-	-	48,906,127
RES MGMT	02218002 MSBU MGMT SOFTWARE	-	25,000	75,000	10,000	10,000	10,000	10,000	140,000
RES MGMT	20180541 COVID PROGRAM ADMINISTRATION	2,432,395	122,900	-	-	-	-	-	2,555,295
RES MGMT	20180543 COVID EM DIRECT RESPONSE	3,509,244	232,052	-	-	-	-	-	3,741,296
SOLID WASTE	00006630 CRITICAL RADIO UPGRADES/REPLAC	-	120,175	-	-	-	-	-	120,175
SOLID WASTE	00160803 LANDFILL ACCESS PAVING	162,413	855,291	-	250,000	250,000	250,000	250,000	2,017,704
SOLID WASTE	00201902 TIPPING FLOOR RESURFACING	1,193,355	2,097,226	-	-	-	-	-	3,290,582
SOLID WASTE	00216108 SOLID WASTE MGMT MASTER PLAN	378,422	71,578	-	-	-	-	-	450,000
SOLID WASTE	00244516 OSCEOLA ROAD LANDFILL TELEMETR	455,261	748,442	250,000	-	-	-	-	1,453,703
SOLID WASTE	00244517 TRANSFER STATION REFURBISHMENT	1,085,497	623,155	-	100,000	100,000	100,000	100,000	2,108,652
SOLID WASTE	00244520 LANDFILL LEACHATE TANKS	234,773	115,227	-	-	100,000	-	-	450,000
SOLID WASTE	00244522 LANDFILL PUMP STATION REPLACEM	25,568	810,145	-	-	-	-	-	835,713
SOLID WASTE	00244604 LANDFILL GAS SYSTEM EXPANSION	2,904,433	302,050	-	200,000	200,000	200,000	200,000	4,006,483
SOLID WASTE	00281204 GENERAL LANDFILL REFURBISHMENT	190,304	240,484	-	50,000	50,000	50,000	50,000	630,788
SOLID WASTE	00281205 LANDFILL RD & CITIZEN UPGRADE	77,946	1,309,554	-	-	-	-	-	1,387,500
SOLID WASTE	01909102 OSCEOLA ROAD BORROW PIT	63,755	37,011	-	-	-	60,000	-	160,766
SOLID WASTE	02109001 SHUTTLE 6X6 51993	201,921	42,289	-	-	-	-	-	244,210
SOLID WASTE	02109016 GENERATOR KW400 GEN088	-	186,120	-	-	-	-	-	186,120
SOLID WASTE	02109027 LANDFILL STORMWATER SYSTEM	45,482	214,518	10,000	10,000	10,000	10,000	10,000	310,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
SOLID WASTE	02109034 TRANSFER STATION SCALEHOUSE	-	200,000	-	-	-	-	-	200,000
SOLID WASTE	02209003 ROAD TRAC SHUTTLE HYBRID 52118	-	245,952	-	-	-	-	-	245,952
SOLID WASTE	02209007 MAC WALKING FLOOR TRAILR 48219	-	115,906	-	-	-	-	-	115,906
SOLID WASTE	02209008 MAC WALKING FLOOR TRAILR 48221	-	115,906	-	-	-	-	-	115,906
SOLID WASTE	02209011 ROAD TRACTOR NEW05	-	179,208	-	-	-	-	-	179,208
SOLID WASTE	02209013 ROAD TRACTOR 52534	-	237,864	-	-	-	-	-	237,864
SOLID WASTE	02209014 ROAD TRACTOR 52575	-	237,864	-	-	-	-	-	237,864
SOLID WASTE	02209019 DT460-OFF ROAD DUMP TRUCK - NE	466,118	17,764	-	-	-	-	-	483,882
SOLID WASTE	02209020 950 DOZER - NEW	583,879	92,621	-	-	-	-	-	676,500
SOLID WASTE	02209021 950 DOZER - NEW	583,879	92,621	-	-	-	-	-	676,500
SOLID WASTE	02209022 WHEEL LOADER 972 - NEW	453,359	1,641	-	-	-	-	-	455,000
SOLID WASTE	02209026 FLEET REPLACEMENT & CONT 40201	430	115,467	100,000	1,000,000	1,050,000	1,102,500	1,157,625	4,526,022
SOLID WASTE	02309001 LANDFILL GRADE SYSTEM GPS	-	153,228	-	-	-	-	-	153,228
SOLID WASTE	02309002 WHEEL LOADER-55285	-	375,085	-	-	-	-	-	375,085
SOLID WASTE	02309003 SHUTTLE/ROAD TRACTOR HYB-57095	-	241,786	-	-	-	-	-	241,786
SOLID WASTE	02309009 PROGRAM LOGIC CONTROL LIFT STA	-	750,000	-	-	-	-	-	750,000
SOLID WASTE	02309011 SHUTTLE/ROAD TRACTOR HYB-52577	-	260,000	-	-	-	-	-	260,000
SOLID WASTE	02309012 SHUTTLE/ROAD TRACTOR HYB-52576	-	260,000	-	-	-	-	-	260,000
SOLID WASTE	02309013 WALKING FLOOR TRAILER-50844	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309014 WALKING FLOOR TRAILER-51481	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309015 WALKING FLOOR TRAILER-51482	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309016 WALKING FLOOR TRAILER-51483	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309018 SPRINKLER SYSTEM AT CTS	-	918,010	-	-	-	-	-	918,010
SOLID WASTE	02309021 HYUNDAI HX 220 EXCAVATOR	-	276,959	-	-	-	-	-	276,959
SOLID WASTE	02309022 D5 LPG BULLDOZER	-	423,742	-	-	-	-	-	423,742
SOLID WASTE	02309024 HURRICANE IAN CAT A DEBRIS	-	7,597,300	-	-	-	-	-	7,597,300
SOLID WASTE	02309025 WALKING FLOOR TRAILER - 52677	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309026 WALKING FLOOR TRAILER - 60398	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309027 WALKING FLOOR TRAILER - 61221	-	119,705	-	-	-	-	-	119,705
SOLID WASTE	02309028 FIRE HYDRANT FOR LANDFILL	-	150,000	-	-	-	-	-	150,000
SOLID WASTE	02409001 FUEL TRUCK 56199	-	-	280,500	-	-	-	-	280,500
SOLID WASTE	02409002 GENERATOR 125KW GEN095 SLD WST	-	-	107,641	-	-	-	-	107,641
SOLID WASTE	02409004 SHUTTLE TRACTOR 51893	-	-	259,280	-	-	-	-	259,280
SOLID WASTE	02409006 SHUTTLE TRACTOR 56644	-	-	259,280	-	-	-	-	259,280
SOLID WASTE	02409008 REFUSE TRAILER 51388	-	-	129,285	-	-	-	-	129,285
SOLID WASTE	02409009 REFUSE TRAILER 51438	-	-	129,285	-	-	-	-	129,285
SOLID WASTE	02409010 REFUSE TRAILER 51439	-	-	129,285	-	-	-	-	129,285
SOLID WASTE	02409011 REFUSE TRAILER 51440	-	-	129,285	-	-	-	-	129,285
SOLID WASTE	02409012 REFUSE TRAILER 52676	-	-	129,285	-	-	-	-	129,285
SOLID WASTE	02409013 REFUSE TRAILER 52678	-	-	129,285	-	-	-	-	129,285
SOLID WASTE	02409015 SHUTTLE TRACTOR 56206	-	-	259,280	-	-	-	-	259,280
UTILITIES	00006607 UNIDIRECTIONAL FLUSHING PROGRA	965,543	578,532	-	-	-	-	-	1,544,075

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
UTILITIES	00006629 CRITICAL RADIO UPGRADES/REPLAC	18,695	231,305	-	-	-	-	-	250,000
UTILITIES	00021716 OVERSIZING & EXTENSION-WW	33,479	150,000	-	50,000	50,000	50,000	50,000	383,479
UTILITIES	00021717 OVERSIZING & EXTENSION-PW	7,761	150,000	-	50,000	50,000	50,000	50,000	357,761
UTILITIES	00040302 CAPITALIZED LABOR PROJECT	-	991,586	700,000	700,000	700,000	700,000	700,000	4,491,586
UTILITIES	00056606 LAKE MONROE WTP DEMOLITION	89,234	210,766	-	-	-	-	-	300,000
UTILITIES	00064565 DRUID HILLS DISTRIBUTION UPGRA	2,296,220	2,339,800	-	-	-	-	-	4,636,020
UTILITIES	00064580 MEREDITH MANOR DISTRIBUTION PI	219,265	171,780	-	250,000	3,750,000	3,750,000	3,750,000	11,891,045
UTILITIES	00064582 APPLE VALLEY DISTRIBUTION IMPR	24,994	2,000,000	-	-	-	-	-	2,024,994
UTILITIES	00064590 WATER DISTRIBUT SYSTEM REHAB	304,716	632,880	200,000	200,000	200,000	200,000	200,000	1,937,596
UTILITIES	00065234 WEKIVA PARKWAY UTILITY RELOCAT	13,851,174	3,320,374	-	-	-	-	-	17,171,548
UTILITIES	00065236 MINOR ROADS UTIL REL-PW	259,478	450,000	-	150,000	150,000	150,000	150,000	1,309,478
UTILITIES	00065237 MINOR ROADS UTIL REL-WW	8,163	450,650	-	150,000	150,000	150,000	150,000	1,058,813
UTILITIES	00065239 OXFORD ROAD GRAVITY MAIN	528,605	3,634,631	-	-	-	-	-	4,163,236
UTILITIES	00065251 17-92 Utility Relocations	1,955,534	363,960	-	-	-	-	-	2,319,494
UTILITIES	00065284 ORANGE BLVD UTIL ADJ (SCPW)	700,654	6,125,155	-	-	-	-	-	6,825,809
UTILITIES	00065285 COUNTRY CLUB HEIGHT GRAV MAIN	602,901	5,074,097	-	-	-	-	-	5,676,998
UTILITIES	00082924 PUMP STATION UPGRADES	5,193,475	2,439,639	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	16,633,113
UTILITIES	00083116 WW COLLECTION R&R	937,160	1,800,974	765,000	765,000	765,000	765,000	765,000	6,563,134
UTILITIES	00178303 GWL WTP DEMOLITION	-	150,000	-	-	-	-	-	150,000
UTILITIES	00178304 COUNTRY CLUB WTP R&R	-	500,000	-	450,000	-	-	-	950,000
UTILITIES	00178312 GWL WTP DEMOLITION	170,298	308,083	-	-	-	-	-	478,381
UTILITIES	00178313 COUNTRY CLUB WTP R&R	52,240	123,588	-	-	-	-	-	175,828
UTILITIES	00181605 YANKEE LAKE SURFACE WTP R&R	459,220	256,693	-	250,000	250,000	250,000	250,000	1,715,912
UTILITIES	00195209 YANKEE LAKE WRF R&R	2,491,510	6,302,109	-	1,000,000	1,000,000	1,000,000	1,000,000	12,793,619
UTILITIES	00195718 SER WTP OZONE SIDESTREAM	335,033	390,544	-	-	-	-	-	725,577
UTILITIES	00195785 SER WTP R&R	79,327	-	-	1,500,000	-	-	-	1,579,327
UTILITIES	00201103 CUP CONSOLIDATION	726,218	356,220	150,000	150,000	150,000	150,000	150,000	1,832,439
UTILITIES	00203211 SECURITY IMPRMT VULNERABILITY	339,515	13,356	-	-	-	-	-	352,871
UTILITIES	00203213 LAKE HAYES WTP DEMOLITION	19,970	280,030	-	-	-	-	-	300,000
UTILITIES	00203311 LAKE HARRIET WTP DEMOLITION	36,001	114,000	-	-	-	-	-	150,000
UTILITIES	00203313 LAKE BRANTLEY WTP DEMOLITION	49,914	100,086	-	-	-	-	-	150,000
UTILITIES	00203315 DRUID HILLS WTP DEMOLITION	79,863	300,137	-	-	-	-	-	380,000
UTILITIES	00203317 APPLE VALLEY WTP DEMOLITION	56,080	182,020	-	-	-	-	-	238,100
UTILITIES	00216426 IRON BRIDGE AGREEMENT	8,142,517	4,712,143	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	18,854,660
UTILITIES	00216704 HEATHROW WTP DEMOLITION	34,808	904,998	-	-	-	-	-	939,806
UTILITIES	00216732 MARKHAM WTP R&R	676,755	153,991	500,000	1,000,000	-	-	-	2,330,746
UTILITIES	00227416 GWL WRF R&R	1,770,500	5,241,678	1,100,000	100,000	100,000	100,000	100,000	8,512,178
UTILITIES	00227420 PS GENERATOR IMP PROGRAM	3,544,907	1,213,083	-	500,000	500,000	500,000	500,000	6,757,990
UTILITIES	00227458 GWL WRF IMPROVEMENTS	-	-	-	500,000	4,000,000	4,000,000	-	8,500,000
UTILITIES	00243505 INDIAN HILLS WTP R&R	288,603	200,000	-	200,000	200,000	200,000	200,000	1,288,603
UTILITIES	00243506 LYNWOOD WTP R&R	-	100,000	100,000	-	-	-	-	200,000
UTILITIES	00243509 FACILITIES ADMIN ADD/EXPANSION	47,437	452,563	-	-	-	-	-	500,000

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
UTILITIES	00255203 UTILITIES MASTER PLAN	1,424,293	384,405	-	-	-	-	-	1,808,698
UTILITIES	00283004 SSNOCWTA I&I FUNDS	947,198	1,282,561	-	-	-	-	-	2,229,759
UTILITIES	00283005 NE-NW RW SYSTEM OPTIMIZATION	21,908	378,317	-	3,000,000	-	-	-	3,400,225
UTILITIES	00283006 SCADA AND SECURITY SYSTEMS IMP	1,800,801	1,076,061	300,000	200,000	200,000	200,000	200,000	3,976,863
UTILITIES	00283009 WATER SYSTEM AUDIT AND LEAK DE	125,050	134,800	-	-	-	-	-	259,850
UTILITIES	02008001 JDE ENHANCEMENTS 40100	-	125,000	-	-	-	-	-	125,000
UTILITIES	02108003 GENERATOR KW1000 GEN090	-	416,900	-	-	-	-	-	416,900
UTILITIES	02108027 GENERATOR KW750 (GEN094)	-	414,425	-	-	-	-	-	414,425
UTILITIES	02108044 RECHARGE FEASIBILITY STUDY	94,549	2,026,250	2,300,000	-	-	-	-	4,420,799
UTILITIES	02108055 HIGHLAND PINES UTILITIES UPGRA	225,537	3,781,455	-	-	-	-	-	4,006,992
UTILITIES	02108059 SLAVIA RD RELOCATION	36,746	213,292	1,500,000	-	-	-	-	1,750,038
UTILITIES	02208001 ES NETWORK SWITCH REFRESH PH 4	-	62,500	135,000	13,000	13,000	13,000	13,000	249,500
UTILITIES	02208004 VACTOR 49065	385,787	30,808	-	-	-	-	-	416,595
UTILITIES	02208005 VACTOR 51991	366,846	55,150	-	-	-	-	-	421,996
UTILITIES	02208021 OFFICE TRAILER - WS OPS	227,391	61,153	-	-	-	-	-	288,544
UTILITIES	02208022 REGIONAL WATER SUPPLY PLANNING	-	100,000	50,000	50,000	50,000	50,000	50,000	350,000
UTILITIES	02208023 HYDROLIC MODEL UPDATE	-	250,000	50,000	50,000	50,000	50,000	50,000	500,000
UTILITIES	02208025 OXFORD RD PW IMPR (SCPW)	-	2,128,000	-	-	-	-	-	2,128,000
UTILITIES	02208026 RINEHART RD FM VALVES & METER	-	1,410,000	-	-	-	-	-	1,410,000
UTILITIES	02208027 REPLACEMENT OF PS 291	-	2,150,000	-	-	-	-	-	2,150,000
UTILITIES	02208028 FORCE MAIN CONNECT PS291/SER	-	-	-	125,000	600,000	-	-	725,000
UTILITIES	02208029 17-92/PRIARIE LAKE UTILITY ADJ	-	2,500,000	-	-	-	-	-	2,500,000
UTILITIES	02208030 RECLAIMED WATER SYSTEM IMP	-	200,000	100,000	100,000	100,000	100,000	100,000	700,000
UTILITIES	02208031 MARKHAM WTP - LOX TANK	-	-	-	-	500,000	-	-	500,000
UTILITIES	02208034 SER WTP - LOX TANK	-	535,000	-	-	-	-	-	535,000
UTILITIES	02208037 STORAGE TANK R&R	-	369,000	250,000	-	-	-	-	619,000
UTILITIES	02208038 REGULATORY COMPPLIANCE SUPPORT	-	25,000	200,000	100,000	50,000	50,000	50,000	475,000
UTILITIES	02208039 HOLISTIC WATER POLICY	112,465	267,535	-	-	-	-	-	380,000
UTILITIES	02208042 FLEET REPLACEMENT & CONT 40100	-	109,908	100,000	2,000,000	2,100,000	2,205,000	2,315,250	8,830,158
UTILITIES	02308001 ES NAVILINE SYSTEM ASSESSMENT	-	200,000	-	-	-	-	-	200,000
UTILITIES	02308021 PROGRAM MGMT ENTERPRISE SYSTEM	-	210,000	-	-	-	-	-	210,000
UTILITIES	02308022 WRF IMPROVE / PERMIT RENEWAL	-	300,000	-	-	-	-	-	300,000
UTILITIES	02308023 UTILITY RELOCATES ROLLING HILL	-	1,400,000	-	-	-	-	-	1,400,000
UTILITIES	02308024 COLLECTIONS IMPROVEMENTS - KEW	-	1,500,000	250,000	-	-	-	-	1,750,000
UTILITIES	02308025 COLLECTIONS IMP SEPTIC TO SEWE	-	250,000	1,500,000	500,000	-	200,000	-	2,450,000
UTILITIES	02308026 WTP PROCESS IMPROVEMENTS	-	150,000	200,000	50,000	-	50,000	50,000	500,000
UTILITIES	02308027 LOCKWOOD BLVD PIPE REPLACEMENT	-	3,000,000	-	-	-	-	-	3,000,000
UTILITIES	02308028 MCCULLOCH RD RECLAIM LINE REP	-	735,000	-	-	-	-	-	735,000
UTILITIES	02308029 FIVE PTS LIFT STATION	-	135,000	-	-	-	-	-	135,000
UTILITIES	02408001 ES BILLING OFFICE RENOVATION	-	-	200,000	-	-	-	-	200,000
UTILITIES	02408004 AFTER-HOURS RESPONSE MGT SOLUT	-	-	50,000	50,000	50,000	50,000	50,000	250,000
UTILITIES	02408005 ES SMART METER CELLULAR UPGRAD	-	-	500,000	200,000	200,000	200,000	200,000	1,300,000

## FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPARTMENT	PROJECT NAME	LTD ACTUALS	FY23 CURRENT BUDGET	FY24 ADOPTED BUDGET	FY25 BUDGET	FY26 BUDGET	FY27 BUDGET	FY28 BUDGET	TOTAL PROJECT COST
UTILITIES	02408006 FIELD OPS REPLACEMENT TABLETS	-	-	96,000	24,000	24,000	24,000	24,000	192,000
UTILITIES	02408016 GENERATOR 80KW GEN112 WASTEWTR	-	-	108,585	-	-	-	-	108,585
UTILITIES	02408018 VACTOR SEWER TRUCK 52721	-	-	556,875	-	-	-	-	556,875
UTILITIES	02408026 F550 CRANE TRUCK 52753	-	-	189,000	-	-	-	-	189,000
UTILITIES	02408027 HIGHLAND PINES UTIL UPGRADE-PW	-	-	4,000,000	-	-	-	-	4,000,000
UTILITIES	02408028 TMT FAC PROCESS CONTROL ANALYZ	-	-	500,000	500,000	-	-	-	1,000,000
UTILITIES	02408029 INTERCONNECT IMPROVEMENTS	-	-	500,000	-	-	-	-	500,000
UTILITIES	02408030 COUNTRY CLUB WTP CANOPIES	-	-	150,000	600,000	-	-	-	750,000
UTILITIES	02408031 IRON BRIDGE FLOW METER	-	-	150,000	-	-	-	-	150,000
UTILITIES	02408032 YKL SWTP TREATMENT OPTIMIZATIO	-	-	75,000	100,000	100,000	-	-	275,000
UTILITIES	02408033 CARRILON UTILITY MODIFICATIONS	-	-	400,000	-	-	-	-	400,000
<b>Grand Total</b>		<b>379,704,605</b>	<b>560,710,645</b>	<b>135,262,471</b>	<b>134,866,204</b>	<b>106,469,923</b>	<b>100,067,785</b>	<b>97,156,447</b>	<b>1,514,238,079</b>

# CIP Project Detail

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# CIP Project Detail

**Project Title:** TECHNOLOGY REPLACEMENT

**Project Number:** 00006651

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00111 TECHNOLOGY REPLACEMENT FUND

**Department:** 14 INFORMATION TECHNOLOGY DEPT

**Program:** 14 WORKSTATION SUPPORT

**Sales Tax Referendum:** N/A

**BU Type:** 23 TECHNOLOGY

**Project Description:**

APPROVED COMPUTER REFRESH PLAN. SERVICE DEPARTMENT MAINTAINS INVENTORY AND WORKS WITH COUNTYWIDE DEPARTMENTS ON 4-5 YEAR COMPUTER REPLACEMENT CYCLE IDENTIFYING REQUIRED SERVICE LEVEL CHANGES OR POSSIBLE EFFICIENCIES.

**Project Financials:**

**Budget Expended:** 49%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
TECHNOLOGY REPLACEMENT	1,703,258	375,868	200,000	200,000	200,000	200,000	3,462,010



# CIP Project Detail

**Project Title:** NETWORK EQUIPMENT REFRESH

**Project Number:** 00006839

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 00111 TECHNOLOGY REPLACEMENT FUND

**Department:** 14 INFORMATION TECHNOLOGY DEPT      **Program:** 14 WORKSTATION SUPPORT

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**

REPLACEMENT OF SERVERS, FIREWALLS AND NETWORK INFRASTRUCTURE EQUIPMENT BASED ON A 5 YEAR REPLACEMENT CYCLE AND ANNUAL REVIEW OF EQUIPMENT DUE TO BE REPLACED

**Project Financials:**

**Budget Expended: 63%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NETWORK EQUIPMENT REFRESH	2,374,769	254,761					3,792,431



# CIP Project Detail

**Project Title:** BCC FACILITIES IMPROVEMENTS

**Project Number:** 00007008

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

ON-GOING FACILITIES IMPROVEMENT PROJECTS COUNTYWIDE

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
BCC FACILITIES IMPROVEMENTS		1,500,000					1,500,000



# CIP Project Detail

**Project Title:** GENERAL GOVT PLANNED WRK 00100

**Project Number:** 00007084

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

ONGOING PRO-ACTIVE MAINTENANCE FUNDING, MANAGED BY THE INTERNAL FACILITIES MANAGEMENT DIVISION, FOR THE BENEFIT OF COUNTY DEPARTMENTS.

**Project Financials:**

**Budget Expended: 69%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GENERAL GOVT PLANNED WRK 001	2,804,134	232,584					4,041,765



# CIP Project Detail

**Project Title:** CLERK COURT REPORTING SERVICES

**Project Number:** 00230000

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00100 GENERAL FUND

**Department:** 02 CONSTITUTIONAL OFFICERS

**Program:** 02 CLERK OF COURT

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

CLERK COURT REPORTING SERVICES - ESCROW ACCOUNT FOR CLERKS OFFICE FOR RECORDING OFFICE

**Project Financials:**

**Budget Expended: 71%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CLERK COURT REPORTING SERVIC	144,986	30,000					204,986

# CIP Project Detail

**Project Title:** FIRE SUPPRESS SYS PSB - 00112

**Project Number:** 00286001

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 00112 MAJOR PROJECTS FUND

**Department:** 14 INFORMATION TECHNOLOGY DEPT      **Program:** 14 ENTERPRISE ADMINISTRATION

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**

THE DATACENTER AT THE PUBLIC SAFETY BUILDING CURRENTLY USES A WATER BASED SPRINKLER SYSTEM AS THE FIRE SUPPRESSION SYSTEM. THE INFORMATION SERVICES DEPARTMENT RECOMMENDS THE INSTALLATION OF AN FM-200 CLEAN AGENT FIRE DETECTION AND SUPPRESSION SYSTEM. THE FM-200 IS THE INDUSTRY STANDARD FOR ELECTRONIC EQUIPMENT FIRE SUPPRESSION.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE SUPPRESS SYS PSB - 00112		420,000					496,000



# CIP Project Detail

**Project Title:** EMPLOYEE PROGRAMS

**Project Number:** 02001002

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00100 GENERAL FUND

**Department:** 01 ADMINISTRATION DEPT

**Program:** 01 HUMAN RESOURCES OFFICE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

USED FOR COUNTYWIDE EMPLOYEE BENEFIT PROGRAMS, INCLUDING HOLIDAY INCENTIVES.

**Project Financials:**

**Budget Expended: 58%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
EMPLOYEE PROGRAMS	203,688	100,000					353,688



# CIP Project Detail

**Project Title:** FLEET REPLACEMENT & CONT 00109

**Project Number:** 02007150

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00109 FLEET REPLACEMENT FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FLEET MGT

**Sales Tax Referendum:** N/A

**BU Type:** 21 FLEET

**Project Description:**

FLEET REPLACEMENT & CONT 00109

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FLEET REPLACEMENT & CONT 0010		110,550	750,000	787,500	826,875	868,219	3,436,933





# CIP Project Detail

**Project Title:** FIRE DEPT MOBILE REFRESH PLAN

**Project Number:** 02014007

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 00111 TECHNOLOGY REPLACEMENT FUND

**Department:** 14 INFORMATION TECHNOLOGY DEPT      **Program:** 14 WORKSTATION SUPPORT

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**

ANNUAL ALLOCATION FOR FIRE DEPARTMENT MOBILE DEVICE REPLACEMENT (FDMR) CAD SYSTEM MOBILE SERVICES INTERLOCAL AGREEMENT BETWEEN SEMINOLE COUNTY AND CITY OF SANFORD AIRPORT AUTHORITY, CITY OF LAKE MARY, CITY OF LONGWOOD, CITY OF OVIEDO, CITY OF SANFORD, AND SEMINOLE COUNTY FIRE DEPARTMENT. ANNUAL SUPPORT & MAINTENANCE FOR MOBILE DATA COMPUTER (MDC), HARDWARE REFRESH (4 YEAR) AND MOBILE VEHICLE ROUTER (MVR), HARDWARE REFRESH (5 YEAR).

**Project Financials:**

**Budget Expended: 11%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE DEPT MOBILE REFRESH PLAN	434,063	570,798	300,000	300,000	300,000	300,000	3,959,861

# CIP Project Detail

**Project Title:** RISK MGMT INFO SYSTEM 50100

**Project Number:** 02018001

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 50100 PROPERTY LIABILITY FUND

**Department:** 18 RESOURCE MANAGEMENT DEPT      **Program:** 18 RISK MGT

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**  
 NEW SOFTWARE TO TRACK WORKERS COMP AND PROPERTY AND LIABILITY CLAIMS WITHIN THE ORGANIZATION

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RISK MGMT INFO SYSTEM 50100		62,500	62,500	62,500	62,500	62,500	375,000

# CIP Project Detail

**Project Title:** RISK MGMT INFO SYSTEM 50200

**Project Number:** 02018002

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 50200 WORKERS COMPENSATION FUND

**Department:** 18 RESOURCE MANAGEMENT DEPT      **Program:** 18 RISK MGT

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**  
 NEW SOFTWARE TO TRACK WORKERS COMP AND PROPERTY AND LIABILITY CLAIMS WITHIN THE ORGANIZATION

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RISK MGMT INFO SYSTEM 50200		62,500	62,500	62,500	62,500	62,500	375,000



# CIP Project Detail

**Project Title:** BUILDING TECHNOLOGY UPGRADES

**Project Number:** 02111005

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 10400 BUILDING PROGRAM

**Department:** 11 DEVELOPMENT SERVICES DEPT

**Program:** 11 BUILDING

**Sales Tax Referendum:** N/A

**BU Type:** 23 TECHNOLOGY

**Project Description:**

COUNTY SEEKING TO REPLACE ITS CURRENT NAVALINE LAND MANAGEMENT SOFTWARE WITH A NEW SYSTEM THAT WILL ACCOMPLISH THE FOLLOWING: IMPROVE BUSINESS PROCESSES, IMPROVE FUNCTIONALITY AND REDUCE REDUNTANR SYSTEMS, IMPROVE QUALITY AND ACESSIBIKITY OF INFORMATION FOR DECISION SUPPORT AMD TRANSPARENCY.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
BUILDING TECHNOLOGY UPGRADE	14,189	650,000					4,514,622



# CIP Project Detail

**Project Title:** ARPA-BUDGET STABILIZATION

**Project Number:** 02118011

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 11937 AMERICAN RESCUE PLN-SLFRF ARPA

**Department:** 18 RESOURCE MANAGEMENT DEPT

**Program:** 18 RM GRANTS

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

COUNTY AMERICAN RESCUE PLAN ACT PROGRAMS

**Project Financials:**

**Budget Expended:** 19%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ARPA-BUDGET STABILIZATION	16,022,381	13,833,334					84,345,505



# CIP Project Detail

**Project Title:** ARPA-REVENUE REPLACEMENT 00112

**Project Number:** 02118017

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00112 MAJOR PROJECTS FUND

**Department:** 18 RESOURCE MANAGEMENT DEPT

**Program:** 18 RM GRANTS

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

REVENUE REPLACEMENT FUNDING FROM THE AMERICAN RESCUE PLAN ACT

**Project Financials:**

**Budget Expended: 28%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ARPA-REVENUE REPLACEMENT 001	13,833,333	13,833,334					48,906,127



# CIP Project Detail

**Project Title:** TECHNICAL DEBT IMPROVEMENTS

**Project Number:** 02214008

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00111 TECHNOLOGY REPLACEMENT FUND

**Department:** 14 INFORMATION TECHNOLOGY DEPT

**Program:** 14 PORTFOLIO MANAGEMENT

**Sales Tax Referendum:** N/A

**BU Type:** 23 TECHNOLOGY

**Project Description:**

ESTABLISH A BASE BUDGET TECH DEBT FUND - I.S. OFTEN DISCOVERS LEGACY TECHNOLOGIES WHEN NEW SERVICES ARE REQUESTED, WHICH MAY REQUIRE IMMEDIATE MITIGATION IN ORDER TO FACILITATE BOARD DIRECTION. TEMP STAFF MAY BE REQUIRED TO COMPLETE THESE REQUESTS TO NOT IMPACT EXISTING BOARD INITIATIVES. WITHOUT THIS FUNDING, EXISTING PROJECTS CAN BECOME "AT RISK" FOR DELAYS. EXAMPLE (1) IS AN RFP IN PROGRESS TO ACQUIRE A NEEDED WORKFLOW TOOL TO FACILITATE DEPT BUDGET REQUESTS (ON HOLD). CONSULTANT SERVICES FOR DEPLOYMENT WILL BE NEEDED ONCE THE NEW TOOL IS ACQUIRED. EXAMPLE (2) IS THE NAVILINE UPGRADE TO HTML5 FOR DEV SVCS. TO ACCOMPLISH THIS WE MUST UPGRADE THE LEGACY AS/400 ENVIRONMENT, WHICH WILL AFFECT OTHER RELATED APPLICATIONS, WHICH WILL NEED TO BE SYSTEMATICALLY MIGRATED OFF THE ENVIRONMENT

**Project Financials:**

**Budget Expended:** 4%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
TECHNICAL DEBT IMPROVEMENTS	25,157	100,000	100,000	100,000	100,000	100,000	600,000



# CIP Project Detail

**Project Title:** CSB BOILERS REPLACEMENT

**Project Number:** 02407006

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

COUNTY SERVICES BUILDING-REPLACE 2 BOILERS-OFTEN IN DISREPAIR

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CSB BOILERS REPLACEMENT		350,000					350,000





# CIP Project Detail

**Project Title:** HVAC REPLACEMENT HEALTH DEPT

**Project Number:** 02407007

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

HEALTH AND HUMAN SERVICES AIRPORT BLVD-REPLACE RTU 1, 2, 4, 5 ,6 ,7, 8,-UNITS INSTALLED BETWEEN 1999 AND 2001 AND HAVE REACHED END OF LIFE.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
HVAC REPLACEMENT HEALTH DEP		230,000					230,000



# CIP Project Detail

**Project Title:** HVAC REPLACEMENTS CSB

**Project Number:** 02407008

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

COUNTY SERVICES BUILDING-REPLACE AHU 25, 26, 27. CDU 25, 26, 27. PACKAGE UNIT 11-UNITS INSTALLED IN 2000 AND IS PAST LIFE EXPECTANCY. THIS WILL NOT REPLACE ALL OF THE UNITS AT THE CSB.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
HVAC REPLACEMENTS CSB		350,000					350,000



# CIP Project Detail

**Project Title:** PSB HVAC REPLACEMENT

**Project Number:** 02407009

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

PSB 150 ESLINGER WAY - 911 EQUIPMENT SERVER ROOM-REPLACE CDU L1, L2, L3, L4. AHU L1, L2, L3, L4- CRITICAL UNIT IN SO IT AREA, INSTALLED IN 2008 AND HAS HAD FREQUENT REPAIRS VERY ENERGY EFFICIENT. THIS IS NOT ALL OF THE HVAC UNITS AT THE PSB.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
PSB HVAC REPLACEMENT		960,000					960,000



# CIP Project Detail

**Project Title:** MOB GENERATOR 125KW GEN031 FAC

**Project Number:** 02407013

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 00109 FLEET REPLACEMENT FUND

**Department:** 07 PUBLIC WORKS DEPT      **Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
MOB GENERATOR 125KW GEN031 FAC

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MOB GENERATOR 125KW GEN031 F		297,554					297,554



# CIP Project Detail

**Project Title:** GENERATOR MONITORING SYSTEM

**Project Number:** 02407022

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00100 GENERAL FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FLEET MGT

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ADD GENERATOR MONITORING SYSTEMS AT LIFE SAFETY BUILDINGS AND DATA CENTERS. ALERTS FOR GENERATOR ISSUES AND DURING EMERGENCY EVENTS CAN SEE GENERATOR STATUS AT ALL TIMES. LOCATIONS/QUANTITIES: PSB X 2, JDC, JAIL X 4, HEALTH DEPT. X 2, CSB X 4 AT \$8,000 EACH.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GENERATOR MONITORING SYSTEM		104,000					104,000



# CIP Project Detail

**Project Title:** F350 UTILITY TRUCK 18085

**Project Number:** 02407027

**Element:** 51 GENERAL GOVERNMENT      **Fund:** 00109 FLEET REPLACEMENT FUND

**Department:** 07 PUBLIC WORKS DEPT      **Program:** 07 FLEET MGT

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
F350 UTILITY TRUCK 18085

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F350 UTILITY TRUCK 18085		108,330					108,330

# CIP Project Detail

**Project Title:** GENERATOR 365KW GEN 033 FLEET

**Project Number:** 02407028

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00109 FLEET REPLACEMENT FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FLEET MGT

**Sales Tax Referendum:** N/A

**BU Type:** 21 FLEET

**Project Description:**

GENERATOR 365KW GEN 033 FLEET

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GENERATOR 365KW GEN 033 FLEET		329,230					329,230



# CIP Project Detail

**Project Title:** RECORDS CENTER BUILDING

**Project Number:** 02407081

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00112 MAJOR PROJECTS FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

REVIEW AND PRE-ACQUISITION COSTS RELTATED TO THE RECORDS CENTER BUILDING

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RECORDS CENTER BUILDING		1,500,000					1,500,000





# CIP Project Detail

**Project Title:** PUBLIC WORKS CAMPUS BUILDING

**Project Number:** 02407083

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00112 MAJOR PROJECTS FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

REVIEW AND PRE-CONSTRUCTION COSTS RELATED TO THE PUBLIC WORKS CAMPUS.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
PUBLIC WORKS CAMPUS BUILDING		3,000,000					3,000,000



# CIP Project Detail

**Project Title:** RURAL ENCLAVES

**Project Number:** 02411004

**Element:** 51 GENERAL GOVERNMENT

**Fund:** 00100 GENERAL FUND

**Department:** 11 DEVELOPMENT SERVICES DEPT

**Program:** 11 PLANNING & DEVELOPMENT

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

DESIGNATE RURAL ENCLAVE AREAS WITHIN THE COUNTY'S URBAN AREA THROUGH COMPREHENSIVE PLAN MAP AMENDMENTS AS WELL AS ASSIST IN IMPLEMENTING RURAL ENCLAVE DESIGN STANDARDS AND RURAL TRANSITION AREAS FOR THE RURAL ENCLAVES THAT MEET THE STANDARDS ESTABLISHED IN NEW OR EXISTING COMPREHENSIVE LAND USE POLICIES, INCLUDING, BUT NOT LIMITED TO, PROVIDING PUBLIC NOTIFICATION REQUIREMENTS AS REQUIRED BY COUNTY POLICY AND FLORIDA STATUTES.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RURAL ENCLAVES		225,000					225,000



# CIP Project Detail

**Project Title:** JD EDWARDS ANNUAL MAINTENANCE

**Project Number:** 02414006

**Element:** 51 GENERAL GOVERNMENT **Fund:** 00100 GENERAL FUND

**Department:** 14 INFORMATION TECHNOLOGY DEPT **Program:** 14 ENTERPRISE SOFTWARE DEVELOP

**Sales Tax Referendum:** N/A **BU Type:** 23 TECHNOLOGY

**Project Description:**  
JD EDWARDS ANNUAL MAINTENANCE

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
JD EDWARDS ANNUAL MAINTENA		560,461					560,461



# CIP Project Detail

**Project Title:** SPECIAL OPS TRAINING EQUIPMENT

**Project Number:** 00006671

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 22 EQUIPMENT, OTHER

**Project Description:**

CAPITAL EQUIPMENT TO SUPPORT SPECIAL OPERATIONS, HAZMAT AND TRAINING SECTION. FUNDS THE PROCUREMENT OF REPLACEMENT AND NEW TOOLS AND EQUIPMENT AS WELL AS TRAINING PROPS.

**Project Financials:**

**Budget Expended: 27%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SPECIAL OPS TRAINING EQUIPMEN	241,413	100,000	100,000	100,000	100,000	100,000	905,478



# CIP Project Detail

**Project Title:** THERMAL IMAGERS

**Project Number:** 00006890

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 22 EQUIPMENT, OTHER

**Project Description:**

ANNUAL REPLACEMENT OF THERMAL IMAGERS IN THE FIRE DEPARTMENT. 45 IN CURRENT INVENTORY, ANNUAL REPLACEMENT OF 8 UNITS, REPLACEMENT REQUIRED AFTER APPROXIMATELY 10 YEARS.

**Project Financials:**

**Budget Expended: 45%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
THERMAL IMAGERS	124,650	25,000	25,000	25,000	25,000	25,000	274,650



# CIP Project Detail

**Project Title:** SHERIFF CAPITAL ASSETS - JAIL

**Project Number:** 00006929

**Element:** 52 PUBLIC SAFETY

**Fund:** 00100 GENERAL FUND

**Department:** 02 CONSTITUTIONAL OFFICERS

**Program:** 02 SHERIFF'S OFFICE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ONGOING CAPITAL EQUIPMENT REPLACEMENT AT THE JOHN E POLK CORRECTION FACILITY. ASSETS INCLUDING CAMERAS AND OTHER SECURITY EQUIPMENT

**Project Financials:**

**Budget Expended: 45%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SHERIFF CAPITAL ASSETS - JAIL	2,857,205	600,000	600,000	600,000	600,000	600,000	6,297,205



# CIP Project Detail

**Project Title:** STRETCHERS

**Project Number:** 00006947

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ANNUAL REPLACEMENT OF STRETCHERS IN THE FIRE DEPARTMENT. TYPICALLY BUY 5 STRETCHERS PER YEAR AND THE AMOUNT IS CORRECT - INCLUDES CONVERSION TO MAKE IT INTO A POWER LOAD CAPABLE STRETCHER. 54 IN CURRENT INVENTORY, ANNUAL REPLACEMENT OF 5 UNITS, REPLACEMENT REQUIRED AFTER APPROXIMATELY 7 YEARS.

**Project Financials:**

**Budget Expended: 32%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
STRETCHERS	492,639	189,000	189,000	189,000	189,000	189,000	1,552,928

# CIP Project Detail

**Project Title:** LIFEPAK 15 EKG MONITOR/DEFIB

**Project Number:** 00006948

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 22 EQUIPMENT, OTHER

**Project Description:**

ANNUAL REPLACEMENT OF LIFEPAK 15 EKG MONITOR/DEFIB IN THE FIRE DEPARTMENT. 66 UNITS IN CURRENT INVENTORY, REPLACEMENT OF 13 UNITS WITH AMOUNT REQUESTED FOR FY24, REPLACEMENT REQUIRED AFTER APPROXIMATELY 8 YEARS.

**Project Financials:**

**Budget Expended: 27%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LIFEPAK 15 EKG MONITOR/DEFIB	937,218	460,000	425,000	425,000	425,000	425,000	3,464,311





# CIP Project Detail

**Project Title:** JAIL PLANNED WORK 00100  
**Project Number:** 00007085  
**Element:** 52 PUBLIC SAFETY **Fund:** 00108 FACILITIES MAINTENANCE FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 FACILITIES MGT  
**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

ONGOING PRO-ACTIVE MAINTENANCE FUNDING, MANAGED BY THE INTERNAL FACILITIES MANAGEMENT DIVISION, FOR THE BENEFIT OF COUNTY DEPARTMENTS.

**Project Financials:**

**Budget Expended: 63%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
JAIL PLANNED WORK 00100	1,079,498	100,000					1,719,035



# CIP Project Detail

**Project Title:** FIRE DEPT PLANNED WORK 11200

**Project Number:** 00007087

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

ONGOING PRO-ACTIVE MAINTENANCE FUNDING, MANAGED BY THE INTERNAL FACILITIES MANAGEMENT DIVISION, FOR THE BENEFIT OF COUNTY DEPARTMENTS.

**Project Financials:**

**Budget Expended: 46%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE DEPT PLANNED WORK 11200	396,805	92,456					861,959

# CIP Project Detail

**Project Title:** DEPT-WIDE HOSE REPLACEMENT PRO

**Project Number:** 00007091

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 22 EQUIPMENT, OTHER

**Project Description:**  
 DEPT-WIDE HOSE REPLACEMENT PROGRAM. REPLACEMENT OF HOSES BASED OFF ANNUAL HOSE TESTING.

**Project Financials:** **Budget Expended: 45%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
DEPT-WIDE HOSE REPLACEMENT P	411,666	75,000	75,000	75,000	75,000	75,000	905,000

# CIP Project Detail

**Project Title:** SAVE EQUIPMENT

**Project Number:** 00007093

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ANNUAL REPLACEMENT OF BALLISTIC GEAR IN THE FIRE DEPARTMENT. 146 SETS OF GEAR IN THE CURRENT INVENTORY, REPLACEMENT OF VEST AND HELMETS ARE 5 AND 10 YEARS RESPECTIVELY.

**Project Financials:**

**Budget Expended: 39%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SAVE EQUIPMENT	93,988	20,000	20,000	20,000	20,000	20,000	238,988



# CIP Project Detail

**Project Title:** FIRE FACILITIES SUSTAINMENT

**Project Number:** 00007115

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

FIRE FACILITIES SUSTAINMENT - THIS PROJECT PROVIDES THE NECESSARY FUNDING FOR PROJECTS OUTSIDE THE SCOPE OF FACILITIES TO ENHANCE THE INSIDE AND OUTSIDE OF THE STATIONS. THIS ALSO COVERS UNEXPECTED EMERGENCIES THAT MAY HAPPEN AT THE STATION SUCH AS A ROOF FAILURE, WATER LINE FAILURE, SEWER PIPE FAILURE, AND OTHER SIMILAR ITEMS THAT CANNOT BE PROJECTED OR PREDICTED.

**Project Financials:**

**Budget Expended: 28%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE FACILITIES SUSTAINMENT	1,083,976	400,000	400,000	400,000	400,000	400,000	3,850,000



# CIP Project Detail

**Project Title:** KENNEL DOOR REPLACEMENT-PH3

**Project Number:** 00007120

**Element:** 52 PUBLIC SAFETY

**Fund:** 00100 GENERAL FUND

**Department:** 10 EMERGENCY MANAGEMENT DEPT

**Program:** 10 ANIMAL SERVICES

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

PHASE 2 OF THE REPLACEMENT OF KENNEL DOORS AT THE ANIMAL SERVICES ADOPTION BUILDING

**Project Financials:**

**Budget Expended:** 17%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
KENNEL DOOR REPLACEMENT-PH3	54,690	90,000	90,000				320,640

# CIP Project Detail

**Project Title:** FITNESS EQUIPMENT REPLACEMENT

**Project Number:** 00008094

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ANNUAL REPLACEMENT OF FITNESS EQUIPMENT IN THE FIRE DEPARTMENT. REPLACE AGING EQUIPMENT WITH THE STANDARD FITNESS PACKAGE THE DEPARTMENT HAS ADOPTED. THIS REQUEST ALIGNS WITH THE GOALS OF THE FIREFIGHTER SAFETY, HEALTH AND WELLNESS PROGRAM.

**Project Financials:**

**Budget Expended: 21%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FITNESS EQUIPMENT REPLACEMENT	66,159	40,000	40,000	40,000	40,000	40,000	319,838



# CIP Project Detail

**Project Title:** FIRE SUPPRESS SYS PSB - 12500

**Project Number:** 00286002

**Element:** 52 PUBLIC SAFETY

**Fund:** 12500 EMERGENCY 911 FUND

**Department:** 10 EMERGENCY MANAGEMENT DEPT

**Program:** 10 E-911

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

THE DATACENTER AT THE PUBLIC SAFETY BUILDING CURRENTLY USES A WATER BASED SPRINKLER SYSTEM AS THE FIRE SUPPRESSION SYSTEM. THE INFORMATION SERVICES DEPARTMENT RECOMMENDS THE INSTALLATION OF AN FM-200 CLEAN AGENT FIRE DETECTION AND SUPPRESSION SYSTEM. THE FM-200 IS THE INDUSTRY STANDARD FOR ELECTRONIC EQUIPMENT FIRE SUPPRESSION.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE SUPPRESS SYS PSB - 12500		90,000					166,000





# CIP Project Detail

**Project Title:** SCSO COMM CTR EXPANSION

**Project Number:** 01902010

**Element:** 52 PUBLIC SAFETY

**Fund:** 00100 GENERAL FUND

**Department:** 02 CONSTITUTIONAL OFFICERS

**Program:** 02 SHERIFF'S OFFICE

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

EXPANSION AND RENOVATION OF THE COMMUNICATIONS CENTER, ESTABLISHMENT OF UPDATED AND ADDITIONAL WORK STATIONS TO OPERATE THE CENTER, AND RELOCATION OF THE COMMUNICATION'S ADMINISTRATIVE STAFFING TO ADJACENT OFFICE SPACE. THE TOTAL PROJECT BUDGET OF \$3 MILLION HAS BEEN FUNDED AS FOLLOWS: UNSPENT BUDGETED CONTINGENCY AMOUNTS OF \$160,000 CARRIED FORWARD FROM FY 2016/17, FY 2017/18 AND FY 2018/19; \$900,000 CARRIED FORWARD FROM THE FY 2019/20 CLOSEOUT; \$975,000 BCC FACILITIES BUDGET IN FY 2020/21 AND THE CURRENT FY 2023/24 REQUEST.

**Project Financials:**

**Budget Expended: 3%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SCSO COMM CTR EXPANSION	115,708	975,000					3,325,873

# CIP Project Detail

**Project Title:** FIRE VENTILATION FANS

**Project Number:** 01907136

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 22 EQUIPMENT, OTHER

**Project Description:**

FANS UTILIZED TO VENTILATE STRUCTURES THAT HAVE BEEN OR ARE ACTIVELY ON FIRE. HELPS REDUCE SUPER HEATED GASES AND ACCELERATES SMOKE REMOVAL PROCESS FROM A STRUCTURE. 40 UNITS IN CURRENT INVENTORY, REPLACEMENT OF 3 UNITS WITH AMOUNT REQUESTED FOR FY24, REPLACEMENT REQUIRED AFTER APPROXIMATELY 15 YEARS.

**Project Financials:**

**Budget Expended: 45%**

<b>Project</b>	<b>LTD Actuals</b>	<b>FY24 Adopted Budget</b>	<b>FY25 Funding</b>	<b>FY26 Funding</b>	<b>FY27 Funding</b>	<b>FY28 Funding</b>	<b>Total Project Cost</b>
FIRE VENTILATION FANS	73,159	15,000	15,000	15,000	15,000	15,000	163,510

# CIP Project Detail

**Project Title:** EXTRICATION TOOL REPLACEMENT

**Project Number:** 02005019

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

EXTRICATION TOOL REPLACEMENT. A CUTTER AND SPREADER FOR EXTRICATION APPARATUS. 20 SETS IN CURRENT INVENTORY, REPLACEMENT OF 3 UNITS WITH AMOUNT REQUESTED FOR FY24, REPLACEMENT REQUIRED AFTER APPROXIMATELY 10 YEARS.

**Project Financials:**

**Budget Expended: 22%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
EXTRICATION TOOL REPLACEMENT	124,137	72,000	75,000	75,000	75,000	75,000	563,000

# CIP Project Detail

**Project Title:** EMS EQUIPMENT ALLOCATION

**Project Number:** 02105040

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ON-GOING PROJECT -THIS ITEM WILL BE USED FOR CAPITAL PURCHASES OF NEW AND REPLACEMENT EMS SUPPLIES AND EQUIPMENT FOR NEW, EMERGING DISEASES OR FOR THE RESURGENCE OF DISEASES THROUGH TO BE UNDER CONTROL. EXAMPLES ARE EBOLA, SARS, H1N1, VARIOUS INFLUENZAS, MUMPS, MEASLES, AND OTHER SUCH DISEASES.

**Project Financials:**

**Budget Expended: 11%**

<b>Project</b>	<b>LTD Actuals</b>	<b>FY24 Adopted Budget</b>	<b>FY25 Funding</b>	<b>FY26 Funding</b>	<b>FY27 Funding</b>	<b>FY28 Funding</b>	<b>Total Project Cost</b>
EMS EQUIPMENT ALLOCATION	46,498	55,000	55,000	55,000	55,000	55,000	430,000

# CIP Project Detail

**Project Title:** FIRE STATION 23 RELOCATE

**Project Number:** 02205003

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE CURRENT FIRE STATION 23 IS THE OLDEST STATION IN THE COUNTY. THE FACILITY IS AT THE END OF ITS SERVICE LIFE AND NO LONGER MEETS MODERN FIRE STATION DESIGN STANDARDS. LAND FOR THE RELOCATION OF FIRE STATION 23 WAS PURCHASED IN FY23. THE NEW SITE IS LOCATED AT HOWELL BRANCH RD AND DODD RD. THE 3-ACRE SITE WILL PROVIDE FOR THE CONSTRUCTION OF A MODERN FACILITY. THIS STATE-OF-THE-ART 3-BAY FIRE STATION WILL ALLOW THE DEPARTMENT TO MAINTAIN SERVICE LEVELS TO THE REGION AND WILL SERVE AS A HUB FOR COMMUNITY OUTREACH ACTIVITIES, SUCH AS FIRE SAFETY EDUCATION, DISASTER PREPAREDNESS TRAINING, AND COMMUNITY EVENTS. THERE IS NO FLEET EQUIPMENT OR ADDITIONAL STAFFING REQUIREMENT.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE STATION 23 RELOCATE	3,881	1,350,000	7,486,869				9,732,994



# CIP Project Detail

**Project Title:** FS INDIVIDUAL RESTROOMS 12

**Project Number:** 02205006

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

THIS IS A CONTINUATION OF THE APPROVED PROJECT FROM FY21-22 FOR BATHROOM RENOVATIONS FOR (2) STATIONS PER YEAR.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FS INDIVIDUAL RESTROOMS 12		250,000	20,000	250,000	250,000		1,170,000



# CIP Project Detail

**Project Title:** FS APRON/APPARATRUS BAY REPAIR

**Project Number:** 02205011

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

CONCRETE ON APPARATUS BAY FLOORS IS CRACKING AND IN NEED OF REPAIR DUE TO THE DAY-TO-DAY HEAVY APPARATUS DRIVING ON THEM. COMPANY TO REPAIR ALL CRACKS, PAINT/SEAL CONCRETE AND PAINT PARKING LINES ON BAY FLOORS FOR 14 FIRE STATIONS. REMAINING STATIONS HAVE ALREADY BEEN REPAIRED.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FS APRON/APPARATRUS BAY REPA		300,000					720,000

# CIP Project Detail

**Project Title:** PPE REPLACEMENT PROGRAM

**Project Number:** 02205044

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

PPE REPLACEMENT PROGRAM WILL ENSURE ALL BUNKER GEAR IS REPLACED ON A DESIGNATED SCHEDULE SO THAT ALL NEW AND BACKUP SETS ARE LESS THAN 10 YEARS OLD AS SPECIFIED IN NFPA. YEAR ONE REPLACEMENT TO INCLUDE 150 PERSONNEL WITH 10+ YEAR OLD GEAR. SUBSEQUENT YEARS REPLACEMENT EXPECTED TO GO DOWN AS PERSONNEL ARE PLACED ON A ROTATIONAL PROGRAM.

**Project Financials:**

**Budget Expended: 24%**

<b>Project</b>	<b>LTD Actuals</b>	<b>FY24 Adopted Budget</b>	<b>FY25 Funding</b>	<b>FY26 Funding</b>	<b>FY27 Funding</b>	<b>FY28 Funding</b>	<b>Total Project Cost</b>
PPE REPLACEMENT PROGRAM	495,787	371,000	250,000	250,000	250,000	250,000	2,086,447



# CIP Project Detail

**Project Title:** DRONE PROGRAM ENHANCEMENT  
**Project Number:** 02205048  
**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND  
**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE  
**Sales Tax Referendum:** N/A **BU Type:** 23 TECHNOLOGY

**Project Description:**

THIS REQUEST IS FOR CONTINUED EXPANSION AND ENHANCEMENT OF THE CURRENT UNMANNED AERIAL VEHICLE (UAV OR "DRONES") PROGRAM. THIS EXPENDITURE WILL ALLOW US TO INCREASE THE NUMBER OF UAV'S AND FAA PART 107 CERTIFIED UAV PILOTS TO ENSURE SUFFICIENT STAFF RESOURCES ACROSS ALL SHIFTS TO PROVIDE PROGRAMMATIC COVERAGE FOR 24/7 OPERATIONS.

**Project Financials:**

**Budget Expended: 5%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
DRONE PROGRAM ENHANCEMENT	30,000	150,000	100,000	100,000	100,000	100,000	630,000

# CIP Project Detail

**Project Title:** FLEET REPLACEMENT & CONT 11200  
**Project Number:** 02205063  
**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND  
**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 FLEET REPLACEMENT & CONT 11200

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FLEET REPLACEMENT & CONT 1120		100,000	6,000,000	6,180,000	6,370,000	6,560,000	25,274,105

# CIP Project Detail

**Project Title:** KENNEL DOOR/FRAME REPLACE (28)

**Project Number:** 02401006

**Element:** 52 PUBLIC SAFETY **Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 10 EMERGENCY MANAGEMENT DEPT **Program:** 10 ANIMAL SERVICES

**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

232 ESLINGER WAY. DOORS ARE LOCATED IN THE ADOPTION BUILDING AND THE STRAY BUILDING. REPLACE 28 METAL DOORS AND FRAMES/EMERGENCY EXITS. THESE DOORS HAVE RUSTED METAL AND SOME ARE FALLING OFF. SOME ARE UNABLE TO BE SECURED. SUGGESTION IS TO REPLACE WITH A FIBERGLASS TYPE DOOR OR SIMILAR THAT CAN WITHSTAND WATER AND CLEANING CHEMICALS IN A KENNEL ENVIRONMENT.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
KENNEL DOOR/FRAME REPLACE (2		125,000					125,000



# CIP Project Detail

**Project Title:** MAPFLEX SOFTWARE VERSN UPGRADE

**Project Number:** 02401010

**Element:** 52 PUBLIC SAFETY

**Fund:** 12500 EMERGENCY 911 FUND

**Department:** 10 EMERGENCY MANAGEMENT DEPT

**Program:** 10 E-911

**Sales Tax Referendum:** N/A

**BU Type:** 23 TECHNOLOGY

**Project Description:**

UPGRADE TO LATEST VERSION OF 911 MAPPING SOFTWARE WHICH PROVIDES ADDITIONAL RESOURCES TO FIELD RESPONDERS AND MAKES 911 CALL TAKING MORE EFFICIENT.;EVENTUALLY, UPDATES UNAVAILABLE & SOFTWARE DISCONTINUED; SOFTWARE MAINTAINED AND UPDATED BY VENDOR (AT&T) AND PART OF INTRADO SYSTEM (NOT APART OF COUNTY IS DEPT). ONLY THE MAP PORTION IS BEING UPDATED AND AT THE START OF THE PROJECT, A PROJECT PLAN WILL BE PROVIDED. THE UPGRADE WILL IMPLEMENT TECHNOLOGY SUCH AS VIDEO & SHARING OF PROTECTED MAP SERVICES BETWEEN E911 AGENCIES. THE MIN/MAX BUDGETARY COSTS ARE BASED ON PAST AMOUNTS.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MAPFLEX SOFTWARE VERSN UPGR		150,000					150,000



# CIP Project Detail

**Project Title:** RELOCATE FIBER REDUNDANCY PSB

**Project Number:** 02401011

**Element:** 52 PUBLIC SAFETY **Fund:** 12500 EMERGENCY 911 FUND

**Department:** 10 EMERGENCY MANAGEMENT DEPT **Program:** 10 E-911

**Sales Tax Referendum:** N/A **BU Type:** 23 TECHNOLOGY

**Project Description:**  
RELOCATE FIBER REDUNDANCY AT PSB

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RELOCATE FIBER REDUNDANCY PS		75,000					200,000



# CIP Project Detail

**Project Title:** FL RESILIENT FLOOD COMP STUDY

**Project Number:** 02401024

**Element:** 52 PUBLIC SAFETY

**Fund:** 11912 PUBLIC SAFETY GRANTS (STATE)

**Department:** 10 EMERGENCY MANAGEMENT DEPT

**Program:** 10 EMERGENCY MANAGEMENT

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

TO HIRE A CONSULTANT FOR COMPREHENSIVE VULNERABILITY. GIS FILES MUST ADHERE TO RESILIENT FLORIDA PROGRAM'S GIS DATA STANDARDS – SO THIS STUDY WILL PROVIDE NOT ONLY ASSET INVENTORY, BUT TOPOGRAPHIC DATA, AND FLOOD SCENARIO-RELATED DATA. THIS WILL IDENTIFY VULNERABILITIES FOR MOST FLOOD RELATED DATA, INCLUDING SEA LEVEL RISING PROJECTED DATA, STORM SURGES, OTHER FLOOD EVENTS; AND IDENTIFY GAPS OF NECESSARY DATA OR VULNERABILITY.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FL RESILIENT FLOOD COMP STUDY		400,000					400,000



# CIP Project Detail

**Project Title:** EMPG 23/24

**Project Number:** 02401029

**Element:** 52 PUBLIC SAFETY

**Fund:** 11908 DISASTER PREPAREDNESS

**Department:** 10 EMERGENCY MANAGEMENT DEPT

**Program:** 10 EMERGENCY MANAGEMENT

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

ANNUAL FUNDING PROVIDED BY THE STATE FOR EMERGENCY MANAGEMENT ACTIVITES

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
EMPG 23/24		119,817					119,817



# CIP Project Detail

**Project Title:** JJC HVAC REPLACEMENT

**Project Number:** 02402003

**Element:** 52 PUBLIC SAFETY **Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

JUVENILE JUSTICE CENTER-REPLACE RTU-3, 4, 6, 7, 8-UNIT INSTALLED IN 2003 AND HAS REACHED THE END OF LIFE. VERY ENERGY EFFICIENT

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
JJC HVAC REPLACEMENT		500,000					500,000





# CIP Project Detail

**Project Title:** JJC ROOF REPLACEMENT

**Project Number:** 02402004

**Element:** 52 PUBLIC SAFETY

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

JUVENILE JUSTICE CENTER-REPLACE FAILED ROOF-ROOF IS DAMAGED AND BEYOND LIFE EXPECTANCY. WATER INTRUSION DURING THE LAST STORM CAUSING INTERNAL DAMAGE. 5 PRICE WAS BASED ON RECENT PROJECTS OF SIMILAR SCOPE. ROOF WAS INSTALLED IN 2003 AND BASED ON A LIFE EXPECTANCY OF 20 YEARS SHOULD BE REPLACED IN 2023. DURING RECENT ASSESSMENTS, THE ROOF WAS OBSERVED TO BE LIFTING AND TEARING AT SEAMS AND VARIOUS OTHER AREAS. WATER INTRUSION WAS EXPERIENCED DURING ALL OF THE LAST HURRICANE EVENTS CAUSING INTERNAL DAMAGE. 4060 SQFT

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
JJC ROOF REPLACEMENT		1,000,000					1,000,000

# CIP Project Detail

**Project Title:** F350 BATTALION TRUCK 1 52662  
**Project Number:** 02405005  
**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND  
**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F350 BATTALION TRUCK 1 52662

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F350 BATTALION TRUCK 1 52662		170,149					170,149

# CIP Project Detail

**Project Title:** F350 BATTALION TRUCK 2 51358  
**Project Number:** 02405006  
**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND  
**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F350 BATTALION TRUCK 2 50482

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F350 BATTALION TRUCK 2 51358		170,149					170,149

# CIP Project Detail

**Project Title:** F550 WOODS TRUCK FS39 NEW  
**Project Number:** 02405008  
**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND  
**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F550 WOODS TRUCK FS39 NEW

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F550 WOODS TRUCK FS39 NEW		245,000					245,000

# CIP Project Detail

**Project Title:** LOADER 06070114

**Project Number:** 02405019

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 21 FLEET

**Project Description:**

LOADER 06070114

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LOADER 06070114		250,000					250,000

# CIP Project Detail

**Project Title:** FIRE TRAINING PUMP SIMULATOR

**Project Number:** 02405023

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 23 TECHNOLOGY

**Project Description:**

THE FIRE DEPARTMENT, IN ACCORDANCE WITH THE COLLECTIVE BARGAINING AGREEMENT-A UNIT, IS REQUIRED TO IMPLEMENT THE ENGINEER POSITION. THE IMPLEMENTATION OF A PROFESSIONAL DRIVER-OPERATOR POSITION REQUIRES AN INCREASE IN TRAINING HOURS WITH A SIGNIFICANTLY MORE COMPLEX AND DEMANDING CURRICULUM IN ORDER TO MEET THE STATE OF FLORIDA CERTIFICATION REQUIREMENTS. THE PUMP SIMULATOR WILL ENABLE THE TRAINING DIVISION TO MEET THESE DEMANDS WITHOUT UNDUE WEAR AND TEAR ON OUR FRONT-LINE AND RESERVE APPARATUS. MOST IMPORTANTLY, THIS PIECE OF EQUIPMENT WILL ALLOW TRAINERS TO SIMULATE APPARATUS AND FIRE PUMP ISSUES AND FAILURES THAT SIMPLY CANNOT BE DONE WITH THE CURRENT TRAINING MODALITIES. THE PUMP SIMULATOR WILL ALSO BE THE KEY PIECE OF EQUIPMENT UTILIZED IN THE ENGINEER PROMOTIONAL PROCESS. THE ABILITY TO DEVELOP SCENARIOS REPRESENTATIVE OF REAL-LIFE SITUATIONS AND CONSISTENTLY APPLY THESE AS EVALUATIVE TOOLS DURING THE TESTING PROCESS PROVIDES FOR A FAIR TESTING ENVIRONMENT

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE TRAINING PUMP SIMULATOR		100,000	5,000	5,000	5,000	5,000	120,000



# CIP Project Detail

**Project Title:** FIRE STATION 35 ROOF REPLACMNT

**Project Number:** 02405025

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

FIRE STATION 35-REPLACE FAILING ROOF-ROOF IS FAILING AND BEYOND LIFE EXPECTANCY. ACTUAL QUOTE. ROOF WAS INSTALLED IN 2005 AND BASED ON A USEFUL LIFE EXPECTANCY OF 20 YEARS SHOULD BE REPLACED BY 2028, HOWEVER, BASED ON RECENT EVALUATIONS COMPLETED BY A ROOFING COMPANY, IT HAS BEEN NOTED THE ROOF IS PEELING/TEARING AWAY FROM THE WALLS CREATING WATER INTRUSION AND BUILDING/PAINT DAMAGE AND SHOULD BE REPLACED SOONER. 4

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE STATION 35 ROOF REPLACMNT		130,000					130,000



# CIP Project Detail

**Project Title:** FIRE FTC ROOF REPLACEMENT

**Project Number:** 02405026

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

FIRE TRAINING CENTER-REPLACE FAILED ROOF-ROOF HAS FAILED AND ALLOWED WATER INTRUSION DURING THE LAST STORMS. SURVEY OF ROOF HAS BEEN COMPLETED. THE ROOF WAS INSTALLED IN 2005 AND BASED ON A USEFUL LIFE EXPECTANCY OF 20 YEARS, SHOULD HAVE LASTED UNTIL 2025. A SURVEY OF THE ROOF WAS COMPLETED ON NOVEMBER 8, 2022, AND CONCLUDED ROOF SYSTEM IS NEAR THE END OF LIFE AND REPLACEMENT SHOULD BE CONSIDERED. 4

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIRE FTC ROOF REPLACEMENT		1,800,000					1,800,000





# CIP Project Detail

**Project Title:** FS WINDOW REPLACEMENTS

**Project Number:** 02405029

**Element:** 52 PUBLIC SAFETY

**Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT

**Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

REPLACEMENT OF OLD WINDOWS AT ONE FS WITH WIND RESISTANT WINDOWS AND REMOVAL OF OLD HURRICANE SHUTTERS. 9 FS CURRENTLY NEEDED WINDOW REPLACEMENT. FY24 FUNDING WOULD GO TOWARD FS36. REPLACEMENT OF OLD WINDOWS AT ONE FS WITH WIND RESISTANT WINDOWS AND REMOVAL OF OLD HURRICANE SHUTTERS.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FS WINDOW REPLACEMENTS		150,000	150,000	150,000	150,000	150,000	750,000



# CIP Project Detail

**Project Title:** FS11 EXHAUST EXTRACTION SYSTEM

**Project Number:** 02405030

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

FIRE STATION 11, DUE TO THE FACT THAT IT WAS ALREADY UNDER CONSTRUCTION, WAS NOT ELIGIBLE FOR AFG GRANT FUNDING. FIRE STATION IS A 3-BAY STATION. THE DEPARTMENT WILL INSTALL 2 PULL-THROUGH CAPTURE SYSTEMS AND 2 BACK-IN CAPTURE SYSTEMS FOR ANCILLARY UNITS. NFPA 1500 (CHAPTER 9) ASKS FIRE DEPARTMENTS TO CONTAIN ALL VEHICLE EXHAUST EMISSIONS TO A LEVEL OF NO LESS THAN 100 PERCENT EFFECTIVE CAPTURE. THIS RECOMMENDATION ALSO COMPLIES WITH NIOSH’S REQUIREMENT TO REDUCE EMISSIONS TO THE LOWEST FEASIBLE LEVEL TO LIMIT THE IMPACT ON FIREFIGHTERS’ HEALTH.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FS11 EXHAUST EXTRACTION SYSTE		130,000					130,000



# CIP Project Detail

**Project Title:** FTC EQUIPMENT CANOPY RESVE APP

**Project Number:** 02405032

**Element:** 52 PUBLIC SAFETY **Fund:** 11200 FIRE PROTECTION FUND

**Department:** 05 FIRE DEPT **Program:** 05 EMS/FIRE/RESCUE

**Sales Tax Referendum:** N/A **BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

TO PROVIDE A CANOPY/AWNING FOR OUR RESERVE APPARATUS. THIS WILL BE A 17 BAY CANOPY AND A 5 BAY AWNING FOR THE RESERVE APPARATUS. THE COST INCLUDES FIRE SPRINKLER PROTECTION FOR THE 5 BAY AWNING AS THIS ONE WILL BE ATTACHED TO THE BUILDING. THIS WILL ENHANCE THE PROFESSIONAL APPEARANCE OF OUR RESERVE EQUIPMENT AND DECREASE THE COST OF REPLACING HOSE, HOSE BED COVERS, AND OTHER EQUIPMENT THAT DETERIORATES BY THE LENGTH OF TIME IT SITS IN THE SUN.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FTC EQUIPMENT CANOPY RESVE A		500,000					500,000



# CIP Project Detail

**Project Title:** EMPA FY 24-25  
**Project Number:** 02501001  
**Element:** 52 PUBLIC SAFETY **Fund:** 11908 DISASTER PREPAREDNESS  
**Department:** 10 EMERGENCY MANAGEMENT DEPT **Program:** 10 EMERGENCY MANAGEMENT  
**Sales Tax Referendum:** N/A **BU Type:** 25 GRANTS

**Project Description:**  
 ANNUAL FUNDING PROVIDED BY THE STATE FOR EMERGENCY MANAGEMENT ACTIVITES

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
EMPA FY 24-25		105,806					105,806



# CIP Project Detail

**Project Title:** WATER SEWER PLANNED WORK 40100

**Project Number:** 00007086

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40100 WATER AND SEWER FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

ONGOING PRO-ACTIVE MAINTENANCE FUNDING, MANAGED BY THE INTERNAL FACILITIES MANAGEMENT DIVISION, FOR THE BENEFIT OF COUNTY DEPARTMENTS.

**Project Financials:**

**Budget Expended: 59%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WATER SEWER PLANNED WORK 40	328,980	20,000					553,048



# CIP Project Detail

**Project Title:** CAPITALIZED LABOR PROJECT

**Project Number:** 00040302

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

FUNDS TO SUPPORT STAFF'S SALARIES, WAGES AND BENEFITS ASSOCIATED WITH LABOR PERFORMED BY STAFF ON CAPITAL IMPROVEMENT PROJECTS. - CAPITAL FUNDS IN SUPPORT OF CAPITAL LABOR. - COUNTYWIDE

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CAPITALIZED LABOR PROJECT		700,000	700,000	700,000	700,000	700,000	4,491,586



# CIP Project Detail

**Project Title:** WATER DISTRIBUT SYSTEM REHAB

**Project Number:** 00064590

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE PROJECTS INCLUDE DESIGN & CONSTRUCTION OF IMPROVEMENTS TO THE WATER DISTRIBUTION SYSTEM FOR RELIABILITY, CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). REHAB AND REPLACEMENT PROGRAM OF DISTRIBUTION PIPING IDENTIFIED. THIS PROJECT IS NEEDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF POTABLE WATER SYSTEM INFRASTRUCTURE BY PROACTIVELY REHABING AND REPLACING DISTRIBUTION SYSTEM PIPING IDENTIFIED TO BE IN NEED OF REPLACEMENT - COUNTYWIDE. PROJECTS AND MAY INCLUDE, WASTEWATER AND/OR RECLAIMED INFRASTRUCTURE IMPROVEMENTS.

**Project Financials:**

**Budget Expended:** 16%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WATER DISTRIBUT SYSTEM REHAB	304,716	200,000	200,000	200,000	200,000	200,000	1,937,596



# CIP Project Detail

**Project Title:** MOSQUITO CONTROL GRANT

**Project Number:** 00077434

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 11909 MOSQUITO CONTROL GRANT

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 MOSQUITO CONTROL

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

ANNUAL STATE GRANT FUNDING FOR THE ABATEMENT OF MOSQUITOS IN THE COUNTY.

**Project Financials:**

**Budget Expended:** 62%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MOSQUITO CONTROL GRANT	252,046	78,579					409,204





# CIP Project Detail

**Project Title:** PUMP STATION UPGRADES

**Project Number:** 00082924

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION OF PUMP STATIONS IMPROVEMENTS RELATED TO CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). THE PUMP STATION UPGRADES WILL CONSIST OF THE DESIGN, PERMITTING AND CONSTRUCTION OF ANNUAL PUMP STATION UPGRADES BASED ON PRIORITIZATION ASSESMENTS. IMPROVEMENTS MAY INCLUDE WET WELL REHAB, ELECTRICAL AND CONTROLS, CONCRETE PAD REPAIR, ODOR CONTROL, GENERATORS, PUMPS, VALVING, PIPING AND OTHER APPURTENANCES AS NEEDED TO ACHIEVE EFFICIENT RELIABLE OPERATION AND MAINTENANCE OF FACILITY AND ASSETS.

**Project Financials:**

**Budget Expended:** 31%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
PUMP STATION UPGRADES	5,193,475	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	16,633,113



# CIP Project Detail

**Project Title:** WW COLLECTION R&R

**Project Number:** 00083116

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION OF COUNTY-WIDE WASTEWATER COLLECTION SYSTEM PROJECTS, INCLUDING I&I STUDIES, PRIORITIZATION PLANNING, CONDITION ASSESSMENTS, RENEWAL AND REPLACEMENTS OF FORCE MAINS, AIR RELEASE VALVES, GRAVITY SEWERS, MANHOLES AND OTHER APPURTENANCES. PROJECTS AND MAY INCLUDE, WATER AND/OR RECLAIMED INFRASTRUCTURE IMPROVEMENTS.

**Project Financials:**

**Budget Expended: 14%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WW COLLECTION R&R	937,160	765,000	765,000	765,000	765,000	765,000	6,563,134

# CIP Project Detail

**Project Title:** CUP CONSOLIDATION

**Project Number:** 00201103

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

PERMITTING ACTIVITIES TO CONSOLIDATE THE COUNTY'S CONSUMPTIVE USE PERMIT (CUP) FOR THE NORTHWEST, NORTHEAST, SOUTHEAST AND SOUTHWEST SERVICE AREAS. FUNDS ALSO NEEDED TO MEET CONDITIONS OF THE CONSOLIDATED CONSUMPTIVE USE PERMIT AND LEGAL SUPPORT FOR PERMIT RENEWAL AND FOR CFWI REGULATIONS. PROJECT IS NECESSARY TO CONSOLIDATE FOUR SERVICE AREAS AND RENEW THE COUNTY'S CUP, INCLUDING GROUNDWATER MODELING AND LEGAL SUPPORT COUNTYWIDE

**Project Financials:**

**Budget Expended:** 40%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CUP CONSOLIDATION	726,218	150,000	150,000	150,000	150,000	150,000	1,832,439



# CIP Project Detail

**Project Title:** IRON BRIDGE AGREEMENT

**Project Number:** 00216426

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE WATER RECLAMATION FACILITIES PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF WASTEWATER TREATMENT INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. A FAMILIAL OF PROJECT RELATED TO AN AGREEMENT WITH CITY OF ORLANDO TO EXPAND THE CAPACITY THROUGH IMPROVEMENTS TO AND REFURBISHMENT OF THE EXISTING CITY OF ORLANDO'S IRON BRIDGE FACILITY. THIS REGIONAL WASTEWATER FACILITY TREATS FLOW FROM THE COUNTY'S SOUTHEAST SERVICE AREA. THE RESULTS OF THIS PROJECT FOR THE COUNTY IS THE ACQUISITION OF RIGHTS TO FUTURE USE OF THE IRON BRIDGE PROJECT. PROJECT IS NECESSARY AS A COST EFFECTIVE METHOD TO PROVIDE REGIONAL WASTEWATER SERVICE TO THE SOUTHEAST SERVICE AREA.

**Project Financials:**

**Budget Expended:** 43%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
IRON BRIDGE AGREEMENT	8,142,517	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	18,854,660



# CIP Project Detail

**Project Title:** MARKHAM WTP R&R

**Project Number:** 00216732

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE WATER TREATMENT PLANT PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF POTABLE WATER PRODUCTION INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. REHABILITATION AND REPLACEMENT OF EQUIPMENT ASSETS AT THE WATER TREATMENT PLANT THAT ARE NEARING THE END OF THEIR USEFUL SERVICE LIFE.

**Project Financials:**

**Budget Expended:** 29%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MARKHAM WTP R&R	676,755	500,000	1,000,000				2,330,746



# CIP Project Detail

**Project Title:** GWL WRF R&R

**Project Number:** 00227416

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE WATER RECLAMATION FACILITY PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF WATER RECLAMATION INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. REHABILITATION AND REPLACEMENT OF EQUIPMENT ASSETS AT THE RECLAMATION FACILITY THAT ARE NEARING THE END OF THEIR USEFUL SERVICE LIFE.

**Project Financials:**

**Budget Expended: 21%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GWL WRF R&R	1,770,500	1,100,000	100,000	100,000	100,000	100,000	8,512,178



# CIP Project Detail

**Project Title:** LYNWOOD WTP R&R

**Project Number:** 00243506

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE WATER TREATMENT PLANT PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF POTABLE WATER PRODUCTION INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. REHABILITATION AND REPLACEMENT OF EQUIPMENT ASSETS AT THE WATER TREATMENT PLANT THAT ARE NEARING THE END OF THEIR USEFUL SERVICE LIFE.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LYNWOOD WTP R&R		100,000					200,000



# CIP Project Detail

**Project Title:** OSCEOLA ROAD LANDFILL TELEMETR

**Project Number:** 00244516

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 SW-COMPLIANCE

**Sales Tax Referendum:** N/A      **BU Type:** 20 CIP

**Project Description:**

REPLACEMENT OF LEACHATE COLLECTION AND CONVEYANCE SYSTEM (LCCS) CONTROLS. LCCS IS A FORM OF SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM WHICH ALLOW FOR REMOTE MONITORING AND CONTROL OF VARIOUS SYSTEMS. DUE TO THE AGE OF THE LCCS CONTROLS, AND THE CORROSIVE ENVIRONMENT IN WHICH THEY OPERATE, REPLACEMENT OF THE CONTROL SYSTEM IS ANTICIPATED TO CONTINUE PROPER FUNCTION. THE LCCS MUST CONTINUE TO PERFORM IN ORDER TO MAINTAIN COMPLIANCE WITH FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION (FDEP) REGULATIONS AND PERMITAT THE OSCEOLA ROAD LANDFILL

**Project Financials:**

**Budget Expended: 31%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
OSCEOLA ROAD LANDFILL TELEM	455,261	250,000					1,453,703





# CIP Project Detail

**Project Title:** SCADA AND SECURITY SYSTEMS IMP

**Project Number:** 00283006

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION OF IMPROVEMENTS TO THE SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) AND PHYSICAL SECURITY SYSTEMS TO PROVIDE OPERATIONAL CONTROL OF THE COUNTY'S WATER, WASTEWATER, AND RECLAIMED WATER FACILITIES. MAINTAINING THE RELIABILITY, SECURITY, AND EFFICIENCY OF THE SCADA AND PHYSICAL SECURITY SYSTEMS IS AN ESSENTIAL MISSION IDENTIFIED BY THE DEPARTMENT, STATE, AND FEDERAL GOVERNMENTS. IMPROVEMENTS ARE BASED ON SCADA AND SECURITY MASTER PLANS, CYBER AND PHYSICAL SECURITY ASSESSMENTS, AND REGULATIONS.

**Project Financials:**

**Budget Expended: 45%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SCADA AND SECURITY SYSTEMS I	1,800,801	300,000	200,000	200,000	200,000	200,000	3,976,863



# CIP Project Detail

**Project Title:** WILLOW AVE-ALHAMBRA DRAIN HMGP

**Project Number:** 02007124

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT      **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY      **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL PROVIDE DRAINAGE IMPROVEMENTS ON WILLOW AVE AND ALAHAMBRA

**Project Financials:**

**Budget Expended: 3%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WILLOW AVE-ALHAMBRA DRAIN H	155,185	1,834,183					5,226,271



# CIP Project Detail

**Project Title:** RECHARGE FEASIBILITY STUDY

**Project Number:** 02108044

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

NEW CENTRAL FLORIDA WATER INITIATIVE RULES RESTRICT GROUNDWATER ALLOCATION FROM UPPER FLORIDAN AQUIFER FOR PUBLIC SUPPLY TO 2025 DEMONSTRATED DEMANDS. FUTURE WATER ALLOCATION MUST BE FROM ALTERNATIVE WATER SUPPLY. THE SJRWMD ENCOURAGES LARGE WATER USERS LIKE SEMINOLE COUNTY TO REDUCE DEPENDENCY ON THE UPPER FLORIDAN AQUIFER AND SHIFT WITHDRAWALS TO ALTERNATIVE WATER SUPPLY SOURCES. THIS EXPLORATORY WELL PROJECT WILL DRILL A DEEP PILOT WELL NEAR YANKEE LAKE WATER TREATMENT FACILITY. STUDY WILL INVESTIGATE VIABILITY OF USING PARTIALLY TREATED SURFACE WATER FROM YANKEE LAKE SWRF AND DIRECTLY INJECT/RECHARGE THE UFA TO PROVIDE A NEW, SAFE, COST-EFFECTIVE AND SUSTAINABLE AWS SOURCE OF POTABLE WATER FOR THE NORTHWEST AND NORTHEAST SERVICE AREAS.

**Project Financials:**

**Budget Expended:** 2%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RECHARGE FEASIBILITY STUDY	94,549	2,300,000					4,420,799



# CIP Project Detail

**Project Title:** SLAVIA RD RELOCATION

**Project Number:** 02108059

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT      **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A      **BU Type:** 20 CIP

**Project Description:**

UTILITY RELOCATION PROJECTS ARE NECESSARY TO REMOVE, REPLACE OR RELOCATE THE EXISTING WATER, WASTEWATER AND/OR RECLAIMED INFRASTRUCTURE WITHIN COUNTY OR FDOT RIGHT-OF-WAYS IN ORDER TO ACCOMMODATE THE NEW ROADWAY INFRASTRUCTURE AND AVOID CONFLICTS. UTILITY RELOCATES RELATED TO ROAD PROJECT AT SLAVIA RD

**Project Financials:**

**Budget Expended: 2%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SLAVIA RD RELOCATION	36,746	1,500,000					1,750,038

# CIP Project Detail

**Project Title:** LANDFILL STORMWATER SYSTEM

**Project Number:** 02109027

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 LANDFILL OPS

**Sales Tax Referendum:** N/A      **BU Type:** 20 CIP

**Project Description:**

ONE OF THE STORMWATER DISCHARGE PIPES THAT REMOVES STORMWATER FROM WITHIN THE NORTHERN PORTION OF THE SLURRY WALL WAS DAMAGED DURING REPAIR OF THE LEACHATE COLLECTION SYSTEM. THE PIPE PASSES THROUGH THE CEMENT-BENTONITE SLURRY WALL THAT SURROUNDS THE FACILITY. THE CURRENT PLAN IS TO INSERT A SECTION OF HIGH-DENSITY POLYETHYLENE (“HDPE”) PIPE INSIDE THE CMP TO RESTORE THE HYDRAULIC CONTINUITY, AND THEN CLOSE THE ANNULUS BETWEEN THE CMP AND THE REPLACEMENT PIPE USING A CEMENT-BENTONITE MIX THAT IS NO MORE PERMEABLE THAN THE SLURRY WALL. FUNDING FOR THIS REPAIR AND REPLACEMENT PROJECT IS REQUESTED FROM THE SOLID WASTE RESERVE FOR CONTINGENCY.

**Project Financials:**

**Budget Expended: 15%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LANDFILL STORMWATER SYSTEM	45,482	10,000	10,000	10,000	10,000	10,000	310,000

# CIP Project Detail

**Project Title:** ES NETWORK SWITCH REFRESH PH 4

**Project Number:** 02208001

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT      **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**

SCADA AND CYBER SECURITY SYSTEM IMPROVEMENTS, NETWORK SWITCHES FOR IMPROVED RELIABILITY AND UP TIME, DEVICE UNIFORMITY, AND TO EXTEND TECHNICAL FEATURES NOT AVAILABLE IN OLD NETWORK APPLIANCES. NETWORK SWITCH TECHNOLOGY SHALL BE REFRESHED TO STAY CURRENT WITH CURRENT CYBER THREATS. THIS NEW EQUIPMENT DUE FOR REPLACEMENT HAS BEEN IDENTIFIED AND HAS BEEN DESIGNATED FOR REPLACEMENT.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ES NETWORK SWITCH REFRESH PH		135,000	13,000	13,000	13,000	13,000	249,500



# CIP Project Detail

**Project Title:** REGIONAL WATER SUPPLY PLANNING

**Project Number:** 02208022

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

PARTICIPATE IN CFWI RWSPS, CFWI RULEMAKING, MFL EVALUATIONS AND ANNUAL MFL PRIORITY WATERBODY LIST UPDATES. KEEP CURRENT ON SJRWMD CUP RENEWAL ACTIVITIES WITH OTHER PERMITTEES.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REGIONAL WATER SUPPLY PLANNI		50,000	50,000	50,000	50,000	50,000	350,000



# CIP Project Detail

**Project Title:** HYDROLIC MODEL UPDATE

**Project Number:** 02208023

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

STUDY TO EVALUATE EFFECTS OF CLIMATIC CONDITIONS ON WATER DISTRIBUTION AND WASTEWATER COLLECTION

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
HYDROLIC MODEL UPDATE		50,000	50,000	50,000	50,000	50,000	500,000





# CIP Project Detail

**Project Title:** RECLAIMED WATER SYSTEM IMP

**Project Number:** 02208030

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT      **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A      **BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION OF PROJECTS FOR IMPROVEMENTS TO THE RECLAIM WATER DISTRIBUTION AND TRANSMISSION SYSTEM AND APPURTENANCES FOR RELIABILITY, CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). PROJECTS AND MAY INCLUDE, WATER AND/OR WASTEWATER INFRASTRUCTURE IMPROVEMENTS.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RECLAIMED WATER SYSTEM IMP		100,000	100,000	100,000	100,000	100,000	700,000



# CIP Project Detail

**Project Title:** STORAGE TANK R&R

**Project Number:** 02208037

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION FOR REHABILITATION, RENEWAL OR REPLACEMENT OF STORAGE TANKS WITH DEFECTS IDENTIFIED DURING INSPECTION. DEFECTS MAY INCLUDE MINOR LEAKS, CRACKS, OR OTHER CONDITIONS AFFECTING PROPER FUNCTIONING OF THE ASSET.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
STORAGE TANK R&R		250,000					619,000

# CIP Project Detail

**Project Title:** REGULATORY COMPLIANCE SUPPORT

**Project Number:** 02208038

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

SUPPORT SCESD TO MAINTAIN COMPLIANCE WITH THE NEW REQUIREMENTS OF THE LCRR SUCH AS DEVELOPMENT OF A LEAD SERVICE LINE INVENTORY, DEVELOPMENT OF A LEAD SERVICE LINE REPLACEMENT PLAN, IDENTIFICATION OF REQUIRED COMPLIANCE SAMPLING LOCATIONS, OUTREACH TO SCHOOLS AND DAYCARES, AND/OR PUBLIC OUTREACH.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REGULATORY COMPLIANCE SUPP		200,000	100,000	50,000	50,000	50,000	475,000



# CIP Project Detail

**Project Title:** FLEET REPLACEMENT & CONT 40100

**Project Number:** 02208042

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT      **Program:** 08 ES BUSINESS OFFICE

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
FLEET REPLACEMENT & CONT 40100

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FLEET REPLACEMENT & CONT 4010		100,000	2,000,000	2,100,000	2,205,000	2,315,250	8,830,158



# CIP Project Detail

**Project Title:** FLEET REPLACEMENT & CONT 40201

**Project Number:** 02209026

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 SW-COMPLIANCE

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
FLEET REPLACEMENT & CONT 40201

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FLEET REPLACEMENT & CONT 4020	430	100,000	1,000,000	1,050,000	1,102,500	1,157,625	4,526,022

# CIP Project Detail

**Project Title:** MSBU MGMT SOFTWARE

**Project Number:** 02218002

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 16000 MSBU PROGRAM

**Department:** 18 RESOURCE MANAGEMENT DEPT      **Program:** 18 MSBU PROGRAM

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**

THIS TECH REQUEST IS FOR THE ANALYSIS OF THE CURRENT MSBU SYSTEM IN ORDER TO DETERMINE THE BEST POSSIBLE SOLUTION FOR REPLACEMENT OR ENHANCEMENT OF THE EXISTING SYSTEM.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MSBU MGMT SOFTWARE		75,000	10,000	10,000	10,000	10,000	140,000



# CIP Project Detail

**Project Title:** COLLECTIONS IMPROVEMENTS - KEW

**Project Number:** 02308024

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

UPSIZING THE EXISTING 8-INCH GRAVITY SEWER MAIN FROM THE TALBOT LIFT STATION TO THE KEWANNEE TRAIL LIFT STATION TO ACCOMMODATE GROWTH IN THE AREA.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
COLLECTIONS IMPROVEMENTS - K		250,000					1,750,000



# CIP Project Detail

**Project Title:** COLLECTIONS IMP SEPTIC TO SEWE

**Project Number:** 02308025

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

FUND FOR COUNTY WIDE SEPTIC TO SEWER PROGRAM, TO INCLUDE: PUBLIC OUTREACH, DESIGN, PERMITTING & BIDDING, CONSTRUCTION ADMINISTRATION ASSISTANCE.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
COLLECTIONS IMP SEPTIC TO SEWE		1,500,000	500,000		200,000		2,450,000





# CIP Project Detail

**Project Title:** WTP PROCESS IMPROVEMENTS

**Project Number:** 02308026

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

RAW WATER SUPPLY USE & WATER TREATMENT PLANT PROCESS OPTIMIZATION, INCLUDING MODELING, BENCH TEST, PILOT TEST, WATER QUALITY LABORATORY TESTS & PERMITTING ACTIVITIES. PROJECTS ARE DICTATED BY REGULATIONS AND BEST MANAGEMENT PRACTICES SUCH AS DBPS FORMATION EVALUATION, BLENDED WELL WATER OPTIMIZATION, AND OTHER PROCESS EVALUATIONS AND OPTIMIZATIONS AS DETERMINED NECESSARY.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WTP PROCESS IMPROVEMENTS		200,000	50,000		50,000	50,000	500,000



# CIP Project Detail

**Project Title:** FL APPROP-LAKE JESUP WATERSHED

**Project Number:** 02407077

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 11916 PUBLIC WORKS GRANTS

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 WATER QUALITY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS

**BU Type:** 25 GRANTS

**Project Description:**

FEASIBILITY STUDY FOR ECOSYSTEM RESTORATION ALONG LAKE JESUP.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FL APPROP-LAKE JESUP WATERSHE		1,000,000					1,000,000



# CIP Project Detail

**Project Title:** ES BILLING OFFICE RENOVATION

**Project Number:** 02408001

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 ES BUSINESS OFFICE

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

REFLECTIONS PLAZA, 500 W. LAKE MARY BLVD, SANFORD-REFLECTIONS RENOVATION-USING EXISTING FUNDS IN FY22-23 TO EVALUATE THE NEEDS FOR RENOVATIONS AT ES OFFICES IN REFLECTIONS PLAZA. EVALUATING REMOVING NON-LOADING BEARING WALLS, REPAINTING, INSTALLING NEW CARPET, UPDATING THE KITCHEN AND RESTROOMS, CREATING A NEW CUSTOMER SERVICE LOBBY AREA AND PURCHASING CUBICLES FOR EMPLOYEES.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ES BILLING OFFICE RENOVATION		200,000					200,000

# CIP Project Detail

**Project Title:** AFTER-HOURS RESPONSE MGT SOLUT

**Project Number:** 02408004

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 23 TECHNOLOGY

**Project Description:**

CALL ANSWER SERVICE FOR VETTING CUSTOMER CALLS WITH SCADA AND BO. CALL INTEGRATION FOR LIFT STATIONS AND PBWN. ES UO AND BO WILL UTILIZE DAUPLER TO HANDLE AFTER-HOURS AND OVERFLOW CALLS, DISPATCH CALLS TO THE RIGHT PLACE IN A TIMELY MANNER, TO PROVIDE CONSISTENCY OF MESSAGE DURING PBWNS, AND PROVIDE PEACE OF MIND IF MULTIPLE LIFT STATIONS NEEDS STAFFING RESPONSE.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
AFTER-HOURS RESPONSE MGT SOL		50,000	50,000	50,000	50,000	50,000	250,000



# CIP Project Detail

**Project Title:** ES SMART METER CELLULAR UPGRAD

**Project Number:** 02408005

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 23 TECHNOLOGY

**Project Description:**

THESE UPGRADES ARE NECESSARY DUE TO THE METERS REACHING END OF LIFE. WITHOUT METERS, WE CANNOT ACCURATELY BILL CUSTOMERS AND THERE IS RISK OF LOSS OF REVENUE. THE SMART METERING THROUGH CELLULAR AMI SUPPORTS THE HOLISTIC WATER POLICY.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ES SMART METER CELLULAR UPGR		500,000	200,000	200,000	200,000	200,000	1,300,000

# CIP Project Detail

**Project Title:** FIELD OPS REPLACEMENT TABLETS

**Project Number:** 02408006

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT      **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A      **BU Type:** 23 TECHNOLOGY

**Project Description:**

EXPLORE THE USE OF MOBILE TABLETS CAPABLE OF COMPLETING NECESSARY FUNCTIONS FOR THE DEPARTMENT, HAS MOBILE CAPABILITIES, AND EFFICIENT FOR FIELD USE. CURRENTLY TESTING GTEC 120 TABLET THAT HAS KEYBOARD ISSUES, TOO BIG FOR FIELD USE (20" MONITOR), COSTLY (\$3000 EACH), AND STILL REQUIRES A JETPACK TO ACCESS COUNTY INTERNET. A NEW DEVICE WILL NEED TO BE ASSESSES TO MEET THE REQUIREMENTS TO REPLACE THE GETEC.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIELD OPS REPLACEMENT TABLETS		96,000	24,000	24,000	24,000	24,000	192,000



# CIP Project Detail

**Project Title:** WTP/SE MAINT HVAC REPLACEMENT

**Project Number:** 02408009

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40100 WATER AND SEWER FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

WTP, SE REGIONAL, MAINTENANCE BUILDING-REPLACE AHU-1, 2, 3. CDU 1, 2, 3-UNITS WERE INSTALLED IN 2001, USES R22 REFRIGERANT THAT IS NOT BEING USED ANYMORE AND HAS REACHED END OF LIFE VERY ENERGY EFFICIENT.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WTP/SE MAINT HVAC REPLACEME		350,000					350,000



# CIP Project Detail

**Project Title:** WTP/SE OPS HVAC REPLACEMENT

**Project Number:** 02408010

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40100 WATER AND SEWER FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

WTP, SE REGIONAL WATER OPERATIONS BUILDING-REPLACE AHU 1, 2, 3-UNIT WAS INSTALLED IN 2001, USES R22 REFRIGERANT THAT IS NOT BEING USED ANYMORE AND HAS REACHED END OF LIFE VERY ENERGY EFFICIENT.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WTP/SE OPS HVAC REPLACEMENT		150,000					150,000



# CIP Project Detail

**Project Title:** GENERATOR 80KW GEN112 WASTEWTR

**Project Number:** 02408016

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT **Program:** 08 WASTEWATER OPS

**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
GENERATOR 80KW GEN112 WASTEWTR

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GENERATOR 80KW GEN112 WASTE		108,585					108,585

# CIP Project Detail

**Project Title:** VACTOR SEWER TRUCK 52721

**Project Number:** 02408018

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES DEPT **Program:** 08 WASTEWATER OPS

**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
VACTOR SEWER TRUCK 52721

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
VACTOR SEWER TRUCK 52721		556,875					556,875



# CIP Project Detail

**Project Title:** F550 CRANE TRUCK 52753  
**Project Number:** 02408026  
**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40100 WATER AND SEWER FUND  
**Department:** 08 ES UTILITIES DEPT **Program:** 08 WATER OPERATIONS  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F550 CRANE TRUCK 52753

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F550 CRANE TRUCK 52753		189,000					189,000



# CIP Project Detail

**Project Title:** HIGHLAND PINES UTIL UPGRADE-PW

**Project Number:** 02408027

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

UPGRADE OF THE WATER AND SEWER UTILITIES IN HIGHLAND PINES AREA. REPLACE POTABLE WATER MAINS, REPLACE POTABLE WATER SERVICES FROM THE NEW MAIN TO THE CUSTOMER METER, PROVIDE NEW FIRE HYDRANTS.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
HIGHLAND PINES UTIL UPGRADE-P		4,000,000					4,000,000



# CIP Project Detail

**Project Title:** TMT FAC PROCESS CONTROL ANALYZ

**Project Number:** 02408028

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION OF PROJECTS WHICH WILL REPLACE TREATMENT PLANT'S MANUAL MONITORING EQUIPMENT TO PROVIDE CONTINUOUS ON-LINE MONITORING. TO ACHIEVE THE DEGREE OF PRECISION NEEDED, CONTINUOUS ON-LINE MONITORING WITH AUTOMATIC INSTRUMENTATION IS REQUIRED FOR TREATMENT PLANT'S PROCESS CONTROLLING ANALYZERS AND OR EQUIPMENT. PROPER MONITORING IS ESSENTIAL TO ENSURE THAT THE WATER TREATMENT PROCESSES IS SATISFACTORILY CONTROLLED SO THAT THE DESIRED RESULTS ARE ACHIEVED

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
TMT FAC PROCESS CONTROL ANAL		500,000	500,000				1,000,000



# CIP Project Detail

**Project Title:** INTERCONNECT IMPROVEMENTS

**Project Number:** 02408029

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

REHABILITATION, RENEWAL, REPLACEMENT, OR RELOCATION OF COUNTY/MUNICIPALITY INTERCONNECTS FOR WATER, WASTEWATER, AND RECLAIM WATER. DESIGN AND CONSTRUCTION OF PROJECTS WILL MAKE IMPROVEMENTS TO THE INTERCONNECT INFRASTRUCTURE AND MAY INCLUDE, PIPING, VALVES, METERING, ELECTRICAL AND CONTROLS, AND OTHER APPURTENANCES AS NEEDED FOR PROPER FUNCTION OF THE FACILITY.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
INTERCONNECT IMPROVEMENTS		500,000					500,000



# CIP Project Detail

**Project Title:** COUNTRY CLUB WTP CANOPIES

**Project Number:** 02408030

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

IMPROVEMENTS TO INSTALL CANOPIES/PAVILLION COVERS OF THE HIGH SERVICE PUMPS AND OZONE SIDESTREAM AREAS OF THE COUNTRY CLUB WATER TREATMENT PLANT.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
COUNTRY CLUB WTP CANOPIES		150,000	600,000				750,000



# CIP Project Detail

**Project Title:** IRON BRIDGE FLOW METER

**Project Number:** 02408031

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION FOR REHABILITATION, RENEWAL, REPLACEMENT, OR RELOCATION OF FLOW METER. PROJECTS WILL MAKE IMPROVEMENTS TO THE INFRASTRUCTURE AND MAY INCLUDE, PIPING, VALVES, METERING, ELECTRICAL AND CONTROLS, AND OTHER APPURTENANCES AS NEEDED FOR PROPER FUNCTION OF THE FACILITY.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
IRON BRIDGE FLOW METER		150,000					150,000





# CIP Project Detail

**Project Title:** YKL SWTP TREATMENT OPTIMIZATIO

**Project Number:** 02408032

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

TO INCREASE RECLAIMED WATER AND REDUCE POTABLE WATER USES FOR IRRIGATION. THE PROJECT INCLUDES WATER QUALITY STUDY, TREATMENT PROCESSES EVALUATION & IMPROVEMENTS, BENCH TEST, PERMITTING, PILOT TEST, PLANT TEST , AND THE WORKS NECESSARY TO OPERATE THE PLANT TO MEET THE RECLAIMED WATER NEEDS AND REDUCE POTABLE WATER USES FOR IRRIGATION.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
YKL SWTP TREATMENT OPTIMIZAT		75,000	100,000	100,000			275,000



# CIP Project Detail

**Project Title:** CARRILON UTILITY MODIFICATIONS

**Project Number:** 02408033

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

DESIGN AND CONSTRUCTION FOR MODIFICATION TO THE UTILITY WASTEWATER COLLECTION, AND TRANSMISSION SYSTEM FOR THE CARRILON AREA. PROJECT INCORPORATES REHABILITATION, RENEWAL, REPLACEMENT, AND RELOCATION OF UTILITY INFRASTRUCTURE AND ASSOCIATED APPURTENANCES AND RESTORATION. PROJECT MAY ALSO INCLUDE WATER MAIN IMPROVEMENTS, RECLAIM MAIN INSTALLATION, EXTENSIONS, CONNECTIONS AND OTHER ASSOCIATED APPURTENANCES.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CARRILON UTILITY MODIFICATION		400,000					400,000



# CIP Project Detail

**Project Title:** SEPTIC TO SEWER -WEKIVA APPROP

**Project Number:** 02408034

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 11940 ENVIRONMENTAL SERVICES GRANTS

**Department:** 08 ES UTILITIES DEPT

**Program:** 08 WASTEWATER OPS

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

THE STATE OF FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION (FDEP) HAS AWARDED THE COUNTY A GRANT FOR THE WEKIVA SEPTIC TO SEWER CONVERSION PHASE I. UNDER THE FLORIDA SPRINGS AND AQUIFER PROTECTION ACT, A PORTION OF THE SOUTHWEST CORNER OF SEMINOLE COUNTY IS LOCATED WITHIN WEKIVA BASIN MANAGEMENT ACTION PLAN (BMAP) PRIORITY FOCUS AREA (PFA), ONE OF THE OUTSTANDING FLORIDA SPRINGS WHERE FDEP HAS MANDATED THE UPGRADE OR ELIMINATION OF ONSITE SEWAGE TREATMENT AND DISPOSAL SYSTEMS (OSTDS) IN ORDER TO THE REQUIRED NUTRIENT REDUCTIONS IN WEKIWA SPRINGS. FOR THIS INITIAL PILOT PROJECT, THE COUNTY WILL BE CONNECTING APPROXIMATELY 877 OF THE ESTIMATED 3,900 OSTDS LOCATED IN THE WEKIWA PFA TO CENTRALIZED SEWER.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SEPTIC TO SEWER -WEKIVA APPROP		1,000,000					1,000,000



# CIP Project Detail

**Project Title:** FUEL TRUCK 56199

**Project Number:** 02409001

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 LANDFILL OPS

**Sales Tax Referendum:** N/A

**BU Type:** 21 FLEET

**Project Description:**

FUEL TRUCK 56199

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FUEL TRUCK 56199		280,500					280,500



# CIP Project Detail

**Project Title:** GENERATOR 125KW GEN095 SLD WST

**Project Number:** 02409002

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 LANDFILL OPS

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
GENERATOR 125KW GEN095 SLD WST

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GENERATOR 125KW GEN095 SLD W		107,641					107,641



# CIP Project Detail

**Project Title:** SHUTTLE TRACTOR 51893

**Project Number:** 02409004

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 LANDFILL OPS

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
SHUTTLE TRACTOR 51893

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SHUTTLE TRACTOR 51893		259,280					259,280



# CIP Project Detail

**Project Title:** SHUTTLE TRACTOR 56644

**Project Number:** 02409006

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 LANDFILL OPS

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
SHUTTLE TRACTOR 56644

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SHUTTLE TRACTOR 56644		259,280					259,280

# CIP Project Detail

**Project Title:** REFUSE TRAILER 51388  
**Project Number:** 02409008  
**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND  
**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 TRANSFER STATION  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 REFUSE TRAILER 51388

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REFUSE TRAILER 51388		129,285					129,285





# CIP Project Detail

**Project Title:** REFUSE TRAILER 51438

**Project Number:** 02409009

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 TRANSFER STATION

**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
REFUSE TRAILER 51438

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REFUSE TRAILER 51438		129,285					129,285



# CIP Project Detail

**Project Title:** REFUSE TRAILER 51439

**Project Number:** 02409010

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 TRANSFER STATION

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
REFUSE TRAILER 51439

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REFUSE TRAILER 51439		129,285					129,285



# CIP Project Detail

**Project Title:** REFUSE TRAILER 51440

**Project Number:** 02409011

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 TRANSFER STATION

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
REFUSE TRAILER 51440

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REFUSE TRAILER 51440		129,285					129,285



# CIP Project Detail

**Project Title:** REFUSE TRAILER 52676

**Project Number:** 02409012

**Element:** 53 PHYSICAL ENVIRONMENT      **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT      **Program:** 09 TRANSFER STATION

**Sales Tax Referendum:** N/A      **BU Type:** 21 FLEET

**Project Description:**  
REFUSE TRAILER 52676

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REFUSE TRAILER 52676		129,285					129,285



# CIP Project Detail

**Project Title:** REFUSE TRAILER 52678

**Project Number:** 02409013

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 TRANSFER STATION

**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
REFUSE TRAILER 52678

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
REFUSE TRAILER 52678		129,285					129,285

# CIP Project Detail

**Project Title:** SHUTTLE TRACTOR 56206  
**Project Number:** 02409015  
**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND  
**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 TRANSFER STATION  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 SHUTTLE TRACTOR 56206

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SHUTTLE TRACTOR 56206		259,280					259,280

# CIP Project Detail

**Project Title:** NEW OXFORD RD WIDENING

**Project Number:** 00015002

**Element:** 54 TRANSPORTATION **Fund:** 11500 1991 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 1ST GEN REFERENDUM PROJECTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL WIDEN APPROXIMATELY 0.5 MILES OF OXFORD RD FROM 2 TO 4 LANES AND IT WILL EXTEND THE ROADWAY AS ADDITIONAL 0.5 MILES TO US HWY 17-92. PRELIMINARY ENGINEERING AND WETLAND MITIGATION FOR THE OXFORD RD RECON AND EXT PROJECT. PROJECT WILL BEGIN AT US 17/92 AND PRAIRIE LAKE DR AND CONTINUE EAST WITH NEW CONSTRUCTION, UNTIL IT MEETS THE INTERSECTION OF FERN PARK BLVD AND OXFORD RD. CONTINUE NORTH FOR APPROXIMATE DISTANCE OF 1700 FT WHERE IT WILL TERMINATE AT THE SR 436 AND OXFORD RD INTERSECTION- FROM US 17-92 TO SEMORAN BLVD

**Project Financials:**

**Budget Expended: 29%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NEW OXFORD RD WIDENING	7,484,074	500,000					25,921,644

# CIP Project Detail

**Project Title:** RINEHART RD INTER IMP  
**Project Number:** 01785142  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

RINEHART RD INTERSECTION IMPROVEMENT PROJECT IS BEING MANAGED BY THE CITY OF LAKE MARY VIA AN INTERLOCAL SALES TAX AGREEMENT BETWEEN SEMINOLE COUNTY AND THE CITY OF LAKE MARY

**Project Financials:**

**Budget Expended: 10%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RINEHART RD INTER IMP	256,833	1,000,000	325,000				2,650,000





# CIP Project Detail

**Project Title:** ALTAMONTE SUNRAIL BIKE/PED IMP

**Project Number:** 01785149

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

IN 2016, SEMINOLE COUNTY AND THE CITY OF ALTAMONTE SPRINGS ENTERED INTO AN INTERLOCAL AGREEMENT, TO ALLOW FOR THE CITY OF ALTAMONTE SPRINGS TO TAKE OVER THE MANAGEMENT OF THESE FOUR PROJECTS WITHIN THEIR CITY LIMITS. THE FOUR PROJECTS AND AGREEMENT TOTAL \$11,750,000. ADD BICYCLE AND PEDSTRIAN IMPROVEMENTS TO CONNECT TO THE SUNRAIL STATION - COUNTY CONTRIBUTION TO CITY OF ALTAMONTE SPRINGS PROJECT TO ADD BICYCLE AND PEDESTIRAN IMPROVEMENTS TO CONNECT TO THE ALTAMONTE SPRINGS RUNRAIL STATION. \$2M IDENTIFIED ON THE TAX LIST AND ALLOCATED PER INTERLOCAL AGREEMENT- SUNRAIL STATIONS SURROUNDING AREA

**Project Financials:**

**Budget Expended: 17%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ALTAMONTE SUNRAIL BIKE/PED I	1,329,019	2,232,505	745,000				7,755,834

# CIP Project Detail

**Project Title:** MAST ARMS REFURBISHMENTS

**Project Number:** 01785165

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

MAST ARM REFURBISHMENTS COUNTYWIDE. THE MAST ARM PROGRAM INCLUDES THE INSTALLATION AND REFURBISHMENT OF COUNTY TRAFFIC SIGNAL MAST ARMS. EXISTING WIRE SPAN SIGNALS WILL BE REPLACED. THESE UPGRADE WILL ADD ADDITIONAL FEATURES TO IMPROVE SAFETY AND INCREASE TRAFFIC FLOW IN SEMINOLE COUNTY.

**Project Financials:**

**Budget Expended: 51%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MAST ARMS REFURBISHMENTS	1,402,595	200,000	200,000	200,000	200,000	200,000	2,758,384

# CIP Project Detail

**Project Title:** NEW TRAFFIC SIGNAL CABINETS

**Project Number:** 01785169

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

NEW TRAFFIC SIGNAL CABINETS WILL BE INSTALLED THROUGHOUT THE COUNTY. THIS PROGRAM ENHANCES THE COUNTY'S ADVANCED TRAFFIC MANAGEMENT SYSTEM WHICH ALLOWS FOR REAL-TIME INFORMATION SHARING WITH OTHER JURISDICTIONS REGARDING TRAFFIC FLOW ON MAJOR ARTERIAL AND COLLECTOR ROADWAYS.

**Project Financials:**

**Budget Expended:** 26%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NEW TRAFFIC SIGNAL CABINETS	2,068,338	900,000	900,000	900,000	900,000	900,000	8,098,661

# CIP Project Detail

**Project Title:** VARIABLE MESSAGE SYSTEM UPGRAD

**Project Number:** 01785171

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROGRAM ENHANCES THE COUNTY’S ADVANCED TRAFFIC MANAGEMENT SYSTEM WHICH ALLOWS FOR REAL-TIME INFORMATION SHARING WITH OTHER JURISDICTIONS REGARDING TRAFFIC FLOW ON MAJOR ARTERIAL AND COLLECTOR ROADWAYS. THIS PROJECT WILL UPGRADE THE VARIABLE MESSAGE BOARDS WHICH ARE USED ON THE ROADWAY TO INFORM COMMUTERS OF TRAFFIC CONDITIONS AND ALSO FOR USE IN EMERGENCY SITUATIONS

**Project Financials:**

**Budget Expended: 23%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
VARIABLE MESSAGE SYSTEM UPG	584,503	400,000	400,000	400,000	400,000	400,000	2,585,258



# CIP Project Detail

**Project Title:** RESURFACING-LOCAL ROADS

**Project Number:** 01785216

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

ANNUAL FUNDS FOR RESURFACING OF LOCAL ROADS COUNTYWIDE. THE PAVEMENT MANAGEMENT PROGRAM SETS PRIORITY BASED ON THE PAVEMENT CONDITION INDEX (PCI). BASED ON PCI SCORE THIS PROGRAM PROVIDES AN ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK.

**Project Financials:**

**Budget Expended: 41%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RESURFACING-LOCAL ROADS	20,195,995	1,445,344	5,250,000	5,250,000	5,250,000	5,250,000	48,863,555



# CIP Project Detail

**Project Title:** PAVEMENT MGMT TESTING & INSP

**Project Number:** 01785222

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING

**BU Type:** 20 CIP

**Project Description:**

PAVEMENT/ASPHALT AND CORE TESTING AND INSPECTION OF ROADWAYS COUNTYWIDE. THE PAVEMENT MANAGEMENT PROGRAM SETS PRIORITY BASED ON THE PAVEMENT CONDITION INDEX (PCI). BASED ON PCI SCORE THIS PROGRAM PROVIDES AN ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK.

**Project Financials:**

**Budget Expended:** 39%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
PAVEMENT MGMT TESTING & INSP	1,042,593	225,000	225,000	225,000	225,000	225,000	2,672,433

# CIP Project Detail

**Project Title:** ASSET MGMT INSP & INV

**Project Number:** 01785224

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

TRANSPORTATION INFRASTRUCTURE ASSET INSPECTION AND INVENTORY COUNTYWIDE. THIS PROJECT WILL IDENTIFY ASSET CONDITION, AGE , HISTORY, AND RECOMMEND A REPLACEMENT SCHEDULE BASED ON A CONDITION RATING SYSTEM

**Project Financials:**

**Budget Expended: 29%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ASSET MGMT INSP & INV	703,322	225,000	225,000	225,000	225,000	225,000	2,417,539

# CIP Project Detail

**Project Title:** PIPE LINING & INSPECT-DRAINAGE

**Project Number:** 01785240

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB **BU Type:** 20 CIP

**Project Description:**

ONGOING REPAIR AND MAINTENANCE OF EXISTING STORMWATER DRAINAGE PIPE INFRASTRUCTURE. THE INSTALLATION OF PIPE LINERS IN FAILING SECTIONS WILL PROLONG THE LIFECYCLE OF THE UNDERGROUND DRAINAGE PIPE SYSTEM. THIS PROJECT IS DESIGNED TO ELIMINATE ROADWAY BASE EROSION AND TO PROPERLY DRAIN ROADWAY TO PROVIDE FOR A SAFE TRAVEL.

**Project Financials:**

**Budget Expended: 65%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
PIPE LINING & INSPECT-DRAINAGE	10,644,498	700,000	700,000	700,000	700,000	700,000	16,447,271



# CIP Project Detail

**Project Title:** ORANGE BLVD (CR431) SAFETY

**Project Number:** 01785303

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS

**BU Type:** 20 CIP

**Project Description:**

TO IMPROVE SAFETY, ADDRESS DRAINAGE DEFICIENCIES, ADD SHOULDERS AND TURN LANES, AND ADD SIDEWALK AND TRAIL TO ENHANCE PEDESTRIAN AND BICYCLE CONTINUITY AND ACCESS. ALSO A RESURFACING PER TAX PLAN, SIDEWALK ENHANCEMENTS PER SEMINOLE TRAILS MASTER PLAN. A ROADWAY SAFETY PROJECT IS CURRENTLY IN DESIGN TO 3 LANE ORLAND BLVD AS NEEDED PER TAX PLAN UNDER CIP1785303. COST ESTIMATE ASSUMES RESURFACING, RESTRIPPING AND SIDEWALK CONSTRUCTION IN EXISTING ROW.- FROM W SR 46 TO MONROE ROAD (CR 15)

**Project Financials:**

**Budget Expended:** 23%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ORANGE BLVD (CR431) SAFETY	9,480,931	10,280,000	6,000,000				40,602,655



# CIP Project Detail

**Project Title:** TRAFFIC STUDIES

**Project Number:** 01785310

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY

**BU Type:** 20 CIP

**Project Description:**

MISCELLANEOUS TRAFFIC STUDIES FOR SAFETY AND OPERATIONS COUNTYWIDE

**Project Financials:**

**Budget Expended:** 57%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
TRAFFIC STUDIES	575,013	200,000					1,008,668

# CIP Project Detail

**Project Title:** LED STREET SIGN UPGRADE

**Project Number:** 01785313

**Element:** 54 TRANSPORTATION      **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT      **Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP      **BU Type:** 20 CIP

**Project Description:**  
UPGRADE OF INCANDESCENT STREET SIGNS TO LED COUNTYWIDE

**Project Financials:** **Budget Expended: 50%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LED STREET SIGN UPGRADE	1,083,723	150,000	150,000	150,000	150,000	150,000	2,177,548



# CIP Project Detail

**Project Title:** MAST ARM REBUILDS

**Project Number:** 01785344

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

MAST ARM IMPROVEMENTS INCLUDING REBUILDS COUNTYWIDE. THE MAST ARM PROGRAM INCLUDES THE INSTALLATION AND REFURBISHMENT OF COUNTY TRAFFIC SIGNAL MAST ARMS AND UPGRADES TO IMPROVE THE SAFETY AND TRAFFIC FLOW IN SEMINOLE COUNTY

**Project Financials:**

**Budget Expended:** 36%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MAST ARM REBUILDS	1,913,591	450,000	450,000	450,000	450,000	450,000	5,334,619



# CIP Project Detail

**Project Title:** LANE STRIPING

**Project Number:** 01785346

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL ADD/UPGRADE STRIPING ON ROADWAYS COUNTYWIDE.

**Project Financials:**

**Budget Expended: 38%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LANE STRIPING	498,712	100,000	100,000	100,000	100,000	100,000	1,318,783



# CIP Project Detail

**Project Title:** CELERY/MELLONVILLE TRAIL LOOP

**Project Number:** 01785350

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS

**BU Type:** 20 CIP

**Project Description:**

TO DESIGN AND CONSTRUCT A MULTI-USE TRAIL ALONG MELLONVILLE AVE AND CELERY AVE TO CONNECT SANFORD'S RIVERWALK TO SR 415 TO COMPLETE A MISSING PIECE OF THE LAKE MONROE TRAIL LOOP.

**Project Financials:**

**Budget Expended:** 27%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CELERY/MELLONVILLE TRAIL LOO	1,781,236	1,202,224					6,530,148



# CIP Project Detail

**Project Title:** SR426/CR419 WIDEN-PHASE 3

**Project Number:** 01785408

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

SR426/CR419 WIDEN-PHASE 3 - WILL COMPLETE THE CONNECTION OF PHASE 2 TO THE EXISTING 4 LANE ROADWAY WEST OF THE INTERSECTION OF LOCKWOOD BLVD.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SR426/CR419 WIDEN-PHASE 3		1,000,000					1,000,000

# CIP Project Detail

**Project Title:** ADA REPLACEMENT PAVMT MGMT

**Project Number:** 01785444

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C SIDEWALK / ADA IMPROVEMENTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL CONSTRUCT AMERICANS WITH DISABILITIES ACT(ADA) IMPROVEMENTS ALONG COUNTY ROADWAYS AS DIRECTED BY PAVEMENT MANAGEMENT PROGRAM, AS REQUIRED BY DOJ & FHWA ADA LAW-COUNTYWIDE

**Project Financials:**

**Budget Expended: 48%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ADA REPLACEMENT PAVMT MGMT	2,518,916	400,000	400,000	400,000	400,000	400,000	5,257,258



# CIP Project Detail

**Project Title:** ANNUAL BRIDGE/TUNNEL REP/REPLA

**Project Number:** 01785447

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C BRIDGE REPLACEMT / REHAB

**BU Type:** 20 CIP

**Project Description:**

THE BRIDGE PROGRAM IS DESIGNED TO PERFORM REPAIRS AND REPLACE BRIDGES IN SEMINOLE COUNTY AS NEEDED BASED ON BRIDGE INSPECTION REPORTS FOR BOTH PEDESTRIAN AND VEHICULAR BRIDGES. THIS PROJECT TRACKS THE BRIDGE REHABILITATION AND REPAIR EXPENDITURES NECESSARY TO CORRECT DEFICIENCIES IN COUNTY MAINTAINED VEHICULAR BRIDGES THAT WERE IDENTIFIED AND REPORTED TO THE COUNTY BY THE STATE OF FLORIDA. PLANNED BRIDGES INCLUDE: WEATHERSFIELD AVE BRIDGE, SPRINGS LANDING BRIDGE, CR419 ECON BRIDGE, SNOWHILL ECON BRIDGE, DODD RD BRIDGE, LAKE HOWELL BRIDGE

**Project Financials:**

**Budget Expended:** 49%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ANNUAL BRIDGE/TUNNEL REP/REP	4,951,191	462,000	479,500	287,500	500,000	500,000	10,075,784



# CIP Project Detail

**Project Title:** SIDEWALK REPAIRS-STORMWATER

**Project Number:** 01785479

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C SIDEWALK / ADA IMPROVEMENTS

**BU Type:** 20 CIP

**Project Description:**

ONGOING REPAIR OF EXISTING SIDEWALKS AROUND STORMWATER INFRASTRUCTURE THAT HAVE BEEN DAMAGED DUE TO STORMS

**Project Financials:**

**Budget Expended:** 47%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SIDEWALK REPAIRS-STORMWATER	6,004,264	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	12,654,127



# CIP Project Detail

**Project Title:** ENGINEERING CAPITALIZATION

**Project Number:** 01785489

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3 ENGINEERING

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ANNUAL ALLOCATION OF LABOR CHARGED BACK TO SALES TAX FUND

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ENGINEERING CAPITALIZATION		5,076,342	5,000,000	5,000,000	5,000,000	5,000,000	27,440,955



# CIP Project Detail

**Project Title:** BRIDGE INSPECTIONS

**Project Number:** 01785562

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C BRIDGE REPLACEMT / REHAB

**BU Type:** 20 CIP

**Project Description:**

ANNUAL BRIDGE INSPECTION OF SEMINOLE COUNTY'S NON NATIONAL BRIDGE INVENTORY (NBI) BRIDGES

**Project Financials:**

**Budget Expended:** 27%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
BRIDGE INSPECTIONS	275,236	100,000	90,000	100,000	100,000	100,000	1,035,440



# CIP Project Detail

**Project Title:** SCHOOL FLASHER SIGNAL UPGRADES

**Project Number:** 01785571

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL PROVIDE SCHOOL FLASHER UPGRADES/REBUILDS COUNTYWIDE

**Project Financials:**

**Budget Expended:** 12%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SCHOOL FLASHER SIGNAL UPGRAD	120,413	100,000	100,000	100,000	100,000	100,000	1,003,769



# CIP Project Detail

**Project Title:** MINOR ROADWAY PROJECTS

**Project Number:** 01785572

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL BE UTILITIZED FOR ROADWAY, SIDEWALK AND STORMWATER SAFETY ISSUES AS ISSUES ARISE.

**Project Financials:**

**Budget Expended: 34%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MINOR ROADWAY PROJECTS	1,960,229	500,000	500,000	500,000	500,000	500,000	5,759,166

# CIP Project Detail

**Project Title:** CONNECTED VEHICLE/ICM EQUIP

**Project Number:** 01907047

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

PROVIDE NECESSARY FIELD HARDWARE FOR CONNECTED VEHICLE (CV) AND INCORPORATED CORRIDOR MANAGEMENT (ICM) APPLICATIONS

**Project Financials:**

**Budget Expended:** 19%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CONNECTED VEHICLE/ICM EQUIP	331,468	200,000	200,000	200,000	200,000	200,000	1,777,955



# CIP Project Detail

**Project Title:** MIDWAY DRAINAGE IMPROVEMENTS

**Project Number:** 01907077

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL ADDRESS FLOOD HAZARDS AND ASSOCIATED WATER QUALITY ISSUES IN THE MIDWAY COMMUNITY AND LINCOLN ST. THIS PROJECT IS LISTED AS A #4 & #5 ON THE FLOOD HAZARD AND ASSOCIATED WATER QUALITY PROJECTS BY BASIN PRIORITY LIST

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MIDWAY DRAINAGE IMPROVEMEN	23,951	9,000,000	10,000,000				22,003,431





# CIP Project Detail

**Project Title:** NORTH ST CORRIDOR IMP

**Project Number:** 01907084

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

TO IMPROVE ROAD SAFETY AND CAPACITY NEEDS ALONG NORTH STREET INCLUDING TRAFFIC CALMING THROUGH ROUNDABOUTS, INTERSECTION AND CROSSWALK IMPROVEMENTS, DRAINAGE ISSUES, PROVIDE FOR BICYCLE, SIDEWALKS, AND TRAIL CONNECTIONS.

**Project Financials:**

**Budget Expended:** 9%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NORTH ST CORRIDOR IMP	1,282,181	479,000	949,280				13,638,367

# CIP Project Detail

**Project Title:** FIBER OPTIC PULL BOX  
**Project Number:** 01907086  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC ENGINEERING  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**  
 FIBER OPTIC UPGRADE/ INCREASING CAPACITY OF THE FIBER OPTIC NETWORK

**Project Financials:** **Budget Expended: 21%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FIBER OPTIC PULL BOX	389,436	200,000	200,000	200,000	200,000	200,000	1,887,425



# CIP Project Detail

**Project Title:** Central Seminole Trail - North

**Project Number:** 02007013

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C TRAILS

**BU Type:** 20 CIP

**Project Description:**

TRAILS WITHIN POWER LINE CORRIDORS PROGRAM. TRAIL DESIGN FROM SR434 & WINTER PARK DR NORTH TO SHEPARD RD, WEST TO 17-92, AND NORTH TO THE CROSS SEMINOLE TRAIL.

**Project Financials:**

**Budget Expended:** 4%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
Central Seminole Trail - North	94,008	961,886					2,431,751



# CIP Project Detail

**Project Title:** FLEET REPLACEMENT & CONT 10101

**Project Number:** 02007127

**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER

**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
FLEET REPLACEMENT & CONT 10101

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FLEET REPLACEMENT & CONT 1010		100,000	2,000,000	2,100,000	2,205,000	2,315,250	8,815,991



# CIP Project Detail

**Project Title:** FOREST BROOK SUBDIVISION/FLD H

**Project Number:** 02107072

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB **BU Type:** 20 CIP

**Project Description:**

REBUILDING OF EXISTING INFRASTRUCTURE TO IMPROVE DRAINAGE AND LIMIT FLOODING IN THE FOREST BROOK SUBDIVISION

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FOREST BROOK SUBDIVISION/FLD		5,773,400					6,129,400

# CIP Project Detail

**Project Title:** WHITCOMB DRAINAGE IMPROVEMENTS

**Project Number:** 02107099

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL BE DESIGNED TO ALLEVIATE ROADWAY FLOODING IN THE AREA. THE PROJECT IS ON WHITCOMB DR, SOUTH OF LK HARNEY RD TO SOUTH OF CROSSOVER LN. AND IT WILL RAISE THE ROADWAY ELEVATION AND EXPAND EXISTING ROADSIDE DITCHES, INCREASING DRIVEWAY CULVERTS CAPACITY AND NEW OUTFALL TO LAKE HARNEY

**Project Financials:**

**Budget Expended: 6%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WHITCOMB DRAINAGE IMPROVEM	314,223	3,183,234					5,393,564

# CIP Project Detail

**Project Title:** USGS MONITORING PROG -3RD GEN

**Project Number:** 02207095

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT PAYS FOR THE USAGE OF U.S. GEOLOGICAL SURVEY (USGS) EQUIPMENT TO COLLECT RAINFALL AND WATER LEVEL DATA.

**Project Financials:**

**Budget Expended: 32%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
USGS MONITORING PROG -3RD GEN	83,250	92,030					261,520



# CIP Project Detail

**Project Title:** WOODLAND II SUB/OUTFALL REP

**Project Number:** 02207097

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL CONSTRUCT OUTFALL STRUCTURES TO REPLACE FAILING STRUCTURES.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WOODLAND II SUB/OUTFALL REP		61,047					421,047





# CIP Project Detail

**Project Title:** MAST ARMS-LK MARY BL @ LK EMMA  
**Project Number:** 02307075  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC ENGINEERING  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THE MAST ARM PROGRAM INCLUDES THE INSTALLATION AND REFURBISHMENT OF COUNTY TRAFFIC SIGNAL MAST ARMS. EXISTING WIRE SPAN SIGNALS WILL BE REPLACED. THESE UPGRADE WILL ADD ADDITIONAL FEATURES TO IMPROVE SAFETY AND INCREASE TRAFFIC FLOW IN SEMINOLE COUNTY.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
MAST ARMS-LK MARY BL @ LK EM		500,000					500,000



# CIP Project Detail

**Project Title:** NORTH ST CORRIDOR IMPROVEMENTS

**Project Number:** 02307081

**Element:** 54 TRANSPORTATION **Fund:** 12606 MOBILITY FEE CORE DISTRICT

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

NORTH ST CORRIDOR IMP/ NORTH ST/PALM SPRINGS DR TO RAYMOND AVE / 6 PROJECTS IN THIS PROJECT 1- RAYMOND AVE -FROM NORTH ST TO SR 434 / PROJECT 2 - NORTH ST-FROM RAYMOND AVE TO PALM SPRINGS /PROJECT 3-PALM SPRINGS DR FROM NORTH ST TO SR 434 / PROJECT 4 -PALM SPRINGS DR FROM CENTRAL PKWY TO NORTH ST / PROJECT 5 - NORTH ST FROM PALM SPRINGS DR TO LONGWOOD CITY LIMITS/ PROJECT 6 - NORTH ST FROM LONGWOOD CITY LIMITS TO CR 427

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NORTH ST CORRIDOR IMPROVEME		155,499					655,499

# CIP Project Detail

**Project Title:** BOX TRUCK 04951

**Project Number:** 02407032

**Element:** 54 TRANSPORTATION

**Fund:** 10101 TRANSPORTATION TRUST FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 ROADS & STORMWATER

**Sales Tax Referendum:** N/A

**BU Type:** 21 FLEET

**Project Description:**

BOX TRUCK 04951

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
BOX TRUCK 04951		383,355					383,355

# CIP Project Detail

**Project Title:** CATEPILLAR BACKHOE 06741  
**Project Number:** 02407033  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 CATEPILLAR BACKHOE 06741

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CATEPILLAR BACKHOE 06741		141,880					141,880



# CIP Project Detail

**Project Title:** CATEPILLAR SKID STEER 06070288

**Project Number:** 02407034

**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER

**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
CATEPILLAR SKID STEER 06070288

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CATEPILLAR SKID STEER 06070288		128,890					128,890

# CIP Project Detail

**Project Title:** EXCAVATOR DIGGER 52690  
**Project Number:** 02407036  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 EXCAVATOR DIGGER 52690

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
EXCAVATOR DIGGER 52690		494,400					494,400



# CIP Project Detail

**Project Title:** F750 CREW DUMP 06070421  
**Project Number:** 02407042  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F750 CREW DUMP 06070421

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F750 CREW DUMP 06070421		170,000					170,000



# CIP Project Detail

**Project Title:** F750 CREW DUMP 06070422  
**Project Number:** 02407043  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F750 CREW DUMP 06070422

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F750 CREW DUMP 06070422		170,000					170,000





# CIP Project Detail

**Project Title:** F750 CREW DUMP 06925  
**Project Number:** 02407044  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 F750 CREW DUMP 06925

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
F750 CREW DUMP 06925		170,000					170,000



# CIP Project Detail

**Project Title:** JOHN DEERE WHEEL LOADER 07615  
**Project Number:** 02407048  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 JOHN DEERE WHEEL LOADER 07615

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
JOHN DEERE WHEEL LOADER 07615		336,960					336,960



# CIP Project Detail

**Project Title:** WHEEL LOADER 644L 06070428  
**Project Number:** 02407055  
**Element:** 54 TRANSPORTATION **Fund:** 10101 TRANSPORTATION TRUST FUND  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 ROADS & STORMWATER  
**Sales Tax Referendum:** N/A **BU Type:** 21 FLEET

**Project Description:**  
 WHEEL LOADER 644L 06070428

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WHEEL LOADER 644L 06070428		336,960					336,960

# CIP Project Detail

**Project Title:** FEDERAL APPROP-MIDWAY PROJECT

**Project Number:** 02407062

**Element:** 54 TRANSPORTATION **Fund:** 11916 PUBLIC WORKS GRANTS

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS **BU Type:** 25 GRANTS

**Project Description:**

THIS PROJECT WILL ADDRESS FLOOD HAZARDS AND ASSOCIATED WATER QUALITY ISSUES IN THE MIDWAY COMMUNITY AND LINCOLN ST. THIS PROJECT IS LISTED AS A #4 & #5 ON THE FLOOD HAZARD AND ASSOCIATED WATER QUALITY PROJECTS BY BASIN PRIORITY LIST

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FEDERAL APPROP-MIDWAY PROJE		1,304,000					1,304,000



# CIP Project Detail

**Project Title:** NEW OXFORD RD - 3RD GEN

**Project Number:** 02407065

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT CONSISTS OF NEW CONSTRUCTION (FERN PARK EXTENSION) FROM US HWY 17/92 TO OXFORD ROAD, WITH WIDENING FROM 2 TO 4 LANES ON OXFORD RD FROM FERN PARK EXTENSION TO STATE ROAD 436

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NEW OXFORD RD - 3RD GEN		6,430,146					6,430,146

# CIP Project Detail

**Project Title:** CR426 @ LOCKWOOD BLVD MAST ARM  
**Project Number:** 02407066  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC ENGINEERING  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL DESIGN AND CONSTRUCT A MAST ARM SIGNAL AT THE INTERSECTION OF COUNTY ROAD 426 AT LOCKWOOD BLVD. THIS IS A WARRENTED SIGNAL.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CR426 @ LOCKWOOD BLVD MAST		650,000					650,000



# CIP Project Detail

**Project Title:** SR436 @ SR 434 MAST ARM

**Project Number:** 02407067

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL CONVERT A SPAN WIRE SIGNAL TO MAST ARM AT THE INTERSECTION OF SR436 @ SR434. THIS IS A COST SHARE PROJECT WITH THE FLORIDA DEPARTMENT OF TRANSPORTATION.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SR436 @ SR 434 MAST ARM		450,000					450,000



# CIP Project Detail

**Project Title:** INTERNAT DR @ WAYSIDE MAST ARM

**Project Number:** 02407068

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC ENGINEERING

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT IS A AN UPGRADE OF AN EXISTING MAST ARM AT THE INTERSECTION BLVD @ WAYSIDE DR. WIND STANDARDS HAVE INCREASED FROM 90 MPH TO 150 MPH WIND SPEEDS.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
INTERNAT DR @ WAYSIDE MAST A		600,000					600,000





# CIP Project Detail

**Project Title:** RONALD REAGAN PAVING PHASE 2

**Project Number:** 02407069

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL RESURFACE/RECONSTRUCT N. RONALD REAGAN BLVD FROM PALMETTO AVENUE TO LONGWOOD HILLS ROAD.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RONALD REAGAN PAVING PHASE 2		1,125,000					1,125,000

# CIP Project Detail

**Project Title:** W 25TH ST /AIRPORT BLVD PAVE

**Project Number:** 02407070

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL RESURFACE/RECONSTRUCT W. 25TH STREET FROM W. AIRPORT BOULEVARD TO U.S. HWY 17/92.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
W 25TH ST /AIRPORT BLVD PAVE		1,500,000					1,500,000



# CIP Project Detail

**Project Title:** RED BUG LAKE - TUSCA TO SLAVIA

**Project Number:** 02407071

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL RESURFACE/RECONSTRUCT RED BUG LAKE ROAD FROM TUSCAWILLA ROAD TO SLAVIA ROAD.

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RED BUG LAKE - TUSCA TO SLAVIA		1,400,000					1,400,000

# CIP Project Detail

**Project Title:** LAKE OF WOODS SIDEWALK

**Project Number:** 02407073

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C SIDEWALK / ADA IMPROVEMENTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL CONSTRUCT APPROXIMATELY 1200 LINEAR FEET OF 5 FOOT SIDEWALKS ALONG THE NORTHBOUND SIDE OF LAKE OF THE WOODS BOULEVARD PROVIDING SAFE WALKWAY FOR PEDESTRIANS.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LAKE OF WOODS SIDEWALK		116,714					116,714



# CIP Project Detail

**Project Title:** AMANDA ST ROADWAY EXT

**Project Number:** 02407074

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL CONSTRUCT A TWO-LANE ROADWAY, 1300 LINEAR FEET IN LENGTH. THIS ROADWAY WILL CONNECT TO THE CITY OF ALTAMONTE'S AMANDA STREET EXTENSION PROJECT CURRENTLY UNDERWAY.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
AMANDA ST ROADWAY EXT		140,000	1,786,000				1,926,000



# CIP Project Detail

**Project Title:** LOCAL ROADWAYS - 2ND GEN

**Project Number:** 02407075

**Element:** 54 TRANSPORTATION **Fund:** 11541 2001 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL PERFORM WORK ASSOCIATED WITH FULL DEPTH RECLAMATION, ASPHALT OVERLAY AND VARIOUS REHABILITATION TASKS SUCH AS PIPE LINING AND SHOULDER RESTORATION IN SUBDIVIONS. FUNDED WITH 2ND GENERATION SALES TAX FUNDS.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LOCAL ROADWAYS - 2ND GEN		2,550,000					2,550,000



# CIP Project Detail

**Project Title:** RESILIENT FL - MIDWAY

**Project Number:** 02407076

**Element:** 54 TRANSPORTATION **Fund:** 11916 PUBLIC WORKS GRANTS

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS **BU Type:** 25 GRANTS

**Project Description:**

THIS PROJECT WILL ADDRESS FLOOD HAZARDS AND ASSOCIATED WATER QUALITY ISSUES IN THE MIDWAY COMMUNITY AND LINCOLN ST. THIS PROJECT IS LISTED AS A #4 & #5 ON THE FLOOD HAZARD AND ASSOCIATED WATER QUALITY PROJECTS BY BASIN PRIORITY LIST

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RESILIENT FL - MIDWAY		7,194,500					7,194,500



# CIP Project Detail

**Project Title:** IMPLEMENTATION PHASE COSTS

**Project Number:** 02407078

**Element:** 54 TRANSPORTATION

**Fund:** 10103 SUNRAIL OPERATIONS

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

FUNDING FOR ON CALL SERVICES RELATED TO THE TRANSITION OF SUNRAIL O&M TO THE LOCAL GOVERNMENTS FROM FDOT

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
IMPLEMENTATION PHASE COSTS		500,000					500,000





# CIP Project Detail

**Project Title:** RESILIENT FL-WILLOW LAKE HARRI

**Project Number:** 02407079

**Element:** 54 TRANSPORTATION **Fund:** 11916 PUBLIC WORKS GRANTS

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS **BU Type:** 25 GRANTS

**Project Description:**

SEMINOLE COUNTY (GRANTEE) WILL CONDUCT WILLOW AVENUE-ALHAMBRA NORTH OF LAKE HARRIET DRAINAGE IMPROVEMENTS (PROJECT). THIS PROJECT MAKES STORMWATER INFRASTRUCTURE IMPROVEMENTS IN THE FOREST SLOPES AND LAKE HARRIET ESTATES SUBDIVISION THAT WILL ASSIST SEMINOLE COUNTY IN MEETING ITS LEVEL OF SERVICE GOALS FOR FLOODING. BY REMOVING APPROXIMATELY 200 LINEAR FEET OF EXISTING ROUND AND ELLIPTICAL PIPES AND CONSTRUCTING 450 LINEAR FEET OF BOX CULVERTS (4'X7') TO REDUCE UPSTREAM STAGES AND ASSOCIATED FLOODING/ROADWAY OVERTOPPING, THE PROJECT WILL ENSURE ROADWAYS REMAINS NAVIGABLE BY VEHICULAR TRAFFIC DURING TIMES OF HEAVY RAINFALL WHILE REMOVING 33 HOMES FROM THE ANTICIPATED LIMITS OF FLOODING.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RESILIENT FL-WILLOW LAKE HARR		2,588,676					2,588,676



# CIP Project Detail

**Project Title:** RESILIENT FL-NEBRASKA BRIDGE

**Project Number:** 02407080

**Element:** 54 TRANSPORTATION **Fund:** 11916 PUBLIC WORKS GRANTS

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS **BU Type:** 25 GRANTS

**Project Description:**

SEMINOLE COUNTY (GRANTEE) WILL CONSTRUCT THE NEBRASKA AVENUE BRIDGE REPLACEMENT (PROJECT) TO INCREASE THE CONVEYANCE CAPACITY OF THE CROSSING AND REDUCE SCOUR EROSION BY REGRADING AND STABILIZING THE CHANNEL APPROXIMATELY 200-FEET UPSTREAM AND DOWNSTREAM OF NEBRASKA AVENUE AND REPLACING THE BRIDGE WITH TWO 9'X 8' CONCRETE BOX CULVERTS .

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
RESILIENT FL-NEBRASKA BRIDGE		981,934					981,934



# CIP Project Detail

**Project Title:** SPORTS COMPLEX

**Project Number:** 00234720

**Element:** 55 ECONOMIC ENVIRONMENT

**Fund:** 11000 TOURISM PARKS 1,2,3 CENT FUND

**Department:** 01 ADMINISTRATION DEPT

**Program:** 01 TOURISM

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

CONSTRUCTION OF FACILITIES AND FIELDS AT THE COUNTY'S SPORTS COMPLEX. CURRENT BUDGET IS RELATED TO THE RE-PAYMENT OF AN INTERFUND LOAN FOR LIGHTS AT THE FACILITY.

**Project Financials:**

**Budget Expended: 93%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SPORTS COMPLEX	3,478,902	100,000					3,728,902



# CIP Project Detail

**Project Title:** NEIGHBOR STAB PROG GRANT ADMIN

**Project Number:** 00276971

**Element:** 56 HUMAN SERVICES

**Fund:** 11920 NEIGHBOR STABIL PROGRAM GRANT

**Department:** 06 COMMUNITY SERVICES DEPT

**Program:** 06 COMMUNITY DEVELOPMENT

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

STATE OF FLORIDA HOUSING INIATIVE GRANT FUNDS

**Project Financials:**

**Budget Expended:** 64%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NEIGHBOR STAB PROG GRANT AD	831,268	50,010					1,296,831



# CIP Project Detail

**Project Title:** ATTAINABLE HOUSING

**Project Number:** 02106004

**Element:** 56 HUMAN SERVICES

**Fund:** 00100 GENERAL FUND

**Department:** 06 COMMUNITY SERVICES DEPT

**Program:** 06 COMMUNITY DEVELOPMENT

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

FUNDING AN AFFORDABLE HOUSING TRUST FUND AND ADOPTING A COMMUNITY LAND TRUST ORDINANCE FOR THE PURPOSE OF ENCOURAGING THE DEVELOPMENT OF ATTAINABLE HOUSING. ESTABLISH AN INCENTIVE PROGRAM TO REDUCE OR SUBSIDIZE IMPACT FEES AND ENGAGE LOCAL DEVELOPERS TO PARTICIPATE IN THE CONSTRUCTION OF AFFORDABLE AND WORKFORCE HOUSING. CONTINUE TO ACTIVELY PARTAKE IN THE REGIONAL AFFORDABLE HOUSING INITIATIVE TO COLLABORATE AND STRENGTHEN OUR PARTNERSHIPS WITH OUR NEIGHBORING COUNTIES.

**Project Financials:**

**Budget Expended:** 1%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
ATTAINABLE HOUSING	23,336	500,000	500,000	500,000	500,000	500,000	4,000,000



# CIP Project Detail

**Project Title:** FEDERAL EECBG GRANT

**Project Number:** 02418003

**Element:** 56 HUMAN SERVICES      **Fund:** 11930 RESOURCE MANAGEMENT GRANTS

**Department:** 18 RESOURCE MANAGEMENT DEPT      **Program:** 18 RM GRANTS

**Sales Tax Referendum:** N/A      **BU Type:** 25 GRANTS

**Project Description:**  
 REVIEW AND PRE-ACQUISITION COSTS RELTATED TO THE RECORDS CENTER BUILDING

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
FEDERAL EECBG GRANT		287,440					287,440



# CIP Project Detail

**Project Title:** CDBG GRANT 23-24

**Project Number:** 06652324

**Element:** 56 HUMAN SERVICES **Fund:** 11901 COMMUNITY DEVELOPEMEN BLK GRANT

**Department:** 06 COMMUNITY SERVICES DEPT **Program:** 06 COMMUNITY DEVELOPMENT

**Sales Tax Referendum:** N/A **BU Type:** 25 GRANTS

**Project Description:**  
CDBG GRANT 23-24

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
CDBG GRANT 23-24		2,176,335					2,176,335

# CIP Project Detail

**Project Title:** HOME PROGRAM 23-24

**Project Number:** 06662324

**Element:** 56 HUMAN SERVICES **Fund:** 11902 HOME PROGRAM GRANT

**Department:** 06 COMMUNITY SERVICES DEPT **Program:** 06 HOME GRANTS

**Sales Tax Referendum:** N/A **BU Type:** 25 GRANTS

**Project Description:**  
HOME PROGRAM 23-24

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
HOME PROGRAM 23-24		987,771					987,771





# CIP Project Detail

**Project Title:** EMERGENCY SHELTER GRANT 23-24

**Project Number:** 06682324

**Element:** 56 HUMAN SERVICES **Fund:** 11904 EMERGENCY SHELTER GRANTS

**Department:** 06 COMMUNITY SERVICES DEPT **Program:** 06 EMERGENCY SHELTER GRANTS

**Sales Tax Referendum:** N/A **BU Type:** 25 GRANTS

**Project Description:**  
EMERGENCY SHELTER GRANT 23-24

**Project Financials:** **Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
EMERGENCY SHELTER GRANT 23-24		190,975					190,975



# CIP Project Detail

**Project Title:** LIBRARY BOOKS

**Project Number:** 00006912

**Element:** 57 CULTURE/RECREATION

**Fund:** 00100 GENERAL FUND

**Department:** 04 PARKS & REC DEPT

**Program:** 04 LIBRARY SVCS

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ANNUAL ALLOCATION TO REPLACE LIBRARY BOOKS AT ALL COUNTYWIDE BRANCHES. COSTS OF INFLATION OF 5% PER YEAR MAY REQUIRE THIS BUDGET TO INCREASE IN ORDER TO MAINTAIN SERVICE LEVELS. INCLUDES BOTH PRINT AND NON-PRINT RESOURCES.

**Project Financials:**

**Budget Expended: 52%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LIBRARY BOOKS	6,190,385	950,000	950,000	950,000	950,000	950,000	11,945,879



# CIP Project Detail

**Project Title:** LIBRARY BOOKS

**Project Number:** 00006913

**Element:** 57 CULTURE/RECREATION

**Fund:** 12804 LIBRARY-IMPACT FEE

**Department:** 04 PARKS & REC DEPT

**Program:** 04 LIBRARY SVCS

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

ANNUAL ALLOCATION TO REPLACE LIBRARY BOOKS AT ALL COUNTYWIDE BRANCHES. COSTS OF INFLATION OF 5% PER YEAR MAY REQUIRE THIS BUDGET TO INCREASE IN ORDER TO MAINTAIN SERVICE LEVELS. INCLUDES BOTH PRINT AND NON-PRINT RESOURCES.

**Project Financials:**

**Budget Expended: 60%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LIBRARY BOOKS	1,070,485	350,000					1,779,143



# CIP Project Detail

**Project Title:** LEISURE PLANNED WORK 00100

**Project Number:** 00007083

**Element:** 57 CULTURE/RECREATION

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES  
PROJECTS

**Project Description:**

ONGOING PRO-ACTIVE MAINTENANCE FUNDING, MANAGED BY THE INTERNAL FACILITIES MANAGEMENT DIVISION, FOR THE BENEFIT OF COUNTY DEPARTMENTS.

**Project Financials:**

**Budget Expended: 64%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
LEISURE PLANNED WORK 00100	1,943,033	100,000					3,054,930



# CIP Project Detail

**Project Title:** TRAIL EDGE RESTORATION

**Project Number:** 02304003

**Element:** 57 CULTURE/RECREATION

**Fund:** 00100 GENERAL FUND

**Department:** 04 PARKS & REC DEPT

**Program:** 04 GREENWAYS & NATURAL LANDS

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

TRAIL EDGE RESTORATION - THIS IS TO RESTORE THE EDGE OF THE TRAIL FROM THE UNSAFE DROP OFF. TO RESTORE THE TRAIL EDGE FOR EROSION AND DROP OFF REDUCTION. PHASE I WAS THE SEMINOLE WEKIVA TRAIL AND PHASE II WILL BE THE CROSS SEMINOLE TRAIL.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
TRAIL EDGE RESTORATION		185,000					328,750



# CIP Project Detail

**Project Title:** NORTH LIBRARY ROOF REPLACEMENT

**Project Number:** 02404025

**Element:** 57 CULTURE/RECREATION

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

NORTH BRANCH LIBRARY-REPLACE ROOF AND GUTTERS-ROOF AND GUTTERS ARE DAMAGED AND BEYOND LIFE EXPECTANCY. ROOF AND GUTTERS ALLOWED WATER INTRUSION DURING RECENT STORMS CAUSING DAMAGE. ACTUAL QUOTE. 5 A METAL ROOF WAS INSTALLED IN 1987 AND BASED ON A USEFUL LIFE EXPECTANCY OF 30 YEARS, SHOULD HAVE BEEN REPLACED IN 2017. A SURVEY COMPLETED ON 12/8/22, BY KMA, CONCLUDED THAT THERE HAD BEEN OBVIOUS LEAKS, CONTINING REPAIRS WILL NEED TO BE MADE OVER THE NEXT FEW YEARS AND REPLACEMENT SHOULD BE CONSIDERED WITHIN THE NEXT 3-5 YEARS. 14,998 SQFT

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
NORTH LIBRARY ROOF REPLACEM		421,181					421,181



# CIP Project Detail

**Project Title:** WEST LIBRARY ROOF REPLACEMENT

**Project Number:** 02404027

**Element:** 57 CULTURE/RECREATION

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

WEST BRANCH LIBRARY-REPLACE ROOF AND GUTTERS-ROOF AND GUTTERS ARE DAMAGED AND BEYOND LIFE EXPECTANCY. ROOF AND GUTTERS ALLOWED WATER INTRUSION DURING RECENT STORMS CAUSING DAMAGE. ACTUAL QUOTE. 5 A METAL ROOF WAS INSTALLED IN 1987 AND BASED ON A USEFUL LIFE EXPECTANCY OF 30 YEARS, SHOULD HAVE BEEN REPLACED IN 2017. A SURVEY COMPLETED ON 12/8/22, BY KMA, CONCLUDED THAT THERE HAD BEEN OBVIOUS LEAKS, CONTINING REPAIRS WILL NEED TO BE MADE OVER THE NEXT FEW YEARS AND REPLACEMENT SHOULD BE CONSIDERED WITHIN THE NEXT 3-5 YEARS.13,607 SQFT

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WEST LIBRARY ROOF REPLACEME		428,671					428,671



# CIP Project Detail

**Project Title:** GENEVA WIDERNES ROOF REPLACEM

**Project Number:** 02404038

**Element:** 57 CULTURE/RECREATION

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 FACILITIES MGT

**Sales Tax Referendum:** N/A

**BU Type:** 24 FACILITIES PROJECTS

**Project Description:**

GENEVA WILDERNESS BUILDING-REPLACE FAILED ROOF AND COMPLETE WALLBOARD PROJECT-ROOF HAS FAILED AND IS BEYOND LIFE EXPECTANCY. WALLS WERE UNDERFUNDED DURING FY22/23 BASED ON RECENT QUOTE RECEIVED. ROOF WAS INSTALLED IN 1989 AND BASED ON A USEFUL LIFE EXPECTANCY OF 30 YEARS SHOULD HAVE BEEN REPLACED IN 2019. 814 SQFT 4

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
GENEVA WIDERNES ROOF REPLA		130,245					130,245





# CIP Project Detail

**Project Title:** SPORTS COMPLEX TEMP FENCE REP

**Project Number:** 02404047

**Element:** 57 CULTURE/RECREATION

**Fund:** 00108 FACILITIES MAINTENANCE FUND

**Department:** 04 PARKS & REC DEPT

**Program:** 04 PARKS & RECREATION

**Sales Tax Referendum:** N/A

**BU Type:** 22 EQUIPMENT,  
OTHER

**Project Description:**

SPORTAFENCE (CURRENT TEMP FENCE REPLACEMENT OPTION. REQUEST WOULD REPLACE CURRENT TEMP FENCING SYSTEM. ABLE TO ROLL OUT 80 FT. SECTIONS AT A TIME WHICH REDUCE CURRENT MANPOWER NEEDED WITH SMALLER SECTION. PLAN WOULD BE TO PURCHASE 3 FENCES A YEAR FOR TWO CONSECUTIVE YEARS. IN FY 21/22 REPLACED 2 AND 1 IN FY 22/23. THE SPORTAFENCE WILL ALLOW FOR ONLY 2 STAFF TO BE ABLE TO SETUP AND TEAR DOWN THE FENCING RATHER THAN SIX STAFF. THIS FENCE WILL NOT BLOW OVER EASILY LIKE THE CURRENT FENCING, WHICH CREATES OT AND STOPPAGE OF PLAY. THE ORIGINAL TEMP FENCE HAS CAUSED A NUMBER OF STAFF INJURIES DUE TO HAVING TO LIFT AND SETUP THE HEAVY PLATES. THIS ALLOWS FOR BETTER PLAYER EXPERIENCE AS WELL SINCE THE FENCING IS MORE DURABLE THAN THE CHEAP ALUMINUM ONES THAT FALL OVER BEING TOUCHED.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SPORTS COMPLEX TEMP FENCE REP		160,000					160,000



# CIP Project Detail

**Project Title:** WEKIVA GOLF IRRIGATION RENO P2

**Project Number:** 02404054

**Element:** 57 CULTURE/RECREATION **Fund:** 40301 WEKIVA GOLF COURSE FUND

**Department:** 04 PARKS & REC DEPT **Program:** 04 PARKS & RECREATION

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

REPLACE IRRIGATION SYSTEM DUE TO END OF LIFE. ABANDON CURRENT SYSTEM AND REPLACE ALL PIPING, SPRINKLER HEADS, CONTROLLERS, ELECTRONICS, PUMPS AND MISC. ITEMS. ENSURE COMPLETE COVERAGE OF THE NECESSARY AREAS OF THE COURSE. THE CURRENT SYSTEM IS OVER 50 YEARS OLD AND CRUMBLING UNDERNEATH THE GROUND. THE SYSTEM CANNOT PROVIDE PROPER WATERING TO THE COURSE SO LARGE AREAS OF THE COURSE ARE NOT ABLE TO GROW GRASS AND WEEDS THEN GROW AND TAKE OVER THE BERMUDA TURF. WITHOUT THIS REPLACEMENT THE SYSTEM WILL CONTINUE TO BREAK ON A WEEKLY BASIS AND PREVENT THE COURSE FROM CONTINUING TO BE PROFITABLE AND ATTRACT PLAYERS. THE CONSULTANT IS CONDUCTING A STUDY TO OFFER OPTIONS ON REPLACEMENT. FY 22/23 ADOPTED CIP INCLUDED JUST UNDER \$1M.

**Project Financials:**

**Budget Expended: 0%**

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
WEKIVA GOLF IRRIGATION RENO P2		2,000,000					2,000,000



# CIP Project Detail

**Project Title:** SHELTER PLUS CARE

**Project Number:** 00276961

**Element:** 60 COURT ADMINISTRATION

**Fund:** 11919 COMMUNITY SVC GRANTS

**Department:** 06 COMMUNITY SERVICES DEPT

**Program:** 06 HOME GRANTS

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

PROVIDES RENTAL ASSISTANCE AND PERMANENT HOUSING CHOICES FOR RESIDENTS IN NEED

**Project Financials:**

**Budget Expended:** 73%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
SHELTER PLUS CARE	3,717,506	671,759					5,061,024

# CIP Project Detail

**Project Title:** DOJ ADC ENHANCEMENT 23-27

**Project Number:** 01785700

**Element:** 60 COURT ADMINISTRATION

**Fund:** 11930 RESOURCE MANAGEMENT GRANTS

**Department:** 18 RESOURCE MANAGEMENT DEPT

**Program:** 18 RM GRANTS

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

DOJ ADC ENHANCEMENT 23-27

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
DOJ ADC ENHANCEMENT 23-27		999,986					999,986



# CIP Project Detail

**Project Title:** DOJ MENTAL HEALTH COURT 23-26

**Project Number:** 01785701

**Element:** 60 COURT ADMINISTRATION

**Fund:** 11930 RESOURCE MANAGEMENT GRANTS

**Department:** 18 RESOURCE MANAGEMENT DEPT

**Program:** 18 RM GRANTS

**Sales Tax Referendum:** N/A

**BU Type:** 25 GRANTS

**Project Description:**

DOJ MENTAL HEALTH COURT 23-26

**Project Financials:**

**Budget Expended:** 0%

Project	LTD Actuals	FY24 Adopted Budget	FY25 Funding	FY26 Funding	FY27 Funding	FY28 Funding	Total Project Cost
DOJ MENTAL HEALTH COURT 23-26		550,000					550,000

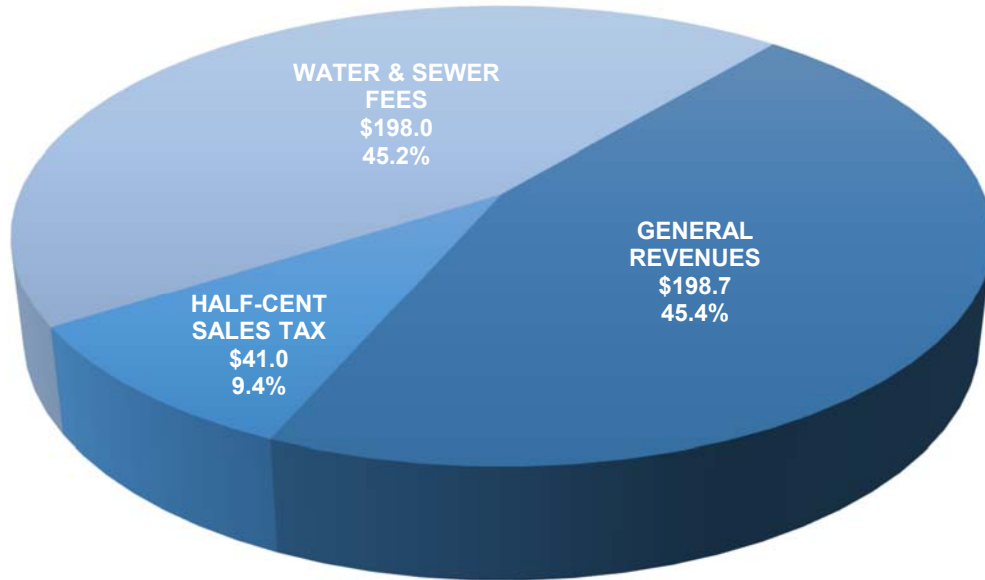


# SUMMARY OF OUTSTANDING DEBT

## TOTAL OUTSTANDING DEBT

**\$437.7 MILLION**

(Amounts in Millions)



As of October 1, 2023, Seminole County has a total of \$437.7 million of outstanding debt, including bonds and bank loans, which is manageable within existing revenues. Our annual debt services have minimal effect on current operations. The outstanding debt is secured by multiple revenue sources. The majority of outstanding debt is secured by revenues from the Water and Sewer System. The following are revenue pledges for County debt outstanding:

**General Revenues:** General revenues are non-ad valorem revenues. The County has a covenant to budget and appropriate non-ad valorem revenues to secure the Series 2014 Special Obligation Bonds, and Series 2021 Capital Improvement Revenue Bonds which refunded Series 2013A and 2013B Capital Improvement Revenue Bonds in February 2021.

**Sales Tax:** The State levies a 6 percent sales tax of which a portion of net proceeds is transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for distributions by the Department of Revenue pursuant to Section 218.61 of the Florida Statutes. The County's Sales Tax Bonds are secured by half-cent sales tax revenue.

**Water and Sewer Revenues:** The County owns and operates a combined water and wastewater treatment system, associated distribution, collection and effluent disposal facilities. The County's Water and Sewer Bonds are secured by a pledge of net revenues derived from the ownership and operation of the system and connection fees.

### Legal Debt Limits

The Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to the issuance of debt.

# SUMMARY OF OUTSTANDING DEBT

## Capital Improvement Bonds (Bank Loans)

The \$10,000,000 and \$8,140,000 Capital Improvement Revenue Bonds, Series 2013A and 2013B (respectively) were issued to refund the \$20,125,000 Capital Improvement Revenue Bonds, Series 2010. The Series 2010 Bonds were issued to refund the \$24,060,000 Sales Tax Revenue Refunding Bonds, Series 1998. The Series 2013A and 2013B Bonds are secured by general revenues.

The \$22,000,000 Capital Improvement Revenue Bond, Series 2012 was issued to provide financing for the Public Safety Communications P25 Radio Tower Rebuild Projects. The Series 2012 Bond is secured by County Shared Revenues (Guaranteed Entitlement Funds).

The \$19,674,000 Capital Improvement Revenue Bond, Series 2021 was issued to refund the 2013A and 2013B Bonds secured by general revenues and the 2012 Capital Improvement Revenue Bond which was secured by County Shared Revenues.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
<b>FY24</b>	3,019,000.00	127,298.40	3,146,298.40	10,788,000
<b>FY25</b>	3,052,000.00	91,674.20	3,143,674.20	7,769,000
<b>FY26</b>	3,087,000.00	55,660.60	3,142,660.60	4,717,000
<b>FY27</b>	1,630,000.00	19,234.00	1,649,234.00	1,630,000
<b>Grand Total</b>	<b>10,788,000.00</b>	<b>293,867.20</b>	<b>11,081,867.20</b>	



# SUMMARY OF OUTSTANDING DEBT

## Special Obligation Bonds

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued to finance a portion of the costs of the acquisition, construction, equipping and installation of certain capital improvements including, without limitation, a new County Sports Complex and renovations to Soldiers Creek Park. The Series 2014 Bonds are secured by general revenues.

The \$165,175,000 Special Obligation Revenue Bonds, Series 2022 were issued to repay in full the County's outstanding Capital Improvement Bond Anticipation Note, Series 2020, the proceeds of which were used to provide interim financing for the acquisition, construction, equipping and installation of the County's Five Points Development Project; finance the costs of the Project and pay costs of issuance of the Series 2022 bonds.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
FY24	715,000.00	9,262,825.00	9,977,825.00	187,895,000
FY25	745,000.00	9,234,225.00	9,979,225.00	187,180,000
FY26	775,000.00	9,204,425.00	9,979,425.00	186,435,000
FY27	805,000.00	9,173,425.00	9,978,425.00	185,660,000
FY28	830,000.00	9,147,262.50	9,977,262.50	184,855,000
FY29	860,000.00	9,119,250.00	9,979,250.00	184,025,000
FY30	890,000.00	9,089,150.00	9,979,150.00	183,165,000
FY31	920,000.00	9,056,887.50	9,976,887.50	182,275,000
FY32	5,525,000.00	9,023,537.50	14,548,537.50	181,355,000
FY33	5,785,000.00	8,759,225.00	14,544,225.00	175,830,000
FY34	6,090,000.00	8,457,987.50	14,547,987.50	170,045,000
FY35	6,410,000.00	8,140,862.50	14,550,862.50	163,955,000
FY36	6,730,000.00	7,817,125.00	14,547,125.00	157,545,000
FY37	7,070,000.00	7,477,100.00	14,547,100.00	150,815,000
FY38	7,425,000.00	7,119,737.50	14,544,737.50	143,745,000
FY39	7,805,000.00	6,744,250.00	14,549,250.00	136,320,000
FY40	8,195,000.00	6,349,450.00	14,544,450.00	128,515,000
FY41	8,575,000.00	5,967,743.76	14,542,743.76	120,320,000
FY42	8,995,000.00	5,550,325.00	14,545,325.00	111,745,000
FY43	9,435,000.00	5,112,387.50	14,547,387.50	102,750,000
FY44	9,895,000.00	4,652,931.26	14,547,931.26	93,315,000
FY45	8,735,000.00	4,171,000.00	12,906,000.00	83,420,000
FY46	9,175,000.00	3,734,250.00	12,909,250.00	74,685,000
FY47	9,630,000.00	3,275,500.00	12,905,500.00	65,510,000
FY48	10,115,000.00	2,794,000.00	12,909,000.00	55,880,000
FY49	10,620,000.00	2,288,250.00	12,908,250.00	45,765,000
FY50	11,150,000.00	1,757,250.00	12,907,250.00	35,145,000
FY51	11,705,000.00	1,199,750.00	12,904,750.00	23,995,000
FY52	12,290,000.00	614,500.00	12,904,500.00	12,290,000
<b>Grand Total</b>	<b>187,895,000.00</b>	<b>184,294,612.52</b>	<b>372,189,612.52</b>	

# SUMMARY OF OUTSTANDING DEBT

## Sales Tax Bonds

The \$29,810,000 Sales Tax Revenue Refunding Bond, Series 2015 (*bank loan*) was issued to refund the outstanding Sales Tax Revenue Bonds, Series 2005A. The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued to finance the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The Sales Tax Bonds are secured by half-cent sales tax revenue.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
<b>FY24</b>	3,385,000.00	1,593,312.50	4,978,312.50	40,990,000
<b>FY25</b>	3,530,000.00	1,449,562.50	4,979,562.50	37,605,000
<b>FY26</b>	3,670,000.00	1,299,300.00	4,969,300.00	34,075,000
<b>FY27</b>	5,645,000.00	1,142,237.50	6,787,237.50	30,405,000
<b>FY28</b>	5,855,000.00	932,225.00	6,787,225.00	24,760,000
<b>FY29</b>	6,075,000.00	713,387.50	6,788,387.50	18,905,000
<b>FY30</b>	6,295,000.00	485,337.50	6,780,337.50	12,830,000
<b>FY31</b>	6,535,000.00	247,800.00	6,782,800.00	6,535,000
<b>Grand Total</b>	<b>40,990,000.00</b>	<b>7,863,162.50</b>	<b>48,853,162.50</b>	

# SUMMARY OF OUTSTANDING DEBT

## Water and Sewer Bonds

The \$149,270,000 Water and Sewer Revenue Refunding Bonds, Series 2015A were issued to advance refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2006; and the \$32,025,000 Water and Sewer Revenue Refunding Bonds, Series 2015B were issued to refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2005. The \$5,255,000 Water and Sewer Revenue Bonds, Series 2010A and \$70,705,000 Water and Sewer Revenue Bonds, Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy) were issued to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system.

The \$62,105,000 Water and Sewer Revenue Refunding Bonds, Series 2019 were issued to refund the outstanding Water and Sewer Revenue Bonds, Series 2010B.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
<b>FY24</b>	8,235,000.00	8,271,675.00	16,506,675.00	198,010,000
<b>FY25</b>	8,635,000.00	7,864,800.00	16,499,800.00	189,775,000
<b>FY26</b>	9,065,000.00	7,437,050.00	16,502,050.00	181,140,000
<b>FY27</b>	9,555,000.00	6,988,000.00	16,543,000.00	172,075,000
<b>FY28</b>	10,030,000.00	6,515,000.00	16,545,000.00	162,520,000
<b>FY29</b>	10,435,000.00	6,108,850.00	16,543,850.00	152,490,000
<b>FY30</b>	10,855,000.00	5,686,200.00	16,541,200.00	142,055,000
<b>FY31</b>	11,295,000.00	5,246,550.00	16,541,550.00	131,200,000
<b>FY32</b>	11,755,000.00	4,789,050.00	16,544,050.00	119,905,000
<b>FY33</b>	12,230,000.00	4,312,800.00	16,542,800.00	108,150,000
<b>FY34</b>	12,715,000.00	3,823,600.00	16,538,600.00	95,920,000
<b>FY35</b>	13,215,000.00	3,321,500.00	16,536,500.00	83,205,000
<b>FY36</b>	13,740,000.00	2,799,600.00	16,539,600.00	69,990,000
<b>FY37</b>	13,270,000.00	2,250,000.00	15,520,000.00	56,250,000
<b>FY38</b>	13,785,000.00	1,719,200.00	15,504,200.00	42,980,000
<b>FY39</b>	14,320,000.00	1,167,800.00	15,487,800.00	29,195,000
<b>FY40</b>	14,875,000.00	595,000.00	15,470,000.00	14,875,000
<b>Grand Total</b>	<b>198,010,000.00</b>	<b>78,896,675.00</b>	<b>276,906,675.00</b>	

(1) Gross of Build America Bonds (BABs) Subsidy

# TOTAL COUNTY DEBT OUTSTANDING

ISSUE AND PURPOSE	FUND	OUTSTANDING PRINCIPAL 10/1/2023	FY24 PRINCIPAL PAYMENT	FY24 INTEREST PAYMENT	OUTSTANDING PRINCIPAL 09/30/2024
<b><i>SPECIAL OBLIGATION / REVENUE DEBT</i></b>					
2005B SALES TAX REVENUE REFUNDING BOND ENDS 2031	22500	\$20,675,000	\$2,150,000	\$1,085,438	\$18,525,000
2014 SPECIAL OBLIGATION BONDS ENDS 2044	21235	\$22,720,000	\$715,000	\$922,850	\$22,005,000
2015 SALES TAX REVENUE REFUNDING BOND ENDS 2031 - BANK LOAN	22500	\$20,315,000	\$1,235,000	\$507,875	\$19,080,000
2021 CAPITAL IMP REV BOND ENDS 2027 - BANK LOAN	22600	\$10,788,000	\$3,019,000	\$127,298	\$7,769,000
2022 SPEC OB BOND FIVE PTS DEV ENDS 2052	21250	\$165,175,000	\$0	\$8,339,975	\$165,175,000
<b>SPECIAL OBLIGATION / REVENUE DEBT Total</b>		<b>\$239,673,000</b>	<b>\$7,119,000</b>	<b>\$10,983,436</b>	<b>\$232,554,000</b>
<b><i>ENTERPRISE DEBT</i></b>					
2010A WATER & SEWER REVENUE BONDS ENDS 2026	40100	\$1,210,000	\$390,000	\$47,425	\$820,000
2015A WATER & SEWER REFUNDING BONDS ENDS 2036	40100	\$134,695,000	\$7,845,000	\$5,725,850	\$126,850,000
2019 WATER & SEWER REFUNDING BONDS ENDS 2040	40100	\$62,105,000	\$0	\$2,498,400	\$62,105,000
<b>ENTERPRISE DEBT Total</b>		<b>\$198,010,000</b>	<b>\$8,235,000</b>	<b>\$8,271,675</b>	<b>\$189,775,000</b>
<b>TOTAL BONDED DEBT</b>		<b>\$437,683,000</b>	<b>\$15,354,000</b>	<b>\$19,255,111</b>	<b>\$422,329,000</b>

# PLEGGED REVENUE COVERAGE

(Amounts Expressed in Thousands)

FISCAL YEAR	(MILLION GALLONS)			CHARGES FOR SERVICES AND OTHER	LESS: OPERATING EXPENSES	NET AVAILABLE REVENUE	TOTAL CONNECTION FEE	NET AVAILABLE REVENUE AND CONNECTION FEES	DEBT SERVICE		COVERAGE NET AVAILABLE	COVERAGE NET AVAIL REV & CONNECTION FEES
	WATER	SEWER	RECLAIMED						PRINCIPAL	INTEREST		
FY24 ADOPTED	5,508	3,828	1,394	72,595	44,668	27,927	3,325	31,252	8,235	8,272	1.53	1.78
FY23 ADOPTED	5,454	3,756	1,460	70,235	47,262	22,973	4,045	27,018	7,840	8,659	1.39	1.64
FY22 ACTUALS*	5,497	3,820	1,392	66,040	33,939	32,101	3,151	35,252	6,895	8,999	2.02	2.23
FY21 ACTUALS*	5,444	3,732	1,490	64,891	32,515	32,376	3,140	35,516	6,570	9,322	2.04	2.23
FY20 ACTUALS*	5,482	1,531	3,720	65,700	32,733	32,967	4,490	37,457	6,260	14,280	1.60 <sup>1</sup>	1.82 <sup>1</sup>
FY19 ACTUALS*	5,400	1,798	3,689	64,081	28,795	35,286	5,065	40,351	5,820	11,969	1.98	2.27
FY18 ACTUALS*	5,372	1,718	3,745	60,031	27,523	32,508	2,251	34,759	5,550	12,240	1.83	1.95
FY17 ACTUALS*	5,824	1,800	3,961	59,821	28,103	31,718	4,524	36,242	5,285	12,499	1.78	2.04
FY16 ACTUALS*	5,683	1,569	3,912	55,804	25,732	30,072	2,465	32,537	5,190	12,750	1.68	1.81
FY15 ACTUALS*	5,572	1,405	3,912	53,966	23,201	30,765	2,243	33,008	5,340	13,980	1.59	1.71
FY14 ACTUALS*	5,521	1,296	3,863	51,087	23,901	27,186	3,257	30,443	5,060	14,645	1.38	1.54
FY13 ACTUALS*	5,649	1,288	3,940	48,905	22,691	26,214	2,522	28,736	4,800	14,910	1.33	1.46
FY12 ACTUALS*	5,965	1,452	4,175	50,444	21,971	28,473	1,247	29,720	4,550	15,154	1.45	1.51

\* Actuals are based on the Seminole County 2022 Annual Comprehensive Financial Report with the information available at the time the FY 2023/24 Adopted Book was composed. Details regarding the County's outstanding debt can be found in the notes to the financial statements. Charges for services and other includes investment earnings not connection fees. Operating expenses do not include interest or depreciation.

<sup>1</sup>The Debt Service Coverage ratio decreased in fiscal year 2020 due to a payment of \$4,133,399 for debt services associated with the refunding of the Water and Sewer Revenue Bonds, Series 2010B. On October 1, 2019, the County issued its Water and Sewer Revenue Refunding Bonds, Series 2019, the proceeds of which were used to defease the Series 2010B Bonds. As part of the refunding transaction, the County remitted \$4,113,399 to the Escrow Agent to reduce the outstanding principal of the Series 2010B Bonds.

DEBT COVERAGE CALCULATION		
(Amounts Expressed in Thousands)		FY22 ACTUALS
Total Charges for Service		66,040
Total Operating Expenses		33,939
Net Revenue		32,101
Annual Debt Service (2022)		15,894
<b>Coverage Test 1 - 110% Required</b>		<b>202%</b>
Add: Water and Wastewater Connection Fee Reven		3,151
Net Revenue with Connection Fee Revenues		35,252
Annual Debt Service (2022)		15,894
<b>Coverage Test 2 - 125% Required</b>		<b>222%</b>

The table above shows the debt coverage calculations based upon the net revenues and bond payments for the FY22. The net revenues met test No. 1 (the 110 percent requirement for Net Revenue coverage of the amortization costs) with a coverage of 202 percent and rate test No. 2 (the 125 percent requirement for the Net Revenue plus Connection Fees coverage) with a coverage of 222 percent. These levels of coverage reflect sound financial performance, management of the debt burden, and above average operating margins.

# ASSIGNED UNDERLYING RATINGS

The following are Seminole County’s assigned ratings for bonds outstanding, excluding bank loans. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody’s <sup>(1)</sup>	S&P
September 2022	Issuer Rating <sup>(2)</sup>	Aa1	AA+
September 2022	Special Obligation Bonds	Aa1	AA+
August 2019	Water and Sewer Bonds <sup>(3)</sup>	Aa2	AA+
April 2015	Water and Sewer Bonds <sup>(4)</sup>	Aa2	AA
February 2014	Special Obligation Bonds <sup>(5)</sup>	Aa2	AA-
January 2006	Sales Tax Revenue Bonds <sup>(6)</sup>	Aa2	AA

(1) Moody’s Global Scale Rating, May 7, 2010.

(2) Rating re-affirmed by Moody’s November 2022 and upgraded by Standard & Poor’s September 2022.

(3) Rating re-affirmed by Moody’s and upgraded by Standard & Poor’s August 2019.

(4) Rating re-affirmed by Moody’s and upgraded by Standard & Poor’s April 2015.

(5) Rating re-affirmed by Moody’s and by Standard & Poor’s February 2014.

(6) Standard and Poor’s upgrade September 2006.

## Rating Definitions

An underlying rating is a published assessment of a particular debt issue’s credit quality absent credit enhancement.

Moody’s rates bond issues from “Aaa” to “C”. Bonds which are rated “Aaa” are judged to be of the highest quality, with minimal credit risk. Moody’s applies numerical modifiers 1, 2, and 3 in each rating classification from “Aa” through “Caa”. The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

Standard & Poor’s rates bond issues from “AAA” to “D”. Bonds which are rated “AAA” are considered to have extremely strong financial security characteristics. Standard and Poor’s applies modifiers of plus (+) or minus (-) signs following ratings from “AA” to “CCC”, which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody’s	S&P
Prime Maximum Quality	Aaa	AAA
	Aa1	AA+
High Grade – High Quality	Aa2	AA
	Aa3	AA-
	A1	A+
Upper Medium Grade	A2	A
	A3	A-
	Baa1	BBB+
Lower Medium Grade	Baa2	BBB
	Baa3	BBB-

(1) Beginning in April 2010, Moody’s recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody’s-rated universe. Upon recalibration Moody’s will maintain a single global scale rating system. (Source: Moody’s Rating Report – Recalibration of Moody’s U.S. Municipal Ratings to its Global Rating Scale, March 2010)

# ADMINISTRATION

- BOARD OF COUNTY COMMISSIONERS
- COUNTY ATTORNEY
- COUNTY MANAGER
- ECONOMIC DEVELOPMENT
- EMPLOYEE BENEFITS
- OFFICE OF COMMUNICATIONS
- OFFICE OF HUMAN RESOURCES
- OFFICE OF MANAGEMENT & BUDGET
- OFFICE OF STRATEGIC INITIATIVES
- TOURISM

# ADMINISTRATION

## DEPARTMENT MESSAGE

County Administration consists of the areas of government that provide leadership and formulate policies that fulfill County government's responsibilities as identified in the County Charter, Florida Statutes, and the State Constitution, for the ultimate purpose of providing quality services to the citizens of Seminole County.

The Administration Department provides services from the Board of County Commissioners, County Attorney's Office, County Manager's Office, Office of Human Resources, Office of Management and Budget, and the Office of Strategic Initiatives.



# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
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## ADMINISTRATION

*PROVIDE EFFECTIVE INFORMATION TO THE CITIZENS, BOARD OF COUNTY COMMISSIONERS, COUNTY STAFF, AND THE GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA).*

Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.

GFOA Distinguished Budget Presentation Award (1 = achieved)	1	1	1	1	1	1
Develop and adopt the County's annual budget prior to October 1st of the preceding year (1 = achieved)	1	1	1	1	1	1

### *TO ENSURE ALL RESIDENTS HAVE FAIR ACCESS AND RESOURCES TO JOB OPPORTUNITIES*

Eliminate as many County job vacancies as possible and/or provide job opportunities to unemployed residents through provision of relevant workforce programs and scholarship/training options to residents

Number of residents provided scholarships and placed in training programs						50
Number of residents completing training funded by County						20
Number of County vacancies filled by workforce programs provided through County funding						5

### *TO STRENGTHEN REGIONAL COLLABORATION BETWEEN THE COUNTY AND REGIONAL PARTNERS TO SHARE FINANCIAL AND OTHER RESOURCES EFFICIENTLY*

Leverage County funding and resources to support municipalities and/or other regional partners for the support of residents and other local constituents

Number of residents and/or other constituents (i.e. businesses, employees of the County, employees of Constitutional Offices) impacted by leveraged County resources						500
Amount of funding or other in-kind resources leveraged from County to municipality, educational institution or other partners in the region						1,500,000

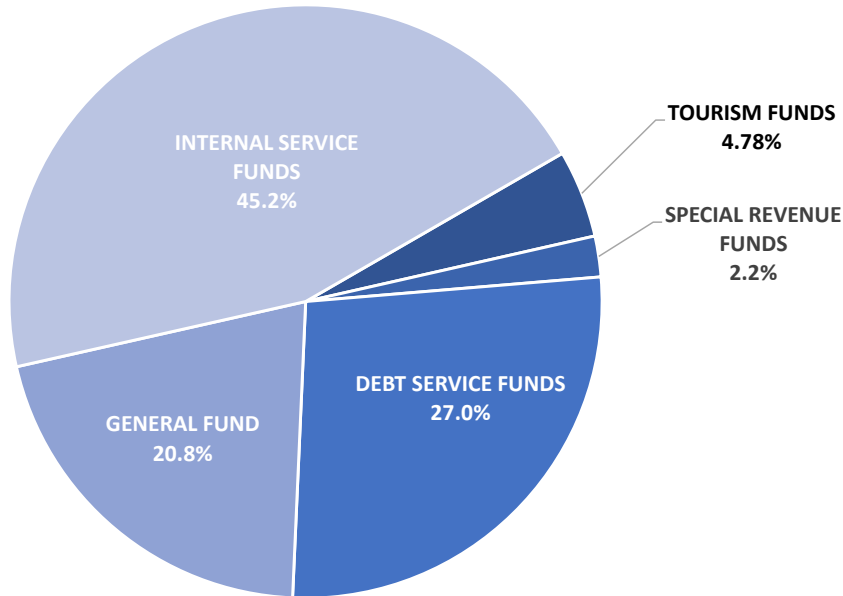
### *ENSURE THERE IS NO DIGITAL DIVIDE ACROSS ALL COUNTY RESIDENTS*

Provide digital literacy courses and skills to all residents, eliminating digital divide issues in our community

Number of digital literacy courses offered and funded by County and/or partners						5
Number of residents who acquired digital skills as a result of County-offered digital literacy programs						40

# ADMINISTRATION

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
BOCC COMMISSIONERS	1,261,702	1,440,250	1,455,518	15,268	1.1%
BUDGET & MGT OFFICE	13,485,763	17,344,531	23,126,754	5,782,223	33.3%
COMMUNICATIONS OFFICE	847,004	874,384	1,142,298	267,914	30.6%
COUNTY ATTORNEY	2,026,974	2,399,142	2,631,702	232,560	9.7%
COUNTY MANAGER	1,300,952	1,791,829	1,540,436	(251,393)	-14.0%
ECONOMIC DEVELOPMENT	1,756,556	1,963,888	1,494,293	(469,595)	-23.9%
HR EMPLOYEE BENEFITS	24,466,896	29,782,526	30,286,990	504,464	1.7%
HUMAN RESOURCES OFFICE	1,076,481	1,223,691	1,316,980	93,289	7.6%
STRATEGIC INITIATIVE OFFICE	499,642	595,521	642,739	47,219	7.9%
TOURISM	2,601,378	3,004,029	3,185,388	181,360	6.0%
<b>BASE BUDGETS Total</b>	<b>49,323,348</b>	<b>60,419,790</b>	<b>66,823,098</b>	<b>6,403,308</b>	<b>10.6%</b>
<b>FLEET</b>	-	52,000	-	(52,000)	-100.0%
<b>TECHNOLOGY</b>	-	-	-	-	
<b>FACILITIES PROJECTS</b>	-	50,000	-	(50,000)	-100.0%
<b>GRANTS</b>	6,670	25,000	-	(25,000)	-100.0%
<b>EQUIPMENT, OTHER</b>	472,117	375,000	210,000	(165,000)	-44.0%
<b>Grand Total</b>	<b>49,802,134</b>	<b>60,921,790</b>	<b>67,033,098</b>	<b>6,111,308</b>	<b>10.0%</b>

# ADMINISTRATION

## BOARD OF COUNTY COMMISSIONERS PROGRAM MESSAGE

The Board of County Commissioners is comprised of five members serving staggered terms of four years. Each Commissioner represents one of the five County Commission districts, and the Commissioners are elected countywide. The Commission elects the Board Chair annually each November.

The Chair presides over County Commission meetings and work sessions, executes legal documents, and appoints Commissioners to various boards and committees. The Chair is the official representative of the Board and retains a vote on all items.

The Board is the legislative Branch of County government; individual Commissioners serve as both legislative officers and fiscal representatives. The Board is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. Acting in good faith and within their statutory authority, the Commissioners have wide discretion.

The Board takes official action through creation of policies, ordinances, and resolutions at advertised public hearings, public meetings and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners is responsible for the following:

- Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community
- Communicate with the public to ensure that County policies reflect the interests of the citizens
- Provide information to the public to keep them informed of Seminole County's policies, services, and direction
- Participate in community organizations so that policy decisions are made with as much information as possible

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BOCC COMMISSIONERS</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510110 EXECUTIVE SALARIES	455,794	496,422	512,824	16,402	3.3%
510120 REGULAR SALARIES & WAGES	300,237	325,541	334,617	9,076	2.8%
510210 SOCIAL SECURITY MATCHING	56,077	60,396	64,829	4,434	7.3%
510220 RETIREMENT CONTRIBUTIONS	275,204	303,221	351,239	48,018	15.8%
510230 HEALTH INSURANCE - EMPLOYER	125,200	155,157	149,437	(5,720)	-3.7%
510240 WORKERS COMPENSATION	926	1,263	1,271	8	0.6%
510150 SPECIAL PAY	600	600	1,800	1,200	200.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,214,037</b>	<b>1,342,600</b>	<b>1,416,017</b>	<b>73,417</b>	<b>5.5%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	10,656	28,000	27,000	(1,000)	-3.6%
530490 OTHER CHARGES/OBLIGATIONS	997	500	500	-	0.0%
530510 OFFICE SUPPLIES	803	2,500	2,500	-	0.0%
530520 OPERATING SUPPLIES	23	500	1,500	1,000	200.0%
530540 BOOKS, DUES PUBLICATIONS	9,890	11,150	3,001	(8,149)	-73.1%
530310 PROFESSIONAL SERVICES	23,545	50,000	-	(50,000)	-100.0%
530340 OTHER SERVICES	1,352	-	-	-	
530550 TRAINING	400	5,000	5,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>47,665</b>	<b>97,650</b>	<b>39,501</b>	<b>(58,149)</b>	<b>-59.5%</b>
<b>BOCC COMMISSIONERS Total</b>	<b>1,261,702</b>	<b>1,440,250</b>	<b>1,455,518</b>	<b>15,268</b>	<b>1.1%</b>

# ADMINISTRATION

## COUNTY ATTORNEY PROGRAM MESSAGE

The County Attorney's Office provides legal counsel and representation to the Board of County Commissioners, the County Manager's Office, County Departments and Division heads, county appointed boards and commissions in any suit, action or proceeding filed by or against them. Legal assistance is also provided to other Constitutional Officers when requested.

The office provides legal advice at Board meetings, performs legal research and offers advisory opinions, and respond to requests from the County Manager, Board of County Commissioners and county staff to draft or review contracts, ordinances and other legal documents.

The County Attorney's Office provides the following services:

- Advise all BCC members and County staff on all County legal matters.
- Drafting of legal opinions, ordinances, resolutions, contracts and other legal documents.
- Carry out ethics, public records and sunshine training for the Board of County Commissioners, advisory boards, employees and new employee orientation.
- Carry out and/or monitor all litigation to which the County is a party, while attempting to resolve all disputes through settlement negotiations and mediations.
- Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners and the County Manager's Office.
- Prosecutes and defends all legal actions by and against the County as approved by the Board; provided, however, the County Attorney is authorized and directed to take action on behalf of the County to protect the rights of the County in any legal action pending an appropriate opportunity to request required approval of the board; and
- Selects, employs and directs Assistant County Attorneys and other paralegal and clerical positions as required to properly perform the duties of the office of County Attorney as funded by the budget adopted by the Board.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>COUNTY ATTORNEY</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,425,370	1,602,366	1,675,682	73,317	4.6%
510210 SOCIAL SECURITY MATCHING	97,345	122,581	128,190	5,609	4.6%
510220 RETIREMENT CONTRIBUTIONS	271,727	311,717	361,250	49,532	15.9%
510230 HEALTH INSURANCE - EMPLOYER	166,919	233,118	249,439	16,321	7.0%
510240 WORKERS COMPENSATION	1,579	2,073	1,855	(219)	-10.5%
510150 SPECIAL PAY	2,853	4,500	4,500	-	0.0%
510130 OTHER PERSONAL SERVICES	5,172	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>1,970,964</b>	<b>2,276,355</b>	<b>2,420,915</b>	<b>144,560</b>	<b>6.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	2,200	2,200	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	134	200	200	-	0.0%
530510 OFFICE SUPPLIES	4,122	4,000	9,000	5,000	125.0%
530520 OPERATING SUPPLIES	-	500	500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	44,023	49,183	52,183	3,000	6.1%
530310 PROFESSIONAL SERVICES	874	45,204	102,204	57,000	126.1%
530330 COURT REPORTER SERVICES	-	3,000	3,000	-	0.0%
530420 TRANSPORTATION	94	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	500	500	-	0.0%
530470 PRINTING AND BINDING	6,323	7,200	7,200	-	0.0%
530550 TRAINING	440	6,600	6,600	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	4,000	4,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	23,000	23,000	
<b>OPERATING EXPENDITURES Total</b>	<b>56,010</b>	<b>122,787</b>	<b>210,787</b>	<b>88,000</b>	<b>71.7%</b>
EQUIPMENT, OTHER	51,133	-	-	-	
<b>COUNTY ATTORNEY Total</b>	<b>2,078,106</b>	<b>2,399,142</b>	<b>2,631,702</b>	<b>232,560</b>	<b>9.7%</b>

# ADMINISTRATION

## COUNTY MANAGER PROGRAM MESSAGE

The County Manger is appointed by and serves at the pleasure of the Board of County Commissioners. The County Manager serves as the Chief Executive Officer responsible for administering the County Commission policies and overseeing the day-to-day operations of the County.

The County Manager's Office leads the organization to ensure the efficient and effective delivery of public services throughout Seminole County in accordance with the overall policy of the Board of County Commissioners.

The County Manager and representatives within their office are responsible for the following services:

- Administer and carry out the directives of the Board; enforce orders, ordinances, resolutions, and regulations of the Board, the provision of the Charter, and Florida Law
- Recommend to the Board the adoption of policies as necessary or expedient for the health, safety, and welfare of the community
- Prepare the County's' annual operating budget, capital budget, and capital improvements program, including monitoring funds, short-and long-term planning, and efficiency analyses of departments
- Supervision of County administrative departments, county property, institutions, and agencies
- Cultivate a community-focused approach and ensure efficient and effective communications with members of the public
- Establish and maintain public and private partnerships in order to foster job creation and economic development
- Cultivate an atmosphere of transparency and three-way communication throughout the organization
- Ensure long-term fiscal sustainability

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>COUNTY MANAGER</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	717,375	977,747	1,009,544	31,797	3.3%
510210 SOCIAL SECURITY MATCHING	46,770	74,798	77,230	2,432	3.3%
510220 RETIREMENT CONTRIBUTIONS	173,345	208,295	233,493	25,198	12.1%
510230 HEALTH INSURANCE - EMPLOYER	66,177	111,496	105,405	(6,091)	-5.5%
510240 WORKERS COMPENSATION	1,002	1,564	1,514	(50)	-3.2%
510150 SPECIAL PAY	8,780	8,250	7,650	(600)	-7.3%
<b>PERSONNEL SERVICES Total</b>	<b>1,013,450</b>	<b>1,382,150</b>	<b>1,434,836</b>	<b>52,686</b>	<b>3.8%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,425	2,500	12,000	9,500	380.0%
530490 OTHER CHARGES/OBLIGATIONS	2,691	22,674	1,500	(21,174)	-93.4%
530510 OFFICE SUPPLIES	509	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	1,881	11,000	5,000	(6,000)	-54.5%
530540 BOOKS, DUES PUBLICATIONS	72,948	66,755	4,400	(62,355)	-93.4%
530310 PROFESSIONAL SERVICES	-	107,750	75,000	(32,750)	-30.4%
530340 OTHER SERVICES	205,908	192,000	-	(192,000)	-100.0%
530550 TRAINING	1,140	5,000	5,700	700	14.0%
<b>OPERATING EXPENDITURES Total</b>	<b>287,502</b>	<b>409,679</b>	<b>105,600</b>	<b>(304,079)</b>	<b>-74.2%</b>
<b>COUNTY MANAGER Total</b>	<b>1,300,952</b>	<b>1,791,829</b>	<b>1,540,436</b>	<b>(251,393)</b>	<b>-14.0%</b>



# ADMINISTRATION

## ECONOMIC DEVELOPMENT PROGRAM MESSAGE

The Seminole County Economic Development Office works directly with businesses while utilizing strategic partnerships to strengthen Seminole County's economy and create new employment opportunities.

The objective of the Economic Development Program is the creation of high-wage jobs and the recruitment of targeted businesses. Diverse job opportunities for Seminole County residents are essential to our community's future prosperity. In FY2021/2022, Economic Development continued to work towards this objective by strengthening our economy through strategic partnerships, business development services, business retention and expansion programs, and professional and technical outreach. Key relationships include: Orlando Economic Partnership, Seminole State College Center for Economic Development, Prospera, University of Central Florida Business Incubation Program, City of Altamonte Springs, City of Casselberry, City of Lake Mary, City of Longwood, City of Oviedo, City of Sanford, City of Winter Springs, Seminole County Public Schools, Seminole County Regional Chamber of Commerce, Oviedo-Winter Springs Regional Chamber of Commerce, Sanford Regional Chamber of Commerce, CareerSource Central Florida, and local businesses. Our collaborative partnership with these organizations resulted in hundreds of local business start-ups.

Seminole County incentivized two economic development projects in FY2021/22, creating 500 new jobs with an average annual wage of \$72,075 and a capital investment of \$37,613,841. According to the United States Bureau of Labor Statistics Seminole County maintained the lowest unemployment rate in the region along with one of the highest average annual wages. Business retention and expansion programs continue to be a primary focus for Seminole County Economic Development.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>ECONOMIC DEVELOPMENT</i></b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	207,232	227,654	245,329	17,674	7.8%
510210 SOCIAL SECURITY MATCHING	14,494	17,416	18,768	1,352	7.8%
510220 RETIREMENT CONTRIBUTIONS	23,139	27,114	33,291	6,177	22.8%
510230 HEALTH INSURANCE - EMPLOYER	43,233	70,465	76,427	5,962	8.5%
510240 WORKERS COMPENSATION	361	364	368	4	1.0%
510150 SPECIAL PAY	460	240	240	-	0.0%
<b><i>PERSONNEL SERVICES Total</i></b>	<b>288,919</b>	<b>343,253</b>	<b>374,423</b>	<b>31,170</b>	<b>9.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,338	4,000	4,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,027	-	80,000	80,000	
530510 OFFICE SUPPLIES	211	875	875	-	0.0%
530520 OPERATING SUPPLIES	1,860	1,500	2,000	500	33.3%
530540 BOOKS, DUES PUBLICATIONS	24,184	25,665	25,900	235	0.9%
530310 PROFESSIONAL SERVICES	478,361	531,490	456,490	(75,000)	-14.1%
530460 REPAIRS AND MAINTENANCE	199	-	-	-	
530470 PRINTING AND BINDING	-	1,500	501	(1,000)	-66.6%
530480 PROMOTIONAL ACTIVITIES	21,134	33,000	70,000	37,000	112.1%
530440 RENTAL AND LEASES	312	21,430	22,180	750	3.5%
530521 EQUIPMENT \$1000-\$4999	1,199	-	-	-	
530550 TRAINING	2,583	6,000	6,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	1,205	6,800	6,800	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	875	-	(875)	-100.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b>534,612</b>	<b>633,135</b>	<b>674,746</b>	<b>41,611</b>	<b>6.6%</b>
<b>DEBT SERVICE</b>					
570717 GASB 87 PRINCIPAL	17,375	-	-	-	
570727 GASB 87 INTEREST	2,640	-	-	-	
<b><i>DEBT SERVICE Total</i></b>	<b>20,015</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	425,000	425,000	425,000	-	0.0%
580821 AID TO PRIVATE ORGANIZATIONS	488,010	562,500	20,125	(542,375)	-96.4%
<b><i>GRANTS &amp; AIDS Total</i></b>	<b>913,010</b>	<b>987,500</b>	<b>445,125</b>	<b>(542,375)</b>	<b>-54.9%</b>
GRANTS	6,670	25,000	-	(25,000)	-100.0%
<b>ECONOMIC DEVELOPMENT Total</b>	<b>1,763,226</b>	<b>1,988,888</b>	<b>1,494,293</b>	<b>(494,595)</b>	<b>-24.9%</b>

# ADMINISTRATION

## EMPLOYEE BENEFITS PROGRAM MESSAGE

Benefits administers the overall health and wellness programs for the employees of Seminole County Government.

The program provides the following services:

- Management of the Self-Insured Health Plan
- Organization of the Employees Benefits Annual Open Enrollment
- Management of the Annual Wellness Program (Physical/Biometrics/Tobacco non-use)
- Coordination of the retirement process, FRS and deferred compensation providers

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>HR EMPLOYEE BENEFITS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	117	-	-	-	
510120 REGULAR SALARIES & WAGES	243,399	320,636	332,074	11,438	3.6%
510210 SOCIAL SECURITY MATCHING	18,260	24,529	25,404	875	3.6%
510220 RETIREMENT CONTRIBUTIONS	34,135	45,883	53,673	7,790	17.0%
510230 HEALTH INSURANCE - EMPLOYER	77,315	53,506	61,382	7,876	14.7%
510240 WORKERS COMPENSATION	320	513	498	(15)	-2.9%
510150 SPECIAL PAY	1,400	1,125	825	(300)	-26.7%
<b>PERSONNEL SERVICES Total</b>	<b>374,946</b>	<b>446,192</b>	<b>473,856</b>	<b>27,664</b>	<b>6.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	1,050	1,050	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	7,516	20,000	20,000	-	0.0%
530510 OFFICE SUPPLIES	-	250	250	-	0.0%
530520 OPERATING SUPPLIES	1,484	7,350	6,550	(800)	-10.9%
530540 BOOKS, DUES PUBLICATIONS	129	500	500	-	0.0%
530310 PROFESSIONAL SERVICES	101,817	111,000	115,000	4,000	3.6%
530460 REPAIRS AND MAINTENANCE	1,512	10,000	10,000	-	0.0%
530340 OTHER SERVICES	1,006,579	983,780	983,980	200	0.0%
530450 INSURANCE	1,433,239	2,400,600	1,667,000	(733,600)	-30.6%
530440 RENTAL AND LEASES	-	404	404	-	0.0%
530451 BOCC INSURANCE CLAIMS	16,962,131	22,000,000	21,500,000	(500,000)	-2.3%
530452 OTHER ENTITY INSURANCE CLAIMS	4,576,387	3,800,000	5,500,000	1,700,000	44.7%
530550 TRAINING	585	1,400	1,400	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	570	-	7,000	7,000	
<b>OPERATING EXPENDITURES Total</b>	<b>24,091,950</b>	<b>29,336,334</b>	<b>29,813,134</b>	<b>476,800</b>	<b>1.6%</b>
 FACILITIES PROJECTS	 -	 50,000	 -	 (50,000)	 -100.0%
EQUIPMENT, OTHER	5,000	150,000	10,000	(140,000)	-93.3%
<b>HR EMPLOYEE BENEFITS Total</b>	<b>24,471,895</b>	<b>29,982,526</b>	<b>30,296,990</b>	<b>314,464</b>	<b>1.0%</b>

# ADMINISTRATION

## OFFICE OF COMMUNICATIONS PROGRAM MESSAGE

The vision of the Communications Office is to provide transparent, timely, and accurate information to the citizens of Seminole County by informing and engaging residents, strengthening and expanding the County's reputation and reach, and fostering community pride.

The Communications Office is responsible for media relations, social media content and strategy, special events, writing, videography, graphic design, and the County's public access channel, SGTV. Communication efforts are carried out by focusing on a combination of activities across the key areas of media relations, digital media, community relations, external outreach, public access, and communication support for the Board of County Commissioners and County Manager. Outreach is reinforced through branding, graphic design, and videography efforts that communicate the message of Seminole County Government across all media platforms, further reinforcing the story to residents in the most effective manner.

The primary goal of the Community Information Program is to enhance communication between Seminole County Government and external audiences. This is carried out through the following objectives:

- Tell Our Story;
- Advance Proactive and Transparent Communications;
- Create Meaningful Engagement with External Audiences;
- Become Stronger Partners with Local Media; and
- Improve Brand Consistency.

SGTV, coordinates production of all publicly noticed meetings held in the Board of County Commissioners Chambers. These meetings can be viewed live on select cable channels, the County website and YouTube, and are replayed via the same outlets. SGTV staff members develop short and full-length programs for use on television, web, and social media.

The Graphics team provides professional design services, artwork, signage, and photography for all internal and external communications. Graphics upholds County branding standards, produces marketing collateral, and serves as an internal support service for all County departments.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>COMMUNICATIONS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,391	-	-	-	
510120 REGULAR SALARIES & WAGES	596,494	572,938	757,656	184,718	32.2%
510210 SOCIAL SECURITY MATCHING	44,638	43,830	57,961	14,131	32.2%
510220 RETIREMENT CONTRIBUTIONS	65,526	68,237	102,814	34,577	50.7%
510230 HEALTH INSURANCE - EMPLOYER	84,408	102,383	137,851	35,468	34.6%
510240 WORKERS COMPENSATION	715	917	1,136	220	24.0%
510150 SPECIAL PAY	2,030	2,400	1,200	(1,200)	-50.0%
<b>PERSONNEL SERVICES Total</b>	<b>795,202</b>	<b>790,704</b>	<b>1,058,618</b>	<b>267,914</b>	<b>33.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	178	1,600	1,600	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,282	-	3,200	3,200	
530510 OFFICE SUPPLIES	2,319	500	500	-	0.0%
530520 OPERATING SUPPLIES	10,119	16,500	11,500	(5,000)	-30.3%
530540 BOOKS, DUES PUBLICATIONS	4,022	2,500	3,000	500	20.0%
530310 PROFESSIONAL SERVICES	4,619	17,500	17,500	-	0.0%
530460 REPAIRS AND MAINTENANCE	2,680	13,500	13,500	-	0.0%
530470 PRINTING AND BINDING	7,594	7,000	8,000	1,000	14.3%
530480 PROMOTIONAL ACTIVITIES	13	-	-	-	
530521 EQUIPMENT \$1000-\$4999	10,590	8,000	8,000	-	0.0%
530550 TRAINING	50	1,000	1,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	8,337	15,580	15,880	300	1.9%
<b>OPERATING EXPENDITURES Total</b>	<b>51,802</b>	<b>83,680</b>	<b>83,680</b>	<b>-</b>	<b>0.0%</b>
<b>COMMUNICATIONS OFFICE Total</b>	<b>847,004</b>	<b>874,384</b>	<b>1,142,298</b>	<b>267,914</b>	<b>30.6%</b>

# ADMINISTRATION

## OFFICE OF HUMAN RESOURCES PROGRAM MESSAGE

The Office of Human Resources provides centralized support to Seminole County Government through, providing guidance and support to the Board of County Commissioners on all employee related matters, including but not limited to, State and Federal regulations and labor laws, providing professional counsel on personnel issues facing the County and its employees daily; cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision; promoting the health and well-being of employees; Increasing responsibility for positive behavior and performance both individually and collectively; and adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County. We strive for Seminole County Government to be the employer of choice in the Central Florida.

The program provides the following services:

- Employee and Labor Relations
- Employment and Recruiting
- Classification and Compensation
- Human Resources/Personnel Records
- Training and Development
- Position Control

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>HUMAN RESOURCES OFFICE</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	457	-	-	-	
510120 REGULAR SALARIES & WAGES	593,483	699,993	729,372	29,379	4.2%
510210 SOCIAL SECURITY MATCHING	44,284	53,549	55,797	2,247	4.2%
510220 RETIREMENT CONTRIBUTIONS	90,548	110,469	129,570	19,100	17.3%
510230 HEALTH INSURANCE - EMPLOYER	98,067	132,354	139,442	7,088	5.4%
510240 WORKERS COMPENSATION	763	1,120	1,094	(26)	-2.3%
510150 SPECIAL PAY	3,930	4,575	4,875	300	6.6%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>831,532</i></b>	<b><i>1,002,061</i></b>	<b><i>1,060,150</i></b>	<b><i>58,089</i></b>	<b><i>5.8%</i></b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	352	1,000	1,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	37,405	32,500	34,000	1,500	4.6%
530510 OFFICE SUPPLIES	2,992	2,500	2,500	-	0.0%
530520 OPERATING SUPPLIES	6,033	4,500	4,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,636	2,850	5,050	2,200	77.2%
530310 PROFESSIONAL SERVICES	58,643	53,500	58,500	5,000	9.3%
530460 REPAIRS AND MAINTENANCE	4,980	7,600	7,100	(500)	-6.6%
530340 OTHER SERVICES	43,883	23,500	50,500	27,000	114.9%
530550 TRAINING	54,512	59,600	59,600	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	400	400	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	32,513	33,680	33,680	-	0.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>244,948</i></b>	<b><i>221,630</i></b>	<b><i>256,830</i></b>	<b><i>35,200</i></b>	<b><i>15.9%</i></b>
 EQUIPMENT, OTHER	 170,717	 100,000	 100,000	 -	 0.0%
<b>HUMAN RESOURCES OFFICE Total</b>	<b>1,247,197</b>	<b>1,323,691</b>	<b>1,416,980</b>	<b>93,289</b>	<b>7.0%</b>



# ADMINISTRATION

## OFFICE OF MANAGEMENT & BUDGET PROGRAM MESSAGE

The Office of Management and Budget program carries out the vision, mission, and goals of Seminole County by providing timely, accurate, and transparent information along with fiscal management support to our stakeholders. OMB emphasizes strong customer service and the use of technology to facilitate daily operations. This program develops and applies sensible policies that promote community trust and the responsible use of scarce public resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association (GFOA) for 30 consecutive years.

The program provides the following services:

- Work with County departments to develop accurate, efficient budgets that allow for the delivery of Board approved services
- Accurately present budget requests to County decision makers
- Create financial policy to govern operations
- Audit revenues/expenditures for compliance with Board direction
- Facilitate amendments to the budget
- Coordinate Internal Service Charge budgets and allocations
- Forecast revenues, expenditures, and reserves for all major funds

### CENTRAL CHARGES

Central Charges represent a collection of centralized accounts for expenditures of a countywide nature, not related to any single operating department or program. Expenses primarily include Community Redevelopment Agency (CRA) payments, debt payments, PTO payout to employees upon termination, county document recording, countywide external accounting and audit contracts, and postage for tax notices and property insurance for general government facilities.

The program provides the following services:

- Allow for non-departmental transactions to be recorded in the County's financial accounting system
- Includes centralized budgets that are administered for Countywide benefit

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BUDGET &amp; MGT OFFICE</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	501,910	1,179,678	1,117,763	(61,916)	-5.2%
510210 SOCIAL SECURITY MATCHING	37,916	90,245	89,334	(912)	-1.0%
510220 RETIREMENT CONTRIBUTIONS	62,080	63,345	102,668	39,323	62.1%
510230 HEALTH INSURANCE - EMPLOYER	63,463	87,299	77,896	(9,403)	-10.8%
510240 WORKERS COMPENSATION	595	851	780	(71)	-8.3%
510150 SPECIAL PAY	3,300	3,300	4,500	1,200	36.4%
510250 UNEMPLOYMENT COMPENSATION	23,811	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>693,075</b>	<b>1,424,719</b>	<b>1,392,941</b>	<b>(31,778)</b>	<b>-2.2%</b>
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	37,196	78,000	126,400	48,400	62.1%
530510 OFFICE SUPPLIES	997	975	975	-	0.0%
530520 OPERATING SUPPLIES	107,301	-	500	500	
530540 BOOKS, DUES PUBLICATIONS	4,374	1,125	71,776	70,651	6280.1%
530310 PROFESSIONAL SERVICES	147,533	168,000	250,750	82,750	49.3%
530420 TRANSPORTATION	35,382	125,000	125,000	-	0.0%
530320 ACCOUNTING AND AUDITING	245,763	275,000	275,000	-	0.0%
530340 OTHER SERVICES	11,710	5,000	197,000	192,000	3840.0%
530550 TRAINING	440	5,000	4,000	(1,000)	-20.0%
530401 TRAVEL - TRAINING RELATED	502	600	300	(300)	-50.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	3,341	-	-	-	
<b>OPERATING EXPENDITURES Total</b>	<b>594,539</b>	<b>658,700</b>	<b>1,051,701</b>	<b>393,001</b>	<b>59.7%</b>
<b>DEBT SERVICE</b>					
570730 OTHER DEBT SERVICE	1,450	5,351	8,851	3,501	65.4%
570710 PRINCIPAL	6,759,000	9,940,000	7,119,000	(2,821,000)	-28.4%
570720 INTEREST	3,490,001	3,043,812	10,983,436	7,939,625	260.8%
<b>DEBT SERVICE Total</b>	<b>10,250,451</b>	<b>12,989,162</b>	<b>18,111,287</b>	<b>5,122,125</b>	<b>39.4%</b>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	1,931,865	2,271,950	2,570,825	298,875	13.2%
580821 AID TO PRIVATE ORGANIZATIONS	15,833	-	-	-	
<b>GRANTS &amp; AIDS Total</b>	<b>1,947,699</b>	<b>2,271,950</b>	<b>2,570,825</b>	<b>298,875</b>	<b>13.2%</b>
EQUIPMENT, OTHER	199,958	25,000	-	(25,000)	-100.0%
<b>BUDGET &amp; MGT OFFICE Total</b>	<b>13,685,720</b>	<b>17,369,531</b>	<b>23,126,754</b>	<b>5,757,223</b>	<b>33.1%</b>

# ADMINISTRATION

## OFFICE OF STRATEGIC INITIATIVES PROGRAM MESSAGE

Seminole County Government's Office of Strategic Initiatives (OSI) primary goal is to align the organization's actions and resources with its long-term vision and objectives. The initiatives are designed to drive significant changes within the organization, helping it to adapt to cultural changes and achieve sustainable growth. OSI works to optimize internal processes, streamline operations, and improve overall organizational efficiency. OSI strives to position the organization for long-term success by prioritizing its actions and resources with strategic direction.

Additionally, the OSI provides formal analysis and recommendations to help individual employees and teams realize their potential. The OSI also performs high quality research on a wide range of issues that impact programs and clients.

The program provides the following services:

- Formal Program and Project Management
- Formal Business Process Analysis
- Performance Management
- Strategic Planning
- Employee Development
- Formal Research

Strategic Priorities:

- Community Health
- Affordable Housing
- Smart Growth
- Holistic Water Plan
- Quality of Life
- Internal and External facing Dashboards
- County career development and succession planning

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>STRATEGIC INITIATIVE OFFICE</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	119	-	-	-	
510120 REGULAR SALARIES & WAGES	334,521	378,124	409,516	31,391	8.3%
510210 SOCIAL SECURITY MATCHING	24,697	28,927	31,328	2,401	8.3%
510220 RETIREMENT CONTRIBUTIONS	64,202	73,992	55,571	(18,421)	-24.9%
510230 HEALTH INSURANCE - EMPLOYER	57,301	79,033	74,170	(4,863)	-6.2%
510240 WORKERS COMPENSATION	2,326	605	614	9	1.5%
510150 SPECIAL PAY	3,300	3,300	-	(3,300)	-100.0%
<b>PERSONNEL SERVICES Total</b>	<b>486,466</b>	<b>563,981</b>	<b>571,199</b>	<b>7,219</b>	<b>1.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	250	250	-	0.0%
530510 OFFICE SUPPLIES	416	320	320	-	0.0%
530520 OPERATING SUPPLIES	72	-	500	500	
530540 BOOKS, DUES PUBLICATIONS	1,561	970	60,970	60,000	6185.6%
530310 PROFESSIONAL SERVICES	-	20,000	-	(20,000)	-100.0%
530550 TRAINING	11,126	10,000	9,500	(500)	-5.0%
<b>OPERATING EXPENDITURES Total</b>	<b>13,176</b>	<b>31,540</b>	<b>71,540</b>	<b>40,000</b>	<b>126.8%</b>
<b>STRATEGIC INITIATIVE OFFICE Total</b>	<b>499,642</b>	<b>595,521</b>	<b>642,739</b>	<b>47,219</b>	<b>7.9%</b>

# ADMINISTRATION

## TOURISM PROGRAM MESSAGE

Seminole County Tourism serves as the local resource for Seminole County visitors, providing information, resources, and support for the hospitality and tourism industries. The Tourism Program primarily manages leisure and sports tourism efforts, marketing Seminole County as a destination throughout the southeast. Additionally, Tourism staff members support the Seminole County Tourist Development Council.

In FY 2021/2022 Seminole County had the highest tourist development tax collected ever.

In FY 2021/2022 Seminole County athletic venues hosted more than 90 tournaments with over 5,000 participating teams bringing in over 212,000 total visitors. These tournaments resulted in an economic impact of more than \$66M and 41,000 room nights generated in Seminole County.

Seminole County is proud to be home to rising stars in youth soccer and in youth baseball. In July 2019, the Elite Clubs National League (ECNL) extended their contract for an additional three years and has committed to hosting both the Girls and Boys National Soccer Tournaments in Seminole County through 2023. These tournaments generate more than 5,000 hotel room nights alone and nearly \$5M in economic impact. Seminole County extended the Preferred Operator Agreement with Perfect Game Inc. through 2030, which will drive a minimum economic impact of \$25 million annually and over \$250 million of economic impact over the next ten years. In 2021, Perfect Game hosted 35 Regional and National Championship baseball events at the Boombah Sports Complex which in total generated over 85,000 visitors, 17,000 room nights, and over \$27.8M in economic impact.

### Boombah Sports Complex

Since opening in May 2016, the Boombah Sports Complex has:

- Hosted more than 342 tournaments and upwards of 833,000 visitors;
- Produced more than 127,000 room nights for Seminole County hotels;
- Generated over \$165M economic impact towards County businesses;
- FY2021/22, hosted 48 events, 3,263 teams, and 128,675 visitors;
- Produced over 24,000 room nights for Seminole County Hotels;
- \$43M in economic impact was generated in FY2021/22 alone.

The program provides the following services:

- Business development programs designed to recruit targeted businesses offering high-wage jobs;
- Business retention and expansion support and programs;
- Host forums and work sessions that focus on workforce development education and expansion opportunities;
- Direct new and expanding business surveys and interviews;
- Serve as local business liaison to partners such as Seminole State College, University of Central Florida Incubator, Prospera, Orlando Economic Partnership, and chambers of commerce;
- External communication efforts, including: social media, County website, You Tube, newsletters and press releases, the County Manager's Annual Report, and the State of the County address;
- Provide an unimpeded flow of factual, unbiased information related to the County, local governmental agencies and government partners;
- Manage relationships with members of the media and coordinate the fulfillment of their requests;
- SGTV broadcasts of Seminole County meetings and production of original, County-related programming;
- Professional design, artwork and photography services for internal and external County communication materials;
- Local resource for Seminole County's visitors, providing information, resources, and support for the hospitality and tourism industry;

# ADMINISTRATION

## TOURISM PROGRAM MESSAGE CONTINUED

- Manages requests related to conferences and events, the leisure traveler, sporting events, and serve as a liaison to Seminole County's hotel, attraction, and food & beverage industries;
- Marketing of Seminole County throughout the southeast;

Internal administrator for the Seminole County Tourist Development Council.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TOURISM</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	18	-	-	-	
510120 REGULAR SALARIES & WAGES	603,746	647,108	691,411	44,303	6.8%
510210 SOCIAL SECURITY MATCHING	44,356	49,504	52,893	3,389	6.8%
510220 RETIREMENT CONTRIBUTIONS	83,392	95,222	114,135	18,912	19.9%
510230 HEALTH INSURANCE - EMPLOYER	107,049	132,694	142,376	9,682	7.3%
510240 WORKERS COMPENSATION	612	1,035	1,037	2	0.2%
510150 SPECIAL PAY	1,770	2,010	2,010	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>840,942</b>	<b>927,574</b>	<b>1,003,862</b>	<b>76,288</b>	<b>8.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	22,506	15,295	17,700	2,405	15.7%
530510 OFFICE SUPPLIES	1,929	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	559	77	77	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	8,776	16,200	22,300	6,100	37.7%
530310 PROFESSIONAL SERVICES	365,056	490,149	535,149	45,000	9.2%
530460 REPAIRS AND MAINTENANCE	199	-	-	-	
530470 PRINTING AND BINDING	1,815	12,000	8,000	(4,000)	-33.3%
530340 OTHER SERVICES	190,061	192,200	198,942	6,742	3.5%
530480 PROMOTIONAL ACTIVITIES	692,702	843,300	861,000	17,700	2.1%
530440 RENTAL AND LEASES	70,135	109,284	110,409	1,125	1.0%
530521 EQUIPMENT \$1000-\$4999	3,198	2,000	2,500	500	25.0%
530550 TRAINING	22,707	15,500	20,000	4,500	29.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,992	3,450	3,450	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>1,381,635</b>	<b>1,701,455</b>	<b>1,781,527</b>	<b>80,072</b>	<b>4.7%</b>
<b>DEBT SERVICE</b>					
570717 GASB 87 PRINCIPAL	25,003	-	-	-	
570727 GASB 87 INTEREST	3,799	-	-	-	
<b>DEBT SERVICE Total</b>	<b>28,801</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	350,000	375,000	400,000	25,000	6.7%
<b>GRANTS &amp; AIDS Total</b>	<b>350,000</b>	<b>375,000</b>	<b>400,000</b>	<b>25,000</b>	<b>6.7%</b>
FLEET	-	52,000	-	(52,000)	-100.0%
EQUIPMENT, OTHER	45,310	100,000	100,000	-	0.0%
<b>TOURISM Total</b>	<b>2,646,688</b>	<b>3,156,029</b>	<b>3,285,388</b>	<b>129,360</b>	<b>4.1%</b>





# CONSTITUTIONAL OFFICERS

CLERK OF THE COURT  
PROPERTY APPRAISER  
SHERIFF'S OFFICE  
SUPERVISOR OF ELECTIONS  
TAX COLLECTOR

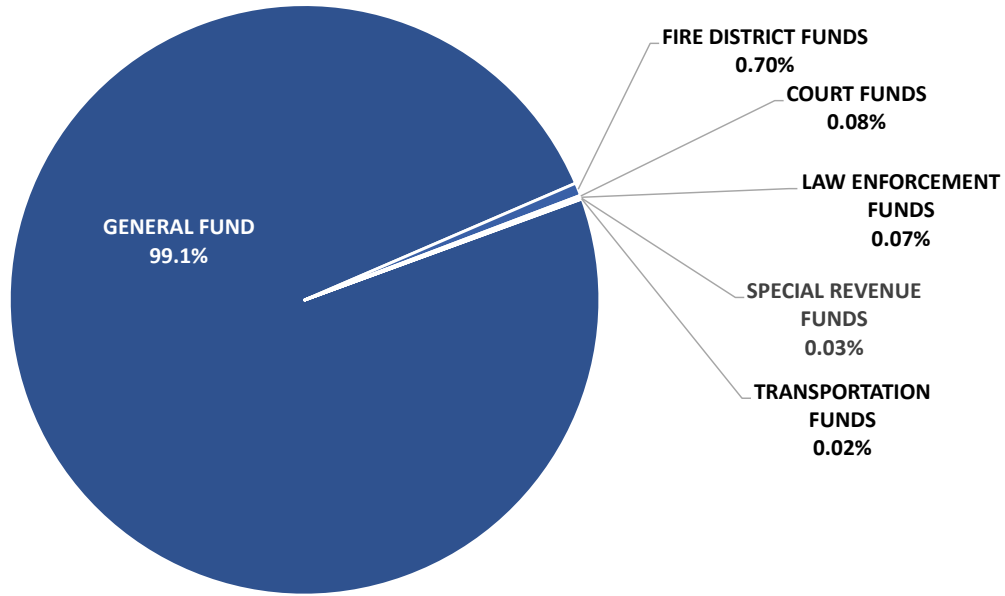
# CONSTITUTIONAL OFFICERS

## DEPARTMENT MESSAGE

The offices of the Sheriff, Property Appraiser, Tax Collector, Clerk of the Court, and Supervisor of Elections are constitutional offices within Seminole County. The Constitutional Officers are elected by the residents of Seminole County to perform executive and administrative functions as specified by general law, the State Constitution and any specific provisions included in the Seminole County Home Rule Charter. The Constitutional Offices submit their budgets annually to the State for approval. The County will budget a transfer of general funds to each constitutional officer for the amount they request or what is approved.

# CONSTITUTIONAL OFFICERS

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
CLERK OF COURT	4,813,036	5,106,994	5,644,147	537,153	10.5%
PROPERTY APPRAISER	6,419,638	6,892,104	7,402,079	509,975	7.4%
SHERIFF'S OFFICE	144,899,950	157,756,665	170,120,407	12,363,742	7.8%
SUPERVISOR OF ELECTIONS	4,269,308	4,900,398	5,863,298	962,900	19.6%
TAX COLLECTOR	9,109,832	10,227,779	11,074,098	846,319	8.3%
<b>BASE BUDGETS Total</b>	<b>169,511,763</b>	<b>184,883,940</b>	<b>200,104,030</b>	<b>15,220,090</b>	<b>8.2%</b>
<b>FACILITIES PROJECTS</b>	68,088	375,000	975,000	600,000	160.0%
<b>EQUIPMENT, OTHER</b>	1,437,716	1,200,000	630,000	(570,000)	-47.5%
<b>Grand Total</b>	<b>171,017,567</b>	<b>186,458,940</b>	<b>201,709,030</b>	<b>15,250,090</b>	<b>8.2%</b>

# CONSTITUTIONAL OFFICERS

## CLERK OF THE CIRCUIT COURT & COMPTROLLER PROGRAM MESSAGE

The Clerk of the Circuit Court and Comptroller's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens. The Clerk's Office handles different functions including the County's Finance Department, financial auditing, record keeping, court related cases (civil and criminal) , jury summons, marriage licenses and passports. The Office consists of an elected Clerk of the Court and 30.94 additional FTEs that assists the County.

The program provides the following services:

- Maintain the records of the Court
- Process Jurors for trials
- Act as financial custodian for County funds
- Audit County operations and financial transactions for consistency with Board direction

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>CLERK OF COURT</i></b>					
BASE BUDGETS					
INTERNAL SERVICE CHARGES	219,212	271,089	307,101	36,012	13.3%
DEBT SERVICE	39,120	-	-	-	
CONSTITUTIONAL TRANSFERS	4,554,704	4,835,905	5,337,046	501,141	10.4%
EQUIPMENT, OTHER	23,656	-	30,000	30,000	
<b>CLERK OF COURT Total</b>	<b>4,836,692</b>	<b>5,106,994</b>	<b>5,674,147</b>	<b>567,153</b>	<b>11.1%</b>

# SEMINOLE COUNTY CLERK OF THE CIRCUIT COURT AND COMPTROLLER

## NON-COURT GENERAL FUND AMENDED BUDGET REQUEST

For the Fiscal Year Ending September 30, 2024



**Grant Maloy**  
Seminole County  
Clerk of the Circuit Court  
and Comptroller

*Black Bear Wilderness*





**CLERK OF THE CIRCUIT COURT AND COMPTROLLER  
SEMINOLE COUNTY  
FISCAL YEAR 2023-2024 AMENDED BUDGET REQUEST**

	<b>Final Approved and Amended Budget Fiscal Year 22-23</b>	<b>Amended Budget Request Fiscal Year 23-24</b>
<b>Comptroller's Office and County Commission Records</b>		
<b>Personnel Services:</b>		
Comptroller's Office	\$ 1,684,857	\$ 1,872,373
County Commission Records	296,546	318,909
Total Personnel Services and Related Benefits	1,981,403	2,191,282
<b>Operating Expenditures</b>		
Comptroller's Office	52,500	37,500
County Commission Records	14,600	11,175
	67,100	48,675
<b>Other Operating Expenses:</b>		
Valuation of OPEB (Other Post Employment Benefits)	35,000	3,000
Investment Custodian Fees	60,000	70,000
DebtBook - GASB 87 (Leases) and GASB 96 (SBITA's)	11,500	15,000
Professional Services for Financial Reporting	60,000	65,000
AP Automation Solution Maintenance	25,000	-
Total Other Operating Expenditures	191,500	153,000
Total Comptroller's Office & County Commission Records	2,240,003	2,392,957
<b>Records Management:</b>		
Personnel Services	28,352	30,974
Operating Expenditures	2,523	2,350
Total Records Management	30,875	33,324
<b>Information Services Support:</b>		
Personnel Services	703,201	716,377
Operating Expenditures	74,171	70,907
Communications	113,420	167,770
Maintenance Contracts	117,057	197,700
Professional Services	137,027	108,000
Capital Outlay	3,523	18,900
Total Information Services	1,148,399	1,279,654
<b>Inspector General:</b>		
Personnel Services	424,477	567,884
Operating Expenditures	11,635	12,991
Total Inspector General	436,112	580,875
<b>Records Center Lease, Taxes &amp; Maintenance:</b>		
Records Center Building Lease	387,321	387,321
Records Center Property Taxes, Repairs & Maintenance	70,050	69,100
Leasehold Improvements	12,725	12,000
Total Records Center Lease and Related Expenditures	470,096	468,421
<b>Administrative Support:</b>		
Purchasing and Mail - Personnel and Operating	28,090	29,075
Administration and Clerk Finance - Personnel and Operating	415,840	472,486
Human Resources - Personnel and Operating	66,490	80,254
Total Administrative Support	510,420	581,815
Total Budget Approved and Proposed Budget	4,835,905	5,337,046
Budget Amendment - BAR 23-043	93,739	
<b>Total</b>	\$ 4,929,644	\$ 5,337,046





**CLERK OF THE CIRCUIT COURT AND COMPTROLLER  
SEMINOLE COUNTY  
FY 23-24 AMENDED SUMMARY BUDGET REQUEST BY OBJECT ACCOUNT**

Object Account Description	Amended Budget Request Fiscal Year 23-24
<b>510 Personnel Services</b>	
510110 Executive Salaries	\$ 32,767
510120 Regular Salaries	2,683,894
510211 Social Security Matching	168,434
510212 Medicare Employer	39,392
510220 Retirement Contributions	426,533
510230 Health, Life and Other Benefits	713,113
510250 Unemployment	2,309
510 Personnel Services TOTAL	4,066,442
<b>530 Operating Expenditures</b>	
530301 Bank Charges - Custodian Fees	70,036
530310 Professional Expenses	149,830
530312 Legal Services	3,622
530320 Accounting and Auditing	65,000
530340 Other Services	24,766
530400 Travel and Per Diem	7,334
530410 Communications	167,770
530420 Postage	658
530430 Utilities	6,000
530440 Rentals and Leases	388,082
530451 Property Taxes	25,000
530461 Repairs and Maintenance	16,918
530462 Maintenance Contracts	204,587
530470 Printing and Binding	7,555
530490 Other Current Charges	3,136
530510 Office Supplies	4,267
530512 Office Supplies - Equipment	9,880
530520 Operating Supplies	11,779
530521 Operating Supplies-Equipment	1,181
530522 Operating Supplies Tech	39,893
530540 Books, Dues, Publications	9,421
530550 Training	22,989
530 Operating Expenditures TOTAL	1,239,704
<b>560 Capital Outlay</b>	
560640 Equipment & Software	18,900
560650 Leasehold Improvements	12,000
560 Operating Expenditures TOTAL	30,900
<b>GRAND TOTAL</b>	<b>\$ 5,337,046</b>



**CLERK OF THE CIRCUIT COURT AND COMPTROLLER  
SEMINOLE COUNTY  
BUDGETED FULL TIME EQUIVALENTS (FTE)'S**

<u>Department</u>	<u>22-23 Budget</u>	<u>23-24 Budget</u>	<u>Change</u>
Comptroller's Office	19.78	19.80	0.02
County Commission Records	3.00	3.00	0.00
Records Management	0.45	0.45	0.00
Information Services	5.59	5.09	-0.50
Inspector General	3.00	4.00	1.00
Purchasing and Mail	0.35	0.36	0.01
Administration and Clerk Finance	2.36	2.24	-0.12
Human Resources	<u>0.53</u>	<u>0.54</u>	<u>0.01</u>
Total Budgeted FTEs	<u><b>35.06</b></u>	<u><b>35.48</b></u>	<u><b>0.42</b></u>



**Grant Maloy**  
Seminole County  
Clerk of the Circuit Court and Comptroller  
[www.seminoleclerk.org](http://www.seminoleclerk.org)

## Clerk of Court Locations

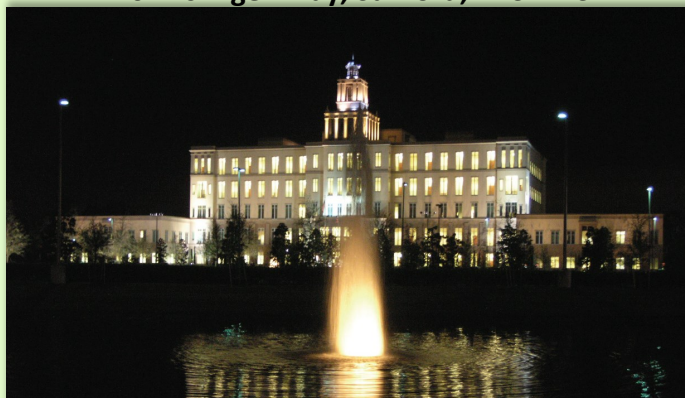
### Civil Courthouse

301 N Park Ave., Sanford, FL 32771



### Criminal Justice Courthouse

101 Eslinger Way, Sanford, FL 32773



### Records Center

1750 E. Lake Mary Blvd., Sanford, FL 32773



### Juvenile Justice Center

190 Eslinger Way, Sanford, FL 32773



### Altamonte Springs Branch

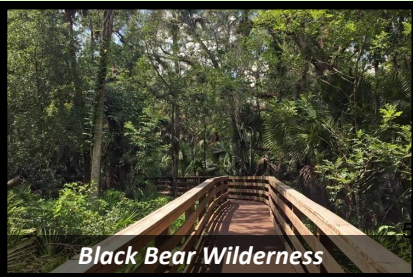
990 N. State Road 434, #1124  
Altamonte Springs, FL 32714

### Casselberry Branch

376 Wilshire Blvd., Casselberry, FL 32707



Big Tree Park



Black Bear Wilderness



Howell Creek Trestle



Econ River Wilderness

# CONSTITUTIONAL OFFICERS

## PROPERTY APPRAISER PROGRAM MESSAGE

The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes. The "market" value of real property is based on the current real estate market. Finding the "market" value of your property means discovering the price most people would pay for your property. Determining a fair and equitable value is the only role of this office in the taxing process.

The property appraiser does not create the value. People make the value by buying and selling real estate in the marketplace. The property appraiser has the legal responsibility to study those transactions and appraise your property accordingly.

The Seminole County Property Appraiser's Office has a state-of-the-art technological approach to the valuation process. A progressive Computer Assisted Mass Appraisal (C.A.M.A.) system is used by experienced appraisers to ensure that fair values are set for all Seminole County property owners.

Appraisers are also assisted by our Geographic Information System (GIS) which helps us to provide detailed and up-to-date property ownership maps for field appraisers. The GIS system is updated daily to reflect new changes to the land in Seminole County. This information is also used to analyze property data and gives appraisers yet another tool for comparing similar properties. The Office is made up of an elected Property Appraiser and 48 FTEs.

The program provides the following services:

- Track ownership changes of real property
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyzes trends in sales prices, construction costs, and rents to best estimate the value of assessable property

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>PROPERTY APPRAISER</i></b>					
BASE BUDGETS					
INTERNAL SERVICE CHARGES	67,048	63,026	92,752	29,726	47.2%
CONSTITUTIONAL TRANSFERS	6,352,590	6,829,078	7,309,327	480,250	7.0%
<b>PROPERTY APPRAISER Total</b>	<b>6,419,638</b>	<b>6,892,104</b>	<b>7,402,079</b>	<b>509,975</b>	<b>7.4%</b>



August 16, 2023

Honorable Amy Lockhart, Chairman  
Seminole County Board of County Commissioner  
1101 East First Street  
Sanford, FL 32771

Dear Ms. Lockhart:

On August 15, 2023, the final budget for the 2023-2024 fiscal year for the Seminole County Property Appraiser's office was approved by the Department of Revenue, which did not include final salary calculations for the official's salary.

The final budget amount approved by the Department of Revenue for the Seminole County Property Appraiser's office is \$7,404,850.

Based on this approval, the Seminole County Board of County Commissioner's proportionate share is \$6,341,513.53, which is 85.64% of the total approved budget. The amount that will be billed in one annual installment is \$6,341,513.53.

The final salary certification for the official is not yet available from LCIR. Therefore, it will be necessary for the Department of Revenue to make a technical amendment to our budget at a later date to reflect the final salary and any necessary adjustments for matching benefits. We will notify you of any future adjustments.

If you have any questions or need additional information, please call Tyra Miller, Chief Financial Officer, at (407) 665-7560.

Sincerely,

David Johnson, CFA  
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director  
Timothy Jecks, Budget Division Manager  
Wendy Aviles, Accounting Specialist  
Sara Carrick, Accounting Specialist



August 16, 2023

Honorable Amy Lockhart, Chairman  
Seminole County Transportation District  
1101 East First Street  
Sanford, FL 32771

Dear Ms. Lockhart:

On August 15, 2023, the final budget for the 2023-2024 fiscal year for the Seminole County Property Appraiser's office was approved by the Department of Revenue, which did not include final salary calculations for the official's salary.

The final budget amount approved by the Department of Revenue for the Seminole County Property Appraiser's office is \$7,404,850.

Based on this approval, the Seminole County Transportation District's proportionate share is \$26,657.46, which is .36% of the total approved budget. The amount that will be billed in one annual installment is \$26,657.46.

The final salary certification for the official is not yet available from LCIR. Therefore, it will be necessary for the Department of Revenue to make a technical amendment to our budget at a later date to reflect the final salary and any necessary adjustments for matching benefits. We will notify you of any future adjustments.

If you have any questions or need additional information, please call Tyra Miller, Chief Financial Officer, at (407) 665-7560.

Sincerely,

David Johnson, CFA  
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director  
Timothy Jecks, Budget Division Manager  
Wendy Aviles, Accounting Specialist  
Sara Carrick, Accounting Specialist



August 16, 2023

Honorable Amy Lockhart, Chairman  
Seminole County/Municipal Fire District  
1101 East First Street  
Sanford, FL 32771

Dear Ms. Lockhart:

On August 15, 2023, the final budget for the 2023-2024 fiscal year for the Seminole County Property Appraiser's office was approved by the Department of Revenue, which did not include final salary calculations for the official's salary.

The final budget amount approved by the Department of Revenue for the Seminole County Property Appraiser's office is \$7,404,850.

Based on this approval, the Seminole County/Municipal Fire District's proportionate share is \$941,156.44, which is 12.71% of the total approved budget. The amount that will be billed in one annual installment is \$941,156.44.

The final salary certification for the official is not yet available from LCIR. Therefore, it will be necessary for the Department of Revenue to make a technical amendment to our budget at a later date to reflect the final salary and any necessary adjustments for matching benefits. We will notify you of any future adjustments.

If you have any questions or need additional information, please call Tyra Miller, Chief Financial Officer, at (407) 665-7560.

Sincerely,

David Johnson, CFA  
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director  
Timothy Jecks, Budget Division Manager  
Wendy Aviles, Accounting Specialist  
Sara Carrick, Accounting Specialist



# CONSTITUTIONAL OFFICERS

## SHERIFF'S OFFICE PROGRAM MESSAGE

The Sheriff's mission is to enhance the quality of life by reducing crime and fear throughout Seminole County. The Sheriff's Office performs the following functions: law enforcement services, court security services for the County's three court facilities, and correctional services through operation of the John E. Polk Correctional Facility and Seminole County Juvenile Detention Center. Some programs included in the Sheriff's Office are law enforcement, jail operations and maintenance, judicial security, police education, probation, PAY Program/Teen Court for at-risk youth, juvenile detention, and administration. The Office includes an elected Sheriff and 1343 other personnel.

The program provides the following services:

- Enforces laws enacted by our legislature
- Patrol the County in an effort to keep the peace
- Provide security within the Court facilities
- Maintain the County Jail
- Provide services to citizens on probation

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>SHERIFF'S OFFICE</i></b>					
BASE BUDGETS					
OPERATING EXPENDITURES	1,617,000	1,455,000	1,415,000	(40,000)	-2.7%
INTERNAL SERVICE CHARGES	2,287,310	2,345,595	2,466,717	121,122	5.2%
CONSTITUTIONAL TRANSFERS	140,995,641	153,956,070	166,238,690	12,282,620	8.0%
FACILITIES PROJECTS	68,088	375,000	975,000	600,000	160.0%
EQUIPMENT, OTHER	1,414,060	1,200,000	600,000	(600,000)	-50.0%
<b>SHERIFF'S OFFICE Total</b>	<b>146,382,098</b>	<b>159,331,665</b>	<b>171,695,407</b>	<b>12,363,742</b>	<b>7.8%</b>



# FISCAL YEAR 2023/2024 PROPOSED BUDGET (REVISED)

## SEMINOLE COUNTY SHERIFF'S OFFICE

---

SHERIFF DENNIS M. LEMMA

# FISCAL YEAR 2023/2024 PROPOSED BUDGET

PRESENTED TO THE SEMINOLE COUNTY  
BOARD OF COUNTY COMMISSIONERS

Amy Lockhart ♦ Chairman ♦ District 4

Andria Herr ♦ Vice Chairman ♦ District 5

Bob Dallari ♦ District 1

Jay Zembower ♦ District 2

Lee Constantine ♦ District 3

## **SHERIFF'S OFFICE MISSION**

***To enhance the quality of life by reducing crime and the fear of crime throughout Seminole County***



# BUDGET TRANSMITTAL ADDENDUM FOR *REVISED* SUBMISSION



Dear Commissioners:

May 9, 2023

I respectfully submit for your consideration a modified FY 2023/2024 budget request in addendum to my proposed budget submission on April 27, 2023. At the time of the submission the Florida Legislative Session was ongoing, and one of the primary bills being discussed was the Florida Retirement System (FRS), including benefit enhancements which were ultimately adopted in Senate Bill 7024 (SB 7024). Given the magnitude of the proposed benefit enhancements being presented and discussed by the House at the time of my budget submission, my proposed budget was based on the 8% increase in employer contribution rates that were actuarially determined and included in an earlier version of SB 7024. As presented in that version of SB 7024, the rates included the actuarial adjustment to employer contributions required to fund the FRS absent any benefit enhancements. This approach provided a substantiated basis for my initial budget request, as it represented the minimum increase that could be anticipated to take effect July 1, 2023.

SB 7024 as subsequently modified and adopted provides for several benefit enhancements and establishes revised actuarially determined contribution rates to be paid by employers. The new rates reflect an increase of 14% for regular class and 17.4% for special risk class vs. the 8% included in my original budget submission. The revised rates will require an additional \$1.7M in employer contributions to support the FRS established employer contribution rates, which brings the budget increase for employer contributions to \$4.4M, a blended contribution rate of 25.4%.

In accordance with my obligation under Chapter 30.49, Florida Statutes, I respectfully submit for your consideration my modified Fiscal Year 2023/2024 Certified Budget proposal of \$165,878,000, a \$1.5M increase over what was originally submitted. The proposed budget is both reasonable and necessary for the proper and efficient operation of the Sheriff's Office and reflects the expenditures required for the upcoming fiscal year to carry out the powers, duties, and operations vested with my constitutional office.

The document has been revised to include the increase in FRS employer contributions. I appreciate the support provided by the Board to ensure essential service to the community is not compromised and look forward to our continued partnership throughout the upcoming fiscal year.

Sincerely,

**Sheriff Dennis M. Lemma**



# BUDGET TRANSMITTAL LETTER



Dear Commissioners:

April 27, 2023

In accordance with my obligation under Chapter 30.49, Florida Statutes, I respectfully submit for your consideration the Seminole County Sheriff's Office Proposed Budget for Fiscal Year 2023/2024. The proposed budget is both reasonable and necessary for the proper and efficient operation of the Sheriff's Office and reflects the expenditures required for the upcoming fiscal year to carry out the powers, duties, and operations vested with my constitutional office.

## **SHERIFF'S OFFICE TOP PRIORITIES / COMMUNITY INVESTMENTS**

As a modern-day criminal justice organization, our priorities are based on the most significant community concerns. An essential part of our success is derived from focusing on continuous improvement of our agency, the lives of agency members, and the well-being of the citizens we have the honor to serve and protect. We continue to build long-term value for our community through prioritization of our investments.

### **Child Protective Services**

As was previously communicated, the State of Florida, Department of Children and Families (DCF) is in the process of transitioning Child Protective Services (CPS) back under the direction of DCF from the seven Sheriff Offices that currently provide those services on behalf of the state. The transition is scheduled to occur over the ensuing months with a scheduled completion by December 31, 2023.

After nearly 25 years of providing CPS, I am proud that the Seminole County Sheriff's Office set the state standard to emulate and that our outcomes remain among the state's highest. With a collaborative approach working with Guardian Ad Litem, Embrace Families, Kids House, Social Workers, school resource deputies, and other wraparound programs, our care for kids has always risen to the top. Simply put, we are advocates for kids.

We are honoring our commitment to work with DCF to create a smooth transition toward their consolidation plan. In an effort to preserve wrap around services unique to Seminole County, we are in discussions with DCF regarding a memorandum of understanding (MOU) with a proposed 50%/50% funding structure. The MOU reflects a joint commitment to continue current and augmented services focused on successful outcomes for the benefit of children and families in Seminole County, and to provide a forum for ongoing communication and resolution of issues involving child safety. The necessary funding of \$500,000 is being requested as part of my certified budget; a reduction from the \$750,000 that was included in prior year's budget to supplement the DCF contract for Child Protective Services, which had remained unchanged for several years. Additionally, the MOU discussions have included shared workspace for employees of DCF to be co-located with

SCSO to create and maintain an integrated prevention framework that enables the parties to collaborate, implement evidence-based child abuse prevention practices, and jointly work on cases of a criminal nature.

**Substance Abuse (Opioid Epidemic)**

Through the Board’s continued support and ongoing community partnerships, the Sheriff’s Office has successfully implemented meaningful methods to better address and combat the ongoing and multifaceted opioid and drug overdose epidemic impacting our county, state and nation. Together we have implemented new and innovative services in our community through open conversation and collaboration.

While overdoses continue to rise in 2023, Seminole Collaborative Opioid Response Efforts (SCORE) has provided a comprehensive approach to transition those who have overdosed and are being treated in the emergency department through a pipeline of detoxification, stabilization, and rehabilitation. SCORE has developed and implemented seamless, collaborative, stabilization and treatment solutions designed to reduce opioid overdoses, recidivism, and fatalities.

The Sheriff’s Office proposed budget continues to support this effort through our Drug Enforcement & Behavioral Services Division SCORE Unit, which includes non-fatal and fatal drug overdose response units through programing at the John E. Polk Correctional Facility, programing at the AdventHealth Hope & Healing Center, and through continued collaboration with other community partners.

<b>Seminole County Overdoses</b>				
	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>YTD 2023</u>
Non-fatal	637	729	628	180
Fatal	103	128	119	35
Total	740	857	747	215

We are seeing significant increases in fentanyl across the country, Central Florida and Seminole County. Fentanyl is 100 times more potent than morphine, and 50 times more potent than heroin. A microgram, which is equivalent to eight grains of salt, is a lethal dose. We continue to see fentanyl mixed with knockoff versions of Oxycontin made in clandestine labs and laced in other substances like marijuana and cocaine. The majority of illicit pills being sold on the street contain potentially lethal amounts of fentanyl. In fact, the U.S. Drug Enforcement Administration (DEA) released a public safety alert indicating that of the fentanyl-laced fake prescription pills analyzed in 2022, 6 out of 10 contained a potentially lethal dose of fentanyl. The Sheriff’s Office City County Investigative Bureau (CCIB) has seized 5,586 grams of Fentanyl during the first quarter of 2023 and the year over year amounts have climbed sharply since 2020.

<b><i>Fentanyl Seized (in Grams) by CCIB</i></b>			
<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>1st Qtr 2023</u>
595	786	2,083	5,586



## **Behavioral / Mental Health**

Through your support and community partnerships, the Sheriff's Office was allocated American Rescue Plan Act (ARPA) funding to expand and improve the behavioral health system using community-wide strategies to address the continued challenges of connecting people to appropriate treatment and support services. The Sheriff's Office proposed budget continues to support this effort through the Drug Enforcement & Behavioral Services Division's Behavioral Services Unit, the Juvenile Justice Division's Juvenile Mobile Crisis Response (JMCR) Program and Juvenile Intervention Services (JIS) Program:

The Behavioral Services Unit works to enhance law enforcement crisis intervention models, increase awareness and training, and improve the integration and timely access of mental health services for individuals and families in need. This includes strengthening our partnerships within the community and working alongside service providers and the judicial process to identify appropriate mental health services and placement for persons who are entering into the criminal justice system.

The JMCR program provides law enforcement with an option for juveniles facing a mental health crisis when symptoms or behaviors may be alleviated through crisis intervention and/or de-escalation while on scene. The program team consists of licensed therapists trained to intervene, assess, and assist juveniles who are experiencing a mental health crisis. Care coordinators assist with navigating and connecting the child and family to necessary resources and services, including juvenile Baker Acts.

The JIS program assists families with school-aged children dealing with issues related to mental health, behavioral, and academic and truancy concerns through community referral. The JIS team assist youth in learning new skills to help reduce at-risk behaviors and to teach parents to reinforce these skills as well as connecting families to appropriate community resources that fit their needs.

## **Personnel Recruitment and Retention**

The Sheriff's Office's greatest need is to both attract and retain quality personnel while maintaining our high standards. Continued anticipated turnover, as well as a diminishing applicant pool resulting from societal influences, expanded job requirements, and an increasingly competitive market, are considerations to our overall competitive positioning. The most important investment of public resources is human capital; keeping well-trained deputies and civilian personnel to address increased demands for service.

The proposed budget includes funding to maintain a sensible compensation strategy that is competitive with the market. There is a significant cost to the community in not remaining competitive in personnel spending. The cost of recruiting, training, and not retaining quality personnel are opportunity costs that require careful consideration when making budget decisions. Thoughtful spending toward personnel provides a significant return on investment and is a responsible use of public funds.

## SHERIFF'S OFFICE CERTIFIED BUDGET

The Fiscal Year 2023/2024 Certified Budget proposal of \$164,348,000 represents estimated expenditures necessary to support the general fund operational responsibilities of the Sheriff's Office for the upcoming year; including the provision of law enforcement services, adult and juvenile detention services, court services, and various other operational responsibilities entrusted with the Office of the Sheriff. The Certified Budget proposal is presented net of service agreement revenues for dispatch services, school resource deputies, and technology services totaling \$7,441,800. Additionally, certain contractual revenues and fees estimated at \$4,345,000 are deposited directly into the County's general fund and do not offset the Certified Budget proposal.

The budget is based on a fiscally accountable philosophy, with the following guiding principles used in development of the budget:

- As a service organization our employees are the most valuable asset, the budget concentrates on maintaining a competitive compensation package designed to preserve a productive and skilled workforce. Ensuring employees maintain a proper standard of living helps to promote commitment and focus on the organizational mission.
- Allocation of resources in support of maintaining service levels and redirection of resources to priority needs.
- Renewal and replacement of technology, fleet, and other vital equipment in a systematic manner based on life-cycle requirements. Scheduled renewal and replacement results in reduced operational down-time and lower maintenance costs, while supporting continuity of services to the public.

The Proposed Certified Budget includes the following:

- The personnel services budget represents 83.1% of the Sheriff's Office Certified budget and reflects a 6.6% increase over the current year. An additional \$1,500,000 or 1.2% of the overall increase is attributable to an 8% increase in the actuarial determined employer contribution rates for the Florida Retirement System. The remaining 5.4% increase is to support compensation adjustments for personnel inclusive of related taxes and benefits. No new positions are requested within the certified budget, positions are continuously reviewed and repurposed to address areas of greatest need. Other funding sources such as ARPA funds have paid for additional staffing requirements in specific areas.
- The operating expenditure budget has continued to rise relational to the inflation experienced over the past two years. A challenge is the rising cost of inmate medical services, including use of contracted staffing, provider services, and pharmaceuticals. Other increases include insurance, vehicle maintenance, inmate supplies and food, and technology costs.
- The capital outlay budget increase of 3.9% is specific to the significant increase in the cost of replacement of outfitted vehicles.
- The contingency budget, which has remained flat for 20 years, was increased to be consistent with recent costs incurred for Hurricane Ian response.

Each year as I prepare my budget, I remain mindful that public safety is a fundamental quality of life government service that requires a significant investment of the community's resources. My budget is based upon a fiscally conservative philosophy that prioritizes resources to accomplish the Sheriff Office's responsibilities and address the community's greatest needs. I also remain mindful of the Board's responsibility to provide our community with a wide variety of important public services, while balancing taxation and spending to ensure continued fiscal sustainability. Therefore, I have made it a practice to ensure my budget growth rate remains below the growth rate in property tax revenue, as follows:

Budget	SCSO Budget Growth	Tax Year	Tax Roll Growth	Budget growth compared to Tax Roll
FY17/18	3.4%	2017	7.1%	-52%
FY18/19	5.6%	2018	7.9%	-30%
FY19/20	4.4%	2019	8.1%	-45%
FY20/21	3.3%	2020	6.6%	-49%
FY21/22	3.5%	2021	5.2%	-32%
FY22/23	11.9%	2022	12.2%	-3%
FY23/24	7.0%	2023	9.5%	-26%

**CONCLUSION**

The Seminole County Sheriff's Office remains committed to continuing our efforts to safeguard our community with the highest level of professionalism and integrity. Thanks to the hard work and dedication of the men and women of the Sheriff's Office and the continued support of our citizens and businesses, we continue to enjoy a low crime rate in Seminole County. This could not be possible without the continued support from the Board of County Commissioners.

My philosophy has been and will continue to be, to plan for today as well as look for ways to challenge the basic assumptions of traditional law enforcement service delivery. Considering only 10-20% of crime is reported and unreported crime is often perpetrated upon our most vulnerable populations, the most important thing we can do is to prevent crime from occurring in the first place. Our overall success is a direct result of the sustained budgetary resources that have been allocated.

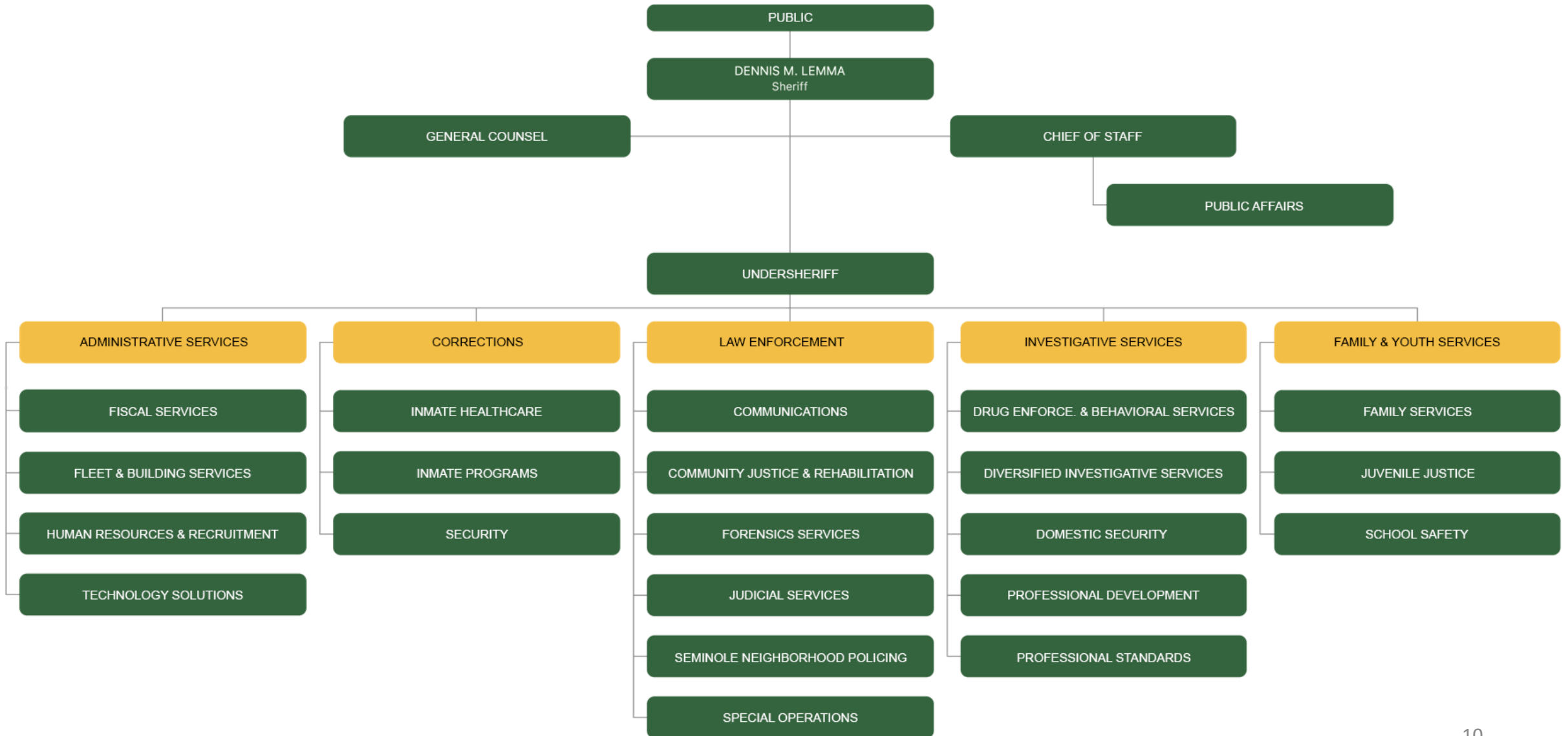
We appreciate the support provided by the Board to ensure essential service to the community is not compromised and look forward to our continued partnership throughout the upcoming fiscal year.

Sincerely,

*Dennis M. Lemma*  
**Sheriff Dennis M. Lemma**

2022 STATS	
Total Recovered Property	\$2,567,710
Total Arrests	4,777
Total Index Offenses	+10%

# HOW OUR AGENCY WORKS TOGETHER



**MEMORANDUM:      Fiscal Services 23-031**

TO:                    Timothy Jecks  
                          Budget Director  
                          Seminole County Government

VIA:                   Lisa H. Spriggs, Chief of Administrative Services *LHS*  
                          Seminole County Sheriff's Office

FROM:                Mary Hope  
                          Director of Fiscal Services      *MBA*  
                          Seminole County Sheriff's Office

DATE:                September 11, 2023

SUBJECT:            Sheriff's Office FY 2023/24 Proposed Budget – Second Public Hearing Adjustment

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The Seminole County Sheriff's Office Proposed Budget for FY 2023/24 was submitted April 27, 2023 to the Seminole County Board of County Commissioners (BCC). A revised version of the Proposed Budget was submitted on May 10, 2023 to reflect the impact of Legislative-based changes to Florida Retirement System (FRS) rates.

Since the May revised submission, the following agreement necessitated changes to the Sheriff's FY 2023/2024 Proposed Budget:

- Execution of an “INTERLOCAL AGREEMENT BETWEEN THE DEPARTMENT OF CHILDREN AND FAMILIES (“DCF”) AND THE SEMINOLE COUNTY SHERIFF'S OFFICE (“SCSO”) CONCERNING ESTABLISHMENT OF A FAMILY WRAPAROUND SERVICES SECTION WITHIN THE SCSO AND THE MUTUAL COOPERATION OF SERVICES AND RESOURCES FOR CHILDREN AND FAMILIES IN SEMINOLE COUNTY”
  - This interlocal agreement resulted from the transition of Child Protective Services back to DCF, and provides for 8 additional full-time positions split-funded 50/50 between the SCSO and DCF and an increase in Special Revenue Funding for SCSO of \$466,000. There is no requested change to the SCSO’s General Fund Budget.

Attached to this memorandum are the following revised pages:

- Revised Fiscal Year 2023/24 Budget Summary, Position Totals, Special Revenue Summary

If you have any questions, please contact me at (407) 665-6532.

cc: Board of County Commissioners – Board Submissions and Clerk Records  
      Sheriff Dennis Lemma  
      Darren Grey, County Manager  
      Lorie Bailey Brown, Director, County Resource Management  
      Jenny Spencer, Director, Clerk of the Circuit Court and Comptroller

# FY 2023/2024 SHERIFF'S OFFICE BUDGET SUMMARY

Object Classification	General Fund	Special Revenue Funds	BCC Facilities	Total
Personnel Services	\$ 145,154,800	\$ 3,786,921	\$ -	\$ 148,941,721
Operating Expenditures	22,235,000	3,477,149	-	25,712,149
Capital Outlay	5,580,000	1,323,000	-	6,903,000
Contingency	350,000	-	-	350,000
BCC Facilities	-	-	2,975,000	2,975,000
<b>TOTAL BUDGET - GROSS OF SHERIFF GENERAL REVENUES</b>	<b>\$ 173,319,800</b>	<b>\$ 8,587,070</b>	<b>\$ 2,975,000</b>	<b>\$ 184,881,870</b>
Less: Sheriff General Revenues	(7,441,800)	-	-	( 7,441,800 )
<b>TOTAL NET BUDGET</b>	<b>\$ 165,878,000</b>	<b>\$ 8,587,070</b>	<b>\$ 2,975,000</b>	<b>\$ 177,440,070</b>

# AGENCY-WIDE POSITION TOTALS

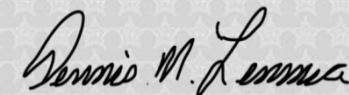
Position Type	General Fund	Special Revenue Funds	Total
Sworn	452	8	460
Certified	228	-	228
Civilian	539	39	578
<b>Full-Time</b>	<b>1,219</b>	<b>47</b>	<b>1,266</b>
<b>Part-Time</b>	<b>152</b>	<b>1</b>	<b>153</b>
<b>Total</b>	<b>1,371</b>	<b>48</b>	<b>1,419</b>

# FISCAL YEAR 2023/2024 PROPOSED BUDGET CERTIFICATION

Object Classification	Law Enforcement	Corrections	Court Services	Total
Personnel Services	\$ 74,130,000	\$ 55,581,000	\$ 8,369,000	\$ 138,080,000
Operating Expenditures	14,991,000	6,520,000	357,000	21,868,000
Capital Outlay	5,429,000	108,000	43,000	5,580,000
Contingency	350,000	-	-	350,000
<b>CERTIFIED BUDGET</b>	<b>\$ 94,900,000</b>	<b>\$ 62,209,000</b>	<b>\$ 8,769,000</b>	<b>\$ 165,878,000</b>

As required by Chapter 30.49(2)(a), Florida Statutes, I hereby certify that the proposed expenditures for Fiscal Year 2023/2024 are reasonable and necessary for the proper and efficient operation of the Seminole County Sheriff's Office.

Respectfully submitted,



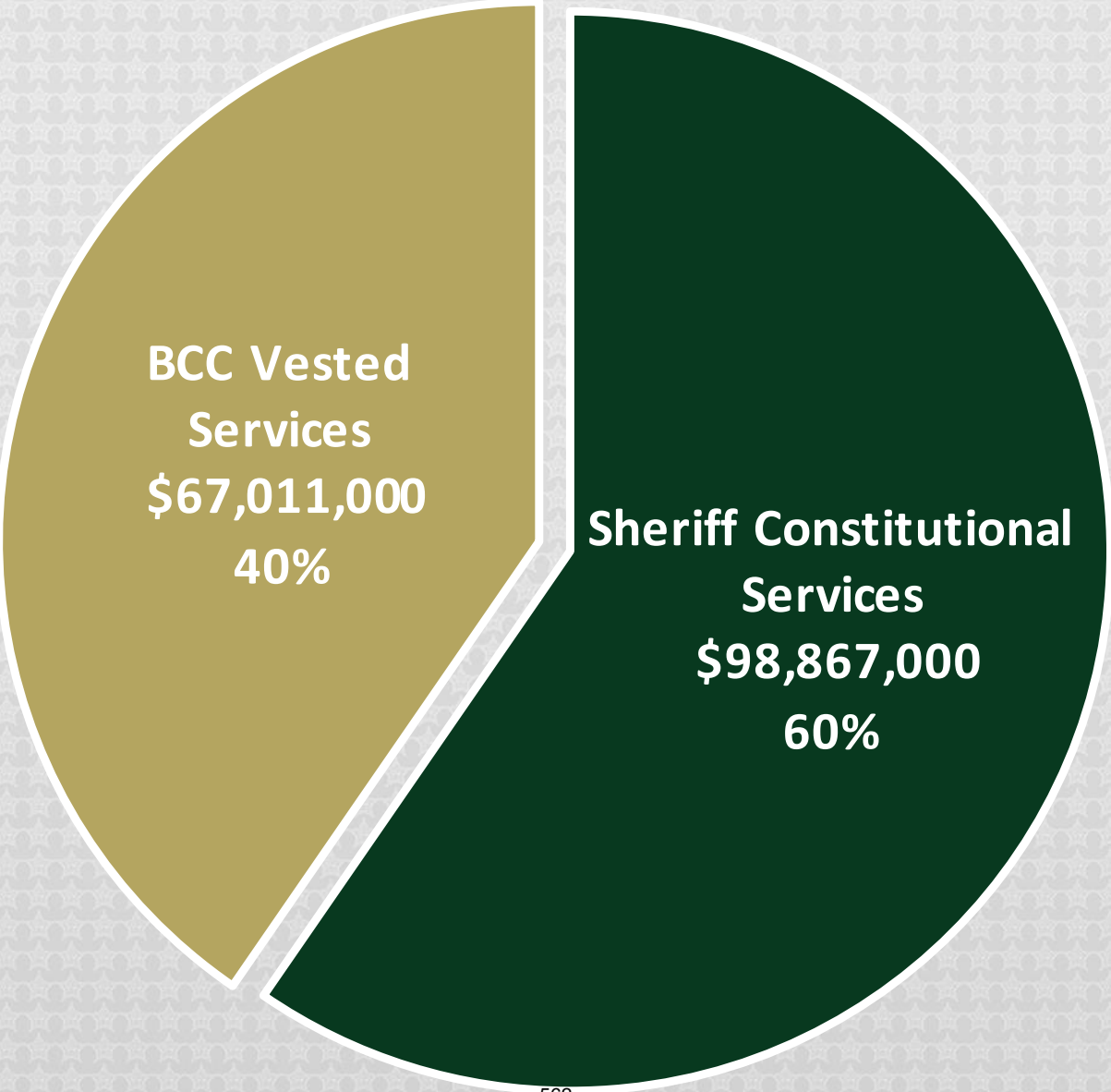
**Sheriff Dennis M. Lemma**



# CERTIFIED BUDGET COMPARISON

Object Classification	FY 2023/24	FY 2022/23	\$ Change	% Change
Personnel Services	\$ 138,080,000	\$ 128,100,000	\$ 9,980,000	7.8%
Operating Expenditures	21,868,000	19,964,000	1,904,000	9.5%
Capital Outlay	5,580,000	5,373,000	207,000	3.9%
Contingency	350,000	160,000	190,000	118.8%
<b>TOTAL CERTIFIED BUDGET</b>	<b>\$ 165,878,000</b>	<b>\$ 153,597,000</b>	<b>\$ 12,281,000</b>	<b>8.0%</b>

# PROPOSED BUDGET BREAKDOWN BY SERVICES



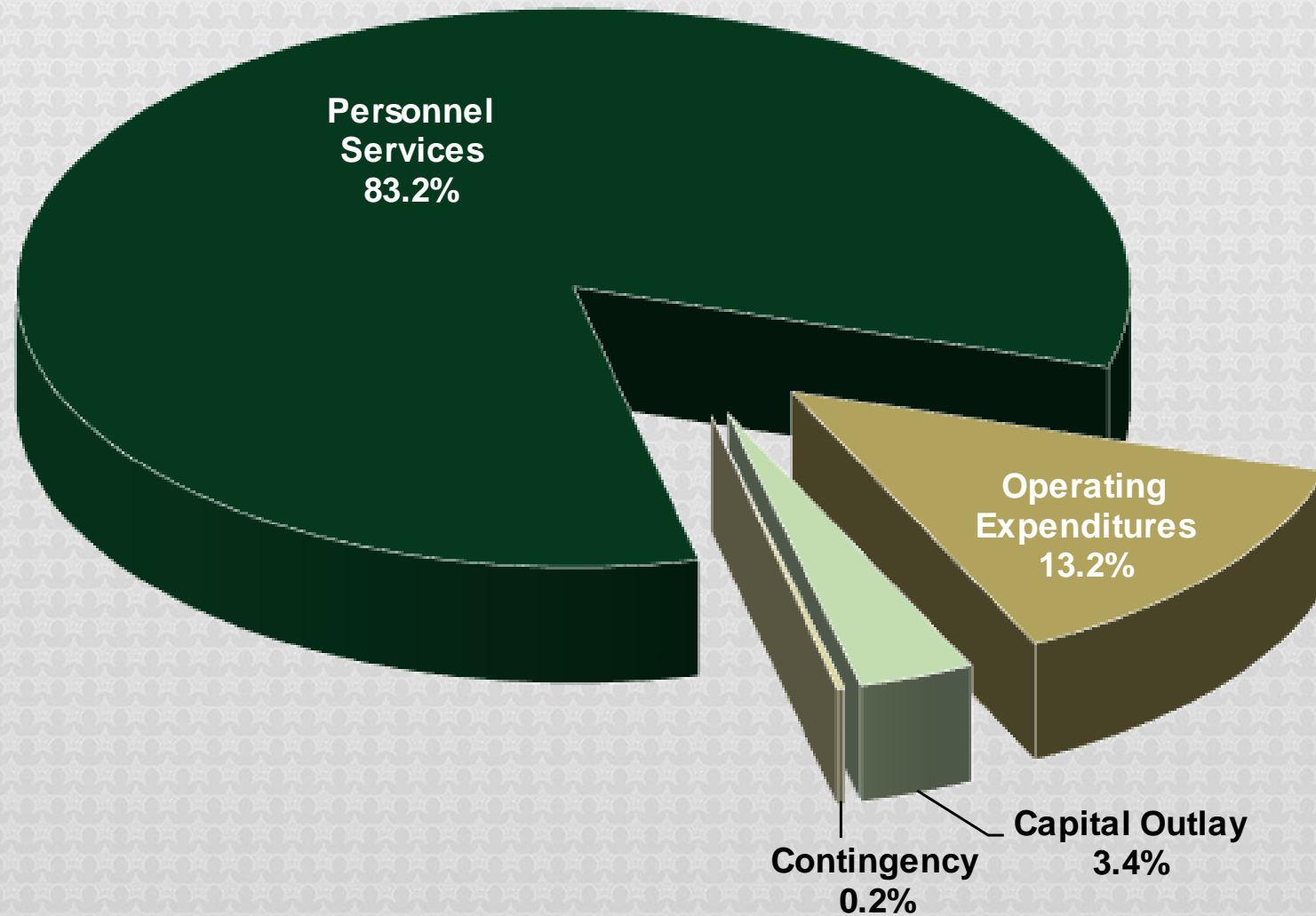
# RECONCILIATION OF GROSS GENERAL FUND BUDGET TO CERTIFIED BUDGET

Object Classification	Law Enforcement	Corrections	Court Services	Total
<b>GENERAL FUND EXPENDITURES:</b>				
Personnel Services	\$ 81,204,800	\$ 55,581,000	\$ 8,369,000	\$ 145,154,800
Operating Expenditures	15,358,000	6,520,000	357,000	22,235,000
Capital Outlay	5,429,000	108,000	43,000	5,580,000
Contingency	350,000	-	-	350,000
<b>SUBTOTAL</b>	<b>\$ 102,341,800</b>	<b>\$ 62,209,000</b>	<b>\$ 8,769,000</b>	<b>\$ 173,319,800</b>
<b>SHERIFF GENERAL REVENUES:</b>				
Personnel Services	\$ ( 7,074,800 )	\$ -	\$ -	\$ ( 7,074,800 )
Operating Expenditures	(367,000)	-	-	(367,000)
Capital Outlay	-	-	-	-
Contingency	-	-	-	-
<b>SUBTOTAL</b>	<b>\$ ( 7,441,800 )</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ ( 7,441,800 )</b>
<b>NET GENERAL FUND EXPENDITURES:</b>				
Personnel Services	\$ 74,130,000	\$ 55,581,000	\$ 8,369,000	\$ 138,080,000
Operating Expenditures	14,991,000	6,520,000	357,000	21,868,000
Capital Outlay	5,429,000	108,000	43,000	5,580,000
Contingency	350,000	-	-	350,000
<b>TOTAL CERTIFIED BUDGET</b>	<b>\$ 94,900,000</b>	<b>\$ 62,209,000</b>	<b>\$ 8,769,000</b>	<b>\$ 165,878,000</b>

# GENERAL FUND REVENUES

	FY 2023/24	FY 2022/23	\$ CHANGE	% CHANGE
<b>GENERAL REVENUES RECORDED ON COUNTY'S BOOKS:</b>				
Federal Inmate Contracts	\$ 2,380,000	\$ 2,380,000	\$ -	0.0%
Probation Revenues	700,000	850,000	( 150,000 )	(17.6%)
Inmate Telephone Commissions	575,000	575,000	-	0.0%
Civil Fees	250,000	225,000	25,000	11.1%
Inmate Daily Fees	200,000	205,000	( 5,000 )	(2.4%)
Investigation & Restitution Recovery	200,000	200,000	-	0.0%
Miscellaneous Revenues	40,000	40,000	-	0.0%
<b>SUBTOTAL</b>	<b>\$ 4,345,000</b>	<b>\$ 4,475,000</b>	<b>\$ ( 130,000 )</b>	<b>(2.9%)</b>
<b>GENERAL REVENUES RECORDED ON SHERIFF'S BOOKS:</b>				
School Resource Deputy Contracts	\$ 3,917,000	\$ 3,664,000	\$ 253,000	6.9%
Dispatch Contracts	3,157,800	3,049,600	108,200	3.5%
Technology Contracts	250,000	238,800	11,200	4.7%
GPS Contract	117,000	117,000	-	0.0%
<b>SUBTOTAL</b>	<b>\$ 7,441,800</b>	<b>\$ 7,069,400</b>	<b>\$ 372,400</b>	<b>5.3%</b>
<b>TOTAL GENERAL REVENUES</b>	<b>\$ 11,786,800</b>	<b>\$ 11,544,400</b>	<b>\$ 242,400</b>	<b>2.1%</b>

# CLASSIFICATION BREAKDOWN OF FISCAL YEAR 2023/2024 PROPOSED CERTIFIED BUDGET



# FISCAL YEAR 2023/2024 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Personnel Services	FY 2023/24	FY 2022/23	\$ CHANGE
Salaries and Wages	\$ 80,197,000	\$ 75,460,000	\$ 4,737,000
Overtime	6,971,000	6,428,000	543,000
Special Pay	436,000	433,000	3,000
FICA Tax	6,725,000	6,334,000	391,000
Retirement Contributions	22,298,000	17,932,000	4,366,000
Life and Health Insurance	19,002,000	19,072,000	( 70,000 )
Workers Compensation	2,451,000	2,441,000	10,000
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$ 138,080,000</b>	<b>\$ 128,100,000</b>	<b>\$ 9,980,000</b>

# FISCAL YEAR 2023/2024 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Operating Expenditures	FY 2023/24	FY 2022/23	\$ CHANGE
Professional Services	\$ 3,872,000	\$ 2,874,000	\$ 998,000
Contractual Services	2,955,000	2,425,000	530,000
Investigations	245,000	236,000	9,000
Travel and Per Diem	41,000	41,000	-
Communication Services	1,173,000	1,150,000	23,000
Freight and Postage Services	9,000	10,000	( 1,000 )
Utility Services	212,000	205,000	7,000
Rental and Leases	1,961,000	1,886,000	75,000

# FISCAL YEAR 2023/2024 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Operating Expenditures, Continued	FY 2023/24	FY 2022/23	\$ CHANGE
Insurance	\$ 2,741,000	\$ 2,717,000	\$ 24,000
Repair and Maintenance Services	1,455,000	1,384,000	71,000
Printing and Binding	28,000	25,000	3,000
Office Supplies	78,000	78,000	-
Operating Supplies	6,430,000	6,283,000	147,000
Subscriptions & Memberships	165,000	167,000	( 2,000 )
Training	503,000	483,000	20,000
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$ 21,868,000</b>	<b>\$ 19,964,000</b>	<b>\$ 1,904,000</b>



# FISCAL YEAR 2023/2024 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Capital Outlay	FY 2023/24	FY 2022/23	\$ CHANGE
Machinery and Equipment	\$ 5,580,000	\$ 5,373,000	\$ 207,000
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 5,580,000</b>	<b>\$ 5,373,000</b>	<b>\$ 207,000</b>

Other Uses	FY 2023/24	FY 2022/23	\$ CHANGE
Reserve for Contingency	\$ 350,000	\$ 160,000	\$ 190,000
<b>TOTAL CONTINGENCY</b>	<b>\$ 350,000</b>	<b>\$ 160,000</b>	<b>\$ 190,000</b>

<b>Grand Total Certified Budget</b>	<b>\$ 165,878,000</b>	<b>\$ 153,597,000</b>	<b>\$ 12,281,000</b>
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# BCC FACILITIES

In accordance with Chapter 30.49(d), Florida Statutes, the BCC Facilities Budget is requested separately from the Sheriff’s Certified Budget for consideration in the County Budget for funding FY 2023/2024 annual operating and capital improvements of County-owned facilities operated by the Sheriff.

Classification	FY 2023/24	FY 2022/23	\$ Change	% Change
Operating & Maintenance	\$ 2,000,000	\$ 2,000,000	\$ -	0.0%
Critical Capital Improvements	975,000	975,000	-	0.0%
<b>TOTAL BCC BUDGET</b>	<b>\$ 2,975,000</b>	<b>\$ 2,975,000</b>	<b>\$ -</b>	<b>0.0%</b>

- **OPERATING AND MAINTENANCE:** The facilities annual operating and maintenance budget is for day-to-day repair, maintenance and utilities for the John E. Polk Correctional Facility (JEPCF) and Seminole County Juvenile Detention Center. Also included in this budget are maintenance, repair and replacement of security camera systems, cell locks, magnetometers and x-ray equipment at the three court facilities, two correctional facilities, juvenile assessment center and Building 100.
- **CRITICAL CAPITAL IMPROVEMENTS:** The critical infrastructure capital improvement budget request is proposed as follows:
  - **Communications Center Renovation and Expansion - \$975,000** - Additional funding for the expansion and renovation of the Communications Center, establishment of updated and additional work stations to operate the center, and relocation of the communication’s administrative staffing to adjacent office space. The total project budget of \$3 million has been funded as follows: unspent budgeted Contingency amounts of \$160,000 carried forward from FY 2016/17, FY 2017/18 and FY 2018/19; \$900,000 carried forward from the FY 2019/20 closeout; \$975,000 BCC Facilities budget in FY 2020/21 and the current FY 2023/24 request.

# SHERIFF'S SPECIAL REVENUE FUNDS

## **Overview:**

Special Revenue Funds are established to account for the proceeds of specific earmarked revenue sources that are restricted by law or committed to expenditure for specified purposes. Included in the Special Revenue Funds are grant revenues received through contracts with federal and state agencies to finance particular programs or activities and transfers from the County of statutory revenues restricted for use within the Sheriff's operations. The current Special Revenue Funding for the Seminole County Sheriff's Office includes funding for 43 full-time positions and 1 part-time position.

## **Changes to Child Protective Services:**

The Seminole County Sheriff's Office is one of seven Sheriff's Offices currently contracted by the Florida Department of Children and Families (DCF) to provide Child Protective Services on behalf of the State. Recent legislation has been proposed to return the child protective services contracted with the seven Sheriff's Offices back to DCF. Due to the proposed legislation, the Special Revenue Funding under the Child Protective Services agreement and the 61 full-time positions and 2 part-time positions funded under the agreement have been excluded from the Sheriff's FY 2023/2024 Proposed Budget.

## **Interlocal Agreement:**

In August 2023, the Seminole County Sheriff's Office and DCF entered into an Interlocal Agreement for the creation of a Family Wraparound Services Section within the Sheriff's Office and the Mutual Cooperation of Services and Resources for Children and Families in Seminole County. This agreement includes 50/50 shared funding for 8 positions for the provision of the Wraparound Services, and these 8 positions and the related \$466,000 in Special Revenue Funding have been added to the Sheriff's FY 2023/2024 Proposed Budget.

# SPECIAL REVENUE SUMMARY

SOURCES	FY 2023/24	FY 2022/23	\$ CHANGE
<b>GRANTS AND CONTRACTS:</b>			
Child Protective Services	\$ -	\$ 4,830,240	\$ ( 4,830,240 )
American Rescue Plan Act	3,000,000	3,000,000	-
HIDTA Program	1,264,100	1,517,090	( 252,990 )
Florida Department of Juvenile Justice (DJJ) Programs	784,509	784,509	-
Statutory Inmate Welfare Program	600,000	600,000	-
Coverdell Forensic Science Improvement Grant	499,700	-	499,700
VOCA Crime Victim Assistance	257,400	269,260	( 11,860 )
Florida Network SNAP Program	459,040	487,120	( 28,080 )
Violence Against Women InVEST Program	124,510	135,450	( 10,940 )
FADAA Medical Assisted Treatment	271,500	200,000	71,500
Other Grants/Contracts	540,621	64,381	476,240
<b>SUBTOTAL GRANTS AND CONTRACTS</b>	<b>7,801,380</b>	<b>11,888,050</b>	<b>( 4,086,670 )</b>

# SPECIAL REVENUE SUMMARY

SOURCES	FY 2023/24	FY 2022/23	\$ CHANGE
<b>TRANSFERS FROM COUNTY:</b>			
Emergency 911 Fund	\$ 425,000	\$ 425,000	\$ -
Teen Court Fund	170,690	169,070	1,620
Police Education Fund	150,000	150,000	-
Alcohol/Drug Abuse Fund	40,000	40,000	-
<b>SUBTOTAL TRANSFERS FROM COUNTY</b>	<b>785,690</b>	<b>784,070</b>	<b>1,620</b>
<b>TOTAL SOURCES</b>	<b>\$ 8,587,070</b>	<b>\$ 12,672,120</b>	<b>\$ ( 4,085,050 )</b>
USES	FY 2023/24	FY 2022/23	\$ CHANGE
Personnel Services	\$ 3,786,921	\$ 8,864,360	\$ ( 5,077,439 )
Operating Expenditures	3,477,149	3,807,760	( 330,611 )
Capital Outlay	1,323,000	-	1,323,000
<b>TOTAL USES</b>	<b>\$ 8,587,070</b>	<b>\$ 12,672,120</b>	<b>\$ ( 4,085,050 )</b>



# Seminole County Sheriff's Office Community FOUNDATION



# ACCREDITATION

*Committed to the Highest Standards of Professionalism and Service*





# SHERIFF'S OFFICE CERTIFIED BUDGET BY DIVISION FY 2023/2024



# OFFICE OF THE SHERIFF

## Gross Budget

Personnel Services	\$ 2,442,478
Operating Expenses	91,665
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,534,143</b>

## Positions

Sworn	3
Certified	-
Civilian	8
<b>Total Full-Time</b>	<b>11</b>
Part-Time	-
<b>Total</b>	<b>11</b>



# GENERAL COUNSEL

## Gross Budget

Personnel Services	\$	799,360
Operating Expenses		97,625
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>896,985</b>

## Positions

Sworn		-
Certified		-
Civilian		5
<b>Total Full-Time</b>		<b>5</b>
Part-Time		-
<b>Total</b>		<b>5</b>



# PROFESSIONAL DEVELOPMENT

## Gross Budget

Personnel Services	\$ 2,303,242
Operating Expenses	248,575
Capital Outlay	292,320
Contingency	-
<b>Total</b>	<b>\$ 2,844,137</b>

## Positions

Sworn	11
Certified	2
Civilian	5
<b>Total Full-Time</b>	<b>18</b>
Part-Time	-
<b>Total</b>	<b>18</b>



# PROFESSIONAL STANDARDS

Gross Budget	
Personnel Services	\$ 802,537
Operating Expenses	20,090
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 822,627</b>

Positions	
Sworn	4
Certified	-
Civilian	2
<b>Total Full-Time</b>	<b>6</b>
Part-Time	-
<b>Total</b>	<b>6</b>



# PUBLIC AFFAIRS

## Gross Budget

Personnel Services	\$ 2,028,060
Operating Expenses	35,370
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,063,430</b>

## Positions

Sworn	-
Certified	-
Civilian	8
<b>Total Full-Time</b>	<b>8</b>
Part-Time	1
<b>Total</b>	<b>9</b>



# FISCAL SERVICES

## Gross Budget

Personnel Services	\$ 3,728,166
Operating Expenses	1,430,080
Capital Outlay	758,000
Contingency	350,000
<b>Total</b>	<b>\$ 6,266,246</b>

## Positions

Sworn	-
Certified	-
Civilian	23
<b>Total Full-Time</b>	<b>23</b>
Part-Time	-
<b>Total</b>	<b>23</b>



Cost will be offset  
by \$250,000 in  
Special Revenue



# FLEET & BUILDING SERVICES: BUILDING SERVICES

Gross Budget	
Personnel Services	\$ 1,376,492
Operating Expenses	2,112,840
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 3,489,332</b>

Positions	
Sworn	-
Certified	-
Civilian	14
<b>Total Full-Time</b>	<b>14</b>
Part-Time	-
<b>Total</b>	<b>14</b>



# FLEET & BUILDING SERVICES: FLEET SERVICES

## Gross Budget

Personnel Services	\$ 673,982
Operating Expenses	4,380,455
Capital Outlay	1,800,000
Contingency	-
<b>Total</b>	<b>\$ 6,854,437</b>

## Positions

Sworn	-
Certified	-
Civilian	7
<b>Total Full-Time</b>	<b>7</b>
Part-Time	-
<b>Total</b>	<b>7</b>





# HUMAN RESOURCES & RECRUITMENT

## Gross Budget

Personnel Services	\$ 2,591,925
Operating Expenses	207,420
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,799,345</b>

## Positions

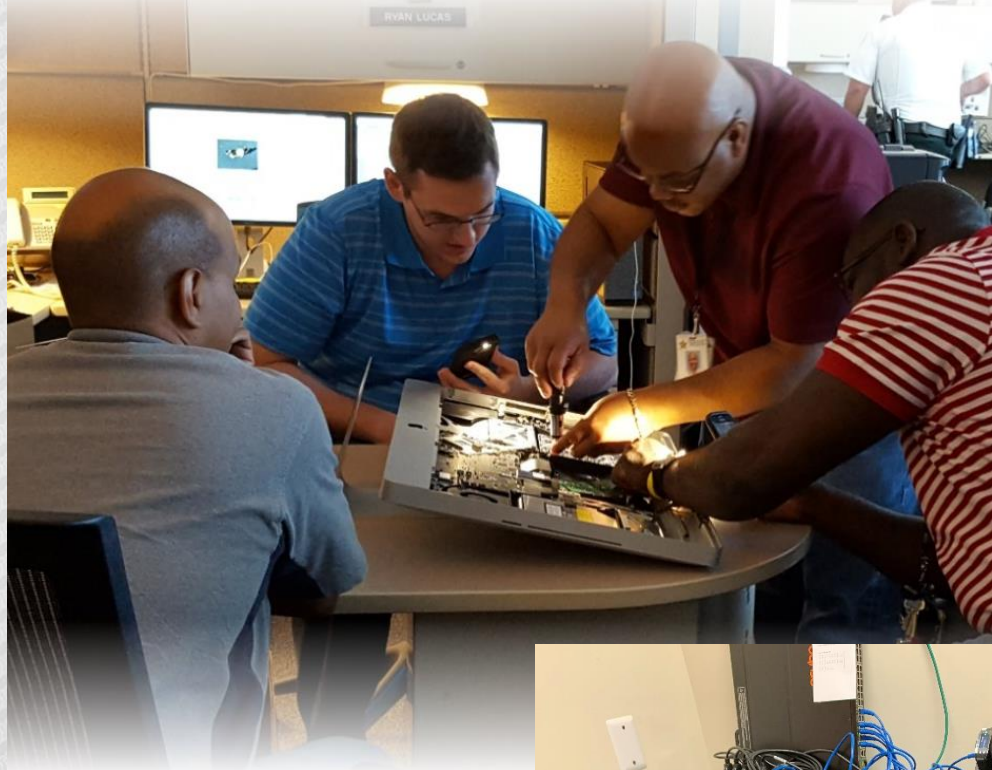
Sworn	3
Certified	-
Civilian	19
<b>Total Full-Time</b>	<b>22</b>
Part-Time	3
<b>Total</b>	<b>25</b>



# TECHNOLOGY SOLUTIONS

Gross Budget	
Personnel Services	\$ 3,495,139
Operating Expenses	3,969,165
Capital Outlay	2,227,673
Contingency	-
<b>Total</b>	<b>\$ 9,691,977</b>

Positions	
Sworn	-
Certified	-
Civilian	30
<b>Total Full-Time</b>	<b>30</b>
Part-Time	-
<b>Total</b>	<b>30</b>



Cost will be offset  
by \$250,000 in  
General Revenue



# SEMINOLE NEIGHBORHOOD POLICING

## Gross Budget

Personnel Services	\$ 25,513,521
Operating Expenses	253,225
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 25,766,746</b>

## Positions

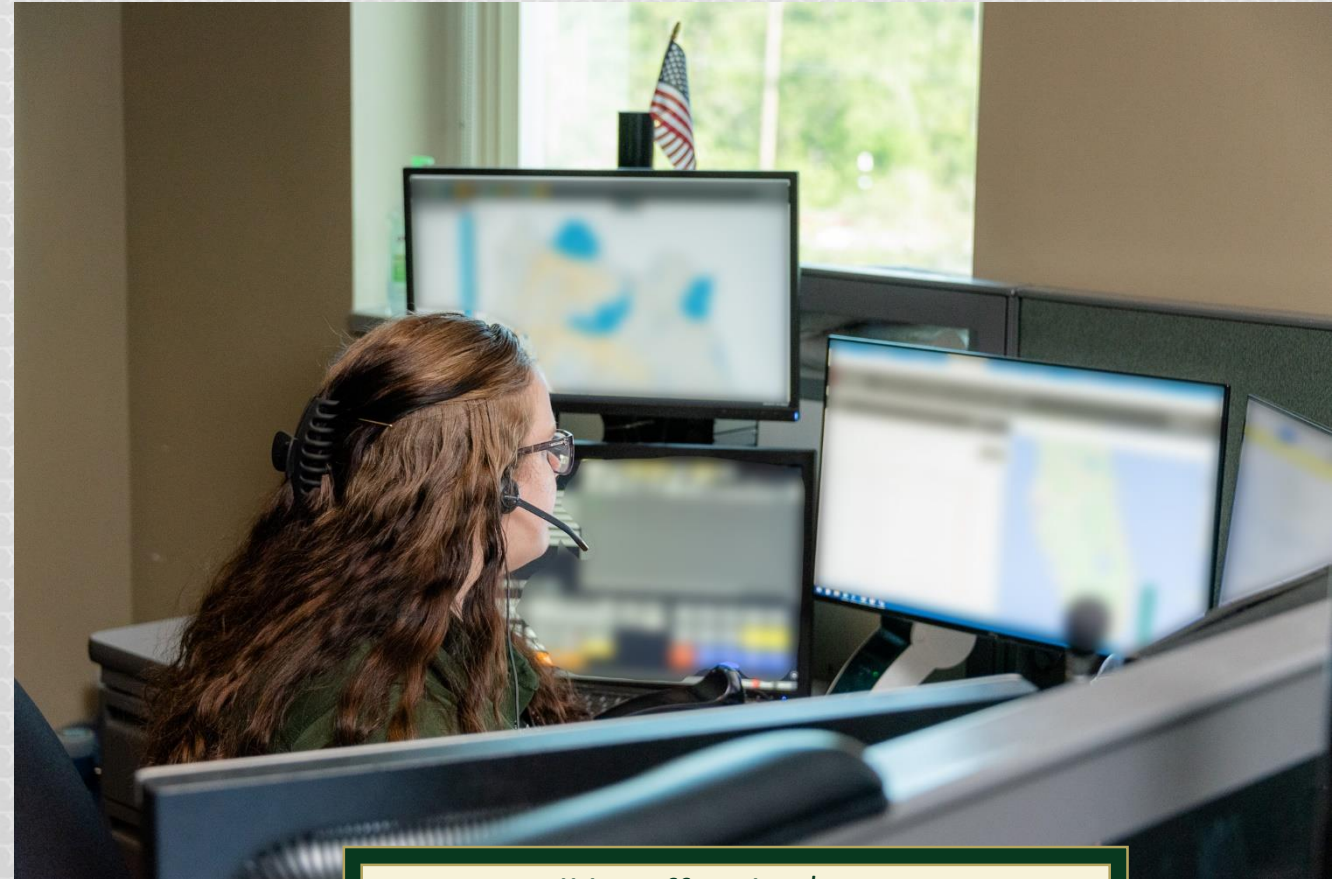
Sworn	198
Certified	-
Civilian	21
<b>Total Full-Time</b>	<b>219</b>
<b>Part-Time</b>	<b>2</b>
<b>Total</b>	<b>221</b>



# COMMUNICATIONS

<b>Gross Budget</b>	
Personnel Services	\$ 10,913,607
Operating Expenses	29,850
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 10,943,457</b>

<b>Positions</b>	
Sworn	-
Certified	-
Civilian	116
<b>Total Full-Time</b>	<b>116</b>
Part-Time	5
<b>Total</b>	<b>121</b>



Cost will be offset by \$3,582,800 in General Revenue & Special Revenue

# SPECIAL OPERATIONS

## Gross Budget

Personnel Services	\$ 3,300,541
Operating Expenses	930,010
Capital Outlay	350,000
Contingency	-
<b>Total</b>	<b>\$ 4,580,551</b>

## Positions

Sworn	20
Certified	-
Civilian	3
<b>Total Full-Time</b>	<b>23</b>
<b>Part-Time</b>	<b>1</b>
<b>Total</b>	<b>24</b>



# DIVERSIFIED INVESTIGATIVE SERVICES

## Gross Budget

Personnel Services	\$ 2,813,616
Operating Expenses	51,630
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,865,246</b>

## Positions

Sworn	20
Certified	-
Civilian	-
<b>Total Full-Time</b>	<b>20</b>
<b>Part-Time</b>	<b>3</b>
<b>Total</b>	<b>23</b>



Cost will be offset by \$45,000 in Special Revenue

# FORENSIC SERVICES

## Gross Budget

Personnel Services	\$ 2,297,161
Operating Expenses	77,810
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,374,971</b>

## Positions

Sworn	-
Certified	-
Civilian	19
<b>Total Full-Time</b>	<b>19</b>
Part-Time	1
<b>Total</b>	<b>20</b>



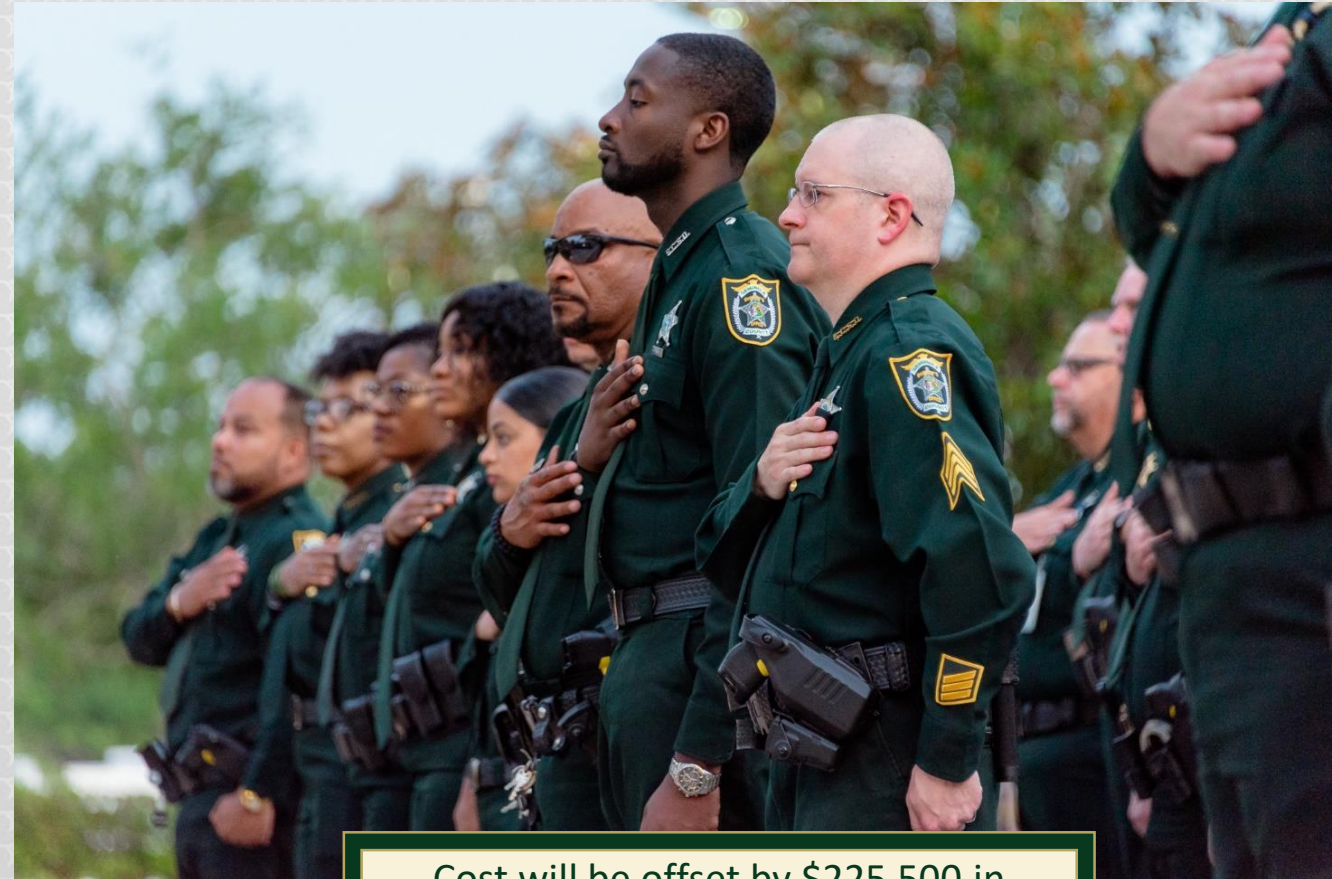
# DOMESTIC SECURITY

## Gross Budget

Personnel Services	\$ 4,802,219
Operating Expenses	537,855
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 5,340,074</b>

## Positions

Sworn	24
Certified	-
Civilian	14
<b>Total Full-Time</b>	<b>38</b>
Part-Time	-
<b>Total</b>	<b>38</b>



Cost will be offset by \$225,500 in General Revenue & Special Revenue



# DRUG ENFORCEMENT & BEHAVIORAL SERVICES

## Gross Budget

Personnel Services	\$ 4,919,147
Operating Expenses	56,960
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 4,976,107</b>

## Positions

Sworn	27
Certified	-
Civilian	8
<b>Total Full-Time</b>	<b>35</b>
Part-Time	-
<b>Total</b>	<b>35</b>



Cost will be offset by \$1,079,900 in Special Revenue

# SCHOOL SAFETY

## Gross Budget

Personnel Services	\$ 9,247,261
Operating Expenses	66,730
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 9,313,991</b>

## Positions

Sworn	60
Certified	-
Civilian	4
<b>Total Full-Time</b>	<b>64</b>
<b>Part-Time</b>	<b>134</b>
<b>Total</b>	<b>198</b>



Cost will be offset by \$3,917,000 in  
General Revenue

# FAMILY SERVICES

## Gross Budget

Personnel Services	\$ 2,763,450
Operating Expenses	539,885
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 3,303,335</b>

## Positions

Sworn	16
Certified	-
Civilian	6
<b>Total Full-Time</b>	<b>22</b>
Part-Time	1
<b>Total</b>	<b>23</b>



Cost will be offset by \$371,900  
in Special Revenue

# JUVENILE JUSTICE

## Gross Budget

Personnel Services	\$ 11,173,035
Operating Expenses	243,030
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 11,416,065</b>

## Positions

Sworn	6
Certified	22
Civilian	85
<b>Total Full-Time</b>	<b>113</b>
Part-Time	2
<b>Total</b>	<b>115</b>



Cost will be offset by \$1,434,700 in Special Revenue

# PROBATION & REHABILITATION SERVICES

## Gross Budget

Personnel Services	\$ 2,272,793
Operating Expenses	20,720
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,293,513</b>

## Positions

Sworn	-
Certified	-
Civilian	22
<b>Total Full-Time</b>	<b>22</b>
Part-Time	-
<b>Total</b>	<b>22</b>



# CORRECTIONS: SECURITY OPERATIONS

## Gross Budget

Personnel Services	\$ 27,637,378
Operating Expenses	3,140,160
Capital Outlay	108,480
Contingency	-
<b>Total</b>	<b>\$ 30,886,018</b>

## Positions

Sworn	1
Certified	164
Civilian	66
<b>Total Full-Time</b>	<b>231</b>
Part-Time	-
<b>Total</b>	<b>231</b>



# CORRECTIONS: INTAKE/RELEASE & PROGRAMS

## Gross Budget

Personnel Services	\$ 7,012,645
Operating Expenses	200,000
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 7,212,645</b>

## Positions

Sworn	1
Certified	40
Civilian	24
<b>Total Full-Time</b>	<b>65</b>
Part-Time	-
<b>Total</b>	<b>65</b>



# CORRECTIONS: INMATE HEALTH SERVICES

## Gross Budget

Personnel Services	\$ 4,792,022
Operating Expenses	3,430,425
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 8,222,447</b>

## Positions

Sworn	-
Certified	-
Civilian	44
<b>Total Full-Time</b>	<b>44</b>
Part-Time	-
<b>Total</b>	<b>44</b>



Cost will be offset by \$271,000 in Special Revenue



# JUDICIAL SERVICES

## Gross Budget

Personnel Services	\$ 9,130,559
Operating Expenses	370,695
Capital Outlay	43,200
Contingency	-
<b>Total</b>	<b>\$ 9,544,454</b>

## Positions

Sworn	66
Certified	-
Civilian	17
<b>Total Full-Time</b>	<b>83</b>
Part-Time	-
<b>Total</b>	<b>83</b>



**#WeAreSCSO**

# CONSTITUTIONAL OFFICERS

## SUPERVISOR OF ELECTIONS PROGRAM MESSAGE

The Supervisor of Elections Office is responsible for carrying out the election laws adopted by the State Legislature and provides Seminole County residents with important election information. This office handles all Countywide election activities including registering citizens to vote, managing voting booths and providing ballots, and assisting candidates with registration. The mission statement for the Supervisor of Election is: Efficient Elections- Excellent Service - Fiduciary Conservatism - Voter Confidence. The Office includes an elected Supervisor of Elections and 17 other FTEs (not including poll workers).

The program provides the following services:

- Ensure that political elections are conducted within all laws and guidelines
- Provide adequate polling locations, voting equipment, and trained personnel

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>SUPERVISOR OF ELECTIONS</i></b>					
BASE BUDGETS					
INTERNAL SERVICE CHARGES	172,910	389,198	457,565	68,367	17.6%
DEBT SERVICE	187,721	-	-	-	
CONSTITUTIONAL TRANSFERS	3,908,677	4,511,200	5,405,733	894,533	19.8%
<b>SUPERVISOR OF ELECTIONS Total</b>	<b>4,269,308</b>	<b>4,900,398</b>	<b>5,863,298</b>	<b>962,900</b>	<b>19.6%</b>

<b>AGENCY</b>	<b>FY23 ADOPTED BUDGET</b>	<b>FY24 REQUESTED BUDGET</b>
SUPERVISOR OF ELECTIONS ORIGINAL REQUEST	4,511,200	5,680,733
VARIANCE		1,169,533
% VARIANCE		26%
<b>FY24 FINAL BUDGET</b>		5,405,733
REDUCED FROM ORIGINAL REQUEST		(275,000)
% REDUCED		-4.8%
ADOPTED VARIANCE		894,533
% VARIANCE		20%

## SUPERVISOR OF ELECTIONS FY 23/24 BUDGET REVIEW

Upon review of the Supervisor of Elections budget, the following areas were identified for reductions. At the First Budget Public Hearing held on Tuesday, September 12, 2023, the Board of County Commissioners will be presented with a Countywide budget for tentative approval that will include a general fund transfer to the Supervisor of Elections in the amount of \$5,465,733, which is a reduction of \$215,000 from the SOE budget request of \$5,680,733, and an increase of \$954,533 (21%) over the FY23 Adopted Budget.

**Total reductions \$275,000**

### PERSONAL SERVICES

#### **510120 Regular Salaries & Wages**

Budgeted 22 positions which includes two additional voter services clerk positions. Supervisor of Elections office currently has some vacancies that are being supplemented by seasonal employees.

#### **510130 Other Personal Services**

Based on how this line is budgeted it appears that the SOE intends to hold early voting for 12 hours per day vs. 8 hours which has been standard for a Primary Election.

Pursuant to F.S. 101.657(d) in part "Early voting shall begin on the 10th day before an election that contains state or federal races and end on the 3rd day before the election, and shall be provided **for no less than 8 hours and no more than 12 hours per day at each site** during the applicable period. In addition, early voting may be offered at the discretion of the supervisor of elections on the 15th, 14th, 13th, 12th, 11th, or 2nd day before an election that contains state or federal races for at least 8 hours per day, but not more than 12 hours per day".

The budgeted amount per position covers staffing each early voting location. The cost to staff one early voting site 12 hours/day is \$19,900 (includes training) \$39,800 for PPP & PE. It does not appear to include additional overtime incurred by both regular staff and seasonal for 12 hour days. In the past there were 7 sites for early voting during the Presidential Preference Primary (PPP) and Primary Election (PE). If that remains the eighth site should be able to cover the shortfall in overtime (SOE FY 23-24 Early Voting 7 vs 8 sites).

There are a few discrepancies in amount of people needed (units) as noted below.

Voting specialists: 768 instead of 384.

Deputies: 320 instead of 128 (2 per site; plus 4 extra for busier sites).

Alternates: 1024 instead of 128.

#### **510140 Overtime – vote-by-mail, initiative petitions & election related activities**

FY 20/21 \$103,075 (General election – includes \$22,700 CARES ACT)

FY 21/22 \$108,947 (Primary election – redistricting, initiative petitions and election)

FY 22/23 \$91,270 (General election – data thru 6/23/2023). This will increase as vote-by-mail requests continue to climb. All requests through the end of 2022 expired.

SOE FY 23/24 budgeted amount \$190,113 (95,057/election) for both the PPP & PE two elections in this fiscal year.

**Personal Services: reduction of \$40,000**

## **OPERATING EXPENSES**

### **530310 Professional Services**

Covers election related legal expenses, canvassing of vote-by-mail ballots, multi-county suits - average \$55,000 per year.

### **530420 Transportation**

Current metered mail 1oz is .63 with an anticipated .03 increase in January 2024.

F.S. 98.065 requires the SOE to perform list maintenance on voter rolls once a year but cannot be conducted 90 days prior to a Federal election.

County voter card mailing postage estimated .66/voter information card to support 345,000 voters; current registration 341,944 as of the time of the review.

F.S. 101.62 September 21, 2024 deadline to mail UOCAVA military/overseas civilian ballots; domestic September 26, 2024 for the general election.

Initial run of vote-by-mail ballots and sample ballots are mailed at the same time.

### **530470 Printing & Binding**

Vote-by-mail ballots per F.S. 101.62 are statutorily required to be mailed 45 days in advance of an election. The amount budgeted covers the Presidential Preference Primary, Primary Election and initial run of the vote-by-mail ballots for the General Election. Primary vote-by-mail ballots estimated at \$1.75/vote-by-mail package. General Election vote-by-mail ballots estimated at \$2.50/vote-by-mail package (2 card/2 sided).

Sample Ballots are mailed at the same time as vote-by-mail ballots so this amount also includes the General Election. This amount is budgeted at 350,000 registered voters; current 341,944.

The expense of election day and early voting ballots for the General Election will come out of **FY 24/25**. This cost has actually been reduced for early voting ballots due to the implementation of Ballot on Demand (BOD) printers in the 2022 election cycle.

Do not recommend any reductions to this account line.

### **Operating Expenses: possible overall reduction \$75,000**

#### **Grant**

Negatively impacting SOE FY 23/24 budget request; suggest removing. The award amount varies too much from year to year.

#### **Reduction: \$100,000**

Historically primary elections have 25% or less turn out although it is anticipated the Presidential Preference Primary will have a higher than normal turn out. At the end of the day each voter must be provided a ballot regardless of method of voting.

Please keep in mind there are 2.5 elections in this budget year.

Presidential Preference Primary – March 19, 2024

Primary Election – August 20, 2024

General Election – November 5, 2024 printing and postage of vote-by-mail ballots, sample ballots and pre-election prep.

#### **Canvassing Board Legal Services \$60,000**

Budget for Legal services related to the Canvassing Board moved from the SOE to the BOCC.

SOE FY 23-24 Budget	FY 23/24		
	Core	Election	Total
EXECUTIVE SALARIES (51011000)	175,429	0	175,429
REGULAR SALARIES & WAGES (51012000)	1,313,564	0	1,313,564
OTHER SALARIES & WAGES (51013000)	1,950	767,550	769,500
OVERTIME (51014000)	21,695	168,418	190,113
SPECIAL PAY (51015000)	1,250	0	1,250
SOCIAL SECURITY (51021000)	128,452	32,145	160,597
RETIREMENT CONTRIBUTIONS (51022000)	384,013	15,793	399,806
HEALTH & LIFE INSURANCE (51023000)	314,984	0	314,984
UNEMPLOYMENT COMPENSATION (51025000)	0	7,500	7,500
PROFESSIONAL SERVICES (53031000)	50,000	100,000	150,000
CONTRACTED SERVICES (53034000)	226,845	0	226,845
TRAVEL & PER DIEM (53040000)	7,500	15,000	22,500
COMMUNICATION (53041000)	20,751	35,030	55,781
TRANSPORTATION (POSTAGE) (53042000)	41,090	508,819	549,909
RENTAL & LEASES (53044000)	5,415	10,000	15,415
REPAIR & MAINTENANCE (53046000)	78,008	0	78,008
PRINTING & BINDING (53047000)	48,050	785,600	833,650
OTHER CHARGES & OBLIGATIONS (53049000)	58,956	96,500	155,456
OFFICE SUPPLIES (53051000)	7,000	19,000	26,000
OPERATING SUPPLIES (53052000)	79,405	17,700	97,105
OPERATING SUPPLIES - EQUIP (53052100)	7,000	0	7,000
BOOKS, PUBLICATIONS & MEMBERSHIPS (5305400)	16,547	4,274	20,821
TRAINING (53055000)	9,500	0	9,500
CAPITAL EQUIPMENT (56064200)	0	0	0
GRANT (5305200)	100,000		100,000
<b>TOTAL FY 2023/2024 PROPOSED BUDGET</b>	<b>3,097,404</b>	<b>2,583,329</b>	<b>5,680,733</b>



## 2024 Election Date Highlights

### Presidential Preference Primary Election 2024

<b>Vote-by-Mail Ballot Send Deadline - for UOCAVA Voters</b> (Absent Stateside and Overseas Uniformed and Civilian Voters)(no later than 45 days before election) for requests already on file	February 3, 2024
<b>Vote-by-Mail Ballot Send Deadline - For Domestic Voters</b> (7-day period) for requests already on file	February 8, 2024 - February 15, 2024
<b>Voter Registration Deadline</b> (book closing)	February 20, 2024* (February 19 is President's Day)
<b>Early Voting - Optional Days</b> (A county may offer one or more of these early voting days)	March 4, 5, 6, 7, 8, and 17, 2024
<b>Early Voting - Mandatory</b> (8-day period)	March 9 - 16, 2024
<b>Deadline to Request that Ballot Be Mailed</b>	March 9, 2024
<b>PRESIDENTIAL PREFERENCE PRIMARY ELECTION DAY</b>	<b>March 19, 2024</b>

### Candidate Qualifying Period 2024

U.S. Senator, U.S. Representatives, State Attorney (All judicial circuits except 20th), Public Defender (All judicial circuits except 20th), Circuit Court Judges	Noon, April 22, 2024 - Noon, April 26, 2024 (Pre-qualifying period begins April 8, 2024)
State Senator, State Representative, County Offices, and Multi-Special Districts	Noon, June 10, 2024 - Noon, June 14, 2024 (Pre-qualifying period begins May 27, 2024)

### Primary Election 2024

<b>Vote-by-Mail Ballot Send Deadline - UOCAVA Voters</b> (Absent Stateside and Overseas Uniformed and Civilian Voters)(45 days before election) for requests already on file	July 6, 2024
<b>Vote-by-Mail Ballot Send Deadline - Domestic Voters</b> (7-day window) for requests already on file	July 11, 2024 - July 18, 2024
<b>Voter Registration Deadline</b> (book closing)	July 22, 2024
<b>Early Voting - Optional Days</b> (A county may offer one or more of these early voting days)	August 5, 6, 7, 8, 9 and 18, 2024
<b>Early Voting - Mandatory</b> (8-day period)	August 10 - 17, 2024
<b>Deadline to Request that Ballot Be Mailed</b>	August 10, 2024
<b>PRIMARY ELECTION DAY</b>	<b>August 20, 2024</b>

### General Election 2024

<b>Vote-by-Mail Ballot Send Deadline - UOCAVA Voters</b> (Absent Stateside and Overseas Uniformed and Civilian Voters)(no later than 45 days before election) for requests already on file	September 21, 2024
<b>Vote-by-Mail Ballot Send Deadline - Domestic Voters</b> (7-day window) for requests already on file	September 26, 2024 - October 3, 2024
<b>Voter Registration Deadline</b> (book closing)	October 7, 2024
<b>Early Voting - Optional Days</b> (A county may offer one or more of these early voting days)	October 21, 22, 23, 24, 25, and November 3, 2024
<b>Early Voting - Mandatory</b> (8-day period)	October 26 - November 2, 2024
<b>Deadline to Request that Ballot Be Mailed</b>	October 26, 2024
<b>GENERAL ELECTION DAY</b>	<b>November 5, 2024</b>

## Election Worker Pay Matrix

Position	Training Pay	Early Voting - Primary Pay 8 hr	Early Voting General Pay 12 hr	Election Day Pay 12 hr
Site Coordinator/Clerk	25.00	160.00	250.00	270.00
Asst. Site Coordinator / Asst. Clerk	25.00	130.00	200.00	210.00
Voting Specialist / Vote Pass Asst.	20.00	115.00	175.00	195.00
Voting Equipment Technician	20.00	115.00	175.00	195.00
Deputy	10.00	85.00	130.00	140.00
Courier (Per Day Plus Mileage)	N/A	40.00	40.00	N/A
Alternate	N/A	25.00	25.00	25.00
Truck Tracker; flat rate plus Mileage				120.00
DROP Site Assist. Flat Rate (PID)				500.00
Roving Clerk Flat Rate plus Mileage				250.00
Ride Along from Pct to SOE office post election				5.00
Clerk Call-In post election				10.00
Front Office asst. Election Day flat rate				200.00
Partners In Democracy - Organization is paid the earnings of the Election Workers. Need Payment Assignment signed by Election Worker				
Alternate is paid Alternate Rate for each day they are schedule as Alternate				
Election Day Rate includes pay for Training				

# ELECTION WORKER STAFFING – EARLY VOTING

2022 Mid-Term Elections	August Primary FY 21/22	November General FY 22/23	Total Required
Early Voting	7 Sites – 8 Days	8 Sites – 14 Days	
Site Coordinator – 1 per site	56	112	161
Assistant Site Coordinator – 1 per site	56	112	161
Voting Specialist - 6 per site	336	672	966
Voting Equipment Technician - 2 per site	112	224	322
Deputy - 2 per site	112	224	322
Alternates - 8 per site	448	896	1,288
<b>Total</b>	<b>1,120</b>	<b>2,240</b>	<b>3,360</b>

**Election Worker Cost 2022 Mid-Term Election Primary General Early Voting**

<b>The information below represents the cost of election worker staffing for Early Voting for the Mid-Term 2022 Election Cycle for Primary and General Elections</b>					
<b>2022 Mid-Term Elections</b>	<b>August Primary FY 21/22</b>				
<b>Early Voting</b>	<b>Number of Sites</b>	<b>Staffing level</b>	<b>Number of Days</b>	<b>Daily Rate</b>	
Site Coordinator	7	1	8	160.00	8,960.00
Assistant Site Coordinator	7	1	8	130.00	7,280.00
Voting Specialist	7	6	8	115.00	38,640.00
Voting Equipment Tech	7	2	8	115.00	12,880.00
Deputy	7	2	8	85.00	9,520.00
Courier	7	1	8	40.00	2,240.00
Alternates	7	8	8	25.00	11,200.00
					<b>90,720.00</b>
	<b>November General FY 22/23</b>				
<b>Early Voting</b>	<b>Number of Sites</b>	<b>Staffing level</b>	<b>Number of Days</b>	<b>Daily Rate</b>	
Site Coordinator	8	1	14	250.00	28,000.00
Assistant Site Coordinator	8	1	14	200.00	22,400.00
Voting Specialist	8	6	14	175.00	117,600.00
Voting Equipment Tech	8	2	14	175.00	39,200.00
Deputy	8	2	14	130.00	29,120.00
Courier	8	1	14	40.00	4,480.00
Alternates	8	8	14	25.00	22,400.00
					<b>263,200.00</b>

# CONSTITUTIONAL OFFICERS

## TAX COLLECTOR PROGRAM MESSAGE

The Tax Collector's Office collects and remits to the County the tax revenue pertaining to real and personal tangible property in Seminole County, along with other various revenue sources. Under Florida Statute 197, the Tax Collector has the responsibility for the collection of ad valorem taxes and non-ad valorem taxes assessments. These are levied by the county, municipalities, and various taxing authorities in the county. Taxes are based on the assessed value and the millage of each taxing authority.

The program provides the following services:

- Collect and distribute property taxes
- Provide license plates, tags, titles, drivers licenses and recreational licenses

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TAX COLLECTOR</b>					
BASE BUDGETS					
INTERNAL SERVICE CHARGES	74,939	90,779	90,898	119	0.1%
CONSTITUTIONAL TRANSFERS	9,034,893	10,137,000	10,983,200	846,200	8.3%
<b>TAX COLLECTOR Total</b>	<b>9,109,832</b>	<b>10,227,779</b>	<b>11,074,098</b>	<b>846,319</b>	<b>8.3%</b>

**BUDGET REQUEST FOR TAX COLLECTORS  
 SUMMARY OF THE 2023-24 BUDGET BY APPROPRIATION CATEGORY**

**SEMINOLE  
 COUNTY**

9/29/2023  
**EXHIBIT A**

APPROPRIATION CATEGORY	ACTUAL EXPENDITURES 2021-22	APPROVED BUDGET 2022-23	ACTUAL EXPENDITURES 3/31/23	REQUEST 2023-24	(INCREASE/DECREASE)		AMOUNT APPROVED 2023-24	(INCREASE/DECREASE)	
					AMOUNT	%		AMOUNT	%
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)	(8)	(8a)
PERSONNEL SERVICES (Sch. 1-1A)	\$6,581,613	\$8,779,257	\$5,384,182	\$10,069,536	\$1,290,279	14.70%	\$10,067,127	\$1,287,870	14.67%
OPERATING EXPENSES (Sch. II)	\$1,659,190	\$2,449,302	\$1,609,151	\$2,568,410	\$119,108	4.86%	\$2,568,410	\$119,108	4.86%
OPERATING CAPITAL OUTLAY (Sch. III)	\$1,266,950	\$1,762,165	\$1,651,880	\$2,116,000	\$353,835	20.08%	\$1,288,763	(\$473,402)	-26.86%
<b>TOTAL EXPENDITURES</b>	<b>\$9,507,753</b>	<b>\$12,990,724</b>	<b>\$8,645,213</b>	<b>\$14,753,946</b>	<b>\$1,763,222</b>	<b>13.57%</b>	<b>\$13,924,300</b>	<b>\$933,576</b>	<b>7.19%</b>
<b>NUMBER OF POSITIONS</b>		<b>122</b>		<b>125</b>	<b>3</b>	<b>2.46%</b>	<b>125</b>	<b>3</b>	<b>2.46%</b>
					COL (5) - (3)	COL (6) / (3)			





**DETAIL OF PERSONNEL SERVICES**

**SEMINOLE**

**SCHEDULE IA**

OBJECT CODE	ACTUAL EXPENDITURES 2021-22	APPROVED BUDGET 2022-23	ACTUAL EXPENDITURES 3/31/23	REQUEST 2023-24	INCREASE/(DECREASE)		AMOUNT APPROVED 2023-24
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>PERSONNEL SERVICES:</b>							
11 OFFICIAL	159,159	170,319	122,780	170,319	0	0.00%	180,332
12 EMPLOYEES (REGULAR)	4,172,410	5,388,722	3,465,473	6,209,811	821,089	15.24%	6,209,811
13 EMPLOYEES (TEMPORARY)	9,865	11,523	5,761	12,336	813	7.06%	12,336
14 OVERTIME	10,161	12,935	2,920	8,768	(4,167)	-32.21%	8,768
15 SPECIAL PAY	88,485	124,891	62,820	164,817	39,926	31.97%	164,817
<b>21 FICA</b>							
2152 REGULAR	325,785	479,993	273,064	500,585	20,592	4.29%	500,730
2153 OTHER	755	882	441	944	62	7.03%	944
<b>22 RETIREMENT</b>							
2251 OFFICIAL	84,060	97,082	71,031	99,944	2,862	2.95%	105,819
2252 EMPLOYEE	408,901	677,506	394,267	806,235	128,729	19.00%	806,235
2253 SMS/SES	101,933	104,197	46,435	152,610	48,413	46.46%	152,610
2254 DROP	18,625	19,846	8,291		(19,846)	-100.00%	0
23 LIFE & HEALTH INSURANCE	1,199,824	1,681,461	929,610	1,936,567	255,106	15.17%	1,918,125
24 WORKER'S COMPENSATION		0			0	----	0
25 UNEMPLOYMENT COMP.	1,650	9,900	1,289	6,600	(3,300)	-33.33%	6,600
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$6,581,613</b>	<b>\$8,779,257</b>	<b>\$5,384,182</b>	<b>\$10,069,536</b>	<b>\$1,290,279</b>	<b>14.70%</b>	<b>\$10,067,127</b>

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Col. (3) Ex. A

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Col. (4) Ex. A

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Col. (5) Ex. A

Col. (5) - (3)

Col. (6) / (3)

**DETAIL OF OPERATING EXPENSES**

SEMINOLE

SCHEDULE II

OBJECT CODE	ACTUAL EXPENDITURES 2021-22	APPROVED BUDGET 2022-23	ACTUAL EXPENDITURES 3/31/23	REQUEST 2023-24	INCREASE/(DECREASE)		AMOUNT APPROVED 2023-24
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>OPERATING EXPENSES:</b>							
<b>31 PROFESSIONAL SERVICES</b>							
3151 E.D.P.	203,425	361,239	239,990	348,346	(12,893)	-3.57%	348,346
3154 LEGAL	40,569	100,000	32,395	100,000	0	0.00%	100,000
3159 OTHER	48,073	117,577	45,539	128,956	11,379	9.68%	128,956
<b>32 ACCOUNTING &amp; AUDITING</b>		0			0	----	0
<b>33 COURT REPORTER</b>		0			0	----	0
34 OTHER CONTRACTUAL	123,617	196,477	131,975	221,138	24,661	12.55%	221,138
40 TRAVEL	17,864	60,410	13,740	95,790	35,380	58.57%	95,790
41 COMMUNICATIONS	15,175	24,480	8,441	26,480	2,000	8.17%	26,480
<b>42 TRANSPORTATION</b>							
4251 POSTAGE	208,628	431,750	216,299	481,220	49,470	11.46%	481,220
4252 FREIGHT	153,395	170,000	148,283	180,000	10,000	5.88%	180,000
43 UTILITIES	192,725	214,730	134,526	214,860	130	0.06%	214,860
<b>44 RENTALS &amp; LEASES</b>							
4451 OFFICE EQUIPMENT	11,126	10,700	6,188	10,700	0	0.00%	10,700
4452 VEHICLES		0			0	----	0
4453 OFFICE SPACE	260,696	167,362	148,296	35,000	(132,362)	-79.09%	35,000
4454 E.D.P.		0			0	----	0
45 INSURANCE & SURETY	16,077	20,000	13,410	18,000	(2,000)	-10.00%	18,000

**DETAIL OF OPERATING EXPENSES (CONT.)**

**SCHEDULE II**

OBJECT CODE	ACTUAL EXPENDITURES 2021-22	APPROVED BUDGET 2022-23	ACTUAL EXPENDITURES 3/31/23	REQUEST 2023-24	INCREASE/(DECREASE)		AMOUNT APPROVED 2023-24
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>46 REPAIR &amp; MAINTENANCE</b>							
4651 OFFICE EQUIPMENT	3,430	4,100	8,071	8,600	4,500	109.76%	8,600
4652 VEHICLES	1,863	5,000	2,204	12,500	7,500	150.00%	12,500
4653 OFFICE SPACE	54,007	57,534	198,581	82,405	24,871	43.23%	82,405
4654 E.D.P.	16,625	12,250	24,981	28,090	15,840	129.31%	28,090
47 PRINTING & BINDING	110,220	248,870	88,506	298,870	50,000	20.09%	298,870
48 PROMOTIONAL	16,883	29,400	16,729	35,400	6,000	20.41%	35,400
<b>49 OTHER CURRENT CHARGES</b>							
4951 LEGAL ADVERTISEMENTS	42,652	48,000	33,847	48,000	0	0.00%	48,000
4959 OTHER		0			0	----	0
51 OFFICE SUPPLIES	99,022	125,000	74,146	150,000	25,000	20.00%	150,000
52 OPERATING SUPPLIES		0			0	----	0
<b>54 BOOKS &amp; PUBLICATIONS</b>							
5451 BOOKS	1,888	2,200	1,913	3,200	1,000	45.45%	3,200
5452 SUBSCRIPTIONS	4,925	5,000	234	5,000	0	0.00%	5,000
5453 EDUCATION	5,657	23,723	11,200	22,355	(1,368)	-5.77%	22,355
5454 DUES/MEMBERSHIPS	10,648	13,500	9,657	13,500	0	0.00%	13,500
<b>TOTAL OPERATING EXPENSES</b>	<b>\$1,659,190</b>	<b>\$2,449,302</b>	<b>\$1,609,151</b>	<b>\$2,568,410</b>	<b>\$119,108</b>	<b>4.86%</b>	<b>\$2,568,410</b>

Post this total to  
Col. (2) Ex. A

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Col. (3) Ex. A

Post this total to  
Col. (4) Ex. A

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Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)

**DETAIL OF OPERATING CAPITAL OUTLAY**

SEMINOLE

SCHEDULE III

OBJECT CODE	ACTUAL EXPENDITURES 2021-22	APPROVED BUDGET 2022-23	ACTUAL EXPENDITURES 3/31/23	REQUEST 2023-24	INCREASE/(DECREASE)		AMOUNT APPROVED 2023-24
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>OPERATING CAPITAL OUTLAY:</b>							
61 LAND		0			0	----	0
62 BUILDINGS	293,950	673,224	662,105	265,000	(408,224)	-60.64%	265,000
<b>64 MACHINERY &amp; EQUIPMENT</b>							
6451 E.D.P.	973,000	1,033,763	973,000	1,723,000	689,237	66.67%	973,763
6452 OFFICE FURNITURE		0		78,000	78,000	----	0
6453 OFFICE EQUIPMENT		8,764		50,000	41,236	470.52%	50,000
6454 VEHICLES		46,414	16,775		(46,414)	-100.00%	0
66 BOOKS		0			0	----	0
68 INTANGIBLE ASSETS		0			0		0
<b>TOTAL OPERATING CAPITAL OUTLAY</b>	<b>\$1,266,950</b>	<b>\$1,762,165</b>	<b>\$1,651,880</b>	<b>\$2,116,000</b>	<b>\$353,835</b>	<b>20.08%</b>	<b>\$1,288,763</b>

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# COURT SUPPORT

**GUARDIAN AD LITEM  
JUDICIAL  
LEGAL AID  
PUBLIC DEFENDER  
STATE ATTORNEY**

# COURT SUPPORT

## DEPARTMENT MESSAGE

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

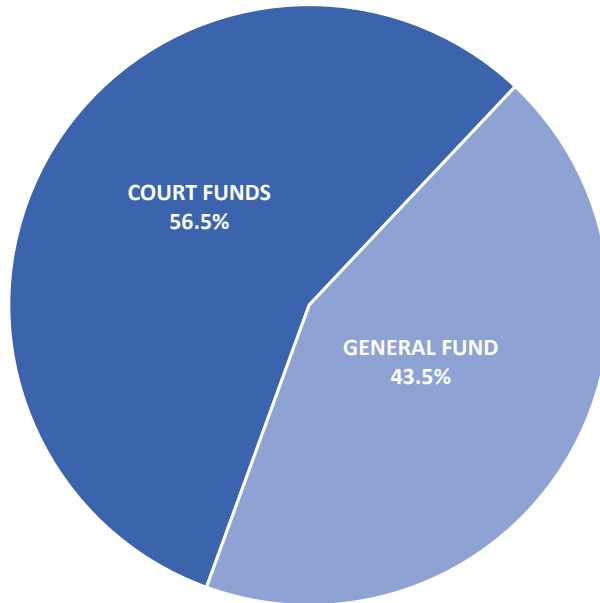
Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>COURT SUPPORT</b>						
<i>EMPOWER THE POOR, VULNERABLE VETERANS, ELDERLY, DISABLED, PHYSICALLY ABUSED AND FOSTER YOUTHS TO BECOME SELF-SUFFICIENT AND IMPROVE THEIR QUALITY OF THEIR LIFE.</i>						
Decrease the immediate displacement of the poor, vulnerable veterans, elderly, disabled, physically abused and their children from their housing by provision of legal services to resolve legal issues hindering their housing security.						
% of clients avoiding immediate displacement from their housing	93%	88%	95%	80%	80%	1
Increase financial security and resources for vulnerable veterans, elderly, disabled, physically abused and foster youths in Seminole County.						
% of clients secured financial support or resources	93%	54%	71%	80%	80%	80%
<i>INCREASE THE NUMBER OF VOLUNTEER CHILD ADVOCATES FOR CHILDREN IN THE DEPENDENCY COURT SYSTEM THROUGH QUALITY TRAINING AND SUPPORT.</i>						
Increase number of Children who are served by Volunteers, instead of paid staff, to 80%.						
Percent of children served by volunteers	74%	78%	70%	80%	80%	80%
Maintain volunteer retention rate at 80% or greater in order for the program to increase number of volunteers to 200.						
Volunteer retention rate	88%	84%	71%	80%		
Quality advocacy for children will be accomplished by training volunteers and staff on Adverse Childhood Experience and Trauma Informed Care. There will be at least 5 training opportunities in 2021-2022.						
% of volunteers trained in Trauma Informed Care and/or Adverse Childhood Experience	25%	50%	50%	60%	60%	60%
Increase number of volunteers attending Guardian Ad Litem Child Advocacy Training.						
Number of prospective volunteers attending training	68	26	50	75	75	75
<i>PROVIDE QUALITY LEGAL REPRESENTATION TO ALL CLIENTS OF THE PUBLIC DEFENDER AT LOWEST FUNDING LEVEL IN THE STATE.</i>						
Lowest attorney staffed Public Defender as percentage of State Attorney staffing - where statewide Public Defenders average 75.58% of State Attorney staffing.						
18th Circuit Public Defender attorney staff as a percent of 18th Circuit State Attorney staff	39%	40%	34%	34%	34%	0
Lowest funded Public Defender as percentage of State Attorney funding where statewide Public Defenders average 52% of State Attorney funding.						
18th Circuit Public Defender funding as a percentage of 18th Circuit State Attorney funding	42%	42%	43%	43%	43%	0
Only withdraw as attorney in a case when there is an unavoidable ethical conflict of interest - where statewide Public Defenders' average withdrawal rate is 9.1%.						
Percent of cases withdrawn for ethical conflict of interest	9%	9%	8%	8%	8%	0

# COURT SUPPORT

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
GUARDIAN AD LITEM	99,302	117,712	155,357	37,645	32.0%
JUDICIAL	681,070	772,891	998,939	226,049	29.2%
LEGAL AID	367,149	477,294	484,453	7,159	1.5%
PUBLIC DEFENDER	273,629	298,194	232,500	(65,694)	-22.0%
STATE ATTORNEY	276,300	463,487	468,988	5,501	1.2%
<b>BASE BUDGETS Total</b>	<b>1,697,449</b>	<b>2,129,578</b>	<b>2,340,238</b>	<b>210,660</b>	<b>9.9%</b>
<b>TECHNOLOGY</b>	168,963	-	75,000	75,000	
<b>FACILITIES PROJECTS</b>	-	-	-	-	
<b>Grand Total</b>	<b>1,866,412</b>	<b>2,129,578</b>	<b>2,415,238</b>	<b>285,660</b>	<b>13.4%</b>



# COURT SUPPORT

## GUARDIAN AD LITEM PROGRAM MESSAGE

The Seminole County Guardian Ad Litem program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.820, 39.821, 39.822 and 39.8296 of the Florida Statutes. The Legislature has found that the Guardian Ad Litem program has been an indispensable in providing a voice for a child's best interest in dependency court and the Department of Children and Families for 40 years.

The mission of this program is to be a powerful and effective voice advocating for the best interest of abused, abandoned and neglected children who are under the jurisdiction of dependency court. This is done through a multidisciplinary teamwork of Guardian Ad Litem Program attorneys, Social workers and trained volunteer child advocates. Through county support we are able to recruit, train, support and supervise volunteers to be the voice to speak up for the child's needs in court and in the community. A portion of the \$65 additional court cost fee is utilized to partially fund the County's cost of the Guardian Ad Litem program.

The program provides the following major services:

- Child Advocacy for Dependency Children in court and in the community
- 30 hours of training to volunteers so they can become certified child advocates
- 12 hours of ongoing training in areas of Education, Human Trafficking, Impact of Trauma on children, Substance Abuse, Mental Health, Child Welfare issues, Early Childhood Development, Diversity Training and other pertinent topics

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GUARDIAN AD LITEM</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	52,867	53,849	95,439	41,589	77.2%
510210 SOCIAL SECURITY MATCHING	3,719	4,119	7,301	3,182	77.2%
510220 RETIREMENT CONTRIBUTIONS	5,884	6,413	12,951	6,538	101.9%
510230 HEALTH INSURANCE - EMPLOYER	9,815	12,178	25,098	12,920	106.1%
510240 WORKERS COMPENSATION	64	86	143	57	66.2%
<b>PERSONNEL SERVICES Total</b>	<b>72,349</b>	<b>76,647</b>	<b>140,932</b>	<b>64,285</b>	<b>83.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	50	50	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,115	2,700	2,700	-	0.0%
530510 OFFICE SUPPLIES	-	825	825	-	0.0%
530520 OPERATING SUPPLIES	322	3,350	3,350	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	200	200	-	0.0%
530420 TRANSPORTATION	22	50	50	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	50	50	-	0.0%
530340 OTHER SERVICES	19,180	26,680	-	(26,680)	-100.0%
530440 RENTAL AND LEASES	3,214	3,560	3,600	40	1.1%
530550 TRAINING	2,100	3,600	3,600	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>26,953</b>	<b>41,065</b>	<b>14,425</b>	<b>(26,640)</b>	<b>-64.9%</b>
<b>GUARDIAN AD LITEM Total</b>	<b>99,302</b>	<b>117,712</b>	<b>155,357</b>	<b>37,645</b>	<b>32.0%</b>

# COURT SUPPORT

## JUDICIAL PROGRAM MESSAGE

The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with court support staff of fifty-nine employees serve in Seminole County. The Court Administration office provides administrative support to the Chief Judge and other judges of the Eighteenth Judicial Circuit. The office fulfills its duties and responsibilities by managing various operations including Fiscal Budget, Accounting, Purchasing, Inventory, Human Resources, Space planning and Facility management, Community relations and Public Information, Emergency Preparedness, and Information Technology. Nearly 3.3 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is increasing each year.

The mission of the judicial branch is to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes. Justice in Seminole County will be accessible, fair, effective, responsive and accountable. The Court also provides various services to the citizens including but not limited to Juvenile and Adult Drug Court, Veteran's Court, Mental Health Court, Adoptions and Mediation.

As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.

Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole County will continue to fund facilities, security, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

Seminole County's Article V funding was established to fund the cost of communication services and technology information systems for the existing multi-agencies; Judicial, State Attorney, Public Defender, and Guardian Ad Litem. The technology office within each agency, manages the deployment and maintenance of all computers and supporting devices that are used by their respective staff. The Judicial Court Technology Office oversees the technology for the judges and support staff. To that end, the Judicial Court Technology Office installs, configures, and monitors security software on all deployed devices to protect the Courts operating systems and technology infrastructure.

The Judicial Court Technology Office also collaborates with all stakeholders in the organization and across the circuit-wide network to support six courthouses and two jail locations. This support includes on-site and off-site personnel and technology due to the rapid expansion of remote judicial proceedings.

The 18th Judicial Circuit provides the following to the citizens of Seminole County:

- Access to the Courts in an innovative and effective manner
- Uphold and interpret the law
- Provide for the peaceful resolution of disputes
- Mediation services for contested family and civil law matters
- Foreign and Sign Language Interpreting services in court proceedings
- Problem Solving Court Programs such as Veteran's, Mental Health, Adult and Juvenile Drug Courts
- ADA accommodations
- Various other services to meet the legal needs of the community.
- Maintain, manage, secure, and improve IT infrastructure for 18th Judicial Circuit
- Maintain network servers and data storage
- Communicate and collaboration between all circuit justice partners.
- Support for remote court proceedings

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>JUDICIAL</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	348	-	-	-	
510120 REGULAR SALARIES & WAGES	371,429	457,037	596,822	139,785	30.6%
510210 SOCIAL SECURITY MATCHING	27,398	34,963	45,657	10,694	30.6%
510220 RETIREMENT CONTRIBUTIONS	41,412	54,433	80,989	26,556	48.8%
510230 HEALTH INSURANCE - EMPLOYER	62,504	89,407	112,065	22,657	25.3%
510240 WORKERS COMPENSATION	449	731	895	164	22.4%
<b>PERSONNEL SERVICES Total</b>	<b>503,539</b>	<b>636,572</b>	<b>836,427</b>	<b>199,856</b>	<b>31.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	527	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	14,849	-	-	-	
530510 OFFICE SUPPLIES	11	-	-	-	
530520 OPERATING SUPPLIES	27,510	1,230	2,305	1,075	87.4%
530540 BOOKS, DUES PUBLICATIONS	1,135	500	500	-	0.0%
530310 PROFESSIONAL SERVICES	29,196	47,500	37,500	(10,000)	-21.1%
530460 REPAIRS AND MAINTENANCE	2,839	-	-	-	
530340 OTHER SERVICES	324	5,000	25,000	20,000	400.0%
530450 INSURANCE	11,079	9,889	9,889	-	0.0%
530521 EQUIPMENT \$1000-\$4999	34,904	27,400	27,400	-	0.0%
530550 TRAINING	3,723	6,050	4,600	(1,450)	-24.0%
530401 TRAVEL - TRAINING RELATED	47	2,250	2,250	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	51,388	36,500	53,068	16,568	45.4%
<b>OPERATING EXPENDITURES Total</b>	<b>177,531</b>	<b>136,319</b>	<b>162,512</b>	<b>26,193</b>	<b>19.2%</b>
TECHNOLOGY	150,171	-	75,000	75,000	
<b>JUDICIAL Total</b>	<b>831,241</b>	<b>772,891</b>	<b>1,073,939</b>	<b>301,049</b>	<b>39.0%</b>

# COURT SUPPORT

## LEGAL AID PROGRAM MESSAGE

Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County.

Legal aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, support staff and a panel of volunteer attorneys, law students, and college students.

A new study, commissioned by the Florida Bar Foundation, shows that every dollar spent on civil legal services for the state's low-income residents yields more than \$7 in economic impacts. This study adds to a large body of empirical data – from Florida as well as other states – that clearly demonstrates that society at large benefits when the rights of the poorest and most vulnerable among us are protected. The study points out that civil legal aid also helps ease the burden on Florida's court system by helping people who are self-represented navigate the system and helping the public understand legal processes. Civil legal aid organizations also support and leverage the pro bono work of private attorneys. This study further shows that when vulnerable residents have a good way to resolve their civil legal problems, they can remain important assets to their families, on their jobs and in their communities.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts. Legal aid helps our residents as follows:

- Protect physically abused residents obtain protection orders against domestic violence, gain safe timesharing plans for their children, and obtain court orders providing support for their children
- Help vulnerable parents become appointed guardian advocate of their disabled children (intellectual disabled, autism, down syndrome, cerebral palsy) when their child turns 18 years of age and cannot make decision for themselves due to their developmental disability
- Provide legal advice to veterans at monthly legal clinic at Casselberry Library
- Assist vulnerable residents avoid immediate displacement from their housing by providing legal assistance concerning evictions and unlawful detainers
- Helps residents looking for employment seal and expunge an eligible criminal record to secure employment and better housing
- Assist college students at Seminole State with legal issues such as eviction and domestic violence to help them stay in college and graduate – Project Graduation
- Help vulnerable grandparents gain custody of their grandchildren when parents are addicted to opioids and unable to properly care for their children
- Help vulnerable elderly resolve their consumer issues
- Provide legal education and assistance to vulnerable residents and groups such as presentations on emotional support and service animals, learning housing rights, and different types of injunctions for protection

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>LEGAL AID</b>					
BASE BUDGETS					
GRANTS & AIDS					
580821 AID TO PRIVATE ORGANIZATIONS	367,149	477,294	484,453	7,159	1.5%
<b>GRANTS &amp; AIDS Total</b>	<b>367,149</b>	<b>477,294</b>	<b>484,453</b>	<b>7,159</b>	<b>1.5%</b>
<b>LEGAL AID Total</b>	<b>367,149</b>	<b>477,294</b>	<b>484,453</b>	<b>7,159</b>	<b>1.5%</b>

# COURT SUPPORT

## PUBLIC DEFENDER PROGRAM MESSAGE

A poor person, not able to hire an attorney, arrested and charged with a crime did not have a right under the Sixth Amendment to the United States Constitution to have a lawyer represent them until 1963. That is when the United States Supreme Court decided the Florida case of Gideon versus Wainwright. In the Gideon decision, Justice Hugo J. Black wrote, “From the very beginning, our state and national constitutions and laws have laid great emphasis on procedural and substantive safeguards designed to assure fair trials before impartial tribunals in which every defendant stands equal before the law. This noble idea cannot be realized if the poor man charged with crime has to face his accusers without a lawyer to assist him.” In response to the Gideon decision, the Florida Legislature in 1963 created the Office of the Public Defender. It was the first statewide Public Defender system in the nation. The Public Defender is a constitutional officer under Article V of the Florida Constitution. The Public Defender is an elected official, holding a four-year term of office. There are twenty elected Public Defenders in the State of Florida – one for each of the twenty judicial circuits in Florida. Seminole County is in the Eighteenth Judicial Circuit, which also includes Brevard County. The Public Defender for Seminole County provides cost-effective legal representation and is the lowest-funded Public Defender office in Florida, comparing Public Defender funding to their State Attorney counterpart across the state. There is a description of the Public Defender office and of the criminal justice system at the Public Defender’s website: [www.18thjudicialcircuitpublicdefender.com](http://www.18thjudicialcircuitpublicdefender.com).

The program provides the following services:

- Implement and maintain technologies that support quality legal representation at lowest funding level in the state
- Utilize data sharing processes and technologies to improve quality and availability of information at lowest staff levels
- Utilize optimum mix of cloud-based services, internet services, and vendor support, along with local systems and employee staff, to provide efficient office automation and case management services at the lowest cost
- Expand communications, storage and network bandwidth to accommodate increasing use of video evidence

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>PUBLIC DEFENDER</i></b>					
BASE BUDGETS					
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	928	6,000	6,000	-	0.0%
530520 OPERATING SUPPLIES	2,500	1,500	1,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	41,664	-	-	-	
530310 PROFESSIONAL SERVICES	2,000	12,000	12,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	7,597	28,000	28,000	-	0.0%
530340 OTHER SERVICES	433	8,000	8,000	-	0.0%
530440 RENTAL AND LEASES	996	-	-	-	
530410 COMMUNICATIONS	1,948	2,800	2,800	-	0.0%
530521 EQUIPMENT \$1000-\$4999	12,075	23,000	23,000	-	0.0%
530550 TRAINING	-	5,000	5,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	139,708	125,000	125,000	-	0.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>209,849</i></b>	<b><i>211,300</i></b>	<b><i>211,300</i></b>	<b><i>-</i></b>	<b><i>0.0%</i></b>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	21,200	21,200	-	0.0%
<b><i>CAPITAL OUTLAY Total</i></b>	<b><i>-</i></b>	<b><i>21,200</i></b>	<b><i>21,200</i></b>	<b><i>-</i></b>	<b><i>0.0%</i></b>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	63,780	65,694	-	(65,694)	-100.0%
<b><i>GRANTS &amp; AIDS Total</i></b>	<b><i>63,780</i></b>	<b><i>65,694</i></b>	<b><i>-</i></b>	<b><i>(65,694)</i></b>	<b><i>-100.0%</i></b>
TECHNOLOGY	18,792	-	-	-	
<b>PUBLIC DEFENDER Total</b>	<b>292,421</b>	<b>298,194</b>	<b>232,500</b>	<b>(65,694)</b>	<b>-22.0%</b>



# COURT SUPPORT

## STATE ATTORNEY PROGRAM MESSAGE

The Office of the State Attorney pursues vigorous and fair prosecution of criminal cases, with a commitment to serve as an advocate for the rights of all victims and promote the safety and well-being of the public. The State Attorney's Office excels and is acknowledged as a leader in providing quality prosecution, exceptional service to victims, and for our work in partnership with the community in providing early intervention and preventive education programs for juveniles, consistent with the safety and well-being of the public.

The State Attorney is a constitutional officer under Article V of the Florida Constitution. The State Attorney is an elected official, holding a four-year term for office. The State Attorney is dedicated to a fair and objective judicial process for all persons, defending the rights of the victims and witnesses with concern, compassion, and respect for their dignity, and establishing honesty and integrity in fulfilling the responsibilities of this office.

The Office of the State Attorney's Article V funding is designed to fund the cost of communication services and existing multi-agency criminal justice information systems. The Information Technology Services division is responsible for the deployment, upkeep, and maintenance of all computers and supporting devices that are used by attorneys and support staff during their day-to-day work in the pursuit of justice for the People of the 18th Judicial Circuit of Florida. To serve this requirement, IT installs, configures, and supports software application packages on those endpoint devices to facilitate the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

The Information Technology (IT) division of the Office of the State Attorney of the Eighteenth Judicial Circuit is responsible for the procurement, operation, maintenance, and security of technological assets including the secure, reliable exchange of digital information and evidence between our offices and law enforcement. IT provides support for all staff and attorneys who ultimately carry out the mission of the State Attorney's Office.

To enable communication between all stakeholders in the organization, the ITS division maintains a circuit-wide network supporting three branch offices: Sanford, Viera, Titusville, which complies with FDLE requirements.

The program provides the following services:

- Work with outside agencies- FDLE, DHSMV and various LEAs in the circuit
- Maintain, manage and improve IT infrastructure for The Office of the State Attorney, 18th Circuit
- Maintain servers and data storage
- Communicate between all offices in the circuit

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>STATE ATTORNEY</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	70,990	-	-	-	
510210 SOCIAL SECURITY MATCHING	4,744	-	-	-	
510220 RETIREMENT CONTRIBUTIONS	7,898	-	-	-	
510230 HEALTH INSURANCE - EMPLOYER	22,430	-	-	-	
510240 WORKERS COMPENSATION	88	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>106,150</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	9,434	-	-	-	
530520 OPERATING SUPPLIES	7,003	35,000	15,452	(19,548)	-55.9%
530540 BOOKS, DUES PUBLICATIONS	-	-	500	500	
530310 PROFESSIONAL SERVICES	-	-	38,167	38,167	
530460 REPAIRS AND MAINTENANCE	9,616	32,400	-	(32,400)	-100.0%
530340 OTHER SERVICES	11,357	123,117	118,117	(5,000)	-4.1%
530450 INSURANCE	4,941	1,886	1,886	-	0.0%
530440 RENTAL AND LEASES	10,990	34,000	30,000	(4,000)	-11.8%
530410 COMMUNICATIONS	-	-	19,500	19,500	
530521 EQUIPMENT \$1000-\$4999	20,880	21,000	20,000	(1,000)	-4.8%
530550 TRAINING	-	-	4,000	4,000	
530522 OPERATING SUPPLIES-TECHNOLOGY	95,927	158,150	210,366	52,216	33.0%
<b>OPERATING EXPENDITURES Total</b>	<b>170,149</b>	<b>405,553</b>	<b>457,988</b>	<b>52,435</b>	<b>12.9%</b>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	57,934	-	(57,934)	-100.0%
560646 CAPITAL SOFTWARE>\$4,999	-	-	11,000	11,000	
<b>CAPITAL OUTLAY Total</b>	<b>-</b>	<b>57,934</b>	<b>11,000</b>	<b>(46,934)</b>	<b>-81.0%</b>
<b>STATE ATTORNEY Total</b>	<b>276,300</b>	<b>463,487</b>	<b>468,988</b>	<b>5,501</b>	<b>1.2%</b>

# **PARKS AND RECREATION**

**EXTENSION SERVICES  
GREENWAY & NATURAL LANDS  
LIBRARY SERVICES  
PARKS & RECREATION  
PARKS BUSINESS OFFICE**

# PARKS & RECREATION

## DEPARTMENT MESSAGE

Seminole County Leisure Services Department's mission is to enrich lives through outstanding cultural, educational, environmental and recreational experiences. The Department's vision is providing quality accessible leisure programs, facilities, and services to Seminole County residents and visitors now and for the future. Leisure Services strives to be a nationally recognized agency for delivering excellence in leisure services. The Department is made up of four programs representing: Extension Services, Greenways & Natural Lands, Library Services, and Parks & Recreation; and is supported by the Leisure Services Business Office. Through these programs the Leisure Services Department provides quality services to the entire community with diverse leisure programs for all ages and an integrated, efficient, and safe system of parks, trails, recreational, extension, and library facilities.

Leisure Services strives to create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings. The Department provides facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities. The Department also provides sound financial management to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success. Leisure Services is driven by five goal focus areas which are instrumental in our programming and service delivery: Community Building & Social Equity, Economic Impact, Environmental Sustainability, Health & Wellness, and Financial Sustainability.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

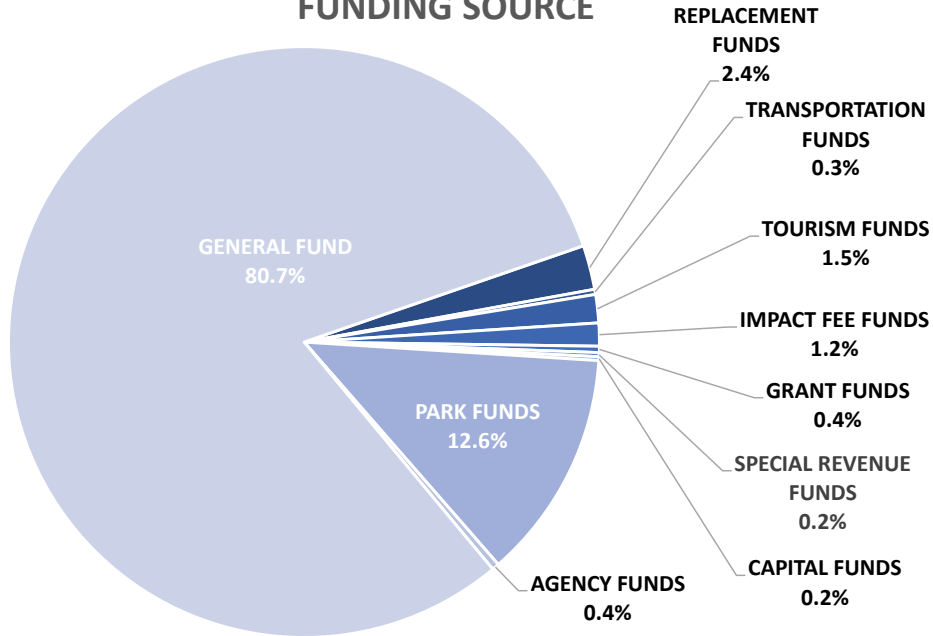
GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>PARKS AND RECREATION</b>						
<i>COMMUNITY BUILDING &amp; SOCIAL EQUITY – PROVIDE COMMUNITY ACCESS, ENGAGEMENT, AND AWARENESS THAT ARE SOCIALLY EQUITABLE TO SEMINOLE COUNTY RESIDENTS AND VISITORS.</i>						
Increase community awareness of program and services offering to underserved populations and help them feel connected.						
# of "Scholarship Seminole" scholarships awarded	119	5	2	3	15	
Increase community engagement to Parks, Trails, Libraries and Extension Services through volunteerism and social connections.						
# of visitors to Seminole County Leisure Services Department webpage and Facebook	412,376	150,682	710,641	1,024,472	574,000	
# of volunteer hours	32,672	21,353	9,329	22,821	24,557	
Ensure that the community has access to the benefits of local parks, libraries, extension, and natural lands experiences and opportunities.						
# of Library Registered Borrowers	352,387	344,152	345,509	340,243	343,646	
# of program participants	773,113	81,870	53,964	98,808	107,699	
# of programs offered	3,735	2,431	1,250	2,742	2,981	
# of Virtual Library Visits (Catalog and Library Webpage)	4,946,983	5,000,566	5,970,060	4,409,707	4,850,677	
<i>ECONOMIC IMPACT – GENERATE ECONOMICALLY IMPACTFUL LEISURE OPPORTUNITIES TO PROVIDE ECONOMIC GROWTH THROUGH LEISURE PROGRAMS AND SERVICES.</i>						
Create opportunities and experiences that provide for economic growth and sustainability in the community.						
# of entrepreneurs and small business owners attending small business seminars	587	119	-	57	100	
# of Small Business Seminars for entrepreneurs and new business owners	24	9	-	1	5	
Amount of program revenue generated	2,222,083	1,601,149	2,265,866	3,361,342	3,500,000	
Partner with local and regional affiliate groups to increase visibility of facilities on the national stage.						
# number local and regional partnerships	185	206	28	49	54	
# of national events/tournaments hosted at facilities	8	35	49	66	72	
To provide an investment in infrastructure needed to accommodate revenue generating sporting events and tourism benefiting the local economy.						
# of revenue generating sporting events hosted	147	127	146	163	168	
Amount of economic impact generated	42,800,000	32,100,000	45,500,000	65,320,000	65,370,000	
<i>ENVIRONMENTAL SUSTAINABILITY- PROVIDE ENVIRONMENTAL SUSTAINABILITY OPPORTUNITIES FOR THE COMMUNITY THROUGH EDUCATION, RECREATION, AND CONSERVATION PROGRAMS AND FACILITIES.</i>						
Create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings.						
# of program participants	15,144	11,963	7,203	14,125	16,800	
# of educational programs offered	304	300	170	312	325	
Manage lands for passive recreation activities through best-management practices.						
# of passive parks facility rentals	805	761	1,188	1,646	1,650	
# of passive parks facility visits by car counter	673,498	408,324	965,321	716,728	690,000	
Promote and manage the County's Natural Lands program by providing environmental education programs and services.						
# of Natural Lands programs offered	93	63	49	88	95	
# of program participants	11,272	7,812	3,437	7,022	10,000	
Promote and manage the County's Florida Friendly Yards and Neighborhood program by providing education programs and services.						
# of program participants	35,911	2,591	3,195	4,583	4,600	
# of Florida Friendly Yards and Neighborhood programs offered	87	56	51	65	65	
<i>FINANCIAL SUSTAINABILITY - CREATE FINANCIAL SUSTAINABILITY THROUGH SOUND FINANCIAL PRACTICES, PROPER CARE OF EQUIPMENT AND FACILITIES, AND RESPONSIBLE USE OF FUNDING AND REVENUE OPPORTUNITIES.</i>						
Determine life cycles for equipment and schedule routine maintenance and budget for replacement.						
# of work orders entered through fleet	536	685	684	550	550	
Provide sound financial management in the Department to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success.						
\$ spent in training and certification of staff	22,377	30,952	32,656	52,129	52,129	
% of staff participating in continued education training	76%	68%	71%	80%	85%	

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>Utilize budget resources to maximize efficiency and effectiveness.</b>						
\$ amount of budget savings	200,000	-	440,537	767,785	200,000	
% of library materials budget spent on electronic/digital content	35%	35%	40%	40%	40%	
<b>HEALTH &amp; WELLNESS - PROVIDE HEALTH AND WELLNESS OPPORTUNITIES FOR THE COMMUNITY THROUGH PROGRAMMING AND SERVICES THAT PROMOTE A HEALTHY LIFESTYLE.</b>						
<b>Identify and partner with internal and external agencies to expand health and wellness opportunities throughout the community.</b>						
# of events hosted in partnership with internal and/or external agencies to promote health and wellness	60	42	39	53	59	
# of partnerships created to expand health and wellness opportunities throughout the community	17	61	5	32	36	
<b>Offer wide range of activities and services to provide the community additional opportunities to improve and maintain health and wellness.</b>						
# of individuals participating in programs which promote health and wellness	44,892	20,865	21,417	26,041	27,134	
# of varied programs offered which promote health and wellness	361	245	69	180	184	
<b>Provide facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities.</b>						
# of programs provided by community groups and organizations to host health and wellness classes	260	53	64	32	33	
# of facilities utilized for use by community groups and organizations to host health and wellness classes	12	8	12	24	24	

# PARKS & RECREATION

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
EXTENSION SVC	399,203	512,226	545,270	33,044	6.5%
GREENWAYS & NATURAL LANDS	4,966,689	5,627,170	6,126,863	499,693	8.9%
LIBRARY SVCS	5,340,520	6,183,103	6,590,360	407,257	6.6%
PARKS & RECREATION	7,387,221	9,595,368	9,427,733	(167,635)	-1.7%
PARKS BUSINESS OFFICE	813,397	910,931	960,521	49,591	5.4%
<b>BASE BUDGETS Total</b>	<b>18,907,030</b>	<b>22,828,798</b>	<b>23,650,748</b>	<b>821,950</b>	<b>3.6%</b>
<b>CIP</b>	14,686,359	1,312,438	2,000,000	687,563	52.4%
<b>FLEET</b>	152,107	478,000	342,295	(135,705)	-28.4%
<b>TECHNOLOGY</b>	1,809	27,000	22,000	(5,000)	-18.5%
<b>FACILITIES PROJECTS</b>	563,608	103,500	178,000	74,500	72.0%
<b>GRANTS</b>	190,952	-	100,000	100,000	
<b>EQUIPMENT, OTHER</b>	2,435,432	1,648,101	1,730,624	82,523	5.0%
<b>Grand Total</b>	<b>36,937,296</b>	<b>26,397,836</b>	<b>28,023,667</b>	<b>1,625,831</b>	<b>6.2%</b>

# PARKS & RECREATION

## EXTENSION SERVICES PROGRAM MESSAGE

Extension Services is a cooperative partnership between Seminole County Government and the University of Florida (UF). The Extension Service's education programs are directed at broad national and state concerns, as well as issues specific to Seminole County, with locally determined and citizen influenced priorities.

Extension Services program areas include:

- 4-H Youth Development programs, which provides youth the opportunity to learn life skills needed to become productive, self-reliant members of society, good citizens and leaders of tomorrow.
- Florida Friendly Landscaping programs that educates homeowners about how to design, install and maintain healthy landscapes that conserve water, and minimize the use of fertilizer and pesticides.
- Residential Horticulture programs which promote the environmentally sound practices to manage plants inside/outside your home, while the Master Gardner Volunteer program trains volunteers in basic horticulture principles to extend gardening information into their communities.
- Families and Consumers Sciences program provides solutions to improve your health, home, finances, and family life.
- Commercial Horticulture/Agriculture programs which directly educates farmers, ranchers, and other horticulture professionals about topics related to their commercial operations.

The program's priority initiatives that guide program development, delivery and impact assessment are:

- Increase the sustainability, profitability and competitiveness of agriculture and horticultural enterprises;
- Enhance and protect water quality, quantity, and supply;
- Enhance and conserve Florida's natural resources and environmental quality;
- Reduce the impacts of invasive species on Florida's agriculture, horticulture, and natural resources;
- Produce and conserve traditional and alternative forms of energy;
- Empower individuals and families to build healthy lives and achieve social and economic success;
- Strengthen urban and rural community resources and economic development;
- Prepare youth to be responsible citizens and productive members of the workforce.



# PARKS & RECREATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>EXTENSION SVC</i></b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	258,780	330,871	334,294	3,423	1.0%
510210 SOCIAL SECURITY MATCHING	19,401	25,312	25,573	262	1.0%
510220 RETIREMENT CONTRIBUTIONS	27,866	37,722	46,307	8,585	22.8%
510230 HEALTH INSURANCE - EMPLOYER	19,531	36,726	50,317	13,591	37.0%
510240 WORKERS COMPENSATION	830	1,088	950	(137)	-12.6%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>326,409</i></b>	<b><i>431,719</i></b>	<b><i>457,442</i></b>	<b><i>25,723</i></b>	<b><i>6.0%</i></b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,287	1,175	1,215	40	3.4%
530490 OTHER CHARGES/OBLIGATIONS	515	1,200	1,200	-	0.0%
530510 OFFICE SUPPLIES	3,958	4,822	4,822	-	0.0%
530520 OPERATING SUPPLIES	13,370	17,278	16,178	(1,100)	-6.4%
530540 BOOKS, DUES PUBLICATIONS	5,255	5,958	5,974	16	0.3%
530420 TRANSPORTATION	-	250	250	-	0.0%
530460 REPAIRS AND MAINTENANCE	1,592	4,000	4,000	-	0.0%
530470 PRINTING AND BINDING	-	100	100	-	0.0%
530340 OTHER SERVICES	2,275	2,500	2,500	-	0.0%
530480 PROMOTIONAL ACTIVITIES	-	2,000	2,000	-	0.0%
530430 UTILITIES	16,345	13,769	16,835	3,066	22.3%
530439 UTILITIES-OTHER	11,606	7,706	11,955	4,249	55.1%
530550 TRAINING	4,154	4,830	4,830	-	0.0%
530401 TRAVEL - TRAINING RELATED	11,978	14,520	15,970	1,450	10.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	460	400	-	(400)	-100.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>72,794</i></b>	<b><i>80,508</i></b>	<b><i>87,828</i></b>	<b><i>7,321</i></b>	<b><i>9.1%</i></b>
 GRANTS	 -	 -	 100,000	 100,000	
<b>EXTENSION SVC Total</b>	<b>399,203</b>	<b>512,226</b>	<b>645,270</b>	<b>133,044</b>	<b>26.0%</b>

# PARKS & RECREATION

## GREENWAYS & NATURAL LANDS PROGRAM MESSAGE

Greenways and Natural Lands purpose is the preservation and management of passive parks, natural land, greenways and public landscapes within Seminole County; to enhance or promote biodiversity, environmental education and passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for resident and visitor in an aesthetically-pleasing, efficient and environmentally responsible manner.

The Greenways and Natural Lands program areas include: Greenways and Trails, which maintains approximately 50+ miles of the County's interconnected system of paved trails, including designated pedestrian bridges and underpasses. Also included are the paved and unpaved trails present within each park. Passive Parks maintains the aesthetics and safety of 24 un-staffed parks and trailheads locations in Seminole County. These park types include boat ramps, neighborhood parks, trailheads, and specialty parks. They range in size from Jamestown Park's 1 acre to Henry Levy Mullet Lake Park's 151 acres. The Natural Lands Program has opened a total of 12 of the 13 Natural Lands Program sites for public access consisting of over 97% of NLP acreage. The total Natural Lands Program properties total over 6,628 Acres.

The program provides the following services:

- Maintains County's interconnected system of paved trails, including designated pedestrian bridges, underpasses, and paved, and unpaved trails present within each park;
- Maintains the aesthetics and safety of un-staffed park locations in Seminole County;
- Streetscapes: Coordinating and supervising the maintenance of 72+ miles of landscaped medians throughout the County through several private contracts. The plantings within the median landscapes are maintained following best management practices for the long-term survivability of drought tolerant species;
- Public Facility Landscape Maintenance: responsible for the landscape maintenance at 70+ public buildings and undeveloped County lots maintained at various levels of service through several private contracts;
- Construction and Maintenance Assistance – The Projects Team: provides assistance to the Leisure Services Department in emergency repairs and special construction projects. The Projects Team handles priority or emergency safety projects –such as immediate repairs to facility amenities – as well as proactive inspection of park facilities and inspection of play equipment and other park amenities;
- Land preservation and management of the County's wilderness areas and preserves, maintaining the properties to allow for passive uses such as hiking, biking, horseback riding and ;
- Operates the Ed Yarborough Nature Center for environmental educational and conservation purposes;
- Provides educational outreach to local schools to promote Natural Lands interest, conducts monthly guided hikes through existing Natural Lands properties to promote education;
- Coordinates volunteer efforts for camps, natural lands maintenance, and special events;
- Participates in the planning of Natural Lands evaluations for future protection and/or acquisition;
- Keep Natural Lands Best Management Practices current through outreach and coordination with local Water Management Districts and other Land Management Agencies.

Construction Management – Staff is responsible from design to construction from major to minor parks and trails projects.

# PARKS & RECREATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>GREENWAYS &amp; NATURAL LANDS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	7,264	1,545	1,545	-	0.0%
510120 REGULAR SALARIES & WAGES	1,046,092	1,194,403	1,373,391	178,988	15.0%
510210 SOCIAL SECURITY MATCHING	76,937	91,490	99,183	7,693	8.4%
510220 RETIREMENT CONTRIBUTIONS	118,200	142,437	183,863	41,425	29.1%
510230 HEALTH INSURANCE - EMPLOYER	245,116	329,798	352,238	22,441	6.8%
510240 WORKERS COMPENSATION	23,207	39,433	37,100	(2,334)	-5.9%
<b>PERSONNEL SERVICES Total</b>	<b>1,516,815</b>	<b>1,799,107</b>	<b>2,047,320</b>	<b>248,213</b>	<b>13.8%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	660	2,600	2,600	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	256	100	2,500	2,400	2400.0%
530510 OFFICE SUPPLIES	1,307	1,150	850	(300)	-26.1%
530520 OPERATING SUPPLIES	179,576	305,329	284,506	(20,823)	-6.8%
530540 BOOKS, DUES PUBLICATIONS	3,880	5,750	8,000	2,250	39.1%
530310 PROFESSIONAL SERVICES	9,209	42,000	40,000	(2,000)	-4.8%
530460 REPAIRS AND MAINTENANCE	2,992,694	3,115,642	3,353,283	237,641	7.6%
530340 OTHER SERVICES	154,172	197,510	233,715	36,205	18.3%
530440 RENTAL AND LEASES	8,078	11,040	8,000	(3,040)	-27.5%
530430 UTILITIES	37,447	37,827	38,413	586	1.6%
530530 ROAD MATERIALS & SUPPLIES	-	2,500	2,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	1,700	22,100	22,100	-	0.0%
530469 REPAIRS/MAINTENANCE-OTHER	-	8,000	8,000	-	0.0%
530439 UTILITIES-OTHER	54,280	58,037	62,018	3,981	6.9%
530550 TRAINING	2,319	11,300	6,800	(4,500)	-39.8%
530401 TRAVEL - TRAINING RELATED	387	-	-	-	-
530522 OPERATING SUPPLIES-TECHNOLOGY	3,909	7,178	6,258	(920)	-12.8%
<b>OPERATING EXPENDITURES Total</b>	<b>3,449,874</b>	<b>3,828,063</b>	<b>4,079,543</b>	<b>251,480</b>	<b>6.6%</b>
CIP	6,891,242	80,500	-	(80,500)	-100.0%
FLEET	26,384	319,985	179,845	(140,140)	-43.8%
FACILITIES PROJECTS	288,807	-	-	-	-
GRANTS	90,952	-	-	-	-
EQUIPMENT, OTHER	1,182,979	143,751	185,000	41,249	28.7%
<b>GREENWAYS &amp; NATURAL LANDS Total</b>	<b>13,447,052</b>	<b>6,171,406</b>	<b>6,491,708</b>	<b>320,302</b>	<b>5.2%</b>

# PARKS & RECREATION

## LIBRARY SERVICES PROGRAM MESSAGE

The Library Services Division provides library and information services for the residents of Seminole County.

The Program provides access to books, digital content, and public programming to improve the quality of life for county residents through reading, early literacy, and life-long learning opportunities.

These services include collection development, reference and information services, public relations, and educational public programming.

The program provides the following services:

- Administration and supervision of five library branches;
- Administration and supervision of virtual services;
- Collections development and procurement of print and digital resources;
- Public programming that promotes early literacy and life-long learning;
- Access to technology and digital content to meet public need, to increase access and to bridge the digital divided.

### LAW LIBRARY

The Fred R. Wilson Memorial Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community.

The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is partially supported by 25% of the \$65 additional court cost revenue receipts.

The library provides the following services:

- Case Law & Statutes
- Practice Manuals & Form Books
- Legal Topics A-Z
- Westlaw Computer Resources
- CLE Courses
- Law Practice Resources
- Self-Help Law Books and Forms
- Legal Research
- Photocopier

# PARKS & RECREATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>LIBRARY SVCS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	7,818	-	-	-	
510120 REGULAR SALARIES & WAGES	2,622,516	3,691,785	3,910,766	218,981	5.9%
510210 SOCIAL SECURITY MATCHING	244,770	282,422	299,174	16,752	5.9%
510220 RETIREMENT CONTRIBUTIONS	381,565	450,844	542,065	91,220	20.2%
510230 HEALTH INSURANCE - EMPLOYER	574,526	731,831	782,261	50,431	6.9%
510240 WORKERS COMPENSATION	3,923	5,907	5,861	(46)	-0.8%
510150 SPECIAL PAY	2,505	3,000	1,800	(1,200)	-40.0%
510125 PART-TIME PERSONNEL	667,605	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>4,505,229</b>	<b>5,165,788</b>	<b>5,541,927</b>	<b>376,139</b>	<b>7.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	4,620	4,800	4,800	-	0.0%
530510 OFFICE SUPPLIES	11,924	12,900	12,900	-	0.0%
530520 OPERATING SUPPLIES	56,154	94,376	104,376	10,000	10.6%
530540 BOOKS, DUES PUBLICATIONS	6,102	3,723	3,723	-	0.0%
530420 TRANSPORTATION	-	15	15	-	0.0%
530460 REPAIRS AND MAINTENANCE	3,493	1,925	1,925	-	0.0%
530470 PRINTING AND BINDING	1,633	3,750	3,750	-	0.0%
530340 OTHER SERVICES	108,016	125,888	125,888	-	0.0%
530440 RENTAL AND LEASES	215,902	246,180	246,180	-	0.0%
530430 UTILITIES	174,798	170,118	179,491	9,373	5.5%
530521 EQUIPMENT \$1000-\$4999	14,752	-	-	-	
530439 UTILITIES-OTHER	73,643	69,300	77,845	8,545	12.3%
530550 TRAINING	199	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	320	320	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	87,514	180,520	183,720	3,200	1.8%
530494 CREDIT CARD FEES	3,351	3,500	3,500	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>762,100</b>	<b>917,315</b>	<b>948,434</b>	<b>31,118</b>	<b>3.4%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	73,191	100,000	100,000	-	0.0%
<b>GRANTS &amp; AIDS Total</b>	<b>73,191</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.0%</b>
TECHNOLOGY	1,809	-	22,000	22,000	
FACILITIES PROJECTS	-	103,500	80,000	(23,500)	-22.7%
GRANTS	100,000	-	-	-	
EQUIPMENT, OTHER	984,452	1,228,600	1,323,124	94,524	7.7%
<b>LIBRARY SVCS Total</b>	<b>6,426,780</b>	<b>7,515,203</b>	<b>8,015,484</b>	<b>500,281</b>	<b>6.7%</b>

# PARKS & RECREATION

## PARKS & RECREATION PROGRAM MESSAGE

Parks and Recreation purpose is to encourage healthy, active lifestyles, social development, and lifelong learning. Sound bodies and sound minds require physical activity and the chance to experience personal growth. The Program provides the setting for positive social interactions through programming and events where people can connect with each other and participate in classes and group activities for personal enrichment, as well as an investment in the arts and cultural growth within our communities. The Parks and Recreation program areas include Parks and Recreation activities and facilities..

The program provides the following services:

- Manages six active park and sports facilities
- Owns and operates a Public Golf Course
- Manages Historical Museum
- Offers a wide range of activities suitable for all ages to get outside and get active - teaching positive lifestyle habits in all areas from nutrition to physical activities to sports and life skills;
- Coordinates with partners such as Tourist Development Council (TDC), the Elite Clubs National Leagues (ECNL), Perfect Game Inc., United States Tennis Association (USTA) and others to host local, regional and national tournaments for softball, tennis, soccer, youth baseball, field hockey and lacrosse;
- Serves the community as a cultural resource highlighting the role of Seminole County as the historical gateway to Central Florida and features exhibits on early rural life, the county's rich farming history and items of local and regional significance;
- Hosts quarterly exhibits, special events, and research libraries;
- Manages volunteers and organized members within the historical and recreational communities who support Seminole County.

# PARKS & RECREATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PARKS &amp; RECREATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	58,385	59,775	59,775	-	0.0%
510120 REGULAR SALARIES & WAGES	2,036,982	2,747,365	2,912,201	164,835	6.0%
510210 SOCIAL SECURITY MATCHING	171,755	214,541	227,151	12,610	5.9%
510220 RETIREMENT CONTRIBUTIONS	268,126	326,702	394,137	67,435	20.6%
510230 HEALTH INSURANCE - EMPLOYER	508,054	694,827	732,257	37,429	5.4%
510240 WORKERS COMPENSATION	59,198	87,008	87,844	835	1.0%
510150 SPECIAL PAY	1,705	1,800	3,000	1,200	66.7%
510125 PART-TIME PERSONNEL	230,920	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>3,335,125</b>	<b>4,132,019</b>	<b>4,416,364</b>	<b>284,345</b>	<b>6.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	1,100	2,100	1,000	90.9%
530490 OTHER CHARGES/OBLIGATIONS	516,362	1,973,617	1,455,594	(518,023)	-26.2%
530510 OFFICE SUPPLIES	17,129	7,523	7,300	(223)	-3.0%
530520 OPERATING SUPPLIES	832,106	804,755	888,807	84,053	10.4%
530540 BOOKS, DUES PUBLICATIONS	11,890	12,027	18,027	6,000	49.9%
530420 TRANSPORTATION	162	200	100	(100)	-50.0%
530460 REPAIRS AND MAINTENANCE	1,345,006	1,193,928	1,056,848	(137,080)	-11.5%
530470 PRINTING AND BINDING	465	500	500	-	0.0%
530340 OTHER SERVICES	586,646	586,545	606,758	20,213	3.4%
530440 RENTAL AND LEASES	11,426	119,288	119,288	-	0.0%
530430 UTILITIES	438,852	445,865	468,031	22,166	5.0%
530530 ROAD MATERIALS & SUPPLIES	-	5,500	5,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	28,641	11,860	15,200	3,340	28.2%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	24,000	24,000	-	0.0%
530439 UTILITIES-OTHER	201,464	198,723	208,463	9,740	4.9%
530550 TRAINING	2,059	3,600	6,225	2,625	72.9%
530401 TRAVEL - TRAINING RELATED	252	-	500	500	
530522 OPERATING SUPPLIES-TECHNOLOGY	25,609	21,818	21,818	-	0.0%
530494 CREDIT CARD FEES	34,027	-	35,000	35,000	
<b>OPERATING EXPENDITURES Total</b>	<b>4,052,096</b>	<b>5,410,849</b>	<b>4,940,059</b>	<b>(470,789)</b>	<b>-8.7%</b>
<b>DEBT SERVICE</b>					
570720 INTEREST	-	52,500	71,310	18,810	35.8%
<b>DEBT SERVICE Total</b>	<b>-</b>	<b>52,500</b>	<b>71,310</b>	<b>18,810</b>	<b>35.8%</b>
CIP	7,795,117	1,231,938	2,000,000	768,063	62.3%
FLEET	125,723	158,015	162,450	4,435	2.8%
TECHNOLOGY	-	27,000	-	(27,000)	-100.0%
FACILITIES PROJECTS	274,801	-	98,000	98,000	
EQUIPMENT, OTHER	208,980	75,750	222,500	146,750	193.7%
<b>PARKS &amp; RECREATION Total</b>	<b>15,791,842</b>	<b>11,088,070</b>	<b>11,910,683</b>	<b>822,613</b>	<b>7.4%</b>

# PARKS & RECREATION

## PARKS BUSINESS OFFICE PROGRAM MESSAGE

Leisure Services Business Office purpose is to deliver support services to the entire Leisure Services Department. The Business Office provides management and oversight of the department through the following functions:

- Personnel and Administration services/support;
- Financial Analysis;
- Budget development and fiscal support;
- Fleet and Facility coordination/oversight;
- Contract management and coordination;
- Invoice processing and payment.



# PARKS & RECREATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PARKS BUSINESS OFFICE</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,914	-	-	-	
510120 REGULAR SALARIES & WAGES	463,495	490,003	514,502	24,499	5.0%
510210 SOCIAL SECURITY MATCHING	34,972	37,485	39,359	1,874	5.0%
510220 RETIREMENT CONTRIBUTIONS	79,337	89,107	104,221	15,114	17.0%
510230 HEALTH INSURANCE - EMPLOYER	75,576	88,335	90,960	2,624	3.0%
510240 WORKERS COMPENSATION	5,014	6,794	6,681	(113)	-1.7%
510150 SPECIAL PAY	3,300	3,300	3,300	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>663,609</b>	<b>715,025</b>	<b>759,023</b>	<b>43,999</b>	<b>6.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	614	1,930	4,130	2,200	114.0%
530490 OTHER CHARGES/OBLIGATIONS	527	-	-	-	
530510 OFFICE SUPPLIES	1,621	1,500	1,500	-	0.0%
530520 OPERATING SUPPLIES	217	744	744	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,497	2,200	2,200	-	0.0%
530420 TRANSPORTATION	11	-	-	-	
530340 OTHER SERVICES	110	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	38,000	38,000	-	0.0%
530550 TRAINING	710	4,770	6,170	1,400	29.4%
530401 TRAVEL - TRAINING RELATED	447	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	518	2,628	2,628	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>7,273</b>	<b>51,772</b>	<b>55,372</b>	<b>3,600</b>	<b>7.0%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	142,515	144,134	146,126	1,992	1.4%
<b>GRANTS &amp; AIDS Total</b>	<b>142,515</b>	<b>144,134</b>	<b>146,126</b>	<b>1,992</b>	<b>1.4%</b>
 EQUIPMENT, OTHER	 59,021	 200,000	 -	 (200,000)	 -100.0%
<b>PARKS BUSINESS OFFICE Total</b>	<b>872,419</b>	<b>1,110,931</b>	<b>960,521</b>	<b>(150,409)</b>	<b>-13.5%</b>



# **FIRE**

**EMS/FIRE/RESCUE  
EMERGENCY COMMUNICATIONS  
EMS PERFORMANCE MANAGEMENT  
FIRE PREVENTION BUREAU**

# FIRE

## DEPARTMENT MESSAGE

The Seminole County Fire Department (SCFD) continuously endeavors to meet the dynamic demands of the community's public safety needs. This is accomplished through data-driven decision-making, recruitment, maintenance, and retention of a qualified and well-trained workforce. The provision of excellent customer service during the delivery of fire and life safety protection is an important pillar. The foundation on which SCFD operates is comprised of quality emergency service delivery, EMS, community outreach, fire and injury prevention, community risk reduction and promptly meeting the needs of the highly transitional population. Daily, the County experiences a transitional population (comprised of residents, tourists, the daytime service workforce, and commuters), consisting of over 2 million people.

The Seminole County Fire Department, established in 1974, was established to serve unincorporated Seminole County. Today, through mergers with municipalities, the Department also provides contracted emergency services for the cities of Altamonte Springs, Winter Springs, and Casselberry. In addition, first-response agreements are in place with the cities of Lake Mary, Longwood, Sanford, Oviedo, and Orlando-Sanford International Airport. Additionally, the Department provides support to the cities of Casselberry and Winter Springs in all aspects of Fire Prevention. In the spirit of regional collaboration, First Response agreements have also been established with the bordering counties of Orange, Lake, and Volusia. Seminole County Fire Department's Emergency Communications Center provides call taking, call processing, and dispatching for all fire departments within Seminole County.

The mission of Seminole County Fire Department is the preservation of life and property through the rapid response of highly trained personnel with appropriate resources and continuous prevention, so everyone goes home safe. To achieve this mission the Department has created the vision that our organization will enhance life safety and community sustainability through the provision of high-quality emergency services in concert with seamless community partnerships and prevention practices. We will achieve this by creating an organizational culture that attracts, retains, develops, and delivers the very best. To that end, SCFD operates 20 fire stations strategically located throughout Seminole County, one (1) jointly operated with Orange County serving the University of Central Florida and adjacent community. Additionally, SCFD's Fire Training Center can deliver National Fire Academy, regional, state, and local level courses. A state-of-the-art Emergency Communications Center provides top-tier support to this mission by delivering professional, effective, and compassionate all-hazards support to the citizens, visitors, employees, and first responders of Seminole County.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
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## FIRE

### PROMOTE COMMUNITY RELATIONS AND ENGAGEMENT

Enhance community involvement through improvement and implementation of current and new fire and life safety educational programs by year end.

Total # of Citizens Fire Academy (graduates)	20	-	-	-	-	30
Total # of Hands only CPR/AED participants	2,264	136	48	1,118	1,149	1,600
Total # of infant/child car seats inspected	43	10	45	67	75	60
Total # of smoke detectors installed during Smoke Detector Blitz Total Number of Department provided smoke detectors or hearing impaired smoke detectors installed	371	31	3,724	1,140	750	1,000
PulsePoint - # of Followers	389	5,655	3,432	5,224	5,258	5,550
Social Media Platforms (Twitter, Instagram, Facebook) - # of Followers				21,957	26,038	31,038
# of Community Outreach/Public Relations events attended				300	545	500

### PROTECT THE LIVES AND PROPERTY OF OUR CITIZENS AND FIREFIGHTERS THROUGH AN ASSERTIVE PROGRAM OF FIRE SAFETY, INSPECTIONS, AND CODE ENFORCEMENT ACTIVITIES.

Enforce the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County throughout the year by conducting plan reviews and inspections.

Total # of Existing Inspections which includes: Annuals, Complaints, Re-Inspections, Periodic, and Other	3,866	4,021	4,923	4,672	6,557	-
Total # of Plans Reviews which includes: Fire Protection System Plans, Building Reviews, and Site Plan Reviews	3,135	3,235	2,913	3,414	4,251	4,620
Total # of new construction inspections	1,304	2,213	2,477	2,540	2,357	2,800

Perform fire ground investigations for confirmed fires.

Total # of fire ground Investigations	62	73	79	74	67	73
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### TO SERVE THE COMMUNITY AND FIRE AGENCIES BY BEING COMMITTED TO DEVELOP AND DELIVER EFFECTIVE TRAINING AND ASSESSMENT, WITH AN EMPHASIS ON THE SAFETY AND HEALTH OF PARTICIPANTS.

To ensure our members are trained and certified to meet Seminole County service demands during the year.

Hours of orientation and new recruit training	11,520	3,600	15,360	23,600	16,320	19,960
Total hours of ongoing education and training of all fire, EMS, officer, and special operations personnel	113,630	137,228	154,439	192,268	201,344	196,806

### TO SERVE THE COMMUNITY AND IMPROVE THE QUALITY OF LIFE.

Provide EMS/Fire/Rescue services to the citizens and visitors of Seminole County.

# of Patients Transported	20,888	21,150	23,507	25,105	25,738	25,996
Total # of reported incidents responded to by SCFD	40,967	41,720	42,998	50,480	53,696	56,000
Total # of units responses		75,631	88,515	95,369	98,870	102,000
# of Patients Medically Accessed	31,395	32,322	36,142	38,151	38,997	39,387
Hospital patient off load delay greater than 20 minutes		21%	29%	36%	38%	40%

Maintain and enhance the Community Paramedicine Program.

Number of Community Paramedicine Visits				1,482	2,768	2,900
Number of "enrolled" patients in on-going care of staff.				125	104	110
Number of patient contacts in FY				1,253	2,768	2,900

### TO SERVE THE FIRE SERVICE AND COMMUNITY BY BEING PROACTIVE BY DELIVERING PROFESSIONAL AND EFFECTIVE EMERGENCY MEDICAL AND FIRE/HAZARD SUPPORT.

Measure annual performance to meet Seminole County Fire Emergency Communication protocols as well as APCO and NENA standards.

Total # of emergency 911 calls received within the Call Center	45,805	37,898	47,413	54,743	55,506	58,000
90th percentile call processing time (seconds to answer to CAD dispatch)	73	103	73	67	67	65
Total # of non-emergency calls received within the Call Center	37,150	33,606	28,735	-	41,091	43,000

### USE SYSTEM-WIDE QUALITY IMPROVEMENT (QI) PROGRAM FOR EVALUATING THE SEMINOLE COUNTY EMERGENCY MEDICAL SERVICES (SCEMS) SYSTEM IN ORDER TO FOSTER CONTINUOUS IMPROVEMENT IN PERFORMANCE AND QUALITY PATIENT CARE.

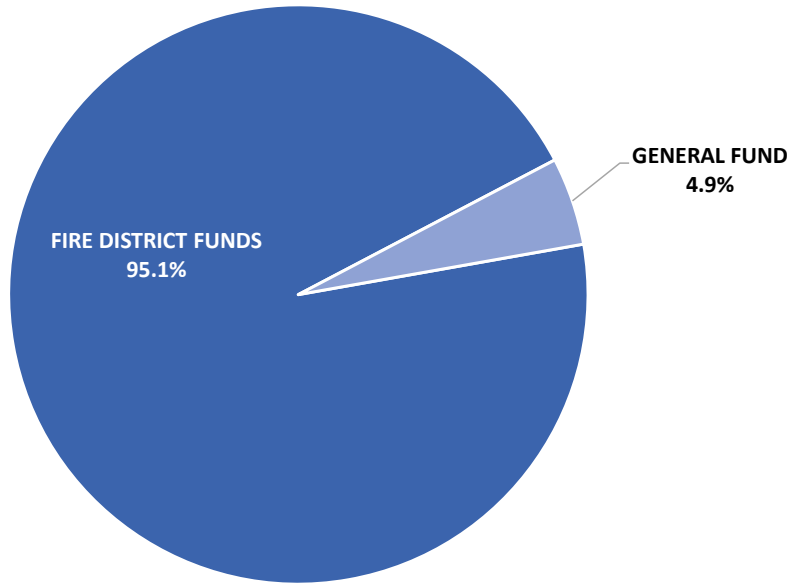
Continue to measure performance indicators and benchmarks to identify expected levels of pre-hospital care performance and quality.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
Complaint Reported by Dispatch "Chest Pain (non traumatic)", first 12 lead is performed less or equal to 6 minutes from the time we arrive with patient to first 12 lead performed.					57%	60%
How often Narcan is administered when Primary impression is overdose					56%	52%

# FIRE

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
EMERGENCY COMMUNICATIONS	3,052,334	3,534,616	3,738,310	203,693	5.8%
EMS/FIRE/RESCUE	63,569,040	67,615,472	73,849,776	6,234,304	9.2%
EMS PERFORMANCE MGT	456,977	484,859	484,859	-	0.0%
FIRE PREVENTION BUREAU	985,231	1,151,422	1,470,767	319,344	27.7%
<b>BASE BUDGETS Total</b>	<b>68,063,582</b>	<b>72,786,370</b>	<b>79,543,711</b>	<b>6,757,341</b>	<b>9.3%</b>
<b>CIP</b>	457,897	-	1,350,000	1,350,000	
<b>FLEET</b>	6,379,403	424,700	1,470,447	1,045,747	246.2%
<b>TECHNOLOGY</b>	257,058	75,000	250,000	175,000	233.3%
<b>FACILITIES PROJECTS</b>	175,541	1,886,050	1,790,230	(95,820)	-5.1%
<b>GRANTS</b>	2,168,570	20,877	-	(20,877)	-100.0%
<b>EQUIPMENT, OTHER</b>	1,518,031	1,026,000	1,602,000	576,000	56.1%
<b>Grand Total</b>	<b>79,020,081</b>	<b>76,218,997</b>	<b>86,006,388</b>	<b>9,787,391</b>	<b>12.8%</b>

# FIRE

## EMS / FIRE / RESCUE PROGRAM MESSAGE

The Seminole County Fire Department was established in 1974 to serve unincorporated Seminole County. Today, through mergers with municipalities, the Department also provides contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. In addition, first response agreements are in place with the Cities of Lake Mary, Longwood, Sanford, and Oviedo. In the spirit of regional collaboration, mutual aid agreements have also been established with the bordering counties of Orange, Lake, and Volusia. Seminole County also provides contracted services to the “Lake Harney Response Region” as a hybridized extension of first response and mutual aid.

The Seminole County Fire Department Administration directly supports the mission of the Fire Department and coordinates all non-emergency response activities within the department. This includes employer related activities such as payroll, employee benefits, workers’ compensation, discipline/remediation, etc. Additionally, SCFD Administration performs most of the fire department’s business-related tasks including budget development, approval of purchase and repair requests, oversight of the Fire Department’s fleet and facility programs and projects, billing for emergency medical service transports, vendor and support service contracts, as well as acting as the liaison for the department in legal matters.

The Professional Standards/Training section is responsible for the recruitment, credentialing, certification, and retention of highly qualified employees. Once on-boarded, the training staff coordinates the initial orientation and training of all our new recruits, as well as oversight for the continuing education and training needs for over 500 firefighters. The Fire Training Center’s staff is the lead on all multi-agency drills and training for all fire department’s within Seminole County. This training, among a plethora of other offerings, is completed at the Training Center through cooperative agreements with local and regional fire departments, law enforcement agencies, educational institutions, and organizations aimed at industry-specific programs or courses of study.

The Community Outreach section informs and educates the public about relevant safety/emergency messaging as well as safety programs and services. Additionally, the Community Outreach section offers proactive educational programs, distributions, and materials to the community via a variety of platforms. Community Outreach is responsible for the planning and administration of vital community programs such as the provision of smoke detectors, drowning prevention and mitigation program, “Hands-Only CPR”, child safety seat installation, and other critical community safety-oriented messaging or programs.

In alignment with the Board of County Commissioners’ Key Strategic Priority #7 to create and implement a community health initiative, the Department has created a unique and highly beneficial Community Paramedicine program that seeks to improve health outcomes among vulnerable populations. This mobile integrated health platform provides resources that connect our community to vital services. These proactive measures within the program have effectively saved healthcare dollars by preventing unnecessary ambulance transports, emergency room visits, hospital readmissions, and the reduction of recurrent non-emergency 911 use. This program has rapidly become a success and one which many other programs nationwide are utilizing as a template for the implementation of their own Community Health/Paramedicine initiatives.

The EMS/Fire/Rescue program provides the following services:

- Fire Administration and Support
- EMS/Fire/Rescue Operations
- Special Operations - (HazMat, Technical Rescue, and Dive/Water Rescue Services)
- Planning and Analytics
- Internal/External Firefighter and Emergency Medical Services training
- Community Outreach, Information, and Education
- Community Paramedicine



# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EMS/FIRE/RESCUE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	6,675,202	5,457,227	5,937,119	479,892	8.8%
510120 REGULAR SALARIES & WAGES	31,607,687	35,235,938	37,274,293	2,038,355	5.8%
510210 SOCIAL SECURITY MATCHING	2,832,497	2,437,790	2,505,925	68,136	2.8%
510220 RETIREMENT CONTRIBUTIONS	9,467,675	8,035,100	10,930,482	2,895,382	36.0%
510230 HEALTH INSURANCE - EMPLOYER	6,602,329	8,377,023	8,560,550	183,527	2.2%
510240 WORKERS COMPENSATION	1,138,680	1,561,263	1,405,164	(156,099)	-10.0%
510150 SPECIAL PAY	21,693	23,400	19,800	(3,600)	-15.4%
510190 HOLIDAY PAY	-	515,000	525,000	10,000	1.9%
<b>PERSONNEL SERVICES Total</b>	<b>58,345,763</b>	<b>61,642,742</b>	<b>67,158,334</b>	<b>5,515,592</b>	<b>8.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	5,347	3,000	5,000	2,000	66.7%
530490 OTHER CHARGES/OBLIGATIONS	16,272	52,875	73,700	20,825	39.4%
530510 OFFICE SUPPLIES	100,089	20,000	20,000	-	0.0%
530520 OPERATING SUPPLIES	1,131,825	1,213,285	1,443,350	230,065	19.0%
530540 BOOKS, DUES PUBLICATIONS	14,180	24,000	25,000	1,000	4.2%
530310 PROFESSIONAL SERVICES	407,561	527,400	537,400	10,000	1.9%
530420 TRANSPORTATION	-	100	100	-	0.0%
530460 REPAIRS AND MAINTENANCE	436,467	572,445	677,465	105,020	18.3%
530340 OTHER SERVICES	614,600	620,909	475,900	(145,009)	-23.4%
530480 PROMOTIONAL ACTIVITIES	21,509	18,000	41,500	23,500	130.6%
530440 RENTAL AND LEASES	89,965	23,000	23,000	-	0.0%
530560 GAS/OIL/LUBE	60,737	75,000	115,000	40,000	53.3%
530430 UTILITIES	295,719	270,000	340,000	70,000	25.9%
530410 COMMUNICATIONS	7,281	11,600	12,200	600	5.2%
530521 EQUIPMENT \$1000-\$4999	114,812	135,000	139,000	4,000	3.0%
530529 OPERATING SUPPLIES-OTHER	829,687	906,680	1,029,400	122,720	13.5%
530439 UTILITIES-OTHER	191,401	173,500	193,500	20,000	11.5%
530550 TRAINING	208,069	225,000	270,000	45,000	20.0%
530401 TRAVEL - TRAINING RELATED	28,088	41,000	40,000	(1,000)	-2.4%
530522 OPERATING SUPPLIES-TECHNOLOGY	225,649	313,300	429,927	116,627	37.2%
530494 CREDIT CARD FEES	10,572	15,000	15,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>4,809,830</b>	<b>5,241,094</b>	<b>5,906,442</b>	<b>665,348</b>	<b>12.7%</b>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	407,882	724,140	765,000	40,860	5.6%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,960	7,496	20,000	12,504	166.8%
<b>GRANTS &amp; AIDS Total</b>	<b>412,842</b>	<b>731,636</b>	<b>785,000</b>	<b>53,364</b>	<b>7.3%</b>
<b>INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	605	-	-	-	
<b>INTERFUND TRANSFERS OUT Total</b>	<b>605</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CIP	457,897	-	1,350,000	1,350,000	
FLEET	6,379,403	424,700	1,470,447	1,045,747	246.2%
TECHNOLOGY	57,600	75,000	250,000	175,000	233.3%
FACILITIES PROJECTS	175,541	1,886,050	1,790,230	(95,820)	-5.1%
GRANTS	2,168,570	20,877	-	(20,877)	-100.0%

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
EQUIPMENT, OTHER	1,518,031	1,026,000	1,602,000	576,000	56.1%
<b>EMS/FIRE/RESCUE Total</b>	<b>74,326,081</b>	<b>71,048,099</b>	<b>80,312,453</b>	<b>9,264,354</b>	<b>13.0%</b>

# FIRE

## EMERGENCY COMMUNICATIONS PROGRAM MESSAGE

The Seminole County Fire Department (SCFD) Emergency Communications Center (ECC) provides centralized all-hazards dispatch services for all agencies operating as a part of Seminole County's first response system. These municipalities include Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford, Winter Springs, Orlando-Sanford Airport, and the unincorporated areas of Seminole County. All operators working in the Emergency Communications Center are state certified Public Safety Telecommunicators (PST). The PST's are also certified to utilize Emergency Medical Dispatchers (EMD) and Emergency Fire Dispatchers (EFD) protocols to ensure life-saving instructions are provided to callers.

The ECC operates a state-of-the-art computer-aided dispatch (CAD) system that allows SCFD to utilize a single application to provide county-wide situational awareness, maximum operational effectiveness through real-time communications, and the ability to make dynamic decisions regarding the allocation and deployment of resources. System activities include 9-1-1 calls, dispatching all-hazards incidents, command and control of resources, alerts and warnings regarding hazardous situations, and enterprise-wide notifications of serious incidents. Enhanced geographical tracking of apparatus enables the closest appropriate resource(s) to respond and mitigate incidents regardless of jurisdictional boundaries.

The program provides the following services:

- Centralized dispatch services for EMS/Fire/Rescue/Hazardous Materials resources to all jurisdictions within Seminole County and provides mutual aid responses for surrounding counties as needed.
- Routine coordination with other emergency response agencies to include law enforcement, adjacent jurisdictions, Florida Department of Emergency Management, etc.
- Processing of after-hours service requests for Animal Services, Roads, Stormwater, Traffic Engineering, Fleet, and Facilities Maintenance.
- Data and statistical analysis of performance measures aimed at improving efficiency, processes, and practices within the Communications Center.
- Monitoring of apparatus low battery alerts and technology equipment connectivity.

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EMERGENCY COMMUNICATIONS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	474,285	420,000	450,000	30,000	7.1%
510120 REGULAR SALARIES & WAGES	1,526,612	1,840,371	1,910,831	70,460	3.8%
510210 SOCIAL SECURITY MATCHING	146,918	171,964	179,291	7,327	4.3%
510220 RETIREMENT CONTRIBUTIONS	243,666	262,719	322,741	60,022	22.8%
510230 HEALTH INSURANCE - EMPLOYER	347,209	480,707	549,630	68,923	14.3%
510240 WORKERS COMPENSATION	2,449	3,597	3,516	(81)	-2.3%
510150 SPECIAL PAY	2,680	3,600	2,400	(1,200)	-33.3%
<b>PERSONNEL SERVICES Total</b>	<b>2,743,818</b>	<b>3,182,956</b>	<b>3,418,408</b>	<b>235,451</b>	<b>7.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	96	-	-	-	
530510 OFFICE SUPPLIES	2,637	2,500	2,500	-	0.0%
530520 OPERATING SUPPLIES	14,550	18,200	18,600	400	2.2%
530540 BOOKS, DUES PUBLICATIONS	1,593	3,200	3,500	300	9.4%
530310 PROFESSIONAL SERVICES	-	3,500	-	(3,500)	-100.0%
530460 REPAIRS AND MAINTENANCE	114,302	200	4,200	4,000	2000.0%
530340 OTHER SERVICES	2,942	-	-	-	
530410 COMMUNICATIONS	706	13,802	12,782	(1,020)	-7.4%
530550 TRAINING	14,597	37,000	35,000	(2,000)	-5.4%
530401 TRAVEL - TRAINING RELATED	2,899	10,000	10,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	154,194	263,258	233,320	(29,938)	-11.4%
<b>OPERATING EXPENDITURES Total</b>	<b>308,516</b>	<b>351,660</b>	<b>319,902</b>	<b>(31,758)</b>	<b>-9.0%</b>
TECHNOLOGY	199,458	-	-	-	
<b>EMERGENCY COMMUNICATIONS Total</b>	<b>3,251,792</b>	<b>3,534,616</b>	<b>3,738,310</b>	<b>203,693</b>	<b>5.8%</b>

# FIRE

## EMS PERFORMANCE MANAGEMENT PROGRAM MESSAGE

The EMS Performance Management Program coordinates the system-wide quality improvement program to improve the “standard of care”, which is derived from evidence-based medicine supported by clinical outcome data, and partnerships with local healthcare systems. This is accomplished through a continuous quality improvement (CQI) program which utilizes critical performance indicators established by the EMS Medical Director and done so in a sustained effort to decrease mortality and morbidity to the citizens of Seminole County.

This Program adheres to state and federal requirements found in Chapters 396 and 401 of the Florida Statutes, Florida Administrative Code 64J and the Health Insurance Portability and Accountability Act (HIPAA).

The program provides the following services:

- Identifies trends, training, efficiencies, and deficiencies to determine relevant educational programs that will improve or enhance the level of care provided by the system’s EMTs and paramedics
- Assists EMS providers and receiving hospitals in defining or developing standards, evaluating methodologies, and utilizing outcome data results for continued system improvement
- Routine quality assurance audits of patient care practices and requisite reporting
- Data and statistical analysis of performance to include medical procedures, practices, and emerging trends
- In cooperation with Fire Departments and Medical Director, EMS Performance Management conducts routine administrative review of professional credentialing processes for State and local certification

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EMS PERFORMANCE MGT</b>					
BASE BUDGETS					
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	7,257	7,350	5,212	(2,138)	-29.1%
530510 OFFICE SUPPLIES	60	500	500	-	0.0%
530520 OPERATING SUPPLIES	6,130	3,500	3,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	325	325	-	0.0%
530310 PROFESSIONAL SERVICES	436,665	469,684	469,684	-	0.0%
530460 REPAIRS AND MAINTENANCE	3,135	1,500	1,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	2,017	-	-	-	
530550 TRAINING	674	-	2,138	2,138	
530401 TRAVEL - TRAINING RELATED	1,039	2,000	2,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>456,977</b>	<b>484,859</b>	<b>484,859</b>	<b>-</b>	<b>0.0%</b>
<hr/>					
<b>EMS PERFORMANCE MGT Total</b>	<b>456,977</b>	<b>484,859</b>	<b>484,859</b>	<b>-</b>	<b>0.0%</b>

# FIRE

## FIRE PREVENTION BUREAU PROGRAM MESSAGE

The Seminole County Fire Department's Fire Prevention Division is responsible for proactively ensuring life safety for all businesses, operations, occupancies, and events in the Seminole County region. SCFD Fire Prevention works with various businesses to ensure commerce can thrive in a safe and successful environment and in accordance with the Florida Fire Prevention Code, Florida Administrative Code 69-A, local laws and ordinances as adopted by the State of Florida, Seminole County and the cities of Winter Springs and Casselberry. The primary objective of the Fire Prevention Division is to provide the prevention services necessary to establish a reasonable level of fire and life safety and property protection from the hazards created by fire, explosions, hazardous materials, and other dangerous conditions. A secondary objective, albeit still an important component of fire prevention, is to provide fire cause and origin investigative services necessary to establish safe and systematic investigations of fire or explosions.

The program provides the following services:

- Comprehensive fire plan reviews of fire protection systems, buildings, and site plans
- Comprehensive inspections of new construction, ongoing compliance, and false alarms
- Review special event permits for compliance
- Cause and origination services through our fire investigation team

Perform code compliance and damage assessment following significant weather events

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>FIRE PREVENTION BUREAU</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	64,210	55,000	60,000	5,000	9.1%
510120 REGULAR SALARIES & WAGES	590,479	674,395	861,108	186,713	27.7%
510210 SOCIAL SECURITY MATCHING	46,566	55,317	69,731	14,414	26.1%
510220 RETIREMENT CONTRIBUTIONS	81,956	103,634	144,012	40,378	39.0%
510230 HEALTH INSURANCE - EMPLOYER	152,040	198,600	259,243	60,643	30.5%
510240 WORKERS COMPENSATION	11,943	17,526	20,867	3,342	19.1%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>947,193</i></b>	<b><i>1,104,472</i></b>	<b><i>1,414,962</i></b>	<b><i>310,489</i></b>	<b><i>28.1%</i></b>
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	9,725	-	-	-	
530510 OFFICE SUPPLIES	2,496	500	500	-	0.0%
530520 OPERATING SUPPLIES	16,117	18,200	23,800	5,600	30.8%
530540 BOOKS, DUES PUBLICATIONS	4,680	6,750	10,005	3,255	48.2%
530480 PROMOTIONAL ACTIVITIES	-	10,000	10,000	-	0.0%
530550 TRAINING	3,631	6,000	6,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	1,390	5,000	5,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	500	500	-	0.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>38,038</i></b>	<b><i>46,950</i></b>	<b><i>55,805</i></b>	<b><i>8,855</i></b>	<b><i>18.9%</i></b>
<b>FIRE PREVENTION BUREAU Total</b>	<b>985,231</b>	<b>1,151,422</b>	<b>1,470,767</b>	<b>319,344</b>	<b>27.7%</b>



# COMMUNITY SERVICES

COMMUNITY SERVICES BUSINESS OFFICE  
COMMUNITY ASSISTANCE  
COMMUNITY DEVELOPMENT  
COMMUNITY HEALTH  
VETERAN SERVICES

# COMMUNITY SERVICES

## DEPARTMENT MESSAGE

The Community Services Department engages in activities that involve community development, health and human services, and mandated services such as public health, mental health, indigent care and child protection. These activities require the department to implement, audit, and oversee the compliance with several local, state and federal governmental contracts and grants and maintain working relationships with public officials, School Board, law enforcement, State and local District offices, Social Services, Florida Department of Children and Families, Florida Department of Economic Opportunity, US Department of Housing and Urban Development (HUD), and numerous community committees and public interest groups. The department enhances services and demonstrates internal efficiencies via developing multi-year action plans, leveraging human capital, and streamlining efforts.

**Community Services Department Mission:** To empower Seminole County individuals, families, and communities to achieve stability and self-sufficiency by linking and leveraging local resources.

**Community Services Department Vision:** To provide innovative solutions to partner with individuals, families, and community providers in achieving independence, permanence, and stability.

### Community Services Goals:

- Maintain service delivery, staff efficiencies, and public awareness via effective communication.
- Utilize sound administrative and accounting support to all Sections of the Community Services Department.
- Provide assurance and accountability of funding to agencies.
- Provide assistance to lower income Seminole County citizens while promoting social and economic self-sufficiency through multiple County Departments and outside agencies.
- Provide strategies, opportunities and resources to reduce and/or prevent homelessness in Seminole County.
- Provide safe, decent, and affordable housing opportunities for lower income households.
- Provide/increase support services to Seminole County Veterans, their dependents and survivors.
- Revitalize lower income areas and communities of Seminole County.
- Provide statutorily mandated services up to the amount specified by law/administrative code for persons classified as indigent.
- Work collaboratively with partner agencies to offer comprehensive services that grant communities direct and immediate access to essential resources, including medical, and mental health care.

The Community Services Department is comprised of (4) Teams and their respective programs:

- **Administration/Business Office** – Administration, Compliance, FL Dept. of Health, Veteran Services, Medical Examiner's Office;
- **Community Assistance**– CSA Grants, Shelter + Care, Rental/Mortgage/Utility Financial Assistance, Housing Relocation/Stabilization, Community Services Block Grant, Continuum of Care, Mandated Services;
- **Community and Mental Health** – Healthy Lifestyles and Mental Health Services;
- **Community Development** – SHIP, CDBG, HOME, ESG, Attainable/Affordable Housing Development, Minor Home Repair, Housing Rehabilitation/Reconstruction, NSP, Vacant Lots Program.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

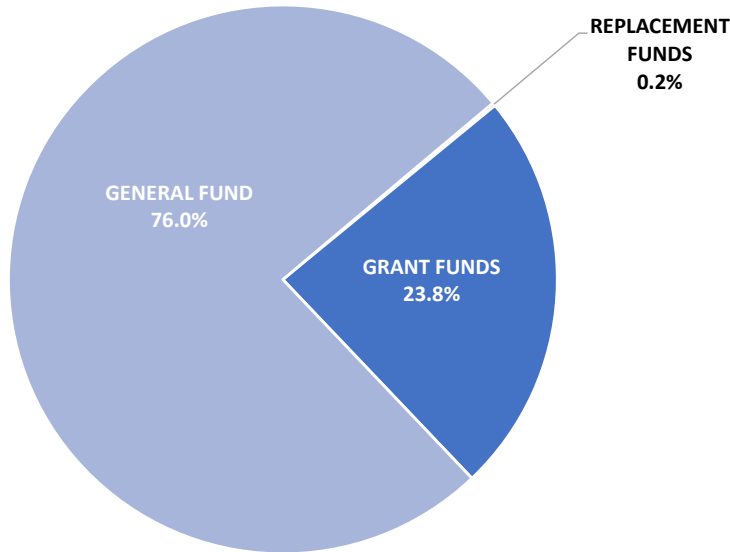
GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>COMMUNITY SERVICES</b>						
<i>PROVIDE RENT, MORTGAGE, AND UTILITY ASSISTANCE TO SEMINOLE COUNTY RESIDENTS EXPERIENCING A FINANCIAL HARDSHIP DUE TO COVID-19 THROUGH COVID-19 RELIEF FUNDS.</i>						
Provide rental, mortgage, and utility assistance to those residents impacted financially by COVID-19.						
# of residents assisted	0	0	0	0		
<i>PROVIDE STRATEGIES, OPPORTUNITIES AND RESOURCES TO REDUCE AND/OR PREVENT HOMELESSNESS IN SEMINOLE COUNTY.</i>						
Provide rental assistance and Case management services for chronically homeless households through the S+C Program.						
# of Rental Assistance provided	49	42	46	46	46	69
<i>TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.</i>						
Provide assistance through the Minor Home Repair program to County Residents annually for roof, plumbing electrical HVAC or accessibility.						
# of residents receiving assistance	40	21	23	10	11	20
Provide dental assistance to uninsured Seminole County Residents.						
# of patients	47	60	67	55	54	55
Provide mortgage assistance to eligible families that are in foreclosure or at risk of being in foreclosure.						
# of families assisted	19	9	5	6	14	16
Provide rental assistance and deposits through the Homeless Rapid Rehousing for eligible families and/or individuals that are homeless to remove barriers.						
# of families receiving rental assistance	36	40	50	57	60	40
Provide rental assistance for eligible families at a processing cost of up to \$2,500 per applicant with BOCC Funds.						
# of Rental Assistance provided	245	113	90	36	170	175
Obtain and monitor federal ESG funding for shelter operation costs for agencies.						
# of agencies assisted and monitored	3	3	3	2	3	3
Provide rental assistance through the Tenant-based Rental Assistance (TBRA) Program to eligible families (Elderly/Disabled) to remove barriers.						
# of elderly/disabled assisted with TBRA	25	21	27	28	30	30
<i>TO PROVIDE STATUTORILY MANDATED SERVICES UP TO THE AMOUNT SPECIFIED IN LAW/ADMINISTRATIVE CODE FOR PERSONS CLASSIFIED AS INDIGENT.</i>						
Provide financial assistance for eligible clients to cover medical cost through the Health Care Responsibility Act (HCRA).						
# of financial assistance provided	7	5	5	73	14	15
Provide financial assistance to families for bury/cremation services.						
# of bury/cremation services	55	30	53	85	79	85
<i>TO PROVIDE/INCREASE SUPPORT SERVICES TO SEMINOLE COUNTY VETERANS, THEIR DEPENDENTS, AND SURVIVORS.</i>						
Complete letters for Veterans to obtain Homestead Exemption.						
# of letters processed	146	150	99	100	183	200
Process new claims for eligible Veterans to ensure they receive earned VA benefits.						
# of new claims processed	704	600	919	935	1,050	1,100
Maximize Veteran outreach throughout Seminole County.						
# of veterans contacted during outreach events conducted (out of 250)	-	-	-	-	659	750
<i>TO PARTNER WITH QUALIFIED DEVELOPERS WITH AN ORGANIZATIONAL MISSION TO DEVELOP AFFORDABLE HOUSING UNITS FOR FIRST-TIME HOMEBUYERS.</i>						
TO PARTNER WITH QUALIFIED DEVELOPERS WITH AN ORGANIZATIONAL MISSION TO DEVELOP AFFORDABLE HOUSING UNITS FOR FIRST-TIME HOMEBUYERS.						
# of housing units built:	0	0	0	0	7	10
<i>TO INCREASE COMMUNITY AWARENESS OF HEALTH ISSUES INCLUDING ADDRESSING SUBSTANCE USE DISORDER AND THE OVERDOSE EPIDEMIC.</i>						
Deploy messaging through community awareness campaigns focused on reducing substance use related overdoses and deaths.						
# of community awareness campaigns	0	0	0	0	2	1

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>TO INCREASE COMMUNITY ACCESS TO CARE BY REDUCING BARRIERS AND LINKING SEMINOLE COUNTY RESIDENTS WITH HEALTH RELATED SERVICES AND REFERRALS.</b>						
Provide care coordination and community navigation services to Seminole County residents who are experiencing health disparities and limited access to care.						
# of clients	0	0	0	0	25	50
<b>TO PROVIDE ASSISTANCE TO PERSONS WHO USE SUBSTANCES WHILE PROMOTING SELF SUFFICIENCY AND STREAMLINED RECOVERY SERVICES.</b>						
In partnership with contracted provider(s), provide substance use disorder services including peer support, medicated assisted therapy and transitional housing support.						
# of clients	-	-	-	-	5,246	5,000
<b>TO INCREASE COMMUNITY HEALTH BY DEVELOPING COMMUNITY PARTNERSHIPS, IDENTIFYING SERVICE GAPS AND LEVERAGING RESOURCES TO IMPROVE THE HEALTH AND WELLNESS OF SEMINOLE COUNTY RESIDENTS.</b>						
In collaboration with key community partners, identify and collect community health and wellbeing data to include health issues, barriers and assets through a comprehensive community health needs assessment.						
Completed Community Health Needs Assessment CHNA (1 = achieved) The most recent CHNA was finalized in 2022. It is completed every 3-5 years so another is not anticipated until 2025.						
	0	0	0	0		
<b>PROVIDE SAFE, DECENT, AND AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME HOUSEHOLDS.</b>						
Provide housing rehabilitation/reconstruction for low-income homeowners living in substandard housing.						
# of housing rehab/recon provided	17	10	19	2	8	10
Provide purchase assistance to eligible first time homebuyers.						
# of first time homebuyers assisted	15	20	10	14	7	7

# COMMUNITY SERVICES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
COMMUNITY ASSISTANCE	3,606,897	4,679,656	3,310,112	(1,369,544)	-29.3%
COMMUNITY HEALTH	7,559,879	8,296,113	8,778,408	482,295	5.8%
CS BUSINESS OFFICE	881,776	945,487	146,983	(798,504)	-84.5%
HOME GRANTS	-	-	-	-	-
VETERANS SERVICES	218,380	268,102	269,597	1,495	0.6%
<b>BASE BUDGETS Total</b>	<b>12,266,932</b>	<b>14,189,359</b>	<b>12,505,100</b>	<b>(1,684,258)</b>	<b>-11.9%</b>
<b>FLEET</b>	-	30,450	30,325	(125)	-0.4%
<b>TECHNOLOGY</b>	9,350	30,000	-	(30,000)	-100.0%
<b>FACILITIES PROJECTS</b>	-	-	-	-	-
<b>GRANTS</b>	5,666,529	3,579,891	4,076,850	496,959	13.9%
<b>EQUIPMENT, OTHER</b>	23,336	500,000	500,000	-	0.0%
<b>Grand Total</b>	<b>17,966,147</b>	<b>18,329,700</b>	<b>17,112,275</b>	<b>(1,217,424)</b>	<b>-6.6%</b>

# COMMUNITY SERVICES

## COMMUNITY SERVICES BUSINESS OFFICE PROGRAM MESSAGE

**Administration:** directs, plans, coordinates and implements the day to day activities and personnel of the Community Services Department which includes overseeing the implementation of affordable housing and community development projects, human/social services and financial assistance program, and Veterans services. The Admin Office also includes the Business and Accounting staffing that provide managerial, fiscal, and compliance support for grants and mandated programs such as: County Health Department and mandated services-community services. Financial services include oversight, grant administration, accurate and timely reporting, and budgeting.

**Compliance:** The Compliance program provides compliance to the Community Services Department. The Compliance Officer reviews external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements. It then works with those agencies to correct any deficiencies and work toward full compliance. The Compliance program oversees the funding to countywide local non-profit agencies through Community Partnerships that aid low income, disadvantaged or disabled families and individuals. The Compliance Officer also reviews sub-recipient and other agreements to ensure regulatory compliance, and offers opinions and guidance in regulatory and contractual interpretation.

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>CS BUSINESS OFFICE</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	840	-	-	-	
510120 REGULAR SALARIES & WAGES	634,651	648,063	683,410	35,348	5.5%
510210 SOCIAL SECURITY MATCHING	47,233	49,577	52,281	2,704	5.5%
510220 RETIREMENT CONTRIBUTIONS	94,531	107,932	127,142	19,210	17.8%
510230 HEALTH INSURANCE - EMPLOYER	90,408	113,679	109,925	(3,754)	-3.3%
510240 WORKERS COMPENSATION	2,253	3,038	1,025	(2,013)	-66.3%
510150 SPECIAL PAY	4,505	4,500	4,500	-	0.0%
511000 CONTRA PERSONAL SERVICES	-	-	(850,000)	(850,000)	
<b>PERSONNEL SERVICES Total</b>	<b>874,421</b>	<b>926,787</b>	<b>128,283</b>	<b>(798,504)</b>	<b>-86.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	73	1,200	1,200	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,048	3,500	3,500	-	0.0%
530510 OFFICE SUPPLIES	467	1,500	1,500	-	0.0%
530520 OPERATING SUPPLIES	3,182	3,500	3,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	378	650	650	-	0.0%
530420 TRANSPORTATION	-	200	200	-	0.0%
530340 OTHER SERVICES	707	5,500	5,500	-	0.0%
530550 TRAINING	1,500	1,500	1,500	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	1,150	1,150	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>7,355</b>	<b>18,700</b>	<b>18,700</b>	<b>-</b>	<b>0.0%</b>
TECHNOLOGY	9,350	30,000	-	(30,000)	-100.0%
<b>CS BUSINESS OFFICE Total</b>	<b>891,126</b>	<b>975,487</b>	<b>146,983</b>	<b>(828,504)</b>	<b>-84.9%</b>

# COMMUNITY SERVICES

## COMMUNITY ASSISTANCE PROGRAM MESSAGE

Community Assistance consist of several service areas assisting the needs of citizens of Seminole County. These areas are CSA Grants, Shelter + Care, Rental/Mortgage/Utility Financial Assistance, Housing Relocation/Stabilization, Community Services Block Grant, Continuum of Care, Mandated programs – HCRA, Indigent Care, Indigent Cremation, and the Child Protection Team.

**Low Income Assistance:** This service provides financial assistance and resources to aid Seminole County residents who are experiencing an unforeseen financial hardship. The program also serves low income residents working toward self-sufficiency. This program is inclusive of various services and funding sources. The services provided have a significant impact in helping individuals and families residing in Seminole County. These services consist primarily of rent/mortgage, utility, and first month's rent assistance for homeless households.

**Grant Low Income Assistance:** This service, through local, state and federal governmental grants, provides services to improve the living conditions of low income and homeless residents through the provision of temporary shelter and rental subsidies & supportive services for homeless families and chronically homeless individuals. It also provides dental assistance to extremely low to moderate income residents without dental insurance. The grants that fund Low Income Assistance are Community Services Block Grant (CSBG), and the Continuum of Care / Shelter Plus Care (CoC/S+C).

**Housing relocation and stabilization services:** This program provides funds to move homeless people quickly to permanent housing by helping defer rental application fees, security deposits, monthly rents, and utility deposits. Housing stability case management is available.

Overall, Community Assistance provides the following:

- Administer human/social services and financial assistance
- Steward Federal, State, and local funding
- Provide financial assistance
- Accommodate self-sufficiency
- Pay rent/mortgage, utilities
- Oversee State Mandated programs
- Provide dental assistance to extremely low to moderate income residents
- Health Care Responsibility Act (HCRA)
- Medicaid & Indigent Care and Burial
- Mental Healthcare
- Child Protection Team

The Community and Mental Health Division was created to be the single point of contact for the County on all things community health including chronic health, behavioral health and substance use. The creation of a Division allows for necessary growth to better serve Seminole residents and address the priority health needs identified in the 2022 Seminole County Community Health Needs Assessment.

**Case Management:** A specialized community health case management program was designed to provide community outreach. Additionally, individualized services are provided to high need Seminole residents in their homes.

**Council on Aging:** The Division also provides staff support to the Committee on Aging, a BCC appointed community advisory board with 15 appointed members and community engagement. Monthly meetings are hosted, and an annual report is prepared and presented to the BCC.

**Grant Proposals:** Grant proposals are generated and submitted to entities providing funding to such programs as the community paramedicine program and Water Safety program.



# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>COMMUNITY ASSISTANCE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	7,722	-	-	-	
510120 REGULAR SALARIES & WAGES	1,644,817	2,064,249	2,370,483	306,234	14.8%
510210 SOCIAL SECURITY MATCHING	122,989	157,915	181,342	23,427	14.8%
510220 RETIREMENT CONTRIBUTIONS	189,650	250,625	327,337	76,713	30.6%
510230 HEALTH INSURANCE - EMPLOYER	279,219	430,610	482,847	52,237	12.1%
510240 WORKERS COMPENSATION	11,048	13,946	17,791	3,845	27.6%
510150 SPECIAL PAY	5,620	6,600	6,600	-	0.0%
511000 CONTRA PERSONAL SERVICES	-	-	(1,710,000)	(1,710,000)	
<b>PERSONNEL SERVICES Total</b>	<b>2,261,066</b>	<b>2,923,944</b>	<b>1,676,400</b>	<b>(1,247,544)</b>	<b>-42.7%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	764	2,300	2,300	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,787	2,500	2,500	-	0.0%
530510 OFFICE SUPPLIES	832	900	900	-	0.0%
530520 OPERATING SUPPLIES	2,150	4,196	4,196	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	32	350	350	-	0.0%
530420 TRANSPORTATION	-	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	100	100	-	0.0%
530340 OTHER SERVICES	153	200	200	-	0.0%
530440 RENTAL AND LEASES	25,000	25,000	25,000	-	0.0%
530550 TRAINING	364	1,741	1,741	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	2,235	2,235	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	600	3,400	2,800	466.7%
<b>OPERATING EXPENDITURES Total</b>	<b>31,083</b>	<b>40,322</b>	<b>43,122</b>	<b>2,800</b>	<b>6.9%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	1,155,564	1,184,960	1,060,160	(124,800)	-10.5%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	159,184	530,430	530,430	-	0.0%
<b>GRANTS &amp; AIDS Total</b>	<b>1,314,748</b>	<b>1,715,390</b>	<b>1,590,590</b>	<b>(124,800)</b>	<b>-7.3%</b>
FLEET	-	-	30,325	30,325	
GRANTS	149,401	51,081	-	(51,081)	-100.0%
<b>COMMUNITY ASSISTANCE Total</b>	<b>3,756,298</b>	<b>4,730,737</b>	<b>3,340,437</b>	<b>(1,390,300)</b>	<b>-29.4%</b>

# COMMUNITY SERVICES

## COMMUNITY DEVELOPMENT PROGRAM MESSAGE

The Community Development Division aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development. Seminole County receives Federal and State grant funding through several programs funded by the U.S. Department of Housing and Urban Development (HUD) and the Florida Housing Finance Corporation (FHFC). These funding programs are: Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), Home Investment Partnerships Program (HOME), and State Housing Initiatives Partnership (SHIP).

Community Development implements and administers the following projects and programs:

- **Capital Improvements:** provides funds for paving, drainage, water and sewer improvements, construction of sidewalks, limited park improvements, and construction and/or improvements to community facilities.
- **Affordable Housing Development:** provides funds for site acquisition, infrastructure, and housing development of owner-occupied units.
- **Rental Housing Development:** provides funds for site acquisition and rehabilitation of affordable multi-family rental housing.
- **Minor Home Repair:** provides funds for immediate repairs and/ or alterations to protect the health, safety, and welfare of the household or to affect the immediate livability of the home. The four (4) trades in which assistance can be provided are roofing, electrical, plumbing, and HVAC (heating and cooling systems). In addition, funds may be provided to persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.
- **Housing Rehabilitation/Reconstruction** provides funds for home rehabilitation of owner-occupied housing, including homes that are too severely deteriorated will be demolished & reconstructed.
- **Neighborhood Stabilization Program:** The Neighborhood Stabilization Program was established for the purpose of stabilizing neighborhoods suffering from foreclosures, short sales and abandonment. Seminole County received over \$11 million and is implementing two strategies for the use of NSP funds, including property acquisition and rehabilitation for resale to income eligible home buyers, and rental acquisition and rehabilitation to support the need for affordable rental housing stock.
- **Vacant Lots Program:** The County transfers certain County-owned vacant lots to eligible non-profit organizations, via a loan, for the development of affordable housing. In addition, the County should receive State Housing Initiatives Partnership (SHIP) Program funds and HOME Investment Partnerships Program (HOME) funds to assist with construction of affordable housing on these vacant lots.

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>COMMUNITY DEVELOPMENT</i></b>					
FLEET	-	30,450	-	(30,450)	-100.0%
GRANTS	2,251,786	1,817,451	2,226,345	408,894	22.5%
EQUIPMENT, OTHER	23,336	500,000	500,000	-	0.0%
<b>COMMUNITY DEVELOPMENT Total</b>	<b>2,275,122</b>	<b>2,347,901</b>	<b>2,726,345</b>	<b>378,444</b>	<b>16.1%</b>
<b><i>HOME GRANTS</i></b>					
GRANTS	1,287,170	1,526,618	1,659,530	132,912	8.7%
<b>HOME GRANTS Total</b>	<b>1,287,170</b>	<b>1,526,618</b>	<b>1,659,530</b>	<b>132,912</b>	<b>8.7%</b>
<b><i>SHIP GRANTS</i></b>					
GRANTS	904,894	-	-	-	
<b>SHIP GRANTS Total</b>	<b>904,894</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b><i>EMERGENCY SHELTER GRANTS</i></b>					
GRANTS	1,073,278	184,741	190,975	6,234	3.4%
<b>EMERGENCY SHELTER GRANTS Total</b>	<b>1,073,278</b>	<b>184,741</b>	<b>190,975</b>	<b>6,234</b>	<b>3.4%</b>

# COMMUNITY SERVICES

## COMMUNITY HEALTH PROGRAM MESSAGE

At the most recent Seminole County Board of County Commissioner Strategic Planning Retreat, the establishment of a Community Health Initiative was outlined as a Key Strategic Priority. As a result, a work group was established to develop an action-oriented, strategic project plan to address identified community health issues. Through the planning process, strategies and measures will be established in order to help improve the health of our community. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of improving the health and wellness of all Seminole County residents.

The Seminole County Board of County Commissioners Key Strategic Priority of protecting and enhancing the physical and mental health of the Seminole County community will be brought to life through the development of a comprehensive Community Health Initiative, actuated through four complementary strategies. These four strategies include a Community Health Needs Assessment, Healthy Lifestyles Initiative, Community Mental Health Program, and a Community Paramedicine Program. The Community Health Needs Assessment will establish the key foundational element toward assuring that the County accurately identify community needs and systematically begin to improve the health, wellness, and quality of life of the Seminole County community.

American Rescue Act Plan funding in the amount of \$2 million was earmarked to kickstart the Community and Mental Health Initiative. Each identified strategy is underway.

**Community Needs Assessment:** A comprehensive Community Health Needs Assessment (CHNA) will serve as a baseline toward building a strong foundation for all health improvement initiatives on an ongoing basis. Our CHNA will serve to improve systemic coordination and collaboration; leverage community interconnectedness of efforts; identify strengths, weaknesses, opportunities, and threats (SWOT); and establish baselines and benchmarks critical to improving community health for all at risk populations regardless of socio economic status.

The Florida Department of Health in Seminole County conducts a Community Health Needs Assessment (CHNA) that is updated every three years. The CHNA is an existing process that identifies the current state of health within Seminole County. The CHNA highlights areas of need, prevalent health risks, and community demographics.

**Healthy LifeStyles:** The Healthy Lifestyles initiative is designed to help meet the needs within the community in order to improve awareness, access, and utilization of community health programs. The overall goals aim to increase access to no-cost or low-cost healthcare services, reduce food insecurity and promote health lifestyle activities.

**Community Mental Health:** The Community Mental Health initiative has been crafted to provide proactive peer recovery community outreach to targeted areas of the community where overdose episodes are high to link individuals with information and timely service intervention. Promote integrated community collaboration to address individual needs of residents served. Provide Medication-Assisted Treatment (MAT)/ Facilitate supported recovery transitional housing assistance through a voucher program. Provide crisis response services to individuals in the community who are experiencing acute mental health program.

**Paramedicine:** Develop a Community Paramedicine program focused on the provision of healthcare using patient-centered, mobile resources in the out-of-hospital environment. This strategy will increase access to appropriate healthcare alternatives to underserved members of the community, those with chronic diseases, homebound individuals, and other at-risk populations.

Overall, Administration/Business Office provides the following:

- Steward Federal, State, and local funding
- Compliance

# COMMUNITY SERVICES

## COMMUNITY HEALTH PROGRAM MESSAGE CONTINUED

- Budget Preparation
- Administer Mandated Programs
  - Medical Examiner
  - Department of Health
  - East Central Florida Health Planning Council
  - Child Protection Team Services
- Helps honorably-discharged Veterans

**FL Department of Health:** The Health Department provides outreach, clinical assessment, and treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education.

**Medical Examiner's Office:** Seminole County is a full member of the District Medical Examiner Committee with all the rights and duties as each of the District 5 Counties. The District Medical Examiner Committee collectively has administrative oversight of Florida Medical Examiner District 5 and Florida Medical Examiner District 24.

**Mandated Services – Community:** Additionally, the department oversees several State Mandated programs to include burial/cremation; indigent medical care and child protection medical team. Health Care Responsibility Act for uninsured Seminole County residents that have a medical emergency outside of Seminole County, but within the State of Florida; Medicaid billing which pays a portion of medical and nursing home expense for Seminole County residents. These services are mandated by state statute and ensure services and support for indigent care.

**Substance Use Disorder and Mental Health:** Manages contracts for substance use disorder and mental health services. Oversees the Opioid Settlement funding providing ongoing collaboration with community behavioral health and substance use providers to gather proposed strategies that are aligned with the principles for the use of opioid litigation funds and the core abatement strategies. Deploys community awareness campaigns utilizing the DEA's One Pill Can Kill messaging.

**Opioid Settlement:** Provide oversight of contracts with partners including long term partner agencies such as Advent Health (Hope & Healing Center), Seminole County Sheriff's Office SCORE team, Sanford Police Department SUD Response Unit, the Seminole County Fire Department Community Paramedicine (CP) and the Sanford Fire Department CP team.

Prepare RFPs for SUD Services focused on evidenced based practices and innovative solutions to address the opioid epidemic at the local level.

Responsible for data management and mandatory reporting to the State on the use of opioid funds and deliverables.

Coordinating with the Strategy & Innovation team to explore the use of broadband technology to enhance community health (i.e. remote patient monitoring).

Overall, Community and Mental Health provides the following:

- Administer community and mental health funding
- Steward Federal, State, and local funding
- Provide specialized case management
- Prepare and submit grant proposals
- Manage contracts for substance use disorder and mental health services
- Administer the Opioid settlement award

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>COMMUNITY HEALTH</b>					
BASE BUDGETS					
<b>OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	63,056	70,000	70,000	-	0.0%
530340 OTHER SERVICES	2,751,532	2,794,920	2,977,970	183,050	6.5%
<b>OPERATING EXPENDITURES Total</b>	<b>2,814,588</b>	<b>2,864,920</b>	<b>3,047,970</b>	<b>183,050</b>	<b>6.4%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	-	359,791	359,791	-	0.0%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,745,291	5,071,402	5,370,647	299,245	5.9%
<b>GRANTS &amp; AIDS Total</b>	<b>4,745,291</b>	<b>5,431,193</b>	<b>5,730,438</b>	<b>299,245</b>	<b>5.5%</b>
<b>COMMUNITY HEALTH Total</b>	<b>7,559,879</b>	<b>8,296,113</b>	<b>8,778,408</b>	<b>482,295</b>	<b>5.8%</b>

# COMMUNITY SERVICES

## VETERANS SERVICES PROGRAM MESSAGE

**Veterans' Services:** The Seminole County Veterans' Services (CVSO) is dedicated to helping honorably-discharged Seminole County Veterans, their dependents, and survivors by improving their health and economic well-being through education, advocacy, benefits, and long-term health services. This Seminole CVSO educates the community about Veterans' benefits and serves as the Veterans' advocate when filing valid claims with the U.S. Department of Veterans' Affairs (VA).

During FY 2021-2022 the Veterans' Services Office continued to provide the highest level of service to Seminole County residents. Dedicated staffing was one Veterans' Services Officer and two Assistant Veterans' Services Officers.

This CVSO is a contributing partner of the Seminole County Veterans' Treatment Court (VetCourt): Judge John L. Woodard III presides. VetCourt provides treatment in lieu of incarceration however, it is not a get-out-of-jail-free card, and in fact, the demands of VetCourt are usually more demanding than pleading out. One in five Veterans who serve in Afghanistan or Iraq has symptoms of a mental health disorder or cognitive impairment, one in six of these Veterans suffers from substance abuse. Research draws a link between substance abuse and combat-related mental illness. Left untreated, these issues can lead to involvement in the criminal justice system. By actively engaging these Veterans early with treatment and counseling, recidivism has dramatically reduced.

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>VETERANS SERVICES</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	940	-	-	-	
510120 REGULAR SALARIES & WAGES	156,528	179,321	188,288	8,967	5.0%
510210 SOCIAL SECURITY MATCHING	11,833	13,718	14,404	686	5.0%
510220 RETIREMENT CONTRIBUTIONS	22,488	25,882	30,920	5,038	19.5%
510230 HEALTH INSURANCE - EMPLOYER	14,616	33,448	12,656	(20,792)	-62.2%
510240 WORKERS COMPENSATION	213	287	282	(4)	-1.6%
510150 SPECIAL PAY	1,430	1,200	2,400	1,200	100.0%
<b>PERSONNEL SERVICES Total</b>	<b>208,048</b>	<b>253,856</b>	<b>248,951</b>	<b>(4,905)</b>	<b>-1.9%</b>
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	2,133	6,796	6,796	-	0.0%
530510 OFFICE SUPPLIES	1,765	500	1,200	700	140.0%
530520 OPERATING SUPPLIES	1,736	350	1,050	700	200.0%
530540 BOOKS, DUES PUBLICATIONS	423	200	800	600	300.0%
530550 TRAINING	520	1,400	1,400	-	0.0%
530401 TRAVEL - TRAINING RELATED	3,755	4,400	8,800	4,400	100.0%
<b>OPERATING EXPENDITURES Total</b>	<b>10,332</b>	<b>13,646</b>	<b>20,046</b>	<b>6,400</b>	<b>46.9%</b>
<b>GRANTS &amp; AIDS</b>					
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	600	600	-	0.0%
<b>GRANTS &amp; AIDS Total</b>	<b>-</b>	<b>600</b>	<b>600</b>	<b>-</b>	<b>0.0%</b>
<b>VETERANS SERVICES Total</b>	<b>218,380</b>	<b>268,102</b>	<b>269,597</b>	<b>1,495</b>	<b>0.6%</b>



# **PUBLIC WORKS**

- CAPITAL PROJECTS DELIVERY**
- DEVELOPMENT REVIEW**
- ENGINEERING SUPPORT**
- FACILITIES MANAGEMENT**
- FLEET MANAGEMENT**
- LAND MANAGEMENT**
- MOSQUITO CONTROL**
- PUBLIC WORKS BUSINESS OFFICE**
- ROADS & STORMWATER**
- TRAFFIC ENGINEERING**
- WATER QUALITY**

# **PUBLIC WORKS**

## **DEPARTMENT MESSAGE**

The Public Works Department's mission is to improve and maintain Seminole County's Public Infrastructure to enhance the safety of the traveling public and quality of life for Seminole County residents and visitors. The Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure, including those from new developments proposed within Seminole County.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

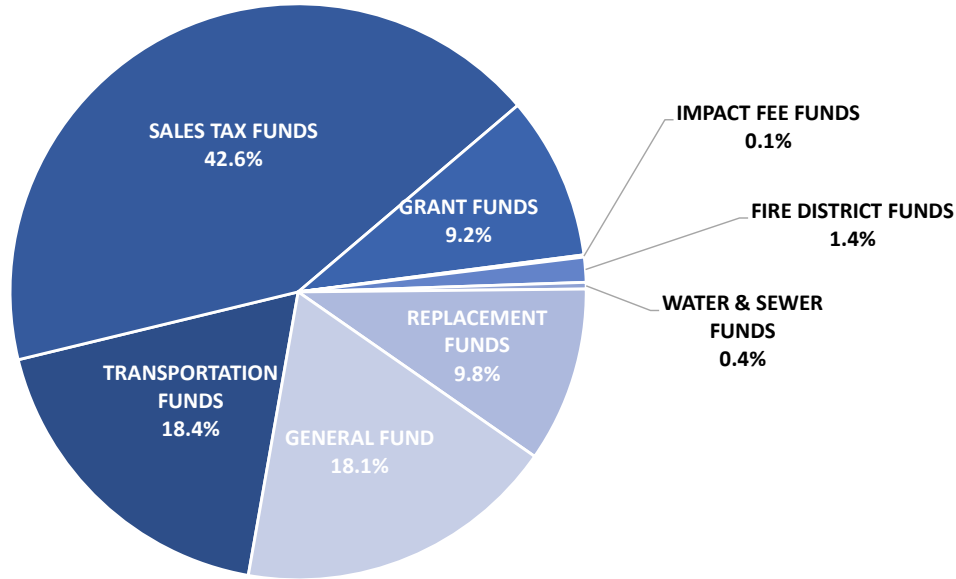
GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>PUBLIC WORKS</b>						
<b>ADMINISTER THE FLEET MAINTENANCE PROGRAM TO ACHIEVE MAXIMUM PERFORMANCE.</b>						
<b>Manage and monitor the service to reduce the Average Turnaround Time</b>						
Average # of days a unit is in the shop	7	6	6	7	6	6
<b>IMPROVE CUSTOMER SERVICE BY REDUCING RESPONSE TIMES TO REQUESTS AND INQUIRIES.</b>						
<b>Complete work orders in an effective and efficient manner.</b>						
# and % of new work orders closed annually	3,755	3,250	2,057	3,724	3,992	3,500
<b>IMPROVE MAINTENANCE AND OPERATIONS OF COUNTY OWNED BUILDINGS.</b>						
<b>Improve Completion of Preventative Maintenance Work Requests to over 90% by completing the development of the PM program and closer monitoring of PM completions by Supervisor and managers.</b>						
Percentage of Preventive Maintenance Work Requests (figures in %)	100%	98%	100%	97%	98%	100%
<b>Make sure all Planned Work Projects for a specific fiscal year have been completed during the actual fiscal year.</b>						
% of Planned Work Projects completed during current fiscal year	94%	82%	80%	100%	100%	100%
<b>Improve Work Request process by decreasing the percentage of reactive work requests to less than 58%. This can be accomplished through continuing to build Preventative Maintenance (PM) program to cover all equipment, continuing to increase predictive maintenance measures as funds permit, and continuing to review reactive work requests for routine services that should be moved to "scheduled services" or PM.</b>						
# of incoming work requests, which are reactive work requests	7,257	7,737	6,671	7,311	7,000	6,800
<b>MAINTAIN EXISTING INFRASTRUCTURE CONSISTENT WITH COUNTY CODES AND POLICIES, ACCEPTED STANDARDS AND FEDERAL AND STATE REQUIREMENTS.</b>						
<b>Keep canal and ditch system functional year-round by routine inspection and cleaning.</b>						
Linear feet of ditch and canal cleaning	201,822	100,742	118,215	151,849	173,167	150,000
<b>Repair potholes in county maintained roads as they are reported or discovered.</b>						
Number of potholes repaired	3,351	1,964	1,452	1,563	1,077	1,500
<b>REPAIR AND REPLACE SIDEWALKS IN COUNTY RIGHTS-OF-WAY.</b>						
<b>Utilize contracted and in-house resources to replace broken and displaced sidewalk.</b>						
Square feet of sidewalk replaced	140,906	139,541	257,800	217,246	209,527	200,000
<b>TO MINIMIZE THE IMPACT OF MOSQUITOS AND SPREAD OF MOSQUITO BORNE DISEASES FOR THE RESIDENTS OF SEMINOLE COUNTY</b>						
<b>Continue to enhance the Mosquito Control Program through expanded surveillance and monitoring activities; and continue to minimize the impacts of mosquito borne diseases through inspections, larviciding and adulticiding.</b>						
# of service requests completed	1,571	2,208	1,934	1,642	2,654	2,800
Total acres fogged	237,101	350,391	229,754	131,175	166,259	225,000
Total acres larvicided	3,487	9,817	8,293	13,788	11,079	12,500
<b>TO PROTECT AND IMPROVE THE WATER QUALITY OF SEMINOLE COUNTY'S SURFACE WATER RESOURCES THROUGH EDUCATIONAL OUTREACH, COLLABORATION WITH OTHER STAKEHOLDERS, RESTORATION ACTIVITIES AND IMPLEMENTING STRUCTURAL AND NON-STRUCTURAL PROJECTS.</b>						
<b>Continue to expand and enhance the educational outreach programs; implement newly adopted Fertilizer Ordinance through educational outreach and informational campaign; and continue to monitor and analyze the long term water quality trends through water chemistry and biological monitoring.</b>						
# of established MSBU's managed	19	19	21	23	23	23
# of volunteer hours	3,841	2,522	2,171	4,189	4,570	4,500
# of waterbodies monitored	591	514	453	497	500	510
Total number of water chemistry samples collected	6,722	9,275	8,161	8,957	8,857	9,000
<b>TO PROVIDE CONNECTIVITY AND ENHANCE MOBILITY FOR CITIZENS OF THE COUNTY, INCLUDING ENHANCED ADA ACCESS AND PATHWAY TO PUBLIC FACILITIES.</b>						
<b>Complete the construction of the total linear feet of sidewalk identified including sidewalk upgrades within the county sidewalk program.</b>						
Linear feet of sidewalk constructed	29,685	36,125	5,844	15,780	34,622	35,000

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>Plan, engineer, and construct sidewalks within budget and to specifications.</b>						
# of sidewalk projects completed within budget and to specifications	13	8	4	6	5	6
<b>TO PROVIDE HIGH QUALITY, COST EFFECTIVE, LANDSCAPE ARCHITECTURE, ENGINEERING AND PROFESSIONAL SURVEYING SERVICES TO SEMINOLE COUNTY CITIZENS, INCLUDING PROJECT DEVELOPMENT AND MANAGEMENT SERVICES, DESIGN AND SURVEY SERVICES, PROJECT PLANNING AND DEVELOPMENT, CONSTRUCTION PROJECT MANAGEMENT AND INSPECTION SERVICES.</b>						
<b>Complete the scheduled list of Major Roadway and Bridge Projects (Arterial and Collector Roadways) identified within the County Capital Improvement Projects (CIP) program.</b>						
# of miles resurfaced	54	96	65	44	59	60
# of Roadway and Bridge Projects completed	39	34	44	30	24	30
<b>UTILIZE INTELLIGENT TRANSPORTATION SYSTEMS (ITS), TRANSPORTATION SYSTEMS MANAGEMENT AND OPERATIONS (TSM&amp;O) STRATEGIES, AND STANDARDS SUCH AS THE MANUAL ON UNIFORM TRAFFIC CONTROL DEVICES (MUTCD) TO MAXIMIZE SAFETY AND EFFICIENCY ON ALL MAJOR ROADWAYS WITHIN SEMINOLE COUNTY.</b>						
<b>Maintain and protect the County's fiber optic network in proper working order through locates and necessary repairs.</b>						
# of fiber optic repairs completed	26	21	18	21	19	25
<b>Provide the necessary roadway signage throughout the County's multimodal transportation system.</b>						
# of existing signs maintained	4,344	5,348	3,759	2,529	6,953	7,500
# of new signs installed	204	18	100	16	13	20
<b>Quickly and effectively respond to roadway incidents and signal malfunctions in order to restore normal traffic flow in a timely manner.</b>						
Number of emergency response calls	44	12	8	16	19	25
Number of traffic trouble calls reported	220	134	135	96	129	150
<b>Promote efficient system management and operations through continual improvements to signal operations, optimizing signal coordination and implementing adaptive signal timing control.</b>						
# of corrective signal actions performed	277	243	147	283	102	125
# of signal modifications made	63	23	55	187	63	75
# of signals utilizing state-of-the-art adaptive signal timing control	71	108	107	62	62	72
<b>PROVIDE SUPERIOR SERVICE IN THE REPAIR AND MAINTENANCE OF ALL COUNTY EQUIPMENT ASSIGNED TO THIS PROGRAM</b>						
<b>REDUCE AMOUNT OF WORK ORDERS GENERATED ANNUALLY THROUGH QUALITY PREVENTIVE MAINTENANCE</b>						
# OF WORK ORDERS GENERATED EACH FISCAL YEAR	9,473	9,945	9,706	8,988	9,948	9,000
<b>IMPROVE PREVENTIVE MAINTENANCE SERVICE BY REDUCING NUMBER OF BREAKDOWNS BETWEEN SERVICES.</b>						
<b>REDUCE THE NUMBER OF REPAIRS WORKORDERS NEEDED BETWEEN SCHEDULED SERVICE INTERVALS.</b>						
% OF WORKORDERS GENERATED THAT WERE NOT PREVENTIVE MAINTENANCE.	67%	63%	63%	60%	61%	1
<b>REDUCE EQUIPMENT DOWN TIME AND INCREASE RELIABILITY.</b>						
<b>Work efficiently and effectively to reduce the amount of service interruptions (Road-Calls) per 30 day cycle.</b>						
# of service Interruptions (Road-Calls) per 30 day cycle	171	204	211	286	680	350

# PUBLIC WORKS

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
CAPITAL PROJECTS DELIVERY	2,823,989	3,578,545	3,760,166	181,621	5.1%
DEVELOPMENT REVIEW	796,472	958,102	1,013,344	55,242	5.8%
ENGINEERING SUPPORT	194,038	289,686	295,885	6,199	2.1%
FACILITIES MGT	10,240,190	10,886,849	12,163,298	1,276,449	11.7%
FLEET MGT	8,884,488	11,296,287	11,786,602	490,315	4.3%
LAND MGT	248,559	317,133	250,717	(66,416)	-20.9%
MOSQUITO CONTROL	710,004	879,772	856,002	(23,770)	-2.7%
PW BUSINESS OFFICE	613,693	836,274	668,711	(167,563)	-20.0%
ROADS & STORMWATER	8,096,238	11,052,187	11,607,883	555,697	5.0%
TRAFFIC ENGINEERING	5,018,970	5,914,447	6,402,492	488,045	8.3%
WATER QUALITY	1,325,051	1,731,124	1,823,677	92,552	5.3%
<b>BASE BUDGETS Total</b>	<b>38,951,692</b>	<b>47,740,406</b>	<b>50,628,777</b>	<b>2,888,371</b>	<b>6.1%</b>
<b>CIP</b>	94,508,450	50,935,122	65,724,212	14,789,090	29.0%
<b>FLEET</b>	2,712,943	4,971,879	4,173,959	(797,920)	-16.0%
<b>TECHNOLOGY</b>	418,521	160,154	-	(160,154)	-100.0%
<b>FACILITIES PROJECTS</b>	1,480,952	2,922,578	8,972,957	6,050,379	207.0%
<b>GRANTS</b>	2,016,614	2,115,080	13,147,689	11,032,609	521.6%
<b>EQUIPMENT, OTHER</b>	1,199,789	1,840,017	790,331	(1,049,686)	-57.0%
<b>Grand Total</b>	<b>141,288,960</b>	<b>110,685,236</b>	<b>143,437,925</b>	<b>32,752,689</b>	<b>29.6%</b>

# PUBLIC WORKS

## CAPITAL PROJECTS DELIVERY PROGRAM MESSAGE

Capital Projects has the ultimate purpose of delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) that eliminate congestion, increase personal mobility, update aging infrastructure, minimizing flooding and meet federally mandated water quality improvement requirements while assuring that public pedestrian and vehicular bridges are safe and structurally adequate.

This program provides the following services:

- Pedestrian/vehicular bridge inspections and repair
- Engineering Services
- Construction Engineering Inspections
- Pavement resurfacing and reconstruction program
- Transportation concurrency and transportation impact fee reviews
- Project Management

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>CAPITAL PROJECTS DELIVERY</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	4,059	-	-	-	
510120 REGULAR SALARIES & WAGES	1,962,544	2,487,067	2,612,764	125,697	5.1%
510210 SOCIAL SECURITY MATCHING	146,038	190,261	199,876	9,616	5.1%
510220 RETIREMENT CONTRIBUTIONS	222,676	299,803	356,278	56,475	18.8%
510230 HEALTH INSURANCE - EMPLOYER	293,595	422,676	430,081	7,405	1.8%
510240 WORKERS COMPENSATION	38,004	49,959	50,883	924	1.8%
510150 SPECIAL PAY	4,190	4,560	3,600	(960)	-21.1%
<b>PERSONNEL SERVICES Total</b>	<b>2,671,107</b>	<b>3,454,326</b>	<b>3,653,482</b>	<b>199,156</b>	<b>5.8%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,289	1,250	1,300	50	4.0%
530490 OTHER CHARGES/OBLIGATIONS	1,352	7,000	7,000	-	0.0%
530510 OFFICE SUPPLIES	1,182	2,500	2,500	-	0.0%
530520 OPERATING SUPPLIES	7,858	8,570	10,107	1,537	17.9%
530540 BOOKS, DUES PUBLICATIONS	4,594	6,000	4,930	(1,070)	-17.8%
530310 PROFESSIONAL SERVICES	24,859	50,000	40,000	(10,000)	-20.0%
530420 TRANSPORTATION	-	300	300	-	0.0%
530340 OTHER SERVICES	-	700	1,000	300	42.9%
530440 RENTAL AND LEASES	-	300	300	-	0.0%
530550 TRAINING	3,426	16,000	8,600	(7,400)	-46.3%
530401 TRAVEL - TRAINING RELATED	-	300	300	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	27,625	31,299	30,347	(952)	-3.0%
<b>OPERATING EXPENDITURES Total</b>	<b>72,184</b>	<b>124,219</b>	<b>106,684</b>	<b>(17,535)</b>	<b>-14.1%</b>
<b>DEBT SERVICE</b>					
570735 LOC LENDER UNUSED FEES	80,699	-	-	-	
<b>DEBT SERVICE Total</b>	<b>80,699</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CIP	90,830,060	45,785,122	60,624,212	14,839,090	32.4%
FLEET	-	175,200	-	(175,200)	-100.0%
TECHNOLOGY	258,521	-	-	-	
GRANTS	401,514	-	12,069,110	12,069,110	
EQUIPMENT, OTHER	964,443	700,000	500,000	(200,000)	-28.6%
<b>CAPITAL PROJECTS DELIVERY Total</b>	<b>95,278,527</b>	<b>50,238,867</b>	<b>76,953,488</b>	<b>26,714,621</b>	<b>53.2%</b>

# PUBLIC WORKS

## DEVELOPMENT REVIEW PROGRAM MESSAGE

The Development Review Engineering Program administers the Land Development Code (LDC) and the Engineering Manual (EM) as it relates to new development and Right-of-Way projects. The Program ensures the compliance with Federal and State laws through the review of the development plans.

This program provides the following services:

- Permit and regulate construction within Seminole County's Right-of-Ways
- Perform Engineering review services in support of the Planning and Development Program
- Inspection of all new development related construction projects
- Floodplain administration
- Enforcement of policies within Seminole County's Right-of-Ways



# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>DEVELOPMENT REVIEW</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,220	2,575	2,575	-	0.0%
510120 REGULAR SALARIES & WAGES	564,231	648,415	677,040	28,625	4.4%
510210 SOCIAL SECURITY MATCHING	41,057	49,801	51,991	2,190	4.4%
510220 RETIREMENT CONTRIBUTIONS	64,164	77,533	92,224	14,691	18.9%
510230 HEALTH INSURANCE - EMPLOYER	108,044	151,151	162,913	11,762	7.8%
510240 WORKERS COMPENSATION	11,478	15,782	15,432	(350)	-2.2%
<b>PERSONNEL SERVICES Total</b>	<b>790,193</b>	<b>945,257</b>	<b>1,002,174</b>	<b>56,917</b>	<b>6.0%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,000	2,000	2,000	-	0.0%
530510 OFFICE SUPPLIES	1,089	2,000	1,000	(1,000)	-50.0%
530520 OPERATING SUPPLIES	2,755	5,175	4,600	(575)	-11.1%
530540 BOOKS, DUES PUBLICATIONS	245	790	800	10	1.3%
530470 PRINTING AND BINDING	-	300	250	(50)	-16.7%
530550 TRAINING	-	2,480	2,420	(60)	-2.4%
530401 TRAVEL - TRAINING RELATED	-	100	100	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	190	-	-	-	
<b>OPERATING EXPENDITURES Total</b>	<b>6,279</b>	<b>12,845</b>	<b>11,170</b>	<b>(1,675)</b>	<b>-13.0%</b>
 FLEET	 -	 28,310	 47,525	 19,215	 67.9%
<b>DEVELOPMENT REVIEW Total</b>	<b>796,472</b>	<b>986,412</b>	<b>1,060,869</b>	<b>74,457</b>	<b>7.5%</b>

# PUBLIC WORKS

## ENGINEERING SUPPORT PROGRAM MESSAGE

The Engineering Professional Support Program functions to the Department and County residents in the form of Transportation Asset Management, Right-of-way information, utility permitting within the county's right-of-way, technical support, asset management, transportation related GIS services, building permitting and development and review services.

This program contains the following services which have the ultimate purpose of providing technical support to the general public as well as other County departments:

- Right of way research
- Utility permitting

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ENGINEERING SUPPORT</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	30,619	60,930	63,179	2,248	3.7%
510210 SOCIAL SECURITY MATCHING	2,241	4,661	4,833	172	3.7%
510220 RETIREMENT CONTRIBUTIONS	3,425	7,257	10,412	3,155	43.5%
510230 HEALTH INSURANCE - EMPLOYER	4,657	9,349	10,256	907	9.7%
510240 WORKERS COMPENSATION	915	1,304	1,261	(43)	-3.3%
510150 SPECIAL PAY	165	240	-	(240)	-100.0%
<b>PERSONNEL SERVICES Total</b>	<b>42,022</b>	<b>83,741</b>	<b>89,940</b>	<b>6,199</b>	<b>7.4%</b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	23	70	70	-	0.0%
530310 PROFESSIONAL SERVICES	1,565	-	-	-	0.0%
530470 PRINTING AND BINDING	-	325	325	-	0.0%
530340 OTHER SERVICES	84,735	105,400	105,400	-	0.0%
530430 UTILITIES	57,416	75,000	75,000	-	0.0%
530439 UTILITIES-OTHER	8,277	25,000	25,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	150	150	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>152,016</b>	<b>205,945</b>	<b>205,945</b>	<b>-</b>	<b>0.0%</b>
 GRANTS	 1,035,930	 -	 -	 -	 -
<b>ENGINEERING SUPPORT Total</b>	<b>1,229,968</b>	<b>289,686</b>	<b>295,885</b>	<b>6,199</b>	<b>2.1%</b>

# PUBLIC WORKS

## FACILITIES MANAGEMENT PROGRAM MESSAGE

The Facilities Management Program is responsible for providing a full range of facility management services in County-owned and leased facilities that are under its jurisdiction. These services include maintenance, repair, capital renewal, utilities, security services, space planning, interior design, renovations, energy conservation, and custodial services. The Facilities Management Program is also responsible for leasing, managing, and disposing of real property and facilities, as requested by the Board of Supervisors and other County agencies.

The program provides the following services:

- **Facilities Maintenance** - Provides ongoing facility operations, repairs, and maintenance of over (400+) buildings and structures totaling over two million square feet. General activities performed by this program are essential to protect, preserve, or restore existing facilities and equipment. Services include repairs and maintenance of buildings and systems; contracted services; recurring testing, inspections, and equipment certifications; and utility expenses.
- **Property Management** - Manages leased space (County as tenant and County as landlord), dumpster refuse services, custodial services, window cleaning, contract management, and security services. General activities performed by this program are coordinates negotiation and leasing of office space for satellite facilities and County-owned land and building, administers leases upon execution, conducts market surveys to determine availability to meet space needs, and ensure contract requirements are met for commitments, changes, and invoices.
- **Construction Management** - Responsible for the administration and management of most construction and renovation projects (excluding water & sewer). Applicable operating and capital projects include, but are not limited to building renovations, alterations, additions, new construction, and demolition.
- **Planned Work** - A multifaceted facilities maintenance work plan for stabilizing the reliability of equipment and extending the useful life of County facilities. Facilities Management completes equipment and facility assessments through information gathering, inspections, forecasting, and customer coordination in order to generate a comprehensive multiyear program schedule. Major capital components identified in the plan include, but are not limited to roofs, heating, ventilation & air conditioning, flooring, fire alarms, building envelopes, and parking lots.

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>FACILITIES MGT</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	110,414	40,000	200,000	160,000	400.0%
510120 REGULAR SALARIES & WAGES	1,624,950	2,132,582	2,256,713	124,130	5.8%
510210 SOCIAL SECURITY MATCHING	125,481	166,203	187,939	21,736	13.1%
510220 RETIREMENT CONTRIBUTIONS	215,274	282,249	356,373	74,124	26.3%
510230 HEALTH INSURANCE - EMPLOYER	392,648	633,073	635,904	2,831	0.4%
510240 WORKERS COMPENSATION	52,478	67,044	63,285	(3,759)	-5.6%
510150 SPECIAL PAY	3,331	4,800	4,350	(450)	-9.4%
<b>PERSONNEL SERVICES Total</b>	<b>2,524,576</b>	<b>3,325,950</b>	<b>3,704,563</b>	<b>378,612</b>	<b>11.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	51	-	200	200	
530490 OTHER CHARGES/OBLIGATIONS	6,047	6,410	7,345	935	14.6%
530510 OFFICE SUPPLIES	4,227	1,000	3,378	2,378	237.8%
530520 OPERATING SUPPLIES	385,551	487,920	295,843	(192,077)	-39.4%
530310 PROFESSIONAL SERVICES	37,093	45,469	96,443	50,974	112.1%
530460 REPAIRS AND MAINTENANCE	1,957,331	1,459,646	1,793,168	333,522	22.8%
530340 OTHER SERVICES	1,869,403	1,981,261	2,436,802	455,541	23.0%
530440 RENTAL AND LEASES	467,550	637,730	649,248	11,518	1.8%
530560 GAS/OIL/LUBE	98	362	100	(262)	-72.4%
530430 UTILITIES	1,802,668	1,751,900	1,895,000	143,100	8.2%
530521 EQUIPMENT \$1000-\$4999	10,405	10,000	11,050	1,050	10.5%
530439 UTILITIES-OTHER	1,012,638	1,156,024	1,193,358	37,334	3.2%
530550 TRAINING	-	200	5,000	4,800	2400.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	21,434	22,977	71,800	48,823	212.5%
<b>OPERATING EXPENDITURES Total</b>	<b>7,574,495</b>	<b>7,560,899</b>	<b>8,458,735</b>	<b>897,836</b>	<b>11.9%</b>
<b>DEBT SERVICE</b>					
570717 GASB 87 PRINCIPAL	140,235	-	-	-	
570727 GASB 87 INTEREST	884	-	-	-	
<b>DEBT SERVICE Total</b>	<b>141,119</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CIP	10,749	-	-	-	
FLEET	265,797	286,500	458,154	171,654	59.9%
FACILITIES PROJECTS	1,480,952	2,868,758	8,952,957	6,084,199	212.1%
<b>FACILITIES MGT Total</b>	<b>11,997,688</b>	<b>14,042,107</b>	<b>21,574,409</b>	<b>7,532,302</b>	<b>53.6%</b>

# PUBLIC WORKS

## FLEET MANAGEMENT PROGRAM MESSAGE

The Fleet Management Program is responsible for maintenance and repairs of over 2,500 pieces of equipment. It also operates and maintains the County's refueling systems. The Fleet Management Program acquires and distributes an average of one million gallons of fuel per year. Provides assistance county wide with equipment specifications with quotes and ordering replacements and/or new acquisitions for all departments

The program provides the following services:

- Equipment Maintenance and Repair – Fleet provides repair and maintenance services to all county departments for county owned equipment. Services include scheduled and unscheduled repairs, accident repairs, upfits and refurbishing. The fleet consists of 250 generators, 544 pieces of heavy equipment, 630 pieces of light equipment, 980 pieces of small equipment and 104 pieces of Fire Dept emergency equipment.
- Fuel Acquisition and Distribution – Fleet provides over 300,000 gallons of unleaded fuel, over 630,000 gallons Diesel fuel and almost 20,000 gallons of DEF annually for all county owned equipment.
- Fleet Replacement and Disposal - Implementation of the Fleet replacement plan is based off established guidelines and criteria approved by the Seminole County BOCC. During budget development, Fleet Works with vendors and user departments to specify equipment according to their operational needs. Once the budget has been adopted, Fleet continues to work with the vendors and user departments throughout the ordering / delivery process ensuring equipment is received in the projected time frame and according to specifications. Once a unit is replaced the old equipment is prepared for surplus by removing any county decals and then sent to auction for sale.

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>FLEET MGT</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	78,048	63,672	63,672	-	0.0%
510120 REGULAR SALARIES & WAGES	1,482,997	1,876,195	1,959,336	83,140	4.4%
510210 SOCIAL SECURITY MATCHING	115,251	148,400	154,760	6,360	4.3%
510220 RETIREMENT CONTRIBUTIONS	174,610	231,038	274,522	43,484	18.8%
510230 HEALTH INSURANCE - EMPLOYER	311,040	481,182	460,373	(20,810)	-4.3%
510240 WORKERS COMPENSATION	28,995	39,856	35,789	(4,066)	-10.2%
510150 SPECIAL PAY	8,846	8,400	9,150	750	8.9%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>2,199,787</i></b>	<b><i>2,848,743</i></b>	<b><i>2,957,602</i></b>	<b><i>108,858</i></b>	<b><i>3.8%</i></b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,746	6,500	6,500	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	175	350	1,000	650	185.7%
530510 OFFICE SUPPLIES	3,449	4,000	4,000	-	0.0%
530520 OPERATING SUPPLIES	1,014,104	1,321,250	1,517,000	195,750	14.8%
530540 BOOKS, DUES PUBLICATIONS	8,831	4,800	5,300	500	10.4%
530420 TRANSPORTATION	171	-	-	-	
530460 REPAIRS AND MAINTENANCE	2,307,315	2,744,770	2,950,700	205,930	7.5%
530340 OTHER SERVICES	23,019	19,000	56,500	37,500	197.4%
530440 RENTAL AND LEASES	200	1,000	1,000	-	0.0%
530560 GAS/OIL/LUBE	3,282,705	4,270,873	4,210,000	(60,873)	-1.4%
530521 EQUIPMENT \$1000-\$4999	16,844	10,000	10,000	-	0.0%
530439 UTILITIES-OTHER	344	1,500	1,500	-	0.0%
530550 TRAINING	-	6,500	6,500	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	24,796	57,000	59,000	2,000	3.5%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>6,684,701</i></b>	<b><i>8,447,543</i></b>	<b><i>8,829,000</i></b>	<b><i>381,457</i></b>	<b><i>4.5%</i></b>
FLEET	105,080	293,060	771,375	478,315	163.2%
TECHNOLOGY	160,000	-	-	-	
EQUIPMENT, OTHER	-	58,421	220,770	162,349	277.9%
<b>FLEET MGT Total</b>	<b>9,149,568</b>	<b>11,647,768</b>	<b>12,778,747</b>	<b>1,130,979</b>	<b>9.7%</b>

# PUBLIC WORKS

## LAND MANAGEMENT PROGRAM MESSAGE

The Land Management Program manages all aspects pertaining to County owned property or property interests. This includes land acquisition in coordination with other County departments, processing transfers of County property interests to the Florida Department of Transportation for State projects within Seminole County, and processing Tax Certificates struck to the County.

The program provides the following services:

- Reviews Preliminary Subdivision Plans for accuracy in County owned right-of-way information
- Reviews requests for Trustees of the Internal Improvement Trust Fund right-of-way reservation releases
- Reviews County owned right-of-way vacates
- Provides vetting for roads to be accepted into the County's road maintenance system
- Supports the Roads-Stormwater Repair and Maintenance Program's Pavement Management System in order to maintain the County's infrastructure in compliance with the Seminole County Administrative Code.
- Maintains the County owned lands layer in GIS
- Coordinates and manages title searches, surveys, environmental and appraisal reports for subject properties associated with County projects and acquisitions
- Provides right-of-way information to internal and external customers (e.g., property owners, utility customers, surveyors, etc.)

Researches construction plans, imaging system (OnBase), maps, property titles, agenda minutes of the Seminole County Board of County Commissioners, County owned property and County interests as it pertains to right-of-way easements, and various files.



# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>LAND MGT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,743	-	-	-	
510120 REGULAR SALARIES & WAGES	169,853	204,068	162,372	(41,696)	-20.4%
510210 SOCIAL SECURITY MATCHING	12,538	15,611	12,421	(3,190)	-20.4%
510220 RETIREMENT CONTRIBUTIONS	19,071	24,304	22,034	(2,271)	-9.3%
510230 HEALTH INSURANCE - EMPLOYER	40,194	66,705	48,919	(17,785)	-26.7%
510240 WORKERS COMPENSATION	2,685	3,945	2,607	(1,339)	-33.9%
<b>PERSONNEL SERVICES Total</b>	<b>246,083</b>	<b>314,633</b>	<b>248,353</b>	<b>(66,280)</b>	<b>-21.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	70	60	(10)	-14.3%
530510 OFFICE SUPPLIES	121	300	300	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	479	480	354	(126)	-26.3%
530310 PROFESSIONAL SERVICES	-	450	450	-	0.0%
530460 REPAIRS AND MAINTENANCE	849	1,200	1,200	-	0.0%
530340 OTHER SERVICES	1,006	-	-	-	
530550 TRAINING	20	-	-	-	
<b>OPERATING EXPENDITURES Total</b>	<b>2,475</b>	<b>2,500</b>	<b>2,364</b>	<b>(136)</b>	<b>-5.4%</b>
<b>LAND MGT Total</b>	<b>248,559</b>	<b>317,133</b>	<b>250,717</b>	<b>(66,416)</b>	<b>-20.9%</b>

# PUBLIC WORKS

## MOSQUITO CONTROL PROGRAM MESSAGE

The Mosquito Control Program provides a countywide, consolidated means for preventing the transmission of West Nile Virus, Encephalitis and other mosquito borne diseases through the reduction of its primary vector, the mosquito.

The program provides the following services, which have the ultimate purpose of protecting the well-being of humans, domestic animals and wildlife by minimizing the transmission of mosquito-borne diseases:

- Public Outreach/Education
- Countywide larviciding
- Mosquito Abatement
- Entomological services to determine effectiveness of control operations, sources of mosquitoes, species of mosquitoes, as well as necessity of larvae and adult mosquito control measures.
- Assist property owners in abating breeding places by providing consulting and educational services.

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>MOSQUITO CONTROL</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	19,514	9,398	9,398	-	0.0%
510120 REGULAR SALARIES & WAGES	321,492	410,941	437,282	26,341	6.4%
510210 SOCIAL SECURITY MATCHING	27,062	32,156	34,171	2,015	6.3%
510220 RETIREMENT CONTRIBUTIONS	40,861	50,062	60,614	10,552	21.1%
510230 HEALTH INSURANCE - EMPLOYER	75,158	126,289	114,434	(11,855)	-9.4%
510240 WORKERS COMPENSATION	14,110	19,525	20,216	690	3.5%
510150 SPECIAL PAY	225	-	-	-	
510125 PART-TIME PERSONNEL	25,326	-	-	-	
511000 CONTRA PERSONAL SERVICES	-	-	(59,176)	(59,176)	
<b>PERSONNEL SERVICES Total</b>	<b>523,749</b>	<b>648,372</b>	<b>616,939</b>	<b>(31,433)</b>	<b>-4.8%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	641	700	735	35	5.0%
530490 OTHER CHARGES/OBLIGATIONS	31	7,500	2,500	(5,000)	-66.7%
530510 OFFICE SUPPLIES	1,000	1,000	1,000	-	0.0%
530520 OPERATING SUPPLIES	174,961	139,800	174,800	35,000	25.0%
530420 TRANSPORTATION	143	400	200	(200)	-50.0%
530460 REPAIRS AND MAINTENANCE	4,377	7,000	7,000	-	0.0%
530340 OTHER SERVICES	5,102	75,000	50,000	(25,000)	-33.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	2,828	2,828	
<b>OPERATING EXPENDITURES Total</b>	<b>186,255</b>	<b>231,400</b>	<b>239,063</b>	<b>7,663</b>	<b>3.3%</b>
FLEET	-	203,520	-	(203,520)	-100.0%
GRANTS	14,560	9,580	78,579	68,999	720.2%
EQUIPMENT, OTHER	-	25,611	22,000	(3,611)	-14.1%
<b>MOSQUITO CONTROL Total</b>	<b>724,563</b>	<b>1,118,483</b>	<b>956,581</b>	<b>(161,902)</b>	<b>-14.5%</b>

# **PUBLIC WORKS**

## **PUBLIC WORKS BUSINESS OFFICE PROGRAM MESSAGE**

The Director's Office provides leadership, management oversight and direction to all programs in the Public Works Department. This program includes services for providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

The following services are provided in this program:

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>PW BUSINESS OFFICE</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,854	-	-	-	
510120 REGULAR SALARIES & WAGES	242,927	407,295	266,147	(141,148)	-34.7%
510210 SOCIAL SECURITY MATCHING	17,023	31,158	20,360	(10,798)	-34.7%
510220 RETIREMENT CONTRIBUTIONS	64,790	89,048	81,800	(7,248)	-8.1%
510230 HEALTH INSURANCE - EMPLOYER	38,505	59,863	49,031	(10,831)	-18.1%
510240 WORKERS COMPENSATION	422	652	399	(252)	-38.7%
510150 SPECIAL PAY	3,300	3,300	3,300	-	0.0%
<b><i>PERSONNEL SERVICES Total</i></b>	<b>368,821</b>	<b>591,316</b>	<b>421,037</b>	<b>(170,279)</b>	<b>-28.8%</b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	28	250	250	-	0.0%
530520 OPERATING SUPPLIES	27	270	270	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	184,816	100	-	(100)	-100.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b>184,872</b>	<b>620</b>	<b>520</b>	<b>(100)</b>	<b>-16.1%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	60,000	244,338	247,154	2,816	1.2%
<b><i>GRANTS &amp; AIDS Total</i></b>	<b>60,000</b>	<b>244,338</b>	<b>247,154</b>	<b>2,816</b>	<b>1.2%</b>
 EQUIPMENT, OTHER	 21,858	 -	 -	 -	
<b>PW BUSINESS OFFICE Total</b>	<b>635,551</b>	<b>836,274</b>	<b>668,711</b>	<b>(167,563)</b>	<b>-20.0%</b>

# PUBLIC WORKS

## ROADS & STORMWATER PROGRAM MESSAGE

The Roads-Stormwater Program maintains the accepted county system of roads and associated drainage facilities. This includes a number of activities related to road and right-of-way maintenance such as pavement repair, sidewalk repair and replacement, shoulder maintenance, safety tree trimming (contracted), mowing of non-residential roadsides (contracted), maintenance of street drainage systems including curb and gutter, inlets and pipes, roadside ditch and swale maintenance, and street sweeping (contracted). Stormwater facilities including retention ponds, canals and major outfall ditches also require repairs and maintenance of pipes and structures, dredging and excavating, and mowing (contracted). Lining of stormwater pipes to extend their life is also performed by contract.

The Roads Stormwater Program is responsible for the repair and maintenance of county roadways, primary and secondary drainage facilities including canals, ditches, retention ponds, pipes, and associated structures; tree trimming/removal within County easements and rights-of-way. We also construct minor drainage improvement projects in house.

This program contains the following services which have the ultimate purpose of maintaining existing roads and drainage systems:

- Routine maintenance of existing roads
- Maintenance of public rights of way (tree trimming, mowing, guardrails and etc.)
- Maintenance of stormwater infrastructure, ditches, canals and retention ponds
- Vertical and horizontal surveying controls
- Plat review/approval

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ROADS &amp; STORMWATER</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	215,782	128,699	128,699	-	0.0%
510120 REGULAR SALARIES & WAGES	3,676,084	4,992,922	5,146,483	153,561	3.1%
510210 SOCIAL SECURITY MATCHING	285,992	391,804	409,551	17,747	4.5%
510220 RETIREMENT CONTRIBUTIONS	470,920	641,586	770,434	128,848	20.1%
510230 HEALTH INSURANCE - EMPLOYER	857,834	1,478,522	1,495,308	16,786	1.1%
510240 WORKERS COMPENSATION	251,470	340,346	333,240	(7,106)	-2.1%
510150 SPECIAL PAY	5,710	5,700	8,100	2,400	42.1%
<b>PERSONNEL SERVICES Total</b>	<b>5,763,793</b>	<b>7,979,578</b>	<b>8,291,815</b>	<b>312,237</b>	<b>3.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	14,932	12,560	12,560	-	0.0%
530510 OFFICE SUPPLIES	4,290	4,540	4,540	-	0.0%
530520 OPERATING SUPPLIES	220,549	251,287	241,032	(10,255)	-4.1%
530540 BOOKS, DUES PUBLICATIONS	495	3,304	3,304	-	0.0%
530310 PROFESSIONAL SERVICES	4,806	5,000	5,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	1,773,029	2,242,509	2,543,017	300,508	13.4%
530340 OTHER SERVICES	-	20,000	5,000	(15,000)	-75.0%
530440 RENTAL AND LEASES	12,540	64,925	64,925	-	0.0%
530430 UTILITIES	9,593	13,000	13,000	-	0.0%
530530 ROAD MATERIALS & SUPPLIES	188,650	297,260	297,260	-	0.0%
530521 EQUIPMENT \$1000-\$4999	14,670	18,750	15,200	(3,550)	-18.9%
530439 UTILITIES-OTHER	38,216	83,420	83,420	-	0.0%
530550 TRAINING	199	3,810	3,810	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	50,477	52,243	24,000	(28,243)	-54.1%
<b>OPERATING EXPENDITURES Total</b>	<b>2,332,446</b>	<b>3,072,608</b>	<b>3,316,068</b>	<b>243,460</b>	<b>7.9%</b>
FLEET	2,199,514	3,626,919	2,796,905	(830,014)	-22.9%
FACILITIES PROJECTS	-	-	20,000	20,000	
GRANTS	-	1,000,000	-	(1,000,000)	-100.0%
EQUIPMENT, OTHER	-	28,985	25,561	(3,424)	-11.8%
<b>ROADS &amp; STORMWATER Total</b>	<b>10,295,753</b>	<b>15,708,090</b>	<b>14,450,349</b>	<b>(1,257,741)</b>	<b>-8.0%</b>

# PUBLIC WORKS

## TRAFFIC ENGINEERING PROGRAM MESSAGE

Traffic Operations provides engineering and operations functions related to traffic safety and efficiency elements as provided by Florida Law and the BCC in accordance with all Federal, State, and Local standards. This includes the planning, design, construction and maintenance of multiple related systems, signals, fiber optic network, signing, striping, and Advanced Traffic Management System. Infrastructure includes 404 signals, 176 flashers, 350+ corridor miles of fiber, 32,000 signs, 28 Rapid Rectangular Flashing Beacons (RRFBs), and 29 variable message signs.

Traffic Engineering's "Traffic Operations Program" maintains the following services which have the ultimate purpose of managing traffic to ensure the safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and management
- Transportation studies and data processing



# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TRAFFIC ENGINEERING</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	265,153	253,000	290,950	37,950	15.0%
510120 REGULAR SALARIES & WAGES	1,922,089	2,164,559	2,268,998	104,438	4.8%
510210 SOCIAL SECURITY MATCHING	159,765	184,943	195,836	10,893	5.9%
510220 RETIREMENT CONTRIBUTIONS	248,562	293,743	358,280	64,537	22.0%
510230 HEALTH INSURANCE - EMPLOYER	383,332	524,384	528,627	4,243	0.8%
510240 WORKERS COMPENSATION	96,531	136,568	129,252	(7,316)	-5.4%
510150 SPECIAL PAY	9,065	9,300	8,100	(1,200)	-12.9%
<b>PERSONNEL SERVICES Total</b>	<b>3,084,497</b>	<b>3,566,497</b>	<b>3,780,042</b>	<b>213,545</b>	<b>6.0%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	3,403	2,500	4,100	1,600	64.0%
530490 OTHER CHARGES/OBLIGATIONS	11	-	-	-	
530510 OFFICE SUPPLIES	929	1,519	1,519	-	0.0%
530520 OPERATING SUPPLIES	250,963	715,200	765,200	50,000	7.0%
530540 BOOKS, DUES PUBLICATIONS	4,029	3,128	3,128	-	0.0%
530420 TRANSPORTATION	804	3,600	3,600	-	0.0%
530460 REPAIRS AND MAINTENANCE	869,298	745,904	802,154	56,250	7.5%
530340 OTHER SERVICES	503,556	543,000	649,000	106,000	19.5%
530430 UTILITIES	285,503	258,500	284,350	25,850	10.0%
530521 EQUIPMENT \$1000-\$4999	7,763	8,899	8,899	-	0.0%
530439 UTILITIES-OTHER	4,835	54,000	64,800	10,800	20.0%
530550 TRAINING	3,380	9,700	9,700	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	2,000	26,000	24,000	1200.0%
<b>OPERATING EXPENDITURES Total</b>	<b>1,934,474</b>	<b>2,347,950</b>	<b>2,622,450</b>	<b>274,500</b>	<b>11.7%</b>
 CIP	 3,667,641	 5,150,000	 5,100,000	 (50,000)	 -1.0%
FLEET	142,551	310,120	100,000	(210,120)	-67.8%
TECHNOLOGY	-	35,000	-	(35,000)	-100.0%
GRANTS	65,826	-	-	-	
EQUIPMENT, OTHER	-	-	22,000	22,000	
<b>TRAFFIC ENGINEERING Total</b>	<b>8,894,988</b>	<b>11,409,567</b>	<b>11,624,492</b>	<b>214,925</b>	<b>1.9%</b>

# PUBLIC WORKS

## WATER QUALITY PROGRAM MESSAGE

The Water Quality Program (WQP) provides watershed monitoring and assessment of surface waters in Seminole County. Long term monitoring is used to analyze the health of County waterbodies and maintain compliance with State and Federal guidelines. The WQP also includes extensive educational outreach and volunteer opportunities through the Seminole Education, Restoration and Volunteer (SERV) Program.

The Lake Management Program (LMP) promotes remediation of undesirable lake conditions by facilitating stewardships (lake associations) and partnerships among various stakeholders including fellow neighbors, landowners, community groups, and local and state government professionals working together to protect, improve and manage county lakes. The LMP offers options that are understandable and responsive to undesirable lake conditions affecting water quality and biological habitats, as well as, recreational uses.

These programs provide the following services and activities, which have the ultimate purpose of keeping the County's natural water bodies clean and also protect, conserve and restore Seminole County's natural water resources through a multi-pronged approach, including:

- Pollution prevention and reduction
- Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Providing and participating in public education to maintain and improve water quality in Seminole County
- Providing leadership and guidance in watershed management through sound science and a collaborative, comprehensive process
- Watershed awareness, education, training, volunteer opportunities and projects
- Environmental regulatory compliance, intergovernmental and interdepartmental coordination and assistance
- Waterbody restoration, enhancement & maintenance
- Maintaining water quality, meteorologic and hydrologic systems
- Actively manage Aquatic Weed Control/Lake Management MSBU waterbodies, as well as numerous county park shorelines and ponds.
- Conduct detailed nutrient and hydrologic studies of surface water and groundwater systems.
- Implement the Shoreline Protection Ordinance

Develop, implement, and manage water quality related capital improvement and restoration

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>WATER QUALITY</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	2,398	4,994	4,994	-	0.0%
510120 REGULAR SALARIES & WAGES	576,401	784,178	848,294	64,116	8.2%
510210 SOCIAL SECURITY MATCHING	44,319	60,372	65,277	4,905	8.1%
510220 RETIREMENT CONTRIBUTIONS	68,085	93,990	107,810	13,820	14.7%
510230 HEALTH INSURANCE - EMPLOYER	136,089	221,830	217,198	(4,633)	-2.1%
510240 WORKERS COMPENSATION	9,816	15,661	12,997	(2,664)	-17.0%
510150 SPECIAL PAY	2,000	3,300	600	(2,700)	-81.8%
510125 PART-TIME PERSONNEL	33,044	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>872,152</b>	<b>1,184,325</b>	<b>1,257,169</b>	<b>72,844</b>	<b>6.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	518	1,100	630	(470)	-42.7%
530490 OTHER CHARGES/OBLIGATIONS	17,354	18,000	18,000	-	0.0%
530510 OFFICE SUPPLIES	999	1,000	1,000	-	0.0%
530520 OPERATING SUPPLIES	18,115	49,000	49,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,000	2,280	2,280	-	0.0%
530310 PROFESSIONAL SERVICES	113,987	130,000	130,000	-	0.0%
530420 TRANSPORTATION	362	300	300	-	0.0%
530460 REPAIRS AND MAINTENANCE	56,501	95,000	95,000	-	0.0%
530340 OTHER SERVICES	225,976	231,420	233,398	1,978	0.9%
530521 EQUIPMENT \$1000-\$4999	7,776	9,400	5,000	(4,400)	-46.8%
530550 TRAINING	2,183	2,500	3,800	1,300	52.0%
530401 TRAVEL - TRAINING RELATED	2,193	4,000	4,100	100	2.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	4,934	2,799	24,000	21,201	757.4%
<b>OPERATING EXPENDITURES Total</b>	<b>452,899</b>	<b>546,799</b>	<b>566,508</b>	<b>19,709</b>	<b>3.6%</b>
FLEET	-	48,250	-	(48,250)	-100.0%
TECHNOLOGY	-	125,154	-	(125,154)	-100.0%
FACILITIES PROJECTS	-	53,820	-	(53,820)	-100.0%
GRANTS	498,784	1,105,500	1,000,000	(105,500)	-9.5%
EQUIPMENT, OTHER	213,488	1,027,000	-	(1,027,000)	-100.0%
<b>WATER QUALITY Total</b>	<b>2,037,323</b>	<b>4,090,848</b>	<b>2,823,677</b>	<b>(1,267,172)</b>	<b>-31.0%</b>



# **ENVIRONMENTAL SERVICES - UTILITIES**

**ENVIRONMENTAL SERVICES BUSINESS OFFICE  
UTILITIES ENGINEERING  
WASTEWATER OPERATIONS  
WATER OPERATIONS**

# ENVIRONMENTAL SERVICES - UTILITIES

## DEPARTMENT MESSAGE

The Environmental Services Utilities Department operates water and wastewater utilities. Both utility systems provide high quality and cost-effective services to Seminole County customers. The Environmental Services Utilities Department provides timely responsiveness to its customers, operates each utility system to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

The Environmental Services Utilities Department is comprised of four Programs, including Business Office; Utilities Engineering; Water Operations; and Wastewater Operations. The Business Office Program provides accounting, utilities customer service and billing, and management oversight of all programs in the department. The Utilities Engineering Program assists in the planning, development and execution of water and wastewater capital and operational projects. The Water Operations Program provides water customers with potable drinking water supply and promotes water conservation. The Wastewater Operations Program provides wastewater customers with wastewater collection, treatment and reclaimed water that meets or exceeds all regulatory standards and is provided in a cost-effective manner.

The Utilities Operations Program's mission is to provide present and future generations a sufficient supply of high-quality drinking water, maintain wastewater collections, and proper treatment and disposal of wastewater that meets or exceeds all regulatory standards that is provided in a cost-effective manner while promoting water conservation.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
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## **ENVIRONMENTAL SERVICES - UTILITIES**

**TO PROACTIVELY ENSURE THE RELIABILITY OF THE SYSTEM, REDUCE SERVICE INTERRUPTIONS AND TO CREATE COST EFFICIENCIES IN THE MAINTENANCE AND REPAIR OF UTILITY INFRASTRUCTURE.**

To perform preventive maintenance and inspections on 3,639 county owned fire hydrants annually, so as to ensure that all county owned fire hydrants are in proper working order and repair all non-operational hydrants.

# of hydrants inspected and preventive maintenance performed per year	3,639	1,479	3,639	3,853	3,786	3,876
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To reduce the amount of inflow and infiltration issues within the gravity sewer systems to reduce the unnecessary treatment of non-wastewater sources by conducting inspections of 25 miles of gravity sewer mains per year.

Miles of gravity sewer mains inspected per year	25	25	25	25	25	25
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**TO PROVIDE SAFE, RELIABLE, HIGH QUALITY WATER AND WASTEWATER UTILITY SERVICES THAT MEET ALL REGULATORY STANDARDS AND PROVIDE MAXIMUM CUSTOMER SATISFACTION IN A COST EFFECTIVE MANNER.**

Maintain 100% compliance with all state and federal regulatory standards.

% of regulatory standards met	100%	100%	100%	100%	99%	100%
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Review 100% of engineering plans and inspect construction of new development that connects to County utilities.

% of new developments reviewed and inspected	100%	100%	100%	100%	100%	100%
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**TO PROVIDE THE HIGHEST QUALITY WATER AND UTILITY SERVICES POSSIBLE BY ENSURING EXCELLENT RESPONSIVENESS TO OUR CUSTOMERS OF OUR SYSTEMS THROUGH TIMELY AND ACCURATE CUSTOMER SERVICE EFFORTS.**

Answer 90% of customer service calls presented.

% of calls answered	90%	91%	86%	85%	84%	90%
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Increase participation in Auto-Pay each year.

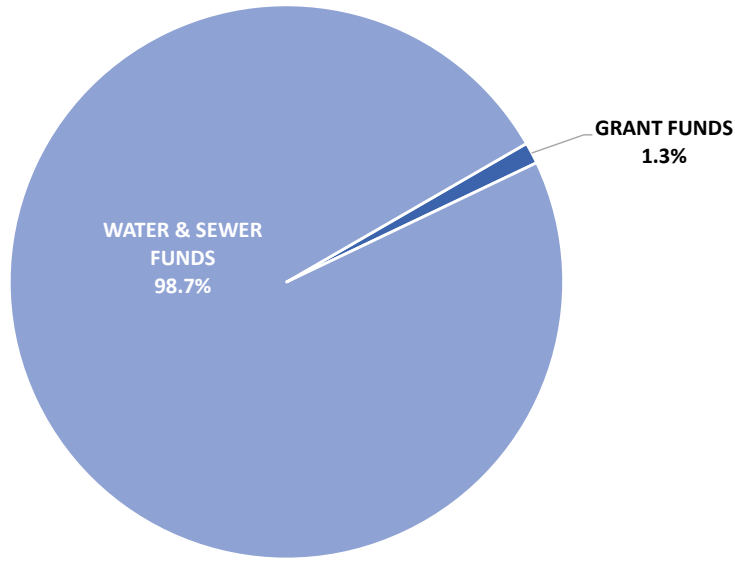
# of customers using AutoPay	9,500	9,998	12,454	14,677	16,989	19,000
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Maintain an average telephone hold time between 2-3 minutes.

Average number seconds on hold	131	144	120	278	262	180
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# ENVIRONMENTAL SERVICES - UTILITIES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
ES BUSINESS OFFICE	1,922,257	2,257,291	2,381,734	124,443	5.5%
UTILITIES ENGINEERING	11,887,070	20,133,014	20,320,440	187,426	0.9%
WASTEWATER OPS	12,666,178	15,349,362	17,193,404	1,844,043	12.0%
WATER OPERATIONS	39,142,128	16,491,223	17,484,919	993,696	6.0%
<b><i>BASE BUDGETS Total</i></b>	<b>65,617,633</b>	<b>54,230,890</b>	<b>57,380,497</b>	<b>3,149,607</b>	<b>5.8%</b>
<b>CIP</b>	7,758,183	40,369,626	18,190,000	(22,179,626)	-54.9%
<b>FLEET</b>	1,870,539	228,797	1,595,481	1,366,684	597.3%
<b>TECHNOLOGY</b>	42,153	630,000	831,000	201,000	31.9%
<b>FACILITIES PROJECTS</b>	23,405	-	380,000	380,000	
<b>GRANTS</b>	155,623	-	1,000,000	1,000,000	
<b>EQUIPMENT, OTHER</b>	616,110	262,825	-	(262,825)	-100.0%
<b>Grand Total</b>	<b>76,083,646</b>	<b>95,722,138</b>	<b>79,376,978</b>	<b>(16,345,160)</b>	<b>-17.1%</b>



# ENVIRONMENTAL SERVICES - UTILITIES

## ENVIRONMENTAL SERVICES BUSINESS OFFICE PROGRAM MESSAGE

The Business Office provides the following functions in support of the mission of the Environmental Services Department:

- Administration
  - Provides leadership, strategic management and oversight of all operations
- Accounting
  - Operating and Capital Budgeting
  - Financial Analysis and Reporting
  - Bond Compliance and Coverage
  - Payroll and Accounts Payable
- Customer Service
  - Water and Sewer Customer Service
  - Solid Waste Customer Service
  - Water and Sewer Billing
  - Revenue Collection
- One-Stop Permitting
  - Water and Sewer Capacity Review and Approval

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ES BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	14,324	13,000	13,000	-	0.0%
510120 REGULAR SALARIES & WAGES	871,782	981,674	983,859	2,185	0.2%
510210 SOCIAL SECURITY MATCHING	65,473	76,093	76,260	167	0.2%
510220 RETIREMENT CONTRIBUTIONS	125,371	140,696	158,371	17,676	12.6%
510230 HEALTH INSURANCE - EMPLOYER	175,046	267,625	281,368	13,743	5.1%
510240 WORKERS COMPENSATION	1,078	1,587	1,491	(96)	-6.0%
510150 SPECIAL PAY	2,548	2,730	3,030	300	11.0%
511000 CONTRA PERSONAL SERVICES	(6,456)	(60,000)	(60,000)	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,249,166</b>	<b>1,423,404</b>	<b>1,457,379</b>	<b>33,975</b>	<b>2.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	71	600	600	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	247,294	315,032	353,000	37,968	12.1%
530510 OFFICE SUPPLIES	5,244	4,500	5,000	500	11.1%
530520 OPERATING SUPPLIES	767	3,209	3,209	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	844	5,600	5,600	-	0.0%
530310 PROFESSIONAL SERVICES	41,740	36,500	38,500	2,000	5.5%
530420 TRANSPORTATION	1,255	1,425	1,425	-	0.0%
530340 OTHER SERVICES	31,699	36,200	36,200	-	0.0%
530440 RENTAL AND LEASES	920	921	921	-	0.0%
530550 TRAINING	12,250	10,800	10,800	-	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	3,121	150,000	100,000	(50,000)	-33.3%
530401 TRAVEL - TRAINING RELATED	-	2,000	2,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	8,090	17,100	17,100	-	0.0%
530494 CREDIT CARD FEES	319,336	250,000	350,000	100,000	40.0%
<b>OPERATING EXPENDITURES Total</b>	<b>672,633</b>	<b>833,887</b>	<b>924,355</b>	<b>90,468</b>	<b>10.8%</b>
<b>DEBT SERVICE</b>					
570727 GASB 87 INTEREST	457	-	-	-	
<b>DEBT SERVICE Total</b>	<b>457</b>	<b>-</b>	<b>-</b>	<b>-</b>	
 FLEET	 -	 100,000	 100,000	 -	 0.0%
TECHNOLOGY	-	205,000	-	(205,000)	-100.0%
FACILITIES PROJECTS	-	-	200,000	200,000	
<b>ES BUSINESS OFFICE Total</b>	<b>1,922,257</b>	<b>2,562,291</b>	<b>2,681,734</b>	<b>119,443</b>	<b>4.7%</b>

# ENVIRONMENTAL SERVICES - UTILITIES

## UTILITIES ENGINEERING PROGRAM

The Utilities Engineering team is responsible for project management (concept to completion) of all elements of Seminole County's utility capital improvement program. This service entails management of the planning, design, permitting and construction of all aspects of the potable (drinking) water, wastewater and reclaimed water systems within the County's four utility service areas. Our team ensures quality, cost effective utility infrastructure improvements complying with Federal and State regulations. Examples of the types of utility infrastructure managed include: water plants, wastewater plants, drinking water wells, wastewater pump stations, reclaimed water facilities and pipelines conveying water, waste and reclaimed water.

Utilities Engineering also provides services for County departmental design review and permitting, negotiating and monitoring utility interlocal agreements, MSBU support, updating and maintaining CAD details sheets and standards within the Engineering Manual, utility hydraulic modeling, publication and distribution of utility system maps, providing fire flow data support to Public Safety.

The Utility Inspection Team inspects County owned water, wastewater and reclaimed water infrastructure that is installed in unincorporated areas of Seminole County. These projects may be County capital improvement projects or private development projects where the infrastructure will become part of the County's utility system. Inspectors are responsible for observing the construction of the facilities to ensure compliance with contract documents and County standards. Inspectors observe taps to water mains and sewage force mains, as well as inspecting water mains, reclaimed water mains, sewage force mains, gravity sewer collection systems and wastewater pump stations. Inspectors also observe water main pressure testing, chlorination of water mains and bacteriological testing. They coordinate fire hydrant flow tests, backflow preventer certification, and wastewater pump station start-ups and acceptance testing. Prior to final acceptance of the project, they review record drawings and perform final inspections.

The Utilities Engineering Program provides the following functions:

- Project Management for CIP projects
- Water, Wastewater and Reclaimed Water Engineering
- Backflow Compliance and Testing
- Development Review, Support and Inspections
- Construction Engineering Inspection/County Agency Support
- Utilities and Solid Waste Master Planning
- GIS Infrastructure Data Management

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>UTILITIES ENGINEERING</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	17,168	30,000	30,000	-	0.0%
510120 REGULAR SALARIES & WAGES	1,155,026	1,404,681	1,661,948	257,267	18.3%
510210 SOCIAL SECURITY MATCHING	85,773	109,753	129,434	19,681	17.9%
510220 RETIREMENT CONTRIBUTIONS	129,752	168,331	225,783	57,453	34.1%
510230 HEALTH INSURANCE - EMPLOYER	210,633	288,566	338,425	49,860	17.3%
510240 WORKERS COMPENSATION	18,923	26,669	28,624	1,955	7.3%
510150 SPECIAL PAY	2,330	3,000	3,600	600	20.0%
511000 CONTRA PERSONAL SERVICES	(223,132)	(275,000)	(275,000)	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,396,473</b>	<b>1,755,999</b>	<b>2,142,815</b>	<b>386,816</b>	<b>22.0%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,442	3,000	3,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,242	15,000	15,500	500	3.3%
530510 OFFICE SUPPLIES	863	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	2,495	7,500	6,500	(1,000)	-13.3%
530540 BOOKS, DUES PUBLICATIONS	7,990	4,000	10,500	6,500	162.5%
530310 PROFESSIONAL SERVICES	895	280,000	100,000	(180,000)	-64.3%
530420 TRANSPORTATION	-	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	200	-	(200)	-100.0%
530470 PRINTING AND BINDING	-	3,500	3,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	19,000	15,500	(3,500)	-18.4%
530550 TRAINING	5,400	25,000	20,000	(5,000)	-20.0%
530401 TRAVEL - TRAINING RELATED	218	750	750	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	9,872	115,000	90,000	(25,000)	-21.7%
<b>OPERATING EXPENDITURES Total</b>	<b>31,418</b>	<b>475,150</b>	<b>267,450</b>	<b>(207,700)</b>	<b>-43.7%</b>
<b>DEBT SERVICE</b>					
570730 OTHER DEBT SERVICE	5,200	3,000	3,500	500	16.7%
570710 PRINCIPAL	-	7,840,000	8,235,000	395,000	5.0%
570720 INTEREST	9,053,695	8,658,865	8,271,675	(387,190)	-4.5%
570727 GASB 87 INTEREST	284	-	-	-	-
<b>DEBT SERVICE Total</b>	<b>9,059,179</b>	<b>16,501,865</b>	<b>16,510,175</b>	<b>8,310</b>	<b>0.1%</b>
<b>INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	1,400,000	1,400,000	1,400,000	-	0.0%
<b>INTERFUND TRANSFERS OUT Total</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>-</b>	<b>0.0%</b>
CIP	7,758,183	40,369,626	18,190,000	(22,179,626)	-54.9%
FLEET	-	-	103,004	103,004	-
TECHNOLOGY	21,580	300,000	831,000	531,000	177.0%
FACILITIES PROJECTS	-	-	100,000	100,000	-
EQUIPMENT, OTHER	220,929	-	-	-	-
<b>UTILITIES ENGINEERING Total</b>	<b>19,887,762</b>	<b>60,802,640</b>	<b>39,544,444</b>	<b>(21,258,196)</b>	<b>-35.0%</b>

# ENVIRONMENTAL SERVICES - UTILITIES

## WASTEWATER OPERATIONS PROGRAM MESSAGE

At the other end of the water system, wastewater treatment plants clean the wastewater and recycle it as reclaimed water for irrigation. The use of reclaimed water enhances and helps preserve Florida's water supply for the future.

Raw sewage is collected and pumped through force mains to the treatment facility. The average daily influent flow to both wastewater plants is 4.904million gallons. Larger particles such as rags and grit are removed before sending the sewage to the oxidation ditches for treatment. Microorganisms use the sewage for food and produce a stabilized sludge. The sludge is pressed into a cake-like substance. The monthly average is 944.5 tons of solids. These solids are then transported to the Seminole County Landfill.

The liquid, or effluent, is filtered, then treated before it is sent out as Public Access reclaimed water for irrigation purposes. Seminole County currently has 2,868 residential and commercial customers supplied with reclaimed water for irrigation needs. With an average daily flow of about 4.261 million gallons a day, this helps us conserve the potable water for drinking purposes.

The Wastewater Operations Program provides the following services:

- Wastewater Collection
- Wastewater Treatment
- Reclaimed Water
- Sampling and analysis of systems to verify regulatory compliance
- Surface Water Treatment

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>WASTEWATER OPS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	330,290	240,000	240,000	-	0.0%
510120 REGULAR SALARIES & WAGES	1,573,741	2,316,133	2,436,698	120,565	5.2%
510210 SOCIAL SECURITY MATCHING	141,247	195,544	204,767	9,223	4.7%
510220 RETIREMENT CONTRIBUTIONS	209,458	299,266	363,228	63,962	21.4%
510230 HEALTH INSURANCE - EMPLOYER	330,856	626,732	627,826	1,094	0.2%
510240 WORKERS COMPENSATION	38,414	52,280	51,639	(641)	-1.2%
510150 SPECIAL PAY	2,405	1,800	3,600	1,800	100.0%
511000 CONTRA PERSONAL SERVICES	(98,571)	(20,000)	(20,000)	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>2,527,840</b>	<b>3,711,755</b>	<b>3,907,757</b>	<b>196,003</b>	<b>5.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	7,057	10,700	10,700	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	205	4,025	4,025	-	0.0%
530510 OFFICE SUPPLIES	2,433	9,050	9,550	500	5.5%
530520 OPERATING SUPPLIES	150,630	258,450	268,450	10,000	3.9%
530540 BOOKS, DUES PUBLICATIONS	3,317	7,360	9,360	2,000	27.2%
530310 PROFESSIONAL SERVICES	345,895	437,500	496,000	58,500	13.4%
530420 TRANSPORTATION	30	1,000	1,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	930,362	2,145,500	2,747,500	602,000	28.1%
530340 OTHER SERVICES	6,779,984	6,424,502	6,923,984	499,482	7.8%
530440 RENTAL AND LEASES	56,599	33,000	33,000	-	0.0%
530430 UTILITIES	957,848	955,520	1,372,336	416,816	43.6%
530410 COMMUNICATIONS	6,509	7,500	7,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	7,084	29,200	11,000	(18,200)	-62.3%
530525 CHEMICALS	312,886	593,000	620,000	27,000	4.6%
530439 UTILITIES-OTHER	398,169	493,500	485,642	(7,858)	-1.6%
530550 TRAINING	20,936	45,500	53,500	8,000	17.6%
530401 TRAVEL - TRAINING RELATED	-	13,000	13,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	42,048	71,800	84,100	12,300	17.1%
530461 R&M - MAINT OPS	116,293	97,500	135,000	37,500	38.5%
<b>OPERATING EXPENDITURES Total</b>	<b>10,138,285</b>	<b>11,637,607</b>	<b>13,285,647</b>	<b>1,648,040</b>	<b>14.2%</b>
<b>DEBT SERVICE</b>					
570727 GASB 87 INTEREST	53	-	-	-	
<b>DEBT SERVICE Total</b>	<b>53</b>	<b>-</b>	<b>-</b>	<b>-</b>	
FLEET	1,343,238	67,705	880,060	812,355	1199.8%
TECHNOLOGY	1,878	25,000	-	(25,000)	-100.0%
FACILITIES PROJECTS	23,405	-	80,000	80,000	
GRANTS	155,623	-	1,000,000	1,000,000	
EQUIPMENT, OTHER	24,298	50,000	-	(50,000)	-100.0%
<b>WASTEWATER OPS Total</b>	<b>14,214,621</b>	<b>15,492,067</b>	<b>19,153,464</b>	<b>3,661,398</b>	<b>23.6%</b>

# ENVIRONMENTAL SERVICES - UTILITIES

## WATER OPERATIONS PROGRAM MESSAGE

The Seminole County Water Program pumps, treats, and delivers drinking water to **41,548** residential and commercial accounts through approximately 644 miles of water mains in unincorporated Seminole County. The average daily flow of treated water is 16.537 MGD, with permitted Consumptive Use Permit capacity of 23.710 MGD.

Water Operations reliably treats and delivers high quality water that complies and exceeds drinking water regulations. Providing our customers with safe, high quality drinking water is our highest priority. Our compliance division collects and tests about 3,200 water samples for bacteria each year as well as numerous samples for other chemical parameters to ensure the safety of your water. Other health and safety features of the water system include addition of fluoride, chlorine for disinfection purposes, ozone treatment (at 3 facilities), and maintaining almost 3,900 fire hydrants.

The Water Operations Program provides the following services and functions:

- Maintaining Compliance with all Regulatory Standards for Drinking Water
- Water Quality Complaint Resolution
- Distribution Flushing
- Sampling and Analysis of Systems to Verify Regulatory Compliance
- Operation and Maintenance of: Water Treatment Facilities and Water Distribution Systems
- Water Treatment Plant Tours
- Speakers Bureau outreach to Homeowner associations, schools, and civic organizations

### Water Conservation

The Seminole County Water Conservation Program provides the informational and educational outreach to the customers and residents of Seminole County alike. Utilizing different methods to achieve said goals includes program incentives to customers, water conservation demonstration gardens to showcase the use of Florida friendly landscaping and Florida native plants that are non-invasive and drought tolerant, partnerships with University of Florida's UF/IFAS extensions services, Florida Friendly-Landscaping Agents, Public Works, Saint John's Water Management District, and others alike.

The Water Conservation Department provides the tools, knowledge, and insight on any questions/inquiries that pertain to water usage, water consumption, best practices, water saving devices/apparatuses, and the importance of water conservation/the impact it has on our aquifer to all our customers and residents.

The Water Conservation Program provides the following services:

- Irrigation Evaluations
- Rain sensor installation
- Landscape consulting
- Toilet Rebate Program
- Shower Head exchange
- Leak detector kits
- Energy/Water Conservation kits to all Seminole County residents
- Water Conservation literature
- Water Conservation Festivals and Events in the community to distribute and educate the citizens
- Florida Master Gardener Certification – to assist customers with landscaping issues
- Speakers Bureau outreach to Homeowner associations, schools, and civic organizations

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>WATER OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	425,768	378,000	378,000	-	0.0%
510120 REGULAR SALARIES & WAGES	2,839,812	3,821,631	4,229,004	407,373	10.7%
510210 SOCIAL SECURITY MATCHING	240,417	321,272	352,436	31,164	9.7%
510220 RETIREMENT CONTRIBUTIONS	366,488	498,038	616,751	118,713	23.8%
510230 HEALTH INSURANCE - EMPLOYER	652,105	1,021,869	1,166,641	144,772	14.2%
510240 WORKERS COMPENSATION	69,520	87,484	83,739	(3,744)	-4.3%
510150 SPECIAL PAY	4,225	6,600	1,800	(4,800)	-72.7%
511000 CONTRA PERSONAL SERVICES	(73,514)	(295,000)	(295,000)	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>4,524,822</b>	<b>5,839,893</b>	<b>6,533,370</b>	<b>693,477</b>	<b>11.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	14,819	27,010	32,100	5,090	18.8%
530490 OTHER CHARGES/OBLIGATIONS	31,120	79,900	81,300	1,400	1.8%
530510 OFFICE SUPPLIES	8,551	18,750	25,250	6,500	34.7%
530520 OPERATING SUPPLIES	192,282	331,615	341,200	9,585	2.9%
530540 BOOKS, DUES PUBLICATIONS	4,539	20,000	20,500	500	2.5%
530310 PROFESSIONAL SERVICES	222,070	930,000	605,000	(325,000)	-34.9%
530420 TRANSPORTATION	-	530	1,030	500	94.3%
530460 REPAIRS AND MAINTENANCE	1,492,021	2,875,000	3,275,000	400,000	13.9%
530470 PRINTING AND BINDING	-	800	1,000	200	25.0%
530340 OTHER SERVICES	2,009,052	2,452,800	2,499,700	46,900	1.9%
530440 RENTAL AND LEASES	2,577	65,000	30,000	(35,000)	-53.8%
530430 UTILITIES	1,268,941	1,255,000	1,362,606	107,606	8.6%
530570 DEPRECIATION-BUILDING	1,867,811	-	-	-	
530580 DEPRECIATION-EQUIPMENT	4,646,884	-	-	-	
530590 DEPRECIATION-OTHER	3,464,268	-	-	-	
530521 EQUIPMENT \$1000-\$4999	15,955	33,640	10,000	(23,640)	-70.3%
530690 DEPRECIATION-OTH INFRASTRUCTUR	17,868,241	-	-	-	
530525 CHEMICALS	859,821	1,705,000	1,732,500	27,500	1.6%
530439 UTILITIES-OTHER	12,134	18,285	18,363	78	0.4%
530550 TRAINING	34,732	102,000	144,000	42,000	41.2%
530401 TRAVEL - TRAINING RELATED	-	40,000	40,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	92,123	189,000	225,000	36,000	19.0%
530461 R&M - MAINT OPS	501,313	492,000	492,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>34,609,254</b>	<b>10,636,330</b>	<b>10,936,549</b>	<b>300,219</b>	<b>2.8%</b>
<b>DEBT SERVICE</b>					
570727 GASB 87 INTEREST	53	-	-	-	
<b>DEBT SERVICE Total</b>	<b>53</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	8,000	15,000	15,000	-	0.0%
<b>GRANTS &amp; AIDS Total</b>	<b>8,000</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>0.0%</b>
FLEET	527,301	61,092	512,417	451,325	738.8%
TECHNOLOGY	18,695	100,000	-	(100,000)	-100.0%
EQUIPMENT, OTHER	370,882	212,825	-	(212,825)	-100.0%
<b>WATER OPERATIONS Total</b>	<b>40,059,006</b>	<b>16,865,140</b>	<b>17,997,336</b>	<b>1,132,196</b>	<b>6.7%</b>



# **ENVIRONMENTAL SERVICES - SOLID WASTE**

**COMPLIANCE & PROGRAM MANAGMENT  
LANDFILL OPERATIONS  
TRANSFER STATION**

# ENVIRONMENTAL SERVICES – SOLID WASTE

## DEPARTMENT MESSAGE

Solid Waste Management Department's mission is to provide high quality, cost effective, and environmentally responsible solid waste management for the citizens of Seminole County and other internal and external customers.

The Solid Waste Management Department (SWMD) is comprised of the three Programs, including Central Transfer Station Operations; Landfill Operations; and Solid Waste Compliance and Program Management. The Central Transfer Station Operations Program provides a centrally located facility for waste delivery in order to make solid waste disposal more efficient for the citizens. The Landfill Operations Program provides a responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The Solid Waste Compliance and Program Management supports operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
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## **ENVIRONMENTAL SERVICES - SOLID WASTE**

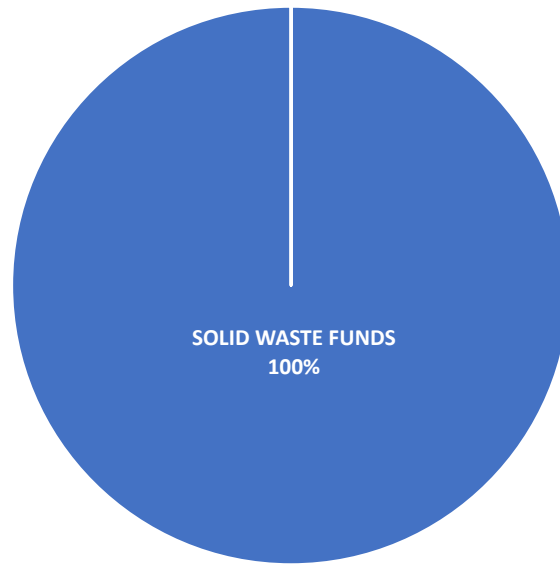
*TO PROVIDE SEMINOLE COUNTY'S CITIZENS AND BUSINESSES WITH A HIGH LEVEL OF SOLID WASTE MANAGEMENT SERVICES AT A LOW OPERATING COST, AND TO PROTECT THE COUNTY'S ENVIRONMENT THROUGH PUBLIC OUTREACH AND EDUCATION.*

Ensure that all solid waste activities are in full compliance with applicable Federal, State and local regulations and are provided to the citizens in a cost-effective and efficient manner.

# of county employees trained in environmental management per year	500	505	505	550	426	500
# of environmental inspections or investigations conducted per year	304	1,529	300	330	556	500
Residential recycling tons processed per year	13,989	14,085	15,000	10,548	17,873	18,000
Tons of waste disposed or recycled at landfill	394,137	429,571	440,000	442,458	396,905	405,000
Tons of waste managed per operations hour worked	3.03	3.05	3.05	3.05	109.67	115.00
Tons of waste processed through transfer station	330,455	335,910	350,000	355,987	230,094	250,000

# ENVIRONMENTAL SERVICES - SOLID WASTE

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
LANDFILL OPS	5,526,852	3,795,454	2,498,277	(1,297,177)	-34.2%
SW-COMPLIANCE	3,654,310	5,054,937	6,257,056	1,202,119	23.8%
TRANSFER STATION	1,815,045	2,459,132	2,496,130	36,998	1.5%
<b><i>BASE BUDGETS Total</i></b>	<b>10,996,206</b>	<b>11,309,523</b>	<b>11,251,464</b>	<b>(58,059)</b>	<b>-0.5%</b>
<b>CIP</b>	631,070	2,945,932	260,000	(2,685,932)	-91.2%
<b>FLEET</b>	4,046,474	2,218,185	2,245,976	27,791	1.3%
<b>TECHNOLOGY</b>	-	795,000	-	(795,000)	-100.0%
<b>FACILITIES PROJECTS</b>	-	-	-	-	
<b>EQUIPMENT, OTHER</b>	1,979,286	800,000	35,000	(765,000)	-95.6%
<b>Grand Total</b>	<b>17,653,036</b>	<b>18,068,640</b>	<b>13,792,440</b>	<b>(4,276,200)</b>	<b>-23.7%</b>

# **ENVIRONMENTAL SERVICES – SOLID WASTE**

## **COMPLIANCE & PROGRAM MANAGEMENT PROGRAM MESSAGE**

Solid Waste Compliance and Program Management manages operations and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.

To maintain compliance, Scale Operators document the amount, type, and source for each incoming waste load in accordance with Chapter 62-701, F.A.C., conduct financial transactions as required, and direct customers to the appropriate location for service on the facility. Scale houses are located at the ingress/egress for the transfer station and landfill.

The Environmental Compliance Assistance and Pollution Prevention Program (ECAP3) is responsible for overseeing and coordinating environmental compliance for solid waste and assist with environmental compliance throughout the County. The Small Quantity Generator Program is state mandated under Florida Statute 403.7225 and requires compliance assistance visits at businesses that potentially generate hazardous waste to educate and achieve compliance waste management regulations. Additionally, ECAP3 provides environmental training and conducts internal audits to assist BCC Departments with Countywide compliance.

# ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>SW-COMPLIANCE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	126,383	100,000	100,000	-	0.0%
510120 REGULAR SALARIES & WAGES	1,222,863	1,470,585	1,590,440	119,854	8.2%
510210 SOCIAL SECURITY MATCHING	99,119	120,150	129,319	9,169	7.6%
510220 RETIREMENT CONTRIBUTIONS	160,087	196,461	239,149	42,688	21.7%
510230 HEALTH INSURANCE - EMPLOYER	275,121	401,917	445,373	43,455	10.8%
510240 WORKERS COMPENSATION	23,295	34,983	32,456	(2,527)	-7.2%
510150 SPECIAL PAY	2,527	2,370	2,070	(300)	-12.7%
511000 CONTRA PERSONAL SERVICES	(11,534)	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>1,897,861</b>	<b>2,326,467</b>	<b>2,538,806</b>	<b>212,339</b>	<b>9.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	201	250	150	(100)	-40.0%
530490 OTHER CHARGES/OBLIGATIONS	2,124	3,400	2,000	(1,400)	-41.2%
530510 OFFICE SUPPLIES	6,258	1,500	7,500	6,000	400.0%
530520 OPERATING SUPPLIES	31,650	50,800	50,800	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,331	5,150	5,150	-	0.0%
530310 PROFESSIONAL SERVICES	238,713	414,470	348,000	(66,470)	-16.0%
530420 TRANSPORTATION	96	200	150	(50)	-25.0%
530460 REPAIRS AND MAINTENANCE	140,898	186,000	256,500	70,500	37.9%
530470 PRINTING AND BINDING	8,029	11,000	11,000	-	0.0%
530340 OTHER SERVICES	1,049,288	1,773,200	2,682,500	909,300	51.3%
530440 RENTAL AND LEASES	32,245	18,200	18,200	-	0.0%
530430 UTILITIES	88,932	100,000	125,000	25,000	25.0%
530521 EQUIPMENT \$1000-\$4999	-	7,000	27,000	20,000	285.7%
530439 UTILITIES-OTHER	95,252	87,500	97,500	10,000	11.4%
530550 TRAINING	15,471	26,000	26,000	-	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	2,462	1,000	1,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	364	2,800	4,800	2,000	71.4%
530522 OPERATING SUPPLIES-TECHNOLOGY	9,787	10,000	11,000	1,000	10.0%
530494 CREDIT CARD FEES	31,135	30,000	44,000	14,000	46.7%
<b>OPERATING EXPENDITURES Total</b>	<b>1,756,237</b>	<b>2,728,470</b>	<b>3,718,250</b>	<b>989,780</b>	<b>36.3%</b>
<b>DEBT SERVICE</b>					
570727 GASB 87 INTEREST	212	-	-	-	
<b>DEBT SERVICE Total</b>	<b>212</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CIP	529,432	1,837,704	250,000	(1,587,704)	-86.4%
FLEET	120,769	184,625	100,000	(84,625)	-45.8%
TECHNOLOGY	-	755,000	-	(755,000)	-100.0%
EQUIPMENT, OTHER	-	-	35,000	35,000	
<b>SW-COMPLIANCE Total</b>	<b>4,304,511</b>	<b>7,832,266</b>	<b>6,642,056</b>	<b>(1,190,210)</b>	<b>-15.2%</b>

# ENVIRONMENTAL SERVICES – SOLID WASTE

## LANDFILL OPERATIONS PROGRAM MESSAGE

The Osceola Road Solid Waste Management Facility – Class I Landfill provides responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The landfill receives all solid waste and yard trash for Seminole County, City of Maitland, and City of Winter Park. Waste is managed and disposed of in accordance with five separate permits as confirmed by regular site inspections.

Major services and permits include:

- Landfill operations receives and manages incoming garbage, yard waste, C&D, and waste tires; with 369,297 tons of waste managed in FY2023
- Shuttling of waste between landfill, Staging Area, and Citizens Areas; with approximately 16,000 trailers of garbage were managed by staff in FY2023
- Leachate management: 16,087,483 gallons of leachate hauled from landfill for offsite treatment in FY2023
- Solid Waste Operation Permit 2023 – Landfill (0128543-016-SO-MM) authorized by FDEP
- Solid Waste Operation Permit 2023 – Waste Processing Facility C&D Recycling Operations (0128543-015-SO-31) authorized by FDEP
- Title V Air Operation Permit 2023(1170084-011-AV) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05C057-004) authorized by FDEP IN 2023
  - Seminole County Industrial User Permit 2023 (0197)

# ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>LANDFILL OPS</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	246,472	125,000	125,000	-	0.0%
510120 REGULAR SALARIES & WAGES	514,509	870,501	965,586	95,085	10.9%
510210 SOCIAL SECURITY MATCHING	55,139	76,156	83,430	7,274	9.6%
510220 RETIREMENT CONTRIBUTIONS	88,153	121,640	151,642	30,002	24.7%
510230 HEALTH INSURANCE - EMPLOYER	169,170	312,937	342,146	29,208	9.3%
510240 WORKERS COMPENSATION	32,351	49,320	45,574	(3,746)	-7.6%
510150 SPECIAL PAY	630	1,200	-	(1,200)	-100.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,106,424</b>	<b>1,556,754</b>	<b>1,713,377</b>	<b>156,623</b>	<b>10.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	330	200	400	200	100.0%
530520 OPERATING SUPPLIES	48,131	232,000	65,000	(167,000)	-72.0%
530540 BOOKS, DUES PUBLICATIONS	-	1,000	3,000	2,000	200.0%
530310 PROFESSIONAL SERVICES	14,366	25,000	-	(25,000)	-100.0%
530460 REPAIRS AND MAINTENANCE	576,965	825,000	600,000	(225,000)	-27.3%
530340 OTHER SERVICES	83,084	301,000	1,000	(300,000)	-99.7%
530440 RENTAL AND LEASES	630,937	804,000	100,000	(704,000)	-87.6%
530530 ROAD MATERIALS & SUPPLIES	-	10,000	-	(10,000)	-100.0%
530570 DEPRECIATION-BUILDING	427,845	-	-	-	
530580 DEPRECIATION-EQUIPMENT	1,824,301	-	-	-	
530590 DEPRECIATION-OTHER	802,930	-	-	-	
530521 EQUIPMENT \$1000-\$4999	8,817	30,000	5,000	(25,000)	-83.3%
530550 TRAINING	-	10,000	10,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	500	500	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	2,722	-	-	-	
<b>OPERATING EXPENDITURES Total</b>	<b>4,420,428</b>	<b>2,238,700</b>	<b>784,900</b>	<b>(1,453,800)</b>	<b>-64.9%</b>
 CIP	 101,637	 1,108,228	 10,000	 (1,098,228)	 -99.1%
FLEET	3,925,705	960,160	980,501	20,341	2.1%
TECHNOLOGY	-	30,000	-	(30,000)	-100.0%
EQUIPMENT, OTHER	1,875,048	800,000	-	(800,000)	-100.0%
<b>LANDFILL OPS Total</b>	<b>11,429,243</b>	<b>6,693,842</b>	<b>3,488,778</b>	<b>(3,205,064)</b>	<b>-47.9%</b>



# ENVIRONMENTAL SERVICES – SOLID WASTE

## TRANSFER STATION PROGRAM MESSAGE

The Central Transfer Station provides a centrally located facility for solid waste delivery in order to make solid waste disposal more efficient. Approximately 60% of all solid waste disposed of at the County's landfill first passes through the transfer station. The facility operates in accordance with the following state permits, as confirmed by regular site inspections. The Program's administrative offices for customer service staff, and environmental compliance and program management are based out of the transfer station.

Major services and permits include:

- Receive and process incoming garbage, yard waste and recyclables; with 54,647 customers serviced at the transfer station in FY2023
- County staff manages and transfers garbage and yard waste to the landfill; with 222,427 tons of waste transferred in FY2023
- Receive and process curbside recycling; with 17,277 tons of recyclables received and sent offsite for recycling in for FY2023
- Solid Waste Operating Permit 2023 – Waste Processing Facility (0024066-006-SO-31) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05H280-002) authorized by FDEP in 2023

# ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>TRANSFER STATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	343,035	325,000	325,000	-	0.0%
510120 REGULAR SALARIES & WAGES	894,696	1,220,953	1,294,380	73,427	6.0%
510210 SOCIAL SECURITY MATCHING	90,258	118,265	123,883	5,617	4.7%
510220 RETIREMENT CONTRIBUTIONS	150,695	192,176	233,391	41,215	21.4%
510230 HEALTH INSURANCE - EMPLOYER	251,547	409,388	395,160	(14,228)	-3.5%
510240 WORKERS COMPENSATION	50,507	69,750	64,217	(5,533)	-7.9%
510150 SPECIAL PAY	1,200	2,400	3,600	1,200	50.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,781,939</b>	<b>2,337,932</b>	<b>2,439,630</b>	<b>101,698</b>	<b>4.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,879	200	3,000	2,800	1400.0%
530520 OPERATING SUPPLIES	21,519	25,500	27,000	1,500	5.9%
530540 BOOKS, DUES PUBLICATIONS	-	1,000	1,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	450	2,500	5,000	2,500	100.0%
530340 OTHER SERVICES	4,900	1,000	1,000	-	0.0%
530440 RENTAL AND LEASES	-	80,500	5,500	(75,000)	-93.2%
530521 EQUIPMENT \$1000-\$4999	1,416	-	1,500	1,500	
530550 TRAINING	-	10,000	10,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	500	500	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,942	-	2,000	2,000	
<b>OPERATING EXPENDITURES Total</b>	<b>33,106</b>	<b>121,200</b>	<b>56,500</b>	<b>(64,700)</b>	<b>-53.4%</b>
FLEET	-	1,073,400	1,165,475	92,075	8.6%
TECHNOLOGY	-	10,000	-	(10,000)	-100.0%
EQUIPMENT, OTHER	104,238	-	-	-	
<b>TRANSFER STATION Total</b>	<b>1,919,282</b>	<b>3,542,532</b>	<b>3,661,605</b>	<b>119,073</b>	<b>3.4%</b>

# EMERGENCY MANAGEMENT

**ANIMAL SERVICES  
E-911  
EMERGENCY MANAGEMENT  
EMERGENCY TELECOMMUNICATIONS**

# EMERGENCY MANAGEMENT

## DEPARTMENT MESSAGE

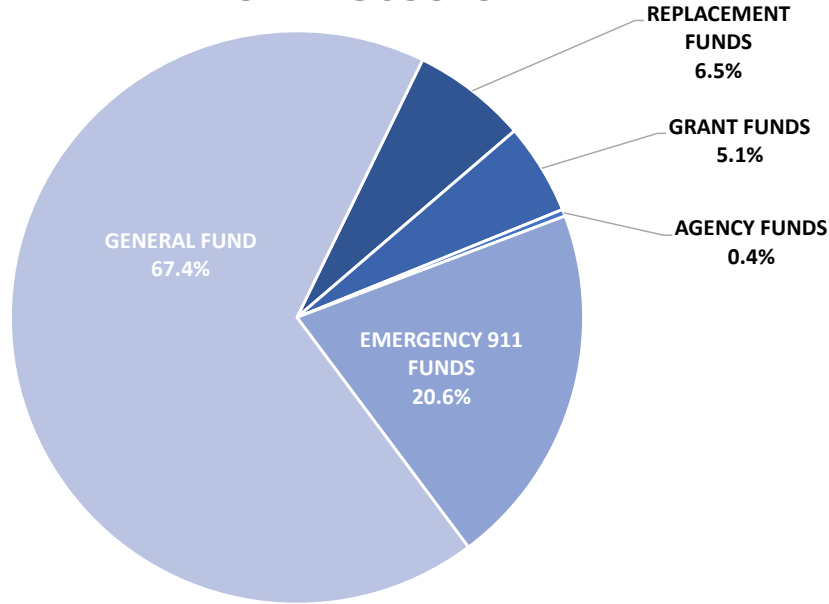
The Office of Emergency Management Department is responsible for the public safety technology, infrastructure, disaster planning, emergency response, recovery, and community resiliency of Seminole County for all property, persons, and animals. Ensuring public safety requires a multi-faceted approach, integrating various components of community interaction, public-private partnerships, inclusiveness and diversity, training and development, and the utilization of technology while safeguarding the principles of justice, transparency, and ethical conduct.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>EMERGENCY MANAGEMENT</b>						
<i>PLANNING, TRAINING, EXERCISING, AND COORDINATING RESOURCES TO READY OUR COMMUNITY FOR ANY EMERGENCY, WHILE PROMOTING A CULTURE OF PREPAREDNESS THAT WILL ENSURE SEMINOLE COUNTY IS A SAFE PLACE TO WORK, LIVE, AND PLAY.</i>						
<b>Enhance current capabilities to prepare the community for all identified hazards.</b>						
# of disaster tabletop, function and full-scale exercises conducted	18	7	15	15	17	20
# of public education activities conducted	89	17	91	100	97	100
# of trainings conducted	39	14	46	50	57	50
<b>To maintain a qualified and technically educated staff to develop, repair, maintain, and support radio telecommunication services throughout the County.</b>						
# of training courses completed	23	29	28	34	34	22
<i>PROVIDE RESPONSIBLE, RELIABLE AND EFFICIENT SERVICES TO CITIZENS AND STRIVE TO PRESERVE THE LIVES OF ALL ANIMALS.</i>						
<b>Increase adoptions through extended adoption hours, adoptions offsite, in-house spay/neuters programs, front lobby renovations to include a pet viewing area, and enhanced advertising.</b>						
# of dog and cat adoptions (does not include transfers to rescues)	2,500	1,871	2,050	2,492	2,406	2,300
<b>Increase licensing and awareness through advertising, online payments, in-house processing, and reminder programs by mailers and emails. PROGRAM DISCONTINUED IN FY23</b>						
# of licenses issued	15,000	14,790	12,373	8,196	-	-
<b>Increase public education/awareness through participation in community events, school programs, recruitment of volunteers, and television/radio/print.</b>						
# of activities conducted	280	186	110	199	202	200
<b>Expand veterinary services by the offering of rabies vaccinations clinics to Seminole County residents</b>						
# of clinics				2	3	4
<i>TO MAINTAIN A RELIABLE AND ROBUST 911 SYSTEM AND TO SUPPORT OUR PUBLIC SAFETY ANSWERING CENTERS TO ENSURE ALL CITIZEN'S CALLS FOR HELP ARE ANSWERED.</i>						
<b>Improve internal processes, where applicable, so as to increase efficiency as it relates to providing addressing services and resolution of addressing problems.</b>						
# of projects (development review, permits, posting letters, new addresses, and readdresses)	8,253	9,332	3,832	3,870	4,721	5,271
<b>To ensure the 911 Administration's business processes, tools and competencies support the effective delivery of high quality, socially responsible service.</b>						
# of calls received / processed	191,230	181,948	187,823	206,792	277,410	280,000

# EMERGENCY MANAGEMENT

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
ANIMAL SERVICES	2,424,788	2,793,544	3,038,901	245,357	8.8%
E-911	2,198,433	2,417,256	2,467,858	50,601	2.1%
EMERGENCY MANAGEMENT	737,165	978,975	953,963	(25,012)	-2.6%
EMERGENCY TELECOMMUNICATION	3,246,136	3,641,349	3,827,842	186,493	5.1%
<b>BASE BUDGETS Total</b>	<b>8,606,522</b>	<b>9,831,123</b>	<b>10,288,564</b>	<b>457,440</b>	<b>4.7%</b>
<b>CIP</b>	-	-	-	-	
<b>FLEET</b>	125,353	283,740	306,730	22,990	8.1%
<b>TECHNOLOGY</b>	867,929	209,750	276,750	67,000	31.9%
<b>FACILITIES PROJECTS</b>	-	276,000	711,000	435,000	157.6%
<b>GRANTS</b>	921,805	63,628	628,423	564,795	887.7%
<b>EQUIPMENT, OTHER</b>	72,108	-	-	-	
<b>Grand Total</b>	<b>10,593,717</b>	<b>10,664,241</b>	<b>12,211,467</b>	<b>1,547,225</b>	<b>14.5%</b>

# EMERGENCY MANAGEMENT

## ANIMAL SERVICES PROGRAM MESSAGE

The Animal Services Program is charged with the enforcement of the Seminole County Code, Chapter 20, Animals and Fowl, while providing shelter to the lost, stray and unwanted animals in Seminole County. To provide for the health and safety of the citizens of Seminole County and their pets, through the active enforcement of local ordinances and adherence to State laws, to provide for the humane sheltering and disposition of stray and unwanted animals and to promote responsible pet ownership and animal welfare through community education, adoption and outreach programs.

This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws and ordinances:

- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Foster Care Programs
- Customer Support, Education and Outreach

# EMERGENCY MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ANIMAL SERVICES</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	142,580	72,562	72,562	-	0.0%
510120 REGULAR SALARIES & WAGES	1,383,291	1,575,164	1,704,942	129,778	8.2%
510210 SOCIAL SECURITY MATCHING	112,443	126,051	135,979	9,928	7.9%
510220 RETIREMENT CONTRIBUTIONS	179,070	206,509	253,034	46,525	22.5%
510230 HEALTH INSURANCE - EMPLOYER	321,952	441,994	473,994	32,000	7.2%
510240 WORKERS COMPENSATION	11,327	15,489	15,930	441	2.8%
510150 SPECIAL PAY	3,700	3,600	2,400	(1,200)	-33.3%
<b>PERSONNEL SERVICES Total</b>	<b>2,154,363</b>	<b>2,441,369</b>	<b>2,658,841</b>	<b>217,472</b>	<b>8.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	200	2,250	3,250	1,000	44.4%
530490 OTHER CHARGES/OBLIGATIONS	16,845	16,500	16,950	450	2.7%
530510 OFFICE SUPPLIES	2,877	4,500	4,635	135	3.0%
530520 OPERATING SUPPLIES	177,238	205,800	211,400	5,600	2.7%
530540 BOOKS, DUES PUBLICATIONS	396	1,275	1,275	-	0.0%
530310 PROFESSIONAL SERVICES	2,754	26,850	44,550	17,700	65.9%
530460 REPAIRS AND MAINTENANCE	10,872	11,900	15,900	4,000	33.6%
530470 PRINTING AND BINDING	-	5,000	5,000	-	0.0%
530340 OTHER SERVICES	2,658	9,500	9,500	-	0.0%
530480 PROMOTIONAL ACTIVITIES	2,333	2,600	3,100	500	19.2%
530521 EQUIPMENT \$1000-\$4999	3,209	-	-	-	-
530439 UTILITIES-OTHER	18,748	19,000	19,500	500	2.6%
530550 TRAINING	2,235	7,000	5,000	(2,000)	-28.6%
530401 TRAVEL - TRAINING RELATED	4,438	5,000	5,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	25,622	35,000	35,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>270,425</b>	<b>352,175</b>	<b>380,060</b>	<b>27,885</b>	<b>7.9%</b>
FLEET	-	127,630	236,055	108,425	85.0%
TECHNOLOGY	-	20,000	-	(20,000)	-100.0%
FACILITIES PROJECTS	-	276,000	445,000	169,000	61.2%
EQUIPMENT, OTHER	15,015	-	-	-	-
<b>ANIMAL SERVICES Total</b>	<b>2,439,803</b>	<b>3,217,174</b>	<b>3,719,956</b>	<b>502,782</b>	<b>15.6%</b>



# EMERGENCY MANAGEMENT

## E-911 PROGRAM MESSAGE

The 911 Administration encompasses 911 GIS mapping support, 911 operator training, administration of 911 services and equipment in support of all 911 centers in Seminole County; these centers include Seminole County Sheriff, Seminole County Fire/EMS Communications and Winter Springs P.D. Communications.

The Addressing Office maintains all addresses throughout Seminole County. This information is used for 911 emergency response purposes, building and planning, utilities, code enforcement, and mail. Addressing staff directly address for unincorporated Seminole County and the cities of Lake Mary and Longwood. All other cities address in partnership with Seminole County Addressing. New development projects and building permits are reviewed for assigning addresses and ensuring the correct address is being used.

Initiatives:

- Continue to create and update GIS layers and Master Street Address Guide (MSAG) for Next Generation 911 Compliance
- Complete cross reference and matching all GIS addresses for every jurisdiction with the emergency services address data
- Establish a method of receiving photos along with text messaging within the PSAPs
- The program provides the following services:
- Provide oversight of training for PSAP Operators in various issues
- Ensures compliance with State Statutes regarding 911
- Administers the monies collected from the 911 surcharge fees
- Insures PSAP equipment works correctly and efficiently
- Evaluation and design of new equipment and networks for 911
- Work with addressing authorities, telephone companies and GIS personnel to ensure an accurate 911 database
- Review and address all new development within unincorporated Seminole County as well as the cities of Longwood and Lake Mary
- Maintain a comprehensive address point GIS layer for the entire county
- Investigate and review all address discrepancies within the county

# EMERGENCY MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>E-911</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	3,808	1,560	1,560	-	0.0%
510120 REGULAR SALARIES & WAGES	424,994	431,486	460,643	29,157	6.8%
510210 SOCIAL SECURITY MATCHING	30,828	33,128	35,359	2,231	6.7%
510220 RETIREMENT CONTRIBUTIONS	47,394	51,576	62,721	11,145	21.6%
510230 HEALTH INSURANCE - EMPLOYER	96,545	127,053	130,912	3,859	3.0%
510240 WORKERS COMPENSATION	504	1,267	1,257	(10)	-0.8%
510150 SPECIAL PAY	100	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>604,174</b>	<b>646,070</b>	<b>692,451</b>	<b>46,381</b>	<b>7.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	5,831	3,600	10,600	7,000	194.4%
530490 OTHER CHARGES/OBLIGATIONS	-	-	5,000	5,000	
530510 OFFICE SUPPLIES	909	2,000	1,500	(500)	-25.0%
530520 OPERATING SUPPLIES	36	3,100	900	(2,200)	-71.0%
530540 BOOKS, DUES PUBLICATIONS	827	2,450	1,500	(950)	-38.8%
530310 PROFESSIONAL SERVICES	-	-	15,000	15,000	
530460 REPAIRS AND MAINTENANCE	240,267	266,708	265,708	(1,000)	-0.4%
530410 COMMUNICATIONS	744,381	800,845	806,045	5,200	0.6%
530550 TRAINING	7,584	16,050	15,700	(350)	-2.2%
530401 TRAVEL - TRAINING RELATED	302	9,000	-	(9,000)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	37,300	112,434	117,434	5,000	4.4%
530494 CREDIT CARD FEES	-	-	420	420	
<b>OPERATING EXPENDITURES Total</b>	<b>1,037,438</b>	<b>1,216,186</b>	<b>1,239,806</b>	<b>23,620</b>	<b>1.9%</b>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	131,821	130,000	110,600	(19,400)	-14.9%
<b>GRANTS &amp; AIDS Total</b>	<b>131,821</b>	<b>130,000</b>	<b>110,600</b>	<b>(19,400)</b>	<b>-14.9%</b>
<b>CONSTITUTIONAL TRANSFERS</b>					
590963 TRANSFER SHERIFF	425,000	425,000	425,000	-	0.0%
<b>CONSTITUTIONAL TRANSFERS Total</b>	<b>425,000</b>	<b>425,000</b>	<b>425,000</b>	<b>-</b>	<b>0.0%</b>
 TECHNOLOGY	 789,141	 64,515	 265,000	 200,485	 310.8%
FACILITIES PROJECTS	-	-	90,000	90,000	
<b>E-911 Total</b>	<b>2,987,574</b>	<b>2,481,771</b>	<b>2,822,858</b>	<b>341,086</b>	<b>13.7%</b>

# EMERGENCY MANAGEMENT

## EMERGENCY MANAGEMENT PROGRAM MESSAGE

The Office of Emergency Management (OEM) is responsible for performing technical work in the development, implementation, and management of countywide disaster prevention, protection, response, recovery, and mitigation activities. OEM staff provide countywide planning, training and exercise programs in order to be prepared for natural, technological, and/or man-made emergencies. In addition, staff manage and coordinate the County's Emergency Operations Center during times of emergency.

The development of the Comprehensive Emergency Management Plan (CEMP), Continuity of Operations Plan (COOP), and Local Mitigation Strategy (LMS) is a cooperative effort with various local government entities, non-profit agencies, and faith-based organizations.

OEM staff is responsible for the development and maintenance of plans that keep Seminole County safe during a disaster. The Office also provides guidance to its municipalities and support agencies on the development of disaster management plans.

The program provides the following services:

- Disaster Planning, Training and Exercise
- Homeland Security / Prevention
- Public Education / Outreach
- Response Coordination
- Short/Long Term Recovery Activities from Previous Disasters
- Mitigation / Resiliency Program Management / Coordination

# EMERGENCY MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EMERGENCY MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	14,189	3,605	3,605	-	0.0%
510120 REGULAR SALARIES & WAGES	528,484	619,844	582,656	(37,188)	-6.0%
510210 SOCIAL SECURITY MATCHING	40,002	47,694	44,849	(2,845)	-6.0%
510220 RETIREMENT CONTRIBUTIONS	58,394	66,972	73,459	6,487	9.7%
510230 HEALTH INSURANCE - EMPLOYER	75,575	118,050	99,758	(18,293)	-15.5%
510240 WORKERS COMPENSATION	1,347	2,859	2,688	(172)	-6.0%
510150 SPECIAL PAY	125	-	-	-	
511000 CONTRA PERSONAL SERVICES	-	-	(1)	(1)	
<b>PERSONNEL SERVICES Total</b>	<b>718,115</b>	<b>859,025</b>	<b>807,013</b>	<b>(52,012)</b>	<b>-6.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	55	2,000	2,000	-	0.0%
530510 OFFICE SUPPLIES	272	-	-	-	
530520 OPERATING SUPPLIES	2,101	15,500	15,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	294	-	-	-	
530460 REPAIRS AND MAINTENANCE	-	8,450	8,450	-	0.0%
530340 OTHER SERVICES	2,137	-	-	-	
530480 PROMOTIONAL ACTIVITIES	8,259	12,000	12,000	-	0.0%
530440 RENTAL AND LEASES	-	48,000	64,000	16,000	33.3%
530430 UTILITIES	88	-	-	-	
530410 COMMUNICATIONS	2,854	6,000	6,000	-	0.0%
530550 TRAINING	1,761	11,000	12,000	1,000	9.1%
530401 TRAVEL - TRAINING RELATED	(150)	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	146	17,000	27,000	10,000	58.8%
530494 CREDIT CARD FEES	1,233	-	-	-	
<b>OPERATING EXPENDITURES Total</b>	<b>19,051</b>	<b>119,950</b>	<b>146,950</b>	<b>27,000</b>	<b>22.5%</b>
FLEET	125,353	73,810	70,675	(3,135)	-4.2%
TECHNOLOGY	-	-	11,750	11,750	
GRANTS	921,805	63,628	628,423	564,795	887.7%
<b>EMERGENCY MANAGEMENT Total</b>	<b>1,784,323</b>	<b>1,116,413</b>	<b>1,664,811</b>	<b>548,398</b>	<b>49.1%</b>

# EMERGENCY MANAGEMENT

## EMERGENCY TELECOMMUNICATIONS PROGRAM MESSAGE

Mission Critical Radio System and Tower Structure: The program encompasses the following services and operational capabilities; programming, template development, installation, repair, preventive maintenance, modification and integration of two way radio communication to include the tower infrastructure for first responders and County operations personnel of Seminole County Government to include but not limited to City of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford and Winter Springs. Services are also provided to Sanford Airport Authority, Central Florida Regional Hospital, South Seminole Community Hospital, Florida Hospital Altamonte, Seminole County School Board Authority, Seminole State College, Florida Highway Patrol, local news agencies, and Federal agencies (U.S. Marshalls, U.S. Drug Enforcement Administration, U.S. Immigration and Customs Enforcement, and U.S. Customs and Border Protection). This team maintains and updates all surveillance camera systems for transmitter sites and server rooms. In addition, the team maintains cyber security access systems and all matters FCC within Seminole County Government jurisdiction.

Critical Telecommunication Infrastructure: The telecommunications infrastructure team supports the wiring and connections throughout Seminole County to include fiber, wiring schemas, connections with outside agencies, and connections in all County buildings. Staff maintains cable television connectivity, audio/visual systems, judicial assisted listening systems, public building addressing systems, and fire station audio systems. The team oversees uninterrupted power supply systems for buildings and transmitter sites. Finally, the team oversees the fiscal monitoring of a critical asset and manages inventory network to ensure supplies are available in the stockroom to ensure fiscal and budget compliance.

The program provides the following services:

- Radio programming to all Seminole County agencies
- Installation of mobile radios in vehicles and specialty apparatus
- Tower maintenance on County owned towers
- Tower collocation services with private industry
- Provides Interlocal services to governmental agencies
- Security to all Telecommunication and network rooms
- Provides cable services to all Seminole County owned buildings
- Provides building connectivity to building sensors and applications
- Provides Interlocal services to governmental agencies
- Provides audio visual services to Seminole County owned buildings

# EMERGENCY MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>EMERGENCY TELECOMMUNICATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	27,803	20,095	20,095	-	0.0%
510120 REGULAR SALARIES & WAGES	642,037	688,824	748,630	59,806	8.7%
510210 SOCIAL SECURITY MATCHING	48,475	54,232	58,807	4,575	8.4%
510220 RETIREMENT CONTRIBUTIONS	80,578	89,623	110,783	21,161	23.6%
510230 HEALTH INSURANCE - EMPLOYER	134,456	174,329	186,786	12,457	7.1%
510240 WORKERS COMPENSATION	8,241	10,365	9,359	(1,006)	-9.7%
510150 SPECIAL PAY	1,205	1,200	1,200	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>942,795</b>	<b>1,038,668</b>	<b>1,135,661</b>	<b>96,993</b>	<b>9.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,982	4,000	4,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	290	-	-	-	
530510 OFFICE SUPPLIES	1,457	1,500	1,500	-	0.0%
530520 OPERATING SUPPLIES	28,576	64,300	69,800	5,500	8.6%
530540 BOOKS, DUES PUBLICATIONS	825	3,500	1,500	(2,000)	-57.1%
530460 REPAIRS AND MAINTENANCE	2,259,820	2,453,641	2,501,641	48,000	2.0%
530410 COMMUNICATIONS	8,545	23,740	61,740	38,000	160.1%
530521 EQUIPMENT \$1000-\$4999	-	3,000	3,000	-	0.0%
530550 TRAINING	1,450	10,000	10,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	396	9,000	9,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	30,000	30,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>2,303,341</b>	<b>2,602,681</b>	<b>2,692,181</b>	<b>89,500</b>	<b>3.4%</b>
FLEET	-	82,300	-	(82,300)	-100.0%
TECHNOLOGY	78,788	125,235	-	(125,235)	-100.0%
FACILITIES PROJECTS	-	-	176,000	176,000	
EQUIPMENT, OTHER	57,093	-	-	-	
<b>EMERGENCY TELECOMMUNICATION Total</b>	<b>3,382,017</b>	<b>3,848,884</b>	<b>4,003,842</b>	<b>154,958</b>	<b>4.0%</b>

# DEVELOPMENT SERVICES

**BUILDING  
DEVELOPMENT SERVICES BUSINESS OFFICE  
MASS TRANSIT  
PLANNING & DEVELOPMENT**

# DEVELOPMENT SERVICES

## DEPARTMENT MESSAGE

The Seminole County Development Services Department continues to focus on promoting quality of life within Seminole County. The Department's emphasis is on efficiently providing quality customer service and implementing the community's vision for land use policy. This offers opportunities for each of the Department's staff members to meet the challenges faced by an active department, whose functions are closely linked to the fluctuations of the economy and development trends. The Department also focuses on meeting the needs of the development community through electronic plan review and streamlined permitting.

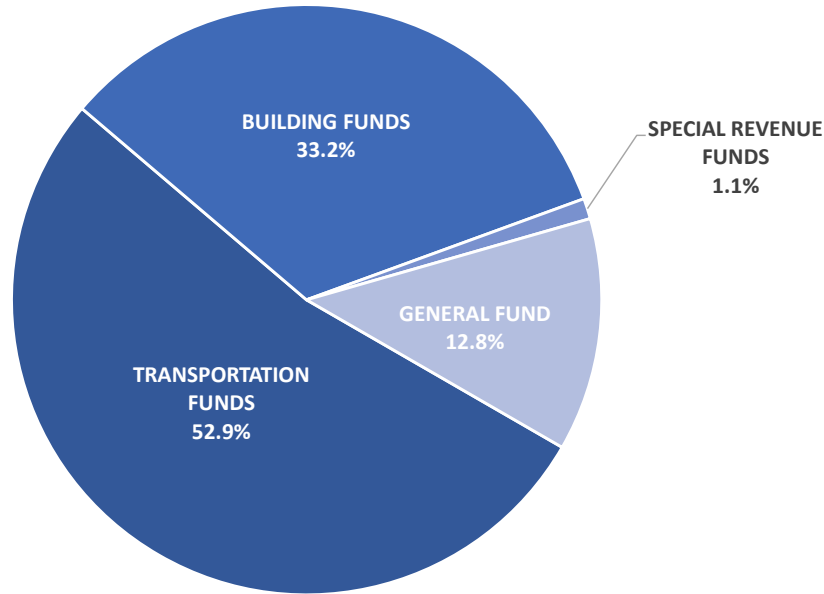


# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>DEVELOPMENT SERVICES</b>						
<i>CONTRIBUTE TO THE STRUCTURAL LONGEVITY AND SAFETY OF THE SEMINOLE COUNTY BUILT ENVIRONMENT BY FACILITATING A COUNTY-WIDE STREAMLINED SIMULTANEOUS REVIEW PROCESS FROM INITIAL APPLICATION TO PERMIT ISSUANCE.</i>						
<b>To increase the number of permit applications processed through ePlan and EZ Permit Program and reduce walk-in customers by a minimum of 10%.</b>						
Number of walk in customers	10,920	8,920	8,274	7,245	6,746	6,544
Number of permit applications processed through ePlan or the EZ Permit Program	13,544	17,907	21,669	20,055	19,250	18,673
<i>ENHANCE THE QUALITY OF LIFE FOR SEMINOLE COUNTY RESIDENTS THROUGH QUALITY DEVELOPMENT THAT CONTRIBUTES TO ECONOMIC GROWTH BY FACILITATING PROPOSED DEVELOPMENT THROUGH A STREAMLINED REVIEW PROCESS.</i>						
<b>Continue to assist applicants through the Rezone, Site Plan and Subdivision processes.</b>						
Approved commercial square footage	552,967	780,160	78,498	71,445	324,735	314,000
Approved planned development re-zoning for multi family units	6,113	50	325	500	380	360
New single family residential lots	830	690	279	430	206	196
Total number of new project applications	433	413	512	516	536	500
<i>FACILITATE THE GROWTH AND LONGEVITY OF SEMINOLE COUNTY'S BUILT ENVIRONMENT BY ENSURING STRUCTURES ARE SAFE AND CAN WITHSTAND THE RIGORS OF CONSTANT USE AND OCCUPANCY AS WELL AS EXPOSURE TO THE SEVERITY OF NATURAL ELEMENTS COMMONLY OCCURRING IN THE STATE OF FLORIDA.</i>						
<b>Continue to inspect all permitted structures according to the requirements of the Florida Building Code.</b>						
Number of inspections performed	73,027	81,118	97,124	84,975	81,087	78,650
<i>PROVIDE AN INTUITIVE STREAMLINED PERMITTING, PLAN REVIEW AND INSPECTION SERVICE EXPERIENCE TO THE SEMINOLE COUNTY COMMUNITY THROUGH A MANAGED ELECTRONIC INTAKE AND PLAN REVIEW PROCESS.</i>						
<b>Provide options for permit application submittals and continue to increase the number of permit applications created* in the ePlan System and through the EZ Permit Program.</b>						
Number of permit applications created through EZ Permit Program	-	2,090	3,101	4,281	4,085	3,950
Number of permit applications created* in ePlan	14,567	16,081	18,568	15,774	15,165	14,710

# DEVELOPMENT SERVICES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
BUILDING	5,283,669	6,453,443	6,699,510	246,067	3.8%
DS BUSINESS OFFICE	562,748	598,352	543,630	(54,723)	-9.1%
MASS TRANSIT	9,361,335	10,625,196	11,794,422	1,169,226	11.0%
PLANNING & DEVELOPMENT	1,535,185	2,156,666	2,268,435	111,769	5.2%
<b><i>BASE BUDGETS Total</i></b>	<b>16,742,937</b>	<b>19,833,657</b>	<b>21,305,997</b>	<b>1,472,339</b>	<b>7.4%</b>
<b>FLEET</b>	51,110	-	121,800	121,800	
<b>TECHNOLOGY</b>	208,069	500,000	650,000	150,000	30.0%
<b>FACILITIES PROJECTS</b>	3,620	-	-	-	
<b>GRANTS</b>	-	-	-	-	
<b>EQUIPMENT, OTHER</b>	293,132	400,000	225,000	(175,000)	-43.8%
<b>Grand Total</b>	<b>17,298,869</b>	<b>20,733,657</b>	<b>22,302,797</b>	<b>1,569,139</b>	<b>7.6%</b>

# DEVELOPMENT SERVICES

## BUILDING PROGRAM MESSAGE

The Seminole County Building Program exists to ensure the safety of the built environment, by helping customers with varying levels of experience through the Permitting, Plan Review, and Inspections processes required by the Florida Building Code. The Building Program strives to operate in a fair and efficient manner using all available resources to meet customer needs and economic demands.

The Building Program consists of three primary functional areas of operations of Permitting, Plan Review, and Inspections along with Enforcement of Unpermitted Construction and overall Program Administration.

Permitting involves the administration and program management for the intake and technical screening of construction permit applications along with the eventual issuance and creation of Building, Mechanical, Plumbing, Gas, and Electrical Permits upon approval of the submitted documentation by the appropriate Program authority.

Each trade for permits issued is represented by an accompanying State Licensed Plan reviewer(s) that must perform a thorough review of all submitted Permit Application documentation while focusing on the scope of work as an initial guide for understanding submitted drawings and technical documents requiring review. All plan review is performed in detail to ensure that the construction project meets the minimum requirements of the Florida Building Code and other associated construction codes, and to avoid any need for later revision.

There are three separate Inspection Teams who are assigned by the construction trades of Building, Electrical and a combined team of Plumbing-Mechanical-Gas, who perform onsite inspections of the built environment by State Licensed Inspectors. Inspectors use the County approved plan drawings and technical documents to perform a thorough inspection at each site to ensure that the construction occurring onsite meets the requirements of the drawings. Often, inspections must occur in stages with a Rough Inspection, followed by a Final Inspection.

The program provides the following services:

- Building Plan Review
- Building Permitting
- Building Inspection
- Code Enforcement

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BUILDING</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	168,541	150,000	150,000	-	0.0%
510120 REGULAR SALARIES & WAGES	3,388,337	3,840,957	4,054,116	213,159	5.5%
510210 SOCIAL SECURITY MATCHING	259,970	303,013	319,320	16,307	5.4%
510220 RETIREMENT CONTRIBUTIONS	415,330	495,970	593,102	97,132	19.6%
510230 HEALTH INSURANCE - EMPLOYER	650,026	883,571	906,007	22,436	2.5%
510240 WORKERS COMPENSATION	47,556	67,246	65,400	(1,846)	-2.7%
510150 SPECIAL PAY	12,575	13,590	12,390	(1,200)	-8.8%
<b>PERSONNEL SERVICES Total</b>	<b>4,942,335</b>	<b>5,754,348</b>	<b>6,100,335</b>	<b>345,987</b>	<b>6.0%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	7,000	9,000	9,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,237	11,500	11,500	-	0.0%
530510 OFFICE SUPPLIES	3,137	5,625	5,625	-	0.0%
530520 OPERATING SUPPLIES	13,533	34,000	34,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	7,996	29,420	29,500	80	0.3%
530310 PROFESSIONAL SERVICES	84,654	200,000	100,000	(100,000)	-50.0%
530460 REPAIRS AND MAINTENANCE	-	350	350	-	0.0%
530340 OTHER SERVICES	15,368	186,500	186,500	-	0.0%
530550 TRAINING	16,769	30,000	30,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	3,067	6,700	6,700	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	4,282	6,000	6,000	-	0.0%
530494 CREDIT CARD FEES	183,292	180,000	180,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>341,334</b>	<b>699,095</b>	<b>599,175</b>	<b>(99,920)</b>	<b>-14.3%</b>
FLEET	51,110	-	121,800	121,800	
TECHNOLOGY	208,069	500,000	650,000	150,000	30.0%
FACILITIES PROJECTS	3,620	-	-	-	
<b>BUILDING Total</b>	<b>5,546,468</b>	<b>6,953,443</b>	<b>7,471,310</b>	<b>517,867</b>	<b>7.4%</b>

# DEVELOPMENT SERVICES

## DEVELOPMENT SERVICES BUSINESS OFFICE PROGRAM MESSAGE

The Development Services Department Business Office provides leadership, management, and financial oversight to the entire Department, including the County's Impact Fee program.

- The program provides the following services:
- Annual Budget Development
- General and Financial Accounting
- Purchase order and contracts tracking
- Financial Reporting
- Accounts payable and Payroll
- Account reconciliation
- Impact Fees and Concurrency
- Oversees Department Leadership & Management

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>DS BUSINESS OFFICE</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	210	-	-	-	
510120 REGULAR SALARIES & WAGES	319,741	330,467	282,419	(48,048)	-14.5%
510210 SOCIAL SECURITY MATCHING	23,628	25,281	21,605	(3,676)	-14.5%
510220 RETIREMENT CONTRIBUTIONS	54,999	60,922	62,451	1,529	2.5%
510230 HEALTH INSURANCE - EMPLOYER	56,869	63,051	58,629	(4,423)	-7.0%
510240 WORKERS COMPENSATION	388	529	424	(105)	-19.9%
510150 SPECIAL PAY	2,535	2,310	2,310	-	0.0%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>458,370</i></b>	<b><i>482,560</i></b>	<b><i>427,838</i></b>	<b><i>(54,723)</i></b>	<b><i>-11.3%</i></b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	200	200	-	0.0%
530510 OFFICE SUPPLIES	632	2,800	2,166	(634)	-22.6%
530520 OPERATING SUPPLIES	162	750	750	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	101,129	102,290	102,924	634	0.6%
530310 PROFESSIONAL SERVICES	-	5,000	5,000	-	0.0%
530340 OTHER SERVICES	1,560	2,000	2,000	-	0.0%
530550 TRAINING	895	1,180	1,180	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	1,072	1,072	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	500	500	-	0.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>104,378</i></b>	<b><i>115,792</i></b>	<b><i>115,792</i></b>	<b><i>-</i></b>	<b><i>0.0%</i></b>
<b>DS BUSINESS OFFICE Total</b>	<b>562,748</b>	<b>598,352</b>	<b>543,630</b>	<b>(54,723)</b>	<b>-9.1%</b>

# DEVELOPMENT SERVICES

## MASS TRANSIT PROGRAM MESSAGE

The purpose of the Seminole County Mass Transit program (LYNX) is to provide transit opportunities for those who lack personal transportation, paratransit service to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car. The transit services offered provide residents access to jobs, schools, medical care, and shopping markets throughout the Seminole/Orange/Osceola area. In 2014, the County expanded bus service in support of the four Seminole SunRail Commuter Stations.

The Mass Transit program is administered by the Development Services Department and is designed to plan and pay for transit services countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX; a standalone, governmental unit.

LYNX provides public transportation services to both the municipalities and unincorporated area of Seminole County in three modes:

- Fixed Bus Service - Offered along major transit corridors within the urban area of Seminole County, both incorporated and unincorporated.
- Americans with Disabilities Act (ADA) Paratransit Service - Known as ACCESS LYNX, this service provides residents unable to use the bus system due to certified disabilities and/or handicaps the ability to schedule a pickup and delivery by a van to accomplish basic living tasks such as medical appointments, etc. The service is available countywide, to both unincorporated and municipal residents.
- NeighborLink – A shuttle service providing on-call area wide pickup and drop-off.

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>MASS TRANSIT</b>					
BASE BUDGETS					
GRANTS & AIDS					
580811 AID TO GOVT AGENCIES	9,361,335	10,625,196	11,794,422	1,169,226	11.0%
<b>GRANTS &amp; AIDS Total</b>	<b>9,361,335</b>	<b>10,625,196</b>	<b>11,794,422</b>	<b>1,169,226</b>	<b>11.0%</b>
<b>MASS TRANSIT Total</b>	<b>9,361,335</b>	<b>10,625,196</b>	<b>11,794,422</b>	<b>1,169,226</b>	<b>11.0%</b>



# DEVELOPMENT SERVICES

## PLANNING & DEVELOPMENT PROGRAM MESSAGE

The purpose of the Planning and Development Program is to carry out the mission of Seminole County by providing excellent customer service in the administering of the State mandated Comprehensive Plan and the Land Development Code of Seminole County. This program ensures compatibility between existing and proposed developments and assists property owners in the pursuit of beneficial development, thereby protecting the quality of life in Seminole County.

Planning and Development administers programs and processes necessary to implement comprehensive and current planning to comply with state and county ordinances. The Program maintains effective public relations with other departments, state agencies, cities, and the public in general. The Program presents applications and reports to the Board of County Commissioners, the Planning and Zoning Commission, the Board of Adjustment and, the Code Enforcement Special Magistrate and the Code Enforcement Board, which includes the gathering of planning, legal and engineering data, preparing special reports, general meeting preparation and public contacts. The Program holds meetings with customers on technical and contentious planning issues and attends Development Review Committee meetings. The Planning Program oversees numerous processes related to land use and zoning changes.

The program provides the following services:

- Long Range/Comprehensive Planning
- Current Planning, Zoning and Development Review
- Code Enforcement
- Board of Adjustment (zoning, variances, and special exceptions)

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PLANNING &amp; DEVELOPMENT</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,273	-	-	-	
510120 REGULAR SALARIES & WAGES	1,020,811	1,220,170	1,272,247	52,077	4.3%
510210 SOCIAL SECURITY MATCHING	76,366	93,343	97,327	3,984	4.3%
510220 RETIREMENT CONTRIBUTIONS	116,054	144,581	170,939	26,357	18.2%
510230 HEALTH INSURANCE - EMPLOYER	185,647	276,974	292,904	15,929	5.8%
510240 WORKERS COMPENSATION	1,408	3,019	2,956	(64)	-2.1%
510150 SPECIAL PAY	600	600	600	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,402,159</b>	<b>1,738,688</b>	<b>1,836,972</b>	<b>98,284</b>	<b>5.7%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	65	500	500	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	29,578	40,000	40,000	-	0.0%
530510 OFFICE SUPPLIES	2,665	3,150	3,150	-	0.0%
530520 OPERATING SUPPLIES	2,332	3,500	3,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,344	5,000	5,000	-	0.0%
530310 PROFESSIONAL SERVICES	35,460	85,000	84,500	(500)	-0.6%
530460 REPAIRS AND MAINTENANCE	28,890	-	-	-	
530470 PRINTING AND BINDING	2,300	2,500	3,000	500	20.0%
530340 OTHER SERVICES	10,780	252,378	265,863	13,485	5.3%
530550 TRAINING	2,266	4,000	4,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	1,290	5,600	5,600	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1,350	1,350	-	0.0%
530494 CREDIT CARD FEES	14,056	15,000	15,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>133,026</b>	<b>417,978</b>	<b>431,463</b>	<b>13,485</b>	<b>3.2%</b>
EQUIPMENT, OTHER	293,132	400,000	225,000	(175,000)	-43.8%
<b>PLANNING &amp; DEVELOPMENT Total</b>	<b>1,828,318</b>	<b>2,556,666</b>	<b>2,493,435</b>	<b>(63,231)</b>	<b>-2.5%</b>

# **INFORMATION TECHNOLOGY**

**ENTERPRISE ADMINISTRATION  
ENTERPRISE SOFTWARE DEVELOPMENT  
GEOGRAPHIC INFORMATION SYSTEMS (GIS)  
INFORMATION SERVICES BUSINESS OFFICE  
NETWORK & COMMUNICATIONS SERVICES  
PORTFOLIO MANAGEMENT  
WORKSTATION SUPPORT**

# INFORMATION TECHNOLOGY

## DEPARTMENT MESSAGE

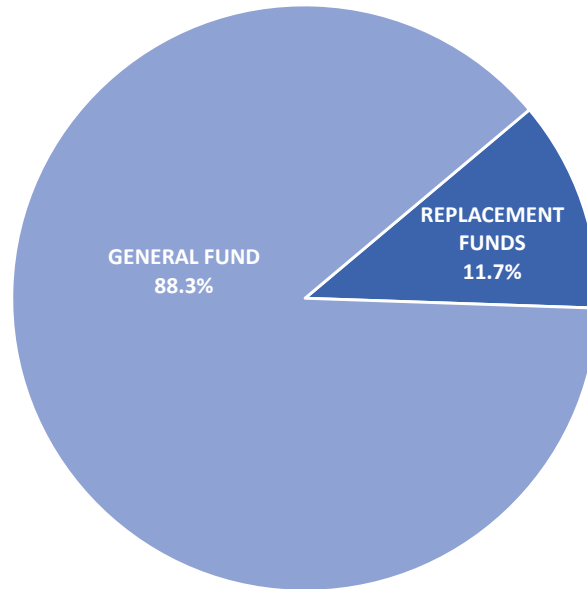
The Information Technology Department's mission is to deliver and support technology throughout the County. The Department is organized into functional teams that work together to ensure the County's technology investments are properly maintained, secured, and available to enhance the efficiency of the delivery of County services. The Information Technology Department partners with local municipalities and Constitutional agencies to share information and resources in order to support the overall mission to provide the best citizen experience while being fiscally responsible. The Department's budget is comprised of seven programs that are focused on providing countywide technology services.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b><i>INFORMATION TECHNOLOGY</i></b>						
<b><i>IMPROVE THE LEVEL OF SERVICE TO COUNTY EMPLOYEES.</i></b>						
<b>Meet Service Level Criteria for Account Administration.</b>						
Percentage of requests that meet Service Level Criteria	95%	97%	92%	92%	98%	95%
<b>Meet Service Level Criteria for network repair.</b>						
Percentage of requests that meet Service Level Criteria	94%	91%	88%	90%	87%	90%
<b>Meet Service Level Criteria for the Customer Service Desk.</b>						
Percentage of requests that meet Service Level Criteria	90%	94%	91%	82%	98%	95%
<b>Meet Service Level Criteria for the Deskside Support.</b>						
Percentage of requests that meet Service Level Criteria	88%	86%	87%	85%	96%	95%
<b>Meet Service Level Criteria for the resolution of virus and spam notifications.</b>						
Percentage of requests that meet Service Level Criteria	97%	99%	82%	90%	90%	91%
<b>Meet Service Level Criteria for telephone services.</b>						
Percentage of requests that meet Service Level Criteria					88%	90%

# INFORMATION TECHNOLOGY

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
ENTERPRISE ADMINISTRATION	1,193,848	2,105,861	2,149,234	43,373	2.1%
ENTERPRISE SOFTWARE DEVELOP	1,750,001	2,179,240	2,307,938	128,698	5.9%
GEOGRAPHIC INFO SYSTEMS-GIS	511,310	587,844	623,882	36,038	6.1%
IS BUSINESS OFFICE	537,873	628,653	781,676	153,023	24.3%
NETWORK & COMM SERVICES	2,193,625	2,340,683	2,395,899	55,216	2.4%
PORTFOLIO MANAGEMENT	963,095	1,591,868	1,635,775	43,906	2.8%
WORKSTATION SUPPORT	1,705,989	1,997,386	2,480,235	482,849	24.2%
<b>BASE BUDGETS Total</b>	<b>8,855,740</b>	<b>11,431,536</b>	<b>12,374,640</b>	<b>943,103</b>	<b>8.3%</b>
<b>FLEET</b>	-	111,000	-	(111,000)	-100.0%
<b>TECHNOLOGY</b>	1,160,925	1,055,682	2,385,888	1,330,206	126.0%
<b>EQUIPMENT, OTHER</b>	-	-	-	-	
<b>Grand Total</b>	<b>10,016,665</b>	<b>12,598,218</b>	<b>14,760,528</b>	<b>2,162,309</b>	<b>17.2%</b>

# INFORMATION TECHNOLOGY

## ENTERPRISE ADMINISTRATION PROGRAM MESSAGE

This program is responsible for the support, maintenance, lifecycle management, service delivery, security of servers, storage, data centers, and associated systems. Examples of these services include: email, website access, user account administration, electronic file storage, and the housing of server-based software.

This program ensures disaster recovery by performing backups of critical software systems and data, ensures the security of critical servers, and designs data centers for reliability and availability. Performance of this team is measured on its ability to meet service levels associated with system up-time and data loss prevention.

Key services provided by this program:

- Account Administration
- Application Hosting Services
- Data Storage Services
- Email Services
- Remote Access Services
- Security Services
- Technology Consulting Services

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ENTERPRISE ADMINISTRATION</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	37,104	18,500	18,500	-	0.0%
510120 REGULAR SALARIES & WAGES	666,439	1,042,438	1,055,161	12,722	1.2%
510210 SOCIAL SECURITY MATCHING	50,876	81,162	82,135	973	1.2%
510220 RETIREMENT CONTRIBUTIONS	78,513	126,358	145,696	19,338	15.3%
510230 HEALTH INSURANCE - EMPLOYER	128,324	237,592	222,838	(14,754)	-6.2%
510240 WORKERS COMPENSATION	943	1,697	1,610	(87)	-5.1%
<b>PERSONNEL SERVICES Total</b>	<b>962,199</b>	<b>1,507,747</b>	<b>1,525,940</b>	<b>18,193</b>	<b>1.2%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	300	300	-	0.0%
530510 OFFICE SUPPLIES	22,000	-	-	-	
530520 OPERATING SUPPLIES	62,858	317,220	323,000	5,780	1.8%
530310 PROFESSIONAL SERVICES	-	5,000	5,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	29,049	42,000	42,000	-	0.0%
530340 OTHER SERVICES	21,168	110,000	118,500	8,500	7.7%
530550 TRAINING	2,856	11,994	11,994	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	93,718	111,600	122,500	10,900	9.8%
<b>OPERATING EXPENDITURES Total</b>	<b>231,649</b>	<b>598,114</b>	<b>623,294</b>	<b>25,180</b>	<b>4.2%</b>
TECHNOLOGY	-	-	524,000	524,000	
<b>ENTERPRISE ADMINISTRATION Total</b>	<b>1,193,848</b>	<b>2,105,861</b>	<b>2,673,234</b>	<b>567,373</b>	<b>26.9%</b>



# INFORMATION TECHNOLOGY

## ENTERPRISE SOFTWARE DEVELOPMENT PROGRAM MESSAGE

The Enterprise Software Development program consists of a managed team of ten software developers, database administrators, and application support personnel who are responsible for maintaining over 120 applications and databases throughout the County. The Information Services Department discourages the internal development of software unless it is unavoidable. This program's focus is on providing application support, reporting and integration services as well as maintaining and updating legacy systems.

This program is also responsible for the design and maintenance of the County's websites and primary document retention management system.

This program is measured based upon projects completed that add value and efficiency to the County's operations, as well as incident response and resolution times.

Key services provided by this program:

- Application Development
- Application Support
- Requirements Analysis
- Enterprise content management system

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>ENTERPRISE SOFTWARE DEVELOP</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	80	-	-	-	
510120 REGULAR SALARIES & WAGES	794,171	1,024,096	1,067,390	43,294	4.2%
510210 SOCIAL SECURITY MATCHING	59,400	78,343	81,655	3,312	4.2%
510220 RETIREMENT CONTRIBUTIONS	88,768	121,970	144,845	22,875	18.8%
510230 HEALTH INSURANCE - EMPLOYER	114,084	167,752	156,099	(11,654)	-6.9%
510240 WORKERS COMPENSATION	1,074	1,639	1,601	(37)	-2.3%
510150 SPECIAL PAY	425	1,200	1,200	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>1,058,001</b>	<b>1,395,000</b>	<b>1,452,790</b>	<b>57,790</b>	<b>4.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	3,000	3,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	1,550	1,550	-	0.0%
530310 PROFESSIONAL SERVICES	21,235	5,000	10,000	5,000	100.0%
530340 OTHER SERVICES	30,295	50,000	50,000	-	0.0%
530550 TRAINING	19,944	18,000	18,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	620,525	706,690	772,598	65,908	9.3%
<b>OPERATING EXPENDITURES Total</b>	<b>691,999</b>	<b>784,240</b>	<b>855,148</b>	<b>70,908</b>	<b>9.0%</b>
 TECHNOLOGY	 231,305	 -	 560,461	 560,461	
<b>ENTERPRISE SOFTWARE DEVELOP Total</b>	<b>1,981,306</b>	<b>2,179,240</b>	<b>2,868,399</b>	<b>689,159</b>	<b>31.6%</b>

# INFORMATION TECHNOLOGY

## GEOGRAPHIC INFORMATION SYSTEMS (GIS) PROGRAM MESSAGE

The Seminole County GIS (Geographic Information Systems) program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

GIS has become increasingly vital to the County's ability to provide excellent public safety through improved incident response times as well as general efficiencies by reducing drive times and providing problem analysis based upon geographic location.

This program is measured based upon projects completed that add value and efficiency to the County's operations.

Key services provided by this program:

- Spatial Analysis
- Layer Production
- Map Production
- Real time GIS integration with Production applications

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>GEOGRAPHIC INFO SYSTEMS-GIS</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	199	-	-	-	
510120 REGULAR SALARIES & WAGES	290,549	326,137	346,886	20,749	6.4%
510210 SOCIAL SECURITY MATCHING	22,196	24,949	26,537	1,587	6.4%
510220 RETIREMENT CONTRIBUTIONS	32,249	38,843	47,072	8,230	21.2%
510230 HEALTH INSURANCE - EMPLOYER	36,396	49,330	50,304	974	2.0%
510240 WORKERS COMPENSATION	386	522	520	(1)	-0.3%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>381,975</i></b>	<b><i>439,782</i></b>	<b><i>471,320</i></b>	<b><i>31,538</i></b>	<b><i>7.2%</i></b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,315	3,600	3,600	-	0.0%
530510 OFFICE SUPPLIES	1,113	2,300	2,300	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	3,500	-	(3,500)	-100.0%
530550 TRAINING	900	9,000	9,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	125,006	129,662	137,662	8,000	6.2%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>129,334</i></b>	<b><i>148,062</i></b>	<b><i>152,562</i></b>	<b><i>4,500</i></b>	<b><i>3.0%</i></b>
<b>GEOGRAPHIC INFO SYSTEMS-GIS Total</b>	<b>511,310</b>	<b>587,844</b>	<b>623,882</b>	<b>36,038</b>	<b>6.1%</b>

# INFORMATION TECHNOLOGY

## INFORMATION SERVICES BUSINESS OFFICE PROGRAM MESSAGE

This program provides strategic direction and policy for all information systems countywide in addition to the centralized administration and oversight for the Information Services Department. Additional responsibilities include: managing the operating budget, general and financial accounting including payroll and accounts payable; and oversight and coordination for countywide IT purchases and strategic planning. This program also provides administrative support countywide for: voice, data, and long distance plans; air cards, cell phones, and accessories; as well as inventory and procurement support of computer workstations and technology for all county departments.

Key services provided by this program:

- Department Administration
- Budget Management
- Financial Accounting
- Purchasing Oversight

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>IS BUSINESS OFFICE</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	963	-	-	-	
510120 REGULAR SALARIES & WAGES	376,700	417,565	444,395	26,830	6.4%
510210 SOCIAL SECURITY MATCHING	28,456	31,944	33,996	2,052	6.4%
510220 RETIREMENT CONTRIBUTIONS	71,670	84,902	99,656	14,754	17.4%
510230 HEALTH INSURANCE - EMPLOYER	41,877	55,875	57,563	1,688	3.0%
510240 WORKERS COMPENSATION	460	668	667	(2)	-0.2%
510150 SPECIAL PAY	3,900	3,900	3,900	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>524,027</b>	<b>594,853</b>	<b>640,176</b>	<b>45,323</b>	<b>7.6%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	290	1,200	1,200	-	0.0%
530510 OFFICE SUPPLIES	13,201	7,125	7,125	-	0.0%
530520 OPERATING SUPPLIES	5	3,800	3,800	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	200	1,675	1,675	-	0.0%
530310 PROFESSIONAL SERVICES	-	10,000	117,700	107,700	1077.0%
530480 PROMOTIONAL ACTIVITIES	-	5,000	5,000	-	0.0%
530550 TRAINING	150	5,000	5,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>13,846</b>	<b>33,800</b>	<b>141,500</b>	<b>107,700</b>	<b>318.6%</b>
TECHNOLOGY	1,935	-	-	-	
<b>IS BUSINESS OFFICE Total</b>	<b>539,808</b>	<b>628,653</b>	<b>781,676</b>	<b>153,023</b>	<b>24.3%</b>

# INFORMATION TECHNOLOGY

## NETWORK & COMMUNICATION SERVICES PROGRAM MESSAGE

This program is responsible for the design, implementation, support, maintenance, availability and security of the County's data and voice networks. Examples of these services include: phone system troubleshooting and repair, network troubleshooting and repair, installation and management of public and internal wireless local area networking (WIFI) systems, installation and management of security cameras and overall network security and firewall support.

The performance of this team is measured based upon the availability and performance of the County's network and telephone systems as well as incident response and repair times.

Key services provided by this program:

- Internet Access
- Network Services
- Wireless Services
- Security Services
- Site Design and Build Services
- Technology Consulting Services
- Telephone Services
- Video Services

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>NETWORK &amp; COMM SERVICES</i></b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	35,060	18,500	18,500	-	0.0%
510120 REGULAR SALARIES & WAGES	590,816	646,686	679,022	32,337	5.0%
510210 SOCIAL SECURITY MATCHING	46,867	49,471	51,945	2,474	5.0%
510220 RETIREMENT CONTRIBUTIONS	76,190	81,878	97,907	16,029	19.6%
510230 HEALTH INSURANCE - EMPLOYER	88,725	122,721	119,660	(3,061)	-2.5%
510240 WORKERS COMPENSATION	745	1,035	1,019	(16)	-1.6%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>838,402</i></b>	<b><i>920,290</i></b>	<b><i>968,053</i></b>	<b><i>47,763</i></b>	<b><i>5.2%</i></b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	14,887	-	-	-	0.0%
530520 OPERATING SUPPLIES	12,205	6,600	6,600	-	0.0%
530310 PROFESSIONAL SERVICES	75	30,000	30,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	30,000	30,000	-	0.0%
530340 OTHER SERVICES	150	10,000	10,000	-	0.0%
530410 COMMUNICATIONS	1,232,336	1,070,893	1,064,965	(5,928)	-0.6%
530521 EQUIPMENT \$1000-\$4999	-	6,000	6,000	-	0.0%
530550 TRAINING	474	11,900	11,900	-	0.0%
530411 COMMUNICATIONS - EQUIPMENT	7,779	35,000	35,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	87,318	220,000	233,381	13,381	6.1%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>1,355,223</i></b>	<b><i>1,420,393</i></b>	<b><i>1,427,846</i></b>	<b><i>7,453</i></b>	<b><i>0.5%</i></b>
TECHNOLOGY	269,322	-	-	-	
<b>NETWORK &amp; COMM SERVICES Total</b>	<b>2,462,947</b>	<b>2,340,683</b>	<b>2,395,899</b>	<b>55,216</b>	<b>2.4%</b>



# INFORMATION TECHNOLOGY

## PORTFOLIO MANAGEMENT PROGRAM MESSAGE

This program is responsible for planning and implementing new technologies approved by the Board of County Commissioners. Utilizing best practices in project management and requirements gathering, this program partners with County departments and agencies to increase the likelihood of successful implementation of new technology.

The performance of this program is measured based upon a number of measures including portfolio status, project delivery status, and technical resource allocation forecasting.

Key services provided by this program:

- Portfolio and project management
- Business Analysis
- Oversight of the County's records retention process
- Administration of the County's multi-function printer deployment

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PORTFOLIO MANAGEMENT</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	376	-	-	-	
510120 REGULAR SALARIES & WAGES	425,141	800,586	839,509	38,923	4.9%
510210 SOCIAL SECURITY MATCHING	31,645	61,245	64,222	2,978	4.9%
510220 RETIREMENT CONTRIBUTIONS	47,185	95,350	113,921	18,572	19.5%
510230 HEALTH INSURANCE - EMPLOYER	66,293	164,914	153,749	(11,165)	-6.8%
510240 WORKERS COMPENSATION	2,766	6,971	9,373	2,402	34.5%
510150 SPECIAL PAY	25	-	2,400	2,400	
<b>PERSONNEL SERVICES Total</b>	<b>573,430</b>	<b>1,129,066</b>	<b>1,183,175</b>	<b>54,108</b>	<b>4.8%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	968	2,000	2,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	716	300	1,800	1,500	500.0%
530310 PROFESSIONAL SERVICES	2,900	-	-	-	
530460 REPAIRS AND MAINTENANCE	91,463	115,000	110,000	(5,000)	-4.3%
530340 OTHER SERVICES	103,459	105,600	104,600	(1,000)	-0.9%
530440 RENTAL AND LEASES	185,348	210,000	200,000	(10,000)	-4.8%
530521 EQUIPMENT \$1000-\$4999	2,903	-	-	-	
530550 TRAINING	1,555	15,000	15,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	353	14,902	19,200	4,298	28.8%
<b>OPERATING EXPENDITURES Total</b>	<b>389,665</b>	<b>462,802</b>	<b>452,600</b>	<b>(10,202)</b>	<b>-2.2%</b>
 TECHNOLOGY	 43,580	 -	 100,000	 100,000	
<b>PORTFOLIO MANAGEMENT Total</b>	<b>1,006,675</b>	<b>1,591,868</b>	<b>1,735,775</b>	<b>143,906</b>	<b>9.0%</b>

# INFORMATION TECHNOLOGY

## WORKSTATION SUPPORT PROGRAM MESSAGE

This program is responsible for being the first contact point for citizens, businesses and other stakeholders to access county services and for providing the computer help desk, support, and maintenance of computer workstations, peripherals, cellular devices and locally installed applications. Technical support includes on-site troubleshooting, servicing, and computer refreshes. This program also provides technical training for County staff.

The performance of this program is measured based upon a number of service levels including call answering time and incident resolution time based upon priority.

Key services provided by this program:

- Citizens Engagement
- Computer Help Desk
- Computer Workstation Support
- Cellular Device Support
- Technology Training

# INFORMATION TECHNOLOGY

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>WORKSTATION SUPPORT</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	2,961	-	25,000	25,000	
510120 REGULAR SALARIES & WAGES	212,090	932,784	1,243,512	310,727	33.3%
510210 SOCIAL SECURITY MATCHING	16,021	71,358	95,129	23,771	33.3%
510220 RETIREMENT CONTRIBUTIONS	24,117	111,095	168,745	57,650	51.9%
510230 HEALTH INSURANCE - EMPLOYER	47,572	238,393	275,885	37,491	15.7%
510240 WORKERS COMPENSATION	377	1,492	1,865	373	25.0%
510150 SPECIAL PAY	-	-	2,400	2,400	
<b>PERSONNEL SERVICES Total</b>	<b>303,139</b>	<b>1,355,123</b>	<b>1,812,535</b>	<b>457,412</b>	<b>33.8%</b>
<b>OPERATING EXPENDITURES</b>					
530520 OPERATING SUPPLIES	15,027	22,300	27,300	5,000	22.4%
530310 PROFESSIONAL SERVICES	894,209	-	-	-	
530550 TRAINING	-	38,000	38,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	493,614	581,963	602,400	20,437	3.5%
<b>OPERATING EXPENDITURES Total</b>	<b>1,402,850</b>	<b>642,263</b>	<b>667,700</b>	<b>25,437</b>	<b>4.0%</b>
 FLEET	 -	 111,000	 -	 (111,000)	 -100.0%
 TECHNOLOGY	 614,782	 1,055,682	 1,201,427	 145,745	 13.8%
<b>WORKSTATION SUPPORT Total</b>	<b>2,320,771</b>	<b>3,164,068</b>	<b>3,681,662</b>	<b>517,594</b>	<b>16.4%</b>

# RESOURCE MANAGEMENT

MAIL SERVICES  
MUNICIPAL SERVICES BENEFIT UNIT PROGRAM  
PRINTING SERVICES  
PURCHASING & CONTRACTS  
RESOURCE MANAGEMENT BUSINESS OFFICE  
RESOURCE MANAGEMENT GRANTS  
RISK MANAGEMENT

# RESOURCE MANAGEMENT

## DEPARTMENT MESSAGE

The Resource Management Department focuses on improving Seminole County Citizens' quality of life through the provision of an effective and efficient government. The department is committed to promoting long-term fiscal stability and resiliency, acting as stewards of the County's financial resources. The Department works to foster transparency and accountability with respect to financial matters, ensuring compliance with applicable laws, rules and regulations. The Department provides information and analysis that assists the County Manager and Board of County Commissioners in their ultimate goals of providing leadership and services to the citizens of Seminole County.

The Department strives to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
<b>RESOURCE MANAGEMENT</b>						
<i>CONTINUE TO DEVELOP AND UTILIZE E-PROCUREMENT/E-COMMERCE TO ENHANCE PROCUREMENT EFFICIENCIES.</i>						
Use J.D. Edwards' enhancements to be the procurement software and embrace new functionality that enhances efficiencies to shorten the Procurement Administrative Lead Time (PALT) calendar days from the time large contract and purchase order requisitions are approved by the Department to the time it is awarded by the Purchasing and Contracts Program.						
PALT calendar days from the time the large contract requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program	132	135	141	135	130	110
PALT calendar days from the time the purchase order requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program	5	5	5	5	3	5
Use VendorLink as the County's main portal do to business with vendors and maximize the functionality of this software.						
Registered vendors in OpenGov	29,786	30,124	30,124	30,436	6,283	6,350
<i>DEVELOP AN ACCURATE BUDGET THAT ALLOWS COUNTYWIDE DEPARTMENTS TO MEET THEIR GOALS AND OBJECTIVES AT THE LOWEST COST WITH MAXIMUM EFFICIENCY AND VALUE TO THE TAXPAYERS.</i>						
Minimize the amount of unnecessary budget in the approved countywide base operating budget, so that a minimum of 96% of this budget is expended.						
>95% of Countywide base operating budget expended	97%	92%	90%	92%	92%	
<i>ENHANCE THE EDUCATION OF PURCHASING STAFF, INTERNAL CUSTOMERS, AND VENDORS IN THE AREA OF PURCHASING AND CONTRACTS.</i>						
Provide countywide training classes on Basic Purchasing, Basic Contracting, Advanced Purchasing and Contracts, and Policies and Procedure.						
Number of Countywide classes	8	8	4	5	7	9
Provide Professional Procurement classes for Purchasing and Contracts staff.						
Number of Professional Procurement classes for Purchasing and Contracts Program staff	15	15	10	5	9	12
Provide vendor educational seminars/classes, trade shows, speaking engagements, small business, and women/veteran/minority owner meetings.						
Number of events conducted	9	8	-	2	3	4
<i>EXPAND USE OF PROCUREMENT CARD VERSUS PURCHASE ORDERS.</i>						
Use the County's Purchasing Card program to reduce the number of costly purchase orders.						
Number of Card users	208	220	223	226	228	230
Use the County's Purchasing Card to increase the County's rebate by paying large targeted invoices for payment.						
Rebate to the County	203,099	103,156	121,808	76,266	110,649	112,000
<i>PROVIDE MAXIMUM USAGE OF THE PROCUREMENT PROCESS USING BIDS, RFPS AND BEST VALUE PROCUREMENT PRACTICES.</i>						
Provide best in class procurement services using procurement policies, procedures and regulations to deliver the overall Best Value (price and value) to our citizens.						
Savings using the competitive process and negotiations	16,335,682	7,860,343	6,790,448	6,444,883	13,837,011	8,000,000
Total number of competitive procurements over \$50K	137	198	154	163	96	105
<i>TO PRODUCE A CONSOLIDATED NON-AD VALOREM ASSESSMENT ROLL THAT IS ACCURATE, STATUTORILY SOUND AND SUFFICIENT TO GENERATE THE REVENUE REQUIRED TO FUND THE ASSESSMENT-FUNDED PUBLIC SERVICES AUTHORIZED BY THE BOARD OF COUNTY COMMISSIONERS.</i>						
Follow established protocol for conducting routine and periodic record audits and data checks to confirm accuracy of data throughout year and prior to generation of the annual assessment roll.						
				2	2	1
Provide weekly response to changes yielded by property record updates, notices of annexation, certificates of occupancy, raze permits, and building permits.						
Number of Assessment Corrections	20	33	50	75	21	50
Number of Assessment Refunds2	5	6	10	10	10	10
<i>TO PROVIDE FINANCIAL MANAGEMENT OF ACTIVE MSBU'S IN A MANNER THAT PROMOTES STABILITY AND SUSTAINABILITY RELATIVE TO THE PUBLIC SERVICES FUNDED BY NON-AD VALOREM ASSESSMENTS.</i>						

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

GOAL - OBJECTIVE - PERFORMANCE MEASURE	FY19 ACTUALS	FY20 ACTUALS	FY21 ACTUALS	FY22 ACTUALS	FY23 ACTUALS	FY24 PROJECTED
Maintain annual rate adjustments with +/--\$5.00 of prior year rate for street lighting and +/--\$10.00 of prior year rate residential solid waste management assessments.						
% of Lake Management & Grounds Maintenance Assessment Rate Changes no greater than \$10.00	100%	100%	90%	92%	100%	100%
% of Street Lighting Assessment Rate Changes within +/- \$5.00	192%	199%	198%	199%	200%	100%
% of Residential Solid Waste Management Assessment Rate Changes no greater than \$10.00	100%	100%	100%	100%	100%	100%

## UPDATE ADMINISTRATIVE CODE FOR COUNTY GRANTS

Review and update Administrative code for County Grants by 03/01/2024

## DEVELOP RESOURCE FOLDER/DASHBOARD FOR GRANT APPLICATIONS

Develop and execute a resource folder that provides County demographic data points and standard responses for grant applications by 03/01/2024

## APPLY FOR THREE FEDERAL STATE GRANT NOTIFICATIONS

Department will identify and apply for three Federal/State Grant Notification of Awards by 9/1/2024

Grant Application submitted (1=achieved)

3

## PROVIDE COMMUNITY OUTREACH FOR 40 PARTICIPANTS ON HOW TO WRITE, COMPETE, AND/OR MANAGE GRANTS

Department will create at least two community outreach activities for (40) Community Partners and staff to learn how to write, compete and/or manage grants by 9/30/2024

Number of participants that successfully completed outreach program

40

## DEVELOP A NEW PROCESS TO BETTER TRACK OUTSIDE (CSB) SHIPPING

Develop a new process to better track outside (CSB) UPS shipping for Chargebacks

## WORK ON AN INFORMATION SYSTEM TO KEEP EVERYONE INFORMED ABOUT MAIL ROOM CAPABILITIES (NEW EMPLOYEES BECOMING INFORMED FROM THE START)

Create training and/or resources for new employees to learn about mail/print center capabilities

Resource Created (1=achieved)

1

## CROSS-TRAIN A 3RD PERSON IN PRINT CENTER

Have another trained employee cross trained to cover special circumstances

Employee Cross Trained

1

## UPDATE EQUIPMENT, GO FROM 3 MACHINES TO 2 IN ORDER TO STREAMLINE THE PROCESS WITHOUT LOSING PRODUCTION CAPABILITIES

Improve processes and efficiency with technology upgrades

Machinery updated= goal achieved

2

## IDENTIFY RISK MANAGEMENT INFORMATION SYSTEM NEEDS AND CREATE THE APPROPRIATE SCOPE OF SERVICES TO GO OUT TO BID FOR A SOFTWARE SYSTEM.

Provide greater ease of use to internal customers submitting Incident and Injury reports; provide greater report and claim handling security and efficiency; provide better claim tracking and reporting capabilities.

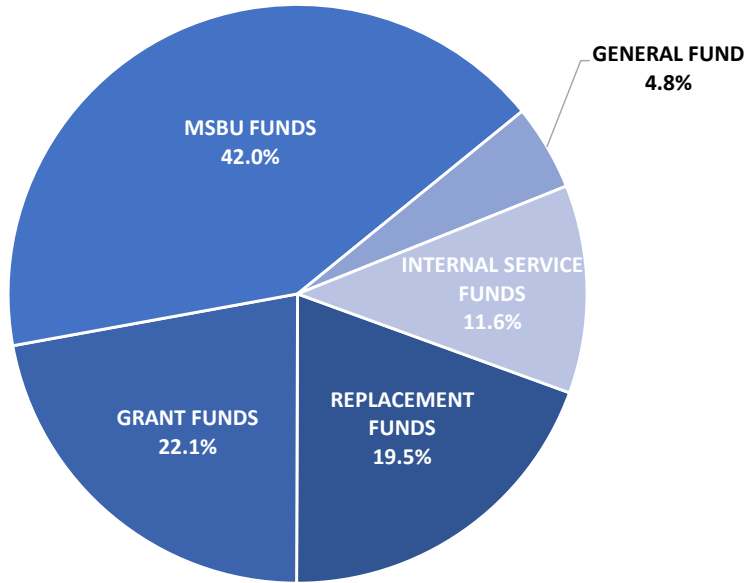
## INITIATE ADDITIONAL TRAINING COUNTY-WIDE FOCUSED ON BUILDING EVACUATION, LOCKDOWN, AND ACTIVE SHOOTER RESPONSE.

Ensure all employees understand safety procedures related to building evacuation, lockdown, and active shooter response.



# RESOURCE MANAGEMENT

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
MAIL SERVICES	323,255	463,520	591,541	128,020	27.6%
MSBU PROGRAM	21,103,947	28,002,713	29,719,246	1,716,533	6.1%
PRINTING SERVICES	172,434	225,559	230,466	4,907	2.2%
PURCHASING & CONTRACTS	1,155,514	1,412,797	1,577,759	164,962	11.7%
RM BUSINESS OFFICE	529,207	602,350	621,691	19,341	3.2%
RM GRANTS	516,056	560,906	382,801	(178,105)	-31.8%
RISK MGT	5,528,629	6,809,057	8,095,021	1,285,965	18.9%
<b>BASE BUDGETS Total</b>	<b>29,329,042</b>	<b>38,076,902</b>	<b>41,218,525</b>	<b>3,141,623</b>	<b>8.3%</b>
<b>FLEET</b>	22,700	31,460	31,000	(460)	-1.5%
<b>TECHNOLOGY</b>	49,670	125,000	200,000	75,000	60.0%
<b>GRANTS</b>	37,123,542	14,138,049	15,670,760	1,532,711	10.8%
<b>EQUIPMENT, OTHER</b>	15,675,876	13,833,333	13,833,334	1	0.0%
<b>Grand Total</b>	<b>82,200,829</b>	<b>66,204,744</b>	<b>70,953,619</b>	<b>4,748,875</b>	<b>7.2%</b>

# RESOURCE MANAGEMENT

## MAIL SERVICES PROGRAM MESSAGE

The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

The program provides the following services:

- Receipt, sorting, and delivery of mail between County Programs and external delivery services
- Coordination and delivery of inter-office mail
- Folding, collating, and stuffing of bulk mailing needs (elections, water bills, etc.)
- Specialty Deliveries
- Provision of mailing cost estimates

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>MAIL SERVICES</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	68	-	-	-	
510120 REGULAR SALARIES & WAGES	64,085	104,553	110,269	5,716	5.5%
510210 SOCIAL SECURITY MATCHING	4,735	7,998	8,436	437	5.5%
510220 RETIREMENT CONTRIBUTIONS	7,159	12,452	14,963	2,511	20.2%
510230 HEALTH INSURANCE - EMPLOYER	11,090	36,486	54,267	17,781	48.7%
510240 WORKERS COMPENSATION	2,037	3,740	5,315	1,575	42.1%
<b>PERSONNEL SERVICES Total</b>	<b>89,175</b>	<b>165,229</b>	<b>193,250</b>	<b>28,020</b>	<b>17.0%</b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	112	150	150	-	0.0%
530520 OPERATING SUPPLIES	14,423	4,706	4,706	-	0.0%
530420 TRANSPORTATION	203,044	277,500	377,500	100,000	36.0%
530440 RENTAL AND LEASES	16,502	15,860	15,860	-	0.0%
530550 TRAINING	-	75	75	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>234,080</b>	<b>298,291</b>	<b>398,291</b>	<b>100,000</b>	<b>33.5%</b>
<b>MAIL SERVICES Total</b>	<b>323,255</b>	<b>463,520</b>	<b>591,541</b>	<b>128,020</b>	<b>27.6%</b>

# RESOURCE MANAGEMENT

## MUNICIPAL SERVICES BENEFIT UNIT (MSBU) PROGRAM

The MSBU Program provides application coordination and financial management of the non-ad valorem assessment districts for unincorporated Seminole County as stipulated by the Seminole County Administrative Code [Section 22.10]. In addition to ensuring compliance with Administrative Code provisions, the MSBU Program is accountable for compliance with respective Florida Statutes. The MSBU Program has responsibility for over 400 assessment districts through which over 78,000 properties receive the benefit of assessment-funded public services. The MSBU Program offers customer-oriented services through online alternatives, communication brochures, application packets, and speaking engagements at public meetings.

Non-ad valorem assessment districts are established by Ordinance of the Seminole County Board of County Commissioners. These districts are referred to individually as a Municipal Services Benefit Unit or MSBU. Once established, an MSBU provides funding for a municipal (public) service that offers special benefit on a localized or community-based basis. The assessment associated with each MSBU is based on the cost to provide the public service, the number of assessed properties, and the benefit unit allocated to each property. The assessment-funded public services coordinated through the Seminole County MSBU Program are intended to benefit properties located in unincorporated Seminole County but may include properties in other taxing jurisdictions if appropriately authorized.

Public services that meet the criteria set forth in the County's Administrative Code [Section 22.10] may qualify for assessment funding. An MSBU may be established for on-going municipal services (such as residential solid waste management services, street lighting or aquatic weed control) or for a one-time capital improvement (such as road paving, water utility transmission line installation, or neighborhood wall reconstruction). Assessments may be levied annually or may include financing arrangements by which an assessment is collected via annual installments. Assessments and installment payments are collected through annual property tax bills. Notice of proposed assessments are mailed annually to property owners in advance of the assessment roll being approved (subsequent to a public hearing) by the Board.

The financial management services provided by the MSBU Program on behalf of each MSBU includes coordinating activities with the County operating department or service entity that provides the assessment-funded public service, preparing and monitoring budgets, developing assessment recommendations for Board consideration, and ensuring assessments (and/or installment billings) are reported accurately and timely to the Seminole County Tax Collector for collection.

The primary functions (or Major Services) fulfilled by the MSBU Program are as listed:

- Preparation of the annual Non-Ad Valorem Assessment Roll for Seminole County
- Assuring statutory compliance of non-ad valorem assessment activity
- Coordination of MSBU Application process for new MSBUs
- Providing financial management of established MSBUs

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>MSBU PROGRAM</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,590	-	-	-	
510120 REGULAR SALARIES & WAGES	185,568	252,946	245,734	(7,213)	-2.9%
510210 SOCIAL SECURITY MATCHING	13,706	19,350	18,799	(552)	-2.9%
510220 RETIREMENT CONTRIBUTIONS	20,850	30,126	33,346	3,220	10.7%
510230 HEALTH INSURANCE - EMPLOYER	37,275	57,608	71,819	14,211	24.7%
510240 WORKERS COMPENSATION	307	405	369	(36)	-8.9%
510150 SPECIAL PAY	350	1,200	-	(1,200)	-100.0%
<b>PERSONNEL SERVICES Total</b>	<b>259,646</b>	<b>361,635</b>	<b>370,066</b>	<b>8,431</b>	<b>2.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	300	150	(150)	-50.0%
530490 OTHER CHARGES/OBLIGATIONS	3,287,239	5,153,500	5,379,500	226,000	4.4%
530510 OFFICE SUPPLIES	3,014	500	1,500	1,000	200.0%
530520 OPERATING SUPPLIES	140	26,100	53,500	27,400	105.0%
530540 BOOKS, DUES PUBLICATIONS	-	550	350	(200)	-36.4%
530420 TRANSPORTATION	34,800	35,000	44,800	9,800	28.0%
530460 REPAIRS AND MAINTENANCE	209,036	245,756	268,356	22,600	9.2%
530470 PRINTING AND BINDING	-	12,500	17,160	4,660	37.3%
530340 OTHER SERVICES	14,933,736	16,814,515	17,213,260	398,745	2.4%
530430 UTILITIES	2,268,233	2,251,500	2,301,500	50,000	2.2%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	3,002,708	3,946,605	943,897	31.4%
530492 OTHER CHRGS/OB CONSTITUTIONALS	95,453	92,500	118,400	25,900	28.0%
530550 TRAINING	-	1,500	500	(1,000)	-66.7%
530401 TRAVEL - TRAINING RELATED	-	300	150	(150)	-50.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1,200	800	(400)	-33.3%
<b>OPERATING EXPENDITURES Total</b>	<b>20,831,651</b>	<b>27,638,428</b>	<b>29,346,530</b>	<b>1,708,102</b>	<b>6.2%</b>
<b>INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	12,650	2,650	2,650	-	0.0%
<b>INTERFUND TRANSFERS OUT Total</b>	<b>12,650</b>	<b>2,650</b>	<b>2,650</b>	<b>-</b>	<b>0.0%</b>
TECHNOLOGY	-	-	75,000	75,000	
EQUIPMENT, OTHER	142,394	-	-	-	
<b>MSBU PROGRAM Total</b>	<b>21,246,342</b>	<b>28,002,713</b>	<b>29,794,246</b>	<b>1,791,533</b>	<b>6.4%</b>

# RESOURCE MANAGEMENT

## PRINTING SERVICES PROGRAM MESSAGE

The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality, black and white, and color digital presses that allow customers to order large and small volume print jobs quickly, easily and in the most cost-effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

The program provides the following services:

- Copying services (letterheads, color brochures, business cards, etc.)
- Binding and Finishing services, such as folding, drilling, combing, laminating, etc.
- Provision of job cost estimates
- Web submit training

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PRINTING SERVICES</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	38	-	-	-	
510120 REGULAR SALARIES & WAGES	50,809	52,566	55,194	2,628	5.0%
510210 SOCIAL SECURITY MATCHING	3,376	4,021	4,222	201	5.0%
510220 RETIREMENT CONTRIBUTIONS	5,673	6,261	7,490	1,229	19.6%
510230 HEALTH INSURANCE - EMPLOYER	22,865	28,330	29,180	849	3.0%
510240 WORKERS COMPENSATION	60	84	83	(1)	-1.6%
<b>PERSONNEL SERVICES Total</b>	<b>82,821</b>	<b>91,262</b>	<b>96,169</b>	<b>4,907</b>	<b>5.4%</b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	-	150	150	-	0.0%
530520 OPERATING SUPPLIES	22,848	36,012	36,012	-	0.0%
530420 TRANSPORTATION	-	28,135	28,135	-	0.0%
530460 REPAIRS AND MAINTENANCE	24,895	34,000	34,000	-	0.0%
530440 RENTAL AND LEASES	41,870	36,000	36,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>89,613</b>	<b>134,297</b>	<b>134,297</b>	<b>-</b>	<b>0.0%</b>
<b>PRINTING SERVICES Total</b>	<b>172,434</b>	<b>225,559</b>	<b>230,466</b>	<b>4,907</b>	<b>2.2%</b>

# RESOURCE MANAGEMENT

## PURCHASING & CONTRACTS PROGRAM MESSAGE

The Purchasing and Contracts Division Program provides centralized procurement services by teaming with internal and external customers to deliver innovative, effective, and timely procurement solutions in accordance with State Statutes, codes, policies, procedures, and federal regulations. The Program's functions include but are not limited to, vendor relations, assessing procurement requests, creating solicitation packages, strategic vetting, coordinating sourcing activities, conducting negotiations and strategic competitive selection for the procurement of goods and services, issuing of procurement actions such as purchase orders, change orders, work orders, amendments, and contracts that total over \$178.39M of encumbered budgeted funds. The Program also assists in the management of contracts from approval until expiration. Purchasing and Contracts Division (PCD) manages over 10,130 fixed (tangible) assets and performs the administration of the Purchasing Card program.

### **Award Winning Service:**

PCD is fully accredited by the National Institute of Governmental Purchasing (NIGP). PCD received the "Achievement of Excellence in Procurement Award" from the National Purchasing Institute (NPI), along with many Best Practice awards.

### **Objectives:**

Provide first-class procurement services in response to internal needs abiding by procurement policies, procedures, and regulations to deliver the overall best value to the citizens of Seminole County.

- Ensure compliance of procurement laws and regulations, code, policies, and procedures, while maintaining an effective operation of the purchasing, contracting, P-Card administration and fixed assets processes.
- Provide innovative procurement solutions, while maintaining customer satisfaction and achieving performance management objectives in the purchasing, contracting, P-Card administration and fixed assets functions.
- Coordinate with the County Attorney's Office to obtain Agreement Templates for use in Solicitations.
- Utilize latest technology and best practice procurement methods to achieve cost savings by using the competitive process through negotiations and suitable procurement methods.
- Provide the opportunity for training to achieve professional procurement certifications.
- Migration to OpenGov to become more efficient and paperless.
- Seek out opportunities to increase the P-Card usage to decrease the number of costly purchase orders and increase P-Card rebates.
- Administer the Purchasing Card program and conduct audits for compliance with applicable rules.
- Foster vendor relations and assist the business community on how to do business with the County.
- Provide adaptable emergency procurement solutions during natural disasters and catastrophic events.

### **Staffing:**

PCD when fully staffed, operates an efficient centralized procurement program consisting of 14 FTE's and 1 PTE. Due to the extensive use of technology and best practices, the Program has been able to maintain a productive and proficient procurement operation.

### **Programs:**

#### **Fixed Assets and Inventory**

Conduct Countywide inventory of all fixed assets as defined under Section 274.03, Florida Statutes, including identification of material at time of purchase, identification and tagging of newly purchased equipment, documenting asset in J. D. Edwards, handling the annual inventory of fixed assets and the surplus of all excess material in accordance to procedures required by Section 274.05 and Section 274.06, Florida Statutes.



# RESOURCE MANAGEMENT

## PURCHASING & CONTRACTS PROGRAM MESSAGE CONTINUED

- BOCC Budget percentage: 15.32%
- Number of Fixed Assets managed: 10,538
- Value of the Fixed Assets: \$154.7M

### All procurement actions: 2585

Encumbered amount: \$184,730,786.24

### Procurement Policies, Procedures; Management, Budget, and Training

PCD supports and maintains current operational policies and procedures in accordance with laws and applicable regulations. Conduct a minimum of twelve (12) countywide training sessions on a variety of procurement matters. PCD prepares Division agenda items, brief Commissioners on those items and attends Board of County Commissioners meetings. PCD provides procurement strategies for projects and Emergency Operations Center (EOC) procurement support.

### Vendor relations

PCD maintains the County's vendor database using OpenGov software. Vendors register online for the various commodities and services that they provide. Registered vendors receive e-mail notifications of upcoming bid opportunities and events. PCD administers the site and creates filters to optimize functionality. PCD provides assistance to vendors on "How to do Business with Seminole County Government", conduct an annual vendor fair, participate in Reverse Trade Shows and in small business fairs, sponsor training, and contribute to panel discussions at procurement events. Seminole County fosters relationship and partners with the vendor community resulting in competitive savings of \$13.8M. Number of registered vendors: 31,234

### P-Card Administration

PCD develops and maintains current policies in accordance with laws and applicable regulations. PCD provides training for all cardholders and delegates and manages accounts by issuing new cards, processing replacement, handling disputes and suspensions as well as working with the County Comptroller's Office to provide oversight and promote a successful program. PCD is expanding this area to increase the rebates generated by the usage of the cards.

- BOCC Budget percentage: 1.1%
- Number of P-card users: 228
- Number of P-Card transactions: 15,876
- Spend: \$10.1M
- Rebate from Truist FY22/23: \$110,649.42

### Procurement Administrative Lead Time (PALT)

PALT is the number of administrative calendar days associated with procurement actions, from the time an approval request is made to PCD to award. PALT is an indicator of workload, staffing issues and complexity of procurement processes. This indicator is affected by outside agencies such as Florida Department of Transportation and other governmental agencies. These metrics are available on the Purchasing and Contract's website page.

- Request for Proposals: 4 to 5 months
- Construction Contracts: 4 to 5 months
- Professional Services (CCNA): 6 to 8 months

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>PURCHASING &amp; CONTRACTS</b>					
BASE BUDGETS					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	5,372	-	-	-	
510120 REGULAR SALARIES & WAGES	778,779	959,208	1,009,752	50,544	5.3%
510210 SOCIAL SECURITY MATCHING	58,548	73,379	77,246	3,867	5.3%
510220 RETIREMENT CONTRIBUTIONS	102,851	127,937	151,268	23,331	18.2%
510230 HEALTH INSURANCE - EMPLOYER	147,405	203,918	217,148	13,230	6.5%
510240 WORKERS COMPENSATION	1,129	1,535	1,515	(20)	-1.3%
510150 SPECIAL PAY	1,580	3,000	3,000	-	0.0%
510125 PART-TIME PERSONNEL	25,581	-	-	-	
<b>PERSONNEL SERVICES Total</b>	<b>1,121,245</b>	<b>1,368,977</b>	<b>1,459,929</b>	<b>90,952</b>	<b>6.6%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	702	1,400	1,300	(100)	-7.1%
530490 OTHER CHARGES/OBLIGATIONS	4,209	4,440	4,440	-	0.0%
530510 OFFICE SUPPLIES	2,575	4,500	6,670	2,170	48.2%
530520 OPERATING SUPPLIES	17,155	15,050	17,375	2,325	15.4%
530540 BOOKS, DUES PUBLICATIONS	1,654	3,500	3,300	(200)	-5.7%
530310 PROFESSIONAL SERVICES	50	-	-	-	
530420 TRANSPORTATION	-	600	400	(200)	-33.3%
530460 REPAIRS AND MAINTENANCE	-	-	62,000	62,000	
530480 PROMOTIONAL ACTIVITIES	698	850	875	25	2.9%
530550 TRAINING	6,627	6,000	12,575	6,575	109.6%
530401 TRAVEL - TRAINING RELATED	-	2,700	4,570	1,870	69.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	600	4,780	4,325	(455)	-9.5%
<b>OPERATING EXPENDITURES Total</b>	<b>34,269</b>	<b>43,820</b>	<b>117,830</b>	<b>74,010</b>	<b>168.9%</b>
 FLEET	 -	 31,460	 -	 (31,460)	 -100.0%
TECHNOLOGY	49,670	-	-	-	
<b>PURCHASING &amp; CONTRACTS Total</b>	<b>1,205,184</b>	<b>1,444,257</b>	<b>1,577,759</b>	<b>133,502</b>	<b>9.2%</b>

# RESOURCE MANAGEMENT

## RESOURCE MANAGEMENT BUSINESS OFFICE PROGRAM MESSAGE

The Resource Management Business Office provides overall direction to the operations of the Department. It also provides the Department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

The program provides the following services:

- Provide management oversight to all programs within the department
- Personnel and Administration services
- Countywide Financial Analysis
- Invoice processing and payment

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b><i>RM BUSINESS OFFICE</i></b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	191	-	-	-	
510120 REGULAR SALARIES & WAGES	362,563	400,462	415,174	14,712	3.7%
510210 SOCIAL SECURITY MATCHING	26,836	30,635	31,761	1,125	3.7%
510220 RETIREMENT CONTRIBUTIONS	67,983	79,477	91,900	12,423	15.6%
510230 HEALTH INSURANCE - EMPLOYER	62,788	78,980	68,879	(10,101)	-12.8%
510240 WORKERS COMPENSATION	446	641	623	(18)	-2.8%
510150 SPECIAL PAY	3,325	3,300	4,500	1,200	36.4%
<b><i>PERSONNEL SERVICES Total</i></b>	<b><i>524,131</i></b>	<b><i>593,495</i></b>	<b><i>612,836</i></b>	<b><i>19,341</i></b>	<b><i>3.3%</i></b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	1,320	1,300	1,100	(200)	-15.4%
530520 OPERATING SUPPLIES	1,542	300	500	200	66.7%
530540 BOOKS, DUES PUBLICATIONS	1,180	2,155	2,155	-	0.0%
530550 TRAINING	1,034	600	600	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	4,500	4,500	-	0.0%
<b><i>OPERATING EXPENDITURES Total</i></b>	<b><i>5,076</i></b>	<b><i>8,855</i></b>	<b><i>8,855</i></b>	<b><i>-</i></b>	<b><i>0.0%</i></b>
<b>RM BUSINESS OFFICE Total</b>	<b>529,207</b>	<b>602,350</b>	<b>621,691</b>	<b>19,341</b>	<b>3.2%</b>

# RESOURCE MANAGEMENT

## RESOURCE MANAGEMENT GRANTS PROGRAM MESSAGE

The Resource Management Grants program manages Recipient Agency Grants for the 18th Judicial Circuit. These programs provide funding for Problem Solving Courts related to Substance Abuse and Mental Health needs in the community. The grants have several agency providers such as Veteran Affairs Office, Aspire Health Partners, Inc., The Transition House, Hope and Help, and United Safety Council. These agencies provide treatment services for the Problem-Solving Courts operated by the Courts which include Adult Drug Court, Veterans Treatment Court, and Mental Health Court. Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program (COSAP) from the Department of Justice provides drug testing at the Court House; faster assessments to divert inmates to treatment, tools to divert drug use and community education on substance abuse.

The County continues the Reinvestment Grant from the State of Florida Department of Children and Families. The grant will provide funding for in County Assisted Outpatient Treatment and Detox Unit provided by our partner Aspire Health Partners, Inc. The Sheriff office will receive funding for a Juvenile prevention service program, SNAP.

The last Recipient Agency Grants managed by Resource Management is the American Rescue Plan Act (ARPA) Recover Plan which provides Federal funding to the County for recovery from the COVID-19 pandemic.

The following grants are funded for Fiscal Year 2023:

- SAMHSA Problem Solving Courts
- Department of Justice Adult Drug Court Enhancement
- Department of Justice Veteran's Treatment Court Enhancement
- Department of Justice COSAP
- Department of Children and Families Reinvestment Grant
- Department of Justice Mental Health Grant

The program provides the following services:

- Problem-Solving Court and Community Based Grant funding management
- Treatment services for Substance Abuse and Mental Health Services
- Interventions to reduce jail time and recidivism
- Reduce cost through intervention time

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>RM GRANTS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	277,076	337,187	531,449	194,262	57.6%
510210 SOCIAL SECURITY MATCHING	23,002	25,795	40,656	14,861	57.6%
510220 RETIREMENT CONTRIBUTIONS	35,300	40,159	72,118	31,959	79.6%
510230 HEALTH INSURANCE - EMPLOYER	60,420	77,125	117,082	39,957	51.8%
510240 WORKERS COMPENSATION	385	539	797	258	47.8%
510150 SPECIAL PAY	200	-	-	-	
510125 PART-TIME PERSONNEL	39,674	-	-	-	
511000 CONTRA PERSONAL SERVICES	-	-	(459,401)	(459,401)	
<b>PERSONNEL SERVICES Total</b>	<b>436,056</b>	<b>480,806</b>	<b>302,701</b>	<b>(178,105)</b>	<b>-37.0%</b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	-	100	100	-	0.0%
530340 OTHER SERVICES	80,000	80,000	80,000	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>80,000</b>	<b>80,100</b>	<b>80,100</b>	<b>-</b>	<b>0.0%</b>
 GRANTS	 37,123,542	 14,138,049	 15,670,760	 1,532,711	 10.8%
 EQUIPMENT, OTHER	 15,533,482	 13,833,333	 13,833,334	 1	 0.0%
<b>RM GRANTS Total</b>	<b>53,173,080</b>	<b>28,532,288</b>	<b>29,886,895</b>	<b>1,354,608</b>	<b>4.7%</b>

# RESOURCE MANAGEMENT

## RISK MANAGEMENT PROGRAM MESSAGE

The goal of Risk Management is to protect Seminole County against accidental financial loss by identifying, mitigating, and managing exposures to health and safety concerns for its employees, guests, properties, assets, and operations in accordance with statutes, ordinances, laws, and best practices. Risk Management coordinates treatment and coverage for all workers' compensation claims for County employees, manages most liability claims made by third parties against the County, and provides safety guidance to all departments and covered entities.

The Risk Management Division is responsible for administering the County's self-insurance programs for property, general liability, and workers' compensation and for securing excess insurance above our self-insured retentions. The Risk Management self-insurance fund also provides coverage to the following constitutional offices in Seminole County: Clerk of the Court, Property Appraiser, Supervisor of Elections, and Tax Collector.

The Risk Management Division endeavors to contribute to Seminole County Government's ultimate goal of maintaining a healthy, high performing organization by providing a framework for:

- Leadership: Providing uniform safety guidelines, procedures, and policies across the County where appropriate and applicable according to best practices and regulatory standards.
- Safety: Providing technical assistance and support to departments for compliance with federal, state, and county safety regulations.
- Loss control: Providing loss control services to departments, including exposure identification, analysis, compliance monitoring, and recommendation development.
- Insurance Administration: Ensuring the County's ability to quickly recover from accidental loss by cost effectively balancing risk retention and risk transfer.
- Claims Administration: Investigating, evaluating, and resolving liability, property damage, and workers' compensation claims fairly.
- Reinforcing Seminole County Team Playbook Daily Drivers: By taking ownership, being responsive, and focusing on creative solutions to mitigate potential risk, we will ensure financial stability and continuously improve customer service, productive community relationships, and employee morale. A safe and healthy workforce is a productive and happy workforce.

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY22 ACTUALS	FY23 ADOPTED BUDGET	FY24 ADOPTED BUDGET	VARIANCE	%
<b>RISK MGT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	349,078	373,306	497,551	124,245	33.3%
510210 SOCIAL SECURITY MATCHING	25,518	28,558	38,063	9,505	33.3%
510220 RETIREMENT CONTRIBUTIONS	34,198	37,777	58,758	20,981	55.5%
510230 HEALTH INSURANCE - EMPLOYER	68,187	77,156	113,907	36,751	47.6%
510240 WORKERS COMPENSATION	1,618	2,335	3,792	1,458	62.4%
510150 SPECIAL PAY	200	600	600	-	0.0%
<b>PERSONNEL SERVICES Total</b>	<b>478,800</b>	<b>519,732</b>	<b>712,671</b>	<b>192,940</b>	<b>37.1%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	125	150	175	25	16.7%
530510 OFFICE SUPPLIES	481	1,700	1,700	-	0.0%
530520 OPERATING SUPPLIES	3,110	4,500	4,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	587	1,725	1,725	-	0.0%
530310 PROFESSIONAL SERVICES	199,819	258,000	387,000	129,000	50.0%
530340 OTHER SERVICES	229,065	230,000	239,000	9,000	3.9%
530450 INSURANCE	2,683,064	2,840,750	3,745,750	905,000	31.9%
530451 BOCC INSURANCE CLAIMS	1,933,547	2,950,000	3,000,000	50,000	1.7%
530550 TRAINING	30	2,500	2,500	-	0.0%
<b>OPERATING EXPENDITURES Total</b>	<b>5,049,828</b>	<b>6,289,325</b>	<b>7,382,350</b>	<b>1,093,025</b>	<b>17.4%</b>
FLEET	22,700	-	31,000	31,000	
TECHNOLOGY	-	125,000	125,000	-	0.0%
<b>RISK MGT Total</b>	<b>5,551,329</b>	<b>6,934,057</b>	<b>8,251,021</b>	<b>1,316,965</b>	<b>19.0%</b>



# KEY STRATEGIC PRIORITIES

*FINAL REPORT*

August 10, 2021



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## Strategic Priorities: Executive Summary

On March 12, 2021, Staff provided updates on eight key strategic issues identified by the Board of County Commissioners at its October 24, 2019 Retreat. The Board provided feedback during the update to refine its guidance on the original eight key strategic issues, and to develop two additional key strategic issues. The 10 issues, now referred to as Key Strategic Priorities (KSPs), in order of importance as designated by the Board, are as follows:

1. Develop a strategy for effectively managing development activity.
2. Improve the quality of county government's technology infrastructure, including upgrading Seminole County Government's external website.
3. Develop a strategy for continuing capital improvements.
4. Continued emphasis on affordable and workforce housing initiatives. (Tied with 5, below)
5. Develop plans for leadership succession and talent development. (Tied with 4, above)
6. Continue funding of reserve accounts. (Tied with 7, below)
7. Create a community health initiative. (Tied with 6, above)
8. Continue implementation of the Five Points project.
9. Increase engagement with regional collaboration relationships.
10. Develop a holistic water policy plan.

On March 26th, the County Manager's Office hosted a leadership team planning session that included 68 employees from across the organization with the goal of identifying strategies and actions for each of the 10 KSPs. The planning session, facilitated by Hardy Smith, resulted in the *Key Strategic Priorities Report of Findings* presented to the Board on May 10, 2021.

Staff followed-up with individual Board members and our employees during June and July of this year for further input in preparation of the final report.

The following KSP summaries will provide insight into the status of each individual key strategic priority, including refined solutions, elements, actions, and necessary resources. Included are estimated completion dates, however, these dates may need to be adjusted due to unavailable resources (financial and staff); changes in project scope; external factors outside of staff's control and other potential unforeseen circumstances.

## **KSP: Develop a Strategy for Effectively Managing Development Activity**

### **Executive Summary**

At the 2019 Board Retreat, Growth Management was identified as a Key Strategic Priority; therefore, many of the strategies and action items below are already in process, nearing fruition, or fully complete. At the 2021, Board of County Commissioners Strategic Planning Retreat, Growth Management was again identified as a priority, ranking number one (1) out of all the Key Strategic Priorities. The need for enhanced community involvement and feedback was stressed by the Board, and a new strategy with action items was added to pursue development of community-driven land use policies. A working group made up of staff members from various departments was established to develop an action-oriented strategic plan to address growth management issues in a manner reflective of community values and needs.

### **Key Strategic Priority:**

Growth Management: Effectively manage growth to ensure that development occurs in a responsible and sustainable manner that also supports population growth and maintains a healthy tax base.

### **Strategy:**

Engage citizenry and create a community-driven Land Use Vision Plan for Seminole County that is supported by public infrastructure and implemented through the Future Land Use Map, Comprehensive Plan, and Land Development Code.

### **Elements of the Strategy:**

- Community outreach consisting of a listening tour, significant constituent engagement, and an education component.
- A review and evaluation of the Seminole County Future Land Use Map to determine the appropriate mix of land uses based on population growth and needed tax base.
- A review of previous County land use studies and associated recommendations including “How Shall We Grow” and “How Did We Grow.”
- A plan to ensure that infrastructure and facilities are in place and funded to support land uses identified on the Future Land Use Map (infrastructure to support development), including new and expanded utilities, roadways, fire service/fire stations, and parks.

- Identification of needed Capital Improvement Projects (CIP) and funding sources.
- A plan for appropriate school capacities.
- Development of incentives to encourage development in urban core along major transportation corridors.
- Joint Planning Agreements (JPAs) to coordinate planning and development activity with other jurisdictions.
- Small Area Studies to address isolated planning issues.
- Comprehensive updates to the Land Development Code to address various issues including infill development, minimum architectural design standards (suburban vs urban), affordable housing, renewable energy, landscape/buffer and arbor codes.
- A review of the Centers and Corridors Overlay in the Comprehensive Plan and review the Mixed Use Future Land Use Category for any needed changes.
- Reviews and evaluation of previous land use studies.
- Audit of Comprehensive Plan and Land Development Code to reconcile with Vision Plan.

### **Actions:**

*The following are action items to implement the Strategy and Elements of the Strategy.* Engage citizenry and create a community-driven Land Use Vision Plan to include listening tour and educational tour- Complete by September 2022.

- East Lake Mary Blvd. Small Area Study – Complete by September 2021.
- Joint Planning Area Agreements (Casselberry, Oviedo, and Sanford) - Adopt by 2022.
- Land Development Code Updates- Complete and Adopt by December 2021.
- Educational System Interlocal Agreement (ILA) - Adopted by the Board on July 13, 2021/ Task Complete.
- Impact/Mobility Fee Ordinances and Resolution- New Rates effective June 29, 2021/Task Complete.
- Land Use Analysis & Infrastructure Technical Study (by GAI) - In process; complete by March 2022.
- Department Master Plans completed for Water & Sewer and Library –September 2021 and April 2022 respectively.
- Include identified CIP projects in the 4th Generation Sales Tax proposal (TBD).
- Small Area studies and creation of rural residential enclaves in the Future Land Use Element of the Comprehensive Plan (TBD).

- Orange Boulevard Rural Residential/Transitional Area Small Area Study; coordinate with Lake Monroe Drainage Basin Study- (TBD).
- Oak Hollow Lane/Lake Marie area Rural Residential Small Area Study; Evaluating as part of the GAI study- Complete by Fall/Winter 2022.
- Transportation Exception Area (TCEA) Transportation Study - Complete by September 2022.
- Evaluation and Appraisal Report (EAR) for Comprehensive Plan –Complete by December 2022.
- EAR Based Amendments to the Comprehensive Plan- Complete/Adopted by September 2023.
- Second series of Land Development Code updates to implement EAR Based Amendments- Complete by June 2024.

**Estimated Resources:**

The Growth Management Key Strategic Priority is a multi-year endeavor including projects and tasks that began this fiscal year. Additional resources will be needed to accomplish action items to bring the growth management strategy to fruition. Below is a summary of the estimated resources needed for Fiscal Years thru FY25. In addition to financial resources, this priority will require a commitment of staffing resources. Existing staff as well as consultants will be performing the studies and tasks. Tasks related to the Growth Management KSP are expected to consume approximately 80% of the Planning Division Long Range Team’s time and approximately 50% of management’s time.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	LAND DEVELOPMENT CODE REWRITE	ONE TIME	211,986					
GENERAL FUND	LAND USES ANALYSIS	ONE TIME	124,999					
GENERAL FUND	IMPACT FEE STUDY	ONE TIME	73,500					
GENERAL FUND	LAKE MARY SMALL AREA STUDY	ONE TIME	64,913					
GENERAL FUND	LAND USE POLICY VISION PLAN	ONE TIME		300,000				
GENERAL FUND	TRANSPORT CONCURRENCY EXCEPTION AREA STUDY	ONE TIME		100,000				
GENERAL FUND	SMALL AREA STUDIES	ONE TIME		50,000				
GENERAL FUND	FUTURE LAND DEVELOPMENT CODE UPDATES	ONE TIME				225,000		
GENERAL FUND	FUTURE EAR BASED AMENDMENTS	ONE TIME				150,000		
<b>MANAGING DEVELOPMENT Total</b>			<b>475,398</b>	<b>450,000</b>		<b>375,000</b>		

## **KSP: Improve the Quality of the County Government’s Technology Infrastructure**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioners Strategic Planning Retreat, improvement of the County’s technology infrastructure was once again outlined as a Key Strategic Priority. The Board has identified that an advanced technology platform, supported by a highly proficient Information Services Department, is needed to meet the demands of Seminole County. Information Services needs to transition from a break fix organization to one that is focused on innovation and advocating the needs of departments.

The strategies needed to move toward this progressive vision of Information Services include the creation of a robust internet platform that effectively communicates to stakeholders; a move towards an integrated service model that consistently delivers exceptional service; and a transition to advocacy for implementing organizational change through technology.

### **Key Strategic Priority:**

Address the needs of our citizens, employees and community partners by investing in transformational technology.

### **Strategy:**

1. Develop and support a “digital first” culture in Seminole County Government operations.

A holistic approach to how Seminole County Government selects and adopts technology is necessary to meet the challenges we are facing. Societal changes coupled with constrained resources indicate the need for the County to adopt a culture of “digital first.” In its report, “Top Technology Trends in Government 2021,” Gartner indicates that successful organizations will be considered trusted, agile, and resilient when they adopt a multichannel citizen engagement mindset. To embrace a digital first mindset, the County must embrace technology; train its staff; help its stakeholders adapt and adopt to this model; and finally have an internal technology team that is competent at both supporting and predicting the County’s needs.

The County can measure success in this new approach by looking at how well it increases the number of service delivery models it provides. These service models will provide micro-personal experiences to those who work with and for Seminole County.



In Gartner’s Digital Government Maturity Model, Seminole County is an initial level one organization, one that is reactive; focused on compliance; and seeking to leverage current government based technology services and put them online. It is clear that the County should move to a data-centric maturity level that is focused on constituent value, improvement of outcomes, and KPI’s. - 2021 Top Strategic Technology Trends - A Local Government Perspective (Gartner, 2021).

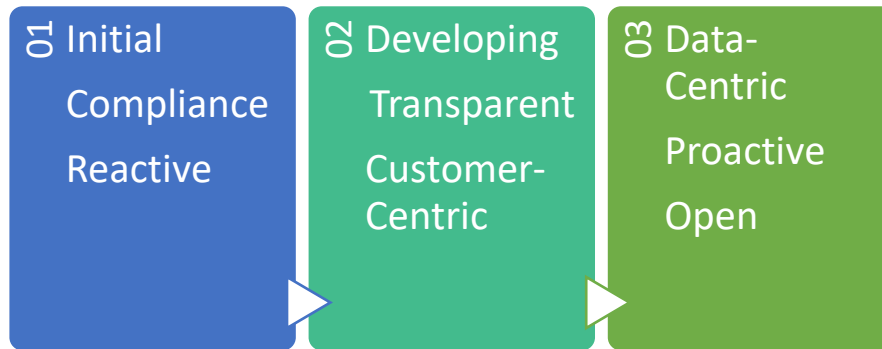


Figure 1- First three stages of the Gartner Digital Government Maturity Model 2.0

The County is currently reliant on vendors to develop solutions versus evaluating and implementing a mix of commercial and custom solutions. New advanced capabilities such as machine learning, and predictive analytics will facilitate the adoption of “voice of the citizen” solutions, advanced contract analytics, and workforce engagement solutions. Employees will not only be trained to be proficient with the basic skills needed to accomplish their job tasks but will learn how information and collaboration is perpetuated through best practices using adaptive technology.

### Elements of the Strategy:

- Implement a new technology platform for our web presence.
- Address the digital divide challenges that directly affect our stakeholders by identifying and supporting innovative solutions.
- Reimagine Information Services from being a reactive organization to one that leads and advocates for positive change through technology.

## **Element One - Implement a new technology platform for our web presence**

With the website being the County's primary Internet presence, Seminole County needs to transition the website to an actively managed, highly optimized platform for stakeholders to provide and find information and access services. Due to the lack of internal capacity and expertise, the approach forward is hiring a consultant who will help guide the website strategy, develop a new website design, identify the infrastructure needed, and recommend the size and scope of an internal team to manage.

This effort will be successful when the County implements a user first website that meets the needs of its stakeholders. The goal is a multimodal solution that supports all major social media platforms. The website would provide a pleasant experience that is simple to use and leverages advanced search technology to ensure users find the information they are looking for. It should adopt a consistent approach to accessing services throughout the site where content is dynamic, updated regularly, and easily maintained. The new solution would have dedicated staff that would maintain and enhance the platform by analyzing the website use for patterns. The team would also review emerging technologies and would adopt them as they become practical for our needs.

The largest challenge to implementing this vision will be that much of the current functionality provided on the website is actually hosted by another website and embedded to look like it is part of ours. While this approach reduces costs and leverages the technology that our departments use to provide services, it impacts how holistic the site functions and can provide to the user a disjointed experience.

### **Actions:**

- Hire consultant and develop a formal plan to evaluate our current practices and develop an approach to create the best government website:
  - Identify stakeholders.
  - Identify current issues.
  - Timeframe of 6-9 months.
  
- Execute plan developed by consultant:
  - Address identified issues on current site.
  - Determine proper organization to support and maintain the site.
  - Timeframe is 9-15 months following hiring of consultant.

- Sustain and grow website once new site is developed.
  - Hire staff and implement.
  - Timeframe: 3-6 months following completion of redeveloped site.

**Estimated Resources:**

Estimated cost to implement – \$300,000 to hire consultant(s), \$150,000 in potential technology purchases (such as additional servers), and \$180,000 to hire two additional staff members. A total of four fulltime staff members would be dedicated to this effort and maintaining the current site. Additional time by resources throughout the County could exceed 5,000 hours (11 main departments at about 400 hours each plus project meetings and administration).

Estimated recurring cost – The estimated cost for additional staff dedicated to maintaining and growing the site and the maintenance on the newly implemented technology would be approximately \$210,000, plus staff time in the departments.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	WEBSITE INFRASTRUCTURE	ONE TIME		100,000				
ARPA	WEBSITE CONSULTANT	ONE TIME			300,000			
ARPA	WEBSITE TECHNOLOGY IMPROVEMENTS	ONE TIME			150,000			
GENERAL FUND	WEBSITE 2 ADDITIONAL FTE'S	RECURRING			180,000	180,000	180,000	180,000
GENERAL FUND	SUPPORT FOR NEW WEBSITE (TECH)	RECURRING				130,000	130,000	130,000
<b>WEBSITE / WEB PRESENCE Total</b>				<b>100,000</b>	<b>630,000</b>	<b>310,000</b>	<b>310,000</b>	<b>310,000</b>

## **Element two – Address the digital divide in Seminole County**

The COVID-19 pandemic highlighted the challenges that segments of our population face in regard to thriving in a digital first society. Access to information, services, individual assistance, vaccines, and timely news is determined by their ability to consistently access technology. Providing opportunities to access technology and reducing the barriers to County services are two areas where Seminole County can lead in closing the digital divide.

This effort would identify barriers to participation in a society that is primarily being held online. This solution would involve developing private/public partnerships to expand broadband to un/under-served areas, as well as identifying external funding sources to potentially subsidize broadband access to qualified residents. One example is a Spectrum program, Internet Assist, wherein eligible low-income households can receive 30Mbps internet service at a discounted price. There are also opportunities to work with Seminole County Schools, and new partnerships could be forged to identify households that would most benefit from an enhanced support.

The best low tech approach to access County services would be to greatly increase our nascent Citizens Engagement Center so that stakeholders would only need access to a telephone. Another solution could greatly expand locations for citizens to access services is by creating mobile or temporary Citizen Engagement Centers; for example, use of library kiosks. Capturing how citizens engage with our County will be key to effectively using the Citizens Engagement Center resources.

The biggest challenge with reducing the digital divide is maintaining funding beyond the pandemic. Future technology decisions would also need to be evaluated for their ability to be accessed by a wider audience than the department may have originally envisioned. Department level solutions may need to be suboptimal in order to ensure that the technology fits within an overall approach to easing access.

### **Actions:**

- Retain a broadband expansion consultant to identify gaps and opportunities.
- Leverage opportunities for Federal funding to address gaps.
- Identify assistance to pay for services; integrate into Community Services protocols.
- Staff additional 311 positions and identify opportunities to enhance access to County services.
- Evaluate and implement remote citizen engagement opportunities.

- Develop additional protocols for proactive engagement of 311 staff with citizens and customers and implement customer relationship management.
- Timeframe to hire consultant and develop plan is 6-12 months.

**Estimated Resources:**

Estimated cost to implement – \$200,000 to hire consultant, plus staff time to manage these efforts of about 500 hours. The estimated one time cost to improve broadband access is \$4,500,000. We will enhance our 311 capabilities by increasing staff by one position per year over the next three years. The first staffing increase will occur mid-year FY22 and is estimated to cost \$78,000 for the remainder of the year.

Estimated recurring cost –Supporting the enhanced citizen’s engagement will cost an addition \$312,000 in FY23, with support costs of \$468,000 a year for FY24 and beyond.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	HIRE BROADBAND CONSULTANT	ONE TIME			200,000			
ARPA	IMPROVE BROADBAND ACCESS	ONE TIME				4,500,000		
GENERAL FUND	IMPROVE CUST SVC - 311 (FY22 3FTE MIDYEAR; FY23 3FTE; FY24 3FTE)	RECURRING			78,000	312,000	468,000	468,000
<b>ADDRESS DIGITAL DIVIDE Total</b>					<b>278,000</b>	<b>4,812,000</b>	<b>468,000</b>	<b>468,000</b>

**Element three – Reimagine Information Services**

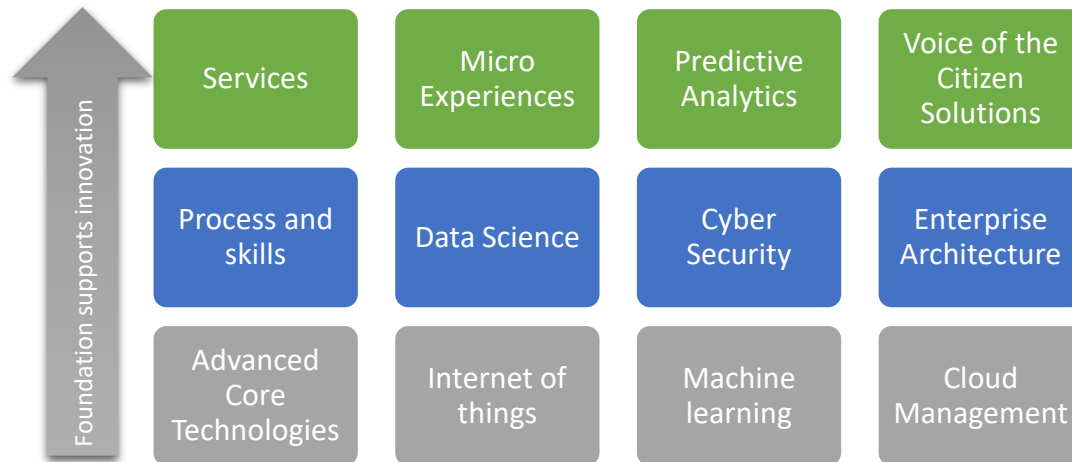
The Information Services Department needs to transition from a break/fix organization to one that leads innovation and manages transformation. This involves creating a dedicated team assigned to partnering with departments on technology. Identifying, engineering, and piloting innovative technologies are key competencies that Information Services does not currently possess at the

levels necessary to move beyond the break/fix paradigm. Information Services needs to become a learning organization that supports the County’s increasing reliance on technology.

The recent Information Services annual customer satisfaction survey revealed that while customers generally see Information Services as providing timely service (82.92% agree), they do not see the department as a leader of technology (48.78%) or an advocate for their technology needs (62.81%).

In “3 Practices to Create Business Demand for Enhanced IT Value Beyond ‘Run the Business’,” Gartner recommends progressive technology organizations invest in a business relationship office to increase engagement with the lines of business. – Gartner publication G00444856 (2019). A business relationship office would build and maintain strong relationships with business partners (County department and agencies) and would act as a liaison between Information Services and the business partner. This office would also lead in the development of business cases requiring IT-based solutions, and communicate business needs with the appropriate IT solution center to gain alignment between business needs and technical capabilities.

Information Services is configured to support current operations and provide limited support on initiatives that help departments improve operations. A progressive technology department would lead the County’s effort to transform to a “digital first” organization. There are a number of key capabilities and services in which based on existing resources, the County Information Services Department lacks competency in:



The approach to accomplish this would be to establish an innovation office and a technology training team. Success can be measured by the projects that are selected and implemented and how they directly affect the KSP performance measures. Technologies developed and services implemented would be combined and leveraged quickly to resolve pressing issues.

The innovation office would have staff dedicated to two or more departments so that departments would be able to develop and execute technology plans that align with the overall County technology architecture. The office would also contain highly skilled technologists that would evaluate and implement innovative platforms that would form the basis of rapid deployment.

One example would be the recent boil water notice. If County customers had been equipped with smart meters that would, in real-time, report water usage and the County developed technology to broadcast to consumer assistant technology like Alexa or Google Voice, the County could have sent an alert to the home directly via this pervasive technology in a medium that citizens engage with. These capabilities require significant investments in security, training of County staff, networks, and data analysis.

With regards to training, the County would need to assess the technology employees' training needs and integrate these needs into the upcoming budget. Increasing reliance on technology by Seminole County requires a workforce that is well trained in its use. Training needs to come in various modalities and should be specific to the skills and competencies that are important to our employees.

Information Services would then catalog the current technology based training available, evaluate the current learning management system, and then procure and hire a permanent technology based training team to plan and execute.

This advanced capability does not come without substantial costs and risks. An innovation team is expensive to create and maintain and it is very likely that some technology investments may not pan out and lead to expensive dead ends and failures. In order to maximize the investments in technology, a robust governance group would need to be established with the goal of ensuring all tech purchases would align with countywide technology goals. Departments may not get their preferred solution if it does not align to the countywide direction. Staffing technology positions is a challenge as the demand for highly skilled technology professionals is at an all-time high throughout all industries.

### **Actions:**

- Develop a technology training program.
- Improve service delivery by insourcing.

- Develop an innovation office.
- Timeframe is 6-24 months.

### **Estimated Resources:**

Estimated cost to implement – Creating a technology training team will cost \$150,000 for new material and \$150,000 for two new Technology Training positions in FY22. Implementing an innovation office could be phased in with two Project Manager positions in FY22; two Project Managers in FY23, one Project Manager and one Technologist position in FY24; and two more Technologist positions in FY25 at a cost of approximately \$200,000 a year. Insourcing will cost \$300,000 in transition costs. Developing a relationship and innovation office will cost \$150,000 for consulting support.

Other recurring costs – The cost to support the new technology training function is approximately \$180,000 a year depending on how much coursework is developed and provided. We expect the transition to an insourced support team to cost similarly or possibly less than the current cost to outsource this function assuming the level of service provided does not change. Enhancing the innovation and relationship group will cost approximately \$200,000 a year for the next four years, with a total recurring cost after the fourth year being projected to be around \$800,000.



FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	INSOURCE HELP DESK AND DESKTOP SUPPORT	ONE TIME			300,000			
ARPA	CONSULTANT SERVICES TO IMPROVE IS	ONE TIME			150,000			
ARPA	TECHNOLOGY TRAINING MATERIALS	ONE TIME			150,000	-	-	-
GENERAL FUND	TECHNOLOGY TRAINING MATERIALS	RECURRING			-	30,000	30,000	30,000
GENERAL FUND	TECHNOLOGY TRAINING STAFF (2 FTES)	RECURRING			150,000	150,000	150,000	150,000
GENERAL FUND	RELATIONSHIP OFFICE (2 PROJ MGR FTES FY22)	RECURRING			180,000	180,000	180,000	180,000
GENERAL FUND	RELATIONSHIP OFFICE (2 PROJ MGR FTES FY23)	RECURRING				190,000	190,000	190,000
GENERAL FUND	RELATIONSHIP OFFICE (1 PM; 1 TECHNOLOGISTS FY24)	RECURRING					210,000	210,000
GENERAL FUND	RELATIONSHIP OFFICE (2 TECHNOLOGIST FTES FY25)	RECURRING						220,000
<b>REIMAGINE INFORMATION SVCS Total</b>					<b>930,000</b>	<b>550,000</b>	<b>760,000</b>	<b>980,000</b>

## **KSP: Develop a Strategy for Continuing Capital Improvements**

### **Executive Summary**

Best practices for local governments include the establishment of a system that clearly articulates the method for assessing capital assets and planning/budgeting for capital maintenance and replacement needs. Capital assets include major government facilities, infrastructure, equipment, and networks that enable delivery of public sector services. Seminole County General Fund capital assets include Fleet, Facilities, Technology, and Park Improvements. Governments that do not prepare a multi-year capital plan and properly consider the impact of capital projects on the operating budget will be impeded by budgetary pressure, straining resources for maintenance and replacement. Currently, the General Fund capital projects are presented in the annual budget, and although staff maintains a “running list” of needs and has internal assessment tools, there is not a comprehensive coordinated policy for the process of evaluating, ranking and funding General Fund capital maintenance and replacement. The County should develop coordinated General Fund capital planning, budgeting, and reporting practices to support adequate capital spending levels and to promote appropriate investment in capital renewal, replacement, and maintenance. It is also a best practice to adopt a written policy addressing capital asset reserves for renewal and replacement. The establishment of a capital asset reserve provides flexibility in a strong asset management program for decreases in revenues and increases in general fund expenditures that may occur periodically.

### **Key Strategic Priority:**

Establish a comprehensive and coordinated system for assessing capital assets, to plan and budget for General Fund capital maintenance and replacement needs. Plan General Fund capital projects with a description of the decision processes that determine priority and ensure unfunded needs are identified for future funding.

### **Strategy:**

Develop policies to guide capital asset management practices that are supported by finance and operational/engineering expertise. Document the strategy for identifying and funding capital needs by establishing a rolling Five Year system for assessing capital assets and appropriately planning and budgeting for capital maintenance and replacement needs. The system should include a detailed report on Capital Assets, in plain language, every three years to the Board of County Commissioners and a Capital Reserve Policy for Renewal and Replacement.

## **Elements of the Strategy:**

- Articulation of assessment and prioritization criteria for all General Fund capital renewal, replacement and maintenance. The prioritization strategy for the General Fund capital needs should be created based on the decision processes documented by key stakeholders of the individual plans.
- Creation of a Five-Year Plan that prioritizes projects and presents the planned funding including every identified need, levels of service and criteria for prioritization.
- Develop a Capital Reserve Policy for Renewal and Replacement defining the intended use of reserve funds.
- A Report on Capital Assets every three years (best practice) including condition ratings, life cycles and work completed will be presented to the Board of County Commissioners.
- Inventory of capital assets including all details will be the starting point for review of the capital planning process.
- Identify and review existing master plans and document levels of service and prioritization strategies. Master Plans for Leisure Services, Technology, Fleet, and Facilities will be reviewed separately, and processes documented for combining into one General Fund Capital Plan.
- Bring plans together as one General Fund Five Year Capital Plan and demonstrate how it is included in General Fund forecasting.
- Monthly meetings beginning June of 2021 to review current plans for Information Services, Public Works (Fleet and Facilities) and Leisure Services (Parks and Libraries) to document the levels of service and prioritization strategies and ultimately bring plans together for Beta Testing during the FY23 Budget Process.
- Prepare a Capital Reserve for Renewal and Replacement incorporating best practices into the policy.
- Develop utilization evaluation criteria for use of reserves based on principles such as safety and security; maintenance and utility costs; asset readiness metrics; availability of repair parts and materials; sustainability; technological innovations; general appearance; and other criteria as necessary. Establish a periodic, systematic review of all reserves to ensure they are serving their intended purpose.
- Establish and define benchmarks that will be used in the periodic review of the reserve policy.

Timeline: All of the actions are anticipated to be completed so they can be beta tested for the FY23 planning process.

## **Estimated Resources:**

Staff Time – approximately 1,600 hours utilizing existing resources.

## **KSP: Continued Emphasis on Affordable and Workforce Housing Initiatives**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioners Strategic Planning Retreat, the establishment of an Affordable and Workforce Housing Initiative was reaffirmed as a Key Strategic Priority. As a result, a work group was established to re-visit the pre-existing strategic project plan addressing regulatory tools, funding sources, partnership opportunities, and additional resources to address affordable and workforce housing possibilities. Through the planning process, strategies and measures were reviewed and will be refreshed in order to enhance the on-going efforts to launch the development of and access to affordable housing. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of creating adequate attainable and workforce housing for all Seminole County residents.

### **Key Strategic Priority: To Create, Diversify and Preserve Affordable Housing.**

#### **Strategy:**

How Seminole County Government approaches the complex, multifaceted affordable housing crisis will dictate the outcome of our success. It has been documented that there is no one solution to this crisis and that many approaches with multiple policies and programs will be necessary to advance an effective affordable housing agenda. The creation, diversification, and preservation of affordable housing will require the implementation of the identified actions within the Affordable Housing Strategic Plan, as well as the removal of existing regulatory barriers coupled with the engagement of community land trust organizations for the development of suitable surplus lands as affordable housing.

The County can begin to measure its success by determining the number of affordable housing units required to assist cost burdened residents and calculating the number and type of units that can realistically be generated annually. Assisting private developers both financially and with the regulatory hurdles will help lead us to housing and economic stability.

#### **Elements of the Strategy:**

- Affordable Housing Strategic Plan
- General Housing Trust Fund and Community Land Trust
- Land Bank Program

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### **Executive Summary**

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The County can begin to measure its success by determining the number of affordable housing units required to assist cost burdened residents and calculating the number and type of units that can realistically be generated annually. Assisting private developers both financially and with the regulatory hurdles will help lead us to housing and economic stability.

#### **Elements of the Strategy:**

- Attainable Housing Strategic Plan
- General Housing Trust Fund and Community Land Trust
- Land Bank Program

## Element One –Attainable Housing Strategic Plan

The Attainable Housing Strategic Plan outlines the road map for the next 1-10 years using an action plan and funding recommendations that address multiple policy and program components that will positively impact the County’s affordable housing goals. With the adoption of local ordinances and amendments to existing codes and policies, the County’s ability to enhance and preserve affordable housing is within reach. It will require innovative and creative incentives to draw developers and financial partners together to secure the engagement of these stakeholders.

Identification of financial resources and the specific allocation of those funds to address the reduction or subsidy of impact fees and increasing the level of assistance for down payment assistance are just two examples of the techniques that will foster the creation and preservation of housing units.

Implementation of the Strategic Plan should also include identification of solutions to the challenges to the provision of affordable housing, including funding, regulatory restrictions, lack of community financial partners, and internal staff capacity.

### Actions:

- Update existing affordable housing policies within the Comprehensive Plan and Land Development Code to include diverse housing units
  - Utilize data produced from Shimberg’s Access and Opportunity Model.
    - Establish Baselines to measure:
      - % of households that qualify under the ‘affordable’ housing definition;
      - % of households that qualify under the ‘workforce’ housing definition; and
      - The number of ‘housing burdened’ households.
    - Establish metrics or goals founded on the Baseline measurements:
      - Increase affordable housing stock by x number;
      - Increase workforce housing stock by x number; and
      - Increase the affordability of available housing by x percentage.
    - Permit Accessory Dwelling Units in all Single-Family Residential Zoning Districts.
    - Establish an Incentive Program To Reduce or Subsidize Impact Fees.

- Remove Regulatory Barriers.
- Expedite development review time frames to facilitate the development process.
- Sustain and grow the affordable housing program.
  - Hire staff:
    - Attainable Housing Program Manager – Completed.
- Timeframe – Several components have been completed, depending on the Action, certain tasks will be completed within the next 12-24 months, and overall the Attainable Housing Strategic Plan will remain a work in progress over the next 1-10 years.

### **Estimated Resources:**

Initial estimated cost to implement:

- \$178,000 to hire three additional staff members.
  - Planner – Pursuant to the affordable housing initiative prepare all documentation pertaining to lot splits, lot combinations, rezoning, addressing, variances, conditional use, and non-conforming lots. Represent the affordable housing initiative at all Planning and Zoning Board Council and Commission meetings.
  - Project Coordinator – Assist with feasibility studies for affordable housing projects, coordinating permitting, daily reporting of construction activities.
  - Program Specialist – Track and monitor all expenses, coordinate between land management and the land bank to update the affordable housing GIS layer.

A total of four fulltime staff members would be dedicated to this effort.

- \$25,000 for additional office space (Will also accommodate other Community Service needs related to the KSPs).
- \$500,000 annual minimum contribution to the General Housing Trust Fund.

### **Element Two – General Housing Trust Fund and Community Land Trust**

Affordable Housing Trust Funds are used to assemble financial resources to provide incentives to housing developers, nonprofit organizations, and local governments for the preservation and development of affordable and workforce housing. Affordable Housing Trust Funds require administrative oversight to collect and distribute funds. Trust Funds are amassed through dedicated

funding sources such as general revenue, linkage fees, and program proceeds. *(Source: Preserving, Protecting, and Expanding Affordable Housing/A policy Toolkit for Public Health- ChangeLab Solutions)* In March of 2021 an Ordinance creating the General Housing Trust Fund was established. The County could utilize this Housing Trust Fund to subsidize units that are about to lose affordability and to underwrite impact fee payments for affordable and workforce housing units. However, the current allowable uses under the Ordinance may need to be expanded to maximize benefits and further research will be conducted to identify additional practices.

One of the greatest challenges in addressing housing needs is the inability to provide the necessary funding to make a demonstrable impact towards affordable housing. In order to make an impact, the General Housing Trust Fund would require a significant infusion of resources.

A Community Land Trust (CLT) is a mechanism used to separate land from a house for the purpose of transferring title to the house without selling the land. It also denotes the nonprofit organization that holds title to the land and manages the ground leases on community land trust properties. Maintaining the land in a trust ensures that the housing will remain affordable permanently. *(Source: Florida Housing Coalition CLT Primer, 2015).*

Property and funds allocated to a CLT can benefit current and future residents of Seminole County. In addition to providing construction financing and down payment assistance to buyers of CLT homes, local governments can support CLTs by providing land on which the housing can be built, as well as ongoing administrative support to the nonprofit organization. Local government support can greatly enhance both the initial and long-term affordability for its residents *(Source: Florida Housing Finance Coalition CLT Primer, 2015).*

## **Actions:**

### General Housing Trust Fund

- Identify sustainable funding source(s) for the General Housing Trust Fund.
  - Finance the General Housing Trust Fund:
    - \$1 million currently committed from the General Fund.
    - Proposed \$2 million from ARPA funds to be placed in the General Housing Trust Fund (TF).
    - Dedicate Vacation Rental Fund proceeds to the TF.
  - Explore other funding opportunities for the TF:



- Adopt Linkage Fee.
- Allocate revenues from the Foreclosure registry.

Revise existing TF Ordinance to broaden the allowable uses

- Establish guidelines and procedures for activating the General Housing Trust Fund. (1-3 months).
  - Determine specific areas of impact to be targeted with TF proceeds:
    - Utilize the TF to subsidize units that are about to lose affordability; and
    - Underwrite impact fee payments in return for affordable and workforce housing units.
- Draft and release an application for a CLT. (1-3 months).
  - Finalizing the draft ‘Request for Interest’ proposal for non-profit Community Land Trusts.
  - Coordinate with interested CLTs to identify lands within the County’s inventory that would be good candidates for donation.
  - Promote existing County-owned property located at 3500 Sanford Avenue as an initial property for a CLT to own and operate.
- Explore the County sponsoring a CLT that allows the Seminole County Board of County Commissioners to be Trustees. (1-6 months).

**Estimated Resources:**

An initial allocation of \$500,000 was earmarked for the General Housing Trust Fund in FY 2020/2021. An additional \$500,000 has been requested for the FY 2021/2022 budget. New funding sources and budgetary priorities to implement programs, policies, and approaches are required. Other possible resources to help grow the Trust Fund include linkage fees; Federal and State grant dollars; and program fees such as the foreclosure registry fees.

Estimated recurring cost - \$500,000 dedicated funding source from the general fund revenue is fundamental to this effort.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	HOUSING TRUST FUND	ONE TIME			2,000,000			
GENERAL FUND	HOUSING TRUST FUND	RECURRING	500,000	500,000		500,000	500,000	500,000
GENERAL FUND	ATTAINABLE HOUSING-PROJ MGR FTE	RECURRING	83,200	83,200		83,200	83,200	83,200
GENERAL FUND	NEW PLANNER FTE	RECURRING			60,580	60,580	60,580	60,580
GENERAL FUND	ADDITIONAL OFFICE SPACE	RECURRING			25,000	25,000	25,000	25,000
GENERAL FUND	PROJECT COORDINATOR FTE	RECURRING				50,067	50,067	50,067
GENERAL FUND	PROGRAM SPECIALIST FTE	RECURRING					36,132	36,132
<b>AFFORDABLE HOUSING &amp; TRUST Total</b>			<b>583,200</b>	<b>583,200</b>	<b>2,085,580</b>	<b>718,847</b>	<b>754,979</b>	<b>754,979</b>

### Element Three – Land Bank Program

A land bank is a governmental or nongovernmental nonprofit entity established, at least in part, to assemble, temporarily manage, and dispose of vacant land for the purpose of stabilizing neighborhoods and encouraging re-use or redevelopment of urban property. Seminole County, as the land bank, would operate in a defined geographic area(s). The County can purchase properties that have been foreclosed upon and maintain, assemble, facilitate redevelopment of, market, and dispose of the land-banked properties. As a government entity land bank, the County could also maintain foreclosed property that it does not own, provided it charges the owner of the property the full cost of the service or places a lien on the property for the full cost of the service.

#### Actions:

- Create a formal Land Banking policy (9 – 12 months).
  - Consider establishing an Ordinance to create a formal Land Bank.

- GIS mapping tool to identify current County-owned parcels. (Currently under development).
  - Assess existing county-owned parcels to determine development/construction/sale potential. (In process)
  - Partner with the seven (7) municipalities with respect to identifying potential parcels; and
  - Consider a swapping density for land donation.

**Estimated Resources:**

The financial cost to establish a land bank is minimal. A land bank will require some level of public support—whether cash or in-kind—that is proportional to the scope and scale of vacancy the land bank is expected to help resolve. Proceeds from the sale of County-owned parcels may be placed in the General Housing Trust Fund.

## **KSP: Develop and Implement Plans for Leadership Succession and Talent Development**

### **Executive Summary:**

In October of 2019, the Seminole County Board of County Commissioners identified succession planning and talent development as two areas that warrant enhanced County resources. To this end, staff has created a contextual, strengths-based leadership development program, a formal succession planning policy, and an enhanced, multi-platform talent development program. These tools will enhance employee performance and satisfaction as well as improve outcomes for Seminole County Government's clients and business partners.

The Board validated "develop plans for leadership succession and talent development" as a Key Strategic Priority at its March 12, 2021 retreat. Staff has integrated additional guidance received at a May, 2021 work session and KSP meetings with individual commissioners.

### **Key Strategic Priority:**

Ensure Seminole County recruits and retains a highly skilled, competent, and dedicated workforce through the development of a comprehensive plan for leadership succession and talent development.

### **Strategy 1: Leadership Development**

Seminole County's contextual, strengths-based leadership program developed in 2019, and paused in 2020 due to COVID-19, should be refreshed and improved with the goal to develop and manage a contextual, strengths-based leadership development program for employees that helps to retain high value employees, maintain business continuity, and contribute to improved outcomes for clients and business partners.

Formal contextual leadership development programs are supported by many well-respected thought-leaders and organizations who recognize that traditional leadership development programs have not achieved the expected level of performance.

### **Elements of the Strategy:**

- The program will be enhanced with refreshed cohort rosters and the integration of organizational changes/improvements, such as the new succession management and Diversity, Equity, & Inclusion programs.

- The Seminole County Government Leadership Development program is a strengths-based contextual program that is comprised of three cohorts:
- Deputy county managers, the assistant county manager, directors, deputy directors, and chief administrators:
  - Team building (50%); and
  - Strengths based individual development plans (25%).
  - Continued elaboration on enterprise leadership program, all cohorts (25%).
- Division managers and program managers who report directly to directors:
  - Team building (25%);
  - Strengths based individual development plans (60%).
  - Continued elaboration on the individual/supervisory leadership program (15%).
- Individual contributors and supervisors:
  - Team building (10%).
  - Strengths based individual development plans (90%).

**Actions:**

- Senior Leadership Cohort Retreat (Q3, 2021):
  - Validate and refine mid-level cohort.
- Initiate Mid-Level Management Cohort by (Q4, 2021).
- Validate and refine Supervisor/Individual Contributor Cohort.
- Initiate Supervisor/Individual Cohort by (Q1, 2022).
- Deliver a formal participant survey by 02/28/22 and integrate learnings by 6/30/22.
- Integrate performance management into leadership development. (Ongoing).

**Estimated Resources:**

The program will use the existing leadership development program 20/21 approved budget of \$5,000 and a 21/22 proposed budget of \$8,000 to purchase books, supplies, and individual assessment tools. The 21/22 program will expand and enhance the program, including adding the Clifton Strengths Assessment to all executive and mid-level managers, an additional \$3,000 annually. The 21/22

program also includes a one-time cost of \$20,000 for consulting and management services to provide professional, third party insight and a multi-year program plan.

Full implementation with 36 students: \$5,000 in FY21, \$8,000 annually with additional 1<sup>st</sup> year consulting and management services cost of \$20,000. Total Employee Hours: 1,272 annually

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	TRAINING (LEADERSHIP DEVELOPMENT)	ONE TIME			20,000			
GENERAL FUND	TRAINING (LEADERSHIP DEVELOPMENT)	RECURRING	5,000	3,000	5,000	8,000	8,000	8,000
<b>LEADERSHIP DEVELOPMENT Total</b>			<b>5,000</b>	<b>3,000</b>	<b>25,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>

### Strategy 2: Succession Planning

The County Manager established the Succession Management Program as policy on December 26, 2019, with the stated purpose to maintain business continuity by identifying, preparing, and securing candidates for key organizational positions. The Board validated the Succession Management Program as a Key Strategic Priority at its March 12, 2021 retreat, and provided additional guidance at a May 2021 work session and KSP follow up discussions. The goal of the succession planning program is to maintain business continuity by identifying, preparing, and securing candidates for key organizational positions.

Seminole County Government Department Directors and Chief Administrators have expressed difficulty in filling vacant positions. According to Gartner, Inc., over one-third of HR leaders report struggling to develop effective senior leaders and 45% struggle to develop effective midlevel leaders. Further research concluded that 81% of HR leaders cite lack of readiness as a top reason that a high-potential candidate was unable to fill leadership positions.

Seminole County's Succession Management Program should continue to be refined and improved with the goal of retaining top talent and ensuring business continuity in critical roles.

### **Elements of the Strategy:**

The County Manager Succession Management Policy, implemented in early 2020, provides guidance on:

- Assessing the staffing needs of the organization to ensure the selection of qualified individuals that are diverse and a good fit for the organization's purpose, vision, and values.
- Ensuring employees possess the necessary skills to meet organizational and legal requirements as well as the expectations of our community and business partners.
- Program governance and departmental requirements, including:
  - Executive oversight to ensure business continuity across the enterprise, sound departmental succession plans, and improved outcomes for clients and business partners.
  - Identifying key positions targeted for succession planning, including analysis of planned retirements, potential turnover, and other key position variables that could impact organizational outcomes.
  - Identification and development plans for individuals who show the potential needed for progression into the targeted positions.

### **Actions:**

- Continue the existing succession planning program as described in the County Manager Policy, including the processes and date specific deliverables of the Succession Planning Committee and department heads (ongoing).
- Assess and coach high potential employees to create a shared understanding about their potential as leaders.
  - Leverage shadowing and cross-training.
- Integrate the proposed, refreshed, leadership development program as well as learnings from the emerging Diversity, Equity, and Inclusion (DEI) program with input from the recently formed Seminole County Diversity Council (ongoing).
- Identify valid succession planning program performance goals/measures.

### **Estimated Resources:**

- Annual Employee Hours: 3,320
  - Administration 120 hours, Departments 200 hours/department.
  - Training and development opportunities for individual employees (200 employees, 8 hours training ea.).

### **Strategy 3: Formalize and Enhance the County Talent Development Program**

Seminole County's talent development program should continue to be refined and improved to help empower and align employees with the goal of creating improved outcomes for Seminole County clients and business partners. The Society for Human Resources, a leading research organization, advocates for a strong talent development program to overcome ongoing skills shortages, adapt to changing business structures, increase worker productivity, reduce turnover, and to help align employees with organizational strategies.

### **Elements of the Strategy:**

- Formally identify and integrate employee needs into the employee training program.
- Implement and manage an employee academy program to improve understanding, collaboration, and performance across the organization.
- Develop and manage one-on-one employee development programs such as mentoring and job shadowing.
- Produce a training service catalogue that provides employees with an intuitive knowledge repository of all courses and learning paths available to employees. Promote underutilized training programs such as Compsych and Lynda.com.
- Continue to refresh and re-introduce face to face training attending to changing social distancing guidelines and leveraging the new Percepio Learning Management System to create and manage course content.

### **Actions:**

- Conduct training needs assessment (Q4, 2021) and integrate learnings into the employee training program (ongoing)
- Design and implement employee academy program.
- Partner with Seminole State College and Seminole Public Schools to research the feasibility and anticipated outcomes of a public service academy.
- Develop and implement a formal mentoring program for employees.



- Develop and implement a job shadowing program for employees.
- Produce a refreshed, enterprise-wide training service catalogue.
- Identify valid succession planning program performance goals/measures.

**Estimated Resources:**

- Estimated annual cost: TOTAL ESTIMATE - \$130,000.00 (Existing FY 21/22 budget)
  - Face to Face Training development, delivery administration, and training materials: Includes the addition of 1 FTE to create and deliver course content; (\$85,000 – includes salary and benefits of new training position).
  - Percepio LMS costs: Licensing and administration External Speakers costs: (\$26,000 annually; any increase in licensure or content would have additional costs associated).
  - Program fees for external programs and classes: \$10,000/year for Countywide; Departments have line items within budgets for training, which is not included in the \$10,000.
  - Employee Academy collateral, materials, graduation, and administrative costs: \$10,000 (includes staff time for departments presenting, does not include cost of time for staff who are attending).

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	TALENT DEVELOPMENT	RECURRING	130,000	130,000	-	130,000	130,000	130,000
<b>TALENT DEVELOPMENT Total</b>			<b>130,000</b>	<b>130,000</b>	<b>-</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>

## **KSP: Continue Funding of Reserve Accounts**

### **Executive Summary**

Best practices for local governments require the establishment of a formal policy on the level of unrestricted fund balance that should be maintained in the general fund for GAAP and budgetary purposes. The policy should articulate a framework and process for how the level of unrestricted fund balance would increase or decrease over a specific time period. There should also be broad guidance in the policy for how resources will be directed to replenish fund balance should it fall below the level prescribed. Government Finance Officers Association (GFOA) recommends, at a minimum, regardless of size, governments maintain unrestricted budgetary fund balance in their general funds of no less than two months of regular general fund operating revenues or expenditures. Reserve policies for the County should reflect these identified best practices.

Currently, the County does have established reserve balance policies; however, the ongoing budgeting “practices” have dictated presentation of the General Fund Reserves in one lump sum as a percent of the budget, and at levels that far exceed the adopted policy. It appears that Seminole County has more than adequate reserves which are generally understood to be for contingencies. Seminole County has other designated reserves and would improve comparison and transparency of the information to detail the reserves for approval. Necessary investment in renewal and replacement of capital needs has been impacted by the current reserve practices.

### **Key Strategic Priority:**

Identify an appropriate level and structure of General Fund reserves (fund balance). Review current fund balance policy and recommend revisions based upon best practices, desired bond ratings, and comparisons with other county governments in Florida.

### **Strategy:**

Review and revise existing fund balance policy consistent with best practices in industry. There are many factors to consider in review of the fund balance policy such as, predictability of revenues, perceived exposure to one-time outlays, potential drain upon general fund resources from other funds, potential impact on bond ratings and increased cost of borrowed funds, commitments and assignments.

### **Elements of the Strategy:**

- Best Practices of Government Industry as prescribed by the GFOA and other industry guides will be employed to assist in the evaluation of our current fund balance policy and the policies of other counties in Florida.
- Establishment of appropriate minimum levels of General Fund Reserves.
- Development of an appropriate structure and classification of General Fund Reserves.

### **Actions:**

- Research Best Practices and industry standards as well as policies and fund balances of other counties with similar bond ratings.
- Identify anticipated needs and goals with respect to the reservation of finding in the budgeting process.
- Identify risk tolerance for natural disasters and economic downturns.
- Establish an understanding of the volatility of revenues and expenditures through examination of budget forecasts including anticipated decreases in State and Federal funding.
- Presentation to Board of County Commissioners with recommendations on May 18, 2021, at Budget Worksession #2.
- Meetings with Commissioners individually to receive feedback on recommended policies.

### **Timeline:**

- Present final Policy for approval by the end of FY21.

### **Estimated Resources:**

Staff Time is approximately 180 hours utilizing the current staff.

## **KSP: Create a Community Health Initiative**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioner Strategic Planning Retreat, the establishment of a Community Health Initiative was outlined as a Key Strategic Priority. As a result, a work group was established to develop an action-oriented, strategic project plan to address identified community health issues. Through the planning process, strategies and measures will be established in order to help improve the health of our community. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of improving the health and wellness of all Seminole County residents.

The Seminole County Board of County Commissioners Key Strategic Priority of protecting and enhancing the physical and mental health of the Seminole County community will be brought to life through the development of a comprehensive Community Health Initiative, actuated through four complementary strategies. These four strategies include a Community Health Needs Assessment, Healthy Lifestyles Initiative, Community Mental Health Program, and a Community Paramedicine Program. The Community Health Needs Assessment will establish the key foundational element toward assuring that the County accurately identify community needs and systematically begin to improve the health, wellness, and quality of life of the Seminole County community.

**Key Strategic Priority:** Protect and enhance the physical and mental well-being of the Seminole County community through the development of a comprehensive Community Health Initiative.

### **Strategy 1: Community Health Needs Assessment**

The cornerstone of all health improvement initiatives will be the establishment of a collaborative, community-focused effort to identify and prioritize health needs within the community. A comprehensive Community Health Assessment will serve as a baseline toward building a strong foundation for all health improvement initiatives on an ongoing basis. According to the Centers for Disease Control and Prevention, a Community Health Needs Assessment could serve to improve systemic coordination and collaboration; leverage community interconnectedness of efforts; identify strengths, weaknesses, opportunities, and threats (SWOT); and establish baselines and benchmarks critical to improving community health for all at risk populations regardless of socio economic status.

The Florida Department of Health in Seminole County conducts a Community Health Needs Assessment (CHNA) that is updated every three years. The CHNA is an existing process that identifies the current state of health within Seminole County. The CHNA

highlights areas of need, prevalent health risks, and community demographics. The latest version of the CHNA was produced in June of 2019. A formal presentation before the Board of County Commissioners will help identify gaps in community health and assist in directing investment and educational resources into the areas of greatest need within the community:

### **Elements of the Strategy:**

- Utilize the CHNA's community profile to assess desired health outcomes, health behaviors, clinical care needs, social and economic factors effecting community health, the physical environment, and identify priority areas.
- Support existing CHNA's ongoing stakeholder driven process in order to continuously monitor priority community public health needs without incurring additional cost to the citizens of Seminole County.
- Leverage existing CHNA to accelerate programmatic implementation timelines with little to no additional resources needed to start planning initiatives, if it aligns with BOCC vision.
- Identify any issues not included in the Health Department's CHNA and determine strategies to incorporate them into an enhanced CHNA.

### **Actions:**

- Schedule BOCC Work Session to have presentation and discussion on the Florida Department of Health in Seminole County Community Health Needs Assessment. - 1-3 months
  - Integrate Board feedback and augment as determined by the Board.
- Identify areas of focus, resource needs, and funding opportunities. - 4-6 months
- Identify and engage community partners - 6-9 months
- Collect, analyze, and present data - 9-11 months
- Set goals, establish funding, and appropriate measure of success - 12-24 months
- Yearly assessments to determine/verify investments going forward.

### **Estimated Resources:**

Given the unknown status of this newly identified initiative, discussion on resources should focus on the provision or production of needed capacity within the community to fill identified gaps through the community needs assessment. In essence, should Seminole County provide funding to existing community resources thereby augmenting capacity or establish new programs to meet

community needs? Initially, funding for this strategy should be pursued in conjunction with Strategies 2 and 3 as the issues are interconnected. Resource considerations:

- Staff Time Commitment
- Competing Priorities
- Addition of Staffing
- Office Space Requirements
- Equipment and Supplies.

### **Strategy 2: Healthy Lifestyle Initiative**

The Healthy Lifestyle Initiative will offer educational resources and community engagement opportunities designed to inform residents on ways to make healthier lifestyle decisions. This initiative will seek to mitigate the effects of chronic disease, increase access to Seminole County recreational amenities, eliminate food deserts, and provide for all at-risk populations regardless of socio-economic status.

This strategy will empower our residents to make informed, healthy lifestyle choices through the promotion of health and wellness activities available via existing community based programs and expand access to these programs to all underserved segments of the community.

#### **Elements of the Strategy:**

- Improving the provision of healthy lifestyles information and educational materials to individuals, families, and community groups in order to foster improved community health.
- Building a shared understanding that lack of access to educational programs, public recreational facilities, and other resources can lead to uninformed risky behavior.
- Focusing on most critical priority areas that perpetuate unhealthy lifestyles such as poor nutrition, sedentary lifestyles, and use of addictive substances.
- Expand the reach and offering provided by existing Extension Services.

#### **Actions:**

- Establish appropriate working groups to evaluate existing healthy lifestyle offerings, current saturation of programs in at-risk individuals, families, and communities. - 1-3 months
- Identify gaps in service, select priority areas of focus, resource needs, and funding opportunities. - 4-6 months

- Develop appropriate metrics and reporting timelines to assure healthy lifestyle objective are being met. - 7-12 months
- Yearly assessments to determine/verify investments going forward.

**Estimated Resources:**

Discussion on resources should entail the provision or production of needed capacity within the community to fill identified gaps. Initially, funding for this strategy should be pursued in conjunction with Strategies 1 and 3 as the issues are interconnected.

Resource considerations:

- Staff Time Commitment.
- Competing Priorities.
- Expansion of existing programs.
- Transportation resources.
- Addition of Staffing.
- Office Space Requirements.
- Equipment and Supplies.

**Strategy 3: Community Mental Health Program**

Develop a community mental health program designed to connect residents to appropriate resources that will aid in reducing the risk of chronic diseases related to stress, anxiety, and substance abuse, while improving their quality of life and well-being, thereby reducing individual’s and families’ feelings of hopelessness.

**Elements of the Strategy:**

- Expanding community access to mental health and substance abuse programs and services.
- Increasing prevention and educational opportunities surrounding mental health and substance abuse.
- Ensuring success and sustainability of mental health and substance abuse programs and services on an ongoing basis.
- Establishing appropriate community infrastructure designed to provide support to individuals and families during recovery and reintegration into the community.
- Ensuring equity of mental health and substance abuse programs and services for underserved and at risk community members.

**Actions:**

- Establish appropriate working groups to evaluate mental health and well-being community priorities. - 1-3 months
- Produce a report outlining areas of health needs not currently being met through existing community programs. - 4-6 months
- Establish timeline to develop mental health offering to address selected areas of focus, provide assessment of needed resources, and identify funding opportunities. - 6-12 months
- Yearly assessments to determine/verify investments going forward.

**Estimated Resources:**

As with strategies 1 and 2 above, the proposed community needs assessment as well as other stakeholder and issue identification efforts, will provide insight to help reveal resource requirements. To accommodate this early need, staff recommends that resources be allocated to provide staffing within the Community Services Department to initiate all three strategies. Additional program funding through ARPA has been designated for future program use for general and mental health strategies.

## Resource considerations:

- Staff time commitment.
- Competing priorities.
- Addition of staffing.
- Office space requirements.
- Equipment and supplies.



FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	MENTAL HEALTH PROGRAMS	ONE TIME				500,000		
ARPA	COMMUNITY HEALTH INITIATIVES	ONE TIME				800,000		
GENERAL FUND	COMMUNIT HEALTH-PROJ COORD 2	RECURRING			90,021	90,021	90,021	90,021
GENERAL FUND	COMMUNITY HEALTH-NEW PROGRAM SPECIALIST	RECURRING			38,910	38,910	38,910	38,910
<b>ASSESS/H LIVING/MENTAL HLTH Total</b>					<b>128,932</b>	<b>1,428,932</b>	<b>128,932</b>	<b>128,932</b>

#### Strategy 4: Community Paramedicine

Develop a Community Paramedicine program focused on the provision of healthcare using patient-centered, mobile resources in the out-of-hospital environment. This strategy will increase access to appropriate healthcare alternatives to underserved members of the community, those with chronic diseases, homebound individuals, and other at-risk populations.

#### Elements of the Strategy:

- Increasing access to care in underserved and at-risk populations of the community.
- Provide an elder care check-in program for community senior citizens.
- Providing telemedicine advice to 9-1-1 callers as an alternative to dispatch of emergency resources where appropriate.
- Utilizing community paramedics for management of high emergency service system utilizers or patients at risk for hospital admission or readmission, chronic disease management, preventive care or post-discharge follow-up visits, and transport or refer patients to a broad spectrum of appropriate care, not limited to hospital emergency departments.
- Coordination of efforts with healthcare providers (i.e. doctors, hospital systems, health insurance companies) to establish a long term funding strategy that benefits overall community health while mitigating system cost and impacts.

**Actions:**

- Establish appropriate working groups to evaluate Community Paramedic program and align with community priorities identified from review of CHNA. - 1-3 months
- Establish a Community Paramedicine Consortium to coordinate efforts amongst Seminole County providers.
- Develop community paramedic program based on stated objectives, select community health needs to be addressed, identify resources needed, and funding opportunities. - 2-4 months
- Begin to provide data and information from community paramedicine activities and their impact on improving community health. - 4- 6 months

**Estimated Resources:**

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
FIRE FUND	ONGOING OPERATING / SUPPLIES	RECURRING			858,000	858,000	858,000	858,000
FIRE FUND	PERSONNEL COSTS (NEW LT & OVERTIME)	RECURRING			300,000	300,000	300,000	300,000
ARPA	ONE TIME EQUIPMENT	ONE TIME			200,000			
<b>COMMUNITY PARAMEDICINE Total</b>					<b>1,358,000</b>	<b>1,158,000</b>	<b>1,158,000</b>	<b>1,158,000</b>

## **KSP: Continue Implementation of the Five Points Project**

### **Executive Summary**

Seminole County services are spread between the Five Points location, Downtown Sanford, and other remote facilities. In April of 2020, the Board of County Commissioners approved a Master Plan crafted by CGL Companies and Dewberry to relocate most of the County's operations to a consolidated site at the Five Points location. Following adoption of the Master Plan, the Wharton-Smith Company was chosen to design and build Phase I of the Master Plan which includes the Criminal Justice Center Annex, East Parking Garage, Central Chiller Plant and Central Blvd Road Improvements approved at \$116M. Also included in this phase is the Criminal Justice Center renovations. Phase II includes the Public Works Campus and County Administration building estimated at \$98.3M, and Phase III includes a Health Department Building, Fire State 35 Replacement, Amenity Park, Museum of Seminole County History Addition, John E. Polk Correctional Facility Replacement /Renovation and the West Parking Garage estimated at \$192M.

Last summer, a construction line of credit for \$75M was executed to provide funds to begin construction of Phase I of the Master Plan, with intent to issue bonds to repay the construction loan and wrap around existing debt.

### **Key Strategic Priority:**

Continue forward momentum on the consolidation of operations at the Five Points location and implementation of the Five Points Master Plan.

### **Strategy:**

Present the schedule for completion of Phase I, and a clear plan for all Phases, including financing, of the approved Master Plan for Five Points.

### **Elements of the Strategy:**

- Maintenance of continued progress on Phase I and the developed financial plan.
- Assumption that Phase II to begin at completion of Phase I, estimated to be FY23-24; there will be a need to develop financing option.
- Assumption that Phase III would begin after completion of Phase II and financing options need to be developed.
- Consideration of capital plans, SunRail, and other increases to General Fund in formulating a debt service plan for the Five Points project.

- Identification of alternative funding sources for Five Points.
- Identification of opportunities presented by the vacation of the CSB and Civil Courthouse upon completion of the project, including cash inflows to reduce debt obligations.

**Actions:**

- Monthly meetings between Resource Management and Public Works to review the latest cost estimates and timelines in order to prepare financing options for Phase II and III.
- In August of 2021, Resource Management and Public Works presented a status update of Phase 1 of the Five Points Master Plan.
- Include all phases of the project in the Five-Year Capital Plan for transparency and to ensure awareness of the project and status.
- Provide the Board with quarterly status reports.

## **KSP: Increase Engagement with Regional Partners**

### **Executive Summary**

In October of 2019, the Board established “increased engagement with regional partners” as a key strategic issue. The Board reinforced this requirement at its March 12, 2021 Retreat. Commissioners provided additional clarification at a May 10, 2021 worksession and follow up KSP discussions in June and July, 2021.

Staff will accomplish this priority by establishing, participating in, managing, and integrating performance management into regional partnerships to improve outcomes for Seminole County Government clients and business partners.

### **KSP Strategy:**

Immediately begin pursuing partnership opportunities for significant programs and projects to maximize the potential value of collaboration. Establish and manage a Seminole County Government regional partnership governance program that includes processes to identify, respond to, engage in, and manage regional partnerships in ways that optimize organizational performance and result in improved outcomes for Seminole County Government clients and business partners.

The pandemic response underscored the significant value in partnering with other organizations and individuals to improve project and process outcomes. Examples include the Seminole County vaccine and Seminole CARES programs.

Other regional partners recognize and support developing and maintaining partnerships, as evidenced by the recently formed Public Safety Portfolio Program. Participants include SCG Fire, Emergency Ops, Information Services, and Sheriff’s Office, including Sheriff Operations and IT, as well as the Lake Mary Fire Department.

Board members have also recommended developing formal collaborative relationships with regional partners who are included in the 2021 American Rescue Plan.

### **Elements of the Strategy:**

- Formally consider partnership opportunities in the initiation and planning stages of significant projects, programs, and strategies.
- Review and document existing regional collaboration efforts for opportunities to improve outcomes.

- Develop and manage formal processes (tiered from simple to complex) and a formal communication plan that includes dash-boarding, reporting, communication with all stakeholders, and change management.
- Perform partnership governance on an enterprise level.

**Actions:**

- Formally consider partnership opportunities in the initiation and planning stages for significant programs and projects. (Immediate)
  - Develop formal collaborative relationships with regional partners. Examples of emerging and potential projects, including:
    - 2021 American Rescue Plan Act.
      - Partner with municipalities to leverage ARPA funding.
    - Educational impact fees.
    - Sales tax consideration.
    - Economic Development Council.
    - East Central Florida Regional Planning Council.
    - SunRail.
    - Lynx.
    - Digital Divide Regional Planning Council (proposed).
- Identify and document existing regional collaboration efforts by the end of the 4th Quarter, 2021. Include proposed KSP related efforts, including the emerging community health initiative and holistic water policy.
- Review existing partnership effort rosters to ensure assigned Seminole County Government employees are equipped to contribute to team outcomes.
- Create a cross-departmental team and develop cross regional collaboration framework guidelines.
- Develop collaboration processes, tiered to address simple to complex partnerships that include:
  - Performance Management, including dash-boarding where appropriate.
  - Agreement requirements, including Interlocal Agreements (ILAs) and Memorandums of Understanding (MoUs).
  - Communication plans, including emphasizing the peer nature of partnerships and leveraging proactive messaging.
  - Change management, including autonomy/governance.
  - Collaboration training.

- Implement formal enterprise level governance during the 1st Quarter of 2022 on larger complex projects that require significant collaboration with regional partners.

**Estimated Resources:**

- Leverage proposed executive dashboard software.
- Seminole County Government Level of Effort: 400 hours utilizing existing resources.

## **KSP: Develop a Holistic Water Policy**

### **Executive Summary**

The Seminole County Board of County Commissioners has identified the development of a countywide holistic water policy as one of the County's ten strategic priorities. A working group was established to develop an action-oriented project plan that delivers measurable solutions that advance the holistic concept of "One Water", as expounded upon in the "One Water Movement". Engaging a broad spectrum of stakeholders in this planning process and leveraging the expertise and resources of the community are key to developing this holistic water policy, as well as maintaining Seminole County's status as Florida's Natural Choice.

### **Key Strategic Priority:**

Develop a plan that protects and preserves all of Seminole County's water resources.

### **Strategy:**

Develop a holistic water policy plan leveraging the One Water model.

Across the Country, supplies of clean, dependable, and economical water are more fragile than at any time in our history. Changing how the community views, values and manages water is key to protecting valuable water resources. Drinking water, stormwater, reclaimed water, ground water, surface water and wastewater are all "One Water."

A One Water mindset is key to developing a holistic water policy for Seminole County. The One Water approach envisions managing all water in an integrated, inclusive, and sustainable manner, transforming how water is viewed, valued and managed. The underlying characteristics of One Water are:

- The mindset that all water has value, from the water resources in our ecosystems to our drinking water, wastewater, and stormwater.
- A focus on achieving multiple benefits, meaning water-related investments should provide economic, environmental, and societal returns.
- Approaching decisions with a systems mindset, one that encompasses the full water cycle and large infrastructure systems.
- Utilizing watershed-scale thinking and action that respects and responds to the natural ecosystem, geology, and hydrology of an area.



- Relying on partnerships and inclusion, recognizing that real progress will only be made when all stakeholders have a seat at the table.

### **Elements of the Solution:**

The following six “Big Ideas” are designed to convert the characteristics of One Water mindset into actionable solutions. These Big Ideas are intended to be practical solutions, focused on policy and decision making to positively change how Seminole County’s water resources and infrastructure are managed:

- Engage Stakeholders:
  - To develop a holistic water policy for Seminole County it is critical to develop a Water Roundtable to provide a discussion forum to engage stakeholders in assisting the County with developing a holistic water policy. Water related stakeholders include utility entities, businesses, agricultural interests, local politicians, local municipalities, regulatory community, and special interest groups. This type of stakeholder engagement will take several meetings, including an initial workshop with the Board, and is envisioned to take place on an annual basis moving forward.
- Protect Water Resources:
  - Protecting water resources within Seminole County is vital to the successes of a holistic water policy. Water is a valuable resource that is critical for the health and sustainability of all natural ecosystems. For humans, water plays an essential role in consumption and recreation. Protecting and preserving our water resources requires a “big picture” approach to identify problems and developing policies to protect water resources. This approach requires both short term and long term goals.
  - There are many additional benefits associated with water resource protection, such as protecting water quality for wildlife and public health, and protecting water supply availability.
  - Water resource protection includes a wide variety of actions and activities aimed at safeguarding, maintaining, or improving the quality/quantity of water sources. These activities may depend on the type of source being protected such as groundwater, drinking water, or surface water.
- Secure Long Term Water Supply:
  - All drinking water produced by utilities in Seminole County comes from groundwater in the Floridian Aquifer. However, the supply of groundwater in Central Florida is approaching its maximum limit, pushing utilities to develop alternative water sources (AWS). To secure Seminole County’s long term water supply, close coordination with the

regulatory community and stakeholders is critical to develop a plan that uses available water resources to the best benefit, both environmentally and economically.

- Enhance Water Conservation:
  - Water Conservation means using Seminole County’s limited water supply wisely and caring for it properly. Since every member of the community depends on water to sustain life, there is a collective responsibility to learn more about water conservation and how water sources can be kept pure and safe for generations to come. Seminole County can play a key role in increasing customer and citizen knowledge about One Water, and the actions that they can take to conserve these precious water resources.
- Protect Public Health:
  - One of the most important public health achievements of the 20th century is providing safe drinking water. When anyone turns on a tap in their home, school or workplace, the water from the tap should be safe to drink. Water utilities are responsible for providing safe drinking water by treating water to regulatory standards, maintaining safe high-quality water to customers. Protecting public health relies upon close coordination between the utility and FDEP, and upon communication between the utility and its customers.
- Maintain Water Affordability:
  - Water has traditionally been an undervalued resource, and true environmental costs are rarely captured. Increased pressure on a limited drinking water supply, and on the environment, will drive increases in rates and push local governments to identify additional funding sources to protect the environment. Maintaining a lifeline water rate for the lowest-income earners in this community is of critical importance.

### **Actions and Estimated Resources:**

The holistic mindset of One Water lends itself to broad and far-reaching goals, such as “remove all septic tanks in Seminole County” or “secure long-term water supply” or “clean Lake Jesup.” There is no single actionable project that can solve large water resource problems. Instead, a continuous stream of projects and initiatives that advance one or more of the Big Ideas must be developed in order to achieve strategic success. Below are actionable project concepts that embrace the concept of One Water, and are short-term wins that advance the County’s holistic water plan.

- Board Worksession on Holistic Water Policy - timeline 3 months, (no cost, staff resources).

- Water Roundtable with Community – timeline 6 months after Board Worksession, \$1,000 per meeting, 3 meetings, and resources.
- Development of an articulated “One Water” action plan – timeline 12 months, \$150,000 for consultant.
- Septic tank conversion pilot project in Wekiva Basin – timeline: 5 years; cost \$5M - \$25M; funding from FDEP needed; 1+ FTE (potential funding from FDEP for FTE).
- Complete Wekiva Basin septic to sewer conversion - Timeline: 20 years; cost \$120M; funding from FDEP/state needed; 3 FTEs (potential funding from FDEP).
- Stormwater Harvesting pilot project – timeline: 3 years; cost EST: \$1M - \$5M (including new infrastructure to deliver stormwater); resources: engineering PM.
- Wekiva Groundwater Study - quantify nitrogen concentrations in surficial groundwater in the Wekiva PFA and utilize isotopic analysis to determine nitrogen sources. Current data will also be compared to groundwater monitoring conducted approximately 10 years ago in the area to track any changes identified. 1 yr project – timeline: 2 years; cost ~\$190K; funding already secured (FDEP grant/local sales tax); project will start May 2021; additional resources: none.
- Wekiva TMDL Basin Study – Development of a surface water/groundwater model for the greater Wekiva Basin (Big Wekiva, Little Wekiva and Yankee Lake basins) that will be utilized to assess surface and groundwater quality issues (i.e. septic tanks, fertilizer, etc.) as well as flooding and other groundwater impacts to the Wekiva Springshed system. Project initiated in 2018; will be completed in 2022 and is funded via sales tax at a total cost of \$850K. No other resources needed.
- Little Wekiva River Restoration Project 2 yr project – timeline: June 2021 – June 2023; cost estimate \$2M; seeking cost shares from various agencies (local, state, federal); have secured \$437.5K from SJRWMD, \$500K from Legislative Appropriations, and likely federal funding (\$660K) no other resources needed.
- Lake Jesup Shoreline Restoration Project 2 yr project – timeline: start May/June 2021; cost for current scope \$450K (\$350K leg appropriation; \$100K sales tax); additional resources: none.
- Enhance “One Water” education initiatives utilizing current educational outreach resources to residents- 6 months; \$30K; Resources: existing educational outreach staff.
- Shoreline Protection Ordinance – implementation timeline: 3 – 6 months; cost EST: \$200K/year for program; resources: 2 FTEs (proposed for FY 22).
- Participate in ongoing Minimum Flow and Level development workshops with SJRWMD – timeline continuous; cost estimated at \$15,000/year for consultants; staff time with no additional FTE.
- Completed desktop analysis of recharge benefits to aquifer – timeline 4 months, \$80,000, no FTEs

- Exploratory Well at YKLWRF to confirm recharge benefits to aquifer – timeline 2-3 years - \$2.5 M for drilling contractor, consultant; staff time, no additional FTEs.
- Complete desktop analysis to convert SER WTP to convert one to two Upper Floridan Aquifer (UFA) wells to LFA wells timeline 3 months, \$20,000 for consultant, staff time, no FTEs
- Drill SER # 3 at SER WTP to confirm capacity and water quality at LFA – timeline 1-2 years - \$2.5 M for drilling, consultant; staff time, no additional FTEs.
- Water Supply Facilities Work Plan Update – timeline 6 to 8 months - \$60,000 for consultant, staff time, no additional FTEs.
- Water Conservation Plan Update – Timeline 12 to 18 months - \$110,000 for consultant, staff time, no additional FTEs.
- Potable to Reclaimed Water ASR conversion – Timeline 24 to 36 months – Desktop analysis completed, currently under permit review. - \$60,000 for consultant, staff time, no additional FTEs. Construction cost may vary, may need a ground storage tank (GST) - \$ 1M to \$2M to participate in 2025 Regional Water Supply Plan – timeline 5 years, \$40,000/year in legal and consulting support, no additional FTE.
- Update Sewer Lift Station Standards – timeline 1 year, staff resources, no additional FTE.
- Water meter replacement program, with advanced AMI – timeline 18 months, \$164,000 per month for 15 years, no additional FTE.
- Targeted conservation messaging to high water using customers using H2OSav – timeline 4 months, staff time, no additional FTE.
- Improve Customer Communication for Boil Water Notices – timeline 2 months, staff time, no additional FTE.
- Water Billing tier and base fee reassessment – timeline 12 months, \$25,000 for consultant; staff time, no additional FTE.

A summary of resources necessary to complete these projects for FY 21, FY 22, and FY 23, plus funding source identification, is tabulated below. Note that the projects in FY 22/23 from Environmental Services will be included in the upcoming Utility Master Plan. Some of the FY 21 and FY 22 Environmental Projects will require a BTR, but will not require an increase to the budget. All other projects with dollar amounts have been approved by the board, or are under consideration in the current budget

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	SHORELINE PROTECTION 2 FTE'S	RECURRING		125,000		125,000	125,000	125,000
GRANTS	LAKE JESUP SHORELINE RESTORATION	ONE TIME	450,000					
GRANTS	LITTLE WEKIVA RESTORATION PROJ	ONE TIME		2,000,000				
SALES TAX	WEKIVA BASIN TMDL	ONE TIME	600,000	250,000				
SALES TAX	WEKIVA GROUNDWATER STUDY	ONE TIME	134,730					
TBD	SEPTIC TO SEWER CONVERSION (COST TBD)	RECURRING				-	-	-
TBD	SEPTIC TANK UPGRADE (COST TBD)	RECURRING				-	-	-
WATER & SEWER	ONE WATER ACTION PLAN	ONE TIME	150,000					
WATER & SEWER	BENCHTOP GROUNDWATER RECHARGE ANALYSIS	ONE TIME	80,000					
WATER & SEWER	WATER SUPPLY FACILITY WORKS PLAN UPDATE	ONE TIME	60,000					
WATER & SEWER	MFL AND RWSP REGULATORY DEVELOPMENT	RECURRING	55,000	110,000		110,000	110,000	110,000
WATER & SEWER	STUDY UFA/LFA WELL CONVERSTION AT SER	ONE TIME	20,000					
WATER & SEWER	ONE WATER MEMBERSHIP	RECURRING	6,000	6,000		6,000	6,000	6,000

<b>FUND</b>	<b>ACTION</b>	<b>COSTS</b>	<b>FY21</b>	<b>FY22</b>	<b>FY22 INCREASE</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>
WATER & SEWER	HOLISTIC WATER POLICY ROUNDTABLE	RECURRING	1,000	1,000		1,000	1,000	1,000
WATER & SEWER	WATER CONSERVATION PLAN UPDATE	ONE TIME		110,000				
WATER & SEWER	ONE WATER EDUCATION PROGRAM	RECURRING		30,000		30,000	30,000	30,000
WATER & SEWER	WATER BILLING AFFORDABILITY ASSESSMENT	ONE TIME		25,000				
WATER & SEWER	UFA/LFA WELL DEEPENING AT SER	ONE TIME				2,500,000		
WATER & SEWER	YANKEE LAKE EXPLORATORY RECHARGE WELL	ONE TIME				2,500,000		
WATER & SEWER	ASR WELL CONVERSION	ONE TIME				2,000,000		
<b>HOLISTIC WATER POLICY Total</b>			<b>1,556,730</b>	<b>2,657,000</b>		<b>7,272,000</b>	<b>272,000</b>	<b>272,000</b>

RESOLUTION

of the

SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

**ADOPTING THE AD VALOREM TAX MILLAGE RATES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2023; LEVYING THESE AD VALOREM TAXES ON ALL NONEXEMPT REAL AND PERSONAL PROPERTY IN THE COUNTY AS OF JANUARY 1, 2023, ACCORDING TO THE CERTIFIED TAX ROLL; AUTHORIZING THE RESOURCE MANAGEMENT DIRECTOR TO PROVIDE A CERTIFIED COPY OF THIS RESOLUTION TO THE PROPERTY APPRAISER, THE TAX COLLECTOR AND THE FLORIDA DEPARTMENT OF REVENUE; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the total valuation on property, both real and personal in Seminole County, Florida, subject to assessment for taxation to raise revenue for the Fiscal Year beginning October 1, 2023 and ending September 30, 2024, as reported by the Property Appraiser of Seminole County, Florida in the certified Assessment Roll is \$49,688,746,812; and



**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, pursuant to Section 200.065, Florida Statutes (2023), held duly advertised public hearings on September 12, 2023, as to the tentative millage and Fiscal Year 2023-2024 budget and on September 26, 2023, as to fixing the final millage and approval of the final budget for Fiscal Year 2023-2024; and

**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, in accordance with Chapters 129 and 200, Florida Statutes (2023), is required at this time to fix ad valorem tax millage for County purposes as well as for special taxing units; and

**WHEREAS**, the aggregate millage rate of \$6.8861 per \$1,000 valuation for countywide purposes and special taxing units represents a 9.00% increase over the Current Year Aggregate Rolled Back Rate of 6.3178 mills.



**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Seminole County, Florida in an open meeting duly assembled at the County Services Building in Sanford, Seminole County, Florida on the 26<sup>th</sup> day of September, 2023, as follows:

**Section 1. All County Purpose Non-Debt Levies.** Seminole County General County Millage: It is hereby determined and declared that a tax of \$4.8751 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2023 on all taxable property in Seminole County on the first day of January, 2023, lying and being within the boundaries of Seminole County, for the purpose of providing general governmental services to the citizens of Seminole County inclusive of payment of salaries and fees of officers and employees, to provide for law enforcement, operating and maintaining the County road system, and to properly conduct the business of the County.

The millage rate of \$4.8751 per \$1,000 valuation for all County purpose non-debt levies is unchanged from the rate imposed for tax year 2023 and is 9.43% more than the current year rolled back millage rate of 4.4551 mills.

**Section 2. Special Taxing Units.**

(a) **Seminole County Fire Protection District (MSTU):** It is hereby determined and declared that a tax of \$2.7649 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2023 on all taxable property lying within the boundaries of the Seminole County Fire Protection District on the first day of January, 2023, for the purpose of providing fire and rescue services.

The millage rate of \$2.7649 per \$1,000 valuation for the Seminole County Fire Protection District (MSTU) levy is the same rate imposed for Tax Year 2023 and is 9.33% more than the current year rolled back millage rate of 2.5289 mills.





(b) **Seminole County Unincorporated Transportation District (MSTU):** It is hereby determined and declared that a tax of \$0.1107 per \$1,000 valuation be levied, assessed and imposed for the tax year 2023 on all taxable property lying within the boundaries of the Transportation District in Seminole County on the first day of January, 2023, for the purpose of meeting the current expenses as estimated in the budget.

The millage rate of \$0.1107 per \$1,000 valuation for the Seminole County Unincorporated Transportation District (MSTU) levy is the same millage rate imposed for Tax Year 2023 and is 8.85% more than the certified rolled back millage rate of 0.1017 mills.

**Section 3.** The Property Appraiser of Seminole County, Florida is hereby directed to assess all the foregoing taxes, as fixed and levied by the Board of County Commissioners of Seminole County, Florida, upon the property and that he extend the taxes upon valuation of such property according to the millage as fixed and determined by the Board of County Commissioners of Seminole County, Florida on all property subject to taxation in the County as of the first day of January, 2023.

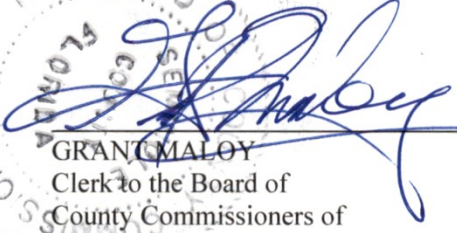
**Section 4.** The County's Resource Management Department Director is hereby directed to furnish to the Property Appraiser, the Tax Collector of Seminole County, Florida, and the Florida Department of Revenue full and complete copies of this Resolution.

**Section 5.** The Clerk and Auditor of Seminole County, Florida is hereby notified of the amount to be apportioned to the different funds and accounts out of the total taxes levied for all purposes.

**Section 6.** The Tax Collector of Seminole County, Florida is hereby instructed and directed to collect the taxes in the same manner as other taxes are collected.



ADOPTED this 26<sup>th</sup> day of September, 2023, which is the effective date of this Resolution.

ATTEST:  
  
GRANT MALOY  
Clerk to the Board of  
County Commissioners of  
Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS  
SEMINOLE COUNTY, FLORIDA

By:   
AMY LOCKHART, Chairman



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2023-2024 Millage Resolution  
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**Certified Copy - Grant Maloy**  
Clerk of the Circuit Court and Comptroller  
Seminole County, Florida  
  
FY 2023/24 ADOPTED BUDGET 

Seminole County Clerk of the Circuit Court and Comptroller  
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SEMINOLE COUNTY FLORIDA

**RESOLUTION**

of the

**SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS**

**ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2023-2024 AFTER CONDUCTING DULY ADVERTISED PUBLIC HEARINGS ON THIS BUDGET; MAKING APPROPRIATIONS FOR THIS FISCAL YEAR ACCORDING TO THE ESTIMATES OF REVENUES AND EXPENDITURES FOR SEMINOLE COUNTY CONTAINED IN THIS BUDGET AS SET FORTH IN THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the Fiscal Year 2023-2024 budget estimates of the revenues and expenditures of Seminole County, Florida, its Departments, Divisions, and Districts have been prepared; and

**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, pursuant to the requirements of Chapter 129 and Section 200.065, Florida Statutes (2023), held duly advertised public hearings on September 12, 2023, as to the tentative millage and Fiscal Year 2023-2024 budget and on September 26, 2023, as to fixing the final millage and approval of the final budget for Fiscal Year 2023-2024.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Seminole County, Florida:

**Section 1.** The Seminole County budget for Fiscal Year 2023-2024 showing a total of all sources of revenues of \$1,071,338,637 and total uses of \$1,071,338,637 all set forth in detail as to the several funds identified in this budget, is hereby approved, adopted, and accepted as the Seminole County budget for the Fiscal Year commencing October 1, 2023 and ending on September 30, 2024 as follows:

**Section 2.** All sections or parts of sections of all resolutions in conflict with this Resolution are hereby repealed to the extent of such conflict.



**GOVERNMENTAL FUNDS:**

**General Fund**

00100 General Fund	\$	384,939,080
00103 Natural Land Endowment Fund		62,500
00105 Seminole Forever Fund		3,832,469
00108 Facilities Maintenance		8,111,551
00109 Fleet Replacement		2,406,464
00111 Technology Replacement		670,798
00112 BCC Projects		18,753,334
00113 Countywide Utilities		1,925,000
13100 Economic Development		1,494,293
<b>Sub-Total General Fund</b>		<b>422,195,489</b>

**Donation Funds**

60301 BOCC Agency		38,000
60303 Libraries - Designated		50,000
60304 Animal Control		45,000
60305 Historical Commission		24,000
<b>Sub-Total Donation Funds</b>		<b>157,000</b>

**Total General Fund 422,352,489**

**Restricted Funds**

00101 Police Education		150,000
00104 Boating Improvement		50,000
10400 Building Program		11,475,500
11400 Court Support Technology Fee		1,363,824
11800 EMS Trust Fund		0
12200 Arbor Violation Trust		250,863
12300 Alcohol/Drug Abuse		55,000
12302 Teen Court		213,429
12500 Emergency 911		5,950,000
12804 Library-Impact Fee		526,000
12805 Drainage-Impact Fee		7,000
15000 MSBU Street Lighting		2,805,500
15100 MSBU Residential Solid Waste		24,830,000

**Other MSBU:**

16000 MSBU Program Operations		1,814,933
16005 MSBU Mills (LM/AWC)		657,843
16006 MSBU Pickett Aquatic (LM/AWC)		482,941
16007 MSBU Amory (LM/AWC)		27,522
16010 MSBU Cedar Ridge (GROUNDS MAINT)		79,100
16013 MSBU Howell Creek (LM/AWC)		12,717
16020 MSBU Horseshoe (LM/AWC)		37,771
16021 MSBU Myrtle (LM/AWC)		33,638
16023 MSBU Spring Wood Lake (LM/AWC)		45,335
16024 MSBU Lake of the Woods (LM/AWC)		128,874
16025 MSBU Mirror (LM/AWC)		69,642
16026 MSBU Spring (LM/AWC)		223,000
16027 MSBU Springwood Waterway (LM/AWC)		55,465
16028 MSBU Burkett (LM/AWC)		76,407
16030 MSBU Sweetwater Cove (LM/AWC)		52,261
16031 MSBU Lake Asher (AWC)		18,355
16032 MSBU English Estates (LM/AWC)		15,071
16033 MSBU Grace Lake (LM/AWC)		37,770
16035 MSBU Buttonwood Pond (LM/AWC)		23,530
16036 MSBU Howell Lake (LM/AWC)		661,450
16037 MSBU Lake Linden (LM/AWC)		4,550
16073 MSBU Sylvan Lake (AWC)		192,539
16077 MSBU Little Lk Howell/Tuskawilla		48,016
16080 MSBU E Crystal Chain of Lakes		39,023

**Sub-Total Other MSBU Funds 4,837,753**



**Governmental Restricted Funds (continued)**

*Transportation Funds*

10101 Transportation Trust	26,385,282
10102 Ninth-cent Fuel Tax	12,294,420
10103 SunRail Operations	500,000

*Infrastructure Sales Tax*

11500 Infrastructure Sales Tax - 1991	500,000
11541 Infrastructure Sales Tax - 2001	2,550,000
11560 Infrastructure Sales Tax - 2014	81,200,000

Sub-Total Infrastructure Sale Tax Funds 84,250,000

*Transportation Impact Fee*

12602 North Collector Transp Impact Fee	0
12603 West Collector Transp Impact Fee	6,000
12604 East Collector Transp Impact Fee	2,500
12606 Mobility Fee Core District	1,125,000
12607 Mobility Fee Suburban District	255,000
12608 Mobility Fee Rural District	2,500,000
12609 Mobility Fee Suburban West	335,000

Sub-Total Transportation Impact Fee Funds 4,223,500

Sub-Total Transportation Funds 127,653,202

*Fire District Funds*

11200 Fire Protection	130,160,000
12801 Fire/Rescue-Impact Fee	335,000

Sub-Total Fire District Funds 130,495,000

*Tourism*

11000 Tourist Development - 3% Tax	9,130,000
11001 Tourist Development/Prof Sports - 2% Tax	4,712,500

Sub-Total Tourism Funds 13,842,500

**Grant Funds**

11901 Community Development Block Grant	2,176,335
11902 HOME Program Grant	987,771
11904 Emergency Shelter Grants	190,975
11908 Disaster Preparedness	225,623
11909 Mosquito Control Grant	78,579
11912 Public Safety Grants (State)	402,800
11916 Public Works Grants	13,069,110
11917 Leisure Services Grants	100,000
11919 Community Svc Grants	671,759
11920 Neighbor Stabil Program Grant	50,010
11930 Resource Management Grants	1,837,426
11937 American Rescue PLN-SLFRF ARPA	13,833,334
11940 Environmental Services Grants	1,000,000

Restricted / Grant Funds 34,623,722

**Debt Service Funds**

21235 General Revenue Debt 2014	1,638,400
21250 Spec Obl Rev & Ref Bond	8,343,475
22500 Sales Tax Revenue Bonds	4,979,614
22600 Capital Imp Rev Bond Series 2021	3,149,798

Restricted / Debt Service Funds 18,111,287

**Capital Funds**

30600 Infrastructure Imp Op Fund	630,000
32100 Natural Lands/Trails	570,000
32200 Courthouse Projects Fund	15,000

Restricted / Capital Funds 1,215,000

Total Restricted Funds 378,455,580

**TOTAL GOVERNMENTAL FUNDS 800,808,069**



**PROPRIETARY FUNDS:**

**Enterprise Funds**

*Water & Sewer*

40100 Water And Sewer Operating	96,733,000
40102 Water Connection Fees	3,837,000
40103 Sewer Connection Fees	15,550,000
40107 Water & Sewer Debt Service Reserve	14,008,275
40108 Water and Sewer (Operating) Capital Fund	22,300,000
Sub-Total Water & Sewer Fund	<u>152,428,275</u>

*Solid Waste*

40201 Solid Waste	29,555,833
40204 Landfill Closure Escrow	24,160,460
40301 Wekiva Golf Course	3,811,000
Sub-Total Solid Waste Fund	<u>53,716,293</u>

**Total Enterprise Funds** 209,955,568

**Internal Service Funds**

50100 Property/Casualty Insurance	7,870,000
50200 Workers' Compensation Insurance	8,775,000
50300 Health Insurance	43,930,000

**Total Internal Service Funds** 60,575,000

**TOTAL PROPRIETARY FUNDS** 270,530,568

**GRAND TOTAL ALL FUNDS** \$ 1,071,338,637



**Section 3.** This Resolution takes effect immediately upon its adoption by the Board of County Commissioners.

**ADOPTED** this 26<sup>th</sup> day of September, 2023.

ATTEST:



GRANT MALOY  
Clerk to the Board of  
County Commissioners of  
Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS  
SEMINOLE COUNTY, FLORIDA

By:   
AMY LOCKHART, Chairman



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2023-2024 Budget Resolution  
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**Certified Copy - Grant Maloy**  
Clerk of the Circuit Court and Comptroller  
Seminole County, Florida



FY 2023/24 ADOPTED BUDGET

Seminole County Clerk of the Circuit Court and Comptroller

eCertified at 09/26/2023 18:10:46 -04:00

eCertified Id: D9C1-3DIB-134Z

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SEMINOLE COUNTY FLORIDA





# GLOSSARY

**Accrual** – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

**Accrual Accounting** – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

**Ad Valorem Tax** – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as “property tax”.

**ADA** – Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

**Adjusted Final Millage** – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight, and the adjusted millage sometimes does not change from the levy set by the taxing authority.

**Adopted Budget** – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

**Aggregate Millage Rate** – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

**Allocation** – An authorization to incur expense or obligation up to a specified amount, for a specific purpose, and within a specific period.

**Amendment** – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

**Appropriation** – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

**Approved Budget** – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

**ARPA** – American Rescue Plan Act.

**ARRA** – American Recovery and Reinvestment Act.

**Assessed Value** – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

**Balanced Budget** – Total estimated receipts, including balances brought forward, equal total appropriations and reserves.

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s reserves.

**Board of County Commissioners** – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.

**Bond** – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

**Budget Adjustment** – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

# GLOSSARY

**Budget Calendar** – The schedule of key dates involved in the process of adopting and executing an adopted budget.

**Budget Message** – A brief written statement presented by the County Manager to explain principal budget issues.

**Business Unit** – An Organizational structure such as a Department, Program, Service, or Project where funding is established. This is the fundamental unit of account for the County’s budget structure. Each County Fund is a sum of all Business Units within that fund. Each business unit exists in exactly one fund. The County organizes its Business Unit budgets into the following types:

- **Base** – These are Business Units where ongoing costs are budgeted, including personnel, operating costs, and program revenues. Available balances are not Carried Forward.
- **Capital Improvement** – These are one-time, non-base Business Units where significant capital projects are budgeted, based on completion of a specific scope. Available balances are eligible to Carryforward into the new fiscal year if the scope is not complete.
- **Facilities Projects** – These are non-base business units allocated for improvements to County owned facilities, including Department requests and recommended maintenance/improvements. These budgets may be for the benefit of Countywide User Departments, however budget estimates and procurement is the responsibility of the Facilities Program. Available balances are Carryforward eligible.
- **Fleet** – These are non-base Business Units where new or replacement fleet costs are budgeted. Generally each piece of Fleet equipment, including associated upfitting costs, is budgeted in its own unique business unit. These are primarily rolling stock and generators, which are maintained by the Fleet Program. While this equipment is for the benefit of Countywide user Departments, the budget estimates and procurement is the responsibility of the Fleet Program. Available balances are Carryforward eligible.
- **Funds** – These business units include all revenue budgets for each fund, except for program revenues, which are budgeted in Base business units.
- **Grants** – These are generally non-base business units associated with Federal, State, or Local Grant Funding Agreements, which include both Revenue and Expenditure budgets. Available balances are Carryforward eligible.
- **Other Non-Base** – These are non-base business units for all other one time purchases, including equipment, studies, and operating projects; typically greater than \$5,000. Available balances are Carryforward eligible.
- **Reserves** – These business units are dedicated for reserve budgets, and are managed by the Resource Management Department. Generally each fund has one Reserve Business Unit.
- **Technology** – These are non-base business units where costs of software and hardware that will interact with the County’s network is budgeted; typically greater than \$5,000. These budgets may be for the benefit of Countywide user Departments, but budget estimates and procurement is the responsibility of the Information Services Department. Available balances are Carryforward eligible.
- **Transfers** – These business units are dedicated for interfund transfers and are managed by the Resource Management Department. Generally, each fund has one Transfer Business Unit.

**Capital Budget** – The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

**Capital Equipment** – Tangible equipment with a cost of \$5,000 or more.

# GLOSSARY

**Capital Improvement Program (CIP)** – The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

**Capital Improvements** – Physical assets constructed or purchased, that have minimum cost of five thousand dollars (\$5,000) and a useful life of at least one year. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

**Capital Improvements Element (CIE)** – An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

**Capital Outlay** – Appropriation for the acquisition or construction of physical assets.

**Capital Project** – is a capital improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation or acquisition of a capital asset. Detailed descriptions of projects over twenty-five thousand (\$25,000) are included in our 5 Year Capital Improvement Program.

**CARES Act** – The Coronavirus Aid, Relief, and Economic Security (CARES) Act is a \$2.2 trillion economic relief package in response to COVID-19 in the United States. The Cares Act provides assistance for state, local, and tribal governments; American workers; families; and small businesses; and preserves jobs for American industries.

**CCNA** – Consultant’s Competitive Negotiation Act.

**CDBG** – Community Development Block Grant.

**Certificates for Participation (COPs)** – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

**Charges for Services** – These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

**CIP** – Capital Improvement Program.

**Community Redevelopment Agency (CRA)** – A dependent special district in which any future increases in property values over a specified period of time are set aside to support economic development projects within that district.

**Contingency** – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

**CSBG** – Community Services Block Grant.

**Culture and Recreation** – Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including libraries, parks and recreation, and other cultural and recreation services.

**Debt per Capita** – Total county debt divided by the county’s population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services.

**Debt Service** – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

# GLOSSARY

**Deficit** – The excess of expenditures over revenues during a fiscal year.

**Department** – An organizational unit of the County responsible for carrying out a major governmental function, such as Public Works.

**Depreciation** – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

**Division** – A basic organizational unit of the County which is functionally unique in its service delivery.

**DJJ** – Department of Juvenile Justice.

**DOR** – Florida Department of Revenue.

**Economic Environment** – Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veterans' services, housing and urban development and other services related to economic improvements.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service.

**Ending Fund Balance** – Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

**Enterprise Fund** – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

**EPA** – Environmental Protection Agency.

**Equipment** – Other equipment or technology with a cost of \$5,000 or greater.

**Exempt, Exemption, Non-exempt** – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

**Expenditure** – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

**Facilities** – Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

**FCC** – Federal Communication Commission.

**FDEP** – Florida Department of Environmental Protection.

**FDOT** – Florida Department of Transportation.

**Fiduciary Funds** – Funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds.

**Final Millage** – The tax rate adopted in the final public budget hearing of a taxing authority.

**Fiscal Year** – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

# GLOSSARY

**Fleet** – Includes any rolling stock equipment (vehicles, off-road equipment, trailers, emergency vehicles and apparatus) of a cost of \$5,000 or greater.

**FRDAP** – Florida Recreation Development Assistance Program.

**FTE** – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

**Function** – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** – Represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

**General Fund** – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

**General Government** – Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

**Governmental Funds** – Account for general governmental activities which are largely supported by taxes and fees.

**GOB** – General Obligation Bond. General obligation bonds are secured by the full faith, credit and ad-valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

**Grant** – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

**Homestead Exemption** – Refer to definition for exempt, exemption, and non-exempt.

**Human Services** – Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

**Impact/Mobility Fees** – Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**Indirect Costs** – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

# GLOSSARY

**Infrastructure** – Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

**Infrastructure Sales Tax** – A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county’s budget.

**Interfund Transfers** – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a “double counting” of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the “net” budget.

**Intergovernmental Revenue** – Revenue received from another government unit for a specific purpose.

**Internal Service** – Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

**Level Of Service Impact** – Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

**Levy** – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**Line-Item Budget** – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

**Long-Term Debt** – Debt with a maturity of more than one year after the date of issuance.

**LWCG** – Land and Water Conservation Grant.

**Mandate** – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

**Millage (Mill)** – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

**Millage Rate** – A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

**Miscellaneous (Funding Source)** – Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

**Modified Accrual Basis of Accounting** – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

**Municipal Services Benefit Unit (MSBU)** – An assessment district established by the Board of County Commissioners via an adopted ordinance, which provides an essential public health and safety improvement for which a non-ad valorem assessment is levied to fund the cost of providing that benefit. This unit may be referred to as an MSBU.

# GLOSSARY

**Municipal Services Taxing Unit (MSTU)** – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

**New Project** – A capital project that has not been previously approved by the BOCC.

**Non-Base Budgets** – A non-recurring or one-time budget provided to a Department with a specific scope of work, which does not expire until completed. Non-base budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year.

**NPDES** – National Pollutant Discharge Elimination System.

**Object Code** – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

**Objective** – A defined method to accomplish an established goal.

**Operating Expenses** – Also known as Operating and Maintenance costs, these are expenses or day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

**Operating Project** – is a non-base activity which does not result in the creation or acquisition of a capital asset. It has a significant identifiable cost and scope of services. (Examples: studies, monitoring activities)

**Other Appropriations** – Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

**Other Expenditures** – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

**Other Revenues** – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

**Personal Property** – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

**Personal Services** – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

**Physical Environment** – Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.

**Program** -. A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

**Project Completion Date** – This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.

**Project Description** – Brief explanation of each project's purpose and work scope.

**Project** – is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services.

# GLOSSARY

**Property Appraiser** – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Tax** – Refer to definition for ad valorem tax.

**Proposed Millage** – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

**PSAP** – Public Safety Answering Point.

**Public Safety** – Functional classification for services provided by the county for the safety and security of the public, including law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

**Real Property** – Land and the buildings and other structures attached to it that is taxable under state law.

**Reassessment** – The rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

**Reserve** – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Reserves and Refunds**- Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

**Revenue** – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Revenue Bonds** – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

**Revenue Estimate** – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

**Rolled Back/Roll Back Rate** – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year's tax rate.

**SCADA** – Supervisory Control and Data Acquisition.

**SER** – South-East Regional.

**SHIP** – State Housing Initiative Program.

**Special Assessment** – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Revenue Fund** – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**SSNOCWTA** – South Seminole & North Orange County Wastewater Transmission Authority.



# GLOSSARY

**State Shared Revenue** – Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

**Structurally Balanced Budget** – A balanced budget that supports financial sustainability for multiple years into the future.

**Tax Base** – The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll** – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**Tax Year** – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

**Tentative Millage** – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**Transfers** – Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

**Transportation** – Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

**Trust and Agency Funds** – Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

**Truth in Millage Law** – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**Underlying Bond Rating** – Published assessment of a particular debt issue’s credit quality absent credit enhancement.

**Unencumbered Balance** – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

**Uniform Accounting System** – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

**User Fees** – The fees charged for direct receipt of public services.

**Voted Millage** – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

**WTP** – Water Treatment Plant.

**WWTP** – Wastewater Treatment Plant.