

# Adopted Budget

*for Seminole County, Florida*

**Fiscal Year 2022/2023**





*SEMINOLE COUNTY*  
FLORIDA'S NATURAL CHOICE

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June 14, 2022

The Honorable Board of County Commissioners:

On behalf of County Departments and Constitutional Offices, I am pleased to present the Fiscal Year 2022/23 adopted budget, totaling \$992M for all governmental and propriety activities of the County. This budget preserves current service levels with no increase to millage rates in the County's General Fund, Fire MSTU, or Road MSTU.

The review and adoption of the annual budget is one of the most important policy-making responsibilities of the Board of County Commissioners. Budget requests from BCC, Constitutional Officers, and Judicial Departments are submitted for consideration and are carefully reviewed and prioritized under the leadership of the County Manager's Office, Resource Management, and senior staff.

Major components of the Fiscal Year 2022/23 Adopted Budget include:

- No increase in the countywide Ad Valorem, Fire, and Road millage rates
- No increase tax rates to any major revenues, including Utility or Gas Taxes
- Implementation of a \$15 per hour minimum wage
- Inflation based budget increases for fuel, electricity, materials, and other contracts
- Proposed increase of 3% to employee salaries
- Implementation of countywide compensation study
- No increase to employee-paid health insurance premiums; 4% increase County-paid premiums

The budget development process began with BCC Department General Fund expenditure requests of \$132 million. When coupled with the \$181 million transfer to the Constitutional Officers, the total requested funding created a General Fund budget deficit of \$30 million. Multiple Workshops were conducted between the County Manager's Office, Resource Management, and County Departments, which resulted in \$16.5M of requested budgets being cut from the General Fund; and \$42M in cuts Countywide. The remaining budget deficit in the General Fund was closed using \$13.8M in American Rescue Plan Act (ARPA) revenue replacement funds.

The Federal Government passed the American Rescue Plan Act (ARPA) as the next economic support tool to assist state and local governments. The United States Treasury provided \$91.6 million to Seminole County to remedy the increasing costs to provide critical local government services and address the decline in revenues caused by the COVID-19 pandemic.

The budget, as offered, responds effectively to the Board's direction to the majority of the requested needs of the agencies of the County. It also seeks to respond to the many challenges faced by our citizens and employees.

In closing, I would like to thank the Board for your clear and consistent fiscal and policy leadership and guidance in the walk of continued economic recovery and throughout this era of unprecedented challenges and fiscal constraints. Tremendous thanks to our employees for the dedication and innovation they bring to this process throughout the year.

Sincerely,



A. Bryant Applegate  
Interim County Manager

## EXECUTIVE SUMMARY

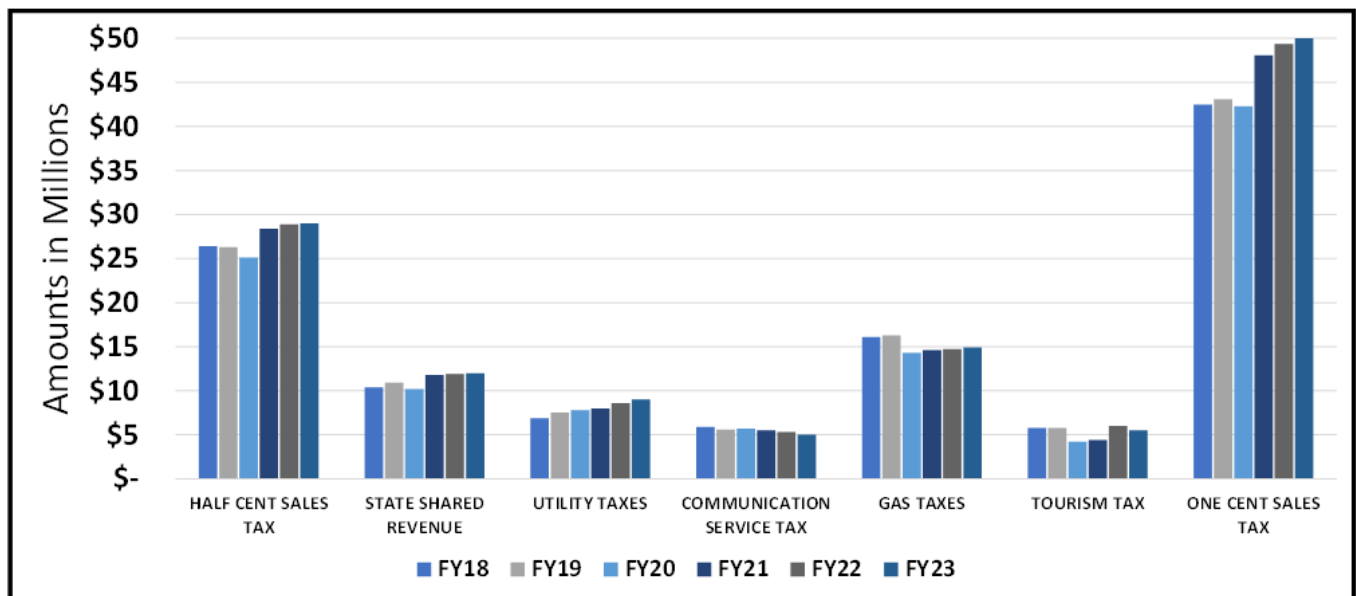
The total Fiscal Year 2022/23 Adopted Budget is \$992 million. The budget for base operations of \$541 million is 10% above last year, which includes \$181 million in transfers to the Constitutional Officers; a 12% increase. Budgets for one-time projects and capital is \$161 million, while an additional \$291 million is budgeted for non-dedicated transfers and reserves.

## MAJOR REVENUES

The primary revenue source that funds Seminole County's general operations continues to be property taxes. **The General Fund budget is structurally balanced based on a rate of 4.8751 mills.** This rate will generate **\$210,725,000**; the value of one mill is **\$43.1 million**.

The Countywide General Fund millage rate has remained unchanged since Fiscal Year 2010/11 and is lower than that of most counties in Central Florida. A total millage comparison demonstrates 16% lower than the average of other agencies.

Taxable property values continue to make noteworthy progress despite the COVID-19 pandemic. Due to an 12% growth in property valuations, Fiscal Year 2022/23 General Fund Ad Valorem revenues are approaching an all-time high, increasing by \$21 million.



Although the COVID-19 crisis significantly impacted non-Ad Valorem revenues, most have stabilized. The adopted budget assumes a 7% average increase in non-Ad Valorem revenues.

## *EXECUTIVE SUMMARY*

### **Half-Cent Sales Tax & State Shared Revenues (General Fund)**

County governments receive revenue sharing, which is generated primarily by the 6% Sales Tax collected directly by the State of Florida. State Shared and Half-Cent Sales Tax revenues are estimated to generate \$41 million in Fiscal Year 2022/23, \$3.8 million more than the previous year. While Sales Tax-related revenues have rebounded from the precipitous decline, these revenues are among the most sensitive to economic recession or downturns.

### **Communications Services Tax (General Fund)**

The Communication Service Tax (CST) is a 5.12% tax on retail sales of communication services, such as voice, data, audio, video, and mobile communications. Revenues are projected to decrease by 3.8%, \$200,000, in Fiscal Year 2022/23. CST revenues have gradually declined since Fiscal Year 2018 and are not expected to grow significantly, primarily due to evolving technologies and increasing industry competition.

### **Utility Tax (General Fund)**

The County levies a 4% public service Utility Tax on electricity, water, natural gas, and propane purchases in Unincorporated Seminole County, which is 6% below the 10% maximum rate allowed by Florida law. Fiscal Year 2022/23 Utility Tax revenues are projected to total \$9M, a 16% increase over the previous fiscal year. These revenues were generally unaffected by the pandemic and economic shutdown. Utility tax revenues vary based on weather conditions, as colder winters and warmer summers result in higher water and energy use.

### **Gas Tax (Transportation Trust & Mass Transit Funds)**

Gas Taxes are the most significant dedicated revenues in the Transportation Trust and Mass Transit Funds, projected to generate \$14 million in Fiscal Year 2022/23, compared to \$14.7 million the previous year. Gas Taxes are consumption-based (taxes are per gallon, not a percentage of the cost) and only slightly increased year-over-year due to enhanced fuel efficiencies and an increase in electric vehicles. The effects of telecommuting have a material impact on gas tax collections, which have not fully rebounded, indicating that changing driving habits will continue to affect collections.

Seminole County currently levies a local option six-cent tax on each gallon of gas, which generates the equivalent of \$1.2 million in revenue per penny. The County may levy an additional five-cent Local option Gas Tax (excluding diesel), which would generate an additional \$5.5 million in revenue annually for the Transportation Trust Fund.



## EXECUTIVE SUMMARY

### **Tourist Development Tax (Tourism Funds)**

Tourist Development Taxes are derived from the renting of any living accommodation for a term of six months or less. Due to the pandemic, Florida's tourism suffered a significant retraction, and collections reduced from the highest recorded in Seminole County's history, \$5.8 million, to \$4.2 and \$4.4 million in Fiscal Years 2019/20 and 2020/21, respectively.

Favorably, the industry most impacted by the pandemic has rebounded, demonstrating a 65% increase in year-to-date collections in Fiscal Year 2021/22. A full recovery is anticipated in Fiscal Year 2022/23.

### **One-Cent Infrastructure Sales Tax (3rd Generation Sales Tax Fund)**

Seminole County's One Cent Infrastructure Sales Tax is projected to generate \$50 million in new County revenues for Fiscal Year 2022/23. Unlike property taxes, sales tax is not sustained solely by County residents, as commuters and visitors contribute to sales taxes paid within the County. This revenue will sunset on December 31, 2024. If a 4<sup>th</sup> Generation "Penny" is not approved by the voters in 2024, the County will need to either identify new revenues to fund infrastructure projects or significantly reduce the current program plan.

### **American Recovery Plan Act (Grant Fund)**

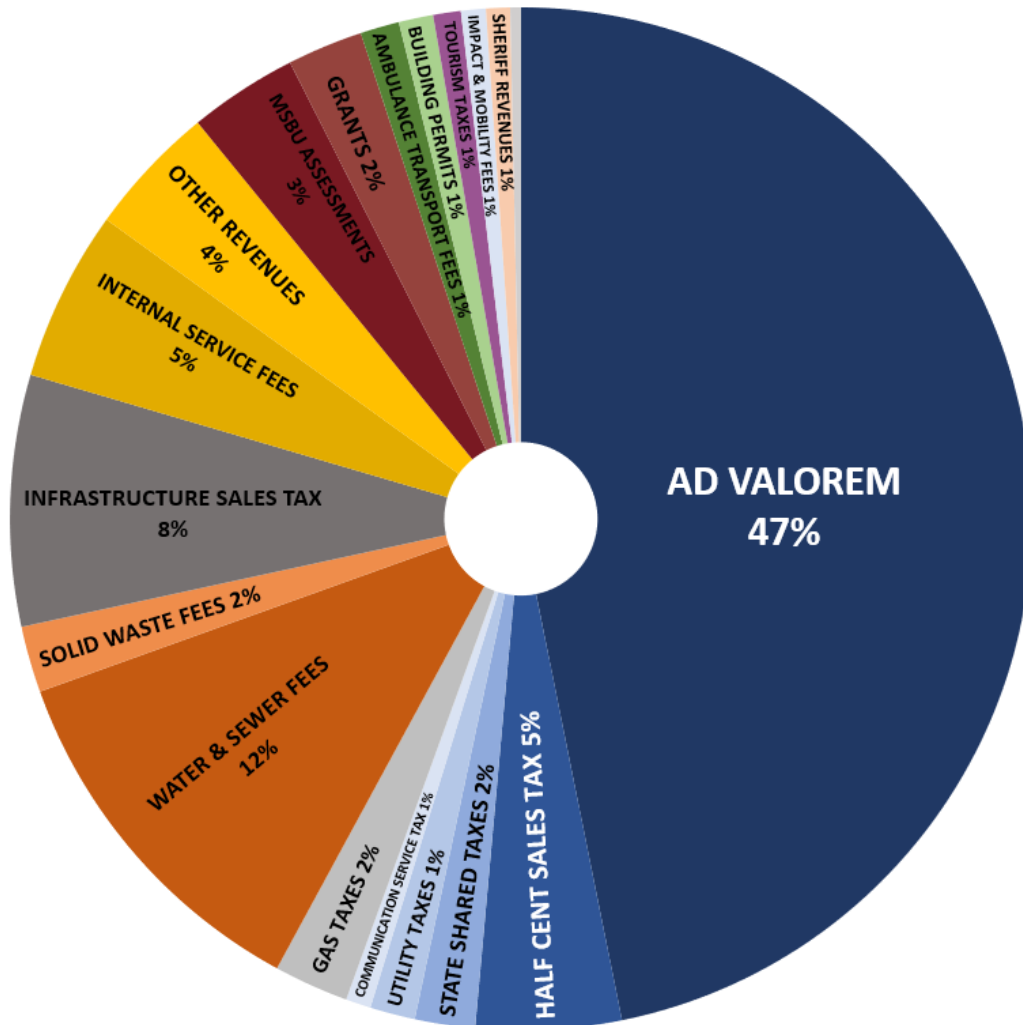
The Federal Government passed the American Rescue Plan Act (ARPA) as an economic support tool to assist state and local governments. According to the United States Treasury, ARPA provides \$350 billion to state, local, territory, and tribal governments to administer critical local government services and address the decline in revenues. The ARPA is the first federal funding that allows local governments to replace lost revenues due to the pandemic.

Seminole County received \$90.1 million in ARPA funds. A portion of this allocation is earmarked to mitigate revenue losses and buttress County programs based on a specific formula provided by the U.S. Treasury to calculate revenue losses. The \$13.8 million in revenue replacement used in Fiscal Year 2022/23 allowed the County to augment the operating budget, negating the need to use additional fund balance, avoid significant operating budget cuts, and mitigate service reductions. The total ARPA grant was included in the Fiscal Year 2021/22 amended budget and will be carried forward into Fiscal Year 2022/23.

Seminole County's FY 2022/23 budget is balanced using various major revenue sources, including **\$13.8 million in ARPA revenue replacement** funds.

## EXECUTIVE SUMMARY

The following chart represents all Countywide revenues, excluding fund balance and interfund transfers.



## EXPENDITURE HIGHLIGHTS:

- Proposed 3% employee salary adjustment: estimated budget impact of \$3.6 million countywide;
- Increase to Constitutional Office budgets: \$18.8 million;
- Phase 1 of Five Points debt service: \$4 million (half-year);
- General Fund subsidy to Mass Transit Fund: \$8.8 million;
- Countywide fuel estimate: \$4.3 million, a 30% increase over FY22 actuals;
- Countywide fleet capital replacement: \$8.8 million; and
- Countywide facilities maintenance projects: \$5.5 million.

## EXECUTIVE SUMMARY

The Board of County Commissioners' programs account for 36.8% of General Fund expenditures, while funding to support the operations of the five Constitutional Offices constitutes 63.2%. **The overall increase to the Constitutional Officers' General Fund transfer for Fiscal year 2022/23 is \$18.7 million, or 11.7%.** The Sheriff's budget, increasing by 11.8% over Fiscal Year 2021/22, represents more than half of Ad Valorem revenues and remains a major component in the budget development process.

### Personnel

Seminole County Departments requested 56.1 new full-time equivalent positions at an estimated cost of \$5.2 million. A total of 25.1 requested positions were deferred, and 57.5 full-time equivalent positions are proposed in the Fiscal Year 2022/23 budget, including:

- 30 FTEs related to the opening of Fire Station 39 serving northwest Seminole County;
- 11 cost-neutral FTEs related to the insourcing of the County's technology help desk, offset by contract reduction;
- 9 FTEs funded via the Grant, Solid Waste, Water/Sewer, Sales Tax, and Fire Funds; and
- 3 FTEs required to maintain existing services, advance cybersecurity needs, and further BCC Key Performance Indicators.

Personnel continues to be a significant component of the County's operating budget; therefore, changes in employee numbers per 1,000 population directly relate to the cost of providing services.

Seminole County **employs 3.4 individuals per 1,000 residents**, making the County the **third lowest** in the State of Florida.

### Compensation

The proposed budget includes a 3% salary adjustment for all non-bargaining unit employees at the cost of \$3.6 million, a \$1.2 million impact on the General Fund.

In February 2022, the County contracted with Evergreen Consulting to perform a comprehensive compensation study of the current workforce. **The study identified more than 650 positions that require additional compensation to right-size within appropriate markets.** The proposed budget includes \$2 million to implement study recommendations.

## EXECUTIVE SUMMARY

### Facilities

County Departments and Constitutional Offices submitted 203 facility-related requests at an estimated cost of \$18.9 million. These needs were reviewed and prioritized; subsequently, **132 requests totaling \$13.5 million were deferred.** The Fiscal Year 2022/23 budget includes 72 proposed facilities projects totaling \$5.4 million.

Staff identified necessary, routine maintenance projects to mitigate future costly repairs, including \$1.8 million for various fire station upkeep and renovation projects; \$266,000 towards HVAC replacements; \$625,000 for floor repairs; and \$125,000 towards roof maintenance.

### Infrastructure

Nearly \$51.45 million in transportation infrastructure projects funded by the County's Third Generation Penny Sales Tax are incorporated into the Fiscal Year 2022/23 budget, including:

- Local roadway resurfacing: \$4.3 million;
- State Road 434 and State Road 417 safety improvements: \$3 million;
- Orange Boulevard safety improvements: \$3 million;
- Oxford Road drainage and sidewalk improvements: \$2.6 million;
- Willow Avenue and Alhambra Avenue drainage improvements: \$2.3 million; and
- H.E. Thomas, Jr Parkway roadway resurfacing: \$2.1 million.

### Fire Department

Fire Station 39, located in the northwest section of Seminole County, is scheduled to open in summer 2023. Twenty-two new Firefighters and eight new Lieutenants are included in the budget to accommodate the additional equipment and personnel necessary for the expanding services.

The proposed budget originally included a tower truck, three engines, and three rescue units, totaling \$5 million. **Due to supply chain issues, build times for trucks, engines, and rescues have increased, some taking up to 22 months.** To ensure the necessary equipment is available at future stations, the County is to amend the Fiscal Year 2021/22 budget to pre-order these life-saving vehicles. These requests were removed from the FY 2022/23 proposed budget.



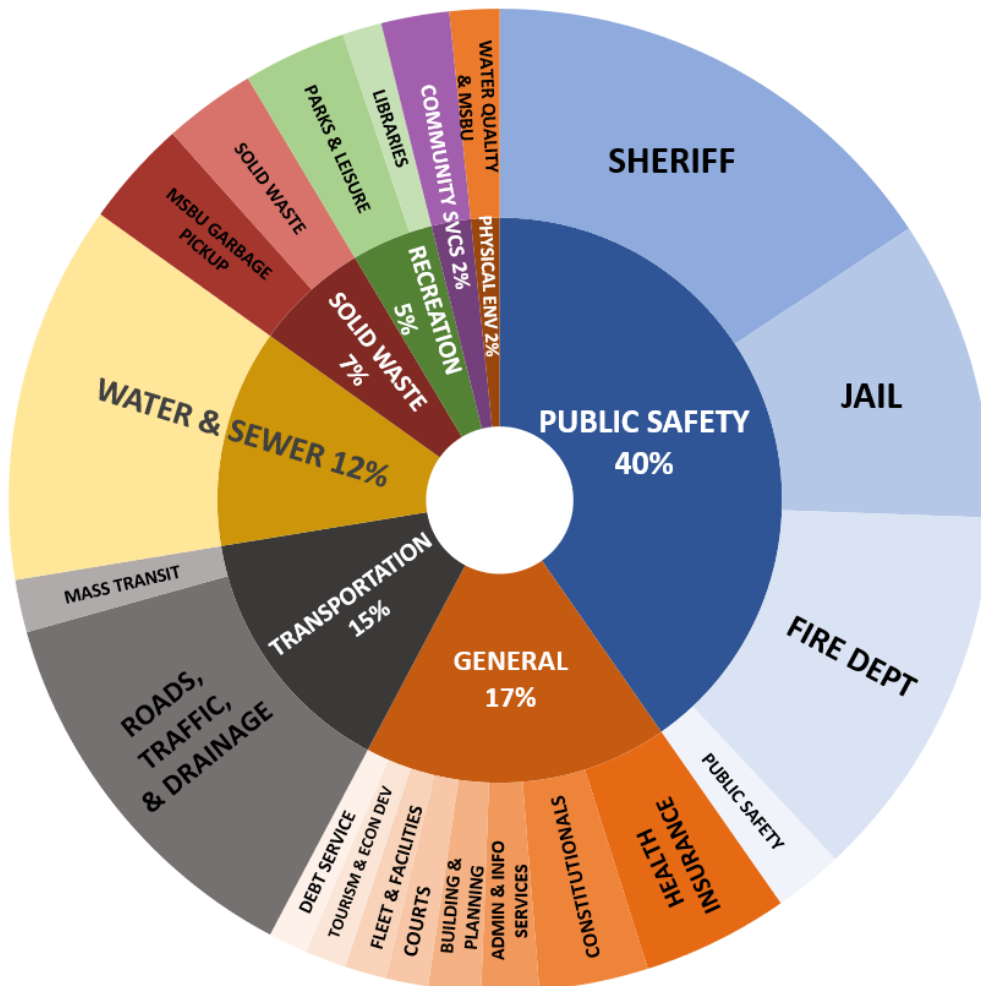
## EXECUTIVE SUMMARY

### Recreation

Initial Leisure Services' budget submissions included \$12 million for recreation projects and maintenance. **Due to funding constraints, particularly associated with facility requests, more than \$8 million of these were deferred.** The proposed budget includes approximately \$3.7 million, including:

- Wekiva Golf Club irrigation, fencing, lighting, and beautification: \$1.2 million;
- Library books, software, and materials: \$1.2 million;
- Restroom improvements at the North Branch and West Branch Libraries, Mullet Lake Park, Lake Mills Park, and Kewanee Park: \$300,000;
- Deer Run Park master plan and pond clean-up: \$80,000;
- Greenwood Lakes Park lighting: \$84,000; and
- Security cameras at the Soldiers Creek Park overflow parking lot and all library branches: \$40,000.

The following chart represents County expenditures by major functional and service areas, excluding fund balance and interfund transfers.



## **FUTURE CHALLENGES:**

Although the proposed budget reflects the needs related to Fiscal Year 2022/23, it is critical to remain mindful of future budget considerations:

- SunRail operational costs will transition from FDOT to area counties in Fiscal Year 2025/26: estimated at \$14 million annually for Seminole County's portion;
- Debt service for Phase 1 of the Five Points development will fully commence in Fiscal Year 2023/24: \$9 million annually;
- The 4<sup>th</sup> Generation Infrastructure Sales Tax expires in Fiscal Year 2023/24: \$50 million annual estimate;
- The U.S. Bureau of Labor Statistics reports that the Consumer Price Index has increased 8-9% over the previous 12 months, escalating County fleet, fuel, and construction budgets;
- Over the previous five years, LYNX service costs have grown by more than 6% annually, primarily due to Paratransit services. LYNX is currently subsidizing expenditures with ARPA revenue replacement funds; therefore, the County will experience higher growth rates once LYNX ARPA funds are exhausted;
- The County's aging fleet requires \$7-10 million annually to remain operational;
- More than \$12 million in facility maintenance requests were deferred, which compounds the cost of repairs and upkeep year-over-year; and
- Given the instability of the worldwide economy, County revenues could be negatively impacted in the future.

# COUNTY OFFICIALS

## BOARD OF COUNTY COMMISSIONERS



**BOB DALLARI**  
District 1



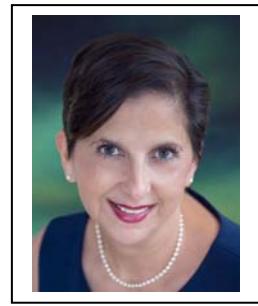
**JAY ZEMBOWER**  
District 2



**LEE CONSTANTINE**  
District 3



**AMY LOCKHART**  
District 4



**ANDRIA HERR**  
District 5

## APPOINTED OFFICIALS

**A. BRYANT APPLGATE**  
Interim County Manager

**PAUL CHIPOK**  
Interim County Attorney

## CONSTITUTIONAL OFFICERS

**GRANT MALOY**  
Clerk of the Circuit Court and Comptroller

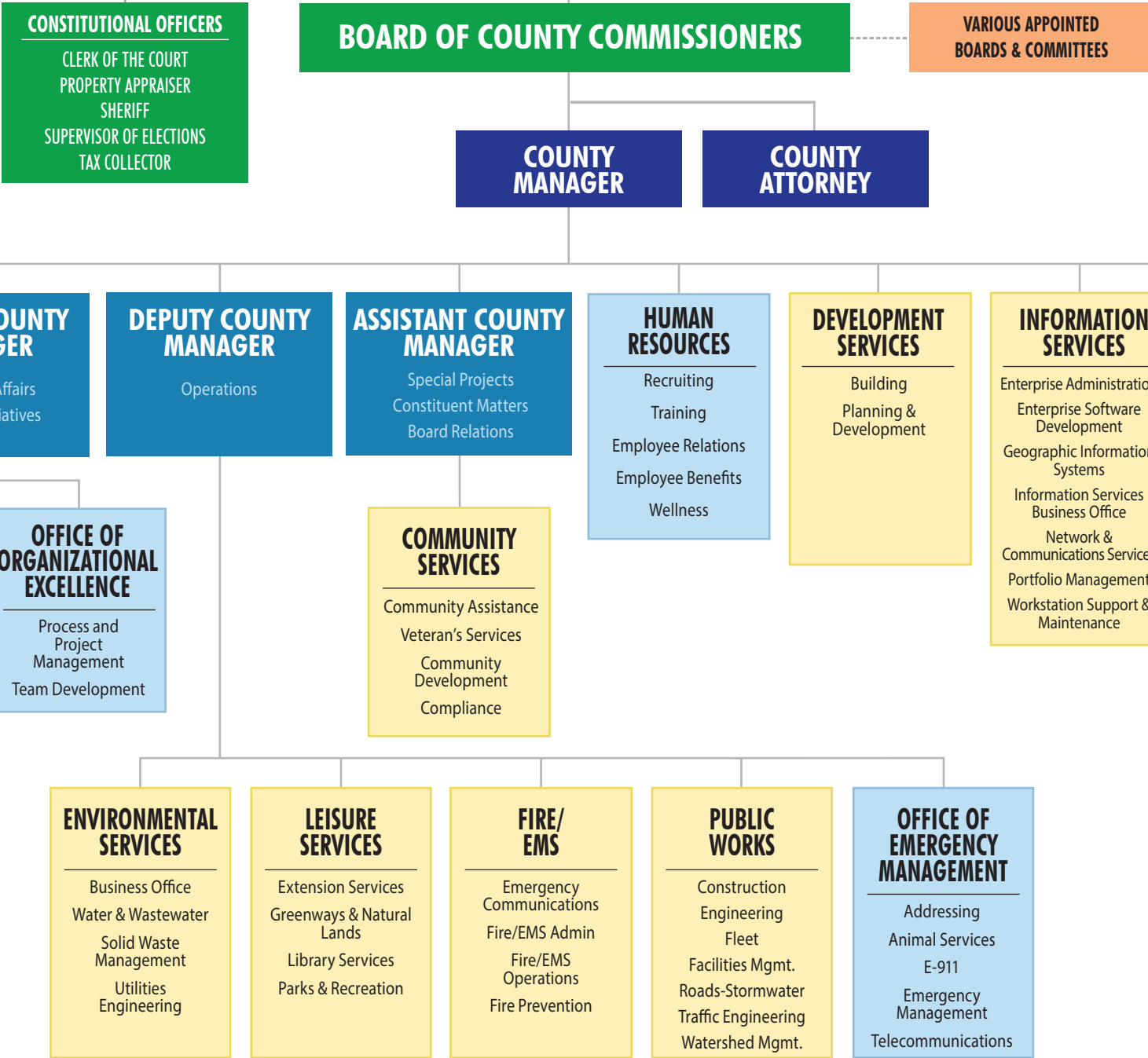
**DAVID JOHNSON**  
Property Appraiser

**DENNIS LEMMA**  
Sheriff

**CHRIS ANDERSON**  
Supervisor of Elections

**J.R. KROLL**  
Tax Collector

# Citizens of Seminole County





## BUDGET & FISCAL MANAGEMENT STAFF

Lorie Bailey Brown .....CFO / Director of Resource Management  
Timothy Jecks .....Deputy CFO / Budget Manager  
George Woodring.....Grant Administrator  
Sara Carrick.....Financial Administrator  
Wendy Aviles.....Financial Administrator  
Amanda Hamer.....Financial Manager  
Davison Heriot.....Financial Manager  
Jennifer Stevens.....Financial Manager  
Amirah Evanovich.....Administrative Assistant



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Seminole County  
Florida**

For the Fiscal Year Beginning

**October 01, 2021**

*Christopher P. Morrell*  
Executive Director

***Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida, for its Annual Budget for the fiscal year beginning October 01, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.***

***This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.***

## HOW TO READ THIS DOCUMENT

The Seminole County annual budget document is intended to provide information for a variety of purposes for different groups of users. It serves as a policy document, financial plan, and operating guide for County services. This section provides a brief explanation of the information that can be found in each section of the document.

### **Organization of the Document**

This document is made up of a Budget Message to the Board of County Commissioners, which discusses, on a very high level, issues and aspects concerning the current budget as adopted by the Board, and thirteen sections: Introduction, Budget Overview, Countywide Budget, Countywide Budget Detail, General Fund Budgets, Personnel Services, Internal Service Charges, Non-Base Requests, Debt Management, Key Strategic Priorities, Departments, Appendix, and Glossary. Each section is divided up into multiple reports, which are outlined in the Table of Contents. If the document is being viewed electronically, bookmarks and hyperlinks have been established duplicating information found in the Table of Contents.

### **Introduction**

The Introduction section begins with a few introductory items, including the list of elected and appointed County officials, an organizational chart of the County government, a listing of the budget and fiscal management staff who put this document together, a copy of the previous year's Government Finance Officers Association Distinguished Budget Presentation Award, and these pages. This section continues with an overview of the County's history, the organization of the County's government, and demographic information about the County. This information is primarily oriented towards readers who are not familiar with the County, although it may be of interest to other readers. This is followed with a discussion pertaining to the County's long-range planning policies and procedures. This information includes a discussion of the County's strategic planning, a discussion of the County's fiscal policies, and the County's long-term financial planning. A summary list of short-term initiatives, long-term goals and objectives, and multi-year revenue and expenditure forecasts for major funds completes this section.

### **Budget Overview**

The Budget Overview section brings focus from the County's long-range planning policies and procedures to the procedures used to create the adopted budget reflected in this document. This section includes the budget development calendar and a discussion of the budget process and the assumptions used in developing, monitoring, and amending the budget. A summary of adjustments made to the sources and uses in the Proposed Budget and that are reflected in the Adopted Budget follows next. This section also includes a high level (by fund) breakdown of the budget and a discussion of fund accounting and the various funds used in the adopted budget. This section concludes with charts and explanations of both total and current sources and uses of funding.

### **Countywide Budget**

The Countywide Budget section includes information on the budget across all funds and all departments. The following information is provided:

- a one-page summary of the budget
- information about property taxes
  - a history of the millage rates charged by the County

## HOW TO READ THIS DOCUMENT

- a history of the taxable property values
- a sample property tax calculation
- a comparison of property taxes by taxing authority
- information about countywide sources and uses of funding
  - a detailed listing of all sources of funding
  - a detailed history of major revenue sources
  - a diagram representing activity by department across funds
  - a detailed listing of uses by department and program
  - a summary of uses by function and object classification
  - a listing of outside agencies supported by county funds
  - a summary of grants
  - a listing of transfers from one fund to another within the county
  - a summary of reserves

### **Countywide Budget Detail**

The Countywide Budget Detail section includes more detailed information about the countywide budget. First is a detailed revenue listing for each fund within the county budget. This is followed by an expenditure programmatic budget for each fund within the county budget. The last portion of this section is a statement of changes in fund balance (both historical and budgeted) for each budgeted fund.

### **General Fund Budget**

The previous section focused on the budget which includes proprietary funds, capital project funds, special revenue funds, and other funds with a limited purpose. This section focuses specifically on the General Fund. The General Fund can be used for any legitimate purpose by direction of the Board of County Commissioners.

The following information is provided about the General Fund:

- a variance summary for the adopted General Fund budget compared to the adopted General Fund budget in the previous year
- information about sources of funding in the General Fund
  - charts and explanations of both total and current sources of funding
  - a detailed listing of all sources of funding
- information about uses of funding in the General Fund
  - charts of both total and current uses of funding
  - a detailed listing of uses by function and program
- history of fund balances since FY 2016/17
- spending per capita since FY 2019/20

### **Personnel Services**

The Personnel Services section provides information about the staffing levels supported in the current budget. It provides an overview and history of the staffing levels of county staff, a comparison of FTE's by fund, department and program, a summary of the changes in budgeted positions, and a summary and details regarding the currently budgeted positions.



## HOW TO READ THIS DOCUMENT

### **Internal Service Charges**

To better represent the cost of the various programs undertaken by the County, certain internal costs have been allocated from internal service programs to user programs. This includes such costs as telephone service and the costs of technology. The Internal Service Charges section provides information about the various costs that are allocated from internal service programs to user programs.

### **Non-Base Budgets**

In broad terms, governments can either adopt two separate budgets, one an operating budget and the other a capital budget, or it can adopt a unified budget which contains both annual operating appropriations as well as long term capital appropriations. The county has chosen to adopt a unified budget. The primary difference between an operating and a project appropriation is that an operating appropriation expires at the end of the fiscal year. A project appropriation generally continues from year to year from the time it is initially appropriated until the project is completed.

The Non-Base – Budgets section begins with a summary of non-base budgets, including the Capital Program’s funding sources and funding amounts, followed by a discussion of the capital and operating projects included as part of the adopted budget, which only consists of new and additional funding for projects.

The Non-Base – Budgets section also includes a discussion of the major projects within the budget, detailed listing of all projects by fund, detailed listing of Facilities projects by business unit and program, and a Five Year Capital Improvement Program by department (including annual operating impacts). Additional information about capital projects can be found in the Five-Year Capital Improvement Program, which is adopted by the Board of County Commissioners at a later date. One of the policies of the Board of County Commissioners is that the County cannot purchase capital equipment (with a cost of \$5,000 or more) without authorization of the Board of County Commissioners. The Non-Base – Budgets section lists the capital equipment purchases that are authorized by the Board of County Commissioners as part of the adopted budget. Any capital equipment purchases that are not included in this section must be approved by the Board of County Commissioners through separate action at a meeting of the Board of County Commissioners.

### **Debt Management**

The Debt Management section discusses outstanding long-term debt of the county and underlying ratings for bonds outstanding, excluding bank loans.

### **Key Strategic Priorities**

Provides the Key Strategic Priorities Final Report, which includes summaries of the key strategic priorities (KSP) and an insight into the status of each individual KSP, as well as refined solutions, elements, actions, necessary resources, and estimated completion dates.

# HOW TO READ THIS DOCUMENT

## **Departments Sections**

This section contains information about each Department. This information includes:

- a diagram of the programs contained within the departmental budget
- a departmental message
- departmental goals, objectives, performance measures, and the KSPs in which the goals support
- a summary by fund of the department's historical and budgeted expenditures by program
- following the department summary, program messages and a summary by object of each program's historical and budgeted revenues and expenditures

## **Appendix**

The Appendix contains certified copies of the millage and budget resolutions adopted at the final budget public hearing.

## **Glossary**

There is a great deal of technical language used in the budget process. We have attempted to minimize the use of such language, or to explain the terminology within the text utilizing it. However, not all such language has been excised or explained. Accordingly, the Glossary section includes definitions of technical language which may appear elsewhere in the document.

## **Cross Reference**

### **Frequently Asked Question**

What is the total budget?

What is the County's millage rate?

How many employees does the County have?

What is the County's budget process timeline?

What changes have been made?

Where the money comes from and where the money goes?

How much money do we have in the reserves?

Where can I find the Seminole County population?

What are the County's fiscal policies?

Where can I learn about the capital budget?

How much money is transferred from one fund to another?

### **Please refer to**

Countywide Budget

Countywide Budget

Personnel Services

Budget Overview

Budget Message

General Fund Budget

Budget Overview

Countywide Budget

Countywide Budget Detail

General Fund Budget

Departments

Countywide Budget

Introduction

Introduction

Non-Base Budgets

Countywide Budget

## **Rounded Figures**

Various reports throughout this document may contain figures that are rounded. The sum of rounded figures may not always add exactly to the rounded total.

## HOW TO READ THIS DOCUMENT

### Links to Additional Sources for Seminole County Budget Information



Facebook.com/SeminoleCounty



Instagram, @seminolecountyfl



Nextdoor.com



SGTV (SeminoleCountyFL.gov/SGTV)



Twitter, @seminolecounty



YouTube.com/SeminoleCounty

## HISTORY OF SEMINOLE COUNTY

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.

The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated area citrus growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of oranges. After the devastating freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's

seven cities, boasted the world's largest fernery.



In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

### **Location and Topography**

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913, and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic

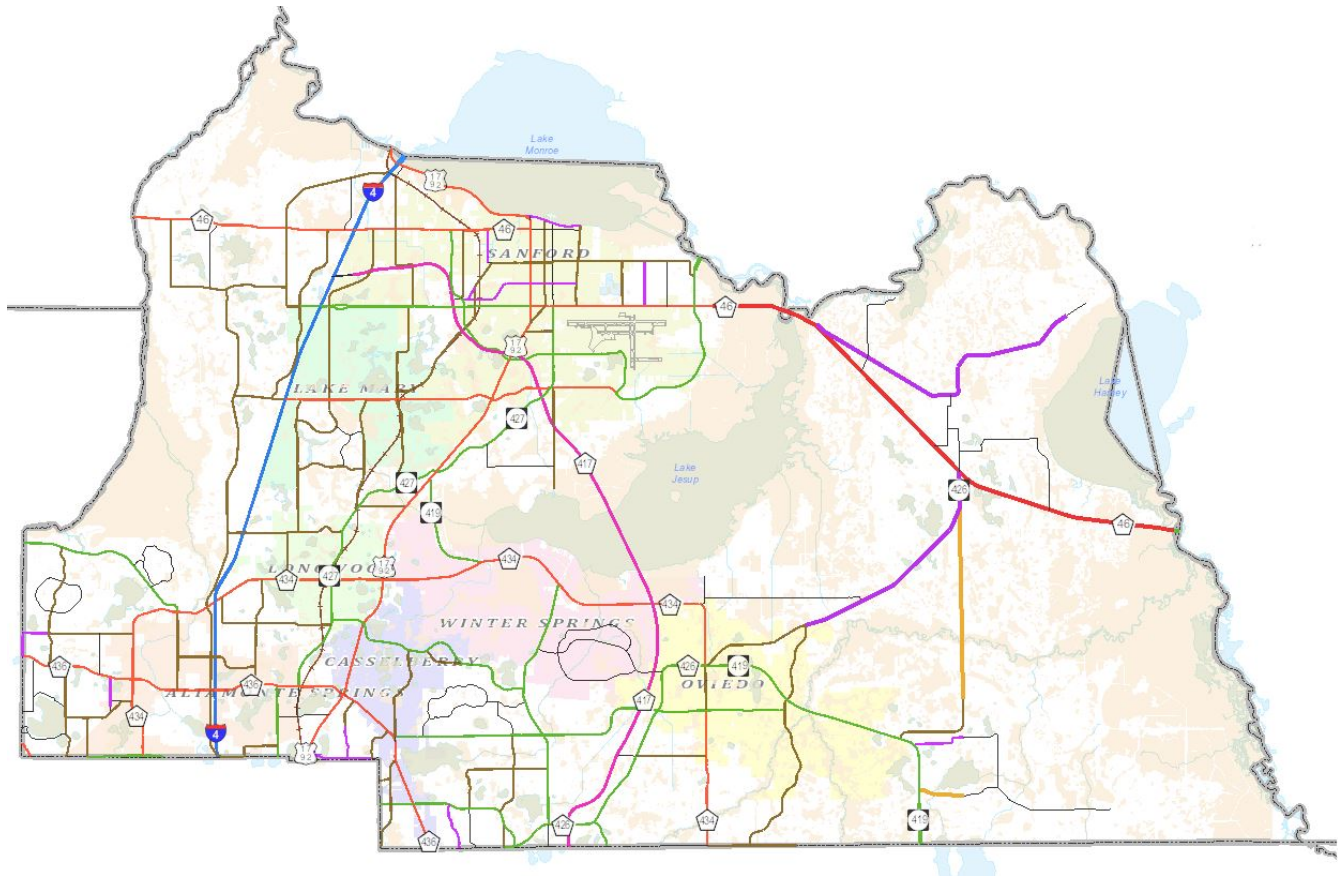
## HISTORY OF SEMINOLE COUNTY

Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.

Seminole County's location provides for a climate that has an average high temperature in July of 92 degrees, an average low temperature in January of 49 degrees.





# SEMINOLE COUNTY GOVERNMENT ORGANIZATION

## **Structure of County Government**

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, library operations, natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

## **“Home Rule” County Charter**

The Florida Constitution provides for “home rule” county charter government when approved by the voters by referendum. Under the “home rule” charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the “home rule” constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the

Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager’s direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of the County. An administrative code detailing all the County’s regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County’s five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.

By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.



# SEMINOLE COUNTY AT A GLANCE

## A Century of Success

Seminole County turned 100 years old on April 25, 2013. The centennial benchmark was commemorated with a 100-day celebration that highlighted five of the County's points of pride. The centennial event focused on Agriculture, Education, Historic Preservation, Quality of Life, and Transportation here in Seminole County and was designed to celebrate our heritage while embracing our future.



## Housing

Seminole County has been able to retain its residential community characteristics despite being one of the fastest growing areas in the State of Florida. Traditional estate homes on oversized lots, contemporary subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the housing in Seminole County (Condominiums – 15,162, Single Family Homes – 132,466, Townhomes – 14,871, Mobile Homes – 1,741, Duplexes – 1,703, and Apartments – 191). Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

## Population and Age Demographics

Seminole County is the 13<sup>th</sup> most populous county in Florida and makes up approximately 2.2% of the state's total population. The 2022 population for Seminole County is estimated at **484,054** which is a 0.14% increase over 2021. The population is expected to increase another 11% by 2030, highlighting the fact that Seminole County is viewed as an attractive place to live and is still growing. As of 2021, 12% of the county's population was 65 years or older compared to 17.3% for the State of Florida and 23.0% of the county's population was under 18 years of age compared to 21.3% of the State of Florida.

The estimated populations for the seven municipalities are: Sanford (63,172), Altamonte Springs (47,413), Oviedo (40,078), Winter Springs (39,038), Casselberry (30,020), Lake Mary (17,333), and Longwood (15,894).





## SEMINOLE COUNTY AT A GLANCE

### Transportation

In the Spring of 2014, SunRail opened in Central Florida, providing commuter rail service with four stops in Seminole County. This exciting new travel choice helps citizens and visitors save money on fuel while commuting throughout the County.



Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Central Florida GreeneWay) is a partial beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney World. The new Wekiva Expressway will connect Highway 417 with Highway 429 to complete the full beltway around the Orlando area by connecting Sanford area with Apopka and west side of Orlando. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

Bus service is provided within the regional metro area by the Central Florida Regional Transportation Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

### Medical Facilities

Medical facilities are provided by Advent Health Altamonte Springs, which is part of Advent Health Orlando; the Orlando Health South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.



# SEMINOLE COUNTY AT A GLANCE

## Education

Seminole County Schools are renowned for excellence and is widely recognized as a Premiere National School District. Seminole County Schools were named 4<sup>th</sup> best school district in Florida by Niche.com for 2021. The district has received an A rating for 18 consecutive years. The graduate rate for students is around 95.5% which is 5.5% above the State average of 90%, 1<sup>st</sup> among all Central Florida Districts, 1<sup>st</sup> out of the 17 largest Florida School Districts, and 3<sup>rd</sup> highest in the State.



The Seminole County Public School District ranked 1<sup>st</sup> in the State for Science, Technology, Engineering and Math education (STEM) and is one of the top districts in the State in calculus and physics enrollment as well.

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. In addition to an Associate of Arts Degree, Seminole State College began offering its first baccalaureate degree, a Bachelor of Applied Science in Interior Design, in January 2009. There are currently 11 baccalaureate degree programs being offered.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers 106 Baccalaureate and 132 Graduate (Master's and Doctoral) degree programs, as well as numerous Graduate Certificates. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education in the area.

94% of the population aged 25 years or older have earned a high school diploma or higher and 40% of the population aged 25 years or older have earned a Bachelor's degree or higher.



## Media Services

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Sanford Herald, Orlando Business Journal and other magazines. The area is served by 21 AM and 39 FM radio stations as well as 19 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.

# SEMINOLE COUNTY AT A GLANCE

## Employers

The top 10 private employers in Seminole County employed a total of 14,259 people in 2022. These companies provide a wide array of services, including Healthcare, Information Services, Financial Services, Transportation, Telecommunications, Technology Services, Insurance, and Industrial Equipment.

Professional/Business Services (20.1%), Transportation/Utilities (19.1%), Education/Health Services (12.6%) sectors represent more than half the employment in Seminole County. The median household income is \$70,297 which compares favorably to both Florida \$57,703 and national \$64,994 levels.

Company	Business Type	Employees
Advent Health Systems	Healthcare	3,361
Deloitte Consulting LLP	Information Services	2,259
Verizon Corp. Resources Group	Telecommunications	1,193
Strada Services, Inc	Construction	1,169
Conerlags Customer Management	Other Services	1,111
Mitsubishi Power Americas, Inc.	Industrial Equipment	1,088
Liberty Mutual Insurance Co.	Insurance	1,087
Orlando Health (South Seminole)	Healthcare	1,067
HF Management Services	Other Services	1,004
JP Morgan Chase	Financial Services	920



## Public Services

The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.

## Events and Attractions

Orlando North Seminole County is home to the best of Central Florida. With lush surroundings, miles of scenic rivers and acres of beautiful parks not far from area attractions, Seminole County is a visitor's passport to the natural beauty of Florida. For the athletic traveler, Orlando North features more than 20 state-of-the-art sports facilities, expert event assistance and top group hotels in a beautiful destination.

Seminole County's calendar is packed with local events, attractions, and reasons to get out and explore! From art festivals to world-class sports, activities are non-stop with an exciting calendar of special events.



## SEMINOLE COUNTY AT A GLANCE

### Special Events:

January	Scottish Highland Games
February	Love Your Shorts Film Festival
March	Bike Week Casselberry Spring Jazz & Art Festival Lake Mary/Heathrow Festival for the Arts Wekiva Paint Out
April	Brews Around the Zoo Riverside Dash
May	Central Florida BBQ BlowOut St. Johns River Festival of the Arts The Springs Philharmonic Concert
June	Alive After Five (monthly) Sanford Art Walk (monthly)
July	Red, Hot & Boom Star Spangled Sanford Winter Springs 4 <sup>th</sup> of July Celebration
August	Love Your Shorts Summer Rewind Wine Down Wednesdays (ongoing)
September	Latin Jazz and Art Festival
October	Biketoberfest Champions Ride for Charities Space and Air Show Zoo Boo Bash
November	Hollerbach's Oktoberfest in November Asian Lantern Festival (Zoo) Annual Craft Beer & Blues Festival
December	Asian Lantern Festival (Zoo) Light Up the Holidays Sanford Holiday Parade



## SEMINOLE COUNTY AT A GLANCE

### Attractions:

- Adventures in Florida
- Aiguille Rock Climbing Center
- Altitude Trampoline Park Sanford
- Big Tree Park
- Black Hammock Adventures and Airboat Rides
- Central Florida Airboat Tours
- Central Florida Nature Adventures
- Central Florida Paddleboarding
- Central Florida Zoo and Botanical Gardens
- District Eat and Play
- Econ River Wilderness Area
- Emil Buehler Planetarium
- Escape Artist Sanford
- Equestrian Quest Stables
- Hidden Palms Ranch and Trail Rides
- Limo Cycle Tours
- Planet Obstacle
- Pedal Cruise Sanford
- Rivership Barbara Lee
- Sanford Ghost Tours
- Seminole Paddle Adventures
- Semoran Skateway
- Theater West End
- Top Golf
- U-Sail of Central Florida
- Wayne Densch Performing Arts Center
- Wekiva Island
- Wekiva Springs State Park



### Sports:

Home to the 102-acre Boombah Sports Complex and the Boombah Soldiers Creek Softball Complex, Seminole County offers world-class facilities that guarantee a home run.

- The Boombah Sports Complex features 15 state-of-the-art lighted athletic fields, nine synthetic turf and six natural turf, and has hosted more than 342 events with up to 833,000 visitors since opening in 2016.
- Boombah Soldiers Creek is Central Florida's home for elite softball tournaments, with six natural turf fields configured for women's fast-pitch softball.
- Facilities for baseball, softball, soccer and tennis are numerous; the area hosts more than 25 different sports, including field hockey, football, lacrosse and volleyball.
- A popular location for eco-sports, kayaking, canoeing, fishing, rowing and sailing.



# STRATEGIC PLANNING

## **Community Input**

Citizen input ensures that resources are applied to the services citizen's desire most. The following methods promote maximum participation:

- ✓ Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- ✓ Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- ✓ Public meetings are scheduled and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

## **Five-Year Forecasts**

The five-year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- ✓ Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- ✓ Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

## **Program/Service Prioritization and Operational Plans**

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

- ✓ Departments are required to demonstrate a maximized use of resources; providing efficiencies while assessing program effectiveness.
- ✓ Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- ✓ Departments present operational plans or long-term challenges to the Board based on future legislative impacts and resource limitations.

## **Capital Improvements Planning**

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- ✓ The Capital Improvements Program provides a five-year planning focus for infrastructure needs as well as funding strategies.
- ✓ Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.



# FISCAL POLICIES

The County's formal Fiscal Policies can be found within the Administrative Code, approved by the County Commissioners. The Administrative Code can be found on the County's internet site at [http://www.seminolecountyfl.gov/ca/admin\\_code/index](http://www.seminolecountyfl.gov/ca/admin_code/index). The following sections summarize the fiscal policies contained within the Administrative Code.

## **Budget Execution and Amendment**

The *Budget Execution and Amendment Policy* is contained within the Seminole County Administrative Code, Section 22.5(l). According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object classification level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System<sup>1</sup> as follows: Personal Services, Operating Expenditures /Expenses, Internal Charges, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is checked at the object classification level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total sub-objects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units. Accordingly, the budget established for the North Branch Library Circulation Business Unit cannot be utilized for expenditures of the North Branch Library Information Business Unit, although both are General Fund supported and within the same department/division/program.

The Budget may be amended or adjusted by either the Board of County Commissioners or the

County Manager. In accordance with Florida Statutes, only the Board of County Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated the authority to the County Manager to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the authority to change the budget in order to amend the approved list of capital equipment purchases, the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager.

Budget amendments which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting<sup>2</sup>. Budget amendments to be approved by the County Manager are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular basis at a public Board of County Commissioner's meeting as an informational item.

## **Fund Balance**

Fund balance represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund

<sup>1</sup> This document may be found at <http://www.myfloridacfo.com/Division/AA/LocalGovernments/default.htm>

<sup>2</sup> <http://www.seminolecountyfl.gov/departments-services/board-of-county-commissioners/meeting-agendas.shtml>

## FISCAL POLICIES

balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

The fund balance policy establishes a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for tax-supported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.

In calculating the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance. The unreserved/undesignated fund balance level for the General Fund, Transportation Trust Fund and Fire Fund shall be maintained in the range of 5% to 10% of operating revenues.

### **Debt Management**

Debt is an obligation resulting from the borrowing of money or from the purchase of goods and services. The Debt Management Policy establishes parameters and guidelines governing the issuance, management, reporting and continuing evaluation of all debt obligations issued by Seminole County. The Policy serves

as a tool to guide the County in evaluating the impact of each debt issuance on the County's overall financial position and credit quality; helping to ensure that debt issued is prudent and affordable. The Policy is designed to improve the quality of decisions, provide standards for the structure of debt issuance, identify goals and demonstrate the County's commitment to long-term financial planning, including the County's capital improvement plan.

The County will consider and evaluate debt issuance to pay for capital asset acquisition, construction, replacement or improvement. In general, debt is not considered an acceptable means to fund current operations (including ongoing capital asset maintenance and periodic replacement and renewal); however, in limited cases where there is a reasonable certainty that a known source of revenue will be received to repay the debt or where there is a clear financial emergency that was not anticipated, debt may be deemed appropriate.

The County is guided by three principles in selecting a funding source for capital:

- Equity – when appropriate, the beneficiaries will pay for the capital.
- Effectiveness – the County will evaluate the use of funding sources to ensure resources are utilized in the most effective manner
- Efficiency – the County will select financing techniques that provide for the lowest total cost consistent with acceptable risk factors

The County may issue General Obligation Debt only upon approval of the voters after a general election as required by Florida law. The County may issue debt secured by non-ad valorem revenues if pledged revenues shall be sufficient to maintain required debt service coverage or if financial forecasts indicate that no operating transfers from the general fund are required to repay the debt. The County may issue short term debt when it is determined to be the most beneficial way to provide for immediate needs, or it provides an interest advantage by delaying the issuance of long term debt. The County may participate in debt pools or low interest rate loans if it is financially beneficial. The County may enter

## FISCAL POLICIES

into lease-purchase agreements for the acquisition of capital equipment when it is advantageous to an outright purchase. The County will consider inter-fund borrowings on a case-by-case basis, and only when planned expenditures in the fund originating the loan would not be affected. The County may sponsor conduit debt for activities that have a general public purpose and are consistent with the County's overall service and policy objectives.

Debt shall only be issued if an objective analytical approach indicates that the County has the capacity to repay the debt without significantly limiting future operations.

Debt will be structured to achieve the lowest possible net cost to the County given economic and financial conditions at the time of the sale, the urgency of the project, and the nature and type of security provided. The County will normally structure debt with fixed interest rates and level debt service in order to maintain a stable debt service load. Debt will be structured for the shortest period consistent with a fair allocation of costs to beneficiaries or users. Generally, the debt maturity should not exceed the estimated useful life of the asset acquired using the debt proceeds or thirty years, whichever is shorter.

The County may issue debt obligations structured to fund interest and/or principal payments during the construction period of the related project if circumstances indicate this is the most advantageous method of funding.

Letters of credit, bond insurance, or other vehicles which improve the credit quality of the underlying debt may be used when the net debt service is reduced by more than the costs of the enhancement.

The County will sell its debt utilizing the method of sale that is likely to achieve the lowest cost of borrowing. The County will consider refunding outstanding debt when the net present value savings of the new debt issuance when compared to the existing debt is at least 3%.

### **Investments**

This investment policy applies to all financial assets held by or for the benefit of the Board of County Commissioners (the "Board") of Seminole

County (the "County") by the Seminole County Clerk of the Circuit Court (Clerk) acting in the capacity as Clerk of the Circuit Court and Comptroller and the custodian of County funds. This policy does not include the financial assets held individually or under the control of any of the Constitutional Officers of Seminole County until such time that control of such funds pass to the County.

Investments of the County are subject to Chapter 218, Part IV, Florida Statutes. This policy is established pursuant to and shall conform to the provisions of Section 218.415, Florida Statutes. The proceeds of certain bond issues may be further limited or expanded by their respective bond resolutions or covenants and shall not be considered to be in conflict with this investment policy.

The County shall strive to achieve with each investment opportunity, the objectives, in order of priority:

- (1) Safety – The primary objective of the County's investment activities is the protection and preservation of the investment capital.
- (2) Liquidity – The County's investment strategy will provide sufficient liquidity to meet cash flow requirements by utilizing marketable securities with structured maturities and retaining sufficient balances in bank deposit accounts, investment pools or money market funds allowing for daily withdrawal of funds.
- (3) Investment Income – The County will strive to maximize the return on the portfolio, while first endeavoring to minimize risk to public funds.

In addition to the quarterly report submitted by the County Investment Advisor as required herein, the Clerk shall provide a monthly report to the Board, appropriate County management staff, and any other interested parties. The report shall include, but not be limited to, the following:

- Name of the Security
- Original Cost of the Security
- Current Market Value
- Date of Purchase
- Date of Maturity

## FISCAL POLICIES

Coupon Rate  
Credit Rating  
Yield to Maturity

Accrued Interest  
Portfolio Diversification Ratios

Mortgage pass-through investments will be categorized by stated maturity, estimated maturity, or average life.

The Board shall be notified immediately upon any deviation from the currently approved investment policies.

The Board finds that the development of a sound financial strategy requires specialized knowledge and skills. Multiple circumstances must be considered when investing public funds, not the least of which include the state of the economy, investment laws, and potential market outcomes. Ensuring that decisions related to the investment of public funds are supported by the advice of professionals with the appropriate level of investment expertise and training is in the best interest of the public. As such, the Board shall utilize an external state and/or federally licensed investment advisor (hereinafter "County Investment Advisor") to provide recommendations and guidance regarding administration and management of this policy and underlying portfolio. All securities recommended for purchase by the County Investment Advisor must be in compliance with the constraints identified by this policy with respect to specific instruments, maturity, composition, credit, and diversification. It shall be the policy of the Board to rely upon the advice of the County Investment Advisor, as the qualified investment expert, when making investment decisions. The Clerk, as custodian of the County funds, shall implement the Board's investment decisions as soon as practicable.

The County Investment Advisor and the Clerk will meet quarterly. The County Investment Advisor shall provide the County with quarterly reports on performance and compliance with the policy. The quarterly report shall contain the portfolio's weighted average yield compared to established benchmarks each quarter, with both a data table and corresponding graph presented to the Board.

The benchmarks that shall be used are the average yield on the 6-month and 12-month Constant Maturity Treasury (CMT) indices during the prior quarter's reporting period. The benchmark is intended to serve as an indication of general market yield and to establish a clear frame of reference and understanding for the County's investment performance. It is not intended as a hurdle that the County must meet, as this practice may encourage undue risk during periods of rapidly rising interest rates.

The County Investment Advisor shall be selected in conjunction with the procurement of the County Financial Advisor services unless otherwise directed by the Board. In these services, the Board will consider past investment performance; fees; assets; under management; experience of the firm and the individuals managing portfolios of similar size and complexity, and investment restrictions. The County Investment Advisor will be evaluated annually by the County. The determination of retention will be based upon the investment performance, compliance with this policy, and State and Federal law.

The standard of prudence to be used by County shall be the "prudent person rule" which shall be applied in the context of managing the overall portfolio. Persons performing the investment functions acting in accordance with written policies and procedures, and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

The "prudent person rule" is herein understood to mean the following: Investment shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital as well as the probable income to be derived.

An Investment Advisor retained by the County shall be held to the "Prudent Expert" standard which states that a fiduciary shall manage a



## FISCAL POLICIES

portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

The Clerk, when implementing the Board's investment decisions, shall purchase or sell investment securities at prevailing market rates except for investments such as Guaranteed Investment Contracts (GICs) or Flex Repurchase Agreements (Repos) involving bond proceeds for which the Board's authorization and approval shall be separately provided in the bond sale and authorization documents. Authorized Investments shall consist of the following:

- (1) The Local Government Surplus Funds Trust Fund, "Florida Prime", the State investment pool administrated by the State Board of Administration (SBA) or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01 of the Florida Statutes, and established in Section 218.405.
- (2) Money Market Funds – Securities and Exchange Commission (SEC) registered, AAA-rated money market funds offered by prospectus with permitted investments limited to government securities and repurchase agreements backed by government securities.
- (3) U. S. Treasuries – for which the direct obligations of, or the obligations the principal and interest, are unconditionally guaranteed by the United States Government. Such securities will include, but not be limited to, Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strip Coupons (Zeros).
- (4) Federal Agencies – bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by the United States Government. Such agencies include but are not limited to, Private Export Funding Corporation (PEFCO), Small Business Administration (SBA), Housing and Urban Development (HUD), Federal Housing Administration, Federal Financing Bank,

Governmental National Mortgage Association ("Ginnie Mae"), Tennessee Valley Authority (TVA), and the Department of Veteran Affairs (VA).

- (5) Federal Instrumentalities – bonds, debentures, and other evidence of indebtedness issued or guaranteed by the issuing entity itself. Issuers shall include, but are not limited to, the Federal Farm Credit Bank (FFCB), the Federal Home Loan Bank (FHLB), the Federal National Mortgage Association (Fannie Mae), and the Federal Home Loan Mortgage Cooperation ("Freddie Mac").
- (6) Time deposits, savings accounts, and non-negotiable Certificates of Deposit issued by qualified banks or savings banks under the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes, and doing business and situated in the State.
- (7) Guaranteed Investment Contracts (GICs) and Repurchase Agreements (Repos) – Any investment in a GIC or Repo shall be done with Primary Dealers, as designated by the Federal Reserve Bank of New York, with a credit rating of A or better from S&P or Moody's, or other financial institutions rated "AA" by S&P or "Aa" by Moody's. Repurchase agreements shall include both overnight and term repurchase agreements to be priced daily, as well as flexible repurchase agreements ("flex repos") which are authorized solely for the investment of bond proceeds. The maturities of the Guaranteed Investment Contracts and Flex Repos shall correspond to the County's cash flow forecasts on the specific bond issue. Required collateral shall be maintained at a minimum of 102% of the outstanding balance of the contract or agreement along with accrued interest and shall be limited to securities authorized within this policy. Collateral shall be held with a third-party safekeeping agent and registered in the name of the County.

All GIC and Flex Repo Investments must be competitively bid and fully documented to the extent required by Federal regulations. The

## FISCAL POLICIES

investment of bond proceeds into a GIC or Flex Repo must be approved by the Board prior to initiating the bid process.

- (8) Mortgage-backed securities (MBS) issued by Fannie Mae, Freddie Mac and Ginnie Mae: limited to pass-through pools and balloons. Private label pools, whole loans and Collateralized Mortgage Obligations (CMOs) are not permitted.
- (9) Commercial Paper with a stated maturity of two hundred seventy (270) days or fewer from the date of its issuance, rated not less than A-1 or P-1 or an equivalent rating by at least two (2) nationally recognized credit rating agencies; or one (1) nationally recognized credit rating agency and fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States.
- (10) Bonds, or other evidence of indebtedness of U.S. counties, incorporated cities, towns, or duly organized school districts which carry a minimum "AA-" rating by Standard and Poor's, "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency at the time of purchase.
- (11) Corporate bonds, debentures, and notes that are denominated in United States dollars. The debt must be rated at least "AA-" by Standard and Poor's, or "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency.

Any non-permitted investment currently held in the County's portfolio at the adoption of this policy may continue to be held to maturity or timely, subsequent sale.

Derivatives, as well as any Investment not specifically listed in this Section, are not eligible for purchase by the County.

The investment portfolio shall be structured in such a manner to match investment maturities with cash needs as they come due. Liquidity and maturity consideration are as follows:

- (1) Current operating funds will be matched with anticipated cash flow needs and will be kept in relatively short-term investments. These short-term investments will include the depository bank, money market funds, the State Board of Administration (SBA) Florida Prime pool, repurchase agreements, federal agencies and instrumentalities and U. S. Treasuries with maturities of one (1) year or less.

Bond proceeds and other restricted capital funds will be invested to match the projected cash flow needs in accordance with bond covenants, construction contracts and other capital plans. Maximum maturities may be exceeded when deemed beneficial and authorized by the Board.

The County's total portfolio may contain investments with stated maturities not exceed five (5) years, with the exception of mortgage-backed securities, while the weighted-average maturity of the overall portfolio shall be limited to three (3) years.

Revenue flows and anticipated cash inflows will be analyzed and considered in the investment decision. To optimize funds as well as insure sufficient liquidity the County will provide the Clerk and County Investment advisor with cash flow forecasts reflecting the amount needed to remain liquid to meet disbursement obligations. The cash flow forecasts will reflect an estimate of cash receipts and disbursements by quarter for a rolling two-year period, as well as identify core funds or those funds available for longer-term investing.

- (2) Maximum Maturity on Securities.

<u>Security</u>	<u>Maturity Limit</u>
State Board of Administration	N/A
Money Market Funds	N/A
U.S. Treasuries	5 years
Commercial Paper	270 days
Municipal Obligations	5 years
Corporate Obligations	3 years
Federal Agencies and Federal Instrumentalities	5 years
Certificates of Deposit	1 year

## FISCAL POLICIES

Term Repurchase Agreements	30 days
Flex Repos and GICs	N/A
Mortgage Backed Securities	30 years

(3) Portfolio Activity and Maturity Management. The investment philosophy of the County is to “buy and hold” but the maturity composition of the portfolio and the general economic conditions will be evaluated to determine if a replacement investment would be advantageous. Accounting losses may be incurred in this situation if an economic gain is achieved. The portfolio maturity may be shortened or extended dependent on interest rate projections or the portfolio quality may be improved by reducing the maturity or risk of a security.

Prudent investing necessitates that the portfolio be diversified as to instruments and dealers. The following maximum limits are guidelines established for diversification by investment type.

<u>Security Type</u>	<u>Portfolio Limitations</u>
State Board of Administration	30 percent
Total Investment Pools	40 percent
Money Market Funds	100 percent
U.S. Treasuries	100 percent
U.S. Treasury Strip Coupons (Zeros)	5 percent
Federal Agencies and Federal Instrumentalities	80 percent
Certificates of Deposit	20 percent
Term Repurchase Agreements	10 percent
Mortgage Backed Securities	30 percent
Commercial Paper	20 percent
Municipal Bonds	20 percent
Corporate Bonds	10 percent

NOTE: Allocation to any single issuer of Commercial Paper, Corporate or Municipal bonds shall be limited to 5 percent (5%) of the total portfolio at the time of purchase.

Leveraged investments or agreements are prohibited. Bond proceeds shall be invested in accordance with the covenants in the governing resolution, indenture and related issuance documents. All GICs and Flex Repos comprised of bond proceeds shall be excluded from the portfolio composition limits in subsection (1),

above, when calculating percentages to test portfolio issues.

Assets held shall be diversified to control the risk of loss resulting from the over concentration of assets in a specific maturity, issuer, instrument, dealer, or bank. Diversification strategies within established guidelines shall be reviewed and revised periodically by the County Investment Advisor, who shall make recommendations to the Board based on the finding of such reviews.

The County Investment Advisor and Clerk, as custodian of the County funds, and any investment officers designated by the Clerk to perform the investment functions in accordance with these written policies and procedures, are required to annually complete eight (8) hours of continuing education in subject courses of study related to investment practices and products.

It is the policy of the County to purchase securities only from those broker/dealers or financial institutions included on the C’s approved list.

Financial institutions will be included on the approved list if they have been designated a Qualified Public Depository as determined by the State of Florida and State Statutes. A listing of the Qualified Public Depositories is available on a quarterly basis from the *Florida Administrative Weekly*.

In addition, the list may include primary government security dealers and regional brokers and dealers that qualify under the Securities & Exchange Commission Rule 15C3-1 (Uniform net capital rule) and are registered to do business in the state of Florida.

All approved broker/dealers or the County’s Investment Advisor will acknowledge in writing that they have received a copy, read, and concur with the County’s investment policy prior to engaging in any investment activity involving County funds.

The County Investment Advisor shall present the approved list to the Board on an annual basis for information and disclosure purposes.



## FISCAL POLICIES

The Clerk will execute a third-party custodial and safekeeping agreement with the County's depository bank. All securities purchased and/or collateral obtained shall be properly designated as an asset of the County and held in safekeeping. No withdrawal of such securities, in whole or part, shall be made from safekeeping except as authorized by the Clerk. The third-party custodial safekeeping agreement shall include letters of authority from the Clerk; details as to responsibilities of each party with respect to notification of security purchases, sales delivery, repurchase agreements, wire transfers, safekeeping and transaction costs; and procedures in case of wire failure or other unforeseen mishaps, including the liability of each party.

The Clerk and the County Investment Advisor shall require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Master Repurchase Agreement.

The Clerk and the County Investment Advisor shall jointly determine the approximate maturity date(s) based on cash flow needs, market conditions and portfolio analysis and select one or more optimal types of investments for approval by the Board. A minimum of three (3) qualified banks and/or dealers will be contacted and asked to provide bids to the Clerk.

- (1) Bids will be held in confidence until the best bid is determined and awarded.
- (2) Documentation will be retained for all bids, with winning bid clearly identified.
- (3) If the maturing investment is a certificate of deposit, and the depository institution has performed to the satisfaction of the County, that depository institution shall be asked to submit a competitive bid, and that bid shall be equal to or greater than competing bids in order to retain funds.
- (4) If the highest bid is not selected, the reasons for that decision will be clearly documented on the bid forms.

- (5) In the event that a broker/dealer or financial institution initiates and proposes a security swap that provides a financial advantage to the County, the Clerk may bypass obtaining bids from competing dealers provided that the Clerk can verify fair market value was obtained.
- (6) In certain circumstances, when the County Investment Advisor believes an investment security with exceptional value in the market will not be available for the time it would take to receive additional bids, it may be purchased without obtaining the required three bids, *provided that fair market value can be established*. Fair market value may be established by showing a similar security that is being offered in the market at the same time.

The Clerk shall exercise and monitor a set of internal controls to be conducted through the County Finance Director. Said controls are designed to protect the County's fund and ensure the proper accounting and reporting of investment transactions. Written procedures shall be maintained. Such controls shall consist for the following:

- (1) All securities purchased or sold will be transferred only under the "delivery versus payment" (DVP) method to ensure that the funds or securities are not released until all criteria related to the specific transaction have been met.
- (2) The Clerk is authorized to accept on behalf of the County, trust receipts or confirmations as evidence of the actual delivery of the obligation or security in return for the payment of the investment.
- (3) Trust receipts or confirmations shall fully describe the various securities held. The receipt or confirmation shall state that the investment is held in the County's name.
- (4) Telephone or wire transfer transaction will be confirmed by subsequent written documentation.

## FISCAL POLICIES

- (5) There will be adequate separation of duties with a clear delegation of authority among investment personnel.
- (6) Custodial safekeeping will be properly utilized.
- (7) Operational reviews, performance evaluations and interim and annual reporting shall be completed by the Clerk.
- (8) The Clerk will not take physical possession of any security or investment.
- (9) There shall be specific limitations regarding securities losses and remedial action shall be taken as soon as possible.
- (10) A wire transfer agreement with the custodial bank outlining the various controls and security provisions for making and receiving wire transfers will be established.
- (11) Collusion is Prohibited.
- (12) Written dealer confirmation and monthly and/or quarterly custodial account statements will be maintained.
- (13) All daily investment activity will be coordinated and reviewed by the Assistant Finance Director and the Finance Director. Investment activity must be approved by the Clerk, Chief Deputy Clerk or Finance Director.
- (14) The following positions are designated as having the authority to initiate all investment activities directed by the Board, and shall be considered investment officers for the purposes of this policy:
  - (a) Clerk of the Circuit Court
  - (b) Finance Director
  - (c) Assistant Finance Director
  - (d) Revenue Supervisor
  - (e) All other designees at the discretion of the Clerk
- (15) Periodic training and educational opportunities in investment and related

subjects will be provided and made available to appropriate investment personnel.

- (16) Additional internal controls may be established by the Clerk.

### Changes to Financial Policies

The Resource Management Department continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners during a regularly scheduled meeting for discussion and action. If any changes to the policies are approved by the Board of County Commissioners, the updated policies will be included in the County's Administrative Code (Section 22.5) which can be viewed online.



# LONG TERM FINANCIAL PLANNING

In order to continue to meet the needs of the citizens of Seminole County, the Board of County Commissioners has implemented a variety of financial strategies to better position itself fiscally for managing future economic trends and revenue growth fluctuations. Long-term financial planning is used to promote fiscal sustainability by focusing on strategies that emphasize the structural balancing of revenues and expenditures with minimal reliance on reserves.

This process has enabled Seminole County to maintain a sound financial position despite the challenges of our economy and the cost of unfunded mandates forced on local governments. Currently, major countywide revenues and strategic spending has eliminated the budget deficits created by the economic recession and has enabled the rebuilding of our reserves for future fiscal challenges that may impact quality of life services provided to our community.



## **Five Year Forecast**

One financial strategy is the utilization of a Five-Year Forecast when evaluating proposed financial changes for the County. The County has created a base-line Five Year Forecast which demonstrates the financial results of current revenues and expenditures over time, assuming no significant changes are made. This forecast includes conservative estimates of the expected changes in revenues and expenditures over the next five years.

When a change is proposed that would affect the County’s financial status, the Five-Year Forecast is updated with the proposed changes. The resulting forecast is compared to the baseline forecast to determine if the proposals create a more or less sustainable outlook for the County.

If the Five-Year Forecast indicates a deteriorating financial position for the County, various results can be formulated through reducing expenditures, utilizing reserves, augmenting revenue sources, or a combination of these

strategies. On the other hand, if the Five-Year Forecast indicates an improving financial position; increasing reserves, added expenditures, or reducing revenue sources can be examined. It is anticipated that, through the utilization of various financial strategies, the County’s revenues and expenditures should remain relatively balanced in the near term.

## **Changes in Revenues**

The outlook for some of our major countywide revenue sources was impacted by the economic shutdown. Sales Taxes, Gas Taxes, Park Fees, and Tourism Taxes saw the largest reductions. While FY20 and FY21 collections were negatively impacted, revenues have mostly recovered and there is optimism looking forward. We will remain conservative in our forecasts, but we are including 2-4% growth assumptions for most of our major revenues. Based on projections from the Property Appraiser, Ad Valorem revenues are forecasted to grow by 4% to 6% per year.

The Seminole County Fire District Fund had been operating at a structural deficit for 10 years and was facing a \$5.8M deficit for FY 2017/18, which would have brought Fire Fund reserves under \$10M by the end of FY 2018/19. In response to the deficit, the Board of County Commissioners approved a 0.4350 increase to the Fire District MSTU millage rate, bringing the Fire millage to 2.7649. This generated an additional \$9.2M (excluding property value growth) to the FY 2017/18 revenues and has stabilized the Fund in FY 2018/19 and beyond. These additional revenues are necessary to fund the construction, staffing, and equipment for new fire stations, which will maintain public safety service levels in our growing communities.

County charges for services are reviewed annually by Departments during the annual budget process and recommended changes in fees are considered at that time.

Revenues are broadly divided into several categories, including taxes, fees, and grants. There are various options available to adjust revenues in each of these categories, below are a few examples.

# LONG TERM FINANCIAL PLANNING

## **Taxes**

Florida laws regulate the manner and amount that local governments can raise annual millage rates. The BCC is authorized by law to levy a property tax rate up to 10 mills Countywide and 10 mills in the unincorporated area however annual increases are limited by maximum millage rates based on the annual change in Florida personnel income and prior year tax levies. The Seminole County BCC historically refrains from increasing millage rates and because the County adopted property tax rates below the rollback rates for several years during the recession as real estate values declined, property tax laws restricting annual rate increases have not limited the County's ability to raise needed revenues. Growth in ad valorem revenue is generally attributed to new construction and increases in existing taxable property values.

For FY 2022/23 Countywide property values grew by 12%. General County Millage (4.8751) and Unincorporated Road MSTU (0.1107 mills), and Fire MSTU millage (2.7649) remained unchanged for a total BCC Millage of 7.7507. The Board is additionally authorized to levy up to 5.1249 mills Countywide for a maximum rate of 10 mills.

On May 20, 2014, Seminole County voters approved a ten-year penny sales tax to fund capital improvements for transportation, public education facilities and other infrastructure uses authorized by law. Collection of the infrastructure sales tax began on January 1, 2015 and is shared between the County, School Board and municipalities. This is the third penny sales tax passed by Seminole County voters since 1991.

## **Fees**

The BCC has the statutory authority to impose fees on a variety of governmental services. Fees for parks and recreation, water and sewer, solid waste, building permits, etc., are reasonably based on the cost of service for the benefit received. The Budget for FY 2022/23 included a 4.6% increase for Water & Sewer rates and a 5.75% increase in solid waste rates.

## **Grants**

Other governmental entities, such as the State of Florida and the Federal Government, offer grants

to local governments in order to either offset costs of the local government or to provide additional services to the citizens of the local jurisdiction. Grant opportunities are evaluated to determine if the overall cost of the program to Seminole County (including administrative costs) will be lower than the benefits received by the net benefits to the citizens. Seminole County will actively seek out these grant opportunities whose costs are lower than the benefits. However, if it is determined that the overall cost will be higher than anticipated benefits, then the County will not actively seek those grant opportunities.

Grants are generally not awarded on schedule with the County's fiscal year. As such, most grants are generally not included in the Adopted Budget. Instead, grant opportunities are brought to the BOCC during regularly scheduled public meetings for approval throughout the year.

## **Changes in Expenditures**

The most successful financial strategies can often be found by examining expenditures. Expenditures can be adjusted by either changing the level of services provided (effectiveness) or by adjusting the productivity of the County (efficiency).

The level of services provided can also be affected by the economic climate and the varying demands of the citizens of Seminole County. It is the responsibility of the BOCC to establish appropriate service levels and expenditure priorities. County Staff continuously seeks methods of increasing productivity in order to provide services in the most efficient manner possible.

## **Personnel Services**

The County has acquired a portfolio of various technology solutions over the past few years. As those technologies are adopted by County staff, it is anticipated that increased efficiencies may result in future workforce reductions if the costs of maintaining these technological solutions is less than current personnel costs.

The costs of health care benefits provided by the County to its employees are climbing (as they are for most employers). While the total effect of the

## LONG TERM FINANCIAL PLANNING

Patient Protection and Affordable Care Act is difficult to measure at this time, the County continues to look for ways to reduce the costs of Employee Health Care Benefits. In conjunction with its Health Care Provider, the County is continuing to encourage participation in its Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.

### **Renewal and Replacement Funds**

The County established renewal and replacement funding for Facilities, Fleet, and for Information Technology (IT) Equipment. Previously, the funding requirements for maintaining the County's Fleet and IT Equipment and County Owned Buildings would vary significantly from year to year. Funding was only provided on an as needed and emergency basis. This made it difficult to plan for the long-term maintenance of County assets.

By creating a mechanism for the steady funding of these programs, the County is better able to forecast its long-term needs. These funds will also be utilized in a way that allows the County to proactively maintain County Facilities, which will lower the overall costs of sustaining these assets.

Funding for the Facilities, Fleet, and Technology Replacement Programs is primarily provided through the General Fund, Transportation Trust, Water & Sewer, and Solid Waste Fund. Program costs are projected over a 5-year period. This advanced funding provides a consistent and sustainable level of reserves for the on-going costs to maintain County assets

### **Utilization and Maintenance of Debt**

The County continues to maintain a very high debt rating, as determined by independent rating agencies. Based on our most recent bond issue, Standard and Poor's rating is "AA+" for Seminole County and views the outlook of this rating as stable; and Moody's rating is Aa2. This has allowed the County to reduce the costs of existing debt and to fund certain capital acquisitions through inexpensive debt financing.

As interest rates have fallen in the economic environment, the County has been able to refinance existing debt at lower interest rates,

which provides immediate savings to the tax payers. It is considered an axiom of governmental finance that the use of debt be limited to the acquisition, development, and refurbishment of assets which provide benefits to future periods, and that the term of the debt shall not exceed the useful life of the newly acquired asset or improvements.

### **Consolidation of Services**

The County has engaged in discussions with the seven cities located within the County to identify possible cost reductions/ productivity increases through the consolidation of services. Seminole County operates a single 911 call center, shared with all of the cities in the County. This has allowed for the removal of duplicated services. Three of the seven cities have consolidated their Fire Departments with the County, also resulting in an overall cost savings. County staff is continuing to seek additional consolidation opportunities in order to provide more efficient services to all citizens.

### **Changes in the Levels of Reserves**

The County built up its Reserves during the time of revenue growth prior to the beginning of the economic downturn. The FY 2021/22 General Fund budget is balanced utilizing \$7M from reserves. Significant base budget reductions were made, and projects were deferred to bring the deficit down to this level. Based on current trends, there is a possibility that revenues will come in better than the budget, which will reduce this budgeted use of reserves.

General Fund reserves budgeted for FY 2022/23 are 21% of current revenues, a level that provides over two months of operating support for economic stabilization and emergency /disaster related events as well as assist the county in maintaining its AA+ credit rating.

By utilizing these financial strategies, as well as others as they are determined, the County will position itself for long term fiscal sustainability and resiliency.



## SHORT TERM INITIATIVES FOR FY 2022/23

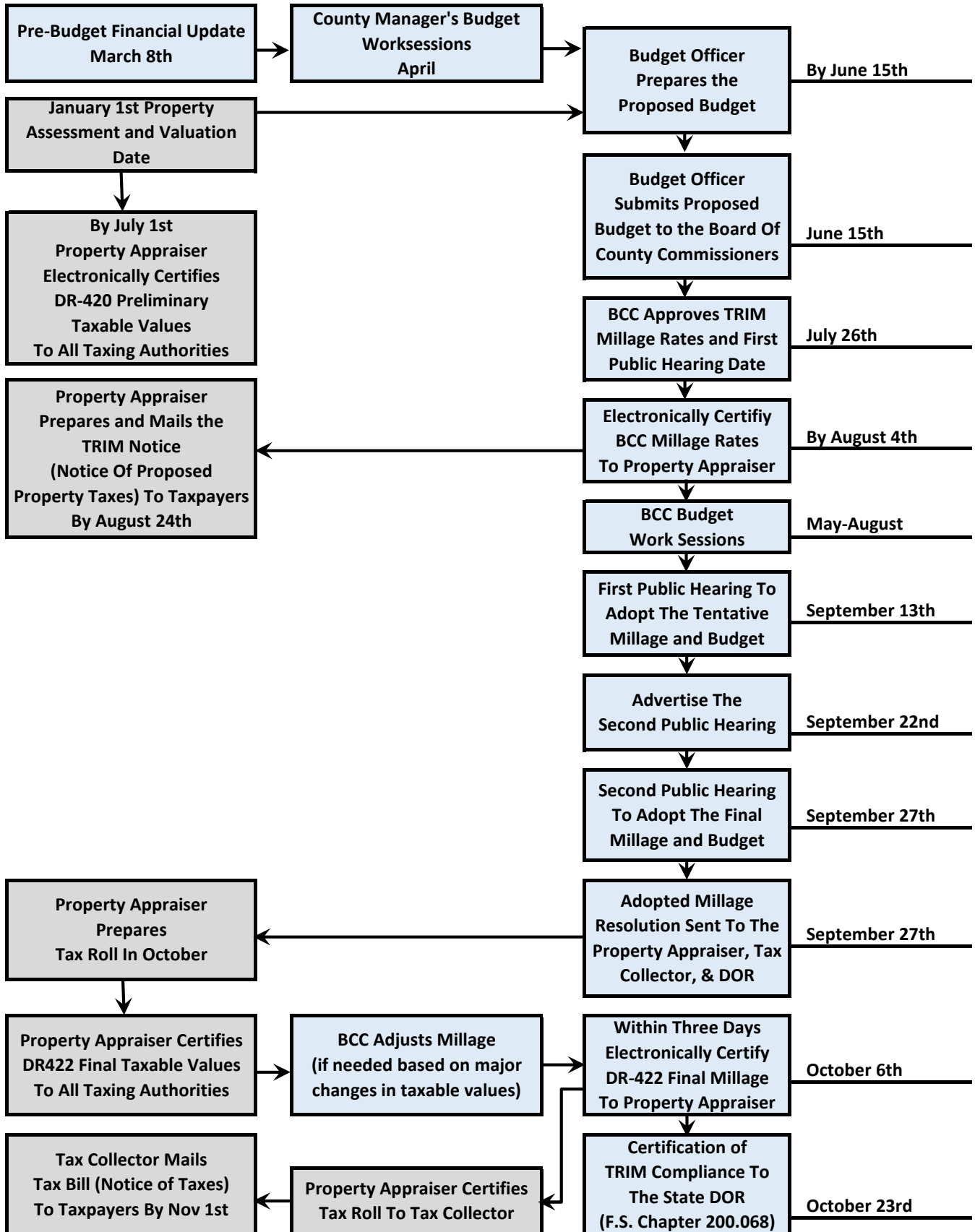
- Provide consistent level of services to citizens within the constraints of available resources and future fiscal sustainability.
- Administer the American Rescue Plan Act program funds to address the impacts of the COVID-19 pandemic, including public health and economic impacts.
- Regain structural balance in the General Fund to minimize use of reserves only for one-time capital needs. Avoid relying on reserves to balance base operations.
- Prepare the County for future changes to the economic environment as a result of the Covid-19 Pandemic.
- Ensure that essential County Services can be maintained in event of potential revenue losses, including Property Taxes, Sales Taxes, and Gas Taxes.
- Increase Water and Wastewater rates 4.6% in order to adequately fund operating and \$41.6M in new capital infrastructure, equipment, and facilities costs for FY 2022/23.
- Continue to improve analysis and reporting capabilities of the County's budget software program to integrate with the current financial system for efficiency savings and future process improvements.
- Continue \$50K Tuition Reimbursement program for Educational Incentives to encourage professional development, which will lead to better service to our citizens.
- Control Countywide overtime through the use of proper scheduling and Comp Time.
- Continue Economic Development initiatives in the amount of \$1.7M for FY 2022/23 to promote business growth in Seminole County.
- Maximize utilization of County Park Facilities, such as the Sports Complex, Soldiers Creek Park, Sanlando Park, and Wekiva Golf Course. Countywide Leisure Service facilities are expected to generate over \$4.1M in Revenue within Seminole County.
- Continue construction projects associated with the voter-approved One Cent Local Government Infrastructure Sales Tax program. \$51.4 of new projects budgeted in FY 2022/23.
- Continue to construct, staff, and equip new Fire Stations to meet the County's growing need for services.
- Continue to review and develop plans to create operational efficiencies for County court facilities, public facing locations, and other workspaces.

## LONG TERM GOALS & OBJECTIVES FOR FY 2022/23

- Seminole County's voter approved One Cent Infrastructure Sales Tax, will provide Seminole County with estimated revenues of \$351 million over a ten-year period to address transportation needs.
- Maintain adequate General Fund balances, while funding base operations and capital replacement.
- Maintain the current level of services provided to our citizens.
- Development of a more holistic approach to structural balancing with the BCC and Constitutional Officers.
- In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.
- Continue discussions with the seven cities located within the County for possible cost reductions/productivity increases through a consolidation of services. Three of the cities have consolidated their Fire Departments with the County.
- Develop / Integrate County software systems that allow management to better measure and evaluate new SMART goals and objectives.
- Bring all County Fleet into good repair through a 5-year level funding plan that will result in no vehicles being past end of life recommendations (12 years light duty, 15 years heavy duty).
- Review and update impact fees to an appropriate level to fund new growth needs.
- Maintain a reliable and interoperable radio telecommunications system for first responders and governmental staff throughout all municipalities, school district, higher education institutions, and county government agencies.
- Generate economically impactful leisure opportunities to provide economic growth through leisure programs and services.
- Provide connectivity and enhance mobility for citizens of the County, including enhanced ADA access and pathway to public facilities.
- Protect and improve the water quality of Seminole County's surface water resources through educational outreach, collaboration with other stakeholders, restoration activities and implementing structural and non-structural projects.



# FY 2022/23 BUDGET CALENDAR



**Note:** DR 420 - Preliminary Certification of Taxable Values  
 DR 422 - Final Certification of Taxable Values (prior to extending tax roll)

# BUDGET PROCESS

## Overview

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal resiliency and sustainability. Departmental goals were formulated throughout the budget development process, while documentation of the departmental goals, objectives, and performance measures occurred near its conclusion.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

To achieve a more cost-effective service delivery, budgets were developed based on current program service levels, an examination of the previous year expenditures, and an assessment of operation options.

This approach requires a tight linkage with the budget process, which is used to gather and evaluate new service requests. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priority to higher priority programs, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The County's fiscal year is October 1st through September 30<sup>th</sup> each year. The annual budget process for Seminole County is approximately nine months starting in December and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus.

## Budgetary Basis / Assumptions

The guiding principles of the budget development process are as follows:

- ✓ No new taxes or increases to tax rates.
- ✓ Continued rightsizing of workforce, primarily through natural attrition.
- ✓ Continue reduction of operating costs where possible.
- ✓ Utilization of reserves in a responsible manner.

The revenue budget was prepared based on trend analysis, legislative actions and available economic data. Seminole County decreased the Countywide based millage in FY 2010/11 from 4.900 to 4.8751 and has adopted the same level through FY 2022/23. Although Florida Statutes 200.185 and 200.065, limits the annual increase in property taxes levied by local governments by a "maximum millage" rate, the Seminole County BCC has not been impacted by this law since the

implementation of Property Tax Reform in FY 2007/08. The maximum millage rate is based on prior year property taxes levied, changes in taxable values and the annual growth in Florida personnel income. Because taxable property values declined and ad valorem taxes levied by the BCC from FY 2007/08 through FY 2012/13 were below the aggregate rolled-back rates, the maximum millage rate imposed by Florida law has exceeded Seminole County's adopted millage rates each year.

The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

## BUDGET PROCESS

### We ensure Transparency in the Budget Process by:

- ✓ Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.
- ✓ Providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described above.
- ✓ Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments and information about the County budget.

### Funding Requirements for Programs/Services:

- ✓ Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- ✓ Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- ✓ Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The FY 2022/23 revenue and expenditure budget assumptions are as follows:

### Revenues:

- ✓ The Countywide General Fund millage is unchanged from the prior year property tax rate of 4.8751 mills. Countywide property values increased by 12.45%.
- ✓ The County Municipal Fire/Rescue MSTU millage remains unchanged at 2.7649 mills. Fire MSTU property values increased by 12.15%.
- ✓ Unincorporated Road MSTU millage rates remain unchanged at 0.1107 mills. Roads MSTU property values increased by 12.02%.

- ✓ Ad valorem revenue estimates are budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- ✓ Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were projected based on current economic trends, historical receipts, legislative actions and state estimates.
- ✓ Interest income projections remain steady with an expected rate of return on investments of 2% for FY 2022/23.
- ✓ Water and sewer rates were increased by our Board in 2022 by 4.6%. Solid Waste rates were increased by our Board by 5.75% to support debt funding requirements and to protect our existing debt and credit ratings.

### Expenditures:

FY 2022/23 direction was given from the County Manager's Office to develop base budgets consistent with current service levels as well as based on current economic data. Requests for additional resources deemed critical were reviewed on an individual basis.

### Personnel Services:

- ✓ Budgeted compensation is at 100% of actual pay rates with 3% cost of living adjustment for non-bargaining positions.
- ✓ 91 Full Time Equivalent (FTE) position changes, including 61 new Firefighters and Lieutenants.
- ✓ Based upon a fund by fund analysis of actual prior year lapsed personnel service amounts, budgeted General Fund personnel services expenditures included an 8% lapse to account for position vacancies.
- ✓ Retirement rates were budgeted as established by state legislature effective July 1, 2022. The rates are as follows 11.91% for Regular Class, 27.83% for Special Risk, 31.57% for Senior Management, 57.00% for Elected Officials, and 18.60% for DROP.
- ✓ The employer's portion of the Federal Insurance Contributions Act (FICA) taxes, which fund Social Security and Medicare, are budgeted on a per employee basis. The

## BUDGET PROCESS

Social Security portion of the tax is 6.2%, and the Medicare portion of the tax is 1.45%, for a total of 7.65% of an employee's budgeted salary.

- ✓ Health benefits are self-insured by the County. Rates are established annually based on the experience of the program, projected claims and available fund balance in the Health Insurance Fund. Rates are expected to increase by 4%.
- ✓ Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide.

### Operating Expenses:

- ✓ Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, and an assessment of operational options.
- ✓ Departments were requested to maintain service levels without increasing operating budgets. Additional requests for resources deemed critical to operations were also considered.
- ✓ Other cost saving measures were taken including deferring non-critical fleet, facility and technology requests.

### Internal Service Charges & Cost Allocations:

- ✓ Direct/indirect cost allocations assist in identifying the full cost of programs/services provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.
- ✓ Internal service needs of county departments, such as facilities maintenance, fleet maintenance, telephones, postage, printing

and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.

- ✓ Operating and Labor costs for capital project delivery are generally charged to capital funding sources.
- ✓ The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

### Property Liability Insurance:

- ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

### Capital Equipment:

- ✓ Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

### Capital Improvements:

- ✓ Capital projects are initially proposed and reviewed yearly as part of the Five-Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five-Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2022/23 is included in the Adopted Budget.

### Carryforward:

- ✓ Project and grant carryforward will be brought to the Board of County Commissioners in December and January. This carryforward will be comprised of the following:
  - Unspent funds from FY 2021/22 for incomplete projects, both capital and operating, and grants.

## BUDGET PROCESS

- Certain unspent and unexpired grant funding.
- Funding for budgeted equipment which was not delivered by September 30, 2022.

✓ A final adjustment to grant budgets for FY 2022/23 will take place based upon the results of the FY 2021/22 audit.

### Constitutional Officers Budgets:

✓ Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

### Reserves:

✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level (20% of expenditures for General Fund for credit rating maintenance) while providing services at a reasonable cost.

### Monitoring the Budget

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures to ensure they are in accordance with the approved budget and work plan.
- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.

- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

### Amending the Budget

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
  - The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund do not change.
- ✓ Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.



## BUDGET SUMMARY BY FUND - FUNCTION

	GENERAL FUNDS	TRANSPORTATION FUNDS	FIRE DISTRICT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
<b>BUDGETED REVENUES</b>									
TAXES									
AD VALOREM	210,725,000	2,376,000	84,780,000	-	-	-	-	-	297,881,000
UTILITY TAX	9,005,300	-	-	-	-	-	-	-	9,005,300
COMMUNICATION SERVICE TAX	5,100,000	-	-	-	-	-	-	-	5,100,000
GAS TAXES	-	8,800,000	-	-	-	-	-	-	8,800,000
TOURISM TAX	-	-	-	5,502,317	-	-	-	-	5,502,317
INFRASTRUCTURE SALES TAX	-	50,000,000	-	-	-	-	-	-	50,000,000
LOCAL BUSINESS TAX	400,000	-	-	-	-	-	-	-	400,000
<b>TAXES</b>	<b>225,230,300</b>	<b>61,176,000</b>	<b>84,780,000</b>	<b>5,502,317</b>	-	-	-	-	<b>376,688,617</b>
PERMITS FEES & SPECIAL ASM	110,300	-	450,000	30,720,534	-	-	-	-	31,280,834
INTERGOVERNMENTAL REVENUE	42,335,500	5,425,000	135,000	23,322,319	-	-	-	-	71,217,819
CHARGES FOR SERVICES	10,020,078	1,777,902	10,390,711	3,115,283	-	-	85,427,967	34,040,000	144,771,941
JUDGEMENTS FINES & FORFEIT	623,000	-	-	-	-	-	-	-	623,000
MISCELLANEOUS REVENUES	2,242,050	1,295,000	247,000	469,090	-	-	5,676,000	995,000	10,924,140
<b>CURRENT REVENUES</b>	<b>280,561,228</b>	<b>69,673,902</b>	<b>96,002,711</b>	<b>63,129,543</b>	-	-	<b>91,103,967</b>	<b>35,035,000</b>	<b>635,506,351</b>
INTERFUND TRANSFER IN	20,958,742	14,150,196	-	223,492	12,989,162	-	43,760,919	-	92,082,511
CONSTITUTIONAL EXCESS FEES	2,504,000	557	19,784	5,354	-	-	-	-	2,529,695
FUND BALANCE	60,463,553	21,986,852	16,800,000	23,167,516	-	1,206,000	115,008,275	23,730,000	262,362,196
<b>TOTAL</b>	<b>364,487,523</b>	<b>105,811,507</b>	<b>112,822,495</b>	<b>86,525,905</b>	<b>12,989,162</b>	<b>1,206,000</b>	<b>249,873,161</b>	<b>58,765,000</b>	<b>992,480,753</b>
<b>APPROPRIATED EXPENDITURES</b>									
GENERAL GOVERNMENT	62,164,947	-	-	21,301,948	-	-	-	37,007,510	120,474,404
PUBLIC SAFETY	171,470,387	-	82,581,611	2,776,913	8,114,674	-	-	-	264,943,585
PHYSICAL ENVIRONMENT	3,215,875	3,372,057	-	30,256,543	-	-	121,757,230	-	158,601,705
TRANSPORTATION	200,000	88,160,013	-	1,431,864	-	-	-	-	89,791,877
ECONOMIC ENVIRONMENT	5,356,503	-	-	3,988,642	-	-	-	-	9,345,145
HUMAN SERVICES	13,643,055	-	-	4,607,851	-	-	-	-	18,250,906
CULTURE/RECREATION	24,754,671	-	-	438,952	1,641,000	52,658	3,232,329	-	30,119,610
COURT ADMINISTRATION	4,069,950	-	-	1,728,916	3,233,488	0	-	-	9,032,354
<b>CURRENT EXPENDITURES</b>	<b>284,875,388</b>	<b>91,532,070</b>	<b>82,581,611</b>	<b>66,531,630</b>	<b>12,989,162</b>	<b>52,658</b>	<b>124,989,559</b>	<b>37,007,510</b>	<b>700,559,587</b>
TRANSFERS	19,889,032	0	422,244	1,911,833	-	0	42,190,086	-	64,413,195
RESERVES	59,723,103	14,279,437	29,818,640	18,082,442	-	1,153,342	82,693,516	21,757,490	227,507,971
<b>TOTAL</b>	<b>364,487,523</b>	<b>105,811,507</b>	<b>112,822,495</b>	<b>86,525,905</b>	<b>12,989,162</b>	<b>1,206,000</b>	<b>249,873,161</b>	<b>58,765,000</b>	<b>992,480,753</b>

## SUMMARY OF ADJUSTMENTS FROM PROPOSED TO FINAL ADOPTED BUDGET

ADJUSTMENT DETAILS	CMO PROPOSED BUDGET	FINAL ADOPTED BUDGET	ADJUSTMENT
<b>SOURCES</b>			
<b>NEW GRANT AGREEMENTS</b>			
00110 ADULT DRUG COURT GRANT FUND	123,345	399,551	276,206
11800 EMS TRUST FUND	-	20,877	20,877
11901 COMMUNITY DEVELOPMEN BLK GRANT	453,510	2,272,901	1,819,391
11902 HOME PROGRAM GRANT	154,000	1,056,247	902,247
11904 EMERGENCY SHELTER GRANTS	-	184,741	184,741
11905 COMMUNITY SVC BLOCK GRANT	120,000	413,378	293,378
11908 DISASTER PREPAREDNESS	-	116,628	116,628
11909 MOSQUITO CONTROL GRANT	50,688	78,579	27,891
11916 PUBLIC WORKS GRANTS	-	1,668,000	1,668,000
11919 COMMUNITY SVC GRANTS	-	624,371	624,371
11932 MISCELLANEOUS GRANTS	-	25,000	25,000
12022 SHIP AFFORDABLE HOUSING 21/22	270,000	-	(270,000)
12023 SHIP AFFORDABLE HOUSING 22/23	-	56,213	56,213
<b>NEW GRANT AGREEMENTS Total</b>	<b>1,171,543</b>	<b>6,916,486</b>	<b>5,744,943</b>
<b>REVENUE ADJUSTMENTS</b>			
GENERAL FUND REVENUES			
AD VALOREM	208,625,000	210,725,000	2,100,000
COMMUNICATION SERVICE TAX	5,000,000	5,100,000	100,000
WATER QUALITY REVENUES	133,000	121,000	(12,000)
PROBATION REVENUES	850,000	835,000	(15,000)
INTEREST INCOME	400,000	500,000	100,000
PORT AUTHORITY	400,000	300,000	(100,000)
<b>GENERAL FUND REVENUES Total</b>	<b>215,408,000</b>	<b>217,581,000</b>	<b>2,173,000</b>
OTHER REVENUES			
TRANSPORTATION TRUST AD VALOREM	2,371,000	2,376,000	5,000
FIRE FUND AD VALOREM	84,180,000	84,780,000	600,000
GAS TAXES	14,900,000	14,000,000	(900,000)
MOBILITY FEES	4,300,000	3,100,000	(1,200,000)
MSBU LK LINDEN ASSESSMENT	-	4,540	4,540
SJRWMD - LITTLE WEKIVA RIVER AGREEMENT	-	437,500	437,500
ART V COURT TECH FEE \$2	1,100,000	1,050,000	(50,000)
NATURAL LANDS ENDOWMENT	40,000	50,000	10,000
TECH REFRESH AGENCY AGREEMENTS	159,074	148,554	(10,520)
INTEREST INCOME	2,611,755	2,686,765	75,010
INTERFUND TRANSFERS	74,469,082	92,079,861	17,610,779
SOLID WASTE FEES	13,155,000	13,993,000	838,000
<b>OTHER REVENUES Total</b>	<b>197,285,911</b>	<b>214,706,220</b>	<b>17,420,309</b>
<b>REVENUE ADJUSTMENTS Total</b>	<b>412,693,911</b>	<b>432,287,220</b>	<b>19,593,309</b>
<b>FUND BALANCE ADJUSTMENTS</b>	<b>265,298,872</b>	<b>262,362,196</b>	<b>(2,936,676)</b>
<b>NO ADJUSTMENT</b>	<b>290,914,851</b>	<b>290,914,851</b>	<b>-</b>
<b>SOURCES Total</b>	<b>970,079,177</b>	<b>992,480,753</b>	<b>22,401,576</b>

## SUMMARY OF ADJUSTMENTS FROM PROPOSED TO FINAL ADOPTED BUDGET

ADJUSTMENT DETAILS	CMO PROPOSED BUDGET	FINAL ADOPTED BUDGET	ADJUSTMENT
<b>USES</b>			
<b>NEW GRANT AGREEMENTS</b>			
00110 ADULT DRUG COURT GRANT FUND	-	304,716	304,716
11800 EMS TRUST FUND	-	20,877	20,877
11901 COMMUNITY DEVELOPMEN BLK GRANT	28,510	1,847,901	1,819,391
11902 HOME PROGRAM GRANT	-	902,247	902,247
11904 EMERGENCY SHELTER GRANTS	-	184,741	184,741
11905 COMMUNITY SVC BLOCK GRANT	-	51,081	51,081
11908 DISASTER PREPAREDNESS	-	63,628	63,628
11909 MOSQUITO CONTROL GRANT	9,580	9,580	-
11916 PUBLIC WORKS GRANTS	-	1,668,000	1,668,000
11919 COMMUNITY SVC GRANTS	-	624,371	624,371
11932 MISCELLANEOUS GRANTS	-	25,000	25,000
<b>NEW GRANT AGREEMENTS Total</b>	<b>38,090</b>	<b>5,702,142</b>	<b>5,664,052</b>
<b>RESOURCE MGT ADJUSTMENTS</b>			
PERSONNEL BUDGET UPDATE	157,474,561	158,272,225	797,664
INTERNAL CHARGE CONTRAS	(51,496,048)	(51,675,674)	(179,626)
INTERNAL CHARGES	51,496,048	51,675,674	179,626
INTERFUND TRANSFERS	60,638,399	78,249,178	17,610,779
CRA VALUATIONS	2,028,000	2,271,950	243,950
<b>RESOURCE MGT ADJUSTMENTS Total</b>	<b>220,140,960</b>	<b>238,793,353</b>	<b>18,652,393</b>
<b>DEPARTMENT ADJUSTMENT</b>			
<b>GENERAL FUND IMPACT</b>			
RECRUITMENT EFFORTS	-	50,000	50,000
EMPLOYEE PROGRAMS	-	100,000	100,000
PROPERTY APPRAISER TRANSFER	5,775,210	5,934,142	158,932
TAX COLLECTOR TRANSFER	9,625,000	9,700,000	75,000
4600106001 FLEET MAINTENANCE-IN SCOPE	1,725,052	1,825,000	99,948
FLEET FUEL	2,831,872	3,831,872	1,000,000
FIELDSEEKER AQUATIC MODULE PRICE INCREASE	125,000	125,154	154
02307061 LAKE JESUP SOLDIERS CREEK RSF	30,000	-	(30,000)
8210111013 GCR, INC - QTI	60,000	-	(60,000)
COUNTYWIDE NEW TECH	-	98,735	98,735
<b>GENERAL FUND IMPACT Total</b>	<b>20,172,134</b>	<b>21,664,904</b>	<b>1,492,769</b>
<b>OTHER FUNDS</b>			
PROPERTY APPRAISER TRANSFER	870,970	894,935	23,965
TAX COLLECTOR TRANSFER	430,650	437,000	6,350
FIRE DEPT MOBILE REFRESH PROGRAM	547,705	570,798	23,093
02301005 GPS VEHICLE TRACKING EQUIP	-	20,000	20,000
02307087 SUNRAIL TRANSITION SERVICES	-	200,000	200,000
02314002 FORD TRANSIT CONNECT - NEW	-	37,000	37,000
02314003 FORD TRANSIT CONNECT - NEW	-	37,000	37,000
02314004 FORD TRANSIT CONNECT - NEW	-	37,000	37,000
SUPPORT OF THE TASK FORCE-4	68,350	65,846	(2,504)
8110561003 MEDICAID MANAGED CARE IGT	663,287	665,790	2,503

## SUMMARY OF ADJUSTMENTS FROM PROPOSED TO FINAL ADOPTED BUDGET

ADJUSTMENT DETAILS	CMO PROPOSED BUDGET	FINAL ADOPTED BUDGET	ADJUSTMENT
075133 MSBU GRACE LAKE (LM/AWC)	28,851	24,915	(3,936)
075135 MSBU BUTTONWOOD POND (LM/AWC)	15,862	18,290	2,428
075137 MSBU LK LINDEN (LM/AWC)	-	4,550	4,550
075106 MSBU PICKETT (LM/AWC)	402,347	422,503	20,156
OTHER FUNDS Total	3,028,022	3,435,628	407,606
<b>DEPARTMENT ADJUSTMENT Total</b>	<b>23,200,156</b>	<b>25,100,531</b>	<b>1,900,375</b>

### ENVIRONMENTAL SERVICES

#### ENVIRONMENTAL SVCS CIP

02308009 GPS ASSET TRACKING MGMT SYSTEM	-	25,000	25,000
02009001 GPS FLEET TRACKING SOFTWARE	-	10,000	10,000
02308002 ES ASSET MGMT SOFTWARE	-	100,000	100,000
02308021 PROGRAM MGMT ENTERPRISE SYSTEM	-	200,000	200,000
02308018 ES TRAINING HARDWARE &SOFTWARE	-	100,000	100,000
00024814 SYSTEM WIDE DATA COLLECTION/MG	-	100,000	100,000
00056605 LAKE MONROE WATER TREATMENT DE	-	100,000	100,000
00064565 DRUID HILLS DISTRIBUTION UPGRA	-	1,300,000	1,300,000
00178303 GWL WTP DECOMMISSIONING	-	150,000	150,000
00178304 COUNTRY CLUB WATER TREATMENT P	-	500,000	500,000
00195785 SER R & R	-	1,500,000	1,500,000
00203203 APPLE VALLEY WELL REPLACEMENT	-	150,000	150,000
00227405 GREENWOOD LAKES RAPID INFILTRA	-	700,000	700,000
00227409 GREENWOOD LAKES WATER RECLAI ME	-	2,000,000	2,000,000
00283006 SCADA AND SECURITY SYSTEMS IMP	-	300,000	300,000
02108044 RECHARGE FEASIBILITY STUDY	-	2,000,000	2,000,000
02108055 HIGHLAND PINES UTILITIES UPGRA	-	1,750,000	1,750,000
02208024 WELL DEEPEN FEASIBILITY SER 3	-	1,410,000	1,410,000
02208029 17-92/PRAIRIE LAKE WATER MAIN	-	2,250,000	2,250,000
02208031 MARKHAM WTP - LOX TANK	267,500	300,000	32,500
02308022 WRF IMPROVE / PERMIT RENEWAL	-	300,000	300,000
02308023 UTILITY RELOCATES ROLLING HILL	-	1,400,000	1,400,000
02308024 COLLECTIONS IMPROVEMENTS - KEW	-	1,500,000	1,500,000
02308025 COLLECTIONS IMPROVEMENTS - SEP	-	250,000	250,000
02308026 WATER TREATMENT IMPROVEMENTS	-	150,000	150,000
00281204 GENERAL LANDFILL REFURBISHMENT	430,000	730,000	300,000
02309019 FLARES AT LANDFILL	-	800,000	800,000
02309002 WHEEL LOADER-55285	-	400,000	400,000
02309021 HYUNDAI HX 220 EXCAVATOR	-	246,000	246,000
02309011 SHUTTLE/ROAD TRACTOR HYB-52577	-	260,000	260,000
02309015 WALKING FLOOR TRAILER-51482	-	118,000	118,000
02309016 WALKING FLOOR TRAILER-51483	-	118,000	118,000
<b>ENVIRONMENTAL SVCS CIP Total</b>	<b>697,500</b>	<b>21,217,000</b>	<b>20,519,500</b>
WATER & SEWER CHEMICALS	540,000	670,000	130,000
5210878075 LINE LOCATOR	-	8,000	8,000
3400878201 BACKFLOW PREVENTION	600,000	1,000,000	400,000
3400879212 YARD WASTE GRINDING	265,000	600,000	335,000
<b>ENVIRONMENTAL SERVICES Total</b>	<b>2,102,500</b>	<b>23,495,000</b>	<b>21,392,500</b>

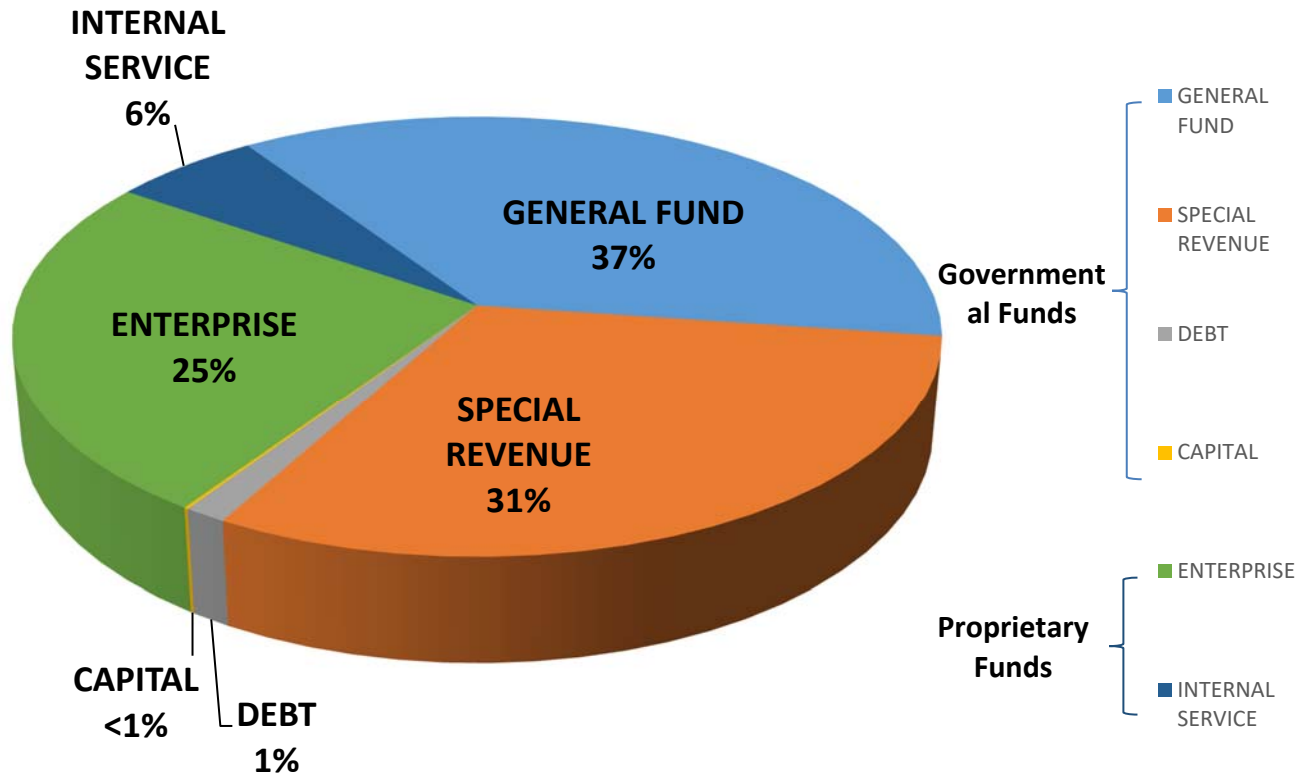
## SUMMARY OF ADJUSTMENTS FROM PROPOSED TO FINAL ADOPTED BUDGET

ADJUSTMENT DETAILS	CMO PROPOSED BUDGET	FINAL ADOPTED BUDGET	ADJUSTMENT
<b>LEISURE SERVICES</b>			
02304003 TRAIL EDGE RESTORATION	-	143,750	143,750
02304029 LEISURE SERVICES MASTER PLAN	-	200,000	200,000
02304031 REPLACE SHELVING CB LIBRARY BUGGY SPACE AND RESTORATION	-	103,500	103,500
02304006 DEER RUN PARK MASTER PLAN	172,500	-	(172,500)
4600105824 EAST BRANCH-EXT WALL RESURFACE	115,000	-	(115,000)
4600105825 NW BRANCH-RESURFACE EXT WALLS	115,000	-	(115,000)
4600105848 EAST BRANCH- REPLACE GUTTERS	5,750	-	(5,750)
<b>LEISURE SERVICES Total</b>	<b>408,250</b>	<b>629,000</b>	<b>220,750</b>
<b>FLEET REPLACEMENT COST INCREASES</b>	<b>7,211,491</b>	<b>7,546,761</b>	<b>335,270</b>
<b>RESERVE ADJUSTMENTS</b>	<b>253,827,353</b>	<b>227,507,971</b>	<b>(26,319,382)</b>
<b>NO ADJUSTMENT</b>	<b>463,150,377</b>	<b>463,705,995</b>	<b>555,618</b>
<b>USES Total</b>	<b>970,079,177</b>	<b>992,480,753</b>	<b>22,401,576</b>



## FUND STRUCTURE OVERVIEW

### % OF GOVERNMENTAL & PROPRIETARY FUNDS APPROPRIATIONS



### Overview

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, “funds” are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

**Governmental Funds:** Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a “**modified accrual**” basis or **current financial resources basis**.

Governmental Funds include the following fund types:

- a. **The General Fund** accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund. Includes agency funds which are used to account for assets held by the County in a trustee capacity.
- b. **Special Revenue Funds** account for resources received from special sources which are dedicated or restricted specific uses.
- c. **Debt Service Funds** account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.

## FUND STRUCTURE OVERVIEW

- d. **Capital Projects Funds** account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.

**Proprietary Funds:** Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a “**full accrual**” basis.

Proprietary Funds include the following two fund types:

- a. **Enterprise Funds** account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. **Internal Service Funds** account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers’ compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

**Basis of Accounting:** Generally Accepted Accounting Principles (“GAAP”) requires that local governments, such as Seminole County, base their financial statements on two different bases of accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on **total** economic resources. In modified accrual accounting, the focus of measurement is on **current** economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally,

commercial or “for profit” entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting used in financial reporting between governmental and proprietary funds, **budgeting is generally based upon modified accrual principles**. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), and other non-cash related transactions are generally not included in the Budget. By excluding most non-cash related transactions which generally relate to transactions reported in different fiscal periods, the budget can be used as a current control and policy mechanism. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

### **Funds in Each Group**

The following funds are included in the FY 2022/23 Adopted Budget. Other funding for additional funds may be added during FY 2022/23 either as a carryforward of available funds from FY 2020/21 or through action of the Board of County Commissioners.

# FUND STRUCTURE OVERVIEW

## GOVERNMENTAL FUNDS

### GENERAL FUNDS:

#### **General Fund – 00100**

Account for all financial resources except those required to be accounted for in another fund.

#### **Donations Funds – 00103 & 603XX**

Account for receipt and disbursement of contributions from the general public for a specific purpose.

#### **Facilities Maintenance Fund – 00108**

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

#### **Fleet Replacement Fund – 00109**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

#### **Technology Replacement Fund – 00111**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

#### **BCC Projects Fund – 00112**

Account for the receipt and disbursement of funds for General Fund supported capital projects.

#### **Stormwater Fund – 13000**

Account for the receipt and disbursement of funds designated to implement various water quality initiatives.

#### **Economic Development Fund – 13100**

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

### SPECIAL REVENUE FUNDS:

#### **Police Education Fund – 00101**

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

#### **Boating Improvement Fund – 00104**

Account for receipt and disbursement of registration fees from recreational vessels to improve County waterways.

#### **County Grant Funds – 00110, 118XX, 119XX & 120XX**

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

#### **County Transportation Trust Fund – 101XX**

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included sub-funds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

## FUND STRUCTURE OVERVIEW

### **Building Program Fund - 10400**

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

### **Tourist Development Funds – 110XX**

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

### **Fire District Funds – 1120X**

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county, Winter Springs, Altamonte Springs, and Casselberry. Primary funding is ad valorem property taxes.

### **Renewal and Replacement – Fire Protection – 11201**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock funded through transfers from the Fire Protection Fund.

### **Court Support Technology Fund – 11400**

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

### **Infrastructure Sales Tax Fund – 115XX**

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991, 2001, and 2014 for a period of ten years. Proceeds are used to fund transportation capital improvements.

### **Public Works Interlocal Agreements – 116XX**

Interlocal agreements between other governmental agencies and the County related to transportation projects.

### **Arbor Violation Trust Fund – 12200**

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

### **Alcohol Drug Abuse Fund – 12300**

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

### **Teen Court Fund – 12302**

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

### **Enhanced 911 Fund - 12500**

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

### **Transportation Impact Fee/Mobility Funds – 126XX**

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact/Mobility Fee Ordinance. Use of funds is restricted to capital transportation

## FUND STRUCTURE OVERVIEW

improvements that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee, South Central Impact Fee, Mobility Fee Core District, Mobility Fee Rural District, Mobility Fee Suburban East, and Mobility Fee Suburban West.

### **Development Impact Fee Funds – 128XX**

Account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into these funds. The revenues generated are to be used for capital improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee, and Library Impact Fee.

### **17-92 Redevelopment Fund – 13300**

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

### **MSBU Street Lighting Fund – 15000**

Account for the consolidated non-ad valorem assessment district created to provide for the funding and management of street lighting public services provided within participating communities throughout the unincorporated areas of the County. New MSBU's may be established by ordinance amendment pursuant to a petition by a proper percentage of property owners in the district. Assessments are allocated on an equitable basis and collected by the Tax Collector.

### **MSBU Residential Solid Waste Fund – 15100**

Account for the residential solid waste management non-ad valorem assessment district created to provide for the funding and management of the residential solid waste public services provided within residential communities throughout the unincorporated area of the county. Assessments are allocated on a per dwelling basis and collected by the Tax Collector.

### **MSBU Program Fund – 16000**

Account for the management of the MSBU Program that provides project and financial management on behalf of all non-ad valorem assessment district types from conceptual consideration to service implementation and in many situations, long term management. Includes revenue management for capital improvement non-ad valorem assessments.

### **Municipal Services Benefit Units Funds – 160XX**

Account for various non ad-valorem assessment districts created to provide the funding and management of various public services within unincorporated Seminole County. Aquatic weed control is the most common public service associated with these accounts. Assessments are allocated on an equitable basis and collected by the Tax Collector.

### **DEBT SERVICE FUNDS:**

#### **General Revenue Debt, 2012 – 21200**

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of general (non-ad valorem) revenues.

#### **General Revenue Debt, Five Points Development – 21210**

Future bond funding related to Five Points Development Project.



## FUND STRUCTURE OVERVIEW

### **General Revenue Debt, 2014- Sports Complex/Soldier's Creek – 21235**

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued for the construction and equipping of a Sports Complex and to provide funding for capital improvements to Soldier's Creek Park. Bond issue is payable through a pledge of general (non-ad valorem) revenues.

### **County Shared Revenue Debt– 21300**

The \$22,000,000 Capital Revenue Improvement Revenue Bonds, Series 2012, were issued to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild projects. Funding for repayment of these bonds is provided by County Shared Revenues.

### **Sales Tax Revenue Bonds 2001 – 22500**

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds, Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

### **Capital Improvement Revenue Bond Series – 22600**

The \$19,674,000 Capital Improvement Revenue Bond, Series 2021 was issued to refund the 2013A and 2013B Bonds secured by general revenues and the 2012 Capital Improvement Revenue Bond which was secured by County Shared Revenues.

## **CAPITAL FUNDS:**

### **Capital Improvement Revenue Bonds, Series 2012 (P25 System) – 30600**

Account for proceeds of County 2012 shared revenue bonds to upgrade the Public Safety Communications P25 Radio System and rebuild Communications Towers.

### **Sports Complex/Soldier's Creek Project Fund – 30700**

Account for proceeds of County 2014 general revenue bonds to construct a Sports Complex and provide capital improvements to Soldier's Creek Park.

### **Natural Lands/Trails Capital Project Fund – 32100**

Account for proceeds of general obligation bonds to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

### **Courthouse Projects Fund – 32200**

Account for proceeds of Sales Tax Revenue Bonds for courthouse construction/capital improvements.

### **Five Points Development Fund – 32300**

Account for proceeds of a line of credit and future bond issuances to fund Phase 1 of the Five Points Development Project, to include a new Court Annex, Parking Garage, District Energy Plant, and renovations to the existing Criminal Justice Center.

# FUND STRUCTURE OVERVIEW

## PROPIETARY FUNDS

### ENTERPRISE FUNDS:

#### **Water and Sewer Funds – 401XX**

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

#### **Solid Waste Funds – 402XX**

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but not limited to, administration, operation, maintenance, financing and related debt service.

#### **Wekiva Golf Course Fund – 403XX**

Account for the provision of recreational services provided by the Wekiva Golf Course. Activities include, operations of the golf course, membership dues, and food and beverage sales.

### INTERNAL SERVICE FUNDS:

#### **Property/Liability Insurance Fund – 50100**

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

#### **Worker's Compensation Fund – 50200**

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

#### **Health Insurance Fund – 50300**

Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.

# FUND STRUCTURE SUMMARY

## FY 2022/23 TOTAL BUDGET \$992,480,753

FUND MAJOR - TYPE - NAME	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL FUNDS</b>	<b>280,696,269</b>	<b>318,623,488</b>	<b>364,487,523</b>	<b>45,864,035</b>	<b>14.4%</b>
<b>GENERAL FUNDS</b>	<b>280,696,269</b>	<b>318,623,488</b>	<b>364,487,523</b>	<b>45,864,035</b>	<b>14.4%</b>
GENERAL FUND					
00100 GENERAL FUND	244,847,458	309,969,793	340,352,824	30,383,031	9.8%
REPLACEMENT FUNDS					
00108 FACILITIES MAINTENANCE FUND	1,357,919	1,206,939	3,570,774	2,363,835	195.9%
00109 FLEET REPLACEMENT FUND	1,440,439	1,757,374	1,972,363	214,989	12.2%
00111 TECHNOLOGY REPLACEMENT FUND	443,953	1,404,072	850,798	(553,274)	-39.4%
00112 MAJOR PROJECTS FUND	30,553,043	1,241,478	14,640,333	13,398,855	1079.3%
SPECIAL REVENUE FUNDS					
00103 NATURAL LAND ENDOWMENT FUND	221,482	302,500	212,165	(90,335)	-29.9%
00104 BOATING IMPROVEMENT FUND	11,976	410,000	480,000	70,000	17.1%
12200 ARBOR VIOLATION TRUST FUND	-	149,193	237,378	88,185	59.1%
12300 ALCOHOL/DRUG ABUSE FUND	40,000	95,000	95,000	-	0.0%
13000 STORMWATER FUND	16,298	-	-	-	
13100 ECONOMIC DEVELOPMENT	1,705,550	1,975,139	1,963,888	(11,251)	-0.6%
AGENCY FUNDS					
60301 BOCC AGENCY FUND	80	38,000	38,000	-	0.0%
60302 PUBLIC SAFETY	12	-	-	-	
60303 LIBRARIES-DESIGNATED	50,094	50,000	50,000	-	0.0%
60304 ANIMAL CONTROL	1,432	-	-	-	
60305 HISTORICAL COMMISSION	-	24,000	24,000	-	0.0%
60307 4-H COUNSEL COOP EXTENSION	474	-	-	-	
60308 ADULT DRUG COURT	5,303	-	-	-	
60310 EXTENSION SERVICE PROGRAMS	756	-	-	-	
<b>Group1</b>	<b>238,406,774</b>	<b>293,795,120</b>	<b>305,159,907</b>	<b>11,364,787</b>	<b>3.9%</b>
<b>TRANSPORTATION FUNDS</b>	<b>75,327,114</b>	<b>112,093,527</b>	<b>105,811,507</b>	<b>(6,282,020)</b>	<b>-5.6%</b>
TRANSPORTATION FUNDS					
10101 TRANSPORTATION TRUST FUND	18,896,931	23,393,527	24,786,311	1,392,784	6.0%
10102 NINTH-CENT FUEL TAX FUND	8,686,362	9,400,000	10,625,196	1,225,196	13.0%
10103 SUNRAIL OPERATIONS	446,536	-	-	-	
10104 SIDEWALK DEVELOPER FUND	-	-	-	-	
SALES TAX FUNDS					
11500 1991 INFRASTRUCTURE SALES TAX	905,556	3,700,000	3,100,000	(600,000)	-16.2%
11541 2001 INFRASTRUCTURE SALES TAX	3,339,098	9,900,000	10,600,000	700,000	7.1%
11560 2014 INFRASTRUCTURE SALES TAX	43,052,631	65,700,000	56,700,000	(9,000,000)	-13.7%
<b>FIRE DISTRICT FUNDS</b>	<b>79,588,218</b>	<b>104,896,056</b>	<b>112,822,495</b>	<b>7,926,439</b>	<b>7.6%</b>
FIRE DISTRICT FUNDS					
11200 FIRE PROTECTION FUND	74,690,475	103,644,056	111,120,495	7,476,439	7.2%
11201 FIRE PROT FUND-REPLACE & RENEW	2,727	-	-	-	
11207 FIRE PROTECT FUND-CASSELBERRY	4,895,016	-	-	-	
IMPACT FEE FUNDS					
12801 FIRE/RESCUE-IMPACT FEE	-	1,252,000	1,702,000	450,000	35.9%
<b>SPECIAL REVENUE FUNDS</b>	<b>83,491,442</b>	<b>76,805,537</b>	<b>86,525,905</b>	<b>9,720,368</b>	<b>12.7%</b>
BUILDING FUNDS					
10400 BUILDING PROGRAM	5,689,954	12,984,500	13,747,000	762,500	5.9%
TOURISM FUNDS					
11000 TOURISM PARKS 1,2,3 CENT FUND	2,453,525	5,410,000	6,076,390	666,390	12.3%
11001 TOURISM SPORTS 4 & 6 CENT FUND	1,751,812	2,804,500	3,088,427	283,927	10.1%
IMPACT FEE FUNDS					
12601 ARTERIAL IMPACT FEE (12-31-21)	940,575	500,000	-	(500,000)	-100.0%
12602 NORTH COLLECT IMPACT FEE (EXP)	-	60,000	924,864	864,864	1441.4%
12603 WEST COLLECT IMPACT FEE (EXP)	101,117	5,000	5,100	100	2.0%
12604 EAST COLLECT IMPACT FEE (EXP)	51,008	2,000	2,500	500	25.0%
12605 SOUTH CN IMPACT FEE (12-31-21)	-	(706,250)	-	706,250	-100.0%
12804 LIBRARY-IMPACT FEE	166,284	170,000	281,000	111,000	65.3%

# FUND STRUCTURE SUMMARY

## FY 2022/23 TOTAL BUDGET \$992,480,753

FUND MAJOR - TYPE - NAME	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
12805 DRAINAGE-IMPACT FEE	-	7,000	7,000	-	0.0%
12606 MOBILITY FEE CORE DISTRICT	-	939,904	800,000	(139,904)	-14.9%
12609 MOBILITY FEE SUBURBAN WEST	-	829,327	600,000	(229,327)	-27.7%
12607 MOBILITY FEE RURAL DISTRICT	-	3,427,885	400,000	(3,027,885)	-88.3%
12608 MOBILITY FEE SUBURBAN EAST DIS	-	331,731	3,000,000	2,668,269	804.3%
COURT FUNDS					
11400 COURT SUPP TECH FEE (ARTV)	953,330	1,219,119	1,269,365	50,246	4.1%
12302 TEEN COURT	155,000	195,000	213,429	18,429	9.5%
GRANT FUNDS					
00110 ADULT DRUG COURT GRANT FUND	631,683	495,244	399,551	(95,693)	-19.3%
11800 EMS TRUST FUND	-	58,188	20,877	(37,311)	-64.1%
11901 COMMUNITY DEVELOPMEN BLK GRANT	2,618,684	2,390,446	2,272,901	(117,545)	-4.9%
11902 HOME PROGRAM GRANT	600,682	3,928,599	1,056,247	(2,872,352)	-73.1%
11904 EMERGENCY SHELTER GRANTS	836,890	223,372	184,741	(38,631)	-17.3%
11905 COMMUNITY SVC BLOCK GRANT	508,928	233,500	413,378	179,878	77.0%
11908 DISASTER PREPAREDNESS	241,242	-	116,628	116,628	
11909 MOSQUITO CONTROL GRANT	89,254	50,688	78,579	27,891	55.0%
11912 PUBLIC SAFETY GRANTS (STATE)	260,078	-	-	-	
11915 PUBLIC SAFETY GRANTS (FEDERAL)	355,315	782,727	-	(782,727)	-100.0%
11916 PUBLIC WORKS GRANTS	1,172,480	-	1,668,000	1,668,000	
11917 LEISURE SERVICES GRANTS	33,325	833,405	-	(833,405)	-100.0%
11918 GROWTH MANAGEMENT GRANTS	-	-	-	-	
11919 COMMUNITY SVC GRANTS	541,692	624,371	624,371	-	0.0%
11920 NEIGHBOR STABIL PROGRAM GRANT	28,244	-	-	-	
11925 DCF REINVESTMENT GRANT FUND	56,630	1,200,000	60,000	(1,140,000)	-95.0%
11926 CITY OF SANFORD CDBG	-	-	-	-	
11930 RESOURCE MANAGEMENT GRANTS	-	-	-	-	
11931 HOMELESSNESS GRANTS	2,872	-	-	-	
11932 MISCELLANEOUS GRANTS	754,473	-	25,000	25,000	
11933 FEDERAL MITIGATION GRANTS	355,561	92,980	-	(92,980)	-100.0%
11940 ENVIRONMENTAL SERVICES GRANTS	185,344	-	-	-	
12017 SHIP AFFORDABLE HOUSING 16/17	-	-	-	-	
12018 SHIP AFFORDABLE HOUSING 17/18	588,311	-	-	-	
12019 SHIP AFFORDABLE HOUSING 18/19	100,088	-	-	-	
12021 SHIP AFFORDABLE HOUSING 20/21	512	-	-	-	
11935 FEDERAL CARES ACT GRANTS	21,205,939	109,000	-	(109,000)	-100.0%
11936 FEDERAL EMER RENTAL ASSISTANCE	12,788,904	4,509,229	-	(4,509,229)	-100.0%
12022 SHIP AFFORDABLE HOUSING 21/22	52,339	270,000	-	(270,000)	-100.0%
11937 AMERICAN RESCUE PLN-SLFRF ARPA	8,086	-	13,833,333	13,833,333	
12023 SHIP AFFORDABLE HOUSING 22/23	-	-	56,213	56,213	
11942 FIRE GRANTS FEDERAL	-	-	-	-	
SPECIAL REVENUE FUNDS					
11641 PUBLIC WORKS-INTERLOCAL AGREEM	1,362	437,500	437,500	-	0.0%
LAW ENFORCEMENT FUNDS					
00101 POLICE EDUCATION FUND	150,000	150,000	150,000	-	0.0%
12101 LAW ENFORCEMENT TST-LOCAL	157,587	-	-	-	
12102 LAW ENFORCEMENT TST-JUSTICE	129,017	-	-	-	
12103 LAW ENFORCEMENT TST-FEDERAL	61,253	-	-	-	
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-	-	
EMERGENCY 911 FUNDS					
12500 EMERGENCY 911 FUND	4,223,517	4,500,000	5,300,000	800,000	17.8%
CRA FUNDS					
13300 17/92 REDEVELOPMENT TI FUND	2,697,227	-	-	-	
MSBU FUNDS					
15000 MSBU STREET LIGHTING	2,341,950	2,805,000	3,005,500	200,500	7.1%
15100 MSBU RESIDENTIAL SOLID WASTE	16,341,674	21,395,000	22,230,000	835,000	3.9%
16000 MSBU PROGRAM	867,557	1,210,433	1,435,433	225,000	18.6%
16005 MSBU MILLS (LM/AWC)	9,720	519,590	585,708	66,118	12.7%
16006 MSBU PICKETT AQUATIC (LM/AWC)	3,260	407,975	467,588	59,613	14.6%
16007 MSBU AMORY (LM/AWC)	38,098	49,623	29,469	(20,154)	-40.6%

# FUND STRUCTURE SUMMARY

## FY 2022/23 TOTAL BUDGET \$992,480,753

FUND MAJOR - TYPE - NAME	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
16010 MSBU CEDAR RIDGE (GRNDS MAINT)	45,010	81,100	79,100	(2,000)	-2.5%
16013 MSBU HOWELL CREEK (LM/AWC)	1,667	14,140	13,914	(226)	-1.6%
16020 MSBU HORSESHOE (LM/AWC)	8,246	28,615	36,615	8,000	28.0%
16021 MSBU MYRTLE (LM/AWC)	2,178	23,305	27,220	3,915	16.8%
16023 MSBU SPRING WOOD LAKE (LM/AWC)	1,719	40,335	37,935	(2,400)	-6.0%
16024 MSBU LAKE OF THE WOODS(LM/AWC)	13,912	115,280	128,351	13,071	11.3%
16025 MSBU MIRROR (LM/AWC)	4,740	76,085	82,078	5,993	7.9%
16026 MSBU SPRING (LM/AWC)	38,811	187,700	199,629	11,929	6.4%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)	3,288	57,270	50,755	(6,515)	-11.4%
16028 MSBU BURKETT (LM/AWC)	1,015	69,800	74,390	4,590	6.6%
16030 MSBU SWEETWATER COVE (LM/AWC)	33,577	66,690	63,168	(3,522)	-5.3%
16031 MSBU LAKE ASHER AWC	2,062	12,940	15,448	2,508	19.4%
16032 MSBU ENGLISH ESTATES (LM/AWC)	745	9,475	12,590	3,115	32.9%
16033 MSBU GRACE LAKE (LM/AWC)	5,944	25,710	36,770	11,060	43.0%
16035 MSBU BUTTONWOOD POND (LM/AWC)	707	14,470	20,530	6,060	41.9%
16036 MSBU HOWELL LAKE (LM/AWC)	20,838	374,450	551,450	177,000	47.3%
16073 MSBU SYLVAN LAKE (AWC)	4,599	107,800	155,578	47,778	44.3%
16077 MSBU LITTLE LK HOWELL/TUSK	-	20,506	32,812	12,306	60.0%
16080 MSBU E CRYSTAL CHAIN OF LAKES	-	23,280	36,930	13,650	58.6%
16037 MSBU LK LINDEN (LM/AWC)	-	-	4,550	4,550	
<b>DEBT SERVICE FUNDS</b>	<b>29,687,692</b>	<b>9,797,498</b>	<b>12,989,162</b>	<b>3,191,664</b>	<b>32.6%</b>
<b>DEBT SERVICE FUNDS</b>	<b>29,687,692</b>	<b>9,797,498</b>	<b>12,989,162</b>	<b>3,191,664</b>	<b>32.6%</b>
DEBT SERVICE FUNDS					
21200 GENERAL REVENUE DEBT	22,972,940	3,181,910	3,166,199	(15,711)	-0.5%
21235 GENERAL REVENUE DEBT - 2014	1,637,800	1,637,400	1,641,000	3,600	0.2%
21300 COUNTY SHARED REVENUE DEBT	98,815	-	-	-	
22500 SALES TAX BONDS	4,978,138	4,978,188	4,981,963	3,775	0.1%
21210 FIVE POINTS LINE OF CREDIT	-	-	3,200,000	3,200,000	
22600 CAPITAL IMP REV BOND SER 2021	-	-	-	-	
21250 SPEC OBL REV & REF BOND - 2022	-	-	-	-	
<b>CAPITAL FUNDS</b>	<b>11,394,550</b>	<b>2,981,500</b>	<b>1,206,000</b>	<b>(1,775,500)</b>	<b>-59.6%</b>
<b>CAPITAL FUNDS</b>	<b>11,394,550</b>	<b>2,981,500</b>	<b>1,206,000</b>	<b>(1,775,500)</b>	<b>-59.6%</b>
CAPITAL FUNDS					
30600 INFRASTRUCTURE IMP OP FUND	-	625,000	625,000	-	0.0%
30700 SPORTS COMPLEX/SOLDIERS CREEK	-	-	-	-	
32000 JAIL PROJECT/2005	-	-	-	-	
32100 NATURAL LANDS/TRAILS	1,357,203	600,000	570,000	(30,000)	-5.0%
32200 COURTHOUSE PROJECTS FUND	-	11,000	11,000	-	0.0%
32300 FIVE POINTS DEVELOPMENT FUND	10,037,347	1,745,500	-	(1,745,500)	-100.0%
<b>ENTERPRISE FUNDS</b>	<b>105,440,264</b>	<b>195,573,833</b>	<b>249,873,161</b>	<b>54,299,328</b>	<b>27.8%</b>
<b>ENTERPRISE FUNDS</b>	<b>105,440,264</b>	<b>195,573,833</b>	<b>249,873,161</b>	<b>54,299,328</b>	<b>27.8%</b>
DEBT SERVICE FUNDS					
40115 WATER & SEWER BOND SER 2015A&B	(1,166,593)	-	-	-	
40119 WATER & SEWER BOND SER 2019	(436,585)	-	-	-	
PARK FUNDS					
40301 WEKIVA GOLF COURSE FUND	-	-	3,232,329	3,232,329	
WATER & SEWER FUNDS					
40100 WATER AND SEWER FUND	76,649,240	101,203,592	116,863,745	15,660,153	15.5%
40102 CONNECTION FEES-WATER	500,000	3,170,000	3,705,000	535,000	16.9%
40103 CONNECTION FEES-SEWER	900,000	8,724,000	14,741,000	6,017,000	69.0%



# FUND STRUCTURE SUMMARY

## FY 2022/23 TOTAL BUDGET \$992,480,753

FUND MAJOR - TYPE - NAME	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
40105 WATER & SEWER BONDS, SERIES 20	-	-	-	-	
40106 2010 BOND SERIES	-	-	-	-	
40107 WATER & SEWER DEBT SERVICE RES	-	14,008,275	14,008,275	-	0.0%
40108 WATER & SEWER CAPITAL IMPROVEM	11,536,672	6,250,000	40,369,626	34,119,626	545.9%
40301 WEKIVA GOLF COURSE FUND	-	-	68,894	68,894	
SOLID WASTE FUNDS					
40201 SOLID WASTE FUND	17,457,530	39,603,537	33,493,833	(6,109,704)	-15.4%
LANDFILL CLOSURE FUNDS					
40204 LANDFILL MANAGEMENT ESCROW	-	22,614,429	23,390,460	776,031	3.4%
<b>INTERNAL SERVICE FUNDS</b>	<b>31,329,164</b>	<b>57,979,235</b>	<b>58,765,000</b>	<b>785,765</b>	<b>1.4%</b>
<b>INTERNAL SERVICE FUNDS</b>	<b>31,329,164</b>	<b>57,979,235</b>	<b>58,765,000</b>	<b>785,765</b>	<b>1.4%</b>
INTERNAL SERVICE FUNDS					
50100 PROPERTY/CASUALTY INSURANCE FU	3,688,145	7,294,235	7,015,000	(279,235)	-3.8%
50200 WORKERS COMPENSATION FUND	3,985,303	7,795,000	8,405,000	610,000	7.8%
50300 HEALTH INSURANCE FUND	23,655,716	42,890,000	43,345,000	455,000	1.1%
<b>Grand Total</b>	<b>696,954,713</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>	<b>12.9%</b>

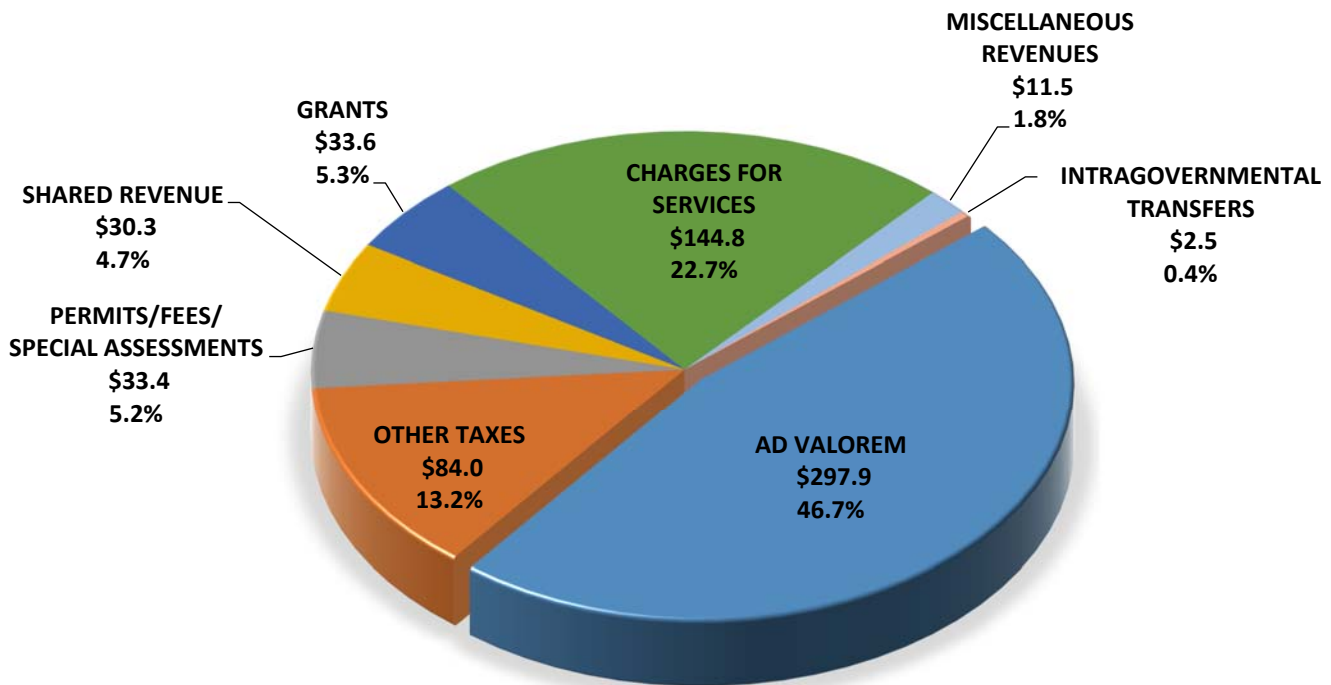
# BUDGETARY SOURCES OF FUNDS

The Countywide budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.

## FY 2022/23 Total Revenues \$ 638 Million

(Excludes Fund Balance and Transfers)



Any variance in totals is due to rounding

### Recurring Sources of Funding

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as “property tax”.

**Other Taxes** – Other tax revenues collected by the County, including gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

**Special Assessments / Fees** – A special assessment is a compulsory levy imposed on certain properties to defray part or all the cost of a specific improvement or service deemed to primarily benefit those properties. Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

# BUDGETARY SOURCES OF FUNDS

**Shared Revenue** - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.

**Grants** – A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services** – These are charges for specific governmental and proprietary services provided to specific individuals/ entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs and other user charges.

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements.

**Intragovernmental Revenues** – Excess revenues or transfers to constitutional officers returned to the County. While this revenue is not by definition current revenue, it is an annual source used to offset the cost of countywide services for the Tax Collector, Sheriff, Clerk of Court, Property Appraiser and Supervisor of Elections. It is budgeted as current revenue to minimize the impact of elected official budgets on the County budget.

## **Other Sources (Not included in chart)**

**Beginning Fund Balance** – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year's Reserves.

**Transfers** – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues and correspond to an equal amount of interfund expenditures.

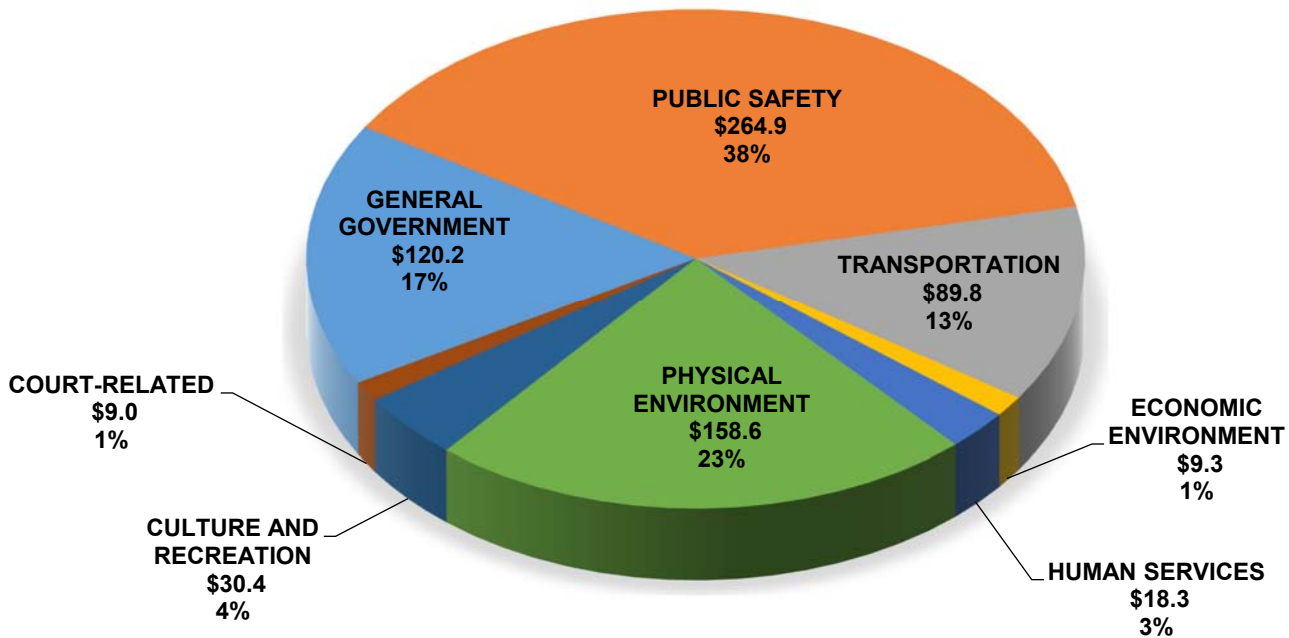
## BUDGETARY USES BY FUNCTION

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie chart is a summary of the County's total operating and capital spending plan for FY 2022/23 by category of service. The use categories are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the chart, along with a discussion of the various types of services provided within the applicable category and the associated costs.

Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt. This view excludes appropriations of operating transfers to other funds and estimated reserves; representing the proposed operating and capital spending plan for the upcoming fiscal year.

### FY 2022/23 Total Budget \$ 700.6 Million

(Excludes Reserves and Transfers)



Any variance in totals is due to rounding

**General Government** - Services provided by the County for the benefit of the public and the governmental body as a whole. This category includes approximately \$21M allocated to the Constitutional Officers for tax collection, property appraisal, election functions and record keeping and accounting for the Board's operations. County Administration (BCC, Attorney, Community Information, County Management, Human Resources, Purchasing, Office of Management and Budget, Office of Organizational Excellence) represent a little over \$29M and Countywide Planning and Zoning services are estimated at \$10.3M. Approximately \$8M is designated for property management and maintenance of buildings and under \$4.5M for internal services (fleet, mail, printing, and technology). Approximately \$36.9M is allocated for health insurance, workers compensation claims and other general liability obligations.

## BUDGETARY USES BY FUNCTION

**Public Safety** - Services provided by the County for the safety and security of the public, including approximately \$160M allocated for law enforcement, jail operations, and for the Sheriff to provide security to the judicial courts. Around \$88M is allocated for fire/rescue, 911, and other emergency service operations. Nearly \$3M is allocated for animal related services. Funding is also provided for juvenile detention, the Medical Examiner and services related to assuring homes and commercial facilities are safe for the citizens.

**Physical Environment** - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community, including: approximately \$122M allocated to providing citizens and businesses with water, sewer, and landfill operations. Approximately \$28M is allocated for garbage collection / disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes and other water bodies and for the construction of stormwater related infrastructure.

**Transportation** – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$48.5M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$17.5M is allocated to repairing/ maintaining roads, rights-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$11.9M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$10.6M is allocated for public transportation to support public transportation services within the County.

**Economic Environment** – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately \$3.4M is allocated for local tourism activities.

**Human Services** – Funding is provided for public assistance programs, care for veteran services, indigent persons, and services for the care, treatment and control of human illness, injury or handicap. The County spends approximately \$17M in grants and other revenue for these services.

**Culture and Recreation** – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors, including: libraries, parks and recreation, and other cultural and recreation services. Approximately \$8.4M is allocated to the County Library System and Museum. Approximately \$18M is allocated to parks/trails/natural lands, and a Sports Complex.

**Court-Related** – The County provides support for the State’s Court System. Approximately \$6.5M is dedicated annually for facility maintenance and debt associated with the County’s state mandated responsibility to provide court facilities. Nearly \$2M is expended for other court support programs.

### **Other Appropriations (not included in this chart):**

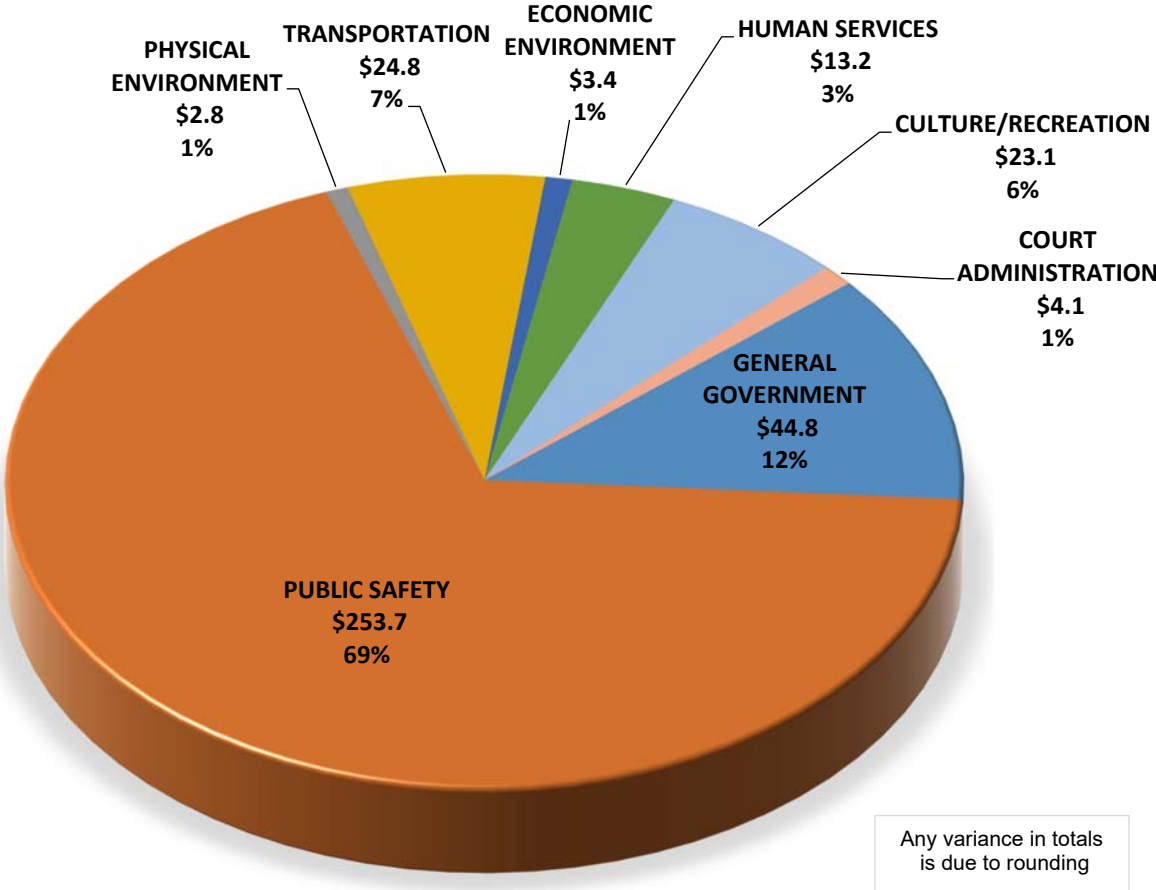
**Transfers** – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

**Reserves** – Reserves represent funding that is not appropriated for expenditure within the representative fund. Reserves must be used in accordance with the funding intent (i.e. legally restricted for a specific purpose or available for general appropriation). See detailed Reserves in the Countywide section of this book.

# AD VALOREM FUNDS BY FUNCTION

This chart is intended to provide an overall view of how funds which are supported by property taxes are utilized by service function. Funds include General Fund, Fire Protection Funds, and Transportation Trust Funds. Transfers and reserves are excluded from this view. These are all the primary functions provided by the County. For explanation of each service function see the Countywide Budgetary Uses by Function Report.

## FY 2022/23 Total Ad Valorem Funds \$ 369.8 Million (Excludes Transfers and Reserves)





# COUNTYWIDE BUDGET SUMMARY

	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE
<b>PROPERTY TAX RATE (MILLS)</b>				
COUNTYWIDE	4.8751	4.8751	4.8751	0.0000
ROADS MSTU	0.1107	0.1107	0.1107	0.0000
FIRE MSTU	2.7649	2.7649	2.7649	0.0000
<b>VALUE OF A MILL (96%)*</b>				
COUNTYWIDE	36.5 M	38.5 M	43.2 M	4.7 M
ROADS MSTU	18.3 M	19.3 M	21.6 M	2.3 M
FIRE MSTU	26.0 M	27.4 M	30.7 M	3.3 M
<b>SOURCES</b>				
TAXES	75,597,668	71,760,300	78,807,617	7,047,317
AD VALOREM	252,867,572	265,405,578	297,881,000	32,475,422
PERMITS FEES & SPECIAL ASM	27,648,039	31,894,351	31,280,834	(613,517)
INTERGOVERNMENTAL REVENUE	92,609,513	62,663,749	71,217,819	8,554,070
CHARGES FOR SERVICES	131,941,510	137,573,225	144,771,941	7,198,716
JUDGEMENTS FINES & FORFEIT	959,472	933,000	623,000	(310,000)
MISCELLANEOUS REVENUES	12,623,663	7,653,021	10,924,140	3,271,119
OTHER SOURCES	35,430,238	821,807	2,529,695	1,707,888
<b>CURRENT REVENUES</b>	<b>629,677,675</b>	<b>578,705,031</b>	<b>638,036,046</b>	<b>59,331,015</b>
INTERFUND TRANSFERS IN	64,284,366	34,558,878	92,082,511	57,523,633
FUND BALANCE	-	265,486,765	262,362,196	(3,124,569)
<b>SOURCES Total</b>	<b>693,962,042</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>
<b>USES</b>				
PERSONNEL SERVICES	129,478,692	142,686,850	158,172,225	15,485,375
OPERATING EXPENDITURES	165,134,478	152,760,483	168,032,705	15,272,222
INTERNAL SERVICE CHARGES	33,640,230	50,013,035	51,675,674	1,662,640
COST ALLOCATION (CONTRA)	(39,247,080)	(50,013,035)	(51,675,674)	(1,662,640)
CAPITAL OUTLAY	81,177,243	79,868,018	109,154,830	29,286,812
DEBT SERVICE	18,601,822	27,495,573	29,643,527	2,147,954
GRANTS & AIDS	65,796,785	31,868,911	27,192,731	(4,676,180)
TRANSFERS TO CONSTITUTIONA	158,290,461	161,832,441	180,694,253	18,861,812
<b>CURRENT EXPENDITURES</b>	<b>612,872,631</b>	<b>596,512,276</b>	<b>672,890,271</b>	<b>76,377,995</b>
INTERFUND TRANSFERS OUT	84,082,081	34,558,878	92,082,511	57,523,633
RESERVES	0	247,679,520	227,507,971	(20,171,549)
<b>USES Total</b>	<b>696,954,713</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>

# COUNTYWIDE MILLAGE SUMMARY

FISCAL YEAR	BCC MILLAGE RATES				TOTAL BCC MILLAGE	SCHOOL BOARD	SCHOOL BOARD VOTED	ST JOHNS		TOTAL MILLAGE
	COUNTY WIDE GENERAL	ROADS MSTU	FIRE MSTU	*VOTED MILLAGE				RIVER WMD	TOTAL	
2022/23	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.4600	0.0000	0.1974	13.4081	
2021/22	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.8250	0.0000	0.2189	13.7946	
2020/21	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	5.9340	0.0000	0.2287	13.9134	
2019/20	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	6.1330	0.0000	0.2417	14.1254	
2018/19	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	6.3130	0.0000	0.2562	14.3199	
2017/18	4.8751	0.1107	2.7649	0.0000	<b>7.7507</b>	6.5690	0.0000	0.2724	14.5921	
2016/17	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	6.8570	0.7000	0.2885	15.1612	
2015/16	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	7.1490	0.7000	0.3023	15.4670	
2014/15	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	7.1970	0.7000	0.3164	15.5291	
2013/14	4.8751	0.1107	2.3299	0.0000	<b>7.3157</b>	7.3610	1.0000	0.3283	16.0050	
2012/13	4.8751	0.1107	2.3299	0.1700 D	<b>7.4857</b>	7.5530	0.0000	0.3313	15.3700	
2011/12	4.8751	0.1107	2.3299	0.1700 D	<b>7.4857</b>	7.7220	0.0000	0.3313	15.5390	
2010/11	4.8751	0.1107	2.3299	0.1700 D	<b>7.4857</b>	7.8010	0.0000	0.4158	15.7025	
2009/10	4.9000	0.1107	2.3299	0.1451 D	<b>7.4857</b>	7.7230	0.0000	0.4158	15.6245	
2008/09	4.5153	0.1107	2.3299	0.1451 D	<b>7.1010</b>	7.5430	0.0000	0.4158	15.0598	
2007/08	4.3578	0.1068	2.3299	0.1451 D	<b>6.9396</b>	7.4130	0.0000	0.4158	14.7684	
2006/07	4.9989	0.1228	2.6334	0.1451 D	<b>7.9002</b>	7.7530	0.0000	0.4620	16.1152	
2005/06	4.9989	0.1228	2.6334	0.2041 D	<b>7.9592</b>	7.9650	0.0000	0.4620	16.3862	
2004/05	4.9989	0.1228	2.6334	0.1869 D	<b>7.9420</b>	8.5120	0.0000	0.4620	16.9160	
2003/04	4.9989	0.1228	2.6334	0.1910 D	<b>7.9461</b>	8.7360	0.0000	0.4620	17.1441	
2002/03	4.9989	0.1228	2.6334	0.2086 D	<b>7.9637</b>	9.0000	0.0000	0.4620	17.4257	
2001/02	4.9989	0.6591	2.0971	0.2208 D	<b>7.9759</b>	9.1620	0.0000	0.4620	17.5999	
2000/01	4.9989	0.6591	2.0971	0.1083 D	<b>7.8634</b>	9.3450	0.0000	0.4720	17.6804	
1999/00	4.9989	0.6591	2.0971	0.1170 D	<b>7.8721</b>	9.5410	0.0000	0.4820	17.8951	
1998/99	5.1579	0.6591	2.0971	0.1234 D	<b>8.0375</b>	9.9180	0.0000	0.4820	18.4375	
1997/98	5.1638	0.6591	2.0971	0.1987 C	<b>8.1187</b>	10.0360	0.0000	0.4820	18.6367	
1996/97	5.1638	0.6591	2.0971	0.2251 C	<b>8.1451</b>	10.3080	0.0000	0.4820	18.9351	
1995/96	5.1638	0.6591	2.0971	0.2134 C	<b>8.1334</b>	10.3370	0.0000	0.4820	18.9524	
1994/95	5.1638	0.6591	2.0971	0.1984 C	<b>8.1184</b>	10.0930	0.0000	0.4820	18.6934	
1993/94	5.2714	0.7145	2.1058	0.1127 C	<b>8.2044</b>	10.0430	0.0000	0.4700	18.7174	
1992/93	5.3337	0.7244	2.1354	0.0860 B	<b>8.2795</b>	10.0710	0.0000	0.3580	18.7085	
1991/92	5.3586	0.7266	2.1407	0.3384 C	<b>8.5643</b>	10.0890	0.0000	0.3580	19.0113	
1990/91	5.4146	0.7924	2.3381	0.1197 A	<b>8.6648</b>	10.1960	0.0000	0.3850	19.2458	

**\*VOTED MILLAGES**

- A. General Obligations & Libraries
- B. Libraries
- C. Environmentally Sensitive Lands & Libraries
- D. Natural Lands / Trails

# FIVE YEAR GROSS TAXABLE VALUE COMPARISON

FY 2018/19		FY 2019/20		FY 2020/21		FY 2021/22		FY 2022/23	
AMOUNT	% OF CHG	AMOUNT	% OF CHG	AMOUNT	% OF CHG	AMOUNT	% OF CHG	AMOUNT	% OF CHG

## COUNTYWIDE (GENERAL FUND)

PRIOR YEAR TAXABLE VALUE	\$30,572,694,169		\$32,992,717,663		\$35,660,398,805		\$37,994,757,904		\$39,956,097,331	
EXISTING VALUE GROWTH	\$1,889,117,042	<b>6.18%</b>	\$1,983,011,184	<b>6.00%</b>	\$1,808,080,492	<b>5.07%</b>	\$1,419,498,367	<b>3.74%</b>	\$3,969,975,037	<b>9.94%</b>
CURRENT TAXABLE VALUE (before new construction)	\$32,461,811,211		\$34,975,728,847		\$37,468,479,297		\$39,414,256,271		\$43,926,072,368	
NEW CONSTRUCTION	\$530,906,452	<b>1.74%</b>	\$684,669,958	<b>2.08%</b>	\$526,278,607	<b>1.48%</b>	\$541,841,060	<b>1.43%</b>	\$1,004,557,338	<b>2.51%</b>
CURRENT GROSS TAXABLE VALUE	\$32,992,717,663	<b>7.92%</b>	\$35,660,398,805	<b>8.08%</b>	\$37,994,757,904	<b>6.55%</b>	\$39,956,097,331	<b>5.17%</b>	\$44,930,629,706	<b>12.45%</b>
AD VALOREM REVENUE GENERATED	\$154,918,631		\$167,294,498		\$178,336,429		\$187,450,000		\$210,279,660	

## UNINCORPORATED ROAD IMPROVEMENTS - MSTU (TRANSPORTATION TRUST FUND)

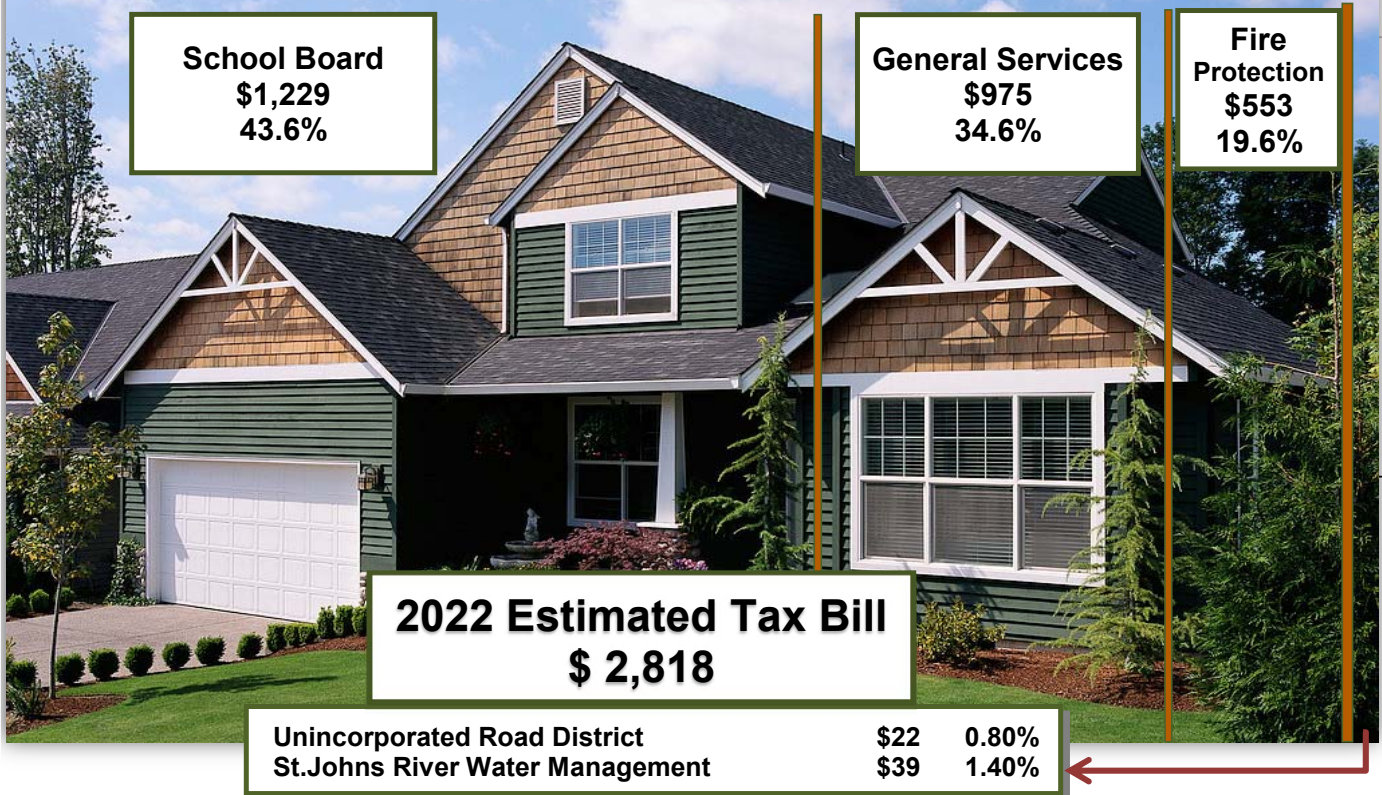
PRIOR YEAR TAXABLE VALUE (Prior Year)	\$15,661,722,908		\$16,646,459,602		\$17,892,470,376		\$19,024,443,030		\$20,020,066,084	
EXISTING VALUE GROWTH	\$865,902,695	<b>5.53%</b>	\$1,127,176,775	<b>6.77%</b>	\$882,714,286	<b>4.93%</b>	\$706,986,754	<b>3.72%</b>	\$1,903,734,564	<b>9.51%</b>
CURRENT TAXABLE VALUE without New Construction	\$16,527,625,603		\$17,773,636,377		\$18,775,184,662		\$19,731,429,784		\$21,923,800,648	
NEW CONSTRUCTION	\$118,833,999	<b>0.76%</b>	\$118,833,999	<b>0.71%</b>	\$249,258,368	<b>1.39%</b>	\$288,636,300	<b>1.52%</b>	\$502,199,389	<b>2.51%</b>
CURRENT GROSS TAXABLE VALUE	\$16,646,459,602	<b>6.29%</b>	\$17,892,470,376	<b>7.48%</b>	\$19,024,443,030	<b>6.32%</b>	\$20,020,066,084	<b>5.24%</b>	\$22,426,000,037	<b>12.02%</b>
AD VALOREM REVENUE GENERATED	\$1,776,056		\$1,906,579		\$2,029,449		\$2,132,963		\$2,383,256	

## FIRE RESCUE - MSTU (FIRE FUNDS)

PRIOR YEAR TAXABLE VALUE (Prior Year)	\$22,054,702,490		\$23,676,984,127		\$25,484,243,688		\$27,098,041,494		\$28,438,362,821	
EXISTING VALUE GROWTH	\$1,301,637,698	<b>5.90%</b>	\$1,486,615,622	<b>6.28%</b>	\$1,271,604,320	<b>4.99%</b>	\$964,662,644	<b>3.56%</b>	\$2,733,422,840	<b>9.61%</b>
CURRENT TAXABLE VALUE without New Construction	\$23,356,340,188		\$25,163,599,749		\$26,755,848,008		\$28,062,704,138		\$31,171,785,661	
NEW CONSTRUCTION	\$320,643,939	<b>1.45%</b>	\$320,643,939	<b>1.35%</b>	\$342,193,486	<b>1.34%</b>	\$375,658,683	<b>1.39%</b>	\$720,511,103	<b>2.53%</b>
CURRENT GROSS TAXABLE VALUE	\$23,676,984,127	<b>7.35%</b>	\$25,484,243,688	<b>7.63%</b>	\$27,098,041,494	<b>6.33%</b>	\$28,438,362,821	<b>4.95%</b>	\$31,892,296,764	<b>12.14%</b>
AD VALOREM REVENUE GENERATED	\$63,086,623		\$67,813,741		\$72,151,755		\$75,666,615		\$84,651,851	

# UNINCORPORATED RESIDENTIAL HOME PROPERTY TAX CALCULATION

Single Family Residence With A 2021 Assessed Value of \$250,000  
Receiving A \$50K Countywide (\$25K School Board) Homestead Exemption



The 2022 property tax estimate is based on the average taxable value of a single family residence within Seminole County paying unincorporated property taxes for this tax roll. Florida law permits up to a 4% early discount incentive for property taxes paid between November and February. Payment of the estimated tax bill above in November versus the March 31st deadline would reduce the homeowners actual property taxes paid to \$2,705, a savings of \$113.

- School Board:** The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Homeowners only receive a \$25K homestead exemption on School Board property taxes because schools are exempt from the Amendment 1 additional \$25K homestead exemption approved by Florida voters in 2008.
- Seminole County Government:**

**General Services:** The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.

**Roads:** A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.

**Fire Protection:** A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, the City of Casselberry and territories that may be included by special mutual aid agreement.
- St. Johns River Water Management District:** Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.



# RESIDENTIAL HOME PROPERTY TAX COMPARISON

## 2022 Estimated Property Taxes

Single Family Residence With A 2021 Assessed Value of \$250,000  
Receiving A \$50K Countywide and \$25K School Board  
Homestead Exemption



## Millage Rates By Taxing Authority

Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
General Countywide	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
School District	5.4600	5.4600	5.4600	5.4600	5.4600	5.4600	5.4600	5.4600
St Johns River Water Management District	0.1974	0.1974	0.1974	0.1974	0.1974	0.1974	0.1974	0.1974
<b>Total Countywide Millage</b>	<b>10.5325</b>	<b>10.5325</b>	<b>10.5325</b>	<b>10.5325</b>	<b>10.5325</b>	<b>10.5325</b>	<b>10.5325</b>	<b>10.5325</b>
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.7649	2.7649	2.7649					2.7649
City		3.1000	2.9000	3.5895	5.5000	5.3350	7.3250	2.4100
City Voted Debt			0.6443			0.1400		
<b>Total Municipal Services Millage</b>	<b>2.8756</b>	<b>5.8649</b>	<b>6.3092</b>	<b>3.5895</b>	<b>5.5000</b>	<b>5.4750</b>	<b>7.3250</b>	<b>5.1749</b>
<b>Total Millage Rate</b>	<b>13.4081</b>	<b>16.3974</b>	<b>16.8417</b>	<b>14.1220</b>	<b>16.0325</b>	<b>16.0075</b>	<b>17.8575</b>	<b>15.7074</b>

# DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TAXES</b>					
<b>AD VALOREM</b>					
311100 AD VALOREM-CURRENT	252,517,633	265,249,578	297,725,000	32,475,422	12.2%
311200 AD VALOREM-DELINQUENT	349,939	156,000	156,000	-	0.0%
<b>UTILITY TAX</b>					
314100 UTILITY TAX-ELECTRICITY	6,162,488	6,000,000	7,100,000	1,100,000	18.3%
314300 UTILITY TAX-WATER	1,552,943	1,500,000	1,600,000	100,000	6.7%
314400 UTILITY TAX-GAS	2,900	10,000	5,000	(5,000)	-50.0%
314700 UTILITY TAX-FUEL OIL	136	300	300	-	0.0%
314800 UTILITY TAX-PROPANE	310,865	250,000	300,000	50,000	20.0%
<b>COMMUNICATION SERVICE TAX</b>					
315100 COMMUNICATION SERVICE TAX	5,501,002	5,300,000	5,100,000	(200,000)	-3.8%
<b>GAS TAXES</b>					
312410 LOCAL OPTION GAS TAX (6c)	7,123,984	7,300,000	7,000,000	(300,000)	-4.1%
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	2,018,510	2,000,000	1,800,000	(200,000)	-10.0%
<b>TOURISM TAX</b>					
312120 TOURIST DEVELOPMENT TAX	4,390,817	4,000,000	5,502,317	1,502,317	37.6%
<b>INFRASTRUCTURE SALES TAX</b>					
312600 DISCRETIONARY SALES SURTAX	48,077,236	45,000,000	50,000,000	5,000,000	11.1%
<b>LOCAL BUSINESS TAX</b>					
316100 PROF/OCCUPATION/LOCAL BUS TAX	456,785	400,000	400,000	-	0.0%
<b>TAXES Total</b>	<b>328,465,240</b>	<b>337,165,878</b>	<b>376,688,617</b>	<b>39,522,739</b>	<b>11.7%</b>

## PERMITS FEES & SPECIAL ASM

<b>BUILDING PERMITS &amp; FEES</b>					
322100 BUILDING PERMITS	4,488,292	4,100,000	4,100,000	-	0.0%
322102 ELECTRICAL	819,821	575,000	600,000	25,000	4.3%
322103 PLUMBING	419,824	380,000	380,000	-	0.0%
322104 MECHANICAL	409,752	375,000	375,000	-	0.0%
322107 SIGNS	27,470	25,000	25,000	-	0.0%
322108 GAS	83,495	80,000	65,000	(15,000)	-18.8%
323700 FRANCHISE FEES- SOLID WASTE	214,045	230,000	230,000	-	0.0%
<b>PLANNING FEES</b>					
329180 DREDGE/FILL PERMIT	6,000	1,000	1,000	-	0.0%
329170 ARBOR PERMIT	4,625	6,000	5,000	(1,000)	-16.7%
329190 ABANDONED PROPERTY REGISTRATIO	85,573	90,000	100,000	10,000	11.1%
329115 URBAN CHICKENS PERMIT	675	300	300	-	0.0%
329191 VACATION RENTAL REGISTRY	4,950	-	4,000	4,000	
<b>IMPACT &amp; MOBILITY FEES</b>					
324320 IMPACT FEES COMM TRANSPORTATI	415,197	271,875	-	(271,875)	-100.0%
324310 IMPACT FEES RESID TRANSPORTATI	1,360,493	271,875	-	(271,875)	-100.0%
324110 IMPACT FEES RESID PUBLIC SAFET	190,984	350,000	300,000	(50,000)	-14.3%
324120 IMPACT FEES COMM PUBLIC SAFET	23,417	150,000	100,000	(50,000)	-33.3%
324610 IMPACT FEES RESID CULTURE	160,152	100,000	200,000	100,000	100.0%
324620 IMPACT FEES COMM CULTURE	-	1,000	1,000	-	0.0%
324130 WINTER SPRINGS FIRE IMPCT FEES	21,734	200,000	20,000	(180,000)	-90.0%
324140 CASSELBERRY FIRE IMPCT FEES	32,563	100,000	30,000	(70,000)	-70.0%
324330 MOBILITY FEES - RESIDENT	193,693	2,764,422	1,550,000	(1,214,422)	-43.9%
324340 MOBILITY FEES - COMMERCIAL	-	2,764,425	1,550,000	(1,214,425)	-43.9%
<b>SPECIAL ASSESSMENTS MSBU</b>					
325210 SPECIAL ASSESSMENT-SERVICE	18,450,725	18,840,754	21,426,834	2,586,080	13.7%
325110 SPECIAL ASSESSMENT-CAPITAL	204,653	217,700	217,700	-	0.0%
325120 SPECIAL ASSESSMENT-SIDEWALKS	29,907	-	-	-	
<b>PERMITS FEES &amp; SPECIAL ASM Total</b>	<b>27,648,039</b>	<b>31,894,351</b>	<b>31,280,834</b>	<b>(613,517)</b>	<b>-1.9%</b>



# DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>INTERGOVERNMENTAL REVENUE</b>					
<b>HALF CENT SALES TAX</b>					
335180 HALF-CENT STATE SALES TAX	28,358,877	27,000,000	29,000,000	2,000,000	7.4%
<b>STATE SHARED TAXES</b>					
335120 STATE REVENUE SHARING	11,798,482	10,200,000	12,000,000	1,800,000	17.6%
<b>GAS TAXES</b>					
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	3,677,213	3,700,000	3,600,000	(100,000)	-2.7%
335492 COUNTY GAS TAX (1c STATE LEVY)	1,675,413	1,700,000	1,600,000	(100,000)	-5.9%
<b>FEDERAL GRANTS</b>					
331540 COMMUNITY DEVELOPMENT BLK GT	3,327,633	2,390,446	2,272,901	(117,545)	-4.9%
331100 ELECTION GRANTS	62,893	-	-	-	
331590 HOME PROGRAM	573,766	3,928,599	1,056,247	(2,872,352)	-73.1%
331230 EMERGENCY MANAGEMENT	125,393	-	116,628	116,628	
331501 TREASURY SUBSIDY	-	-	-	-	
331820 ADULT DRUG COURT	631,683	495,244	399,551	(95,693)	-19.3%
331490 TRANSPORTATION REVENUE GRANT	935,291	-	-	-	
331720 FEDERAL RECREATION GRANT	-	-	-	-	
331891 CARES ACT FUNDING	18,101,407	4,618,229	-	(4,618,229)	-100.0%
331570 NEIGHBORHOOD STABILIZATION	-	-	-	-	
331825 VETERANS TREATMENT COURT	-	-	-	-	
331550 EMERGENCY SHELTER GRANT	669,633	847,743	809,112	(38,631)	-4.6%
331690 FEDERAL GRANT HUMAN SERVICES	508,928	233,500	413,378	179,878	77.0%
331722 FEDERAL CULTURE & REC GRANT	6,600	-	-	-	
331391 OTHER PHYSICAL ENV FED GRANTS	16,531	-	668,000	668,000	
331900 US TREASURY EMERGENCY RENTAL	12,788,904	-	-	-	
331905 FEDERAL AMERICAN RESCUE PLAN (ARPA)	8,086	-	13,833,333	13,833,333	
<b>FEMA REIMBURSEMENTS</b>					
331510 DISASTER RELIEF (FEMA)	2,344,861	92,980	-	(92,980)	-100.0%
<b>STATE GRANTS</b>					
334691 HRS/CDD CONTRACT	4,657	-	-	-	
334710 AID TO LIBRARIES	100,904	140,000	140,000	-	0.0%
334510 DISASTER RELIEF (STATE)	107,932	-	-	-	
334200 EMS TRUST FUND GRANT	-	58,188	20,877	(37,311)	-64.1%
334340 GARBAGE/SOLID WASTE	-	-	-	-	
334697 MOSQUITO CONTROL GRANT	89,254	50,688	78,579	27,891	55.0%
334499 FDOT LIGHTING AGREEMENT	25,659	25,000	25,000	-	0.0%
334220 PUBLIC SAFETY GRANT	731,242	782,727	-	(782,727)	-100.0%
334360 STORMWATER MANAGEMENT	-	-	-	-	
334392 OTHER PHYSICAL ENVIRONMENT	15,010	-	-	-	
334490 TRANSPORTATION REV GRANT	75,007	833,405	1,000,000	166,595	20.0%
334750 ENVIRONMENTAL PROTECTION GRANT	189,285	-	-	-	
334690 PROSECUTION ALTERNATIVE	56,630	1,200,000	60,000	(1,140,000)	-95.0%
334225 JUVENILE ASSESSMENT CTR GRANT	754,473	-	-	-	
334699 EMERGENCY HOMELESS	-	-	-	-	
334393 REIMBURSEMENTS	153,435	-	-	-	
<b>LOCAL GRANTS &amp; REVENUES</b>					
337100 ECONOMIC INCENTIVE	180,000	218,000	269,000	51,000	23.4%
337900 LOCAL GRANTS & AIDS	459,913	527,500	437,500	(90,000)	-17.1%
337300 NPDES CITIES	-	40,000	40,000	-	0.0%
<b>OTHER STATE SHARED</b>					
335130 INSURANCE AGENTS LICENSE	186,383	175,000	180,000	5,000	2.9%
335140 MOBILE HOME LICENSES	29,716	30,000	30,000	-	0.0%
335150 ALCOHOLIC BEVERAGE	42,365	140,000	150,000	10,000	7.1%
335493 MOTOR FUEL TAX (REBATE)	145,823	225,000	225,000	-	0.0%
335710 BOATING IMPROVEMENT FEES	55,282	60,000	55,000	(5,000)	-8.3%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-	0.0%

# DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
335210 FIREFIGHTERS SUPPLEMENT	168,143	135,000	135,000	-	0.0%
335520 SHIP PROGRAM REVENUE	491,203	270,000	56,213	(213,787)	-79.2%
<b>E911 FEES</b>					
335220 E911 WIRELESS	2,004,483	1,600,000	1,600,000	-	0.0%
335225 E911 NON WIRELESS	484,621	500,000	500,000	-	0.0%
<b>INTERGOVERNMENTAL REVENUE Total</b>	<b>92,609,513</b>	<b>62,663,749</b>	<b>71,217,819</b>	<b>8,554,070</b>	<b>13.7%</b>

## CHARGES FOR SERVICES

### PARKS & REC FEES

347200 PARKS AND RECREATION	2,256,975	2,131,405	4,130,528	1,999,123	93.8%
347301 MUSEUM FEES	1,445	2,000	2,000	-	0.0%
347501 YARBOROUGH NATURE CENTER	40,538	35,000	40,000	5,000	14.3%
347201 PASSIVE PARKS AND TRAILS	56,001	35,000	40,000	5,000	14.3%

### BUILDING PERMITS & FEES

342590 REINSPECTIONS	810,075	550,000	575,000	25,000	4.5%
349220 CONSTRUCTION PLAN REVIEW	332,477	300,000	300,000	-	0.0%
349230 FIRE PERMIT PROCESSING FEE	8,073	7,000	7,000	-	0.0%
349300 TECHNOLOGY SUBMITTAL FEE	272,318	200,000	200,000	-	0.0%

### PLANNING FEES

342516 AFTER HOURS INSPECTIONS	180,740	102,000	127,000	25,000	24.5%
341200 ZONING FEES	460,261	375,000	375,000	-	0.0%
349210 FLOOD ZONE REVIEW	3,805	3,500	3,500	-	0.0%
341320 SCHOOL ADMIN FEE	325,080	300,000	300,000	-	0.0%
349200 CONCURRENCY REVIEW	10,520	15,000	10,000	(5,000)	-33.3%
349240 PRE-APPLICATION FEE PLANNING	6,750	3,000	5,000	2,000	66.7%
349250 ZONING PERMIT PROCESSING FEE	-	10,000	10,000	-	0.0%

### STATE GRANTS

343904 SVC CHGS-OTH PHYSICAL ENVIRON	33,064	35,000	81,000	46,000	131.4%
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### GENERAL GOV'T FEES

349100 SERVICE CHARGE-AGENCIES	200,599	229,074	218,554	(10,520)	-4.6%
341910 ADDRESSING FEES	25,800	30,000	30,000	-	0.0%
341357 ADMIN FEE - SOLID WASTE	633,000	657,000	675,000	18,000	2.7%
341350 ADMIN FEE - MSBU APPLICATION	550	1,100	1,100	-	0.0%
341358 ADMIN FEE - STREET LIGHTING	175,000	175,000	175,000	-	0.0%
341359 ADMIN FEE - MSBU FUNDS	31,905	39,204	39,204	-	0.0%
341363 ADMIN FEE - GRANTS	118,976	457,758	-	(457,758)	-100.0%

### INTERNAL SERVICE FEES

341210 INTERNAL SERVICE FEES	5,338,716	5,254,235	5,970,000	715,765	13.6%
341220 BOCC INSURANCE EMPLOYER	18,016,924	20,250,000	21,000,000	750,000	3.7%
341230 BOCC INSURANCE EMPLOYEE	3,180,005	3,250,000	3,250,000	-	0.0%
341240 BOCC INSURANCE RETIREE	1,025,301	1,000,000	1,050,000	50,000	5.0%
341250 BOCC INSURANCE COBRA	11,578	25,000	25,000	-	0.0%
341260 TAX COLLECTOR INSURANCE	1,350,264	1,300,000	1,350,000	50,000	3.8%
341270 SUPERVISOR OF ELECTIONS INSUR	273,499	300,000	305,000	5,000	1.7%
341280 PORT AUTHORITY INSURANCE	57,768	30,000	60,000	30,000	100.0%
341265 PROPERTY APPRAISER INSURANCE	956,798	1,000,000	1,000,000	-	0.0%
341290 BOCC HEALTH PROGRAM	25,560	30,000	30,000	-	0.0%

### SHERIFF REVENUES

341520 SHERIFFS FEES	428,446	470,000	425,000	(45,000)	-9.6%
342100 REIMBURSEMENT - SHERIFF	400	-	-	-	
342320 FEDERAL INMATE CONTRACTS	1,380,595	2,380,000	2,380,000	-	0.0%
342330 INMATE FEES	206,409	205,000	205,000	-	0.0%
342910 INMPOUND/IMMOBILIZATION	8,160	8,000	-	(8,000)	-100.0%
342920 SUPERVISOR - PAY	12,900	15,000	15,000	-	0.0%
342390 HOUSING OF PRISONER-OTHER	53,920	50,000	-	(50,000)	-100.0%
348880 SUPERVISION - PROBATION	395,225	600,000	835,000	235,000	39.2%

# DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
348991 TEEN COURT \$3	109,639	125,000	143,429	18,429	14.7%
348992 POLICE ED \$2 ASSESS	29,062	35,000	35,000	-	0.0%
348993 CRIME PREVENTION	44,313	40,000	-	(40,000)	-100.0%
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	15,208	35,000	30,000	(5,000)	-14.3%
348995 CRIM JUSTICE ED \$2.50	101,689	100,000	89,500	(10,500)	-10.5%
<b>PUBLIC SAFETY FEES</b>					
342530 SHERIFF - IRON BRIDGE	246,200	241,600	241,600	-	0.0%
346400 ANIMAL CONTROL	222,175	200,000	200,000	-	0.0%
342630 FIRE INSPECTION FEES	30,590	15,000	15,000	-	0.0%
342600 PUBLIC SAFETY - FIRE PERMITS	225,113	380,000	380,000	-	0.0%
342515 INSPECTION FEE - ENVIRONMENT	61,789	85,850	140,000	54,150	63.1%
343901 TOWER COMM FEES	119,617	125,000	125,000	-	0.0%
343902 FIBER WAN FEES	11,554	9,000	9,000	-	0.0%
342560 ENGINEERING	421,889	660,000	660,000	-	0.0%
342605 FIRE PERMITS-WS	32,931	5,000	5,000	-	0.0%
342430 EMERGENCY MGMT REVIEW FEE	3,000	2,500	2,500	-	0.0%
342930 TRAINING CENTER FEE	39,419	125,000	125,000	-	0.0%
342210 FIRE/EMS SERICES	-	-	-	-	-
342615 EMS CARES ACT	58,875	-	-	-	-
<b>AMBULANCE TRANSPORT FEES</b>					
342610 AMBULANCE TRANSPORT FEES	7,986,808	7,275,000	7,800,000	525,000	7.2%
<b>MEDICAID FEES</b>					
342620 MEDICAID MANAGED CARE	541,842	1,047,657	1,665,711	618,054	59.0%
342625 MEDICAID FEE FOR SERVICE	356,027	400,000	400,000	-	0.0%
<b>WATER &amp; SEWER FEES</b>					
343310 WATER UTILITY-RESIDENTIAL	24,237,792	24,787,055	26,038,943	1,251,888	5.1%
343320 WATER UTILITY - BULK	154,940	153,000	141,000	(12,000)	-7.8%
343330 METER SET CHARGES	319,623	200,000	235,000	35,000	17.5%
343340 METER RECONNECT CHARGES	164,805	420,000	420,000	-	0.0%
343350 CAPACITY MAINTENANCE-WTR	19,705	20,000	18,000	(2,000)	-10.0%
343360 RECYCLED WATER	2,595,676	2,682,063	2,782,785	100,722	3.8%
343510 SEWER UTILITY-RESIDENTIAL	32,401,498	33,847,209	35,607,017	1,759,808	5.2%
343520 SEWER UTILITY - BULK	3,873,489	3,800,000	3,750,000	(50,000)	-1.3%
343550 CAPACITY MAINTENANCE-SWR	19,893	30,000	19,000	(11,000)	-36.7%
343315 PRIVATE COMMERCIAL FIRE LINES	32,901	33,000	32,000	(1,000)	-3.0%
<b>SOLID WASTE FEES</b>					
343412 TRANSFER STATION CHARGES	9,662,879	11,166,837	6,293,950	(4,872,887)	-43.6%
343414 OSCEOLA LANDFILL CHARGES	3,583,558	2,933,491	6,472,533	3,539,042	120.6%
343417 RECYCLING FEES	203,383	-	512,403	512,403	-
343419 OTHER LANDFILL CHARGES	480	6,000	9,318	3,318	55.3%
343415 WINTER PARK LANDFILL CHARGES	763,366	778,680	704,796	(73,884)	-9.5%
<b>TRANSPORTATION FEES</b>					
344920 FIBER CONSTRUCTION AND MAINT	423,135	360,724	416,013	55,289	15.3%
344910 SIGNALS/CHARGES FOR SERVICES	1,247,770	1,107,615	1,351,889	244,274	22.1%
<b>COURT FEES</b>					
348921 COURT INNOVATIONS	105,417	101,417	101,417	-	0.0%
348922 LEGAL AID	105,417	101,417	101,417	-	0.0%
348923 LAW LIBRARY	105,417	101,417	101,417	-	0.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	105,417	101,417	101,417	-	0.0%
348930 STATE COURT FACILITY SURCHARGE	1,232,192	1,025,000	1,200,000	175,000	17.1%
341160 COURT TECH FEE \$2	1,218,602	1,050,000	1,050,000	-	0.0%
<b>CHARGES FOR SERVICES Total</b>	<b>131,941,510</b>	<b>137,573,225</b>	<b>144,771,941</b>	<b>7,198,716</b>	<b>5.2%</b>

## JUDGEMENTS FINES & FORFEIT

### PARKS & REC FEES

352100 LIBRARY	50,829	144,000	144,000	-	0.0%
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# DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PLANNING FEES</b>					
354200 CODE ENFORCEMENT	20,255	75,000	55,000	(20,000)	-26.7%
354410 ARBOR VIOLATION	87,450	-	-	-	
354201 CODE ENFORCEMENT LIEN AM	26,940	30,000	20,000	(10,000)	-33.3%
354310 FALSE ALARM-FIRE	34,875	-	-	-	
<b>SHERIFF REVENUES</b>					
359901 ADULT DIVERSION	121,634	275,000	-	(275,000)	-100.0%
359902 COMMUNITY SVC INSURANCE	4,293	5,000	-	(5,000)	-100.0%
351910 CONFISCATIONS	229,390	-	-	-	
<b>PUBLIC SAFETY FEES</b>					
351700 INTERGOVT RADIO PROGRAM	336,982	400,000	400,000	-	0.0%
348933 ANIMAL CONTROL CITATIONS	7,970	2,000	2,000	-	0.0%
<b>JUDGEMENTS &amp; FINES</b>					
351500 TRAFFIC CT PARKING FINES	2,106	2,000	2,000	-	0.0%
<b>INTEREST</b>					
359903 ADULT DRUG COURT	36,749	-	-	-	
<b>JUDGEMENTS FINES &amp; FORFEIT Total</b>	<b>959,472</b>	<b>933,000</b>	<b>623,000</b>	<b>(310,000)</b>	<b>-33.2%</b>

## MISCELLANEOUS REVENUES

### SHERIFF REVENUES

361133 INTEREST-SHERIFF	2,010	2,000	-	(2,000)	-100.0%
369912 MISCELLANEOUS - SHERIFF	580,664	600,000	615,000	15,000	2.5%

### PUBLIC SAFETY FEES

369940 REIMBURSEMENTS - RADIOS	263,782	100,000	100,000	-	0.0%
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### WATER & SEWER FEES

366400 ENTERPRISE CONTRIBUTIONS	3,140,102	1,750,000	4,045,000	2,295,000	131.1%
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### SOLID WASTE FEES

365101 METHANE GAS SALES	45,463	254,000	50,000	(204,000)	-80.3%
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### INTEREST

361100 INTEREST ON INVESTMENTS	2,460,421	1,943,780	3,186,765	1,242,985	63.9%
361200 INTEREST-STATE BOARD ADM	61	-	-	-	
361132 INTEREST-TAX COLLECTOR	-	25	25	-	0.0%
361120 SHIP MORTGAGE INTEREST	-	-	-	-	
361400 INTEREST-TOURIST DEVLPMNT FUND	13,386	56,000	25,000	(31,000)	-55.4%
361130 INTEREST - CONDEMNATIONS	-	-	-	-	

### FIXED ASSET SALES

364100 FIXED ASSET SALE PROCEEDS	1,112,064	361,500	291,500	(70,000)	-19.4%
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### DONATIONS

366100 CONTRIBUTIONS & DONATIONS	1,977,404	125,000	150,000	25,000	20.0%
366175 SEMINOLE COUNTY HEROES MEMORIA	200	-	-	-	
366270 MEMORIAL TREE DONATIONS	255	-	-	-	

### PORT AUTHORITY

366101 CONTRIBUTIONS PORT AUTHORITY	500,000	400,000	300,000	(100,000)	-25.0%
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### MISCELLANEOUS REVENUES

362100 RENTS AND ROYALTIES	171,509	168,371	178,000	9,629	5.7%
369310 INSURANCE PROCEEDS	49,541	1,000	-	(1,000)	-100.0%
369100 TAX DEED SURPLUS	-	-	-	-	
369400 REIMBURSEMENTS	1,180	-	-	-	
369900 MISCELLANEOUS-OTHER	796,307	698,295	748,300	50,005	7.2%
369910 COPYING FEES	68,955	62,800	60,300	(2,500)	-4.0%
369911 MAPS AND PUBLICATIONS	-	50	50	-	0.0%
369920 MISCELLANEOUS-ELECTION	-	200	200	-	0.0%
369930 REIMBURSEMENTS	39,038	250,000	250,000	-	0.0%
369925 CC CONVENIENCE FEES	392,717	380,000	424,000	44,000	11.6%
367150 PAIN MANAGEMENT CLINIC LICENSE	1,500	-	-	-	
369935 REIMBURSEMENTS - REBATES	820,385	500,000	500,000	-	0.0%

# DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
369950 NSP RESALES/PROGRAM INCOME	22,184	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	164,536	-	-	-	
364200 INSURANCE PROCEEDS	-	-	-	-	
(blank)	-	-	-	-	
<b>MISCELLANEOUS REVENUES Total</b>	<b>12,623,663</b>	<b>7,653,021</b>	<b>10,924,140</b>	<b>3,271,119</b>	<b>42.7%</b>
<b>OTHER SOURCES</b>					
<b>INTERFUND TRANSFER IN</b>					
381100 TRANSFER IN	64,284,366	34,558,878	92,082,511	57,523,633	166.5%
<b>BOND REFUNDING PROCEEDS</b>					
385100 PROCEEDS OF REFUNDING BONDS	19,674,000	-	-	-	
384100 DEBT ISSUANCE	9,753,694	-	-	-	
384300 BOND ISSUE PREMIUM	-	-	-	-	
<b>CONSTITUTIONAL EXCESS FEES</b>					
386200 EXCESS FEES-CLERK	595,368	1,000	1,000	-	0.0%
386300 EXCESS FEES-SHERIFF	2,999,050	1,000	1,000	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	2,054,008	817,807	2,525,695	1,707,888	208.8%
386500 EXCESS FEES-PROP APPRAISER	121,198	1,000	1,000	-	0.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	232,919	1,000	1,000	-	0.0%
<b>OTHER SOURCES Total</b>	<b>99,714,604</b>	<b>35,380,685</b>	<b>94,612,206</b>	<b>59,231,521</b>	<b>167.4%</b>
<b>FUND BALANCE</b>					
<b>FUND BALANCE</b>					
399999 BEGINNING FUND BALANCE	-	265,486,765	262,362,196	(3,124,569)	-1.2%
<b>FUND BALANCE Total</b>	<b>-</b>	<b>265,486,765</b>	<b>262,362,196</b>	<b>(3,124,569)</b>	<b>-1.2%</b>
<b>Grand Total</b>	<b>693,962,042</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>	<b>12.9%</b>

## HISTORY OF MAJOR REVENUE SOURCES

**Ad Valorem Tax** - Also known as a property tax, ad valorem taxes are based on the assessed value (less exemptions) of real estate and tangible personal property. A millage rate is charged to each one thousand dollars of taxable property value.

The Property Appraiser's Office determines the property values on the tax roll as of January 1 each year and certifies the just market value less exemptions to each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem tax levied is budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Road District MSTU includes the unincorporated areas of Seminole County while the Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs and the City of Casselberry.

The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. A comparison of all Seminole County taxing authorities and millage rates can be found on the "Residential Home Property Tax Comparison" chart found within the "Countywide Budget" section of this book. Florida's Constitution prohibits the State of Florida from imposing property tax.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 51% of all current

revenue budgeted. In the General fund, countywide property taxes account for 79% of current revenues.

Based on an average single-family residence in unincorporated Seminole County, a homeowner with an assessed value of \$250,000 receiving homestead exemption would pay about \$2,818 in FY 2022/23 property taxes. The School Board property tax accounts for approximately 44% of the tax bill, BCC Countywide property taxes account for 35%, the Fire MSTU 19%; Road District MSTU 1% and the St John's Water Management District 1%.

### Seminole County BCC Ad Valorem Tax History

The BCC countywide millage rate of 4.8751 mills for General fund countywide services will generate \$210M in FY 2022/23, an increase of \$23M over the prior year adopted revenue. Because the current tax rate was adopted in FY 2021/22, a 12.45% growth in the countywide taxable property values accounts for the increased revenue with 2.51% of this growth from new construction and 9.94% from the reappraisal of existing properties. The 4.8751 countywide millage rate has been maintained for eleven years now.

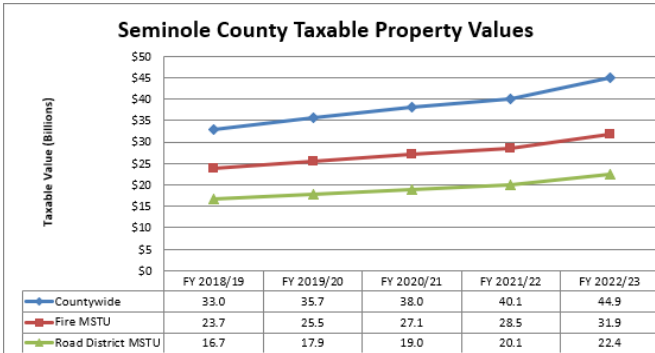
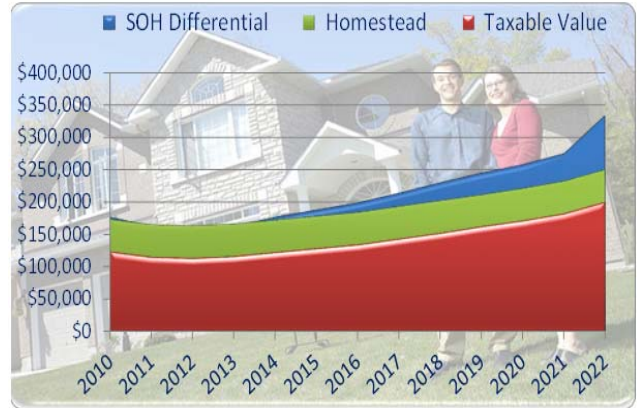
The FY 2022/23 County/Municipal Fire MSTU tax rate of 2.7649 mills is unchanged from the prior year millage. The Fire District ad valorem revenue totaling \$85M grew by \$9M over FY 2021/22 due to a 12.14% growth in taxable property values.

In FY 2017/18, the Fire District MSTU millage of 2.3299 mills was increased by 0.4350 mills to stabilize a Fire Fund imbalance that, based on the long-range forecast, would have depleted reserves in FY 2018/19. The 2.3299 tax rate prior to the increase had remained unchanged for ten years prior (FY08 - FY17). Because of property tax reform and declining real estate values during the recession, the Fire District millage was below the rolled-back tax rate for six of the ten years. Growth in taxable values had not generated sufficient revenue to offset the rising cost of personnel and capital needs deferred during the recession years.

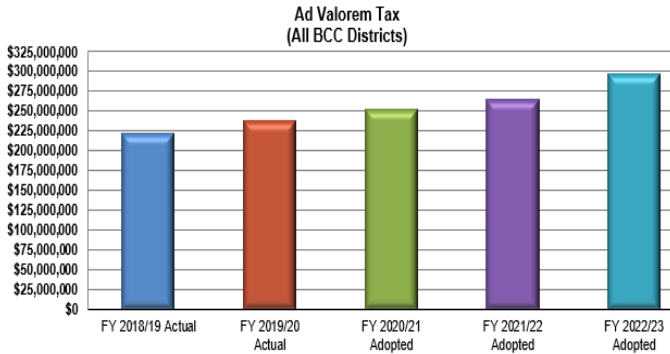


# HISTORY OF MAJOR REVENUE SOURCES

The Road District MSTU tax rate of 0.1107 mills has remained the same since FY 2008/09 (12 years). Seminole County’s one cent local option sales tax used primarily for transportation is restricted for capital use and cannot be used for maintenance of roads. The unincorporated Road District property tax is used for maintenance costs of local roads within the unincorporated areas of Seminole County.



Florida’s “Save Our Homes” exemption limits the increase in assessed values to the lesser of 3% or the annual change in the CPI. This exemption was almost eliminated during the recession years but is on the rise again with the growing real estate markets. The change in the CPI for 2022 was 8%. With no increase in the Countywide BCC tax rate, homesteaded properties will see only a minor increase in their property tax bills although existing countywide property values grew by 12.5% in 2022.



## HISTORY OF MAJOR REVENUE SOURCES

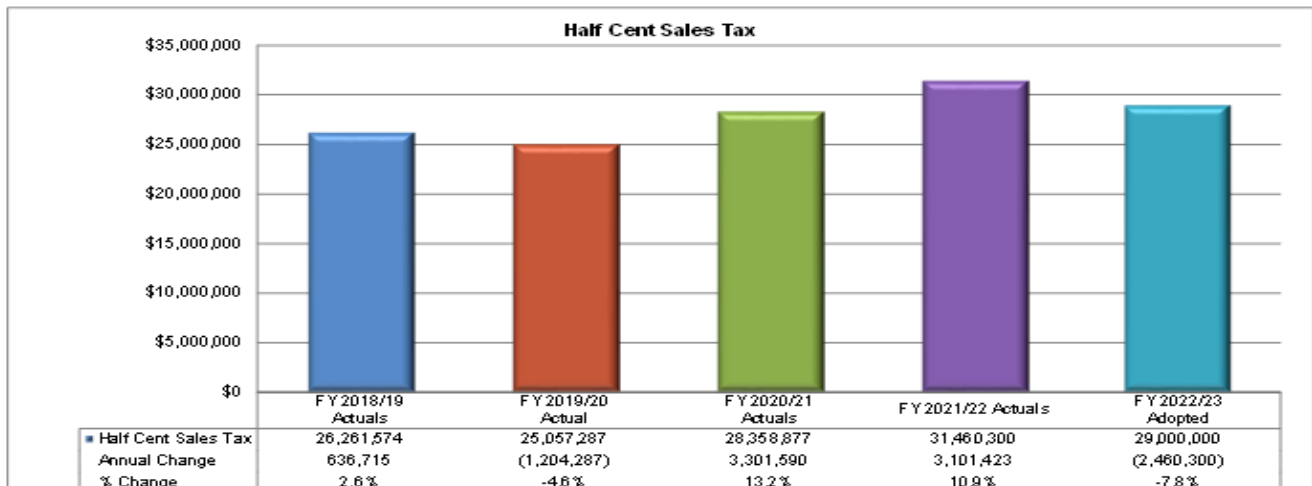
**Half-Cent Sales Tax** - The Local Government Half-Cent Sales Tax Program is the largest of all state shared revenue sources for local governments. The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs. Seminole County's share of the State half-cent sales tax is second only to property taxes in the General fund as a major revenue source used in support of countywide services.

Based on eligibility requirements, local governments may receive a portion of state shared sales tax through three separate distributions: the ordinary; emergency; and supplemental proceeds. The program also includes a separate distribution for select counties meeting the statutory criteria to qualify as a fiscally constrained county. Seminole County receives the ordinary distribution which is funded by 8.9744 percent of the State's net six cent sales tax proceeds. Revenue is distributed to counties and municipalities based on a population weighted allocation factor multiplied by sales tax monies earmarked for distribution to the county. House Bill 33-A approved by the 2015 Florida Legislature reduced the State Communication Service Tax (CST) rate by 1.73 percent. To minimize the impact of this reduction to Counties, the percentage of sales and use tax collections transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for ordinary distributions was increased from 8.8854 percent to 8.9744 percent as of July 1, 2015. Although the State is responsible for the full

portion of the state's share of matching funds required for the Medicaid program, the State charges county governments an annual contribution to acquire a certain portion of the funds. If county governments do not participate in the cost of certain services provided to county residents through Florida's Medicaid program, the Department of Revenue is authorized to reduce the portion of sales tax shared with counties to pay for State Medicaid billings. This mandate affects the Half-Cent Sales Tax and County Revenue Sharing Programs. Seminole County, however, pays its share of Medicaid charges without impact to our State shared sales tax.

Seminole County realized an average of \$1.1M or 5.5% annual growth in the state shared half-cent sales tax between FY 2011/12 and FY 2014/15 as the County rebounded from the great recession. Increased sales reported in hotel/motel accommodations; retail; automotive leases and sales; and construction related businesses contributed to growth in several major revenue sources countywide. In FY 2015/16, a more modest growth of 2.2% or \$520K was realized. Growth of 2.5% to 4% per year is more sustainable and is anticipated to continue into the near future barring any changes in the economy due to economic or natural disaster events.

FY 2022/23 half-cent sales tax is projected at \$29M, a decrease of \$3.1M less than the prior year actuals of \$31.4M.



## HISTORY OF MAJOR REVENUE SOURCES

**State Revenue Sharing** – Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.081% of sales and use tax collections. Approximately 98.47% of total program funds are derived from sales and use tax and 1.53% from net cigarette tax collections.

The 2015 Florida Legislature enacted HB 33-A reducing the State Communication Service Tax rate by 1.73%. State revenue sharing programs were revised so that local governments continued to receive the same amount of revenue as received prior to the law change. The percentage change of sales and use tax collections transferred to the Revenue Sharing Trust Fund for Counties was increased from 2.0603% to 2.081% on July 1, 2015.

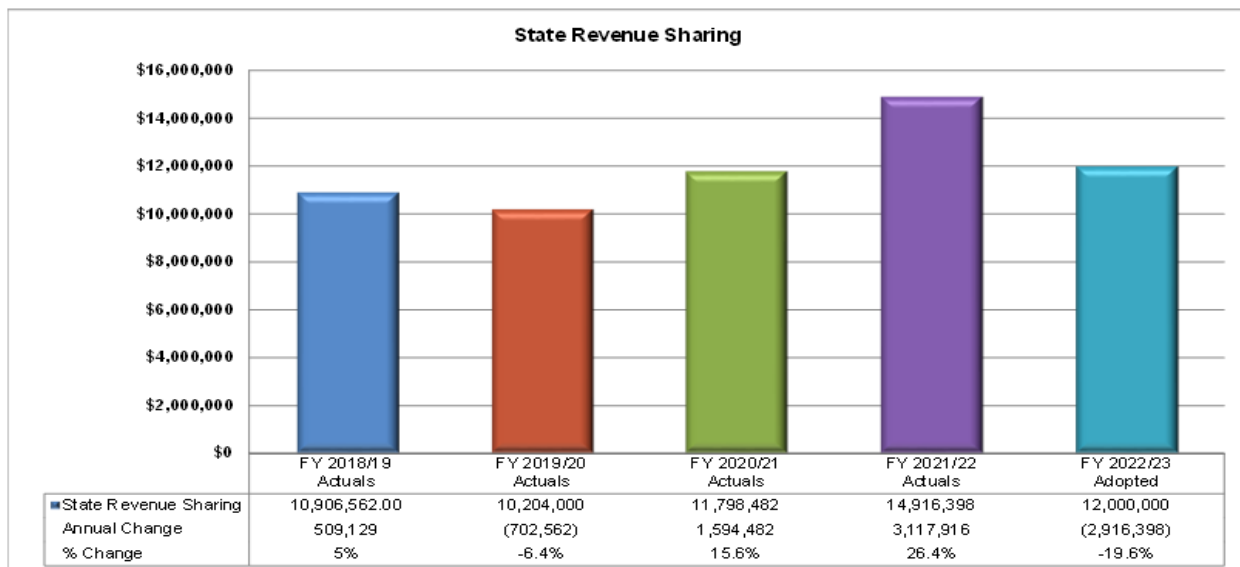
Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the State’s annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30<sup>th</sup> fiscal year, are received in equal monthly installments with a June true up adjustment for actual revenue collected.

An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds.

There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. The revenue is broken out into a first and second guaranteed entitlement and growth money. The guaranteed entitlements may be pledged for bond indebtedness, in Seminole County this amount totals \$1.7M; however, up to 50% of funds received in the prior year may be pledged.

Seminole County’s State Revenue Sharing is currently pledged for the payment of debt associated with the \$22M Capital Improvement Revenue Bonds, Series 2012 issued for the Public Safety Communications P25 Radio Tower Rebuild Projects. The final maturity date is October 1, 2027.

FY 2022/23 revenue is anticipated at \$12M, a decrease of \$2.9M or -19.6% less than FY 2021-22 actuals of \$14.9M



## HISTORY OF MAJOR REVENUE SOURCES

**Utility Taxes** - A 4% public service utility tax on electricity, water, natural gas, and propane purchases is assessed in the unincorporated area of Seminole County. The tax exempts the first 300 kilowatt hours of electricity purchased per month and is not applied against any fuel adjustment charge.

The 4% public service tax levied in unincorporated Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is levied on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

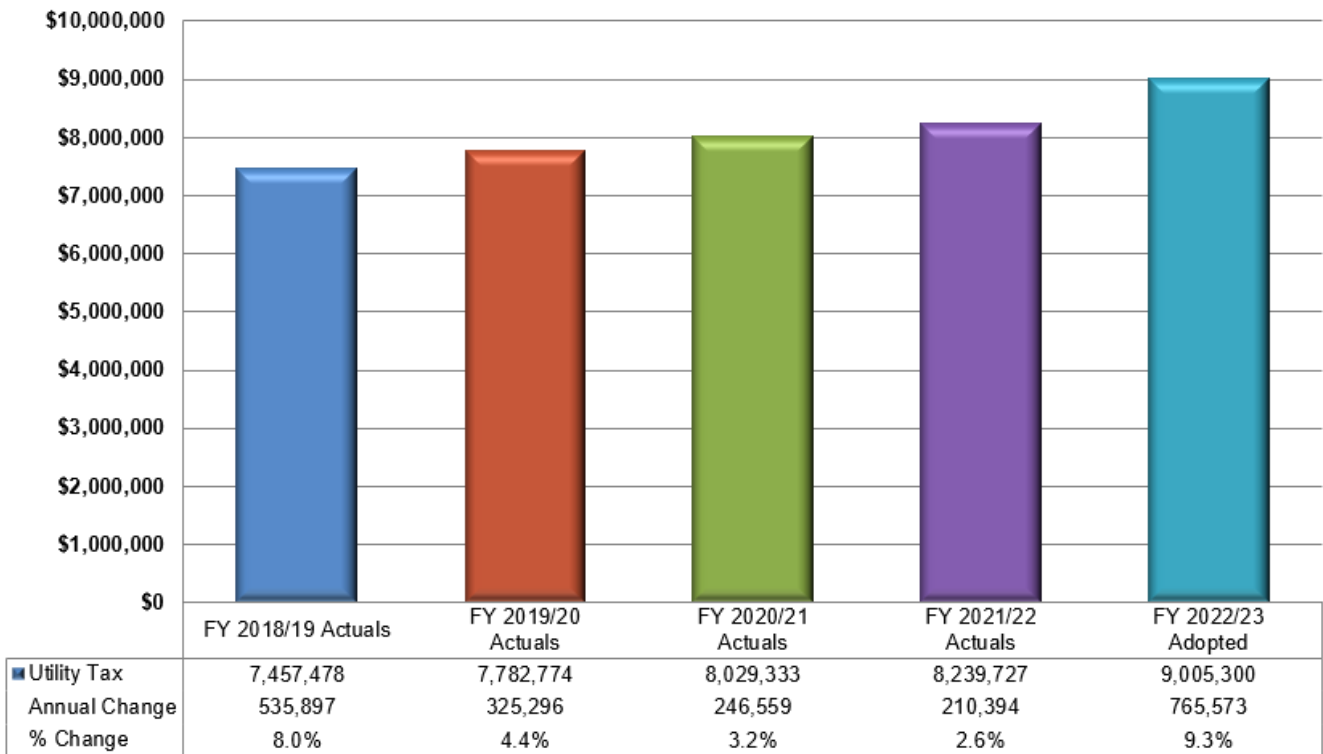
Utility tax revenues are greatly affected by weather conditions as mild winters and summers

require less energy and rainy seasons reduce water usage. Conversely, cold winters and hot summers require increased energy and water consumption.

Electric rate adjustments are often attributed to changes in the fuel adjustment charge which is not subject to the Public Service Tax (PST) and does not affect annual tax collections. For this reason, PST does not significantly change from year to year and extreme weather changes are generally the cause of most spikes in annual public service tax collections.

FY 2022/23 projected utility tax revenue totals \$9M and is comprised of \$7.1M or 79% electric PST; \$1.6M or 18% from water PST; and \$300K or 3.3% from natural gas and fuel oil PST.

**Utility Tax**



## HISTORY OF MAJOR REVENUE SOURCES

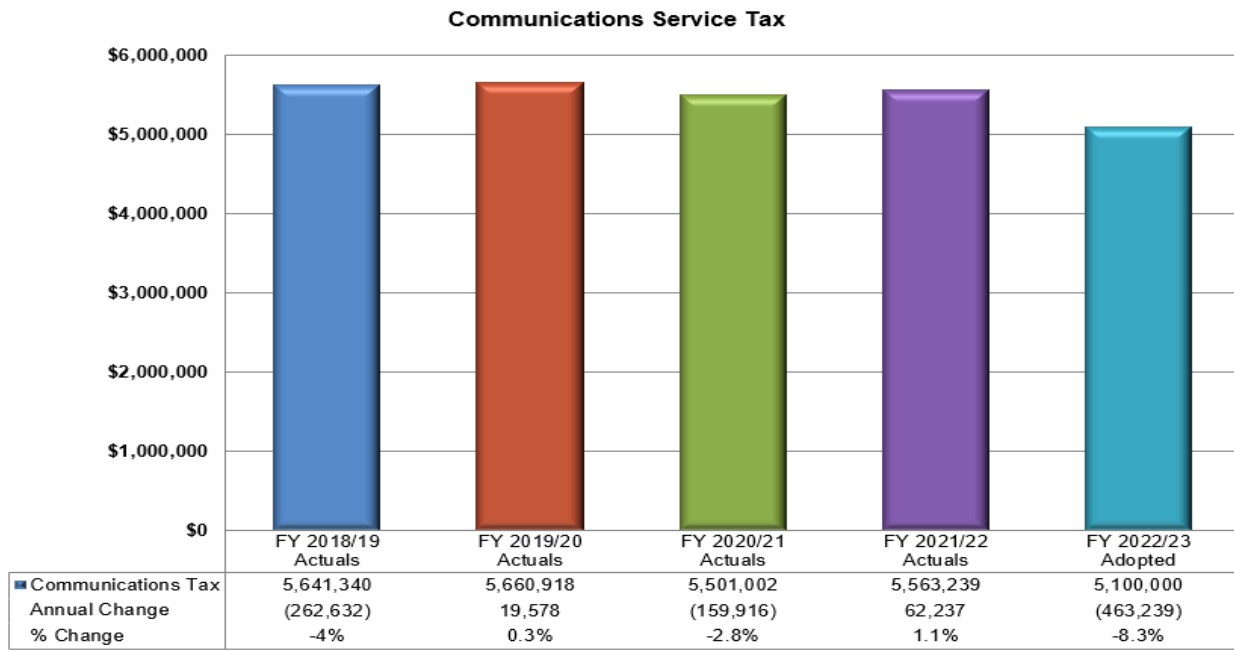
**Communication Service Tax** - The Communications Service Tax (CST), imposed in unincorporated Seminole County, is a 5.12% tax on services encompassing all voice, data, audio, video, mobile communications, or any other information or signals transmitted by any medium, including cable services. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County.

The local communication service tax is not applicable to direct-to-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to local governments less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities. The administrative fee charged to local governments is prorated based on revenue generated by each taxing authority.

Constant changes in communication technology with the use of various internet resources and devices continue to adversely impact communication sales tax collections. Seminole County's CST has experienced several years of declining revenue attributed greatly to evolving technologies and growing industry competition. The County's CST had reached \$9.9M in FY 2006/07 before revenues reversed course. Revenue is currently down about \$4M from peak collections.

Because the State Department of Revenue administers the CST, only the State can audit service providers. Records can be audited at least three years back and a reallocation of funds can result from both the audit of CST dealers and other information received by DOR from CST dealers outside of the audit process.

FY 2022/23 communication service tax is projected at \$5.1M, down \$460K from the FY 2021/22 actuals of \$5.6M.



## HISTORY OF MAJOR REVENUE SOURCES

**Gas Taxes** - Seminole County receives four separate gas tax revenues restricted in use for transportation related activities. Two are levied locally by the BCC and two are collected by the State per Florida law.

- The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to the 2013 LOGT interlocal agreement with the cities, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among the seven municipalities. The LOGT is shared among the cities based on a rolling distribution formula incorporating the most recent five years of transportation expenditures. The 6 Cent Local Option Gas Tax was renewed in February 2013 extending the tax through August 31, 2043.
- The Ninth Cent Local Option Fuel Tax, implemented on January 1, 1994, is also levied locally on motor and diesel fuel and is used to support mass transit.
- On all motor fuels, the State levies and distributes to the various counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that may be used to support debt service requirements on local bonds and to finance activities related to

- secondary State roads transferred to county control.

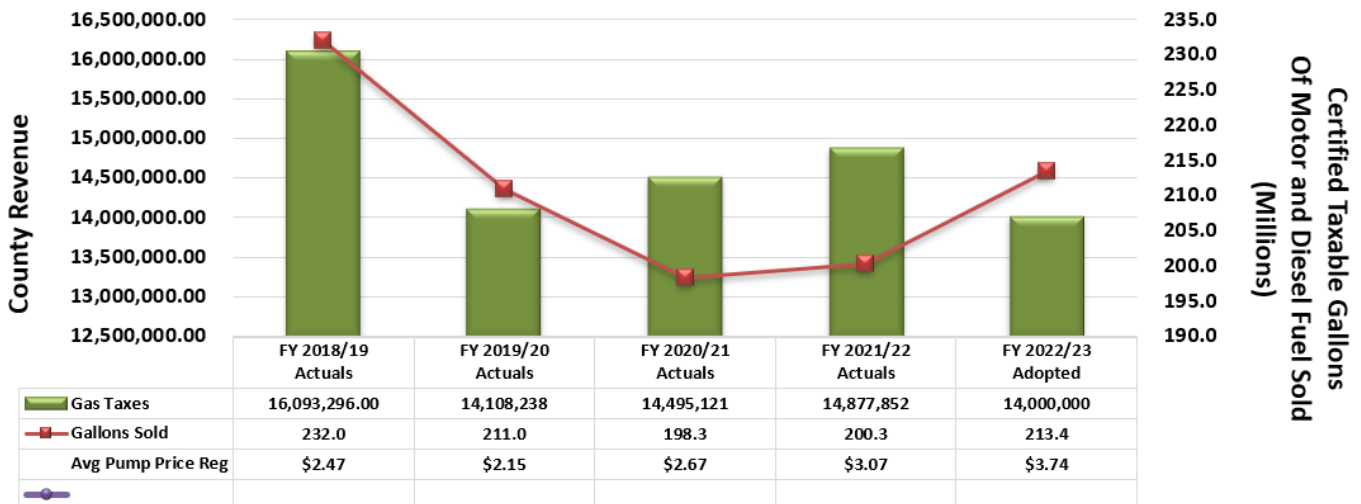
Seminole County has the authority to levy an additional 5 Cent Local Option Gas Tax on motor fuel only but has elected not to impose this tax. Voters of Seminole County have historically approved a one cent infrastructure sales tax to provide for most transportation capital.

With the early retirement of debt associated with the 2002 Gas Tax Refunding Bonds in September 2012, no gas tax revenue is currently pledged for transportation debt in Seminole County.

Because Florida’s gas tax is based on gallons sold and not prices at the pump, rising fuel costs and more fuel-efficient vehicles impact gas tax revenue available to fund transportation needs. Fuel efficient cars require less gas to operate yet cause the same wear and tear on our roads while providing fewer dollars for ongoing road repairs and maintenance.

Gas tax collections in Seminole County typically have averaged 3% annual growth in recent years. An estimated \$14M in combined gas tax revenues for FY 2022/23 is predicted.

**Gas Tax Revenue to Gallons Sold**





## HISTORY OF MAJOR REVENUE SOURCES

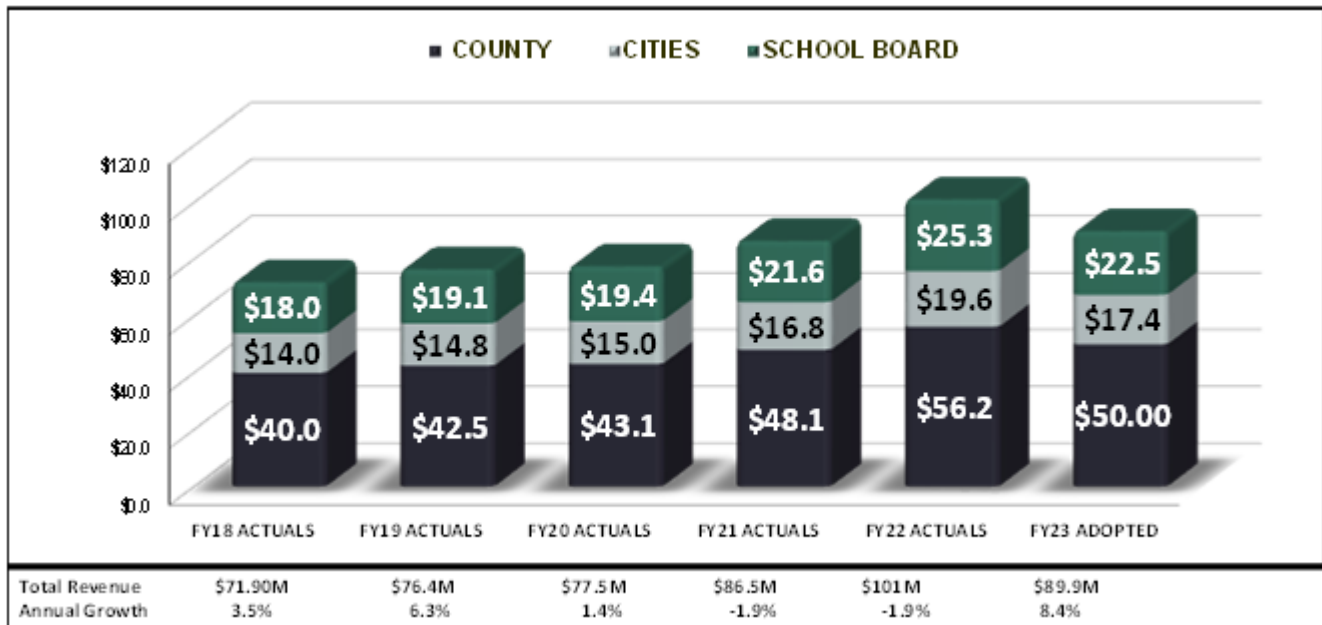
**Infrastructure Sales Tax 2014** – On May 20, 2014, the citizens of Seminole County voted to renew the one cent local option infrastructure sales tax shared between the County, School Board and seven municipalities. The tax is effective for a period of ten years which began on January 1, 2015 and expires on December 31, 2024.

Historically, Seminole County voters have supported the penny sales tax. This is the third penny sales tax approved in the County since 1991. Unlike property taxes, the sales tax is not borne solely by the residents of Seminole County as tourists, commuters, and visitors all contribute to sales taxes paid within the County. The 2014 third generation surtax is applicable to the first \$5,000 of each item sold in the County, as specifically provided in Florida Statutes, and will be used for the construction and rehabilitation of roads and transportation facilities; bicycle and pedestrian trails; stormwater facilities, public education facilities, and other infrastructure uses authorized by law. Current law prohibits the use of County Infrastructure Sales Tax for operations of any kind.

Pursuant to an interlocal agreement, the School Board receives 25% of the overall net revenue collected during the life of the surtax; the Cities receive 19.4%; and the remaining revenue of 55.6% of revenues will go to the County.

Seminole County's 2001 Infrastructure Sales Tax peaked in FY 2005/06 at an annual total of \$70.5M and thereafter declined annually throughout the recession years. Revenue began stabilizing in 2012 as the tax ended on December 31, 2012. With approximately \$45M in reserves from the penny sales tax, the BCC allowed the 2001 sales tax to sunset in 2012 to provide residents an opportunity for tax relief following the economic recession.

Seminole County's new 2014 penny sales tax is currently exceeding original estimates and expected to generate about \$779M over the 10-year period. The FY 2022/23 revenue is projected at \$89.9M with School Board receiving \$22.5M; the County receiving \$50M; and the cities sharing in \$17.4M.



# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

FUND TYPE - DEPARTMENT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL FUND</b>					
ADMINISTRATION DEPT	5,310,455	6,938,177	7,809,225	871,049	12.6%
CONSTITUTIONAL OFFICERS DEPT	139,701,584	161,576,293	180,320,812	18,744,518	11.6%
COURT SUPPORT DEPT	3,044,881	3,789,850	4,069,950	280,101	7.4%
LEISURE SERVICES DEPT	17,957,854	19,869,884	23,098,490	3,228,606	16.2%
FIRE DEPT	3,516,049	3,981,386	4,272,214	290,828	7.3%
COMMUNITY SERVICES DEPT	11,232,803	13,968,122	14,555,908	587,786	4.2%
PUBLIC WORKS DEPT	10,112,324	9,415,301	11,306,470	1,891,169	20.1%
DEVELOPMENT SERVICES DEPT	2,183,042	3,110,262	3,020,615	(89,647)	-2.9%
INFORMATION SERVICES DEPT	740,790	1,284,675	2,081,300	796,624	62.0%
RESOURCE MANAGEMENT DEPT	4,580,896	4,137,031	4,111,801	(25,230)	-0.6%
REVENUES-RESERVES-TRANSFERS	46,466,779	81,898,811	85,706,038	3,807,227	4.6%
<b>GENERAL FUND Total</b>	<b>244,847,458</b>	<b>309,969,793</b>	<b>340,352,824</b>	<b>30,383,031</b>	<b>9.8%</b>

<b>REPLACEMENT FUNDS</b>					
ADMINISTRATION DEPT	368,937	70,657	704,975	634,318	897.7%
CONSTITUTIONAL OFFICERS DEPT	52,301	387,431	-	(387,431)	-100.0%
LEISURE SERVICES DEPT	366,581	1,172,049	585,500	(586,549)	-50.0%
FIRE DEPT	79,600	-	-	-	
PUBLIC WORKS DEPT	2,017,969	2,064,245	3,926,162	1,861,917	90.2%
DEVELOPMENT SERVICES DEPT	-	-	200,000	200,000	
INFORMATION SERVICES DEPT	745,207	725,721	532,197	(193,524)	-26.7%
RESOURCE MANAGEMENT DEPT	26,962,946	5,000	13,864,793	13,859,793	277195.9%
REVENUES-RESERVES-TRANSFERS	3,201,811	1,184,760	1,220,641	35,881	3.0%
<b>REPLACEMENT FUNDS Total</b>	<b>33,795,353</b>	<b>5,609,863</b>	<b>21,034,268</b>	<b>15,424,405</b>	<b>275.0%</b>

<b>TRANSPORTATION FUNDS</b>					
CONSTITUTIONAL OFFICERS DEPT	31,828	34,063	36,244	2,180	6.4%
PUBLIC WORKS DEPT	18,095,889	22,998,059	25,047,163	2,049,105	8.9%
DEVELOPMENT SERVICES DEPT	8,686,362	9,400,000	10,625,196	1,225,196	13.0%
REVENUES-RESERVES-TRANSFERS	1,215,751	361,405	(297,096)	(658,501)	-182.2%
<b>TRANSPORTATION FUNDS Total</b>	<b>28,029,829</b>	<b>32,793,527</b>	<b>35,411,507</b>	<b>2,617,980</b>	<b>8.0%</b>

<b>FIRE DISTRICT FUNDS</b>					
ADMINISTRATION DEPT	-	-	-	-	
CONSTITUTIONAL OFFICERS DEPT	1,123,556	1,185,839	1,295,692	109,853	9.3%
FIRE DEPT	74,315,826	75,596,735	77,671,335	2,074,599	2.7%
PUBLIC WORKS DEPT	30,080	92,518	69,742	(22,776)	-24.6%
DEVELOPMENT SERVICES DEPT	10,703	-	-	-	
INFORMATION SERVICES DEPT	-	-	-	-	
REVENUES-RESERVES-TRANSFERS	4,108,052	26,768,964	32,083,727	5,314,763	19.9%
<b>FIRE DISTRICT FUNDS Total</b>	<b>79,588,218</b>	<b>103,644,056</b>	<b>111,120,495</b>	<b>7,476,439</b>	<b>7.2%</b>

<b>BUILDING FUNDS</b>					
DEVELOPMENT SERVICES DEPT	5,321,599	6,428,979	7,544,463	1,115,484	17.4%
INFORMATION SERVICES DEPT	-	-	-	-	
REVENUES-RESERVES-TRANSFERS	368,355	6,555,521	6,202,537	(352,984)	-5.4%
<b>BUILDING FUNDS Total</b>	<b>5,689,954</b>	<b>12,984,500</b>	<b>13,747,000</b>	<b>762,500</b>	<b>5.9%</b>

<b>TOURISM FUNDS</b>					
ADMINISTRATION DEPT	2,301,481	2,659,517	3,127,429	467,912	17.6%
LEISURE SERVICES DEPT	201,788	429,337	419,160	(10,178)	-2.4%
REVENUES-RESERVES-TRANSFERS	1,702,067	5,125,646	5,618,228	492,582	9.6%
<b>TOURISM FUNDS Total</b>	<b>4,205,336</b>	<b>8,214,500</b>	<b>9,164,817</b>	<b>950,317</b>	<b>11.6%</b>

<b>SALES TAX FUNDS</b>					
ADMINISTRATION DEPT	369,582	-	-	-	
CONSTITUTIONAL OFFICERS DEPT	584,896	-	-	-	
LEISURE SERVICES DEPT	22,755	-	-	-	

# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

FUND TYPE - DEPARTMENT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
FIRE DEPT	378,640	-	-	-	
PUBLIC WORKS DEPT	45,941,412	60,032,539	56,120,563	(3,911,976)	-6.5%
REVENUES-RESERVES-TRANSFERS	-	19,267,461	14,279,437	(4,988,024)	-25.9%
<b>SALES TAX FUNDS Total</b>	<b>47,297,285</b>	<b>79,300,000</b>	<b>70,400,000</b>	<b>(8,900,000)</b>	<b>-11.2%</b>

## IMPACT FEE FUNDS

LEISURE SERVICES DEPT	166,284	170,000	281,000	111,000	65.3%
FIRE DEPT	-	-	-	-	
PUBLIC WORKS DEPT	1,092,700	7,000	1,431,864	1,424,864	20355.2%
REVENUES-RESERVES-TRANSFERS	-	6,641,597	6,009,600	(631,997)	-9.5%
<b>IMPACT FEE FUNDS Total</b>	<b>1,258,984</b>	<b>6,818,597</b>	<b>7,722,464</b>	<b>903,867</b>	<b>13.3%</b>

## COURT FUNDS

CONSTITUTIONAL OFFICERS DEP	155,000	150,641	169,070	18,429	12.2%
COURT SUPPORT DEPT	953,330	1,219,119	1,269,365	50,246	4.1%
REVENUES-RESERVES-TRANSFERS	-	44,359	44,359	-	0.0%
<b>COURT FUNDS Total</b>	<b>1,108,330</b>	<b>1,414,119</b>	<b>1,482,794</b>	<b>68,675</b>	<b>4.9%</b>

## GRANT FUNDS

ADMINISTRATION DEPT	651,291	10,467	141,628	131,161	1253.0%
LEISURE SERVICES DEPT	33,325	833,405	-	(833,405)	-100.0%
FIRE DEPT	355,315	840,915	20,877	(820,038)	-97.5%
COMMUNITY SERVICES DEPT	8,426,268	7,779,288	4,607,851	(3,171,437)	-40.8%
PUBLIC WORKS DEPT	2,229,883	133,201	1,746,579	1,613,378	1211.2%
ES UTILITIES	185,344	-	-	-	
DEVELOPMENT SERVICES DEPT	-	-	-	-	
RESOURCE MANAGEMENT DEPT	32,136,131	6,204,473	14,292,884	8,088,411	130.4%
<b>GRANT FUNDS Total</b>	<b>44,017,556</b>	<b>15,801,749</b>	<b>20,809,819</b>	<b>5,008,070</b>	<b>31.7%</b>

## SPECIAL REVENUE FUNDS

ADMINISTRATION DEPT	1,705,550	1,975,139	1,963,888	(11,251)	-0.6%
CONSTITUTIONAL OFFICERS DEP	40,000	95,000	95,000	-	0.0%
LEISURE SERVICES DEPT	233,458	302,500	212,165	(90,335)	-29.9%
PUBLIC WORKS DEPT	-	437,500	437,500	-	0.0%
DEVELOPMENT SERVICES DEPT	-	149,193	237,378	88,185	59.1%
REVENUES-RESERVES-TRANSFERS	17,660	410,000	480,000	70,000	17.1%
<b>SPECIAL REVENUE FUNDS Total</b>	<b>1,996,669</b>	<b>3,369,332</b>	<b>3,425,931</b>	<b>56,599</b>	<b>1.7%</b>

## LAW ENFORCEMENT FUNDS

CONSTITUTIONAL OFFICERS DEP	497,857	150,000	150,000	-	0.0%
<b>LAW ENFORCEMENT FUNDS Total</b>	<b>497,857</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>

## EMERGENCY 911 FUNDS

ADMINISTRATION DEPT	4,223,517	2,141,562	2,320,338	178,776	8.3%
FIRE DEPT	-	-	-	-	
REVENUES-RESERVES-TRANSFERS	-	2,358,438	2,979,662	621,224	26.3%
<b>EMERGENCY 911 FUNDS Total</b>	<b>4,223,517</b>	<b>4,500,000</b>	<b>5,300,000</b>	<b>800,000</b>	<b>17.8%</b>

## CRA FUNDS

ADMINISTRATION DEPT	2,697,227	-	-	-	
REVENUES-RESERVES-TRANSFERS	-	-	-	-	
<b>CRA FUNDS Total</b>	<b>2,697,227</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## MSBU FUNDS

RESOURCE MANAGEMENT DEPT	19,791,319	23,288,581	28,072,464	4,783,883	20.5%
REVENUES-RESERVES-TRANSFERS	-	4,447,991	1,341,047	(3,106,944)	-69.9%
<b>MSBU FUNDS Total</b>	<b>19,791,319</b>	<b>27,736,572</b>	<b>29,413,511</b>	<b>1,676,939</b>	<b>6.0%</b>

## DEBT SERVICE FUNDS

# FUND - DEPARTMENT RELATIONSHIP STRUCTURE

FUND TYPE - DEPARTMENT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
ES UTILITIES	(1,603,178)	-	-	-	
RESOURCE MANAGEMENT DEPT	29,687,692	9,797,498	12,989,162	3,191,664	32.6%
<b>DEBT SERVICE FUNDS Total</b>	<b>28,084,514</b>	<b>9,797,498</b>	<b>12,989,162</b>	<b>3,191,664</b>	<b>32.6%</b>

## CAPITAL FUNDS

ADMINISTRATION DEPT	-	-	-	-	
LEISURE SERVICES DEPT	660,507	48,244	52,658	4,414	9.1%
PUBLIC WORKS DEPT	9,634,043	1,745,500	-	(1,745,500)	-100.0%
REVENUES-RESERVES-TRANSFERS	1,100,000	1,187,756	1,153,342	(34,414)	-2.9%
<b>CAPITAL FUNDS Total</b>	<b>11,394,550</b>	<b>2,981,500</b>	<b>1,206,000</b>	<b>(1,775,500)</b>	<b>-59.6%</b>

## PARK FUNDS

LEISURE SERVICES DEPT	-	-	3,232,329	3,232,329	
<b>PARK FUNDS Total</b>	<b>-</b>	<b>-</b>	<b>3,232,329</b>	<b>3,232,329</b>	

## WATER & SEWER FUNDS

PUBLIC WORKS DEPT	-	-	195,500	195,500	
ES UTILITIES	73,663,062	61,745,995	98,421,664	36,675,669	59.4%
DEVELOPMENT SERVICES DEPT	7,872	-	-	-	
INFORMATION SERVICES DEPT	-	-	-	-	
REVENUES-RESERVES-TRANSFERS	15,914,979	71,609,872	91,139,375	19,529,503	27.3%
<b>WATER &amp; SEWER FUNDS Total</b>	<b>89,585,912</b>	<b>133,355,867</b>	<b>189,756,540</b>	<b>56,400,673</b>	<b>42.3%</b>

## SOLID WASTE FUNDS

PUBLIC WORKS DEPT	76,349	62,858	-	(62,858)	-100.0%
ES SOLID WASTE DEPT	16,570,047	16,504,372	21,887,815	5,383,443	32.6%
INFORMATION SERVICES DEPT	-	-	-	-	
REVENUES-RESERVES-TRANSFERS	811,134	23,036,307	11,606,018	(11,430,289)	-49.6%
<b>SOLID WASTE FUNDS Total</b>	<b>17,457,530</b>	<b>39,603,537</b>	<b>33,493,833</b>	<b>(6,109,704)</b>	<b>-15.4%</b>

## LANDFILL CLOSURE FUNDS

REVENUES-RESERVES-TRANSFERS	-	22,614,429	23,390,460	776,031	3.4%
<b>LANDFILL CLOSURE FUNDS Total</b>	<b>-</b>	<b>22,614,429</b>	<b>23,390,460</b>	<b>776,031</b>	<b>3.4%</b>

## INTERNAL SERVICE FUNDS

ADMINISTRATION DEPT	23,633,215	29,327,926	29,990,931	663,005	2.3%
RESOURCE MANAGEMENT DEPT	7,635,787	6,480,699	6,966,047	485,348	7.5%
REVENUES-RESERVES-TRANSFERS	60,162	22,170,610	21,808,021	(362,589)	-1.6%
<b>INTERNAL SERVICE FUNDS Total</b>	<b>31,329,164</b>	<b>57,979,235</b>	<b>58,765,000</b>	<b>785,765</b>	<b>1.4%</b>

## AGENCY FUNDS

ADMINISTRATION DEPT	1,432	-	-	-	
COURT SUPPORT DEPT	5,303	-	-	-	
LEISURE SERVICES DEPT	51,404	112,000	112,000	-	0.0%
FIRE DEPT	12	-	-	-	
<b>AGENCY FUNDS Total</b>	<b>58,151</b>	<b>112,000</b>	<b>112,000</b>	<b>-</b>	<b>0.0%</b>

<b>Grand Total</b>	<b>696,954,713</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>	<b>12.9%</b>
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# BUDGET BY DEPARTMENT - PROGRAM

DEPARTMENT - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ADMINISTRATION DEPT</b>					
17-92 CRA	2,697,227	-	-	-	
ANIMAL SERVICES	2,528,715	2,956,188	3,640,055	683,867	23.1%
BOARD COUNTY COMMISSIONERS	477	27,069	246,692	219,622	811.3%
COMMUNITY INFORMATION	77,657	19,740	32,245	12,505	63.3%
COUNTY ATTORNEY	16,940	269,946	289,838	19,892	7.4%
COUNTY MANAGER	314,235	31,993	400,678	368,685	1152.4%
E-911	4,443,810	2,395,011	2,601,396	206,384	8.6%
ECON DEV-COMMUNITY RELATION	1,705,550	1,975,139	1,988,888	13,749	0.7%
EMERGENCY MANAGEMENT	1,956,141	1,754,160	1,783,178	29,018	1.7%
EMPLOYEE BENEFITS	23,633,215	29,327,926	29,990,931	663,005	2.3%
HUMAN RESOURCES	15,517	224,071	140,692	(83,379)	-37.2%
ORGANIZATIONAL EXCELLENCE	9,838	10,704	76,331	65,627	613.1%
TELECOMMUNICATIONS	1,483,698	1,391,981	1,660,062	268,081	19.3%
TOURISM ADMINISTRATION	1,691,149	1,900,417	2,128,129	227,712	12.0%
TOURIST DEVELOPMENT	688,519	839,100	1,079,300	240,200	28.6%
<b>ADMINISTRATION DEPT Total</b>	<b>41,262,688</b>	<b>43,123,445</b>	<b>46,058,415</b>	<b>2,934,970</b>	<b>6.8%</b>
<b>CONSTITUTIONAL OFFICERS DEP</b>					
CLERK OF THE COURT	295,864	274,617	714,871	440,254	160.3%
PROPERTY APPRAISER	6,231,353	6,418,770	6,892,104	473,334	7.4%
SHERIFF'S OFFICE	123,223,381	143,370,494	159,331,665	15,961,172	11.1%
SUPERVISOR OF ELECTIONS	3,886,990	4,290,779	4,900,398	609,620	14.2%
TAX COLLECTOR	8,549,433	9,224,609	10,227,779	1,003,170	10.9%
<b>CONSTITUTIONAL OFFICERS DEP Total</b>	<b>142,187,021</b>	<b>163,579,268</b>	<b>182,066,817</b>	<b>18,487,549</b>	<b>11.3%</b>
<b>COURT SUPPORT DEPT</b>					
ARTICLE V COURT TECHNOLOGY	953,330	1,219,119	1,269,365	50,246	4.1%
GUARDIAN AD LITEM	175,895	204,988	216,624	11,636	5.7%
JUDICIAL	2,407,693	3,116,295	3,274,272	157,977	5.1%
LAW LIBRARY	104,874	101,417	101,760	343	0.3%
LEGAL AID	361,723	367,149	477,294	110,145	30.0%
<b>COURT SUPPORT DEPT Total</b>	<b>4,003,514</b>	<b>5,008,969</b>	<b>5,339,315</b>	<b>330,347</b>	<b>6.6%</b>
<b>LEISURE SERVICES DEPT</b>					
EXTENSION SERVICE	497,577	563,201	639,832	76,632	13.6%
GREENWAYS & NATURAL LANDS	5,159,595	5,644,095	5,460,769	(183,326)	-3.2%
LEISURE BUSINESS OFFICE	848,247	920,836	1,167,761	246,926	26.8%
LIBRARY SERVICES	6,708,472	7,843,162	8,418,450	575,288	7.3%
PARKS & RECREATION	6,480,067	7,966,126	12,306,489	4,340,363	54.5%
<b>LEISURE SERVICES DEPT Total</b>	<b>19,693,957</b>	<b>22,937,419</b>	<b>27,993,302</b>	<b>5,055,882</b>	<b>22.0%</b>
<b>FIRE DEPT</b>					
EMERGENCY COMMUNICATIONS	3,268,005	3,483,417	3,782,427	299,010	8.6%
EMS PERFORMANCE MANAGEMENT	303,173	497,969	489,787	(8,182)	-1.6%
EMS/FIRE/RESCUE	74,147,704	75,306,968	76,500,067	1,193,099	1.6%
FIRE PREVENTION BUREAU	926,560	1,130,683	1,192,144	61,462	5.4%
<b>FIRE DEPT Total</b>	<b>78,645,442</b>	<b>80,419,037</b>	<b>81,964,425</b>	<b>1,545,389</b>	<b>1.9%</b>
<b>COMMUNITY SERVICES DEPT</b>					
COUNTY ASSISTANCE PROGRAMS	5,990,313	5,629,128	5,910,235	281,107	5.0%
GRANT ASSISTANCE PROGRAMS	5,879,243	7,670,288	4,607,851	(3,062,437)	-39.9%
MANDATED COMMUNITY SERVICES	7,789,515	8,447,994	8,645,673	197,679	2.3%
<b>COMMUNITY SERVICES DEPT Total</b>	<b>19,659,071</b>	<b>21,747,410</b>	<b>19,163,759</b>	<b>(2,583,651)</b>	<b>-11.9%</b>

# BUDGET BY DEPARTMENT - PROGRAM

DEPARTMENT - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PUBLIC WORKS DEPT</b>					
CAPITAL PROJECTS DELIVERY	52,735,555	57,311,913	52,154,108	(5,157,805)	-9.0%
DEVELOPMENT REVIEW ENGINEER	879,430	975,948	1,040,665	64,716	6.6%
ENGINEERING PROF SUPPORT	1,391,489	385,319	301,823	(83,496)	-21.7%
FACILITIES	7,961,141	7,579,384	9,185,188	1,605,804	21.2%
FLEET MANAGEMENT	1,139,466	442,855	1,856,147	1,413,291	319.1%
LAND MANAGEMENT	165,281	157,855	181,448	23,594	14.9%
MOSQUITO CONTROL	1,057,993	1,152,531	1,234,088	81,557	7.1%
PUBLIC WORKS BUSINESS OFFIC	632,702	905,730	884,591	(21,139)	-2.3%
ROADS & STORMWATER	11,304,620	14,889,052	17,301,219	2,412,167	16.2%
TRAFFIC OPERATIONS	10,189,215	11,090,909	11,949,401	858,492	7.7%
WATER QUALITY	1,773,756	2,097,225	4,192,866	2,095,641	99.9%
<b>PUBLIC WORKS DEPT Total</b>	<b>89,230,649</b>	<b>96,988,720</b>	<b>100,281,543</b>	<b>3,292,823</b>	<b>3.4%</b>
<b>ES UTILITIES</b>					
ES BUSINESS OFFICE	2,350,178	2,435,524	2,867,385	431,860	17.7%
UTILITIES ENGINEERING	21,160,391	25,815,108	61,026,959	35,211,851	136.4%
WASTEWATER OPERATIONS	12,930,598	17,064,041	16,566,019	(498,022)	-2.9%
WATER OPERATIONS	35,804,060	16,431,321	17,961,301	1,529,980	9.3%
<b>ES UTILITIES Total</b>	<b>72,245,228</b>	<b>61,745,995</b>	<b>98,421,664</b>	<b>36,675,669</b>	<b>59.4%</b>
<b>ES SOLID WASTE DEPT</b>					
LANDFILL OPERATIONS PROGRAM	7,398,860	5,381,924	8,106,058	2,724,134	50.6%
SW-COMPLIANCE & PROGRAM MAN	5,078,402	6,485,611	8,360,904	1,875,293	28.9%
TRANSFER STATION	4,092,785	4,636,838	5,420,853	784,016	16.9%
<b>ES SOLID WASTE DEPT Total</b>	<b>16,570,047</b>	<b>16,504,372</b>	<b>21,887,815</b>	<b>5,383,443</b>	<b>32.6%</b>
<b>DEVELOPMENT SERVICES DEPT</b>					
BUILDING	5,321,679	6,488,979	7,604,463	1,115,484	17.2%
DEV SVCS BUSINESS OFFICE	550,711	658,011	673,948	15,938	2.4%
MASS TRANSIT FUNDING	8,686,362	9,400,000	10,625,196	1,225,196	13.0%
PLANNING AND DEVELOPMENT	1,650,825	2,541,444	2,724,044	182,600	7.2%
<b>DEVELOPMENT SERVICES DEPT Total</b>	<b>16,209,577</b>	<b>19,088,433</b>	<b>21,627,652</b>	<b>2,539,218</b>	<b>13.3%</b>
<b>INFORMATION SERVICES DEPT</b>					
ENTERPRISE ADMINISTRATION	52,081	132,897	429,263	296,366	223.0%
ENTERPRISE SOFTWARE DEVELOP	171,529	302,342	236,152	(66,190)	-21.9%
GEOGRAPHIC INFO SYSTEMS-GIS	247,309	261,796	283,971	22,175	8.5%
IS BUSINESS OFFICE	16,519	19,820	73,098	53,277	268.8%
NETWORK & COMM SERVICES	446,088	240,225	71,907	(168,318)	-70.1%
PORTFOLIO MANAGEMENT	59,964	312,834	10,706	(302,128)	-96.6%
WORKSTATION SUPPORT & MAINT	492,508	740,482	1,508,400	767,918	103.7%
<b>INFORMATION SERVICES DEPT Total</b>	<b>1,485,997</b>	<b>2,010,396</b>	<b>2,613,497</b>	<b>603,100</b>	<b>30.0%</b>
<b>RESOURCE MANAGEMENT DEPT</b>					
CENTRAL CHARGES	32,995,956	12,861,869	16,356,483	3,494,614	27.2%
MAIL SERVICES	20,989	79	90,158	90,080	114401.5%
MSBU PROGRAM	19,791,319	23,288,581	28,072,464	4,783,883	20.5%
OFFICE MANAGEMENT & BUDGET	18,732,350	4,523,461	13,920,545	9,397,083	207.7%
PRINTING SERVICES	9,191	20	6,577	6,557	33267.0%
PURCHASING AND CONTRACTS	14,139	80,098	106,516	26,418	33.0%
RESOURCE MGT - BUSINESS OFF	397,074	165,392	94,849	(70,543)	-42.7%
RESOURCE MGT GRANTS	41,197,968	2,513,084	14,683,513	12,170,429	484.3%
RISK MANAGEMENT	7,635,787	6,480,699	6,966,047	485,348	7.5%
<b>RESOURCE MANAGEMENT DEPT Total</b>	<b>120,794,772</b>	<b>49,913,282</b>	<b>80,297,151</b>	<b>30,383,870</b>	<b>60.9%</b>
<b>Grand Total</b>	<b>621,987,962</b>	<b>583,066,747</b>	<b>687,715,355</b>	<b>104,648,608</b>	<b>17.9%</b>



# COUNTYWIDE SUMMARY OF USES

(EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS)	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL GOVERNMENT</b>					
PERSONNEL SERVICES	24,483,480	28,975,145	32,458,314	3,483,169	12.0%
OPERATING EXPENDITURES	54,610,665	59,134,066	63,893,432	4,759,366	8.0%
CAPITAL OUTLAY	12,017,911	2,587,410	1,426,009	(1,161,401)	-44.9%
DEBT SERVICE	375,545	1,745,500	-	(1,745,500)	-100.0%
GRANTS & AIDS	16,175,308	-	-	-	
INTERFUND TRANSFERS OUT	-	-	27,666,666	27,666,666	
CONSTITUTIONAL TRANSFERS	21,046,078	22,516,898	24,981,247	2,464,350	10.9%
RESERVES	-	-	-	-	
<b>GENERAL GOVERNMENT Total</b>	<b>128,708,986</b>	<b>114,959,018</b>	<b>150,425,668</b>	<b>35,466,650</b>	<b>30.9%</b>
<b>PUBLIC SAFETY</b>					
PERSONNEL SERVICES	63,418,213	63,734,352	70,915,302	7,180,950	11.3%
OPERATING EXPENDITURES	16,789,668	14,086,110	15,193,322	1,107,212	7.9%
CAPITAL OUTLAY	16,416,046	11,157,299	4,117,687	(7,039,612)	-63.1%
DEBT SERVICE	5,020,839	4,924,760	8,114,674	3,189,914	64.8%
GRANTS & AIDS	531,889	599,922	861,636	261,714	43.6%
INTERFUND TRANSFERS OUT	19,800,442	-	-	-	
CONSTITUTIONAL TRANSFERS	137,212,556	139,281,480	155,676,762	16,395,282	11.8%
RESERVES	-	-	-	-	
<b>PUBLIC SAFETY Total</b>	<b>259,189,654</b>	<b>233,783,923</b>	<b>254,879,383</b>	<b>21,095,460</b>	<b>9.0%</b>
<b>PHYSICAL ENVIRONMENT</b>					
PERSONNEL SERVICES	15,610,051	19,087,361	21,146,537	2,059,176	10.8%
OPERATING EXPENDITURES	72,277,485	51,229,405	64,281,827	13,052,422	25.5%
CAPITAL OUTLAY	11,680,996	12,101,078	47,617,506	35,516,428	293.5%
DEBT SERVICE	8,322,915	15,896,575	16,501,865	605,290	3.8%
GRANTS & AIDS	-	10,000	15,000	5,000	50.0%
INTERFUND TRANSFERS OUT	124,185	12,650	2,650	(10,000)	-79.1%
<b>PHYSICAL ENVIRONMENT Total</b>	<b>108,015,632</b>	<b>98,337,069</b>	<b>149,565,385</b>	<b>51,228,316</b>	<b>52.1%</b>
<b>TRANSPORTATION</b>					
PERSONNEL SERVICES	12,077,198	13,695,901	14,374,525	678,624	5.0%
OPERATING EXPENDITURES	8,439,003	13,009,370	7,183,993	(5,825,377)	-44.8%
CAPITAL OUTLAY	37,502,525	50,794,998	52,451,064	1,656,066	3.3%
GRANTS & AIDS	16,863,702	9,608,389	10,869,534	1,261,145	13.1%
INTERFUND TRANSFERS OUT	593,246	-	-	-	
CONSTITUTIONAL TRANSFERS	31,828	34,063	36,244	2,180	6.4%
<b>TRANSPORTATION Total</b>	<b>75,507,502</b>	<b>87,142,721</b>	<b>84,915,359</b>	<b>(2,227,362)</b>	<b>-2.6%</b>
<b>ECONOMIC ENVIRONMENT</b>					
PERSONNEL SERVICES	1,928,393	2,031,238	2,216,084	184,846	9.1%
OPERATING EXPENDITURES	2,019,204	2,811,804	2,633,643	(178,161)	-6.3%
CAPITAL OUTLAY	24,570	-	580,310	580,310	
DEBT SERVICE	13,386	56,000	100,000	44,000	78.6%
GRANTS & AIDS	6,217,188	3,261,308	3,634,450	373,142	11.4%
INTERFUND TRANSFERS OUT	1,691,161	-	-	-	
<b>ECONOMIC ENVIRONMENT Total</b>	<b>11,893,901</b>	<b>8,160,349</b>	<b>9,164,486</b>	<b>1,004,137</b>	<b>12.3%</b>
<b>HUMAN SERVICES</b>					
PERSONNEL SERVICES	2,178,086	3,741,550	4,104,588	363,037	9.7%
OPERATING EXPENDITURES	3,132,311	2,691,714	2,129,723	(561,991)	-20.9%
CAPITAL OUTLAY	21,807	64,850	158,080	93,230	143.8%
GRANTS & AIDS	25,337,134	17,714,449	11,024,989	(6,689,460)	-37.8%
<b>HUMAN SERVICES Total</b>	<b>30,669,338</b>	<b>24,212,563</b>	<b>17,417,380</b>	<b>(6,795,184)</b>	<b>-28.1%</b>

# COUNTYWIDE SUMMARY OF USES

(EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS)	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>CULTURE/RECREATION</b>					
PERSONNEL SERVICES	9,118,196	10,728,233	12,243,657	1,515,424	14.1%
OPERATING EXPENDITURES	6,872,518	7,582,791	11,617,813	4,035,022	53.2%
CAPITAL OUTLAY	3,494,323	3,060,159	2,725,040	(335,119)	-11.0%
DEBT SERVICE	1,637,800	1,637,400	1,693,500	56,100	3.4%
GRANTS & AIDS	142,400	143,914	144,134	220	0.2%
INTERFUND TRANSFERS OUT	-	-	-	-	
<b>CULTURE/RECREATION Total</b>	<b>21,265,237</b>	<b>23,152,497</b>	<b>28,424,144</b>	<b>5,271,647</b>	<b>22.8%</b>
<b>TRANSFERS</b>					
INTERFUND TRANSFERS OUT	61,873,047	34,546,228	64,413,195	29,866,967	86.5%
<b>TRANSFERS Total</b>	<b>61,873,047</b>	<b>34,546,228</b>	<b>64,413,195</b>	<b>29,866,967</b>	<b>86.5%</b>
<b>RESERVES</b>					
RESERVES	-	247,679,520	227,507,971	(20,171,549)	-8.1%
<b>RESERVES Total</b>	<b>-</b>	<b>247,679,520</b>	<b>227,507,971</b>	<b>(20,171,549)</b>	<b>-8.1%</b>
<b>COURT ADMINISTRATION</b>					
PERSONNEL SERVICES	665,074	693,069	713,218	20,149	2.9%
OPERATING EXPENDITURES	993,625	2,215,224	1,098,953	(1,116,271)	-50.4%
CAPITAL OUTLAY	19,066	102,224	79,134	(23,090)	-22.6%
DEBT SERVICE	3,231,338	3,235,338	3,233,488	(1,850)	-0.1%
GRANTS & AIDS	529,164	530,929	642,988	112,059	21.1%
<b>COURT ADMINISTRATION Total</b>	<b>5,438,266</b>	<b>6,776,784</b>	<b>5,767,782</b>	<b>(1,009,003)</b>	<b>-14.9%</b>
<b>Grand Total</b>	<b>702,561,563</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>	<b>12.9%</b>

## OUTSIDE AGENCY FUNDING

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and citizen quality of life. Below is a summary of the programs or agencies previously approved by the Board to receive General Fund support. The noted agencies are supported fully or partially by special revenue funding dedicated for specified uses. A description of each agency identified is included for referencing and review of comparative amounts awarded over a three-year period.

Outside Agency	FY 2020/21 ADOPTED	FY 2021/22 ADOPTED	FY 2022/23 ADOPTED
Aspire Health Partners	\$152,420	\$152,420	\$154,970
Bike/Walk Central Florida		\$60,000	\$60,000
Boys & Girls Clubs of Central Florida *			\$75,358
Central Florida Commission on Homelessness	\$44,000	\$44,000	\$44,000
Central FL Sports Commission **	\$100,000	\$100,000	\$100,000
Central FL Zoo **	\$300,000	\$300,000	\$325,000
Community Service Agencies	\$842,232	\$1,202,024	\$1,202,204
County Health Department	\$1,048,970	\$1,048,970	\$1,118,970
East Central Florida Regional Planning Council	\$98,546	\$99,588	\$99,740
Fred R. Wilson Memorial Law Library ***	\$104,932	\$101,417	\$100,000
Health Care Center for the Homelessness	\$37,997	\$37,997	\$37,997
Homeless Services Network of Central Florida *	\$28,614	\$28,614	\$120,614
MetroPlan Orlando	\$183,386	\$187,054	\$184,338
Lifeboat Project Inc. *			\$187,500
Lynx	\$8,686,362	\$9,361,335	\$10,625,196
Orlando Economic Partnership	\$406,490	\$406,490	\$406,490
Pathway Homes of Florida	\$77,146	\$77,146	\$77,146
Prospera	\$60,000	\$60,000	\$60,000
Recovery House *			\$182,090
Rescue Outreach Mission *			\$2,850,000
Seminole County Arts and Cultural Grant	\$42,407	\$43,914	\$44,134
Seminole County Bar Association Legal Aid Society ***	\$361,723	\$367,149	\$477,294
Seminole Cultural Arts Council, Inc.	\$50,000	\$50,000	\$50,000
SSC Small Business *	\$175,000	\$175,000	\$525,000
Seminole State College Workforce Development *			\$1,000,000
Step Up On Second Street *			\$250,000
UCF Business Incubator	\$250,000	\$250,000	\$250,000
Wayne Densch Performing Arts Center	\$50,000	\$50,000	\$50,000
	\$13,100,225	\$14,203,118	\$20,658,041

\* Indicates American Recovery Plan Act (ARPA) Funding

\*\* Supported by Tourism Taxes

\*\*\* Fully or Partially Supported by 25% of the \$654 Additional Court Cost Revenue Receipts

## OUTSIDE AGENCY FUNDING

	<u>FY 2020/21</u>	<u>FY 2021/22</u>	<u>FY 2022/23</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<b><u>Aspire Health Partners</u></b>	<b>\$ 152,420</b>	<b>\$ 152,420</b>	<b>\$ 154,970</b>

The Homeless Outreach Partnership Effort (H.O.P.E.) is an outreach team to serve the homeless living on the streets, in abandoned buildings and in camps. The team will come alongside homeless individuals to understand their needs and link them to ongoing services that will empower them to obtain and maintain stability in the community. The program is funded through a partnership between the Homeless Services Network of Central Florida and Seminole County Government. In addition to Street Outreach services, Case Managers provide intensive housing stability case management to those individuals who are chronically homeless and enrolled in Permanent Supportive Housing programs.

<b><u>Bike/Walk Central Florida</u></b>	<b>\$ 60,000</b>	<b>\$60,000</b>	
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Bike/Walk Central Florida (BWCF) is a regional advocacy organization for bicyclists and pedestrians. Since 2010, BWCF has worked on behalf of area pedestrians and bicyclists to advocate for safe and convenient places for people to bike and walk regardless of location, age, income, or physical abilities. Their Best Foot Forward program is a pedestrian safety initiative that focuses on one simple, measurable goal: to get more drivers to yield and stop for pedestrians in marked crosswalks, as Florida law requires. The program works to accomplish this goal using the proven, “Triple-E” approach of combining community education with **low-cost engineering** changes and high-visibility enforcement.

<b><u>Central Florida Commission on Homelessness</u></b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>
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The Central Florida Commission on Homelessness (CFCH) is a collective impact collaborative from across Florida’s Orange, Osceola and Seminole Counties committed to ending homelessness through shared expertise, data informed decision making, best-practice development, and using our collective voice to advocate for our homeless neighbors. The Central Florida Commission on Homelessness is facilitating the development of a homeless service system designed to ensure any episode of homelessness is rare, brief and singular. The CFCH supports the agencies that make up that system to implement evidence-based best practices designed to prevent and end homelessness across the tri-county region.

<b><u>Central FL Sports Commission</u></b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
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For over 29 years, the Sports Commission has served as our community’s clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Program to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSAA), US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball, Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County.

## OUTSIDE AGENCY FUNDING

<u>FY 2020/21</u>	<u>FY 2021/22</u>	<u>FY 2022/23</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

<b><u>Central FL Zoo</u></b>	\$ 300,500	\$ 300,500	\$ 325,000
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The Central Florida Zoo is the largest and the busiest attraction in Seminole County. The Zoo's Vision will empower our guests to respect, value and care for our natural resources, as we commit to contributing globally to the conservation and preservation of wildlife. As a regional resource in the Central Florida area and beyond, we will provide innovative and creative solutions through collaboration, practices and partnerships. The continued growth and development of the Zoo will further enhance its attraction to visitors outside the local community enabling us to bring national and international attention to the importance and ongoing efforts of wildlife sustainability.

<b><u>Community Service Agencies</u></b>	\$ 822,232	\$ 1,202,024	\$ 1,202,024
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Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Impower, Kids House, Meals on Wheels, Rescue Outreach Mission, Catholic Charities, Christian Sharing Center, Safehouse, Early Learning Coalition, Recovery House, Midway Safe Harbor, Legal Aid Society, SWOP, United Way (211 system), Lighthouse, Boys and Girls Clubs, Leadership Seminole, and Seniors First. Allocations to Agencies are approved by the Board annually.

<b><u>County Health Department</u></b>	\$ 1,048,970	\$ 1,048,970	\$ 1,118,970
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The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health Department in FY2009/10. In 2016, funding was approved for a mobile health unit to better serve the citizens of Seminole County.

<b><u>East Central Florida Regional Planning Council</u></b>	\$ 98,546	\$ 99,588	\$ 99,740
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The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications. The County's funding level for FY 2022/23 is approximately \$0.21 (twenty-one cents) per capita based on the estimated population of 484,054

## OUTSIDE AGENCY FUNDING

	<u>FY 2020/21</u>	<u>FY 2021/22</u>	<u>FY 2022/23</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

<b><u>Fred R. Wilson Memorial Law Library</u></b>	<b>\$ 104,932</b>	<b>\$ 101,417</b>	<b>\$ 100,000</b>
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The Fred R. Wilson Memorial Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community. The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

<b><u>Health Care Center for the Homelessness</u></b>	<b>\$ 37,997</b>	<b>\$ 37,997</b>	<b>\$ 37,997</b>
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Health Care Center for the Homeless (HCCH) is a 501(c)(3) non-profit organization that provides health care needs for homeless and uninsured residents in an atmosphere of dignity and respect. HCCH provides outreach in Orange, Seminole, and Osceola County through the H.O.P.E. Team (Homeless Outreach Partnership Effort). Services provided by the HOPE Team include transportation to medical and mental health/substance use treatment appointments, referrals to shelter/food/clothing, eligibility assessments for housing assistance, obtaining identification cards & birth certificates, family reunification, linkage to VA services for veterans, and assistance in accessing mainstream benefits.

<b><u>Homeless Services Network of Central Florida</u></b>	<b>\$ 28,614</b>	<b>\$ 28,614</b>	<b>\$ 120,614</b>
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Homeless Services Network (HSN) is the lead agency for Continuum of Care (CoC) FL-507, also known as the Central Florida Commission on Homelessness (CFCH), which encompasses Orange, Osceola, and Seminole Counties. HSN performs coordination, planning, and administrative functions for CFCH partner agencies dedicated to providing direct crisis, recovery, and housing services. The HSN leads the CoC to serve veterans, chronically homeless individuals, victims of domestic violence and human trafficking, as well as unaccompanied youth who are experiencing homelessness and who are at risk of homelessness. This agency received \$92,000 of ARPA funding in FY2022/23.

<b><u>MetroPlan Orlando</u></b>	<b>\$ 183,386</b>	<b>\$ 187,054</b>	<b>\$ 184,338</b>
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Funding enables the organization to "support the functions necessary to achieve MetroPlan Orlando's role in planning and funding the Orlando Urban Area Transportation System". Member funding is set at a level allowing the MPO to provide the services and planning activities necessary to maintain certification by the Federal government and Florida Dept. of Transportation. This is currently funded through Public Works/Transportation Trust Fund at a level of approximately \$0.38 (thirty-eight cents) per capita based on the County's estimated population of 484,054.



## OUTSIDE AGENCY FUNDING

<u>FY 2020/21</u> <u>Adopted</u>	<u>FY 2021/22</u> <u>Adopted</u>	<u>FY 2022/23</u> <u>Adopted</u>
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<b><u>Lynx</u></b>	\$ 8,686,362	\$ 9,361,335	\$ 10,625,196
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The Central Florida Regional Transportation Authority, aka LYNX, provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole County is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County. These services are provided through a contract between LYNX. The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide. Total service funding requested of the County for Fiscal Year 2022/23 is \$10.6M.

<b><u>Orlando Economic Partnership</u></b>	\$ 406,490	\$ 406,490	\$ 406,490
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The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority. The County's funding level for FY 2021/22 is approximately \$0.84 (eighty-four cents) per capita based on the County's estimated population of 484,054.

<b><u>Pathway Homes of Florida</u></b>	\$ 77,146	\$ 77,146	\$ 77,146
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Pathway Homes of Florida, Inc. is a dedicated partner in the ongoing efforts to prevent and end homelessness in the community. They partner with the Central Florida Homeless Services Network (HSN) to use funding from the U.S. Department of Housing and Urban Development, the Central Florida Foundation, local County governments, and other public and private partners to move individuals from homelessness into permanent stable housing. Pathway Homes provide services to chronically homeless adults with severe mental illnesses, substance abuse disorders and/or other co-occurring disabilities, in three primary ways: provide services to individuals while they are waiting to be housed, help homeless individuals get into housing, and provide supportive residential case management services to individuals after they get into housing.

<b><u>Prospera</u></b>	\$ 60,000	\$ 60,000	\$ 60,000
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Prospera (f.k.a. Hispanic Business Initiative Fund of Florida, Inc.) is a community-based non-profit organization. Funding supports the increase of Hispanic-owned businesses and economic growth overall in the County. Funding provides bilingual business development services to Seminole County businesses. These services are provided to businesses that are currently located within the County's tax district, businesses that are exploring relocating their existing business to Seminole County, and potential new businesses that will be based within the County. Services include: seminars and workshops, personalized business consulting, entrepreneurial grants, commercial loan facilitation, bilingual education assistance, and professional service support.

## OUTSIDE AGENCY FUNDING

	<u>FY 2020/21</u>	<u>FY 2021/22</u>	<u>FY 2022/23</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>
<b><u>Seminole County Arts and Cultural Grant</u></b>	<b>\$ 42,407</b>	<b>\$ 43,914</b>	<b>\$44,134</b>

In fiscal year 2019/2020 Seminole County implemented the Seminole County Arts and Cultural Grant (SCACG), which is a program funded by Seminole County government to assist nonprofit arts and cultural organizations with general operating support funding. The program is available to 501 (c)(3) organizations having been in operation at least two (2) years and having as their primary mission to promote the development and awareness of arts and cultural activities for the residents of Seminole County. The number of agencies funded each year will be determined by the amount of funding available and allocated during budget development. The County's funding level for all Cultural Arts agencies for FY 2021/22 is approximately \$0.09 (nine cents) per capita based on the County's estimated population of 484,054.

<b><u>Seminole County Bar Association Legal Aid Society</u></b>	<b>\$ 361,723</b>	<b>\$ 367,149</b>	<b>\$ 477,294</b>
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Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County. Legal aid has been providing these services to the indigent community since 1975.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts.

<b><u>Seminole Cultural Arts Council, Inc.</u></b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$50,000</b>
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Seminole Cultural Arts Council (SCAC), Inc. was formed in 1994 as a not-for-profit organization to provide community-based arts programs in Seminole County and to serve, support and nurture the cultural and artistic needs of Seminole County residents. In 1995, the Seminole County Board of County Commissioners designated SCAC as the official recipient of Florida State of the Arts specialty license plate funds for the sole purpose of providing grants to arts and cultural organizations and individual artists in Seminole County. SCAC is an advocate for the preservation of local cultural and historic heritage, including performing, literary, and visual arts and sciences, and serves to sustain, develop, and advance the cultural life of Seminole County.

The Board of County Commissioners have deemed the development and awareness of the arts and cultural activities services a County-wide public purpose and will benefit the citizens of Seminole County; therefore, allocates funds to assist in the furtherance of this purpose. The County's funding level for all Cultural Arts agencies for FY 2021/22 is approximately \$0.10 (ten cents) per capita based on the County's estimated population of 484,054.

## OUTSIDE AGENCY FUNDING

	<u>FY 2020/21</u> <u>Adopted</u>	<u>FY 2021/22</u> <u>Adopted</u>	<u>FY 2022/23</u> <u>Adopted</u>
<b><u>SSC Small Business Services</u></b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 525,000</b>

The partnership with Seminole State College provides for Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator's clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level. This agency received \$350,000 of ARPA funding in FY2022/23.

<b><u>UCF Business Incubator – Winter Springs</u></b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>
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The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

<b><u>Wayne Densch Performing Arts Center</u></b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
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Wayne Densch Performing Arts Center (WDPAC) is a Florida not-for-profit corporation, which provides for affordable entertainment and quality opportunities to participate in arts and cultural activities while maintaining a historic venue. Seminole County has deemed that the development and awareness of the arts and cultural activities serves a County-wide purpose and will benefit the citizens of Seminole County. Therefore, the Board of County Commissioners allocate funds to WDPAC to be used to facilitate the development and awareness of arts and cultural activities within Seminole County. The County's funding level for all Cultural Arts agencies for FY 2021/22 is approximately \$0.10 (ten cents) per capita based on the County's estimated population of 484,054.

<b><u>American Rescue Program Act (ARPA)</u></b>	<b>\$ 4,986,948</b>
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In 2022, the U.S. Treasury allocated funding to Seminole County through the American Recovery Plan Act (ARPA). Several Nonprofit and Community Agencies were awarded funding to provide services to the citizens of Seminole County to help recovery from the COVID-19 pandemic. The services were in the areas of Homelessness to Nonprofit organization including Rescue Outreach Mission, Recovery House, Lifeboat, Homeless Service Network of Central Florida, and Step Up On Second Street. In addition, the Boys and Girls Club of Central Florida received funding to further support their programs. Seminole State College received funding to provide Small Business Assistance along with a Workforce Development education program for the underserved communities bringing the education training classes to the communities to improve job skills for the residents. The total budget for these Outside Agencies for FY 2022/23 is \$4,986,948.

# COUNTYWIDE GRANT AWARDS

GRANT NAME	GRANT FUNCTION & OBJECTIVES	AWARD AMOUNT
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## COMMUNITY SERVICES DEPARTMENT

HUD COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 22-23	The Community Development Block Grant (CDBG) program is a flexible program that provides Seminole County with resources to address a wide range of unique community development needs.	\$2,172,901
HOME GRANT 22-23	The HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.	\$962,247
EMERGENCY SHELTER 22-23	ESG recipients and subrecipients use Emergency Shelter Grants Program funds to rehabilitate and operate emergency shelters and transitional shelters, provide essential social services, and prevent homelessness.	\$184,741
SHELTER PLUS CARE 22-23	Shelter Plus Care (S+C) Program provides rental assistance in connection with matching supportive services. The S+C Program provides a variety of permanent housing choices, accompanied by a range of supportive services funded through other sources.	\$671,759
SHIP Affordable Housing 22-23 Budget Started July 2022	Florida Housing Coalition FY 23 Allocation (Award amount is the FY22 allocation as the FY23 allocation table has not been released but the County anticipates level funding or higher)	\$3,165,125
Community Services Block Grant 22-23	CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies that assist with homelessness and other social program for disadvantage populations in the County.	\$293,378
FY 22 Carryforward	Various grant carryforward budget into FY23	\$18,740,844
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$26,190,995</b>

## ECONOMIC DEVELOPMENT

Duke Energy COVID Grant	Duke Energy provided grant to County Economic Development Department for business marketing in the County.	\$25,000
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$25,000</b>

## EMERGENCY MANAGEMENT

Emergency Management Preparedness and Assistance Grant (EMPA) Awarded July 2022	State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations.	\$105,806
Emergency Management Performance Grant Program (EMPG)	Federally funds to support a comprehensive, all hazards emergency preparedness system. Provides resources required to support the National Preparedness Goal's associated mission areas and core capabilities.	\$116,628
FY 22 Carryforward	Various grant carryforward budget into FY23	
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$222,434</b>

## ENVIRONMENTAL SERVICES

FY 22 Carryforward	Various grant carryforward budget into FY23	\$10,432
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## FIRE

EMS Trust Grant	County level grant for Emergency Medical Services for the County	\$20,877
FY 22 Carryforward	Various grant carryforward budget into FY23	\$6,139,045
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$6,159,922</b>

## LEISURE SERVICES

FY 22 Carryforward	Various grant carryforward budget into FY23	\$1,683,427
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# COUNTYWIDE GRANT AWARDS

GRANT NAME	GRANT FUNCTION & OBJECTIVES	AWARD AMOUNT
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PUBLIC WORKS		
FLDACS MOSQUITO CONTROL NEW GRANT	Florida Department of Agriculture State allocation to assist with County level Mosquito Control Program.	\$78,579
LITTLE WEKIVA RIVER RESTORATION PROJECT	State funding through FL DEP for the Little Wekiva River Restoration Project additional funding with Saint Johns River Water Management District.	\$437,500
Federal Appropriation for the Little Wekiva River Restoration Project (Congressman Stephanie Murphy)	Federal Appropriations for the Little Wekiva River Restoration Project through Congressman Stephanie Murphy's office. This grant is anticipated awaiting official Notice of Award from Federal EPA.	\$668,000
Florida Department of Transportation (FDOT) EE Williamson Road Trail Project	FDOT road and trail construction on the E.E. Williamson Road Trail project	\$1,000,000
FY 22 Carryforward	Various grant carryforward budget into FY23	\$4,361,249
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$6,545,328</b>

RESOURCE MANAGEMENT DEPARTMENT		
SAMHSA PROBLEM SOLVING COURT GRANT FY20 AWARD (YEAR 5 OF 5)	SAMHSA Problem Solving Court Grant is a five year grant award funded each year for a total funding of \$1,955,008. The grant funds will be used to fund the Adult Drug Court and the Veterans Treatment Court.	\$399,551
DOJ Comprehensive Opioid Stimulant and Substance Abuse Program (COSSAP)	DOJ COSSAP grant will provide substance abuse prevention drug screening for our Problem Solving Court program along with Social Work services and Prevention prevention programs for the County	\$1,299,167
DOJ Veterans Treatment Court Grant	DOJ grant to support the Veterans Problem Solving Court diversion program.	\$749,308
American Rescue Plan Act (ARPA) Programs Allocations Carryforward	Programs for Public Health; Negative Economic Impact including Job Training Assistance, Affordable Housing, Homelessness Assistance, Recreation Improvements, Strong Healthy Communities, and Tourism; Infrastructure including Stormwater and Broadband; and Revenue Replacement	\$70,809,142
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$73,257,168</b>

<b>TOTAL NEW GRANT AWARDS</b>	<b>\$106,215,925</b>
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# TRANSFER SUMMARY

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

PROVIDING FUND	RECIPIENT FUND	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	PURPOSE
GENERAL FUND	FACILITIES PLANNED WORK FUND	\$ 1,206,939	\$ -	FACILITIES MAINTENANCE
GENERAL FUND	FLEET REPLACEMENT FUND	\$ 1,437,374	\$ -	VEHICLE REPLACEMENT
GENERAL FUND	TRANSPORTATION TRUST FUND	\$ 4,054,668	\$ 5,325,000	FLEET REPLACEMENT
GENERAL FUND	NINTH-CENT FUEL TAX FUND	\$ 7,400,000	\$ -	MASS TRANSIT
GENERAL FUND	ECONOMIC DEVELOPMENT	\$ 1,597,139	\$ 1,692,378	ECONOMIC DEVELOPMENT
GENERAL FUND	COURT SUPPORT TECHNOLOGY FEE (ARTV)	\$ 169,119	\$ 219,365	GENERAL FUND SUBSIDY FOR FUNDING FORMULA
GENERAL FUND	MSBU	\$ 7,200	\$ 4,127	COUNTY COST SHARE - LAKE MANAGEMENT
GENERAL FUND	GENERAL REVENUE DEBT	\$ 3,181,910	\$ 3,166,199	DEBT SERVICE
GENERAL FUND	FIVE POINTS LINE OF CREDIT	\$ -	\$ 200,000	DEBT SERVICE - FIVE POINTS LINE OF CREDIT INTEREST
GENERAL FUND	FIVE POINTS DEVELOPMENT FUND	\$ -	\$ 3,000,000	DEBT SERVICE - FIVE POINTS BOND
GENERAL FUND	SALES TAX REVENUE BONDS	\$ 4,978,188	\$ 4,981,963	DEBT SERVICE
GENERAL FUND	WEKIVA GOLF COURSE FUND	\$ -	\$ 1,300,000	CAPITAL IMPROVEMENTS, AND OPERATING MAINTENANCE FOR WEKIVA GOLF COURSE
<b>GENERAL FUND TOTAL</b>		<b>\$ 24,032,537</b>	<b>\$ 19,889,032</b>	
MAJOR PROJECTS FUND	FACILITIES PLANNED WORK FUND	\$ -	\$ 3,470,774	FACILITIES MAINTENANCE
MAJOR PROJECTS FUND	FLEET REPLACEMENT FUND	\$ -	\$ 1,537,363	VEHICLE REPLACEMENT
MAJOR PROJECTS FUND	NINTH-CENT FUEL TAX FUND	\$ -	\$ 8,825,196	MASS TRANSIT
FIRE PROTECTION FUND	TECHNOLOGY REPLACEMENT FUND	\$ 344,998	\$ 422,244	FIRE DEPARTMENT MOBILE REPLACEMENT
AMERICAN RESCUE PLAN ACT	MAJOR PROJECTS FUND	\$ -	\$ 13,833,333	REVENUE REPLACEMENT
MSBU PROGRAM	GENERAL FUND	\$ 2,650	\$ 2,650	LEISURE SERVICES SUPPORT - CEDAR RIDGE
MSBU PROGRAM	MSBU PROGRAM	\$ 10,000	\$ -	FUND ADVANCE
TOURIST DEVELOPMENT FUND 3% TAX	GENERAL REVENUE DEBT 2014 - SPORTS COMPLEX/SOLDIER'S CREEK	\$ 1,637,400	\$ 1,641,000	DEBT SERVICE
TOURIST DEVELOPMENT FUND 3% TAX	SOLID WASTE FUND	\$ 270,833	\$ 270,833	SPORTS COMPLEX LIGHTING LOAN REPAYMENT
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL	\$ 6,250,000	\$ 40,179,626	FUNDING OF CAPITAL PROJECTS
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW	\$ 610,460	\$ 610,460	LANDFILL CLOSURE
CONNECTION FEES - WATER	WATER AND SEWER FUND	\$ 500,000	\$ 500,000	CONNECTION FEES
CONNECTION FEES - SEWER	WATER AND SEWER FUND	\$ 900,000	\$ 900,000	CONNECTION FEES
<b>TOTAL</b>		<b>\$ 34,558,878</b>	<b>\$ 92,082,511</b>	

Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities, constrained by amounts approved by the Board of County Commission.



# SUMMARY OF RESERVES

FUND MAJOR - NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
GENERAL FUNDS	-	51,578,778	59,723,103	8,144,325	15.8%
<b>GENERAL FUNDS</b>					
00100 GENERAL FUND					
<b>599998 RESERVE FOR CONTINGENCIES</b>	-	25,000,000	25,000,000	-	0.0%
<b>599994 RESERVE FOR CAPITAL</b>	-	-	-	-	
<b>599997 RESERVE ECONOMIC STABILIZATION</b>	-	24,984,018	33,022,462	8,038,444	32.2%
<b>599996 RESERVE FOR DISASTERS</b>	-	-	-	-	
<i>00100 GENERAL FUND Total</i>	-	49,984,018	58,022,462	8,038,444	16.1%
00103 NATURAL LAND ENDOWMENT FUND	-	-	-	-	
00104 BOATING IMPROVEMENT FUND	-	410,000	480,000	70,000	17.1%
00108 FACILITIES MAINTENANCE FUND	-	-	529,938	529,938	
00109 FLEET REPLACEMENT FUND	-	320,000	261,102	(58,898)	-18.4%
00111 TECHNOLOGY REPLACEMENT FUND	-	864,760	429,601	(435,159)	-50.3%
13100 ECONOMIC DEVELOPMENT	-	-	-	-	
<b>GENERAL FUNDS Total</b>	-	<b>51,578,778</b>	<b>59,723,103</b>	<b>8,144,325</b>	<b>15.8%</b>
Group1	-	65,127,951	62,180,519	(2,947,432)	-4.5%
<b>TRANSPORTATION FUNDS</b>					
10101 TRANSPORTATION TRUST FUND	-	-	-	-	
10102 NINTH-CENT FUEL TAX FUND	-	-	-	-	
11500 1991 INFRASTRUCTURE SALES TAX	-	3,700,000	3,100,000	(600,000)	-16.2%
11541 2001 INFRASTRUCTURE SALES TAX	-	9,560,000	5,897,445	(3,662,555)	-38.3%
11560 2014 INFRASTRUCTURE SALES TAX	-	6,007,461	5,281,992	(725,469)	-12.1%
<b>TRANSPORTATION FUNDS Total</b>	-	<b>19,267,461</b>	<b>14,279,437</b>	<b>(4,988,024)</b>	<b>-25.9%</b>
<b>FIRE DISTRICT FUNDS</b>					
11200 FIRE PROTECTION FUND					
<b>599998 RESERVE FOR CONTINGENCIES</b>	-	8,034,710	6,783,257	(1,251,453)	-15.6%
<b>599994 RESERVE FOR CAPITAL</b>	-	15,000,000	21,333,383	6,333,383	42.2%
<i>11200 FIRE PROTECTION FUND Total</i>	-	23,034,710	28,116,640	5,081,930	22.1%
11207 FIRE PROTECT FUND-CASSELBERRY	-	-	-	-	
12801 FIRE/RESCUE-IMPACT FEE	-	1,252,000	1,702,000	450,000	35.9%
<b>FIRE DISTRICT FUNDS Total</b>	-	<b>24,286,710</b>	<b>29,818,640</b>	<b>5,531,930</b>	<b>22.8%</b>
<b>SPECIAL REVENUE FUNDS</b>					
10400 BUILDING PROGRAM	-	6,190,988	5,778,385	(412,603)	-6.7%
11000 TOURISM PARKS 1,2,3 CENT FUND	-	2,501,787	2,917,305	415,518	16.6%
11001 TOURISM SPORTS 4 & 6 CENT FUND	-	640,620	714,085	73,465	11.5%
11400 COURT SUPP TECH FEE (ARTV)	-	-	-	-	
12302 TEEN COURT	-	44,359	44,359	-	0.0%
12500 EMERGENCY 911 FUND	-	2,358,438	2,979,662	621,224	26.3%
12601 ARTERIAL IMPACT FEE (12-31-21)	-	500,000	-	(500,000)	-100.0%
12602 NORTH COLLECT IMPACT FEE (EXP)	-	60,000	-	(60,000)	-100.0%
12603 WEST COLLECT IMPACT FEE (EXP)	-	5,000	5,100	100	2.0%
12604 EAST COLLECT IMPACT FEE (EXP)	-	2,000	2,500	500	25.0%
12605 SOUTH CN IMPACT FEE (12-31-21)	-	(706,250)	-	706,250	-100.0%
12802 LAW ENFORCEMENT-IMPACT FEE	-	-	-	-	
13300 17/92 REDEVELOPMENT TI FUND	-	-	-	-	
15000 MSBU STREET LIGHTING	-	125,000	325,000	200,000	160.0%
15100 MSBU RESIDENTIAL SOLID WASTE	-	3,809,000	254,000	(3,555,000)	-93.3%
16000 MSBU PROGRAM	-	513,991	762,047	248,056	48.3%
12606 MOBILITY FEE CORE DISTRICT	-	939,904	300,000	(639,904)	-68.1%
12609 MOBILITY FEE SUBURBAN WEST	-	829,327	600,000	(229,327)	-27.7%
12607 MOBILITY FEE RURAL DISTRICT	-	3,427,885	400,000	(3,027,885)	-88.3%
12608 MOBILITY FEE SUBURBAN EAST DIS	-	331,731	3,000,000	2,668,269	804.3%

# SUMMARY OF RESERVES

FUND MAJOR - NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>SPECIAL REVENUE FUNDS Total</b>	-	21,573,780	18,082,442	(3,491,338)	-16.2%
CAPITAL FUNDS	-	1,187,756	1,153,342	(34,414)	-2.9%
<b>CAPITAL FUNDS</b>					
30600 INFRASTRUCTURE IMP OP FUND	-	625,000	625,000	-	0.0%
32100 NATURAL LANDS/TRAILS	-	551,756	517,342	(34,414)	-6.2%
32200 COURTHOUSE PROJECTS FUND	-	11,000	11,000	-	0.0%
<b>CAPITAL FUNDS Total</b>	-	1,187,756	1,153,342	(34,414)	-2.9%
ENTERPRISE FUNDS	-	107,664,982	82,693,516	(24,971,465)	-23.2%
<b>ENTERPRISE FUNDS</b>					
40100 WATER AND SEWER FUND	-	39,126,273	18,106,298	(21,019,975)	-53.7%
40102 CONNECTION FEES-WATER	-	2,665,000	3,200,000	535,000	20.1%
40103 CONNECTION FEES-SEWER	-	7,739,000	13,831,000	6,092,000	78.7%
40107 WATER & SEWER DEBT SERVICE RES	-	14,008,275	14,008,275	-	0.0%
40108 WATER & SEWER CAPITAL IMPROVEM	-	-	-	-	
40201 SOLID WASTE FUND	-	21,512,005	10,088,590	(11,423,415)	-53.1%
40204 LANDFILL MANAGEMENT ESCROW	-	22,614,429	23,390,460	776,031	3.4%
40301 WEKIVA GOLF COURSE FUND	-	-	68,894	68,894	
<b>ENTERPRISE FUNDS Total</b>	-	107,664,982	82,693,516	(24,971,465)	-23.2%
INTERNAL SERVICE FUNDS	-	22,120,053	21,757,490	(362,563)	-1.6%
<b>INTERNAL SERVICE FUNDS</b>					
50100 PROPERTY/CASUALTY INSURANCE FU	-	3,894,998	3,317,354	(577,644)	-14.8%

# COUNTYWIDE BUDGET DETAIL

## Overview

The Countywide Budget Detail Section provides detailed information by individual Fund (General Fund, Fire Fund, Transportation Trust Fund, etc.), versus a Countywide view and provides comparisons to the prior year's adopted budget. The detail of Sources, at the fund level, is presented by source type and object account. The Expenditure Summary by Fund/Program reflects the uses of each fund by the program of services provided. The Budget Comparison by Fund report provides a summary of revenues, expenditures, and fund balance for each fund reflected. The Beginning Fund balance and budgeted reserve amount are shown in the Fund Balance section and the Change in Fund total demonstrates the net change in the fund which is typically the amount of fund balance utilized to offset a revenue shortfall.

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
364100 FIXED ASSET SALE PROCEEDS	100,111	35,000	35,000	-	0.0%
311100 AD VALOREM-CURRENT	178,336,429	187,450,000	210,600,000	23,150,000	12.3%
311200 AD VALOREM-DELINQUENT	265,818	125,000	125,000	-	0.0%
331510 DISASTER RELIEF (FEMA)	1,719,485	-	-	-	
334691 HRS/CDD CONTRACT	4,657	-	-	-	
334710 AID TO LIBRARIES	100,904	140,000	140,000	-	0.0%
335120 STATE REVENUE SHARING	11,798,482	10,200,000	12,000,000	1,800,000	17.6%
335130 INSURANCE AGENTS LICENSE	186,383	175,000	180,000	5,000	2.9%
335140 MOBILE HOME LICENSES	29,716	30,000	30,000	-	0.0%
335150 ALCOHOLIC BEVERAGE	42,365	140,000	150,000	10,000	7.1%
335180 HALF-CENT STATE SALES TAX	28,358,877	27,000,000	29,000,000	2,000,000	7.4%
335493 MOTOR FUEL TAX (REBATE)	-	25,000	25,000	-	0.0%
341520 SHERIFFS FEES	428,446	470,000	425,000	(45,000)	-9.6%
342100 REIMBURSEMENT - SHERIFF	400	-	-	-	
342320 FEDERAL INMATE CONTRACTS	1,380,595	2,380,000	2,380,000	-	0.0%
342330 INMATE FEES	206,409	205,000	205,000	-	0.0%
342530 SHERIFF - IRON BRIDGE	246,200	241,600	241,600	-	0.0%
342910 INMPOUND/IMMOBILIZATION	8,160	8,000	-	(8,000)	-100.0%
342920 SUPERVISOR - PAY	12,900	15,000	15,000	-	0.0%
346400 ANIMAL CONTROL	222,175	200,000	200,000	-	0.0%
349100 SERVICE CHARGE-AGENCIES	42,956	70,000	70,000	-	0.0%
351500 TRAFFIC CT PARKING FINES	2,106	2,000	2,000	-	0.0%
352100 LIBRARY	50,829	144,000	144,000	-	0.0%
354200 CODE ENFORCEMENT	20,255	75,000	55,000	(20,000)	-26.7%
359901 ADULT DIVERSION	121,634	275,000	-	(275,000)	-100.0%
359902 COMMUNITY SVC INSURANCE	4,293	5,000	-	(5,000)	-100.0%
361100 INTEREST ON INVESTMENTS	101,914	300,000	500,000	200,000	66.7%
362100 RENTS AND ROYALTIES	46,469	50,000	50,000	-	0.0%
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
369100 TAX DEED SURPLUS	-	-	-	-	
369400 REIMBURSEMENTS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	226,430	275,000	315,000	40,000	14.5%
369910 COPYING FEES	53,398	55,300	55,300	-	0.0%
381100 TRANSFER IN	2,521,506	2,650	2,650	-	0.0%
386200 EXCESS FEES-CLERK	595,368	1,000	1,000	-	0.0%
386300 EXCESS FEES-SHERIFF	2,927,765	1,000	1,000	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	1,983,388	792,112	2,500,000	1,707,888	215.6%
386500 EXCESS FEES-PROP APPRAISER	105,619	1,000	1,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	57,000,000	58,000,000	1,000,000	1.8%
334510 DISASTER RELIEF (STATE)	61,829	-	-	-	
342390 HOUSING OF PRISONER-OTHER	53,920	50,000	-	(50,000)	-100.0%
314100 UTILITY TAX-ELECTRICITY	6,162,488	6,000,000	7,100,000	1,100,000	18.3%
314300 UTILITY TAX-WATER	1,552,943	1,500,000	1,600,000	100,000	6.7%
314400 UTILITY TAX-GAS	2,900	10,000	5,000	(5,000)	-50.0%
314700 UTILITY TAX-FUEL OIL	136	300	300	-	0.0%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-	0.0%
331100 ELECTION GRANTS	62,893	-	-	-	
342516 AFTER HOURS INSPECTIONS	8,420	2,000	2,000	-	0.0%
366101 CONTRIBUTIONS PORT AUTHORITY	500,000	400,000	300,000	(100,000)	-25.0%
337900 LOCAL GRANTS & AIDS	88,000	90,000	-	(90,000)	-100.0%
343901 TOWER COMM FEES	119,617	125,000	125,000	-	0.0%
343902 FIBER WAN FEES	11,554	9,000	9,000	-	0.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	232,919	1,000	1,000	-	0.0%
329180 DREDGE/FILL PERMIT	6,000	1,000	1,000	-	0.0%
347200 PARKS AND RECREATION	2,256,975	2,131,405	2,179,306	47,901	2.2%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY22 ADOPTED		FY23 ADOPTED		VARIANCE	%
	FY21 ACTUALS	BUDGET	BUDGET			
343904 SVC CHGS-OTH PHYSICAL ENVIRON	33,064	35,000	81,000	46,000	131.4%	
348921 COURT INNOVATIONS	105,417	101,417	101,417	-	0.0%	
348922 LEGAL AID	105,417	101,417	101,417	-	0.0%	
348923 LAW LIBRARY	105,417	101,417	101,417	-	0.0%	
348924 JUVENILE ALTERNATIVE PROGRAMS	105,417	101,417	101,417	-	0.0%	
342560 ENGINEERING	415,676	650,000	650,000	-	0.0%	
341910 ADDRESSING FEES	25,800	30,000	30,000	-	0.0%	
341200 ZONING FEES	460,261	375,000	375,000	-	0.0%	
315100 COMMUNICATION SERVICE TAX	5,501,002	5,300,000	5,100,000	(200,000)	-3.8%	
316100 PROF/OCCUPATION/LOCAL BUS TAX	456,785	400,000	400,000	-	0.0%	
347301 MUSEUM FEES	1,445	2,000	2,000	-	0.0%	
342430 EMERGENCY MGMT REVIEW FEE	3,000	2,500	2,500	-	0.0%	
348930 STATE COURT FACILITY SURCHARGE	1,232,192	1,025,000	1,200,000	175,000	17.1%	
351700 INTERGOVT RADIO PROGRAM	336,982	400,000	400,000	-	0.0%	
361133 INTEREST-SHERIFF	2,010	2,000	-	(2,000)	-100.0%	
369911 MAPS AND PUBLICATIONS	-	50	50	-	0.0%	
369912 MISCELLANEOUS - SHERIFF	580,664	600,000	615,000	15,000	2.5%	
369920 MISCELLANEOUS-ELECTION	-	200	200	-	0.0%	
369940 REIMBURSEMENTS - RADIOS	263,782	100,000	100,000	-	0.0%	
369930 REIMBURSEMENTS	34,144	100,000	100,000	-	0.0%	
348880 SUPERVISION - PROBATION	395,225	600,000	835,000	235,000	39.2%	
341359 ADMIN FEE - MSBU FUNDS	-	3,450	3,450	-	0.0%	
331501 TREASURY SUBSIDY	-	-	-	-	-	
348993 CRIME PREVENTION	44,313	40,000	-	(40,000)	-100.0%	
314800 UTILITY TAX-PROPANE	310,865	250,000	300,000	50,000	20.0%	
347201 PASSIVE PARKS AND TRAILS	48,942	30,000	30,000	-	0.0%	
369925 CC CONVENIENCE FEES	4,079	10,000	9,000	(1,000)	-10.0%	
367150 PAIN MANAGEMENT CLINIC LICENSE	1,500	-	-	-	-	
366175 SEMINOLE COUNTY HEROES MEMORIA	200	-	-	-	-	
331891 CARES ACT FUNDING	-	-	-	-	-	
329170 ARBOR PERMIT	4,625	6,000	5,000	(1,000)	-16.7%	
337300 NPDES CITIES	-	40,000	40,000	-	0.0%	
341320 SCHOOL ADMIN FEE	325,080	300,000	300,000	-	0.0%	
349200 CONCURRENCY REVIEW	10,520	15,000	10,000	(5,000)	-33.3%	
329190 ABANDONED PROPERTY REGISTRATIO	85,573	90,000	100,000	10,000	11.1%	
329115 URBAN CHICKENS PERMIT	675	300	300	-	0.0%	
348933 ANIMAL CONTROL CITATIONS	7,970	2,000	2,000	-	0.0%	
341363 ADMIN FEE - GRANTS	118,976	457,758	-	(457,758)	-100.0%	
349240 PRE-APPLICATION FEE PLANNING	6,750	3,000	5,000	2,000	66.7%	
349250 ZONING PERMIT PROCESSING FEE	-	10,000	10,000	-	0.0%	
354201 CODE ENFORCEMENT LIEN AM	26,940	30,000	20,000	(10,000)	-33.3%	
329191 VACATION RENTAL REGISTRY	4,950	-	4,000	4,000	-	
<b>00100 GENERAL FUND Total</b>	<b>254,985,194</b>	<b>309,969,793</b>	<b>340,352,824</b>	<b>30,383,031</b>	<b>9.8%</b>	

## 00101 POLICE EDUCATION FUND

361100 INTEREST ON INVESTMENTS	583	-	-	-	-
386300 EXCESS FEES-SHERIFF	23,484	-	-	-	-
399999 BEGINNING FUND BALANCE	-	15,000	25,500	10,500	70.0%
348992 POLICE ED \$2 ASSESS	29,062	35,000	35,000	-	0.0%
348995 CRIM JUSTICE ED \$2.50	101,689	100,000	89,500	(10,500)	-10.5%
<b>00101 POLICE EDUCATION FUND Total</b>	<b>154,817</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>

## 00103 NATURAL LAND ENDOWMENT FUND

361100 INTEREST ON INVESTMENTS	1,478	2,500	2,500	-	0.0%
362100 RENTS AND ROYALTIES	17,030	10,000	10,000	-	0.0%
369900 MISCELLANEOUS-OTHER	-	-	-	-	-

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
399999 BEGINNING FUND BALANCE	-	250,000	149,665	(100,335)	-40.1%
347501 YARBOROUGH NATURE CENTER	40,538	35,000	40,000	5,000	14.3%
347201 PASSIVE PARKS AND TRAILS	7,059	5,000	10,000	5,000	100.0%
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>66,105</b>	<b>302,500</b>	<b>212,165</b>	<b>(90,335)</b>	<b>-29.9%</b>

## 00104 BOATING IMPROVEMENT FUND

361100 INTEREST ON INVESTMENTS	2,256	-	-	-	
399999 BEGINNING FUND BALANCE	-	350,000	425,000	75,000	21.4%
335710 BOATING IMPROVEMENT FEES	55,282	60,000	55,000	(5,000)	-8.3%
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>57,538</b>	<b>410,000</b>	<b>480,000</b>	<b>70,000</b>	<b>17.1%</b>

## 00108 FACILITIES MAINTENANCE FUND

361100 INTEREST ON INVESTMENTS	2,419	-	-	-	
369310 INSURANCE PROCEEDS	39,180	-	-	-	
381100 TRANSFER IN	1,038,581	1,206,939	3,470,774	2,263,835	187.6%
399999 BEGINNING FUND BALANCE	-	-	100,000	100,000	
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>1,080,180</b>	<b>1,206,939</b>	<b>3,570,774</b>	<b>2,363,835</b>	<b>195.9%</b>

## 00109 FLEET REPLACEMENT FUND

364100 FIXED ASSET SALE PROCEEDS	86,268	100,000	100,000	-	0.0%
361100 INTEREST ON INVESTMENTS	741	-	-	-	
369310 INSURANCE PROCEEDS	-	-	-	-	
381100 TRANSFER IN	1,382,084	1,437,374	1,537,363	99,989	7.0%
399999 BEGINNING FUND BALANCE	-	220,000	335,000	115,000	52.3%
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>1,469,092</b>	<b>1,757,374</b>	<b>1,972,363</b>	<b>214,989</b>	<b>12.2%</b>

## 00110 ADULT DRUG COURT GRANT FUND

369900 MISCELLANEOUS-OTHER	-	-	-	-	
331820 ADULT DRUG COURT	631,683	495,244	399,551	(95,693)	-19.3%
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>631,683</b>	<b>495,244</b>	<b>399,551</b>	<b>(95,693)</b>	<b>-19.3%</b>

## 00111 TECHNOLOGY REPLACEMENT FUND

349100 SERVICE CHARGE-AGENCIES	157,643	159,074	148,554	(10,520)	-6.6%
361100 INTEREST ON INVESTMENTS	5,622	-	-	-	
381100 TRANSFER IN	345,037	344,998	422,244	77,246	22.4%
399999 BEGINNING FUND BALANCE	-	900,000	280,000	(620,000)	-68.9%
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>508,302</b>	<b>1,404,072</b>	<b>850,798</b>	<b>(553,274)</b>	<b>-39.4%</b>

## 00112 MAJOR PROJECTS FUND

361100 INTEREST ON INVESTMENTS	35,592	-	-	-	
369400 REIMBURSEMENTS	-	-	-	-	
381100 TRANSFER IN	17,396,920	-	13,833,333	13,833,333	
399999 BEGINNING FUND BALANCE	-	1,241,478	807,000	(434,478)	-35.0%
369930 REIMBURSEMENTS	-	-	-	-	
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>17,432,513</b>	<b>1,241,478</b>	<b>14,640,333</b>	<b>13,398,855</b>	<b>1079.3%</b>

## 10101 TRANSPORTATION TRUST FUND

364100 FIXED ASSET SALE PROCEEDS	369,741	25,000	25,000	-	0.0%
311100 AD VALOREM-CURRENT	2,029,449	2,132,963	2,375,000	242,037	11.3%
311200 AD VALOREM-DELINQUENT	1,940	1,000	1,000	-	0.0%
331510 DISASTER RELIEF (FEMA)	-	-	-	-	
335493 MOTOR FUEL TAX (REBATE)	145,823	200,000	200,000	-	0.0%
361100 INTEREST ON INVESTMENTS	6,991	10,000	10,000	-	0.0%
369310 INSURANCE PROCEEDS	10,361	-	-	-	



# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
369900 MISCELLANEOUS-OTHER	6,092	50,000	50,000	-	0.0%
381100 TRANSFER IN	3,010,789	4,054,668	5,325,000	1,270,332	31.3%
386400 EXCESS FEES-TAX COLLECTOR	1,555	557	557	-	0.0%
386500 EXCESS FEES-PROP APPRAISER	431	-	-	-	
399999 BEGINNING FUND BALANCE	-	2,706,000	2,786,852	80,852	3.0%
312410 LOCAL OPTION GAS TAX (6c)	7,123,984	7,300,000	7,000,000	(300,000)	-4.1%
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	3,677,213	3,700,000	3,600,000	(100,000)	-2.7%
335492 COUNTY GAS TAX (1c STATE LEVY)	1,675,413	1,700,000	1,600,000	(100,000)	-5.9%
361200 INTEREST-STATE BOARD ADM	61	-	-	-	
342560 ENGINEERING	6,213	10,000	10,000	-	0.0%
344920 FIBER CONSTRUCTION AND MAINT	423,135	360,724	416,013	55,289	15.3%
344910 SIGNALS/CHARGES FOR SERVICES	1,247,770	1,107,615	1,351,889	244,274	22.1%
369930 REIMBURSEMENTS	-	10,000	10,000	-	0.0%
334499 FDOT LIGHTING AGREEMENT	25,659	25,000	25,000	-	0.0%
361130 INTEREST - CONDEMNATIONS	-	-	-	-	
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>19,762,620</b>	<b>23,393,527</b>	<b>24,786,311</b>	<b>1,392,784</b>	<b>6.0%</b>
<b>10102 NINTH-CENT FUEL TAX FUND</b>					
381100 TRANSFER IN	6,610,807	7,400,000	8,825,196	1,425,196	19.3%
399999 BEGINNING FUND BALANCE	-	-	-	-	
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	2,018,510	2,000,000	1,800,000	(200,000)	-10.0%
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>8,629,317</b>	<b>9,400,000</b>	<b>10,625,196</b>	<b>1,225,196</b>	<b>13.0%</b>
<b>10103 SUNRAIL OPERATIONS</b>					
334710 AID TO LIBRARIES	-	-	-	-	
361100 INTEREST ON INVESTMENTS	3,603	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
337900 LOCAL GRANTS & AIDS	369,667	-	-	-	
<b>10103 SUNRAIL OPERATIONS Total</b>	<b>373,270</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>10104 SIDEWALK DEVELOPER FUND</b>					
361100 INTEREST ON INVESTMENTS	119	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
325120 SPECIAL ASSESSMENT-SIDEWALKS	29,907	-	-	-	
<b>10104 SIDEWALK DEVELOPER FUND Total</b>	<b>30,025</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>10400 BUILDING PROGRAM</b>					
364100 FIXED ASSET SALE PROCEEDS	13,515	1,500	1,500	-	0.0%
361100 INTEREST ON INVESTMENTS	38,815	30,000	25,000	(5,000)	-16.7%
369900 MISCELLANEOUS-OTHER	211,695	150,000	160,000	10,000	6.7%
369910 COPYING FEES	14,019	7,500	5,000	(2,500)	-33.3%
399999 BEGINNING FUND BALANCE	-	6,000,000	6,700,000	700,000	11.7%
322100 BUILDING PERMITS	4,488,292	4,100,000	4,100,000	-	0.0%
322102 ELECTRICAL	819,821	575,000	600,000	25,000	4.3%
322103 PLUMBING	419,824	380,000	380,000	-	0.0%
322104 MECHANICAL	409,752	375,000	375,000	-	0.0%
322107 SIGNS	27,470	25,000	25,000	-	0.0%
322108 GAS	83,495	80,000	65,000	(15,000)	-18.8%
342590 REINSPECTIONS	810,075	550,000	575,000	25,000	4.5%
342516 AFTER HOURS INSPECTIONS	172,320	100,000	125,000	25,000	25.0%
369925 CC CONVENIENCE FEES	115,530	100,000	100,000	-	0.0%
349210 FLOOD ZONE REVIEW	3,805	3,500	3,500	-	0.0%
349220 CONSTRUCTION PLAN REVIEW	332,477	300,000	300,000	-	0.0%
349230 FIRE PERMIT PROCESSING FEE	8,073	7,000	7,000	-	0.0%
349300 TECHNOLOGY SUBMITTAL FEE	272,318	200,000	200,000	-	0.0%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>10400 BUILDING PROGRAM Total</b>	<b>8,241,296</b>	<b>12,984,500</b>	<b>13,747,000</b>	<b>762,500</b>	<b>5.9%</b>

## 11000 TOURISM PARKS 1,2,3 CENT FUND

361100 INTEREST ON INVESTMENTS	16,564	10,000	25,000	15,000	150.0%
399999 BEGINNING FUND BALANCE	-	3,000,000	2,750,000	(250,000)	-8.3%
312120 TOURIST DEVELOPMENT TAX	2,634,490	2,400,000	3,301,390	901,390	37.6%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>2,651,054</b>	<b>5,410,000</b>	<b>6,076,390</b>	<b>666,390</b>	<b>12.3%</b>

## 11001 TOURISM SPORTS 4 & 6 CENT FUND

361100 INTEREST ON INVESTMENTS	5,016	2,000	10,000	8,000	400.0%
369900 MISCELLANEOUS-OTHER	-	2,500	2,500	-	0.0%
399999 BEGINNING FUND BALANCE	-	1,200,000	875,000	(325,000)	-27.1%
312120 TOURIST DEVELOPMENT TAX	1,756,327	1,600,000	2,200,927	600,927	37.6%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Total</b>	<b>1,761,343</b>	<b>2,804,500</b>	<b>3,088,427</b>	<b>283,927</b>	<b>10.1%</b>

## 11200 FIRE PROTECTION FUND

364100 FIXED ASSET SALE PROCEEDS	62,179	25,000	25,000	-	0.0%
311100 AD VALOREM-CURRENT	67,531,742	75,666,615	84,750,000	9,083,385	12.0%
311200 AD VALOREM-DELINQUENT	82,180	30,000	30,000	-	0.0%
331510 DISASTER RELIEF (FEMA)	165,084	-	-	-	-
361100 INTEREST ON INVESTMENTS	187,537	150,000	150,000	-	0.0%
369310 INSURANCE PROCEEDS	-	-	-	-	-
366100 CONTRIBUTIONS & DONATIONS	100	-	-	-	-
369900 MISCELLANEOUS-OTHER	137,331	50,000	50,000	-	0.0%
369910 COPYING FEES	1,539	-	-	-	-
381100 TRANSFER IN	280,541	-	-	-	-
386400 EXCESS FEES-TAX COLLECTOR	55,306	19,784	19,784	-	0.0%
386500 EXCESS FEES-PROP APPRAISER	15,148	-	-	-	-
399999 BEGINNING FUND BALANCE	-	18,000,000	15,500,000	(2,500,000)	-13.9%
334510 DISASTER RELIEF (STATE)	34,771	-	-	-	-
342610 AMBULANCE TRANSPORT FEES	6,595,568	7,275,000	7,800,000	525,000	7.2%
342630 FIRE INSPECTION FEES	30,590	15,000	15,000	-	0.0%
342600 PUBLIC SAFETY - FIRE PERMITS	181,657	380,000	380,000	-	0.0%
342605 FIRE PERMITS-WS	32,931	5,000	5,000	-	0.0%
342930 TRAINING CENTER FEE	39,419	125,000	125,000	-	0.0%
369930 REIMBURSEMENTS	4,893	20,000	20,000	-	0.0%
335210 FIREFIGHTERS SUPPLEMENT	168,143	135,000	135,000	-	0.0%
324130 WINTER SPRINGS FIRE IMPCT FEES	21,734	200,000	20,000	(180,000)	-90.0%
324140 CASSELBERRY FIRE IMPCT FEES	-	100,000	30,000	(70,000)	-70.0%
364200 INSURANCE PROCEEDS	-	-	-	-	-
342615 EMS CARES ACT	58,875	-	-	-	-
342620 MEDICAID MANAGED CARE	541,842	1,047,657	1,665,711	618,054	59.0%
342625 MEDICAID FEE FOR SERVICE	356,027	400,000	400,000	-	0.0%
354310 FALSE ALARM-FIRE	34,875	-	-	-	-
<b>11200 FIRE PROTECTION FUND Total</b>	<b>76,620,011</b>	<b>103,644,056</b>	<b>111,120,495</b>	<b>7,476,439</b>	<b>7.2%</b>

## 11201 FIRE PROT FUND-REPLACE & RENEW

361100 INTEREST ON INVESTMENTS	605	-	-	-	-
399999 BEGINNING FUND BALANCE	-	-	-	-	-
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW Total</b>	<b>605</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11207 FIRE PROTECT FUND-CASSELBERRY</b>					
311100 AD VALOREM-CURRENT	4,620,014	-	-	-	
361100 INTEREST ON INVESTMENTS	8,319	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
342610 AMBULANCE TRANSPORT FEES	1,391,240	-	-	-	
342600 PUBLIC SAFETY - FIRE PERMITS	43,456	-	-	-	
335210 FIREFIGHTERS SUPPLEMENT	-	-	-	-	
342210 FIRE/EMS SERICES	-	-	-	-	
324140 CASSELBERRY FIRE IMPCT FEES	32,563	-	-	-	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>6,095,592</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11400 COURT SUPP TECH FEE (ARTV)</b>					
361100 INTEREST ON INVESTMENTS	984	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
381100 TRANSFER IN	-	169,119	219,365	50,246	29.7%
399999 BEGINNING FUND BALANCE	-	-	-	-	
341160 COURT TECH FEE \$2	1,218,602	1,050,000	1,050,000	-	0.0%
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>1,219,586</b>	<b>1,219,119</b>	<b>1,269,365</b>	<b>50,246</b>	<b>4.1%</b>
<b>11500 1991 INFRASTRUCTURE SALES TAX</b>					
361100 INTEREST ON INVESTMENTS	116,391	100,000	100,000	-	0.0%
369400 REIMBURSEMENTS	1,180	-	-	-	
399999 BEGINNING FUND BALANCE	-	3,600,000	3,000,000	(600,000)	-16.7%
<b>11500 1991 INFRASTRUCTURE SALES TAX Total</b>	<b>117,571</b>	<b>3,700,000</b>	<b>3,100,000</b>	<b>(600,000)</b>	<b>-16.2%</b>
<b>11541 2001 INFRASTRUCTURE SALES TAX</b>					
361100 INTEREST ON INVESTMENTS	85,999	100,000	100,000	-	0.0%
369900 MISCELLANEOUS-OTHER	43,713	-	-	-	
381100 TRANSFER IN	1,362	-	-	-	
399999 BEGINNING FUND BALANCE	-	9,800,000	10,500,000	700,000	7.1%
<b>11541 2001 INFRASTRUCTURE SALES TAX Total</b>	<b>131,074</b>	<b>9,900,000</b>	<b>10,600,000</b>	<b>700,000</b>	<b>7.1%</b>
<b>11560 2014 INFRASTRUCTURE SALES TAX</b>					
361100 INTEREST ON INVESTMENTS	452,876	400,000	1,000,000	600,000	150.0%
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
381100 TRANSFER IN	823,581	-	-	-	
399999 BEGINNING FUND BALANCE	-	20,300,000	5,700,000	(14,600,000)	-71.9%
312600 DISCRETIONARY SALES SURTAX	48,077,236	45,000,000	50,000,000	5,000,000	11.1%
<b>11560 2014 INFRASTRUCTURE SALES TAX Total</b>	<b>49,353,693</b>	<b>65,700,000</b>	<b>56,700,000</b>	<b>(9,000,000)</b>	<b>-13.7%</b>
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM</b>					
361100 INTEREST ON INVESTMENTS	773	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
337900 LOCAL GRANTS & AIDS	-	437,500	437,500	-	0.0%
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM Total</b>	<b>773</b>	<b>437,500</b>	<b>437,500</b>	<b>-</b>	<b>0.0%</b>
<b>11800 EMS TRUST FUND</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
334200 EMS TRUST FUND GRANT	-	58,188	20,877	(37,311)	-64.1%
<b>11800 EMS TRUST FUND Total</b>	<b>-</b>	<b>58,188</b>	<b>20,877</b>	<b>(37,311)</b>	<b>-64.1%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11901 COMMUNITY DEVELOPEMEN BLK GRANT</b>					
369900 MISCELLANEOUS-OTHER	-	-	-	-	
381100 TRANSFER IN	-	-	-	-	
331540 COMMUNITY DEVELPMNT BLK GT	2,618,684	2,390,446	2,272,901	(117,545)	-4.9%
<b>11901 COMMUNITY DEVELOPEMEN BLK GRANT Total</b>	<b>2,618,684</b>	<b>2,390,446</b>	<b>2,272,901</b>	<b>(117,545)</b>	<b>-4.9%</b>
<b>11902 HOME PROGRAM GRANT</b>					
369900 MISCELLANEOUS-OTHER	26,917	-	-	-	
331590 HOME PROGRAM	573,766	3,928,599	1,056,247	(2,872,352)	-73.1%
<b>11902 HOME PROGRAM GRANT Total</b>	<b>600,682</b>	<b>3,928,599</b>	<b>1,056,247</b>	<b>(2,872,352)</b>	<b>-73.1%</b>
<b>11904 EMERGENCY SHELTER GRANTS</b>					
331540 COMMUNITY DEVELPMNT BLK GT	708,949	-	-	-	
331590 HOME PROGRAM	-	-	-	-	
335520 SHIP PROGRAM REVENUE	-	-	-	-	
331550 EMERGENCY SHELTER GRANT	127,941	223,372	184,741	(38,631)	-17.3%
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>836,890</b>	<b>223,372</b>	<b>184,741</b>	<b>(38,631)</b>	<b>-17.3%</b>
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					
331690 FEDERAL GRANT HUMAN SERVICES	508,928	233,500	413,378	179,878	77.0%
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>508,928</b>	<b>233,500</b>	<b>413,378</b>	<b>179,878</b>	<b>77.0%</b>
<b>11908 DISASTER PREPAREDNESS</b>					
361100 INTEREST ON INVESTMENTS	5	-	-	-	
331230 EMERGENCY MANAGEMENT	125,393	-	116,628	116,628	
334220 PUBLIC SAFETY GRANT	115,849	-	-	-	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>241,247</b>	<b>-</b>	<b>116,628</b>	<b>116,628</b>	
<b>11909 MOSQUITO CONTROL GRANT</b>					
361100 INTEREST ON INVESTMENTS	99	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
334697 MOSQUITO CONTROL GRANT	89,254	50,688	78,579	27,891	55.0%
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>89,353</b>	<b>50,688</b>	<b>78,579</b>	<b>27,891</b>	<b>55.0%</b>
<b>11912 PUBLIC SAFETY GRANTS (STATE)</b>					
334200 EMS TRUST FUND GRANT	-	-	-	-	
331230 EMERGENCY MANAGEMENT	-	-	-	-	
334220 PUBLIC SAFETY GRANT	260,078	-	-	-	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>260,078</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11913 PUBLIC SAFETY GRANTS (OTHER)</b>					
361100 INTEREST ON INVESTMENTS	1	-	-	-	
<b>11913 PUBLIC SAFETY GRANTS (OTHER) Total</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL)</b>					
381100 TRANSFER IN	-	-	-	-	
331230 EMERGENCY MANAGEMENT	-	-	-	-	
334220 PUBLIC SAFETY GRANT	355,315	782,727	-	(782,727)	-100.0%
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>355,315</b>	<b>782,727</b>	<b>-</b>	<b>(782,727)</b>	<b>-100.0%</b>
<b>11916 PUBLIC WORKS GRANTS</b>					
331490 TRANSPORTATION REVENUE GRANT	935,291	-	-	-	
334360 STORMWATER MANAGEMENT	-	-	-	-	
334392 OTHER PHYSICAL ENVIRONMENT	-	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
334490 TRANSPORTATION REV GRANT	75,007	-	1,000,000	1,000,000	
334750 ENVIRONMENTAL PROTECTION GRANT	3,941	-	-	-	
331391 OTHER PHYSICAL ENV FED GRANTS	4,806	-	668,000	668,000	
334393 REIMBURSEMENTS	153,435	-	-	-	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>1,172,480</b>	<b>-</b>	<b>1,668,000</b>	<b>1,668,000</b>	
<b>11917 LEISURE SERVICES GRANTS</b>					
361100 INTEREST ON INVESTMENTS	52	-	-	-	
331720 FEDERAL RECREATION GRANT	-	-	-	-	
334392 OTHER PHYSICAL ENVIRONMENT	15,010	-	-	-	
334490 TRANSPORTATION REV GRANT	-	833,405	-	(833,405)	-100.0%
334750 ENVIRONMENTAL PROTECTION GRANT	-	-	-	-	
331722 FEDERAL CULTURE & REC GRANT	6,600	-	-	-	
331391 OTHER PHYSICAL ENV FED GRANTS	11,725	-	-	-	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>33,387</b>	<b>833,405</b>	<b>-</b>	<b>(833,405)</b>	<b>-100.0%</b>
<b>11918 GROWTH MANAGEMENT GRANTS</b>					
381100 TRANSFER IN	-	-	-	-	
<b>11918 GROWTH MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11919 COMMUNITY SVC GRANTS</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
331550 EMERGENCY SHELTER GRANT	541,692	624,371	624,371	-	0.0%
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>541,692</b>	<b>624,371</b>	<b>624,371</b>	<b>-</b>	<b>0.0%</b>
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>					
361100 INTEREST ON INVESTMENTS	6,060	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
331570 NEIGHBORHOOD STABILIZATION	-	-	-	-	
369950 NSP RESALES/PROGRAM INCOME	22,184	-	-	-	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT Total</b>	<b>28,244</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11925 DCF REINVESTMENT GRANT FUND</b>					
361100 INTEREST ON INVESTMENTS	130	-	-	-	
334690 PROSECUTION ALTERNATIVE	56,630	1,200,000	60,000	(1,140,000)	-95.0%
<b>11925 DCF REINVESTMENT GRANT FUND Total</b>	<b>56,761</b>	<b>1,200,000</b>	<b>60,000</b>	<b>(1,140,000)</b>	<b>-95.0%</b>
<b>11926 CITY OF SANFORD CDBG</b>					
361100 INTEREST ON INVESTMENTS	2	-	-	-	
<b>11926 CITY OF SANFORD CDBG Total</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11930 RESOURCE MANAGEMENT GRANTS</b>					
331825 VETERANS TREATMENT COURT	-	-	-	-	
331690 FEDERAL GRANT HUMAN SERVICES	-	-	-	-	
<b>11930 RESOURCE MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11931 HOMELESSNESS GRANTS</b>					
366100 CONTRIBUTIONS & DONATIONS	2,872	-	-	-	
331690 FEDERAL GRANT HUMAN SERVICES	-	-	-	-	
334699 EMERGENCY HOMELESS	-	-	-	-	
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>2,872</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11932 MISCELLANEOUS GRANTS</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
366100 CONTRIBUTIONS & DONATIONS	-	-	25,000	25,000	
334225 JUVENILE ASSESSMENT CTR GRANT	754,473	-	-	-	
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>754,473</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	

## 11933 FEDERAL MITIGATION GRANTS

331510 DISASTER RELIEF (FEMA)	355,560	92,980	-	(92,980)	-100.0%
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>355,560</b>	<b>92,980</b>	<b>-</b>	<b>(92,980)</b>	<b>-100.0%</b>

## 11935 FEDERAL CARES ACT GRANTS

361100 INTEREST ON INVESTMENTS	74,137	-	-	-	
369900 MISCELLANEOUS-OTHER	7	-	-	-	
381100 TRANSFER IN	3,201,811	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
331891 CARES ACT FUNDING	18,101,407	109,000	-	(109,000)	-100.0%
<b>11935 FEDERAL CARES ACT GRANTS Total</b>	<b>21,377,363</b>	<b>109,000</b>	<b>-</b>	<b>(109,000)</b>	<b>-100.0%</b>

## 11936 FEDERAL EMER RENTAL ASSISTANCE

361100 INTEREST ON INVESTMENTS	-	-	-	-	
331891 CARES ACT FUNDING	-	4,509,229	-	(4,509,229)	-100.0%
331900 US TREASURY EMERGENCY RENTAL	12,788,904	-	-	-	
<b>11936 FEDERAL EMER RENTAL ASSISTANCE Total</b>	<b>12,788,904</b>	<b>4,509,229</b>	<b>-</b>	<b>(4,509,229)</b>	<b>-100.0%</b>

## 11937 AMERICAN RESCUE PLN-SLFRF ARPA

361100 INTEREST ON INVESTMENTS	86,481	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
331905 FEDERAL AMERICAN RESCUE PLAN (ARPA)	8,086	-	13,833,333	13,833,333	
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA Total</b>	<b>94,567</b>	<b>-</b>	<b>13,833,333</b>	<b>13,833,333</b>	

## 11940 ENVIRONMENTAL SERVICES GRANTS

334750 ENVIRONMENTAL PROTECTION GRANT	185,344	-	-	-	
<b>11940 ENVIRONMENTAL SERVICES GRANTS Total</b>	<b>185,344</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 11942 FIRE GRANTS FECERAL

331230 EMERGENCY MANAGEMENT	-	-	-	-	
<b>11942 FIRE GRANTS FECERAL Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 12018 SHIP AFFORDABLE HOUSING 17/18

361100 INTEREST ON INVESTMENTS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
335520 SHIP PROGRAM REVENUE	491,203	-	-	-	
361120 SHIP MORTGAGE INTEREST	-	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	97,109	-	-	-	
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>588,311</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 12019 SHIP AFFORDABLE HOUSING 18/19

361100 INTEREST ON INVESTMENTS	85,000	-	-	-	
335520 SHIP PROGRAM REVENUE	-	-	-	-	
369120 SHIP MORTGAGE PRINCIPAL	15,088	-	-	-	
<b>12019 SHIP AFFORDABLE HOUSING 18/19 Total</b>	<b>100,088</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 12021 SHIP AFFORDABLE HOUSING 20/21

361100 INTEREST ON INVESTMENTS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	512	-	-	-	
335520 SHIP PROGRAM REVENUE	-	-	-	-	



# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-	
<b>12021 SHIP AFFORDABLE HOUSING 20/21 Total</b>	<b>512</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12022 SHIP AFFORDABLE HOUSING 21/22</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
335520 SHIP PROGRAM REVENUE	-	270,000	-	(270,000)	-100.0%
369120 SHIP MORTGAGE PRINCIPAL	52,339	-	-	-	
<b>12022 SHIP AFFORDABLE HOUSING 21/22 Total</b>	<b>52,339</b>	<b>270,000</b>	<b>-</b>	<b>(270,000)</b>	<b>-100.0%</b>
<b>12023 SHIP AFFORDABLE HOUSING 22/23</b>					
361100 INTEREST ON INVESTMENTS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
335520 SHIP PROGRAM REVENUE	-	-	56,213	56,213	
369120 SHIP MORTGAGE PRINCIPAL	-	-	-	-	
<b>12023 SHIP AFFORDABLE HOUSING 22/23 Total</b>	<b>-</b>	<b>-</b>	<b>56,213</b>	<b>56,213</b>	
<b>12101 LAW ENFORCEMENT TST-LOCAL</b>					
361100 INTEREST ON INVESTMENTS	2,866	-	-	-	
351910 CONFISCATIONS	198,589	-	-	-	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>201,455</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12102 LAW ENFORCEMENT TST-JUSTICE</b>					
361100 INTEREST ON INVESTMENTS	564	-	-	-	
351910 CONFISCATIONS	28,900	-	-	-	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>29,464</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12103 LAW ENFORCEMENT TST-FEDERAL</b>					
361100 INTEREST ON INVESTMENTS	437	-	-	-	
351910 CONFISCATIONS	1,902	-	-	-	
<b>12103 LAW ENFORCEMENT TST-FEDERAL Total</b>	<b>2,339</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12200 ARBOR VIOLATION TRUST FUND</b>					
361100 INTEREST ON INVESTMENTS	735	-	-	-	
399999 BEGINNING FUND BALANCE	-	149,193	237,378	88,185	59.1%
354410 ARBOR VIOLATION	87,450	-	-	-	
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>88,185</b>	<b>149,193</b>	<b>237,378</b>	<b>88,185</b>	<b>59.1%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
361100 INTEREST ON INVESTMENTS	792	-	-	-	
386300 EXCESS FEES-SHERIFF	12,921	-	-	-	
399999 BEGINNING FUND BALANCE	-	60,000	65,000	5,000	8.3%
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	15,208	35,000	30,000	(5,000)	-14.3%
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>28,921</b>	<b>95,000</b>	<b>95,000</b>	<b>-</b>	<b>0.0%</b>
<b>12302 TEEN COURT</b>					
361100 INTEREST ON INVESTMENTS	350	-	-	-	
386300 EXCESS FEES-SHERIFF	34,880	-	-	-	
399999 BEGINNING FUND BALANCE	-	70,000	70,000	-	0.0%
348991 TEEN COURT \$3	109,639	125,000	143,429	18,429	14.7%
<b>12302 TEEN COURT Total</b>	<b>144,869</b>	<b>195,000</b>	<b>213,429</b>	<b>18,429</b>	<b>9.5%</b>
<b>12500 EMERGENCY 911 FUND</b>					
361100 INTEREST ON INVESTMENTS	19,276	-	-	-	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
369400 REIMBURSEMENTS	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	2,400,000	3,200,000	800,000	33.3%
335220 E911 WIRELESS	2,004,483	1,600,000	1,600,000	-	0.0%
335225 E911 NON WIRELESS	484,621	500,000	500,000	-	0.0%
<b>12500 EMERGENCY 911 FUND Total</b>	<b>2,508,379</b>	<b>4,500,000</b>	<b>5,300,000</b>	<b>800,000</b>	<b>17.8%</b>

### 12601 ARTERIAL IMPACT FEE (12-31-21)

361100 INTEREST ON INVESTMENTS	5,771	-	-	-	
369900 MISCELLANEOUS-OTHER	705	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
324320 IMPACT FEES COMM TRANSPORTATI	367,296	250,000	-	(250,000)	-100.0%
324310 IMPACT FEES RESID TRANSPORTATI	1,259,450	250,000	-	(250,000)	-100.0%
<b>12601 ARTERIAL IMPACT FEE (12-31-21) Total</b>	<b>1,631,812</b>	<b>500,000</b>	<b>-</b>	<b>(500,000)</b>	<b>-100.0%</b>

### 12602 NORTH COLLECT IMPACT FEE (EXP)

361100 INTEREST ON INVESTMENTS	3,367	-	-	-	
399999 BEGINNING FUND BALANCE	-	60,000	924,864	864,864	1441.4%
<b>12602 NORTH COLLECT IMPACT FEE (EXP) Total</b>	<b>3,367</b>	<b>60,000</b>	<b>924,864</b>	<b>864,864</b>	<b>1441.4%</b>

### 12603 WEST COLLECT IMPACT FEE (EXP)

361100 INTEREST ON INVESTMENTS	625	-	-	-	
369900 MISCELLANEOUS-OTHER	566	-	-	-	
399999 BEGINNING FUND BALANCE	-	5,000	5,100	100	2.0%
324320 IMPACT FEES COMM TRANSPORTATI	970	-	-	-	
324310 IMPACT FEES RESID TRANSPORTATI	349	-	-	-	
<b>12603 WEST COLLECT IMPACT FEE (EXP) Total</b>	<b>1,379</b>	<b>5,000</b>	<b>5,100</b>	<b>100</b>	<b>2.0%</b>

### 12604 EAST COLLECT IMPACT FEE (EXP)

361100 INTEREST ON INVESTMENTS	1,304	-	-	-	
399999 BEGINNING FUND BALANCE	-	2,000	2,500	500	25.0%
324310 IMPACT FEES RESID TRANSPORTATI	229	-	-	-	
<b>12604 EAST COLLECT IMPACT FEE (EXP) Total</b>	<b>1,533</b>	<b>2,000</b>	<b>2,500</b>	<b>500</b>	<b>25.0%</b>

### 12605 SOUTH CN IMPACT FEE (12-31-21)

361100 INTEREST ON INVESTMENTS	994	-	-	-	
369900 MISCELLANEOUS-OTHER	480	-	-	-	
381100 TRANSFER IN	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	750,000	-	(750,000)	-100.0%
324320 IMPACT FEES COMM TRANSPORTATI	46,931	21,875	-	(21,875)	-100.0%
324310 IMPACT FEES RESID TRANSPORTATI	100,465	21,875	-	(21,875)	-100.0%
<b>12605 SOUTH CN IMPACT FEE (12-31-21) Total</b>	<b>147,909</b>	<b>706,250</b>	<b>-</b>	<b>(706,250)</b>	<b>-100.0%</b>

### 12606 MOBILITY FEE CORE DISTRICT

361100 INTEREST ON INVESTMENTS	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	300,000	300,000	
324330 MOBILITY FEES - RESIDENT	-	469,952	250,000	(219,952)	-46.8%
324340 MOBILITY FEES - COMMERCIAL	-	469,952	250,000	(219,952)	-46.8%
<b>12606 MOBILITY FEE CORE DISTRICT Total</b>	<b>-</b>	<b>939,904</b>	<b>800,000</b>	<b>(139,904)</b>	<b>-14.9%</b>

### 12607 MOBILITY FEE RURAL DISTRICT

361100 INTEREST ON INVESTMENTS	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	100,000	100,000	
324330 MOBILITY FEES - RESIDENT	-	1,713,942	150,000	(1,563,942)	-91.2%
324340 MOBILITY FEES - COMMERCIAL	-	1,713,943	150,000	(1,563,943)	-91.2%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>12607 MOBILITY FEE RURAL DISTRICT Total</b>	<b>-</b>	<b>3,427,885</b>	<b>400,000</b>	<b>(3,027,885)</b>	<b>-88.3%</b>
<b>12608 MOBILITY FEE SUBURBAN EAST DIS</b>					
361100 INTEREST ON INVESTMENTS	40	-	-	-	
369900 MISCELLANEOUS-OTHER	-	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	1,000,000	1,000,000	
324330 MOBILITY FEES - RESIDENT	169,351	165,865	1,000,000	834,135	502.9%
324340 MOBILITY FEES - COMMERCIAL	-	165,866	1,000,000	834,134	502.9%
<b>12608 MOBILITY FEE SUBURBAN EAST DIS Total</b>	<b>169,391</b>	<b>331,731</b>	<b>3,000,000</b>	<b>2,668,269</b>	<b>804.3%</b>
<b>12609 MOBILITY FEE SUBURBAN WEST</b>					
361100 INTEREST ON INVESTMENTS	6	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	300,000	300,000	
324330 MOBILITY FEES - RESIDENT	24,342	414,663	150,000	(264,663)	-63.8%
324340 MOBILITY FEES - COMMERCIAL	-	414,664	150,000	(264,664)	-63.8%
<b>12609 MOBILITY FEE SUBURBAN WEST Total</b>	<b>24,348</b>	<b>829,327</b>	<b>600,000</b>	<b>(229,327)</b>	<b>-27.7%</b>
<b>12801 FIRE/RESCUE-IMPACT FEE</b>					
361100 INTEREST ON INVESTMENTS	2,704	2,000	2,000	-	0.0%
369900 MISCELLANEOUS-OTHER	172	-	-	-	
399999 BEGINNING FUND BALANCE	-	750,000	1,300,000	550,000	73.3%
324110 IMPACT FEES RESID PUBLIC SAFET	190,984	350,000	300,000	(50,000)	-14.3%
324120 IMPACT FEES COMM PUBLIC SAFET	23,417	150,000	100,000	(50,000)	-33.3%
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>216,933</b>	<b>1,252,000</b>	<b>1,702,000</b>	<b>450,000</b>	<b>35.9%</b>
<b>12802 LAW ENFORCEMENT-IMPACT FEE</b>					
361100 INTEREST ON INVESTMENTS	19	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>19</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12804 LIBRARY-IMPACT FEE</b>					
361100 INTEREST ON INVESTMENTS	558	-	-	-	
369900 MISCELLANEOUS-OTHER	54	-	-	-	
399999 BEGINNING FUND BALANCE	-	69,000	80,000	11,000	15.9%
324610 IMPACT FEES RESID CULTURE	160,152	100,000	200,000	100,000	100.0%
324620 IMPACT FEES COMM CULTURE	-	1,000	1,000	-	0.0%
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>160,656</b>	<b>170,000</b>	<b>281,000</b>	<b>111,000</b>	<b>65.3%</b>
<b>12805 DRAINAGE-IMPACT FEE</b>					
361100 INTEREST ON INVESTMENTS	57	-	-	-	
399999 BEGINNING FUND BALANCE	-	7,000	7,000	-	0.0%
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>57</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
<b>13000 STORMWATER FUND</b>					
364100 FIXED ASSET SALE PROCEEDS	121,963	-	-	-	
361100 INTEREST ON INVESTMENTS	455	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>13000 STORMWATER FUND Total</b>	<b>122,417</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>13100 ECONOMIC DEVELOPMENT</b>					
361100 INTEREST ON INVESTMENTS	126	-	-	-	
381100 TRANSFER IN	1,870,509	1,597,139	1,692,378	95,239	6.0%
399999 BEGINNING FUND BALANCE	-	160,000	2,510	(157,490)	-98.4%
337100 ECONOMIC INCENTIVE	180,000	218,000	269,000	51,000	23.4%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>2,050,635</b>	<b>1,975,139</b>	<b>1,963,888</b>	<b>(11,251)</b>	<b>-0.6%</b>
<b>13300 17/92 REDEVELOPMENT TI FUND</b>					
361100 INTEREST ON INVESTMENTS	11,966	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>11,966</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>15000 MSBU STREET LIGHTING</b>					
361100 INTEREST ON INVESTMENTS	5,478	5,000	5,500	500	10.0%
399999 BEGINNING FUND BALANCE	-	500,000	700,000	200,000	40.0%
325210 SPECIAL ASSESSMENT-SERVICE	2,303,689	2,300,000	2,300,000	-	0.0%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>2,309,167</b>	<b>2,805,000</b>	<b>3,005,500</b>	<b>200,500</b>	<b>7.1%</b>
<b>15100 MSBU RESIDENTIAL SOLID WASTE</b>					
361100 INTEREST ON INVESTMENTS	35,169	35,000	100,000	65,000	185.7%
399999 BEGINNING FUND BALANCE	-	5,100,000	3,300,000	(1,800,000)	-35.3%
323700 FRANCHISE FEES- SOLID WASTE	214,045	230,000	230,000	-	0.0%
325210 SPECIAL ASSESSMENT-SERVICE	15,683,324	16,030,000	18,600,000	2,570,000	16.0%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>15,932,538</b>	<b>21,395,000</b>	<b>22,230,000</b>	<b>835,000</b>	<b>3.9%</b>
<b>16000 MSBU PROGRAM</b>					
361100 INTEREST ON INVESTMENTS	1,865	500	500	-	0.0%
381100 TRANSFER IN	40,700	-	-	-	
386400 EXCESS FEES-TAX COLLECTOR	13,760	5,354	5,354	-	0.0%
399999 BEGINNING FUND BALANCE	-	400,000	625,000	225,000	56.3%
361132 INTEREST-TAX COLLECTOR	-	25	25	-	0.0%
341357 ADMIN FEE - SOLID WASTE	375,000	375,000	375,000	-	0.0%
341350 ADMIN FEE - MSBU APPLICATION	550	1,100	1,100	-	0.0%
325110 SPECIAL ASSESSMENT-CAPITAL	204,653	217,700	217,700	-	0.0%
341358 ADMIN FEE - STREET LIGHTING	175,000	175,000	175,000	-	0.0%
341359 ADMIN FEE - MSBU FUNDS	31,905	35,754	35,754	-	0.0%
<b>16000 MSBU PROGRAM Total</b>	<b>843,434</b>	<b>1,210,433</b>	<b>1,435,433</b>	<b>225,000</b>	<b>18.6%</b>
<b>16005 MSBU MILLS (LM/AWC)</b>					
361100 INTEREST ON INVESTMENTS	1,719	1,500	1,500	-	0.0%
381100 TRANSFER IN	12,420	4,250	2,800	(1,450)	-34.1%
399999 BEGINNING FUND BALANCE	-	450,000	517,568	67,568	15.0%
325210 SPECIAL ASSESSMENT-SERVICE	64,424	63,840	63,840	-	0.0%
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>78,563</b>	<b>519,590</b>	<b>585,708</b>	<b>66,118</b>	<b>12.7%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC)</b>					
361100 INTEREST ON INVESTMENTS	1,455	1,375	1,375	-	0.0%
399999 BEGINNING FUND BALANCE	-	365,400	425,000	59,600	16.3%
325210 SPECIAL ASSESSMENT-SERVICE	41,361	41,200	41,213	13	0.0%
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Total</b>	<b>42,816</b>	<b>407,975</b>	<b>467,588</b>	<b>59,613</b>	<b>14.6%</b>
<b>16007 MSBU AMORY (LM/AWC)</b>					
361100 INTEREST ON INVESTMENTS	279	50	100	50	100.0%
381100 TRANSFER IN	5,500	10,000	-	(10,000)	-100.0%
399999 BEGINNING FUND BALANCE	-	31,075	8,869	(22,206)	-71.5%
325210 SPECIAL ASSESSMENT-SERVICE	6,384	8,498	20,500	12,002	141.2%
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>12,163</b>	<b>49,623</b>	<b>29,469</b>	<b>(20,154)</b>	<b>-40.6%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>					

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
361100 INTEREST ON INVESTMENTS	606	100	100	-	0.0%
399999 BEGINNING FUND BALANCE	-	47,000	45,000	(2,000)	-4.3%
325210 SPECIAL ASSESSMENT-SERVICE	34,202	34,000	34,000	-	0.0%
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total</b>	<b>34,808</b>	<b>81,100</b>	<b>79,100</b>	<b>(2,000)</b>	<b>-2.5%</b>

### 16013 MSBU HOWELL CREEK (LM/AWC)

361100 INTEREST ON INVESTMENTS	97	50	50	-	0.0%
369900 MISCELLANEOUS-OTHER	-	795	800	5	0.6%
399999 BEGINNING FUND BALANCE	-	12,000	11,769	(231)	-1.9%
325210 SPECIAL ASSESSMENT-SERVICE	1,296	1,295	1,295	-	0.0%
<b>16013 MSBU HOWELL CREEK (LM/AWC) Total</b>	<b>1,393</b>	<b>14,140</b>	<b>13,914</b>	<b>(226)</b>	<b>-1.6%</b>

### 16020 MSBU HORSESHOE (LM/AWC)

361100 INTEREST ON INVESTMENTS	134	55	55	-	0.0%
381100 TRANSFER IN	5,415	-	-	-	-
399999 BEGINNING FUND BALANCE	-	18,000	26,000	8,000	44.4%
325210 SPECIAL ASSESSMENT-SERVICE	10,589	10,560	10,560	-	0.0%
<b>16020 MSBU HORSESHOE (LM/AWC) Total</b>	<b>16,137</b>	<b>28,615</b>	<b>36,615</b>	<b>8,000</b>	<b>28.0%</b>

### 16021 MSBU MYRTLE (LM/AWC)

361100 INTEREST ON INVESTMENTS	162	65	65	-	0.0%
399999 BEGINNING FUND BALANCE	-	16,000	19,915	3,915	24.5%
325210 SPECIAL ASSESSMENT-SERVICE	7,242	7,240	7,240	-	0.0%
<b>16021 MSBU MYRTLE (LM/AWC) Total</b>	<b>7,404</b>	<b>23,305</b>	<b>27,220</b>	<b>3,915</b>	<b>16.8%</b>

### 16023 MSBU SPRING WOOD LAKE (LM/AWC)

361100 INTEREST ON INVESTMENTS	299	150	250	100	66.7%
399999 BEGINNING FUND BALANCE	-	35,000	32,500	(2,500)	-7.1%
325210 SPECIAL ASSESSMENT-SERVICE	5,231	5,185	5,185	-	0.0%
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC) Total</b>	<b>5,529</b>	<b>40,335</b>	<b>37,935</b>	<b>(2,400)</b>	<b>-6.0%</b>

### 16024 MSBU LAKE OF THE WOODS(LM/AWC)

361100 INTEREST ON INVESTMENTS	863	400	400	-	0.0%
381100 TRANSFER IN	5,415	-	-	-	-
399999 BEGINNING FUND BALANCE	-	95,800	108,871	13,071	13.6%
325210 SPECIAL ASSESSMENT-SERVICE	18,428	19,080	19,080	-	0.0%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC) Total</b>	<b>24,706</b>	<b>115,280</b>	<b>128,351</b>	<b>13,071</b>	<b>11.3%</b>

### 16025 MSBU MIRROR (LM/AWC)

361100 INTEREST ON INVESTMENTS	609	285	285	-	0.0%
399999 BEGINNING FUND BALANCE	-	66,700	72,693	5,993	9.0%
325210 SPECIAL ASSESSMENT-SERVICE	9,114	9,100	9,100	-	0.0%
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>9,723</b>	<b>76,085</b>	<b>82,078</b>	<b>5,993</b>	<b>7.9%</b>

### 16026 MSBU SPRING (LM/AWC)

361100 INTEREST ON INVESTMENTS	600	700	700	-	0.0%
381100 TRANSFER IN	6,365	-	-	-	-

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED	FY23 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
399999 BEGINNING FUND BALANCE	-	160,000	171,929	11,929	7.5%
325210 SPECIAL ASSESSMENT-SERVICE	27,215	27,000	27,000	-	0.0%
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>34,180</b>	<b>187,700</b>	<b>199,629</b>	<b>11,929</b>	<b>6.4%</b>

## 16027 MSBU SPRINGWOOD WTRWY (LM/AWC)

361100 INTEREST ON INVESTMENTS	436	225	225	-	0.0%
399999 BEGINNING FUND BALANCE	-	53,300	46,785	(6,515)	-12.2%
325210 SPECIAL ASSESSMENT-SERVICE	3,766	3,745	3,745	-	0.0%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>4,202</b>	<b>57,270</b>	<b>50,755</b>	<b>(6,515)</b>	<b>-11.4%</b>

## 16028 MSBU BURKETT (LM/AWC)

361100 INTEREST ON INVESTMENTS	534	200	250	50	25.0%
399999 BEGINNING FUND BALANCE	-	65,000	69,540	4,540	7.0%
325210 SPECIAL ASSESSMENT-SERVICE	4,624	4,600	4,600	-	0.0%
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>5,158</b>	<b>69,800</b>	<b>74,390</b>	<b>4,590</b>	<b>6.6%</b>

## 16030 MSBU SWEETWATER COVE (LM/AWC)

361100 INTEREST ON INVESTMENTS	391	250	250	-	0.0%
399999 BEGINNING FUND BALANCE	-	33,000	29,478	(3,522)	-10.7%
325210 SPECIAL ASSESSMENT-SERVICE	32,918	33,440	33,440	-	0.0%
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>33,308</b>	<b>66,690</b>	<b>63,168</b>	<b>(3,522)</b>	<b>-5.3%</b>

## 16031 MSBU LAKE ASHER AWC

361100 INTEREST ON INVESTMENTS	71	60	60	-	0.0%
399999 BEGINNING FUND BALANCE	-	7,500	10,008	2,508	33.4%
325210 SPECIAL ASSESSMENT-SERVICE	5,396	5,380	5,380	-	0.0%
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>5,468</b>	<b>12,940</b>	<b>15,448</b>	<b>2,508</b>	<b>19.4%</b>

## 16032 MSBU ENGLISH ESTATES (LM/AWC)

361100 INTEREST ON INVESTMENTS	57	20	20	-	0.0%
399999 BEGINNING FUND BALANCE	-	6,000	9,115	3,115	51.9%
325210 SPECIAL ASSESSMENT-SERVICE	3,492	3,455	3,455	-	0.0%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>3,549</b>	<b>9,475</b>	<b>12,590</b>	<b>3,115</b>	<b>32.9%</b>

## 16033 MSBU GRACE LAKE (LM/AWC)

361100 INTEREST ON INVESTMENTS	187	40	100	60	150.0%
399999 BEGINNING FUND BALANCE	-	12,000	23,000	11,000	91.7%
325210 SPECIAL ASSESSMENT-SERVICE	13,692	13,670	13,670	-	0.0%
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>13,879</b>	<b>25,710</b>	<b>36,770</b>	<b>11,060</b>	<b>43.0%</b>

## 16035 MSBU BUTTONWOOD POND (LM/AWC)

361100 INTEREST ON INVESTMENTS	106	40	100	60	150.0%
399999 BEGINNING FUND BALANCE	-	11,000	17,000	6,000	54.5%
325210 SPECIAL ASSESSMENT-SERVICE	3,431	3,430	3,430	-	0.0%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>3,537</b>	<b>14,470</b>	<b>20,530</b>	<b>6,060</b>	<b>41.9%</b>

## 16036 MSBU HOWELL LAKE (LM/AWC)

361100 INTEREST ON INVESTMENTS	795	1,000	1,000	-	0.0%
381100 TRANSFER IN	66,548	-	-	-	
399999 BEGINNING FUND BALANCE	-	243,000	420,000	177,000	72.8%
325210 SPECIAL ASSESSMENT-SERVICE	129,431	130,450	130,450	-	0.0%
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>196,774</b>	<b>374,450</b>	<b>551,450</b>	<b>177,000</b>	<b>47.3%</b>

## 16037 MSBU LK LINDEN (LM/AWC)



# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
361100 INTEREST ON INVESTMENTS	-	-	10	10	
325210 SPECIAL ASSESSMENT-SERVICE	-	-	4,540	4,540	
<b>16037 MSBU LK LINDEN (LM/AWC) Total</b>	<b>-</b>	<b>-</b>	<b>4,550</b>	<b>4,550</b>	

## 16073 MSBU SYLVAN LAKE (AWC)

361100 INTEREST ON INVESTMENTS	527	50	50	-	0.0%
381100 TRANSFER IN	2,950	2,950	1,327	(1,623)	-55.0%
399999 BEGINNING FUND BALANCE	-	63,000	112,876	49,876	79.2%
325210 SPECIAL ASSESSMENT-SERVICE	41,475	41,800	41,325	(475)	-1.1%
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>44,953</b>	<b>107,800</b>	<b>155,578</b>	<b>47,778</b>	<b>44.3%</b>

## 16077 MSBU LITTLE LK HOWELL/TUSK

361100 INTEREST ON INVESTMENTS	-	-	620	620	
399999 BEGINNING FUND BALANCE	-	-	11,686	11,686	
325210 SPECIAL ASSESSMENT-SERVICE	-	20,506	20,506	-	0.0%
<b>16077 MSBU LITTLE LK HOWELL/TUSK Total</b>	<b>-</b>	<b>20,506</b>	<b>32,812</b>	<b>12,306</b>	<b>60.0%</b>

## 16080 MSBU E CRYSTAL CHAIN OF LAKES

361100 INTEREST ON INVESTMENTS	-	-	700	700	
399999 BEGINNING FUND BALANCE	-	-	12,950	12,950	
325210 SPECIAL ASSESSMENT-SERVICE	-	23,280	23,280	-	0.0%
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES Total</b>	<b>-</b>	<b>23,280</b>	<b>36,930</b>	<b>13,650</b>	<b>58.6%</b>

## 21200 GENERAL REVENUE DEBT

361100 INTEREST ON INVESTMENTS	24,659	-	-	-	
381100 TRANSFER IN	3,245,295	3,181,910	3,166,199	(15,711)	-0.5%
385100 PROCEEDS OF REFUNDING BONDS	19,674,000	-	-	-	
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>22,943,954</b>	<b>3,181,910</b>	<b>3,166,199</b>	<b>(15,711)</b>	<b>-0.5%</b>

## 21210 FIVE POINTS LINE OF CREDIT

361100 INTEREST ON INVESTMENTS	-	-	-	-	
381100 TRANSFER IN	-	-	3,200,000	3,200,000	
<b>21210 FIVE POINTS LINE OF CREDIT Total</b>	<b>-</b>	<b>-</b>	<b>3,200,000</b>	<b>3,200,000</b>	

## 21235 GENERAL REVENUE DEBT - 2014

381100 TRANSFER IN	1,637,800	1,637,400	1,641,000	3,600	0.2%
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>1,637,800</b>	<b>1,637,400</b>	<b>1,641,000</b>	<b>3,600</b>	<b>0.2%</b>

## 21250 SPEC OBL REV & REF BOND - 2022

381100 TRANSFER IN	-	-	-	-	
<b>21250 SPEC OBL REV &amp; REF BOND - 2022 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 21300 COUNTY SHARED REVENUE DEBT

381100 TRANSFER IN	98,815	-	-	-	
<b>21300 COUNTY SHARED REVENUE DEBT Total</b>	<b>98,815</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 22500 SALES TAX BONDS

361100 INTEREST ON INVESTMENTS	-	-	-	-	
381100 TRANSFER IN	4,978,738	4,978,188	4,981,963	3,775	0.1%
<b>22500 SALES TAX BONDS Total</b>	<b>4,978,738</b>	<b>4,978,188</b>	<b>4,981,963</b>	<b>3,775</b>	<b>0.1%</b>

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>22600 CAPITAL IMP REV BOND SER 2021</b>					
381100 TRANSFER IN	-	-	-	-	
<b>22600 CAPITAL IMP REV BOND SER 2021 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>30600 INFRASTRUCTURE IMP OP FUND</b>					
361100 INTEREST ON INVESTMENTS	2,285	-	-	-	
399999 BEGINNING FUND BALANCE	-	625,000	625,000	-	0.0%
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>2,285</b>	<b>625,000</b>	<b>625,000</b>	<b>-</b>	<b>0.0%</b>
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK</b>					
361100 INTEREST ON INVESTMENTS	1	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK Total</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>32000 JAIL PROJECT/2005</b>					
361100 INTEREST ON INVESTMENTS	34	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>32000 JAIL PROJECT/2005 Total</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>32100 NATURAL LANDS/TRAILS</b>					
361100 INTEREST ON INVESTMENTS	7,818	-	-	-	
399999 BEGINNING FUND BALANCE	-	600,000	570,000	(30,000)	-5.0%
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>7,818</b>	<b>600,000</b>	<b>570,000</b>	<b>(30,000)</b>	<b>-5.0%</b>
<b>32200 COURTHOUSE PROJECTS FUND</b>					
361100 INTEREST ON INVESTMENTS	987	-	-	-	
399999 BEGINNING FUND BALANCE	-	11,000	11,000	-	0.0%
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>987</b>	<b>11,000</b>	<b>11,000</b>	<b>-</b>	<b>0.0%</b>
<b>32300 FIVE POINTS DEVELOPMENT FUND</b>					
361100 INTEREST ON INVESTMENTS	7,974	-	-	-	
399999 BEGINNING FUND BALANCE	-	1,745,500	-	(1,745,500)	-100.0%
384100 DEBT ISSUANCE	9,753,694	-	-	-	
384300 BOND ISSUE PREMIUM	-	-	-	-	
<b>32300 FIVE POINTS DEVELOPMENT FUND Total</b>	<b>9,761,668</b>	<b>1,745,500</b>	<b>-</b>	<b>(1,745,500)</b>	<b>-100.0%</b>
<b>40100 WATER AND SEWER FUND</b>					
364100 FIXED ASSET SALE PROCEEDS	182,118	75,000	100,000	25,000	33.3%
331510 DISASTER RELIEF (FEMA)	36,740	-	-	-	
361100 INTEREST ON INVESTMENTS	343,492	299,415	395,000	95,585	31.9%
369310 INSURANCE PROCEEDS	-	1,000	-	(1,000)	-100.0%
366100 CONTRIBUTIONS & DONATIONS	1,929,723	-	-	-	
369900 MISCELLANEOUS-OTHER	115,132	100,000	100,000	-	0.0%
381100 TRANSFER IN	1,400,000	1,400,000	1,400,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	33,000,000	45,370,000	12,370,000	37.5%
343310 WATER UTILITY-RESIDENTIAL	24,237,792	24,787,055	26,038,943	1,251,888	5.1%
343320 WATER UTILITY - BULK	154,940	153,000	141,000	(12,000)	-7.8%
343330 METER SET CHARGES	319,623	200,000	235,000	35,000	17.5%
343340 METER RECONNECT CHARGES	164,805	420,000	420,000	-	0.0%
343350 CAPACITY MAINTENANCE-WTR	19,705	20,000	18,000	(2,000)	-10.0%
343360 RECYCLED WATER	2,595,676	2,682,063	2,782,785	100,722	3.8%
343510 SEWER UTILITY-RESIDENTIAL	32,401,498	33,847,209	35,607,017	1,759,808	5.2%
343520 SEWER UTILITY - BULK	3,873,489	3,800,000	3,750,000	(50,000)	-1.3%
343550 CAPACITY MAINTENANCE-SWR	19,893	30,000	19,000	(11,000)	-36.7%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
366400 ENTERPRISE CONTRIBUTIONS	1,054	-	-	-	
342515 INSPECTION FEE - ENVIRONMENT	61,789	85,850	140,000	54,150	63.1%
337900 LOCAL GRANTS & AIDS	2,246	-	-	-	
343315 PRIVATE COMMERCIAL FIRE LINES	32,901	33,000	32,000	(1,000)	-3.0%
369925 CC CONVENIENCE FEES	273,108	270,000	315,000	45,000	16.7%
<b>40100 WATER AND SEWER FUND Total</b>	<b>68,165,724</b>	<b>101,203,592</b>	<b>116,863,745</b>	<b>15,660,153</b>	<b>15.5%</b>
<b>40102 CONNECTION FEES-WATER</b>					
361100 INTEREST ON INVESTMENTS	10,447	20,000	10,000	(10,000)	-50.0%
399999 BEGINNING FUND BALANCE	-	2,500,000	2,850,000	350,000	14.0%
366400 ENTERPRISE CONTRIBUTIONS	998,515	650,000	845,000	195,000	30.0%
<b>40102 CONNECTION FEES-WATER Total</b>	<b>1,008,963</b>	<b>3,170,000</b>	<b>3,705,000</b>	<b>535,000</b>	<b>16.9%</b>
<b>40103 CONNECTION FEES-SEWER</b>					
361100 INTEREST ON INVESTMENTS	41,866	124,000	41,000	(83,000)	-66.9%
399999 BEGINNING FUND BALANCE	-	7,500,000	11,500,000	4,000,000	53.3%
366400 ENTERPRISE CONTRIBUTIONS	2,140,534	1,100,000	3,200,000	2,100,000	190.9%
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>2,182,400</b>	<b>8,724,000</b>	<b>14,741,000</b>	<b>6,017,000</b>	<b>69.0%</b>
<b>40105 WATER &amp; SEWER BONDS, SERIES 20</b>					
361100 INTEREST ON INVESTMENTS	5	-	-	-	
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Total</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40106 2010 BOND SERIES</b>					
361100 INTEREST ON INVESTMENTS	87	-	-	-	
<b>40106 2010 BOND SERIES Total</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40107 WATER &amp; SEWER DEBT SERVICE RES</b>					
399999 BEGINNING FUND BALANCE	-	14,008,275	14,008,275	-	0.0%
<b>40107 WATER &amp; SEWER DEBT SERVICE RES Total</b>	<b>-</b>	<b>14,008,275</b>	<b>14,008,275</b>	<b>-</b>	<b>0.0%</b>
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>					
361100 INTEREST ON INVESTMENTS	221,369	-	190,000	190,000	
381100 TRANSFER IN	14,294,876	6,250,000	40,179,626	33,929,626	542.9%
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM Total</b>	<b>14,516,246</b>	<b>6,250,000</b>	<b>40,369,626</b>	<b>34,119,626</b>	<b>545.9%</b>
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B</b>					
361100 INTEREST ON INVESTMENTS	2,530	-	-	-	
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B Total</b>	<b>2,530</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40119 WATER &amp; SEWER BOND SER 2019</b>					
361100 INTEREST ON INVESTMENTS	1,189	-	-	-	
<b>40119 WATER &amp; SEWER BOND SER 2019 Total</b>	<b>1,189</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40201 SOLID WASTE FUND</b>					
364100 FIXED ASSET SALE PROCEEDS	173,579	100,000	5,000	(95,000)	-95.0%
331510 DISASTER RELIEF (FEMA)	67,992	-	-	-	
361100 INTEREST ON INVESTMENTS	116,386	141,750	112,000	(29,750)	-21.0%
362100 RENTS AND ROYALTIES	108,010	108,371	118,000	9,629	8.9%
369900 MISCELLANEOUS-OTHER	30,456	20,000	20,000	-	0.0%
381100 TRANSFER IN	-	270,833	270,833	-	0.0%
399999 BEGINNING FUND BALANCE	-	23,485,575	18,600,000	(4,885,575)	-20.8%
334510 DISASTER RELIEF (STATE)	11,332	-	-	-	

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
334340 GARBAGE/SOLID WASTE	-	-	-	-	
343412 TRANSFER STATION CHARGES	9,662,879	11,166,837	6,293,950	(4,872,887)	-43.6%
343414 OSCEOLA LANDFILL CHARGES	3,583,558	2,933,491	6,472,533	3,539,042	120.6%
343417 RECYCLING FEES	203,383	-	512,403	512,403	
343419 OTHER LANDFILL CHARGES	480	6,000	9,318	3,318	55.3%
365101 METHANE GAS SALES	45,463	254,000	50,000	(204,000)	-80.3%
341357 ADMIN FEE - SOLID WASTE	258,000	282,000	300,000	18,000	6.4%
343415 WINTER PARK LANDFILL CHARGES	763,366	778,680	704,796	(73,884)	-9.5%
361400 INTEREST-TOURIST DEVLPMNT FUND	13,386	56,000	25,000	(31,000)	-55.4%
<b>40201 SOLID WASTE FUND Total</b>	<b>15,038,267</b>	<b>39,603,537</b>	<b>33,493,833</b>	<b>(6,109,704)</b>	<b>-15.4%</b>

## 40204 LANDFILL MANAGEMENT ESCROW

361100 INTEREST ON INVESTMENTS	77,407	85,000	150,000	65,000	76.5%
381100 TRANSFER IN	-	610,460	610,460	-	0.0%
399999 BEGINNING FUND BALANCE	-	21,918,969	22,630,000	711,031	3.2%
<b>40204 LANDFILL MANAGEMENT ESCROW Total</b>	<b>77,407</b>	<b>22,614,429</b>	<b>23,390,460</b>	<b>776,031</b>	<b>3.4%</b>

## 40301 WEKIVA GOLF COURSE FUND

361100 INTEREST ON INVESTMENTS	-	-	-	-	
381100 TRANSFER IN	-	-	1,300,000	1,300,000	
399999 BEGINNING FUND BALANCE	-	-	50,000	50,000	
347200 PARKS AND RECREATION	-	-	1,951,222	1,951,222	
<b>40301 WEKIVA GOLF COURSE FUND Total</b>	<b>-</b>	<b>-</b>	<b>3,301,222</b>	<b>3,301,222</b>	

## 50100 PROPERTY/CASUALTY INSURANCE FU

364100 FIXED ASSET SALE PROCEEDS	2,590	-	-	-	
361100 INTEREST ON INVESTMENTS	38,807	20,000	50,000	30,000	150.0%
399999 BEGINNING FUND BALANCE	-	4,675,000	3,850,000	(825,000)	-17.6%
369930 REIMBURSEMENTS	-	20,000	20,000	-	0.0%
341210 INTERNAL SERVICE FEES	2,460,456	2,579,235	3,095,000	515,765	20.0%
<b>50100 PROPERTY/CASUALTY INSURANCE FU Total</b>	<b>2,501,853</b>	<b>7,294,235</b>	<b>7,015,000</b>	<b>(279,235)</b>	<b>-3.8%</b>

## 50200 WORKERS COMPENSATION FUND

361100 INTEREST ON INVESTMENTS	45,268	20,000	50,000	30,000	150.0%
399999 BEGINNING FUND BALANCE	-	5,000,000	5,380,000	380,000	7.6%
369930 REIMBURSEMENTS	-	100,000	100,000	-	0.0%
341210 INTERNAL SERVICE FEES	2,878,260	2,675,000	2,875,000	200,000	7.5%
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>2,923,528</b>	<b>7,795,000</b>	<b>8,405,000</b>	<b>610,000</b>	<b>7.8%</b>

## 50300 HEALTH INSURANCE FUND

361100 INTEREST ON INVESTMENTS	82,222	80,000	150,000	70,000	87.5%
369310 INSURANCE PROCEEDS	-	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	5,000	75,000	75,000	-	0.0%
369900 MISCELLANEOUS-OTHER	-	50,000	50,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	15,000,000	14,500,000	(500,000)	-3.3%
341220 BOCC INSURANCE EMPLOYER	18,016,924	20,250,000	21,000,000	750,000	3.7%
341230 BOCC INSURANCE EMPLOYEE	3,180,005	3,250,000	3,250,000	-	0.0%
341240 BOCC INSURANCE RETIREE	1,025,301	1,000,000	1,050,000	50,000	5.0%
341250 BOCC INSURANCE COBRA	11,578	25,000	25,000	-	0.0%
341260 TAX COLLECTOR INSURANCE	1,350,264	1,300,000	1,350,000	50,000	3.8%
341270 SUPERVISOR OF ELECTIONS INSUR	273,499	300,000	305,000	5,000	1.7%
341280 PORT AUTHORITY INSURANCE	57,768	30,000	60,000	30,000	100.0%
341265 PROPERTY APPRAISER INSURANCE	956,798	1,000,000	1,000,000	-	0.0%
369935 REIMBURSEMENTS - REBATES	820,385	500,000	500,000	-	0.0%
341290 BOCC HEALTH PROGRAM	25,560	30,000	30,000	-	0.0%

# DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>25,805,304</b>	<b>42,890,000</b>	<b>43,345,000</b>	<b>455,000</b>	<b>1.1%</b>
<b>60301 BOCC AGENCY FUND</b>					
361100 INTEREST ON INVESTMENTS	324	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	1,000	-	-	-	
399999 BEGINNING FUND BALANCE	-	38,000	38,000	-	0.0%
366270 MEMORIAL TREE DONATIONS	255	-	-	-	
<b>60301 BOCC AGENCY FUND Total</b>	<b>1,579</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.0%</b>
<b>60302 PUBLIC SAFETY</b>					
361100 INTEREST ON INVESTMENTS	0	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>60302 PUBLIC SAFETY Total</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60303 LIBRARIES-DESIGNATED</b>					
361100 INTEREST ON INVESTMENTS	340	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	5,741	50,000	50,000	-	0.0%
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>6,081</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.0%</b>
<b>60304 ANIMAL CONTROL</b>					
361100 INTEREST ON INVESTMENTS	526	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	31,895	-	-	-	
399999 BEGINNING FUND BALANCE	-	-	-	-	
<b>60304 ANIMAL CONTROL Total</b>	<b>32,421</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60305 HISTORICAL COMMISSION</b>					
361100 INTEREST ON INVESTMENTS	209	-	-	-	
366100 CONTRIBUTIONS & DONATIONS	1,074	-	-	-	
399999 BEGINNING FUND BALANCE	-	24,000	24,000	-	0.0%
<b>60305 HISTORICAL COMMISSION Total</b>	<b>1,283</b>	<b>24,000</b>	<b>24,000</b>	<b>-</b>	<b>0.0%</b>
<b>60307 4-H COUNSEL COOP EXTENSION</b>					
361100 INTEREST ON INVESTMENTS	2	-	-	-	
<b>60307 4-H COUNSEL COOP EXTENSION Total</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60308 ADULT DRUG COURT</b>					
359903 ADULT DRUG COURT	36,749	-	-	-	
361100 INTEREST ON INVESTMENTS	1,435	-	-	-	
<b>60308 ADULT DRUG COURT Total</b>	<b>38,184</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
361100 INTEREST ON INVESTMENTS	137	-	-	-	
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>137</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Grand Total</b>	<b>693,962,042</b>	<b>878,750,674</b>	<b>992,480,753</b>	<b>113,730,079</b>	<b>12.9%</b>

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
ANIMAL SERVICES	2,397,909	2,956,188	3,216,425	260,237	8.8%
BOARD COUNTY COMMISSIONERS	477	27,069	246,692	219,622	811.3%
COMMUNITY INFORMATION	13,809	19,740	32,245	12,505	63.3%
COUNTY ATTORNEY	16,940	269,946	289,838	19,892	7.4%
COUNTY MANAGER	314,235	31,993	400,678	368,685	1152.4%
E-911	220,293	253,449	281,058	27,608	10.9%
EMERGENCY MANAGEMENT	853,121	1,743,693	1,592,740	(150,953)	-8.7%
HUMAN RESOURCES	15,517	224,071	140,692	(83,379)	-37.2%
ORGANIZATIONAL EXCELLENCE	9,838	10,704	76,331	65,627	613.1%
TELECOMMUNICATIONS	1,390,129	1,321,324	1,452,527	131,203	9.9%
TOURISM ADMINISTRATION	78,187	80,000	80,000	-	0.0%
CLERK OF THE COURT	295,864	274,617	714,871	440,254	160.3%
PROPERTY APPRAISER	5,439,063	5,590,368	5,997,168	406,801	7.3%
SHERIFF'S OFFICE	121,893,327	142,587,422	158,917,595	16,330,174	11.5%
SUPERVISOR OF ELECTIONS	3,886,990	4,290,779	4,900,398	609,620	14.2%
TAX COLLECTOR	8,186,340	8,833,109	9,790,779	957,670	10.8%
GUARDIAN AD LITEM	175,895	204,988	216,624	11,636	5.7%
JUDICIAL	2,402,390	3,116,295	3,274,272	157,977	5.1%
LAW LIBRARY	104,874	101,417	101,760	343	0.3%
LEGAL AID	361,723	367,149	477,294	110,145	30.0%
EXTENSION SERVICE	474,829	563,201	639,832	76,632	13.6%
GREENWAYS & NATURAL LANDS	4,078,173	3,911,137	4,795,461	884,324	22.6%
LEISURE BUSINESS OFFICE	825,491	882,836	1,129,761	246,926	28.0%
LIBRARY SERVICES	6,485,494	7,187,624	8,087,450	899,826	12.5%
PARKS & RECREATION	6,093,867	7,325,087	8,445,986	1,120,898	15.3%
EMERGENCY COMMUNICATIONS	3,188,405	3,483,417	3,782,427	299,010	8.6%
EMS PERFORMANCE MANAGEMENT	303,173	497,969	489,787	(8,182)	-1.6%
EMS/FIRE/RESCUE	24,471	-	-	-	
COUNTY ASSISTANCE PROGRAMS	3,443,288	5,520,128	5,910,235	390,107	7.1%
MANDATED COMMUNITY SERVICES	7,789,515	8,447,994	8,645,673	197,679	2.3%
CAPITAL PROJECTS DELIVERY	31,927	-	-	-	
DEVELOPMENT REVIEW ENGINEER	879,430	975,948	1,012,355	36,406	3.7%
FACILITIES	6,097,831	5,652,763	6,029,931	377,167	6.7%
FLEET MANAGEMENT	838,704	191,593	1,504,665	1,313,072	685.3%
MOSQUITO CONTROL	968,739	1,012,418	926,378	(86,040)	-8.5%
WATER QUALITY	1,295,693	1,582,579	1,833,142	250,563	15.8%
BUILDING	80	60,000	60,000	-	0.0%
DEV SVCS BUSINESS OFFICE	532,137	658,011	673,948	15,938	2.4%
PLANNING AND DEVELOPMENT	1,650,825	2,392,251	2,286,666	(105,585)	-4.4%
ENTERPRISE ADMINISTRATION	52,081	132,897	429,263	296,366	223.0%
ENTERPRISE SOFTWARE DEVELOP	121,205	302,342	236,152	(66,190)	-21.9%
GEOGRAPHIC INFO SYSTEMS-GIS	247,309	261,796	283,971	22,175	8.5%
IS BUSINESS OFFICE	16,519	19,820	73,098	53,277	268.8%
NETWORK & COMM SERVICES	159,378	53,816	71,907	18,091	33.6%
PORTFOLIO MANAGEMENT	33,170	312,834	10,706	(302,128)	-96.6%
WORKSTATION SUPPORT & MAINT	111,128	201,170	976,203	775,033	385.3%
CENTRAL CHARGES	3,308,264	3,064,371	3,367,321	302,950	9.9%
MAIL SERVICES	20,989	79	90,158	90,080	114401.5%
OFFICE MANAGEMENT & BUDGET	546,252	14,232	87,212	72,979	512.8%
PRINTING SERVICES	9,191	20	6,577	6,557	33267.0%
PURCHASING AND CONTRACTS	14,139	80,098	75,056	(5,042)	-6.3%
RESOURCE MGT - BUSINESS OFF	397,074	165,392	94,849	(70,543)	-42.7%
RESOURCE MGT GRANTS	284,987	812,840	390,629	(422,211)	-51.9%
<b>00100 GENERAL FUND Total</b>	<b>198,380,678</b>	<b>228,070,982</b>	<b>254,646,786</b>	<b>26,575,804</b>	<b>11.7%</b>



# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>00101 POLICE EDUCATION FUND</b>					
SHERIFF'S OFFICE	150,000	150,000	150,000	-	0.0%
<b>00101 POLICE EDUCATION FUND Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>
<b>00103 NATURAL LAND ENDOWMENT FUND</b>					
GREENWAYS & NATURAL LANDS	221,482	302,500	212,165	(90,335)	-29.9%
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>221,482</b>	<b>302,500</b>	<b>212,165</b>	<b>(90,335)</b>	<b>-29.9%</b>
<b>00104 BOATING IMPROVEMENT FUND</b>					
GREENWAYS & NATURAL LANDS	11,976	-	-	-	
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>11,976</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>00108 FACILITIES MAINTENANCE FUND</b>					
ANIMAL SERVICES	-	-	276,000	276,000	
CLERK OF THE COURT	-	-	-	-	
SHERIFF'S OFFICE	52,301	387,431	-	(387,431)	-100.0%
GREENWAYS & NATURAL LANDS	-	-	80,500	80,500	
LIBRARY SERVICES	-	-	-	-	
PARKS & RECREATION	-	-	27,000	27,000	
FACILITIES	1,305,618	819,508	2,603,516	1,784,008	217.7%
WATER QUALITY	-	-	53,820	53,820	
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>1,357,919</b>	<b>1,206,939</b>	<b>3,040,836</b>	<b>1,833,897</b>	<b>151.9%</b>
<b>00109 FLEET REPLACEMENT FUND</b>					
ANIMAL SERVICES	129,374	-	127,630	127,630	
COMMUNITY INFORMATION	28,069	-	-	-	
EMERGENCY MANAGEMENT	82,146	-	73,810	73,810	
TELECOMMUNICATIONS	93,569	70,657	82,300	11,643	16.5%
EXTENSION SERVICE	21,518	-	-	-	
GREENWAYS & NATURAL LANDS	160,652	203,534	319,985	116,451	57.2%
PARKS & RECREATION	184,411	27,672	158,015	130,343	471.0%
DEVELOPMENT REVIEW ENGINEER	-	-	28,310	28,310	
FACILITIES	411,589	531,269	286,500	(244,769)	-46.1%
FLEET MANAGEMENT	300,762	251,262	351,481	100,219	39.9%
MOSQUITO CONTROL	-	89,425	203,520	114,095	127.6%
WATER QUALITY	-	77,146	48,250	(28,896)	-37.5%
NETWORK & COMM SERVICES	28,348	186,409	-	(186,409)	-100.0%
PURCHASING AND CONTRACTS	-	-	31,460	31,460	
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>1,440,439</b>	<b>1,437,374</b>	<b>1,711,261</b>	<b>273,887</b>	<b>19.1%</b>
<b>00110 ADULT DRUG COURT GRANT FUND</b>					
RESOURCE MGT GRANTS	631,683	495,244	399,551	(95,693)	-19.3%
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>631,683</b>	<b>495,244</b>	<b>399,551</b>	<b>(95,693)</b>	<b>-19.3%</b>
<b>00111 TECHNOLOGY REPLACEMENT FUND</b>					
COMMUNITY INFORMATION	35,779	-	-	-	
NETWORK & COMM SERVICES	-	-	-	-	
PORTFOLIO MANAGEMENT	26,794	-	-	-	
WORKSTATION SUPPORT & MAINT	381,380	539,312	421,197	(118,115)	-21.9%
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>443,953</b>	<b>539,312</b>	<b>421,197</b>	<b>(118,115)</b>	<b>-21.9%</b>
<b>00112 MAJOR PROJECTS FUND</b>					
ANIMAL SERVICES	-	-	20,000	20,000	
TELECOMMUNICATIONS	-	-	125,235	125,235	
GREENWAYS & NATURAL LANDS	-	345,276	-	(345,276)	-100.0%
LIBRARY SERVICES	-	435,538	-	(435,538)	-100.0%
PARKS & RECREATION	-	160,029	-	(160,029)	-100.0%
EMERGENCY COMMUNICATIONS	79,600	-	-	-	
CAPITAL PROJECTS DELIVERY	-	-	200,000	200,000	

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
FACILITIES	-	295,635	-	(295,635)	-100.0%
MOSQUITO CONTROL	-	-	25,611	25,611	
WATER QUALITY	-	-	125,154	125,154	
PLANNING AND DEVELOPMENT	-	-	200,000	200,000	
ENTERPRISE SOFTWARE DEVELOP	50,324	-	-	-	
NETWORK & COMM SERVICES	258,361	-	-	-	
WORKSTATION SUPPORT & MAINT	-	-	111,000	111,000	
OFFICE MANAGEMENT & BUDGET	5,397,194	-	13,833,333	13,833,333	
RESOURCE MGT GRANTS	21,565,753	5,000	-	(5,000)	-100.0%
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>27,351,231</b>	<b>1,241,478</b>	<b>14,640,333</b>	<b>13,398,855</b>	<b>1079.3%</b>

## 10101 TRANSPORTATION TRUST FUND

PROPERTY APPRAISER	21,904	22,563	24,244	1,680	7.4%
TAX COLLECTOR	9,924	11,500	12,000	500	4.3%
CAPITAL PROJECTS DELIVERY	(100,940)	476,874	578,681	101,807	21.3%
ENGINEERING PROF SUPPORT	242,523	302,806	301,823	(983)	-0.3%
FACILITIES	39,674	124,833	-	(124,833)	-100.0%
FLEET MANAGEMENT	-	-	-	-	
LAND MANAGEMENT	165,281	157,855	181,448	23,594	14.9%
PUBLIC WORKS BUSINESS OFFIC	632,702	905,730	884,591	(21,139)	-2.3%
ROADS & STORMWATER	11,304,620	14,889,052	16,301,219	1,412,167	9.5%
TRAFFIC OPERATIONS	5,365,492	6,140,909	6,799,401	658,492	10.7%
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>17,681,180</b>	<b>23,032,122</b>	<b>25,083,407</b>	<b>2,051,285</b>	<b>8.9%</b>

## 10102 NINTH-CENT FUEL TAX FUND

MASS TRANSIT FUNDING	8,686,362	9,400,000	10,625,196	1,225,196	13.0%
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>8,686,362</b>	<b>9,400,000</b>	<b>10,625,196</b>	<b>1,225,196</b>	<b>13.0%</b>

## 10103 SUNRAIL OPERATIONS

CAPITAL PROJECTS DELIVERY	446,536	-	-	-	
<b>10103 SUNRAIL OPERATIONS Total</b>	<b>446,536</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 10104 SIDEWALK DEVELOPER FUND

CAPITAL PROJECTS DELIVERY	-	-	-	-	
<b>10104 SIDEWALK DEVELOPER FUND Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## 10400 BUILDING PROGRAM

BUILDING	5,321,599	6,428,979	7,544,463	1,115,484	17.4%
NETWORK & COMM SERVICES	-	-	-	-	
<b>10400 BUILDING PROGRAM Total</b>	<b>5,321,599</b>	<b>6,428,979</b>	<b>7,544,463</b>	<b>1,115,484</b>	<b>17.4%</b>

## 11000 TOURISM PARKS 1,2,3 CENT FUND

TOURIST DEVELOPMENT	688,519	839,100	1,079,300	240,200	28.6%
PARKS & RECREATION	118,637	150,880	157,952	7,072	4.7%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>807,156</b>	<b>989,980</b>	<b>1,237,252</b>	<b>247,272</b>	<b>25.0%</b>

## 11001 TOURISM SPORTS 4 & 6 CENT FUND

TOURISM ADMINISTRATION	1,612,962	1,820,417	2,048,129	227,712	12.5%
PARKS & RECREATION	83,152	278,458	261,208	(17,250)	-6.2%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Total</b>	<b>1,696,114</b>	<b>2,098,874</b>	<b>2,309,336</b>	<b>210,462</b>	<b>10.0%</b>

## 11200 FIRE PROTECTION FUND

PROPERTY APPRAISER	770,386	805,839	870,692	64,853	8.0%
TAX COLLECTOR	353,170	380,000	425,000	45,000	11.8%
EMS/FIRE/RESCUE	68,763,322	74,466,053	76,479,190	2,013,137	2.7%
FIRE PREVENTION BUREAU	926,560	1,130,683	1,192,144	61,462	5.4%
FACILITIES	30,080	92,518	69,742	(22,776)	-24.6%
DEV SVCS BUSINESS OFFICE	10,703	-	-	-	
NETWORK & COMM SERVICES	-	-	-	-	

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11200 FIRE PROTECTION FUND Total</b>	<b>70,854,220</b>	<b>76,875,092</b>	<b>79,036,768</b>	<b>2,161,676</b>	<b>2.8%</b>
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW</b>					
EMS/FIRE/RESCUE	2,727	-	-	-	
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW Total</b>	<b>2,727</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11207 FIRE PROTECT FUND-CASSELBERRY</b>					
TELECOMMUNICATIONS	-	-	-	-	
EMS/FIRE/RESCUE	4,623,218	-	-	-	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>4,623,218</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11400 COURT SUPP TECH FEE (ARTV)</b>					
ARTICLE V COURT TECHNOLOGY	953,330	1,219,119	1,269,365	50,246	4.1%
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>953,330</b>	<b>1,219,119</b>	<b>1,269,365</b>	<b>50,246</b>	<b>4.1%</b>
<b>11500 1991 INFRASTRUCTURE SALES TAX</b>					
CAPITAL PROJECTS DELIVERY	905,556	-	-	-	
<b>11500 1991 INFRASTRUCTURE SALES TAX Total</b>	<b>905,556</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11541 2001 INFRASTRUCTURE SALES TAX</b>					
CAPITAL PROJECTS DELIVERY	2,662,611	340,000	4,702,555	4,362,555	1283.1%
TRAFFIC OPERATIONS	593,238	-	-	-	
WATER QUALITY	83,250	-	-	-	
<b>11541 2001 INFRASTRUCTURE SALES TAX Total</b>	<b>3,339,098</b>	<b>340,000</b>	<b>4,702,555</b>	<b>4,362,555</b>	<b>1283.1%</b>
<b>11560 2014 INFRASTRUCTURE SALES TAX</b>					
EMERGENCY MANAGEMENT	369,582	-	-	-	
SHERIFF'S OFFICE	584,896	-	-	-	
GREENWAYS & NATURAL LANDS	-	-	-	-	
LEISURE BUSINESS OFFICE	22,755	-	-	-	
PARKS & RECREATION	-	-	-	-	
EMS/FIRE/RESCUE	378,640	-	-	-	
CAPITAL PROJECTS DELIVERY	37,233,641	54,742,539	45,241,008	(9,501,531)	-17.4%
TRAFFIC OPERATIONS	4,230,486	4,950,000	5,150,000	200,000	4.0%
WATER QUALITY	232,631	-	1,027,000	1,027,000	
<b>11560 2014 INFRASTRUCTURE SALES TAX Total</b>	<b>43,052,631</b>	<b>59,692,539</b>	<b>51,418,008</b>	<b>(8,274,531)</b>	<b>-13.9%</b>
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM</b>					
CAPITAL PROJECTS DELIVERY	-	-	-	-	
WATER QUALITY	-	437,500	437,500	-	0.0%
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM Total</b>	<b>-</b>	<b>437,500</b>	<b>437,500</b>	<b>-</b>	<b>0.0%</b>
<b>11800 EMS TRUST FUND</b>					
EMS/FIRE/RESCUE	-	58,188	20,877	(37,311)	-64.1%
<b>11800 EMS TRUST FUND Total</b>	<b>-</b>	<b>58,188</b>	<b>20,877</b>	<b>(37,311)</b>	<b>-64.1%</b>
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT</b>					
GRANT ASSISTANCE PROGRAMS	2,618,684	2,390,446	2,272,901	(117,545)	-4.9%
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT Total</b>	<b>2,618,684</b>	<b>2,390,446</b>	<b>2,272,901</b>	<b>(117,545)</b>	<b>-4.9%</b>

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11902 HOME PROGRAM GRANT</b>					
GRANT ASSISTANCE PROGRAMS	600,682	3,928,599	1,056,247	(2,872,352)	-73.1%
<b>11902 HOME PROGRAM GRANT Total</b>	<b>600,682</b>	<b>3,928,599</b>	<b>1,056,247</b>	<b>(2,872,352)</b>	<b>-73.1%</b>
<b>11904 EMERGENCY SHELTER GRANTS</b>					
GRANT ASSISTANCE PROGRAMS	836,890	223,372	184,741	(38,631)	-17.3%
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>836,890</b>	<b>223,372</b>	<b>184,741</b>	<b>(38,631)</b>	<b>-17.3%</b>
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					
GRANT ASSISTANCE PROGRAMS	508,928	233,500	413,378	179,878	77.0%
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>508,928</b>	<b>233,500</b>	<b>413,378</b>	<b>179,878</b>	<b>77.0%</b>
<b>11908 DISASTER PREPAREDNESS</b>					
EMERGENCY MANAGEMENT	241,242	-	116,628	116,628	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>241,242</b>	<b>-</b>	<b>116,628</b>	<b>116,628</b>	
<b>11909 MOSQUITO CONTROL GRANT</b>					
MOSQUITO CONTROL	89,254	50,688	78,579	27,891	55.0%
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>89,254</b>	<b>50,688</b>	<b>78,579</b>	<b>27,891</b>	<b>55.0%</b>
<b>11912 PUBLIC SAFETY GRANTS (STATE)</b>					
EMERGENCY MANAGEMENT	260,078	-	-	-	
EMERGENCY COMMUNICATIONS	-	-	-	-	
EMS/FIRE/RESCUE	-	-	-	-	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>260,078</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL)</b>					
EMERGENCY MANAGEMENT	-	-	-	-	
EMS/FIRE/RESCUE	355,315	782,727	-	(782,727)	-100.0%
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>355,315</b>	<b>782,727</b>	<b>-</b>	<b>(782,727)</b>	<b>-100.0%</b>
<b>11916 PUBLIC WORKS GRANTS</b>					
CAPITAL PROJECTS DELIVERY	75,007	-	-	-	
ENGINEERING PROF SUPPORT	935,291	-	-	-	
ROADS & STORMWATER	-	-	1,000,000	1,000,000	
TRAFFIC OPERATIONS	-	-	-	-	
WATER QUALITY	162,182	-	668,000	668,000	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>1,172,480</b>	<b>-</b>	<b>1,668,000</b>	<b>1,668,000</b>	
<b>11917 LEISURE SERVICES GRANTS</b>					
GREENWAYS & NATURAL LANDS	26,725	833,405	-	(833,405)	-100.0%
LIBRARY SERVICES	6,600	-	-	-	
PARKS & RECREATION	-	-	-	-	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>33,325</b>	<b>833,405</b>	<b>-</b>	<b>(833,405)</b>	<b>-100.0%</b>
<b>11918 GROWTH MANAGEMENT GRANTS</b>					
MASS TRANSIT FUNDING	-	-	-	-	
<b>11918 GROWTH MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11919 COMMUNITY SVC GRANTS</b>					
GRANT ASSISTANCE PROGRAMS	541,692	624,371	624,371	-	0.0%
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>541,692</b>	<b>624,371</b>	<b>624,371</b>	<b>-</b>	<b>0.0%</b>
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>					
GRANT ASSISTANCE PROGRAMS	28,244	-	-	-	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT Total</b>	<b>28,244</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11925 DCF REINVESTMENT GRANT FUND</b>					

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
RESOURCE MGT GRANTS	56,630	1,200,000	60,000	(1,140,000)	-95.0%
<b>11925 DCF REINVESTMENT GRANT FUND Total</b>	<b>56,630</b>	<b>1,200,000</b>	<b>60,000</b>	<b>(1,140,000)</b>	<b>-95.0%</b>
<b>11926 CITY OF SANFORD CDBG</b>					
GRANT ASSISTANCE PROGRAMS	-	-	-	-	
<b>11926 CITY OF SANFORD CDBG Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11930 RESOURCE MANAGEMENT GRANTS</b>					
RESOURCE MGT GRANTS	-	-	-	-	
<b>11930 RESOURCE MANAGEMENT GRANTS Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11931 HOMELESSNESS GRANTS</b>					
GRANT ASSISTANCE PROGRAMS	2,872	-	-	-	
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>2,872</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11932 MISCELLANEOUS GRANTS</b>					
ECON DEV-COMMUNITY RELATION	-	-	25,000	25,000	
EMERGENCY MANAGEMENT	-	-	-	-	
CAPITAL PROJECTS DELIVERY	754,473	-	-	-	
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>754,473</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	
<b>11933 FEDERAL MITIGATION GRANTS</b>					
EMERGENCY MANAGEMENT	141,885	10,467	-	(10,467)	-100.0%
ENGINEERING PROF SUPPORT	213,676	82,513	-	(82,513)	-100.0%
FACILITIES	-	-	-	-	
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>355,561</b>	<b>92,980</b>	<b>-</b>	<b>(92,980)</b>	<b>-100.0%</b>
<b>11935 FEDERAL CARES ACT GRANTS</b>					
COUNTY ASSISTANCE PROGRAMS	2,547,025	109,000	-	(109,000)	-100.0%
RESOURCE MGT GRANTS	18,658,914	-	-	-	
<b>11935 FEDERAL CARES ACT GRANTS Total</b>	<b>21,205,939</b>	<b>109,000</b>	<b>-</b>	<b>(109,000)</b>	<b>-100.0%</b>
<b>11936 FEDERAL EMER RENTAL ASSISTANCE</b>					
OFFICE MANAGEMENT & BUDGET	12,788,904	4,509,229	-	(4,509,229)	-100.0%
<b>11936 FEDERAL EMER RENTAL ASSISTANCE Total</b>	<b>12,788,904</b>	<b>4,509,229</b>	<b>-</b>	<b>(4,509,229)</b>	<b>-100.0%</b>
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA</b>					
EMERGENCY MANAGEMENT	8,086	-	-	-	
RESOURCE MGT GRANTS	-	-	13,833,333	13,833,333	
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA Total</b>	<b>8,086</b>	<b>-</b>	<b>13,833,333</b>	<b>13,833,333</b>	
<b>11940 ENVIRONMENTAL SERVICES GRANTS</b>					
WASTEWATER OPERATIONS	185,344	-	-	-	
<b>11940 ENVIRONMENTAL SERVICES GRANTS Total</b>	<b>185,344</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>11942 FIRE GRANTS FEDERAL</b>					
EMS/FIRE/RESCUE	-	-	-	-	
<b>11942 FIRE GRANTS FEDERAL Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12017 SHIP AFFORDABLE HOUSING 16/17</b>					
GRANT ASSISTANCE PROGRAMS	-	-	-	-	
<b>12017 SHIP AFFORDABLE HOUSING 16/17 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>12018 SHIP AFFORDABLE HOUSING 17/18</b>					
GRANT ASSISTANCE PROGRAMS	588,311	-	-	-	
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>588,311</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12019 SHIP AFFORDABLE HOUSING 18/19</b>					
GRANT ASSISTANCE PROGRAMS	100,088	-	-	-	
<b>12019 SHIP AFFORDABLE HOUSING 18/19 Total</b>	<b>100,088</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12021 SHIP AFFORDABLE HOUSING 20/21</b>					
GRANT ASSISTANCE PROGRAMS	512	-	-	-	
<b>12021 SHIP AFFORDABLE HOUSING 20/21 Total</b>	<b>512</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12022 SHIP AFFORDABLE HOUSING 21/22</b>					
GRANT ASSISTANCE PROGRAMS	52,339	270,000	-	(270,000)	-100.0%
<b>12022 SHIP AFFORDABLE HOUSING 21/22 Total</b>	<b>52,339</b>	<b>270,000</b>	<b>-</b>	<b>(270,000)</b>	<b>-100.0%</b>
<b>12023 SHIP AFFORDABLE HOUSING 22/23</b>					
GRANT ASSISTANCE PROGRAMS	-	-	56,213	56,213	
<b>12023 SHIP AFFORDABLE HOUSING 22/23 Total</b>	<b>-</b>	<b>-</b>	<b>56,213</b>	<b>56,213</b>	
<b>12101 LAW ENFORCEMENT TST-LOCAL</b>					
SHERIFF'S OFFICE	157,587	-	-	-	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>157,587</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12102 LAW ENFORCEMENT TST-JUSTICE</b>					
SHERIFF'S OFFICE	129,017	-	-	-	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>129,017</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12103 LAW ENFORCEMENT TST-FEDERAL</b>					
SHERIFF'S OFFICE	61,253	-	-	-	
<b>12103 LAW ENFORCEMENT TST-FEDERAL Total</b>	<b>61,253</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12200 ARBOR VIOLATION TRUST FUND</b>					
PLANNING AND DEVELOPMENT	-	149,193	237,378	88,185	59.1%
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>-</b>	<b>149,193</b>	<b>237,378</b>	<b>88,185</b>	<b>59.1%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
SHERIFF'S OFFICE	40,000	95,000	95,000	-	0.0%
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>40,000</b>	<b>95,000</b>	<b>95,000</b>	<b>-</b>	<b>0.0%</b>
<b>12302 TEEN COURT</b>					
SHERIFF'S OFFICE	155,000	150,641	169,070	18,429	12.2%
<b>12302 TEEN COURT Total</b>	<b>155,000</b>	<b>150,641</b>	<b>169,070</b>	<b>18,429</b>	<b>12.2%</b>
<b>12500 EMERGENCY 911 FUND</b>					
E-911	4,223,517	2,141,562	2,320,338	178,776	8.3%
EMERGENCY COMMUNICATIONS	-	-	-	-	
<b>12500 EMERGENCY 911 FUND Total</b>	<b>4,223,517</b>	<b>2,141,562</b>	<b>2,320,338</b>	<b>178,776</b>	<b>8.3%</b>
<b>12601 ARTERIAL IMPACT FEE (12-31-21)</b>					
CAPITAL PROJECTS DELIVERY	940,575	-	-	-	
<b>12601 ARTERIAL IMPACT FEE (12-31-21) Total</b>	<b>940,575</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12602 NORTH COLLECT IMPACT FEE (EXP)</b>					
CAPITAL PROJECTS DELIVERY	-	-	924,864	924,864	
<b>12602 NORTH COLLECT IMPACT FEE (EXP) Total</b>	<b>-</b>	<b>-</b>	<b>924,864</b>	<b>924,864</b>	



# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>12603 WEST COLLECT IMPACT FEE (EXP)</b>					
CAPITAL PROJECTS DELIVERY	101,117	-	-	-	
<b>12603 WEST COLLECT IMPACT FEE (EXP) Total</b>	<b>101,117</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12604 EAST COLLECT IMPACT FEE (EXP)</b>					
CAPITAL PROJECTS DELIVERY	51,008	-	-	-	
<b>12604 EAST COLLECT IMPACT FEE (EXP) Total</b>	<b>51,008</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12606 MOBILITY FEE CORE DISTRICT</b>					
CAPITAL PROJECTS DELIVERY	-	-	500,000	500,000	
<b>12606 MOBILITY FEE CORE DISTRICT Total</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	
<b>12801 FIRE/RESCUE-IMPACT FEE</b>					
EMS/FIRE/RESCUE	-	-	-	-	
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12802 LAW ENFORCEMENT-IMPACT FEE</b>					
SHERIFF'S OFFICE	-	-	-	-	
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>12804 LIBRARY-IMPACT FEE</b>					
LIBRARY SERVICES	166,284	170,000	281,000	111,000	65.3%
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>166,284</b>	<b>170,000</b>	<b>281,000</b>	<b>111,000</b>	<b>65.3%</b>
<b>12805 DRAINAGE-IMPACT FEE</b>					
CAPITAL PROJECTS DELIVERY	-	7,000	7,000	-	0.0%
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>-</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
<b>13000 STORMWATER FUND</b>					
CAPITAL PROJECTS DELIVERY	-	-	-	-	
<b>13000 STORMWATER FUND Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>13100 ECONOMIC DEVELOPMENT</b>					
ECON DEV-COMMUNITY RELATION	1,705,550	1,975,139	1,963,888	(11,251)	-0.6%
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>1,705,550</b>	<b>1,975,139</b>	<b>1,963,888</b>	<b>(11,251)</b>	<b>-0.6%</b>
<b>13300 17/92 REDEVELOPMENT TI FUND</b>					
17-92 CRA	2,697,227	-	-	-	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>2,697,227</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>15000 MSBU STREET LIGHTING</b>					
MSBU PROGRAM	2,341,950	2,680,000	2,680,500	500	0.0%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>2,341,950</b>	<b>2,680,000</b>	<b>2,680,500</b>	<b>500</b>	<b>0.0%</b>
<b>15100 MSBU RESIDENTIAL SOLID WASTE</b>					
MSBU PROGRAM	16,341,674	17,586,000	21,976,000	4,390,000	25.0%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>16,341,674</b>	<b>17,586,000</b>	<b>21,976,000</b>	<b>4,390,000</b>	<b>25.0%</b>
<b>16000 MSBU PROGRAM</b>					
MSBU PROGRAM	867,557	696,442	673,386	(23,056)	-3.3%
<b>16000 MSBU PROGRAM Total</b>	<b>867,557</b>	<b>696,442</b>	<b>673,386</b>	<b>(23,056)</b>	<b>-3.3%</b>
<b>16005 MSBU MILLS (LM/AWC)</b>					
MSBU PROGRAM	9,720	519,590	585,708	66,118	12.7%
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>9,720</b>	<b>519,590</b>	<b>585,708</b>	<b>66,118</b>	<b>12.7%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC)</b>					

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
MSBU PROGRAM	3,260	407,975	467,588	59,613	14.6%
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Total</b>	<b>3,260</b>	<b>407,975</b>	<b>467,588</b>	<b>59,613</b>	<b>14.6%</b>
<b>16007 MSBU AMORY (LM/AWC)</b>					
MSBU PROGRAM	38,098	49,623	29,469	(20,154)	-40.6%
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>38,098</b>	<b>49,623</b>	<b>29,469</b>	<b>(20,154)</b>	<b>-40.6%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>					
MSBU PROGRAM	45,010	81,100	79,100	(2,000)	-2.5%
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total</b>	<b>45,010</b>	<b>81,100</b>	<b>79,100</b>	<b>(2,000)</b>	<b>-2.5%</b>
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>					
MSBU PROGRAM	1,667	14,140	13,914	(226)	-1.6%
<b>16013 MSBU HOWELL CREEK (LM/AWC) Total</b>	<b>1,667</b>	<b>14,140</b>	<b>13,914</b>	<b>(226)</b>	<b>-1.6%</b>
<b>16020 MSBU HORSESHOE (LM/AWC)</b>					
MSBU PROGRAM	8,246	28,615	36,615	8,000	28.0%
<b>16020 MSBU HORSESHOE (LM/AWC) Total</b>	<b>8,246</b>	<b>28,615</b>	<b>36,615</b>	<b>8,000</b>	<b>28.0%</b>
<b>16021 MSBU MYRTLE (LM/AWC)</b>					
MSBU PROGRAM	2,178	23,305	27,220	3,915	16.8%
<b>16021 MSBU MYRTLE (LM/AWC) Total</b>	<b>2,178</b>	<b>23,305</b>	<b>27,220</b>	<b>3,915</b>	<b>16.8%</b>
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>					
MSBU PROGRAM	1,719	40,335	37,935	(2,400)	-6.0%
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC) Total</b>	<b>1,719</b>	<b>40,335</b>	<b>37,935</b>	<b>(2,400)</b>	<b>-6.0%</b>
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>					
MSBU PROGRAM	13,912	115,280	128,351	13,071	11.3%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC) Total</b>	<b>13,912</b>	<b>115,280</b>	<b>128,351</b>	<b>13,071</b>	<b>11.3%</b>
<b>16025 MSBU MIRROR (LM/AWC)</b>					
MSBU PROGRAM	4,740	76,085	82,078	5,993	7.9%
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>4,740</b>	<b>76,085</b>	<b>82,078</b>	<b>5,993</b>	<b>7.9%</b>
<b>16026 MSBU SPRING (LM/AWC)</b>					
MSBU PROGRAM	38,811	187,700	199,629	11,929	6.4%
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>38,811</b>	<b>187,700</b>	<b>199,629</b>	<b>11,929</b>	<b>6.4%</b>
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC)</b>					
MSBU PROGRAM	3,288	57,270	50,755	(6,515)	-11.4%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>3,288</b>	<b>57,270</b>	<b>50,755</b>	<b>(6,515)</b>	<b>-11.4%</b>
<b>16028 MSBU BURKETT (LM/AWC)</b>					
MSBU PROGRAM	1,015	69,800	74,390	4,590	6.6%
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>1,015</b>	<b>69,800</b>	<b>74,390</b>	<b>4,590</b>	<b>6.6%</b>
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>					
MSBU PROGRAM	33,577	66,690	63,168	(3,522)	-5.3%
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>33,577</b>	<b>66,690</b>	<b>63,168</b>	<b>(3,522)</b>	<b>-5.3%</b>
<b>16031 MSBU LAKE ASHER AWC</b>					
MSBU PROGRAM	2,062	12,940	15,448	2,508	19.4%
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>2,062</b>	<b>12,940</b>	<b>15,448</b>	<b>2,508</b>	<b>19.4%</b>
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>					
MSBU PROGRAM	745	9,475	12,590	3,115	32.9%

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>745</b>	<b>9,475</b>	<b>12,590</b>	<b>3,115</b>	<b>32.9%</b>
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>					
MSBU PROGRAM	5,944	25,710	36,770	11,060	43.0%
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>5,944</b>	<b>25,710</b>	<b>36,770</b>	<b>11,060</b>	<b>43.0%</b>
<b>16035 MSBU BUTTONWOOD POND (LM/AWC)</b>					
MSBU PROGRAM	707	14,470	20,530	6,060	41.9%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>707</b>	<b>14,470</b>	<b>20,530</b>	<b>6,060</b>	<b>41.9%</b>
<b>16036 MSBU HOWELL LAKE (LM/AWC)</b>					
MSBU PROGRAM	20,838	374,450	551,450	177,000	47.3%
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>20,838</b>	<b>374,450</b>	<b>551,450</b>	<b>177,000</b>	<b>47.3%</b>
<b>16037 MSBU LK LINDEN (LM/AWC)</b>					
MSBU PROGRAM	-	-	4,550	4,550	
<b>16037 MSBU LK LINDEN (LM/AWC) Total</b>	<b>-</b>	<b>-</b>	<b>4,550</b>	<b>4,550</b>	
<b>16073 MSBU SYLVAN LAKE (AWC)</b>					
MSBU PROGRAM	4,599	107,800	155,578	47,778	44.3%
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>4,599</b>	<b>107,800</b>	<b>155,578</b>	<b>47,778</b>	<b>44.3%</b>
<b>16077 MSBU LITTLE LK HOWELL/TUSK</b>					
MSBU PROGRAM	-	20,506	32,812	12,306	60.0%
<b>16077 MSBU LITTLE LK HOWELL/TUSK Total</b>	<b>-</b>	<b>20,506</b>	<b>32,812</b>	<b>12,306</b>	<b>60.0%</b>
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES</b>					
MSBU PROGRAM	-	23,280	36,930	13,650	58.6%
<b>16080 MSBU E CRYSTAL CHAIN OF LAKES Total</b>	<b>-</b>	<b>23,280</b>	<b>36,930</b>	<b>13,650</b>	<b>58.6%</b>
<b>21200 GENERAL REVENUE DEBT</b>					
CENTRAL CHARGES	22,972,940	3,181,910	3,166,199	(15,711)	-0.5%
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>22,972,940</b>	<b>3,181,910</b>	<b>3,166,199</b>	<b>(15,711)</b>	<b>-0.5%</b>
<b>21210 FIVE POINTS LINE OF CREDIT</b>					
CENTRAL CHARGES	-	-	3,200,000	3,200,000	
<b>21210 FIVE POINTS LINE OF CREDIT Total</b>	<b>-</b>	<b>-</b>	<b>3,200,000</b>	<b>3,200,000</b>	
<b>21235 GENERAL REVENUE DEBT - 2014</b>					
CENTRAL CHARGES	1,637,800	1,637,400	1,641,000	3,600	0.2%
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>1,637,800</b>	<b>1,637,400</b>	<b>1,641,000</b>	<b>3,600</b>	<b>0.2%</b>
<b>21250 SPEC OBL REV &amp; REF BOND - 2022</b>					
CENTRAL CHARGES	-	-	-	-	
<b>21250 SPEC OBL REV &amp; REF BOND - 2022 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>21300 COUNTY SHARED REVENUE DEBT</b>					
CENTRAL CHARGES	98,815	-	-	-	
<b>21300 COUNTY SHARED REVENUE DEBT Total</b>	<b>98,815</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>22500 SALES TAX BONDS</b>					
CENTRAL CHARGES	4,978,138	4,978,188	4,981,963	3,775	0.1%
<b>22500 SALES TAX BONDS Total</b>	<b>4,978,138</b>	<b>4,978,188</b>	<b>4,981,963</b>	<b>3,775</b>	<b>0.1%</b>
<b>22600 CAPITAL IMP REV BOND SER 2021</b>					
CENTRAL CHARGES	-	-	-	-	
<b>22600 CAPITAL IMP REV BOND SER 2021 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>30600 INFRASTRUCTURE IMP OP FUND</b>					
TELECOMMUNICATIONS	-	-	-	-	
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK</b>					
PARKS & RECREATION	-	-	-	-	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>32000 JAIL PROJECT/2005</b>					
FACILITIES	-	-	-	-	
<b>32000 JAIL PROJECT/2005 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>32100 NATURAL LANDS/TRAILS</b>					
GREENWAYS & NATURAL LANDS	660,507	48,244	52,658	4,414	9.1%
PARKS & RECREATION	-	-	-	-	
CAPITAL PROJECTS DELIVERY	696,696	-	-	-	
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>1,357,203</b>	<b>48,244</b>	<b>52,658</b>	<b>4,414</b>	<b>9.1%</b>
<b>32200 COURTHOUSE PROJECTS FUND</b>					
FACILITIES	-	-	-	-	
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>32300 FIVE POINTS DEVELOPMENT FUND</b>					
CAPITAL PROJECTS DELIVERY	8,937,347	1,745,500	-	(1,745,500)	-100.0%
<b>32300 FIVE POINTS DEVELOPMENT FUND Total</b>	<b>8,937,347</b>	<b>1,745,500</b>	<b>-</b>	<b>(1,745,500)</b>	<b>-100.0%</b>
<b>40100 WATER AND SEWER FUND</b>					
FACILITIES	-	-	195,500	195,500	
ES BUSINESS OFFICE	2,350,178	2,435,524	2,867,385	431,860	17.7%
UTILITIES ENGINEERING	9,850,928	18,075,108	19,242,333	1,167,225	6.5%
WASTEWATER OPERATIONS	12,721,223	17,064,041	16,566,019	(498,022)	-2.9%
WATER OPERATIONS	35,804,060	16,431,321	17,961,301	1,529,980	9.3%
DEV SVCS BUSINESS OFFICE	7,872	-	-	-	
NETWORK & COMM SERVICES	-	-	-	-	
<b>40100 WATER AND SEWER FUND Total</b>	<b>60,734,261</b>	<b>54,005,995</b>	<b>56,832,538</b>	<b>2,826,543</b>	<b>5.2%</b>
<b>40102 CONNECTION FEES-WATER</b>					
UTILITIES ENGINEERING	500,000	505,000	505,000	-	0.0%
<b>40102 CONNECTION FEES-WATER Total</b>	<b>500,000</b>	<b>505,000</b>	<b>505,000</b>	<b>-</b>	<b>0.0%</b>
<b>40103 CONNECTION FEES-SEWER</b>					
UTILITIES ENGINEERING	900,000	985,000	910,000	(75,000)	-7.6%
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>900,000</b>	<b>985,000</b>	<b>910,000</b>	<b>(75,000)</b>	<b>-7.6%</b>
<b>40105 WATER &amp; SEWER BONDS, SERIES 20</b>					
UTILITIES ENGINEERING	-	-	-	-	
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40106 2010 BOND SERIES</b>					
UTILITIES ENGINEERING	-	-	-	-	
<b>40106 2010 BOND SERIES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>					
UTILITIES ENGINEERING	11,512,641	6,250,000	40,369,626	34,119,626	545.9%
WASTEWATER OPERATIONS	24,032	-	-	-	
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM Total</b>	<b>11,536,672</b>	<b>6,250,000</b>	<b>40,369,626</b>	<b>34,119,626</b>	<b>545.9%</b>

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B</b>					
UTILITIES ENGINEERING	(1,166,593)	-	-	-	
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B Total</b>	<b>(1,166,593)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40119 WATER &amp; SEWER BOND SER 2019</b>					
UTILITIES ENGINEERING	(436,585)	-	-	-	
<b>40119 WATER &amp; SEWER BOND SER 2019 Total</b>	<b>(436,585)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>40201 SOLID WASTE FUND</b>					
FACILITIES	76,349	62,858	-	(62,858)	-100.0%
LANDFILL OPERATIONS PROGRAM	7,398,860	5,381,924	8,106,058	2,724,134	50.6%
SW-COMPLIANCE & PROGRAM MAN	5,078,402	6,485,611	8,360,904	1,875,293	28.9%
TRANSFER STATION	4,092,785	4,636,838	5,420,853	784,016	16.9%
NETWORK & COMM SERVICES	-	-	-	-	
<b>40201 SOLID WASTE FUND Total</b>	<b>16,646,396</b>	<b>16,567,230</b>	<b>21,887,815</b>	<b>5,320,585</b>	<b>32.1%</b>
<b>40301 WEKIVA GOLF COURSE FUND</b>					
PARKS & RECREATION	-	-	3,232,329	3,232,329	
<b>40301 WEKIVA GOLF COURSE FUND Total</b>	<b>-</b>	<b>-</b>	<b>3,232,329</b>	<b>3,232,329</b>	
<b>50100 PROPERTY/CASUALTY INSURANCE FU</b>					
RISK MANAGEMENT	3,667,961	3,389,035	3,687,470	298,435	8.8%
<b>50100 PROPERTY/CASUALTY INSURANCE FU Total</b>	<b>3,667,961</b>	<b>3,389,035</b>	<b>3,687,470</b>	<b>298,435</b>	<b>8.8%</b>
<b>50200 WORKERS COMPENSATION FUND</b>					
RISK MANAGEMENT	3,967,826	3,091,664	3,278,577	186,913	6.0%
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>3,967,826</b>	<b>3,091,664</b>	<b>3,278,577</b>	<b>186,913</b>	<b>6.0%</b>
<b>50300 HEALTH INSURANCE FUND</b>					
EMPLOYEE BENEFITS	23,633,215	29,327,926	29,990,931	663,005	2.3%
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>23,633,215</b>	<b>29,327,926</b>	<b>29,990,931</b>	<b>663,005</b>	<b>2.3%</b>
<b>60301 BOCC AGENCY FUND</b>					
GREENWAYS & NATURAL LANDS	80	-	-	-	
LEISURE BUSINESS OFFICE	-	38,000	38,000	-	0.0%
<b>60301 BOCC AGENCY FUND Total</b>	<b>80</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.0%</b>
<b>60302 PUBLIC SAFETY</b>					
EMS/FIRE/RESCUE	12	-	-	-	
<b>60302 PUBLIC SAFETY Total</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60303 LIBRARIES-DESIGNATED</b>					
LIBRARY SERVICES	50,094	50,000	50,000	-	0.0%
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>50,094</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.0%</b>
<b>60304 ANIMAL CONTROL</b>					
ANIMAL SERVICES	1,432	-	-	-	
<b>60304 ANIMAL CONTROL Total</b>	<b>1,432</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# EXPENDITURES BY FUND - PROGRAM

FUND NAME - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>60305 HISTORICAL COMMISSION</b>					
PARKS & RECREATION	-	24,000	24,000	-	0.0%
<b>60305 HISTORICAL COMMISSION Total</b>	<b>-</b>	<b>24,000</b>	<b>24,000</b>	<b>-</b>	<b>0.0%</b>
<b>60307 4-H COUNSEL COOP EXTENSION</b>					
EXTENSION SERVICE	474	-	-	-	
<b>60307 4-H COUNSEL COOP EXTENSION Total</b>	<b>474</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60308 ADULT DRUG COURT</b>					
JUDICIAL	5,303	-	-	-	
<b>60308 ADULT DRUG COURT Total</b>	<b>5,303</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
EXTENSION SERVICE	756	-	-	-	
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>756</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Grand Total</b>	<b>621,987,962</b>	<b>583,066,747</b>	<b>687,715,355</b>	<b>104,648,608</b>	<b>17.9%</b>



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
<b>REVENUES</b>					
TAXES	(192,589,368)	(201,035,300)	(225,230,300)	(24,195,000)	12.0%
PERMITS FEES & SPECIAL ASM	(101,823)	(97,300)	(110,300)	(13,000)	13.4%
INTERGOVERNMENTAL REVENUE	(42,900,091)	(38,286,500)	(42,011,500)	(3,725,000)	9.7%
CHARGES FOR SERVICES	(8,541,637)	(9,891,381)	(9,791,524)	99,857	-1.0%
JUDGEMENTS FINES & FORFEIT	(571,008)	(933,000)	(623,000)	310,000	-33.2%
MISCELLANEOUS REVENUES	(1,914,701)	(1,927,550)	(2,079,550)	(152,000)	7.9%
OTHER SOURCES	(8,366,565)	(798,762)	(2,506,650)	(1,707,888)	213.8%
<b>REVENUES Total</b>	<b>(254,985,194)</b>	<b>(252,969,793)</b>	<b>(282,352,824)</b>	<b>(29,383,031)</b>	<b>11.6%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	38,267,320	47,033,622	52,815,390	5,781,769	12.3%
OPERATING EXPENDITURES	33,287,937	38,148,600	41,979,552	3,830,952	10.0%
INTERNAL SERVICE CHARGES	15,783,039	21,409,463	21,862,864	453,401	2.1%
COST ALLOCATION (CONTRA)	(34,681,484)	(43,981,367)	(45,957,884)	(1,976,518)	4.5%
CAPITAL OUTLAY	2,913,779	3,295,727	2,522,600	(773,127)	-23.5%
GRANTS & AIDS	10,432,847	10,200,296	10,640,561	440,265	4.3%
INTERFUND TRANSFERS OUT	39,875,862	24,032,537	19,889,032	(4,143,505)	-17.2%
CONSTITUTIONAL TRANSFERS	138,968,157	159,846,898	178,578,247	18,731,350	11.7%
<b>EXPENDITURES Total</b>	<b>244,847,458</b>	<b>259,985,775</b>	<b>282,330,362</b>	<b>22,344,587</b>	<b>8.6%</b>
CHANGE IN FUND BALANCE	(10,137,736)	7,015,982	(22,462)	(7,038,444)	-100.3%
FUND BALANCE	-	(57,000,000)	(58,000,000)	(1,000,000)	1.8%
RESERVES	-	49,984,018	58,022,462	8,038,444	16.1%

## 00101 POLICE EDUCATION FUND

<b>REVENUES</b>					
CHARGES FOR SERVICES	(130,750)	(135,000)	(124,500)	10,500	-7.8%
MISCELLANEOUS REVENUES	(583)	-	-	-	
OTHER SOURCES	(23,484)	-	-	-	
<b>REVENUES Total</b>	<b>(154,817)</b>	<b>(135,000)</b>	<b>(124,500)</b>	<b>10,500</b>	<b>-7.8%</b>
<b>EXPENDITURES</b>					
CONSTITUTIONAL TRANSFERS	150,000	150,000	150,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	(4,817)	15,000	25,500	10,500	70.0%
FUND BALANCE	-	(15,000)	(25,500)	(10,500)	70.0%

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

## 00103 NATURAL LAND ENDOWMENT FUND

<b>REVENUES</b>					
CHARGES FOR SERVICES	(47,597)	(40,000)	(50,000)	(10,000)	25.0%
MISCELLANEOUS REVENUES	(18,508)	(12,500)	(12,500)	-	0.0%
<b>REVENUES Total</b>	<b>(66,105)</b>	<b>(52,500)</b>	<b>(62,500)</b>	<b>(10,000)</b>	<b>19.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	191,775	302,500	212,165	(90,335)	-29.9%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
CAPITAL OUTLAY	29,707	-	-	-	
<b>EXPENDITURES Total</b>	<b>221,482</b>	<b>302,500</b>	<b>212,165</b>	<b>(90,335)</b>	<b>-29.9%</b>
CHANGE IN FUND BALANCE	155,377	250,000	149,665	(100,335)	-40.1%
FUND BALANCE	-	(250,000)	(149,665)	100,335	-40.1%
RESERVES	-	-	-	-	

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

## 00104 BOATING IMPROVEMENT FUND

REVENUES					
INTERGOVERNMENTAL REVENUE	(55,282)	(60,000)	(55,000)	5,000	-8.3%
MISCELLANEOUS REVENUES	(2,256)	-	-	-	
<b>REVENUES Total</b>	<b>(57,538)</b>	<b>(60,000)</b>	<b>(55,000)</b>	<b>5,000</b>	<b>-8.3%</b>
EXPENDITURES					
CAPITAL OUTLAY	11,976	-	-	-	
GRANTS & AIDS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>11,976</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(45,562)	(60,000)	(55,000)	5,000	-8.3%
FUND BALANCE	-	(350,000)	(425,000)	(75,000)	21.4%
RESERVES	-	410,000	480,000	70,000	17.1%

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

## 00108 FACILITIES MAINTENANCE FUND

REVENUES					
MISCELLANEOUS REVENUES	(41,599)	-	-	-	
OTHER SOURCES	(1,038,581)	(1,206,939)	(3,470,774)	(2,263,835)	187.6%
<b>REVENUES Total</b>	<b>(1,080,180)</b>	<b>(1,206,939)</b>	<b>(3,470,774)</b>	<b>(2,263,835)</b>	<b>187.6%</b>
EXPENDITURES					
OPERATING EXPENDITURES	1,357,919	407,427	2,439,271	2,031,844	498.7%
CAPITAL OUTLAY	-	799,512	601,565	(197,947)	-24.8%
<b>EXPENDITURES Total</b>	<b>1,357,919</b>	<b>1,206,939</b>	<b>3,040,836</b>	<b>1,833,897</b>	<b>151.9%</b>
CHANGE IN FUND BALANCE	277,739	-	(429,938)	(429,938)	
FUND BALANCE	-	-	(100,000)	(100,000)	
RESERVES	-	-	529,938	529,938	

## 00109 FLEET REPLACEMENT FUND

REVENUES					
MISCELLANEOUS REVENUES	(87,008)	(100,000)	(100,000)	-	0.0%
OTHER SOURCES	(1,382,084)	(1,437,374)	(1,537,363)	(99,989)	7.0%
<b>REVENUES Total</b>	<b>(1,469,092)</b>	<b>(1,537,374)</b>	<b>(1,637,363)</b>	<b>(99,989)</b>	<b>6.5%</b>
EXPENDITURES					
OPERATING EXPENDITURES	3,026	-	46,933	46,933	
CAPITAL OUTLAY	1,437,413	1,437,374	1,664,329	226,955	15.8%
<b>EXPENDITURES Total</b>	<b>1,440,439</b>	<b>1,437,374</b>	<b>1,711,261</b>	<b>273,887</b>	<b>19.1%</b>
CHANGE IN FUND BALANCE	(28,654)	(100,000)	73,898	173,898	-173.9%
FUND BALANCE	-	(220,000)	(335,000)	(115,000)	52.3%
RESERVES	-	320,000	261,102	(58,898)	-18.4%

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>00110 ADULT DRUG COURT GRANT FUND</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(631,683)	(495,244)	(399,551)	95,693	-19.3%
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>(631,683)</b>	<b>(495,244)</b>	<b>(399,551)</b>	<b>95,693</b>	<b>-19.3%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	442,518	399,905	304,716	(95,189)	-23.8%
INTERNAL SERVICE CHARGES	189,166	95,339	94,835	(504)	-0.5%
<b>EXPENDITURES Total</b>	<b>631,683</b>	<b>495,244</b>	<b>399,551</b>	<b>(95,693)</b>	<b>-19.3%</b>
CHANGE IN FUND BALANCE	-	-	-	-	

## 00111 TECHNOLOGY REPLACEMENT FUND

<b>REVENUES</b>					
CHARGES FOR SERVICES	(157,643)	(159,074)	(148,554)	10,520	-6.6%
MISCELLANEOUS REVENUES	(5,622)	-	-	-	
OTHER SOURCES	(345,037)	(344,998)	(422,244)	(77,246)	22.4%
<b>REVENUES Total</b>	<b>(508,302)</b>	<b>(504,072)</b>	<b>(570,798)</b>	<b>(66,726)</b>	<b>13.2%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	576,149	1,408,675	1,055,682	(352,993)	-25.1%
COST ALLOCATION (CONTRA)	(175,760)	(948,363)	(634,485)	313,878	-33.1%
CAPITAL OUTLAY	43,564	79,000	-	(79,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>443,953</b>	<b>539,312</b>	<b>421,197</b>	<b>(118,115)</b>	<b>-21.9%</b>
CHANGE IN FUND BALANCE	(64,349)	35,240	(149,601)	(184,841)	-524.5%
FUND BALANCE	-	(900,000)	(280,000)	620,000	-68.9%
RESERVES	-	864,760	429,601	(435,159)	-50.3%

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

## 00112 MAJOR PROJECTS FUND

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(35,592)	-	-	-	
OTHER SOURCES	(17,396,920)	-	(13,833,333)	(13,833,333)	
<b>REVENUES Total</b>	<b>(17,432,513)</b>	<b>-</b>	<b>(13,833,333)</b>	<b>(13,833,333)</b>	
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	2,496,934	-	-	-	
OPERATING EXPENDITURES	5,793,959	160,000	545,235	385,235	240.8%
CAPITAL OUTLAY	3,444,011	1,081,478	261,765	(819,713)	-75.8%
GRANTS & AIDS	15,616,327	-	-	-	
INTERFUND TRANSFERS OUT	3,201,811	-	13,833,333	13,833,333	
CONSTITUTIONAL TRANSFERS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>30,553,043</b>	<b>1,241,478</b>	<b>14,640,333</b>	<b>13,398,855</b>	<b>1079.3%</b>
CHANGE IN FUND BALANCE	13,120,530	1,241,478	807,000	(434,478)	-35.0%
FUND BALANCE	-	(1,241,478)	(807,000)	434,478	-35.0%

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>10101 TRANSPORTATION TRUST FUND</b>					
<b>REVENUES</b>					
TAXES	(9,155,374)	(9,433,963)	(9,376,000)	57,963	-0.6%
INTERGOVERNMENTAL REVENUE	(5,524,107)	(5,625,000)	(5,425,000)	200,000	-3.6%
CHARGES FOR SERVICES	(1,677,119)	(1,478,339)	(1,777,902)	(299,563)	20.3%
MISCELLANEOUS REVENUES	(393,246)	(95,000)	(95,000)	-	0.0%
OTHER SOURCES	(3,012,774)	(4,055,225)	(5,325,557)	(1,270,332)	31.3%
<b>REVENUES Total</b>	<b>(19,762,620)</b>	<b>(20,687,527)</b>	<b>(21,999,459)</b>	<b>(1,311,932)</b>	<b>6.3%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	12,077,198	13,695,901	14,374,525	678,624	5.0%
OPERATING EXPENDITURES	5,100,550	5,993,955	6,225,753	231,798	3.9%
INTERNAL SERVICE CHARGES	3,580,012	4,833,650	4,876,518	42,868	0.9%
COST ALLOCATION (CONTRA)	(4,389,836)	(5,083,305)	(5,083,305)	-	0.0%
CAPITAL OUTLAY	2,437,179	3,672,209	4,112,239	440,030	12.0%
GRANTS & AIDS	60,000	247,054	244,338	(2,716)	-1.1%
CONSTITUTIONAL TRANSFERS	31,828	34,063	36,244	2,180	6.4%
<b>EXPENDITURES Total</b>	<b>18,896,931</b>	<b>23,393,527</b>	<b>24,786,311</b>	<b>1,392,784</b>	<b>6.0%</b>
CHANGE IN FUND BALANCE	(865,689)	2,706,000	2,786,852	80,852	3.0%
FUND BALANCE	-	(2,706,000)	(2,786,852)	(80,852)	3.0%
RESERVES	-	-	-	-	

## 10102 NINTH-CENT FUEL TAX FUND

<b>REVENUES</b>					
TAXES	(2,018,510)	(2,000,000)	(1,800,000)	200,000	-10.0%
OTHER SOURCES	(6,610,807)	(7,400,000)	(8,825,196)	(1,425,196)	19.3%
<b>REVENUES Total</b>	<b>(8,629,317)</b>	<b>(9,400,000)</b>	<b>(10,625,196)</b>	<b>(1,225,196)</b>	<b>13.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	38,665	-	(38,665)	-100.0%
GRANTS & AIDS	8,686,362	9,361,335	10,625,196	1,263,861	13.5%
<b>EXPENDITURES Total</b>	<b>8,686,362</b>	<b>9,400,000</b>	<b>10,625,196</b>	<b>1,225,196</b>	<b>13.0%</b>
CHANGE IN FUND BALANCE	57,045	-	-	-	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

## 10103 SUNRAIL OPERATIONS

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(369,667)	-	-	-	
MISCELLANEOUS REVENUES	(3,603)	-	-	-	
<b>REVENUES Total</b>	<b>(373,270)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	446,536	-	-	-	
<b>EXPENDITURES Total</b>	<b>446,536</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	73,266	-	-	-	
FUND BALANCE	-	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>10104 SIDEWALK DEVELOPER FUND</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(29,907)	-	-	-	
MISCELLANEOUS REVENUES	(119)	-	-	-	
<b>REVENUES Total</b>	<b>(30,025)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(30,025)	-	-	-	
FUND BALANCE	-	-	-	-	

## 10400 BUILDING PROGRAM

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(6,248,653)	(5,535,000)	(5,545,000)	(10,000)	0.2%
CHARGES FOR SERVICES	(1,599,068)	(1,160,500)	(1,210,500)	(50,000)	4.3%
MISCELLANEOUS REVENUES	(393,574)	(289,000)	(291,500)	(2,500)	0.9%
<b>REVENUES Total</b>	<b>(8,241,296)</b>	<b>(6,984,500)</b>	<b>(7,047,000)</b>	<b>(62,500)</b>	<b>0.9%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	4,271,437	5,185,849	5,754,348	568,499	11.0%
OPERATING EXPENDITURES	605,159	645,455	709,374	63,919	9.9%
INTERNAL SERVICE CHARGES	781,498	935,108	1,004,893	69,786	7.5%
CAPITAL OUTLAY	31,860	27,100	500,000	472,900	1745.0%
<b>EXPENDITURES Total</b>	<b>5,689,954</b>	<b>6,793,512</b>	<b>7,968,615</b>	<b>1,175,103</b>	<b>17.3%</b>
CHANGE IN FUND BALANCE	(2,551,342)	(190,988)	921,615	1,112,603	-582.6%
FUND BALANCE	-	(6,000,000)	(6,700,000)	(700,000)	11.7%
RESERVES	-	6,190,988	5,778,385	(412,603)	-6.7%

## 11000 TOURISM PARKS 1,2,3 CENT FUND

<b>REVENUES</b>					
TAXES	(2,634,490)	(2,400,000)	(3,301,390)	(901,390)	37.6%
MISCELLANEOUS REVENUES	(16,564)	(10,000)	(25,000)	(15,000)	150.0%
<b>REVENUES Total</b>	<b>(2,651,054)</b>	<b>(2,410,000)</b>	<b>(3,326,390)</b>	<b>(916,390)</b>	<b>38.0%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	48,877	54,950	62,727	7,777	14.2%
OPERATING EXPENDITURES	420,312	579,030	697,525	118,495	20.5%
INTERNAL SERVICE CHARGES	8,569	10,000	10,000	-	0.0%
CAPITAL OUTLAY	24,581	-	52,000	52,000	
DEBT SERVICE	13,386	56,000	100,000	44,000	78.6%
GRANTS & AIDS	300,000	300,000	325,000	25,000	8.3%
INTERFUND TRANSFERS OUT	1,637,800	1,908,233	1,911,833	3,600	0.2%
<b>EXPENDITURES Total</b>	<b>2,453,525</b>	<b>2,908,213</b>	<b>3,159,085</b>	<b>250,872</b>	<b>8.6%</b>
CHANGE IN FUND BALANCE	(197,529)	498,213	(167,305)	(665,518)	-133.6%
FUND BALANCE	-	(3,000,000)	(2,750,000)	250,000	-8.3%
RESERVES	-	2,501,787	2,917,305	415,518	16.6%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND</b>					
<b>REVENUES</b>					
TAXES	(1,756,327)	(1,600,000)	(2,200,927)	(600,927)	37.6%
MISCELLANEOUS REVENUES	(5,016)	(4,500)	(12,500)	(8,000)	177.8%
<b>REVENUES Total</b>	<b>(1,761,343)</b>	<b>(1,604,500)</b>	<b>(2,213,427)</b>	<b>(608,927)</b>	<b>38.0%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	706,058	717,079	927,574	210,495	29.4%
OPERATING EXPENDITURES	895,682	1,278,564	1,280,363	1,799	0.1%
INTERNAL SERVICE CHARGES	100,072	118,238	116,406	(1,832)	-1.5%
GRANTS & AIDS	50,000	50,000	50,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>1,751,812</b>	<b>2,163,880</b>	<b>2,374,342</b>	<b>210,462</b>	<b>9.7%</b>
CHANGE IN FUND BALANCE	(9,531)	559,380	160,915	(398,465)	-71.2%
FUND BALANCE	-	(1,200,000)	(875,000)	325,000	-27.1%
RESERVES	-	640,620	714,085	73,465	11.5%

Decrease in fund balance due to reduced revenues from pandemic and economic shutdown. Revenues have recovered and fund balance is anticipated to increase moving forward.

## 11200 FIRE PROTECTION FUND

<b>REVENUES</b>					
TAXES	(67,613,921)	(75,696,615)	(84,780,000)	(9,083,385)	12.0%
PERMITS FEES & SPECIAL ASM	(21,734)	(300,000)	(50,000)	250,000	-83.3%
INTERGOVERNMENTAL REVENUE	(367,999)	(135,000)	(135,000)	-	0.0%
CHARGES FOR SERVICES	(7,836,908)	(9,247,657)	(10,390,711)	(1,143,054)	12.4%
JUDGEMENTS FINES & FORFEIT	(34,875)	-	-	-	
MISCELLANEOUS REVENUES	(393,579)	(245,000)	(245,000)	-	0.0%
OTHER SOURCES	(350,995)	(19,784)	(19,784)	-	0.0%
<b>REVENUES Total</b>	<b>(76,620,011)</b>	<b>(85,644,056)</b>	<b>(95,620,495)</b>	<b>(9,976,439)</b>	<b>11.6%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	51,264,378	56,483,578	62,747,214	6,263,636	11.1%
OPERATING EXPENDITURES	6,040,677	5,989,759	6,996,483	1,006,725	16.8%
INTERNAL SERVICE CHARGES	6,608,535	7,750,210	8,444,886	694,676	9.0%
CAPITAL OUTLAY	9,057,760	8,385,041	2,365,700	(6,019,341)	-71.8%
GRANTS & AIDS	250,531	469,922	731,636	261,714	55.7%
INTERFUND TRANSFERS OUT	345,037	344,998	422,244	77,246	22.4%
CONSTITUTIONAL TRANSFERS	1,123,556	1,185,839	1,295,692	109,853	9.3%
<b>EXPENDITURES Total</b>	<b>74,690,475</b>	<b>80,609,346</b>	<b>83,003,855</b>	<b>2,394,509</b>	<b>3.0%</b>
CHANGE IN FUND BALANCE	(1,929,536)	(5,034,710)	(12,616,640)	(7,581,930)	150.6%
FUND BALANCE	-	(18,000,000)	(15,500,000)	2,500,000	-13.9%
RESERVES	-	23,034,710	28,116,640	5,081,930	22.1%

## 11201 FIRE PROT FUND-REPLACE & RENEW

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(605)	-	-	-	
<b>REVENUES Total</b>	<b>(605)</b>	<b>-</b>	<b>-</b>	<b>-</b>	



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	-	-	-	-	
INTERFUND TRANSFERS OUT	2,727	-	-	-	
<b>EXPENDITURES Total</b>	<b>2,727</b>	-	-	-	
CHANGE IN FUND BALANCE	2,122	-	-	-	
FUND BALANCE	-	-	-	-	

## 11207 FIRE PROTECT FUND-CASSELBERRY

<b>REVENUES</b>					
TAXES	(4,620,014)	-	-	-	
PERMITS FEES & SPECIAL ASM	(32,563)	-	-	-	
INTERGOVERNMENTAL REVENUE	-	-	-	-	
CHARGES FOR SERVICES	(1,434,696)	-	-	-	
MISCELLANEOUS REVENUES	(8,319)	-	-	-	
<b>REVENUES Total</b>	<b>(6,095,592)</b>	-	-	-	
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	4,235,758	-	-	-	
OPERATING EXPENDITURES	155,875	-	-	-	
INTERNAL SERVICE CHARGES	483,707	-	-	-	
CAPITAL OUTLAY	19,675	-	-	-	
INTERFUND TRANSFERS OUT	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>4,895,016</b>	-	-	-	
CHANGE IN FUND BALANCE	(1,200,576)	-	-	-	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

## 11400 COURT SUPP TECH FEE (ARTV)

<b>REVENUES</b>					
CHARGES FOR SERVICES	(1,218,602)	(1,050,000)	(1,050,000)	-	0.0%
MISCELLANEOUS REVENUES	(984)	-	-	-	
OTHER SOURCES	-	(169,119)	(219,365)	(50,246)	29.7%
<b>REVENUES Total</b>	<b>(1,219,586)</b>	<b>(1,219,119)</b>	<b>(1,269,365)</b>	<b>(50,246)</b>	<b>4.1%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	400,374	417,755	418,970	1,215	0.3%
OPERATING EXPENDITURES	470,110	635,360	705,567	70,207	11.0%
CAPITAL OUTLAY	19,066	102,224	79,134	(23,090)	-22.6%
GRANTS & AIDS	63,780	63,780	65,694	1,914	3.0%
<b>EXPENDITURES Total</b>	<b>953,330</b>	<b>1,219,119</b>	<b>1,269,365</b>	<b>50,246</b>	<b>4.1%</b>
CHANGE IN FUND BALANCE	(266,256)	-	0	0	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

## 11500 1991 INFRASTRUCTURE SALES TAX

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(117,571)	(100,000)	(100,000)	-	0.0%
<b>REVENUES Total</b>	<b>(117,571)</b>	<b>(100,000)</b>	<b>(100,000)</b>	-	<b>0.0%</b>

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	161,944	-	-	-	
CAPITAL OUTLAY	742,793	-	-	-	
GRANTS & AIDS	819	-	-	-	
INTERFUND TRANSFERS OUT	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>905,556</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	787,986	(100,000)	(100,000)	-	0.0%
FUND BALANCE	-	(3,600,000)	(3,000,000)	600,000	-16.7%
RESERVES	-	3,700,000	3,100,000	(600,000)	-16.2%

Fund balance decrease due to planned capital expenditures. This fund is no longer collecting revenues

## 11541 2001 INFRASTRUCTURE SALES TAX

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(129,712)	(100,000)	(100,000)	-	0.0%
OTHER SOURCES	(1,362)	-	-	-	
<b>REVENUES Total</b>	<b>(131,074)</b>	<b>(100,000)</b>	<b>(100,000)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	307,027	250,000	-	(250,000)	-100.0%
CAPITAL OUTLAY	2,178,090	90,000	4,702,555	4,612,555	5125.1%
GRANTS & AIDS	853,981	-	-	-	
<b>EXPENDITURES Total</b>	<b>3,339,098</b>	<b>340,000</b>	<b>4,702,555</b>	<b>4,362,555</b>	<b>1283.1%</b>
CHANGE IN FUND BALANCE	3,208,025	240,000	4,602,555	4,362,555	1817.7%
FUND BALANCE	-	(9,800,000)	(10,500,000)	(700,000)	7.1%
RESERVES	-	9,560,000	5,897,445	(3,662,555)	-38.3%

## 11560 2014 INFRASTRUCTURE SALES TAX

<b>REVENUES</b>					
TAXES	(48,077,236)	(45,000,000)	(50,000,000)	(5,000,000)	11.1%
MISCELLANEOUS REVENUES	(452,876)	(400,000)	(1,000,000)	(600,000)	150.0%
OTHER SOURCES	(823,581)	-	-	-	
<b>REVENUES Total</b>	<b>(49,353,693)</b>	<b>(45,400,000)</b>	<b>(51,000,000)</b>	<b>(5,600,000)</b>	<b>12.3%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	2,836,123	6,719,750	751,240	(5,968,510)	-88.8%
INTERNAL SERVICE CHARGES	-	5,083,305	5,083,305	-	0.0%
CAPITAL OUTLAY	32,953,968	47,889,484	45,583,463	(2,306,021)	-4.8%
GRANTS & AIDS	7,262,540	-	-	-	
<b>EXPENDITURES Total</b>	<b>43,052,631</b>	<b>59,692,539</b>	<b>51,418,008</b>	<b>(8,274,531)</b>	<b>-13.9%</b>
CHANGE IN FUND BALANCE	(6,301,062)	14,292,539	418,008	(13,874,531)	-97.1%
FUND BALANCE	-	(20,300,000)	(5,700,000)	14,600,000	-71.9%
RESERVES	-	6,007,461	5,281,992	(725,469)	-12.1%

Fund balance decrease due to planned capital expenditures.

## 11641 PUBLIC WORKS-INTERLOCAL AGREEM

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	(437,500)	(437,500)	-	0.0%
MISCELLANEOUS REVENUES	(773)	-	-	-	
<b>REVENUES Total</b>	<b>(773)</b>	<b>(437,500)</b>	<b>(437,500)</b>	<b>-</b>	<b>0.0%</b>

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
CAPITAL OUTLAY	-	437,500	437,500	-	0.0%
INTERFUND TRANSFERS OUT	1,362	-	-	-	
<b>EXPENDITURES Total</b>	<b>1,362</b>	<b>437,500</b>	<b>437,500</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	589	-	-	-	
FUND BALANCE	-	-	-	-	

## 11800 EMS TRUST FUND

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	(58,188)	(20,877)	37,311	-64.1%
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>(58,188)</b>	<b>(20,877)</b>	<b>37,311</b>	<b>-64.1%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	58,188	-	(58,188)	-100.0%
CAPITAL OUTLAY	-	-	20,877	20,877	
GRANTS & AIDS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>58,188</b>	<b>20,877</b>	<b>(37,311)</b>	<b>-64.1%</b>
CHANGE IN FUND BALANCE	-	-	-	-	

## 11901 COMMUNITY DEVELOPMENT BLK GRANT

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(2,618,684)	(2,390,446)	(2,272,901)	117,545	-4.9%
MISCELLANEOUS REVENUES	-	-	-	-	
OTHER SOURCES	-	-	-	-	
<b>REVENUES Total</b>	<b>(2,618,684)</b>	<b>(2,390,446)</b>	<b>(2,272,901)</b>	<b>117,545</b>	<b>-4.9%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	126,916	114,543	81,070	(33,473)	-29.2%
INTERNAL SERVICE CHARGES	174,295	425,000	425,000	-	0.0%
CAPITAL OUTLAY	21,807	-	30,450	30,450	
GRANTS & AIDS	2,295,665	1,850,903	1,736,381	(114,522)	-6.2%
<b>EXPENDITURES Total</b>	<b>2,618,684</b>	<b>2,390,446</b>	<b>2,272,901</b>	<b>(117,545)</b>	<b>-4.9%</b>
CHANGE IN FUND BALANCE	(0)	-	-	-	

## 11902 HOME PROGRAM GRANT

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(573,766)	(3,928,599)	(1,056,247)	2,872,352	-73.1%
MISCELLANEOUS REVENUES	(26,917)	-	-	-	
<b>REVENUES Total</b>	<b>(600,682)</b>	<b>(3,928,599)</b>	<b>(1,056,247)</b>	<b>2,872,352</b>	<b>-73.1%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	28,958	481,018	36,224	(444,794)	-92.5%
INTERNAL SERVICE CHARGES	33,706	60,000	154,000	94,000	156.7%
GRANTS & AIDS	538,019	3,387,581	866,023	(2,521,558)	-74.4%
<b>EXPENDITURES Total</b>	<b>600,682</b>	<b>3,928,599</b>	<b>1,056,247</b>	<b>(2,872,352)</b>	<b>-73.1%</b>
CHANGE IN FUND BALANCE	(0)	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11904 EMERGENCY SHELTER GRANTS</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(836,890)	(223,372)	(184,741)	38,631	-17.3%
<b>REVENUES Total</b>	<b>(836,890)</b>	<b>(223,372)</b>	<b>(184,741)</b>	<b>38,631</b>	<b>-17.3%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	13,904	13,463	13,855	392	2.9%
INTERNAL SERVICE CHARGES	34,225	36,000	-	(36,000)	-100.0%
GRANTS & AIDS	788,761	173,909	170,886	(3,023)	-1.7%
<b>EXPENDITURES Total</b>	<b>836,890</b>	<b>223,372</b>	<b>184,741</b>	<b>(38,631)</b>	<b>-17.3%</b>
CHANGE IN FUND BALANCE	(0)	-	-	-	

## 11905 COMMUNITY SVC BLOCK GRANT

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(508,928)	(233,500)	(413,378)	(179,878)	77.0%
<b>REVENUES Total</b>	<b>(508,928)</b>	<b>(233,500)</b>	<b>(413,378)</b>	<b>(179,878)</b>	<b>77.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	145,633	-	51,081	51,081	
INTERNAL SERVICE CHARGES	130,642	178,000	362,297	184,297	103.5%
CAPITAL OUTLAY	-	55,500	-	(55,500)	-100.0%
GRANTS & AIDS	232,653	-	-	-	
<b>EXPENDITURES Total</b>	<b>508,928</b>	<b>233,500</b>	<b>413,378</b>	<b>179,878</b>	<b>77.0%</b>
CHANGE IN FUND BALANCE	(0)	-	-	-	

## 11908 DISASTER PREPAREDNESS

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(241,242)	-	(116,628)	(116,628)	
MISCELLANEOUS REVENUES	(5)	-	-	-	
<b>REVENUES Total</b>	<b>(241,247)</b>	<b>-</b>	<b>(116,628)</b>	<b>(116,628)</b>	
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	4,696	-	-	-	
OPERATING EXPENDITURES	163,147	-	63,628	63,628	
INTERNAL SERVICE CHARGES	-	-	53,000	53,000	
CAPITAL OUTLAY	56,178	-	-	-	
GRANTS & AIDS	17,221	-	-	-	
<b>EXPENDITURES Total</b>	<b>241,242</b>	<b>-</b>	<b>116,628</b>	<b>116,628</b>	
CHANGE IN FUND BALANCE	(5)	-	-	-	

## 11909 MOSQUITO CONTROL GRANT

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(89,254)	(50,688)	(78,579)	(27,891)	55.0%
MISCELLANEOUS REVENUES	(99)	-	-	-	
<b>REVENUES Total</b>	<b>(89,353)</b>	<b>(50,688)</b>	<b>(78,579)</b>	<b>(27,891)</b>	<b>55.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	46,746	9,195	9,580	385	4.2%
INTERNAL SERVICE CHARGES	42,508	41,493	68,999	27,506	66.3%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>89,254</b>	<b>50,688</b>	<b>78,579</b>	<b>27,891</b>	<b>55.0%</b>
CHANGE IN FUND BALANCE	(99)	-	-	-	

## 11912 PUBLIC SAFETY GRANTS (STATE)

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(260,078)	-	-	-	
<b>REVENUES Total</b>	<b>(260,078)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	-	-	-	-	
OPERATING EXPENDITURES	-	-	-	-	
INTERNAL SERVICE CHARGES	-	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
GRANTS & AIDS	260,078	-	-	-	
<b>EXPENDITURES Total</b>	<b>260,078</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 11913 PUBLIC SAFETY GRANTS (OTHER)

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(1)	-	-	-	
<b>REVENUES Total</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(1)	-	-	-	

## 11915 PUBLIC SAFETY GRANTS (FEDERAL)

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(355,315)	(782,727)	-	782,727	-100.0%
OTHER SOURCES	-	-	-	-	
<b>REVENUES Total</b>	<b>(355,315)</b>	<b>(782,727)</b>	<b>-</b>	<b>782,727</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	-	-	-	-	
OPERATING EXPENDITURES	355,315	-	-	-	
CAPITAL OUTLAY	-	782,727	-	(782,727)	-100.0%
<b>EXPENDITURES Total</b>	<b>355,315</b>	<b>782,727</b>	<b>-</b>	<b>(782,727)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	-	-	-	-	

## 11916 PUBLIC WORKS GRANTS

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(1,172,480)	-	(1,668,000)	(1,668,000)	
<b>REVENUES Total</b>	<b>(1,172,480)</b>	<b>-</b>	<b>(1,668,000)</b>	<b>(1,668,000)</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	235,923	-	-	-	
CAPITAL OUTLAY	936,557	-	1,668,000	1,668,000	
<b>EXPENDITURES Total</b>	<b>1,172,480</b>	<b>-</b>	<b>1,668,000</b>	<b>1,668,000</b>	
CHANGE IN FUND BALANCE	(0)	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11917 LEISURE SERVICES GRANTS</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(33,335)	(833,405)	-	833,405	-100.0%
MISCELLANEOUS REVENUES	(52)	-	-	-	
<b>REVENUES Total</b>	<b>(33,387)</b>	<b>(833,405)</b>	<b>-</b>	<b>833,405</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	33,325	-	-	-	
CAPITAL OUTLAY	-	833,405	-	(833,405)	-100.0%
INTERFUND TRANSFERS OUT	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>33,325</b>	<b>833,405</b>	<b>-</b>	<b>(833,405)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	(62)	-	-	-	
<b>11918 GROWTH MANAGEMENT GRANTS</b>					
<b>REVENUES</b>					
OTHER SOURCES	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	
<b>11919 COMMUNITY SVC GRANTS</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(541,692)	(624,371)	(624,371)	-	0.0%
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>(541,692)</b>	<b>(624,371)</b>	<b>(624,371)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	12,387	19,855	19,855	-	0.0%
INTERNAL SERVICE CHARGES	7,468	-	-	-	
GRANTS & AIDS	521,837	604,516	604,516	-	0.0%
<b>EXPENDITURES Total</b>	<b>541,692</b>	<b>624,371</b>	<b>624,371</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	-	-	-	-	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	-	-	
MISCELLANEOUS REVENUES	(28,244)	-	-	-	
<b>REVENUES Total</b>	<b>(28,244)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	14,093	-	-	-	
INTERNAL SERVICE CHARGES	-	-	-	-	
GRANTS & AIDS	14,151	-	-	-	
<b>EXPENDITURES Total</b>	<b>28,244</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11925 DCF REINVESTMENT GRANT FUND</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(56,630)	(1,200,000)	(60,000)	1,140,000	-95.0%
MISCELLANEOUS REVENUES	(130)	-	-	-	
<b>REVENUES Total</b>	<b>(56,761)</b>	<b>(1,200,000)</b>	<b>(60,000)</b>	<b>1,140,000</b>	<b>-95.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	41,403	1,111,994	-	(1,111,994)	-100.0%
INTERNAL SERVICE CHARGES	15,227	88,006	60,000	(28,006)	-31.8%
<b>EXPENDITURES Total</b>	<b>56,630</b>	<b>1,200,000</b>	<b>60,000</b>	<b>(1,140,000)</b>	<b>-95.0%</b>
CHANGE IN FUND BALANCE	(130)	-	-	-	
<b>11926 CITY OF SANFORD CDBG</b>					
<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(2)	-	-	-	
<b>REVENUES Total</b>	<b>(2)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
GRANTS & AIDS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(2)	-	-	-	
<b>11930 RESOURCE MANAGEMENT GRANTS</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	
<b>11931 HOMELESSNESS GRANTS</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	-	-	
MISCELLANEOUS REVENUES	(2,872)	-	-	-	
<b>REVENUES Total</b>	<b>(2,872)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
GRANTS & AIDS	2,872	-	-	-	
<b>EXPENDITURES Total</b>	<b>2,872</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	0	-	-	-	
<b>11932 MISCELLANEOUS GRANTS</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(754,473)	-	-	-	
MISCELLANEOUS REVENUES	-	-	(25,000)	(25,000)	
<b>REVENUES Total</b>	<b>(754,473)</b>	<b>-</b>	<b>(25,000)</b>	<b>(25,000)</b>	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	25,000	25,000	
CAPITAL OUTLAY	754,473	-	-	-	
<b>EXPENDITURES Total</b>	<b>754,473</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 11933 FEDERAL MITIGATION GRANTS

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(355,560)	(92,980)	-	92,980	-100.0%
<b>REVENUES Total</b>	<b>(355,560)</b>	<b>(92,980)</b>	<b>-</b>	<b>92,980</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	21,004	92,980	-	(92,980)	-100.0%
CAPITAL OUTLAY	224,222	-	-	-	
INTERFUND TRANSFERS OUT	110,335	-	-	-	
<b>EXPENDITURES Total</b>	<b>355,561</b>	<b>92,980</b>	<b>-</b>	<b>(92,980)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	1	-	-	(0)	-100.0%

## 11935 FEDERAL CARES ACT GRANTS

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(18,101,407)	(109,000)	-	109,000	-100.0%
MISCELLANEOUS REVENUES	(74,144)	-	-	-	
OTHER SOURCES	(3,201,811)	-	-	-	
<b>REVENUES Total</b>	<b>(21,377,363)</b>	<b>(109,000)</b>	<b>-</b>	<b>109,000</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	134,062	109,000	-	(109,000)	-100.0%
INTERNAL SERVICE CHARGES	116,145	-	-	-	
CAPITAL OUTLAY	0	-	-	-	
GRANTS & AIDS	3,558,811	-	-	-	
INTERFUND TRANSFERS OUT	-	-	-	-	
CONSTITUTIONAL TRANSFERS	17,396,920	-	-	-	
<b>EXPENDITURES Total</b>	<b>21,205,939</b>	<b>109,000</b>	<b>-</b>	<b>(109,000)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	(171,424)	-	-	-	
FUND BALANCE	-	-	-	-	

## 11936 FEDERAL EMER RENTAL ASSISTANCE

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(12,788,904)	(4,509,229)	-	4,509,229	-100.0%
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>(12,788,904)</b>	<b>(4,509,229)</b>	<b>-</b>	<b>4,509,229</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	1,297,075	450,922	-	(450,922)	-100.0%
INTERNAL SERVICE CHARGES	-	-	-	-	
GRANTS & AIDS	11,491,829	4,058,307	-	(4,058,307)	-100.0%
<b>EXPENDITURES Total</b>	<b>12,788,904</b>	<b>4,509,229</b>	<b>-</b>	<b>(4,509,229)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	-	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>11937 AMERICAN RESCUE PLN-SLFRF ARPA</b>					
<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(8,086)	-	(13,833,333)	(13,833,333)	
MISCELLANEOUS REVENUES	(86,481)	-	-	-	
<b>REVENUES Total</b>	<b>(94,567)</b>	<b>-</b>	<b>(13,833,333)</b>	<b>(13,833,333)</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	8,086	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
GRANTS & AIDS	-	-	-	-	
INTERFUND TRANSFERS OUT	-	-	13,833,333	13,833,333	
CONSTITUTIONAL TRANSFERS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>8,086</b>	<b>-</b>	<b>13,833,333</b>	<b>13,833,333</b>	
CHANGE IN FUND BALANCE	(86,481)	-	-	-	

## 11940 ENVIRONMENTAL SERVICES GRANTS

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(185,344)	-	-	-	
<b>REVENUES Total</b>	<b>(185,344)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	185,344	-	-	-	
<b>EXPENDITURES Total</b>	<b>185,344</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 11942 FIRE GRANTS FECERAL

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 12017 SHIP AFFORDABLE HOUSING 16/17

<b>EXPENDITURES</b>					
GRANTS & AIDS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 12018 SHIP AFFORDABLE HOUSING 17/18

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(491,203)	-	-	-	
MISCELLANEOUS REVENUES	(97,109)	-	-	-	
<b>REVENUES Total</b>	<b>(588,311)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	7,425	-	-	-	
INTERNAL SERVICE CHARGES	-	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
GRANTS & AIDS	580,886	-	-	-	
<b>EXPENDITURES Total</b>	<b>588,311</b>	-	-	-	
CHANGE IN FUND BALANCE	-	-	-	-	

## 12019 SHIP AFFORDABLE HOUSING 18/19

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	-	-	
MISCELLANEOUS REVENUES	(100,088)	-	-	-	
<b>REVENUES Total</b>	<b>(100,088)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
GRANTS & AIDS	100,088	-	-	-	
<b>EXPENDITURES Total</b>	<b>100,088</b>	-	-	-	
CHANGE IN FUND BALANCE	-	-	-	-	

## 12021 SHIP AFFORDABLE HOUSING 20/21

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	-	-	
MISCELLANEOUS REVENUES	(512)	-	-	-	
<b>REVENUES Total</b>	<b>(512)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	512	-	-	-	
INTERNAL SERVICE CHARGES	-	-	-	-	
GRANTS & AIDS	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>512</b>	-	-	-	
CHANGE IN FUND BALANCE	-	-	-	-	

## 12022 SHIP AFFORDABLE HOUSING 21/22

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	(270,000)	-	270,000	-100.0%
MISCELLANEOUS REVENUES	(52,339)	-	-	-	
<b>REVENUES Total</b>	<b>(52,339)</b>	<b>(270,000)</b>	-	<b>270,000</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	613	-	-	-	
INTERNAL SERVICE CHARGES	33,373	270,000	-	(270,000)	-100.0%
GRANTS & AIDS	18,353	-	-	-	
<b>EXPENDITURES Total</b>	<b>52,339</b>	<b>270,000</b>	-	<b>(270,000)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	(0)	-	-	-	

## 12023 SHIP AFFORDABLE HOUSING 22/23

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	-	-	(56,213)	(56,213)	
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>-</b>	<b>(56,213)</b>	<b>(56,213)</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
INTERNAL SERVICE CHARGES	-	-	56,213	56,213	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
GRANTS & AIDS	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	<b>56,213</b>	<b>56,213</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 12101 LAW ENFORCEMENT TST-LOCAL

REVENUES					
JUDGEMENTS FINES & FORFEIT	(198,589)	-	-	-	
MISCELLANEOUS REVENUES	(2,866)	-	-	-	
<b>REVENUES Total</b>	<b>(201,455)</b>	-	-	-	
EXPENDITURES					
OPERATING EXPENDITURES	157,587	-	-	-	
<b>EXPENDITURES Total</b>	<b>157,587</b>	-	-	-	
CHANGE IN FUND BALANCE	(43,868)	-	-	-	

## 12102 LAW ENFORCEMENT TST-JUSTICE

REVENUES					
JUDGEMENTS FINES & FORFEIT	(28,900)	-	-	-	
MISCELLANEOUS REVENUES	(564)	-	-	-	
<b>REVENUES Total</b>	<b>(29,464)</b>	-	-	-	
EXPENDITURES					
OPERATING EXPENDITURES	129,017	-	-	-	
<b>EXPENDITURES Total</b>	<b>129,017</b>	-	-	-	
CHANGE IN FUND BALANCE	99,554	-	-	-	

## 12103 LAW ENFORCEMENT TST-FEDERAL

REVENUES					
JUDGEMENTS FINES & FORFEIT	(1,902)	-	-	-	
MISCELLANEOUS REVENUES	(437)	-	-	-	
<b>REVENUES Total</b>	<b>(2,339)</b>	-	-	-	
EXPENDITURES					
OPERATING EXPENDITURES	61,253	-	-	-	
<b>EXPENDITURES Total</b>	<b>61,253</b>	-	-	-	
CHANGE IN FUND BALANCE	58,914	-	-	-	

## 12200 ARBOR VIOLATION TRUST FUND

REVENUES					
JUDGEMENTS FINES & FORFEIT	(87,450)	-	-	-	
MISCELLANEOUS REVENUES	(735)	-	-	-	
<b>REVENUES Total</b>	<b>(88,185)</b>	-	-	-	
EXPENDITURES					
OPERATING EXPENDITURES	-	149,193	237,378	88,185	59.1%
<b>EXPENDITURES Total</b>	-	<b>149,193</b>	<b>237,378</b>	<b>88,185</b>	<b>59.1%</b>
CHANGE IN FUND BALANCE	(88,185)	149,193	237,378	88,185	59.1%
FUND BALANCE	-	(149,193)	(237,378)	(88,185)	59.1%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
<b>REVENUES</b>					
CHARGES FOR SERVICES	(15,208)	(35,000)	(30,000)	5,000	-14.3%
MISCELLANEOUS REVENUES	(792)	-	-	-	
OTHER SOURCES	(12,921)	-	-	-	
<b>REVENUES Total</b>	<b>(28,921)</b>	<b>(35,000)</b>	<b>(30,000)</b>	<b>5,000</b>	<b>-14.3%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	55,000	55,000	-	0.0%
GRANTS & AIDS	-	-	-	-	
CONSTITUTIONAL TRANSFERS	40,000	40,000	40,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>40,000</b>	<b>95,000</b>	<b>95,000</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	11,079	60,000	65,000	5,000	8.3%
FUND BALANCE	-	(60,000)	(65,000)	(5,000)	8.3%

## 12302 TEEN COURT

<b>REVENUES</b>					
CHARGES FOR SERVICES	(109,639)	(125,000)	(143,429)	(18,429)	14.7%
MISCELLANEOUS REVENUES	(350)	-	-	-	
OTHER SOURCES	(34,880)	-	-	-	
<b>REVENUES Total</b>	<b>(144,869)</b>	<b>(125,000)</b>	<b>(143,429)</b>	<b>(18,429)</b>	<b>14.7%</b>
<b>EXPENDITURES</b>					
GRANTS & AIDS	-	-	-	-	
CONSTITUTIONAL TRANSFERS	155,000	150,641	169,070	18,429	12.2%
<b>EXPENDITURES Total</b>	<b>155,000</b>	<b>150,641</b>	<b>169,070</b>	<b>18,429</b>	<b>12.2%</b>
CHANGE IN FUND BALANCE	10,131	25,641	25,641	-	0.0%
FUND BALANCE	-	(70,000)	(70,000)	-	0.0%
RESERVES	-	44,359	44,359	-	0.0%

## 12500 EMERGENCY 911 FUND

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(2,489,103)	(2,100,000)	(2,100,000)	-	0.0%
MISCELLANEOUS REVENUES	(19,276)	-	-	-	
<b>REVENUES Total</b>	<b>(2,508,379)</b>	<b>(2,100,000)</b>	<b>(2,100,000)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	387,345	379,783	395,804	16,021	4.2%
OPERATING EXPENDITURES	901,858	1,113,337	1,276,701	163,364	14.7%
INTERNAL SERVICE CHARGES	74,283	93,443	92,833	(609)	-0.7%
CAPITAL OUTLAY	2,435,005	-	-	-	
GRANTS & AIDS	26	130,000	130,000	-	0.0%
CONSTITUTIONAL TRANSFERS	425,000	425,000	425,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>4,223,517</b>	<b>2,141,562</b>	<b>2,320,338</b>	<b>178,776</b>	<b>8.3%</b>
CHANGE IN FUND BALANCE	1,715,138	41,562	220,338	178,776	430.1%
FUND BALANCE	-	(2,400,000)	(3,200,000)	(800,000)	33.3%
RESERVES	-	2,358,438	2,979,662	621,224	26.3%

*Increase in fund balance for future capital expenditures*



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>12601 ARTERIAL IMPACT FEE (12-31-21)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(1,626,746)	(500,000)	-	500,000	-100.0%
MISCELLANEOUS REVENUES	(5,066)	-	-	-	
<b>REVENUES Total</b>	<b>(1,631,812)</b>	<b>(500,000)</b>	<b>-</b>	<b>500,000</b>	<b>-100.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	131,956	-	-	-	
CAPITAL OUTLAY	244,867	-	-	-	
INTERFUND TRANSFERS OUT	563,752	-	-	-	
<b>EXPENDITURES Total</b>	<b>940,575</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(691,237)	(500,000)	-	500,000	-100.0%
FUND BALANCE	-	-	-	-	
RESERVES	-	500,000	-	(500,000)	-100.0%

## 12602 NORTH COLLECT IMPACT FEE (EXP)

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(3,367)	-	-	-	
<b>REVENUES Total</b>	<b>(3,367)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	-	-	924,864	924,864	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>924,864</b>	<b>924,864</b>	
CHANGE IN FUND BALANCE	(3,367)	-	924,864	924,864	
FUND BALANCE	-	(60,000)	(924,864)	(864,864)	1441.4%
RESERVES	-	60,000	-	(60,000)	-100.0%

*Increase in fund balance for future capital expenditures*

## 12603 WEST COLLECT IMPACT FEE (EXP)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(1,319)	-	-	-	
MISCELLANEOUS REVENUES	(59)	-	-	-	
<b>REVENUES Total</b>	<b>(1,379)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	101,117	-	-	-	
<b>EXPENDITURES Total</b>	<b>101,117</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	99,739	-	-	-	
FUND BALANCE	-	(5,000)	(5,100)	(100)	2.0%
RESERVES	-	5,000	5,100	100	2.0%

## 12604 EAST COLLECT IMPACT FEE (EXP)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(229)	-	-	-	
MISCELLANEOUS REVENUES	(1,304)	-	-	-	
<b>REVENUES Total</b>	<b>(1,533)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	21,514	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
INTERFUND TRANSFERS OUT	29,494	-	-	-	
<b>EXPENDITURES Total</b>	<b>51,008</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	49,475	-	-	-	
FUND BALANCE	-	(2,000)	(2,500)	(500)	25.0%
RESERVES	-	2,000	2,500	500	25.0%

## 12605 SOUTH CN IMPACT FEE (12-31-21)

REVENUES					
PERMITS FEES & SPECIAL ASM	(147,395)	(43,750)	-	43,750	-100.0%
MISCELLANEOUS REVENUES	(514)	-	-	-	
OTHER SOURCES	-	-	-	-	
<b>REVENUES Total</b>	<b>(147,909)</b>	<b>(43,750)</b>	<b>-</b>	<b>43,750</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	(147,909)	(43,750)	-	43,750	-100.0%
FUND BALANCE	-	750,000	-	(750,000)	-100.0%
RESERVES	-	(706,250)	-	706,250	-100.0%

Fund balance decrease due to planned capital expenditures. This fund is no longer collecting revenues

## 12606 MOBILITY FEE CORE DISTRICT

REVENUES					
PERMITS FEES & SPECIAL ASM	-	(939,904)	(500,000)	439,904	-46.8%
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>(939,904)</b>	<b>(500,000)</b>	<b>439,904</b>	<b>-46.8%</b>
EXPENDITURES					
CAPITAL OUTLAY	-	-	500,000	500,000	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	
CHANGE IN FUND BALANCE	-	(939,904)	-	939,904	-100.0%
FUND BALANCE	-	-	(300,000)	(300,000)	
RESERVES	-	939,904	300,000	(639,904)	-68.1%

## 12607 MOBILITY FEE RURAL DISTRICT

REVENUES					
PERMITS FEES & SPECIAL ASM	-	(3,427,885)	(300,000)	3,127,885	-91.2%
MISCELLANEOUS REVENUES	-	-	-	-	
<b>REVENUES Total</b>	<b>-</b>	<b>(3,427,885)</b>	<b>(300,000)</b>	<b>3,127,885</b>	<b>-91.2%</b>
CHANGE IN FUND BALANCE	-	(3,427,885)	(300,000)	3,127,885	-91.2%
FUND BALANCE	-	-	(100,000)	(100,000)	
RESERVES	-	3,427,885	400,000	(3,027,885)	-88.3%

## 12608 MOBILITY FEE SUBURBAN EAST DIS

REVENUES					
PERMITS FEES & SPECIAL ASM	(169,351)	(331,731)	(2,000,000)	(1,668,269)	502.9%
MISCELLANEOUS REVENUES	(40)	-	-	-	
<b>REVENUES Total</b>	<b>(169,391)</b>	<b>(331,731)</b>	<b>(2,000,000)</b>	<b>(1,668,269)</b>	<b>502.9%</b>
CHANGE IN FUND BALANCE	(169,391)	(331,731)	(2,000,000)	(1,668,269)	502.9%
FUND BALANCE	-	-	(1,000,000)	(1,000,000)	
RESERVES	-	331,731	3,000,000	2,668,269	804.3%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>12609 MOBILITY FEE SUBURBAN WEST</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(24,342)	(829,327)	(300,000)	529,327	-63.8%
MISCELLANEOUS REVENUES	(6)	-	-	-	
<b>REVENUES Total</b>	<b>(24,348)</b>	<b>(829,327)</b>	<b>(300,000)</b>	<b>529,327</b>	<b>-63.8%</b>
CHANGE IN FUND BALANCE	(24,348)	(829,327)	(300,000)	529,327	-63.8%
FUND BALANCE	-	-	(300,000)	(300,000)	
RESERVES	-	829,327	600,000	(229,327)	-27.7%

## 12801 FIRE/RESCUE-IMPACT FEE

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(214,401)	(500,000)	(400,000)	100,000	-20.0%
MISCELLANEOUS REVENUES	(2,532)	(2,000)	(2,000)	-	0.0%
<b>REVENUES Total</b>	<b>(216,933)</b>	<b>(502,000)</b>	<b>(402,000)</b>	<b>100,000</b>	<b>-19.9%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(216,933)	(502,000)	(402,000)	100,000	-19.9%
FUND BALANCE	-	(750,000)	(1,300,000)	(550,000)	73.3%
RESERVES	-	1,252,000	1,702,000	450,000	35.9%

*Increase in fund balance for future capital expenditures*

## 12802 LAW ENFORCEMENT-IMPACT FEE

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(19)	-	-	-	
<b>REVENUES Total</b>	<b>(19)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(19)	-	-	-	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

## 12804 LIBRARY-IMPACT FEE

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(160,152)	(101,000)	(201,000)	(100,000)	99.0%
MISCELLANEOUS REVENUES	(504)	-	-	-	
<b>REVENUES Total</b>	<b>(160,656)</b>	<b>(101,000)</b>	<b>(201,000)</b>	<b>(100,000)</b>	<b>99.0%</b>
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	166,284	170,000	281,000	111,000	65.3%
<b>EXPENDITURES Total</b>	<b>166,284</b>	<b>170,000</b>	<b>281,000</b>	<b>111,000</b>	<b>65.3%</b>
CHANGE IN FUND BALANCE	5,628	69,000	80,000	11,000	15.9%
FUND BALANCE	-	(69,000)	(80,000)	(11,000)	15.9%

## 12805 DRAINAGE-IMPACT FEE

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(57)	-	-	-	
<b>REVENUES Total</b>	<b>(57)</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	7,000	7,000	-	0.0%
<b>EXPENDITURES Total</b>	-	<b>7,000</b>	<b>7,000</b>	-	<b>0.0%</b>
CHANGE IN FUND BALANCE	(57)	7,000	7,000	-	0.0%
FUND BALANCE	-	(7,000)	(7,000)	-	0.0%

## 13000 STORMWATER FUND

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(122,417)	-	-	-	
<b>REVENUES Total</b>	<b>(122,417)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
INTERFUND TRANSFERS OUT	16,298	-	-	-	
<b>EXPENDITURES Total</b>	<b>16,298</b>	-	-	-	
CHANGE IN FUND BALANCE	(106,119)	-	-	-	
FUND BALANCE	-	-	-	-	

## 13100 ECONOMIC DEVELOPMENT

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(180,000)	(218,000)	(269,000)	(51,000)	23.4%
MISCELLANEOUS REVENUES	(126)	-	-	-	
OTHER SOURCES	(1,870,509)	(1,597,139)	(1,692,378)	(95,239)	6.0%
<b>REVENUES Total</b>	<b>(2,050,635)</b>	<b>(1,815,139)</b>	<b>(1,961,378)</b>	<b>(146,239)</b>	<b>8.1%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	392,769	405,841	343,253	(62,588)	-15.4%
OPERATING EXPENDITURES	520,514	607,990	633,135	25,145	4.1%
GRANTS & AIDS	792,268	961,308	987,500	26,192	2.7%
<b>EXPENDITURES Total</b>	<b>1,705,550</b>	<b>1,975,139</b>	<b>1,963,888</b>	<b>(11,251)</b>	<b>-0.6%</b>
CHANGE IN FUND BALANCE	(345,085)	160,000	2,510	(157,490)	-98.4%
FUND BALANCE	-	(160,000)	(2,510)	157,490	-98.4%
RESERVES	-	-	-	-	

*This is a subfund with minimal fund balance. Larger % change from year to year are anticipated.*

## 13300 17/92 REDEVELOPMENT TI FUND

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(11,966)	-	-	-	
<b>REVENUES Total</b>	<b>(11,966)</b>	-	-	-	
<b>EXPENDITURES</b>					
GRANTS & AIDS	1,006,066	-	-	-	
INTERFUND TRANSFERS OUT	1,691,161	-	-	-	
<b>EXPENDITURES Total</b>	<b>2,697,227</b>	-	-	-	
CHANGE IN FUND BALANCE	2,685,261	-	-	-	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>15000 MSBU STREET LIGHTING</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(2,303,689)	(2,300,000)	(2,300,000)	-	0.0%
MISCELLANEOUS REVENUES	(5,478)	(5,000)	(5,500)	(500)	10.0%
<b>REVENUES Total</b>	<b>(2,309,167)</b>	<b>(2,305,000)</b>	<b>(2,305,500)</b>	<b>(500)</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	2,341,950	2,680,000	2,680,500	500	0.0%
<b>EXPENDITURES Total</b>	<b>2,341,950</b>	<b>2,680,000</b>	<b>2,680,500</b>	<b>500</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	32,783	375,000	375,000	-	0.0%
FUND BALANCE	-	(500,000)	(700,000)	(200,000)	40.0%
RESERVES	-	125,000	325,000	200,000	160.0%

*Increase in fund balance for future capital and one time maintenance expenditures*

## 15100 MSBU RESIDENTIAL SOLID WASTE

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(15,897,369)	(16,260,000)	(18,830,000)	(2,570,000)	15.8%
MISCELLANEOUS REVENUES	(35,169)	(35,000)	(100,000)	(65,000)	185.7%
<b>REVENUES Total</b>	<b>(15,932,538)</b>	<b>(16,295,000)</b>	<b>(18,930,000)</b>	<b>(2,635,000)</b>	<b>16.2%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	16,341,674	17,586,000	21,976,000	4,390,000	25.0%
<b>EXPENDITURES Total</b>	<b>16,341,674</b>	<b>17,586,000</b>	<b>21,976,000</b>	<b>4,390,000</b>	<b>25.0%</b>
CHANGE IN FUND BALANCE	409,135	1,291,000	3,046,000	1,755,000	135.9%
FUND BALANCE	-	(5,100,000)	(3,300,000)	1,800,000	-35.3%
RESERVES	-	3,809,000	254,000	(3,555,000)	-93.3%

*Fund balance decrease due to planned capital expenditures. This fund is no longer collecting revenues*

## 16000 MSBU PROGRAM

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(204,653)	(217,700)	(217,700)	-	0.0%
CHARGES FOR SERVICES	(582,455)	(586,854)	(586,854)	-	0.0%
MISCELLANEOUS REVENUES	(1,865)	(525)	(525)	-	0.0%
OTHER SOURCES	(54,460)	(5,354)	(5,354)	-	0.0%
<b>REVENUES Total</b>	<b>(843,434)</b>	<b>(810,433)</b>	<b>(810,433)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	331,826	363,536	361,635	(1,901)	-0.5%
OPERATING EXPENDITURES	452,324	229,050	242,000	12,950	5.7%
INTERNAL SERVICE CHARGES	57,831	68,856	69,751	895	1.3%
CAPITAL OUTLAY	20,076	25,000	-	(25,000)	-100.0%
INTERFUND TRANSFERS OUT	5,500	10,000	-	(10,000)	-100.0%
<b>EXPENDITURES Total</b>	<b>867,557</b>	<b>696,442</b>	<b>673,386</b>	<b>(23,056)</b>	<b>-3.3%</b>
CHANGE IN FUND BALANCE	24,123	(113,991)	(137,047)	(23,056)	20.2%
FUND BALANCE	-	(400,000)	(625,000)	(225,000)	56.3%
RESERVES	-	513,991	762,047	248,056	48.3%

*Increase in fund balance for future capital and one time maintenance expenditures*

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16005 MSBU MILLS (LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(64,424)	(63,840)	(63,840)	-	0.0%
MISCELLANEOUS REVENUES	(1,719)	(1,500)	(1,500)	-	0.0%
OTHER SOURCES	(12,420)	(4,250)	(2,800)	1,450	-34.1%
<b>REVENUES Total</b>	<b>(78,563)</b>	<b>(69,590)</b>	<b>(68,140)</b>	<b>1,450</b>	<b>-2.1%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	9,720	519,590	585,708	66,118	12.7%
<b>EXPENDITURES Total</b>	<b>9,720</b>	<b>519,590</b>	<b>585,708</b>	<b>66,118</b>	<b>12.7%</b>
CHANGE IN FUND BALANCE	(68,843)	450,000	517,568	67,568	15.0%
FUND BALANCE	-	(450,000)	(517,568)	(67,568)	15.0%

## 16006 MSBU PICKETT AQUATIC (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(41,361)	(41,200)	(41,213)	(13)	0.0%
MISCELLANEOUS REVENUES	(1,455)	(1,375)	(1,375)	-	0.0%
<b>REVENUES Total</b>	<b>(42,816)</b>	<b>(42,575)</b>	<b>(42,588)</b>	<b>(13)</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	3,260	407,975	467,588	59,613	14.6%
<b>EXPENDITURES Total</b>	<b>3,260</b>	<b>407,975</b>	<b>467,588</b>	<b>59,613</b>	<b>14.6%</b>
CHANGE IN FUND BALANCE	(39,556)	365,400	425,000	59,600	16.3%
FUND BALANCE	-	(365,400)	(425,000)	(59,600)	16.3%

## 16007 MSBU AMORY (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(6,384)	(8,498)	(20,500)	(12,002)	141.2%
MISCELLANEOUS REVENUES	(279)	(50)	(100)	(50)	100.0%
OTHER SOURCES	(5,500)	(10,000)	-	10,000	-100.0%
<b>REVENUES Total</b>	<b>(12,163)</b>	<b>(18,548)</b>	<b>(20,600)</b>	<b>(2,052)</b>	<b>11.1%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	38,098	49,623	29,469	(20,154)	-40.6%
<b>EXPENDITURES Total</b>	<b>38,098</b>	<b>49,623</b>	<b>29,469</b>	<b>(20,154)</b>	<b>-40.6%</b>
CHANGE IN FUND BALANCE	25,934	31,075	8,869	(22,206)	-71.5%
FUND BALANCE	-	(31,075)	(8,869)	22,206	-71.5%

Fund balance decrease due to planned capital or one time maintenance expenditures.

## 16010 MSBU CEDAR RIDGE (GRNDS MAINT)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(34,202)	(34,000)	(34,000)	-	0.0%
MISCELLANEOUS REVENUES	(606)	(100)	(100)	-	0.0%
<b>REVENUES Total</b>	<b>(34,808)</b>	<b>(34,100)</b>	<b>(34,100)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	42,360	78,450	76,450	(2,000)	-2.5%
INTERFUND TRANSFERS OUT	2,650	2,650	2,650	-	0.0%
<b>EXPENDITURES Total</b>	<b>45,010</b>	<b>81,100</b>	<b>79,100</b>	<b>(2,000)</b>	<b>-2.5%</b>
CHANGE IN FUND BALANCE	10,202	47,000	45,000	(2,000)	-4.3%
FUND BALANCE	-	(47,000)	(45,000)	2,000	-4.3%



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(1,296)	(1,295)	(1,295)	-	0.0%
MISCELLANEOUS REVENUES	(97)	(845)	(850)	(5)	0.6%
<b>REVENUES Total</b>	<b>(1,393)</b>	<b>(2,140)</b>	<b>(2,145)</b>	<b>(5)</b>	<b>0.2%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	1,667	14,140	13,914	(226)	-1.6%
<b>EXPENDITURES Total</b>	<b>1,667</b>	<b>14,140</b>	<b>13,914</b>	<b>(226)</b>	<b>-1.6%</b>
CHANGE IN FUND BALANCE	274	12,000	11,769	(231)	-1.9%
FUND BALANCE	-	(12,000)	(11,769)	231	-1.9%

## 16020 MSBU HORSESHOE (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(10,589)	(10,560)	(10,560)	-	0.0%
MISCELLANEOUS REVENUES	(134)	(55)	(55)	-	0.0%
OTHER SOURCES	(5,415)	-	-	-	
<b>REVENUES Total</b>	<b>(16,137)</b>	<b>(10,615)</b>	<b>(10,615)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	2,546	28,615	36,615	8,000	28.0%
INTERFUND TRANSFERS OUT	5,700	-	-	-	
<b>EXPENDITURES Total</b>	<b>8,246</b>	<b>28,615</b>	<b>36,615</b>	<b>8,000</b>	<b>28.0%</b>
CHANGE IN FUND BALANCE	(7,891)	18,000	26,000	8,000	44.4%
FUND BALANCE	-	(18,000)	(26,000)	(8,000)	44.4%

## 16021 MSBU MYRTLE (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(7,242)	(7,240)	(7,240)	-	0.0%
MISCELLANEOUS REVENUES	(162)	(65)	(65)	-	0.0%
<b>REVENUES Total</b>	<b>(7,404)</b>	<b>(7,305)</b>	<b>(7,305)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	2,178	23,305	27,220	3,915	16.8%
<b>EXPENDITURES Total</b>	<b>2,178</b>	<b>23,305</b>	<b>27,220</b>	<b>3,915</b>	<b>16.8%</b>
CHANGE IN FUND BALANCE	(5,226)	16,000	19,915	3,915	24.5%
FUND BALANCE	-	(16,000)	(19,915)	(3,915)	24.5%

## 16023 MSBU SPRING WOOD LAKE (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(5,231)	(5,185)	(5,185)	-	0.0%
MISCELLANEOUS REVENUES	(299)	(150)	(250)	(100)	66.7%
<b>REVENUES Total</b>	<b>(5,529)</b>	<b>(5,335)</b>	<b>(5,435)</b>	<b>(100)</b>	<b>1.9%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	1,719	40,335	37,935	(2,400)	-6.0%
<b>EXPENDITURES Total</b>	<b>1,719</b>	<b>40,335</b>	<b>37,935</b>	<b>(2,400)</b>	<b>-6.0%</b>
CHANGE IN FUND BALANCE	(3,811)	35,000	32,500	(2,500)	-7.1%
FUND BALANCE	-	(35,000)	(32,500)	2,500	-7.1%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(18,428)	(19,080)	(19,080)	-	0.0%
MISCELLANEOUS REVENUES	(863)	(400)	(400)	-	0.0%
OTHER SOURCES	(5,415)	-	-	-	
<b>REVENUES Total</b>	<b>(24,706)</b>	<b>(19,480)</b>	<b>(19,480)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	13,912	115,280	128,351	13,071	11.3%
<b>EXPENDITURES Total</b>	<b>13,912</b>	<b>115,280</b>	<b>128,351</b>	<b>13,071</b>	<b>11.3%</b>
CHANGE IN FUND BALANCE	(10,794)	95,800	108,871	13,071	13.6%
FUND BALANCE	-	(95,800)	(108,871)	(13,071)	13.6%

## 16025 MSBU MIRROR (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(9,114)	(9,100)	(9,100)	-	0.0%
MISCELLANEOUS REVENUES	(609)	(285)	(285)	-	0.0%
<b>REVENUES Total</b>	<b>(9,723)</b>	<b>(9,385)</b>	<b>(9,385)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	4,740	76,085	82,078	5,993	7.9%
<b>EXPENDITURES Total</b>	<b>4,740</b>	<b>76,085</b>	<b>82,078</b>	<b>5,993</b>	<b>7.9%</b>
CHANGE IN FUND BALANCE	(4,982)	66,700	72,693	5,993	9.0%
FUND BALANCE	-	(66,700)	(72,693)	(5,993)	9.0%

## 16026 MSBU SPRING (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(27,215)	(27,000)	(27,000)	-	0.0%
MISCELLANEOUS REVENUES	(600)	(700)	(700)	-	0.0%
OTHER SOURCES	(6,365)	-	-	-	
<b>REVENUES Total</b>	<b>(34,180)</b>	<b>(27,700)</b>	<b>(27,700)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	38,811	187,700	199,629	11,929	6.4%
<b>EXPENDITURES Total</b>	<b>38,811</b>	<b>187,700</b>	<b>199,629</b>	<b>11,929</b>	<b>6.4%</b>
CHANGE IN FUND BALANCE	4,632	160,000	171,929	11,929	7.5%
FUND BALANCE	-	(160,000)	(171,929)	(11,929)	7.5%

## 16027 MSBU SPRINGWOOD WTRWY (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(3,766)	(3,745)	(3,745)	-	0.0%
MISCELLANEOUS REVENUES	(436)	(225)	(225)	-	0.0%
<b>REVENUES Total</b>	<b>(4,202)</b>	<b>(3,970)</b>	<b>(3,970)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	3,288	57,270	50,755	(6,515)	-11.4%
<b>EXPENDITURES Total</b>	<b>3,288</b>	<b>57,270</b>	<b>50,755</b>	<b>(6,515)</b>	<b>-11.4%</b>
CHANGE IN FUND BALANCE	(914)	53,300	46,785	(6,515)	-12.2%
FUND BALANCE	-	(53,300)	(46,785)	6,515	-12.2%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16028 MSBU BURKETT (LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(4,624)	(4,600)	(4,600)	-	0.0%
MISCELLANEOUS REVENUES	(534)	(200)	(250)	(50)	25.0%
<b>REVENUES Total</b>	<b>(5,158)</b>	<b>(4,800)</b>	<b>(4,850)</b>	<b>(50)</b>	<b>1.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	1,015	69,800	74,390	4,590	6.6%
<b>EXPENDITURES Total</b>	<b>1,015</b>	<b>69,800</b>	<b>74,390</b>	<b>4,590</b>	<b>6.6%</b>
CHANGE IN FUND BALANCE	(4,143)	65,000	69,540	4,540	7.0%
FUND BALANCE	-	(65,000)	(69,540)	(4,540)	7.0%
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(32,918)	(33,440)	(33,440)	-	0.0%
MISCELLANEOUS REVENUES	(391)	(250)	(250)	-	0.0%
<b>REVENUES Total</b>	<b>(33,308)</b>	<b>(33,690)</b>	<b>(33,690)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	33,577	66,690	63,168	(3,522)	-5.3%
<b>EXPENDITURES Total</b>	<b>33,577</b>	<b>66,690</b>	<b>63,168</b>	<b>(3,522)</b>	<b>-5.3%</b>
CHANGE IN FUND BALANCE	269	33,000	29,478	(3,522)	-10.7%
FUND BALANCE	-	(33,000)	(29,478)	3,522	-10.7%
<b>16031 MSBU LAKE ASHER AWC</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(5,396)	(5,380)	(5,380)	-	0.0%
MISCELLANEOUS REVENUES	(71)	(60)	(60)	-	0.0%
<b>REVENUES Total</b>	<b>(5,468)</b>	<b>(5,440)</b>	<b>(5,440)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	2,062	12,940	15,448	2,508	19.4%
<b>EXPENDITURES Total</b>	<b>2,062</b>	<b>12,940</b>	<b>15,448</b>	<b>2,508</b>	<b>19.4%</b>
CHANGE IN FUND BALANCE	(3,405)	7,500	10,008	2,508	33.4%
FUND BALANCE	-	(7,500)	(10,008)	(2,508)	33.4%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(3,492)	(3,455)	(3,455)	-	0.0%
MISCELLANEOUS REVENUES	(57)	(20)	(20)	-	0.0%
<b>REVENUES Total</b>	<b>(3,549)</b>	<b>(3,475)</b>	<b>(3,475)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	745	9,475	12,590	3,115	32.9%
<b>EXPENDITURES Total</b>	<b>745</b>	<b>9,475</b>	<b>12,590</b>	<b>3,115</b>	<b>32.9%</b>
CHANGE IN FUND BALANCE	(2,803)	6,000	9,115	3,115	51.9%
FUND BALANCE	-	(6,000)	(9,115)	(3,115)	51.9%

*This is a fund with minimal fund balance. Larger % change from year to year are anticipated.*

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(13,692)	(13,670)	(13,670)	-	0.0%
MISCELLANEOUS REVENUES	(187)	(40)	(100)	(60)	150.0%
<b>REVENUES Total</b>	<b>(13,879)</b>	<b>(13,710)</b>	<b>(13,770)</b>	<b>(60)</b>	<b>0.4%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	5,944	25,710	36,770	11,060	43.0%
<b>EXPENDITURES Total</b>	<b>5,944</b>	<b>25,710</b>	<b>36,770</b>	<b>11,060</b>	<b>43.0%</b>
CHANGE IN FUND BALANCE	(7,935)	12,000	23,000	11,000	91.7%
FUND BALANCE	-	(12,000)	(23,000)	(11,000)	91.7%

*This is a fund with minimal fund balance. Larger % change from year to year are anticipated.*

## 16035 MSBU BUTTONWOOD POND (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(3,431)	(3,430)	(3,430)	-	0.0%
MISCELLANEOUS REVENUES	(106)	(40)	(100)	(60)	150.0%
<b>REVENUES Total</b>	<b>(3,537)</b>	<b>(3,470)</b>	<b>(3,530)</b>	<b>(60)</b>	<b>1.7%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	707	14,470	20,530	6,060	41.9%
<b>EXPENDITURES Total</b>	<b>707</b>	<b>14,470</b>	<b>20,530</b>	<b>6,060</b>	<b>41.9%</b>
CHANGE IN FUND BALANCE	(2,830)	11,000	17,000	6,000	54.5%
FUND BALANCE	-	(11,000)	(17,000)	(6,000)	54.5%

*This is a fund with minimal fund balance. Larger % change from year to year are anticipated.*

## 16036 MSBU HOWELL LAKE (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(129,431)	(130,450)	(130,450)	-	0.0%
MISCELLANEOUS REVENUES	(795)	(1,000)	(1,000)	-	0.0%
OTHER SOURCES	(66,548)	-	-	-	
<b>REVENUES Total</b>	<b>(196,774)</b>	<b>(131,450)</b>	<b>(131,450)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	20,838	374,450	551,450	177,000	47.3%
<b>EXPENDITURES Total</b>	<b>20,838</b>	<b>374,450</b>	<b>551,450</b>	<b>177,000</b>	<b>47.3%</b>
CHANGE IN FUND BALANCE	(175,936)	243,000	420,000	177,000	72.8%
FUND BALANCE	-	(243,000)	(420,000)	(177,000)	72.8%

*This is a fund with minimal fund balance. Larger % change from year to year are anticipated.*

## 16037 MSBU LK LINDEN (LM/AWC)

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	-	-	(4,540)	(4,540)	
MISCELLANEOUS REVENUES	-	-	(10)	(10)	
<b>REVENUES Total</b>	<b>-</b>	<b>-</b>	<b>(4,550)</b>	<b>(4,550)</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	4,550	4,550	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>4,550</b>	<b>4,550</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>16073 MSBU SYLVAN LAKE (AWC)</b>					
<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	(41,475)	(41,800)	(41,325)	475	-1.1%
MISCELLANEOUS REVENUES	(527)	(50)	(50)	-	0.0%
OTHER SOURCES	(2,950)	(2,950)	(1,327)	1,623	-55.0%
<b>REVENUES Total</b>	<b>(44,953)</b>	<b>(44,800)</b>	<b>(42,702)</b>	<b>2,098</b>	<b>-4.7%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	4,599	107,800	155,578	47,778	44.3%
<b>EXPENDITURES Total</b>	<b>4,599</b>	<b>107,800</b>	<b>155,578</b>	<b>47,778</b>	<b>44.3%</b>
CHANGE IN FUND BALANCE	(40,353)	63,000	112,876	49,876	79.2%
FUND BALANCE	-	(63,000)	(112,876)	(49,876)	79.2%

*This is a fund with minimal fund balance. Larger % change from year to year are anticipated.*

## 16077 MSBU LITTLE LK HOWELL/TUSK

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	-	(20,506)	(20,506)	-	0.0%
MISCELLANEOUS REVENUES	-	-	(620)	(620)	
<b>REVENUES Total</b>	<b>-</b>	<b>(20,506)</b>	<b>(21,126)</b>	<b>(620)</b>	<b>3.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	20,506	32,812	12,306	60.0%
<b>EXPENDITURES Total</b>	<b>-</b>	<b>20,506</b>	<b>32,812</b>	<b>12,306</b>	<b>60.0%</b>
CHANGE IN FUND BALANCE	-	-	11,686	11,686	
FUND BALANCE	-	-	(11,686)	(11,686)	

## 16080 MSBU E CRYSTAL CHAIN OF LAKES

<b>REVENUES</b>					
PERMITS FEES & SPECIAL ASM	-	(23,280)	(23,280)	-	0.0%
MISCELLANEOUS REVENUES	-	-	(700)	(700)	
<b>REVENUES Total</b>	<b>-</b>	<b>(23,280)</b>	<b>(23,980)</b>	<b>(700)</b>	<b>3.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	23,280	36,930	13,650	58.6%
<b>EXPENDITURES Total</b>	<b>-</b>	<b>23,280</b>	<b>36,930</b>	<b>13,650</b>	<b>58.6%</b>
CHANGE IN FUND BALANCE	-	-	12,950	12,950	
FUND BALANCE	-	-	(12,950)	(12,950)	

## 21200 GENERAL REVENUE DEBT

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(24,659)	-	-	-	
OTHER SOURCES	(22,919,295)	(3,181,910)	(3,166,199)	15,711	-0.5%
<b>REVENUES Total</b>	<b>(22,943,954)</b>	<b>(3,181,910)</b>	<b>(3,166,199)</b>	<b>15,711</b>	<b>-0.5%</b>
<b>EXPENDITURES</b>					
DEBT SERVICE	3,175,225	3,181,910	3,166,199	(15,711)	-0.5%
INTERFUND TRANSFERS OUT	19,797,715	-	-	-	
<b>EXPENDITURES Total</b>	<b>22,972,940</b>	<b>3,181,910</b>	<b>3,166,199</b>	<b>(15,711)</b>	<b>-0.5%</b>
CHANGE IN FUND BALANCE	28,986	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>21210 FIVE POINTS LINE OF CREDIT</b>					
<b>REVENUES</b>					
MISCELLANEOUS REVENUES	-	-	-	-	
OTHER SOURCES	-	-	(3,200,000)	(3,200,000)	
<b>REVENUES Total</b>	-	-	<b>(3,200,000)</b>	<b>(3,200,000)</b>	
<b>EXPENDITURES</b>					
DEBT SERVICE	-	-	3,200,000	3,200,000	
<b>EXPENDITURES Total</b>	-	-	<b>3,200,000</b>	<b>3,200,000</b>	
CHANGE IN FUND BALANCE	-	-	-	-	

## 21235 GENERAL REVENUE DEBT - 2014

<b>REVENUES</b>					
OTHER SOURCES	(1,637,800)	(1,637,400)	(1,641,000)	(3,600)	0.2%
<b>REVENUES Total</b>	<b>(1,637,800)</b>	<b>(1,637,400)</b>	<b>(1,641,000)</b>	<b>(3,600)</b>	<b>0.2%</b>
<b>EXPENDITURES</b>					
DEBT SERVICE	1,637,800	1,637,400	1,641,000	3,600	0.2%
<b>EXPENDITURES Total</b>	<b>1,637,800</b>	<b>1,637,400</b>	<b>1,641,000</b>	<b>3,600</b>	<b>0.2%</b>
CHANGE IN FUND BALANCE	-	-	-	-	

## 21250 SPEC OBL REV & REF BOND - 2022

<b>REVENUES</b>					
OTHER SOURCES	-	-	-	-	
<b>REVENUES Total</b>	-	-	-	-	
<b>EXPENDITURES</b>					
DEBT SERVICE	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	-	-	
CHANGE IN FUND BALANCE	-	-	-	-	

## 21300 COUNTY SHARED REVENUE DEBT

<b>REVENUES</b>					
OTHER SOURCES	(98,815)	-	-	-	
<b>REVENUES Total</b>	<b>(98,815)</b>	-	-	-	
<b>EXPENDITURES</b>					
DEBT SERVICE	98,815	-	-	-	
<b>EXPENDITURES Total</b>	<b>98,815</b>	-	-	-	
CHANGE IN FUND BALANCE	(0)	-	-	-	

## 22500 SALES TAX BONDS

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	-	-	-	-	
OTHER SOURCES	(4,978,738)	(4,978,188)	(4,981,963)	(3,775)	0.1%
<b>REVENUES Total</b>	<b>(4,978,738)</b>	<b>(4,978,188)</b>	<b>(4,981,963)</b>	<b>(3,775)</b>	<b>0.1%</b>
<b>EXPENDITURES</b>					
DEBT SERVICE	4,978,138	4,978,188	4,981,963	3,775	0.1%
<b>EXPENDITURES Total</b>	<b>4,978,138</b>	<b>4,978,188</b>	<b>4,981,963</b>	<b>3,775</b>	<b>0.1%</b>
CHANGE IN FUND BALANCE	(601)	-	-	-	



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>22600 CAPITAL IMP REV BOND SER 2021</b>					
<b>REVENUES</b>					
OTHER SOURCES	-	-	-	-	
<b>REVENUES Total</b>	-	-	-	-	
<b>EXPENDITURES</b>					
DEBT SERVICE	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	-	-	
CHANGE IN FUND BALANCE	-	-	-	-	

## 30600 INFRASTRUCTURE IMP OP FUND

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(2,285)	-	-	-	
<b>REVENUES Total</b>	<b>(2,285)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	-	-	
CHANGE IN FUND BALANCE	(2,285)	-	-	-	
FUND BALANCE	-	(625,000)	(625,000)	-	0.0%
RESERVES	-	625,000	625,000	-	0.0%

## 30700 SPORTS COMPLEX/SOLDIERS CREEK

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(1)	-	-	-	
<b>REVENUES Total</b>	<b>(1)</b>	-	-	-	
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	-	-	
CHANGE IN FUND BALANCE	(1)	-	-	-	
FUND BALANCE	-	-	-	-	

## 32000 JAIL PROJECT/2005

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(34)	-	-	-	
<b>REVENUES Total</b>	<b>(34)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	-	-	
CHANGE IN FUND BALANCE	(34)	-	-	-	
FUND BALANCE	-	-	-	-	

## 32100 NATURAL LANDS/TRAILS

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(7,818)	-	-	-	
<b>REVENUES Total</b>	<b>(7,818)</b>	-	-	-	
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	45,720	48,244	52,658	4,414	9.1%
OPERATING EXPENDITURES	1,204	-	-	-	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
CAPITAL OUTLAY	1,310,279	-	-	-	
<b>EXPENDITURES Total</b>	<b>1,357,203</b>	<b>48,244</b>	<b>52,658</b>	<b>4,414</b>	<b>9.1%</b>
CHANGE IN FUND BALANCE	1,349,385	48,244	52,658	4,414	9.1%
FUND BALANCE	-	(600,000)	(570,000)	30,000	-5.0%
RESERVES	-	551,756	517,342	(34,414)	-6.2%

## 32200 COURTHOUSE PROJECTS FUND

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(987)	-	-	-	
<b>REVENUES Total</b>	<b>(987)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(987)	-	-	-	
FUND BALANCE	-	(11,000)	(11,000)	-	0.0%
RESERVES	-	11,000	11,000	-	0.0%

## 32300 FIVE POINTS DEVELOPMENT FUND

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(7,974)	-	-	-	
OTHER SOURCES	(9,753,694)	-	-	-	
<b>REVENUES Total</b>	<b>(9,761,668)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	-	-	
CAPITAL OUTLAY	8,561,802	-	-	-	
DEBT SERVICE	375,545	1,745,500	-	(1,745,500)	-100.0%
INTERFUND TRANSFERS OUT	1,100,000	-	-	-	
<b>EXPENDITURES Total</b>	<b>10,037,347</b>	<b>1,745,500</b>	<b>-</b>	<b>(1,745,500)</b>	<b>-100.0%</b>
CHANGE IN FUND BALANCE	275,679	1,745,500	-	(1,745,500)	-100.0%
FUND BALANCE	-	(1,745,500)	-	1,745,500	-100.0%

## 40100 WATER AND SEWER FUND

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(38,986)	-	-	-	
CHARGES FOR SERVICES	(63,882,111)	(66,058,177)	(69,183,745)	(3,125,568)	4.7%
MISCELLANEOUS REVENUES	(2,844,627)	(745,415)	(910,000)	(164,585)	22.1%
OTHER SOURCES	(1,400,000)	(1,400,000)	(1,400,000)	-	0.0%
<b>REVENUES Total</b>	<b>(68,165,724)</b>	<b>(68,203,592)</b>	<b>(71,493,745)</b>	<b>(3,290,153)</b>	<b>4.8%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	9,082,329	11,479,024	12,731,051	1,252,027	10.9%
OPERATING EXPENDITURES	40,717,680	23,154,300	24,320,918	1,166,619	5.0%
INTERNAL SERVICE CHARGES	3,077,210	3,991,853	4,178,690	186,837	4.7%
CAPITAL OUTLAY	1,154,230	1,295,567	830,297	(465,270)	-35.9%
DEBT SERVICE	8,322,915	15,896,575	16,501,865	605,290	3.8%
GRANTS & AIDS	-	10,000	15,000	5,000	50.0%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
INTERFUND TRANSFERS OUT	14,294,876	6,250,000	40,179,626	33,929,626	542.9%
<b>EXPENDITURES Total</b>	<b>76,649,240</b>	<b>62,077,319</b>	<b>98,757,447</b>	<b>36,680,128</b>	<b>59.1%</b>
CHANGE IN FUND BALANCE	8,483,516	(6,126,273)	27,263,702	33,389,975	-545.0%
FUND BALANCE	-	(33,000,000)	(45,370,000)	(12,370,000)	37.5%
RESERVES	-	39,126,273	18,106,298	(21,019,975)	-53.7%

Increase in fund balance for future capital expenditures

## 40102 CONNECTION FEES-WATER

REVENUES					
MISCELLANEOUS REVENUES	(1,008,963)	(670,000)	(855,000)	(185,000)	27.6%
<b>REVENUES Total</b>	<b>(1,008,963)</b>	<b>(670,000)</b>	<b>(855,000)</b>	<b>(185,000)</b>	<b>27.6%</b>
EXPENDITURES					
OPERATING EXPENDITURES	-	5,000	5,000	-	0.0%
INTERFUND TRANSFERS OUT	500,000	500,000	500,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>500,000</b>	<b>505,000</b>	<b>505,000</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	(508,963)	(165,000)	(350,000)	(185,000)	112.1%
FUND BALANCE	-	(2,500,000)	(2,850,000)	(350,000)	14.0%
RESERVES	-	2,665,000	3,200,000	535,000	20.1%

## 40103 CONNECTION FEES-SEWER

REVENUES					
MISCELLANEOUS REVENUES	(2,182,400)	(1,224,000)	(3,241,000)	(2,017,000)	164.8%
<b>REVENUES Total</b>	<b>(2,182,400)</b>	<b>(1,224,000)</b>	<b>(3,241,000)</b>	<b>(2,017,000)</b>	<b>164.8%</b>
EXPENDITURES					
OPERATING EXPENDITURES	-	10,000	10,000	-	0.0%
CAPITAL OUTLAY	-	75,000	-	(75,000)	-100.0%
INTERFUND TRANSFERS OUT	900,000	900,000	900,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>900,000</b>	<b>985,000</b>	<b>910,000</b>	<b>(75,000)</b>	<b>-7.6%</b>
CHANGE IN FUND BALANCE	(1,282,400)	(239,000)	(2,331,000)	(2,092,000)	875.3%
FUND BALANCE	-	(7,500,000)	(11,500,000)	(4,000,000)	53.3%
RESERVES	-	7,739,000	13,831,000	6,092,000	78.7%

Increase in fund balance for future capital expenditures

## 40105 WATER & SEWER BONDS, SERIES 20

REVENUES					
MISCELLANEOUS REVENUES	(5)	-	-	-	
<b>REVENUES Total</b>	<b>(5)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
EXPENDITURES					
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(5)	-	-	-	

## 40106 2010 BOND SERIES

REVENUES					
MISCELLANEOUS REVENUES	(87)	-	-	-	
<b>REVENUES Total</b>	<b>(87)</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	-	-	-	-	
CHANGE IN FUND BALANCE	(87)	-	-	-	

## 40107 WATER & SEWER DEBT SERVICE RES

FUND BALANCE	-	(14,008,275)	(14,008,275)	-	0.0%
RESERVES	-	14,008,275	14,008,275	-	0.0%

## 40108 WATER & SEWER CAPITAL IMPROVEM

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(221,369)	-	(190,000)	(190,000)	
OTHER SOURCES	(14,294,876)	(6,250,000)	(40,179,626)	(33,929,626)	542.9%
<b>REVENUES Total</b>	<b>(14,516,246)</b>	<b>(6,250,000)</b>	<b>(40,369,626)</b>	<b>(34,119,626)</b>	<b>545.9%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	4,253,069	150,000	6,031,626	5,881,626	3921.1%
CAPITAL OUTLAY	7,283,603	6,100,000	34,338,000	28,238,000	462.9%
<b>EXPENDITURES Total</b>	<b>11,536,672</b>	<b>6,250,000</b>	<b>40,369,626</b>	<b>34,119,626</b>	<b>545.9%</b>
CHANGE IN FUND BALANCE	(2,979,574)	-	-	-	
FUND BALANCE	-	-	-	-	
RESERVES	-	-	-	-	

## 40115 WATER & SEWER BOND SER 2015A&B

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(2,530)	-	-	-	
<b>REVENUES Total</b>	<b>(2,530)</b>	-	-	-	
<b>EXPENDITURES</b>					
INTERNAL SERVICE CHARGES	(1,166,593)	-	-	-	
<b>EXPENDITURES Total</b>	<b>(1,166,593)</b>	-	-	-	
CHANGE IN FUND BALANCE	(1,169,123)	-	-	-	

## 40119 WATER & SEWER BOND SER 2019

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(1,189)	-	-	-	
<b>REVENUES Total</b>	<b>(1,189)</b>	-	-	-	
<b>EXPENDITURES</b>					
INTERNAL SERVICE CHARGES	(436,585)	-	-	-	
<b>EXPENDITURES Total</b>	<b>(436,585)</b>	-	-	-	
CHANGE IN FUND BALANCE	(437,774)	-	-	-	

## 40201 SOLID WASTE FUND

<b>REVENUES</b>					
INTERGOVERNMENTAL REVENUE	(79,324)	-	-	-	
CHARGES FOR SERVICES	(14,471,665)	(15,167,008)	(14,293,000)	874,008	-5.8%
MISCELLANEOUS REVENUES	(487,279)	(680,121)	(330,000)	350,121	-51.5%
OTHER SOURCES	-	(270,833)	(270,833)	-	0.0%
<b>REVENUES Total</b>	<b>(15,038,267)</b>	<b>(16,117,962)</b>	<b>(14,893,833)</b>	<b>1,224,129</b>	<b>-7.6%</b>

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	4,682,477	5,554,547	6,221,153	666,606	12.0%
OPERATING EXPENDITURES	6,410,394	4,256,638	5,434,256	1,177,618	27.7%
INTERNAL SERVICE CHARGES	3,824,947	4,435,717	4,570,257	134,539	3.0%
CAPITAL OUTLAY	2,539,712	3,234,170	6,569,117	3,334,947	103.1%
INTERFUND TRANSFERS OUT	-	610,460	610,460	-	0.0%
<b>EXPENDITURES Total</b>	<b>17,457,530</b>	<b>18,091,532</b>	<b>23,405,243</b>	<b>5,313,711</b>	<b>29.4%</b>
CHANGE IN FUND BALANCE	2,419,262	1,973,570	8,511,410	6,537,840	331.3%
FUND BALANCE	-	(23,485,575)	(18,600,000)	4,885,575	-20.8%
RESERVES	-	21,512,005	10,088,590	(11,423,415)	-53.1%

Fund balance decrease due to planned capital expenditures.

## 40204 LANDFILL MANAGEMENT ESCROW

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(77,407)	(85,000)	(150,000)	(65,000)	76.5%
OTHER SOURCES	-	(610,460)	(610,460)	-	0.0%
<b>REVENUES Total</b>	<b>(77,407)</b>	<b>(695,460)</b>	<b>(760,460)</b>	<b>(65,000)</b>	<b>9.3%</b>
CHANGE IN FUND BALANCE	(77,407)	(695,460)	(760,460)	(65,000)	9.3%
FUND BALANCE	-	(21,918,969)	(22,630,000)	(711,031)	3.2%
RESERVES	-	22,614,429	23,390,460	776,031	3.4%

## 40301 WEKIVA GOLF COURSE FUND

<b>REVENUES</b>					
CHARGES FOR SERVICES	-	-	(1,951,222)	(1,951,222)	
MISCELLANEOUS REVENUES	-	-	-	-	
OTHER SOURCES	-	-	(1,300,000)	(1,300,000)	
<b>REVENUES Total</b>	<b>-</b>	<b>-</b>	<b>(3,251,222)</b>	<b>(3,251,222)</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	-	2,245,454	2,245,454	
CAPITAL OUTLAY	-	-	934,375	934,375	
DEBT SERVICE	-	-	52,500	52,500	
<b>EXPENDITURES Total</b>	<b>-</b>	<b>-</b>	<b>3,232,329</b>	<b>3,232,329</b>	
CHANGE IN FUND BALANCE	-	-	(18,894)	(18,894)	
FUND BALANCE	-	-	(50,000)	(50,000)	
RESERVES	-	-	68,894	68,894	

## 50100 PROPERTY/CASUALTY INSURANCE FU

<b>REVENUES</b>					
CHARGES FOR SERVICES	(2,460,456)	(2,579,235)	(3,095,000)	(515,765)	20.0%
MISCELLANEOUS REVENUES	(41,397)	(40,000)	(70,000)	(30,000)	75.0%
<b>REVENUES Total</b>	<b>(2,501,853)</b>	<b>(2,619,235)</b>	<b>(3,165,000)</b>	<b>(545,765)</b>	<b>20.8%</b>
<b>EXPENDITURES</b>					
PERSONNEL SERVICES	190,978	286,847	259,866	(26,981)	-9.4%
OPERATING EXPENDITURES	3,462,077	3,082,301	3,344,075	261,774	8.5%
INTERNAL SERVICE CHARGES	35,090	30,089	31,205	1,116	3.7%

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
CAPITAL OUTLAY	-	-	62,500	62,500	
<b>EXPENDITURES Total</b>	<b>3,688,145</b>	<b>3,399,237</b>	<b>3,697,646</b>	<b>298,409</b>	<b>8.8%</b>
CHANGE IN FUND BALANCE	1,186,292	780,002	532,646	(247,356)	-31.7%
FUND BALANCE	-	(4,675,000)	(3,850,000)	825,000	-17.6%
RESERVES	-	3,894,998	3,317,354	(577,644)	-14.8%

## 50200 WORKERS COMPENSATION FUND

REVENUES					
CHARGES FOR SERVICES	(2,878,260)	(2,675,000)	(2,875,000)	(200,000)	7.5%
MISCELLANEOUS REVENUES	(45,268)	(120,000)	(150,000)	(30,000)	25.0%
<b>REVENUES Total</b>	<b>(2,923,528)</b>	<b>(2,795,000)</b>	<b>(3,025,000)</b>	<b>(230,000)</b>	<b>8.2%</b>
EXPENDITURES					
PERSONNEL SERVICES	213,549	196,567	259,866	63,299	32.2%
OPERATING EXPENDITURES	3,748,128	2,884,750	2,945,250	60,500	2.1%
INTERNAL SERVICE CHARGES	23,627	30,351	30,966	614	2.0%
CAPITAL OUTLAY	-	-	62,500	62,500	
<b>EXPENDITURES Total</b>	<b>3,985,303</b>	<b>3,111,668</b>	<b>3,298,581</b>	<b>186,913</b>	<b>6.0%</b>
CHANGE IN FUND BALANCE	1,061,775	316,668	273,581	(43,087)	-13.6%
FUND BALANCE	-	(5,000,000)	(5,380,000)	(380,000)	7.6%
RESERVES	-	4,683,332	5,106,419	423,087	9.0%

## 50300 HEALTH INSURANCE FUND

REVENUES					
CHARGES FOR SERVICES	(24,897,697)	(27,185,000)	(28,070,000)	(885,000)	3.3%
MISCELLANEOUS REVENUES	(907,607)	(705,000)	(775,000)	(70,000)	9.9%
<b>REVENUES Total</b>	<b>(25,805,304)</b>	<b>(27,890,000)</b>	<b>(28,845,000)</b>	<b>(955,000)</b>	<b>3.4%</b>
EXPENDITURES					
PERSONNEL SERVICES	378,669	383,729	446,192	62,463	16.3%
OPERATING EXPENDITURES	23,248,813	28,935,634	29,486,334	550,700	1.9%
INTERNAL SERVICE CHARGES	28,233	28,914	28,757	(158)	-0.5%
CAPITAL OUTLAY	-	-	50,000	50,000	
<b>EXPENDITURES Total</b>	<b>23,655,716</b>	<b>29,348,277</b>	<b>30,011,282</b>	<b>663,005</b>	<b>2.3%</b>
CHANGE IN FUND BALANCE	(2,149,588)	1,458,277	1,166,282	(291,995)	-20.0%
FUND BALANCE	-	(15,000,000)	(14,500,000)	500,000	-3.3%
RESERVES	-	13,541,723	13,333,718	(208,005)	-1.5%

## 60301 BOCC AGENCY FUND

REVENUES					
MISCELLANEOUS REVENUES	(1,579)	-	-	-	
<b>REVENUES Total</b>	<b>(1,579)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
EXPENDITURES					
OPERATING EXPENDITURES	80	38,000	38,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>80</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	(1,499)	38,000	38,000	-	0.0%
FUND BALANCE	-	(38,000)	(38,000)	-	0.0%



# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>60302 PUBLIC SAFETY</b>					
<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(0)	-	-	-	
<b>REVENUES Total</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
GRANTS & AIDS	12	-	-	-	
<b>EXPENDITURES Total</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	12	-	-	-	
FUND BALANCE	-	-	-	-	

## 60303 LIBRARIES-DESIGNATED

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(6,081)	(50,000)	(50,000)	-	0.0%
<b>REVENUES Total</b>	<b>(6,081)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>-</b>	<b>0.0%</b>
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	49,999	50,000	50,000	-	0.0%
CAPITAL OUTLAY	95	-	-	-	
<b>EXPENDITURES Total</b>	<b>50,094</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	44,013	-	-	-	
FUND BALANCE	-	-	-	-	

## 60304 ANIMAL CONTROL

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(32,421)	-	-	-	
<b>REVENUES Total</b>	<b>(32,421)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	1,432	-	-	-	
CAPITAL OUTLAY	-	-	-	-	
<b>EXPENDITURES Total</b>	<b>1,432</b>	<b>-</b>	<b>-</b>	<b>-</b>	
CHANGE IN FUND BALANCE	(30,989)	-	-	-	
FUND BALANCE	-	-	-	-	

## 60305 HISTORICAL COMMISSION

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(1,283)	-	-	-	
<b>REVENUES Total</b>	<b>(1,283)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	-	24,000	24,000	-	0.0%
<b>EXPENDITURES Total</b>	<b>-</b>	<b>24,000</b>	<b>24,000</b>	<b>-</b>	<b>0.0%</b>
CHANGE IN FUND BALANCE	(1,283)	24,000	24,000	-	0.0%
FUND BALANCE	-	(24,000)	(24,000)	-	0.0%

## 60307 4-H COUNSEL COOP EXTENSION

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(2)	-	-	-	
<b>REVENUES Total</b>	<b>(2)</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	474	-	-	-	
<b>EXPENDITURES Total</b>	<b>474</b>	-	-	-	
CHANGE IN FUND BALANCE	472	-	-	-	

## 60308 ADULT DRUG COURT

<b>REVENUES</b>					
JUDGEMENTS FINES & FORFEIT	(36,749)	-	-	-	
MISCELLANEOUS REVENUES	(1,435)	-	-	-	
<b>REVENUES Total</b>	<b>(38,184)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	5,303	-	-	-	
<b>EXPENDITURES Total</b>	<b>5,303</b>	-	-	-	
CHANGE IN FUND BALANCE	(32,881)	-	-	-	

## 60310 EXTENSION SERVICE PROGRAMS

<b>REVENUES</b>					
MISCELLANEOUS REVENUES	(137)	-	-	-	
<b>REVENUES Total</b>	<b>(137)</b>	-	-	-	
<b>EXPENDITURES</b>					
OPERATING EXPENDITURES	756	-	-	-	
<b>EXPENDITURES Total</b>	<b>756</b>	-	-	-	
CHANGE IN FUND BALANCE	618	-	-	-	

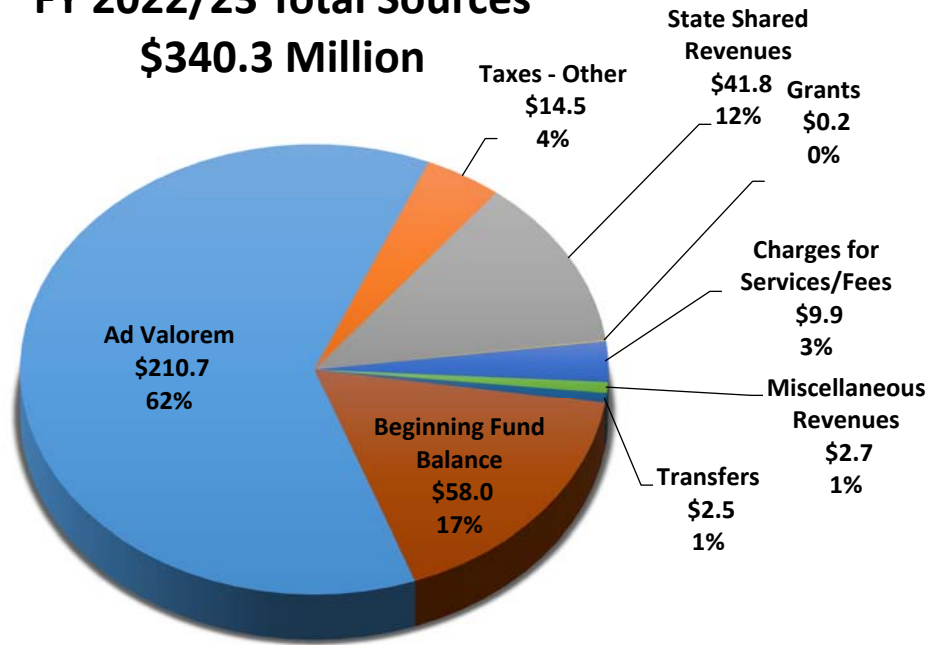
# GENERAL FUND VARIANCE SUMMARY STRUCTURAL ANALYSIS

ACCOUNT MINOR	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>REVENUES</b>				
AD VALOREM	187,575,000	210,725,000	23,150,000	12.3%
HALF CENT SALES TAX	27,000,000	29,000,000	2,000,000	7.4%
STATE SHARED TAXES	10,200,000	12,000,000	1,800,000	17.6%
UTILITY TAX	7,760,300	9,005,300	1,245,000	16.0%
COMMUNICATION SERVICE TAX	5,300,000	5,100,000	(200,000)	-3.8%
PARKS & REC FEES	2,307,405	2,355,306	47,901	2.1%
LOCAL BUSINESS TAX	400,000	400,000	-	0.0%
PLANNING FEES	907,300	887,300	(20,000)	-2.2%
FEDERAL GRANTS	-	-	-	
FEMA REIMBURSEMENTS	-	-	-	
STATE GRANTS	175,000	221,000	46,000	26.3%
LOCAL GRANTS & REVENUES	130,000	40,000	(90,000)	-69.2%
OTHER STATE SHARED	816,500	831,500	15,000	1.8%
GENERAL GOV'T FEES	561,208	103,450	(457,758)	-81.6%
SHERIFF REVENUES	4,650,000	4,475,000	(175,000)	-3.8%
PUBLIC SAFETY FEES	1,730,100	1,730,100	-	0.0%
COURT FEES	1,430,668	1,605,668	175,000	12.2%
JUDGEMENTS & FINES	2,000	2,000	-	0.0%
INTEREST	300,000	500,000	200,000	66.7%
FIXED ASSET SALES	35,000	35,000	-	0.0%
DONATIONS	-	-	-	
PORT AUTHORITY	400,000	300,000	(100,000)	-25.0%
MISCELLANEOUS REVENUES	490,550	529,550	39,000	8.0%
INTERFUND TRANSFER IN	2,650	2,650	-	0.0%
CONSTITUTIONAL EXCESS FEES	796,112	2,504,000	1,707,888	214.5%
<b>REVENUES Total</b>	<b>252,969,793</b>	<b>282,352,824</b>	<b>29,383,031</b>	<b>11.6%</b>
<b>EXPENDITURES</b>				
SALARIES & WAGES	31,682,683	35,560,346	3,877,664	12.2%
OVERTIME	715,789	735,789	20,000	2.8%
OTHER PERSONNEL COSTS	7,115,895	8,449,048	1,333,153	18.7%
HEALTH INSURANCE -EMPLOYER	7,519,255	8,070,207	550,952	7.3%
OPERATING EXPENDITURES	38,148,600	41,979,552	3,830,952	10.0%
INTERNAL SERVICE CHARGES	21,409,463	21,862,864	453,401	2.1%
COST ALLOCATION (CONTRA)	(43,981,367)	(45,957,884)	(1,976,518)	4.5%
CAPITAL	3,030,720	2,522,600	(508,120)	-16.8%
RIGHT OF WAY	-	-	-	
CONSTRUCTION	265,007	-	(265,007)	-100.0%
DESIGN	-	-	-	
AID TO GOVT AGENCIES	10,200,296	10,640,561	440,265	4.3%
INTERFUND TRANSFERS OUT	24,032,537	19,889,032	(4,143,505)	-17.2%
<b>EXPENDITURES Total</b>	<b>100,138,877</b>	<b>103,752,115</b>	<b>3,613,237</b>	<b>3.6%</b>
<b>CONSTITUTIONAL OFFICERS</b>				
CLERK OF COURT TRANSFER	4,392,123	4,835,905	443,782	10.1%
SHERIFF TRANSFER	137,330,000	153,597,000	16,267,000	11.8%
TAX COLLECTOR TRANSFER	8,750,000	9,700,000	950,000	10.9%
PROPERTY APPRAISER TRANSFE	5,524,188	5,934,142	409,955	7.4%
SUPRVISR ELECTION TRANSFER	3,850,587	4,511,200	660,613	17.2%
<b>CONSTITUTIONAL OFFICERS Total</b>	<b>159,846,898</b>	<b>178,578,247</b>	<b>18,731,350</b>	<b>11.7%</b>
<b>STRUCTURAL BALANCE</b>	<b>(7,015,982)</b>	<b>22,462</b>		

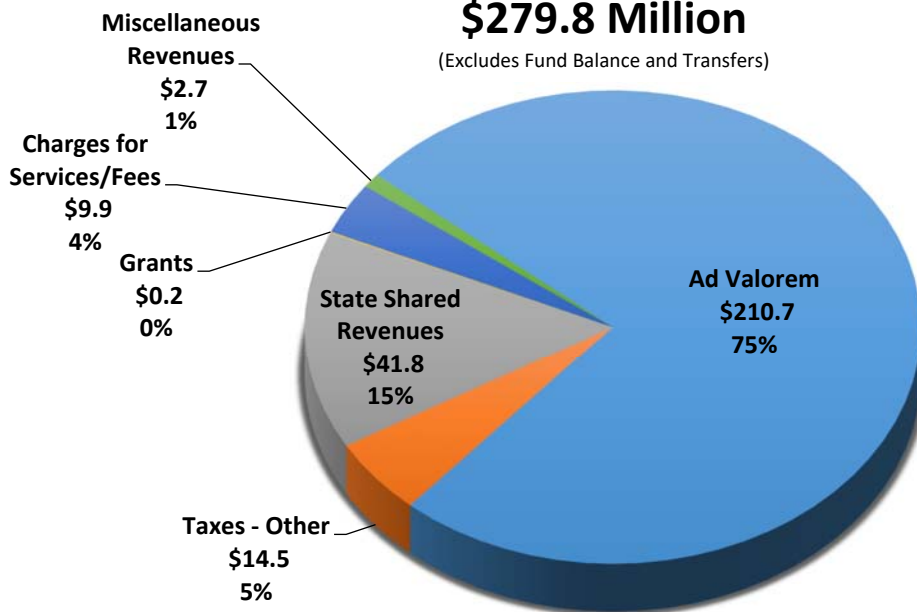
## SOURCES OF FUNDS

The General Fund budget for Seminole County is supported by a variety of revenue sources. Detailed descriptions for each types of source are reflected on the next page. The first chart below identifies all funding sources in the General Fund, including Beginning Fund Balance. The second chart excludes Beginning Fund Balance, so the actual percentage of total revenues can be identified.

### FY 2022/23 Total Sources \$340.3 Million



### FY 2022/23 Total Revenues \$279.8 Million



Any variance in totals is due to rounding

## SOURCES OF FUNDS

### ***Recurring sources of funding:***

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is commonly referred to as a “property tax”.

**Taxes - Other** – Other locally levied taxes include utility taxes, communication service tax, and the local business tax.

**State Shared Revenue** - Revenues assessed and collected by the State of Florida, then allocated and returned to the Counties and Municipalities. The largest portion of State Shared Revenues is sales tax which funds the State Revenue Sharing Program.

The state shared Local Government Half-Cent Sales Tax Program is the largest shared revenue program approved by the Legislature. Ordinary distributions to local governments are funded by 8.814 percent of net sales tax proceeds derived from the State 6 cents sales tax. In addition to funding local programs, the primary purpose of the half-cent sales tax program is to provide relief from ad valorem and utility taxes.

**Grants** - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services/Fees** –Charges for Services are charges for specific governmental services provided to both private individuals and governmental units (i.e., housing of federal prisoners, sheriff contracts, parks and recreation, court charges, etc.). Fees are charges set by the County to pay the cost of providing a service or facility or regulating an activity (i.e., zoning, addressing, etc.).

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County, inmate telephone commissions, and other miscellaneous sources.

### ***Other Sources:***

**Transfers** – Transfers between individual funds, which are not repayable and are not considered charges for goods or services.

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s Reserves.

# SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TAXES</b>					
<b>AD VALOREM</b>					
311100 AD VALOREM-CURRENT	178,336,429	187,450,000	210,600,000	23,150,000	12.3%
311200 AD VALOREM-DELINQUENT	265,818	125,000	125,000	-	0.0%
<b>UTILITY TAX</b>					
314100 UTILITY TAX-ELECTRICITY	6,162,488	6,000,000	7,100,000	1,100,000	18.3%
314300 UTILITY TAX-WATER	1,552,943	1,500,000	1,600,000	100,000	6.7%
314400 UTILITY TAX-GAS	2,900	10,000	5,000	(5,000)	-50.0%
314700 UTILITY TAX-FUEL OIL	136	300	300	-	0.0%
314800 UTILITY TAX-PROPANE	310,865	250,000	300,000	50,000	20.0%
<b>COMMUNICATION SERVICE TAX</b>					
315100 COMMUNICATION SERVICE TAX	5,501,002	5,300,000	5,100,000	(200,000)	-3.8%
<b>LOCAL BUSINESS TAX</b>					
316100 PROF/OCCUPATION/LOCAL BUS TAX	456,785	400,000	400,000	-	0.0%
<b>TAXES Total</b>	<b>192,589,368</b>	<b>201,035,300</b>	<b>225,230,300</b>	<b>24,195,000</b>	<b>12.0%</b>

## PERMITS FEES & SPECIAL ASM

<b>PLANNING FEES</b>					
329180 DREDGE/FILL PERMIT	6,000	1,000	1,000	-	0.0%
329170 ARBOR PERMIT	4,625	6,000	5,000	(1,000)	-16.7%
329190 ABANDONED PROPERTY REGISTRATIO	85,573	90,000	100,000	10,000	11.1%
329115 URBAN CHICKENS PERMIT	675	300	300	-	0.0%
329191 VACATION RENTAL REGISTRY	4,950	-	4,000	4,000	
<b>PERMITS FEES &amp; SPECIAL ASM Total</b>	<b>101,823</b>	<b>97,300</b>	<b>110,300</b>	<b>13,000</b>	<b>13.4%</b>

## INTERGOVERNMENTAL REVENUE

<b>HALF CENT SALES TAX</b>					
335180 HALF-CENT STATE SALES TAX	28,358,877	27,000,000	29,000,000	2,000,000	7.4%
<b>STATE SHARED TAXES</b>					
335120 STATE REVENUE SHARING	11,798,482	10,200,000	12,000,000	1,800,000	17.6%
<b>FEDERAL GRANTS</b>					
331100 ELECTION GRANTS	62,893	-	-	-	
331501 TREASURY SUBSIDY	-	-	-	-	
331891 CARES ACT FUNDING	-	-	-	-	
<b>FEMA REIMBURSMENTS</b>					
331510 DISASTER RELIEF (FEMA)	1,719,485	-	-	-	
<b>STATE GRANTS</b>					
334691 HRS/CDD CONTRACT	4,657	-	-	-	
334710 AID TO LIBRARIES	100,904	140,000	140,000	-	0.0%
334510 DISASTER RELIEF (STATE)	61,829	-	-	-	
<b>LOCAL GRANTS &amp; REVENUES</b>					
337900 LOCAL GRANTS & AIDS	88,000	90,000	-	(90,000)	-100.0%
337300 NPDES CITIES	-	40,000	40,000	-	0.0%
<b>OTHER STATE SHARED</b>					
335130 INSURANCE AGENTS LICENSE	186,383	175,000	180,000	5,000	2.9%
335140 MOBILE HOME LICENSES	29,716	30,000	30,000	-	0.0%
335150 ALCOHOLIC BEVERAGE	42,365	140,000	150,000	10,000	7.1%
335493 MOTOR FUEL TAX (REBATE)	-	25,000	25,000	-	0.0%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	-	0.0%
<b>INTERGOVERNMENTAL REVENUE Total</b>	<b>42,900,091</b>	<b>38,286,500</b>	<b>42,011,500</b>	<b>3,725,000</b>	<b>9.7%</b>

## CHARGES FOR SERVICES

### PARKS & REC FEES

347200 PARKS AND RECREATION	2,256,975	2,131,405	2,179,306	47,901	2.2%
347301 MUSEUM FEES	1,445	2,000	2,000	-	0.0%



# SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
347201 PASSIVE PARKS AND TRAILS	48,942	30,000	30,000	-	0.0%
<b>PLANNING FEES</b>					
342516 AFTER HOURS INSPECTIONS	8,420	2,000	2,000	-	0.0%
341200 ZONING FEES	460,261	375,000	375,000	-	0.0%
341320 SCHOOL ADMIN FEE	325,080	300,000	300,000	-	0.0%
349200 CONCURRENCY REVIEW	10,520	15,000	10,000	(5,000)	-33.3%
349240 PRE-APPLICATION FEE PLANNING	6,750	3,000	5,000	2,000	66.7%
349250 ZONING PERMIT PROCESSING FEE	-	10,000	10,000	-	0.0%
<b>STATE GRANTS</b>					
343904 SVC CHGS-OTH PHYSICAL ENVIRON	33,064	35,000	81,000	46,000	131.4%
<b>GENERAL GOV'T FEES</b>					
349100 SERVICE CHARGE-AGENCIES	42,956	70,000	70,000	-	0.0%
341910 ADDRESSING FEES	25,800	30,000	30,000	-	0.0%
341359 ADMIN FEE - MSBU FUNDS	-	3,450	3,450	-	0.0%
341363 ADMIN FEE - GRANTS	118,976	457,758	-	(457,758)	-100.0%
<b>SHERIFF REVENUES</b>					
341520 SHERIFFS FEES	428,446	470,000	425,000	(45,000)	-9.6%
342100 REIMBURSEMENT - SHERIFF	400	-	-	-	-
342320 FEDERAL INMATE CONTRACTS	1,380,595	2,380,000	2,380,000	-	0.0%
342330 INMATE FEES	206,409	205,000	205,000	-	0.0%
342910 INMPOUND/IMMOBILIZATION	8,160	8,000	-	(8,000)	-100.0%
342920 SUPERVISOR - PAY	12,900	15,000	15,000	-	0.0%
342390 HOUSING OF PRISONER-OTHER	53,920	50,000	-	(50,000)	-100.0%
348880 SUPERVISION - PROBATION	395,225	600,000	835,000	235,000	39.2%
348993 CRIME PREVENTION	44,313	40,000	-	(40,000)	-100.0%
<b>PUBLIC SAFETY FEES</b>					
342530 SHERIFF - IRON BRIDGE	246,200	241,600	241,600	-	0.0%
346400 ANIMAL CONTROL	222,175	200,000	200,000	-	0.0%
343901 TOWER COMM FEES	119,617	125,000	125,000	-	0.0%
343902 FIBER WAN FEES	11,554	9,000	9,000	-	0.0%
342560 ENGINEERING	415,676	650,000	650,000	-	0.0%
342430 EMERGENCY MGMT REVIEW FEE	3,000	2,500	2,500	-	0.0%
<b>COURT FEES</b>					
348921 COURT INNOVATIONS	105,417	101,417	101,417	-	0.0%
348922 LEGAL AID	105,417	101,417	101,417	-	0.0%
348923 LAW LIBRARY	105,417	101,417	101,417	-	0.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	105,417	101,417	101,417	-	0.0%
348930 STATE COURT FACILITY SURCHARGE	1,232,192	1,025,000	1,200,000	175,000	17.1%
<b>CHARGES FOR SERVICES Total</b>	<b>8,541,637</b>	<b>9,891,381</b>	<b>9,791,524</b>	<b>(99,857)</b>	<b>-1.0%</b>

## JUDGEMENTS FINES & FORFEIT

<b>PARKS &amp; REC FEES</b>					
352100 LIBRARY	50,829	144,000	144,000	-	0.0%
<b>PLANNING FEES</b>					
354200 CODE ENFORCEMENT	20,255	75,000	55,000	(20,000)	-26.7%
354201 CODE ENFORCEMENT LIEN AM	26,940	30,000	20,000	(10,000)	-33.3%
<b>SHERIFF REVENUES</b>					
359901 ADULT DIVERSION	121,634	275,000	-	(275,000)	-100.0%
359902 COMMUNITY SVC INSURANCE	4,293	5,000	-	(5,000)	-100.0%
<b>PUBLIC SAFETY FEES</b>					
351700 INTERGOVT RADIO PROGRAM	336,982	400,000	400,000	-	0.0%
348933 ANIMAL CONTROL CITATIONS	7,970	2,000	2,000	-	0.0%
<b>JUDGEMENTS &amp; FINES</b>					
351500 TRAFFIC CT PARKING FINES	2,106	2,000	2,000	-	0.0%
<b>JUDGEMENTS FINES &amp; FORFEIT Total</b>	<b>571,008</b>	<b>933,000</b>	<b>623,000</b>	<b>(310,000)</b>	<b>-33.2%</b>

# SUMMARY OF SOURCES

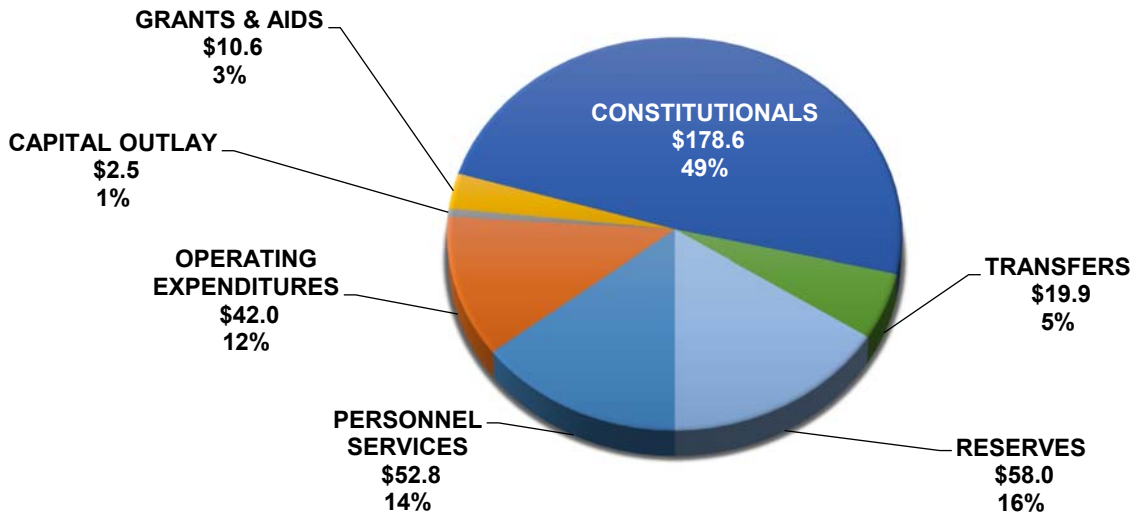
ACCOUNT MAJOR - MINOR - OBJECT	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>MISCELLANEOUS REVENUES</b>					
<b>SHERIFF REVENUES</b>					
361133 INTEREST-SHERIFF	2,010	2,000	-	(2,000)	-100.0%
369912 MISCELLANEOUS - SHERIFF	580,664	600,000	615,000	15,000	2.5%
<b>PUBLIC SAFETY FEES</b>					
369940 REIMBURSEMENTS - RADIOS	263,782	100,000	100,000	-	0.0%
<b>INTEREST</b>					
361100 INTEREST ON INVESTMENTS	101,914	300,000	500,000	200,000	66.7%
<b>FIXED ASSET SALES</b>					
364100 FIXED ASSET SALE PROCEEDS	100,111	35,000	35,000	-	0.0%
<b>DONATIONS</b>					
366100 CONTRIBUTIONS & DONATIONS	-	-	-	-	
366175 SEMINOLE COUNTY HEROES MEMORIA	200	-	-	-	
<b>PORT AUTHORITY</b>					
366101 CONTRIBUTIONS PORT AUTHORITY	500,000	400,000	300,000	(100,000)	-25.0%
<b>MISCELLANEOUS REVENUES</b>					
362100 RENTS AND ROYALTIES	46,469	50,000	50,000	-	0.0%
369100 TAX DEED SURPLUS	-	-	-	-	
369400 REIMBURSEMENTS	-	-	-	-	
369900 MISCELLANEOUS-OTHER	226,430	275,000	315,000	40,000	14.5%
369910 COPYING FEES	53,398	55,300	55,300	-	0.0%
369911 MAPS AND PUBLICATIONS	-	50	50	-	0.0%
369920 MISCELLANEOUS-ELECTION	-	200	200	-	0.0%
369930 REIMBURSEMENTS	34,144	100,000	100,000	-	0.0%
369925 CC CONVENIENCE FEES	4,079	10,000	9,000	(1,000)	-10.0%
367150 PAIN MANAGEMENT CLINIC LICENSE (blank)	1,500 -	- -	- -	- -	
<b>MISCELLANEOUS REVENUES Total</b>	<b>1,914,701</b>	<b>1,927,550</b>	<b>2,079,550</b>	<b>152,000</b>	<b>7.9%</b>
<b>OTHER SOURCES</b>					
<b>INTERFUND TRANSFER IN</b>					
381100 TRANSFER IN	2,521,506	2,650	2,650	-	0.0%
<b>CONSTITUTIONAL EXCESS FEES</b>					
386200 EXCESS FEES-CLERK	595,368	1,000	1,000	-	0.0%
386300 EXCESS FEES-SHERIFF	2,927,765	1,000	1,000	-	0.0%
386400 EXCESS FEES-TAX COLLECTOR	1,983,388	792,112	2,500,000	1,707,888	215.6%
386500 EXCESS FEES-PROP APPRAISER	105,619	1,000	1,000	-	0.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	232,919	1,000	1,000	-	0.0%
<b>OTHER SOURCES Total</b>	<b>8,366,565</b>	<b>798,762</b>	<b>2,506,650</b>	<b>1,707,888</b>	<b>213.8%</b>
<b>FUND BALANCE</b>					
<b>FUND BALANCE</b>					
399999 BEGINNING FUND BALANCE	-	57,000,000	58,000,000	1,000,000	1.8%
<b>FUND BALANCE Total</b>	<b>-</b>	<b>57,000,000</b>	<b>58,000,000</b>	<b>1,000,000</b>	<b>1.8%</b>
<b>Grand Total</b>	<b>254,985,194</b>	<b>309,969,793</b>	<b>340,352,824</b>	<b>30,383,031</b>	<b>9.8%</b>

## BUDGETARY USES

Revenues collected in the General Fund are used to provide a variety of services to the citizens of Seminole County. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. The FY 2022/23 General Fund budget totals \$364.4M, with \$58M in reserves and \$355M appropriated for services to be provided.

The following chart reflects the County's plan on usage of General Fund resources by the type of services to be provided to citizens, excluding cost allocations, internal charges and contra budgets:

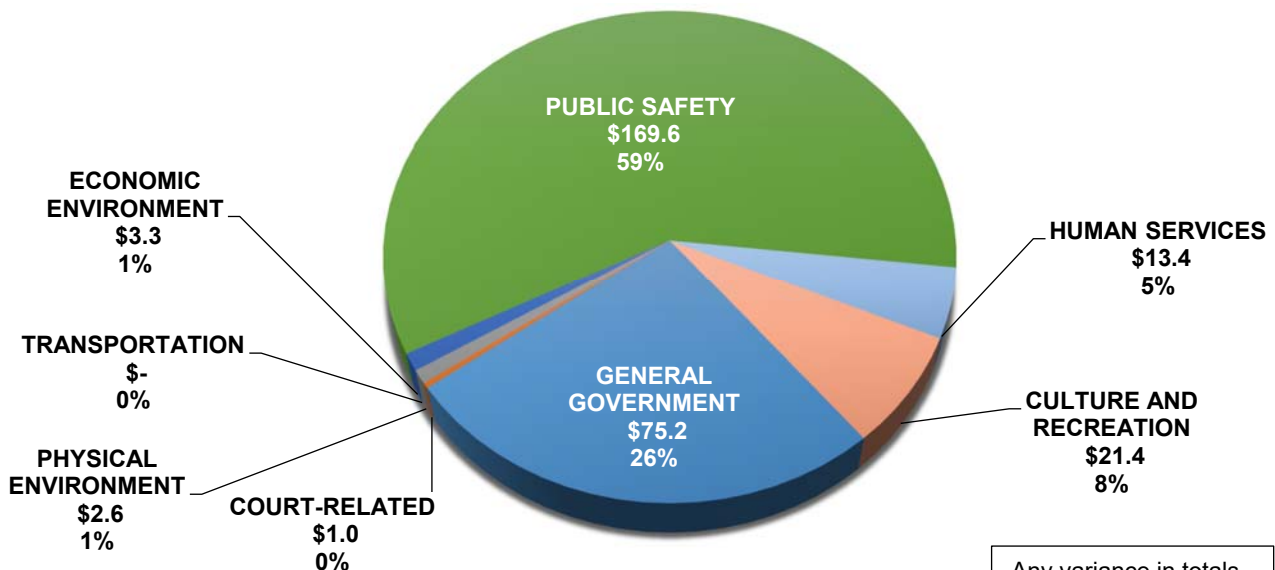
### FY 2022/23 Total General Fund Budget by Type \$ 364.4 Million



The following chart identifies the General Fund budget by State-designated use or appropriation category:

### FY 2022/23 General Fund Budget by Function \$ 286.5 Million

(Excludes Transfers and Reserves)



Any variance in totals is due to rounding.

# SUMMARY OF USES BY FUNCTION - PROGRAM

(EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS)	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GENERAL GOVERNMENT</b>					
BOARD COUNTY COMMISSIONERS	1,087,229	1,268,684	1,440,250	171,566	13.5%
COMMUNITY INFORMATION	655,136	873,790	874,384	593	0.1%
COUNTY ATTORNEY	1,886,780	2,379,064	2,399,142	20,079	0.8%
COUNTY MANAGER	1,573,170	1,520,235	1,891,829	371,594	24.4%
HUMAN RESOURCES	958,121	1,306,315	1,223,691	(82,624)	-6.3%
ORGANIZATIONAL EXCELLENCE	306,640	528,327	595,521	67,194	12.7%
TELECOMMUNICATIONS	-	160,000	-	(160,000)	-100.0%
CLERK OF THE COURT	3,956,969	4,392,123	4,835,905	443,782	10.1%
PROPERTY APPRAISER	5,379,044	5,524,188	5,934,142	409,955	7.4%
SUPERVISOR OF ELECTIONS	3,633,105	3,850,587	4,511,200	660,613	17.2%
TAX COLLECTOR	8,101,802	8,750,000	9,700,000	950,000	10.9%
CAPITAL PROJECTS DELIVERY	31,757	-	-	-	
FACILITIES	8,985,696	10,268,004	10,886,849	618,845	6.0%
FLEET MANAGEMENT	7,711,437	8,949,589	11,296,287	2,346,698	26.2%
BUILDING	80	60,000	60,000	-	0.0%
DEV SVCS BUSINESS OFFICE	494,376	580,788	598,352	17,565	3.0%
PLANNING AND DEVELOPMENT	1,535,210	1,883,171	2,119,288	236,117	12.5%
ENTERPRISE ADMINISTRATION	913,721	1,541,177	2,105,861	564,685	36.6%
ENTERPRISE SOFTWARE DEVELOP	1,709,980	2,033,836	2,179,240	145,404	7.1%
GEOGRAPHIC INFO SYSTEMS-GIS	512,540	559,800	587,844	28,044	5.0%
IS BUSINESS OFFICE	509,875	560,270	628,653	68,384	12.2%
NETWORK & COMM SERVICES	1,976,553	2,171,889	2,340,683	168,794	7.8%
PORTFOLIO MANAGEMENT	661,873	1,581,267	1,591,868	10,601	0.7%
WORKSTATION SUPPORT & MAINT	1,539,819	1,815,264	1,997,386	182,122	10.0%
CENTRAL CHARGES	607,369	1,364,370	1,345,370	(19,000)	-1.4%
MAIL SERVICES	289,595	374,781	463,520	88,740	23.7%
OFFICE MANAGEMENT & BUDGET	1,132,006	666,959	738,049	71,090	10.7%
PRINTING SERVICES	151,444	191,055	225,559	34,504	18.1%
PURCHASING AND CONTRACTS	1,115,075	1,414,014	1,412,797	(1,217)	-0.1%
RESOURCE MGT - BUSINESS OFF	436,986	544,251	602,350	58,099	10.7%
RESOURCE MGT GRANTS	477,498	983,279	560,906	(422,374)	-43.0%
-REVENUES-RESERVES-TRANSFERS	1,025,000	188,980	101,268	(87,712)	-46.4%
<b>GENERAL GOVERNMENT Total</b>	<b>59,355,888</b>	<b>68,286,056</b>	<b>75,248,196</b>	<b>6,962,141</b>	<b>10.2%</b>
<b>PUBLIC SAFETY</b>					
ANIMAL SERVICES	2,108,897	2,560,065	2,793,544	233,478	9.1%
E-911	201,911	224,944	254,266	29,322	13.0%
EMERGENCY MANAGEMENT	305,100	981,710	978,975	(2,735)	-0.3%
TELECOMMUNICATIONS	3,483,055	3,421,034	3,641,349	220,314	6.4%
SHERIFF'S OFFICE	119,813,022	140,305,000	156,572,000	16,267,000	11.6%
EMERGENCY COMMUNICATIONS	2,966,771	3,221,543	3,534,616	313,073	9.7%
EMS PERFORMANCE MANAGEMENT	291,956	484,859	484,859	-	0.0%
EMS/FIRE/RESCUE	24,471	-	-	-	
MANDATED COMMUNITY SERVICES	1,241,662	1,282,195	1,335,950	53,755	4.2%
RESOURCE MGT - BUSINESS OFF	336,493	154,000	25,000	(129,000)	-83.8%
<b>PUBLIC SAFETY Total</b>	<b>130,773,338</b>	<b>152,635,351</b>	<b>169,620,559</b>	<b>16,985,208</b>	<b>11.1%</b>
<b>PHYSICAL ENVIRONMENT</b>					
MOSQUITO CONTROL	904,420	945,646	879,772	(65,874)	-7.0%
WATER QUALITY	1,223,095	1,487,829	1,731,124	243,295	16.4%
<b>PHYSICAL ENVIRONMENT Total</b>	<b>2,127,515</b>	<b>2,433,475</b>	<b>2,610,897</b>	<b>177,421</b>	<b>7.3%</b>
<b>TRANSPORTATION</b>					
CAPITAL PROJECTS DELIVERY	-	-	-	-	
<b>TRANSPORTATION Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>ECONOMIC ENVIRONMENT</b>					
TOURISM ADMINISTRATION	78,187	80,000	80,000	-	0.0%
DEVELOPMENT REVIEW ENGINEER	836,908	920,468	958,102	37,634	4.1%

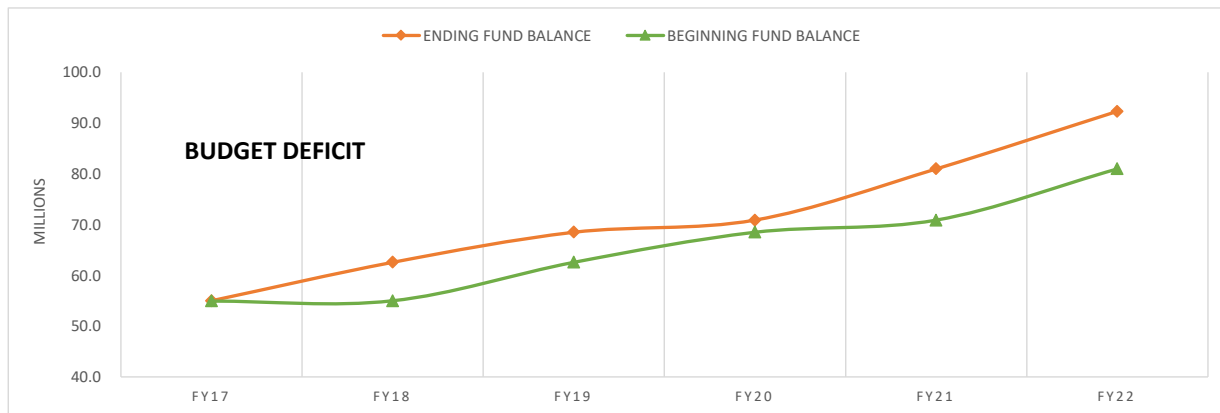
## SUMMARY OF USES BY FUNCTION - PROGRAM

(EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS)	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
PLANNING AND DEVELOPMENT	24,081	350,000	-	(350,000)	-100.0%
CENTRAL CHARGES	2,923,854	1,950,000	2,271,950	321,950	16.5%
<b>ECONOMIC ENVIRONMENT Total</b>	<b>3,863,030</b>	<b>3,300,468</b>	<b>3,310,052</b>	<b>9,584</b>	<b>0.3%</b>
<b>HUMAN SERVICES</b>					
COUNTY ASSISTANCE PROGRAMS	3,641,171	6,047,883	6,423,246	375,362	6.2%
MANDATED COMMUNITY SERVICES FACILITIES	6,342,849	6,845,163	6,960,163	115,000	1.7%
	-	-	-	-	
<b>HUMAN SERVICES Total</b>	<b>9,984,020</b>	<b>12,893,046</b>	<b>13,383,409</b>	<b>490,362</b>	<b>3.8%</b>
<b>CULTURE/RECREATION</b>					
EXTENSION SERVICE	377,079	436,723	512,226	75,503	17.3%
GREENWAYS & NATURAL LANDS	4,703,235	4,643,580	5,506,098	862,519	18.6%
LEISURE BUSINESS OFFICE	766,150	831,687	1,072,931	241,244	29.0%
LIBRARY SERVICES	5,859,088	6,177,030	7,084,203	907,173	14.7%
PARKS & RECREATION	5,254,750	6,077,297	7,227,567	1,150,269	18.9%
CAPITAL PROJECTS DELIVERY	170	-	-	-	
<b>CULTURE/RECREATION Total</b>	<b>16,960,472</b>	<b>18,166,318</b>	<b>21,403,025</b>	<b>3,236,707</b>	<b>17.8%</b>
<b>TRANSFERS</b>					
-REVENUES-RESERVES-TRANSFERS	39,875,862	24,032,537	19,889,032	(4,143,505)	-17.2%
<b>TRANSFERS Total</b>	<b>39,875,862</b>	<b>24,032,537</b>	<b>19,889,032</b>	<b>(4,143,505)</b>	<b>-17.2%</b>
<b>RESERVES</b>					
-REVENUES-RESERVES-TRANSFERS	-	49,984,018	58,022,462	8,038,444	16.1%
<b>RESERVES Total</b>	<b>-</b>	<b>49,984,018</b>	<b>58,022,462</b>	<b>8,038,444</b>	<b>16.1%</b>
<b>COURT ADMINISTRATION</b>					
GUARDIAN AD LITEM	99,587	105,518	117,712	12,194	11.6%
JUDICIAL	240,808	237,761	265,207	27,446	11.5%
LAW LIBRARY	103,661	100,000	100,000	-	0.0%
LEGAL AID	361,723	367,149	477,294	110,145	30.0%
<b>COURT ADMINISTRATION Total</b>	<b>805,778</b>	<b>810,428</b>	<b>960,213</b>	<b>149,784</b>	<b>18.5%</b>
<b>Grand Total</b>	<b>263,745,903</b>	<b>332,541,697</b>	<b>364,447,844</b>	<b>31,906,148</b>	<b>9.6%</b>

# HISTORY OF FUND BALANCES

	AUDITED FIVE YEAR HISTORY					ESTIMATED	ADOPTED
	FY17	FY18	FY19	FY20	FY21	FY22	FY23
<b>BEGINNING FUND BALANCE 10/01</b>	<b>54,958,864</b>	<b>\$ 54,977,117</b>	<b>62,570,120</b>	<b>68,504,713</b>	<b>70,860,857</b>	<b>80,958,234</b>	<b>50,800,000</b>
<b>REVENUE</b>	204,460,688	223,936,837	238,364,503	239,942,264	254,985,194	272,817,681	282,352,824
<b>EXPENDITURES</b>	204,442,435	216,310,188	232,346,708	238,351,849	244,847,458	261,507,825	282,330,362
<b>CHANGE IN NET ASSETS</b>	<b>18,253</b>	<b>7,626,649</b>	<b>6,017,795</b>	<b>1,590,415</b>	<b>10,137,736</b>	<b>11,309,856</b>	<b>22,462</b>
<b>ENDING FUND BALANCE 9/30</b>	<b>\$ 54,977,117</b>	<b>\$ 62,570,120</b>	<b>\$ 68,504,713</b>	<b>\$ 70,860,858</b>	<b>\$ 80,958,234</b>	<b>\$ 92,268,090</b>	<b>\$ 50,822,462</b>
LESS PROJECT/GRANT CARRYFORWARDS/ ADJUSTMENTS	1,475,157	3,381,065	7,319,051	5,582,632	12,859,725	19,071,926	
<b>UNASSIGNED ENDING RESERVES</b>	<b>\$ 53,501,960</b>	<b>\$ 59,189,055</b>	<b>\$ 54,211,262</b>	<b>\$ 65,278,226</b>	<b>\$ 68,098,509</b>	<b>\$ 73,196,164</b>	<b>\$ 50,822,462</b>

ENDING RESERVES AS % OF OPERATING REVENUE	26%	26%	23%	27%	27%	27%	18%
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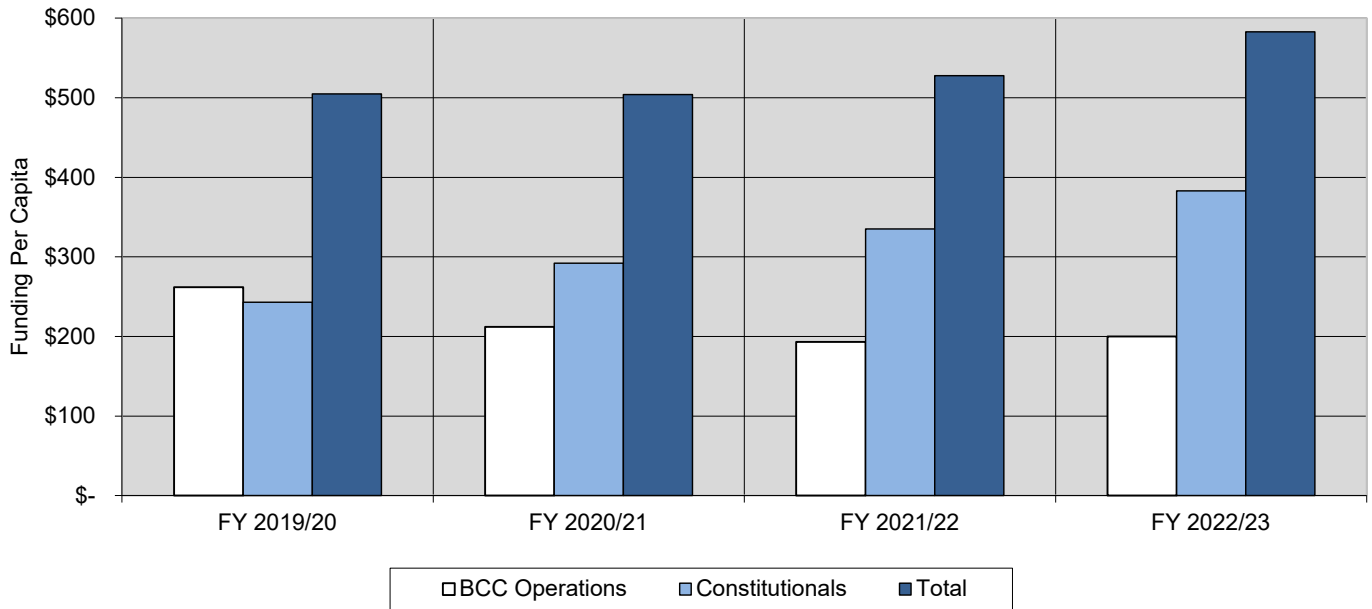


FY 2021/22 Reserves greater than 20% of General Fund budgeted operating revenue covering approximately 2.5 months of operations. Seminole County policy requires a minimum of 20% reserves for contingencies and economic stabilization.

Historical and projected operating expenditures include reserve use and carryforwards from prior year budgets.



# FUNDING PER CAPITA - BCC OPERATIONS & CONSTITUTIONAL OFFICERS



	FY 2019/20		FY 2020/21		FY 2021/22		FY 2022/23	
	Actuals	Funding Per Capita	Actuals	Funding Per Capita	Adopted	Funding Per Capita	Adopted	Funding Per Capita
BCC Operations	\$ 123,700,380	\$ 262	\$ 100,946,331	\$ 212	\$ 92,100,433	\$ 193	\$ 96,997,518	\$ 200
Constitutionals	114,625,560	243	138,968,157	292	159,846,898	335	185,332,844	383
<b>Total</b>	<b>\$ 238,325,940</b>	<b>\$ 505</b>	<b>239,914,488</b>	<b>\$ 504</b>	<b>251,947,331</b>	<b>\$ 528</b>	<b>282,330,362</b>	<b>\$ 583</b>
Reserves*					49,984,018		58,022,462	
					<u>\$ 301,931,349</u>		<u>\$ 340,352,824</u>	
	<b>Actuals</b>		<b>Actuals</b>		<b>Adopted</b>		<b>Adopted</b>	
Population	<u>471,735</u>		<u>476,727</u>		<u>477,455</u>		<u>484,054</u>	

\*Reserves are budgeted only and do not have any actual expenditures.

General Fund is Fund 00100 only.



## PERSONNEL SERVICES OVERVIEW

The FY 2022/23 Adopted Budget for Personnel Services includes a 3% salary adjustment for existing personnel, 91 Full Time Equivalent (FTE) position changes including 61 new Firefighters and Lieutenants, and increases to FRS, health insurance, and overtime.

ACCOUNT	FY21	FY22	FY23	VARIANCE	%
	ACTUALS	ADOPTED BUDGET	ADOPTED BUDGET		
510110 EXECUTIVE SALARIES	431,050	443,248	496,422	53,174	12.0%
510120 REGULAR SALARIES & WAGES	79,431,700	89,565,037	98,074,512	8,509,475	9.5%
510125 PART-TIME PERSONNEL	797,236	0	0	-	
510130 OTHER PERSONAL SERVICES	2,515	0	0	-	
510140 OVERTIME	8,145,805	6,024,747	7,991,707	1,966,960	32.6%
510150 SPECIAL PAY	146,805	152,700	171,900	19,200	12.6%
510190 HOLIDAY PAY	0	515,000	515,000	-	0.0%
510210 SOCIAL SECURITY MATCHING	6,468,533	6,984,141	7,705,940	721,800	10.3%
510220 RETIREMENT CONTRIBUTIONS	14,579,940	14,472,806	17,019,005	2,546,199	17.6%
510230 HEALTH INSURANCE - EMPLOYER	17,134,741	22,471,079	23,959,938	1,488,859	6.6%
510240 WORKERS COMPENSATION	2,878,260	2,708,092	2,887,800	179,709	6.6%
510250 UNEMPLOYMENT COMPENSATION	26,643	0	0	-	
511000 CONTRA PERSONAL SERVICES	(564,535)	(650,000)	(650,000)	-	0.0%
<b>Grand Total</b>	<b>129,478,692</b>	<b>142,686,850</b>	<b>158,172,225</b>	<b>15,485,375</b>	<b>10.9%</b>

The following shows the Full-Time Employee (FTE) Count by Department:

DEPARTMENT	FY22	FY23	VARIANCE
	ADOPTED	ADOPTED	
ADMINISTRATION DEPT	123.50	127.00	3.50
COURT SUPPORT DEPT	7.00	7.00	-
LEISURE SERVICES DEPT	169.32	172.42	3.10
FIRE DEPT	509.00	571.50	62.50
COMMUNITY SERVICES DEPT	45.00	46.00	1.00
PUBLIC WORKS DEPT	283.30	285.30	2.00
ES UTILITIES	151.90	153.60	1.70
ES SOLID WASTE DEPT	77.10	79.40	2.30
DEVELOPMENT SERVICES DEPT	85.00	86.00	1.00
INFORMATION SERVICES DEPT	57.00	70.00	13.00
RESOURCE MANAGEMENT DEPT	42.50	43.50	1.00
<b>Grand Total</b>	<b>1,550.62</b>	<b>1,641.72</b>	<b>91.10</b>

Commissioners are eligible for a salary increase up to the Consumer Price Index (CPI) Urban Wage Earners and Clerical Workers Index, pursuant to the Seminole County Home Rule Charter. Any increases in salaries shall not exceed the percentage change in the CPI Index during the proceeding calendar year ending in December 31. The total Commissioner salary cannot exceed the amount allowed by Chapter 145 of the Florida Statutes, as calculated annually by the Florida Office of Economic and Demographic Research. The amounts included the FY 2022/23 budget are estimates and do not affect the Home Rule Charter and Florida Statutory policies.

## FULL-TIME EQUIVALENTS (FTEs) BY FUND BOARD OF COUNTY COMMISSIONERS

FUND	FY22 ADOPTED	FY23 ADOPTED	VARIANCE
00100 GENERAL FUND	576.22	597.22	21.00
10101 TRANSPORTATION TRUST FUND	177.00	179.00	2.00
10400 BUILDING PROGRAM	61.35	62.70	1.35
11000 TOURISM PARKS 1,2,3 CENT FUND	1.00	1.00	-
11001 TOURISM SPORTS 4 & 6 CENT FUND	7.50	7.60	0.10
11200 FIRE PROTECTION FUND	474.00	536.50	62.50
11400 COURT SUPP TECH FEE (ARTV)	4.00	4.00	-
12500 EMERGENCY 911 FUND	4.50	4.00	(0.50)
13100 ECONOMIC DEVELOPMENT	3.00	2.90	(0.10)
16000 MSBU PROGRAM	4.00	4.00	-
32100 NATURAL LANDS/TRAILS	0.50	0.50	-
40100 WATER AND SEWER FUND	151.90	153.60	1.70
40201 SOLID WASTE FUND	77.10	79.40	2.30
50100 PROPERTY/CASUALTY INSURANCE FU	2.50	2.50	-
50200 WORKERS COMPENSATION FUND	2.50	2.50	-
50300 HEALTH INSURANCE FUND	3.55	4.30	0.75
<b>Grand Total</b>	<b>1,550.62</b>	<b>1,641.72</b>	<b>91.10</b>

# FULL-TIME EQUIVALENTS (FTEs) BY DEPT

<b>BCC DEPARTMENTS</b>	<b>FY19 FTE</b>	<b>FY20 FTE</b>	<b>FY21 FTE</b>	<b>FY22 FTE</b>	<b>FY23 FTE</b>
ADMINISTRATION DEPT	112.50	116.50	119.50	123.50	127.00
COMMUNITY SERVICES DEPT	38.00	37.00	38.00	45.00	46.00
COURT SUPPORT DEPT	7.00	7.00	7.00	7.00	7.00
DEVELOPMENT SERVICES DEPT	73.00	74.00	76.00	85.00	86.00
ES SOLID WASTE DEPT	75.10	75.10	77.10	77.10	79.40
ES UTILITIES	140.90	147.90	147.90	151.90	153.60
FIRE DEPT	478.50	479.00	486.00	509.00	571.50
INFORMATION SERVICES DEPT	33.00	43.00	48.00	57.00	70.00
LEISURE SERVICES DEPT	159.50	161.00	161.00	169.32	172.42
PUBLIC WORKS DEPT	271.30	275.30	277.30	283.30	285.30
RESOURCE MANAGEMENT DEPT	42.50	43.00	41.00	42.50	43.50
<b>TOTAL BCC</b>	<b>1,431.30</b>	<b>1,458.80</b>	<b>1,478.80</b>	<b>1,550.62</b>	<b>1,641.72</b>

<b>CONSTITUTIONAL OFFICERS</b>	<b>FY19 FTE</b>	<b>FY20 FTE</b>	<b>FY21 FTE</b>	<b>FY22 FTE</b>	<b>FY23 FTE</b>
CLERK OF COURT	31.94	30.63	30.63	32.24	35.06
PROPERTY APPRAISER	51.00	51.00	49.00	48.00	48.00
SHERIFF	1,302.00	1,348.00	1,344.00	1,344.00	1,372.00
SUPERVISOR OF ELECTIONS	16.00	17.00	18.00	21.00	23.00
TAX COLLECTOR	123.00	122.00	122.00	122.00	122.00
<b>TOTAL CONSTITUTIONAL OFFICERS</b>	<b>1,523.94</b>	<b>1,568.63</b>	<b>1,563.63</b>	<b>1,568.24</b>	<b>1,601.06</b>

<b>GRAND TOTAL</b>	<b>2,955.24</b>	<b>3,027.43</b>	<b>3,042.43</b>	<b>3,118.86</b>	<b>3,242.78</b>
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# FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM

## BOARD OF COUNTY COMMISSIONERS

DEPARTMENT - PROGRAM	FY22 ADOPTED	FY23 ADOPTED	VARIANCE
<b>ADMINISTRATION DEPT</b>	<b>123.50</b>	<b>127.00</b>	<b>3.50</b>
ANIMAL SERVICES	33.00	33.00	-
BOARD COUNTY COMMISSIONERS	10.00	10.00	-
COMMUNITY INFORMATION	9.00	8.50	(0.50)
COUNTY ATTORNEY	13.00	14.00	1.00
COUNTY MANAGER	6.50	7.50	1.00
E-911	7.50	7.00	(0.50)
ECON DEV-COMMUNITY RELATION	3.00	2.90	(0.10)
EMERGENCY MANAGEMENT	7.00	8.50	1.50
EMPLOYEE BENEFITS	3.55	4.30	0.75
HUMAN RESOURCES	9.45	9.70	0.25
ORGANIZATIONAL EXCELLENCE	4.00	4.00	-
TELECOMMUNICATIONS	10.00	10.00	-
TOURISM ADMINISTRATION	7.50	7.60	0.10
			-
<b>COURT SUPPORT DEPT</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>
ARTICLE V COURT TECHNOLOGY	4.00	4.00	-
GUARDIAN AD LITEM	1.00	1.00	-
JUDICIAL	2.00	2.00	-
			-
<b>LEISURE SERVICES DEPT</b>	<b>169.32</b>	<b>172.42</b>	<b>3.10</b>
EXTENSION SERVICE	8.00	9.00	1.00
GREENWAYS & NATURAL LANDS	19.50	20.50	1.00
LEISURE BUSINESS OFFICE	6.00	6.00	-
LIBRARY SERVICES	75.50	76.00	0.50
PARKS & RECREATION	60.32	60.92	0.60
			-
<b>FIRE DEPT</b>	<b>509.00</b>	<b>571.50</b>	<b>62.50</b>
EMERGENCY COMMUNICATIONS	35.00	35.00	-
EMS/FIRE/RESCUE	463.00	525.50	62.50
FIRE PREVENTION BUREAU	11.00	11.00	-
			-
<b>COMMUNITY SERVICES DEPT</b>	<b>45.00</b>	<b>46.00</b>	<b>1.00</b>
COUNTY ASSISTANCE PROGRAMS	45.00	46.00	1.00
			-
<b>PUBLIC WORKS DEPT</b>	<b>283.30</b>	<b>285.30</b>	<b>2.00</b>
CAPITAL PROJECTS DELIVERY	28.30	30.30	2.00
DEVELOPMENT REVIEW ENGINEER	9.00	9.00	-
ENGINEERING PROF SUPPORT	0.70	0.70	-
FACILITIES	40.50	40.50	-
FLEET MANAGEMENT	34.50	34.50	-
LAND MANAGEMENT	3.00	3.00	-
MOSQUITO CONTROL	11.10	10.10	(1.00)
PUBLIC WORKS BUSINESS OFFIC	3.00	3.00	-
ROADS & STORMWATER	108.00	108.00	-
TRAFFIC OPERATIONS	34.00	34.00	-
WATER QUALITY	11.20	12.20	1.00
			-



# FULL-TIME EQUIVALENTS (FTEs) BY PROGRAM

## BOARD OF COUNTY COMMISSIONERS

DEPARTMENT - PROGRAM	FY22 ADOPTED	FY23 ADOPTED	VARIANCE
<b>ES UTILITIES</b>	<b>151.90</b>	<b>153.60</b>	<b>1.70</b>
ES BUSINESS OFFICE	16.90	18.60	1.70
UTILITIES ENGINEERING	18.00	18.00	-
WASTEWATER OPERATIONS	44.50	45.00	0.50
WATER OPERATIONS	72.50	72.00	(0.50)
			-
<b>ES SOLID WASTE DEPT</b>	<b>77.10</b>	<b>79.40</b>	<b>2.30</b>
LANDFILL OPERATIONS PROGRAM	20.00	22.00	2.00
SW-COMPLIANCE & PROGRAM MAN	28.10	28.40	0.30
TRANSFER STATION	29.00	29.00	-
			-
<b>DEVELOPMENT SERVICES DEPT</b>	<b>85.00</b>	<b>86.00</b>	<b>1.00</b>
BUILDING	61.35	62.70	1.35
DEV SVCS BUSINESS OFFICE	3.90	3.80	(0.10)
PLANNING AND DEVELOPMENT	19.75	19.50	(0.25)
			-
<b>INFORMATION SERVICES DEPT</b>	<b>57.00</b>	<b>70.00</b>	<b>13.00</b>
ENTERPRISE ADMINISTRATION	10.00	12.00	2.00
ENTERPRISE SOFTWARE DEVELOP	12.00	12.00	-
IS BUSINESS OFFICE	4.00	4.00	-
NETWORK & COMM SERVICES	7.00	7.00	-
PORTFOLIO MANAGEMENT	13.00	11.00	(2.00)
WORKSTATION SUPPORT & MAINT	7.00	20.00	13.00
GEOGRAPHIC INFO SYSTEMS-GIS	4.00	4.00	-
			-
<b>RESOURCE MANAGEMENT DEPT</b>	<b>42.50</b>	<b>43.50</b>	<b>1.00</b>
MAIL SERVICES	2.00	3.00	1.00
MSBU PROGRAM	4.00	4.00	-
OFFICE MANAGEMENT & BUDGET	12.00	12.00	-
PRINTING SERVICES	1.00	1.00	-
PURCHASING AND CONTRACTS	14.50	14.50	-
RESOURCE MGT - BUSINESS OFF	4.00	4.00	-
RISK MANAGEMENT	5.00	5.00	-
			-
<b>Grand Total</b>	<b>1,550.62</b>	<b>1,641.72</b>	<b>91.10</b>

# COUNTYWIDE FULL-TIME EQUIVALENT (FTE) CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
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## NEW POSITIONS

CUSTOMER SERVICE CLERK	GENERAL FUND	1.00	43,680	NEW CUSTOMER SERVICE CLERK NEEDED IN EXTENSION SERVICES WITH ADDITIONAL PROGRAMS BEING ADDED FOR THE PUBLIC.
RECREATION SPECIALIST	GENERAL FUND	0.60	26,208	PT RECREATION SPECIALIST POSITION NEEDED DUE TO INCREASE IN TOURNAMENTS /ACTIVITIES AT THE PARK.
PROGRAM SPECIALIST	GENERAL FUND	1.00	43,680	THIS IS A STOREFRONT POSITION THAT WILL WORK DIRECTLY WITH CITIZENS SEEKING COUNTY ASSISTANCE.
PROJECT COORDINATOR I (LIMITED TERM)	GENERAL FUND	1.00	53,930	POSITION TO HELP ADMINISTER HOME AMERICAN RESCUE PLAN (ARPA) FUNDING.
EM PROJECT COORDINATOR I	GENERAL FUND	1.00	60,045	THIS INDIVIDUAL WILL BE RESPONSIBLE FOR TRAINING OUR VOLUNTEERS, COUNTY STAFF, AND SUPPORT AGENCY STAFF IN INCIDENT COMMAND, SHELTERING, POINTS OF DISTRIBUTION, EOC SYSTEMS AND CONTROL, AND MANAGE ALL OF THE OUTSIDE TRAINING PROGRAMS.
NETWORK ADMINISTRATOR	GENERAL FUND	1.00	90,010	NEW CYBERSECURITY POSITIONS.
CYBERSECURITY TEAM LEAD	GENERAL FUND	1.00	100,813	NEW CYBERSECURITY POSITIONS.
SERVICE DESK TECHNICIAN	GENERAL FUND	1.00	59,317	INSOURCING OF HELP DESK POSITIONS PREVIOUSLY OUTSOURCED.
CLIENT SERVICES TEAM LEAD	GENERAL FUND	1.00	90,010	INSOURCING OF HELP DESK POSITIONS PREVIOUSLY OUTSOURCED.
ENDPOINT ADMINISTRATOR	GENERAL FUND	1.00	80,371	INSOURCING OF HELP DESK POSITIONS PREVIOUSLY OUTSOURCED.
DESKTOP SUPPORT TECHNICIAN	GENERAL FUND	4.00	260,915	INSOURCING OF HELP DESK POSITIONS PREVIOUSLY OUTSOURCED.
SERVICE DESK TECHNICIAN	GENERAL FUND	3.00	177,952	INSOURCING OF HELP DESK POSITIONS PREVIOUSLY OUTSOURCED.
IT ASSET ANALYST	GENERAL FUND	1.00	59,317	INSOURCING OF HELP DESK POSITIONS PREVIOUSLY OUTSOURCED.
MAIL CENTER TECHNICIAN	GENERAL FUND	1.00	43,680	NEED ADDITIONAL HELP IN MAIL CENTER DUE TO ADDED COUNTY AND CONSTITUTIONAL DEPARTMENTS MAIL AND PRINT REQUESTS.
PROJECT MANAGER II	TRANSPORTATION TRUST	1.00	90,021	THIS POSITION WILL MANAGE VERTICAL AND HORIZONTAL CONSTRUCTION PROJECTS.
PROFESSIONAL ENGINEER (SPVSRY)	TRANSPORTATION TRUST	1.00	112,927	THIS POSITION WILL SUPPORT THE DESIGN TEAM IN THE ENGINEERING CAPITAL DELIVERY PROGRAM.
LIEUTENANT	FIRE PROTECTION FUND	8.00	498,348	POSITIONS NEEDED FOR NEW FIRE STATION 39.
LIEUTENANT - TRAINING	FIRE PROTECTION FUND	1.00	62,294	WITH THE ADDITION OF SEVERAL NEW FIREFIGHTERS AND LIEUTENANTS OVER THE LAST FEW YEARS, ANOTHER TRAINING POSITION IS NEEDED.
STAFF ASSISTANT	FIRE PROTECTION FUND	1.00	43,680	THIS IS FOR A NEW STAFF ASSISTANT (PAYROLL) THAT WILL ASSIST WITH ALL RESPONSIBILITIES AND DUTIES RELATED TO PAYROLL.
FIREFIGHTERS	FIRE PROTECTION FUND	22.00	1,345,344	POSITIONS NEEDED FOR NEW FIRE STATION 39.
TECHNOLOGY COORDINATOR	COURT SUPPORT TECH FEE (ARTV)	1.00	80,371	PROVIDES TECHNICAL ADVICE, GUIDANCE AND INFORMAL TRAINING TO CUSTOMERS USING HARDWARE, SOFTWARE AND AUDIO/VISUAL TOOLS.
SENIOR ENGINEER	WATER & SEWER FUND	1.00	100,813	NEW ENGINEER NEEDED FOR THE FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION (FDEP) INFILTRATION/INFLOW REGULATIONS PROGRAM REQUIRED FOR LOCAL JURISDICTIONS.
WATER TPO - SCADA	WATER & SEWER FUND	1.00	53,930	SCADA IS 24 HOUR OPERATOR. CURRENT STAFFING LEVELS DO NOT SUFFICE AT TREATMENT PLANTS.
MAINTENANCE WORKER I /SPOTTER	SOLID WASTE FUND	2.00	87,360	INCREASE THE ABILITY TO MEET PERMIT COMPLIANCE AND MAINTAIN SAFE OPERATIONS AT THE CITIZEN CONVENIENCE CENTER (CCC) AT OSCEOLA LANDFILL (OLF).

## ELIMINATIONS

CASE MANAGER	GENERAL FUND	(1.00)	(65,229)	ELIMINATE THIS TEMPORARY CASE MANAGER POSITION THAT IS NO LONGER NEEDED.
NETWORK ADMINISTRATOR	COURT SUPPORT TECH FEE (ARTV)	(1.00)	(104,002)	ELIMINATE THIS POSITION AS A COUNTY EMPLOYEE AND WILL BECOME A STATE OF FLORIDA POSITION.

## RECLASSES

RECLASS EM RECOVERY COORDINATOR	GENERAL FUND	0.00	11,462	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS MARKETING COORD TO SPORTS MARKETING MGR	TOURISM SPORTS 4 & 6 CENT FUND	0.00	7,097	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS COMMUNITY SVCS PROJECT MGR I (PM2)	GENERAL FUND	0.00	16,074	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS COMMUNITY SVCS PROJECT MGR I (CONST MGR)	GENERAL FUND	0.00	8,124	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS ARTV COMPUTER SUP TECH	COURT SUPPORT TECH FEE (ARTV)	0.00	3,640	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS ES ADMIN ASSISTANT (COORD)	WATER & SEWER FUND	0.00	1,038	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS ES ADMIN ASSISTANT (COORD)	SOLID WASTE	0.00	2,422	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS FROM SOLID WASTE OPERATOR I TO HAZARDOUS WASTE TECH	SOLID WASTE	0.00	8,270	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.

# COUNTYWIDE FULL-TIME EQUIVALENT (FTE) CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
RECLASS FIRE SPECIAL PROJECT COORDINATOR	FIRE PROTECTION FUND	0.00	3,506	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS FIRE STAFF ASSISTANT	FIRE PROTECTION FUND	0.00	13,512	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS FIRE STAFF ASSISTANT (RECORDS)	FIRE PROTECTION FUND	0.00	6,136	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS FIRE INSPECTOR II TO AST FIRE MASHALL	FIRE PROTECTION FUND	0.00	7,766	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS PARKS TRADES WORKER (ADA COORD)	GENERAL FUND	0.00	2,880	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS LIBRARY CUSTOMER SVC CLERK (UNFREEZE PT)	GENERAL FUND	0.00	23,238	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS LIBRARY CUSTOMER SVC CLERK (11)	GENERAL FUND	0.00	62,783	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
TITLE CHANGE ASSIST PARK SUPERVISOR (FACILITY MGR)	GENERAL FUND	0.00	4,496	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
TITLE CHANGE RECREATION SPECIALIST (SPORTS) (9)	GENERAL FUND	0.00	-	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
TITLE CHANGE CUSTOMER SERVICE REPS	GENERAL FUND	0.00	-	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS WQ WATERSHED COORDINATOR II	GENERAL FUND	0.00	9,182	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.
RECLASS MAINTENANCE WORKER TO FLEET CERTIFIED TECH	GENERAL FUND	0.00	60,045	RECLASS POSITION IN LINE WITH ACTUAL JOB RESPONSIBILITIES.

## OTHER REQUESTS

LIBRARIAN	GENERAL FUND	0.50	32,620	PART-TIME TO FULL-TIME STATUS DUE TO ADDITIONAL RESPONSIBILITIES OF POSITION.
ACCOUNTANT-EM	GENERAL FUND	0.50	44,522	SPLIT FUND CHANGE DUE TO ROLE OF POSITION IN EMERGENCY MGMT
ACCOUNTANT-EM	E911 FUND	(0.50)	(44,522)	SPLIT FUND CHANGE DUE TO ROLE OF POSITION IN EMERGENCY MGMT
EMERGENCY MGMT ASSOCIATES	GENERAL FUND	0.00	-	MOVE FROM PROJECT BUSINESS UNIT TO OPERATING BUSINESS UNIT
TITLE CHANGE MUSEUM COORDINATOR (REMOVE VOLUNTEER)	GENERAL FUND	0.00	-	REMOVE VOLUNTEER SINCE POSITION IS PERMANENT.
NEW TEMP EMERGENCY COMM DISPATCHERS (2)	GENERAL FUND	0.00	207,450	TEMPORARY DISPATCH POSITIONS TO HANDLE ATTRITION.

## FROZEN POSITIONS

INTERNS	GENERAL FUND	0.00	28,798	POSITION(S) REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE
MAINTENANCE WORKER I	TRANSPORTATION TRUST	0.00	35,030	POSITION(S) REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE
APPRENTICE INSPECTORS	BUILDING FUND	0.00	112,332	POSITION(S) REMAINING FROZEN AND WILL BE EVALUATED NEXT BUDGET CYCLE

<b>Grand Total</b>	<b>56.1</b>	<b>4,163,688</b>	
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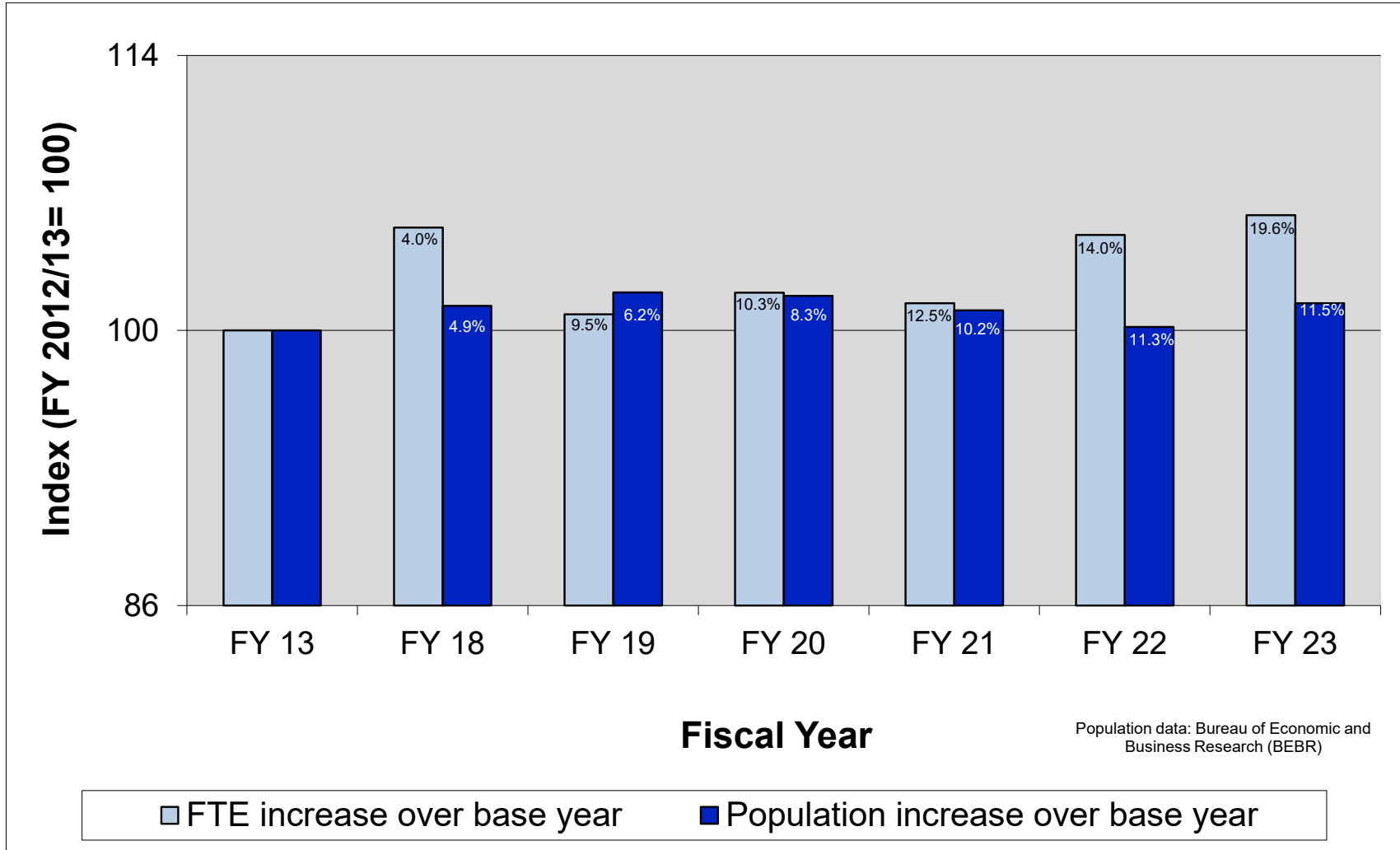
# OVERTIME BY DEPARTMENT - PROGRAM

DEPARTMENT - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ADMINISTRATION DEPT</b>					
ANIMAL SERVICES	49,415	72,562	72,562	-	0.0%
COMMUNITY INFORMATION	87	-	-	-	
E-911	1,408	1,560	1,560	-	0.0%
EMERGENCY MANAGEMENT	2,422	3,605	3,605	-	0.0%
EMPLOYEE BENEFITS	-	-	-	-	
HUMAN RESOURCES	300	-	-	-	
ORGANIZATIONAL EXCELLENCE	-	-	-	-	
TELECOMMUNICATIONS	14,991	20,095	20,095	-	0.0%
TOURISM ADMINISTRATION	-	-	-	-	
<b>ADMINISTRATION DEPT Total</b>	<b>68,623</b>	<b>97,822</b>	<b>97,822</b>	<b>-</b>	<b>0.0%</b>
<b>COURT SUPPORT DEPT</b>					
JUDICIAL	-	-	-	-	
<b>COURT SUPPORT DEPT Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>LEISURE SERVICES DEPT</b>					
EXTENSION SERVICE	-	-	-	-	
GREENWAYS & NATURAL LANDS	2,640	1,545	1,545	-	0.0%
LEISURE BUSINESS OFFICE	-	-	-	-	
LIBRARY SERVICES	557	-	-	-	
PARKS & RECREATION	64,803	59,775	59,775	-	0.0%
<b>LEISURE SERVICES DEPT Total</b>	<b>68,000</b>	<b>61,320</b>	<b>61,320</b>	<b>-</b>	<b>0.0%</b>
<b>FIRE DEPT</b>					
EMERGENCY COMMUNICATIONS	414,873	400,000	420,000	20,000	5.0%
EMS/FIRE/RESCUE	5,372,676	3,660,267	5,457,227	1,796,960	49.1%
FIRE PREVENTION BUREAU	55,032	40,000	55,000	15,000	37.5%
<b>FIRE DEPT Total</b>	<b>5,842,581</b>	<b>4,100,267</b>	<b>5,932,227</b>	<b>1,831,960</b>	<b>44.7%</b>
<b>COMMUNITY SERVICES DEPT</b>					
COUNTY ASSISTANCE PROGRAMS	5,196	-	-	-	
<b>COMMUNITY SERVICES DEPT Total</b>	<b>5,196</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>PUBLIC WORKS DEPT</b>					
CAPITAL PROJECTS DELIVERY	1,173	-	-	-	
DEVELOPMENT REVIEW ENGINEER	7,526	2,575	2,575	-	0.0%
FACILITIES	97,813	40,000	40,000	-	0.0%
FLEET MANAGEMENT	44,047	63,672	63,672	-	0.0%
LAND MANAGEMENT	13	-	-	-	
MOSQUITO CONTROL	23,484	9,398	9,398	-	0.0%
PUBLIC WORKS BUSINESS OFFIC	-	-	-	-	
ROADS & STORMWATER	142,400	128,699	128,699	-	0.0%
TRAFFIC OPERATIONS	240,953	253,000	253,000	-	0.0%
WATER QUALITY	2,281	4,994	4,994	-	0.0%
<b>PUBLIC WORKS DEPT Total</b>	<b>559,691</b>	<b>502,338</b>	<b>502,338</b>	<b>-</b>	<b>0.0%</b>
<b>ES UTILITIES</b>					
ES BUSINESS OFFICE	1,192	3,000	13,000	10,000	333.3%
UTILITIES ENGINEERING	19,738	17,000	30,000	13,000	76.5%
WASTEWATER OPERATIONS	223,014	215,000	240,000	25,000	11.6%
WATER OPERATIONS	364,482	363,000	378,000	15,000	4.1%
<b>ES UTILITIES Total</b>	<b>608,426</b>	<b>598,000</b>	<b>661,000</b>	<b>63,000</b>	<b>10.5%</b>
<b>ES SOLID WASTE DEPT</b>					
LANDFILL OPERATIONS PROGRAM	218,084	175,000	125,000	(50,000)	-28.6%
SW-COMPLIANCE & PROGRAM MAN	77,533	28,000	100,000	72,000	257.1%
TRANSFER STATION	336,608	275,000	325,000	50,000	18.2%
<b>ES SOLID WASTE DEPT Total</b>	<b>632,224</b>	<b>478,000</b>	<b>550,000</b>	<b>72,000</b>	<b>15.1%</b>

# OVERTIME BY DEPARTMENT - PROGRAM

DEPARTMENT - PROGRAM	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>DEVELOPMENT SERVICES DEPT</b>					
BUILDING	126,396	150,000	150,000	-	0.0%
DEV SVCS BUSINESS OFFICE	-	-	-	-	
PLANNING AND DEVELOPMENT	-	-	-	-	
<b>DEVELOPMENT SERVICES DEPT Total</b>	<b>126,396</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>	<b>0.0%</b>
<b>INFORMATION SERVICES DEPT</b>					
ENTERPRISE ADMINISTRATION	26,535	18,500	18,500	-	0.0%
ENTERPRISE SOFTWARE DEVELOP	267	-	-	-	
GEOGRAPHIC INFO SYSTEMS-GIS	-	-	-	-	
IS BUSINESS OFFICE	451	-	-	-	
NETWORK & COMM SERVICES	31,950	18,500	18,500	-	0.0%
PORTFOLIO MANAGEMENT	-	-	-	-	
WORKSTATION SUPPORT & MAINT	1	-	-	-	
<b>INFORMATION SERVICES DEPT Total</b>	<b>59,205</b>	<b>37,000</b>	<b>37,000</b>	<b>-</b>	<b>0.0%</b>
<b>RESOURCE MANAGEMENT DEPT</b>					
MAIL SERVICES	-	-	-	-	
MSBU PROGRAM	350	-	-	-	
OFFICE MANAGEMENT & BUDGET	141,706	-	-	-	
PRINTING SERVICES	-	-	-	-	
PURCHASING AND CONTRACTS	814	-	-	-	
RESOURCE MGT - BUSINESS OFF	-	-	-	-	
RESOURCE MGT GRANTS	32,591	-	-	-	
<b>RESOURCE MANAGEMENT DEPT Total</b>	<b>175,462</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Grand Total</b>	<b>8,145,805</b>	<b>6,024,747</b>	<b>7,991,707</b>	<b>1,966,960</b>	<b>32.6%</b>

# GROWTH OF COUNTY POPULATION TO GROWTH OF BCC EMPLOYEES



	FY 18	FY 19	FY 20	FY21	FY22	FY23
FTE	1,431	1,431	1,459	1,479	1,551	1642
Population*	454,757	463,560	471,735	476,596	477,455	484,054
Per Capita**	3.1	3.1	3.1	3.1	3.2	3.4

\*\*Per Capita = the number of full-time employees per thousand citizens. \*Population for FY 2022/23 are estimates.

# PAY BANDS

FISCAL YEAR 2022/23

## Seminole County Board of County Commissioners

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

Pay Band	Minimum Hourly	Midpoint Hourly	Maximum Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
<b>General Positions</b>						
G1	15.38	20.00	24.62	32,000.00	41,600.00	51,200.00
G2	16.15	21.00	25.85	33,600.00	43,680.00	53,760.00
G3	16.96	22.05	27.14	35,280.00	45,864.00	56,448.00
G4	17.81	23.15	28.50	37,044.00	48,157.20	59,270.40
G5	18.70	24.31	29.92	38,896.20	50,565.06	62,233.92
G6	19.64	25.53	31.42	40,841.01	53,093.32	65,345.62
G7	20.62	26.80	32.99	42,883.06	55,747.98	68,612.90
G8	22.27	28.95	35.63	46,313.70	60,207.81	74,101.92
G9	24.05	31.26	38.48	50,018.80	65,024.44	80,030.08
G10	26.93	35.01	43.09	56,021.06	72,827.38	89,633.70
G11	30.17	39.21	48.26	62,743.59	81,566.67	100,389.74
G12	33.79	43.92	54.06	70,272.82	91,354.67	112,436.51
G13	37.84	49.19	60.54	78,705.56	102,317.23	125,928.90
G14	42.38	55.09	67.81	88,150.23	114,595.30	141,040.37
G15	48.74	63.36	77.98	101,372.76	131,784.59	162,196.42
<b>Building Inspector Positions</b>						
I1	24.86	32.31	39.77	51,700.00	67,210.00	82,720.00
I2	28.58	37.16	45.73	59,455.00	77,291.50	95,128.00
I3	32.87	42.73	52.59	68,373.25	88,885.23	109,397.20
I4	36.16	47.01	57.85	75,210.58	97,773.76	120,336.93
<b>Executives and Department Directors</b>						
A1	56.41	73.34	90.26	117,340.00	152,542.00	187,744.00
A2	64.88	84.34	103.80	134,941.00	175,423.30	215,905.60
A3	74.61	96.99	119.37	155,182.15	201,736.80	248,291.44





# INTERNAL SERVICE CHARGES

## OVERVIEW

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various support programs. Each program requires unique analysis to determine the most appropriate method of both estimating the ISC budgets and allocating the charges.

Currently, support programs use the direct and indirect methods to allocate internal service charges. In developing the budget for user programs, historical use is analyzed to create an estimate for the upcoming fiscal year. In the direct method of allocating actual charges, the support program tracks service provided to the user program and provides this information to allocate the charges. In the indirect method of allocating charge the percentage of use, or percentage of inventory, is used to determine the proportionate share of each user program. The actual expenses incurred by the support program are then allocated to the user programs based on the proportionate share that has been calculated.

The methodology used to develop the internal service charges is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the direct and indirect costs for the following support program services:

- Fleet Maintenance
- Fleet Fuel
- Mailing Services
- Printing Services
- Facilities Maintenance
  - Regular Facility Maintenance
  - Renewal & Replacement
  - Landscaping Maintenance
- Property Management (Leases, Security, Cleaning Contracts, and Retention Services)
- Radio Support & Maintenance
- Information Services
  - Rentals & Leases - Equipment
  - Desktop Support and Maintenance
  - Network Connection
  - Telecommunication Service
  - Telecommunication Support and Maintenance
  - Geographic Information Systems (GIS)
  - Protecting County Information
- Administrative Fees

# INTERNAL SERVICE CHARGES

## INTERNAL SERVICES:

### **Fleet Maintenance**

The Fleet Management program maintains a work order system for all equipment serviced. Direct costs are allocated based on billed work orders by user program. Fleet Management's actual overhead costs are charged through the indirect method based on the user program's total service received.

### **Fleet Fuel**

The Fleet Management program maintains a fuel system usage report. Direct costs are allocated based on the total number of gallons of fuel received per user program.

### **Mailing Services**

Mail Services tracks costs associated with providing postage and courier services to user programs through usage reports. Direct postage and courier service costs are allocated to the user programs. Mailing Services overhead is calculated through the indirect method and based on the user program's total service received.

### **Printing Services**

The Print Center uses a database to track all print services provided to user programs. Each user program will be cost allocated for actual print services received. Printing Services overhead is calculated through the indirect method and based on the user program's total service received.

### **Facilities Maintenance**

#### *Regular Facility Maintenance*

Facilities Maintenance tracks all work completed for user programs through a work order system. User programs are cost allocated for actual repair and maintenance performed on their facilities. Costs are made of up of a labor rate, (loaded to include: all salaries and benefits); cost of work order parts; and all associated contracted services.

#### *Facilities Renewal & Replacement Activities*

The ISC's for Facilities Renewal & Replacement Activities are developed through an annual approved work plan. Renewal & Replacement Activities currently provides roof, heating, ventilation & air conditioning, flooring and building exterior maintenance/replacement on a scheduled basis. The Facilities Maintenance Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a department if necessary. A large portion of the renewal & replacement activities provided by Facilities Maintenance are for General Government Facilities.

#### *Landscape Maintenance*

Countywide Landscaping Maintenance maintains service contracts for county facilities, miscellaneous properties and various general areas throughout the county. Direct costs are allocated to each user program based on the provider services received.

## INTERNAL SERVICE CHARGES

### Property Management

The Facilities Maintenance program manages the property leases, security guard, custodial, and various other contracts for countywide user programs. Cost is allocated to each user program for actual leased space, custodial, window cleaning, security guard and other services received. The Document Management program manages records retention for the County. Direct cost is allocated to each user program for total service received.

### Radio Support & Maintenance

The Telecommunications program currently manages the radio inventory, service, and support for all County departments, municipalities, Sheriff's Office, and several other outside agencies. Costs are allocated through the indirect method and based on the total actual countywide cost of providing radio service and support by the user program's total number of radios in inventory.

### Information Services

#### *Rentals & Leases - Equipment*

To ensure technology efficiencies throughout the County, the Information Services Department works in conjunction with the user programs to verify existing equipment, remove expiring, or relocate/remove unused items from inventory. Cost allocations are based on actual billings from the service agent for new or existing rental/lease equipment.

#### *Desktop Support and Maintenance*

Desktop Support & Maintenance maintains a computer inventory. A physical inventory is taken annually to ensure efficiencies. Costs are allocated based on the total

actual countywide cost of providing desktop support and maintenance by the user program's total number of computers in inventory.

#### *Network Connection*

Network Connection comprises of various service programs and consists of complex technical support, including provisional and proactive/reactive maintenance. Service program costs are allocated through the indirect method and based on the user program's total number of computers in inventory.

#### *Telecommunications Service*

The Information Services Department works in conjunction with the countywide user programs to verify two inventories: Telephone Inventory; alarm, fax, modem, and phones; and Cellular Inventory; cell phone and air cards/MiFi's. The telephone actual provider service costs are allocated based on the total number of extensions in inventory for each user program. The cellular costs are allocated based on the total number of devices in inventory for each user program.

#### *Telecommunications Support and Maintenance*

Telecommunications Support and Maintenance provides for all hardware, personnel support, and maintenance related to telephones. The Telephone Inventory is used to determine the number of extensions per user program. Indirect costs are allocated based on the total countywide cost of providing support & maintenance by the user program's total number of extensions in inventory.

## INTERNAL SERVICE CHARGES

### *Geographic Information Systems (GIS)*

Geographic Information Systems (GIS) maintains an inventory of GIS users and has classified them based on their system roles. Power Users are considered: full time GIS positions, use the geoprocessing tools within the software, consistently create maps as part of their job duties, and are custodians (editors) of three or more datasets. GIS service costs are allocated through the indirect method and based on the total number of Power Users in each user program.

### *Protecting County Information*

The Information Services Department provides direction, support, and technical expertise to ensure that the County's information assets are properly protected. Service program costs are allocated through the indirect method and are based on the user program's total number of computers in inventory.

### **Administrative Fees**

The General Fund pays for various administrative programs that provide support services for all countywide user programs. These support programs which include costs for: Office of Management & Budget, County Manager's Office, Board of County Commissioners, County Attorney's Office, County Finance (FS 29.008), Human Resources, Training & Benefits, Annual Auditor (Resource Management), Community Information, Office of Organizational Excellence, and Purchasing & Contracts are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using various combinations of full time employee counts, budget amounts, and employee workload. These ratios are applied to the support

program's budget to determine the Administrative Fee charge. At the end of the fiscal year, each funding source is charged back their percentage of the actual expenditures for the support services.

### **Engineering Capitalization Costs**

The Capital Projects Delivery Program contains the costs required to administer the Public Works Capital Program. This includes the County's engineers along with the supplies, certifications, and equipment that are directly utilized in managing capital projects. Each project is charged periodically for labor based on staff time allocated to the project, while supplies and other operating expenses are charged annually.

## INTERNAL SERVICE CHARGES SUMMARY BY FUND

FUND	FLEET MAINTENANCE	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	ADMIN FEES	**TOTAL
GENERAL FUND	555,212	331,765	357,519	212,452	3,709,494	1,425,611	1,789,083	5,788,452	14,169,588	7,693,276	21,862,864
ADULT DRUG COURT GRANT FUND								-	-		-
TRANSPORTATION TRUST FUND	1,108,898	528,025	4,403	1,522	75,177	8,734	154,599	1,245,309	3,126,667	1,749,851	4,876,518
BUILDING PROGRAM	43,217	106,559	4,206	1,567		18,279	4,685	472,507	651,020	353,873	1,004,893
TOURISM PARKS 1,2,3 CENT FUND								-	-	10,000	10,000
TOURISM SPORTS 4 & 6 CENT FUND			550	246		7		50,597	51,400	65,006	116,406
FIRE PROTECTION FUND	2,049,434	793,310	12,068	4,588	712,797	498	493,208	1,426,787	5,492,690	2,952,196	8,444,886
EMERGENCY 911 FUND	-	318	-	-		15		92,500	92,833		92,833
MSBU PROGRAM			5,543	425				28,784	34,752	34,999	69,751
WATER AND SEWER FUND	833,835	393,156	4,599	851	129,945	173,136	92,135	1,071,870	2,699,526	1,479,164	4,178,690
SOLID WASTE FUND	2,216,780	1,027,104	1,179	2,104	126,999	168,990	68,971	207,048	3,819,175	751,082	4,570,257
PROPERTY/CASUALTY INSURANCE FU	2,034	636	3,027	67		318		14,948	21,029	10,176	31,205
WORKERS COMPENSATION FUND				-				10,962	10,962	20,004	30,966
HEALTH INSURANCE FUND								8,406	8,406	20,351	28,757
CAPITALIZED ENGINEERING COSTS*								-	5,083,305		5,083,305
<b>TOTAL</b>	<b>6,809,409</b>	<b>3,180,873</b>	<b>393,094</b>	<b>223,822</b>	<b>4,754,412</b>	<b>1,795,588</b>	<b>2,602,681</b>	<b>10,418,168</b>	<b>35,261,352</b>	<b>15,139,978</b>	<b>50,401,330</b>

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

\*\* Grant labor, reimbursements, amortization, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts

## INTERNAL SERVICE CHARGES SUMMARY BY DEPARTMENT

DEPARTMENT	FLEET MAINTENANCE	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	ADMIN FEES	**TOTAL
ADMINISTRATION DEPT	104,738	74,114	52,439	65,379	121,111	9,185	60,122	1,725,014	2,212,101		2,212,101
CONSTITUTIONAL OFFICERS DEP	13,219	6,362	215,258	109,337	262,584	300,471	1,589,197	663,259	3,159,687		3,159,687
COURT SUPPORT DEPT			25,315	201	1,779,147	913,601	7,548	383,926	3,109,738		3,109,738
LEISURE SERVICES DEPT	243,541	103,060	28,774	21,778	1,344,786	22,684	21,863	1,134,132	2,920,618		2,920,618
FIRE DEPT	2,049,434	793,310	12,068	6,536	712,797	498	513,509	1,657,277	5,745,429		5,745,429
COMMUNITY SERVICES DEPT	39,150	22,902	12,461	4,275	109,637	174,786	14,575	427,764	805,550		805,550
PUBLIC WORKS DEPT	1,253,294	642,536	5,110	3,917	150,990	10,525	211,598	1,691,160	3,969,131	846,306	4,815,437
ES UTILITIES	833,835	393,156	4,599	851	129,945	173,136	92,135	1,071,870	2,699,526		2,699,526
ES SOLID WASTE DEPT	2,216,780	1,027,104	1,179	2,104	126,999	168,990	68,971	207,048	3,819,175		3,819,175
DEVELOPMENT SERVICES DEPT	44,234	107,195	26,101	3,626		19,806	23,164	669,868	893,994		893,994
INFORMATION SERVICES DEPT	4,576	5,089	39	45	6,765	26		512,906	529,446		529,446
RESOURCE MANAGEMENT DEPT	6,610	6,044	9,749	5,775	9,651	1,880		273,944	313,652	34,999	348,651
REVENUES-RESERVES-TRANSFERS								-	-	14,258,673	14,258,673
CAPITALIZED ENGINEERING COSTS*									5,083,305		5,083,305
<b>TOTAL</b>	<b>6,809,409</b>	<b>3,180,873</b>	<b>393,094</b>	<b>223,822</b>	<b>4,754,412</b>	<b>1,795,588</b>	<b>2,602,681</b>	<b>10,418,168</b>	<b>35,261,352</b>	<b>15,139,978</b>	<b>50,401,330</b>

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

\*\* Grant labor, reimbursements, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts.



## INTERNAL SERVICE CHARGES COST DRIVERS BY FUND

Seminole County utilizes cost drivers, also known as activity drivers, for calculating internal service program costs (activities), which trace back to either a direct cost object or pool by activity cost. Cost drivers measure the cost of service delivery and tie back to an expected scope of work and/or associated service levels. Current Position column excludes New (FTE) Position Requests.

FUND NAME	Current Position	*Fleet Maintenance Usage	*Fuel Usage	*Postage Usage	*Printing Usage	*Facilities Maintenance Usage	*Landscaping Charges	Property Management Charges	Radio Inventory	Computer Inventory	Device Lease Cost	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
00100 GENERAL FUND	578.62	213,968	331,722	271,304	127,477	3,447,286	1,001,116	1,425,611	2,158	866	395,663	3,689	196	4	
00111 TECHNOLOGY REPLACEMENT FUND										107					168,000
10101 TRANSPORTATION TRUST FUND	177.00	427,529	527,909	3,326	911	79,000	30,754	8,734	168	225	72,591	63	74	3	
10400 BUILDING PROGRAM	62.70	16,680	106,676	3,207	945			18,279	5	76	28,524	50	54		
11000 TOURISM PARKS 1,2,3 CENT FUND	1.00														
11001 TOURISM SPORTS 4 & 6 CENT FUND	7.40			410	149			7		9	4,137	17	5		
11200 FIRE PROTECTION FUND	504.50	1,849,916	793,275	9,145	2,745	341,706	170,492	498	536	456	106,089	186	452		
11207 FIRE PROTECT FUND-CASSELBERRY			0							4					
11400 COURT SUPP TECH FEE (ARTV)	4.00														
12500 EMERGENCY 911 FUND	4.50	46	404	20				15		6	2,060		2	1	
13100 ECONOMIC DEVELOPMENT	3.10														
16000 MSBU PROGRAM	4.00			4,212	259					6	3,573	3			
32100 NATURAL LANDS/TRAILS	0.50														
40100 WATER AND SEWER FUND	151.60	321,386	393,295	3,483	511	113,179		173,136	100	202	81,891	120	97	1	
40201 SOLID WASTE FUND	77.40	854,604	1,026,851	883	1,253	97,508	22,791	168,990	75	41	18,875	43	3		
50100 PROPERTY/CASUALTY INSURANCE FU	2.50	692	739	2,301	47			318		3	1,054	2	2		
50200 WORKERS COMPENSATION FUND	2.50									2	366	5			
50300 HEALTH INSURANCE FUND	4.30									2	616				
<b>Grand Total</b>	<b>1,585.62</b>	<b>3,684,821</b>	<b>3,180,871</b>	<b>298,291</b>	<b>134,297</b>	<b>4,078,679</b>	<b>1,225,153</b>	<b>1,795,588</b>	<b>3,042</b>	<b>2,005</b>	<b>715,439</b>	<b>4,178</b>	<b>885</b>	<b>9</b>	<b>168,000</b>



## SUMMARY OF NON-BASE BUDGETS

Non-base budgets are non-recurring, one-time funding allocations (often called Projects) that are established in order to complete a specific scope of work or procurement. These can be **Capital Improvement Projects, Fleet, Facilities, Technology, and Other One-Time** equipment, studies, or operating projects. While these budgets are adopted on an annual basis, the expectation is that they will be expire until the scope is completed. Non-base “projects” are generally fully funded up front and available balances are eligible for “Carryforward” to be re-budgeted in the new fiscal year. Non-Base Budgets are segregated in individual Business Units, which are organized into the following groups:

### **CAPITAL IMPROVEMENT PROJECTS**

Seminole County maintains a **Five-Year Capital Improvement Program**, which allows for long-term planning and funding for necessary major projects. These projects primarily fall under programs dedicated to *Transportation, Water, Sewer, Solid Waste, Parks, and Fire Services*. They generally have a cost of \$50,000 or more and are necessary to maintain public infrastructure.

### **FLEET**

Includes any *vehicles (light or heavy duty), rolling stock, generators, trailers*, and other equipment managed or maintained by the County’s Fleet Maintenance Program; typically, with a cost of \$5,000 or more.

### **FACILITIES IMPROVEMENTS**

Includes improvements to *existing County Facilities*, which are maintained by the County’s Facilities Maintenance Program. This includes required Planned Maintenance as well as Department Requests for improvements; typically, with a cost of \$5,000 or greater.

### **TECHNOLOGY PROJECTS**

Includes purchase or maintenance of technology equipment or software. Generally anything that interacts or “plugs in” to the County’s network, including *Computers, Phones, Software, and programming services*. These budgets are managed by the County’s Information Services Department and are typically with a cost of \$5,000 or greater.

### **OTHER NON-BASE PROJECTS**

Includes other equipment, studies, or operating projects, which do not fit in to any of the other categories; typically, with a cost of \$5,000 or greater.

# CAPITAL IMPROVEMENT PROJECTS

A capital improvement project is a one-time budget appropriated by the Board to accomplish a specific scope of services. These include all costs associated with a project, including Land, Design, Construction, and Post Construction costs. While the County’s capitalization threshold requires that assets or improvements over \$5,000 and a useful life greater than one year should be capitalized, designation as a Capital Improvement Project generally occurs when total project costs are estimated to be more than \$50,000. Board approval for funding of these projects usually requires a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation, acquisition, or operation of a capital asset.

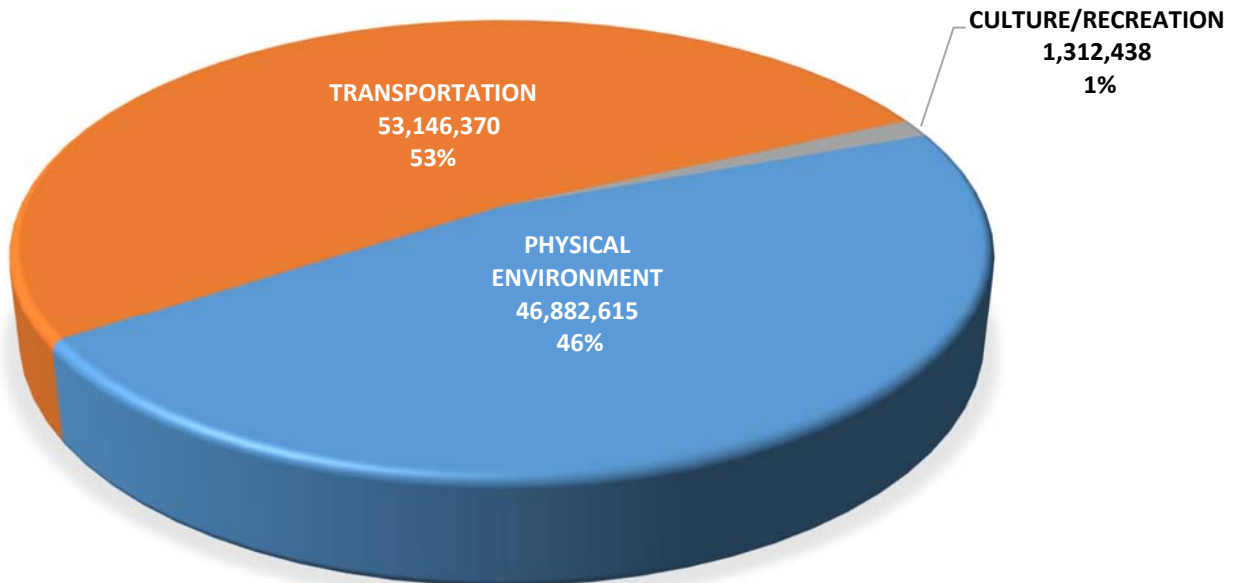
The project listings in these reports do not contain any previously established projects which will be funded in FY 2022/23 solely by a carryforward of available funds from FY 2021/22, nor any amendments made to project budgets after the budget was adopted.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY 2022/23 Adopted Budget contains \$101.3M in new Capital Improvement Project funding (excluding Fleet, Equipment, Technology, and Facilities Maintenance).

The breakdown of capital projects by Function is represented by the following graphic:

## FY 2022/23 CONSTRUCTION IN PROGRESS \$101,341,423



# CAPITAL PROGRAM SOURCES OF FUNDING

FUNDING SOURCE	FY23 ADOPTED BUDGET
GENERAL FUND	3,900,600
REPLACEMENT FUNDS	19,813,627
TRANSPORTATION FUNDS	4,176,224
FIRE DISTRICT FUNDS	3,481,492
BUILDING FUNDS	500,000
TOURISM FUNDS	152,000
SALES TAX FUNDS	56,120,563
IMPACT FEE FUNDS	1,705,864
GRANT FUNDS	30,450
EMERGENCY 911 FUNDS	64,515
PARK FUNDS	1,231,938
WATER & SEWER FUNDS	41,686,748
SOLID WASTE FUNDS	6,759,117
INTERNAL SERVICE FUNDS	325,000
<b>Grand Total</b>	<b>139,948,138</b>

Excludes FY22 Carryforward Budgets

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FY23 ADOPTED  
BUDGET

FUNDING SOURCE

BUSINESS UNIT NAME

## GENERAL FUND

### EQUIPMENT, STUDIES, OTHER

COUNTY MANAGER	02001002 EMPLOYEE PROGRAMS	100,000
SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
SHERIFF'S OFFICE	02302003 WIFI CORRECTIONAL FACILITY	350,000
SHERIFF'S OFFICE	02302004 OUTSOURCED PROJECT MGMT	250,000
SHERIFF'S OFFICE	02302006 SECURITY FENCE FOR DIRECT SUPE	100,000
GREENWAYS & NAT LAND	02304003 TRAIL EDGE RESTORATION	143,750
LEISURE BUSINESS OFFICE	02304029 LEISURE SERVICES MASTER PLAN	200,000
LIBRARY SERVICES	00006912 LIBRARY BOOKS	947,600
PARKS & RECREATION	02304055 BUGGY RESTORATION	75,750
COUNTY ASSIST PROGRAMS	02106004 ATTAINABLE HOUSING	500,000
PLANNING	02011005 LAND DEVELOPMENT CODE REWRITE	200,000
RM - BUSINESS OFF	00285810 FEMA CONSULTING SVC (00100)	25,000

### TECHNOLOGY

COUNTY ASSIST PROGRAMS	02206001 NEIGHBORLY GRANT APP SOFTWARE	30,000
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### FACILITIES PROJECTS

SHERIFF'S OFFICE	02302005 DESIGN & INSTALL WATER TREATME	175,000
SHERIFF'S OFFICE	02302007 FACILITIES ASSESSMENT STUDY	100,000
LIBRARY SERVICES	02304031 REPLACE SHELVING CB LIBRARY	103,500

## REPLACEMENT FUNDS

### CIP

GREENWAYS & NAT LAND	02304008 DEER RUN POND CLEANUP	80,500
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### FLEET

ANIMAL SERVICES	02301002 FORD F250 KENNEL TRUCK-47113	71,500
ANIMAL SERVICES	02301003 DISASTER TRAILER-48610	41,130
ANIMAL SERVICES	02301004 ENCLOSED TRAILER-07361	15,000
EMERGENCY MGT	02301008 60KW MOBILE GEN-04935	73,810
TELECOMMUNICATIONS	02301011 ATS 100KW STATIONARY GEN-083	30,000
TELECOMMUNICATIONS	02301012 FORD F350 CREW 4X4-06070515	52,300
GREENWAYS & NAT LAND	02304019 BRUSH CHIPPER-01543	88,985
GREENWAYS & NAT LAND	02304020 FORD F150 EXT CAB 4X4-02195	59,000
GREENWAYS & NAT LAND	02304023 FORD F250 REG CAB 4X4-06070540	52,900
GREENWAYS & NAT LAND	02304024 FORD F250 REG CAB 4X2-06070277	50,185
GREENWAYS & NAT LAND	02304025 FORD F150 EXT CAB 4X4-NEW 12	41,500
GREENWAYS & NAT LAND	02304027 TURFTOP DRESSER-05297	20,895
GREENWAYS & NAT LAND	02304028 UTILITY TRAILER-01998	6,520
PARKS & RECREATION	02304071 KUBOTA TRACTOR 4X4-06070038	42,975
PARKS & RECREATION	02304072 FORD F150 REG CAB 4X2-06423	40,000
PARKS & RECREATION	02304073 FORD F150 REG CAB 4X2-07562	38,560

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY23 ADOPTED BUDGET
PARKS & RECREATION	02304074 TORO WORKMAN MDX UTV-49410	14,700
PARKS & RECREATION	02304075 TURF AERATOR-20188	11,580
PARKS & RECREATION	02304076 DEBRIS BLOWER-NEW 11	10,200
DEVELOPMENT REVIEW	02307005 FORD ESCAPE FWD- 07180	28,310
FACILITIES	02307007 FORD TRANSIT T250 VAN-07324	48,600
FACILITIES	02307008 FORD TRANSIT T250 VAN-07463	48,600
FACILITIES	02307009 FORD TRANSIT T250 VAN-06070128	48,600
FACILITIES	02307010 FORD TRANSIT T250 VAN-780235	48,600
FACILITIES	02307011 FORD TRANSIT T250 VAN-780236	48,600
FACILITIES	02307015 FORD F250 CREW 4X2-06070176	43,500
FLEET MANAGEMENT	02007150 FLEET REPLACEMENT & CONT 00109	100,000
FLEET MANAGEMENT	02307018 FORD F350 EXT CAB 4X4-18669	75,440
FLEET MANAGEMENT	02307019 FORD F150 EXT CAB 4X4-00200	58,810
FLEET MANAGEMENT	02307020 FORD F150 EXT CAB 4X4-01744	58,810
MOSQUITO CONTROL	02307024 FORD F150 EXT CAB 4X4-06070475	50,880
MOSQUITO CONTROL	02307025 FORD F150 EXT CAB 4X4-780121	50,880
MOSQUITO CONTROL	02307026 FORD F150 EXT CAB 4X4-780141	50,880
MOSQUITO CONTROL	02307027 FORD F150 EXT CAB 4X4-780143	50,880
WATER QUALITY	02307060 FORD F150 CREW CAB 4X4-06567	48,250
WORKSTATION SUPPORT	02314002 FORD TRANSIT CONNECT - NEW	37,000
WORKSTATION SUPPORT	02314003 FORD TRANSIT CONNECT - NEW	37,000
WORKSTATION SUPPORT	02314004 FORD TRANSIT CONNECT - NEW	37,000
PURCHASING	02318001 FORD ESCAPE AWD-780116	31,460
<b>EQUIPMENT, STUDIES, OTHER</b>		
CIP DELIVERY	02307087 SUNRAIL TRANSITION SERVICES	200,000
FLEET MANAGEMENT	02307016 MOBILE COLUMN LIFT SYSTEM	46,933
FLEET MANAGEMENT	02307017 TIRE CHANGING MACHINE	11,489
MOSQUITO CONTROL	02307021 FOGGER BCC#78100	12,806
MOSQUITO CONTROL	02307022 FOGGER BCC#78101	12,806
WATER QUALITY	02307059 WEATHER STATION REPLACEMENTS	53,820
PLANNING	02111010 EVAL & APPRAISAL RPT COMP PLAN	200,000
OFFICE MGT & BUDGET	02118017 ARPA-REVENUE REPLACEMENT 00112	13,833,333
<b>TECHNOLOGY</b>		
ANIMAL SERVICES	02301005 GPS VEHICLE TRACKING EQUIP	20,000
TELECOMMUNICATIONS	02301010 NICE RECORDER STORAGE - 00100	125,235
PARKS & RECREATION	02304077 LEISURE SECURITY CAMERAS (ALL)	27,000
WATER QUALITY	02207022 FIELDSEEKER AQUATIC MODULE	125,154
WORKSTATION SUPPORT	00006651 TECHNOLOGY REPLACEMENT	(149,601)
WORKSTATION SUPPORT	02014007 FIRE DEPT MOBILE REFRESH PLAN	570,798
<b>FACILITIES PROJECTS</b>		
ANIMAL SERVICES	02301001 FLOORING- ANIMAL SVCS ADOPTION	276,000
FACILITIES	00007083 LEISURE PLANNED WORK 00100	746,516
FACILITIES	00007084 GENERAL GOVT PLANNED WRK 00100	804,871



# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY23 ADOPTED BUDGET
FACILITIES	01902004 CONSTITUTIONAL PLAN WORK 00108	789,634
FACILITIES	02302002 JAIL-SEWER PIPING ASSESSMENT	100,000
FACILITIES	02307006 ELEVATOR DOOR LOCK MONITORING	162,495

## TRANSPORTATION FUNDS

### FLEET

CIP DELIVERY	02307001 FORD F150 CREW CAB 4X4-05158	45,060
CIP DELIVERY	02307002 FORD F150 CREW CAB 4X4-780139	45,060
CIP DELIVERY	02307003 FORD F150 EXT CAB 4X4-07182	42,540
CIP DELIVERY	02307004 FORD F150 EXT CAB 4X4-07371	42,540
ROADS & STORMWATER	02007127 FLEET REPLACEMENT & CONT 10101	100,000
ROADS & STORMWATER	02307028 EXCAVATOR 4X4-06742	548,900
ROADS & STORMWATER	02307029 EXCAVATOR 4X4-06070279	548,900
ROADS & STORMWATER	02307030 WHEEL LOADER-04493	312,041
ROADS & STORMWATER	02307031 FREIGHTLINER PATCH TRUCK-05198	278,820
ROADS & STORMWATER	02307032 TRACTOR 4X4 BOOM MOWER-780920	269,000
ROADS & STORMWATER	02307033 MGL POWER SCREEN EX1-07170	279,400
ROADS & STORMWATER	02307034 COAST MARSH MASTER-24519	226,523
ROADS & STORMWATER	02307035 INT DUMP TRUCK-780382	135,940
ROADS & STORMWATER	02307036 FORD F750 FLATBED-02934	145,000
ROADS & STORMWATER	02307037 SEWER EQUIP JET TRLR-06070284	121,075
ROADS & STORMWATER	02307038 ROLLBACK TRAILER-05703	68,065
ROADS & STORMWATER	02307039 CAT 304 EXCAVATOR-07433	72,500
ROADS & STORMWATER	02307040 CAT 304 EXCAVATOR-07434	72,500
ROADS & STORMWATER	02307041 BROCE BROOM-01558	50,000
ROADS & STORMWATER	02307042 FORD F250 CREW CAB 4X4-06538	50,450
ROADS & STORMWATER	02307043 FORD F250 CREW CAB 4X4-06540	50,450
ROADS & STORMWATER	02307044 FORD F250 CREW CAB 4X4-06539	50,450
ROADS & STORMWATER	02307045 FORD F250 CREW 4X4-06070539	50,450
ROADS & STORMWATER	02307046 FORD F250 CREW 4X4-06070420	50,450
ROADS & STORMWATER	02307047 FLATBED EQUIP TRAILER-07448	29,440
ROADS & STORMWATER	02307048 FLATBED EQUIP TRAILER-07368	29,440
ROADS & STORMWATER	02307049 FLATBED EQUIP TRAILER-04193	29,440
ROADS & STORMWATER	02307050 WATER TRAILER-12791	18,095
ROADS & STORMWATER	02307051 KUBOTA UTV-04412	13,635
ROADS & STORMWATER	02307052 ENCLOSED TRAILER-18695	11,375
ROADS & STORMWATER	02307053 SMITH SURFACER-48485	7,675
ROADS & STORMWATER	02307054 MILLER WELDER-23508	6,905
TRAFFIC OPERATIONS	02307056 BUCKET TRUCK-780392	310,120

### EQUIPMENT, STUDIES, OTHER

ROADS & STORMWATER	02307055 SURVEY TOTAL STATION	28,985
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### TECHNOLOGY

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FY23 ADOPTED  
BUDGET

FUNDING SOURCE	BUSINESS UNIT NAME	
TRAFFIC OPERATIONS	02307058 SIGN SHOP PRINTER & PLOTTER	35,000

## FIRE DISTRICT FUNDS

### FLEET

EMS/FIRE/RESCUE	02205063 FLEET REPLACEMENT & CONT 11200	100,000
EMS/FIRE/RESCUE	02305024 FORD F350 CREW CAB 4X4-51359	164,450
EMS/FIRE/RESCUE	02305026 BATHROOM TRAILER-NEW 03	97,750
EMS/FIRE/RESCUE	02305030 UTV WITH PATIENT UNIT-780554	57,500
EMS/FIRE/RESCUE	02305032 OPEN TRAILER-24533	5,000

### EQUIPMENT, STUDIES, OTHER

EMS/FIRE/RESCUE	00006671 SPECIAL OPS TRAINING EQUIPMENT	90,000
EMS/FIRE/RESCUE	00006890 THERMAL IMAGERS	25,000
EMS/FIRE/RESCUE	00006947 STRETCHERS	105,000
EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	350,000
EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	15,000
EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	35,000
EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	10,000
EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	66,000
EMS/FIRE/RESCUE	02105040 EMS EQUIPMENT ALLOCATION	55,000
EMS/FIRE/RESCUE	02205044 PPE REPLACEMENT PROGRAM	200,000

### TECHNOLOGY

EMS/FIRE/RESCUE	02205048 DRONE PROGRAM ENHANCEMENT	50,000
EMS/FIRE/RESCUE	02305034 FD CREDIT CARD PAYMENT PHASE 2	25,000

### FACILITIES PROJECTS

EMS/FIRE/RESCUE	00007115 FIRE FACILITIES SUSTAINMENT	350,000
EMS/FIRE/RESCUE	02205006 FS INDIVIDUAL RESTROOMS 12	200,000
EMS/FIRE/RESCUE	02205011 FS APRON/APPARATUS BAY REPAIR	270,000
EMS/FIRE/RESCUE	02305009 FS BAY DOOR REPLACEMENT PROGRAM	404,800
EMS/FIRE/RESCUE	02305011 FIRE TRAINING CENTER- RESTROOM	316,250
EMS/FIRE/RESCUE	02305012 FS34- WINDOW REPLACEMENT	230,000
EMS/FIRE/RESCUE	02305037 FS43 WINDOW REPLACEMENT	115,000
FACILITIES	00007087 FIRE DEPT PLANNED WORK 11200	69,742

## BUILDING FUNDS

### TECHNOLOGY

BUILDING	02111005 BUILDING TECHNOLOGY UPGRADES	500,000
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## TOURISM FUNDS

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FY23 ADOPTED  
BUDGET

FUNDING SOURCE	BUSINESS UNIT NAME	
<b>FLEET</b>		
TOURIST DEVELOPMENT	02301014 FORD EXPEDITION MAX -NEW	52,000
<b>EQUIPMENT, STUDIES, OTHER</b>		
TOURIST DEVELOPMENT	00234720 SPORTS COMPLEX	100,000

## SALES TAX FUNDS

### CIP

CIP DELIVERY	00205750 US17-92 PED OP STAIRWELLS	227,052
CIP DELIVERY	00265503 US17-92/5 POINTS ROADWAY	3,300,503
CIP DELIVERY	01785145 SR434 Safety Improv/SR417-Arte	3,000,000
CIP DELIVERY	01785216 RESURFACING-LOCAL ROADS	4,280,000
CIP DELIVERY	01785222 PAVEMENT MGMT TESTING & INSP	225,000
CIP DELIVERY	01785224 ASSET MGMT INSP & INV	225,000
CIP DELIVERY	01785240 PIPE LINING AND INSPECTIONS	700,000
CIP DELIVERY	01785303 ORANGE BLVD (CR431) SAFETY	3,000,000
CIP DELIVERY	01785444 ADA REPLACEMENT PAVMT MGMT	400,000
CIP DELIVERY	01785447 ANNUAL BRIDGE/TUNNEL REP/REPLA	1,514,550
CIP DELIVERY	01785479 SIDEWALK REPAIRS-STORMWATER	1,000,000
CIP DELIVERY	01785486 PROJECT MANAGEMENT (GEC)	750,000
CIP DELIVERY	01785489 ENGINEERING CAPITALIZATION	5,083,305
CIP DELIVERY	01785562 BRIDGE INSPECTIONS	90,000
CIP DELIVERY	01785572 MINOR ROADWAY PROJECTS	500,000
CIP DELIVERY	01907084 NORTH ST CORRIDOR IMP	1,115,000
CIP DELIVERY	02007015 SWT Tunnels SR434 & SR436	1,800,000
CIP DELIVERY	02007027 WEKIVA SPRINGS RD - INT IMPS	1,596,632
CIP DELIVERY	02007102 NEBRASKA AVE BRIDGE DRAIN HMGP	1,116,124
CIP DELIVERY	02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	2,255,933
CIP DELIVERY	02107072 FOREST BROOK SUBDIVISION/FLD H	356,000
CIP DELIVERY	02107094 OXFORD RD DRAINAGE & SIDEWALK	2,555,419
CIP DELIVERY	02107099 WHITCOMB DRAINAGE IMPROVEMENTS	865,413
CIP DELIVERY	02207084 SLAVIA RD EXTENSION/SR 426-SR4	1,000,000
CIP DELIVERY	02207088 BEAR LAKE RD PAVING	1,125,000
CIP DELIVERY	02207089 GEN HUTCHINSON PAVING	500,000
CIP DELIVERY	02207095 USGS MONITORING PROG -3RD GEN	86,240
CIP DELIVERY	02207099 LITTLE WEKIVA RIVER REST PROJ	1,000,000
CIP DELIVERY	02307063 KENTUCKY ST ADDITIONAL LANES	1,175,000
CIP DELIVERY	02307064 ELDER RD ADDITIONAL LANES	300,000
CIP DELIVERY	02307065 STORMWATER MASTER PLAN	500,000
CIP DELIVERY	02307066 HE THOMAS JR PKWY RESURFACING	2,125,000
CIP DELIVERY	02307067 S RONALD REAGAN RESURFCNG 2023	1,625,000
CIP DELIVERY	02307068 RED BUG LK RD RESURFACING 2023	1,000,000
CIP DELIVERY	02307069 N RONALD REAGAN BL RESURF 2024	1
CIP DELIVERY	02307070 WEST 25TH ST RESURFACING	1

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY23 ADOPTED BUDGET
CIP DELIVERY	02307071 WEKIVA SPRINGS RD RESURFC 2024	1
CIP DELIVERY	02307083 McCULLOCH RD MEDIAN MODIFICAT	425,500
CIP DELIVERY	02307084 MARKHAM RD (HEATHROW)	425,889
CIP DELIVERY	99999906 PROGRAM MANAGEMENT (GEC)	2,700,000
TRAFFIC OPERATIONS	01785163 Mast Arm Inspections	400,000
TRAFFIC OPERATIONS	01785165 MAST ARMS REFURBISHMENTS	200,000
TRAFFIC OPERATIONS	01785169 NEW TRAFFIC SIGNAL CABINETS	900,000
TRAFFIC OPERATIONS	01785310 TRAFFIC STUDIES	200,000
TRAFFIC OPERATIONS	01785313 LED STREET SIGN UPGRADE	150,000
TRAFFIC OPERATIONS	01785344 MAST ARM REBUILDS	450,000
TRAFFIC OPERATIONS	01785346 LANE STRIPING	100,000
TRAFFIC OPERATIONS	01785571 SCHOOL FLASHER SIGNAL UPGRADES	100,000
TRAFFIC OPERATIONS	01907039 E. MITCHELL HAMMOCK FIBER UPGR	150,000
TRAFFIC OPERATIONS	01907043 S SR 434 FIBER UPGRADE	50,000
TRAFFIC OPERATIONS	01907047 CONNECTED VEHICLE/ICM EQUIP	200,000
TRAFFIC OPERATIONS	01907049 VIDEO DECODING EQUIP-TRAF MGMT	100,000
TRAFFIC OPERATIONS	01907086 FIBER OPTIC PULL BOX	200,000
TRAFFIC OPERATIONS	02307074 SR 434 ADAPTIVE SIGNALS (10)	400,000
TRAFFIC OPERATIONS	02307076 MAST ARMS-LK MARY BLV @ SUN DR	450,000
TRAFFIC OPERATIONS	02307077 MAST ARM-LK MARY BL@LK MRY CEN	450,000
TRAFFIC OPERATIONS	02307078 MAST ARMS-LK MARY BL@INTERNTNL	300,000
TRAFFIC OPERATIONS	02307079 MAST ARM-TUSKAWILLA@WILLA SPNG	350,000

## EQUIPMENT, STUDIES, OTHER

WATER QUALITY	02307072 HOWELL CREEK BANK STABILIZATIO	952,000
WATER QUALITY	02307073 HIBISCUS LN BAFFLE BOX EFFICIE	75,000

## IMPACT FEE FUNDS

### CIP

CIP DELIVERY	02307080 ORANGE BLV IMPRVM IMP FEE	924,864
CIP DELIVERY	02307081 NORTH ST CORRIDOR IMPROVEMENTS	500,000

## EQUIPMENT, STUDIES, OTHER

LIBRARY SERVICES	00006913 LIBRARY BOOKS	281,000
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## GRANT FUNDS

### FLEET

GRANT ASSISTANCE	02306001 FORD ESCAPE AWD-07186	30,450
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## SPECIAL REVENUE FUNDS

## EQUIPMENT, STUDIES, OTHER

GREENWAYS & NAT LAND	02304017 NL KIOSK QR CODE	1
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# COUNTYWIDE NON-BASE BUDGETS BY FUND

FY23 ADOPTED  
BUDGET

FUNDING SOURCE

BUSINESS UNIT NAME

## EMERGENCY 911 FUNDS

### TECHNOLOGY

E-911

02301017 NICE RECORDER STORAGE - 12500

64,515

## PARK FUNDS

### CIP

PARKS & RECREATION

02304039 WEKIVA GOLF IRRIGATION RENO

934,375

PARKS & RECREATION

02304045 WEKIVA GOLF PARKING LOT LIGHTS

115,000

PARKS & RECREATION

02304047 WEKIVA GOLF FENCING

107,813

PARKS & RECREATION

02304054 WEKIVA GOLF ENTRANCE

57,500

PARKS & RECREATION

02304065 WEKIVA GOLF GATES

17,250

## WATER & SEWER FUNDS

### CIP

UTILITIES ENGINEERING

00021716 OVERSIZING & EXTENSION-SANITAR

50,000

UTILITIES ENGINEERING

00021717 OVERSIZING & EXTENSIONS-POTABL

50,000

UTILITIES ENGINEERING

00024814 SYSTEM WIDE DATA COLLECTION/MG

100,000

UTILITIES ENGINEERING

00040302 CAPITALIZED LABOR PROJECT

700,000

UTILITIES ENGINEERING

00056605 LAKE MONROE WATER TREATMENT DE

100,000

UTILITIES ENGINEERING

00064565 DRUID HILLS DISTRIBUTION UPGRA

1,300,000

UTILITIES ENGINEERING

00064582 APPLE VALLEY DISTRIBUTION IMPR

2,000,000

UTILITIES ENGINEERING

00065236 MINOR ROADS UTILITY UPGRADES-P

150,000

UTILITIES ENGINEERING

00065237 MINOR ROADS UTILITY UPGRADES-S

150,000

UTILITIES ENGINEERING

00065284 ORANGE BLVD FORCE MAIN EXT

2,200,000

UTILITIES ENGINEERING

00065285 COUNTRY CLUB HEIGHT GRAV MAIN

3,115,000

UTILITIES ENGINEERING

00082924 PUMP STATION UPGRADES

1,750,000

UTILITIES ENGINEERING

00083116 FORCE MAIN & AIR RELEASE VALVE

765,000

UTILITIES ENGINEERING

00178303 GWL WTP DECOMMISSIONING

150,000

UTILITIES ENGINEERING

00178304 COUNTRY CLUB WATER TREATMENT P

500,000

UTILITIES ENGINEERING

00181605 YANKEE LAKE SWTF REHAB/REPLACE

2,000,000

UTILITIES ENGINEERING

00195209 YLK WRF REHAB/REPLACEMENT

3,900,000

UTILITIES ENGINEERING

00195785 SER R & R

1,500,000

UTILITIES ENGINEERING

00203203 APPLE VALLEY WELL REPLACEMENT

150,000

UTILITIES ENGINEERING

00216426 IRON BRIDGE AGREEMENT

2,171,626

UTILITIES ENGINEERING

00227405 GREENWOOD LAKES RAPID INFILTRA

700,000

UTILITIES ENGINEERING

00227409 GREENWOOD LAKES WATER RECLAI ME

2,000,000

UTILITIES ENGINEERING

00227420 PUMP STATION GENERATORS (19)

1,500,000

UTILITIES ENGINEERING

00243505 INDIAN HILL WATER TREATMENT PL

350,000

UTILITIES ENGINEERING

00283005 NW-RW-2 SYSTEM WIDE OPER EFFIC

858,000

UTILITIES ENGINEERING

00283006 SCADA AND SECURITY SYSTEMS IMP

300,000

UTILITIES ENGINEERING

02108044 RECHARGE FEASIBILITY STUDY

2,000,000

# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY23 ADOPTED BUDGET
UTILITIES ENGINEERING	02108055 HIGHLAND PINES UTILITIES UPGRA	1,750,000
UTILITIES ENGINEERING	02208022 REGIONAL WATER SUPPLY PLANNING	50,000
UTILITIES ENGINEERING	02208023 HYDROLIC MODEL UPDATE	250,000
UTILITIES ENGINEERING	02208024 WELL DEEPEN FEASIBILITY SER 3	1,410,000
UTILITIES ENGINEERING	02208029 17-92/PRAIRIE LAKE WATER MAIN	2,250,000
UTILITIES ENGINEERING	02208030 RECLAIMED WATER MAINS R&R-1	100,000
UTILITIES ENGINEERING	02208031 MARKHAM WTP - LOX TANK	300,000
UTILITIES ENGINEERING	02208032 NWSA DBP FORMATION/4-LOG EVAL	75,000
UTILITIES ENGINEERING	02208038 REGULATORY COMPLIANCE SUPPORT	25,000
UTILITIES ENGINEERING	02208039 HOLISTIC WATER POLICY	50,000
UTILITIES ENGINEERING	02308022 WRF IMPROVE / PERMIT RENEWAL	300,000
UTILITIES ENGINEERING	02308023 UTILITY RELOCATES ROLLING HILL	1,400,000
UTILITIES ENGINEERING	02308024 COLLECTIONS IMPROVEMENTS - KEW	1,500,000
UTILITIES ENGINEERING	02308025 COLLECTIONS IMPROVEMENTS - SEP	250,000
UTILITIES ENGINEERING	02308026 WATER TREATMENT IMPROVEMENTS	150,000
WATER OPERATIONS	00006607 UNIDIRECTIONAL FLUSHING PROGRA	195,000
<b>FLEET</b>		
ES BUSINESS OFFICE	02208042 FLEET REPLACEMENT & CONT 40100	100,000
WASTEWATER OPS	02308004 FORD EXPLORER 4X4-NEW 21	36,805
WASTEWATER OPS	02308005 KUBOTA UTV-NEW 22	18,500
WASTEWATER OPS	02308006 UTILITY TRAILER-04834	6,400
WASTEWATER OPS	02308007 AIR COMPRESSOR/GEN-781215	6,000
WATER OPERATIONS	02308012 FORD ESCAPE FWD-NEW 23	26,000
WATER OPERATIONS	02308013 AIR COMPRESSOR-48703	10,510
WATER OPERATIONS	02308014 THUMB ATTACHMENT -NEW 26	7,318
WATER OPERATIONS	02308015 UTILITY TRAILER-07462	6,510
WATER OPERATIONS	02308016 THUMB ATTACHMENT -NEW 24	5,002
WATER OPERATIONS	02308017 THUMB ATTACHMENT -NEW 25	5,752
<b>EQUIPMENT, STUDIES, OTHER</b>		
WASTEWATER OPS	02308020 CHEMICAL FEED PUMP REPLACEMENT	50,000
WATER OPERATIONS	02308011 ULTRA SHORE STACK TRENCH BOXES	17,825
<b>TECHNOLOGY</b>		
ES BUSINESS OFFICE	02308001 ES NAVILINE SYSTEM ASSESSMENT	200,000
ES BUSINESS OFFICE	02308019 FORM REPORTING SOFTWARE	5,000
UTILITIES ENGINEERING	02308002 ES ASSET MGMT SOFTWARE	100,000
UTILITIES ENGINEERING	02308021 PROGRAM MGMT ENTERPRISE SYSTEM	200,000
WASTEWATER OPS	02308009 GPS ASSET TRACKING MGMT SYSTEM	25,000
WATER OPERATIONS	02308018 ES TRAINING HARDWARE &SOFTWARE	100,000
<b>FACILITIES PROJECTS</b>		
FACILITIES	00007086 WATER SEWER PLANNED WORK 40100	195,500



# COUNTYWIDE NON-BASE BUDGETS BY FUND

FY23 ADOPTED  
BUDGET

FUNDING SOURCE	BUSINESS UNIT NAME	
<b>SOLID WASTE FUNDS</b>		

**CIP**

LANDFILL OPS	00281204 GENERAL LANDFILL REFURBISHMENT	730,000
LANDFILL OPS	00281205 LANDFILL RD & CITIZEN UPGRADE	100,000
LANDFILL OPS	02109027 LANDFILL STORMWATER SYSTEM	125,000
LANDFILL OPS	02309001 LANDFILL GRADE SYSTEM GPS	153,228
SW-COMPLIANCE	00160803 LANDFILL ACCESS PAVING	417,704
SW-COMPLIANCE	00201902 TIPPING FLOOR RESURFACING	250,000
SW-COMPLIANCE	00244517 TRANSFER STATION REFURBISHMENT	250,000
SW-COMPLIANCE	00244520 LANDFILL LEACHATE TANKS	100,000
SW-COMPLIANCE	00244522 LANDFILL PUMP STATION REPLACEM	60,000
SW-COMPLIANCE	00244604 LANDFILL GAS SYSTEM EXPANSION	700,000
SW-COMPLIANCE	01909102 OSCEOLA ROAD BORROW PIT	60,000

**FLEET**

LANDFILL OPS	02309002 WHEEL LOADER-55285	400,000
LANDFILL OPS	02309003 SHUTTLE/ROAD TRACTOR HYB-57095	260,000
LANDFILL OPS	02309004 AMCO DISC ATTACHMENT-NEW 19	26,040
LANDFILL OPS	02309005 KUBOTA UTV 4X4-57116	17,920
LANDFILL OPS	02309006 DUMP TRAILER-NEW 18	10,200
LANDFILL OPS	02309021 HYUNDAI HX 220 EXCAVATOR	246,000
SW-COMPLIANCE	02209026 FLEET REPLACEMENT & CONT 40201	100,000
SW-COMPLIANCE	02309008 CATERPILLAR FORKLIFT-56426	84,625
TRANSFER STATION	02309011 SHUTTLE/ROAD TRACTOR HYB-52577	260,000
TRANSFER STATION	02309012 SHUTTLE/ROAD TRACTOR HYB-52576	260,000
TRANSFER STATION	02309013 WALKING FLOOR TRAILER-50844	117,900
TRANSFER STATION	02309014 WALKING FLOOR TRAILER-51481	117,900
TRANSFER STATION	02309015 WALKING FLOOR TRAILER-51482	118,000
TRANSFER STATION	02309016 WALKING FLOOR TRAILER-51483	118,000
TRANSFER STATION	02309017 COMPACT TRACK LOADER-57165	81,600

**EQUIPMENT, STUDIES, OTHER**

LANDFILL OPS	02309019 FLARES AT LANDFILL	800,000
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**TECHNOLOGY**

LANDFILL OPS	02109024 NETWORK ENHANCEMENTS-LANDFILL	30,000
SW-COMPLIANCE	02309009 PROGRAM LOGIC CONTROL LIFT STA	750,000
SW-COMPLIANCE	02309010 FORM REPORTING SOFTWARE	5,000
TRANSFER STATION	02009001 GPS FLEET TRACKING SOFTWARE	10,000

## INTERNAL SERVICE FUNDS

**EQUIPMENT, STUDIES, OTHER**

EMPLOYEE BENEFITS	02301016 WELLNESS INCENTIVES	150,000
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# COUNTYWIDE NON-BASE BUDGETS BY FUND

FUNDING SOURCE	BUSINESS UNIT NAME	FY23 ADOPTED BUDGET
<b>TECHNOLOGY</b>		
RISK MANAGEMENT	02018001 RISK MGMT INFORMATION SYSTEM	62,500
RISK MANAGEMENT	02018002 RISK MGMT INFORMATION SYSTEM	62,500
<b>FACILITIES PROJECTS</b>		
EMPLOYEE BENEFITS	02301018 CSB WELLNESS AREA IMPROVEMENTS	50,000
<b>Grand Total</b>		<b>139,948,138</b>

# FACILITIES PROJECT DETAILS

**FY23 ADOPTED  
BUDGET**

**FUNDING SOURCE**

**REPLACEMENT FUNDS**

**00007083 LEISURE PLANNED WORK 00100**

4600105801 MULLET LK-RESTROOM CAMPGROUND	69,000
4600105803 LAKE MILLS PARK RESTROOMS	57,500
4600105806 KEWANNEE PARK RESTROOMS	28,750
4600105808 GENEVA WLD NATURE CTR EXTERIOR	21,419
4600105815 LAKE MILLS PK PAV4-ROOF REPLAC	16,963
4600105817 MARKHAM TRLHD REST PARKING LOT	7,475
4600105820 CENTRAL BRANCH-PAINT INTERIOR	179,998
4600105831 NW BRANCH-INTERIOR PAINT	93,438
4600105833 NORTH BRANCH-RESTROOM ADA	77,625
4600105839 WEST BRANCH-RESTROOMS ADA	63,020
4600105843 CENTRAL BRANCH-BAY DOOR REPLAC	19,550
4600105847 NORTH BRANCH- SECURITY UPGRADE	7,188
4600105867 MUSEUM BRICKWORK	1,150
4600105959 SYLVAN LAKE WATER FOUNTAINS	5,000
5200105618 EXTENSION-RECEPTIONIST DESK	14,375
6300105602 GREENWOOD LAKES PARK LIGHTING	84,065

**00007083 LEISURE PLANNED WORK 00100 Total** **746,516**

**00007084 GENERAL GOVT PLANNED WRK 00100**

4600105874 ADA LOBBY DOOR-ANIMAL SVCS	10,000
4600105875 AAON UNIT HVAC-ANIMAL SVCS	68,945
4600105877 5 POINTS-HVAC TOWER CENTER	32,200
4600105882 JJC-GAL-FLOORING CARPETING	18,870
4600105883 JJC / G.A.L. CARPET	17,971
4600105890 HHS - HVAC AHU-3 REPLACEMENT	15,970
4600105891 PSB CARPET FLOORING REPLACEMNT	100,000
4600105893 CSB-FLOORING	50,000
4600105899 CSB-HVAC BCC CHAMBERS	39,275
4600105902 FLEET- PRESSURE WASH	13,800
4600105904 WATERSHED MGMT CUBICLES	34,500
4600105905 CSB-INFO SVCS-BUILDOUT REMODEL	34,500
4600105929 TRAFFIC-ROOF SIGN SHOP #138	8,893
4600105930 TRAFFIC-ROOF FIBER STORAG #117	8,446
4600105943 PW ENG OFFICE REMODEL	57,500
4600105944 PW ENG-CARPET FLOORING	127,252
4600105946 PW ENG- HVAC 1ST FLR DX UNIT	40,250
4600105947 ROADS-ROOF OPS STORMWATER #101	35,993
4600105948 ROADS-ROOF-EQUIPT STORAGE 149A	30,404
4600105949 ROADS-ROOF #153A WAREHOUSE	24,602
5200103051 BUDGET OFFICE CUBICLES	24,000
5200105624 PURCHASING BLDG CUBICALS	11,500

**00007084 GENERAL GOVT PLANNED WRK 00100 Total** **804,871**

**01902004 CONSTITUTIONAL PLAN WORK 00108**

# FACILITIES PROJECT DETAILS

FUNDING SOURCE	FY23 ADOPTED BUDGET
4600105933 JAIL- PRESSURE WASH-SEAL	108,957
4600105934 JAIL-KITCHEN EXHAUST CONTROLS	46,000
4600105935 PSB FLOOR & PAINT COMMUNITY RM	10,000
4600105936 JAIL-SEAL SUPERVISION BLDG	8,409
4600105937 JAIL-CONTROL ROOM RTU	73,600
4600105941 JAIL-FLOORING CARPET TILE	15,393
4600105942 CSB-FLOORING TAX COLLECTOR	9,775
6300105606 JAIL-CHILLER-BOILER PIPING	287,500
6300105607 JAIL-BOILER REPLACEMENT	230,000
<b>01902004 CONSTITUTIONAL PLAN WORK 00108 Total</b>	<b>789,634</b>
<b>02301001 FLOORING- ANIMAL SVCS ADOPTION</b>	<b>276,000</b>
<b>02302002 JAIL-SEWER PIPING ASSESSMENT</b>	<b>100,000</b>
<b>02307006 ELEVATOR DOOR LOCK MONITORING</b>	<b>162,495</b>
<b>FIRE DISTRICT FUNDS</b>	
<b>00007087 FIRE DEPT PLANNED WORK 11200</b>	
4600105917 FS27 HVAC LOBBY	29,425
4600105918 FS42 HVAC	29,425
4600105920 FS27 HVAC-LOBBY GYM	10,892
<b>00007087 FIRE DEPT PLANNED WORK 11200 Total</b>	<b>69,742</b>
<b>00007115 FIRE FACILITIES SUSTAINMENT</b>	<b>350,000</b>
<b>02205006 FS INDIVIDUAL RESTROOMS 12</b>	<b>200,000</b>
<b>02205011 FS APRON/APPARATRUS BAY REPAIR</b>	<b>270,000</b>
<b>02305009 FS BAY DOOR REPLACEMNT PROGRAM</b>	<b>404,800</b>
<b>02305011 FIRE TRAINING CENTER- RESTROOM</b>	<b>316,250</b>
<b>02305012 FS34- WINDOW REPLACEMENT</b>	<b>230,000</b>
<b>02305037 FS43 WINDOW REPLACEMENT</b>	<b>115,000</b>
<b>WATER &amp; SEWER FUNDS</b>	
<b>00007086 WATER SEWER PLANNED WORK 40100</b>	
4600105908 UTILITIES-WALKUP PAY STATIONS	28,750
4600105909 UTILITIES-OFFICE WALL REMODEL	11,500
5200105625 UTILITIES-CUBICLES	28,750
6200105406 WTP-HURRICANE SHUTTERS	11,500

# FACILITIES PROJECT DETAILS

FUNDING SOURCE	FY23 ADOPTED BUDGET
6420878002 UTILITIES-AC UNITS (11)	115,000
<b>00007086 WATER SEWER PLANNED WORK 40100 Total</b>	<b>195,500</b>
<b>GENERAL FUND</b>	
02302005 SHERIFF WATER TREATMENT	175,000
02302007 FACILITIES ASSESSMENT STUDY	100,000
02304031 REPLACE SHELVING CB LIBRARY	103,500
<b>INTERNAL SERVICE FUNDS</b>	
02301018 CSB WELLNESS AREA IMPROVEMENTS	50,000
<b>Grand Total</b>	<b>5,459,308</b>

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23					TOTAL	OPERATING
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT
<b>ADMINISTRATION DEPT</b>									
<b>CONSTRUCTION IN PROGRESS</b>									
01901020 ROSENWALD PROPERTY DEVELOPMENT	1,846,806	10,749	-	-	-	-	-	1,857,555	4,644
<b>FLEET</b>									
02101004 FORD F150 CREW CAB 4X4 07408	-	35,936	-	-	-	-	-	35,936	90
02201002 TRANSIT T150 CREW VAN 06070226	-	52,376	-	-	-	-	-	52,376	131
02201003 TRANSIT T150 CARGO VAN 06415	-	48,738	-	-	-	-	-	48,738	122
02201018 2009 BALDOR GENER KW100 BCC #G	-	100,000	-	-	-	-	-	100,000	250
02301002 FORD F250 KENNEL TRUCK-47113	-	-	71,500	-	-	-	-	71,500	179
02301003 DISASTER TRAILER-48610	-	-	41,130	-	-	-	-	41,130	103
02301004 ENCLOSED TRAILER-07361	-	-	15,000	-	-	-	-	15,000	38
02301008 60KW MOBILE GEN-04935	-	-	73,810	-	-	-	-	73,810	185
02301011 ATS 100KW STATIONARY GEN-083	-	-	30,000	-	-	-	-	30,000	75
02301012 FORD F350 CREW 4X4-06070515	-	-	52,300	-	-	-	-	52,300	131
02301014 FORD EXPEDITION MAX -NEW	-	-	52,000	-	-	-	-	52,000	130
<b>EQUIPMENT-OTHER</b>									
00006600 WELLNESS CENTER EQUIPMENT	59,116	8,384	-	-	-	-	-	67,500	169
00006655 ANIMAL SERVICES DONATIONS	104,860	78,708	-	-	-	-	-	183,568	459
00006659 WELLNESS PROGRAM & EQUIPMENT	207,183	36,201	-	-	-	-	-	243,384	608
00015008 REAGAN CENTER	148,000	592,000	-	-	-	-	-	740,000	1,850
00234720 SPORTS COMPLEX	3,468,592	123,451	100,000	-	-	-	-	3,692,042	9,230
00243113 LAND ACQUISITION (ONGOING)	62,793	214,389	-	-	-	-	-	277,182	693
01901010 MARKET SALARY COMPENSATN STUDY	192,500	200,000	-	-	-	-	-	392,500	981
01901018 FEMA-HMGP-IRMA-MATCHING	152,198	4,836	-	-	-	-	-	157,033	393
02001002 EMPLOYEE PROGRAMS	106,609	100,000	150,000	-	-	-	-	356,609	892
02101019 OUTSIDE COUNCIL FEES	9,528	35,473	-	-	-	-	-	45,000	113
02101022 E911 - INTEREST REVENUE	-	109,013	-	-	-	-	-	109,013	273
02101024 E911 - COVID INTEREST REVENUE	-	48,000	-	-	-	-	-	48,000	120
02201005 UPS REPLACEMENTS	-	150,000	-	-	-	-	-	150,000	375
02201006 COUNTYWIDE FIBER TV INSTALLATI	-	10,000	-	-	-	-	-	10,000	25
02201015 TOURISM MASTER PLAN	-	140,000	-	-	-	-	-	140,000	350
02201016 SCPS SHELTER REIMB - DORIAN	-	254,000	-	-	-	-	-	254,000	635
02201017 TOURISM FEASIBILITY STUDY	-	75,000	-	-	-	-	-	75,000	188
02201019 CATEO - PHASE 1	-	40,500	-	-	-	-	-	40,500	101
02301015 SMALL ANIMAL X-RAY MACHINE	-	39,500	-	-	-	-	-	39,500	99
02301016 WELLNESS INCENTIVES	-	-	150,000	-	-	-	-	150,000	375
<b>TECHNOLOGY</b>									
00006940 SGTV TECHNOLOGY REPLACEMENT	177,368	9,721	-	-	-	-	-	187,089	468
00007121 ANALOG TO DIGITAL CONVERSION	119,615	7,636	-	-	-	-	-	127,251	318
00132902 Critical Infrastructure	199,182	153,968	-	-	-	-	-	353,150	883
00310002 911 SYSTEM REPLACEMENT	5,776,911	1,234,321	-	-	-	-	-	7,011,232	17,528
02001006 RADIO REDUNDANCY & UPS REPLACE	74,341	55,659	-	-	-	-	-	130,000	325
02201004 LAW OFFICE AUTOMATION SYSTEM	-	225,000	-	-	-	-	-	225,000	563
02301005 GPS VEHICLE TRACKING EQUIP	-	-	20,000	-	-	-	-	20,000	50
02301010 NICE RECORDER STORAGE - 00100	-	-	125,235	-	-	-	-	125,235	313
02301017 NICE RECORDER STORAGE - 12500	-	-	64,515	-	-	-	-	64,515	161
<b>FACILITIES PROJECTS</b>									
00007120 KENNEL DOOR REPLACEMENT-PH2	54,690	85,950	-	-	-	-	-	140,640	352
00286002 FIRE SUPPRESS SYS PSB - 12500	-	76,000	-	-	-	-	-	76,000	190
02301001 FLOORING- ANIMAL SVCS ADOPTION	-	-	276,000	-	-	-	-	276,000	690
02301018 CSB WELLNESS AREA IMPROVEMENTS	-	-	50,000	-	-	-	-	50,000	125
<b>ADMINISTRATION DEPT Total</b>	<b>12,760,289</b>	<b>4,355,507</b>	<b>1,271,490</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,387,287</b>	<b>45,968</b>

## CONSTITUTIONAL OFFICERS DEP

### EQUIPMENT-OTHER

00006929 SHERIFF CAPITAL ASSETS - JAIL	2,020,268	600,000	600,000	-	-	-	-	3,220,268	8,051
00230000 CLERK COURT REPORTING SERVICES	121,330	30,000	-	-	-	-	-	151,330	378
02102010 SCSO CAD MODERNIZATION	295,672	1,304,328	-	-	-	-	-	1,600,000	4,000
02302003 WIFI CORRECTIONAL FACILITY	-	-	350,000	-	-	-	-	350,000	875
02302004 OUTSOURCED PROJECT MGMT	-	-	250,000	-	-	-	-	250,000	625
02302006 SECURITY FENCE FOR DIRECT SUPE	-	-	100,000	-	-	-	-	100,000	250

### FACILITIES PROJECTS

00006939 JAIL - DOOR ACCESS CONTROL SYS	48,795	851,205	-	-	-	-	-	900,000	2,250
00006941 JAIL-DOOR ACCESS CONTROL 11560	-	753,000	-	-	-	-	-	753,000	1,883
00006959 JAIL - PLUMBING SYS GATE VALVE	236,828	138,172	-	-	-	-	-	375,000	938
00007085 JAIL PLANNED WORK 00100	968,904	650,131	-	-	-	-	-	1,619,035	4,048
01902007 JAIL-KITCHEN RENOVATION 11560	639,428	24,584	-	-	-	-	-	664,013	1,660
01902008 JAIL-FACILITY BREAKER REP 11560	17,000	133,000	-	-	-	-	-	150,000	375

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23						TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
01902009 JAIL-SECURITY IMPROVEMNT 11560	164,690	10,310	-	-	-	-	-	175,000	438	
01902010 SCSO COMM CTR EXPANSION	105,223	2,245,650	-	-	-	-	-	2,350,873	5,877	
02202001 SCSO JAIL HOT WATER UPG A-H	-	315,000	-	-	-	-	-	315,000	788	
02202002 SCSO JAIL ELECTRICAL IMPROV	-	215,000	-	-	-	-	-	215,000	538	
02202003 SCSO JAIL COURTROOM RENOVATION	-	160,000	-	-	-	-	-	160,000	400	
02202004 SCSO JAIL SEC FENCE IMPROV	-	160,000	-	-	-	-	-	160,000	400	
02202005 SCSO CONTROL1 ATTORNEY VIS CON	-	125,000	-	-	-	-	-	125,000	313	
02202006 JAIL-KITCHEN RENOVATION 00100	274,399	275,000	-	-	-	-	-	549,399	1,373	
02302005 DESIGN & INSTALL WATER TREATME	-	-	175,000	-	-	-	-	175,000	438	
02302007 FACILITIES ASSESSMENT STUDY	-	-	100,000	-	-	-	-	100,000	250	
<b>CONSTITUTIONAL OFFICERS DEP Total</b>	<b>4,892,538</b>	<b>7,990,380</b>	<b>1,575,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,457,918</b>	<b>36,145</b>	

## COURT SUPPORT DEPT

### TECHNOLOGY

01903001 CRIMINAL COURT A/V UPDATE	150,000	232,511	-	-	-	-	-	382,511	956
02103001 PUBLIC DEFENDER LAPTOPS	-	35,235	-	-	-	-	-	35,235	88

### FACILITIES PROJECTS

01903004 CIRCUIT COURT FURNISHINGS	-	5,000	-	-	-	-	-	5,000	13
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<b>COURT SUPPORT DEPT Total</b>	<b>150,000</b>	<b>272,746</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>422,746</b>	<b>1,057</b>
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## LEISURE SERVICES DEPT

### CONSTRUCTION IN PROGRESS

00182340 SPRING HAMMOCK PK ENHANCEMENTS	210,997	534,810	-	-	-	-	-	745,807	1,865
00234605 BLACK BEAR WILDERNESS AREA ERO	606,117	14,143	-	-	-	-	-	620,260	1,551
00234695 JETTA POINT/ROLLING HILLS	265,228	234,772	-	-	-	-	-	500,000	1,250
00282602 SUNLAND PARK	44,616	460,083	-	-	-	-	-	504,699	1,262
01785403 RIVERBEND PLACEMAKING PROJECT	173,518	876,259	-	-	-	-	-	1,049,777	2,624
01904006 ROLLING HILLS ACQUISITION	4,416,234	6,624	-	-	-	-	-	4,422,858	11,057
02104043 AMENITIES FOR TRAIL HEADS	-	75,000	-	-	-	-	-	75,000	188
02104044 SIGNS FOR TRAILS	-	70,000	-	-	-	-	-	70,000	175
02104046 CROSS SEMINOLE TRAIL SPUR-ADA	-	111,094	-	-	-	-	-	111,094	278
02104051 DEER RUN PROPERTY ACQUISITION	99,148	6,695,251	-	-	-	-	-	6,794,399	16,986
02104053 DEER RUN STABILIZATION	-	150,000	-	-	-	-	-	150,000	375
02204037 MIDWAY AREA TRAILS MASTER PLAN	-	200,000	-	-	-	-	-	200,000	500
02204038 TRAILS MARKING & SIGNAGE SAFET	-	150,000	-	-	-	-	-	150,000	375
02204041 WEKIVA PROPERTY ACQUISITION	-	8,478,069	-	-	-	-	-	8,478,069	21,195
02204045 SOLDIERS CREEK OVERFLOW 11560	-	624,239	-	-	-	-	-	624,239	1,561
02304006 DEER RUN PARK MASTER PLAN	-	172,500	-	-	-	-	-	172,500	431
02304008 DEER RUN POND CLEANUP	-	-	80,500	-	-	-	-	80,500	201
02304039 WEKIVA GOLF IRRIGATION RENO	-	-	934,375	-	-	-	-	934,375	2,336
02304045 WEKIVA GOLF PARKING LOT LIGHTS	-	-	115,000	-	-	-	-	115,000	288
02304047 WEKIVA GOLF FENCING	-	-	107,813	-	-	-	-	107,813	270
02304054 WEKIVA GOLF ENTRANCE	-	-	57,500	-	-	-	-	57,500	144
02304065 WEKIVA GOLF GATES	-	-	17,250	-	-	-	-	17,250	43
BLACK BEAR WILDERNES BOARDWALK	-	-	-	250,000	-	-	-	250,000	625
BLACK HAMMOCK WILD PARKING LOT	-	-	-	45,000	-	-	-	45,000	113
BOOKERTOWN PARK IMPROVEMENTS	-	-	-	260,000	-	-	-	260,000	650
BUCKINGHAM LOT PAVING	-	-	-	35,000	-	-	-	35,000	88
CAMERON WIGHT FISHING PIER	-	-	-	50,000	-	-	-	50,000	125
CENTRAL BRANCH LIBRARY IMPRVMT	-	-	-	56,375	367,000	-	-	467,375	1,168
EAST BRANCH LIBRARY IMPROVMT	-	-	-	109,625	-	-	-	113,125	283
ECON RIVER WILDERNESS IMPRVMT	-	-	-	375,000	-	-	-	375,000	938
ECON RIVER WILDERNESS PAVILION	-	-	-	343,750	-	-	-	343,750	859
EXT SVCS FACILITIES IMPRVMTS	-	-	-	15,000	25,000	43,750	35,000	118,750	297
GREENWOOD LAKES PARK IMPRVMTS	-	-	-	80,000	62,500	225,000	-	367,500	919
HEALTH DEPARTMENT LANDSCAPE	-	-	-	61,000	-	-	-	61,000	153
International Dr Corridor Imp	-	-	-	125,000	-	-	-	125,000	313
KWEANEE PARK IMPROVEMENTS	-	-	-	58,800	112,500	-	-	171,300	428
LAKE HARNEY WILDERNESS IMPVMT	-	-	-	-	933,725	-	-	933,725	2,334
LAKE JESUP OBSERVATION TOWER	-	-	-	-	500,000	-	-	500,000	1,250
LAKE JESUP PARK IMPROVEMENTS	-	-	-	-	277,006	-	-	277,006	693
LAKE MILLS PARK IMPROVEMENTS	-	-	-	500,000	-	-	-	500,000	1,250
LAKE MONROE WAYSIDE BRIDGE	-	-	-	75,000	-	-	-	75,000	188
LAKE MONROE WAYSIDE RESTROOM	-	-	-	-	187,500	-	-	187,500	469
Leisure 1792 Enhancement	-	-	-	250,000	-	-	-	250,000	625
LEISURE SERVICES MASTER PLAN	-	-	-	250,000	-	-	-	250,000	625
LS PARK ENTRANCE SIGNS	-	-	-	204,900	-	-	-	204,900	512
MIDWAY COMMUNITY CENTER PAINT	-	-	-	10,000	-	-	-	10,000	25
MIDWAY PARK IMPROVEMENTS	-	-	-	16,469	-	-	-	16,469	41
MOORE STATION FIELD IMPROVMTS	-	-	-	251,425	708,875	592,500	583,875	2,621,276	6,553
MULLET LAKE PARK IMPROVEMENTS	-	-	-	12,340	-	-	450,000	462,340	1,156

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO DATE ACTUALS	FY22 CURRENT BUDGET	FY23 CURRENT BUDGET	FY24	FY25	FY26	FY27	TOTAL	OPERATING IMPACT
								PROJECT COST	
MULLET LAKE PARK LIGHTING				34,688	-	-	-	34,688	87
MUSEUM OF HISTORY IMPROVEMENTS				3,850,000	1,722,500	42,500	-	5,756,038	14,390
NORTH BRANCH LIBRARY IMPROVMT				100,124	25,000	-	-	157,624	394
NORTHWEST BRANCH LIBRARY IMPVT				76,500	33,125	-	-	109,625	274
OVERLOOK PARK BOARDWALK				118,750	-	-	-	118,750	297
RED BUG PARK IMPROVEMENTS				2,493,514	300,844	732,093	258,750	4,055,201	10,138
ROSELAND PARK IMPROVEMENTS				9,366	-	-	-	9,366	23
SANLANDO PARK IMPROVEMENTS				369,285	748,125	62,500	183,126	1,536,474	3,841
SNOW HILL TRAILHEAD RESTROOM				-	250,000	-	-	250,000	625
SOFTBALL COMPLEX IMPROVEMENTS				1,513,660	423,750	404,688	454,538	2,889,136	7,223
SOLDIERS CREEK IMPROVEMENTS				548,130	63,750	46,678	7,500	771,058	1,928
SPORTS COMPLEX IMPROVEMENTS				2,241,406	8,062,500	5,375,000	594,125	16,755,531	41,889
SYLVAN LAKE PARK IMPROVEMENTS				1,026,605	531,125	203,750	116,250	1,922,730	4,807
TRAIL RESTORATION AND MAINT				607,500	-	-	-	607,500	1,519
TRAILHEAD SIGNAGE				43,100	-	-	-	43,100	108
UPSALA MOUNTAIN BIKE TRAIL				200,000	-	-	-	200,000	500
WEKIVA GOLF CLUB IMPROVEMENTS				443,750	850,000	93,750	-	1,412,500	3,531
WEST BRANCH LIBRARY IMPROVMENT				76,500	30,000	-	-	110,000	275
WILSONS LANDING SIGNAGE				23,255	-	-	-	23,255	58
WINWOOD PARK IMPROVEMENTS				36,094	-	-	-	36,094	90
<b>FLEET</b>									
02104009 FORD F150 REG CAB 4X2 07185	-	27,181	-	-	-	-	-	27,181	68
02104018 FORD F150 REG CAB 4X2 05241	-	27,181	-	-	-	-	-	27,181	68
02104023 FORD F150 REG CAB 4X2 06413	-	27,181	-	-	-	-	-	27,181	68
02104025 FORD F150 REG CAB 4X2 02144	-	27,181	-	-	-	-	-	27,181	68
02204005 KUBOTA RTVX900 05308	-	12,793	-	-	-	-	-	12,793	32
02204006 JEEP RUBICON 4X4 06070070	-	61,746	-	-	-	-	-	61,746	154
02204007 F750 REG CAB DUMP TRUCK 04544	-	99,381	-	-	-	-	-	99,381	248
02204008 F250 REG CAB 4x2 UTILITY 05233	-	36,675	-	-	-	-	-	36,675	92
02204029 F150 REG CAB 4X2 780117	-	27,672	-	-	-	-	-	27,672	69
02204042 F150 REGULAR CAB 4X2 NEW GNL	-	30,000	-	-	-	-	-	30,000	75
02304019 BRUSH CHIPPER-01543	-	-	88,985	-	-	-	-	88,985	222
02304020 FORD F150 EXT CAB 4X4-02195	-	-	59,000	-	-	-	-	59,000	148
02304023 FORD F250 REG CAB 4X4-06070540	-	-	52,900	-	-	-	-	52,900	132
02304024 FORD F250 REG CAB 4X2-06070277	-	-	50,185	-	-	-	-	50,185	125
02304025 FORD F150 EXT CAB 4X4-NEW 12	-	-	41,500	-	-	-	-	41,500	104
02304027 TURFTOP DRESSER-05297	-	-	20,895	-	-	-	-	20,895	52
02304028 UTILITY TRAILER-01998	-	-	6,520	-	-	-	-	6,520	16
02304071 KUBOTA TRACTOR 4X4-06070038	-	-	42,975	-	-	-	-	42,975	107
02304072 FORD F150 REG CAB 4X2-06423	-	-	40,000	-	-	-	-	40,000	100
02304073 FORD F150 REG CAB 4X2-07562	-	-	38,560	-	-	-	-	38,560	96
02304074 TORO WORKMAN MDX UTV-49410	-	-	14,700	-	-	-	-	14,700	37
02304075 TURF AERATOR-20188	-	-	11,580	-	-	-	-	11,580	29
02304076 DEBRIS BLOWER-NEW 11	-	-	10,200	-	-	-	-	10,200	26
20180568 COVID-SISIS TURF SWEEP NEW19	-	40,714	-	-	-	-	-	40,714	102
20180569 COVID-SANDPRO 3040 NEW17	-	27,199	-	-	-	-	-	27,199	68
20180570 COVID-TORO SP EDGER ATTC NEW18	-	6,049	-	-	-	-	-	6,049	15
<b>EQUIPMENT-OTHER</b>									
00006912 LIBRARY BOOKS	5,388,874	859,404	947,600	-	-	-	-	7,195,879	17,990
00006913 LIBRARY BOOKS	972,781	175,362	281,000	-	-	-	-	1,429,143	3,573
00044210 LIBRARY DONATIONS	68,884	19,258	-	-	-	-	-	88,141	220
02104033 SOFTBALL COMP EXERCISE EQUIP	-	40,000	-	-	-	-	-	40,000	100
02104034 ADA SITE ASSESSMENT LEISURE	18,440	81,560	-	-	-	-	-	100,000	250
02104037 LIBRARY FACILITY MASTER PLAN	-	120,000	-	-	-	-	-	120,000	300
02204024 RED BUG PARK BALL MACHINE	-	7,395	-	-	-	-	-	7,395	18
02204044 SYLVAN LAKE BALL MACHINE	-	5,900	-	-	-	-	-	5,900	15
02304003 TRAIL EDGE RESTORATION	-	-	143,750	-	-	-	-	143,750	359
02304029 LEISURE SERVICES MASTER PLAN	-	-	200,000	-	-	-	-	200,000	500
02304055 BUGGY RESTORATION	-	-	75,750	-	-	-	-	75,750	189
20180562 COVID-SPORTS COMP LANDSCP PLAN	-	25,000	-	-	-	-	-	25,000	63
<b>TECHNOLOGY</b>									
02204034 SECURITY CAMERAS ALL LIBRARIES	-	9,375	-	-	-	-	-	9,375	23
02304077 LEISURE SECURITY CAMERAS (ALL)	-	-	27,000	-	-	-	-	27,000	68
<b>FACILITIES PROJECTS</b>									
00234793 WAYSIDE PARK-BOATER IMPROVEMEN	119,570	267,930	-	-	-	-	-	387,500	969
02004002 SIGN REPLACEMENT TRAILS	2,030	11,470	-	-	-	-	-	13,500	34
02004003 SIGN REPLACEMENT PASSIVE PARK	23,632	1,368	-	-	-	-	-	25,000	63
02004009 SOLDIERS CREEK OVERFLOW LOT	64,992	247,383	-	-	-	-	-	312,375	781
02004012 WINWOOD PARK RESTROOM BUILDING	-	189,750	-	-	-	-	-	189,750	474
02104041 LAKE JESUP WILDERNESS IMPROVEM	-	28,280	-	-	-	-	-	28,280	71



# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23						TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
02204032 WEST LIBRARY BOOK DROP	-	12,748	-	-	-	-	-	12,748	32	
02304031 REPLACE SHELVING CB LIBRARY	-	-	103,500	-	-	-	-	103,500	259	
20180550 COVID-SYLVAN PERIMETER FENCE	-	108,500	-	-	-	-	-	108,500	271	
20180551 COVID-RESTROOM-SANLANDO ADMIN	-	125,000	-	-	-	-	-	125,000	313	
20180552 COVID-RESTROOM SANLANDO TENNIS	-	75,000	-	-	-	-	-	75,000	188	
20180553 COVID-SYLVAN NATURAL SOCCER FD	-	93,750	-	-	-	-	-	93,750	234	
20180554 COVID-SOLDIER CREEK PEDTR GATE	-	81,250	-	-	-	-	-	81,250	203	
20180555 COVID-RED BUG BLEACHER REPLACE	-	35,438	-	-	-	-	-	35,438	89	
20180556 COVID-BOOKERTOWN PARK LIGHTING	-	15,276	-	-	-	-	-	15,276	38	
20180557 COVID-RED BUG PERIMETER FENCE	-	54,250	-	-	-	-	-	54,250	136	
20180558 COVID-MOORES STATN PERIM FENCE	-	43,750	-	-	-	-	-	43,750	109	
20180559 COVID-SOFTBALL COMP FLD FENCES	-	18,600	-	-	-	-	-	18,600	47	
20180561 COVID-SPORTS COMPLEX HUB SIGN	-	31,250	-	-	-	-	-	31,250	78	
20180563 COVID-MOORES STATION SIGNAGE	-	6,250	-	-	-	-	-	6,250	16	
20180566 COVID-SPORTS COMP PARKING LOT	-	26,250	-	-	-	-	-	26,250	66	
20180571 COVID-HEALTH DEPT FITNESS PATH	-	130,000	-	-	-	-	-	130,000	325	
20180572 COVID-MIDWAY TRAIL PROJECT	-	600,000	-	-	-	-	-	600,000	1,500	
20180573 COVID-ROLLING HILLS PLAYGROUND	-	1,000,000	-	-	-	-	-	1,000,000	2,500	
<b>LEISURE SERVICES DEPT Total</b>	<b>12,475,061</b>	<b>23,850,544</b>	<b>3,569,038</b>	<b>16,996,910</b>	<b>16,464,825</b>	<b>7,822,209</b>	<b>2,683,164</b>	<b>85,764,327</b>	<b>214,411</b>	

## FIRE DEPT

### CONSTRUCTION IN PROGRESS

01785404 WINTER SPRG FIRE IMP FEE FS28	-	2,688,743	-	-	-	-	-	2,688,743	6,722
02005012 FIRE STATION 39 SANFORD-LK MRY	589,145	6,901,368	-	-	-	-	-	7,490,513	18,726
02005049 FIRE STATION 11 ALTAMONTE	4,641,516	889,460	-	-	-	-	-	5,530,976	13,827
02105063 FIRE STATION 25 CASSELBERRY	-	4,921,645	-	-	-	-	-	4,921,645	12,304
02105064 FIRE STATION 25 CASSELBERRY	-	1,493,368	-	-	-	-	-	1,493,368	3,733
02205003 FIRE STATION 23 LAND	-	896,125	-	-	-	-	-	896,125	2,240
FS23 RELOCATE WINTER PARK	-	-	-	6,366,938	-	-	-	6,366,938	15,917
FS28 NEW WINTER SPRINGS	-	-	-	-	5,130,479	3,694,064	2,771,251	14,505,607	36,264
FS35 RELOCATE SANFORD SPTS	-	-	-	-	-	-	11,798,159	12,956,641	32,392

### FLEET

00008060 04551 FORD INTERCEPTOR	38,297	13,703	-	-	-	-	-	52,000	130
01905008 FORD F550 WOODS TRUCK-01374	157,455	6,545	-	-	-	-	-	164,000	410
01905011 FORD EXPLORER AWD-04126	43,296	6,775	-	-	-	-	-	50,071	125
01905018 PIERCE WATER TANKER-NEW	397,067	2,933	-	-	-	-	-	400,000	1,000
02005027 FORD F550 REG 4X2 - 03958	295,188	4,812	-	-	-	-	-	300,000	750
02005028 FORD F550 REG 4X2 - 03959	295,188	4,812	-	-	-	-	-	300,000	750
02005029 FORD F150 EXT 4X2 - 05211	36,664	1,510	-	-	-	-	-	38,174	95
02005031 FORD F150 EXT 4X2 - 04551	36,578	1,596	-	-	-	-	-	38,174	95
02005032 PIERCE FIRE ENGINE - 780655	624,647	65,353	-	-	-	-	-	690,000	1,725
02005033 FORD F550 REG 4X2 - 04865	295,188	1,036	-	-	-	-	-	296,224	741
02005034 PIERCE FIRE ENGINE - 05208	615,818	74,182	-	-	-	-	-	690,000	1,725
02005035 PIERCE FIRE TANKER - 05316	4,120	425,880	-	-	-	-	-	430,000	1,075
02005037 FORD F150 EXT 4X2 - 07407	-	5,904	-	-	-	-	-	5,904	15
02005039 SUTPHEN TOWER TRUCK - 100641	1,115,635	34,365	-	-	-	-	-	1,150,000	2,875
02005040 FORD F150 EXT 4X2 - 100642	36,325	1,849	-	-	-	-	-	38,174	95
02005050 STNRY GEN 1000KW - GEN057	369,582	8,353	-	-	-	-	-	377,935	945
02105002 PIERCE SHOT ENGINE 06070580	35,839	744,161	-	-	-	-	-	780,000	1,950
02105003 PIERCE ENGINE 04557	901,834	23,054	-	-	-	-	-	924,888	2,312
02105006 PIERCE TANKER 06070099	3,834	426,166	-	-	-	-	-	430,000	1,075
02105007 PIERCE TANKER 13 NEW6	3,977	426,023	-	-	-	-	-	430,000	1,075
02105008 FORD F550 RESCUE 03959	5,507	304,493	-	-	-	-	-	310,000	775
02105009 FORD F550 RESCUE 04865	5,507	304,493	-	-	-	-	-	310,000	775
02105010 FORD F550 RESCUE 05352	5,507	304,493	-	-	-	-	-	310,000	775
02105012 FORD F350 CREW CAB 4X4 50481	48,321	56,679	-	-	-	-	-	105,000	263
02105013 GENERATOR GEN023	-	54,002	-	-	-	-	-	54,002	135
02105014 GENERATOR GEN024	-	57,032	-	-	-	-	-	57,032	143
02105015 GENERATOR GEN025	-	64,357	-	-	-	-	-	64,357	161
02105016 GENERATOR GEN026	-	54,422	-	-	-	-	-	54,422	136
02105017 GENERATOR GEN075	-	54,372	-	-	-	-	-	54,372	136
02105018 GENERATOR GEN084	-	55,872	-	-	-	-	-	55,872	140
02105019 FORD F150 EXT CAB 4X4 780270	30,305	11,695	-	-	-	-	-	42,000	105
02105020 FORD F150 EXT CAB 4X4 07362	30,305	11,695	-	-	-	-	-	42,000	105
02105021 FORD F150 EXT CB 4X4 06070129	30,305	11,695	-	-	-	-	-	42,000	105
02105022 FORD F150 EXT CB 4X2 06070131	28,399	10,601	-	-	-	-	-	39,000	98
02105023 FORD F150 EXT CB 4X2 06070119	28,399	10,601	-	-	-	-	-	39,000	98
02105024 FORD F150 EXT CAB 4X2 780330	28,399	10,601	-	-	-	-	-	39,000	98
02105025 FORD F150 EXT CAB 4X2 780546	28,399	10,601	-	-	-	-	-	39,000	98
02105026 FORD F150 EXT CAB 4X2 780549	28,322	10,678	-	-	-	-	-	39,000	98
02105027 FORD F150 EXT CAB 4X2 780552	28,399	10,601	-	-	-	-	-	39,000	98
02105028 FORD F150 EXT CAB 4X2 02951	28,399	10,601	-	-	-	-	-	39,000	98

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23						TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
02105029 FORD F150 EXT CAB 4X2 05284	28,399	10,601	-	-	-	-	-	39,000	98	
02105036 CARGO TRAILER 00894	-	30,000	-	-	-	-	-	30,000	75	
02105037 CARGO TRAILER 00895	-	30,000	-	-	-	-	-	30,000	75	
02105038 CARGO TRAILER 04363	-	30,000	-	-	-	-	-	30,000	75	
02105049 GENERATOR GEN034	-	54,402	-	-	-	-	-	54,402	136	
02105050 FORD F150 EXT CAB 4X4 100644	-	42,000	-	-	-	-	-	42,000	105	
02105051 FORD F150 EXT CAB 4X2 100645	28,399	10,601	-	-	-	-	-	39,000	98	
02105052 CARGO TRAILER 100667	-	10,000	-	-	-	-	-	10,000	25	
02105053 RESCUE F.S. 39 - NEW	11,802	328,198	-	-	-	-	-	340,000	850	
02105054 ENGINE F.S. 39 - NEW	36,418	703,582	-	-	-	-	-	740,000	1,850	
02105055 TOWER F.S. 39 - NEW	20,673	1,659,327	-	-	-	-	-	1,680,000	4,200	
02205015 F150 EXT CAB 4X4 NEW12	-	42,000	-	-	-	-	-	42,000	105	
02205021 F150 CREW CAB 4X4 XLT 100646	-	55,000	-	-	-	-	-	55,000	138	
02205022 BT21 BOAT REFURBISH 100651	-	16,000	-	-	-	-	-	16,000	40	
02205023 ENCLOSED TRAILER 04137	-	30,000	-	-	-	-	-	30,000	75	
02205024 F150 CREW CAB 4X4 XLT 06070121	-	55,000	-	-	-	-	-	55,000	138	
02205025 TRANSIT T350 PASS VAN 06070130	-	58,992	-	-	-	-	-	58,992	147	
02205027 PIERCE ENGINE 06944	-	732,625	-	-	-	-	-	732,625	1,832	
02205029 F550 REG CAB 4X4 FLATBED 07171	-	99,237	-	-	-	-	-	99,237	248	
02205030 F250 CREW CAB 4X4 07363	-	62,000	-	-	-	-	-	62,000	155	
02205031 F150 EXT CAB 4X4 07407	-	42,000	-	-	-	-	-	42,000	105	
02205032 PIERCE REHAB 1 07478 REHAB	-	995,942	-	-	-	-	-	995,942	2,490	
02205033 F550 RESCUE 47102	-	315,000	-	-	-	-	-	315,000	788	
02205034 F550 RESCUE 48546	-	315,000	-	-	-	-	-	315,000	788	
02205035 F350 CREW CAB 4X4 50482	-	115,000	-	-	-	-	-	115,000	288	
02205037 F550 WOODS TRUCK 780429	-	195,000	-	-	-	-	-	195,000	488	
02205038 PIERCE QUINT 780672	-	1,095,825	-	-	-	-	-	1,095,825	2,740	
02205039 GENERATOR REPLACEMENT 11200	-	177,969	-	-	-	-	-	177,969	445	
02205062 PIERCE FIRE ENGINE - 54639	-	652,625	-	-	-	-	-	652,625	1,632	
02205063 FLEET REPLACEMENT & CONT 11200	-	3,605	100,000	4,000,000	4,000,000	4,000,000	4,000,000	20,103,605	50,259	
02205065 F150 TRUCK	-	33,000	-	-	-	-	-	33,000	83	
02305013 TOWER TRUCK-17245	-	1,670,000	-	-	-	-	-	1,670,000	4,175	
02305015 PIERCE ENGINE-781254	-	812,000	-	-	-	-	-	812,000	2,030	
02305016 PIERCE ENGINE-06943	-	812,000	-	-	-	-	-	812,000	2,030	
02305017 PIERCE ENGINE-780668	-	812,000	-	-	-	-	-	812,000	2,030	
02305018 FORD RESCUE-51619	-	436,000	-	-	-	-	-	436,000	1,090	
02305019 FORD RESCUE-51890	-	436,000	-	-	-	-	-	436,000	1,090	
02305020 FORD RESCUE-51889	-	436,000	-	-	-	-	-	436,000	1,090	
02305024 FORD F350 CREW CAB 4X4-51359	-	-	164,450	-	-	-	-	164,450	411	
02305026 BATHROOM TRAILER-NEW 03	-	-	97,750	-	-	-	-	97,750	244	
02305030 UTV WITH PATIENT UNIT-780554	-	-	57,500	-	-	-	-	57,500	144	
02305032 OPEN TRAILER-24533	-	-	5,000	-	-	-	-	5,000	13	
<b>EQUIPMENT-OTHER</b>										
00006671 SPECIAL OPS TRAINING EQUIPMENT	237,317	78,161	90,000	-	-	-	-	405,478	1,014	
00006890 THERMAL IMAGERS	99,650	25,000	25,000	-	-	-	-	149,650	374	
00006947 STRETCHERS	407,928	95,000	105,000	-	-	-	-	607,928	1,520	
00006948 LIFEPAK 15 EKG MONITOR/DEFIB	769,311	185,000	350,000	-	-	-	-	1,304,311	3,261	
00007091 DEPT-WIDE HOSE REPLACEMENT PRO	339,814	115,185	75,000	-	-	-	-	530,000	1,325	
00007093 SAVE EQUIPMENT	93,988	30,000	15,000	-	-	-	-	138,988	347	
00007166 EMS/MEDICATION VENDING MACHINE	-	56,620	-	-	-	-	-	56,620	142	
00008094 FITNESS EQUIPMENT REPLACEMENT	49,838	35,000	35,000	-	-	-	-	119,838	300	
01785405 CASSELBERRY FIRE IMPCT FEES	-	398,198	-	-	-	-	-	398,198	995	
01907136 FIRE VENTILATION FANS	55,010	23,500	10,000	-	-	-	-	88,510	221	
01907137 FIREFIGHTING WATER SUPPLY	2,384	11,235	-	-	-	-	-	13,619	34	
02005006 MOBILE TRAINING SIM LAB	7,077	27,923	-	-	-	-	-	35,000	88	
02005019 EXTRICATION TOOL REPLACEMENT	59,592	65,408	66,000	-	-	-	-	191,000	478	
02105040 EMS EQUIPMENT ALLOCATION	-	100,000	55,000	-	-	-	-	155,000	388	
02105045 SCBA REPLACEMENT	2,153,235	346,765	-	-	-	-	-	2,500,000	6,250	
02105046 FIRE DEPT STRATEGIC PLAN	-	100,000	-	-	-	-	-	100,000	250	
02105062 CARES PROVIDER RELIEF #3	17,302	18,451	-	-	-	-	-	35,753	89	
02105067 FEMA 2020 AFG GRANT - MATCH	-	78,273	-	-	-	-	-	78,273	196	
02205044 PPE REPLACEMENT PROGRAM	-	515,447	200,000	-	-	-	-	715,447	1,789	
02205045 RAPID DIVER/SWIMMER EQUIPMENT	-	45,000	-	-	-	-	-	45,000	113	
<b>TECHNOLOGY</b>										
00007132 CAD PROJECT - 12500	9,520	190,480	-	-	-	-	-	200,000	500	
00007133 CAD PROJECT - 00112	872,417	36,928	-	-	-	-	-	909,345	2,273	
02005010 CAD GPS TRACKING DEPLOYMENT	-	30,000	-	-	-	-	-	30,000	75	
02005023 JDE TELESTAFF INTERFACE	-	46,000	-	-	-	-	-	46,000	115	
02105001 PROQA LICENSES - CAD	-	30,000	-	-	-	-	-	30,000	75	
02105043 PS TRAX MODULES	32,400	17,600	-	-	-	-	-	50,000	125	
02205048 DRONE PROGRAM ENHANCEMENT	-	30,000	50,000	-	-	-	-	80,000	200	
02205049 EVERBRIDGE PAGING SYSTEM	-	10,000	-	-	-	-	-	10,000	25	

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23						TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
02205050 PREDICTIVE ANALYTIC SOFTWARE	-	137,500	-	-	-	-	-	137,500	344	
02205054 VIRTUAL REALITY TRAINING SYSTM	-	25,000	-	-	-	-	-	25,000	63	
02205055 FIRE INVENTORY MGT SOFTWARE	-	11,000	-	-	-	-	-	11,000	28	
02205057 MUTALINK AP & LICENSES (25) FD	-	22,400	-	-	-	-	-	22,400	56	
02305034 FD CREDIT CARD PAYMENT PHASE 2	-	-	25,000	-	-	-	-	25,000	63	
<b>FACILITIES PROJECTS</b>										
00007115 FIRE FACILITIES SUSTAINMENT	970,506	529,494	350,000	-	-	-	-	1,850,000	4,625	
02005016 FIRE STATION DRIVEWAY REPAIRS	237,929	62,071	-	-	-	-	-	300,000	750	
02005017 FUEL TANK AT STATION 27	-	9,500	-	-	-	-	-	9,500	24	
02205006 FS INDIVIDUAL RESTROOMS 12	-	200,000	200,000	-	-	-	-	400,000	1,000	
02205008 FIRE STATION 24 REDESIGN/REMOD	-	500,000	-	-	-	-	-	500,000	1,250	
02205009 FIRE STATION 42 BAY EXTENSION	-	750,000	-	-	-	-	-	750,000	1,875	
02205011 FS APRON/APPARATRUS BAY REPAIR	-	150,000	270,000	-	-	-	-	420,000	1,050	
02305009 FS BAY DOOR REPLACEMNT PROGRAM	-	-	404,800	-	-	-	-	404,800	1,012	
02305011 FIRE TRAINING CENTER- RESTROOM	-	-	316,250	-	-	-	-	316,250	791	
02305012 FS34- WINDOW REPLACEMENT	-	-	230,000	-	-	-	-	230,000	575	
02305037 FS43 WINDOW REPLACEMENT	-	-	115,000	-	-	-	-	115,000	288	
<b>FIRE DEPT Total</b>	<b>17,432,573</b>	<b>40,041,978</b>	<b>3,411,750</b>	<b>10,366,938</b>	<b>9,130,479</b>	<b>7,694,064</b>	<b>18,569,410</b>	<b>114,715,486</b>	<b>286,789</b>	

<b>COMMUNITY SERVICES DEPT</b>									
<b>FLEET</b>									
02306001 FORD ESCAPE AWD-07186	-	-	30,450	-	-	-	-	30,450	76
<b>EQUIPMENT-OTHER</b>									
02106004 ATTAINABLE HOUSING	-	1,000,000	500,000	-	-	-	-	1,500,000	3,750
06811617 HOMELESSNESS INITIATIVES	411,255	14,347	-	-	-	-	-	425,602	1,064
<b>TECHNOLOGY</b>									
02106003 NEXTGEN CASE MGMT SOFTWARE	-	10,000	-	-	-	-	-	10,000	25
02206001 NEIGHBORLY GRANT APP SOFTWARE	-	9,350	30,000	-	-	-	-	39,350	98
02206002 FASTRACK GRANT ARCHIVE STORAGE	-	55,500	-	-	-	-	-	55,500	139
<b>COMMUNITY SERVICES DEPT Total</b>	<b>411,255</b>	<b>1,089,197</b>	<b>560,450</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,060,902</b>	<b>5,152</b>

<b>PUBLIC WORKS DEPT</b>									
<b>CONSTRUCTION IN PROGRESS</b>									
SPRING LAKE OUTFALL CANAL EXCAVATION AND RECONTOURING				687,300	-	-	-	687,300	1,718
00008703 CUMBERLAND FARMS REMEDIATION	625,580	139,460	53,215	-	-	-	-	818,255	2,046
00014602 WYMORE RD IMPROVEMENTS	1,444,936	7,437,633	-	-	-	-	-	8,882,569	22,206
00015002 NEW OXFORD RD WIDENING	3,151,404	22,362,826	-	-	-	-	-	25,514,230	63,786
00045205 COURTHOUSE RENOVATIONS	212,083	259,902	-	-	-	-	-	471,985	1,180
00187766 CROSS SEM TRL MISSING LINK 419	997,799	73,747	-	-	-	-	-	1,071,546	2,679
00191684 ORANOLE RD DRAINAGE IMPROVEMEN	149,756	671,124	-	-	-	-	-	820,880	2,052
00191685 ORANOLE RD DRAINAGE IMPROVEMEN	42,900	57,100	-	-	-	-	-	100,000	250
00192948 ORANOLE RD SIDEWALKS	190,685	51,919	-	-	-	-	-	242,605	607
00198112 CR 46A CAPACITY IMPV (ORANGE)	-	29,400	-	-	-	-	-	29,400	74
00205206 SR426/CR419 WIDEN PHASE 2	11,695,973	361,845	-	-	-	-	-	12,057,818	30,145
00205207 ALTAMONTE CITY COUNTY SHARED P	-	2,000,000	-	-	-	-	-	2,000,000	5,000
00205749 MAST ARM CONVERSION ON 17-92	1,941,961	1,058,128	-	-	-	-	-	3,000,089	7,500
00205750 US17-92 PED OP STAIRWELLS	165,386	640,330	227,052	-	-	-	-	1,032,768	2,582
00251403 RAIL RELATED TRANSIT	1,370,097	224,384	-	-	-	-	-	1,594,480	3,986
00255802 STATE ROAD 46 GATEWAY SIDEWALK	799,763	45,485	-	-	-	-	-	845,248	2,113
00265503 US17-92/5 POINTS ROADWAY	8,135,682	2,864,856	3,300,503	-	-	-	-	14,301,041	35,753
00285002 LAKE HODGE OUTFALL	-	90,000	-	-	-	-	-	90,000	225
01785134 LK MARY BLVD INT 4 LOCATIONS	563,752	1,051,257	-	-	-	-	-	1,615,008	4,038
01785136 SR 434 at Mitchell Hammock Rd	406,239	1,541,663	-	-	-	-	-	1,947,901	4,870
01785139 SR 436 Multimodal Imp-Altamont	1,466,000	380,622	-	-	-	-	-	1,846,623	4,617
01785140 SR436 MULTIMODAL IMP - CASS	244,345	1,500,000	-	1,772,500	1,772,500	1,772,500	1,772,500	10,606,845	26,517
01785142 RINEHART RD INTER IMP	187,540	1,137,460	-	1,137,460	1,137,460	1,137,460	1,137,460	7,012,300	17,531
01785145 SR434 Safety Improv/SR417-Arte	265,196	1,778,386	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000	15,043,582	37,609
01785146 SLAVIA RD CAPACITY IMP	774,711	3,223,650	-	5,660,000	5,660,000	5,660,000	5,660,000	32,298,361	80,746
01785147 SR434/SAND LK RD INT IMP	1,159,099	871,119	-	-	-	-	-	2,030,219	5,076
01785149 ALTAMONTE SUNRAIL BIKE/PED IMP	393,754	4,384,575	-	-	-	-	-	4,778,329	11,946
01785150 SR434 AT CR427 INTER IMP	75,935	171,734	-	-	-	-	-	247,670	619
01785163 Mast Arm Inspections	118,145	-	400,000	-	-	-	-	518,145	1,295
01785165 MAST ARMS REFURBISHMENTS	1,203,045	355,339	200,000	200,000	200,000	200,000	200,000	2,758,384	6,896
01785167 ATMS / ITMS Program (PARENT)	4,253,089	1,116,045	-	-	-	-	-	5,369,134	13,423
01785169 NEW TRAFFIC SIGNAL CABINETS	1,968,039	723,962	900,000	500,000	500,000	500,000	500,000	6,092,001	15,230
01785176 PARENT-ARTERIAL RESURFACING	385,329	-	-	3,400,000	3,400,000	3,400,000	3,400,000	17,385,329	43,463
01785204 W Airport Blvd Pavement	3,118	556,883	-	-	-	-	-	560,000	1,400
01785216 RESURFACING-LOCAL ROADS	16,116,114	5,542,288	4,280,000	4,280,000	4,280,000	4,280,000	4,280,000	47,338,402	118,346
01785222 PAVEMENT MGMT TESTING & INSP	834,573	474,742	225,000	225,000	225,000	225,000	225,000	2,659,315	6,648

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23					TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING
	ACTUALS	BUDGET	BUDGET					COST	IMPACT
01785224 ASSET MGMT INSP & INV	458,096	533,213	225,000	225,000	225,000	225,000	225,000	2,341,309	5,853
01785240 PIPE LINING AND INSPECTIONS	9,409,639	2,341,738	700,000	700,000	700,000	700,000	700,000	15,951,377	39,878
01785244 W AIRPORT BLVD SIDEWALKS	1,110,634	410,388	-	-	-	-	-	1,521,021	3,803
01785248 OLD LK MARY RD SIDEWALKS	79,063	197,580	-	-	-	-	-	276,643	692
01785254 LK HAYES RD SIDEWALKS	72,893	272,623	-	-	-	-	-	345,516	864
01785255 CARRIGAN AVE SIDEWALK	11,769	687,833	-	-	-	-	-	699,603	1,749
01785257 VIRGINIA AVE SIDEWALKS	91,316	182,133	-	-	-	-	-	273,449	684
01785258 HILLVIEW DR SIDEWALK-DRAINAGE	117	799,900	-	-	-	-	-	800,017	2,000
01785259 SANLANDO ESTATES SIDEWALKS	25,732	401,972	-	-	-	-	-	427,704	1,069
01785260 GOLDIE MANOR AREA SIDEWALKS	156,327	869,795	-	-	-	-	-	1,026,123	2,565
01785264 E HILLCREST ST SIDEWALKS	47,250	90,227	-	-	-	-	-	137,476	344
01785265 E ORANGE ST SIDEWALK	48,449	149,565	-	-	-	-	-	198,014	495
01785268 LONGWOOD HILLS RD SIDEWALKS	2,309	12,691	-	378,000	378,000	378,000	378,000	1,905,000	4,763
01785272 RIVERVIEW AVE SIDEWALK	233,324	836,390	-	-	-	-	-	1,069,714	2,674
01785278 CARLTON ST SIDEWALKS	255,673	47,501	-	-	-	-	-	303,174	758
01785283 NORTHWESTERN/LITTLE WEK BRIDGE	290,952	2,853,795	-	-	-	-	-	3,144,747	7,862
01785286 LK HOWELL/HOWELL CRK BRIDGE	682,721	2,331,723	-	-	-	-	-	3,014,445	7,536
01785297 MINOR ROADWAY PROJECTS>\$500,000	929,292	25,449	-	-	-	-	-	954,740	2,387
01785300 RED BUG LAKE RD TURN EXTENSION	29,494	1,617,497	-	-	-	-	-	1,646,992	4,117
01785303 ORANGE BLVD (CR431) SAFETY	6,878,816	13,816,964	3,000,000	-	-	-	-	23,695,780	59,239
01785310 TRAFFIC STUDIES	534,669	73,999	200,000	-	-	-	-	808,668	2,022
01785313 LED STREET SIGN UPGRADE	1,083,723	193,825	150,000	150,000	150,000	150,000	150,000	2,177,548	5,444
01785315 VARIOUS COUNTY TRAILS PROJECTS	-	102,000	-	-	-	-	-	102,000	255
01785316 EE WILLIAMSON RD TRAIL CONNECT	1,101,803	9,257,171	-	-	-	-	-	10,358,974	25,897
01785318 E SEMINOLE UNPAVED TRAILS	629,345	318,280	-	-	-	-	-	947,625	2,369
01785335 ECON BASIN DRAINAGE EVAL	73,313	1,350,307	-	-	-	-	-	1,423,620	3,559
01785340 ECON BSN L CRESCENT DRAIN EVAL	92,943	368,205	-	-	-	-	-	461,148	1,153
01785344 MAST ARM REBUILDS	1,725,246	907,034	450,000	450,000	450,000	450,000	450,000	5,332,280	13,331
01785346 LANE STRIPING	452,629	266,155	100,000	100,000	100,000	100,000	100,000	1,318,783	3,297
01785348 SR426 @ RED BUG MAST ARM	423,560	56,588	-	-	-	-	-	480,148	1,200
01785350 CELERY/MELLONVILLE TRAIL LOOP	601,753	4,561,866	-	-	-	-	-	5,163,619	12,909
01785374 SIDEWALK REHAB PARENT	838,947	83,165	-	-	-	-	-	922,111	2,305
01785375 DISTRICT 2 SIDEWALK RETORFIT	124,787	-	-	400,000	400,000	400,000	400,000	2,124,787	5,312
01785376 WEKIVA BASIN TMDL	221,493	832,718	-	-	-	-	-	1,054,210	2,636
01785407 MAIN STREET SIDEWALK	-	575,000	-	-	-	-	-	575,000	1,438
01785408 SR426/CR419 WIDEN-PHASE 3	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	12,500
01785431 HIBISCUS BAFFLE BOXES	99,165	279,273	-	-	-	-	-	378,439	946
01785433 CECILIA DR BAFFLE BOXES	-	450,000	-	-	-	-	-	450,000	1,125
01785434 ALTON DR STORMWATER POND MOD	140,603	325,140	-	-	-	-	-	465,742	1,164
01785443 TANGLEWOOD DRAINAGE IMPROVEMEN	240,601	677,580	-	-	-	-	-	918,181	2,295
01785444 ADA REPLACEMENT PAVMT MGMT	1,973,325	847,005	400,000	-	-	-	-	3,220,330	8,051
01785446 I-4 TRAIL OVERPASS REPAIR	82,433	435,058	-	-	-	-	-	517,490	1,294
01785447 ANNUAL BRIDGE/TUNNEL REP/REPLA	3,525,991	1,472,636	1,514,550	204,700	204,700	204,700	204,700	7,536,676	18,842
01785450 AIRPORT BLVD INT IMP	9,067	200,000	-	-	-	-	-	209,067	523
01785458 EE WILLIAM@WOODLANDS MAST ARM	-	225,000	-	-	-	-	-	225,000	563
01785467 SR 436 @ CASSELTON MAST ARM	123,494	193,884	-	-	-	-	-	317,378	793
01785468 SR436@HOWELL BRANCH INTERSECT	13,057	90,145	-	-	-	-	-	103,202	258
01785470 SR 436 @ BALMY BEACH MAST ARM	45,003	450,000	-	-	-	-	-	495,004	1,238
01785471 SR426@HOWELL BRANCH-MAST ARM	-	400,000	-	-	-	-	-	400,000	1,000
01785479 SIDEWALK REPAIRS-STORMWATER	4,184,488	1,815,650	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	12,000,138	30,000
01785486 PROJECT MANAGEMENT (GEC)	1,411,940	2,572,028	750,000	1,000,000	1,000,000	1,000,000	1,000,000	9,733,969	24,335
01785487 TRANS MASTER PLAN-EAST SIDE	-	250,000	-	-	-	-	-	250,000	625
01785488 CRANE STRAND CANAL CULVERT REP	65,527	1,335,656	-	-	-	-	-	1,401,184	3,503
01785489 ENGINEERING CAPITALIZATION	-	3,375,622	5,083,305	5,392,878	5,392,878	5,392,878	5,392,878	35,423,318	88,558
01785525 SR 419 @ OSPREY TRAIL SIGNAL	430,093	46,511	-	-	-	-	-	476,604	1,192
01785562 BRIDGE INSPECTIONS	275,236	180,204	90,000	90,000	90,000	90,000	90,000	995,440	2,489
01785571 SCHOOL FLASHER SIGNAL UPGRADES	106,928	284,892	100,000	-	-	-	-	491,820	1,230
01785572 MINOR ROADWAY PROJECTS	1,504,484	1,205,446	500,000	500,000	500,000	500,000	500,000	5,709,929	14,275
01785962 JUVENILE ASSESSMENT CENTER	-	3,010,000	-	-	-	-	-	3,010,000	7,525
01785964 JUVENILE ASMNT CENTER	299,102	1,695,323	-	-	-	-	-	1,994,425	4,986
01901019 5 POINTS DEVELOPMENT	1,171,808	9,640,723	-	-	-	-	-	10,812,531	27,031
01907039 E. MITCHELL HAMMOCK FIBER UPGR	-	-	150,000	-	-	-	-	150,000	375
01907040 W SR 46 FIBER UPGRADE (PHASE 1	-	200,000	-	-	-	-	-	200,000	500
01907041 E LAKE MARY BLVD FIBER UPGRADE	62,745	232,380	-	-	-	-	-	295,125	738
01907043 S SR 434 FIBER UPGRADE	-	-	50,000	-	-	-	-	50,000	125
01907046 FIBER NETWORK CORE ROUTERS	259,746	64,277	-	-	-	-	-	324,023	810
01907047 CONNECTED VEHICLE/ICM EQUIP	133,405	392,764	200,000	100,000	100,000	100,000	100,000	1,226,169	3,065
01907048 TRAFFIC VIDEO WALL UPGRADE	-	100,000	-	-	-	-	-	100,000	250
01907049 VIDEO DECODING EQUIP-TRAF MGMT	319,701	56,251	100,000	-	-	-	-	475,952	1,190
01907051 RED BUG @ SR417 WS MAST ARM	38,033	449,269	-	-	-	-	-	487,302	1,218
01907052 RED BUG @ SR 417E MAST ARM	319,306	38,478	-	-	-	-	-	357,784	894
01907056 SR436@PEARL CAUSEWAY MAST ARM	45,133	361,332	-	-	-	-	-	406,464	1,016
01907060 MAGNOLIA ST SIDEWALKS	14,131	57,000	-	-	-	-	-	71,131	178
01907062 CITRUS & HIGHLAND ST SIDEWALKS	33,342	1,574,162	-	-	-	-	-	1,607,505	4,019

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

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	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
01907066 SPRING VALLEY FARMS OUTFALLS	151,738	786,652	-	-	-	-	-	938,390	2,346	
01907068 MULLET LK (RETREAT RD) DRAINAG	607,061	1,845,766	-	-	-	-	-	2,452,827	6,132	
01907077 MIDWAY DRAINAGE IMPROVEMENTS	23,951	2,979,479	-	4,000,000	4,000,000	4,000,000	4,000,000	23,003,431	57,509	
01907084 NORTH ST CORRIDOR IMP	319,956	10,669,471	1,115,000	7,100,020	7,100,020	7,100,020	7,100,020	47,604,527	119,011	
01907086 FIBER OPTIC PULL BOX	255,092	381,998	200,000	100,000	100,000	100,000	100,000	1,337,089	3,343	
02001728 SAND LK TO E BRANTLY TURN LANE	101,117	68,883	-	-	-	-	-	170,000	425	
02007009 SR436 @ ORANGE AVE MAST ARM	339,658	105,926	-	-	-	-	-	445,584	1,114	
02007013 PWR CORR TRL SR434-SHEPARD RD	75,814	1,394,051	-	-	-	-	-	1,469,865	3,675	
02007015 SWT Tunnels SR434 & SR436	203,542	1,329,821	1,800,000	-	-	-	-	3,333,363	8,333	
02007020 ROLLING HILLS MULTIPURPOSE TRL	144,478	3,870,385	-	-	-	-	-	4,014,863	10,037	
02007021 SOLDIERS CRK OFF-ROAD BIKE TRL	-	10,000	-	-	-	-	-	10,000	25	
02007022 MARKHAM TRAILHEAD-BIKE AREA	-	130,000	-	-	-	-	-	130,000	325	
02007027 WEKIVA SPRINGS RD - INT IMPS	194,314	1,943,841	1,596,632	-	-	-	-	3,734,787	9,337	
02007092 HILLVIEW DR DRAINAGE RSF	1,027,316	2,512,166	-	-	-	-	-	3,539,482	8,849	
02007094 DIRT ROAD PAVING PROGRAM	24,034	979,405	-	1,000,000	1,000,000	1,000,000	1,000,000	6,003,440	15,009	
02007096 GRACE LK OUTFALL	29,567	729,576	-	-	-	-	-	759,143	1,898	
02007098 JESUP BASIN-BAFFLE BOX-LOTW	91,640	243,878	-	-	-	-	-	335,518	839	
02007099 LK EMMA/LONGWOOD HILLS STUDY	40,687	254,403	-	-	-	-	-	295,090	738	
02007101 MILLER RD CULVT DRAINAGE HMGP	143,267	877,628	-	-	-	-	-	1,020,894	2,552	
02007102 NEBRASKA AVE BRIDGE DRAIN HMGP	134,379	834,157	1,116,124	-	-	-	-	2,084,661	5,212	
02007104 NOLAN RD CHANNEL DRAINAGE HMGP	190,342	1,063,011	-	-	-	-	-	1,253,353	3,133	
02007106 OREGON/MICHIGAN ST DRAINAGE	154,617	618,147	-	-	-	-	-	772,764	1,932	
02007107 PEDESTRIAN/TRAIL BRIDGES REHAB	-	100,000	-	-	-	-	-	100,000	250	
02007111 SMITH CANAL/MONROE BASIN STUDY	225,302	551,021	-	-	-	-	-	776,323	1,941	
02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	132,741	1,001,517	2,255,933	-	-	-	-	3,390,191	8,475	
02007159 E.LAKE MARY BVD @ SKY MAST ARM	83,882	352,413	-	-	-	-	-	436,294	1,091	
02007160 CROSS SEM TRL MISSING LINK 419	346,204	40,169	-	-	-	-	-	386,373	966	
02107059 RED CLEVELAND BLVD RESURFACING	-	540,000	-	-	-	-	-	540,000	1,350	
02107062 HARMONY HOMES SUBDIV SIDEWALKS	17,174	422,494	-	-	-	-	-	439,668	1,099	
02107063 FOREST LAKE DR SIDEWALK	15,640	221,600	-	-	-	-	-	237,240	593	
02107066 LK MRY BL-SUN DR INTERSECTION	117	469,650	-	-	-	-	-	469,767	1,174	
02107067 SR46 FIBER-SANFORD AVE-MELLONV	-	200,000	-	-	-	-	-	200,000	500	
02107072 FOREST BROOK SUBDIVISION/FLD H	-	-	356,000	-	-	-	-	356,000	890	
02107073 SPRING VALLEY FARMS DRAINS	13,034	438,911	-	-	-	-	-	451,945	1,130	
02107075 HOWARD BLVD SIDEWALK	11,701	373,667	-	-	-	-	-	385,368	963	
02107077 NARCISUS AVE ROADWAY IMPROV	62,382	2,499,706	-	-	-	-	-	2,562,087	6,405	
02107078 S. SANFORD AVE INTERMODAL	34,686	1,965,314	-	-	-	-	-	2,000,000	5,000	
02107081 CR427@ E LAKE MARY RD SIGNAL	-	400,000	-	-	-	-	-	400,000	1,000	
02107082 SR 434 @ SAND LAKE RD SIGNAL	-	400,000	-	-	-	-	-	400,000	1,000	
02107085 5 POINTS DEV - COURT ANNEX	5,043,302	36,378,304	12,762,472	-	-	-	-	54,184,078	135,460	
02107086 5 POINTS DEV - CJC RENOVATION	-	93,674	79,059,326	-	-	-	-	79,153,000	197,883	
02107087 5 POINTS DEV - PARKING GARAGE	1,538,635	11,889,049	6,849,999	-	-	-	-	20,277,683	50,694	
02107088 5 POINTS DEV - ENERGY PLANT	1,979,865	14,777,171	17,005,769	-	-	-	-	33,762,805	84,407	
02107093 PINE LAKE BAFFLE BOXES	169	119,868	-	-	-	-	-	120,037	300	
02107094 OXFORD RD DRAINAGE & SIDEWALK	68,237	518,032	2,555,419	-	-	-	-	3,141,689	7,854	
02107099 WHITCOMB DRAINAGE IMPROVEMENTS	-	1,319,061	865,413	-	-	-	-	2,184,474	5,461	
02107101 LAKE MARY BLVD INTER IMPROVE	808,619	1,391,968	-	-	-	-	-	2,200,587	5,501	
02107102 RED BUG LK RD TURN LANE EXT	51,008	304,992	-	-	-	-	-	356,000	890	
02107103 RED BUG LAKE AT MIKLER RD	-	292,500	-	-	-	-	-	292,500	731	
02207070 SR 436 @BEAR LAKE RD MAST	-	400,000	-	-	-	-	-	400,000	1,000	
02207072 SR436@PRAIRIE LAKE-MAST ARM	-	400,000	-	-	-	-	-	400,000	1,000	
02207073 SR434@E LAKE BRANTLEY-MAST ARM	-	400,000	-	-	-	-	-	400,000	1,000	
02207074 SR 415@CELERY AVE - NEW SIGNAL	-	459,066	(220,000)	-	-	-	-	239,066	598	
02207075 SR 46A SIGNAL ADAPTIVE PROJ	-	200,000	-	-	-	-	-	200,000	500	
02207076 NETWORK SWITCH UPGRADE/CTY CAB	-	100,000	-	-	-	-	-	100,000	250	
02207078 TRANS MAST PLAN SYR UPDATE	-	750,000	-	-	-	-	-	750,000	1,875	
02207079 4TH GEN REF PREPARATION PLAN	-	500,000	-	-	-	-	-	500,000	1,250	
02207081 ORANOLE/LINNEAL BEACH SIDEWALK	-	245,000	-	-	-	-	-	245,000	613	
02207083 ACCESS ROAD/FS #39	-	1,817,000	-	-	-	-	-	1,817,000	4,543	
02207084 SLAVIA RD EXTENSION/SR 426-SR4	-	600,000	1,000,000	-	-	-	-	1,600,000	4,000	
02207085 LK MARY BLVD 2022 RESURFACING	-	1,500,000	-	-	-	-	-	1,500,000	3,750	
02207086 N RONALD REAGAN/CR427 2022 PAV	-	1,400,000	-	-	-	-	-	1,400,000	3,500	
02207087 LAKE DR/SEMINOLA-E LAKE PAVING	-	500,000	-	-	-	-	-	500,000	1,250	
02207090 RESERVOIR LK OUTFALL CANAL	-	267,980	-	-	-	-	-	267,980	670	
02207091 NUTRIENT STUDY/LK MILLS & SURR	-	300,000	-	-	-	-	-	300,000	750	
02207092 BEAR GULLY MODEL UPDATE STUDY	-	25,000	-	-	-	-	-	25,000	63	
02207093 HOWELL CREEK EROSION ASSESS	-	70,000	-	-	-	-	-	70,000	175	
02207094 BASIN STUDIES/E COUNTY BASINS	-	2,291,250	-	-	-	-	-	2,291,250	5,728	
02207095 USGS MONITORING PROG -3RD GEN	-	83,250	86,240	-	-	-	-	169,490	424	
02207096 DEER RUN SUB - E CULVERT REP	-	280,000	-	-	-	-	-	280,000	700	
02207097 WOODLAND II SUB/OUTFALL REP	-	360,000	-	-	-	-	-	360,000	900	
02207099 LITTLE WEKIVA RIVER REST PROJ	54,857	1,115,756	1,000,000	-	-	-	-	2,170,613	5,427	
02207100 EAST LAKE MARY AT OHIO MAST AR	-	759,719	-	-	-	-	-	759,719	1,899	
02207101 OLIVER RD RESURFACING PROJECT	-	240,000	-	-	-	-	-	240,000	600	



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	ACTUALS	BUDGET	BUDGET					COST	IMPACT
02207103 NORTHWSTRN/BRIDGE-ALTAMONTE	-	175,144	-	-	-	-	-	175,144	438
02207104 BRISSON AVE MAST ARM	-	615,000	-	-	-	-	-	615,000	1,538
02207105 SIDEWALK FUND PROJECTS	-	30,025	-	-	-	-	-	30,025	75
02207106 BALMY BEACH @ WALMART SIGNAL	-	408,654	-	-	-	-	-	408,654	1,022
02207107 WYMORE RD IMPROVEMENTS - ALT S	-	1,349,052	-	-	-	-	-	1,349,052	3,373
02207108 WYMORE RD IMPROVEMENTS - 11541	-	3,663,347	-	-	-	-	-	3,663,347	9,158
02307063 KENTUCKY ST ADDITIONAL LANES	-	-	1,175,000	3,167,585	3,167,585	3,167,585	3,167,585	17,012,925	42,532
02307064 ELDER RD ADDITIONAL LANES	-	-	300,000	-	-	-	-	300,000	750
02307065 STORMWATER MASTER PLAN	-	-	500,000	-	-	-	-	500,000	1,250
02307066 HE THOMAS JR PKWY RESURFACING	-	-	2,125,000	-	-	-	-	2,125,000	5,313
02307067 S RONALD REAGAN RESURFCNG 2023	-	-	1,625,000	-	-	-	-	1,625,000	4,063
02307068 RED BUG LK RD RESURFACING 2023	-	-	1,000,000	-	-	-	-	1,000,000	2,500
02307074 SR 434 ADAPTIVE SIGNALS (10)	-	-	400,000	-	-	-	-	400,000	1,000
02307076 MAST ARMS-LK MARY BLV @ SUN DR	-	-	450,000	-	-	-	-	450,000	1,125
02307077 MAST ARM-LK MARY BL@LK MRY CEN	-	-	450,000	-	-	-	-	450,000	1,125
02307078 MAST ARMS-LK MARY BL@INTERNTNL	-	-	300,000	-	-	-	-	300,000	750
02307079 MAST ARM-TUSKAWILLA@WILLA SPNG	-	-	350,000	-	-	-	-	350,000	875
02307080 ORANGE BLV IMPRVM IMP FEE	-	-	924,864	-	-	-	-	924,864	2,312
02307081 NORTH ST CORRIDOR IMPROVEMENTS	-	-	500,000	-	-	-	-	500,000	1,250
02307083 McCULLOCH RD MEDIAN MODIFICAT	-	-	425,500	-	-	-	-	425,500	1,064
02307084 MARKHAM RD (HEATHROW)	-	-	425,889	-	-	-	-	425,889	1,065
99999906 PROGRAM MANAGEMENT (GEC)	7,817,429	4,457,968	2,700,000	3,200,000	3,200,000	3,200,000	3,200,000	30,975,397	77,438
AMANDA ST ROADWAY EXTENSION FROM JACKSON ST TO ANCHOR RD				140,000	1,786,000	-	-	1,926,000	4,815
Rinehart Fiber Upgrade SR 46 to CR 46A				300,000	-	-	-	300,000	750
02107079 CR 419 @ SNOWHILL INT SIDEWALK	24,958	568,616	-	-	-	-	-	593,575	1,484
02207088 BEAR LAKE RD PAVING	-	1	1,125,000	-	-	-	-	1,125,001	2,813
02207089 GEN HUTCHINSON PAVING	-	1	500,000	-	-	-	-	500,001	1,250
<b>FLEET</b>									
02007127 FLEET REPLACEMENT & CONT 10101	-	44,500	100,000	2,400,000	2,400,000	2,400,000	2,400,000	12,144,500	30,361
02007150 FLEET REPLACEMENT & CONT 00109	-	939	100,000	1,100,000	1,100,000	1,100,000	1,100,000	5,600,939	14,002
02101001 FORD TRAN T250 CR VAN 6070502	-	31,977	-	-	-	-	-	31,977	80
02107002 FORD F450 GENERATR TRUCK 17220	-	63,638	-	-	-	-	-	63,638	159
02107004 GENERAC GENERATOR KW500 GEN017	-	178,985	-	-	-	-	-	178,985	447
02107005 FORD TRAN T250 CARGO VAN 05207	-	31,977	-	-	-	-	-	31,977	80
02107006 FORD TRAN T250 CARGO VAN 06456	-	31,977	-	-	-	-	-	31,977	80
02107007 FORD TRAN T250 CARG VAN 780237	-	31,977	-	-	-	-	-	31,977	80
02107010 JD EXCAVATOR 75G 01119	-	383,001	-	-	-	-	-	383,001	958
02107012 CAT GRADER 120 02004	258,898	24,483	-	-	-	-	-	283,381	708
02107015 FORD F750 CREW DUMP 04521	-	124,094	-	-	-	-	-	124,094	310
02107016 FORD F750 CREW DUMP 04522	-	124,094	-	-	-	-	-	124,094	310
02107045 THOMPSON 6" MOBIL PUMP 23529	57,093	1,900	-	-	-	-	-	58,993	147
02107051 FORD F450 SIGN TRK 06070175	-	91,515	-	-	-	-	-	91,515	229
02107053 FORD F150 EXT CAB 4X4 780142	33,406	1,370	-	-	-	-	-	34,776	87
02107056 GENERATOR LOAD BANK 780331	-	86,679	-	-	-	-	-	86,679	217
02207002 TRANSIT T250 CARGO VAN 05148	-	52,210	-	-	-	-	-	52,210	131
02207004 TRANSIT T250 CARGO VAN 07460	-	52,210	-	-	-	-	-	52,210	131
02207006 F350 REG CAB STAKE-DUMP 23114	-	55,185	-	-	-	-	-	55,185	138
02207007 GENERATOR REPLACEMENT 00100	-	430,114	-	-	-	-	-	430,114	1,075
02207009 F450 EXT CAB GENERAT TRK 00406	-	79,613	-	-	-	-	-	79,613	199
02207010 F350 EXT CAB 4X4 UTILITY 01352	-	73,518	-	-	-	-	-	73,518	184
02207011 F350 EXT CAB 4X4 UTILITY 01356	-	60,765	-	-	-	-	-	60,765	152
02207012 ARI HETRA 4 COL MOB LIFT 05215	-	40,097	-	-	-	-	-	40,097	100
02207013 ASCO PORTABLE LOAD BANK 780331	-	10,692	-	-	-	-	-	10,692	27
02207014 F350 REG CAB 4X4 FLATBED NEW21	-	49,707	-	-	-	-	-	49,707	124
02207017 F150 EXT CAB 4X4 780140	-	39,718	-	-	-	-	-	39,718	99
02207020 F250 CREW CAB 4x4 06581	-	36,781	-	-	-	-	-	36,781	92
02207021 TRANSIT T150 CREW VAN 07360	-	56,166	-	-	-	-	-	56,166	140
02207023 F550 EXT CAB HERBICD TRK 02885	-	70,688	-	-	-	-	-	70,688	177
02207024 F250 CREW CAB 4X4 04848	-	42,581	-	-	-	-	-	42,581	106
02207025 F250 CREW CAB 4X4 04849	-	42,581	-	-	-	-	-	42,581	106
02207026 F150 EXT CAB 4X4 06070324	-	33,565	-	-	-	-	-	33,565	84
02207027 THOMP 6" MOBILE PUMP 06070345	-	59,948	-	-	-	-	-	59,948	150
02207029 F150 EXT CAB 4x4 01104	-	32,621	-	-	-	-	-	32,621	82
02207030 JOHN DEERE LOADER 644L 01122	-	281,057	-	-	-	-	-	281,057	703
02207031 CAT MINI EXCAVATOR 304E2 02883	-	68,978	-	-	-	-	-	68,978	172
02207032 INTERNATIONAL DUMP TRUCK 04496	-	125,742	-	-	-	-	-	125,742	314
02207034 F250 CREW CAB 4X4 06070287	-	37,624	-	-	-	-	-	37,624	94
02207035 CAT MINI EXCAV 305 E2 06070532	-	82,934	-	-	-	-	-	82,934	207
02207036 F250 CREW CAB 4X4 06536	-	37,624	-	-	-	-	-	37,624	94
02207037 F250 CREW CAB 4X4 06541	-	37,624	-	-	-	-	-	37,624	94
02207038 CAT MINI EXCAVATOR 304E2 06831	-	58,417	-	-	-	-	-	58,417	146
02207039 F250 CREW CAB 4X4 07195	-	38,354	-	-	-	-	-	38,354	96
02207040 CAT LOAD SKIDSTEER 289D 07364	-	89,835	-	-	-	-	-	89,835	225

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO DATE ACTUALS	FY22	FY23						TOTAL	OPERATING IMPACT
		CURRENT BUDGET	CURRENT BUDGET	FY24	FY25	FY26	FY27	PROJECT COST		
02207041 CAT LOAD SKIDSTEER 289D 07365	-	96,834	-	-	-	-	-	-	96,834	242
02207042 CAT LOAD SKIDSTEER 289D 07366	-	100,483	-	-	-	-	-	-	100,483	251
02207043 TRAILKING TRAILER 07447	-	26,870	-	-	-	-	-	-	26,870	67
02207044 CATERPILLAR GRADER 120 23084	-	280,301	-	-	-	-	-	-	280,301	701
02207045 BROCE SWEEPER 23509	-	42,210	-	-	-	-	-	-	42,210	106
02207046 JOHN DEERE TRACTOR 4X4 23580	-	57,586	-	-	-	-	-	-	57,586	144
02207047 FINN SHREDDER 14460	-	43,784	-	-	-	-	-	-	43,784	109
02207048 INTERNL ROAD TRACTOR 01326	-	131,520	-	-	-	-	-	-	131,520	329
02207049 F750 CREW DUMP 02073	-	124,546	-	-	-	-	-	-	124,546	311
02207050 FORD DUMP TRUCK 02902	-	125,742	-	-	-	-	-	-	125,742	314
02207051 JOHN DEERE LOADER 644L 04494	-	281,057	-	-	-	-	-	-	281,057	703
02207052 F750 CREW DUMP 04642	-	124,546	-	-	-	-	-	-	124,546	311
02207053 TRAILER 05222	-	96,596	-	-	-	-	-	-	96,596	241
02207054 F750 CREW DUMP 05273	-	124,546	-	-	-	-	-	-	124,546	311
02207055 TRAILER 07437	-	44,480	-	-	-	-	-	-	44,480	111
02207056 JOHN DEERE TRACTOR 4x4 18930	-	57,586	-	-	-	-	-	-	57,586	144
02207057 KUBOTA RTVX900 4X4 04411	-	12,385	-	-	-	-	-	-	12,385	31
02207058 F250 CREW CAB 4X4 06537	-	37,624	-	-	-	-	-	-	37,624	94
02207059 SMITH SURFACER 48486	-	7,541	-	-	-	-	-	-	7,541	19
02207060 F150 EXT CAB 4X4 NEW23	-	35,076	-	-	-	-	-	-	35,076	88
02207061 ALLMAND ARROW BOARD 780008	-	6,750	-	-	-	-	-	-	6,750	17
02207062 ATLAS AIR COMPSR XATS250 02181	-	26,538	-	-	-	-	-	-	26,538	66
02207063 F550 EXT CB BUCKET TK 06070095	-	126,204	-	-	-	-	-	-	126,204	316
02207064 GENERAC LIGHT TOWER 780014	-	10,343	-	-	-	-	-	-	10,343	26
02207065 ALLMAND ARROW BOARD 780980	-	6,750	-	-	-	-	-	-	6,750	17
02207067 AM SIGNAL MESSAGE BOARD 781265	-	18,861	-	-	-	-	-	-	18,861	47
02307001 FORD F150 CREW CAB 4X4-05158	-	-	45,060	-	-	-	-	-	45,060	113
02307002 FORD F150 CREW CAB 4X4-780139	-	-	45,060	-	-	-	-	-	45,060	113
02307003 FORD F150 EXT CAB 4X4-07182	-	-	42,540	-	-	-	-	-	42,540	106
02307004 FORD F150 EXT CAB 4X4-07371	-	-	42,540	-	-	-	-	-	42,540	106
02307005 FORD ESCAPE FWD- 07180	-	-	28,310	-	-	-	-	-	28,310	71
02307007 FORD TRANSIT T250 VAN-07324	-	-	48,600	-	-	-	-	-	48,600	122
02307008 FORD TRANSIT T250 VAN-07463	-	-	48,600	-	-	-	-	-	48,600	122
02307009 FORD TRANSIT T250 VAN-06070128	-	-	48,600	-	-	-	-	-	48,600	122
02307010 FORD TRANSIT T250 VAN-780235	-	-	48,600	-	-	-	-	-	48,600	122
02307011 FORD TRANSIT T250 VAN-780236	-	-	48,600	-	-	-	-	-	48,600	122
02307015 FORD F250 CREW 4X2-06070176	-	-	43,500	-	-	-	-	-	43,500	109
02307018 FORD F350 EXT CAB 4X4-18669	-	-	75,440	-	-	-	-	-	75,440	189
02307019 FORD F150 EXT CAB 4X4-00200	-	-	58,810	-	-	-	-	-	58,810	147
02307020 FORD F150 EXT CAB 4X4-01744	-	-	58,810	-	-	-	-	-	58,810	147
02307024 FORD F150 EXT CAB 4X4-06070475	-	-	50,880	-	-	-	-	-	50,880	127
02307025 FORD F150 EXT CAB 4X4-780121	-	-	50,880	-	-	-	-	-	50,880	127
02307026 FORD F150 EXT CAB 4X4-780141	-	-	50,880	-	-	-	-	-	50,880	127
02307027 FORD F150 EXT CAB 4X4-780143	-	-	50,880	-	-	-	-	-	50,880	127
02307028 EXCAVATOR 4X4-06742	-	-	548,900	-	-	-	-	-	548,900	1,372
02307029 EXCAVATOR 4X4-06070279	-	-	548,900	-	-	-	-	-	548,900	1,372
02307030 WHEEL LOADER-04493	-	-	312,041	-	-	-	-	-	312,041	780
02307031 FREIGHTLINER PATCH TRUCK-05198	-	-	278,820	-	-	-	-	-	278,820	697
02307032 TRACTOR 4X4 BOOM MOWER-780920	-	-	269,000	-	-	-	-	-	269,000	673
02307033 MGL POWER SCREEN EX1-07170	-	-	279,400	-	-	-	-	-	279,400	699
02307034 COAST MARSH MASTER-24519	-	-	226,523	-	-	-	-	-	226,523	566
02307035 INT DUMP TRUCK-780382	-	-	135,940	-	-	-	-	-	135,940	340
02307036 FORD F750 FLATBED-02934	-	-	145,000	-	-	-	-	-	145,000	363
02307037 SEWER EQUIP JET TRLR-06070284	-	-	121,075	-	-	-	-	-	121,075	303
02307038 ROLLBACK TRAILER-05703	-	-	68,065	-	-	-	-	-	68,065	170
02307039 CAT 304 EXCAVATOR-07433	-	-	72,500	-	-	-	-	-	72,500	181
02307040 CAT 304 EXCAVATOR-07434	-	-	72,500	-	-	-	-	-	72,500	181
02307041 BROCE BROOM-01558	-	-	50,000	-	-	-	-	-	50,000	125
02307042 FORD F250 CREW CAB 4X4-06538	-	-	50,450	-	-	-	-	-	50,450	126
02307043 FORD F250 CREW CAB 4X4-06540	-	-	50,450	-	-	-	-	-	50,450	126
02307044 FORD F250 CREW CAB 4X4-06539	-	-	50,450	-	-	-	-	-	50,450	126
02307045 FORD F250 CREW 4X4-06070539	-	-	50,450	-	-	-	-	-	50,450	126
02307046 FORD F250 CREW 4X4-06070420	-	-	50,450	-	-	-	-	-	50,450	126
02307047 FLATBED EQUIP TRAILER-07448	-	-	29,440	-	-	-	-	-	29,440	74
02307048 FLATBED EQUIP TRAILER-07368	-	-	29,440	-	-	-	-	-	29,440	74
02307049 FLATBED EQUIP TRAILER-04193	-	-	29,440	-	-	-	-	-	29,440	74
02307050 WATER TRAILER-12791	-	-	18,095	-	-	-	-	-	18,095	45
02307051 KUBOTA UTV-04412	-	-	13,635	-	-	-	-	-	13,635	34
02307052 ENCLOSED TRAILER-18695	-	-	11,375	-	-	-	-	-	11,375	28
02307053 SMITH SURFACER-48485	-	-	7,675	-	-	-	-	-	7,675	19
02307054 MILLER WELDER-23508	-	-	6,905	-	-	-	-	-	6,905	17
02307056 BUCKET TRUCK-780392	-	-	310,120	-	-	-	-	-	310,120	775
02307060 FORD F150 CREW CAB 4X4-06567	-	-	48,250	-	-	-	-	-	48,250	121



# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23					TOTAL	OPERATING
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT
<b>EQUIPMENT-OTHER</b>									
00276982 LK JESUP TMDL-HOWELL CREEK	-	19,862	-	-	-	-	-	19,862	50
00284203 LK JESUP GROUNDWATER SEEPAGE	-	61,390	-	-	-	-	-	61,390	153
01785383 RIVERBEND PLACEMAKING PROJECT	6,621	23,379	-	-	-	-	-	30,000	75
01785440 LAKE BRANTLEY NUTRIENT STUDY	45,325	104,675	-	-	-	-	-	150,000	375
01785441 LAKE SEMINARY NUTRIENT STUDY	26,303	73,697	-	-	-	-	-	100,000	250
01785442 LAKE SYLVAN NUTRIENT STUDY	135,402	70,751	-	-	-	-	-	206,153	515
01909554 FLMS GRANT FOR LYL ROLLINGS HI	-	5,000	-	-	-	-	-	5,000	13
02007001 ATSI MMU TESTER	-	15,490	-	-	-	-	-	15,490	39
02007024 WEKIVA BMAP/PFA GRDWTR ANALYS	45,525	89,205	-	-	-	-	-	134,730	337
02007123 VEGETATION/SEDIMENT REMOVAL	54,922	45,078	-	-	-	-	-	100,000	250
02107069 HOWELL CREEK BIO-MONITORING	30,515	29,881	-	-	-	-	-	60,396	151
02107095 SUNRAIL TRANSITION STUDY 10103	446,536	658,385	-	-	-	-	-	1,104,921	2,762
02107096 ENERGY EFFICIENT PLAN DEVELOPM	16,341	183,659	-	-	-	-	-	200,000	500
02207098 TCEA TRAN CONCURY EXCEPN STUDY	-	100,000	-	-	-	-	-	100,000	250
02307016 MOBILE COLUMN LIFT SYSTEM	-	-	46,933	-	-	-	-	46,933	117
02307017 TIRE CHANGING MACHINE	-	-	11,489	-	-	-	-	11,489	29
02307021 FOGGER BCC#78100	-	-	12,806	-	-	-	-	12,806	32
02307022 FOGGER BCC#78101	-	-	12,806	-	-	-	-	12,806	32
02307055 SURVEY TOTAL STATION	-	-	28,985	-	-	-	-	28,985	72
02307059 WEATHER STATION REPLACEMENTS	-	-	53,820	-	-	-	-	53,820	135
02307072 HOWELL CREEK BANK STABILIZATIO	-	-	952,000	-	-	-	-	952,000	2,380
02307073 HIBISCUS LN BAFFLE BOX EFFICIE	-	-	75,000	-	-	-	-	75,000	188
02307087 SUNRAIL TRANSITION SERVICES	-	-	200,000	-	-	-	-	200,000	500
<b>TECHNOLOGY</b>									
00007186 IPAD AIR 2	13,654	6,920	-	-	-	-	-	20,574	51
02007004 FLEET MANAGEMENT SOFTWARE	-	160,000	-	-	-	-	-	160,000	400
02207022 FIELDSEEKER AQUATIC MODULE	-	-	125,154	-	-	-	-	125,154	313
02207068 MAINTSTAR SOFTWARE UPDATE	-	412,500	-	-	-	-	-	412,500	1,031
02207069 CONCURRENCY APPLICATION REPLAC	-	17,500	-	-	-	-	-	17,500	44
02307058 SIGN SHOP PRINTER & PLOTTER	-	-	35,000	-	-	-	-	35,000	88
<b>FACILITIES PROJECTS</b>									
00007083 LEISURE PLANNED WORK 00100	1,433,124	775,290	746,516	-	-	-	-	2,954,930	7,387
00007084 GENERAL GOVT PLANNED WRK 00100	2,567,449	426,861	804,871	-	-	-	-	3,799,181	9,498
00007086 WATER SEWER PLANNED WORK 40100	277,858	59,690	195,500	100,000	100,000	100,000	100,000	1,033,048	2,583
00007087 FIRE DEPT PLANNED WORK 11200	396,805	302,956	69,742	-	-	-	-	769,503	1,924
00007088 SOLID WASTE PLANNED WORK 40201	224,877	410,868	-	100,000	100,000	100,000	100,000	1,135,745	2,839
00243114 SANFORD HEALTH DEPT RENOVATION	168,229	106,771	-	-	-	-	-	275,000	688
01902004 CONSTITUTIONAL PLAN WORK 00108	663,396	319,424	789,634	-	-	-	-	1,772,454	4,431
01907116 TRAN TRUST PLANNED WORK 10101	109,441	204,070	-	-	-	-	-	313,511	784
02207001 JAIL- BOILER REPLACEMENT	-	247,327	-	-	-	-	-	247,327	618
02302002 JAIL-SEWER PIPING ASSESSMENT	-	-	100,000	-	-	-	-	100,000	250
02307006 ELEVATOR DOOR LOCK MONITORING	-	-	162,495	-	-	-	-	162,495	406
20180564 COVID-ROOF-MENTAL HEALTH-SANFD	-	158,760	-	-	-	-	-	158,760	397
20180565 COVID-HEALTH DEPT PARKING REPV	-	126,236	-	-	-	-	-	126,236	316
20180567 COVID-HEALTH DEPT HVAC-AIRPORT	-	22,807	-	-	-	-	-	22,807	57
<b>PUBLIC WORKS DEPT Total</b>	<b>136,582,224</b>	<b>293,323,646</b>	<b>181,423,832</b>	<b>54,260,443</b>	<b>54,919,143</b>	<b>53,133,143</b>	<b>53,133,143</b>	<b>879,908,718</b>	<b>2,199,772</b>

<b>ES UTILITIES</b>									
<b>CONSTRUCTION IN PROGRESS</b>									
00006607 UNIDIRECTIONAL FLUSHING PROGRA	838,967	510,108	195,000	195,000	195,000	195,000	195,000	2,519,075	6,298
00021716 OVERSIZING & EXTENSION-SANITAR	33,479	100,000	50,000	50,000	50,000	50,000	50,000	433,479	1,084
00021717 OVERSIZING & EXTENSIONS-POTABL	7,761	100,000	50,000	50,000	50,000	50,000	50,000	407,761	1,019
00021726 OREGON ST/FM WM RELOCATES	90,676	1,146,687	-	-	-	-	-	1,237,363	3,093
00022903 SMALL METER REPLACEMENT PROGRA	8,041,294	1,335,740	-	-	-	-	-	9,377,034	23,443
00024814 SYSTEM WIDE DATA COLLECTION/MG	767	200,000	100,000	100,000	100,000	100,000	100,000	800,767	2,002
00040302 CAPITALIZED LABOR PROJECT	-	700,000	700,000	700,000	700,000	700,000	700,000	4,900,000	12,250
00040306 CAPITALIZED LABOR PROJECT	-	75,000	-	-	-	-	-	75,000	188
00056605 LAKE MONROE WATER TREATMENT DE	-	-	100,000	-	-	-	-	100,000	250
00056606 LAKE MONROE WATER TREATMENT DE	-	300,000	-	-	-	-	-	300,000	750
00064565 DRUID HILLS DISTRIBUTION UPGRA	465,530	2,803,423	1,300,000	-	-	-	-	4,568,953	11,422
00064579 LAKE HARRIET DISTRIBUTION IMPR	84,788	315,480	-	-	-	-	-	400,268	1,001
00064580 MEREDITH MANOR DISTRIBUTION PI	104,272	213,738	-	3,750,000	3,750,000	3,750,000	3,750,000	19,068,010	47,670
00064582 APPLE VALLEY DISTRIBUTION IMPR	24,994	1	2,000,000	-	-	-	-	2,024,995	5,062
00064590 WATER DISTRIBUT SYSTEM REHAB	237,326	700,000	-	700,000	700,000	700,000	700,000	4,437,326	11,093
00065234 WEKIVA PARKWAY UTILITY RELOCAT	13,164,755	3,920,857	-	-	-	-	-	17,085,612	42,714
00065236 MINOR ROADS UTILITY UPGRADES-P	259,478	300,000	150,000	150,000	150,000	150,000	150,000	1,459,478	3,649
00065237 MINOR ROADS UTILITY UPGRADES-S	8,163	300,650	150,000	150,000	150,000	150,000	150,000	1,208,813	3,022
00065239 OXFORD ROAD GRAVITY MAIN	449,224	3,706,715	-	-	-	-	-	4,155,939	10,390
00065251 17-92 Utility Relocations	1,930,543	385,981	-	-	-	-	-	2,316,524	5,791
00065284 ORANGE BLVD FORCE MAIN EXT	700,654	3,925,155	2,200,000	-	-	-	-	6,825,809	17,065

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23					TOTAL	OPERATING
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT
00065285 COUNTRY CLUB HEIGHT GRAV MAIN	327,627	4,713,625	3,115,000	-	-	-	-	8,156,252	20,391
00082924 PUMP STATION UPGRADES	4,889,973	3,974,114	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	19,364,087	48,410
00083116 FORCE MAIN & AIR RELEASE VALVE	608,130	1,354,311	765,000	765,000	765,000	765,000	765,000	6,552,441	16,381
00178303 GWL WTP DECOMMISSIONING	-	-	150,000	-	-	-	-	150,000	375
00178304 COUNTRY CLUB WATER TREATMENT P	-	-	500,000	-	-	-	-	500,000	1,250
00178312 GWL WTP DECOMMISSIONING	250	478,131	-	-	-	-	-	478,381	1,196
00178313 COUNTRY CLUB WATER TREATMENT P	21,869	148,166	-	-	-	-	-	170,035	425
00181605 YANKEE LAKE SWTF REHAB/REPLACE	295,107	844,932	2,000,000	250,000	250,000	250,000	250,000	4,390,039	10,975
00195209 YLK WRF REHAB/REPLACEMENT	1,757,586	6,261,075	3,900,000	3,941,000	3,941,000	3,941,000	3,941,000	31,623,661	79,059
00195718 SER WTP OZONE SIDESTREAM	54,038	654,560	-	-	-	-	-	708,598	1,771
00195785 SER R & R	79,327	29,468	1,500,000	-	-	-	-	1,608,795	4,022
00201103 CONSUMPTIVE USE PERMIT CONSOLI	525,376	557,062	-	-	-	-	-	1,082,439	2,706
00203203 APPLE VALLEY WELL REPLACEMENT	-	-	150,000	-	-	-	-	150,000	375
00203206 APPLE VALLEY TRANSMISSION MAIN	38,729	371,823	-	-	-	-	-	410,553	1,026
00203213 LAKE HAYES WTP PARTIAL DECOM	7,839	292,161	-	-	-	-	-	300,000	750
00203311 LAKE HARRIET WATER TREATMENT P	-	150,000	-	-	-	-	-	150,000	375
00203313 LAKE BRANTLEY WATER TREATMENT	-	150,000	-	-	-	-	-	150,000	375
00203315 DRUID HILLS WATER TREATMENT PL	63,638	316,362	-	-	-	-	-	380,000	950
00203317 APPLE VALLEY WATER TREATMENT P	39,855	198,245	-	-	-	-	-	238,100	595
00216426 IRON BRIDGE AGREEMENT	7,484,108	3,198,926	2,171,626	1,029,449	1,029,449	1,029,449	1,029,449	18,001,905	45,005
00216704 HEATHROW WATER TREATMENT PLANT	-	939,806	-	-	-	-	-	939,806	2,350
00216732 MARKHAM WTP REHAB AND REP	612,452	215,374	-	-	-	-	-	827,826	2,070
00227405 GREENWOOD LAKES RAPID INFILTRA	-	-	700,000	-	-	-	-	700,000	1,750
00227409 GREENWOOD LAKES WATER RECLAI	-	-	2,000,000	-	-	-	-	2,000,000	5,000
00227416 GREENWOOD LAKES WATER RECLAI	1,433,961	3,506,803	-	-	-	-	-	4,940,764	12,352
00227420 PUMP STATION GENERATORS (19)	3,040,606	2,478,050	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	14,518,656	36,297
00227458 GWL CAPACITY EXPANSION	-	200,000	-	3,778,500	3,778,500	3,778,500	3,778,500	19,092,500	47,731
00243505 INDIAN HILL WATER TREATMENT PL	288,603	242,457	350,000	200,000	200,000	200,000	200,000	1,881,060	4,703
00243506 LYNWOOD WTP REHAB/REPLACE	-	100,000	-	-	-	-	-	100,000	250
00243509 FACILITIES ADMIN ADD/EXPANSION	24,032	475,968	-	-	-	-	-	500,000	1,250
00255203 UTILITIES MASTER PLAN	1,203,364	605,334	-	-	-	-	-	1,808,698	4,522
00283004 SSNOCWTA I&I FUNDS	947,198	1,282,561	-	-	-	-	-	2,229,759	5,574
00283005 NW-RW-2 SYSTEM WIDE OPER EFFIC	-	942,225	858,000	-	-	-	-	1,800,225	4,501
00283006 SCADA AND SECURITY SYSTEMS IMP	1,610,889	986,952	300,000	-	-	-	-	2,897,842	7,245
00283009 WATER SYSTEM AUDIT AND LEAK DE	-	259,850	-	-	-	-	-	259,850	650
02108043 ASR CONVERSION (POTABLE TO REC	16,906	17,920	-	4,100,000	4,100,000	4,100,000	4,100,000	20,534,826	51,337
02108044 RECHARGE FEASIBILITY STUDY	73,500	-	2,000,000	-	-	-	-	2,073,500	5,184
02108055 HIGHLAND PINES UTILITIES UPGRA	131,721	2,122,366	1,750,000	-	-	-	-	4,004,087	10,010
02108059 SLAVIA RD RELOCATION	-	250,000	-	-	-	-	-	250,000	625
02208022 REGIONAL WATER SUPPLY PLANNING	-	50,000	50,000	50,000	50,000	50,000	50,000	350,000	875
02208023 HYDROLOGIC MODEL UPDATE	-	-	250,000	-	-	-	-	250,000	625
02208024 WELL DEEPEN FEASIBILITY SER 3	-	590,000	1,410,000	-	-	-	-	2,000,000	5,000
02208025 OXFORD WATER MAIN IMPROVEMENTS	-	2,128,000	-	-	-	-	-	2,128,000	5,320
02208026 RINEHART RD VALVES AND FLOW	-	1,410,000	-	-	-	-	-	1,410,000	3,525
02208027 REPLACEMENT OF PS 291	-	2,150,000	-	-	-	-	-	2,150,000	5,375
02208028 FORCE MAIN CONNECT PS291/SER	-	698,000	-	-	-	-	-	698,000	1,745
02208029 17-92/PRAIRIE LAKE WATER MAIN	-	250,000	2,250,000	-	-	-	-	2,500,000	6,250
02208030 RECLAIMED WATER MAINS R&R-1	-	100,000	100,000	100,000	100,000	100,000	100,000	700,000	1,750
02208031 MARKHAM WTP - LOX TANK	-	-	300,000	267,500	267,500	267,500	267,500	1,637,500	4,094
02208032 NWSA DBP FORMATION/4-LOG EVAL	-	-	75,000	75,000	75,000	75,000	75,000	450,000	1,125
02208034 SER WTP - LOX TANK	-	535,000	-	-	-	-	-	535,000	1,338
02208035 INDIAN HILLS GST	-	1,300,000	-	-	-	-	-	1,300,000	3,250
02208037 WTP STORAGE TANK R&R	-	369,000	-	-	-	-	-	369,000	923
02208038 REGULATORY COMPLIANCE SUPPORT	-	-	25,000	25,000	25,000	25,000	25,000	150,000	375
02208039 HOLISTIC WATER POLICY	-	330,000	50,000	50,000	50,000	50,000	50,000	630,000	1,575
02308022 WRF IMPROVE / PERMIT RENEWAL	-	-	300,000	-	-	-	-	300,000	750
02308023 UTILITY RELOCATES ROLLING HILL	-	-	1,400,000	-	-	-	-	1,400,000	3,500
02308024 COLLECTIONS IMPROVEMENTS - KEW	-	-	1,500,000	-	-	-	-	1,500,000	3,750
02308025 COLLECTIONS IMPROVEMENTS - SEP	-	-	250,000	-	-	-	-	250,000	625
02308026 WATER TREATMENT IMPROVEMENTS	-	-	150,000	-	-	-	-	150,000	375
Aloma Ave. Water Main	-	-	-	-	23,000	-	-	23,000	58
Bear Lake Rd. and SR 436 Water Main	-	-	-	-	-	150,000	-	150,000	375
Flow meter on Force Main Crossing I-4 from Seminole Towne Center area.	-	-	-	-	200,000	-	-	200,000	500
Hampton Park PS Upgrade	-	-	-	-	200,000	-	-	200,000	500
Highland Pines Utilities Upgrades - Water	-	-	-	3,140,000	-	-	-	3,140,000	7,850
Indian Hills WTP Water Main	-	-	-	-	57,000	-	-	57,000	143
Jessica Drive Water Main	-	-	-	-	-	414,000	-	414,000	1,035
Northeast and Northwest Water Main Connection	-	-	-	-	-	750,000	-	750,000	1,875
SSNOCWTA - Force Main from Central Five PS to SSNOCWTA Maitland Force Main	-	-	-	2,600,000	-	-	-	2,600,000	6,500
SSNOCWTA - PS 344 upgrades	-	-	-	1,500,000	-	-	-	1,500,000	3,750
SSNOCWTA - SCADA System Upgrades	-	-	-	46,000	-	-	-	46,000	115
SSNOCWTA - Upgrade Central Five PS Pumps	-	-	-	70,000	-	-	-	70,000	175
US17-92 West Neighborhood Water Main Upgrades (Fern Park)	-	-	-	-	3,375,000	-	-	3,375,000	8,438
Well Deepening - SER 1	-	-	-	-	-	-	850,000	850,000	2,125

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO DATE ACTUALS	FY22 CURRENT BUDGET	FY23 CURRENT BUDGET	FY24	FY25	FY26	FY27	TOTAL	OPERATING IMPACT
								PROJECT COST	
Yankee Lake WRF R&R - 1				3,941,000	-	-	-	3,941,000	9,853
<b>FLEET</b>									
02008008 CAT STNRY GEN 160KW - GEN001	-	54,157	-	-	-	-	-	54,157	135
02108003 GENERATOR KW1000 GEN090	-	416,900	-	-	-	-	-	416,900	1,042
02108007 MOBILE GENERATOR KW150 58062	-	96,548	-	-	-	-	-	96,548	241
02108009 FORD F450 4X4 UTILTY TRUK NEW2	-	72,652	-	-	-	-	-	72,652	182
02108010 FORD F450 UTILITY TRUK 6070297	-	72,652	-	-	-	-	-	72,652	182
02108011 FORD F550 UTILITY TRUCK 781129	-	73,754	-	-	-	-	-	73,754	184
02108013 FORD F550 DUMP TRUCK 780149	-	63,951	-	-	-	-	-	63,951	160
02108014 UTILITY TRAILER 05815	-	32,111	-	-	-	-	-	32,111	80
02108015 FORD TRAN CONCT CARGO VAN NEW1	-	30,585	-	-	-	-	-	30,585	76
02108016 FORD F150 EXT CAB 4X2 07726	-	29,879	-	-	-	-	-	29,879	75
02108020 DUMP TRAILER 05355	-	36,015	-	-	-	-	-	36,015	90
02108021 KAWASAKI MULE 05224	-	13,900	-	-	-	-	-	13,900	35
02108022 GENERAC LIGHT TOWER 20835	-	10,605	-	-	-	-	-	10,605	27
02108023 UTILITY TRAILER 21430	-	12,996	-	-	-	-	-	12,996	32
02108027 GENERATOR KW750 (GEN094)	-	414,425	-	-	-	-	-	414,425	1,036
02108030 FORD F550 4X4 CRNE TK (780376)	-	135,865	-	-	-	-	-	135,865	340
02108031 GENERAC GENERATOR KW60 (05810)	-	96,548	-	-	-	-	-	96,548	241
02108032 GENERAC GENERATOR KW60 (05812)	-	96,548	-	-	-	-	-	96,548	241
02108033 FORD F550 4X2 CRANE TK (20899)	-	97,125	-	-	-	-	-	97,125	243
02108034 FORD F450 UTILITY TRK (780377)	-	69,809	-	-	-	-	-	69,809	175
02108037 GENERATOR KW50 (GEN089)	-	73,050	-	-	-	-	-	73,050	183
02108038 DUMP TRAILER (06070302)	-	36,015	-	-	-	-	-	36,015	90
02108040 FORD TRAN T150 CRG VN (780234)	-	29,027	-	-	-	-	-	29,027	73
02108042 KAWASAKI MULE (48952)	-	13,316	-	-	-	-	-	13,316	33
02208002 VALVE ACTUTR SD800 HURCO NEW08	-	14,438	-	-	-	-	-	14,438	36
02208003 KAWASAKI MULE 4X4 48953	-	18,059	-	-	-	-	-	18,059	45
02208004 VACTOR 49065	-	416,595	-	-	-	-	-	416,595	1,041
02208005 VACTOR 51991	-	421,996	-	-	-	-	-	421,996	1,055
02208009 VALVE ACTUTR SD800 HURCO NEW09	-	14,438	-	-	-	-	-	14,438	36
02208010 MASTERCRAFT FORKLIFT NEW10	-	62,127	-	-	-	-	-	62,127	155
02208011 ESCAPE S FWD NEW11	-	23,470	-	-	-	-	-	23,470	59
02208012 TRANSIT CNNECT CARGO VAN 51493	-	31,307	-	-	-	-	-	31,307	78
02208013 F250 CREW CAB 4X4 51494	-	35,397	-	-	-	-	-	35,397	88
02208014 TRANSIT CNNECT CARGO VAN 51495	-	31,307	-	-	-	-	-	31,307	78
02208015 TRANSIT CNNECT CARGO VAN 51536	-	31,307	-	-	-	-	-	31,307	78
02208016 VANAIR AIR COMPRESSOR 52133	-	8,820	-	-	-	-	-	8,820	22
02208017 VANAIR AIR COMPRESSOR 52134	-	8,820	-	-	-	-	-	8,820	22
02208018 TRANSIT CNNECT CARGO VAN 52651	-	31,307	-	-	-	-	-	31,307	78
02208020 F250 CREW CAB 4X4 - NEW POSITI	-	37,000	-	-	-	-	-	37,000	93
02208042 FLEET REPLACEMENT & CONT 40100	-	27,000	100,000	1,560,600	1,560,600	1,560,600	1,560,600	7,930,000	19,825
02308004 FORD EXPLORER 4X4-NEW 21	-	-	36,805	-	-	-	-	36,805	92
02308005 KUBOTA UTV-NEW 22	-	-	18,500	-	-	-	-	18,500	46
02308006 UTILITY TRAILER-04834	-	-	6,400	-	-	-	-	6,400	16
02308007 AIR COMPRESSOR/GEN-781215	-	-	6,000	-	-	-	-	6,000	15
02308012 FORD ESCAPE FWD-NEW 23	-	-	26,000	-	-	-	-	26,000	65
02308013 AIR COMPRESSOR-48703	-	-	10,510	-	-	-	-	10,510	26
02308014 THUMB ATTACHMENT -NEW 26	-	-	7,318	-	-	-	-	7,318	18
02308015 UTILITY TRAILER-07462	-	-	6,510	-	-	-	-	6,510	16
02308016 THUMB ATTACHMENT -NEW 24	-	-	5,002	-	-	-	-	5,002	13
02308017 THUMB ATTACHMENT -NEW 25	-	-	5,752	-	-	-	-	5,752	14
<b>EQUIPMENT-OTHER</b>									
00007202 ELECTRIC VALVE OPERATORS	-	11,000	-	-	-	-	-	11,000	28
01900002 BULLET MISSILE (SVC LINE REP)	12,500	67,500	-	-	-	-	-	80,000	200
02108050 CONFINED SPACE SAFETY EQUIPMEN	-	22,000	-	-	-	-	-	22,000	55
02108051 GPR EQUIPMENT	14,051	3,949	-	-	-	-	-	18,000	45
02108052 GPR EQUIPMENT	29,043	3,949	-	-	-	-	-	32,993	82
02108053 TALON VALVE/HYDRANT TOOLS	-	11,800	-	-	-	-	-	11,800	30
02108056 YANKEE LAKE CANOPY	-	25,000	-	-	-	-	-	25,000	63
02208021 OFFICE TRAILER - WS OPS	-	288,544	-	-	-	-	-	288,544	721
02208040 AMS TREX DEVICE COMM BCC	-	17,142	-	-	-	-	-	17,142	43
02208041 WAREHOUSE FAN	-	20,000	-	-	-	-	-	20,000	50
02208043 HACH SAMPLER	-	8,643	-	-	-	-	-	8,643	22
02308011 ULTRA SHORE STACK TRENCH BOXES	-	-	17,825	-	-	-	-	17,825	45
02308020 CHEMICAL FEED PUMP REPLACEMENT	-	-	50,000	-	-	-	-	50,000	125
<b>TECHNOLOGY</b>									
00006629 CRITICAL RADIO UPGRADES/REPLAC	-	250,000	-	-	-	-	-	250,000	625
00007099 UPGRADE EDE SUNGARD PLATFORM	-	25,000	-	-	-	-	-	25,000	63
00203211 SECURITY IMPRMT VULNERABILITY	339,515	13,356	-	-	-	-	-	352,871	882
02008001 JDE ENHANCEMENTS 40100	-	125,000	-	-	-	-	-	125,000	313

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23						TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
02008036 ONBASE - AUTOMATED PROCESS	-	20,000	-	-	-	-	-	20,000	50	
02008037 GPS LINE LOCATORS	-	22,000	-	-	-	-	-	22,000	55	
02108002 PROJECT MANAGEMENT SOFTWARE	-	10,000	-	-	-	-	-	10,000	25	
02208001 ES NETWORK SWITCH REFRESH PH 4	-	62,500	-	-	-	-	-	62,500	156	
02208006 ELECTRONIC LOG BOOK-FDEP COMPL	-	40,000	-	-	-	-	-	40,000	100	
02208008 TRIMBLE & IPAD-ENV SV GPS DATA	-	8,000	-	-	-	-	-	8,000	20	
02308001 ES NAVILINE SYSTEM ASSESSMENT	-	-	200,000	-	-	-	-	200,000	500	
02308002 ES ASSET MGMT SOFTWARE	-	-	100,000	-	-	-	-	100,000	250	
02308009 GPS ASSET TRACKING MGMT SYSTEM	-	-	25,000	-	-	-	-	25,000	63	
02308018 ES TRAINING HARDWARE & SOFTWARE	-	-	100,000	-	-	-	-	100,000	250	
02308019 FORM REPORTING SOFTWARE	-	-	5,000	-	-	-	-	5,000	13	
02308021 PROGRAM MGMT ENTERPRISE SYSTEM	-	-	200,000	-	-	-	-	200,000	500	
<b>FACILITIES PROJECTS</b>										
01900001 EQUIPMENT CANOPIES	-	70,000	-	-	-	-	-	70,000	175	
<b>ES UTILITIES Total</b>	<b>52,414,467</b>	<b>73,685,369</b>	<b>41,491,248</b>	<b>36,584,049</b>	<b>29,142,049</b>	<b>26,601,049</b>	<b>26,137,049</b>	<b>311,342,330</b>	<b>778,356</b>	

## ES SOLID WASTE DEPT

### CONSTRUCTION IN PROGRESS

00160803 LANDFILL ACCESS PAVING	82,296	517,704	417,704	417,704	417,704	417,704	417,704	3,106,225	7,766
00201902 TIPPING FLOOR RESURFACING	1,064,779	1,475,803	250,000	250,000	250,000	250,000	250,000	4,040,582	10,101
00216108 SOLID WASTE MGMT MASTER PLAN	274,184	175,816	-	-	-	-	-	450,000	1,125
00244511 LANDFILL SCALEHOUSE	2,428,392	186,157	-	-	-	-	-	2,614,549	6,536
00244515 CTS SCALE AUTOMATION UPGRADE	399	50,000	-	-	-	-	-	50,399	126
00244516 OSCEOLA ROAD LANDFILL TELEMETR	455,261	748,442	-	-	-	-	-	1,203,703	3,009
00244517 TRANSFER STATION REFURBISHMENT	968,907	489,745	250,000	250,000	250,000	250,000	250,000	2,958,652	7,397
00244520 LANDFILL LEACHATE TANKS	103,676	146,324	100,000	100,000	100,000	100,000	100,000	850,000	2,125
00244522 LANDFILL PUMP STATION REPLACEM	22,635	753,078	60,000	60,000	60,000	60,000	60,000	1,135,713	2,839
00244604 LANDFILL GAS SYSTEM EXPANSION	2,892,164	514,319	700,000	200,000	200,000	200,000	200,000	5,106,483	12,766
00281204 GENERAL LANDFILL REFURBISHMENT	159,967	190,821	730,000	300,000	300,000	300,000	300,000	2,580,788	6,452
00281205 LANDFILL RD & CITIZEN UPGRADE	52,128	1,235,372	100,000	100,000	100,000	100,000	100,000	1,887,500	4,719
01785396 URBAN BEAR MANAGEMENT PLAN	754,633	33,860	-	-	-	-	-	788,493	1,971
01909102 OSCEOLA ROAD BORROW PIT	63,755	59,011	60,000	60,000	60,000	60,000	60,000	482,766	1,207
02109027 LANDFILL STORMWATER SYSTEM	-	135,000	125,000	125,000	125,000	125,000	125,000	885,000	2,213
02109034 TRANSFER STATION SCALEHOUSE	-	900,000	-	-	-	-	-	900,000	2,250
02309001 LANDFILL GRADE SYSTEM GPS	-	-	153,228	-	-	-	-	153,228	383
02309021 HYUNDAI HX 220 EXCAVATOR	-	-	246,000	-	-	-	-	246,000	615

### FLEET

02009007 KENWORTH SHUTTLE TRACTR-780010	-	232,895	-	-	-	-	-	232,895	582
02109001 SHUTTLE 6X6 51993	-	244,210	-	-	-	-	-	244,210	611
02109007 MC REFUSE TRAIL 48220	-	86,172	-	-	-	-	-	86,172	215
02109008 MC REFUSE TRAIL 48221	-	86,172	-	-	-	-	-	86,172	215
02109013 ROAD TRACTOR 50344	117,455	11,821	-	-	-	-	-	129,276	323
02109016 GENERATOR KW400 GEN088	-	186,120	-	-	-	-	-	186,120	465
02109019 FORD F150 EXT CAB 4X4 06580	-	32,016	-	-	-	-	-	32,016	80
02109020 FORD F150 EXT CAB 4X4 02681	-	32,016	-	-	-	-	-	32,016	80
02109021 FORD F150 EXT CAB 4X4 04524	-	32,016	-	-	-	-	-	32,016	80
02109022 FORD TRAN CONCT PASS VAN 07446	-	26,130	-	-	-	-	-	26,130	65
02109032 GIANT OVERHEAD FAN	-	25,000	-	-	-	-	-	25,000	63
02109033 PUMP MAINTENANCE	-	10,000	-	-	-	-	-	10,000	25
02209002 JOHN DEERE BATWING MOWER 51476	-	64,324	-	-	-	-	-	64,324	161
02209003 ROAD TRAC SHUTTLE HYBRID 52118	-	248,760	-	-	-	-	-	248,760	622
02209004 JOHN DEERE GATOR 4X4 55945	-	14,700	-	-	-	-	-	14,700	37
02209005 JOHN DEERE LOADER 644L 56575	-	333,557	-	-	-	-	-	333,557	834
02209006 F150 CREW CAB 4X4 780118	-	33,416	-	-	-	-	-	33,416	84
02209007 MAC WALKING FLOOR TRAILR 48219	-	115,906	-	-	-	-	-	115,906	290
02209008 MAC WALKING FLOOR TRAILR 48221	-	115,906	-	-	-	-	-	115,906	290
02209011 ROAD TRACTOR NEW05	-	179,208	-	-	-	-	-	179,208	448
02209013 ROAD TRACTOR 52534	-	236,460	-	-	-	-	-	236,460	591
02209014 ROAD TRACTOR 52575	-	236,460	-	-	-	-	-	236,460	591
02209018 DT460-OFF ROAD DUMP TRUCK - NE	-	512,500	-	-	-	-	-	512,500	1,281
02209019 DT460-OFF ROAD DUMP TRUCK - NE	-	512,500	-	-	-	-	-	512,500	1,281
02209020 950 DOZER - NEW	-	676,500	-	-	-	-	-	676,500	1,691
02209021 950 DOZER - NEW	-	676,500	-	-	-	-	-	676,500	1,691
02209022 WHEEL LOADER 972 - NEW	-	455,000	-	-	-	-	-	455,000	1,138
02209023 EXCAVATOR 350 - NEW	-	320,000	-	-	-	-	-	320,000	800
02209024 D6T DOZER - NEW	-	131,880	-	-	-	-	-	131,880	330
02209026 FLEET REPLACEMENT & CONT 40201	-	15,897	100,000	1,560,600	1,560,600	1,560,600	1,560,600	7,918,897	19,797
02309002 WHEEL LOADER-55285	-	-	400,000	-	-	-	-	400,000	1,000
02309003 SHUTTLE/ROAD TRACTOR HYB-57095	-	-	260,000	-	-	-	-	260,000	650
02309004 AMCO DISC ATTACHMENT-NEW 19	-	-	26,040	-	-	-	-	26,040	65
02309005 KUBOTA UTV 4X4-57116	-	-	17,920	-	-	-	-	17,920	45

# FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23					TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING
	ACTUALS	BUDGET	BUDGET					COST	IMPACT
02309006 DUMP TRAILER-NEW 18	-	-	10,200	-	-	-	-	10,200	26
02309008 CATERPILLAR FORKLIFT-56426	-	-	84,625	-	-	-	-	84,625	212
02309011 SHUTTLE/ROAD TRACTOR HYB-52577	-	-	260,000	-	-	-	-	260,000	650
02309012 SHUTTLE/ROAD TRACTOR HYB-52576	-	-	260,000	-	-	-	-	260,000	650
02309013 WALKING FLOOR TRAILER-50844	-	-	117,900	-	-	-	-	117,900	295
02309014 WALKING FLOOR TRAILER-51481	-	-	117,900	-	-	-	-	117,900	295
02309015 WALKING FLOOR TRAILER-51482	-	-	118,000	-	-	-	-	118,000	295
02309016 WALKING FLOOR TRAILER-51483	-	-	118,000	-	-	-	-	118,000	295
02309017 COMPACT TRACK LOADER-57165	-	-	81,600	-	-	-	-	81,600	204
<b>EQUIPMENT-OTHER</b>									
02209001 THOMPSON WATER PUMP NEW07	-	41,249	-	-	-	-	-	41,249	103
02209016 A1-JON 600 COMPACTOR 1	-	918,000	-	-	-	-	-	918,000	2,295
02209017 A1-JON 600 COMPACTOR 2	-	918,000	-	-	-	-	-	918,000	2,295
02209025 IRWIN LEAK DETECTOR I	-	11,100	-	-	-	-	-	11,100	28
02209027 SOLID WASTE LADDER	-	8,000	-	-	-	-	-	8,000	20
02309019 FLARES AT LANDFILL	-	-	800,000	-	-	-	-	800,000	2,000
<b>TECHNOLOGY</b>									
00006630 CRITICAL RADIO UPGRADES/REPLAC	-	120,175	-	-	-	-	-	120,175	300
02009001 GPS FLEET TRACKING SOFTWARE	-	10,000	10,000	10,000	10,000	10,000	10,000	70,000	175
02109024 NETWORK ENHANCEMENTS-LANDFILL	-	30,000	30,000	30,000	30,000	30,000	30,000	210,000	525
02309009 PROGRAM LOGIC CONTROL LIFT STA	-	-	750,000	-	-	-	-	750,000	1,875
02309010 FORM REPORTING SOFTWARE	-	-	5,000	-	-	-	-	5,000	13
<b>FACILITIES PROJECTS</b>									
02109026 LANDFILL FUEL ISLAND CANOPY	-	10,000	-	-	-	-	-	10,000	25
<b>ES SOLID WASTE DEPT Total</b>	<b>9,440,631</b>	<b>15,562,018</b>	<b>6,759,117</b>	<b>3,463,304</b>	<b>3,463,304</b>	<b>3,463,304</b>	<b>3,463,304</b>	<b>49,078,287</b>	<b>122,696</b>

<b>DEVELOPMENT SERVICES DEPT</b>									
<b>FLEET</b>									
02111008 FORD F-150 INSPECTORS (NEW)	-	26,890	-	-	-	-	-	26,890	67
02111009 FORD F-150 INSPECTORS (NEW)	-	25,555	-	-	-	-	-	25,555	64
02111013 NEW FORD F150 PICKUP TRUCK	-	25,655	-	-	-	-	-	25,655	64
02211002 FORD F150 REPLACE BCC #52754	-	33,000	-	-	-	-	-	33,000	83
FLEET REPLACEMENT & CONT 10400				104,040	106,121	108,243	110,408	541,428	1,354
<b>EQUIPMENT-OTHER</b>									
00006625 DEVELOPER DONATION MASS TRANSI	-	169,009	-	-	-	-	-	169,009	423
02011005 LAND DEVELOPMENT CODE REWRITE	190,739	64,204	200,000	-	-	-	-	454,943	1,137
02111010 EVAL & APPRAISAL RPT COMP PLAN	-	-	200,000	-	-	-	-	200,000	500
02111011 PLANNING - LAND USE ANALYSIS	24,081	100,919	-	-	-	-	-	125,000	313
02111012 SMALL AREA STUDIES	-	50,000	-	-	-	-	-	50,000	125
02211001 LAND USE POLICY VISION PLAN	-	300,000	-	-	-	-	-	300,000	750
<b>TECHNOLOGY</b>									
01911012 PROJECT FLOW (EPLAN) UPGRD-BLD	117,675	51,825	-	-	-	-	-	169,500	424
02011001 CLICK TO GOV UPGRADE	-	15,000	-	-	-	-	-	15,000	38
02011002 NAVILINE HTML 5 UPGRADE	-	36,830	-	-	-	-	-	36,830	92
02111003 BUILDING TECHNOLOGY CONSULTANT	-	782,251	-	-	-	-	-	782,251	1,956
02111004 INSPECTOR RUGGEDIZED TABLETS	-	125,000	-	-	-	-	-	125,000	313
02111005 BUILDING TECHNOLOGY UPGRADES	-	2,195,069	500,000	-	-	-	-	2,695,069	6,738
<b>FACILITIES PROJECTS</b>									
02111006 BUILDING WORKSPACE IMPROVEMENT	118,265	50,035	-	-	-	-	-	168,300	421
<b>DEVELOPMENT SERVICES DEPT Total</b>	<b>450,760</b>	<b>4,051,242</b>	<b>900,000</b>	<b>104,040</b>	<b>106,121</b>	<b>108,243</b>	<b>110,408</b>	<b>5,943,430</b>	<b>14,859</b>

<b>INFORMATION SERVICES DEPT</b>									
<b>FLEET</b>									
02214003 CUMMINS 100KW GENERATOR NEW16	-	122,546	-	-	-	-	-	122,546	306
02214004 TRANSIT CNNECT CARGO VAN 07116	-	29,878	-	-	-	-	-	29,878	75
02214005 TRANSIT T250 CARGO VAN 07358	-	52,210	-	-	-	-	-	52,210	131
02314002 FORD TRANSIT CONNECT - NEW	-	-	37,000	-	-	-	-	37,000	93
02314003 FORD TRANSIT CONNECT - NEW	-	-	37,000	-	-	-	-	37,000	93
02314004 FORD TRANSIT CONNECT - NEW	-	-	37,000	-	-	-	-	37,000	93
<b>TECHNOLOGY</b>									
00006651 TECHNOLOGY REPLACEMENT	1,380,790	590,616	316,884	-	-	-	-	2,288,289	5,721
00006839 NETWORK EQUIPMENT REFRESH	2,218,405	1,223,133	168,000	-	-	-	-	3,609,538	9,024
00007109 TELEPHONE REFRESH GENERAL GOV	1,045,204	808,135	-	-	-	-	-	1,853,339	4,633
00286004 JD EDWARDS UPGRADES	113,569	114,431	-	-	-	-	-	228,000	570
02014001 BACKUP TO CLOUD SOLUTION	-	150,000	-	-	-	-	-	150,000	375

## FIVE YEAR CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT

DEPT - PROJ TYPE - PROJ NAME	LIFE TO	FY22	FY23						TOTAL	
	DATE	CURRENT	CURRENT	FY24	FY25	FY26	FY27	PROJECT	OPERATING	
	ACTUALS	BUDGET	BUDGET					COST	IMPACT	
02014003 SHAREPOINT UPGRADE 2016	43,013	16,987	-	-	-	-	-	60,000	150	
02014005 WORKFLOW MGMT SFTWR PLATFORM	-	100,000	-	-	-	-	-	100,000	250	
02014007 FIRE DEPT MOBILE REFRESH PLAN	298,114	1,321,582	570,798	-	-	-	-	2,190,494	5,476	
02014008 DEVELOPMENT ENHANCEMENTS	88,605	121,396	-	-	-	-	-	210,000	525	
02114001 CUSTOMER RELATIONSHIP (CRM) SYS	-	250,000	-	-	-	-	-	250,000	625	
02114003 CYBERSECURITY IMPROVEMENTS	-	75,000	-	-	-	-	-	75,000	188	
02114008 CW PERFORMANCE MGMT DASHBOARD	26,794	196,206	-	-	-	-	-	223,000	558	
02214001 AS-400 DISASTER RECOVERY	-	80,000	-	-	-	-	-	80,000	200	
02214002 ONBASE UPGRADE TO CURRENT EP4	-	70,000	-	-	-	-	-	70,000	175	
02214006 SECURE DOCUMT EXCHANGE SERVICE	-	10,000	-	-	-	-	-	10,000	25	
02214007 DATACENTER REDUNDANT UPS	-	125,000	-	-	-	-	-	125,000	313	
02214008 TECHNICAL DEBT IMPROVEMENTS	-	100,000	-	-	-	-	-	100,000	250	
<b>FACILITIES PROJECTS</b>										
00286001 FIRE SUPPRESS SYS PSB - 00112	-	76,000	-	-	-	-	-	76,000	190	
<b>INFORMATION SERVICES DEPT Total</b>	<b>5,214,493</b>	<b>5,633,119</b>	<b>1,166,682</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,014,294</b>	<b>30,036</b>	
<b>RESOURCE MANAGEMENT DEPT</b>										
<b>FLEET</b>										
02118002 FORD ESCAPE S 4X2WD 05232	-	22,712	-	-	-	-	-	22,712	57	
02318001 FORD ESCAPE AWD-780116	-	-	31,460	-	-	-	-	31,460	79	
<b>EQUIPMENT-OTHER</b>										
00285810 FEMA CONSULTING SVC (00100)	586,750	220,604	25,000	-	-	-	-	832,354	2,081	
01918002 ROLLING HILLS REMEDIATION	1,454,911	47,201	-	-	-	-	-	1,502,112	3,755	
01918004 GRANT MGMT ADMINISTRATION	-	261,858	-	-	-	-	-	261,858	655	
01918005 MSBU SYLVAN LAKE (AWC)	96,155	24,845	-	-	-	-	-	121,000	303	
02118003 LITTLE LK HOWELL/TUSKAWILLA	40,334	19,166	-	-	-	-	-	59,500	149	
02118004 E CRYSTAL CHAIN OF LAKES	281,319	56,181	-	-	-	-	-	337,500	844	
02118017 ARPA-REVENUE REPLACEMENT 00112	-	43,803,399	13,833,333	-	-	-	-	57,636,732	144,092	
02218005 LAKE LINDEN - PH I MSBU	-	93,500	-	-	-	-	-	93,500	234	
02218007 GRANT ADMIN-PUBLIC WORKS	-	86,000	-	-	-	-	-	86,000	215	
02218008 GRANT ADMIN-COMM SVCS	-	100,000	-	-	-	-	-	100,000	250	
02218009 GRANT ADMIN-EMERGENCY MGMT	-	9,900	-	-	-	-	-	9,900	25	
20180540 COVID-SEMINOLE COVID RESPONSE	36,144,162	934,605	-	-	-	-	-	37,078,767	92,697	
20180541 COVID VACCINE ADMINISTRATION	2,054,926	500,000	-	-	-	-	-	2,554,926	6,387	
20180543 COVID EM DIRECT RESPONSE	3,342,267	500,000	-	-	-	-	-	3,842,267	9,606	
20180544 COVID-SMALL BUSINESS AST 00112	-	2,000,000	-	-	-	-	-	2,000,000	5,000	
<b>TECHNOLOGY</b>										
02018001 RISK MGMT INFORMATION SYSTEM	-	-	62,500	-	-	-	-	62,500	156	
02018002 RISK MGMT INFORMATION SYSTEM	-	-	62,500	-	-	-	-	62,500	156	
02218001 CONTRACTS MANAGEMENT SOLUTION	-	100,000	-	-	-	-	-	100,000	250	
02218002 MSBU MGMT SOFTWARE	-	25,000	-	-	-	-	-	25,000	63	
02218010 RFID ASSET MGMT MIGRATION	-	40,000	-	-	-	-	-	40,000	100	
<b>RESOURCE MANAGEMENT DEPT Total</b>	<b>44,000,824</b>	<b>48,844,971</b>	<b>14,014,793</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>106,860,588</b>	<b>267,151</b>	
<b>Grand Total</b>	<b>296,225,115</b>	<b>518,700,718</b>	<b>256,143,400</b>	<b>121,775,684</b>	<b>113,225,922</b>	<b>98,822,013</b>	<b>104,096,478</b>	<b>1,600,956,313</b>	<b>4,002,391</b>	

# CIP Project Detail

**Project Title:** UNIDIRECTIONAL FLUSHING PROGRA

**Project Number:** 00006607

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40100 WATER AND SEWER FUND

**Department:** 08 ES UTILITIES **Program:** 08 WATER OPERATIONS

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE ANNUAL UNIDIRECTIONAL FLUSHING PROGRAM (UDF) IMPROVES WATER QUALITY AND DISTRIBUTION RELIABILITY. CONDUCTING A COMPREHENSIVE WATER LINE FLUSHING WILL PROTECT AND ENHANCE THE QUALITY AND SAFETY OF OUR DRINKING WATER. THE GOAL OF THIS PROGRAM IS TO ENSURE WATER QUALITY IS MAINTAINED AT ITS OPTIMAL LEVEL AND TO PROPERLY MAINTAIN THE COUNTY’S WATER DISTRIBUTION LINES. FLUSHING IS A PROCESS BY WHICH WATER IS MOVED THROUGH A WATER PIPE AT A HIGH VELOCITY SO THAT A SCOURING ACTION IS CREATED. THE USE OF THIS FLUSHING TECHNIQUE IS CRITICAL TO THE MAINTENANCE OF WATER QUALITY IN OUR WATER SYSTEMS.

**Project Financials:**

**Budget Expended: 33%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	838,967	510,108	195,000				1,544,075
FUTURE BUDGET				195,000	195,000	195,000	780,000
<b>TOTAL:</b>	<b>838,967</b>	<b>510,108</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>	<b>2,324,075</b>



# CIP Project Detail

**Project Title:** OVERSIZING & EXTENSION-SANITAR

**Project Number:** 00021716

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

SANITARY SEWER OVERSIZING & EXTENSIONS ARE A SERIES OF PROJECTS WHICH OVERSIZE OR EXTEND, AS NECESSARY SEWER MAINS AND RECLAIMED WATER MAINS THAT ARE DEVELOPER CONSTRUCTED IN SUPPORT OF THE COUNTY'S UTILITY MASTER PLAN. DESIGN AND CONSTRUCTION REIMBURSEMENTS TO DEVELOPERS ARE VIA AMENDMENTS TO THEIR UTILITY AGREEMENTS. - PROJECTS ARE NECESSARY TO OVERSIZE AND/OR EXTEND AS NECESSARY, SEWER MAINS AND RECLAIMED WATER MAINS THAT ARE TYPICALLY DEVELOPER CONSTRUCTED IN SUPPORT OF THE COUNTY'S UTILITY MASTER PLAN. - COUNTYWIDE

**Project Financials:**

**Budget Expended: 8%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	33,479	100,000	50,000				183,479
FUTURE BUDGET				50,000	50,000	50,000	200,000
<b>TOTAL:</b>	<b>33,479</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>383,479</b>

# CIP Project Detail

**Project Title:** OVERSIZING & EXTENSIONS-POTABL

**Project Number:** 00021717

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

POTABLE WATER OVERSIZING AND EXTENSIONS ARE A SERIES OF PROJECTS WHICH OVERSIZE OR EXTEND, AS NECESSARY POTABLE WATER MAINS THAT ARE DEVELOPER CONSTRUCTED IN SUPPORT OF THE COUNTY'S UTILITY MASTER PLAN. DESIGN AND CONSTRUCTION REIMBURSEMENTS TO DEVELOPERS ARE VIA AMENDMENTS TO THEIR UTILITY AGREEMENTS. - PROJECTS ARE NECESSARY TO OVERSIZE AND/OR EXTEND AS NECESSARY,POTABLE WATER MAINS THAT ARE TYPICALLY DEVELOPER CONSTRUCTED IN SUPPORT OF THE COUNTY'S UTILITY MASTER PLAN. - COUNTYWIDE

**Project Financials:**

**Budget Expended:** 2%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	7,761	100,000	50,000				157,761
FUTURE BUDGET				50,000	50,000	50,000	200,000
<b>TOTAL:</b>	<b>7,761</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>357,761</b>

# CIP Project Detail

**Project Title:** CAPITALIZED LABOR PROJECT

**Project Number:** 00040302

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

FUNDS TO SUPPORT STAFF'S SALARIES, WAGES AND BENEFITS ASSOCIATED WITH LABOR PERFORMED BY STAFF ON CAPITAL IMPROVEMENT PROJECTS. - CAPITAL FUNDS IN SUPPORT OF CAPITAL LABOR. - COUNTYWIDE

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES							
560690 ENGINEERING COSTS		700,000	700,000				1,400,000
FUTURE BUDGET				700,000	700,000	700,000	2,800,000
<b>TOTAL:</b>		<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>4,200,000</b>

# CIP Project Detail

**Project Title:** DRUID HILLS DISTRIBUTION UPGRA

**Project Number:** 00064565

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE PROJECTS INCLUDE IMPROVEMENTS TO THE WATER DISTRIBUTION SYSTEM FOR RELIABILITY, CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). REPLACEMENT OF AGING, SMALL WATER DISTRIBUTION MAINS IN DRUID HILLS SERVICE AREA TO MEET CURRENT LAND DEVELOPMENT CODE (LDC) REQUIREMENT OF A MINIMUM 6-INCH DIAMETER INCLUDING FLAME AVENUE, MELANIE WAY, CYNTHIS COURT, TRINITY WOODS LANE, AND WOODLAKE DRIVE. - PRESSURE IN THE SYSTEM IS LOW AND DOES NOT MEET LAND DEVELOPMENT CODE REQUIREMENTS. - DRUID HILLS SERVICE AREA

**Project Financials:**

**Budget Expended:** 10%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		151,664					151,664
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	459,362	2,651,759	1,300,000				4,411,121
560651 PROJECT MANAGEMENT	6,168						6,168
FUTURE BUDGET							
<b>TOTAL:</b>	<b>465,530</b>	<b>2,803,423</b>	<b>1,300,000</b>				<b>4,568,953</b>

# CIP Project Detail

**Project Title:** APPLE VALLEY DISTRIBUTION IMPR

**Project Number:** 00064582

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE PROJECTS INCLUDE IMPROVEMENTS TO THE WATER DISTRIBUTION SYSTEM FOR RELIABILITY, CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). REPLACEMENT OF UNDERSIZED DISTRIBUTION PIPING IN THE APPLE VALLEY POTABLE WATER SERVICE AREA. - UNDERSIZED DISTRIBUTION SYSTEM PIPING NEEDS TO BE UPGRADED TO SUPPORT DEVELOPMENT WITHIN THE COUNTY'S APPLE VALLEY SERVICE AREA. - APPLE VALLEY SERVICE AREA

**Project Financials:**

**Budget Expended:** 1%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	24,994	1	2,000,000				2,024,995
FUTURE BUDGET							
<b>TOTAL:</b>	<b>24,994</b>	<b>1</b>	<b>2,000,000</b>				<b>2,024,995</b>

# CIP Project Detail

**Project Title:** MINOR ROADS UTILITY UPGRADES-P

**Project Number:** 00065236

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

UTILITY RELOCATION PROJECTS ARE NECESSARY TO REMOVE, REPLACE OR RELOCATE THE EXISTING WATER, WASTEWATER AND/OR RECLAIMED INFRASTRUCTURE WITHIN COUNTY OR FDOT RIGHT-OF-WAYS IN ORDER TO ACCOMMODATE THE NEW ROADWAY INFRASTRUCTURE AND AVOID CONFLICTS. THE MINOR ROAD UTILITY UPGRADES IS A SERIES OF PROJECTS WHICH CONSIST OF THE DESIGN, PERMITTING, AND CONSTRUCTION OF POTABLE WATER UTILITY RELOCATIONS IMPACTED BY MINOR ROADWAY, STORMWATER, INTERSECTION, AND SIDEWALK IMPROVEMENTS ASSOCIATED WITH PUBLIC WORKS MINOR ROADS PROGRAM. THIS GROUP OF PROJECTS IS NECESSARY TO SUPPORT VARIOUS STORMWATER, TRAFFIC AND ROADWAY CONSTRUCTION PROJE

**Project Financials:**

**Budget Expended:** 18%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	26,000						26,000
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	233,478	300,000	150,000				683,478
FUTURE BUDGET				150,000	150,000	150,000	600,000
<b>TOTAL:</b>	<b>259,478</b>	<b>300,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,309,478</b>

# CIP Project Detail

**Project Title:** MINOR ROADS UTILITY UPGRADES-S

**Project Number:** 00065237

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

UTILITY RELOCATION PROJECTS ARE NECESSARY TO REMOVE, REPLACE OR RELOCATE THE EXISTING WATER, WASTEWATER AND/OR RECLAIMED INFRASTRUCTURE WITHIN COUNTY OR FDOT RIGHT-OF-WAYS IN ORDER TO ACCOMMODATE THE NEW ROADWAY INFRASTRUCTURE AND AVOID CONFLICTS. THE MINOR ROAD UTILITY UPGRADES IS A SERIES OF PROJECTS WHICH CONSIST OF THE DESIGN, PERMITTING, AND CONSTRUCTION OF WASTEWATER AND RECLAIMED WATER UTILITY RELOCATIONS IMPACTED BY MINOR ROADWAY, STORMWATER, INTERSECTION, AND SIDEWALK IMPROVEMENTS ASSOCIATED WITH PUBLIC WORKS MINOR ROADS PROGRAM. THIS GROUP OF PROJECTS IS NECESSARY TO SUPPORT VARIOUS STORMWATER, TRAFFIC AND ROADWAY CONST

**Project Financials:**

**Budget Expended:** 1%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	8,163	300,650	150,000				458,813
FUTURE BUDGET				150,000	150,000	150,000	600,000
<b>TOTAL:</b>	<b>8,163</b>	<b>300,650</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,058,813</b>



# CIP Project Detail

**Project Title:** ORANGE BLVD FORCE MAIN EXT

**Project Number:** 00065284

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

UTILITY RELOCATION PROJECTS ARE NECESSARY TO REMOVE, REPLACE OR RELOCATE THE EXISTING WATER, WASTEWATER AND/OR RECLAIMED INFRASTRUCTURE WITHIN COUNTY OR FDOT RIGHT-OF-WAYS IN ORDER TO ACCOMMODATE THE NEW ROADWAY INFRASTRUCTURE AND AVOID CONFLICTS. EXTENSION OF FORCE MAIN TO LOOP WASTEWATER TRANSMISSION SYSTEM. - EXTENSION OF THE FORCE MAIN IS NECESSARY TO LOOP THE SYSTEM HYDRAULICS AND PROVIDE FLEXIBILITY FOR TRANSMISSION OF WATERWATER. - ORANGE BLVD RIGHT-OF-WAY BETWEEN NORTH MARYLAND STREET AND STRGAZER TERRACE

**Project Financials:**

**Budget Expended: 10%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	516,073	3,925,155	2,200,000				6,641,228
560680 CONSTRUCTION & DESIGN	184,581						184,581
FUTURE BUDGET							
<b>TOTAL:</b>	<b>700,654</b>	<b>3,925,155</b>	<b>2,200,000</b>				<b>6,825,809</b>

# CIP Project Detail

**Project Title:** COUNTRY CLUB HEIGHT GRAV MAIN

**Project Number:** 00065285

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

REHABILITATION OF GRAVITY SEWER MAIN WITHIN THE COUNTRY CLUB HEIGHTS SUBDIVISION. THE SCOPE ALSO INCLUDES EVALUATION OF WATER MAINS. - REHABILITATION OF GRAVITY SEWER MAIN NECESSARY DUE TO HIGHER FREQUENCY OF REPAIRS WITHIN THE COUNTRY CLUB HEIGHTS SUBDIVISION RELATIVE TO FREQUENCY OF REPAIRS IN THE REMAINDER OF THE COUNTY'S SEWER SERVICE AREA. - COUNTRY CLUB RD/ SR 427 INTERSECTION

**Project Financials:**

**Budget Expended:** 4%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	327,627	4,713,625	3,115,000				8,156,252
FUTURE BUDGET							
<b>TOTAL:</b>	<b>327,627</b>	<b>4,713,625</b>	<b>3,115,000</b>				<b>8,156,252</b>

# CIP Project Detail

**Project Title:** PUMP STATION UPGRADES

**Project Number:** 00082924

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

PUMP STATIONS IMPROVEMENTS RELATED TO CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). THE PUMP STATION UPGRADES WILL CONSIST OF THE DESIGN, PERMITTING AND CONSTRUCTION OF ANNUAL PUMP STATION UPGRADES INCLUDING WET WELL REHAB, CONTROL PANELS, CONCRETE PAD REPAIR, ODOR CONTROL AND GENERATORS AS NEEDED TO ACHIEVE EFFICIENT MAINTENANCE COSTS. OTHER REPAIRS MAY BE REQUIRED AND ARE DETERMINED BY A CONDITION ASSESSMENT. - THE PROJECT IS NECESSARY TO MEET 15 YEAR REFURBISHMENT CYCLE FOR PUMP STATIONS AND UPGRADE PUMP STATIONS IDENTIFIED IN THE UTILITIES MASETR PLAN. CURRENT PUMP STATION ASSET BASE NUMBERS 320 FACILITIES. - COUNTYWIDE

**Project Financials:**

**Budget Expended:** 25%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	41,594	41,594					83,187
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	4,823,406	3,932,520	1,750,000				10,505,927
560651 PROJECT MANAGEMENT	6,799						6,799
560680 CONSTRUCTION & DESIGN	18,174						18,174
FUTURE BUDGET				1,750,000	1,750,000	1,750,000	7,000,000
<b>TOTAL:</b>	<b>4,889,973</b>	<b>3,974,114</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>17,614,087</b>

# CIP Project Detail

**Project Title:** FORCE MAIN & AIR RELEASE VALVE

**Project Number:** 00083116

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

WASTEWATER COLLECTION AND WASTEWATER TRANSMISSION PROJECTS REQUIRED BY FDEP. ASSESSMENT OF CONDITION OF EXISTING FORCE MAINS AND AIR RELEASE VALVES SUSPECTED OF BEING IN DETERIORATED CONDITION DUE TO AGE OR REPAIR RECORDS. - PLAN IS TO PROACTIVELY REHABILITATE OR REPLACE FORCE MAINS PRIOR TO THEIR FAILURE. - COUNTYWIDE

**Project Financials:**

**Budget Expended:** 9%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES							
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	602,628	1,354,311	765,000				2,721,939
560651 PROJECT MANAGEMENT	5,502						5,502
FUTURE BUDGET				765,000	765,000	765,000	3,060,000
<b>TOTAL:</b>	<b>608,130</b>	<b>1,354,311</b>	<b>765,000</b>	<b>765,000</b>	<b>765,000</b>	<b>765,000</b>	<b>5,787,441</b>

# CIP Project Detail

**Project Title:** LANDFILL ACCESS PAVING

**Project Number:** 00160803

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

PAVING OF LANDFILL ACCESS RAMPS AND INTERIOR ROADWAYS ON THE LANDFILL TO PROVIDE ACCESS TO THE WORKING FACE OF THE LANDFILL. - AS THE LANDFILL EXPANDS AND GROWS ACCESS RAMPS MUST BE CONSTRUCTED FOR THE HEAVY VEHICLES TO GAIN ACCESS TO THE WORKING FACE. APPROXIMATELY 400,000 SQ. FT. OF PAVING WILL BE NEEDED TO CONTINUE TO PROVIDE STABLE ACCESS TO WORKING AREAS. CONSTRUCTION AND DEMOLITION MATERIALS ARE CURRENTLY BEING USED AS ROAD BASE. AT THE OSCEOLA ROAD LANDFILL

**Project Financials:**

**Budget Expended:** 3%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	82,296	182,296					264,592
560650 CONSTRUCTION IN PROGRES		335,408	417,704				753,112
FUTURE BUDGET				417,704	417,704	417,704	1,670,817
<b>TOTAL:</b>	<b>82,296</b>	<b>517,704</b>	<b>417,704</b>	<b>417,704</b>	<b>417,704</b>	<b>417,704</b>	<b>2,688,521</b>

# CIP Project Detail

**Project Title:** GWL WTP DECOMMISSIONING

**Project Number:** 00178303

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			150,000				150,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>150,000</b>				<b>150,000</b>

# CIP Project Detail

**Project Title:** COUNTRY CLUB WATER TREATMENT P

**Project Number:** 00178304

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			500,000				500,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>500,000</b>				<b>500,000</b>



# CIP Project Detail

**Project Title:** YANKEE LAKE SWTF REHAB/REPLACE

**Project Number:** 00181605

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE WATER RECLAMATION FACILITIES PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF WASTEWATER TREATMENT INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. REPLACEMENT OF MECHANICAL EQUIPMENT ON TWO GRAVITY THICKENERS, THREE SULFURIC ACID PUMPS & CTRLS AND FIVE POTASSIUM HYDROXIDE PUMPS & CONTROLS DUE TO ANTICIPATED END OF SERVICE LIFE. - PROACTIVE APPROACH TO REPLACEMENT OF ABOVE GROUND ASSETS AT THE END OF SERVICE LIFE TO MINIMIZE RISK OF EQUIPMENT FAILURE. - YANKEE LAKE SURFACE WATER PLANT

**Project Financials:**

**Budget Expended:** 7%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	102,083						102,083
560650 CONSTRUCTION IN PROGRES	193,024	844,932	2,000,000				3,037,956
FUTURE BUDGET				250,000	250,000	250,000	1,000,000
<b>TOTAL:</b>	<b>295,107</b>	<b>844,932</b>	<b>2,000,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>4,140,039</b>

# CIP Project Detail

**Project Title:** YLK WRF REHAB/REPLACEMENT

**Project Number:** 00195209

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE WATER RECLAMATION FACILITIES PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF WASTEWATER TREATMENT INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. REPLACEMENT OF ANOXIC ZONE MIXER & CONTROLS, ADDITION OF NON-POTABLE PUMPS AND VFDS, UPSIZE IR PUMPS AND FLOW METER, HIGH PRESSURE POLYMER PUMPS AND CONCRETE WORK IN MULTIPLE AREAS. - REPLACEMENT OF DETERIORATED, FULLY-UTILIZED EQUIPMENT. - YANKEE LAKE WATER RECLAMATION FACILITY

**Project Financials:**

**Budget Expended:** 6%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	1,747,702	6,261,075	3,900,000				11,908,777
560651 PROJECT MANAGEMENT	9,885						9,885
FUTURE BUDGET				3,941,000	3,941,000	3,941,000	15,764,000
<b>TOTAL:</b>	<b>1,757,586</b>	<b>6,261,075</b>	<b>3,900,000</b>	<b>3,941,000</b>	<b>3,941,000</b>	<b>3,941,000</b>	<b>27,682,661</b>

# CIP Project Detail

**Project Title:** SER R & R  
**Project Number:** 00195785  
**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM  
**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING  
**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE WATER TREATMENT PLANT PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF POTABLE WATER PRODUCTION INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. R&R AT THE SER WTP TO INCLUDE PROTECTIVE CANOPY OVER OZONE SIDESTREAM PIPING. - SUPPLY PERMANENT POWER TO EXISTING MONITORING WELLS. INCLUDE SUBMERSIBLE PUMPS, FLOW METERS AND DISCHARGE PIPES. - SOUTHEAST WATER TREATMENT PLANT SITE

**Project Financials:**

**Budget Expended: 5%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	79,327	29,468	1,500,000				1,608,795
FUTURE BUDGET							
<b>TOTAL:</b>	<b>79,327</b>	<b>29,468</b>	<b>1,500,000</b>				<b>1,608,795</b>

# CIP Project Detail

**Project Title:** TIPPING FLOOR RESURFACING

**Project Number:** 00201902

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

RENEWAL AND REHABILITATION IS NEEDED PERIODICALLY ON THE CENTRAL TRANSFER STATION TIPPING FLOOR. THE FLOOR HAS A WEAR SURFACE COMPOSED OF AN IRON-AGGREGATE CONCRETE. AS REFUSE IS PUSHED ON THE TIPPING FLOOR, THE SURFACE WEARS OUT OVER TIME. THE FLOOR NEEDS TO BE RE-CONSTRUCTED PERIODICALLY TO EXTEND THE LIFE OF THE FACILITY. SMALLER PATCHES HAVE BEEN SUCCESSFUL IN PROLONGING THE NEED FOR A MAJOR RESURFACING; HOWEVER, A MAJOR OVERHAUL WILL LIKELY BE NEEDED WITHIN THE NEXT SEVERAL YEARS. - MORE THAN 300,000 TONS OF WASTE PER YEAR MOVES THROUGH THE TRANSFER STATION. THE STRUCTURAL CONCRETE IS OVERLAIN BY A SACRIFICIAL WEAR PAD THAT MUST BE REF

**Project Financials:**

**Budget Expended: 26%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	52,320	52,320					104,640
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	1,012,459	1,423,483	250,000				2,685,941
FUTURE BUDGET				250,000	250,000	250,000	1,000,000
<b>TOTAL:</b>	<b>1,064,779</b>	<b>1,475,803</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>3,790,582</b>

# CIP Project Detail

**Project Title:** APPLE VALLEY WELL REPLACEMENT

**Project Number:** 00203203

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			150,000				150,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>150,000</b>				<b>150,000</b>

# CIP Project Detail

**Project Title:** IRON BRIDGE AGREEMENT

**Project Number:** 00216426

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE WATER RECLAMATION FACILITIES PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF WASTEWATER TREATMENT INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. A FAMILIAL OF PROJECT RELATED TO AN AGREEMENT WITH CITY OF ORLANDO TO EXPAND THE CAPACITY THROUGH IMPROVEMENTS TO AND REFURBISHMENT OF THE EXISTING CITY OF ORLANDO'S IRON BRIDGE FACILITY. THIS REGIONAL WASTEWATER FACILITY TREATS FLOW FROM THE COUNTY'S SOUTHEAST SERVICE AREA. THE RESULTS OF THIS PROJECT FOR THE COUNTY IS THE ACQUISITION OF RIGHTS TO FUTURE USE OF THE IRON BRIDGE PROJECT. PROJECT IS NECES

**Project Financials:**

**Budget Expended: 42%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	7,484,108	3,198,926	2,171,626				12,854,660
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES							
FUTURE BUDGET				1,029,449	1,029,449	1,029,449	4,117,796
<b>TOTAL:</b>	<b>7,484,108</b>	<b>3,198,926</b>	<b>2,171,626</b>	<b>1,029,449</b>	<b>1,029,449</b>	<b>1,029,449</b>	<b>16,972,456</b>

# CIP Project Detail

**Project Title:** GREENWOOD LAKES RAPID INFILTRA  
**Project Number:** 00227405  
**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM  
**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING  
**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			700,000				700,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>700,000</b>				<b>700,000</b>





# CIP Project Detail

**Project Title:** GREENWOOD LAKES WATER RECLAME

**Project Number:** 00227409

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			2,000,000				2,000,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>2,000,000</b>				<b>2,000,000</b>

# CIP Project Detail

**Project Title:** PUMP STATION GENERATORS (19)

**Project Number:** 00227420

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

PUMP STATIONS IMPROVEMENTS RELATED TO CAPACITY, DEFICIENCY AND/OR RENEWAL & REPLACEMENT (R&R). PUMP STATION GENERATORS (19) A PHASED ADDITION OF FIXED GENERATORS TO COUNTY OWNED PUMP STATIONS TO PROVIDE EMERGENCY POWER WHEN NEEDED. - THE PROJECT IS NECESSARY TO ENSURE CONTINUOUS OPERATIONS OF CRITICAL PUMP STATIONS IN ORDER TO PROVIDE UN-INTERRUPTED SERVICES TO THE CUSTOMERS. PER DEP REGUALTIONS 62.604.400 DESIGN/PERFORMANCE CONSIDERATIONS SECTION (2)(A) PUMP STATIONS THAT RECEIVE FLOW FROM ONE OR MORE PUMP STATIONS THROUGH A FORCE MAIN OR PUMP STATIONS DISCHARGING THROUGH PIPES 12 INCHES OR LARGER SHALL PROVIDE FOR UNINTERRUPTED P

**Project Financials:**

**Budget Expended: 21%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	2,400						2,400
560640 EQUIPMENT							
560642 EQUIPMENT >\$4999	176,090	2,478,050	1,500,000				4,154,140
560650 CONSTRUCTION IN PROGRES	2,862,116						2,862,116
FUTURE BUDGET				1,500,000	1,500,000	1,500,000	6,000,000
<b>TOTAL:</b>	<b>3,040,606</b>	<b>2,478,050</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>13,018,656</b>



# CIP Project Detail

**Project Title:** INDIAN HILL WATER TREATMENT PL

**Project Number:** 00243505

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE WATER TREATMENT PLANT PROJECTS ARE INTENDED TO MAINTAIN THE INTEGRITY AND RELIABILITY OF POTABLE WATER PRODUCTION INFRASTRUCTURE BY PROACTIVELY REHABILITATING AND/OR REPLACING AGED TREATMENT PROCESS EQUIPMENT AND/OR INFRASTRUCTURE. RECONSTRUCTION OF THE TOP OF GST NO. 2. - REPLACEMENT OF DETERIORATED, FULLY-UTILIZED EQUIPMENT. - INDIAN HILLS WATER TREATMENT PLANT

**Project Financials:**

**Budget Expended: 15%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES							
560650 CONSTRUCTION IN PROGRES	288,603	242,457	350,000				881,060
FUTURE BUDGET				200,000	200,000	200,000	800,000
<b>TOTAL:</b>	<b>288,603</b>	<b>242,457</b>	<b>350,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,681,060</b>

# CIP Project Detail

**Project Title:** TRANSFER STATION REFURBISHMENT

**Project Number:** 00244517

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

REFURBISHMENT OF FEATURES AT THE TRANSFER STATION, INCLUDING SECTIONS OF DRIVEWAY CONCRETE, ENTRANCE GATES, FIRE SPRINKLER SYSTEM, CCTV SYSTEM, PORTIONS OF THE BUILDING ENVELOPE, AND OTHER MISCELLANEOUS FEATURES. THESE ITEMS REQUIRE REPLACEMENT AND/OR REFURBISHMENT TO EXTEND THE LIFE OF THE TRANSFER STATION. MAINTAIN COMPLIANCE, AND IMPROVE SAFETY. - THE CENTRAL TRANSFER STATION HAS HAD NUMEROUS REPAIRS/REFURBISHMENTS OVER THE PAST SEVERAL YEARS AND IS PROJECTED TO NEED ADDITIONAL REFURBISHMENTS AND/OR REPLACEMENTS. AT THE CENTRAL TRANSFER STATION

**Project Financials:**

**Budget Expended:** 33%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	186,103	144,829					330,932
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	782,804	344,916	250,000				1,377,720
FUTURE BUDGET				250,000	250,000	250,000	1,000,000
<b>TOTAL:</b>	<b>968,907</b>	<b>489,745</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>2,708,652</b>

# CIP Project Detail

**Project Title:** LANDFILL LEACHATE TANKS

**Project Number:** 00244520

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

COMPLIANCE INSPECTION OF LANDFILL LEACHATE TANKS. AND THE CORRELATING TANKER FILL SYSTEM AND COMPONENTS WITHIN. DESIGN, TECHNICAL SPECIFICATIONS AND REFURBISHMENT MAY RESULT DEPENDING ON FINDINGS OF INSPECTION. - LEACHATE IS REGULATED BY CH. 62-701 AND SYSTEM RELIABILITY MUST BE MAINTAINED. TANKS ARE INSPECTED AND CLEANED EVERY 3 YEARS. AT THE OSCEOLA ROAD LANDFILL

**Project Financials:**

**Budget Expended: 12%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	103,676	79,177					182,854
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES		67,146	100,000				167,146
FUTURE BUDGET				100,000	100,000	100,000	400,000
<b>TOTAL:</b>	<b>103,676</b>	<b>146,324</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>750,000</b>

# CIP Project Detail

**Project Title:** LANDFILL PUMP STATION REPLACEMENT

**Project Number:** 00244522

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE LANDFILL LEACHATE CONVENIENCE SYSTEM CONTAINS 3 PUMP STATIONS WITH 2 PUMPS PER STATION. THE PUMPS ARE PROJECTED TO REACH THE END OF THE USEFUL LIFE REQUIRING REPLACEMENT EVERY 5 YEARS. OTHER COMPONENTS WITHIN THE PUMP STATION ALSO REQUIRE REPLACEMENT IN ORDER TO ALLOW PROPER PUMP FUNCTION. - LEACHATE IS REGULATED BY CH. 62-701 AND SYSTEM RELIABILITY MUST BE MAINTAINED. AT THE OSCEOLA ROAD LANDFILL

**Project Financials:**

**Budget Expended: 2%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	22,635	753,078	60,000				835,713
FUTURE BUDGET				60,000	60,000	60,000	240,000
<b>TOTAL:</b>	<b>22,635</b>	<b>753,078</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>1,075,713</b>

# CIP Project Detail

**Project Title:** LANDFILL GAS SYSTEM EXPANSION

**Project Number:** 00244604

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

DESIGN, ENGINEER, PERMIT, AND CONSTRUCT REPAIR AND EXPANSION OF LANDFILL GAS COLLECTION SYSTEM IN ORDER TO MAINTAIN COMPLIANCE WITH ENVIRONMENTAL PROTECTION AGENCY (EPA) TITLE V REGULATIONS AND THE LANDFILL'S AIR PERMIT. - LANDFILL GAS SYSTEM MUST BE MAINTAINED AND EXPANDED IN COMPLIANCE WITH EPA TITLE V AIR REGULATION. EPA REQUIREMENTS STATE THAT A MUNICIPAL SOLID WASTE LANDFILLS ARE REQUIRED TO INSTALL AND OPERATE ACTIVE LANDFILL GAS EXTRACTION SYSTEMS AND CONTROL THE CAPTURED GAS. THE SYSTEM MUST EXTRACT THE GAS FROM ALL WASTE WITHIN FIVE YEARS OF PLACEMENT (OR TWO YEARS IF LANDFILL IS INACTIVE). MAINTAINING AND EXPANDING THE LANDFILL GAS COLL

**Project Financials:**

**Budget Expended:** 57%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	86,957	86,957					173,913
540 INTERNAL SERVICE CHARGES							
560640 EQUIPMENT							
560650 CONSTRUCTION IN PROGRES	2,805,207	427,363	700,000				3,932,570
FUTURE BUDGET				200,000	200,000	200,000	800,000
<b>TOTAL:</b>	<b>2,892,164</b>	<b>514,319</b>	<b>700,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>4,906,483</b>



# CIP Project Detail

**Project Title:** GENERAL LANDFILL REFURBISHMENT

**Project Number:** 00281204

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 LANDFILL OPERATIONS PROGRAM

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

REFURBISHMENT OF FEATURES AT THE LANDFILL OFFICE AREA, SPECIFICALLY ADDRESSING AN UNDERGROUND STORAGE TANK (VEHICLE MAINTENANCE SHOP FLOOR DRAIN DISCHARGE) AND REFURBISHMENT OF PORTIONS OF THE BUILDING ENVELOPES (OFFICE, SHOP AND STORAGE) ARE NEEDED TO EXTEND THE LIVES OF THE BUILDINGS. - THE OFFICE AREAS OF THE LANDFILL MUST BE MAINTAINED AND REFURBISHED PERIODICALLY TO EXTEND THE LIFE OF THE BUILDING. AT THE OSCEOLA ROAD LANDFILL

**Project Financials:**

**Budget Expended: 6%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	40,304	37,404					77,709
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	112,172	153,417	730,000				995,589
560680 CONSTRUCTION & DESIGN	7,491						7,491
FUTURE BUDGET				300,000	300,000	300,000	1,200,000
<b>TOTAL:</b>	<b>159,967</b>	<b>190,821</b>	<b>730,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,280,788</b>

# CIP Project Detail

**Project Title:** LANDFILL RD & CITIZEN UPGRADE

**Project Number:** 00281205

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 LANDFILL OPERATIONS PROGRAM

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

UPGRADE THE CITIZEN'S AREA MAKING IT LARGER TO ALLOW CUSTOMERS TO UTILIZE THE FACILITY MORE EFFICIENTLY AND SAFELY. - THE CURRENT CITIZENS AREA CONSISTS OF A SINGLE BAY THAT IS IN NEED OF REPAIR DUE TO NORMAL WEAR AND TEAR. BY INCREASING THE NUMBER OF BAYS, CITIZENS WILL BE ABLE TO UNLOAD GARBAGE IN ONE AREA WHILE OTHER AREAS ARE CLEARED BY COUNTY EQUIPMENT. THIS WILL RESULT IN SAFER WORK ENVIRONMENT FOR THE CUSTOMER AND REDUCED WAIT TIMES. AT THE OSCEOLA ROAD LANDFILL

**Project Financials:**

**Budget Expended: 3%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560642 EQUIPMENT >\$4999	25,480						25,480
560650 CONSTRUCTION IN PROGRES	26,648	1,235,372	100,000				1,362,020
FUTURE BUDGET				100,000	100,000	100,000	400,000
<b>TOTAL:</b>	<b>52,128</b>	<b>1,235,372</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1,787,500</b>

# CIP Project Detail

**Project Title:** NW-RW-2 SYSTEM WIDE OPER EFFIC

**Project Number:** 00283005

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

THE PROJECTS INCLUDE EXPANSION TO THE EXISTING RECLAIMED WATER DISTRIBUTION SYSTEM FOR IRRIGATION, CAPACITY, AND/OR POTABLE REUSE. THIS PROJECT WILL PRODUCE A STRATEGY TO OPTIMIZE OPERATIONS, SYSTEM CONTROLS AND OPERATOR FLEXIBILITY OF THE RECLAIMED WATER SYSTEM. - NEEDED TO OPTIMIZE THE EFFICIENCY, RELIABILITY AND OPERATIONAL FLEXIBILITY OF THE RECLAIMED WATER SYSTEM BY UPGRADING THE HYDRAULIC MODEL WITH REAL TIME DATA. - NORTHWEST SERVICE AREA RECLAIMED DISTRIBUTION SYSTEM

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES							
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES		942,225	858,000				1,800,225
FUTURE BUDGET							
<b>TOTAL:</b>		<b>942,225</b>	<b>858,000</b>				<b>1,800,225</b>

# CIP Project Detail

**Project Title:** OSCEOLA ROAD BORROW PIT

**Project Number:** 01909102

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 SW-COMPLIANCE & PROGRAM MAN

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

OSCEOLA ROAD BORROW PIT

**Project Financials:**

**Budget Expended: 13%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	63,755	59,011	60,000				182,766
FUTURE BUDGET				60,000	60,000	60,000	240,000
<b>TOTAL:</b>	<b>63,755</b>	<b>59,011</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>422,766</b>

# CIP Project Detail

**Project Title:** NEBRASKA AVE BRIDGE DRAIN HMGP

**Project Number:** 02007102

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL PROVIDE DRAINAGE IMPROVEMENTS AROUND THE BRIDGE BY REPLACING THE BRIDGE CULVERT

**Project Financials:**

**Budget Expended: 6%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560610 LAND	20,248		8,809				29,057
560650 CONSTRUCTION IN PROGRES		754,158	955,376				1,709,534
560652 CEI SERVICES		77,342	150,961				228,303
560680 CONSTRUCTION & DESIGN	97,537	1,663	978				100,178
560690 ENGINEERING COSTS	16,595	994					17,589
FUTURE BUDGET							
<b>TOTAL:</b>	<b>134,379</b>	<b>834,157</b>	<b>1,116,124</b>				<b>2,084,661</b>

# CIP Project Detail

**Project Title:** WILLOW AVE-ALHAMBRA DRAIN HMGP

**Project Number:** 02007124

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY

**BU Type:** 20 CIP

**Project Description:**

DRAINAGE IMPROVEMENTS

**Project Financials:**

**Budget Expended: 4%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560610 LAND			14,580				14,580
560650 CONSTRUCTION IN PROGRES		937,350	1,811,026				2,748,376
560652 CEI SERVICES			412,256				412,256
560680 CONSTRUCTION & DESIGN	117,115	63,440	18,071				198,626
560690 ENGINEERING COSTS	15,626	727					16,353
FUTURE BUDGET							
<b>TOTAL:</b>	<b>132,741</b>	<b>1,001,517</b>	<b>2,255,933</b>				<b>3,390,191</b>

# CIP Project Detail

**Project Title:** RECHARGE FEASIBILITY STUDY

**Project Number:** 02108044

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

THE NEW CENTRAL FLORIDA WATER INITIATIVE (CFWI) RULES RESTRICT GROUNDWATER ALLOCATION FROM THE UPPER FLORIDAN AQUIFER (UFA) FOR PUBLIC SUPPLY TO 2025 DEMONSTRATED DEMANDS. FUTURE WATER ALLOCATION SHALL BE FROM ALTERNATIVE WATER SUPPLY (AWS) PROJECT. THE ST. JOHNS RIVER WATER MANAGEMENT DISTRICT (SJRWMD) HAS BEEN ENCOURAGING LARGE WATER USERS LIKE SCESD TO REDUCE DEPENDENCY ON THE UPPER FLORIDAN AQUIFER (UFA) AND SHIFT WITHDRAWALS TO ALTERNATIVE WATER SUPPLY (AWS) SOURCES LIKE SURFACE WATER. - THIS STUDY WILL INVESTIGATE THE VIABILITY OF USING PARTIALLY TREATED SURFACE WATER FROM THE YANKEE LAKE SWRF AND DIRECTLY INJECT/RECHARGE THE UFA

**Project Financials:**

**Budget Expended:** 4%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	73,500		2,000,000				2,073,500
560650 CONSTRUCTION IN PROGRES							
FUTURE BUDGET							
<b>TOTAL:</b>	<b>73,500</b>		<b>2,000,000</b>				<b>2,073,500</b>



# CIP Project Detail

**Project Title:** HIGHLAND PINES UTILITIES UPGRA

**Project Number:** 02108055

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

WASTEWATER COLLECTION AND WASTEWATER TRANSMISSION PROJECTS REQUIRED BY FDEP. WATER AND SEWER SYSTEM UPGRADES IN HIGHLAND PARK

**Project Financials:**

**Budget Expended:** 3%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	131,721	2,122,366	1,750,000				4,004,087
FUTURE BUDGET							
<b>TOTAL:</b>	<b>131,721</b>	<b>2,122,366</b>	<b>1,750,000</b>				<b>4,004,087</b>

# CIP Project Detail

**Project Title:** LANDFILL STORMWATER SYSTEM

**Project Number:** 02109027

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT **Program:** 09 LANDFILL OPERATIONS PROGRAM

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

ONE OF THE STORMWATER DISCHARGE PIPES THAT REMOVES STORMWATER FROM WITHIN THE NORTHERN PORTION OF THE SLURRY WALL WAS DAMAGED DURING REPAIR OF THE LEACHATE COLLECTION SYSTEM. THE PIPE PASSES THROUGH THE CEMENT-BENTONITE SLURRY WALL THAT SURROUNDS THE FACILITY. THE CURRENT PLAN IS TO INSERT A SECTION OF HIGH-DENSITY POLYETHYLENE (“HDPE”) PIPE INSIDE THE CMP TO RESTORE THE HYDRAULIC CONTINUITY, AND THEN CLOSE THE ANNULUS BETWEEN THE CMP AND THE REPLACEMENT PIPE USING A CEMENT-BENTONITE MIX THAT IS NO MORE PERMEABLE THAN THE SLURRY WALL. FUNDING FOR THIS REPAIR AND REPLACEMENT PROJECT IS REQUESTED FROM THE SOLID WASTE RESERVE FOR CONTINGENCY.

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		85,000	125,000				210,000
560680 CONSTRUCTION & DESIGN		50,000					50,000
FUTURE BUDGET				125,000	125,000	125,000	500,000
<b>TOTAL:</b>		<b>135,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>760,000</b>

# CIP Project Detail

**Project Title:** REGIONAL WATER SUPPLY PLANNING

**Project Number:** 02208022

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

Participate in CFWI RWSPs, CFWI rulemaking, MFL evaluations and annual MFL priority waterbody list updates. Keep current on SJRWMD CUP renewal activities with other permittees.

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		50,000	50,000				100,000
FUTURE BUDGET				50,000	50,000	50,000	200,000
<b>TOTAL:</b>		<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>

# CIP Project Detail

**Project Title:** HYDROLIC MODEL UPDATE

**Project Number:** 02208023

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			250,000				250,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>250,000</b>				<b>250,000</b>

# CIP Project Detail

**Project Title:** WELL DEEPEN FEASIBILITY SER 3

**Project Number:** 02208024

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

Deepening production well SER-3 to evaluate groundwater quality and aquifer capacity conditions for deepening other SER UFA wells to LFA wells.

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		590,000	1,410,000				2,000,000
FUTURE BUDGET							
<b>TOTAL:</b>		<b>590,000</b>	<b>1,410,000</b>				<b>2,000,000</b>

# CIP Project Detail

**Project Title:** 17-92/PRAIRIE LAKE WATER MAIN

**Project Number:** 02208029

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

Construct 600 feet of new 8-inch-diameter water main crossing US 17-92 at Prairie Lake Dr.

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES		250,000	2,250,000				2,500,000
FUTURE BUDGET							
<b>TOTAL:</b>		<b>250,000</b>	<b>2,250,000</b>				<b>2,500,000</b>



# CIP Project Detail

**Project Title:** RECLAIMED WATER MAINS R&R-1

**Project Number:** 02208030

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

Renewal & Replacement Model Output. Restoration or replacement of equipment that is at risk of failure due to its condition.

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES		100,000	100,000				200,000
FUTURE BUDGET				100,000	100,000	100,000	400,000
<b>TOTAL:</b>		<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>600,000</b>



# CIP Project Detail

**Project Title:** MARKHAM WTP - LOX TANK

**Project Number:** 02208031

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			300,000				300,000
FUTURE BUDGET				267,500	267,500	267,500	1,070,000
<b>TOTAL:</b>			<b>300,000</b>	<b>267,500</b>	<b>267,500</b>	<b>267,500</b>	<b>1,370,000</b>

# CIP Project Detail

**Project Title:** NWSA DBP FORMATION/4-LOG EVAL

**Project Number:** 02208032

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			75,000				75,000
FUTURE BUDGET				75,000	75,000	75,000	300,000
<b>TOTAL:</b>			<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>375,000</b>



# CIP Project Detail

**Project Title:** REGULATORY COMPLIANCE SUPPORT

**Project Number:** 02208038

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			25,000				25,000
FUTURE BUDGET				25,000	25,000	25,000	100,000
<b>TOTAL:</b>			<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>

# CIP Project Detail

**Project Title:** HOLISTIC WATER POLICY

**Project Number:** 02208039

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		330,000	50,000				380,000
FUTURE BUDGET				50,000	50,000	50,000	200,000
<b>TOTAL:</b>		<b>330,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>580,000</b>

# CIP Project Detail

**Project Title:** WRF IMPROVE / PERMIT RENEWAL

**Project Number:** 02308022

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			300,000				300,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>300,000</b>				<b>300,000</b>

# CIP Project Detail

**Project Title:** UTILITY RELOCATES ROLLING HILL

**Project Number:** 02308023

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			1,400,000				1,400,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>1,400,000</b>				<b>1,400,000</b>

# CIP Project Detail

**Project Title:** COLLECTIONS IMPROVEMENTS - KEW

**Project Number:** 02308024

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			1,500,000				1,500,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>1,500,000</b>				<b>1,500,000</b>





# CIP Project Detail

**Project Title:** COLLECTIONS IMPROVEMENTS - SEP

**Project Number:** 02308025

**Element:** 53 PHYSICAL ENVIRONMENT **Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES **Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			250,000				250,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>250,000</b>				<b>250,000</b>

# CIP Project Detail

**Project Title:** WATER TREATMENT IMPROVEMENTS

**Project Number:** 02308026

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40108 WATER & SEWER CAPITAL IMPROVEM

**Department:** 08 ES UTILITIES

**Program:** 08 UTILITIES ENGINEERING

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			150,000				150,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>150,000</b>				<b>150,000</b>



# CIP Project Detail

**Project Title:** HYUNDAI HX 220 EXCAVATOR

**Project Number:** 02309021

**Element:** 53 PHYSICAL ENVIRONMENT

**Fund:** 40201 SOLID WASTE FUND

**Department:** 09 ES SOLID WASTE DEPT

**Program:** 09 LANDFILL OPERATIONS PROGRAM

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560642 EQUIPMENT >\$4999			246,000				246,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>246,000</b>				<b>246,000</b>

# CIP Project Detail

**Project Title:** US17-92 PED OP STAIRWELLS

**Project Number:** 00205750

**Element:** 54 TRANSPORTATION **Fund:** 11541 2001 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2B MAJOR ROAD SYSTEM PROJECTS **BU Type:** 20 CIP

**Project Description:**

DESIGN A STAIRWELL THAT ALLOWS ACCESS TO THE CROSS SEMINOLE TRAIL OVERPASS FROM US 17-92 AT GENERAL HUTCHINSON PKWY. - AT GENERAL HUTCHINSON

**Project Financials:**

**Budget Expended: 16%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560610 LAND							
560650 CONSTRUCTION IN PROGRES		553,000	177,000				730,000
560652 CEI SERVICES		77,000	19,000				96,000
560680 CONSTRUCTION & DESIGN	165,386	10,330	31,052				206,768
FUTURE BUDGET							
<b>TOTAL:</b>	<b>165,386</b>	<b>640,330</b>	<b>227,052</b>				<b>1,032,768</b>

# CIP Project Detail

**Project Title:** US17-92/5 POINTS ROADWAY

**Project Number:** 00265503

**Element:** 54 TRANSPORTATION **Fund:** 11541 2001 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 2C COLLECTOR RECONSTRUCTION **BU Type:** 20 CIP

**Project Description:**

THE SCOPE OF SERVICES INCLUDE THE DESIGN AND PERMITTING OF A NEW CONNECTOR ROADWAY FROM BUSH BOULEVARD TO US HIGHWAY 17-92 (APPROXIMATELY 700 FEET) NORTH OF TROPIC PARK DRIVE WHICH WILL ALIGN WITH THE PROPOSED REAGAN CENTER ACCESS ROADWAY ON THE EAST SIDE OF US HIGHWAY 17-92 THAT IS CURRENTLY IN THE DESIGN AND PERMITTING PHASE. THIS NEW CONNECTOR ROADWAY WILL TRAVERSE THROUGH AN EXISTING WETLAND FOR APPROXIMATELY 400 FEET, AND WILL LIKELY REQUIRE WETLAND MITIGATION.

**Project Financials:**

**Budget Expended: 57%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560610 LAND	4,550		4,550				9,100
560650 CONSTRUCTION IN PROGRES	7,086,507	2,563,026	2,169,742				11,819,275
560652 CEI SERVICES	451,847	10,254	646,574				1,108,675
560680 CONSTRUCTION & DESIGN	502,760	226,758	479,637				1,209,154
560690 ENGINEERING COSTS	4,686						4,686
580813 AID TO GOVT AGEN-DESIGN	85,333	64,818					150,151
FUTURE BUDGET							
<b>TOTAL:</b>	<b>8,135,682</b>	<b>2,864,856</b>	<b>3,300,503</b>				<b>14,301,041</b>

# CIP Project Detail

**Project Title:** SR434 Safety Improv/SR417-Arte

**Project Number:** 01785145

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL CONSTRUCT CORRIDOR ENHANCEMENTS ALONG SR 434 IN 2 PHASES ; PHASE 1 - FROM SR 417 TO FRANKLIN ST, PHASE 2- FROM SMITH ST TO MITCHELL HAMMOCK. FDOT AGREEMENT IS PROVIDES FUNDS FOR SR 434 ROUNDABOUTS AT 3 LOCATIONS FROM WEST OF JETTA POINT TO SOUTH OF ARTESIA ST

**Project Financials:**

**Budget Expended: 2%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560610 LAND			3,000,000				3,000,000
560680 CONSTRUCTION & DESIGN	221,614	1,778,386					2,000,000
560690 ENGINEERING COSTS	43,582						43,582
FUTURE BUDGET				2,000,000	2,000,000	2,000,000	8,000,000
<b>TOTAL:</b>	<b>265,196</b>	<b>1,778,386</b>	<b>3,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>13,043,582</b>

# CIP Project Detail

**Project Title:** Mast Arm Inspections

**Project Number:** 01785163

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

(blank)

**Project Financials:**

**Budget Expended: 23%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	110,000		400,000				510,000
560690 ENGINEERING COSTS	8,145						8,145
FUTURE BUDGET							
<b>TOTAL:</b>	<b>118,145</b>		<b>400,000</b>				<b>518,145</b>



# CIP Project Detail

**Project Title:** MAST ARMS REFURBISHMENTS

**Project Number:** 01785165

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

THE SIGNALS, SIGNS AND STRIPING PROGRAM - (NOT MAST ARM UPGRADES) - WILL UPGRADE AND REPLACE STREET SIGNS, REFURBISH MAST ARMS, UPGRADE PRE-EMPTION EQUIPMENT, INSTALL/UPGRADE TRANSIT PRIORITY EQUIPMENT ON SEMINOLE COUNTY ROADWAYS. THIS PROJECT IS AN ANNUAL ALLOCATION FOR MAST ARM CAPITAL MAINTENANCE

**Project Financials:**

**Budget Expended: 44%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	179,834	308,857	200,000				688,691
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	864,827	46,483					911,309
560690 ENGINEERING COSTS	158,384						158,384
FUTURE BUDGET				200,000	200,000	200,000	800,000
<b>TOTAL:</b>	<b>1,203,045</b>	<b>355,339</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>2,558,384</b>

# CIP Project Detail

**Project Title:** NEW TRAFFIC SIGNAL CABINETS

**Project Number:** 01785169

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROGRAM ENHANCES THE COUNTY’S ADVANCED TRAFFIC MANAGEMENT SYSTEM WHICH ALLOWS FOR REAL-TIME INFORMATION SHARING WITH OTHER JURISDICTIONS REGARDING TRAFFIC FLOW ON MAJOR ARTERIAL AND COLLECTOR ROADWAYS. NEW TRAFFIC SIGNAL CABINETS THIS PROJECT WILL PROVIDE AND INSTALL UPGRADED TRAFFIC SIGNAL CABINETS.

**Project Financials:**

**Budget Expended: 32%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	1,703,850	721,150	900,000				3,325,000
560690 ENGINEERING COSTS	264,189	2,812					267,001
FUTURE BUDGET				500,000	500,000	500,000	2,000,000
<b>TOTAL:</b>	<b>1,968,039</b>	<b>723,962</b>	<b>900,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>5,592,001</b>

# CIP Project Detail

**Project Title:** RESURFACING-LOCAL ROADS

**Project Number:** 01785216

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

THE PAVEMENT MANAGEMENT PROGRAM SETS PRIORITY BASED ON THE PAVEMENT CONDITION INDEX (PCI). BASED ON PCI SCORE THIS PROGRAM PROVIDES AN ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK. THIS INCLUDES LOCAL ROAD RESURFACING AND REHABILITATION THAT MAY INVOLVE RECONSTRUCTION ACTIVITY. THIS PROJECT IS FUNDED ANNUALLY WHICH ADDRESSES THE LOCAL ROADWAYS THAT ARE IN NEED OF RESURFACING. ANNUAL ALLOCATION FOR BUDGET PURPOSES / PROJECT LIST AT YEAR END PROVIDE INFORMATION ON PAVED ROADS UNDER THIS PROGRAM. TOTAL: \$17,000,000 \$3,400,000 PER YE

**Project Financials:**

**Budget Expended: 34%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	13,823,776	4,998,040	4,123,000				22,944,817
560652 CEI SERVICES	405,928	157,000	157,000				719,928
560690 ENGINEERING COSTS	1,886,410	387,248					2,273,658
FUTURE BUDGET				4,280,000	4,280,000	4,280,000	17,120,000
<b>TOTAL:</b>	<b>16,116,114</b>	<b>5,542,288</b>	<b>4,280,000</b>	<b>4,280,000</b>	<b>4,280,000</b>	<b>4,280,000</b>	<b>43,058,402</b>

# CIP Project Detail

**Project Title:** PAVEMENT MGMT TESTING & INSP

**Project Number:** 01785222

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING

**BU Type:** 20 CIP

**Project Description:**

THE PAVEMENT MANAGEMENT PROGRAM SETS PRIORITY BASED ON THE PAVEMENT CONDITION INDEX (PCI). BASED ON PCI SCORE THIS PROGRAM PROVIDES AN ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK. THIS INCLUDES LOCAL ROAD RESURFACING AND REHABILITATION THAT MAY INVOLVE RECONSTRUCTION ACTIVITY. THIS PROJECT IS UTILIZED TO PERFORM ASPHALT TESTING AND CORE SAMPLES

**Project Financials:**

**Budget Expended: 31%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	186,749						186,749
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	563,508	362,242	225,000				1,150,751
560652 CEI SERVICES							
560680 CONSTRUCTION & DESIGN		112,500					112,500
560690 ENGINEERING COSTS	84,316						84,316
FUTURE BUDGET				225,000	225,000	225,000	900,000
<b>TOTAL:</b>	<b>834,573</b>	<b>474,742</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>2,434,315</b>

# CIP Project Detail

**Project Title:** ASSET MGMT INSP & INV

**Project Number:** 01785224

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

THE PAVEMENT MANAGEMENT PROGRAM SETS PRIORITY BASED ON THE PAVEMENT CONDITION INDEX (PCI). BASED ON PCI SCORE THIS PROGRAM PROVIDES AN ASPHALT OVERLAY, FULL DEPTH RECLAMATION, AND VARIOUS METHODS OF ASPHALT SURFACE REFURBISHMENT THAT ARE APPLIED TO SEMINOLE COUNTY'S PAVED ROAD NETWORK. THIS INCLUDES LOCAL ROAD RESURFACING AND REHABILITATION THAT MAY INVOLVE RECONSTRUCTION ACTIVITY. PROJECT WILL IDENTIFY ASSET CONDITION,AGE,HISTORY, AND RECOMMEND A REPLACEMENT SCHEDULE BASED ON A CONDITION RATING SYSTEM.- COUNTY WIDE

**Project Financials:**

**Budget Expended: 20%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	294,872	225,000					519,872
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	96,915	308,213	225,000				630,128
560652 CEI SERVICES							
560690 ENGINEERING COSTS	66,309						66,309
FUTURE BUDGET				225,000	225,000	225,000	900,000
<b>TOTAL:</b>	<b>458,096</b>	<b>533,213</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>2,116,309</b>

# CIP Project Detail

**Project Title:** PIPE LINING AND INSPECTIONS

**Project Number:** 01785240

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL INVOLVE LINING UNDERGROUND PIPE INFRASTRUCTURE . THE INSTALLATION OF PIPE LINERS IN FAILING SECTIONS WILL PROLONG THE LIFECYCLE OF THE UNDERGROUND DRAINAGE PIPE SYSTEM. THIS PROJECT IS DESIGNED TO ELIMINATE ROADWAY BASE EROSION AND TO PROPERLY DRAIN ROADWAY TO PROVIDE FOR A SAFE TRAVEL

**Project Financials:**

**Budget Expended: 59%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	8,024,087	2,294,913	700,000				11,019,000
560680 CONSTRUCTION & DESIGN	31,000						31,000
560690 ENGINEERING COSTS	1,354,552	46,825					1,401,377
FUTURE BUDGET				700,000	700,000	700,000	2,800,000
<b>TOTAL:</b>	<b>9,409,639</b>	<b>2,341,738</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>15,251,377</b>

# CIP Project Detail

**Project Title:** ORANGE BLVD (CR431) SAFETY

**Project Number:** 01785303

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

TO IMPROVE SAFETY, ADDRESS DRAINAGE DEFICIENCIES, ADD SHOULDERS AND TURN LANES, AND ADD SIDEWALK AND TRAIL TO ENHANCE PEDESTRIAN AND BICYCLE CONTINUITY AND ACCESS. ALSO A RESURFACING PER TAX PLAN, SIDEWALK ENHANCEMENTS PER SEMINOLE TRAILS MASTER PLAN. A ROADWAY SAFETY PROJECT IS CURRENTLY IN DESIGN TO 3LANE ORLAND BLVD AS NEEDED PER TAX PLAN UNDER CIP1785303. COST ESTIMATE ASSUMES RESURFACING, RESTRIPPING AND SIDEWALK CONSTRUCTION IN EXISTING ROW.- FROM W SR 46 TO MONROE ROAD (CR 15)

**Project Financials:**

**Budget Expended: 29%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560610 LAND	3,593,029	2,829,342					6,422,371
560650 CONSTRUCTION IN PROGRES		7,603,858	3,000,000				10,603,858
560652 CEI SERVICES		1,216,217					1,216,217
560680 CONSTRUCTION & DESIGN	2,452,384	2,112,825					4,565,210
560690 ENGINEERING COSTS	833,402	54,722					888,124
FUTURE BUDGET							
<b>TOTAL:</b>	<b>6,878,816</b>	<b>13,816,964</b>	<b>3,000,000</b>				<b>23,695,780</b>

# CIP Project Detail

**Project Title:** TRAFFIC STUDIES

**Project Number:** 01785310

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY

**BU Type:** 20 CIP

**Project Description:**

MISCELLANEOUS TRAFFIC STUDIES FOR SAFETY AND OPERATIONS.

**Project Financials:**

**Budget Expended: 66%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	407,422	73,999	200,000				681,420
540 INTERNAL SERVICE CHARGES							
560680 CONSTRUCTION & DESIGN	55,205						55,205
560690 ENGINEERING COSTS	72,043						72,043
FUTURE BUDGET							
<b>TOTAL:</b>	<b>534,669</b>	<b>73,999</b>	<b>200,000</b>				<b>808,668</b>



# CIP Project Detail

**Project Title:** LED STREET SIGN UPGRADE

**Project Number:** 01785313

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THE SIGNALS, SIGNS AND STRIPING PROGRAM - (NOT MAST ARM UPGRADES) - WILL UPGRADE AND REPLACE STREET SIGNS, REFURBISH MAST ARMS, UPGRADE PRE-EMPTION EQUIPMENT, INSTALL/UPGRADE TRANSIT PRIORITY EQUIPMENT ON SEMINOLE COUNTY ROADWAYS. UPGRADE OF INCANDESCENT STREET SIGNS TO LED - COUNTYWIDE

**Project Financials:**

**Budget Expended: 50%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	5,500						5,500
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	900,675	193,825	150,000				1,244,500
560690 ENGINEERING COSTS	177,548						177,548
FUTURE BUDGET				150,000	150,000	150,000	600,000
<b>TOTAL:</b>	<b>1,083,723</b>	<b>193,825</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>2,027,548</b>

# CIP Project Detail

**Project Title:** MAST ARM REBUILDS

**Project Number:** 01785344

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THE SIGNALS, SIGNS AND STRIPING PROGRAM - (NOT MAST ARM UPGRADES) - WILL UPGRADE AND REPLACE STREET SIGNS, REFURBISH MAST ARMS, UPGRADE PRE-EMPTION EQUIPMENT, INSTALL/UPGRADE TRANSIT PRIORITY EQUIPMENT ON SEMINOLE COUNTY ROADWAYS. THIS PROJECT WILL PERFORM VARIOUS REFURBISHMENT OF THE COUNTY'S MAST ARM STRUCTURES.

**Project Financials:**

**Budget Expended: 32%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	1,439,460	885,147	450,000				2,774,607
560690 ENGINEERING COSTS	285,786	21,887					307,673
FUTURE BUDGET				450,000	450,000	450,000	1,800,000
<b>TOTAL:</b>	<b>1,725,246</b>	<b>907,034</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>4,882,280</b>

# CIP Project Detail

**Project Title:** LANE STRIPING

**Project Number:** 01785346

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THE SIGNALS, SIGNS AND STRIPING PROGRAM - (NOT MAST ARM UPGRADES) - WILL UPGRADE AND REPLACE STREET SIGNS, REFURBISH MAST ARMS, UPGRADE PRE-EMPTION EQUIPMENT, INSTALL/UPGRADE TRANSIT PRIORITY EQUIPMENT ON SEMINOLE COUNTY ROADWAYS. THIS PROJECT WILL ADD/UPGRADE STRIPING ON VARIOUS LOCATIONS ON COUNTY ROADWAYS.

**Project Financials:**

**Budget Expended: 34%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			100,000				100,000
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES	383,845	266,155					650,000
560680 CONSTRUCTION & DESIGN							
560690 ENGINEERING COSTS	68,784						68,784
FUTURE BUDGET				100,000	100,000	100,000	400,000
<b>TOTAL:</b>	<b>452,629</b>	<b>266,155</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1,218,783</b>

# CIP Project Detail

**Project Title:** ADA REPLACEMENT PAVMT MGMT

**Project Number:** 01785444

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C SIDEWALK / ADA IMPROVEMENTS **BU Type:** 20 CIP

**Project Description:**

THE SIDEWALK PROGRAM IS DESIGNED TO IMPROVE PEDESTRIAN SAFETY AND ENHANCE THE MULTI-MODAL CONNECTIONS TO NEIGHBORHOODS AND SCHOOLS AS WELL AS MIXED-USE CENTERS. THIS PROGRAM WILL ALSO PROVIDE AMERICAN WITH DISABILITIES ACT (ADA) IMPROVEMENTS TO SEMINOLE COUNTY SIDEWALKS AND ROAD CROSSINGS. THIS PROJECT WILL CONSTRUCT AMERICANS WITH DISABILITIES ACT(ADA) IMPROVEMENTS ALONG COUNTY ROADWAYS AS DIRECTED BY PAVEMENT MANAGEMENT PROGRAM, AS REQUIRED BY DOJ & FHWA ADA LAW- COUNTYWIDE

**Project Financials:**

**Budget Expended: 61%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	1,683,623	606,377	400,000				2,690,000
560680 CONSTRUCTION & DESIGN		210,000					210,000
560690 ENGINEERING COSTS	289,702	30,628					320,330
FUTURE BUDGET							
<b>TOTAL:</b>	<b>1,973,325</b>	<b>847,005</b>	<b>400,000</b>				<b>3,220,330</b>

# CIP Project Detail

**Project Title:** ANNUAL BRIDGE/TUNNEL REP/REPLA

**Project Number:** 01785447

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C BRIDGE REPLACEMT / REHAB **BU Type:** 20 CIP

**Project Description:**

THE BRIDGE PROGRAM IS DESIGNED TO PERFORM REPAIRS AND REPLACE BRIDGES IN SEMINOLE COUNTY AS NEEDED BASED ON BRIDGE INSPECTION REPORTS FOR BOTH PEDESTRIAN AND VEHICULAR BRIDGES. THIS PROJECT TRACKS THE BRIDGE REHABILITATION AND REPAIR EXPENDITURES NECESSARY TO CORRECT DEFICIENCIES IN COUNTY MAINTAINED VEHICULAR BRIDGES THAT WERE IDENTIFIED AND REPORTED TO THE COUNTY BY THE STATE OF FLORIDA. THIS PROJECT ALSO TRACKS THE BRIDGE INSPECTION, REHABILITATION AND REPAIR EXPENDITURES FOR ALL PEDESTRIAN OVERPASSES OR TUNNELS.- VARIOUS LOCATIONS

**Project Financials:**

**Budget Expended: 47%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	1,421,175	345,000					1,766,175
560650 CONSTRUCTION IN PROGRES	1,670,474	426,137	1,317,000				3,413,610
560652 CEI SERVICES	139,181	135,819	197,550				472,550
560680 CONSTRUCTION & DESIGN	95	550,000					550,095
560690 ENGINEERING COSTS	295,066	15,680					310,746
FUTURE BUDGET				204,700	204,700	204,700	818,800
<b>TOTAL:</b>	<b>3,525,991</b>	<b>1,472,636</b>	<b>1,514,550</b>	<b>204,700</b>	<b>204,700</b>	<b>204,700</b>	<b>7,331,976</b>

# CIP Project Detail

**Project Title:** SIDEWALK REPAIRS-STORMWATER

**Project Number:** 01785479

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C SIDEWALK / ADA IMPROVEMENTS **BU Type:** 20 CIP

**Project Description:**

THE SIDEWALK PROGRAM IS DESIGNED TO IMPROVE PEDESTRIAN SAFETY AND ENHANCE THE MULTI-MODAL CONNECTIONS TO NEIGHBORHOODS AND SCHOOLS AS WELL AS MIXED-USE CENTERS. THIS PROGRAM WILL ALSO PROVIDE AMERICAN WITH DISABILITIES ACT (ADA) IMPROVEMENTS TO SEMINOLE COUNTY SIDEWALKS AND ROAD CROSSINGS. THIS PROJECT WILL ADDRESS MINOR SIDEWALK REPAIR ISSUES. THE PROJECT IS SPLIT BETWEEN THE ROADS AND STORMWATER DIVISIONS.

**Project Financials:**

**Budget Expended: 35%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	3,545,805	1,629,195	1,000,000				6,175,000
560690 ENGINEERING COSTS	638,683	186,455					825,138
FUTURE BUDGET				1,000,000	1,000,000	1,000,000	4,000,000
<b>TOTAL:</b>	<b>4,184,488</b>	<b>1,815,650</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>11,000,138</b>

# CIP Project Detail

**Project Title:** PROJECT MANAGEMENT (GEC)

**Project Number:** 01785486

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3 ENGINEERING **BU Type:** 20 CIP

**Project Description:**  
GENERAL ENGINEERING CONSULTANT -PROJECT MANAGEMENT

**Project Financials:** **Budget Expended: 15%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	1,194,930	1,000,000	750,000				2,944,930
560651 PROJECT MANAGEMENT		1,530,342					1,530,342
560690 ENGINEERING COSTS	217,010	41,686					258,696
FUTURE BUDGET				1,000,000	1,000,000	1,000,000	4,000,000
<b>TOTAL:</b>	<b>1,411,940</b>	<b>2,572,028</b>	<b>750,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>8,733,969</b>



# CIP Project Detail

**Project Title:** ENGINEERING CAPITALIZATION

**Project Number:** 01785489

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3 ENGINEERING

**BU Type:** 20 CIP

**Project Description:**

ANNUAL ALLOCATION OF LABOR CHARGED BACK TO SALES TAX FUND

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES		3,375,622	5,083,305				8,458,927
FUTURE BUDGET				5,392,878	5,392,878	5,392,878	21,571,513
<b>TOTAL:</b>		<b>3,375,622</b>	<b>5,083,305</b>	<b>5,392,878</b>	<b>5,392,878</b>	<b>5,392,878</b>	<b>30,030,440</b>



# CIP Project Detail

**Project Title:** BRIDGE INSPECTIONS

**Project Number:** 01785562

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C BRIDGE REPLACEMT / REHAB

**BU Type:** 20 CIP

**Project Description:**

THE BRIDGE PROGRAM IS DESIGNED TO PERFORM REPAIRS AND REPLACE BRIDGES IN SEMINOLE COUNTY AS NEEDED BASED ON BRIDGE INSPECTION REPORTS FOR BOTH PEDESTRIAN AND VEHICULAR BRIDGES. ANNUAL BRIDGE INSPECTION OF SEMINOLE COUNTY'S NON NATIONAL BRIDGE INVENTORY (NBI) BRIDGES.

**Project Financials:**

**Budget Expended: 28%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	211,044	88,956	90,000				390,000
560650 CONSTRUCTION IN PROGRES	48,752	91,248					140,000
560690 ENGINEERING COSTS	15,440						15,440
FUTURE BUDGET				90,000	90,000	90,000	360,000
<b>TOTAL:</b>	<b>275,236</b>	<b>180,204</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>905,440</b>

# CIP Project Detail

**Project Title:** SCHOOL FLASHER SIGNAL UPGRADES

**Project Number:** 01785571

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THE SIGNALS, SIGNS AND STRIPING PROGRAM - (NOT MAST ARM UPGRADES) - WILL UPGRADE AND REPLACE STREET SIGNS, REFURBISH MAST ARMS, UPGRADE PRE-EMPTION EQUIPMENT, INSTALL/UPGRADE TRANSIT PRIORITY EQUIPMENT ON SEMINOLE COUNTY ROADWAYS. THIS PROJECT WILL PROVIDE SCHOOL FLASHER UPGRADES/REBUILDS

**Project Financials:**

**Budget Expended: 22%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	3,440						3,440
560650 CONSTRUCTION IN PROGRES	88,861	282,699	100,000				471,560
560690 ENGINEERING COSTS	14,627	2,193					16,820
FUTURE BUDGET							
<b>TOTAL:</b>	<b>106,928</b>	<b>284,892</b>	<b>100,000</b>				<b>491,820</b>

# CIP Project Detail

**Project Title:** MINOR ROADWAY PROJECTS

**Project Number:** 01785572

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY

**BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL BE UTILITIZED FOR ROADWAY, SIDEWALK AND STORMWATER SAFETY ISSUES AS ISSUES ARISE.

**Project Financials:**

**Budget Expended: 26%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	68,930	1,050					69,980
560650 CONSTRUCTION IN PROGRES	1,162,834	1,194,433	500,000				2,857,266
560680 CONSTRUCTION & DESIGN	62,754						62,754
560690 ENGINEERING COSTS	209,966	9,963					219,929
FUTURE BUDGET				500,000	500,000	500,000	2,000,000
<b>TOTAL:</b>	<b>1,504,484</b>	<b>1,205,446</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>5,209,929</b>

# CIP Project Detail

**Project Title:** E. MITCHELL HAMMOCK FIBER UPGR  
**Project Number:** 01907039  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			150,000				150,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>150,000</b>				<b>150,000</b>

# CIP Project Detail

**Project Title:** CONNECTED VEHICLE/ICM EQUIP

**Project Number:** 01907047

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP

**BU Type:** 20 CIP

**Project Description:**

THIS PROGRAM ENHANCES THE COUNTY'S ADVANCED TRAFFIC MANAGEMENT SYSTEM WHICH ALLOWS FOR REAL-TIME INFORMATION SHARING WITH OTHER JURISDICTIONS REGARDING TRAFFIC FLOW ON MAJOR ARTERIAL AND COLLECTOR ROADWAYS. PROVIDE NECESSARY FIELD HARDWARE FOR CONNECTED VEHICLE (CV) AND INCORPORATED CORRIDOR MANAGEMENT (ICM) APPLICATIONS

**Project Financials:**

**Budget Expended: 11%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	30,898						30,898
560650 CONSTRUCTION IN PROGRES	83,549	360,553	200,000				644,102
560690 ENGINEERING COSTS	18,958	32,211					51,169
FUTURE BUDGET				100,000	100,000	100,000	400,000
<b>TOTAL:</b>	<b>133,405</b>	<b>392,764</b>	<b>200,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1,126,169</b>

# CIP Project Detail

**Project Title:** VIDEO DECODING EQUIP-TRAF MGMT

**Project Number:** 01907049

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROGRAM ENHANCES THE COUNTY’S ADVANCED TRAFFIC MANAGEMENT SYSTEM WHICH ALLOWS FOR REAL-TIME INFORMATION SHARING WITH OTHER JURISDICTIONS REGARDING TRAFFIC FLOW ON MAJOR ARTERIAL AND COLLECTOR ROADWAYS. UPGRADE OF ATMS COMPUTER EQUIPMENT

**Project Financials:**

**Budget Expended: 67%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES	243,453						243,453
560650 CONSTRUCTION IN PROGRES	50,296	56,251	100,000				206,547
560690 ENGINEERING COSTS	25,952						25,952
FUTURE BUDGET							
<b>TOTAL:</b>	<b>319,701</b>	<b>56,251</b>	<b>100,000</b>				<b>475,952</b>

# CIP Project Detail

**Project Title:** NORTH ST CORRIDOR IMP

**Project Number:** 01907084

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL PROVIDE PEDESTRIAN AND VEHICULAR SAFETY IMPROVEMENTS IN THE NORTH ST/ROLLING HILLS AREA FOR A TOTAL 6 PROJECTS UNDER THIS PROJECT 1-RAYMOND AVE -FROM NORTH ST TO SR 434 / PROJECT 2 - NORTH ST-FROM RAYMOND AVE TO PALM SPRINGS /PROJECT 3-PALM SPRINGS DR FROM NORTH ST TO SR 434 / PROJECT 4 -PALM SPRINGS DR FROM CENTRAL PKWY TO NORTH ST / PROJECT 5 - NORTH ST FROM PALM SPRINGS DR TO LONGWOOD CITY LIMITS/ PROJECT 6 - NORTH ST FROM LONGWOOD CITY LIMITS TO CR 427

**Project Financials:**

**Budget Expended: 1%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	27,327	10,067,304	700,000				10,794,631
560652 CEI SERVICES		600,000	153,000				753,000
560680 CONSTRUCTION & DESIGN	255,369		262,000				517,369
560690 ENGINEERING COSTS	37,260	2,167					39,427
FUTURE BUDGET				7,100,020	7,100,020	7,100,020	28,400,080
<b>TOTAL:</b>	<b>319,956</b>	<b>10,669,471</b>	<b>1,115,000</b>	<b>7,100,020</b>	<b>7,100,020</b>	<b>7,100,020</b>	<b>40,504,507</b>

# CIP Project Detail

**Project Title:** FIBER OPTIC PULL BOX

**Project Number:** 01907086

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS

**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

THIS PROGRAM ENHANCES THE COUNTY’S ADVANCED TRAFFIC MANAGEMENT SYSTEM WHICH ALLOWS FOR REAL-TIME INFORMATION SHARING WITH OTHER JURISDICTIONS REGARDING TRAFFIC FLOW ON MAJOR ARTERIAL AND COLLECTOR ROADWAYS. FIBER OPTIC UPGRADE/ INCREASING CAPACITY OF THE FIBER OPTIC NETWORK

**Project Financials:**

**Budget Expended: 19%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES	221,851	378,149	200,000				800,000
560690 ENGINEERING COSTS	33,240	3,849					37,089
FUTURE BUDGET				100,000	100,000	100,000	400,000
<b>TOTAL:</b>	<b>255,092</b>	<b>381,998</b>	<b>200,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1,237,089</b>



# CIP Project Detail

**Project Title:** SWT Tunnels SR434 & SR436

**Project Number:** 02007015

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL PROVIDE GRADE SEPARATED CROSSING OF MAJOR ROADWAY CORRIDORS (SR 436, SR 434) TO FACILITATE IMPROVED SEMINOLE WEKIVA TRAIL EXPERIENCE.

**Project Financials:**

**Budget Expended: 6%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		1,327,697					1,327,697
560680 CONSTRUCTION & DESIGN	187,851		1,800,000				1,987,851
560690 ENGINEERING COSTS	15,691	2,124					17,815
FUTURE BUDGET							
<b>TOTAL:</b>	<b>203,542</b>	<b>1,329,821</b>	<b>1,800,000</b>				<b>3,333,363</b>

# CIP Project Detail

**Project Title:** WEKIVA SPRINGS RD - INT IMPS

**Project Number:** 02007027

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY **BU Type:** 20 CIP

**Project Description:**

CONVERT THE WB RIGHT TURN LANE TO A WB THROUGH LANE, FROM EAST OF SABAL PALM DRIVE TO JUST WEST OF FOX VALLEY DRIVE,; ADD A SECOND EB THROUGH LANE FROM S. SWEETWATER BOULEVARD TO JUST EAST OF FOX VALLEY DRIVE. PROJECT CAME ABOUT PER A SAFETY STUDY PREVIOUSLY COMPLETED. \$300,000 BUDGETED FOR FY 19/20.- FROM EAST OF SABAL PALM DRIVE TO WEST OF FOX VALLEY DRIVE

**Project Financials:**

**Budget Expended: 5%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES		1,650,000	1,350,000				3,000,000
560652 CEI SERVICES		165,000	196,200				361,200
560680 CONSTRUCTION & DESIGN	171,159	128,841	50,432				350,432
560690 ENGINEERING COSTS	23,155						23,155
FUTURE BUDGET							
<b>TOTAL:</b>	<b>194,314</b>	<b>1,943,841</b>	<b>1,596,632</b>				<b>3,734,787</b>

# CIP Project Detail

**Project Title:** FOREST BROOK SUBDIVISION/FLD H  
**Project Number:** 02107072  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			350,000				350,000
560680 CONSTRUCTION & DESIGN			6,000				6,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>356,000</b>				<b>356,000</b>

# CIP Project Detail

**Project Title:** OXFORD RD DRAINAGE & SIDEWALK

**Project Number:** 02107094

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

THE SIDEWALK PROGRAM IS DESIGNED TO IMPROVE PEDESTRIAN SAFETY AND ENHANCE THE MULTI-MODAL CONNECTIONS TO NEIGHBORHOODS AND SCHOOLS AS WELL AS MIXED-USE CENTERS. THIS PROGRAM WILL ALSO PROVIDE AMERICAN WITH DISABILITIES ACT (ADA) IMPROVEMENTS TO SEMINOLE COUNTY SIDEWALKS AND ROAD CROSSINGS. AT THE AUGUST 25, 2020 BCC MEETING, THE BOARD HAD DISCUSSIONS WITH RESIDENTS REGARDING THE ENGLISH ESTATES SIDEWALK PROJECT WHICH WAS PLANNED IN THE SAME AREA. DUE TO SIGNIFICANT OPPOSITION TO THIS PROJECT, THE BOARD REQUESTED TO CREATE A NEW OXFORD RD SIDEWALK AND DRAINAGE IMPROVEMENT PROJECT WHICH WAS ADDED TO THE 2014 INFRASTRUCTURE SALES

**Project Financials:**

**Budget Expended: 2%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560610 LAND		50,000					50,000
560650 CONSTRUCTION IN PROGRES		392,575	2,107,425				2,500,000
560652 CEI SERVICES		53,533	284,000				337,533
560680 CONSTRUCTION & DESIGN	58,464	12,913	163,994				235,371
560690 ENGINEERING COSTS	9,774	9,011					18,785
FUTURE BUDGET							
<b>TOTAL:</b>	<b>68,237</b>	<b>518,032</b>	<b>2,555,419</b>				<b>3,141,689</b>

# CIP Project Detail

**Project Title:** WHITCOMB DRAINAGE IMPROVEMENTS

**Project Number:** 02107099

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL BE DESIGNED TO ALLEVIATE ROADWAY FLOODING IN THE AREA. THE PROJECT IS ON WHITCOMB DR, SOUTH OF LK HARNEY RD TO SOUTH OF CROSSOVER LN. AND IT WILL RAISE THE ROADWAY ELEVATION AND EXPAND EXISTING ROADSIDE DITCHES, INCREASING DRIVEWAY CULVERTS CAPACITY AND NEW OUTFALL TO LAKE HARNEY

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560610 LAND		210,000					210,000
560650 CONSTRUCTION IN PROGRES		700,000	865,413				1,565,413
560680 CONSTRUCTION & DESIGN		390,000					390,000
560690 ENGINEERING COSTS		19,061					19,061
FUTURE BUDGET							
<b>TOTAL:</b>		<b>1,319,061</b>	<b>865,413</b>				<b>2,184,474</b>

# CIP Project Detail

**Project Title:** SLAVIA RD EXTENSION/SR 426-SR4  
**Project Number:** 02207084  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT WILL BEGIN WITH A STUDY TO DETERMINE THE CONSTRUCTABILITY OF EXTENDING SLAVIA RD TO SR 434

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		600,000					600,000
560680 CONSTRUCTION & DESIGN			1,000,000				1,000,000
FUTURE BUDGET							
<b>TOTAL:</b>		<b>600,000</b>	<b>1,000,000</b>				<b>1,600,000</b>

# CIP Project Detail

**Project Title:** BEAR LAKE RD  
**Project Number:** 02207088  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**  
 (blank)

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES		1	1,099,200				1,099,201
560652 CEI SERVICES			25,800				25,800
FUTURE BUDGET							
<b>TOTAL:</b>		<b>1</b>	<b>1,125,000</b>				<b>1,125,001</b>

# CIP Project Detail

**Project Title:** GEN HUTCHINSON

**Project Number:** 02207089

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING

**BU Type:** 20 CIP

**Project Description:**

(blank)

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES		1	487,400				487,401
560652 CEI SERVICES			12,600				12,600
FUTURE BUDGET							
<b>TOTAL:</b>		<b>1</b>	<b>500,000</b>				<b>500,001</b>



# CIP Project Detail

**Project Title:** USGS MONITORING PROG -3RD GEN  
**Project Number:** 02207095  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

THIS PROJECT PAYS FOR THE USAGE OF U.S. GEOLOGICAL SURVEY (USGS) EQUIPMENT TO COLLECT RAINFALL AND WATER LEVEL DATA.

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES		83,250	86,240				169,490
FUTURE BUDGET							
<b>TOTAL:</b>		<b>83,250</b>	<b>86,240</b>				<b>169,490</b>

# CIP Project Detail

**Project Title:** LITTLE WEKIVA RIVER REST PROJ  
**Project Number:** 02207099  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C STORMWATER & WATER QUALITY **BU Type:** 20 CIP

**Project Description:**

(blank)

**Project Financials:**

**Budget Expended: 3%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES		1,000,000	1,000,000				2,000,000
560680 CONSTRUCTION & DESIGN	47,000	104,000					151,000
560690 ENGINEERING COSTS	7,857	11,756					19,613
FUTURE BUDGET							
<b>TOTAL:</b>	<b>54,857</b>	<b>1,115,756</b>	<b>1,000,000</b>				<b>2,170,613</b>

# CIP Project Detail

**Project Title:** KENTUCKY ST ADDITIONAL LANES

**Project Number:** 02307063

**Element:** 54 TRANSPORTATION **Fund:** 11541 2001 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			1,175,000				1,175,000
FUTURE BUDGET				3,167,585	3,167,585	3,167,585	12,670,340
<b>TOTAL:</b>			<b>1,175,000</b>	<b>3,167,585</b>	<b>3,167,585</b>	<b>3,167,585</b>	<b>13,845,340</b>



# CIP Project Detail

**Project Title:** ELDER RD ADDITIONAL LANES

**Project Number:** 02307064

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			300,000				300,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>300,000</b>				<b>300,000</b>



# CIP Project Detail

**Project Title:** STORMWATER MASTER PLAN

**Project Number:** 02307065

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C RESIDENTIAL SUBDIV REHAB

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			500,000				500,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>500,000</b>				<b>500,000</b>

# CIP Project Detail

**Project Title:** HE THOMAS JR PKWY RESURFACING  
**Project Number:** 02307066  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			2,068,000				2,068,000
560652 CEI SERVICES			57,000				57,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>2,125,000</b>				<b>2,125,000</b>

# CIP Project Detail

**Project Title:** S RONALD REAGAN RESURFCNG 2023  
**Project Number:** 02307067  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C ROADWAY RESURFACING **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			1,582,400				1,582,400
560652 CEI SERVICES			42,600				42,600
FUTURE BUDGET							
<b>TOTAL:</b>			<b>1,625,000</b>				<b>1,625,000</b>

# CIP Project Detail

**Project Title:** RED BUG LK RD RESURFACING 2023

**Project Number:** 02307068

**Element:** 54 TRANSPORTATION

**Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT

**Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3C ROADWAY RESURFACING

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			973,000				973,000
560652 CEI SERVICES			27,000				27,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>1,000,000</b>				<b>1,000,000</b>



# CIP Project Detail

**Project Title:** SR 434 ADAPTIVE SIGNALS (10)  
**Project Number:** 02307074  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			400,000				400,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>400,000</b>				<b>400,000</b>

# CIP Project Detail

**Project Title:** MAST ARMS-LK MARY BLV @ SUN DR  
**Project Number:** 02307076  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			450,000				450,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>450,000</b>				<b>450,000</b>

# CIP Project Detail

**Project Title:** MAST ARM-LK MARY BL@LK MRY CEN  
**Project Number:** 02307077  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			450,000				450,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>450,000</b>				<b>450,000</b>

# CIP Project Detail

**Project Title:** MAST ARMS-LK MARY BL@INTERNTNL  
**Project Number:** 02307078  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			300,000				300,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>300,000</b>				<b>300,000</b>

# CIP Project Detail

**Project Title:** MAST ARM-TUSKAWILLA@WILLA SPNG  
**Project Number:** 02307079  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 TRAFFIC OPERATIONS  
**Sales Tax Referendum:** 3C TRAFFIC SIGNAL SIGN STRP **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			350,000				350,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>350,000</b>				<b>350,000</b>

# CIP Project Detail

**Project Title:** ORANGE BLV IMPRVM IMP FEE

**Project Number:** 02307080

**Element:** 54 TRANSPORTATION **Fund:** 12602 NORTH COLLECT IMPACT FEE (EXP)

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			924,864				924,864
FUTURE BUDGET							
<b>TOTAL:</b>			<b>924,864</b>				<b>924,864</b>

# CIP Project Detail

**Project Title:** NORTH ST CORRIDOR IMPROVEMENTS

**Project Number:** 02307081

**Element:** 54 TRANSPORTATION **Fund:** 12606 MOBILITY FEE CORE DISTRICT

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3B MAJOR PROJECTS **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			500,000				500,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>500,000</b>				<b>500,000</b>

# CIP Project Detail

**Project Title:** McCULLOCH RD MEDIAN MODIFICAT  
**Project Number:** 02307083  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			370,000				370,000
560652 CEI SERVICES			55,500				55,500
FUTURE BUDGET							
<b>TOTAL:</b>			<b>425,500</b>				<b>425,500</b>





# CIP Project Detail

**Project Title:** MARKHAM RD (HEATHROW)  
**Project Number:** 02307084  
**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX  
**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY  
**Sales Tax Referendum:** 3C MINOR ROADWAY & SAFETY **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560650 CONSTRUCTION IN PROGRES			400,000				400,000
560680 CONSTRUCTION & DESIGN			25,889				25,889
FUTURE BUDGET							
<b>TOTAL:</b>			<b>425,889</b>				<b>425,889</b>

# CIP Project Detail

**Project Title:** PROGRAM MANAGEMENT (GEC)

**Project Number:** 99999906

**Element:** 54 TRANSPORTATION **Fund:** 11560 2014 INFRASTRUCTURE SALES TAX

**Department:** 07 PUBLIC WORKS DEPT **Program:** 07 CAPITAL PROJECTS DELIVERY

**Sales Tax Referendum:** 3 ENGINEERING **BU Type:** 20 CIP

**Project Description:**

PROGRAM MANAGEMENT (GEC) GENERAL ENGINEERING CONSULTANT PROGRAM-PROGRAM MANAGEMENT

**Project Financials:**

**Budget Expended: 25%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560650 CONSTRUCTION IN PROGRES		3,200,000					3,200,000
560651 PROJECT MANAGEMENT	7,019,037	1,257,968	2,700,000				10,977,005
560690 ENGINEERING COSTS	798,392						798,392
FUTURE BUDGET				3,200,000	3,200,000	3,200,000	12,800,000
<b>TOTAL:</b>	<b>7,817,429</b>	<b>4,457,968</b>	<b>2,700,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>27,775,397</b>

# CIP Project Detail

**Project Title:** SPORTS COMPLEX

**Project Number:** 00234720

**Element:** 55 ECONOMIC ENVIRONMENT

**Fund:** 11000 TOURISM PARKS 1,2,3 CENT FUND

**Department:** 01 ADMINISTRATION DEPT

**Program:** 01 TOURIST DEVELOPMENT

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

SPORTS COMPLEX

**Project Financials:**

**Budget Expended: 94%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
540 INTERNAL SERVICE CHARGES							
560610 LAND	41,903						41,903
560630 IMPROVEMENTS OTH THAN							
560650 CONSTRUCTION IN PROGRES	3,250,000						3,250,000
570 DEBT SERVICE	176,688	123,451	100,000				400,139
FUTURE BUDGET							
<b>TOTAL:</b>	<b>3,468,592</b>	<b>123,451</b>	<b>100,000</b>				<b>3,692,042</b>



# CIP Project Detail

**Project Title:** TRAIL EDGE RESTORATION

**Project Number:** 02304003

**Element:** 57 CULTURE/RECREATION

**Fund:** 00100 GENERAL FUND

**Department:** 04 LEISURE SERVICES DEPT

**Program:** 04 GREENWAYS & NATURAL LANDS

**Sales Tax Referendum:** N/A

**BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended:** 0%

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			143,750				143,750
FUTURE BUDGET							
<b>TOTAL:</b>			<b>143,750</b>				<b>143,750</b>

# CIP Project Detail

**Project Title:** WEKIVA GOLF IRRIGATION RENO

**Project Number:** 02304039

**Element:** 57 CULTURE/RECREATION **Fund:** 40301 WEKIVA GOLF COURSE FUND

**Department:** 04 LEISURE SERVICES DEPT **Program:** 04 PARKS & RECREATION

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
560630 IMPROVEMENTS OTH THAN			934,375				934,375
FUTURE BUDGET							
<b>TOTAL:</b>			<b>934,375</b>				<b>934,375</b>

# CIP Project Detail

**Project Title:** WEKIVA GOLF PARKING LOT LIGHTS  
**Project Number:** 02304045  
**Element:** 57 CULTURE/RECREATION **Fund:** 40301 WEKIVA GOLF COURSE FUND  
**Department:** 04 LEISURE SERVICES DEPT **Program:** 04 PARKS & RECREATION  
**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			115,000				115,000
FUTURE BUDGET							
<b>TOTAL:</b>			<b>115,000</b>				<b>115,000</b>

# CIP Project Detail

**Project Title:** WEKIVA GOLF FENCING

**Project Number:** 02304047

**Element:** 57 CULTURE/RECREATION **Fund:** 40301 WEKIVA GOLF COURSE FUND

**Department:** 04 LEISURE SERVICES DEPT **Program:** 04 PARKS & RECREATION

**Sales Tax Referendum:** N/A **BU Type:** 20 CIP

**Project Description:**

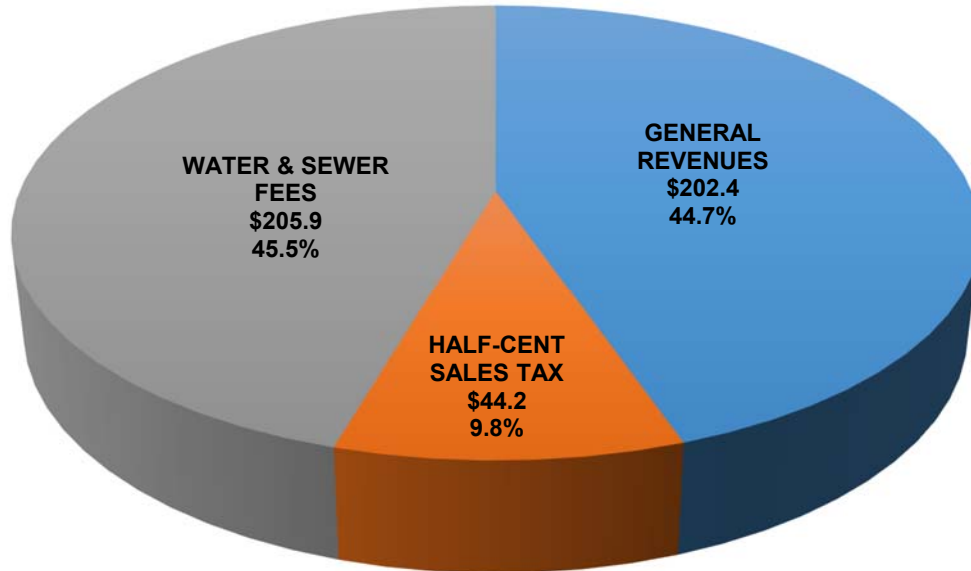
**Project Financials:**

**Budget Expended: 0%**

Account	LTD Actuals	FY22 Current Budget	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	Total Project Cost
530 OPERATING EXPENDITURES			107,813				107,813
FUTURE BUDGET							
<b>TOTAL:</b>			<b>107,813</b>				<b>107,813</b>

## SUMMARY OF OUTSTANDING DEBT

### FY 2022/23 Total Outstanding Debt \$452.5 Million (Amounts in Millions)



As of October 1, 2022, Seminole County has a total of \$452.5 million of outstanding debt, including bonds and bank loans, which is manageable within existing revenues. Our annual debt services have minimal effect on current operations. The outstanding debt is secured by multiple revenue sources. The majority of outstanding debt is secured by revenues from the Water and Sewer System. The following are revenue pledges for County debt outstanding:

**General Revenues:** General revenues are non-ad valorem revenues. The County has a covenant to budget and appropriate non-ad valorem revenues to secure the Series 2014 Special Obligation Bonds, and Series 2021 Capital Improvement Revenue Bonds which refunded Series 2013A and 2013B Capital Improvement Revenue Bonds in February 2021.

**Sales Tax:** The State levies a 6 percent sales tax of which a portion of net proceeds is transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for distributions by the Department of Revenue pursuant to Section 218.61 of the Florida Statutes. The County's Sales Tax Bonds are secured by half-cent sales tax revenue.

**Water and Sewer Revenues:** The County owns and operates a combined water and wastewater treatment system, associated distribution, collection and effluent disposal facilities. The County's Water and Sewer Bonds are secured by a pledge of net revenues derived from the ownership and operation of the system and connection fees.

#### Legal Debt Limits

The Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to the issuance of debt.



## SUMMARY OF OUTSTANDING DEBT

### **Capital Improvement Bonds (Bank Loans)**

The \$10,000,000 and \$8,140,000 Capital Improvement Revenue Bonds, Series 2013A and 2013B (respectively) were issued to refund the \$20,125,000 Capital Improvement Revenue Bonds, Series 2010. The Series 2010 Bonds were issued to refund the \$24,060,000 Sales Tax Revenue Refunding Bonds, Series 1998. The Series 2013A and 2013B Bonds are secured by general revenues.

The \$22,000,000 Capital Improvement Revenue Bond, Series 2012 was issued to provide financing for the Public Safety Communications P25 Radio Tower Rebuild Projects. The Series 2012 Bond is secured by County Shared Revenues (Guaranteed Entitlement Funds).

The \$19,674,000 Capital Improvement Revenue Bond, Series 2021 was issued to refund the 2013A and 2013B Bonds secured by general revenues and the 2012 Capital Improvement Revenue Bond which was secured by County Shared Revenues.

<b>FISCAL YEAR</b>	<b>PRINCIPAL DUE</b>	<b>INTEREST DUE</b>	<b>TOTAL DUE</b>	<b>PRINCIPAL BALANCE</b>
<b>FY23</b>	3,000,000.00	162,698.40	3,162,698.40	13,788,000
<b>FY24</b>	3,019,000.00	127,298.40	3,146,298.40	10,788,000
<b>FY25</b>	3,052,000.00	91,674.20	3,143,674.20	7,769,000
<b>FY26</b>	3,087,000.00	55,660.60	3,142,660.60	4,717,000
<b>FY27</b>	1,630,000.00	19,234.00	1,649,234.00	1,630,000
<b>Grand Total</b>	<b>13,788,000.00</b>	<b>456,565.60</b>	<b>14,244,565.60</b>	

## SUMMARY OF OUTSTANDING DEBT

### Special Obligation Bonds

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued to finance a portion of the costs of the acquisition, construction, equipping and installation of certain capital improvements including, without limitation, a new County Sports Complex and renovations to Soldiers Creek Park. The Series 2014 Bonds are secured by general revenues.

The \$165,175,000 Special Obligation Revenue Bonds, Series 2022 were issued to repay in full the County's outstanding Capital Improvement Bond Anticipation Note, Series 2020, the proceeds of which were used to provide interim financing for the acquisition, construction, equipping and installation of the County's Five Points Development Project; finance the costs of the Project and pay costs of issuance of the Series 2022 bonds.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
FY23	690,000.00	9,012,425.83	9,702,425.83	188,585,000
FY24	715,000.00	9,262,825.00	9,977,825.00	187,895,000
FY25	745,000.00	9,234,225.00	9,979,225.00	187,180,000
FY26	775,000.00	9,204,425.00	9,979,425.00	186,435,000
FY27	805,000.00	9,173,425.00	9,978,425.00	185,660,000
FY28	830,000.00	9,147,262.50	9,977,262.50	184,855,000
FY29	860,000.00	9,119,250.00	9,979,250.00	184,025,000
FY30	890,000.00	9,089,150.00	9,979,150.00	183,165,000
FY31	920,000.00	9,056,887.50	9,976,887.50	182,275,000
FY32	5,525,000.00	9,023,537.50	14,548,537.50	181,355,000
FY33	5,785,000.00	8,759,225.00	14,544,225.00	175,830,000
FY34	6,090,000.00	8,457,987.50	14,547,987.50	170,045,000
FY35	6,410,000.00	8,140,862.50	14,550,862.50	163,955,000
FY36	6,730,000.00	7,817,125.00	14,547,125.00	157,545,000
FY37	7,070,000.00	7,477,100.00	14,547,100.00	150,815,000
FY38	7,425,000.00	7,119,737.50	14,544,737.50	143,745,000
FY39	7,805,000.00	6,744,250.00	14,549,250.00	136,320,000
FY40	8,195,000.00	6,349,450.00	14,544,450.00	128,515,000
FY41	8,575,000.00	5,967,743.76	14,542,743.76	120,320,000
FY42	8,995,000.00	5,550,325.00	14,545,325.00	111,745,000
FY43	9,435,000.00	5,112,387.50	14,547,387.50	102,750,000
FY44	9,895,000.00	4,652,931.26	14,547,931.26	93,315,000
FY45	8,735,000.00	4,171,000.00	12,906,000.00	83,420,000
FY46	9,175,000.00	3,734,250.00	12,909,250.00	74,685,000
FY47	9,630,000.00	3,275,500.00	12,905,500.00	65,510,000
FY48	10,115,000.00	2,794,000.00	12,909,000.00	55,880,000
FY49	10,620,000.00	2,288,250.00	12,908,250.00	45,765,000
FY50	11,150,000.00	1,757,250.00	12,907,250.00	35,145,000
FY51	11,705,000.00	1,199,750.00	12,904,750.00	23,995,000
FY52	12,290,000.00	614,500.00	12,904,500.00	12,290,000
<b>Grand Total</b>	<b>188,585,000.00</b>	<b>193,307,038.35</b>	<b>381,892,038.35</b>	

## SUMMARY OF OUTSTANDING DEBT

### Sales Tax Bonds

The \$29,810,000 Sales Tax Revenue Refunding Bond, Series 2015 (*bank loan*) was issued to refund the outstanding Sales Tax Revenue Bonds, Series 2005A. The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued to finance the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The Sales Tax Bonds are secured by half-cent sales tax revenue.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
<b>FY23</b>	3,250,000.00	1,730,662.50	4,980,662.50	44,240,000
<b>FY24</b>	3,385,000.00	1,593,312.50	4,978,312.50	40,990,000
<b>FY25</b>	3,530,000.00	1,449,562.50	4,979,562.50	37,605,000
<b>FY26</b>	3,670,000.00	1,299,300.00	4,969,300.00	34,075,000
<b>FY27</b>	5,645,000.00	1,142,237.50	6,787,237.50	30,405,000
<b>FY28</b>	5,855,000.00	932,225.00	6,787,225.00	24,760,000
<b>FY29</b>	6,075,000.00	713,387.50	6,788,387.50	18,905,000
<b>FY30</b>	6,295,000.00	485,337.50	6,780,337.50	12,830,000
<b>FY31</b>	6,535,000.00	247,800.00	6,782,800.00	6,535,000
<b>Grand Total</b>	<b>44,240,000.00</b>	<b>9,593,825.00</b>	<b>53,833,825.00</b>	

## SUMMARY OF OUTSTANDING DEBT

### Water and Sewer Bonds

The \$149,270,000 Water and Sewer Revenue Refunding Bonds, Series 2015A were issued to advance refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2006; and the \$32,025,000 Water and Sewer Revenue Refunding Bonds, Series 2015B were issued to refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2005. The \$5,255,000 Water and Sewer Revenue Bonds, Series 2010A and \$70,705,000 Water and Sewer Revenue Bonds, Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy) were issued to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system.

The \$62,105,000 Water and Sewer Revenue Refunding Bonds, Series 2019 were issued to refund the outstanding Water and Sewer Revenue Bonds, Series 2010B.

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE	TOTAL DUE	PRINCIPAL BALANCE
FY23	7,840,000.00	8,658,865.00	16,498,865.00	205,850,000
FY24	8,235,000.00	8,271,675.00	16,506,675.00	198,010,000
FY25	8,635,000.00	7,864,800.00	16,499,800.00	189,775,000
FY26	9,065,000.00	7,437,050.00	16,502,050.00	181,140,000
FY27	9,555,000.00	6,988,000.00	16,543,000.00	172,075,000
FY28	10,030,000.00	6,515,000.00	16,545,000.00	162,520,000
FY29	10,435,000.00	6,108,850.00	16,543,850.00	152,490,000
FY30	10,855,000.00	5,686,200.00	16,541,200.00	142,055,000
FY31	11,295,000.00	5,246,550.00	16,541,550.00	131,200,000
FY32	11,755,000.00	4,789,050.00	16,544,050.00	119,905,000
FY33	12,230,000.00	4,312,800.00	16,542,800.00	108,150,000
FY34	12,715,000.00	3,823,600.00	16,538,600.00	95,920,000
FY35	13,215,000.00	3,321,500.00	16,536,500.00	83,205,000
FY36	13,740,000.00	2,799,600.00	16,539,600.00	69,990,000
FY37	13,270,000.00	2,250,000.00	15,520,000.00	56,250,000
FY38	13,785,000.00	1,719,200.00	15,504,200.00	42,980,000
FY39	14,320,000.00	1,167,800.00	15,487,800.00	29,195,000
FY40	14,875,000.00	595,000.00	15,470,000.00	14,875,000
<b>Grand Total</b>	<b>205,850,000.00</b>	<b>87,555,540.00</b>	<b>293,405,540.00</b>	

(1) Gross of Build America Bonds (BABs) Subsidy

## TOTAL COUNTY DEBT OUTSTANDING

ISSUE AND PURPOSE	FUND	OUTSTANDING PRINCIPAL 10/1/2022	FY 2022/23 PRINCIPAL PAYMENT	FY 2022/23 INTEREST PAYMENT	OUTSTANDING PRINCIPAL 09/30/2023
<b>SPECIAL OBLIGATION / REVENUE DEBT</b>					
2005B SALES TAX REVENUE REFUNDING BOND ENDS 2031	22500	\$22,715,000	\$2,040,000	\$1,192,538	\$20,675,000
2014 SPECIAL OBLIGATION BONDS ENDS 2044	21235	\$23,410,000	\$690,000	\$950,450	\$22,720,000
2015 SALES TAX REVENUE REFUNDING BOND ENDS 2031 - BANK LOAN	22500	\$21,525,000	\$1,210,000	\$538,125	\$20,315,000
2021 CAPITAL IMP REV BOND ENDS 2027 - BANK LOAN	21200	\$13,788,000	\$3,000,000	\$162,698	\$10,788,000
2022 SPEC OB BOND FIVE PTS DEV ENDS 2052	21250	\$165,175,000	\$0	\$8,061,976	\$165,175,000
<b>SPECIAL OBLIGATION / REVENUE DEBT Total</b>		<b>\$246,613,000</b>	<b>\$6,940,000</b>	<b>\$10,905,787</b>	<b>\$239,673,000</b>
<b>ENTERPRISE DEBT</b>					
2010A WATER & SEWER REVENUE BONDS ENDS 2026	40100	\$1,580,000	\$370,000	\$61,115	\$1,210,000
2015A WATER & SEWER REFUNDING BONDS ENDS 2036	40100	\$142,165,000	\$7,470,000	\$6,099,350	\$134,695,000
2019 WATER & SEWER REFUNDING BONDS ENDS 2040	40100	\$62,105,000	\$0	\$2,498,400	\$62,105,000
<b>ENTERPRISE DEBT Total</b>		<b>\$205,850,000</b>	<b>\$7,840,000</b>	<b>\$8,658,865</b>	<b>\$198,010,000</b>
<b>TOTAL BONDED DEBT</b>		<b>\$452,463,000</b>	<b>\$14,780,000</b>	<b>\$19,564,652</b>	<b>\$437,683,000</b>

# PLEGGED REVENUE COVERAGE

(Amounts Expressed in Thousands)

FISCAL YEAR	(MILLION GALLONS)			CHARGES FOR SERVICES AND OTHER	LESS: OPERATING EXPENSES	NET AVAILABLE REVENUE	TOTAL CONNECTION FEE	NET AVAILABLE REVENUE AND CONNECTION FEES	DEBT SERVICE		COVERAGE NET AVAILABLE	COVERAGE NET AVAIL REV & CONNECTION FEES
	WATER	SEWER	RECLAIMED						PRINCIPAL	INTEREST		
FY23 ADOPTED	5,454	3,756	1,460	70,235	47,262	22,973	4,045	27,018	7,840	8,659	1.39	1.64
FY22 ADOPTED	5,449	3,744	1,475	66,873	38,775	28,098	1,750	29,848	6,895	8,999	1.77	1.88
FY21 ACTUALS*	5,444	3,732	1,490	64,891	32,515	32,377	3,140	35,517	6,570	9,322	2.04	2.23
FY20 ACTUALS*	5,482	1,531	3,720	65,700	32,733	32,967	4,490	37,457	6,260	14,280	1.60 <sup>1</sup>	1.82 <sup>1</sup>
FY19 ACTUALS*	5,400	1,798	3,689	64,081	28,795	35,286	5,065	40,351	5,820	11,969	1.98	2.27
FY18 ACTUALS*	5,372	1,718	3,745	60,031	27,523	32,508	2,251	34,759	5,550	12,240	1.83	1.95
FY17 ACTUALS*	5,824	1,800	3,961	59,821	28,103	31,718	4,524	36,242	5,285	12,499	1.78	2.04
FY16 ACTUALS*	5,683	1,569	3,912	55,804	25,732	30,072	2,465	32,537	5,190	12,750	1.68	1.81
FY15 ACTUALS*	5,572	1,405	3,912	53,966	23,201	30,765	2,243	33,008	5,340	13,980	1.59	1.71
FY14 ACTUALS*	5,521	1,296	3,863	51,087	23,901	27,186	3,257	30,443	5,060	14,645	1.38	1.54
FY13 ACTUALS*	5,649	1,288	3,940	48,905	22,691	26,214	2,522	28,736	4,800	14,910	1.33	1.46
FY12 ACTUALS*	5,965	1,452	4,175	50,444	21,971	28,473	1,247	29,720	4,550	15,154	1.45	1.51

\* Actuals are based on the Seminole County 2021 Annual Comprehensive Financial Report with the information available at the time the FY 2022/23 Adopted Book was composed. Details regarding the County's outstanding debt can be found in the notes to the financial statements. Charges for services and other includes investment earnings not connection fees. Operating expenses do not include interest or depreciation.

<sup>1</sup>The Debt Service Coverage ratio decreased in fiscal year 2020 due to a payment of \$4,133,399 for debt services associated with the refunding of the Water and Sewer Revenue Bonds, Series 2010B. On October 1, 2019, the County issued its Water and Sewer Revenue Refunding Bonds, Series 2019, the proceeds of which were used to defease the Series 2010B Bonds. As part of the refunding transaction, the County remitted \$4,113,399 to the Escrow Agent to reduce the outstanding principal of the Series 2010B Bonds.

DEBT COVERAGE CALCULATION			
(Amounts Expressed in Thousands)	FY21	FY22 ADOPTED	FY23 ADOPTED
<b>Total Charges for Service</b>	<b>64,891</b>	<b>66,873</b>	<b>70,235</b>
Total Operating Expenses	32,515	38,775	47,262
<b>Net Revenue</b>	<b>32,377</b>	<b>28,098</b>	<b>22,973</b>
Annual Debt Service (2021)	15,892	15,894	16,499
<b>Coverage Test 1 - 110% Required</b>	<b>204%</b>	<b>177%</b>	<b>139%</b>
Add: Water and Wastewater Connection Fee Revenue	3,140	1,750	4,043
<b>Net Revenue with Connection Fee Revenues</b>	<b>35,517</b>	<b>29,848</b>	<b>27,016</b>
Annual Debt Service (2021)	15,892	15,894	16,499
<b>Coverage Test 2 - 125% Required</b>	<b>223%</b>	<b>188%</b>	<b>164%</b>

The table above shows the debt coverage calculations based upon the net revenues and bond payments for the FY21. The net revenues met test No. 1 (the 110 percent requirement for Net Revenue coverage of the amortization costs) with a coverage of 204 percent and rate test No. 2 (the 125 percent requirement for the Net Revenue plus Connection Fees coverage) with a coverage of 223 percent. These levels of coverage reflect sound financial performance, management of the debt burden, and above average operating margins.

## ASSIGNED UNDERLYING RATINGS

The following are Seminole County's assigned ratings for bonds outstanding, excluding bank loans. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody's <sup>(1)</sup>	S&P
	Issuer Rating <sup>(2)</sup>	Aa1	AA
January 2006	Sales Tax Revenue Bonds <sup>(3)</sup>	Aa2	AA
February 2014	Special Obligation Bonds	Aa2	AA-
April 2015	Water and Sewer Bonds <sup>(4)</sup>	Aa2	AA
August 2019	Water and Sewer Bonds <sup>(5)</sup>	Aa2	AA+
September 2022	Special Obligation Bonds <sup>(6)</sup>	Aa1	AA+

(1) Moody's Global Scale Rating, May 7, 2010.

(2) Rating re-affirmed by Moody's and Standard & Poor's February 2014.

(3) Standard and Poor's upgrade September 2006.

(4) Rating re-affirmed by Moody's and upgraded by Standard & Poor's April 2015.

(5) Rating re-affirmed by Moody's and upgraded by Standard & Poor's August 2019.

(6) Rating re-affirmed by Moody's November 2022 and upgraded by Standard & Poor's September 2022.

### Rating Definitions

An underlying rating is a published assessment of a particular debt issue's credit quality absent credit enhancement.

Moody's rates bond issues from "Aaa" to "C". Bonds which are rated "Aaa" are judged to be of the highest quality, with minimal credit risk. Moody's applies numerical modifiers 1, 2, and 3 in each rating classification from "Aa" through "Caa". The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

Standard & Poor's rates bond issues from "AAA" to "D". Bonds which are rated "AAA" are considered to have extremely strong financial security characteristics. Standard and Poor's applies modifiers of plus (+) or minus (-) signs following ratings from "AA" to "CCC", which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody's	S&P
Prime Maximum Quality	Aaa	AAA
High Grade – High Quality	Aa1	AA+
	Aa2	AA
	Aa3	AA-
Upper Medium Grade	A1	A+
	A2	A
	A3	A-
Lower Medium Grade	Baa1	BBB+
	Baa2	BBB
	Baa3	BBB-

(1) Beginning in April 2010, Moody's recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody's-rated universe. Upon recalibration Moody's will maintain a single global scale rating system. (Source: Moody's Rating Report – Recalibration of Moody's U.S. Municipal Ratings to its Global Rating Scale, March 2010)

# KEY STRATEGIC PRIORITIES

*FINAL REPORT*

August 10, 2021





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## Strategic Priorities: Executive Summary

On March 12, 2021, Staff provided updates on eight key strategic issues identified by the Board of County Commissioners at its October 24, 2019 Retreat. The Board provided feedback during the update to refine its guidance on the original eight key strategic issues, and to develop two additional key strategic issues. The 10 issues, now referred to as Key Strategic Priorities (KSPs), in order of importance as designated by the Board, are as follows:

1. Develop a strategy for effectively managing development activity.
2. Improve the quality of county government's technology infrastructure, including upgrading Seminole County Government's external website.
3. Develop a strategy for continuing capital improvements.
4. Continued emphasis on affordable and workforce housing initiatives. (Tied with 5, below)
5. Develop plans for leadership succession and talent development. (Tied with 4, above)
6. Continue funding of reserve accounts. (Tied with 7, below)
7. Create a community health initiative. (Tied with 6, above)
8. Continue implementation of the Five Points project.
9. Increase engagement with regional collaboration relationships.
10. Develop a holistic water policy plan.

On March 26th, the County Manager's Office hosted a leadership team planning session that included 68 employees from across the organization with the goal of identifying strategies and actions for each of the 10 KSPs. The planning session, facilitated by Hardy Smith, resulted in the *Key Strategic Priorities Report of Findings* presented to the Board on May 10, 2021.

Staff followed-up with individual Board members and our employees during June and July of this year for further input in preparation of the final report.

The following KSP summaries will provide insight into the status of each individual key strategic priority, including refined solutions, elements, actions, and necessary resources. Included are estimated completion dates, however, these dates may need to be adjusted due to unavailable resources (financial and staff); changes in project scope; external factors outside of staff's control and other potential unforeseen circumstances.

## **KSP: Develop a Strategy for Effectively Managing Development Activity**

### **Executive Summary**

At the 2019 Board Retreat, Growth Management was identified as a Key Strategic Priority; therefore, many of the strategies and action items below are already in process, nearing fruition, or fully complete. At the 2021, Board of County Commissioners Strategic Planning Retreat, Growth Management was again identified as a priority, ranking number one (1) out of all the Key Strategic Priorities. The need for enhanced community involvement and feedback was stressed by the Board, and a new strategy with action items was added to pursue development of community-driven land use policies. A working group made up of staff members from various departments was established to develop an action-oriented strategic plan to address growth management issues in a manner reflective of community values and needs.

### **Key Strategic Priority:**

Growth Management: Effectively manage growth to ensure that development occurs in a responsible and sustainable manner that also supports population growth and maintains a healthy tax base.

### **Strategy:**

Engage citizenry and create a community-driven Land Use Vision Plan for Seminole County that is supported by public infrastructure and implemented through the Future Land Use Map, Comprehensive Plan, and Land Development Code.

### **Elements of the Strategy:**

- Community outreach consisting of a listening tour, significant constituent engagement, and an education component.
- A review and evaluation of the Seminole County Future Land Use Map to determine the appropriate mix of land uses based on population growth and needed tax base.
- A review of previous County land use studies and associated recommendations including “How Shall We Grow” and “How Did We Grow.”
- A plan to ensure that infrastructure and facilities are in place and funded to support land uses identified on the Future Land Use Map (infrastructure to support development), including new and expanded utilities, roadways, fire service/fire stations, and parks.

- Identification of needed Capital Improvement Projects (CIP) and funding sources.
- A plan for appropriate school capacities.
- Development of incentives to encourage development in urban core along major transportation corridors.
- Joint Planning Agreements (JPAs) to coordinate planning and development activity with other jurisdictions.
- Small Area Studies to address isolated planning issues.
- Comprehensive updates to the Land Development Code to address various issues including infill development, minimum architectural design standards (suburban vs urban), affordable housing, renewable energy, landscape/buffer and arbor codes.
- A review of the Centers and Corridors Overlay in the Comprehensive Plan and review the Mixed Use Future Land Use Category for any needed changes.
- Reviews and evaluation of previous land use studies.
- Audit of Comprehensive Plan and Land Development Code to reconcile with Vision Plan.

### **Actions:**

*The following are action items to implement the Strategy and Elements of the Strategy.* Engage citizenry and create a community-driven Land Use Vision Plan to include listening tour and educational tour- Complete by September 2022.

- East Lake Mary Blvd. Small Area Study – Complete by September 2021.
- Joint Planning Area Agreements (Casselberry, Oviedo, and Sanford) - Adopt by 2022.
- Land Development Code Updates- Complete and Adopt by December 2021.
- Educational System Interlocal Agreement (ILA) - Adopted by the Board on July 13, 2021/ Task Complete.
- Impact/Mobility Fee Ordinances and Resolution- New Rates effective June 29, 2021/Task Complete.
- Land Use Analysis & Infrastructure Technical Study (by GAI) - In process; complete by March 2022.
- Department Master Plans completed for Water & Sewer and Library –September 2021 and April 2022 respectively.
- Include identified CIP projects in the 4th Generation Sales Tax proposal (TBD).
- Small Area studies and creation of rural residential enclaves in the Future Land Use Element of the Comprehensive Plan (TBD).

- Orange Boulevard Rural Residential/Transitional Area Small Area Study; coordinate with Lake Monroe Drainage Basin Study- (TBD).
- Oak Hollow Lane/Lake Marie area Rural Residential Small Area Study; Evaluating as part of the GAI study- Complete by Fall/Winter 2022.
- Transportation Exception Area (TCEA) Transportation Study - Complete by September 2022.
- Evaluation and Appraisal Report (EAR) for Comprehensive Plan –Complete by December 2022.
- EAR Based Amendments to the Comprehensive Plan- Complete/Adopted by September 2023.
- Second series of Land Development Code updates to implement EAR Based Amendments- Complete by June 2024.

**Estimated Resources:**

The Growth Management Key Strategic Priority is a multi-year endeavor including projects and tasks that began this fiscal year. Additional resources will be needed to accomplish action items to bring the growth management strategy to fruition. Below is a summary of the estimated resources needed for Fiscal Years thru FY25. In addition to financial resources, this priority will require a commitment of staffing resources. Existing staff as well as consultants will be performing the studies and tasks. Tasks related to the Growth Management KSP are expected to consume approximately 80% of the Planning Division Long Range Team’s time and approximately 50% of management’s time.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	LAND DEVELOPMENT CODE REWRITE	ONE TIME	211,986					
GENERAL FUND	LAND USES ANALYSIS	ONE TIME	124,999					
GENERAL FUND	IMPACT FEE STUDY	ONE TIME	73,500					
GENERAL FUND	LAKE MARY SMALL AREA STUDY	ONE TIME	64,913					
GENERAL FUND	LAND USE POLICY VISION PLAN	ONE TIME		300,000				
GENERAL FUND	TRANSPORT CONCURRENCY EXCEPTION AREA STUDY	ONE TIME		100,000				
GENERAL FUND	SMALL AREA STUDIES	ONE TIME		50,000				
GENERAL FUND	FUTURE LAND DEVELOPMENT CODE UPDATES	ONE TIME				225,000		
GENERAL FUND	FUTURE EAR BASED AMENDMENTS	ONE TIME				150,000		
<b>MANAGING DEVELOPMENT Total</b>			<b>475,398</b>	<b>450,000</b>		<b>375,000</b>		

## **KSP: Improve the Quality of the County Government’s Technology Infrastructure**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioners Strategic Planning Retreat, improvement of the County’s technology infrastructure was once again outlined as a Key Strategic Priority. The Board has identified that an advanced technology platform, supported by a highly proficient Information Services Department, is needed to meet the demands of Seminole County. Information Services needs to transition from a break fix organization to one that is focused on innovation and advocating the needs of departments.

The strategies needed to move toward this progressive vision of Information Services include the creation of a robust internet platform that effectively communicates to stakeholders; a move towards an integrated service model that consistently delivers exceptional service; and a transition to advocacy for implementing organizational change through technology.

### **Key Strategic Priority:**

Address the needs of our citizens, employees and community partners by investing in transformational technology.

### **Strategy:**

1. Develop and support a “digital first” culture in Seminole County Government operations.

A holistic approach to how Seminole County Government selects and adopts technology is necessary to meet the challenges we are facing. Societal changes coupled with constrained resources indicate the need for the County to adopt a culture of “digital first.” In its report, “Top Technology Trends in Government 2021,” Gartner indicates that successful organizations will be considered trusted, agile, and resilient when they adopt a multichannel citizen engagement mindset. To embrace a digital first mindset, the County must embrace technology; train its staff; help its stakeholders adapt and adopt to this model; and finally have an internal technology team that is competent at both supporting and predicting the County’s needs.

The County can measure success in this new approach by looking at how well it increases the number of service delivery models it provides. These service models will provide micro-personal experiences to those who work with and for Seminole County.

In Gartner’s Digital Government Maturity Model, Seminole County is an initial level one organization, one that is reactive; focused on compliance; and seeking to leverage current government based technology services and put them online. It is clear that the County should move to a data-centric maturity level that is focused on constituent value, improvement of outcomes, and KPI’s. - 2021 Top Strategic Technology Trends - A Local Government Perspective (Gartner, 2021).

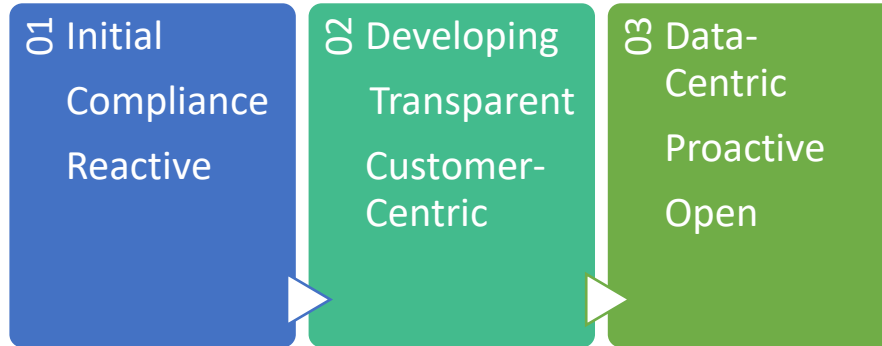


Figure 1- First three stages of the Gartner Digital Government Maturity Model 2.0

The County is currently reliant on vendors to develop solutions versus evaluating and implementing a mix of commercial and custom solutions. New advanced capabilities such as machine learning, and predictive analytics will facilitate the adoption of “voice of the citizen” solutions, advanced contract analytics, and workforce engagement solutions. Employees will not only be trained to be proficient with the basic skills needed to accomplish their job tasks but will learn how information and collaboration is perpetuated through best practices using adaptive technology.

### Elements of the Strategy:

- Implement a new technology platform for our web presence.
- Address the digital divide challenges that directly affect our stakeholders by identifying and supporting innovative solutions.
- Reimagine Information Services from being a reactive organization to one that leads and advocates for positive change through technology.



## **Element One - Implement a new technology platform for our web presence**

With the website being the County's primary Internet presence, Seminole County needs to transition the website to an actively managed, highly optimized platform for stakeholders to provide and find information and access services. Due to the lack of internal capacity and expertise, the approach forward is hiring a consultant who will help guide the website strategy, develop a new website design, identify the infrastructure needed, and recommend the size and scope of an internal team to manage.

This effort will be successful when the County implements a user first website that meets the needs of its stakeholders. The goal is a multimodal solution that supports all major social media platforms. The website would provide a pleasant experience that is simple to use and leverages advanced search technology to ensure users find the information they are looking for. It should adopt a consistent approach to accessing services throughout the site where content is dynamic, updated regularly, and easily maintained. The new solution would have dedicated staff that would maintain and enhance the platform by analyzing the website use for patterns. The team would also review emerging technologies and would adopt them as they become practical for our needs.

The largest challenge to implementing this vision will be that much of the current functionality provided on the website is actually hosted by another website and embedded to look like it is part of ours. While this approach reduces costs and leverages the technology that our departments use to provide services, it impacts how holistic the site functions and can provide to the user a disjointed experience.

### **Actions:**

- Hire consultant and develop a formal plan to evaluate our current practices and develop an approach to create the best government website:
  - Identify stakeholders.
  - Identify current issues.
  - Timeframe of 6-9 months.
  
- Execute plan developed by consultant:
  - Address identified issues on current site.
  - Determine proper organization to support and maintain the site.
  - Timeframe is 9-15 months following hiring of consultant.

- Sustain and grow website once new site is developed.
  - Hire staff and implement.
  - Timeframe: 3-6 months following completion of redeveloped site.

**Estimated Resources:**

Estimated cost to implement – \$300,000 to hire consultant(s), \$150,000 in potential technology purchases (such as additional servers), and \$180,000 to hire two additional staff members. A total of four fulltime staff members would be dedicated to this effort and maintaining the current site. Additional time by resources throughout the County could exceed 5,000 hours (11 main departments at about 400 hours each plus project meetings and administration).

Estimated recurring cost – The estimated cost for additional staff dedicated to maintaining and growing the site and the maintenance on the newly implemented technology would be approximately \$210,000, plus staff time in the departments.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	WEBSITE INFRASTRUCTURE	ONE TIME		100,000				
ARPA	WEBSITE CONSULTANT	ONE TIME			300,000			
ARPA	WEBSITE TECHNOLOGY IMPROVEMENTS	ONE TIME			150,000			
GENERAL FUND	WEBSITE 2 ADDITIONAL FTE'S	RECURRING			180,000	180,000	180,000	180,000
GENERAL FUND	SUPPORT FOR NEW WEBSITE (TECH)	RECURRING				130,000	130,000	130,000
<b>WEBSITE / WEB PRESENCE Total</b>				<b>100,000</b>	<b>630,000</b>	<b>310,000</b>	<b>310,000</b>	<b>310,000</b>

## **Element two – Address the digital divide in Seminole County**

The COVID-19 pandemic highlighted the challenges that segments of our population face in regard to thriving in a digital first society. Access to information, services, individual assistance, vaccines, and timely news is determined by their ability to consistently access technology. Providing opportunities to access technology and reducing the barriers to County services are two areas where Seminole County can lead in closing the digital divide.

This effort would identify barriers to participation in a society that is primarily being held online. This solution would involve developing private/public partnerships to expand broadband to un/under-served areas, as well as identifying external funding sources to potentially subsidize broadband access to qualified residents. One example is a Spectrum program, Internet Assist, wherein eligible low-income households can receive 30Mbps internet service at a discounted price. There are also opportunities to work with Seminole County Schools, and new partnerships could be forged to identify households that would most benefit from an enhanced support.

The best low tech approach to access County services would be to greatly increase our nascent Citizens Engagement Center so that stakeholders would only need access to a telephone. Another solution could greatly expand locations for citizens to access services is by creating mobile or temporary Citizen Engagement Centers; for example, use of library kiosks. Capturing how citizens engage with our County will be key to effectively using the Citizens Engagement Center resources.

The biggest challenge with reducing the digital divide is maintaining funding beyond the pandemic. Future technology decisions would also need to be evaluated for their ability to be accessed by a wider audience than the department may have originally envisioned. Department level solutions may need to be suboptimal in order to ensure that the technology fits within an overall approach to easing access.

### **Actions:**

- Retain a broadband expansion consultant to identify gaps and opportunities.
- Leverage opportunities for Federal funding to address gaps.
- Identify assistance to pay for services; integrate into Community Services protocols.
- Staff additional 311 positions and identify opportunities to enhance access to County services.
- Evaluate and implement remote citizen engagement opportunities.

- Develop additional protocols for proactive engagement of 311 staff with citizens and customers and implement customer relationship management.
- Timeframe to hire consultant and develop plan is 6-12 months.

**Estimated Resources:**

Estimated cost to implement – \$200,000 to hire consultant, plus staff time to manage these efforts of about 500 hours. The estimated one time cost to improve broadband access is \$4,500,000. We will enhance our 311 capabilities by increasing staff by one position per year over the next three years. The first staffing increase will occur mid-year FY22 and is estimated to cost \$78,000 for the remainder of the year.

Estimated recurring cost –Supporting the enhanced citizen’s engagement will cost an addition \$312,000 in FY23, with support costs of \$468,000 a year for FY24 and beyond.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	HIRE BROADBAND CONSULTANT	ONE TIME			200,000			
ARPA	IMPROVE BROADBAND ACCESS	ONE TIME				4,500,000		
GENERAL FUND	IMPROVE CUST SVC - 311 (FY22 3FTE MIDYEAR; FY23 3FTE; FY24 3FTE)	RECURRING			78,000	312,000	468,000	468,000
<b>ADDRESS DIGITAL DIVIDE Total</b>					<b>278,000</b>	<b>4,812,000</b>	<b>468,000</b>	<b>468,000</b>

**Element three – Reimagine Information Services**

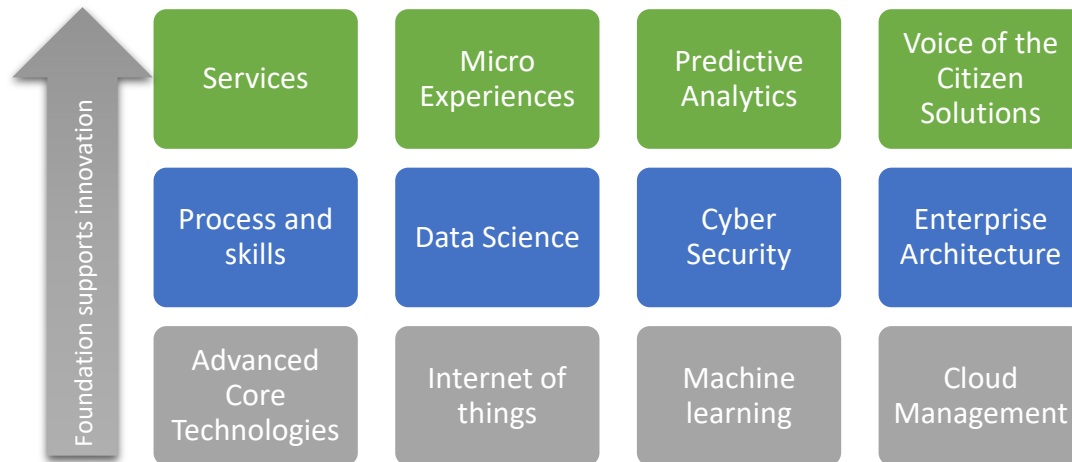
The Information Services Department needs to transition from a break/fix organization to one that leads innovation and manages transformation. This involves creating a dedicated team assigned to partnering with departments on technology. Identifying, engineering, and piloting innovative technologies are key competencies that Information Services does not currently possess at the

levels necessary to move beyond the break/fix paradigm. Information Services needs to become a learning organization that supports the County’s increasing reliance on technology.

The recent Information Services annual customer satisfaction survey revealed that while customers generally see Information Services as providing timely service (82.92% agree), they do not see the department as a leader of technology (48.78%) or an advocate for their technology needs (62.81%).

In “3 Practices to Create Business Demand for Enhanced IT Value Beyond ‘Run the Business’,” Gartner recommends progressive technology organizations invest in a business relationship office to increase engagement with the lines of business. – Gartner publication G00444856 (2019). A business relationship office would build and maintain strong relationships with business partners (County department and agencies) and would act as a liaison between Information Services and the business partner. This office would also lead in the development of business cases requiring IT-based solutions, and communicate business needs with the appropriate IT solution center to gain alignment between business needs and technical capabilities.

Information Services is configured to support current operations and provide limited support on initiatives that help departments improve operations. A progressive technology department would lead the County’s effort to transform to a “digital first” organization. There are a number of key capabilities and services in which based on existing resources, the County Information Services Department lacks competency in:



The approach to accomplish this would be to establish an innovation office and a technology training team. Success can be measured by the projects that are selected and implemented and how they directly affect the KSP performance measures. Technologies developed and services implemented would be combined and leveraged quickly to resolve pressing issues.

The innovation office would have staff dedicated to two or more departments so that departments would be able to develop and execute technology plans that align with the overall County technology architecture. The office would also contain highly skilled technologists that would evaluate and implement innovative platforms that would form the basis of rapid deployment.

One example would be the recent boil water notice. If County customers had been equipped with smart meters that would, in real-time, report water usage and the County developed technology to broadcast to consumer assistant technology like Alexa or Google Voice, the County could have sent an alert to the home directly via this pervasive technology in a medium that citizens engage with. These capabilities require significant investments in security, training of County staff, networks, and data analysis.

With regards to training, the County would need to assess the technology employees' training needs and integrate these needs into the upcoming budget. Increasing reliance on technology by Seminole County requires a workforce that is well trained in its use. Training needs to come in various modalities and should be specific to the skills and competencies that are important to our employees.

Information Services would then catalog the current technology based training available, evaluate the current learning management system, and then procure and hire a permanent technology based training team to plan and execute.

This advanced capability does not come without substantial costs and risks. An innovation team is expensive to create and maintain and it is very likely that some technology investments may not pan out and lead to expensive dead ends and failures. In order to maximize the investments in technology, a robust governance group would need to be established with the goal of ensuring all tech purchases would align with countywide technology goals. Departments may not get their preferred solution if it does not align to the countywide direction. Staffing technology positions is a challenge as the demand for highly skilled technology professionals is at an all-time high throughout all industries.

### **Actions:**

- Develop a technology training program.
- Improve service delivery by insourcing.

- Develop an innovation office.
- Timeframe is 6-24 months.

### **Estimated Resources:**

Estimated cost to implement – Creating a technology training team will cost \$150,000 for new material and \$150,000 for two new Technology Training positions in FY22. Implementing an innovation office could be phased in with two Project Manager positions in FY22; two Project Managers in FY23, one Project Manager and one Technologist position in FY24; and two more Technologist positions in FY25 at a cost of approximately \$200,000 a year. Insourcing will cost \$300,000 in transition costs. Developing a relationship and innovation office will cost \$150,000 for consulting support.

Other recurring costs – The cost to support the new technology training function is approximately \$180,000 a year depending on how much coursework is developed and provided. We expect the transition to an insourced support team to cost similarly or possibly less than the current cost to outsource this function assuming the level of service provided does not change. Enhancing the innovation and relationship group will cost approximately \$200,000 a year for the next four years, with a total recurring cost after the fourth year being projected to be around \$800,000.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	INSOURCE HELP DESK AND DESKTOP SUPPORT	ONE TIME			300,000			
ARPA	CONSULTANT SERVICES TO IMPROVE IS	ONE TIME			150,000			
ARPA	TECHNOLOGY TRAINING MATERIALS	ONE TIME			150,000	-	-	-
GENERAL FUND	TECHNOLOGY TRAINING MATERIALS	RECURRING			-	30,000	30,000	30,000
GENERAL FUND	TECHNOLOGY TRAINING STAFF (2 FTES)	RECURRING			150,000	150,000	150,000	150,000
GENERAL FUND	RELATIONSHIP OFFICE (2 PROJ MGR FTES FY22)	RECURRING			180,000	180,000	180,000	180,000
GENERAL FUND	RELATIONSHIP OFFICE (2 PROJ MGR FTES FY23)	RECURRING				190,000	190,000	190,000
GENERAL FUND	RELATIONSHIP OFFICE (1 PM; 1 TECHNOLOGISTS FY24)	RECURRING					210,000	210,000
GENERAL FUND	RELATIONSHIP OFFICE (2 TECHNOLOGIST FTES FY25)	RECURRING						220,000
<b>REIMAGINE INFORMATION SVCS Total</b>					<b>930,000</b>	<b>550,000</b>	<b>760,000</b>	<b>980,000</b>



## **KSP: Develop a Strategy for Continuing Capital Improvements**

### **Executive Summary**

Best practices for local governments include the establishment of a system that clearly articulates the method for assessing capital assets and planning/budgeting for capital maintenance and replacement needs. Capital assets include major government facilities, infrastructure, equipment, and networks that enable delivery of public sector services. Seminole County General Fund capital assets include Fleet, Facilities, Technology, and Park Improvements. Governments that do not prepare a multi-year capital plan and properly consider the impact of capital projects on the operating budget will be impeded by budgetary pressure, straining resources for maintenance and replacement. Currently, the General Fund capital projects are presented in the annual budget, and although staff maintains a “running list” of needs and has internal assessment tools, there is not a comprehensive coordinated policy for the process of evaluating, ranking and funding General Fund capital maintenance and replacement. The County should develop coordinated General Fund capital planning, budgeting, and reporting practices to support adequate capital spending levels and to promote appropriate investment in capital renewal, replacement, and maintenance. It is also a best practice to adopt a written policy addressing capital asset reserves for renewal and replacement. The establishment of a capital asset reserve provides flexibility in a strong asset management program for decreases in revenues and increases in general fund expenditures that may occur periodically.

### **Key Strategic Priority:**

Establish a comprehensive and coordinated system for assessing capital assets, to plan and budget for General Fund capital maintenance and replacement needs. Plan General Fund capital projects with a description of the decision processes that determine priority and ensure unfunded needs are identified for future funding.

### **Strategy:**

Develop policies to guide capital asset management practices that are supported by finance and operational/engineering expertise. Document the strategy for identifying and funding capital needs by establishing a rolling Five Year system for assessing capital assets and appropriately planning and budgeting for capital maintenance and replacement needs. The system should include a detailed report on Capital Assets, in plain language, every three years to the Board of County Commissioners and a Capital Reserve Policy for Renewal and Replacement.

## **Elements of the Strategy:**

- Articulation of assessment and prioritization criteria for all General Fund capital renewal, replacement and maintenance. The prioritization strategy for the General Fund capital needs should be created based on the decision processes documented by key stakeholders of the individual plans.
- Creation of a Five-Year Plan that prioritizes projects and presents the planned funding including every identified need, levels of service and criteria for prioritization.
- Develop a Capital Reserve Policy for Renewal and Replacement defining the intended use of reserve funds.
- A Report on Capital Assets every three years (best practice) including condition ratings, life cycles and work completed will be presented to the Board of County Commissioners.
- Inventory of capital assets including all details will be the starting point for review of the capital planning process.
- Identify and review existing master plans and document levels of service and prioritization strategies. Master Plans for Leisure Services, Technology, Fleet, and Facilities will be reviewed separately, and processes documented for combining into one General Fund Capital Plan.
- Bring plans together as one General Fund Five Year Capital Plan and demonstrate how it is included in General Fund forecasting.
- Monthly meetings beginning June of 2021 to review current plans for Information Services, Public Works (Fleet and Facilities) and Leisure Services (Parks and Libraries) to document the levels of service and prioritization strategies and ultimately bring plans together for Beta Testing during the FY23 Budget Process.
- Prepare a Capital Reserve for Renewal and Replacement incorporating best practices into the policy.
- Develop utilization evaluation criteria for use of reserves based on principles such as safety and security; maintenance and utility costs; asset readiness metrics; availability of repair parts and materials; sustainability; technological innovations; general appearance; and other criteria as necessary. Establish a periodic, systematic review of all reserves to ensure they are serving their intended purpose.
- Establish and define benchmarks that will be used in the periodic review of the reserve policy.

Timeline: All of the actions are anticipated to be completed so they can be beta tested for the FY23 planning process.

## **Estimated Resources:**

Staff Time – approximately 1,600 hours utilizing existing resources.

## **KSP: Continued Emphasis on Affordable and Workforce Housing Initiatives**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioners Strategic Planning Retreat, the establishment of an Affordable and Workforce Housing Initiative was reaffirmed as a Key Strategic Priority. As a result, a work group was established to re-visit the pre-existing strategic project plan addressing regulatory tools, funding sources, partnership opportunities, and additional resources to address affordable and workforce housing possibilities. Through the planning process, strategies and measures were reviewed and will be refreshed in order to enhance the on-going efforts to launch the development of and access to affordable housing. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of creating adequate attainable and workforce housing for all Seminole County residents.

### **Key Strategic Priority: To Create, Diversify and Preserve Affordable Housing.**

#### **Strategy:**

How Seminole County Government approaches the complex, multifaceted affordable housing crisis will dictate the outcome of our success. It has been documented that there is no one solution to this crisis and that many approaches with multiple policies and programs will be necessary to advance an effective affordable housing agenda. The creation, diversification, and preservation of affordable housing will require the implementation of the identified actions within the Affordable Housing Strategic Plan, as well as the removal of existing regulatory barriers coupled with the engagement of community land trust organizations for the development of suitable surplus lands as affordable housing.

The County can begin to measure its success by determining the number of affordable housing units required to assist cost burdened residents and calculating the number and type of units that can realistically be generated annually. Assisting private developers both financially and with the regulatory hurdles will help lead us to housing and economic stability.

#### **Elements of the Strategy:**

- Affordable Housing Strategic Plan
- General Housing Trust Fund and Community Land Trust
- Land Bank Program

## **KSP: Continued Emphasis on Affordable and Workforce Housing Initiatives**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioners Strategic Planning Retreat, the establishment of an Affordable and Workforce Housing Initiative was reaffirmed as a Key Strategic Priority. As a result, a work group was established to re-visit the pre-existing strategic project plan addressing regulatory tools, funding sources, partnership opportunities, and additional resources to address affordable and workforce housing possibilities. Through the planning process, strategies and measures were reviewed and will be refreshed in order to enhance the on-going efforts to launch the development of and access to affordable housing. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of creating adequate affordable and workforce housing for all Seminole County residents.

### **Key Strategic Priority: To Create, Diversify and Preserve Affordable Housing.**

#### **Strategy:**

How Seminole County Government approaches the complex, multifaceted affordable housing crisis will dictate the outcome of our success. It has been documented that there is no one solution to this crisis and that many approaches with multiple policies and programs will be necessary to advance an effective affordable housing agenda. The creation, diversification, and preservation of affordable housing will require the implementation of the identified actions within the Attainable Housing Strategic Plan, as well as the removal of existing regulatory barriers coupled with the engagement of community land trust organizations for the development of suitable surplus lands as affordable housing.

The County can begin to measure its success by determining the number of affordable housing units required to assist cost burdened residents and calculating the number and type of units that can realistically be generated annually. Assisting private developers both financially and with the regulatory hurdles will help lead us to housing and economic stability.

#### **Elements of the Strategy:**

- Attainable Housing Strategic Plan
- General Housing Trust Fund and Community Land Trust
- Land Bank Program

## Element One –Attainable Housing Strategic Plan

The Attainable Housing Strategic Plan outlines the road map for the next 1-10 years using an action plan and funding recommendations that address multiple policy and program components that will positively impact the County’s affordable housing goals. With the adoption of local ordinances and amendments to existing codes and policies, the County’s ability to enhance and preserve affordable housing is within reach. It will require innovative and creative incentives to draw developers and financial partners together to secure the engagement of these stakeholders.

Identification of financial resources and the specific allocation of those funds to address the reduction or subsidy of impact fees and increasing the level of assistance for down payment assistance are just two examples of the techniques that will foster the creation and preservation of housing units.

Implementation of the Strategic Plan should also include identification of solutions to the challenges to the provision of affordable housing, including funding, regulatory restrictions, lack of community financial partners, and internal staff capacity.

### Actions:

- Update existing affordable housing policies within the Comprehensive Plan and Land Development Code to include diverse housing units
  - Utilize data produced from Shimberg’s Access and Opportunity Model.
    - Establish Baselines to measure:
      - % of households that qualify under the ‘affordable’ housing definition;
      - % of households that qualify under the ‘workforce’ housing definition; and
      - The number of ‘housing burdened’ households.
  - Establish metrics or goals founded on the Baseline measurements:
    - Increase affordable housing stock by x number;
    - Increase workforce housing stock by x number; and
    - Increase the affordability of available housing by x percentage.
  - Permit Accessory Dwelling Units in all Single-Family Residential Zoning Districts.
  - Establish an Incentive Program To Reduce or Subsidize Impact Fees.

- Remove Regulatory Barriers.
- Expedite development review time frames to facilitate the development process.
- Sustain and grow the affordable housing program.
  - Hire staff:
    - Attainable Housing Program Manager – Completed.
- Timeframe – Several components have been completed, depending on the Action, certain tasks will be completed within the next 12-24 months, and overall the Attainable Housing Strategic Plan will remain a work in progress over the next 1-10 years.

### **Estimated Resources:**

Initial estimated cost to implement:

- \$178,000 to hire three additional staff members.
  - Planner – Pursuant to the affordable housing initiative prepare all documentation pertaining to lot splits, lot combinations, rezoning, addressing, variances, conditional use, and non-conforming lots. Represent the affordable housing initiative at all Planning and Zoning Board Council and Commission meetings.
  - Project Coordinator – Assist with feasibility studies for affordable housing projects, coordinating permitting, daily reporting of construction activities.
  - Program Specialist – Track and monitor all expenses, coordinate between land management and the land bank to update the affordable housing GIS layer.

A total of four fulltime staff members would be dedicated to this effort.

- \$25,000 for additional office space (Will also accommodate other Community Service needs related to the KSPs).
- \$500,000 annual minimum contribution to the General Housing Trust Fund.

### **Element Two – General Housing Trust Fund and Community Land Trust**

Affordable Housing Trust Funds are used to assemble financial resources to provide incentives to housing developers, nonprofit organizations, and local governments for the preservation and development of affordable and workforce housing. Affordable Housing Trust Funds require administrative oversight to collect and distribute funds. Trust Funds are amassed through dedicated

funding sources such as general revenue, linkage fees, and program proceeds. *(Source: Preserving, Protecting, and Expanding Affordable Housing/A policy Toolkit for Public Health- ChangeLab Solutions)* In March of 2021 an Ordinance creating the General Housing Trust Fund was established. The County could utilize this Housing Trust Fund to subsidize units that are about to lose affordability and to underwrite impact fee payments for affordable and workforce housing units. However, the current allowable uses under the Ordinance may need to be expanded to maximize benefits and further research will be conducted to identify additional practices.

One of the greatest challenges in addressing housing needs is the inability to provide the necessary funding to make a demonstrable impact towards affordable housing. In order to make an impact, the General Housing Trust Fund would require a significant infusion of resources.

A Community Land Trust (CLT) is a mechanism used to separate land from a house for the purpose of transferring title to the house without selling the land. It also denotes the nonprofit organization that holds title to the land and manages the ground leases on community land trust properties. Maintaining the land in a trust ensures that the housing will remain affordable permanently. *(Source: Florida Housing Coalition CLT Primer, 2015).*

Property and funds allocated to a CLT can benefit current and future residents of Seminole County. In addition to providing construction financing and down payment assistance to buyers of CLT homes, local governments can support CLTs by providing land on which the housing can be built, as well as ongoing administrative support to the nonprofit organization. Local government support can greatly enhance both the initial and long-term affordability for its residents *(Source: Florida Housing Finance Coalition CLT Primer, 2015).*

## **Actions:**

### General Housing Trust Fund

- Identify sustainable funding source(s) for the General Housing Trust Fund.
  - Finance the General Housing Trust Fund:
    - \$1 million currently committed from the General Fund.
    - Proposed \$2 million from ARPA funds to be placed in the General Housing Trust Fund (TF).
    - Dedicate Vacation Rental Fund proceeds to the TF.
  - Explore other funding opportunities for the TF:

- Adopt Linkage Fee.
- Allocate revenues from the Foreclosure registry.

Revise existing TF Ordinance to broaden the allowable uses

- Establish guidelines and procedures for activating the General Housing Trust Fund. (1-3 months).
  - Determine specific areas of impact to be targeted with TF proceeds:
    - Utilize the TF to subsidize units that are about to lose affordability; and
    - Underwrite impact fee payments in return for affordable and workforce housing units.
- Draft and release an application for a CLT. (1-3 months).
  - Finalizing the draft ‘Request for Interest’ proposal for non-profit Community Land Trusts.
  - Coordinate with interested CLTs to identify lands within the County’s inventory that would be good candidates for donation.
  - Promote existing County-owned property located at 3500 Sanford Avenue as an initial property for a CLT to own and operate.
- Explore the County sponsoring a CLT that allows the Seminole County Board of County Commissioners to be Trustees. (1-6 months).

**Estimated Resources:**

An initial allocation of \$500,000 was earmarked for the General Housing Trust Fund in FY 2020/2021. An additional \$500,000 has been requested for the FY 2021/2022 budget. New funding sources and budgetary priorities to implement programs, policies, and approaches are required. Other possible resources to help grow the Trust Fund include linkage fees; Federal and State grant dollars; and program fees such as the foreclosure registry fees.

Estimated recurring cost - \$500,000 dedicated funding source from the general fund revenue is fundamental to this effort.



FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	HOUSING TRUST FUND	ONE TIME			2,000,000			
GENERAL FUND	HOUSING TRUST FUND	RECURRING	500,000	500,000		500,000	500,000	500,000
GENERAL FUND	ATTAINABLE HOUSING-PROJ MGR FTE	RECURRING	83,200	83,200		83,200	83,200	83,200
GENERAL FUND	NEW PLANNER FTE	RECURRING			60,580	60,580	60,580	60,580
GENERAL FUND	ADDITIONAL OFFICE SPACE	RECURRING			25,000	25,000	25,000	25,000
GENERAL FUND	PROJECT COORDINATOR FTE	RECURRING				50,067	50,067	50,067
GENERAL FUND	PROGRAM SPECIALIST FTE	RECURRING					36,132	36,132
<b>AFFORDABLE HOUSING &amp; TRUST Total</b>			<b>583,200</b>	<b>583,200</b>	<b>2,085,580</b>	<b>718,847</b>	<b>754,979</b>	<b>754,979</b>

### Element Three – Land Bank Program

A land bank is a governmental or nongovernmental nonprofit entity established, at least in part, to assemble, temporarily manage, and dispose of vacant land for the purpose of stabilizing neighborhoods and encouraging re-use or redevelopment of urban property. Seminole County, as the land bank, would operate in a defined geographic area(s). The County can purchase properties that have been foreclosed upon and maintain, assemble, facilitate redevelopment of, market, and dispose of the land-banked properties. As a government entity land bank, the County could also maintain foreclosed property that it does not own, provided it charges the owner of the property the full cost of the service or places a lien on the property for the full cost of the service.

#### Actions:

- Create a formal Land Banking policy (9 – 12 months).
  - Consider establishing an Ordinance to create a formal Land Bank.

- GIS mapping tool to identify current County-owned parcels. (Currently under development).
  - Assess existing county-owned parcels to determine development/construction/sale potential. (In process)
  - Partner with the seven (7) municipalities with respect to identifying potential parcels; and
  - Consider a swapping density for land donation.

**Estimated Resources:**

The financial cost to establish a land bank is minimal. A land bank will require some level of public support—whether cash or in-kind—that is proportional to the scope and scale of vacancy the land bank is expected to help resolve. Proceeds from the sale of County-owned parcels may be placed in the General Housing Trust Fund.

## **KSP: Develop and Implement Plans for Leadership Succession and Talent Development**

### **Executive Summary:**

In October of 2019, the Seminole County Board of County Commissioners identified succession planning and talent development as two areas that warrant enhanced County resources. To this end, staff has created a contextual, strengths-based leadership development program, a formal succession planning policy, and an enhanced, multi-platform talent development program. These tools will enhance employee performance and satisfaction as well as improve outcomes for Seminole County Government's clients and business partners.

The Board validated "develop plans for leadership succession and talent development" as a Key Strategic Priority at its March 12, 2021 retreat. Staff has integrated additional guidance received at a May, 2021 work session and KSP meetings with individual commissioners.

### **Key Strategic Priority:**

Ensure Seminole County recruits and retains a highly skilled, competent, and dedicated workforce through the development of a comprehensive plan for leadership succession and talent development.

### **Strategy 1: Leadership Development**

Seminole County's contextual, strengths-based leadership program developed in 2019, and paused in 2020 due to COVID-19, should be refreshed and improved with the goal to develop and manage a contextual, strengths-based leadership development program for employees that helps to retain high value employees, maintain business continuity, and contribute to improved outcomes for clients and business partners.

Formal contextual leadership development programs are supported by many well-respected thought-leaders and organizations who recognize that traditional leadership development programs have not achieved the expected level of performance.

### **Elements of the Strategy:**

- The program will be enhanced with refreshed cohort rosters and the integration of organizational changes/improvements, such as the new succession management and Diversity, Equity, & Inclusion programs.

- The Seminole County Government Leadership Development program is a strengths-based contextual program that is comprised of three cohorts:
- Deputy county managers, the assistant county manager, directors, deputy directors, and chief administrators:
  - Team building (50%); and
  - Strengths based individual development plans (25%).
  - Continued elaboration on enterprise leadership program, all cohorts (25%).
- Division managers and program managers who report directly to directors:
  - Team building (25%);
  - Strengths based individual development plans (60%).
  - Continued elaboration on the individual/supervisory leadership program (15%).
- Individual contributors and supervisors:
  - Team building (10%).
  - Strengths based individual development plans (90%).

**Actions:**

- Senior Leadership Cohort Retreat (Q3, 2021):
  - Validate and refine mid-level cohort.
- Initiate Mid-Level Management Cohort by (Q4, 2021).
- Validate and refine Supervisor/Individual Contributor Cohort.
- Initiate Supervisor/Individual Cohort by (Q1, 2022).
- Deliver a formal participant survey by 02/28/22 and integrate learnings by 6/30/22.
- Integrate performance management into leadership development. (Ongoing).

**Estimated Resources:**

The program will use the existing leadership development program 20/21 approved budget of \$5,000 and a 21/22 proposed budget of \$8,000 to purchase books, supplies, and individual assessment tools. The 21/22 program will expand and enhance the program, including adding the Clifton Strengths Assessment to all executive and mid-level managers, an additional \$3,000 annually. The 21/22

program also includes a one-time cost of \$20,000 for consulting and management services to provide professional, third party insight and a multi-year program plan.

Full implementation with 36 students: \$5,000 in FY21, \$8,000 annually with additional 1<sup>st</sup> year consulting and management services cost of \$20,000. Total Employee Hours: 1,272 annually

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	TRAINING (LEADERSHIP DEVELOPMENT)	ONE TIME			20,000			
GENERAL FUND	TRAINING (LEADERSHIP DEVELOPMENT)	RECURRING	5,000	3,000	5,000	8,000	8,000	8,000
<b>LEADERSHIP DEVELOPMENT Total</b>			<b>5,000</b>	<b>3,000</b>	<b>25,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>

### Strategy 2: Succession Planning

The County Manager established the Succession Management Program as policy on December 26, 2019, with the stated purpose to maintain business continuity by identifying, preparing, and securing candidates for key organizational positions. The Board validated the Succession Management Program as a Key Strategic Priority at its March 12, 2021 retreat, and provided additional guidance at a May 2021 work session and KSP follow up discussions. The goal of the succession planning program is to maintain business continuity by identifying, preparing, and securing candidates for key organizational positions.

Seminole County Government Department Directors and Chief Administrators have expressed difficulty in filling vacant positions. According to Gartner, Inc., over one-third of HR leaders report struggling to develop effective senior leaders and 45% struggle to develop effective midlevel leaders. Further research concluded that 81% of HR leaders cite lack of readiness as a top reason that a high-potential candidate was unable to fill leadership positions.

Seminole County's Succession Management Program should continue to be refined and improved with the goal of retaining top talent and ensuring business continuity in critical roles.

### **Elements of the Strategy:**

The County Manager Succession Management Policy, implemented in early 2020, provides guidance on:

- Assessing the staffing needs of the organization to ensure the selection of qualified individuals that are diverse and a good fit for the organization's purpose, vision, and values.
- Ensuring employees possess the necessary skills to meet organizational and legal requirements as well as the expectations of our community and business partners.
- Program governance and departmental requirements, including:
  - Executive oversight to ensure business continuity across the enterprise, sound departmental succession plans, and improved outcomes for clients and business partners.
  - Identifying key positions targeted for succession planning, including analysis of planned retirements, potential turnover, and other key position variables that could impact organizational outcomes.
  - Identification and development plans for individuals who show the potential needed for progression into the targeted positions.

### **Actions:**

- Continue the existing succession planning program as described in the County Manager Policy, including the processes and date specific deliverables of the Succession Planning Committee and department heads (ongoing).
- Assess and coach high potential employees to create a shared understanding about their potential as leaders.
  - Leverage shadowing and cross-training.
- Integrate the proposed, refreshed, leadership development program as well as learnings from the emerging Diversity, Equity, and Inclusion (DEI) program with input from the recently formed Seminole County Diversity Council (ongoing).
- Identify valid succession planning program performance goals/measures.

## **Estimated Resources:**

- Annual Employee Hours: 3,320
  - Administration 120 hours, Departments 200 hours/department.
  - Training and development opportunities for individual employees (200 employees, 8 hours training ea.).

## **Strategy 3: Formalize and Enhance the County Talent Development Program**

Seminole County's talent development program should continue to be refined and improved to help empower and align employees with the goal of creating improved outcomes for Seminole County clients and business partners. The Society for Human Resources, a leading research organization, advocates for a strong talent development program to overcome ongoing skills shortages, adapt to changing business structures, increase worker productivity, reduce turnover, and to help align employees with organizational strategies.

### **Elements of the Strategy:**

- Formally identify and integrate employee needs into the employee training program.
- Implement and manage an employee academy program to improve understanding, collaboration, and performance across the organization.
- Develop and manage one-on-one employee development programs such as mentoring and job shadowing.
- Produce a training service catalogue that provides employees with an intuitive knowledge repository of all courses and learning paths available to employees. Promote underutilized training programs such as Compsych and Lynda.com.
- Continue to refresh and re-introduce face to face training attending to changing social distancing guidelines and leveraging the new Percepio Learning Management System to create and manage course content.

### **Actions:**

- Conduct training needs assessment (Q4, 2021) and integrate learnings into the employee training program (ongoing)
- Design and implement employee academy program.
- Partner with Seminole State College and Seminole Public Schools to research the feasibility and anticipated outcomes of a public service academy.
- Develop and implement a formal mentoring program for employees.

- Develop and implement a job shadowing program for employees.
- Produce a refreshed, enterprise-wide training service catalogue.
- Identify valid succession planning program performance goals/measures.

**Estimated Resources:**

- Estimated annual cost: TOTAL ESTIMATE - \$130,000.00 (Existing FY 21/22 budget)
  - Face to Face Training development, delivery administration, and training materials: Includes the addition of 1 FTE to create and deliver course content; (\$85,000 – includes salary and benefits of new training position).
  - Percepio LMS costs: Licensing and administration External Speakers costs: (\$26,000 annually; any increase in licensure or content would have additional costs associated).
  - Program fees for external programs and classes: \$10,000/year for Countywide; Departments have line items within budgets for training, which is not included in the \$10,000.
  - Employee Academy collateral, materials, graduation, and administrative costs: \$10,000 (includes staff time for departments presenting, does not include cost of time for staff who are attending).

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	TALENT DEVELOPMENT	RECURRING	130,000	130,000	-	130,000	130,000	130,000
<b>TALENT DEVELOPMENT Total</b>			<b>130,000</b>	<b>130,000</b>	<b>-</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>



## **KSP: Continue Funding of Reserve Accounts**

### **Executive Summary**

Best practices for local governments require the establishment of a formal policy on the level of unrestricted fund balance that should be maintained in the general fund for GAAP and budgetary purposes. The policy should articulate a framework and process for how the level of unrestricted fund balance would increase or decrease over a specific time period. There should also be broad guidance in the policy for how resources will be directed to replenish fund balance should it fall below the level prescribed.

Government Finance Officers Association (GFOA) recommends, at a minimum, regardless of size, governments maintain unrestricted budgetary fund balance in their general funds of no less than two months of regular general fund operating revenues or expenditures. Reserve policies for the County should reflect these identified best practices.

Currently, the County does have established reserve balance policies; however, the ongoing budgeting “practices” have dictated presentation of the General Fund Reserves in one lump sum as a percent of the budget, and at levels that far exceed the adopted policy. It appears that Seminole County has more than adequate reserves which are generally understood to be for contingencies. Seminole County has other designated reserves and would improve comparison and transparency of the information to detail the reserves for approval. Necessary investment in renewal and replacement of capital needs has been impacted by the current reserve practices.

### **Key Strategic Priority:**

Identify an appropriate level and structure of General Fund reserves (fund balance). Review current fund balance policy and recommend revisions based upon best practices, desired bond ratings, and comparisons with other county governments in Florida.

### **Strategy:**

Review and revise existing fund balance policy consistent with best practices in industry. There are many factors to consider in review of the fund balance policy such as, predictability of revenues, perceived exposure to one-time outlays, potential drain upon general fund resources from other funds, potential impact on bond ratings and increased cost of borrowed funds, commitments and assignments.

### **Elements of the Strategy:**

- Best Practices of Government Industry as prescribed by the GFOA and other industry guides will be employed to assist in the evaluation of our current fund balance policy and the policies of other counties in Florida.
- Establishment of appropriate minimum levels of General Fund Reserves.
- Development of an appropriate structure and classification of General Fund Reserves.

### **Actions:**

- Research Best Practices and industry standards as well as policies and fund balances of other counties with similar bond ratings.
- Identify anticipated needs and goals with respect to the reservation of finding in the budgeting process.
- Identify risk tolerance for natural disasters and economic downturns.
- Establish an understanding of the volatility of revenues and expenditures through examination of budget forecasts including anticipated decreases in State and Federal funding.
- Presentation to Board of County Commissioners with recommendations on May 18, 2021, at Budget Worksession #2.
- Meetings with Commissioners individually to receive feedback on recommended policies.

### **Timeline:**

- Present final Policy for approval by the end of FY21.

### **Estimated Resources:**

Staff Time is approximately 180 hours utilizing the current staff.

## **KSP: Create a Community Health Initiative**

### **Executive Summary**

At the most recent Seminole County Board of County Commissioner Strategic Planning Retreat, the establishment of a Community Health Initiative was outlined as a Key Strategic Priority. As a result, a work group was established to develop an action-oriented, strategic project plan to address identified community health issues. Through the planning process, strategies and measures will be established in order to help improve the health of our community. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of improving the health and wellness of all Seminole County residents.

The Seminole County Board of County Commissioners Key Strategic Priority of protecting and enhancing the physical and mental health of the Seminole County community will be brought to life through the development of a comprehensive Community Health Initiative, actuated through four complementary strategies. These four strategies include a Community Health Needs Assessment, Healthy Lifestyles Initiative, Community Mental Health Program, and a Community Paramedicine Program. The Community Health Needs Assessment will establish the key foundational element toward assuring that the County accurately identify community needs and systematically begin to improve the health, wellness, and quality of life of the Seminole County community.

**Key Strategic Priority:** Protect and enhance the physical and mental well-being of the Seminole County community through the development of a comprehensive Community Health Initiative.

### **Strategy 1: Community Health Needs Assessment**

The cornerstone of all health improvement initiatives will be the establishment of a collaborative, community-focused effort to identify and prioritize health needs within the community. A comprehensive Community Health Assessment will serve as a baseline toward building a strong foundation for all health improvement initiatives on an ongoing basis. According to the Centers for Disease Control and Prevention, a Community Health Needs Assessment could serve to improve systemic coordination and collaboration; leverage community interconnectedness of efforts; identify strengths, weaknesses, opportunities, and threats (SWOT); and establish baselines and benchmarks critical to improving community health for all at risk populations regardless of socio economic status.

The Florida Department of Health in Seminole County conducts a Community Health Needs Assessment (CHNA) that is updated every three years. The CHNA is an existing process that identifies the current state of health within Seminole County. The CHNA

highlights areas of need, prevalent health risks, and community demographics. The latest version of the CHNA was produced in June of 2019. A formal presentation before the Board of County Commissioners will help identify gaps in community health and assist in directing investment and educational resources into the areas of greatest need within the community:

### **Elements of the Strategy:**

- Utilize the CHNA’s community profile to assess desired health outcomes, health behaviors, clinical care needs, social and economic factors effecting community health, the physical environment, and identify priority areas.
- Support existing CHNA’s ongoing stakeholder driven process in order to continuously monitor priority community public health needs without incurring additional cost to the citizens of Seminole County.
- Leverage existing CHNA to accelerate programmatic implementation timelines with little to no additional resources needed to start planning initiatives, if it aligns with BOCC vision.
- Identify any issues not included in the Health Department’s CHNA and determine strategies to incorporate them into an enhanced CHNA.

### **Actions:**

- Schedule BOCC Work Session to have presentation and discussion on the Florida Department of Health in Seminole County Community Health Needs Assessment. - 1-3 months
  - Integrate Board feedback and augment as determined by the Board.
- Identify areas of focus, resource needs, and funding opportunities. - 4-6 months
- Identify and engage community partners - 6-9 months
- Collect, analyze, and present data - 9-11 months
- Set goals, establish funding, and appropriate measure of success - 12-24 months
- Yearly assessments to determine/verify investments going forward.

### **Estimated Resources:**

Given the unknown status of this newly identified initiative, discussion on resources should focus on the provision or production of needed capacity within the community to fill identified gaps through the community needs assessment. In essence, should Seminole County provide funding to existing community resources thereby augmenting capacity or establish new programs to meet

community needs? Initially, funding for this strategy should be pursued in conjunction with Strategies 2 and 3 as the issues are interconnected. Resource considerations:

- Staff Time Commitment
- Competing Priorities
- Addition of Staffing
- Office Space Requirements
- Equipment and Supplies.

### **Strategy 2: Healthy Lifestyle Initiative**

The Healthy Lifestyle Initiative will offer educational resources and community engagement opportunities designed to inform residents on ways to make healthier lifestyle decisions. This initiative will seek to mitigate the effects of chronic disease, increase access to Seminole County recreational amenities, eliminate food deserts, and provide for all at-risk populations regardless of socio-economic status.

This strategy will empower our residents to make informed, healthy lifestyle choices through the promotion of health and wellness activities available via existing community based programs and expand access to these programs to all underserved segments of the community.

#### **Elements of the Strategy:**

- Improving the provision of healthy lifestyles information and educational materials to individuals, families, and community groups in order to foster improved community health.
- Building a shared understanding that lack of access to educational programs, public recreational facilities, and other resources can lead to uninformed risky behavior.
- Focusing on most critical priority areas that perpetuate unhealthy lifestyles such as poor nutrition, sedentary lifestyles, and use of addictive substances.
- Expand the reach and offering provided by existing Extension Services.

#### **Actions:**

- Establish appropriate working groups to evaluate existing healthy lifestyle offerings, current saturation of programs in at-risk individuals, families, and communities. - 1-3 months
- Identify gaps in service, select priority areas of focus, resource needs, and funding opportunities. - 4-6 months

- Develop appropriate metrics and reporting timelines to assure healthy lifestyle objective are being met. - 7-12 months
- Yearly assessments to determine/verify investments going forward.

**Estimated Resources:**

Discussion on resources should entail the provision or production of needed capacity within the community to fill identified gaps. Initially, funding for this strategy should be pursued in conjunction with Strategies 1 and 3 as the issues are interconnected.

Resource considerations:

- Staff Time Commitment.
- Competing Priorities.
- Expansion of existing programs.
- Transportation resources.
- Addition of Staffing.
- Office Space Requirements.
- Equipment and Supplies.

**Strategy 3: Community Mental Health Program**

Develop a community mental health program designed to connect residents to appropriate resources that will aid in reducing the risk of chronic diseases related to stress, anxiety, and substance abuse, while improving their quality of life and well-being, thereby reducing individual’s and families’ feelings of hopelessness.

**Elements of the Strategy:**

- Expanding community access to mental health and substance abuse programs and services.
- Increasing prevention and educational opportunities surrounding mental health and substance abuse.
- Ensuring success and sustainability of mental health and substance abuse programs and services on an ongoing basis.
- Establishing appropriate community infrastructure designed to provide support to individuals and families during recovery and reintegration into the community.
- Ensuring equity of mental health and substance abuse programs and services for underserved and at risk community members.

**Actions:**

- Establish appropriate working groups to evaluate mental health and well-being community priorities. - 1-3 months
- Produce a report outlining areas of health needs not currently being met through existing community programs. - 4-6 months
- Establish timeline to develop mental health offering to address selected areas of focus, provide assessment of needed resources, and identify funding opportunities. - 6-12 months
- Yearly assessments to determine/verify investments going forward.

**Estimated Resources:**

As with strategies 1 and 2 above, the proposed community needs assessment as well as other stakeholder and issue identification efforts, will provide insight to help reveal resource requirements. To accommodate this early need, staff recommends that resources be allocated to provide staffing within the Community Services Department to initiate all three strategies. Additional program funding through ARPA has been designated for future program use for general and mental health strategies.

## Resource considerations:

- Staff time commitment.
- Competing priorities.
- Addition of staffing.
- Office space requirements.
- Equipment and supplies.

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
ARPA	MENTAL HEALTH PROGRAMS	ONE TIME				500,000		
ARPA	COMMUNITY HEALTH INITIATIVES	ONE TIME				800,000		
GENERAL FUND	COMMUNIT HEALTH-PROJ COORD 2	RECURRING			90,021	90,021	90,021	90,021
GENERAL FUND	COMMUNITY HEALTH-NEW PROGRAM SPECIALIST	RECURRING			38,910	38,910	38,910	38,910
<b>ASSESS/H LIVING/MENTAL HLTH Total</b>					<b>128,932</b>	<b>1,428,932</b>	<b>128,932</b>	<b>128,932</b>

#### Strategy 4: Community Paramedicine

Develop a Community Paramedicine program focused on the provision of healthcare using patient-centered, mobile resources in the out-of-hospital environment. This strategy will increase access to appropriate healthcare alternatives to underserved members of the community, those with chronic diseases, homebound individuals, and other at-risk populations.

#### Elements of the Strategy:

- Increasing access to care in underserved and at-risk populations of the community.
- Provide an elder care check-in program for community senior citizens.
- Providing telemedicine advice to 9-1-1 callers as an alternative to dispatch of emergency resources where appropriate.
- Utilizing community paramedics for management of high emergency service system utilizers or patients at risk for hospital admission or readmission, chronic disease management, preventive care or post-discharge follow-up visits, and transport or refer patients to a broad spectrum of appropriate care, not limited to hospital emergency departments.
- Coordination of efforts with healthcare providers (i.e. doctors, hospital systems, health insurance companies) to establish a long term funding strategy that benefits overall community health while mitigating system cost and impacts.



**Actions:**

- Establish appropriate working groups to evaluate Community Paramedic program and align with community priorities identified from review of CHNA. - 1-3 months
- Establish a Community Paramedicine Consortium to coordinate efforts amongst Seminole County providers.
- Develop community paramedic program based on stated objectives, select community health needs to be addressed, identify resources needed, and funding opportunities. - 2-4 months
- Begin to provide data and information from community paramedicine activities and their impact on improving community health. - 4- 6 months

**Estimated Resources:**

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
FIRE FUND	ONGOING OPERATING / SUPPLIES	RECURRING			858,000	858,000	858,000	858,000
FIRE FUND	PERSONNEL COSTS (NEW LT & OVERTIME)	RECURRING			300,000	300,000	300,000	300,000
ARPA	ONE TIME EQUIPMENT	ONE TIME			200,000			
<b>COMMUNITY PARAMEDICINE Total</b>					<b>1,358,000</b>	<b>1,158,000</b>	<b>1,158,000</b>	<b>1,158,000</b>

## **KSP: Continue Implementation of the Five Points Project**

### **Executive Summary**

Seminole County services are spread between the Five Points location, Downtown Sanford, and other remote facilities. In April of 2020, the Board of County Commissioners approved a Master Plan crafted by CGL Companies and Dewberry to relocate most of the County's operations to a consolidated site at the Five Points location. Following adoption of the Master Plan, the Wharton-Smith Company was chosen to design and build Phase I of the Master Plan which includes the Criminal Justice Center Annex, East Parking Garage, Central Chiller Plant and Central Blvd Road Improvements approved at \$116M. Also included in this phase is the Criminal Justice Center renovations. Phase II includes the Public Works Campus and County Administration building estimated at \$98.3M, and Phase III includes a Health Department Building, Fire State 35 Replacement, Amenity Park, Museum of Seminole County History Addition, John E. Polk Correctional Facility Replacement /Renovation and the West Parking Garage estimated at \$192M.

Last summer, a construction line of credit for \$75M was executed to provide funds to begin construction of Phase I of the Master Plan, with intent to issue bonds to repay the construction loan and wrap around existing debt.

### **Key Strategic Priority:**

Continue forward momentum on the consolidation of operations at the Five Points location and implementation of the Five Points Master Plan.

### **Strategy:**

Present the schedule for completion of Phase I, and a clear plan for all Phases, including financing, of the approved Master Plan for Five Points.

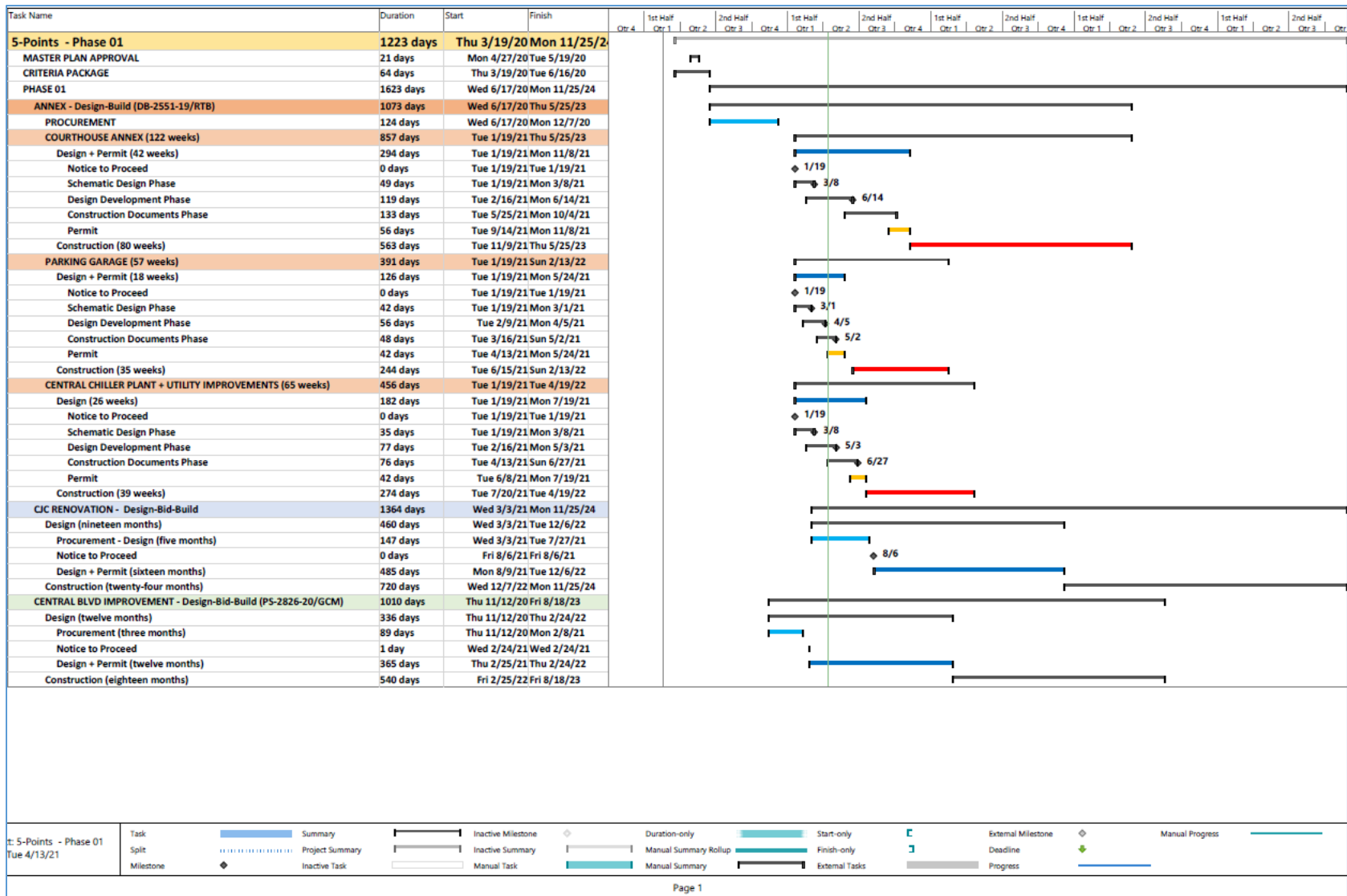
### **Elements of the Strategy:**

- Maintenance of continued progress on Phase I and the developed financial plan.
- Assumption that Phase II to begin at completion of Phase I, estimated to be FY23-24; there will be a need to develop financing option.
- Assumption that Phase III would begin after completion of Phase II and financing options need to be developed.
- Consideration of capital plans, SunRail, and other increases to General Fund in formulating a debt service plan for the Five Points project.

- Identification of alternative funding sources for Five Points.
- Identification of opportunities presented by the vacation of the CSB and Civil Courthouse upon completion of the project, including cash inflows to reduce debt obligations.

**Actions:**

- Monthly meetings between Resource Management and Public Works to review the latest cost estimates and timelines in order to prepare financing options for Phase II and III.
- In August of 2021, Resource Management and Public Works presented a status update of Phase 1 of the Five Points Master Plan.
- Include all phases of the project in the Five-Year Capital Plan for transparency and to ensure awareness of the project and status.
- Provide the Board with quarterly status reports.



**Estimated Resources:** Staff Time of approximately 160 hours (Ongoing)

Project	Project SF	Building Cost/SF Range <sup>1</sup>			Low	Building Cost	Acres	Site Cost <sup>2</sup>	Subtotal Construction Cost	Subtotal Const. Cost/SF	Project Cost Factor <sup>3</sup>	Total Project Cost	Total Project Cost/SF
<b>Project 0</b>													
Renovate/Add Juvenile Detention Center <sup>4</sup>		-	-	-	-	-	-	-	-	-	-	-	
Off-Site Civil Improvements		-	-	-	-	-	-	-	-	-	-	-	
Project 0 Subtotal					\$0		\$0	\$0			\$0		
<b>Project 1 Subtotal</b>													
Construct Courthouse Annex	104,000	\$225	\$250	\$225	\$23,400,000	5.0	\$1,250,000	\$24,650,000	\$237	130%	\$32,045,000	\$308	
CJC Renovations	144,000	\$175	\$225	\$175	\$25,200,000	1.0	\$250,000	\$25,450,000	\$177	130%	\$33,085,000	\$230	
CJC Expand Lobby	1,250	\$375	\$425	\$375	\$468,750	0.5	\$125,000	\$593,750	\$475	130%	\$771,875	\$618	
Upgrade CJC Technology	223,000	\$30	\$40	\$30	\$6,690,000	-	-	\$6,690,000	\$30	130%	\$8,697,000	\$39	
EOC/Dispatch	101,000	\$450	\$550	\$450	\$45,450,000	9.0	\$2,250,000	\$47,700,000	\$472	130%	\$62,010,000	\$614	
PSB Renovations	91,485	\$90	\$110	\$90	\$8,233,650	2.0	\$500,000	\$8,733,650	\$95	130%	\$11,353,745	\$124	
Central Boulevard	-	-	-	-	-	-	\$6,017,000	\$6,017,000	-	118%	\$7,100,060	-	
East Parking Garage <sup>5</sup>	450	\$22,500	\$25,000	\$22,500	\$10,125,000	2.0	\$500,000	\$10,625,000	\$23,611	118%	\$12,537,500	\$27,861	
District Energy Plan <sup>6</sup>	-	-	-	-	\$9,000,000	-	\$6,000,000	\$15,000,000	-	118%	\$17,700,000	-	
Project 1 Subtotal					\$128,567,400		\$16,892,000	\$145,459,400			\$185,300,180		
<b>Project 2 Subtotal</b>													
Public Works Campus - Office <sup>7</sup>	47,300	\$175	\$225	\$175	\$8,277,500	2.0	\$500,000	\$8,777,500	\$186	130%	\$11,410,750	\$241	
Public Works Campus - Bay/Storage <sup>7</sup>	108,000	\$100	\$120	\$100	\$10,800,000	25.0	\$6,250,000	\$17,050,000	\$158	118%	\$20,119,000	\$186	
County Administration	215,000	\$225	\$250	\$225	\$48,375,000	12.0	\$3,000,000	\$51,375,000	\$239	130%	\$66,787,500	\$311	
Project 2 Subtotal					\$67,452,500		\$9,750,000	\$77,202,500			\$98,317,250		
<b>Project 3 Subtotal</b>													
Health Building	65,500	\$225	\$250	\$225	\$14,737,500	6.0	\$1,500,000	\$16,237,500	\$248	130%	\$21,108,750	\$322	
Fire Station 35 Replacement	14,000	\$325	\$350	\$325	\$4,550,000	1.5	\$375,000	\$4,925,000	\$352	130%	\$6,402,500	\$457	
Amenity Park <sup>8</sup>	-	-	-	-	\$3,700,000	-	\$3,250,000	\$6,950,000	-	-	\$8,759,000	-	
Museum of Seminole County History Addition	5,850	\$250	\$300	\$250	\$1,462,500	1.0	\$250,000	\$1,712,500	\$293	130%	\$2,226,250	\$381	
John E. Polk Correctional Facility Replacement/Renovation	-	-	-	-	\$117,250,000	-	\$1,250,000	\$118,500,000	-	-	\$154,050,000	-	
West Parking Garage <sup>5</sup>	-	-	-	-	-	-	-	-	-	-	-	-	
Project 3 Subtotal					\$141,700,000		\$6,625,000	\$148,325,000			\$192,546,500		
<b>Total</b>					<b>\$337,719,900</b>		<b>\$33,267,000</b>	<b>\$370,986,900</b>			<b>\$476,163,930</b>		

Source: CGL; February 2020.

<sup>1</sup> Based on 2020 dollars.

<sup>2</sup> Assumes \$250,000/acre for site prep, grading, paving, parking, drainage, landscaping & lighting.

<sup>3</sup> Project cost @ 130% assumes 6% FF&E, 5% contingency, 5% voice/data/security, 2% permit/testing fees, 8% design fees, and 4% CM-T fees.

<sup>3</sup> Project cost @ 118% assumes 5% contingency, 2% voice/data/security, 1% permit/testing fees, 6% design fees, and 4% CM-T fees.

<sup>4</sup> JDC costs not included in Five Points Master Plan budget.

<sup>5</sup> Parking garage building costs based on \$/parking space.

<sup>6</sup> Includes DEP building and site distribution, assumes piping installed at same time as Central Boulevard improvements are done.

<sup>7</sup> Public Works to be relocated off-site, does not include land cost for new site.

<sup>8</sup> Includes Lily Lake Landscape Improvements, Future Use TBD Building, Fitness Center, Day care, Food Truck Area & Intermodal Center.

## **KSP: Increase Engagement with Regional Partners**

### **Executive Summary**

In October of 2019, the Board established “increased engagement with regional partners” as a key strategic issue. The Board reinforced this requirement at its March 12, 2021 Retreat. Commissioners provided additional clarification at a May 10, 2021 worksession and follow up KSP discussions in June and July, 2021.

Staff will accomplish this priority by establishing, participating in, managing, and integrating performance management into regional partnerships to improve outcomes for Seminole County Government clients and business partners.

### **KSP Strategy:**

Immediately begin pursuing partnership opportunities for significant programs and projects to maximize the potential value of collaboration. Establish and manage a Seminole County Government regional partnership governance program that includes processes to identify, respond to, engage in, and manage regional partnerships in ways that optimize organizational performance and result in improved outcomes for Seminole County Government clients and business partners.

The pandemic response underscored the significant value in partnering with other organizations and individuals to improve project and process outcomes. Examples include the Seminole County vaccine and Seminole CARES programs.

Other regional partners recognize and support developing and maintaining partnerships, as evidenced by the recently formed Public Safety Portfolio Program. Participants include SCG Fire, Emergency Ops, Information Services, and Sheriff’s Office, including Sheriff Operations and IT, as well as the Lake Mary Fire Department.

Board members have also recommended developing formal collaborative relationships with regional partners who are included in the 2021 American Rescue Plan.

### **Elements of the Strategy:**

- Formally consider partnership opportunities in the initiation and planning stages of significant projects, programs, and strategies.
- Review and document existing regional collaboration efforts for opportunities to improve outcomes.

- Develop and manage formal processes (tiered from simple to complex) and a formal communication plan that includes dash-boarding, reporting, communication with all stakeholders, and change management.
- Perform partnership governance on an enterprise level.

**Actions:**

- Formally consider partnership opportunities in the initiation and planning stages for significant programs and projects. (Immediate)
  - Develop formal collaborative relationships with regional partners. Examples of emerging and potential projects, including:
    - 2021 American Rescue Plan Act.
      - Partner with municipalities to leverage ARPA funding.
    - Educational impact fees.
    - Sales tax consideration.
    - Economic Development Council.
    - East Central Florida Regional Planning Council.
    - SunRail.
    - Lynx.
    - Digital Divide Regional Planning Council (proposed).
- Identify and document existing regional collaboration efforts by the end of the 4th Quarter, 2021. Include proposed KSP related efforts, including the emerging community health initiative and holistic water policy.
- Review existing partnership effort rosters to ensure assigned Seminole County Government employees are equipped to contribute to team outcomes.
- Create a cross-departmental team and develop cross regional collaboration framework guidelines.
- Develop collaboration processes, tiered to address simple to complex partnerships that include:
  - Performance Management, including dash-boarding where appropriate.
  - Agreement requirements, including Interlocal Agreements (ILAs) and Memorandums of Understanding (MoUs).
  - Communication plans, including emphasizing the peer nature of partnerships and leveraging proactive messaging.
  - Change management, including autonomy/governance.
  - Collaboration training.

- Implement formal enterprise level governance during the 1st Quarter of 2022 on larger complex projects that require significant collaboration with regional partners.

**Estimated Resources:**

- Leverage proposed executive dashboard software.
- Seminole County Government Level of Effort: 400 hours utilizing existing resources.



## **KSP: Develop a Holistic Water Policy**

### **Executive Summary**

The Seminole County Board of County Commissioners has identified the development of a countywide holistic water policy as one of the County's ten strategic priorities. A working group was established to develop an action-oriented project plan that delivers measurable solutions that advance the holistic concept of "One Water", as expounded upon in the "One Water Movement". Engaging a broad spectrum of stakeholders in this planning process and leveraging the expertise and resources of the community are key to developing this holistic water policy, as well as maintaining Seminole County's status as Florida's Natural Choice.

### **Key Strategic Priority:**

Develop a plan that protects and preserves all of Seminole County's water resources.

### **Strategy:**

Develop a holistic water policy plan leveraging the One Water model.

Across the Country, supplies of clean, dependable, and economical water are more fragile than at any time in our history. Changing how the community views, values and manages water is key to protecting valuable water resources. Drinking water, stormwater, reclaimed water, ground water, surface water and wastewater are all "One Water."

A One Water mindset is key to developing a holistic water policy for Seminole County. The One Water approach envisions managing all water in an integrated, inclusive, and sustainable manner, transforming how water is viewed, valued and managed. The underlying characteristics of One Water are:

- The mindset that all water has value, from the water resources in our ecosystems to our drinking water, wastewater, and stormwater.
- A focus on achieving multiple benefits, meaning water-related investments should provide economic, environmental, and societal returns.
- Approaching decisions with a systems mindset, one that encompasses the full water cycle and large infrastructure systems.
- Utilizing watershed-scale thinking and action that respects and responds to the natural ecosystem, geology, and hydrology of an area.

- Relying on partnerships and inclusion, recognizing that real progress will only be made when all stakeholders have a seat at the table.

### **Elements of the Solution:**

The following six “Big Ideas” are designed to convert the characteristics of One Water mindset into actionable solutions. These Big Ideas are intended to be practical solutions, focused on policy and decision making to positively change how Seminole County’s water resources and infrastructure are managed:

- Engage Stakeholders:
  - To develop a holistic water policy for Seminole County it is critical to develop a Water Roundtable to provide a discussion forum to engage stakeholders in assisting the County with developing a holistic water policy. Water related stakeholders include utility entities, businesses, agricultural interests, local politicians, local municipalities, regulatory community, and special interest groups. This type of stakeholder engagement will take several meetings, including an initial workshop with the Board, and is envisioned to take place on an annual basis moving forward.
- Protect Water Resources:
  - Protecting water resources within Seminole County is vital to the successes of a holistic water policy. Water is a valuable resource that is critical for the health and sustainability of all natural ecosystems. For humans, water plays an essential role in consumption and recreation. Protecting and preserving our water resources requires a “big picture” approach to identify problems and developing policies to protect water resources. This approach requires both short term and long term goals.
  - There are many additional benefits associated with water resource protection, such as protecting water quality for wildlife and public health, and protecting water supply availability.
  - Water resource protection includes a wide variety of actions and activities aimed at safeguarding, maintaining, or improving the quality/quantity of water sources. These activities may depend on the type of source being protected such as groundwater, drinking water, or surface water.
- Secure Long Term Water Supply:
  - All drinking water produced by utilities in Seminole County comes from groundwater in the Floridian Aquifer. However, the supply of groundwater in Central Florida is approaching its maximum limit, pushing utilities to develop alternative water sources (AWS). To secure Seminole County’s long term water supply, close coordination with the

regulatory community and stakeholders is critical to develop a plan that uses available water resources to the best benefit, both environmentally and economically.

- Enhance Water Conservation:
  - Water Conservation means using Seminole County’s limited water supply wisely and caring for it properly. Since every member of the community depends on water to sustain life, there is a collective responsibility to learn more about water conservation and how water sources can be kept pure and safe for generations to come. Seminole County can play a key role in increasing customer and citizen knowledge about One Water, and the actions that they can take to conserve these precious water resources.
- Protect Public Health:
  - One of the most important public health achievements of the 20th century is providing safe drinking water. When anyone turns on a tap in their home, school or workplace, the water from the tap should be safe to drink. Water utilities are responsible for providing safe drinking water by treating water to regulatory standards, maintaining safe high-quality water to customers. Protecting public health relies upon close coordination between the utility and FDEP, and upon communication between the utility and its customers.
- Maintain Water Affordability:
  - Water has traditionally been an undervalued resource, and true environmental costs are rarely captured. Increased pressure on a limited drinking water supply, and on the environment, will drive increases in rates and push local governments to identify additional funding sources to protect the environment. Maintaining a lifeline water rate for the lowest-income earners in this community is of critical importance.

### **Actions and Estimated Resources:**

The holistic mindset of One Water lends itself to broad and far-reaching goals, such as “remove all septic tanks in Seminole County” or “secure long-term water supply” or “clean Lake Jesup.” There is no single actionable project that can solve large water resource problems. Instead, a continuous stream of projects and initiatives that advance one or more of the Big Ideas must be developed in order to achieve strategic success. Below are actionable project concepts that embrace the concept of One Water, and are short-term wins that advance the County’s holistic water plan.

- Board Worksession on Holistic Water Policy - timeline 3 months, (no cost, staff resources).

- Water Roundtable with Community – timeline 6 months after Board Worksession, \$1,000 per meeting, 3 meetings, and resources.
- Development of an articulated “One Water” action plan – timeline 12 months, \$150,000 for consultant.
- Septic tank conversion pilot project in Wekiva Basin – timeline: 5 years; cost \$5M - \$25M; funding from FDEP needed; 1+ FTE (potential funding from FDEP for FTE).
- Complete Wekiva Basin septic to sewer conversion - Timeline: 20 years; cost \$120M; funding from FDEP/state needed; 3 FTEs (potential funding from FDEP).
- Stormwater Harvesting pilot project – timeline: 3 years; cost EST: \$1M - \$5M (including new infrastructure to deliver stormwater); resources: engineering PM.
- Wekiva Groundwater Study - quantify nitrogen concentrations in surficial groundwater in the Wekiva PFA and utilize isotopic analysis to determine nitrogen sources. Current data will also be compared to groundwater monitoring conducted approximately 10 years ago in the area to track any changes identified. 1 yr project – timeline: 2 years; cost ~\$190K; funding already secured (FDEP grant/local sales tax); project will start May 2021; additional resources: none.
- Wekiva TMDL Basin Study – Development of a surface water/groundwater model for the greater Wekiva Basin (Big Wekiva, Little Wekiva and Yankee Lake basins) that will be utilized to assess surface and groundwater quality issues (i.e. septic tanks, fertilizer, etc.) as well as flooding and other groundwater impacts to the Wekiva Springshed system. Project initiated in 2018; will be completed in 2022 and is funded via sales tax at a total cost of \$850K. No other resources needed.
- Little Wekiva River Restoration Project 2 yr project – timeline: June 2021 – June 2023; cost estimate \$2M; seeking cost shares from various agencies (local, state, federal); have secured \$437.5K from SJRWMD, \$500K from Legislative Appropriations, and likely federal funding (\$660K) no other resources needed.
- Lake Jesup Shoreline Restoration Project 2 yr project – timeline: start May/June 2021; cost for current scope \$450K (\$350K leg appropriation; \$100K sales tax); additional resources: none.
- Enhance “One Water” education initiatives utilizing current educational outreach resources to residents- 6 months; \$30K; Resources: existing educational outreach staff.
- Shoreline Protection Ordinance – implementation timeline: 3 – 6 months; cost EST: \$200K/year for program; resources: 2 FTEs (proposed for FY 22).
- Participate in ongoing Minimum Flow and Level development workshops with SJRWMD – timeline continuous; cost estimated at \$15,000/year for consultants; staff time with no additional FTE.
- Completed desktop analysis of recharge benefits to aquifer – timeline 4 months, \$80,000, no FTEs

- Exploratory Well at YKLWRF to confirm recharge benefits to aquifer – timeline 2-3 years - \$2.5 M for drilling contractor, consultant; staff time, no additional FTEs.
- Complete desktop analysis to convert SER WTP to convert one to two Upper Floridan Aquifer (UFA) wells to LFA wells timeline 3 months, \$20,000 for consultant, staff time, no FTEs
- Drill SER # 3 at SER WTP to confirm capacity and water quality at LFA – timeline 1-2 years - \$2.5 M for drilling, consultant; staff time, no additional FTEs.
- Water Supply Facilities Work Plan Update – timeline 6 to 8 months - \$60,000 for consultant, staff time, no additional FTEs.
- Water Conservation Plan Update – Timeline 12 to 18 months - \$110,000 for consultant, staff time, no additional FTEs.
- Potable to Reclaimed Water ASR conversion – Timeline 24 to 36 months – Desktop analysis completed, currently under permit review. - \$60,000 for consultant, staff time, no additional FTEs. Construction cost may vary, may need a ground storage tank (GST) - \$ 1M to \$2M to participate in 2025 Regional Water Supply Plan – timeline 5 years, \$40,000/year in legal and consulting support, no additional FTE.
- Update Sewer Lift Station Standards – timeline 1 year, staff resources, no additional FTE.
- Water meter replacement program, with advanced AMI – timeline 18 months, \$164,000 per month for 15 years, no additional FTE.
- Targeted conservation messaging to high water using customers using H2OSav – timeline 4 months, staff time, no additional FTE.
- Improve Customer Communication for Boil Water Notices – timeline 2 months, staff time, no additional FTE.
- Water Billing tier and base fee reassessment – timeline 12 months, \$25,000 for consultant; staff time, no additional FTE.

A summary of resources necessary to complete these projects for FY 21, FY 22, and FY 23, plus funding source identification, is tabulated below. Note that the projects in FY 22/23 from Environmental Services will be included in the upcoming Utility Master Plan. Some of the FY 21 and FY 22 Environmental Projects will require a BTR, but will not require an increase to the budget. All other projects with dollar amounts have been approved by the board, or are under consideration in the current budget

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	SHORELINE PROTECTION 2 FTE'S	RECURRING		125,000		125,000	125,000	125,000
GRANTS	LAKE JESUP SHORELINE RESTORATION	ONE TIME	450,000					
GRANTS	LITTLE WEKIVA RESTORATION PROJ	ONE TIME		2,000,000				
SALES TAX	WEKIVA BASIN TMDL	ONE TIME	600,000	250,000				
SALES TAX	WEKIVA GROUNDWATER STUDY	ONE TIME	134,730					
TBD	SEPTIC TO SEWER CONVERSION (COST TBD)	RECURRING				-	-	-
TBD	SEPTIC TANK UPGRADE (COST TBD)	RECURRING				-	-	-
WATER & SEWER	ONE WATER ACTION PLAN	ONE TIME	150,000					
WATER & SEWER	BENCHTOP GROUNDWATER RECHARGE ANALYSIS	ONE TIME	80,000					
WATER & SEWER	WATER SUPPLY FACILITY WORKS PLAN UPDATE	ONE TIME	60,000					
WATER & SEWER	MFL AND RWSP REGULATORY DEVELOPMENT	RECURRING	55,000	110,000		110,000	110,000	110,000
WATER & SEWER	STUDY UFA/LFA WELL CONVERSTION AT SER	ONE TIME	20,000					
WATER & SEWER	ONE WATER MEMBERSHIP	RECURRING	6,000	6,000		6,000	6,000	6,000

<b>FUND</b>	<b>ACTION</b>	<b>COSTS</b>	<b>FY21</b>	<b>FY22</b>	<b>FY22 INCREASE</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>
WATER & SEWER	HOLISTIC WATER POLICY ROUNDTABLE	RECURRING	1,000	1,000		1,000	1,000	1,000
WATER & SEWER	WATER CONSERVATION PLAN UPDATE	ONE TIME		110,000				
WATER & SEWER	ONE WATER EDUCATION PROGRAM	RECURRING		30,000		30,000	30,000	30,000
WATER & SEWER	WATER BILLING AFFORDABILITY ASSESSMENT	ONE TIME		25,000				
WATER & SEWER	UFA/LFA WELL DEEPENING AT SER	ONE TIME				2,500,000		
WATER & SEWER	YANKEE LAKE EXPLORATORY RECHARGE WELL	ONE TIME				2,500,000		
WATER & SEWER	ASR WELL CONVERSION	ONE TIME				2,000,000		
<b>HOLISTIC WATER POLICY Total</b>			<b>1,556,730</b>	<b>2,657,000</b>		<b>7,272,000</b>	<b>272,000</b>	<b>272,000</b>

**KSP BUDGET INCREASE FORECAST DETAIL**

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
<b>1 MANAGING DEVELOPMENT ACTIVITY</b>								
<b>MANAGING DEVELOPMENT</b>								
GENERAL FUND	LAND DEVELOPMENT CODE REWRITE	ONE TIME	211,986					
GENERAL FUND	LAND USES ANALYSIS	ONE TIME	124,999					
GENERAL FUND	IMPACT FEE STUDY	ONE TIME	73,500					
GENERAL FUND	LAKE MARY SMALL AREA STUDY	ONE TIME	64,913					
GENERAL FUND	LAND USE POLICY VISION PLAN	ONE TIME		300,000				
GENERAL FUND	TRANSPORT CONCURRENCY EXCEPTION AREA STUDY	ONE TIME		100,000				
GENERAL FUND	SMALL AREA STUDIES	ONE TIME		50,000				
GENERAL FUND	FUTURE LAND DEVELOPMENT CODE UPDATES	ONE TIME				225,000		
GENERAL FUND	FUTURE EAR BASED AMENDMENTS	ONE TIME				150,000		
<b>MANAGING DEVELOPMENT Total</b>			<b>475,398</b>	<b>450,000</b>		<b>375,000</b>		
<b>2 IMPROVE TECHNOLOGY INFRASTRUCTURE</b>								
<b>WEBSITE / WEB PRESENCE</b>								
ARPA	WEBSITE CONSULTANTS	ONE TIME			300,000			
ARPA	WEBSITE TECHNOLOGY IMPROVEMENTS	ONE TIME			150,000			
GENERAL FUND	WEBSITE 2 ADDITIONAL FTE'S	RECURRING			180,000	180,000	180,000	180,000
GENERAL FUND	SUPPORT FOR NEW WEBSITE (TECH)	RECURRING				30,000	30,000	30,000
<b>WEBSITE / WEB PRESENCE Total</b>					<b>630,000</b>	<b>210,000</b>	<b>210,000</b>	<b>210,000</b>
<b>ADDRESS DIGITAL DIVIDE</b>								
ARPA	HIRE BROADBAND CONSULTANT	ONE TIME			200,000			
ARPA	IMPROVE BROADBAND ACCESS	ONE TIME				4,500,000		
GENERAL FUND	IMPROVE CUST SVC - 311 (FY22 3FTE MIDYEAR; FY23 3FTE; FY24	RECURRING			78,000	312,000	468,000	468,000
<b>ADDRESS DIGITAL DIVIDE Total</b>					<b>278,000</b>	<b>4,812,000</b>	<b>468,000</b>	<b>468,000</b>
<b>REIMAGINE INFORMATION SVCS</b>								
ARPA	INSOURCE HELP DESK AND DESKTOP SUPPORT	ONE TIME			300,000			
ARPA	CONSULTANT SERVICES TO IMPROVE IS	ONE TIME			150,000			
ARPA	TECHNOLOGY TRAINING MATERIALS	ONE TIME			150,000			
GENERAL FUND	TECHNOLOGY TRAINING MATERIALS	RECURRING				30,000	30,000	30,000
GENERAL FUND	TECHNOLOGY TRAINING STAFF (2 FTES)	RECURRING			150,000	150,000	150,000	150,000
GENERAL FUND	RELATIONSHIP OFFICE (2 PROJ MGR FTES FY22)	RECURRING			180,000	180,000	180,000	180,000
GENERAL FUND	RELATIONSHIP OFFICE (2 PROJ MGR FTES FY23)	RECURRING				190,000	190,000	190,000
GENERAL FUND	RELATIONSHIP OFC (1 PM; 1 TECHNOLOGISTS FY24)	RECURRING					210,000	210,000
GENERAL FUND	RELATIONSHIP OFFICE (2 TECHNOLOGIST FTES FY25)	RECURRING						220,000
<b>REIMAGINE INFORMATION SVCS Total</b>					<b>930,000</b>	<b>550,000</b>	<b>760,000</b>	<b>980,000</b>



KSP BUDGET INCREASE FORECAST DETAIL									
FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25	
<b>4 AFFORDABLE HOUSING</b>									
<b>ATTAINABLE HOUSING</b>									
ARPA	HOUSING TRUST FUND	ONE TIME			2,000,000				
GENERAL FUND	HOUSING TRUST FUND	RECURRING	500,000	500,000		500,000	500,000	500,000	
GENERAL FUND	ATTAINABLE HOUSING PROJECT MGR FTE	RECURRING	83,200	83,200		83,200	83,200	83,200	
GENERAL FUND	NEW PLANNER FTE	RECURRING			60,580	60,580	60,580	60,580	
GENERAL FUND	ADDITIONAL OFFICE SPACE	RECURRING			25,000	25,000	25,000	25,000	
GENERAL FUND	PROJECT COORDINATOR FTE	RECURRING				50,067	50,067	50,067	
GENERAL FUND	PROGRAM SPECIALIST FTE	RECURRING					36,132	36,132	
<b>ATTAINABLE HOUSING Total</b>			<b>583,200</b>	<b>583,200</b>	<b>2,085,580</b>	<b>718,847</b>	<b>754,979</b>	<b>754,979</b>	
<b>5 LEADERSHIP &amp; TALENT DEVELOPMENT</b>									
<b>LEADERSHIP DEVELOPMENT</b>									
GENERAL FUND	TRAINING (LEADERSHIP DEVELOPMENT)	ONE TIME			20,000				
GENERAL FUND	TRAINING (LEADERSHIP DEVELOPMENT)	RECURRING	5,000	3,000	5,000	8,000	8,000	8,000	
<b>LEADERSHIP DEVELOPMENT Total</b>			<b>5,000</b>	<b>3,000</b>	<b>25,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	
<b>SUCCESSION PLANNING</b>									
GENERAL FUND	SUCCESSION PLANNING		-	-	-	-	-	-	-
<b>SUCCESSION PLANNING Total</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TALENT DEVELOPMENT</b>									
GENERAL FUND	TALENT DEVELOPMENT	RECURRING	130,000	130,000	-	130,000	130,000	130,000	
<b>TALENT DEVELOPMENT Total</b>			<b>130,000</b>	<b>130,000</b>	<b>-</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	
<b>7 COMMUNITY HEALTH INITIATIVES</b>									
<b>COMMUNITY ASSESSMENT/HEALTHY LIVING/MENTAL HEALTH</b>									
ARPA	MENTAL HEALTH PROGRAMS	ONE TIME				500,000			
ARPA	COMMUNITY HEALTH INITIATIVES	ONE TIME				800,000			
GENERAL FUND	COMMUNITY HEALTH-NEW PROJ COORD 2	RECURRING			90,021	90,021	90,021	90,021	
GENERAL FUND	COMMUNITY HEALTH-NEW PROGRAM SPECIALIST	RECURRING			38,910	38,910	38,910	38,910	
<b>COMMUNITY ASSESSMENT/HEALTHY LIVING/MENTAL HEALTH Total</b>					<b>128,932</b>	<b>1,428,932</b>	<b>128,932</b>	<b>128,932</b>	
<b>COMMUNITY PARAMEDICINE</b>									
ARPA	ONE TIME EQUIPMENT	ONE TIME			200,000				
FIRE FUND	ONGOING OPERATING / SUPPLIES	RECURRING			22,880	22,880	22,880	22,880	
FIRE FUND	PERSONNEL COSTS (NEW LT & OVERTIME)	RECURRING			285,611	285,611	285,611	285,611	
<b>COMMUNITY PARAMEDICINE Total</b>					<b>508,491</b>	<b>308,491</b>	<b>308,491</b>	<b>308,491</b>	

**KSP BUDGET INCREASE FORECAST DETAIL**

FUND	ACTION	COSTS	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
<b>10 HOLISTIC WATER POLICY</b>								
<b>HOLISTIC WATER POLICY</b>								
GENERAL FUND	SHORELINE PROTECTION 2 FTE'S	RECURRING		125,000		125,000	125,000	125,000
GRANTS	LAKE JESUP SHORELINE RESTORATION	ONE TIME	450,000					
GRANTS	LITTLE WEKIVA RESTORATION PROJECT	ONE TIME		2,000,000				
SALES TAX	WEKIVA BASIN TMDL	ONE TIME	600,000	250,000				
SALES TAX	WEKIVA GROUNDWATER STUDY	ONE TIME	134,730					
TBD	SEPTIC TO SEWER CONVERSION (COST TBD)	RECURRING				-	-	-
TBD	SEPTIC TANK UPGRADE (COST TBD)	RECURRING				-	-	-
WATER & SEWER	ONE WATER ACTION PLAN	ONE TIME	150,000					
WATER & SEWER	BENCHTOP GROUNDWATER RECHARGE ANALYSIS	ONE TIME	80,000					
WATER & SEWER	WATER SUPPLY FACILITY WORKS PLAN UPDATE	ONE TIME	60,000					
WATER & SEWER	MFL AND RWSP REGULATORY DEVELOPMENT	RECURRING	55,000	110,000		110,000	110,000	110,000
WATER & SEWER	STUDY UFA/LFA WELL CONVERSION AT SER	ONE TIME	20,000					
WATER & SEWER	ONE WATER MEMBERSHIP	RECURRING	6,000	6,000		6,000	6,000	6,000
WATER & SEWER	HOLISTIC WATER POLICY ROUNDTABLE	RECURRING	1,000	1,000		1,000	1,000	1,000
WATER & SEWER	WATER CONSERVATION PLAN UPDATE	ONE TIME		110,000				
WATER & SEWER	ONE WATER EDUCATION PROGRAM	RECURRING		30,000		30,000	30,000	30,000
WATER & SEWER	WATER BILLING AFFORDABILITY ASSESSMENT	ONE TIME		25,000				
WATER & SEWER	UFA/LFA WELL DEEPENING AT SER	ONE TIME				2,500,000		
WATER & SEWER	YANKEE LAKE EXPLORATORY RECHARGE WELL	ONE TIME				2,500,000		
WATER & SEWER	ASR WELL CONVERSION	ONE TIME				2,000,000		
<b>HOLISTIC WATER POLICY Total</b>			<b>1,556,730</b>	<b>2,657,000</b>		<b>7,272,000</b>	<b>272,000</b>	<b>272,000</b>
<b>Grand Total</b>			<b>2,750,328</b>	<b>3,823,200</b>	<b>4,586,003</b>	<b>15,813,270</b>	<b>3,040,402</b>	<b>3,260,402</b>

## GENERAL FUND FORECAST WITH KSP & ARPA REVENUES

#		FY20 ACTUALS	FY21 PROJECTED	FY22 FORECAST	FY23 FORECAST	FY24 FORECAST	FY25 FORECAST
3		CARES		ARPA		5 POINTS DEBT SVCS	
4	COUNTYWIDE PROPERTY VALUATIONS	35,660,398,805	37,994,757,904	40,054,073,782	42,457,318,209	44,580,184,120	46,809,193,326
5	PROPERTY VALUE GROWTH	8.1%	6.5%	5.42%	6.0%	5.0%	5.0%
6	MILLAGE RATE	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
7	VALUE OF 1 MILL	\$ 34.3M	\$ 36.6M	\$ 38.4M	\$ 40.7M	\$ 42.7M	\$ 44.9M
10							
44	<b>REVENUES</b>						
57	AD VALOREM	167,442,584	178,664,000	187,581,910	198,829,325	208,764,541	219,196,518
58	HALF CENT SALES TAX	25,057,287	26,000,000	26,200,000	26,986,000	27,255,860	27,392,139
59	STATE SHARED REVENUES	10,204,000	10,000,000	10,000,000	10,300,000	10,403,000	10,455,015
60	UTILITY TAX	7,782,774	7,800,000	7,860,300	8,096,109	8,258,031	8,299,321
61	COMMUNICATION SERVICE TAX	5,660,917	5,200,000	5,200,000	5,200,000	5,200,000	5,200,000
92	<b>TOTAL REVENUES*</b>	<b>240,637,835</b>	<b>243,777,522</b>	<b>251,821,165</b>	<b>264,524,762</b>	<b>275,130,477</b>	<b>285,929,113</b>
93	CHANGE IN TOTAL REVENUES	2,273,332		11,222,659	12,703,597	10,605,715	10,798,635
96							
97	<b>EXPENDITURES</b>						
172	BASE BUDGETS	232,882,085	244,797,733	257,802,967	270,573,641	281,738,908	288,445,002
174	STRUCTURAL BALANCE (BASE)		(1,020,211)	(5,981,801)	(6,048,879)	(6,608,431)	(2,515,889)
	NON BASE BUDGETS	6,260,034	13,214,411	3,236,677	2,100,000	2,100,000	3,100,000
184							
188	5 POINTS PHASE 1 DEBT SVCS				2,451,108	4,500,000	4,500,000
191	KSP'S			827,512	2,557,779	2,584,911	2,804,911
	ARPA FUNDING (REVENUE)			6,873,500	6,873,500	6,873,500	6,873,500
209							
210	<b>TOTAL EXPENDITURES*</b>	<b>238,325,940</b>	<b>258,012,143</b>	<b>254,166,143</b>	<b>266,500,141</b>	<b>277,715,408</b>	<b>286,171,502</b>
213							
214	IMPACT ON RESERVES			(2,344,977)	(1,975,379)	(2,584,930)	(242,389)
216							
219	RESERVES	46,152,435	56,626,236	54,655,023	54,836,746	54,468,154	56,503,053
221	RESERVE %	19.2%	23.2%	21.7%	20.7%	19.8%	19.8%
240							
241	*SMALLER REVENUES & EXPENDITURES MAY NOT BE SHOWN ON THE REPORT, BUT THE TOTAL FIGURES ARE ALL INCLUSIVE						

COST SUMMARY BY KSP						
KSP	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
<b>1 MANAGING DEVELOPMENT</b>						
MANAGING DEVELOPMENT	475,398	450,000		375,000		
<b>1 MANAGING DEVELOPMENT Total</b>	<b>475,398</b>	<b>450,000</b>		<b>375,000</b>		
<b>2 IMPROVE TECHNOLOGY INFRASTRUCTURE</b>						
ADDRESS DIGITAL DIVIDE			278,000	4,812,000	468,000	468,000
REIMAGINE INFORMATION SVCS			930,000	550,000	760,000	980,000
WEBSITE / WEB PRESENCE			630,000	210,000	210,000	210,000
<b>2 IMPROVE TECHNOLOGY INFRASTRUCTURE Total</b>			<b>1,838,000</b>	<b>5,572,000</b>	<b>1,438,000</b>	<b>1,658,000</b>
<b>4 AFFORDABLE HOUSING</b>						
ATTAINABLE HOUSING	583,200	583,200	2,085,580	718,847	754,979	754,979
<b>4 AFFORDABLE HOUSING Total</b>	<b>583,200</b>	<b>583,200</b>	<b>2,085,580</b>	<b>718,847</b>	<b>754,979</b>	<b>754,979</b>
<b>5 LEADERSHIP &amp; TALENT DEVELOPMENT</b>						
LEADERSHIP DEVELOPMENT	5,000	3,000	25,000	8,000	8,000	8,000
SUCCESSION PLANNING	-	-	-	-	-	-
TALENT DEVELOPMENT	130,000	130,000	-	130,000	130,000	130,000
<b>5 LEADERSHIP &amp; TALENT DEVELOPMENT Total</b>	<b>135,000</b>	<b>133,000</b>	<b>25,000</b>	<b>138,000</b>	<b>138,000</b>	<b>138,000</b>
<b>7 COMMUNITY HEALTH INITIATIVES</b>						
COMMUNITY PARAMEDICINE			508,491	308,491	308,491	308,491
COMMUNITY ASSESSMENT/HEALTHY LIVING/MENTAL HEALTH			128,932	1,428,932	128,932	128,932
<b>7 COMMUNITY HEALTH INITIATIVES Total</b>			<b>637,423</b>	<b>1,737,423</b>	<b>437,423</b>	<b>437,423</b>
<b>10 HOLISTIC WATER POLICY</b>						
HOLISTIC WATER POLICY	1,556,730	2,657,000		7,272,000	272,000	272,000
<b>10 HOLISTIC WATER POLICY Total</b>	<b>1,556,730</b>	<b>2,657,000</b>		<b>7,272,000</b>	<b>272,000</b>	<b>272,000</b>
<b>Grand Total</b>	<b>2,750,328</b>	<b>3,823,200</b>	<b>4,586,003</b>	<b>15,813,270</b>	<b>3,040,402</b>	<b>3,260,402</b>

COST SUMMARY BY FUND						
FUND	FY21	FY22	FY22 INCREASE	FY23	FY24	FY25
GENERAL FUND	1,193,598	1,291,200	827,512	2,557,779	2,584,911	2,804,911
ARPA			3,450,000	5,800,000	-	-
FIRE FUND			308,491	308,491	308,491	308,491
SALES TAX	734,730	250,000				
WATER & SEWER	372,000	282,000		7,147,000	147,000	147,000
GRANTS	450,000	2,000,000				
<b>Grand Total</b>	<b>2,750,328</b>	<b>3,823,200</b>	<b>4,586,003</b>	<b>15,813,270</b>	<b>3,040,402</b>	<b>3,260,402</b>

<b>FY22 PUBLIC HEARING ADJUSTMENTS</b>	
<b>FUND - KSP - ACTION</b>	<b>FY22 INCREASE</b>
<b>GENERAL FUND</b>	<b>827,512</b>
<b>WEBSITE / WEB PRESENCE</b>	
WEBSITE 2 ADDITIONAL FTE'S	180,000
<b>ADDRESS DIGITAL DIVIDE</b>	
IMPROVE CUST SVC - 311 (FY22 3FTE MIDYEAR; FY23 3FTE; FY24 3FTE)	78,000
<b>REIMAGINE INFORMATION SVCS</b>	
RELATIONSHIP OFFICE (2 PROJ MGR FTES FY22)	180,000
TECHNOLOGY TRAINING STAFF (2 FTES)	150,000
<b>ATTAINABLE HOUSING</b>	
NEW PLANNER FTE	60,580
ADDITIONAL OFFICE SPACE	25,000
<b>LEADERSHIP DEVELOPMENT</b>	
TRAINING (LEADERSHIP DEVELOPMENT)	25,000
<b>COMMUNITY ASSESSMENT/HEALTHY LIVING/MENTAL HEALTH</b>	
COMMUNITY HEALTH-NEW PROGRAM SPECIALIST	38,910
COMMUNITY HEALTH-NEW PROJ COORD 2	90,021
<b>ARPA</b>	<b>3,450,000</b>
<b>WEBSITE / WEB PRESENCE</b>	
WEBSITE TECHNOLOGY IMPROVEMENTS	150,000
WEBSITE CONSULTANTS	300,000
<b>ADDRESS DIGITAL DIVIDE</b>	
HIRE BROADBAND CONSULTANT	200,000
<b>REIMAGINE INFORMATION SVCS</b>	
INSOURCE HELP DESK AND DESKTOP SUPPORT	300,000
CONSULTANT SERVICES TO IMPROVE IS	150,000
TECHNOLOGY TRAINING MATERIALS	150,000
<b>ATTAINABLE HOUSING</b>	
HOUSING TRUST FUND	2,000,000
<b>COMMUNITY PARAMEDICINE</b>	
ONE TIME EQUIPMENT	200,000
<b>FIRE FUND</b>	<b>308,491</b>
<b>COMMUNITY PARAMEDICINE</b>	
ONGOING OPERATING / SUPPLIES	22,880
PERSONNEL COSTS (NEW LT & OVERTIME)	285,611
<b>Grand Total</b>	<b>4,586,003</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPARTMENT**

<p><b>ANIMAL SERVICES</b></p> <p><b>BOARD OF COUNTY COMMISSIONERS</b></p> <p><b>COMMUNITY INFORMATION</b></p> <p><b>COUNTY ATTORNEY</b></p> <p><b>COUNTY MANAGER</b></p> <p><b>E-911</b></p> <p><b>ECONOMIC DEV &amp; COMMUNITY RELATIONS</b></p> <p><b>EMERGENCY MANAGEMENT</b></p> <p><b>EMPLOYEE BENEFITS</b></p> <p><b>HUMAN RESOURCES</b></p> <p><b>OFFICE OF ORGANIZATIONAL EXCELLENCE</b></p> <p><b>TELECOMMUNICATIONS</b></p> <p><b>TOURISM ADMINISTRATION</b></p> <p><b>TOURIST DEVELOPMENT</b></p>
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**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Department Message**

County Administration consists of the areas of government that provide leadership and formulate policies that fulfill County government's responsibilities as identified in the County Charter, Florida Statutes, and the State Constitution, for the ultimate purpose of providing quality services to the citizens of Seminole County.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY23  
PROJECTED

## ADMINISTRATION

PLANNING, TRAINING, EXERCISING, AND COORDINATING RESOURCES TO READY OUR COMMUNITY FOR ANY EMERGENCY, WHILE PROMOTING A CULTURE OF PREPAREDNESS THAT WILL ENSURE SEMINOLE COUNTY IS A SAFE PLACE TO WORK, LIVE, AND PLAY.

**Enhance current capabilities to prepare the community for all identified hazards.**

	FY19	FY20	FY21	FY22	FY23
# of disaster tabletop, function and full-scale exercises conducted	18	7	15	15	20
# of public education activities conducted	89	17	91	100	100
# of trainings conducted	39	14	46	50	50

**To maintain a qualified and technically educated staff to develop, repair, maintain, and support radio telecommunication services throughout the County.**

# of training courses completed	23	29	28	34	34
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PROVIDE RESPONSIBLE, RELIABLE AND EFFICIENT SERVICES TO CITIZENS AND STRIVE TO PRESERVE THE LIVES OF ALL ANIMALS.

**Increase adoptions through extended adoption hours, adoptions offsite, in-house spay/neuters programs, front lobby renovations to include a pet viewing area, and enhanced advertising.**

# of dog and cat adoptions (does not include transfers to rescues)	2,500	1,871	2,050	2,492	2,200
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**Increase public education/awareness through participation in community events, school programs, recruitment of volunteers, and television/radio/print.**

# of activities conducted	280	186	110	199	180
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**Increase licensing and awareness through advertising, online payments, in-house processing, and reminder programs by mailers and emails. PROGRAM DISCONTINUED IN FY23**

# of licenses issued	15,000	14,790	12,373	8,196	0
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**Expand veterinary services by the offering of rabies vaccinations clinics to Seminole County residents**

# of clinics				2	4
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TO MAINTAIN A RELIABLE AND ROBUST 911 SYSTEM AND TO SUPPORT OUR PUBLIC SAFETY ANSWERING CENTERS TO ENSURE ALL CITIZEN'S CALLS FOR HELP ARE ANSWERED.

**Improve internal processes, where applicable, so as to increase efficiency as it relates to providing addressing services and resolution of addressing problems.**

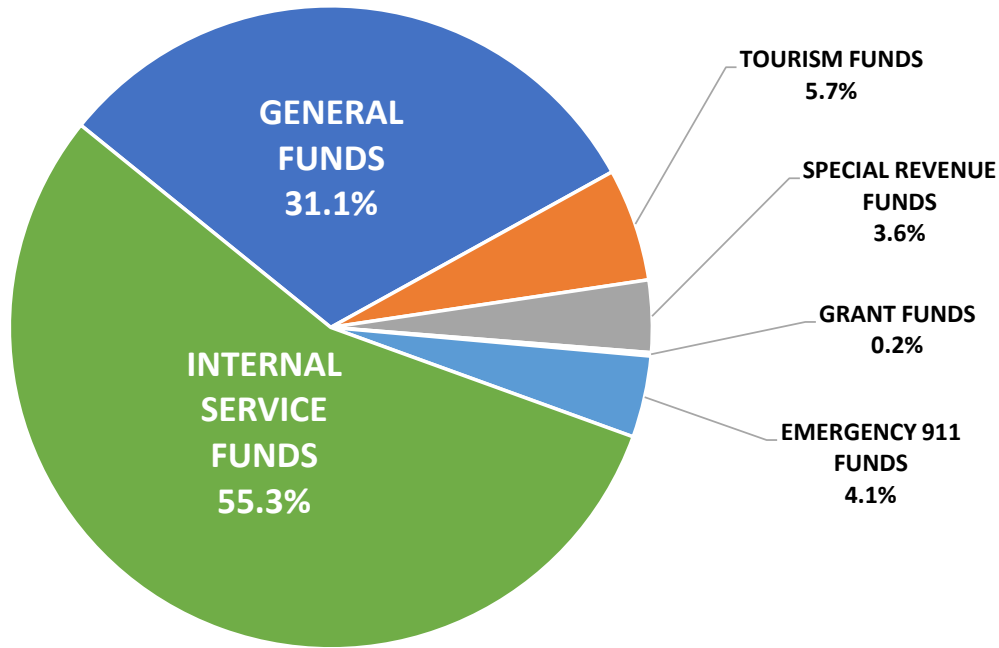
# of projects (development review, permits, posting letters, new addresses, and readdresses)	8,253	9,332	3,832	3,870	3,870
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**To ensure the 911 Administration's business processes, tools and competencies support the effective delivery of high quality, socially responsible service.**

# of calls received / processed	191,230	181,948	187,823	206,792	210,000
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# ADMINISTRATION

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
17-92 CRA	2,697,227	0	0	-	
ANIMAL SERVICES	2,040,515	2,489,115	2,793,544	304,428	12.2%
BOARD COUNTY COMMISSIONERS	1,087,229	1,268,684	1,440,250	171,566	13.5%
COMMUNITY INFORMATION	648,823	873,790	874,384	593	0.1%
COUNTY ATTORNEY	1,877,253	2,154,064	2,399,142	245,079	11.4%
COUNTY MANAGER	1,421,738	1,520,235	1,791,829	271,594	17.9%
E-911	1,859,666	2,243,064	2,387,256	144,192	6.4%
ECON DEV-COMMUNITY RELATION	1,705,550	1,975,139	1,963,888	(11,251)	-0.6%
EMERGENCY MANAGEMENT	290,430	981,710	978,975	(2,735)	-0.3%
EMPLOYEE BENEFITS	23,466,092	29,244,363	29,707,526	463,163	1.6%
HUMAN RESOURCES	948,121	1,106,315	1,223,691	117,376	10.6%
ORGANIZATIONAL EXCELLENCE	306,640	528,327	595,521	67,194	12.7%
TELECOMMUNICATIONS	2,669,476	3,187,034	3,407,349	220,314	6.9%
TOURISM ADMINISTRATION	1,646,775	1,847,185	2,076,729	229,544	12.4%
TOURIST DEVELOPMENT	675,133	783,100	927,300	144,200	18.4%
<b>BASE BUDGETS Total</b>	<b>43,340,669</b>	<b>50,202,125</b>	<b>52,567,382</b>	<b>2,365,258</b>	<b>4.7%</b>
<b>CIP</b>	<b>54,023</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>FLEET</b>	<b>702,740</b>	<b>70,657</b>	<b>335,740</b>	<b>265,083</b>	<b>375.2%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>249,444</b>	<b>416,000</b>	<b>350,000</b>	<b>(66,000)</b>	<b>-15.9%</b>
<b>TECHNOLOGY</b>	<b>2,802,767</b>	<b>225,000</b>	<b>209,750</b>	<b>(15,250)</b>	<b>-6.8%</b>

# ADMINISTRATION

## FUNDING SOURCE

<b>FACILITIES PROJECTS</b>	<b>68,000</b>	<b>70,950</b>	<b>326,000</b>	<b>255,050</b>	<b>359.5%</b>
<b>GRANTS</b>	<b>(0)</b>	<b>0</b>	<b>(53,000)</b>	<b>(53,000)</b>	
<b>Grand Total</b>	<b>47,217,644</b>	<b>50,984,732</b>	<b>53,735,872</b>	<b>2,751,141</b>	<b>5.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Animal Services**

**Program Message**

The Animal Services Program is charged with the enforcement of the Seminole County Code, Chapter 20, Animals and Fowl, while providing shelter to the lost, stray and unwanted animals in Seminole County. To provide for the health and safety of the citizens of Seminole County and their pets, through the active enforcement of local ordinances and adherence to State laws, to provide for the humane sheltering and disposition of stray and unwanted animals and to promote responsible pet ownership and animal welfare through community education, adoption and outreach programs.

This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws and ordinances:

- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Foster Care Programs
- Customer Support, Education and Outreach

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ANIMAL SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>MISCELLANEOUS REVENUES</b>					
369900 MISCELLANEOUS-OTHER	(68)	-	-	-	
369910 COPYING FEES	(313)	-	-	-	
<i>MISCELLANEOUS REVENUES Total</i>	<i>(382)</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	49,415	72,562	72,562	-	0.0%
510120 REGULAR SALARIES & WAGES	1,230,515	1,366,721	1,575,164	208,442	15.3%
510210 SOCIAL SECURITY MATCHING	93,332	110,105	126,051	15,946	14.5%
510220 RETIREMENT CONTRIBUTIONS	131,027	155,730	206,509	50,779	32.6%
510230 HEALTH INSURANCE - EMPLOYER	304,840	408,370	441,994	33,624	8.2%
510240 WORKERS COMPENSATION	15,764	14,751	15,489	738	5.0%
510150 SPECIAL PAY	4,815	6,000	3,600	(2,400)	-40.0%
<i>PERSONNEL SERVICES Total</i>	<i>1,829,708</i>	<i>2,134,240</i>	<i>2,441,369</i>	<i>307,128</i>	<i>14.4%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	315	1,700	2,250	550	32.4%
530490 OTHER CHARGES/OBLIGATIONS	10,237	12,300	16,500	4,200	34.1%
530510 OFFICE SUPPLIES	2,574	4,500	4,500	-	0.0%
530520 OPERATING SUPPLIES	134,282	204,650	205,800	1,150	0.6%
530540 BOOKS, DUES PUBLICATIONS	396	1,275	1,275	-	0.0%
530310 PROFESSIONAL SERVICES	645	26,850	26,850	-	0.0%
530420 TRANSPORTATION	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	2,883	10,900	11,900	1,000	9.2%
530470 PRINTING AND BINDING	2,336	5,000	5,000	-	0.0%
530340 OTHER SERVICES	4,007	9,500	9,500	-	0.0%
530480 PROMOTIONAL ACTIVITIES	1,001	2,600	2,600	-	0.0%
530521 EQUIPMENT \$1000-\$4999	2,170	-	-	-	
530439 UTILITIES-OTHER	18,216	18,500	19,000	500	2.7%
530550 TRAINING	1,835	7,000	7,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	625	4,300	5,000	700	16.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	29,666	34,800	35,000	200	0.6%
530494 CREDIT CARD FEES	-	11,000	-	(11,000)	-100.0%
<i>OPERATING EXPENDITURES Total</i>	<i>211,188</i>	<i>354,875</i>	<i>352,175</i>	<i>(2,700)</i>	<i>-0.8%</i>
<b>FLEET</b>	<b>129,374</b>	<b>-</b>	<b>127,630</b>	<b>127,630</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>(30,462)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	
<b>FACILITIES PROJECTS</b>	<b>68,000</b>	<b>70,950</b>	<b>276,000</b>	<b>205,050</b>	<b>289.0%</b>
<b>ANIMAL SERVICES Total</b>	<b>2,207,427</b>	<b>2,560,065</b>	<b>3,217,174</b>	<b>657,108</b>	<b>25.7%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Board of County Commissioners

#### Program Message

The Board of County Commissioners is comprised of five members serving staggered terms of four years. Each Commissioner represents one of the five County Commission districts, and the Commissioners are elected countywide. The Commission elects the Board Chair annually each November.

The Chair presides over County Commission meetings and work sessions, executes legal documents, and appoints Commissioners to various boards and committees. The Chair is the official representative of the Board and retains a vote on all items.

The Board is the legislative Branch of County government; individual Commissioners serve as both legislative officers and fiscal representatives. The Board is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. Acting in good faith and within their statutory authority, the Commissioners have wide discretion.

The Board takes official action through creation of policies, ordinances, and resolutions at advertised public hearings and public meetings and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners is responsible for the following:

- Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community
- Communicate with the public to ensure that County policies reflect the interests of the citizens
- Provide information to the public to keep them informed of Seminole County's policies, services, and direction
- Participate in community organizations so that policy decisions are made with as much information as possible

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BOARD COUNTY COMMISSIONERS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510110 EXECUTIVE SALARIES	431,050	443,248	496,422	53,174	12.0%
510120 REGULAR SALARIES & WAGES	237,318	323,015	325,541	2,526	0.8%
510210 SOCIAL SECURITY MATCHING	49,835	57,632	60,396	2,764	4.8%
510220 RETIREMENT CONTRIBUTIONS	239,045	256,230	303,221	46,991	18.3%
510230 HEALTH INSURANCE - EMPLOYER	110,736	149,204	155,157	5,953	4.0%
510240 WORKERS COMPENSATION	1,145	1,205	1,263	58	4.8%
510150 SPECIAL PAY	585	600	600	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>1,069,714</i>	<i>1,231,134</i>	<i>1,342,600</i>	<i>111,466</i>	<i>9.1%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	3,691	25,000	28,000	3,000	12.0%
530490 OTHER CHARGES/OBLIGATIONS	461	-	500	500	
530510 OFFICE SUPPLIES	1,710	1,500	2,500	1,000	66.7%
530520 OPERATING SUPPLIES	407	500	500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	11,171	10,550	11,150	600	5.7%
530310 PROFESSIONAL SERVICES	-	-	50,000	50,000	
530340 OTHER SERVICES	-	-	-	-	
530550 TRAINING	75	-	5,000	5,000	
<i>OPERATING EXPENDITURES Total</i>	<i>17,516</i>	<i>37,550</i>	<i>97,650</i>	<i>60,100</i>	<i>160.1%</i>
<b>BOARD COUNTY COMMISSIONERS Total</b>	<b>1,087,229</b>	<b>1,268,684</b>	<b>1,440,250</b>	<b>171,566</b>	<b>13.5%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Community Information

#### Program Message

The vision of the Community Information Program is to provide transparent, timely, and accurate information to the citizens of Seminole County by informing and engaging residents, strengthening and expanding the County's reputation and reach, and fostering community pride.

The Community Information Program is responsible for media relations, social media content and strategy, special events, writing, videography, graphic design, and the County's public access channel, SGTV. Communication efforts are carried out by focusing on a combination of activities across the key areas of media relations, digital media, community relations, external outreach, public access, and communication support for the Board of County Commissioners and County Manager. Outreach is reinforced through branding, graphic design, and videography efforts that communicate the message of Seminole County Government across all media platforms, further reinforcing the story to residents in the most effective manner.

The primary goal of the Community Information Program is to enhance communication between Seminole County Government and external audiences. This is carried out through the following objectives:

- Tell Our Story;
- Advance Proactive and Transparent Communications;
- Create Meaningful Engagement with External Audiences;
- Become Stronger Partners with Local Media; and
- Improve Brand Consistency.

SGTV, coordinates production of all publicly noticed meetings held in the Board of County Commissioners Chambers. These meetings can be viewed live on select cable channels, the County website and YouTube, and are replayed via the same outlets. SGTV staff members develop short and full-length programs for use on television, web, and social media.

The Graphics team provides professional design services, artwork, signage, and photography for all internal and external communications. Graphics upholds County branding standards, produces marketing collateral, and serves as an internal support service for all County departments.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>COMMUNITY INFORMATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	87	-	-	-	
510120 REGULAR SALARIES & WAGES	452,228	582,241	572,938	(9,304)	-1.6%
510210 SOCIAL SECURITY MATCHING	33,232	44,541	43,830	(712)	-1.6%
510220 RETIREMENT CONTRIBUTIONS	49,339	62,999	68,237	5,238	8.3%
510230 HEALTH INSURANCE - EMPLOYER	70,528	115,947	102,383	(13,564)	-11.7%
510240 WORKERS COMPENSATION	995	932	917	(15)	-1.6%
510150 SPECIAL PAY	1,143	1,200	2,400	1,200	100.0%
<i>PERSONNEL SERVICES Total</i>	<i>607,552</i>	<i>807,860</i>	<i>790,704</i>	<i>(17,157)</i>	<i>-2.1%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	145	1,600	1,600	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530510 OFFICE SUPPLIES	18	500	500	-	0.0%
530520 OPERATING SUPPLIES	12,220	16,500	16,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,247	1,750	2,500	750	42.9%
530310 PROFESSIONAL SERVICES	570	1,500	17,500	16,000	1066.7%
530460 REPAIRS AND MAINTENANCE	2,303	13,500	13,500	-	0.0%
530470 PRINTING AND BINDING	6,932	6,000	7,000	1,000	16.7%
530480 PROMOTIONAL ACTIVITIES	-	-	-	-	
530521 EQUIPMENT \$1000-\$4999	11,833	8,000	8,000	-	0.0%
530550 TRAINING	-	1,000	1,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	5,003	15,580	15,580	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>41,272</i>	<i>65,930</i>	<i>83,680</i>	<i>17,750</i>	<i>26.9%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>FLEET</b>	<b>28,069</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TECHNOLOGY</b>	<b>42,092</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>COMMUNITY INFORMATION Total</b>	<b>718,984</b>	<b>873,790</b>	<b>874,384</b>	<b>593</b>	<b>0.1%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**County Attorney**

**Program Message**

The County Attorney's Office provides quality legal services in a timely manner to the Board of County Commissioners, the County Manager's Office, Departments, boards and in limited areas, upon request of elected Constitutional Officers.

The County Attorney's Office provides the following services:

- Advise all BCC members and County staff on all County legal matters.
- Drafting of legal opinions, ordinances, resolutions, contracts and other legal documents.
- Carry out ethics, public records and sunshine training for the Board of County Commissioners, advisory boards, employees and new employee orientation.
- Carry out and/or monitor all litigation to which the County is a party, while attempting to resolve all disputes through settlement negotiations and mediations.
- Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners and the County Manager's Office.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>COUNTY ATTORNEY</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,321,171	1,462,024	1,602,366	140,342	9.6%
510210 SOCIAL SECURITY MATCHING	90,463	111,845	122,581	10,736	9.6%
510220 RETIREMENT CONTRIBUTIONS	236,447	259,378	311,717	52,339	20.2%
510230 HEALTH INSURANCE - EMPLOYER	152,585	193,573	233,118	39,545	20.4%
510240 WORKERS COMPENSATION	1,931	2,057	2,073	17	0.8%
510150 SPECIAL PAY	2,544	2,400	4,500	2,100	87.5%
510130 OTHER PERSONAL SERVICES	2,515	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>1,807,655</i>	<i>2,031,277</i>	<i>2,276,355</i>	<i>245,079</i>	<i>12.1%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	344	2,200	2,200	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	-	200	200	-	0.0%
530510 OFFICE SUPPLIES	2,631	4,000	4,000	-	0.0%
530520 OPERATING SUPPLIES	-	500	500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	43,640	49,183	49,183	-	0.0%
530310 PROFESSIONAL SERVICES	16,196	45,204	45,204	-	0.0%
530330 COURT REPORTER SERVICES	-	3,000	3,000	-	0.0%
530420 TRANSPORTATION	45	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	500	500	-	0.0%
530470 PRINTING AND BINDING	4,523	7,200	7,200	-	0.0%
530550 TRAINING	1,999	6,600	6,600	-	0.0%
530401 TRAVEL - TRAINING RELATED	219	4,000	4,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>69,598</i>	<i>122,787</i>	<i>122,787</i>	<i>-</i>	<i>0.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>9,528</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>225,000</b>	<b>-</b>	<b>(225,000)</b>	<b>-100.0%</b>
<b>COUNTY ATTORNEY Total</b>	<b>1,886,780</b>	<b>2,379,064</b>	<b>2,399,142</b>	<b>20,079</b>	<b>0.8%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### County Manager

#### Program Message

The County Manger is appointed by and serves at the pleasure of the Board of County Commissioners. The County Manager serves as the Chief Executive Officer responsible for administering the County Commission policies and overseeing the day-to-day operations of the County.

The County Manager's Office leads the organization to ensure the efficient and effective delivery of public services throughout Seminole County in accordance with the overall policy of the Board of County Commissioners. The County Manager and representatives within their office are responsible for the following services:

- Administer and carry out the directives of the Board; enforce orders, ordinances, resolutions, and regulations of the Board, the provision of the Charter, and Florida Law
- Recommend to the Board the adoption of policies as necessary or expedient for the health, safety, and welfare of the community
- Prepare the County's' annual operating budget, capital budget, and capital improvements program, including monitoring funds, short-and long-term planning, and efficiency analyses of departments
- Supervision of County administrative departments, county property, institutions, and agencies
- Cultivate a community-focused approach and ensure efficient and effective communications with members of the public
- Establish and maintain public and private partnerships in order to foster job creation and economic development
- Cultivate an atmosphere of transparency and three-way communication throughout the organization
- Ensure long-term fiscal sustainability

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>COUNTY MANAGER</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	793,314	815,911	977,747	161,836	19.8%
510210 SOCIAL SECURITY MATCHING	53,066	62,417	74,798	12,380	19.8%
510220 RETIREMENT CONTRIBUTIONS	188,259	202,220	208,295	6,074	3.0%
510230 HEALTH INSURANCE - EMPLOYER	83,776	95,463	111,496	16,033	16.8%
510240 WORKERS COMPENSATION	1,182	1,305	1,564	259	19.8%
510150 SPECIAL PAY	15,534	12,150	8,250	(3,900)	-32.1%
<i>PERSONNEL SERVICES Total</i>	<i>1,135,130</i>	<i>1,189,467</i>	<i>1,382,150</i>	<i>192,683</i>	<i>16.2%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	148	-	2,500	2,500	
530490 OTHER CHARGES/OBLIGATIONS	4,676	13,174	22,674	9,500	72.1%
530510 OFFICE SUPPLIES	941	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	1,491	1,000	11,000	10,000	1000.0%
530540 BOOKS, DUES PUBLICATIONS	72,243	74,344	66,755	(7,589)	-10.2%
530310 PROFESSIONAL SERVICES	15,000	32,750	107,750	75,000	229.0%
530340 OTHER SERVICES	192,000	205,000	192,000	(13,000)	-6.3%
530550 TRAINING	110	2,500	5,000	2,500	100.0%
<i>OPERATING EXPENDITURES Total</i>	<i>286,608</i>	<i>330,768</i>	<i>409,679</i>	<i>78,911</i>	<i>23.9%</i>
<b>CIP</b>	<b>54,023</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>72,410</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	
<b>TECHNOLOGY</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>COUNTY MANAGER Total</b>	<b>1,573,170</b>	<b>1,520,235</b>	<b>1,891,829</b>	<b>371,594</b>	<b>24.4%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### E-911

#### Program Message

The 911 Administration encompasses 911 GIS mapping support, 911 operator training, administration of 911 services and equipment in support of all 911 centers in Seminole County; these centers include Seminole County Sheriff, Seminole County Fire/EMS Communications and Winter Springs P.D. Communications.

The Addressing Office maintains all addresses throughout Seminole County. This information is used for 911 emergency response purposes, building and planning, utilities, code enforcement, and mail. Addressing staff directly address for unincorporated Seminole County and the cities of Lake Mary and Longwood. All other cities address in partnership with Seminole County Addressing. New development projects and building permits are reviewed for assigning addresses and ensuring the correct address is being used.

#### Initiatives:

- Continue to create and update GIS layers and Master Street Address Guide (MSAG) for Next Generation 911 Compliance
- Complete cross reference and matching all GIS addresses for every jurisdiction with the emergency services address data
- Establish a method of receiving photos along with text messaging within the PSAPs

#### The program provides the following services:

- Provide oversight of training for PSAP Operators in various issues
- Ensures compliance with State Statutes regarding 911
- Administers the monies collected from the 911 surcharge fees
- Insures PSAP equipment works correctly and efficiently
- Evaluation and design of new equipment and networks for 911
- Work with addressing authorities, telephone companies and GIS personnel to ensure an accurate 911 database
- Review and address all new development within unincorporated Seminole County as well as the cities of Longwood and Lake Mary
- Maintain a comprehensive address point GIS layer for the entire county
- Investigate and review all address discrepancies within the county

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>E-911</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
341910 ADDRESSING FEES	(25,800)	(30,000)	(30,000)	-	0.0%
<i>CHARGES FOR SERVICES Total</i>	<i>(25,800)</i>	<i>(30,000)</i>	<i>(30,000)</i>	<i>-</i>	<i>0.0%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,408	1,560	1,560	-	0.0%
510120 REGULAR SALARIES & WAGES	419,951	409,057	431,486	22,429	5.5%
510210 SOCIAL SECURITY MATCHING	30,557	31,412	33,128	1,716	5.5%
510220 RETIREMENT CONTRIBUTIONS	42,359	44,429	51,576	7,147	16.1%
510230 HEALTH INSURANCE - EMPLOYER	93,003	114,462	127,053	12,591	11.0%
510240 WORKERS COMPENSATION	660	657	1,267	610	92.9%
510150 SPECIAL PAY	-	-	-	-	-
<i>PERSONNEL SERVICES Total</i>	<i>587,938</i>	<i>601,577</i>	<i>646,070</i>	<i>44,493</i>	<i>7.4%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	3,400	3,600	200	5.9%
530510 OFFICE SUPPLIES	104	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	1,229	3,100	3,100	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	768	1,800	2,450	650	36.1%
530460 REPAIRS AND MAINTENANCE	201,822	255,459	266,708	11,249	4.4%
530340 OTHER SERVICES	-	-	-	-	-
530410 COMMUNICATIONS	640,786	773,245	800,845	27,600	3.6%
530550 TRAINING	6,289	16,050	16,050	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	9,000	9,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	21,504	52,434	112,434	60,000	114.4%
<i>OPERATING EXPENDITURES Total</i>	<i>872,502</i>	<i>1,116,487</i>	<i>1,216,186</i>	<i>99,699</i>	<i>8.9%</i>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	26	130,000	130,000	-	0.0%
<i>GRANTS &amp; AIDS Total</i>	<i>26</i>	<i>130,000</i>	<i>130,000</i>	<i>-</i>	<i>0.0%</i>
<b>CONSTITUTIONAL TRANSFERS</b>					
590963 TRANSFER SHERIFF	425,000	425,000	425,000	-	0.0%
<i>CONSTITUTIONAL TRANSFERS Total</i>	<i>425,000</i>	<i>425,000</i>	<i>425,000</i>	<i>-</i>	<i>0.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	-	-	-	-
<b>TECHNOLOGY</b>	2,465,680	-	64,515	64,515	-
<b>FACILITIES PROJECTS</b>	-	-	-	-	-
<b>E-911 Total</b>	<b>4,325,345</b>	<b>2,243,064</b>	<b>2,451,771</b>	<b>208,707</b>	<b>9.3%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Economic Development & Community Relations

#### Program Message

The Seminole County Economic Development Office works directly with businesses while utilizing strategic partnerships to strengthen Seminole County's economy and create new employment opportunities.

The objective of the Economic Development Program is the creation of high-wage jobs and the recruitment of targeted businesses. Diverse job opportunities for Seminole County residents are essential to our community's future prosperity. In FY2021/2022, Economic Development continued to work towards this objective by strengthening our economy through strategic partnerships, business development services, business retention and expansion programs, and professional and technical outreach. Key relationships include: Orlando Economic Partnership, Seminole State College Center for Economic Development, Prospera, University of Central Florida Business Incubation Program, City of Altamonte Springs, City of Casselberry, City of Lake Mary, City of Longwood, City of Oviedo, City of Sanford, City of Winter Springs, Seminole County Public Schools, Seminole County Regional Chamber of Commerce, Oviedo-Winter Springs Regional Chamber of Commerce, Sanford Regional Chamber of Commerce, CareerSource Central Florida, and local businesses. Our collaborative partnership with these organizations resulted in hundreds of local business start-ups.

Seminole County incentivized two economic development projects in FY2021/22, creating 500 new jobs with an average annual wage of \$72,075 and a capital investment of \$37,613,841. According to the United States Bureau of Labor Statistics Seminole County maintained the lowest unemployment rate in the region along with one of the highest average annual wages. Business retention and expansion programs continue to be a primary focus for Seminole County Economic Development.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ECON DEV-COMMUNITY RELATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	294,438	294,154	227,654	(66,499)	-22.6%
510210 SOCIAL SECURITY MATCHING	21,763	22,503	17,416	(5,087)	-22.6%
510220 RETIREMENT CONTRIBUTIONS	30,339	31,827	27,114	(4,714)	-14.8%
510230 HEALTH INSURANCE - EMPLOYER	43,893	55,686	70,465	14,779	26.5%
510240 WORKERS COMPENSATION	596	471	364	(106)	-22.6%
510150 SPECIAL PAY	1,740	1,200	240	(960)	-80.0%
<i>PERSONNEL SERVICES Total</i>	<b>392,769</b>	<b>405,841</b>	<b>343,253</b>	<b>(62,588)</b>	<b>-15.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	272	4,000	4,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530510 OFFICE SUPPLIES	48	875	875	-	0.0%
530520 OPERATING SUPPLIES	130	1,500	1,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	8,960	17,270	25,665	8,395	48.6%
530310 PROFESSIONAL SERVICES	481,471	541,490	531,490	(10,000)	-1.8%
530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530470 PRINTING AND BINDING	-	1,500	1,500	-	0.0%
530340 OTHER SERVICES	-	-	-	-	
530480 PROMOTIONAL ACTIVITIES	9,907	13,000	33,000	20,000	153.8%
530440 RENTAL AND LEASES	19,265	20,680	21,430	750	3.6%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530550 TRAINING	-	3,000	6,000	3,000	100.0%
530401 TRAVEL - TRAINING RELATED	-	4,500	6,800	2,300	51.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	462	175	875	700	400.0%
<i>OPERATING EXPENDITURES Total</i>	<b>520,514</b>	<b>607,990</b>	<b>633,135</b>	<b>25,145</b>	<b>4.1%</b>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	425,000	425,000	425,000	-	0.0%
580821 AID TO PRIVATE ORGANIZATIONS	367,268	536,308	562,500	26,192	4.9%
<i>GRANTS &amp; AIDS Total</i>	<b>792,268</b>	<b>961,308</b>	<b>987,500</b>	<b>26,192</b>	<b>2.7%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	-	-	-	
<b>GRANTS</b>	-	-	-	-	
<b>ECON DEV-COMMUNITY RELATION Total</b>	<b>1,705,550</b>	<b>1,975,139</b>	<b>1,963,888</b>	<b>(11,251)</b>	<b>-0.6%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Emergency Management

#### Program Message

The Office of Emergency Management (OEM) is responsible for performing technical work in the development, implementation, and management of countywide disaster prevention, protection, response, recovery, and mitigation activities. OEM staff provide countywide planning, training and exercise programs in order to be prepared for natural, technological, and/or man-made emergencies. In addition, staff manage and coordinate the County's Emergency Operations Center during times of emergency.

The development of the Comprehensive Emergency Management Plan (CEMP), Continuity of Operations Plan (COOP), and Local Mitigation Strategy (LMS) is a cooperative effort with various local government entities, non-profit agencies, and faith-based organizations.

OEM staff is responsible for the development and maintenance of plans that keep Seminole County safe during a disaster. The Office also provides guidance to its municipalities and support agencies on the development of disaster management plans.

The program provides the following services:

- Disaster Planning, Training and Exercise
- Homeland Security / Prevention
- Public Education / Outreach
- Response Coordination
- Short/Long Term Recovery Activities from Previous Disasters
- Mitigation / Resiliency Program Management / Coordination

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EMERGENCY MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	2,422	3,605	3,605	-	0.0%
510120 REGULAR SALARIES & WAGES	155,706	484,936	619,844	134,908	27.8%
510210 SOCIAL SECURITY MATCHING	10,467	37,373	47,694	10,320	27.6%
510220 RETIREMENT CONTRIBUTIONS	84,296	52,096	66,972	14,876	28.6%
510230 HEALTH INSURANCE - EMPLOYER	19,406	84,344	118,050	33,706	40.0%
510240 WORKERS COMPENSATION	1,616	1,755	2,859	1,105	63.0%
510150 SPECIAL PAY	-	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>273,913</i>	<i>664,110</i>	<i>859,025</i>	<i>194,915</i>	<i>29.3%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	1,500	2,000	500	33.3%
530490 OTHER CHARGES/OBLIGATIONS	1	-	-	-	
530510 OFFICE SUPPLIES	19	-	-	-	
530520 OPERATING SUPPLIES	2,514	15,500	15,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-	
530310 PROFESSIONAL SERVICES	-	-	-	-	
530420 TRANSPORTATION	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	-	4,000	8,450	4,450	111.3%
530470 PRINTING AND BINDING	-	-	-	-	
530340 OTHER SERVICES	-	254,000	-	(254,000)	-100.0%
530480 PROMOTIONAL ACTIVITIES	3,611	11,600	12,000	400	3.4%
530440 RENTAL AND LEASES	-	-	48,000	48,000	
530430 UTILITIES	-	-	-	-	
530410 COMMUNICATIONS	5,000	6,000	6,000	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530529 OPERATING SUPPLIES-OTHER	-	-	-	-	
530550 TRAINING	-	10,000	11,000	1,000	10.0%
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	15,000	17,000	2,000	13.3%
530494 CREDIT CARD FEES	1,353	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>12,497</i>	<i>317,600</i>	<i>119,950</i>	<i>(197,650)</i>	<i>-62.2%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	4,020	-	-	-	
<i>GRANTS &amp; AIDS Total</i>	<i>4,020</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>FLEET</b>	<b>451,728</b>	<b>-</b>	<b>73,810</b>	<b>73,810</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>14,669</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>GRANTS</b>	<b>(0)</b>	<b>-</b>	<b>(53,000)</b>	<b>(53,000)</b>	
<b>EMERGENCY MANAGEMENT Total</b>	<b>756,828</b>	<b>981,710</b>	<b>999,785</b>	<b>18,075</b>	<b>1.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Employee Benefits**

**Program Message**

Benefits administers the overall health and wellness programs for the employees of Seminole County Government.

The program provides the following services:

- Management of the Self-Insured Health Plan
- Organization of the Employees Benefits Annual Open Enrollment
- Management of the Annual Wellness Program (Physical/Biometrics/Tobacco non-use)
- Coordination of the retirement process, FRS and deferred compensation providers

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EMPLOYEE BENEFITS</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
341230 BOCC INSURANCE EMPLOYEE	(4,018)	-	-	-	
341240 BOCC INSURANCE RETIREE	-	-	-	-	
341260 TAX COLLECTOR INSURANCE	-	-	-	-	
341270 SUPERVISOR OF ELECTIONS INSUR	(115,530)	-	-	-	
341280 PORT AUTHORITY INSURANCE	-	-	-	-	
341290 BOCC HEALTH PROGRAM	(25,560)	-	-	-	
<i>CHARGES FOR SERVICES Total</i>	<i>(145,108)</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>MISCELLANEOUS REVENUES</b>					
366100 CONTRIBUTIONS & DONATIONS	-	(75,000)	(75,000)	-	0.0%
<i>MISCELLANEOUS REVENUES Total</i>	<i>-</i>	<i>(75,000)</i>	<i>(75,000)</i>	<i>-</i>	<i>0.0%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	240,062	260,179	320,636	60,457	23.2%
510210 SOCIAL SECURITY MATCHING	17,309	19,904	24,529	4,625	23.2%
510220 RETIREMENT CONTRIBUTIONS	30,518	34,652	45,883	11,231	32.4%
510230 HEALTH INSURANCE - EMPLOYER	89,599	67,753	53,506	(14,247)	-21.0%
510240 WORKERS COMPENSATION	393	416	513	97	23.2%
510150 SPECIAL PAY	789	825	1,125	300	36.4%
<i>PERSONNEL SERVICES Total</i>	<i>378,669</i>	<i>383,729</i>	<i>446,192</i>	<i>62,463</i>	<i>16.3%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	1,050	1,050	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	7,211	20,000	20,000	-	0.0%
530510 OFFICE SUPPLIES	-	250	250	-	0.0%
530520 OPERATING SUPPLIES	5,112	7,350	7,350	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	839	500	500	-	0.0%
530310 PROFESSIONAL SERVICES	103,022	113,900	111,000	(2,900)	-2.5%
530460 REPAIRS AND MAINTENANCE	2,560	10,000	10,000	-	0.0%
530340 OTHER SERVICES	806,327	943,780	983,780	40,000	4.2%
530450 INSURANCE	1,999,237	2,037,000	2,400,600	363,600	17.8%
530440 RENTAL AND LEASES	-	404	404	-	0.0%
530451 BOCC INSURANCE CLAIMS	16,872,183	22,000,000	22,000,000	-	0.0%
530452 OTHER ENTITY INSURANCE CLAIMS	3,435,652	3,800,000	3,800,000	-	0.0%
530550 TRAINING	388	1,400	1,400	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>23,232,530</i>	<i>28,935,634</i>	<i>29,336,334</i>	<i>400,700</i>	<i>1.4%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>11,283</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	
<b>EMPLOYEE BENEFITS Total</b>	<b>23,477,375</b>	<b>29,244,363</b>	<b>29,907,526</b>	<b>663,163</b>	<b>2.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Human Resources**

**Program Message**

The Office of Human Resources provides centralized support to Seminole County Government through, providing guidance and support to the Board of County Commissioners on all employee related matters, including but not limited to, State and Federal regulations and labor laws, providing professional counsel on personnel issues facing the County and its employees daily; cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision; promoting the health and well-being of employees; Increasing responsibility for positive behavior and performance both individually and collectively; and adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County. We strive for Seminole County Government to be the employer of choice in the Central Florida.

The program provides the following services:

- Employee and Labor Relations
- Employment and Recruiting
- Classification and Compensation
- Human Resources/Personnel Records
- Training and Development
- Position Control

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>HUMAN RESOURCES</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	300	-	-	-	
510120 REGULAR SALARIES & WAGES	522,769	620,699	699,993	79,294	12.8%
510210 SOCIAL SECURITY MATCHING	38,174	47,483	53,549	6,066	12.8%
510220 RETIREMENT CONTRIBUTIONS	71,806	86,661	110,469	23,808	27.5%
510230 HEALTH INSURANCE - EMPLOYER	106,116	139,694	132,354	(7,339)	-5.3%
510240 WORKERS COMPENSATION	953	993	1,120	127	12.8%
510150 SPECIAL PAY	3,567	3,675	4,575	900	24.5%
<i>PERSONNEL SERVICES Total</i>	<i>743,685</i>	<i>899,205</i>	<i>1,002,061</i>	<i>102,856</i>	<i>11.4%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	75	1,000	1,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	28,035	34,500	32,500	(2,000)	-5.8%
530510 OFFICE SUPPLIES	1,362	2,500	2,500	-	0.0%
530520 OPERATING SUPPLIES	4,273	4,500	4,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,827	1,610	2,850	1,240	77.0%
530310 PROFESSIONAL SERVICES	68,258	38,000	53,500	15,500	40.8%
530460 REPAIRS AND MAINTENANCE	4,980	8,600	7,600	(1,000)	-11.6%
530340 OTHER SERVICES	26,133	24,000	23,500	(500)	-2.1%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530550 TRAINING	37,526	60,000	59,600	(400)	-0.7%
530401 TRAVEL - TRAINING RELATED	-	400	400	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	30,966	32,000	33,680	1,680	5.3%
<i>OPERATING EXPENDITURES Total</i>	<i>204,436</i>	<i>207,110</i>	<i>221,630</i>	<i>14,520</i>	<i>7.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>10,000</b>	<b>200,000</b>	<b>-</b>	<b>(200,000)</b>	<b>-100.0%</b>
<b>HUMAN RESOURCES Total</b>	<b>958,121</b>	<b>1,306,315</b>	<b>1,223,691</b>	<b>(82,624)</b>	<b>-6.3%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Office of Organizational Excellence**

**Program Message**

The Office of Organizational Excellence (OOE) partners with individuals, teams, and other organizations to improve outcomes for our community and business partners. The OOE accomplishes this goal by applying sound business principles to project management, business process management, performance management, strategic planning, employee development, and formal research. More specifically, the OOE provides project management expertise through active involvement in formal projects and by providing project management training via an on-staff certified Project Management Professionals (PMPs). The OOE also partners with departmental teams to improve performance by integrating process toolkits such as The Project Management Institute's Business Analysis Body of Knowledge (BABOK). The Office of Organizational Excellence provides strategic planning services to assist departments develop and manage their strategic plans. Additionally, the OOE provides formal analysis and recommendations to help individual employees and teams realize their potential. The OOE also performs high quality research on a wide range of issues that impact programs and clients.

The program provides the following services:

- Formal Program and Project Management
- Formal Business Process Analysis
- Performance Management
- Strategic Planning
- Employee Development
- Formal Research

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ORGANIZATIONAL EXCELLENCE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	199,234	336,934	378,124	41,191	12.2%
510210 SOCIAL SECURITY MATCHING	14,162	25,775	28,927	3,151	12.2%
510220 RETIREMENT CONTRIBUTIONS	43,683	61,244	73,992	12,748	20.8%
510230 HEALTH INSURANCE - EMPLOYER	44,286	69,205	79,033	9,828	14.2%
510240 WORKERS COMPENSATION	2,720	3,029	605	(2,424)	-80.0%
510150 SPECIAL PAY	585	600	3,300	2,700	450.0%
<i>PERSONNEL SERVICES Total</i>	<i>304,669</i>	<i>496,787</i>	<i>563,981</i>	<i>67,194</i>	<i>13.5%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	250	250	-	0.0%
530510 OFFICE SUPPLIES	390	320	320	-	0.0%
530520 OPERATING SUPPLIES	-	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	236	970	970	-	0.0%
530310 PROFESSIONAL SERVICES	-	20,000	20,000	-	0.0%
530550 TRAINING	1,345	10,000	10,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>1,971</i>	<i>31,540</i>	<i>31,540</i>	<i>-</i>	<i>0.0%</i>
<b>ORGANIZATIONAL EXCELLENCE Total</b>	<b>306,640</b>	<b>528,327</b>	<b>595,521</b>	<b>67,194</b>	<b>12.7%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Telecommunications

#### Program Message

Mission Critical Radio System and Tower Structure: The program encompasses the following services and operational capabilities; programming, template development, installation, repair, preventive maintenance, modification and integration of two way radio communication to include the tower infrastructure for first responders and County operations personnel of Seminole County Government to include but not limited to City of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford and Winter Springs. Services are also provided to Sanford Airport Authority, Central Florida Regional Hospital, South Seminole Community Hospital, Florida Hospital Altamonte, Seminole County School Board Authority, Seminole State College, Florida Highway Patrol, local news agencies, and Federal agencies (U.S. Marshalls, U.S. Drug Enforcement Administration, U.S. Immigration and Customs Enforcement, and U.S. Customs and Border Protection). This team maintains and updates all surveillance camera systems for transmitter sites and server rooms. In addition, the team maintains cyber security access systems and all matters FCC within Seminole County Government jurisdiction.

Critical Telecommunication Infrastructure: The telecommunications infrastructure team supports the wiring and connections throughout Seminole County to include fiber, wiring schemas, connections with outside agencies, and connections in all County buildings. Staff maintains cable television connectivity, audio/visual systems, judicial assisted listening systems, public building addressing systems, and fire station audio systems. The team oversees uninterrupted power supply systems for buildings and transmitter sites. Finally, the team oversees the fiscal monitoring of a critical asset and manages inventory network to ensure supplies are available in the stockroom to ensure fiscal and budget compliance.

The program provides the following services:

- Radio programming to all Seminole County agencies
- Installation of mobile radios in vehicles and specialty apparatus
- Tower maintenance on County owned towers
- Tower collocation services with private industry
- Provides Interlocal services to governmental agencies
- Security to all Telecommunication and network rooms
- Provides cable services to all Seminole County owned buildings
- Provides building connectivity to building sensors and applications
- Provides Interlocal services to governmental agencies
- Provides audio visual services to Seminole County owned buildings

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TELECOMMUNICATIONS</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
343901 TOWER COMM FEES	(119,617)	(125,000)	(125,000)	-	0.0%
343902 FIBER WAN FEES	(11,554)	(9,000)	(9,000)	-	0.0%
<i>CHARGES FOR SERVICES Total</i>	<i>(131,171)</i>	<i>(134,000)</i>	<i>(134,000)</i>	<i>-</i>	<i>0.0%</i>
<b>MISCELLANEOUS REVENUES</b>					
369940 REIMBURSEMENTS - RADIOS	(263,782)	(100,000)	(100,000)	-	0.0%
<i>MISCELLANEOUS REVENUES Total</i>	<i>(263,782)</i>	<i>(100,000)</i>	<i>(100,000)</i>	<i>-</i>	<i>0.0%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	14,991	20,095	20,095	-	0.0%
510120 REGULAR SALARIES & WAGES	576,878	640,472	688,824	48,352	7.5%
510210 SOCIAL SECURITY MATCHING	42,266	50,533	54,232	3,699	7.3%
510220 RETIREMENT CONTRIBUTIONS	65,849	76,920	89,623	12,703	16.5%
510230 HEALTH INSURANCE - EMPLOYER	129,226	174,312	174,329	18	0.0%
510240 WORKERS COMPENSATION	10,683	10,733	10,365	(368)	-3.4%
510150 SPECIAL PAY	1,155	1,200	1,200	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>841,049</i>	<i>974,264</i>	<i>1,038,668</i>	<i>64,404</i>	<i>6.6%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,118	4,000	4,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	464	-	-	-	
530510 OFFICE SUPPLIES	863	1,500	1,500	-	0.0%
530520 OPERATING SUPPLIES	73,580	64,300	64,300	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	549	3,500	3,500	-	0.0%
530310 PROFESSIONAL SERVICES	58	-	-	-	
530420 TRANSPORTATION	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	2,139,164	2,315,730	2,453,641	137,911	6.0%
530340 OTHER SERVICES	-	-	-	-	
530410 COMMUNICATIONS	263	38,740	23,740	(15,000)	-38.7%
530521 EQUIPMENT \$1000-\$4999	6,128	-	3,000	3,000	
530550 TRAINING	-	10,000	10,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	191	9,000	9,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	30,000	30,000	
<i>OPERATING EXPENDITURES Total</i>	<i>2,223,379</i>	<i>2,446,770</i>	<i>2,602,681</i>	<i>155,911</i>	<i>6.4%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>CIP</b>	-	-	-	-	
<b>FLEET</b>	93,569	70,657	82,300	11,643	16.5%
<b>EQUIPMENT, STUDIES, OTHER</b>	148,631	160,000	-	(160,000)	-100.0%
<b>TECHNOLOGY</b>	269,996	-	125,235	125,235	
<b>TELECOMMUNICATIONS Total</b>	<b>3,181,672</b>	<b>3,417,691</b>	<b>3,614,884</b>	<b>197,192</b>	<b>5.8%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Tourism Administration & Tourist Development

#### Program Message

Seminole County Tourism serves as the local resource for Seminole County visitors, providing information, resources, and support for the hospitality and tourism industries. The Tourism Program primarily manages leisure and sports tourism efforts, marketing Seminole County as a destination throughout the southeast. Additionally, Tourism staff members support the Seminole County Tourist Development Council.

In FY 2021/2022 Seminole County had the highest tourist development tax collected ever.

In FY 2021/2022 Seminole County athletic venues hosted more than 90 tournaments with over 5,000 participating teams bringing in over 212,000 total visitors. These tournaments resulted in an economic impact of more than \$66M and 41,000 room nights generated in Seminole County.

Seminole County is proud to be home to rising stars in youth soccer and in youth baseball. In July 2019, the Elite Clubs National League (ECNL) extended their contract for an additional three years and has committed to hosting both the Girls and Boys National Soccer Tournaments in Seminole County through 2023. These tournaments generate more than 5,000 hotel room nights alone and nearly \$5M in economic impact. Seminole County extended the Preferred Operator Agreement with Perfect Game Inc. through 2030, which will drive a minimum economic impact of \$25 million annually and over \$250 million of economic impact over the next ten years. In 2021, Perfect Game hosted 35 Regional and National Championship baseball events at the Boombah Sports Complex which in total generated over 85,000 visitors, 17,000 room nights, and over \$27.8M in economic impact.

#### **Boombah Sports Complex**

Since opening in May 2016, the Boombah Sports Complex has:

- Hosted more than 342 tournaments and upwards of 833,000 visitors;
- Produced more than 127,000 room nights for Seminole County hotels;
- Generated over \$165M economic impact towards County businesses;
- FY2021/22, hosted 48 events, 3,263 teams, and 128,675 visitors;
- Produced over 24,000 room nights for Seminole Count Hotels;
- \$43M in economic impact was generated in FY2021/22 alone.

The program provides the following services:

- Business development programs designed to recruit targeted businesses offering high-wage jobs;
- Business retention and expansion support and programs;
- Host forums and work sessions that focus on workforce development education and expansion opportunities;
- Direct new and expanding business surveys and interviews;
- Serve as local business liaison to partners such as Seminole State College, University of Central Florida Incubator, Prospera, Orlando Economic Partnership, and chambers of commerce;
- External communication efforts, including: social media, County website, You Tube, newsletters and press releases, the County Manager's Annual Report, and the State of the County address;
- Provide an unimpeded flow of factual, unbiased information related to the County, local governmental agencies and government partners;
- Manage relationships with members of the media and coordinate the fulfillment of their requests;

## SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

- SGTV broadcasts of Seminole County meetings and production of original, County-related programming;
- Professional design, artwork and photography services for internal and external County communication materials;
- Local resource for Seminole County's visitors, providing information, resources, and support for the hospitality and tourism industry;
- Manages requests related to conferences and events, the leisure traveler, sporting events, and serve as a liaison to Seminole County's hotel, attraction, and food & beverage industries;
- Marketing of Seminole County throughout the southeast;
- Internal administrator for the Seminole County Tourist Development Council.

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TOURISM ADMINISTRATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	503,506	497,994	647,108	149,114	29.9%
510210 SOCIAL SECURITY MATCHING	36,810	38,097	49,504	11,407	29.9%
510220 RETIREMENT CONTRIBUTIONS	65,186	68,136	95,222	27,086	39.8%
510230 HEALTH INSURANCE - EMPLOYER	98,051	110,405	132,694	22,289	20.2%
510240 WORKERS COMPENSATION	851	797	1,035	239	29.9%
510150 SPECIAL PAY	1,655	1,650	2,010	360	21.8%
<i>PERSONNEL SERVICES Total</i>	<b>706,058</b>	<b>717,079</b>	<b>927,574</b>	<b>210,495</b>	<b>29.4%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	4,939	15,295	15,295	-	0.0%
530510 OFFICE SUPPLIES	794	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	334	77	77	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	6,987	16,000	16,200	200	1.3%
530310 PROFESSIONAL SERVICES	27,284	28,605	40,149	11,544	40.4%
530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530470 PRINTING AND BINDING	6,950	12,000	12,000	-	0.0%
530340 OTHER SERVICES	165,711	211,800	192,200	(19,600)	-9.3%
530480 PROMOTIONAL ACTIVITIES	566,112	670,200	691,000	20,800	3.1%
530440 RENTAL AND LEASES	103,436	103,679	109,284	5,605	5.4%
530521 EQUIPMENT \$1000-\$4999	1,998	1,500	2,000	500	33.3%
530550 TRAINING	2,841	15,500	15,500	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	3,331	3,450	3,450	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<b>890,717</b>	<b>1,080,106</b>	<b>1,099,155</b>	<b>19,049</b>	<b>1.8%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	50,000	50,000	50,000	-	0.0%
<i>GRANTS &amp; AIDS Total</i>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.0%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>					
-	-	-	-	-	
<b>TOURISM ADMINISTRATION Total</b>	<b>1,646,775</b>	<b>1,847,185</b>	<b>2,076,729</b>	<b>229,544</b>	<b>12.4%</b>

# ADMINISTRATION

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TOURIST DEVELOPMENT</b>					
<b>BASE BUDGETS</b>					
<b>OPERATING EXPENDITURES</b>					
530520 OPERATING SUPPLIES	-	-	-	-	
530310 PROFESSIONAL SERVICES	298,205	350,000	450,000	100,000	28.6%
530340 OTHER SERVICES	-	-	-	-	
530480 PROMOTIONAL ACTIVITIES	76,928	133,100	152,300	19,200	14.4%
<i>OPERATING EXPENDITURES Total</i>	<i>375,133</i>	<i>483,100</i>	<i>602,300</i>	<i>119,200</i>	<i>24.7%</i>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	300,000	300,000	325,000	25,000	8.3%
<i>GRANTS &amp; AIDS Total</i>	<i>300,000</i>	<i>300,000</i>	<i>325,000</i>	<i>25,000</i>	<i>8.3%</i>
<b>FLEET</b>	-	-	<b>52,000</b>	<b>52,000</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>13,386</b>	<b>56,000</b>	<b>100,000</b>	<b>44,000</b>	<b>78.6%</b>
<b>TOURIST DEVELOPMENT Total</b>	<b>688,519</b>	<b>839,100</b>	<b>1,079,300</b>	<b>240,200</b>	<b>28.6%</b>





**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPARTMENT**

**CLERK OF THE COURT  
PROPERTY APPRAISER  
SHERIFF'S OFFICE  
SUPERVISOR OF ELECTIONS  
TAX COLLECTOR**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

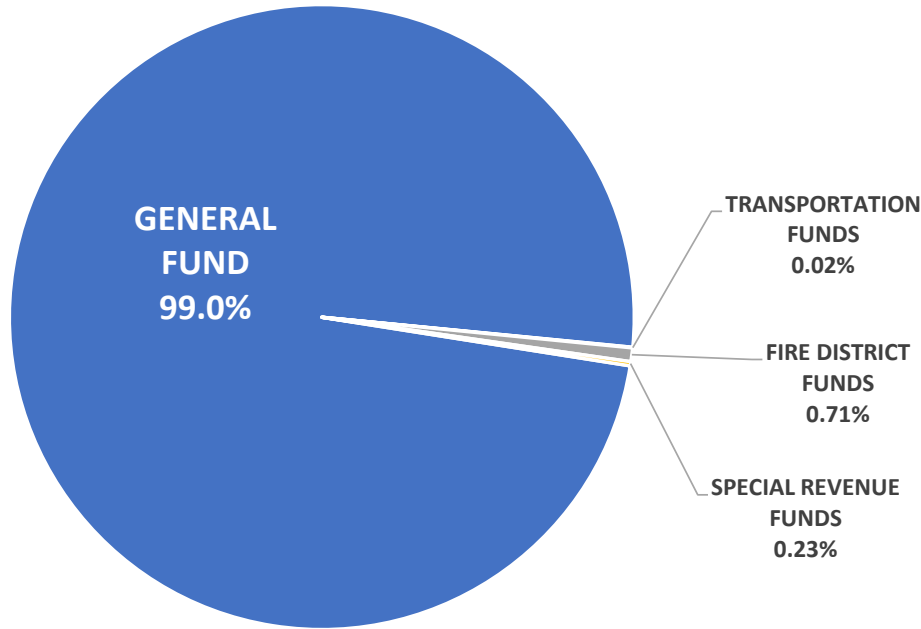
**CONSTITUTIONAL OFFICERS DEPT**

**Department Message**

The offices of the Sheriff, Property Appraiser, Tax Collector, Clerk of the Court, and Supervisor of Elections are constitutional offices within Seminole County. The Constitutional Officers are elected by the residents of Seminole County to perform executive and administrative functions as specified by general law, the State Constitution and any specific provisions included in the Seminole County Home Rule Charter. The Constitutional Offices submit their budgets annually to the State for approval. The County will budget a transfer of general funds to each constitutional officer for the amount they request or what is approved.

# CONSTITUTIONAL OFFICERS

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
CLERK OF THE COURT	3,932,127	4,392,123	4,835,905	443,782	10.1%
PROPERTY APPRAISER	6,171,333	6,352,590	6,829,078	476,488	7.5%
SHERIFF'S OFFICE	119,625,991	139,710,641	155,396,070	15,685,429	11.2%
SUPERVISOR OF ELECTIONS	3,633,105	3,850,587	4,511,200	660,613	17.2%
TAX COLLECTOR	8,464,896	9,141,500	10,137,000	995,500	10.9%
<b>BASE BUDGETS Total</b>	<b>141,827,452</b>	<b>163,447,441</b>	<b>181,709,253</b>	<b>18,261,812</b>	<b>11.2%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>567,694</b>	<b>0</b>	<b>1,300,000</b>	<b>1,300,000</b>	
<b>FACILITIES PROJECTS</b>	<b>961,333</b>	<b>1,362,431</b>	<b>275,000</b>	<b>(1,087,431)</b>	<b>-79.8%</b>
<b>Grand Total</b>	<b>143,356,480</b>	<b>164,809,872</b>	<b>183,284,253</b>	<b>18,474,381</b>	<b>11.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Clerk of the Circuit Court and Comptroller**

**Program Message**

The Clerk of the Circuit Court and Comptroller's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens. The Clerk's Office handles different functions including the County's Finance Department, financial auditing, record keeping, court related cases (civil and criminal) , jury summons, marriage licenses and passports. The Office consists of an elected Clerk of the Court and 30.94 additional FTEs that assists the County.

The program provides the following services:

- Maintain the records of the Court
- Process Jurors for trials
- Act as financial custodian for County funds
- Audit County operations and financial transactions for consistency with Board direction

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>CLERK OF THE COURT</b>					
<b>BASE BUDGETS</b>					
INTERNAL SERVICE CHARGES	240,139	274,617	271,089	(3,528)	-1.3%
CERTIFIED TRANSFER	3,932,127	4,392,123	4,835,905	443,782	10.1%
EQUIPMENT, STUDIES, OTHER FACILITIES PROJECTS	24,842	-	-	-	
<b>CLERK OF THE COURT Total</b>	<b>4,197,108</b>	<b>4,666,740</b>	<b>5,106,994</b>	<b>440,254</b>	<b>9.4%</b>



# SEMINOLE COUNTY CLERK OF THE CIRCUIT COURT AND COMPTROLLER

## NON-COURT GENERAL FUND PROPOSED BUDGET

For the Fiscal Year Ending September 30, 2023



**Grant Maloy**  
Seminole County  
Clerk of the Circuit Court  
and Comptroller

*Sanford, FL*









**GRANT MALOY**  
**Clerk of the Circuit Court and Comptroller**  
**Seminole County**

April 29, 2022

Commissioner Bob Dallari, Chairman and  
Members of the Seminole County Board of County Commissioners  
1101 E. First Street  
Sanford, Florida 32771

**RE: Proposed Budget for the Clerk of the Circuit Court Non-Court General Fund for Fiscal Year 22-23**

Dear Chairman Dallari:

Pursuant to Section 129.03(2), Florida Statutes, the proposed fiscal year 22-23 budget document includes the funding requirements for the *Seminole County Clerk of the Circuit Court and Comptroller* (the "Clerk's Office") to fulfill statutory responsibilities as *Clerk to the Board of County Commissioners, Comptroller, Auditor, County Recorder, Value Adjustment Board clerk and Custodian of funds for the Seminole County Board of County Commissioners* (the "County"). The proposed budget request is \$4,835,905, which includes an increase of approximately \$281,200 or 6% compared to fiscal year 21-22's final amended budget.

The Clerk's Office continues to demonstrate fiscal responsibility by only adding costs when necessary. The proposed increase is due to expected increases in insurance premiums and the Florida Retirement System (FRS) contributions.

As you may know, it is becoming increasingly difficult to hire and retain staff, in the current market conditions, given the Clerk's Office existing pay grades. Similar to the County, we have a Salary Study underway that may require the Clerk's Office to make some salary adjustments to adjust wages closer to market wages for existing staff and for vacant positions.

As Clerk and Comptroller, I am dedicated to fiscal transparency and accountability. I am committed to continue to work with the County to address the community's needs as we work together on various projects such as the upcoming bond offering for the Five Points Development Project and the American Rescue Plan Act to provide financial assistance to small businesses and individuals impacted by business closures and layoffs during the pandemic.

If you should have any questions or need additional information regarding the proposed budget, please do not hesitate to contact me at 407-665-4335 or Jenny Spencer, Director of the Comptroller's Office, at 407-665-7665.

Sincerely,

Grant Maloy  
Clerk of the Circuit Court and Comptroller

Cc: Commissioner Lee Constantine  
Commissioner Jay Zembower  
Commissioner Amy Lockart  
Commissioner Andria Herr  
Interim County Manager, Bryant Applegate, Esq.  
Resource Management



**CLERK OF THE CIRCUIT COURT & COMPTROLLER  
SEMINOLE COUNTY  
FY 22-23 BUDGET REQUEST**

	<b>Approved and Amended Budget Fiscal Year 21-22</b>	<b>Requested Budget Fiscal Year 22-23</b>
<b>Comptroller's Office and County Commission Records</b>		
<b>Personnel Services:</b>		
Comptroller's Office	\$ 1,561,864	\$ 1,684,857
County Commission Records	279,617	296,546
Total Personnel Services and Related Benefits	1,841,481	1,981,403
<b>Operating Expenditures</b>		
Comptroller's Office	71,500	52,500
County Commission Records	14,750	14,600
	86,250	67,100
<b>Other Operating Expenses:</b>		
Valuation of OPEB (Other Post Employment Benefits)	-	35,000
Investment Custodian Fees	60,000	60,000
DebtBook - GASB 87 Leases & Disclosure Counsel	1,500	11,500
Professional Services for Financial Reporting	60,000	60,000
AP Automation Solution Maintenance	25,000	25,000
Total Other Operating Expenditures	146,500	191,500
Total Comptroller's Office & County Commission Records	2,074,231	2,240,003
<b>Records Management:</b>		
Personnel Services	29,409	28,352
Operating Expenditures	2,711	2,523
Total Records Management	32,121	30,875
<b>Information Services Support:</b>		
Personnel Services	571,149	703,201
Operating Expenditures	46,915	74,171
Communications	94,900	113,420
Maintenance Contracts	54,876	117,057
Professional Services	80,479	137,027
Capital Outlay	5,937	3,523
Total Information Services	854,256	1,148,399
<b>Inspector General:</b>		
Personnel Services	413,902	424,477
Operating Expenditures	10,575	11,635
Total Inspector General	424,477	436,112
<b>Records Center Lease, Taxes &amp; Maintenance:</b>		
Records Center Building Lease	387,321	387,321
Records Center Property Taxes, Repairs & Maintenance	57,000	70,050
Capital Equipment	75,125	12,725
Total Records Center Lease and Related Expenditures	519,446	470,096
<b>Administrative Support:</b>		
Purchasing and Mail - Personnel and Operating	26,189	28,090
Administration and Clerk Finance - Personnel and Operating	418,190	415,840
Human Resources - Personnel and Operating	43,213	66,490
Total Administrative Support	487,593	510,420
Total Budget Approved and Proposed Budget	<b>4,392,123</b>	<b>4,835,905</b>
Budget Amendment - BAR 22-009	12,581	
Budget Amendment - BAR 22-014	150,000	
Total Approved Budget Amendments FY 21-22	162,581	
<b>Total</b>	<b>\$ 4,554,704</b>	<b>\$ 4,835,905</b>



**CLERK OF THE CIRCUIT COURT & COMPTROLLER  
SEMINOLE COUNTY  
FY 22-23 SUMMARY BUDGET BY OBJECT ACCOUNT**

Object Account Description	Requested Budget Fiscal Year 22-23
<b>510 Personnel Services</b>	
510110 Executive Salaries	\$ 28,749
510120 Regular Salaries	2,374,586
510210 Social Security Matching	191,449
510220 Retirement Contributions	340,750
510230 Health, Life and Other Benefits	677,542
510250 Unemployment	2,320
510 Personnel Services TOTAL	3,615,396
<b>530 Operating Expenditures</b>	
530301 Bank Charges - Custodian Fees	60,093
530310 Professional Expenses	209,965
530312 Legal Services	6,660
530320 Accounting and Auditing	60,000
530340 Other Services	32,902
530400 Travel and Per Diem	13,370
530410 Communications	113,420
530420 Postage	696
530430 Utilities	5,900
530440 Rentals and Leases	389,240
530451 Property Taxes	22,770
530461 Repairs and Maintenance	22,347
530462 Maintenance Contracts	148,645
530470 Printing and Binding	13,683
530490 Other Current Charges	3,018
530510 Office Supplies	4,038
530512 Office Supplies - Equipment	8,952
530520 Operating Supplies	24,011
530521 Operating Supplies-Equipment	1,176
530522 Operating Supplies Tech	33,761
530540 Books, Dues, Publications	8,350
530550 Training	21,264
530 Operating Expenditures TOTAL	1,204,261
<b>560 Capital Outlay</b>	
560640 Equipment & Software	3,523
560650 Leasehold Improvements	12,725
560 Operating Expenditures TOTAL	16,248
<b>GRAND TOTAL</b>	<b>\$ 4,835,905</b>



**CLERK OF THE CIRCUIT COURT & COMPTROLLER  
SEMINOLE COUNTY  
BUDGETED FULL TIME EQUIVALENTS (FTE)'S**

<u>Department</u>	<u>21-22 Budget</u>	<u>22-23 Budget</u>	<u>Change</u>
Comptroller's Office	17.83	19.78	1.95
County Commission Records	3.00	3.00	0.00
Records Management	0.45	0.45	0.00
Information Services	4.71	5.59	0.88
Inspector General	3.00	3.00	0.00
Purchasing and Mail	0.34	0.35	0.01
Administration and Clerk Finance	2.57	2.36	-0.21
Human Resources	<u>0.34</u>	<u>0.53</u>	<u>0.19</u>
Total	<u><u>32.24</u></u>	<u><u>35.06</u></u>	<u><u>2.82</u></u>
Budget Amendment - BAR 22-014	1.00		-1.00
Total Budgeted FTEs	<u><u><b>33.24</b></u></u>	<u><u><b>35.06</b></u></u>	<u><u><b>1.82</b></u></u>





**Grant Maloy**  
Seminole County  
Clerk of the Circuit Court and Comptroller  
[www.seminoleclerk.org](http://www.seminoleclerk.org)

## Clerk of Court Locations

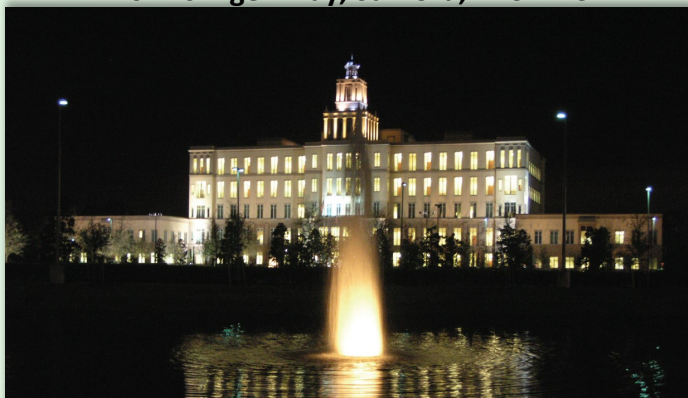
### Civil Courthouse

301 N Park Ave., Sanford, FL 32771



### Criminal Justice Courthouse

101 Eslinger Way, Sanford, FL 32773



### Records Center

1750 E. Lake Mary Blvd., Sanford, FL 32773



### Juvenile Justice Center

190 Eslinger Way, Sanford, FL 32773



### Altamonte Springs Branch

990 N. State Road 434, #1124  
Altamonte Springs, FL 32714

### Casselberry Branch

376 Wilshire Blvd., Casselberry, FL 32707



FY 2022/23 ADOPTED BUDGET  
Cranes Roost Park



Sanford, FL



Sanford Marina



SEMINOLE COUNTY FLORIDA  
Lake Monroe

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## CONSTITUTIONAL OFFICERS DEPT

### Property Appraiser

#### Program Message

The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes. The "market" value of real property is based on the current real estate market. Finding the "market" value of your property means discovering the price most people would pay for your property. Determining a fair and equitable value is the only role of this office in the taxing process.

The property appraiser does not create the value. People make the value by buying and selling real estate in the marketplace. The property appraiser has the legal responsibility to study those transactions and appraise your property accordingly.

The Seminole County Property Appraiser's Office has a state-of-the-art technological approach to the valuation process. A progressive Computer Assisted Mass Appraisal (C.A.M.A.) system is used by experienced appraisers to ensure that fair values are set for all Seminole County property owners.

Appraisers are also assisted by our Geographic Information System (GIS) which helps us to provide detailed and up-to-date property ownership maps for field appraisers. The GIS system is updated daily to reflect new changes to the land in Seminole County. This information is also used to analyze property data and gives appraisers yet another tool for comparing similar properties. The Office is made up of an elected Property Appraiser and 48 FTEs.

The program provides the following services:

- Track ownership changes of real property
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyzes trends in sales prices, construction costs, and rents to best estimate the value of assessable property

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PROPERTY APPRAISER</b>					
<b>BASE BUDGETS</b>					
INTERNAL SERVICE CHARGES	60,019	66,180	63,026	(3,154)	-4.8%
CERTIFIED TRANSFER	6,171,333	6,352,590	6,829,078	476,488	7.5%
<b>PROPERTY APPRAISER Total</b>	<b>6,231,353</b>	<b>6,418,770</b>	<b>6,892,104</b>	<b>473,334</b>	<b>7.4%</b>



August 2, 2022

Honorable Bob Dallari, Chairman  
Seminole County Board of County Commissioner  
1101 East First Street  
Sanford, FL 32771

Dear Mr. Dallari:

On July 15, 2022, the budget for the 2022-2023 fiscal year for the Seminole County Property Appraiser's office was tentatively approved by the Department of Revenue which did not include final salary calculations for the official's salary.

The tentative budget amount approved by the Department of Revenue for the Seminole County Property Appraiser's office is \$6,926,745.

Based on this approval, the Seminole County Board of County Commissioner's proportionate share is \$5,934,142.44, which is 85.67% of the total approved budget. The amount that will be billed in one installment is \$5,934,142.44.

The final salary certification for the official is not yet available from LCIR. Therefore, it will be necessary for the Department of Revenue to make a technical amendment to our budget at a later date to reflect the final salary and any necessary adjustments for matching benefits. We will notify you of any future adjustments.

If you have any questions or need additional information, please call Tyra Miller, Administrative Director, at (407) 665-7560.

Sincerely,

David Johnson, CFA  
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director  
Timothy Jecks, Budget Division Manager  
Wendy Aviles, Accounting Specialist





August 2, 2022

Honorable Bob Dallari, Chairman  
Seminole County Transportation District  
1101 East First Street  
Sanford, FL 32771

Dear Mr. Dallari:

On July 15, 2022, the budget for the 2022-2023 fiscal year for the Seminole County Property Appraiser's office was tentatively approved by the Department of Revenue which did not include final salary calculations for the official's salary.

The tentative budget amount approved by the Department of Revenue for the Seminole County Property Appraiser's office is \$6,926,745.

Based on this approval, the Seminole County Transportation District's proportionate share is \$24,243.61, which is .35% of the total approved budget. The amount that will be billed in one installment is \$24,243.61.

The final salary certification for the official is not yet available from LCIR. Therefore, it will be necessary for the Department of Revenue to make a technical amendment to our budget at a later date to reflect the final salary and any necessary adjustments for matching benefits. We will notify you of any future adjustments.

If you have any questions or need additional information, please call Tyra Miller, Administrative Director, at (407) 665-7560.

Sincerely,

David Johnson, CFA  
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director  
Timothy Jecks, Budget Division Manager  
Wendy Aviles, Accounting Specialist



August 2, 2022

Honorable Bob Dallari, Chairman  
Seminole County/Municipal Fire District  
1101 East First Street  
Sanford, FL 32771

Dear Mr. Dallari:

On July 15, 2022, the budget for the 2022-2023 fiscal year for the Seminole County Property Appraiser's office was tentatively approved by the Department of Revenue which did not include final salary calculations for the official's salary.

The tentative budget amount approved by the Department of Revenue for the Seminole County Property Appraiser's office is \$6,926,745.

Based on this approval, the Seminole County/Municipal Fire District's proportionate share is \$870,691.85, which is 12.57% of the total approved budget. The amount that will be billed in one installment is \$870,691.85.

The final salary certification for the official is not yet available from LCIR. Therefore, it will be necessary for the Department of Revenue to make a technical amendment to our budget at a later date to reflect the final salary and any necessary adjustments for matching benefits. We will notify you of any future adjustments.

If you have any questions or need additional information, please call Tyra Miller, Administrative Director, at (407) 665-7560.

Sincerely,

David Johnson, CFA  
Seminole County Property Appraiser

CC: Lorie Bailey Brown, Resource Management Director  
Timothy Jecks, Budget Division Manager  
Wendy Aviles, Accounting Specialist

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Sheriff's Office**

**Program Message**

The Sheriff's mission is to enhance the quality of life by reducing crime and fear throughout Seminole County. The Sheriff's Office performs the following functions: law enforcement services, court security services for the County's three court facilities, and correctional services through operation of the John E. Polk Correctional Facility and Seminole County Juvenile Detention Center. Some programs included in the Sheriff's Office are law enforcement, jail operations and maintenance, judicial security, police education, probation, PAY Program/Teen Court for at-risk youth, juvenile detention, and administration. The Office includes an elected Sheriff and 1343 other personnel.

The program provides the following services:

- Enforces laws enacted by our legislature
- Patrol the County in an effort to keep the peace
- Provide security within the Court facilities
- Maintain the County Jail
- Provide services to citizens on probation

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>SHERIFF'S OFFICE</b>					
<b>BASE BUDGETS</b>					
CHARGES FOR SERVICES	(12,900)	(15,000)	(15,000)	-	0.0%
OPERATING EXPENDITURES	1,371,812	1,455,000	1,455,000	-	0.0%
INTERNAL SERVICE CHARGES	2,080,305	2,282,422	2,345,595	63,174	2.8%
CAPITAL OUTLAY	-	600,000	-	(600,000)	-100.0%
CERTIFIED TRANSFER	118,267,080	137,670,641	153,956,070	16,285,429	11.8%
<b>EQUIPMENT, STUDIES, OTHER FACILITIES PROJECTS</b>	<b>542,852</b>	<b>-</b>	<b>1,300,000</b>	<b>1,300,000</b>	
<b>SHERIFF'S OFFICE Total</b>	<b>123,210,481</b>	<b>143,355,494</b>	<b>159,316,665</b>	<b>15,961,172</b>	<b>11.1%</b>

# FISCAL YEAR 2022/2023 PROPOSED BUDGET



## SEMINOLE COUNTY SHERIFF'S OFFICE

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SHERIFF DENNIS M. LEMMA



# FISCAL YEAR 2022/2023 PROPOSED BUDGET

PRESENTED TO THE SEMINOLE COUNTY  
BOARD OF COUNTY COMMISSIONERS

Bob Dallari ♦ Chairman ♦ District 1

Lee Constantine ♦ Vice Chairman ♦ District 3

Jay Zembower ♦ District 2

Amy Lockhart ♦ District 4

Andria Herr ♦ District 5

## **SHERIFF'S OFFICE MISSION**

***To enhance the quality of life by reducing crime and the fear of crime throughout Seminole County***





# BUDGET TRANSMITTAL LETTER



Dear Commissioners:

I respectfully submit for your consideration the Seminole County Sheriff's Office proposed budget for Fiscal Year 2022/2023. In accordance with my obligation under Chapter 30.49, Florida Statutes, the proposed budget reflects the expenditures required for the upcoming fiscal year to carry out the powers, duties, and operations vested with my constitutional office. The proposed spending plan is both reasonable and necessary for the proper and efficient operation of the Sheriff's Office.

Thanks to the hard work and dedication of the men and women of the Sheriff's Office and the continued support of our citizens and businesses, I am proud to share that the crime rate in Seminole County continues to be the lowest in its history. The most serious crimes (Part 1 Index crimes include: murder, sexual offenses, robbery, aggravated assault, burglary, larceny and motor vehicle theft) that affect our quality of life dropped 15.5% in unincorporated Seminole County. This could not be possible without the continued support from the Board of County Commissioners.

## **SHERIFF'S OFFICE TOP PRIORITIES / COMMUNITY INVESTMENTS**

As a modern-day criminal justice organization our internal and external priorities and investments are based on our greatest needs and the most significant community concerns. Continuous improvement of our agency, the lives of agency members, and the well-being of the citizens we have the honor to serve are an essential part of our success. Through our priorities and investments, we continue to build long-term value to our community, which is our top priority.

### **Substance Abuse (Opioid Epidemic)**

Through your support and community partnerships, the Sheriff's Office has successfully implemented meaningful solutions and measures to better address and combat the ongoing and multifaceted opioid and drug overdose epidemic impacting our county, state and nation. Together we have implemented new and innovative services in our community through open conversation and collaboration.

While overdoses were on the rise again in 2021, Seminole Collaborative Opioid Response Efforts (SCORE) has provided a comprehensive approach to transition those who have overdosed and are being treated in the emergency department through a pipeline of detoxification, stabilization, and rehabilitation. SCORE has developed and implemented seamless, collaborative, stabilization and treatment solutions designed to reduce opioid overdoses, recidivism, and fatalities. The Sheriff's Office proposed budget continues to support this effort through our Drug Enforcement & Behavioral Services Division which includes fatal and non-fatal drug overdose response teams, programming at the John E. Polk Correctional Facility, programming at the Advent Health Hope & Healing Center, and collaboration with other community partners.



## Behavioral / Mental Health

Through your support and community partnerships, the Sheriff's Office was allocated American Rescue Plan Act (ARPA) funding to expand and improve the behavioral health system using community-wide strategies to address the continued challenges of connecting people to appropriate treatment and support services. The Sheriff's Office proposed budget continues to support this effort through the Drug Enforcement & Behavioral Services Division's Behavioral Services Unit and the Juvenile Justice Division's Juvenile Mobile Crisis Response (JMCR) Program and Juvenile Intervention Services (JIS) Program.

The Behavioral Services Unit works to enhance law enforcement crisis intervention models, increase awareness and training, and improve the integration and timely access of mental health services for individuals and families in need. This includes strengthening our partnerships within the community and working alongside service providers and the judicial process to identify appropriate mental health services and placement for persons who are entering into the criminal justice system. The Unit performs the following:

- Tracks all law enforcement-initiated Baker Acts allowing for identification of underlying needs and qualification of persons for additional services or court-ordered intervention services.
- Works as liaisons within the Seminole County Mental Health, Drug, and Veteran's Court programs; providing participants with representation in weekly court hearings, case management and field contacts.
- Monitors law enforcement interactions with persons in crisis; works to identify and provide referrals for admission into court-ordered assisted outpatient treatment programs.
- Conducts investigative reviews of Risk Protection Orders and conducts safety reviews of existing protection orders.
- Conducts subject reviews and risk assessments on persons who have underlying mental health conditions or those who may pose an increased risk to the safety of others; assisting in future interactions and aiding in the development of safety planning and mental health intervention methods.
- Develops and maintains working relationships with mental health service providers, community members, and the faith-based community.
- Provides mental health and de-escalation training classes for law enforcement, community partners and area businesses.

The JMCR program provides law enforcement with an option for juveniles facing a mental health crisis when symptoms or behaviors may be alleviated through crisis intervention and/or de-escalation while on scene. The program team consists of licensed therapists trained to intervene, assess, and assist juveniles who are experiencing a mental health crisis. Care coordinators assist with navigating and connecting the child and family to necessary resources and services, including juvenile Baker Acts.

The JIS program assists families with school-aged children dealing with issues related to mental health, behavioral, and academic and truancy concerns through community referral. The JIS team assist youth in learning new skills to help reduce at-risk behaviors and to teach parents to reinforce these skills as well as connecting families to appropriate community resources that fit their needs.

## **Personnel Recruitment and Retention**

The Sheriff's Office's greatest need is to both attract and retain quality personnel while maintaining our high standards. Continued anticipated turnover, as well as a diminishing applicant pool resulting from societal influences, expanded job requirements, and an increasingly competitive market, are considerations to our overall competitive positioning. The most important investment of public resources is human capital; keeping well-trained deputies and civilian personnel to address increased demands for service.

The proposed budget includes funding to implement a sensible compensation strategy and remain competitive in the market. There is a significant cost to the community in not remaining competitive in personnel spending, and the current employment market trends emphasize the importance of committing resources to compensation. The cost of recruiting, training, and not retaining quality personnel are opportunity costs that require careful consideration when making budget decisions. Thoughtful spending toward personnel provides a significant return on investment and is a responsible use of public funds.

## **SHERIFF'S OFFICE CERTIFIED BUDGET**

The Fiscal Year 2022/2023 Certified Budget proposal of \$153,597,000 represents estimated expenditures necessary to support the general fund operational responsibilities of the Sheriff's Office for the upcoming year; including the provision of law enforcement services, adult and juvenile detention services, judicial services, and various other operational responsibilities entrusted with the Office of the Sheriff. The Certified Budget proposal is presented net of service agreement revenues for dispatch services and school resource deputies totaling \$6,713,600. Additionally, certain contractual revenues and fees estimated at \$4,475,000 are deposited directly into the County's general fund and do not offset the Certified Budget proposal.

The budget is based on a fiscally accountable philosophy, with the following guiding principles used in development of the budget:

- As a service organization our employees are the most valuable asset, the budget concentrates on maintaining a competitive compensation package designed to preserve a productive and skilled workforce. Ensuring employees maintain a proper standard of living helps to promote commitment and focus on the organizational mission.
- Allocation of resources in support of maintaining service levels and redirection of resources to priority needs.
- Renewal and replacement of technology, fleet, and other vital equipment in a systematic manner based on life-cycle requirements. Scheduled renewal and replacement support continuity of services to the public; while minimizing operational down-time and significantly reducing maintenance costs.



The Sheriff's Office remains unified with the Board in its objective to provide our community with important services, while balancing spending to ensure continued fiscal sustainability. My Certified Budget proposal requests an increase of 11.8%, which is relative to the estimated property tax growth of 11.0%.

Navigating trends and cross currents in the economy made this year's budget development challenging. These are unfamiliar times, which continue to require thoughtful planning about how services are carried out and how public funds are utilized. It is important to continue to invest public funds in the tools necessary to work smarter and continue to look for solutions without compromising services.

The proposed Certified Budget includes the following:

- My top priority, employee compensation, is essential to maintaining services to the community. The proposed budget includes a 9.7% increase in personnel services to adjust the compensation plan to a reasonable market level.
- The entire budget has been impacted by inflation, which has continued to rise resulting in a surging CPI that experts predict will not be transitory in the short-term. Inflation has compounded the rising costs already experienced from the supply chain disruption. The proposed budget includes an inflationary increase of approximately \$3,000,000 with an increase of \$1,150,000 in fuel, an estimated \$720,000 increase in services and supplies, and an increase in pension contribution rates as a result of investment market trends of \$1,130,000.
- As discussed last year, our contract with Florida's Department of Children and Families for the provision of Child Protective Services has remained flat. The current budget estimates \$750,000 in general fund support for these services.
- The requested increase in capital outlay includes:
  - Digital Evidence System: The Sheriff's Office has a long history of commitment to effective collection of evidentiary matter as well as transparency and accountability in our interactions with the public. Electronic digital evidence collection facilitates that commitment, and allows the judicial system to more effectively investigate and adjudicate. In 2009, we first implemented an in-car video camera system (ICC). Then in 2016, through the use of Law Enforcement Trust Funds, we expanded to a fully integrated digital evidence collection system upgrading our ICC system, outfitting our high liability enforcement personnel with body worn cameras (BWC), and implementing a digital evidence management solution. This system is now in need of a technology refresh, expansion, and enhancement. The budget includes \$1,000,000 to fund a portion of the ICC/BWC upgrade.
  - Alert 2 Helicopter: The budget includes \$750,000 to replace our Airbus H125 Helicopter "Alert 2". The funding assumes lease purchase financing will be utilized to level fund the replacement.

## CONCLUSION

Each year as I prepare my budget proposal, I remain mindful that public safety is a fundamental quality of life government service that requires a significant investment of the community's resources. My philosophy has been and will continue to be, to plan for today as well as look for ways to challenge the basic assumptions of traditional law enforcement service delivery.

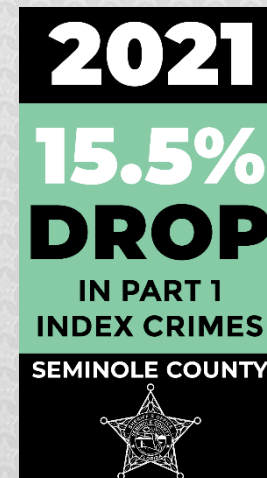
The most significant responsibility we have to our community is to prevent crime, and our overall success is a direct result of the sustained budgetary resources that have been allocated. Considering only 10-20% of crime is reported and unreported crime is often perpetrated upon our most vulnerable populations, the most important thing we can do is to prevent crime from occurring in the first place.

I am so proud of the men and women of the Seminole County Sheriff's Office, their commitment to the highest standards in professionalism, their dedication to the community they have the privilege to serve, and how they have conducted business during this evolving time of uncertainty. We appreciate the support provided by the Board to ensure essential service to the community is not compromised and look forward to our continued partnership throughout the upcoming fiscal year.

Sincerely,



Sheriff Dennis M. Lemma







## **Community Investments**

**Provide a collaborative, community approach to addressing the opioid epidemic and drug addiction and vital improvements to the mental health system (including addressing co-occurring conditions, homelessness, and other post-pandemic social concerns) through stabilization, rehabilitation and treatment**

# **OUR AGENCY PRIORITIES**

**Our internal priorities and community investments are based on our greatest needs as a modern-day criminal justice organization and the most significant concerns to the citizens of Seminole County. Together, these priorities are an essential part of our shared successes. They will improve our agency, the lives of agency members, and the well-being of the citizens we have the honor to serve. Through these priorities, we will build long-term value as an agency, a profession, and as one community.**

### **INTERNAL PRIORITIES**

**PAY &  
COMPENSATION**

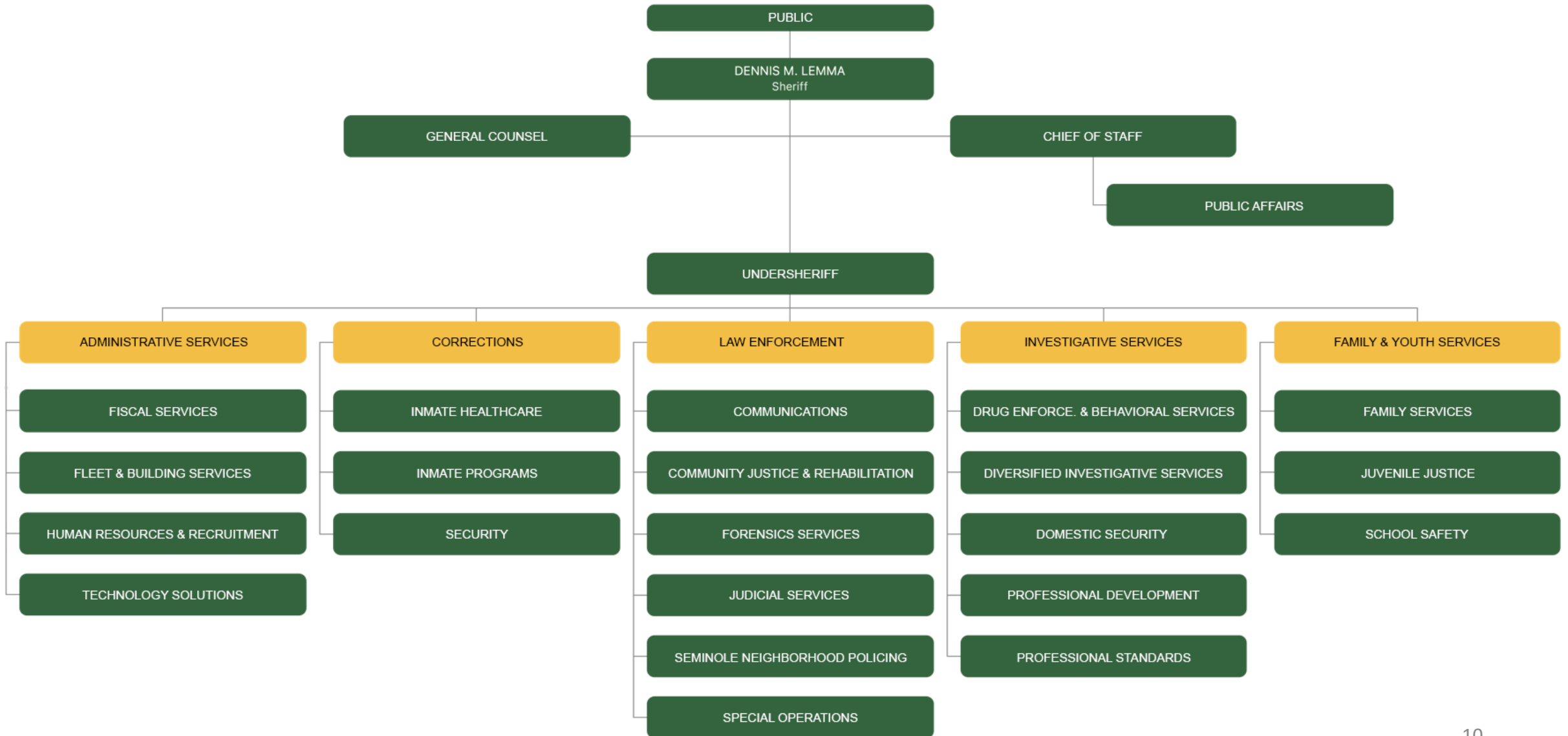
**STAFFING**

**LEADERSHIP**

**CAREER  
DEVELOPMENT**

**EQUIPMENT &  
TECHNOLOGY**

# HOW OUR AGENCY WORKS TOGETHER



# FY 2022/2023 SHERIFF'S OFFICE BUDGET SUMMARY

Object Classification	Certified Budget	Special Revenue Funds	BCC Facilities	Total
Personnel Services	\$ 128,100,000	\$ 8,864,360	\$ -	\$ 136,964,360
Operating Expenditures	19,964,000	3,807,760	-	23,771,760
Capital Outlay	5,373,000	-	-	5,373,000
Contingency	160,000	-	-	160,000
BCC Facilities	-	-	2,975,000	2,975,000
<b>TOTAL BUDGET</b>	<b>\$ 153,597,000</b>	<b>\$ 12,672,120</b>	<b>\$ 2,975,000</b>	<b>\$ 169,244,120</b>



# AGENCY-WIDE POSITION TOTALS

Position Type	General Fund	Special Revenue	Total
Sworn	453	8	461
Certified	228	-	228
Civilian	534	95	629
<b>Full-Time</b>	<b>1,215</b>	<b>103</b>	<b>1,318</b>
<b>Part-Time</b>	<b>149</b>	<b>3</b>	<b>152</b>
<b>Total</b>	<b>1,364</b>	<b>106</b>	<b>1,470</b>



# GENERAL FUND SUMMARY

Object Classification	FY 2022/23	FY 2021/22	\$ Change	% Change
Personnel Services	\$ 128,100,000	\$ 116,753,000	\$ 11,347,000	9.7%
Operating Expenditures	19,964,000	17,042,000	2,922,000	17.1%
Capital Outlay	5,373,000	3,375,000	1,998,000	59.2%
Contingency	160,000	160,000	-	0.0%
<b>TOTAL CERTIFIED BUDGET</b>	<b>\$ 153,597,000</b>	<b>\$ 137,330,000</b>	<b>\$ 16,267,000</b>	<b>11.8%</b>
BCC Facilities	2,975,000	2,975,000	-	0.0%
<b>TOTAL GENERAL FUND BUDGET</b>	<b>\$ 156,572,000</b>	<b>\$ 140,305,000</b>	<b>\$ 16,267,000</b>	<b>11.6%</b>

# BCC FACILITIES

In accordance with Chapter 30.49(d), Florida Statutes, the BCC Facilities Budget is requested separately from the Sheriff's Certified Budget for consideration in the County Budget for funding FY 2022/2023 annual operating and capital improvements of county-owned facilities operated by the Sheriff. The total request is equal to the current year budget amount of \$2,975,000.

- **OPERATING AND MAINTENANCE:** The facilities annual operating and maintenance budget is requested in the amount of \$2 million for day-to-day repair, maintenance and utilities for the John E. Polk Correctional Facility (JEPCF) and Seminole County Juvenile Detention Center. Also included in this budget are maintenance, repair and replacement of security camera systems, cell locks, magnetometers and x-ray equipment at the three court facilities, two correctional facilities, juvenile assessment center and Building 100.
- **CRITICAL CAPITAL IMPROVEMENTS:** The critical infrastructure capital improvement budget request of \$975,000 is proposed as follows:
  - **Wi-Fi in the Correctional Facility - \$350,000** – Wi-Fi is needed throughout the Correctional Facility for improved connectivity. Critical areas have been identified as priority. We plan to phase-in Wi-Fi over a few years due to the complexity and cost of this project.
  - **Outsourced Project Management - \$250,000** – Use external resources in a strategic manner to perform project management activities of facility capital projects to meet time and budget deadlines.
  - **Design and Install Water Treatment - \$175,000** – Replace failing water treatment systems with properly sized units and updated technology. Hard water and calcium deposits exacerbate the plumbing issues throughout the facility, and the existing treatment systems are antiquated and inadequate.
  - **Security Fence for Direct Supervision - \$100,000** – Install concrete apron and secondary interior security fence with razor wire around the Direct Supervision Building for increased security. The existing perimeter around Direct Supervision has one layer of fencing and will need to have an additional fence installed to match.
  - **Facilities Assessment Study - \$100,000** – An update of the 2016 JEPCF Facilities Condition Assessment Study completed in 2016 is needed to provide a comprehensive evaluation of the current physical and major system components of the facility, in order to define and prioritize repairs and remediation efforts.



# GENERAL FUND REVENUES

GENERAL REVENUES	FY 2022/23	FY 2021/22	\$ CHANGE	% CHANGE
Federal Inmate Contracts	\$ 2,380,000	\$ 2,380,000	\$ -	0.0%
Probation Revenues	850,000	903,000	( 53,000 )	(5.9%)
Inmate Telephone Commissions	575,000	600,000	( 25,000 )	(4.2%)
Civil Fees	225,000	225,000	-	0.0%
Inmate Daily Fees	205,000	205,000	-	0.0%
Investigation & Restitution Recovery	200,000	200,000	-	0.0%
Miscellaneous Revenues	40,000	47,000	( 7,000 )	(14.9%)
<b>TOTAL GENERAL REVENUES</b>	<b>\$ 4,475,000</b>	<b>\$ 4,560,000</b>	<b>\$ ( 85,000 )</b>	<b>(1.9%)</b>

# SHERIFF'S SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for the proceeds of specific earmarked revenue sources that are restricted by law or committed to expenditure for specified purposes. Included in the Special Revenue Funds are grant revenues received through contracts with federal and state agencies to finance particular programs or activities and transfers from the County of statutory revenues restricted for uses within the Sheriff's operations.

The Seminole County Sheriff's Office is one of seven Sheriff's Offices contracted by the Florida Department of Children and Families to provide Child Protective Services on behalf of the State. In addition, the Seminole County Sheriff's Office is under contract with the Department of Juvenile Justice to provide various transition programs for adjudicated youth. The current Special Revenue Funding for the Seminole County Sheriff's Office includes funding for 103 full-time positions and 3 part-time positions, of which 60 full-time positions and 2 part-time positions are under the Child Protective Services agreement.



# SPECIAL REVENUE FUND SUMMARY

SOURCES	FY 2022/23	FY 2021/22	\$ CHANGE
<b>GRANTS AND CONTRACTS:</b>			
Child Protective Services	\$ 4,830,240	\$ 4,833,297	\$ ( 3,057 )
American Rescue Plan Act	3,000,000	-	3,000,000
HIDTA Program	1,517,090	1,209,187	307,903
Florida Department of Juvenile Justice (DJJ) Programs	784,509	784,509	-
Statutory Inmate Welfare Program	600,000	600,000	-
BJA Overdose Detection Mapping Application Program	51,250	308,000	( 256,750 )
VOCA Crime Victim Assistance	269,260	257,402	11,858
Florida Network SNAP Program	487,120	240,601	246,519
Violence Against Women InVEST Program	135,450	116,704	18,746
FADAA Medical Assisted Treatment	200,000	-	200,000
Other Grants	13,131	144,789	( 131,658 )
<b>SUBTOTAL GRANTS AND CONTRACTS</b>	<b>11,888,050</b>	<b>8,494,489</b>	<b>3,393,561</b>

# SPECIAL REVENUE FUND SUMMARY

SOURCES	FY 2022/23	FY 2021/22	\$ CHANGE
<b>TRANSFERS FROM COUNTY</b>			
Emergency 911 Fund	\$ 425,000	\$ 425,000	\$ -
Teen Court Fund	169,070	150,641	18,429
Police Education Fund	150,000	150,000	-
Alcohol/Drug Abuse Fund	40,000	40,000	-
<b>SUBTOTAL TRANSFERS FROM COUNTY</b>	<b>784,070</b>	<b>765,641</b>	<b>18,429</b>
<b>TOTAL SOURCES</b>	<b>\$ 12,672,120</b>	<b>\$ 9,260,130</b>	<b>\$ 3,411,990</b>

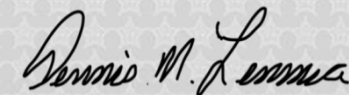
USES	FY 2022/23	FY 2021/22	\$ CHANGE
Personnel Services	\$ 8,864,360	\$ 6,460,068	\$ 2,404,292
Operating Expenditures	3,807,760	2,800,062	1,007,698
Capital Outlay	-	-	-
<b>TOTAL USES</b>	<b>\$ 12,672,120</b>	<b>\$ 9,260,130</b>	<b>\$ 3,411,990</b>

# FISCAL YEAR 2022/2023 PROPOSED BUDGET CERTIFICATION

Object Classification	Law Enforcement	Corrections	Court Security	Total
Personnel Services	\$ 67,465,000	\$ 52,518,000	\$ 8,117,000	\$ 128,100,000
Operating Expenditures	14,334,000	5,326,000	304,000	19,964,000
Capital Outlay	5,132,000	173,000	68,000	5,373,000
Contingency	160,000	-	-	160,000
<b>CERTIFIED BUDGET</b>	<b>\$ 87,091,000</b>	<b>\$ 58,017,000</b>	<b>\$ 8,489,000</b>	<b>\$ 153,597,000</b>

As required by Chapter 30.49(2)(a), Florida Statutes, I hereby certify that the proposed expenditures for Fiscal Year 2022/2023 are reasonable and necessary for the proper and efficient operation of the Seminole County Sheriff's Office.

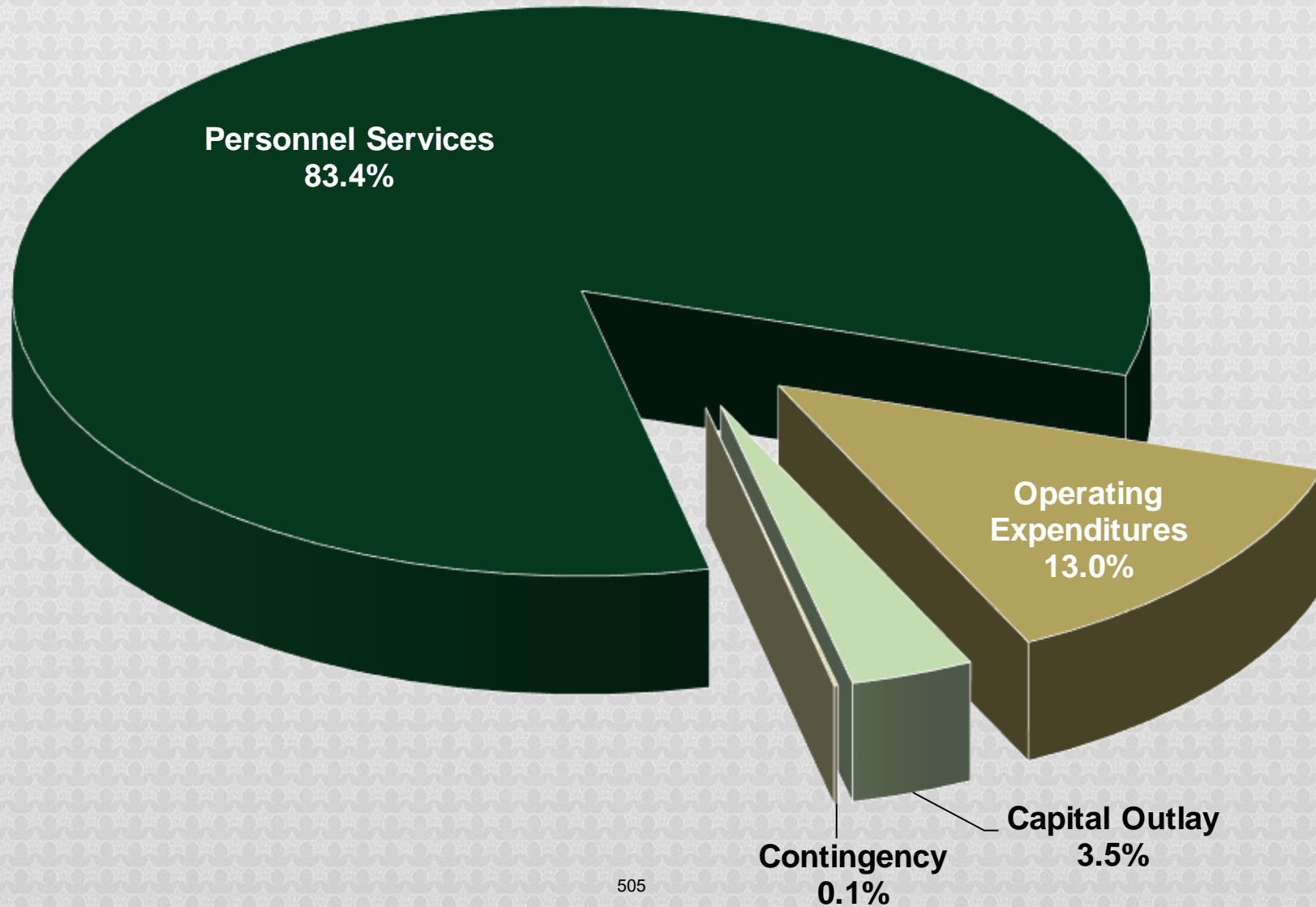
Respectfully submitted,



**Sheriff Dennis M. Lemma**



# CLASSIFICATION BREAKDOWN OF FISCAL YEAR 2022/2023 PROPOSED CERTIFIED BUDGET





# FISCAL YEAR 2022/2023 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Personnel Services	FY 2022/23	FY 2021/22	\$ CHANGE
Salaries and Wages	\$ 75,460,000	\$ 67,786,000	\$ 7,674,000
Overtime	6,428,000	5,911,000	517,000
Special Pay	433,000	417,000	16,000
FICA Tax	6,334,000	5,887,000	447,000
Retirement Contributions	17,932,000	15,275,000	2,657,000
Life and Health Insurance	19,072,000	18,769,000	303,000
Workers Compensation	2,441,000	2,708,000	( 267,000 )
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$ 128,100,000</b>	<b>\$ 116,753,000</b>	<b>\$ 11,347,000</b>

# FISCAL YEAR 2022/2023 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Operating Expenditures	FY 2022/23	FY 2021/22	\$ CHANGE
Professional Services	\$ 2,874,000	\$ 2,505,000	\$ 369,000
Contractual Services	2,425,000	2,261,000	164,000
Investigations	236,000	258,000	( 22,000 )
Travel and Per Diem	41,000	43,000	( 2,000 )
Communication Services	1,150,000	1,081,000	69,000
Freight and Postage Services	10,000	9,000	1,000
Utility Services	205,000	178,000	27,000
Rental and Leases	1,886,000	1,690,000	196,000

# FISCAL YEAR 2022/2023 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Operating Expenditures, Continued	FY 2022/23	FY 2021/22	\$ CHANGE
Insurance	\$ 2,717,000	\$ 2,387,000	\$ 330,000
Repair and Maintenance Services	1,384,000	1,152,000	232,000
Printing and Binding	25,000	25,000	-
Office Supplies	78,000	78,000	-
Operating Supplies	6,283,000	4,789,000	1,494,000
Subscriptions & Memberships	167,000	160,000	7,000
Training	483,000	426,000	57,000
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$ 19,964,000</b>	<b>\$ 17,042,000</b>	<b>\$ 2,922,000</b>

# FISCAL YEAR 2022/2023 CERTIFIED BUDGET BY SUB-OBJECT CLASSIFICATION

Capital Outlay	FY 2022/23	FY 2021/22	\$ CHANGE
Machinery and Equipment	\$ 5,373,000	\$ 3,375,000	\$ 1,998,000
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 5,373,000</b>	<b>\$ 3,375,000</b>	<b>\$ 1,998,000</b>

Other Uses	FY 2022/23	FY 2021/22	\$ CHANGE
Reserve for Contingency	\$ 160,000	\$ 160,000	\$ -
<b>TOTAL CONTINGENCY</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ -</b>

<b>Grand Total Certified Budget</b>	<b>\$ 153,597,000</b>	<b>\$ 137,330,000</b>	<b>\$ 16,267,000</b>
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# ACCREDITATION

*Committed to the Highest Standards of Professionalism and Service*







# SHERIFF'S OFFICE CERTIFIED BUDGET BY DIVISION FY 2022/2023



# OFFICE OF THE SHERIFF

## Budget

Personnel Services	\$	2,122,177
Operating Expenses		107,650
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>2,229,827</b>

## Positions

Sworn		3
Certified		-
Civilian		6
<b>Total Full-Time</b>		<b>9</b>
Part-Time		-
<b>Total</b>		<b>9</b>





# GENERAL COUNSEL

## Budget

Personnel Services	\$	742,836
Operating Expenses		92,375
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>835,211</b>

## Positions

Sworn	-
Certified	-
Civilian	5
<b>Total Full-Time</b>	<b>5</b>
Part-Time	-
<b>Total</b>	<b>5</b>





# PROFESSIONAL DEVELOPMENT

## Budget

Personnel Services	\$	2,241,310
Operating Expenses		248,675
Capital Outlay		298,920
Contingency		-
<b>Total</b>	<b>\$</b>	<b>2,788,905</b>

## Positions

Sworn	11
Certified	2
Civilian	5
<b>Total Full-Time</b>	<b>18</b>
Part-Time	-
<b>Total</b>	<b>18</b>





# PROFESSIONAL STANDARDS

## Budget

Personnel Services	\$	728,501
Operating Expenses		20,090
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>748,591</b>

## Positions

Sworn		4
Certified		-
Civilian		2
<b>Total Full-Time</b>		<b>6</b>
Part-Time		-
<b>Total</b>		<b>6</b>





# PUBLIC AFFAIRS

Budget	
Personnel Services	\$ 1,807,646
Operating Expenses	41,870
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 1,849,516</b>

Positions	
Sworn	-
Certified	-
Civilian	8
<b>Total Full-Time</b>	<b>8</b>
Part-Time	1
<b>Total</b>	<b>9</b>





# FISCAL SERVICES

## Budget

Personnel Services	\$	2,538,766
Operating Expenses		1,237,250
Capital Outlay		120,000
Contingency		160,000
<b>Total</b>	<b>\$</b>	<b>4,056,016</b>

## Positions

Sworn		-
Certified		-
Civilian		23
<b>Total Full-Time</b>		<b>23</b>
Part-Time		-
<b>Total</b>		<b>23</b>



**+ Special Revenue:  
\$396,300  
+2 FTE**



# BUILDING SERVICES

## Budget

Personnel Services	\$	1,299,184
Operating Expenses		2,057,440
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>3,356,624</b>

## Positions

Sworn		-
Certified		-
Civilian		14
<b>Total Full-Time</b>		<b>14</b>
Part-Time		-
<b>Total</b>		<b>14</b>





# FLEET SERVICES

## Budget

Personnel Services	\$	806,848
Operating Expenses		4,161,655
Capital Outlay		1,450,000
Contingency		-
<b>Total</b>	<b>\$</b>	<b>6,418,503</b>

## Positions

Sworn		1
Certified		-
Civilian		7
<b>Total Full-Time</b>		<b>8</b>
Part-Time		-
<b>Total</b>		<b>8</b>





# HUMAN RESOURCES & RECRUITMENT

## Budget

Personnel Services	\$ 2,307,847
Operating Expenses	203,520
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,511,367</b>

## Positions

Sworn	3
Certified	-
Civilian	19
<b>Total Full-Time</b>	<b>22</b>
Part-Time	2
<b>Total</b>	<b>24</b>









# SEMINOLE NEIGHBORHOOD POLICING

Budget	
Personnel Services	\$ 23,547,537
Operating Expenses	253,325
Capital Outlay	70,000
Contingency	-
<b>Total</b>	<b>\$ 23,870,862</b>

Positions	
Sworn	199
Certified	-
Civilian	21
<b>Total Full-Time</b>	<b>220</b>
<b>Part-Time</b>	<b>1</b>
<b>Total</b>	<b>221</b>





# COMMUNICATIONS

Budget	
Personnel Services	\$ 7,038,579
Operating Expenses	29,850
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 7,068,429</b>

Positions	
Sworn	-
Certified	-
Civilian	116
<b>Total Full-Time</b>	<b>116</b>
Part-Time	4
<b>Total</b>	<b>120</b>



**Budget offset by  
Contractual Revenue of  
\$3,474,600**



# SPECIAL OPERATIONS

## Budget

Personnel Services	\$	2,867,040
Operating Expenses		940,710
Capital Outlay		1,109,916
Contingency		-
<b>Total</b>	<b>\$</b>	<b>4,917,666</b>

## Positions

Sworn		19
Certified		-
Civilian		3
<b>Total Full-Time</b>		<b>22</b>
<b>Part-Time</b>		<b>1</b>
<b>Total</b>		<b>23</b>





# DIVERSIFIED INVESTIGATIVE SERVICES

Budget	
Personnel Services	\$ 2,557,220
Operating Expenses	43,530
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,600,750</b>

Positions	
Sworn	20
Certified	-
Civilian	1
<b>Total Full-Time</b>	<b>21</b>
<b>Part-Time</b>	<b>2</b>
<b>Total</b>	<b>23</b>





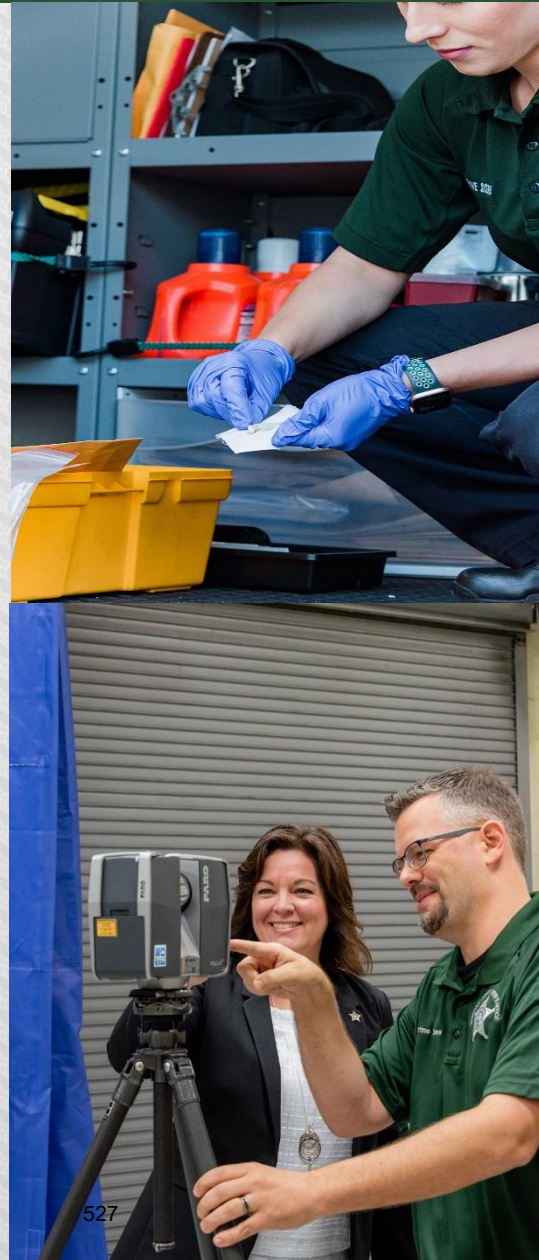
# FORENSIC SERVICES

## Budget

Personnel Services	\$ 2,158,559
Operating Expenses	79,810
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,238,369</b>

## Positions

Sworn	-
Certified	-
Civilian	19
<b>Total Full-Time</b>	<b>19</b>
Part-Time	1
<b>Total</b>	<b>20</b>





# DOMESTIC SECURITY

## Budget

Personnel Services	\$	4,129,689
Operating Expenses		422,003
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>4,551,692</b>

## Positions

Sworn		24
Certified		-
Civilian		13
<b>Total Full-Time</b>		<b>37</b>
Part-Time		-
<b>Total</b>		<b>37</b>

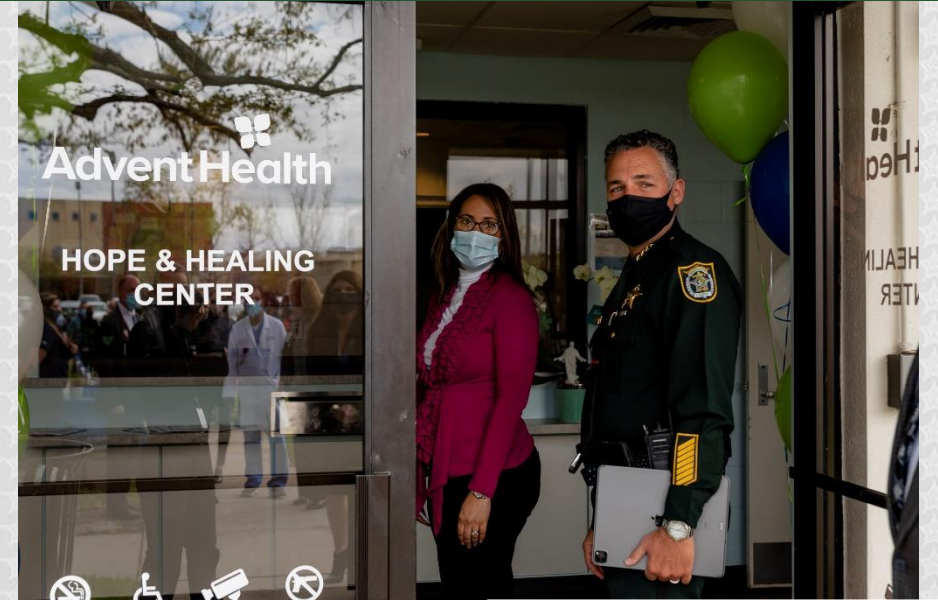




# DRUG ENFORCEMENT & BEHAVIORAL SERVICES

Budget	
Personnel Services	\$ 3,154,447
Operating Expenses	47,260
Capital Outlay	26,800
Contingency	-
<b>Total</b>	<b>\$ 3,228,507</b>

Positions	
Sworn	20
Certified	-
Civilian	8
<b>Total Full-Time</b>	<b>28</b>
Part-Time	-
<b>Total</b>	<b>28</b>



**+ Special Revenue:  
\$2,126,000  
+7 FTE**



# SCHOOL SAFETY

## Budget

Personnel Services	\$	5,085,144
Operating Expenses		68,730
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>5,153,874</b>

## Positions

Sworn		60
Certified		-
Civilian		4
<b>Total Full-Time</b>		<b>64</b>
<b>Part-Time</b>		<b>135</b>
<b>Total</b>		<b>199</b>



**Budget offset by Contractual Revenue of \$3,664,000**



SEMINOLE COUNTY SHERIFF'S OFFICE  
SHERIFF DENNIS M. LEMMA



**Comfort K9s**  
*Go to School*



# FAMILY SERVICES

Budget	
Personnel Services	\$ 2,523,365
Operating Expenses	477,290
Capital Outlay	-
Contingency	-
Total	\$ 3,000,655

Positions	
Sworn	15
Certified	-
Civilian	2
Total Full-Time	17
Part-Time	-
Total	17



**+ Special Revenue:  
\$5,235,000  
+65 FTE; 3 PTE**

# JUVENILE JUSTICE

## Budget

Personnel Services	\$	8,723,370
Operating Expenses		262,840
Capital Outlay		-
Contingency		-
<b>Total</b>	<b>\$</b>	<b>8,986,210</b>

## Positions

Sworn	6
Certified	22
Civilian	55
<b>Total Full-Time</b>	<b>83</b>
Part-Time	2
<b>Total</b>	<b>85</b>



**+ Special Revenue:  
\$1,749,000  
+29 FTE**



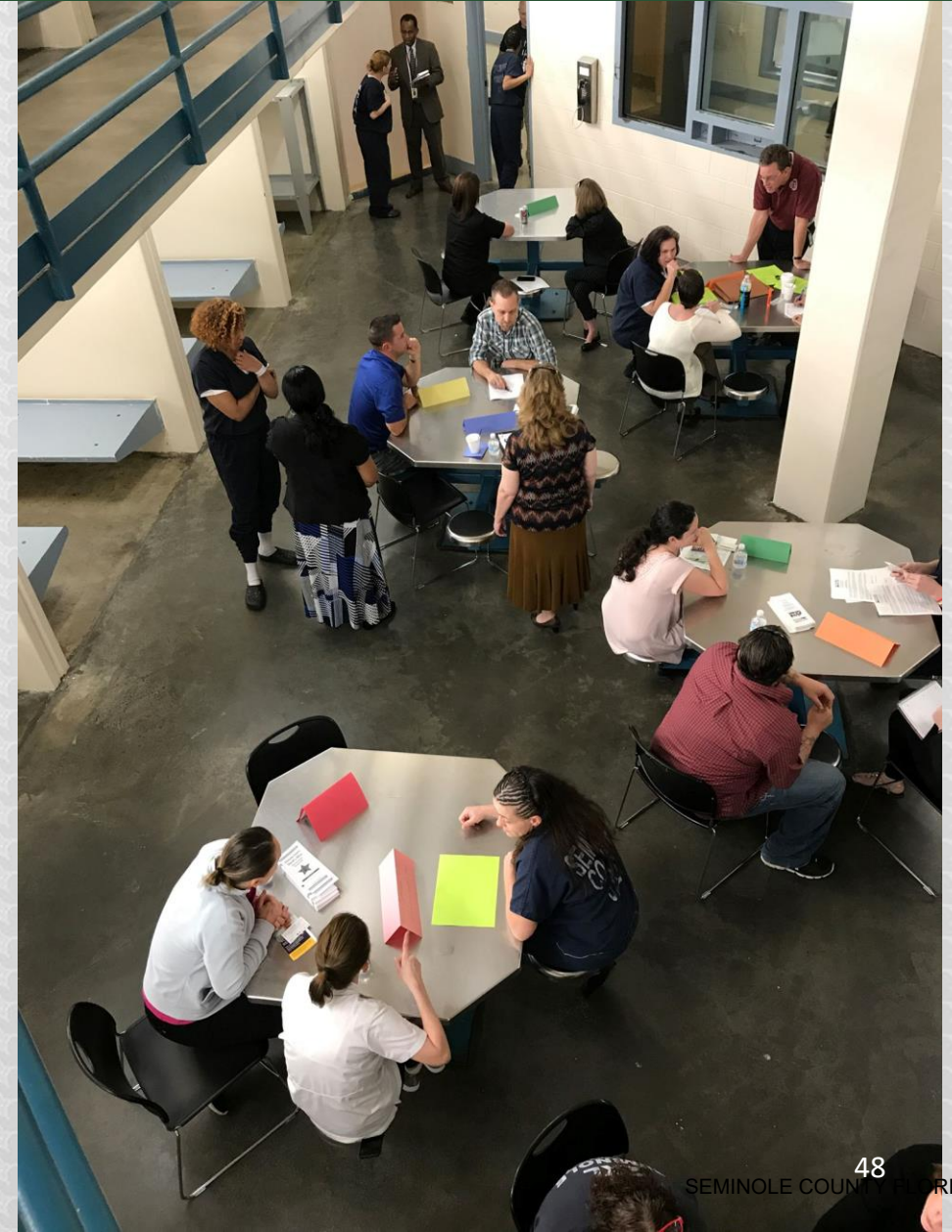
# COMMUNITY JUSTICE & REHABILITATION

## Budget

Personnel Services	\$ 2,104,685
Operating Expenses	20,720
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 2,125,405</b>

## Positions

Sworn	-
Certified	-
Civilian	22
<b>Total Full-Time</b>	<b>22</b>
Part-Time	-
<b>Total</b>	<b>22</b>





# CORRECTIONS: SECURITY OPERATIONS

## Budget

Personnel Services	\$ 25,154,206
Operating Expenses	2,986,210
Capital Outlay	145,260
Contingency	-
<b>Total</b>	<b>\$ 28,285,676</b>

## Positions

Sworn	1
Certified	164
Civilian	66
<b>Total Full-Time</b>	<b>231</b>
Part-Time	-
<b>Total</b>	<b>231</b>





# CORRECTIONS: INTAKE/RELEASE & PROGRAMS

## Budget

Personnel Services	\$ 6,961,952
Operating Expenses	165,000
Capital Outlay	-
Contingency	-
<b>Total</b>	<b>\$ 7,126,952</b>

## Positions

Sworn	1
Certified	40
Civilian	23
<b>Total Full-Time</b>	<b>64</b>
Part-Time	-
<b>Total</b>	<b>64</b>





# CORRECTIONS: INMATE HEALTH SERVICES

Budget	
Personnel Services	\$ 5,261,265
Operating Expenses	2,154,025
Capital Outlay	28,000
Contingency	-
<b>Total</b>	<b>\$ 7,443,290</b>

Positions	
Sworn	-
Certified	-
Civilian	45
<b>Total Full-Time</b>	<b>45</b>
Part-Time	-
<b>Total</b>	<b>45</b>



**+ Special Revenue:  
\$200,000**



# JUDICIAL SERVICES

## Budget

Personnel Services	\$ 8,808,726
Operating Expenses	317,405
Capital Outlay	68,200
Contingency	-
<b>Total</b>	<b>\$ 9,194,331</b>

## Positions

Sworn	66
Certified	-
Civilian	17
<b>Total Full-Time</b>	<b>83</b>
Part-Time	-
<b>Total</b>	<b>83</b>





**#WeAreSCSO**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Supervisor of Elections**

**Program Message**

The Supervisor of Elections Office is responsible for carrying out the election laws adopted by the State Legislature and provides Seminole County residents with important election information. This office handles all Countywide election activities including registering citizens to vote, managing voting booths and providing ballots, and assisting candidates with registration. The mission statement for the Supervisor of Election is: Efficient Elections-Excellent Service - Fiduciary Conservatism - Voter Confidence. The Office includes an elected Supervisor of Elections and 17 other FTEs (not including poll workers).

The program provides the following services:

- Ensure that political elections are conducted within all laws and guidelines
- Provide adequate polling locations, voting equipment, and trained personnel

# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>SUPERVISOR OF ELECTIONS</b>					
<b>BASE BUDGETS</b>					
INTERNAL SERVICE CHARGES	253,885	440,192	389,198	(50,993)	-11.6%
CERTIFIED TRANSFER	3,633,105	3,850,587	4,511,200	660,613	17.2%
<b>SUPERVISOR OF ELECTIONS Total</b>	<b>3,886,990</b>	<b>4,290,779</b>	<b>4,900,398</b>	<b>609,620</b>	<b>14.2%</b>





## Fiscal Year 2022/2023 Budget Report

	FY 23	Variance	
EXECUTIVE SALARIES (51011000)	162,864	0.0%	0
REGULAR SALARIES & WAGES (51012000)	1,243,704	22.0%	224,277
OTHER SALARIES & WAGES (51013000)	483,095	48.7%	158,235
OVERTIME (51014000)	117,679	4.1%	4,629
SPECIAL PAY (51015000)	1,250	0.0%	0
SOCIAL SECURITY (51021000)	151,336	23.0%	28,325
RETIREMENT CONTRIBUTIONS (51022000)	342,645	33.7%	86,394
HEALTH & LIFE INSURANCE (51023000)	315,475	9.9%	28,315
UNEMPLOYMENT COMPENSATION (51025000)	7,500	650.0%	6,500
PROFESSIONAL SERVICES (53031000)	60,214	71.1%	25,012
CONTRACTED SERVICES (53034000)	214,510	5.2%	10,630
TRAVEL & PER DIEM (53040000)	11,500	0.0%	0
COMMUNICATION (53041000)	38,917	-5.1%	-2,078
TRANSPORTATION (POSTAGE) (53042000)	188,450	-34.9%	-100,931
RENTAL & LEASES (53044000)	19,415	5.7%	1,050
REPAIR & MAINTENANCE (53046000)	66,676	4.9%	3,085
PRINTING & BINDING (53047000)	679,150	21.7%	120,910
OTHER CHARGES & OBLIGATIONS (53049000)	125,910	8.5%	9,868
OFFICE SUPPLIES (53051000)	19,000	11.8%	2,000
OPERATING SUPPLIES (53052000)	95,473	21.7%	-26,532
OPERATING SUPPLIES - EQUIPMENT (53052100)	7,000	0.0%	0
BOOKS, PUBS, MEMBERSHIPS, ETC. (53054000)	17,937	38.9%	5,025
TRAINING (53055000)	9,500	352.4%	7,400
CAPITAL EQUIPMENT (56064200)	132,000	107.9%	68,500
<b>TOTAL FY 2022/2023 PROPOSED OPERATING BUDGET</b>	<b>4,379,200</b>	<b>15.6%</b>	<b>592,113</b>
<b>TOTAL FY 2022/2023 PROPOSED BUDGET</b>	<b>4,511,200</b>	<b>17.2%</b>	<b>660,613</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Tax Collector**

**Program Message**

The Tax Collector's Office collects and remits to the County the tax revenue pertaining to real and personal tangible property in Seminole County, along with other various revenue sources. Under Florida Statute 197, the Tax Collector has the responsibility for the collection of ad valorem taxes and non-ad valorem taxes assessments. These are levied by the county, municipalities, and various taxing authorities in the county. Taxes are based on the assessed value and the millage of each taxing authority.

The program provides the following services:

- Collect and distribute property taxes
- Provide license plates, tags, titles, drivers licenses and recreational licenses



# CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TAX COLLECTOR</b>					
<b>BASE BUDGETS</b>					
INTERNAL SERVICE CHARGES	84,537	83,109	90,779	7,670	9.2%
CERTIFIED TRANSFER	8,464,896	9,141,500	10,137,000	995,500	10.9%
<b>TAX COLLECTOR Total</b>	<b>8,549,433</b>	<b>9,224,609</b>	<b>10,227,779</b>	<b>1,003,170</b>	<b>10.9%</b>

**BUDGET REQUEST FOR TAX COLLECTORS**  
**SUMMARY OF THE 2022-23 BUDGET BY APPROPRIATION CATEGORY**

**SEMINOLE**  
**COUNTY**

9/28/2022  
**EXHIBIT A**

APPROPRIATION CATEGORY	ACTUAL EXPENDITURES 2020-21	APPROVED BUDGET 2021-22	ACTUAL EXPENDITURES 6/30/22	REQUEST 2022-23	(INCREASE/DECREASE)		AMOUNT APPROVED 2022-23	(INCREASE/DECREASE)	
					AMOUNT	%		AMOUNT	%
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)	(8)	(8a)
PERSONNEL SERVICES (Sch. 1-1A)	\$6,295,617	\$9,247,731	\$4,834,697	\$8,761,574	(\$486,157)	-5.26%	\$8,779,257	(\$468,474)	-5.07%
OPERATING EXPENSES (Sch. II)	\$2,123,935	\$2,154,620	\$1,235,364	\$2,678,940	\$524,320	24.33%	\$2,678,940	\$524,320	24.33%
OPERATING CAPITAL OUTLAY (Sch. III)	\$2,917,853	\$1,273,763	\$1,009,558	\$1,532,527	\$258,764	20.31%	\$1,532,527	\$258,764	20.31%
<b>TOTAL EXPENDITURES</b>	<b>\$11,337,405</b>	<b>\$12,676,114</b>	<b>\$7,079,619</b>	<b>\$12,973,041</b>	<b>\$296,927</b>	<b>2.34%</b>	<b>\$12,990,724</b>	<b>\$314,610</b>	<b>2.48%</b>
<b>NUMBER OF POSITIONS</b>		122		122	0	0.00%	122	0	0.00%
					COL (5) - (3)	COL (6) / (3)			



**DETAIL OF PERSONNEL SERVICES**

**SEMINOLE**

**SCHEDULE IA**

OBJECT CODE	ACTUAL EXPENDITURES 2020-21	APPROVED BUDGET 2021-22	ACTUAL EXPENDITURES 6/30/22	REQUEST 2022-23	INCREASE/(DECREASE)		AMOUNT APPROVED 2022-23
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>PERSONNEL SERVICES:</b>							
11 OFFICIAL	117,112	159,159	117,550	159,159	0	0.00%	170,319
12 EMPLOYEES (REGULAR)	4,075,959	5,813,077	3,049,518	5,388,722	(424,355)	-7.30%	5,388,722
13 EMPLOYEES (TEMPORARY)	9,208	10,975	9,865	11,523	548	4.99%	11,523
14 OVERTIME	6,811	12,250	8,531	12,935	685	5.59%	12,935
15 SPECIAL PAY	95,979	138,667	46,427	124,891	(13,776)	-9.93%	124,891
<b>21 FICA</b>							
2152 REGULAR	312,391	466,471	240,531	479,831	13,360	2.86%	479,993
2153 OTHER	704	840	755	882	42	5.00%	882
<b>22 RETIREMENT</b>							
2251 OFFICIAL	57,584	81,840	61,380	90,721	8,881	10.85%	97,082
2252 EMPLOYEE	361,767	577,135	294,973	677,506	100,371	17.39%	677,506
2253 SMS/SES	102,390	143,309	70,084	104,197	(39,112)	-27.29%	104,197
2254 DROP	18,784	18,707	13,785	19,846	1,139	6.09%	19,846
23 LIFE & HEALTH INSURANCE	1,131,626	1,803,851	921,298	1,681,461	(122,390)	-6.78%	1,681,461
24 WORKER'S COMPENSATION		0			0	----	0
25 UNEMPLOYMENT COMP.	5,302	21,450		9,900	(11,550)	-53.85%	9,900
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$6,295,617</b>	<b>\$9,247,731</b>	<b>\$4,834,697</b>	<b>\$8,761,574</b>	<b>(\$486,157)</b>	<b>-5.26%</b>	<b>\$8,779,257</b>

Post this total to  
Col.(2) Ex. A

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Col. (3) Ex. A

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Col. (4) Ex. A

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Col. (5) Ex. A

Col. (5) - (3)

Col. (6) / (3)

**DETAIL OF OPERATING EXPENSES**

**SEMINOLE**

**SCHEDULE II**

OBJECT CODE	ACTUAL EXPENDITURES 2020-21	APPROVED BUDGET 2021-22	ACTUAL EXPENDITURES 6/30/22	REQUEST 2022-23	INCREASE/(DECREASE)		AMOUNT APPROVED 2022-23
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>OPERATING EXPENSES:</b>							
<b>31 PROFESSIONAL SERVICES</b>							
3151 E.D.P.	383,320	199,406	176,500	361,239	161,833	81.16%	361,239
3154 LEGAL	260,792	100,000	2,499	100,000	0	0.00%	100,000
3159 OTHER	48,116	57,449	44,778	117,577	60,128	104.66%	117,577
<b>32 ACCOUNTING &amp; AUDITING</b>							
		0			0	----	0
<b>33 COURT REPORTER</b>							
		0			0	----	0
<b>34 OTHER CONTRACTUAL</b>							
	121,948	95,000	90,756	196,477	101,477	106.82%	196,477
<b>40 TRAVEL</b>							
	12,296	60,210	8,450	100,410	40,200	66.77%	100,410
<b>41 COMMUNICATIONS</b>							
	23,481	24,480	12,324	24,480	0	0.00%	24,480
<b>42 TRANSPORTATION</b>							
<b>4251 POSTAGE</b>							
	195,721	361,688	141,273	481,750	120,062	33.19%	481,750
<b>4252 FREIGHT</b>							
	166,369	169,000	122,240	170,000	1,000	0.59%	170,000
<b>43 UTILITIES</b>							
	165,817	194,124	136,282	214,730	20,606	10.61%	214,730
<b>44 RENTALS &amp; LEASES</b>							
<b>4451 OFFICE EQUIPMENT</b>							
	12,119	14,292	6,188	10,700	(3,592)	-25.13%	10,700
<b>4452 VEHICLES</b>							
		0			0	----	0
<b>4453 OFFICE SPACE</b>							
	320,836	253,444	209,621	257,000	3,556	1.40%	257,000
<b>4454 E.D.P.</b>							
		0			0	----	0
<b>45 INSURANCE &amp; SURETY</b>							
	11,275	14,000	13,339	20,000	6,000	42.86%	20,000

**DETAIL OF OPERATING EXPENSES (CONT.)**

**SCHEDULE II**

OBJECT CODE	ACTUAL EXPENDITURES 2020-21	APPROVED BUDGET 2021-22	ACTUAL EXPENDITURES 6/30/22	REQUEST 2022-23	INCREASE/(DECREASE)		AMOUNT APPROVED 2022-23
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>46 REPAIR &amp; MAINTENANCE</b>							
4651 OFFICE EQUIPMENT	4,112	3,667	1,911	4,100	433	11.81%	4,100
4652 VEHICLES	4,621	5,000	1,682	5,000	0	0.00%	5,000
4653 OFFICE SPACE	34,820	45,098	35,135	57,534	12,436	27.58%	57,534
4654 E.D.P.	19,975	17,687	14,391	12,250	(5,437)	-30.74%	12,250
47 PRINTING & BINDING	130,042	297,878	92,562	298,870	992	0.33%	298,870
48 PROMOTIONAL	37,068	25,000	14,688	29,400	4,400	17.60%	29,400
<b>49 OTHER CURRENT CHARGES</b>							
4951 LEGAL ADVERTISEMENTS	42,684	47,500	42,652	48,000	500	1.05%	48,000
4959 OTHER		0			0	----	0
51 OFFICE SUPPLIES	107,330	124,000	51,069	125,000	1,000	0.81%	125,000
52 OPERATING SUPPLIES		0			0	----	0
<b>54 BOOKS &amp; PUBLICATIONS</b>							
5451 BOOKS	2,062	2,750	1,888	2,200	(550)	-20.00%	2,200
5452 SUBSCRIPTIONS	1,767	5,000	261	5,000	0	0.00%	5,000
5453 EDUCATION	7,401	24,447	4,807	23,723	(724)	-2.96%	23,723
5454 DUES/MEMBERSHIPS	9,963	13,500	10,068	13,500	0	0.00%	13,500
<b>TOTAL OPERATING EXPENSES</b>	<b>\$2,123,935</b>	<b>\$2,154,620</b>	<b>\$1,235,364</b>	<b>\$2,678,940</b>	<b>\$524,320</b>	<b>24.33%</b>	<b>\$2,678,940</b>

Post this total to  
Col. (2) Ex. A

Post this total to  
Col. (3) Ex. A

Post this total to  
Col. (4) Ex. A

Post this total to  
Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)

**DETAIL OF OPERATING CAPITAL OUTLAY**

**SEMINOLE**

**SCHEDULE III**

OBJECT CODE	ACTUAL EXPENDITURES 2020-21	APPROVED BUDGET 2021-22	ACTUAL EXPENDITURES 6/30/22	REQUEST 2022-23	INCREASE/(DECREASE)		AMOUNT APPROVED 2022-23
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
<b>CAPITAL OUTLAY:</b>							
61 LAND		0			0	----	0
62 BUILDINGS	1,926,918	300,000	36,558	550,000	250,000	83.33%	550,000
64 MACHINERY & EQUIPMENT							
6451 E.D.P.	978,867	973,763	973,000	973,763	0	0.00%	973,763
6452 OFFICE FURNITURE	8,022	0			0	----	0
6453 OFFICE EQUIPMENT	4,046	0		8,764	8,764	----	8,764
6454 VEHICLES		0			0	----	0
66 BOOKS		0			0	----	0
68 INTANGIBLE ASSETS		0			0		0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$2,917,853</b>	<b>\$1,273,763</b>	<b>\$1,009,558</b>	<b>\$1,532,527</b>	<b>\$258,764</b>	<b>20.31%</b>	<b>\$1,532,527</b>

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Col. (2) Ex. A

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Col. (3) Ex. A

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Col. (4) Ex. A

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Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)





**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPARTMENT**

**ARTICLE V COURT TECHNOLOGY  
GUARDIAN AD LITEM  
JUDICIAL  
LAW LIBRARY  
LEGAL AID**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Department Message**

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

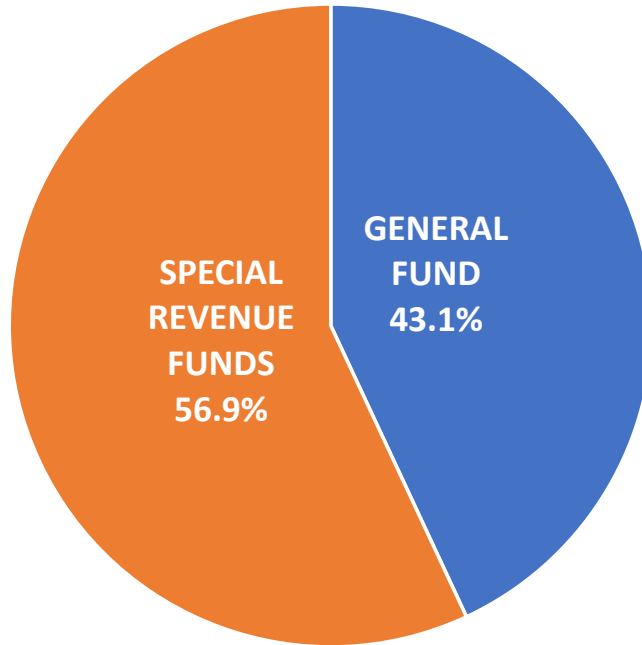
# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY23  
PROJECTED

	FY19	FY20	FY21	FY22	FY23 PROJECTED
<b>COURT SUPPORT</b>					
EMPOWER THE POOR, VULNERABLE VETERANS, ELDERLY, DISABLED, PHYSICALLY ABUSED AND FOSTER YOUTHS TO BECOME SELF-SUFFICIENT AND IMPROVE THEIR QUALITY OF THEIR LIFE.					
<b>Decrease the immediate displacement of the poor, vulnerable veterans, elderly, disabled, physically abused and their children from their housing by provision of legal services to resolve legal issues hindering their housing security.</b>					
% of clients avoiding immediate displacement from their housing	93%	88%	95%	80%	80%
<b>Increase financial security and resources for vulnerable veterans, elderly, disabled, physically abused and foster youths in Seminole County.</b>					
% of clients secured financial support or resources	93%	54%	71%	80%	80%
INCREASE THE NUMBER OF VOLUNTEER CHILD ADVOCATES FOR CHILDREN IN THE DEPENDENCY COURT SYSTEM THROUGH QUALITY TRAINING AND SUPPORT.					
<b>Increase number of volunteers attending Guardian Ad Litem Child Advocacy Training.</b>					
Number of prospective volunteers attending training	68	26	50	75	75
<b>Increase number of Children who are served by Volunteers, instead of paid staff, to 80%.</b>					
Percent of children served by volunteers	74%	78%	70%	80%	80%
<b>Maintain volunteer retention rate at 80% or greater in order for the program to increase number of volunteers to 200.</b>					
Volunteer retention rate	88%	84%	71%	80%	
<b>Quality advocacy for children will be accomplished by training volunteers and staff on Adverse Childhood Experience and Trauma Informed Care. There will be at least 5 training opportunities in 2021-2022.</b>					
% of volunteers trained in Trauma Informed Care and/or Adverse Childhood Experience	25%	50%	50%	60%	60%
PROVIDE QUALITY LEGAL REPRESENTATION TO ALL CLIENTS OF THE PUBLIC DEFENDER AT LOWEST FUNDING LEVEL IN THE STATE.					
<b>Lowest attorney staffed Public Defender as percentage of State Attorney staffing - where statewide Public Defenders average 75.58% of State Attorney staffing.</b>					
18th Circuit Public Defender attorney staff as a percent of 18th Circuit State Attorney staff	39%	40%	34%	34%	34%
<b>Lowest funded Public Defender as percentage of State Attorney funding where statewide Public Defenders average 52% of State Attorney funding.</b>					
18th Circuit Public Defender funding as a percentage of 18th Circuit State Attorney funding	42%	42%	43%	43%	43%
<b>Only withdraw as attorney in a case when there is an unavoidable ethical conflict of interest - where statewide Public Defenders' average withdrawal rate is 9.1%.</b>					
Percent of cases withdrawn for ethical conflict of interest	9%	9%	8%	8%	8%

# COURT SUPPORT

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
ARTICLE V COURT TECHNOLOGY	953,330	1,144,119	1,269,365	125,246	10.9%
GUARDIAN AD LITEM	99,587	105,518	117,712	12,194	11.6%
JUDICIAL	246,111	237,761	265,207	27,446	11.5%
LAW LIBRARY	103,661	100,000	100,000	-	0.0%
LEGAL AID	361,723	367,149	477,294	110,145	30.0%
<b>BASE BUDGETS Total</b>	<b>1,764,411</b>	<b>1,954,547</b>	<b>2,229,578</b>	<b>275,030</b>	<b>14.1%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>(75,000)</b>	<b>-100.0%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>Grand Total</b>	<b>1,764,411</b>	<b>2,029,547</b>	<b>2,229,578</b>	<b>200,030</b>	<b>9.9%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## COURT SUPPORT DEPT

### Article V Court Technology

#### Program Message

Pursuant to Florida Statutes 29.008(1)(f)2 and (h) “Counties are required by s. 14, Art. V of the State Constitution to fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems, and security of facilities for the circuit and county courts, public defenders’ offices, state attorneys’ offices, guardian ad litem offices and the offices of the clerk of the circuit and county courts performing court-related functions.”

F.S. 28.24(12)(e)(1) provides for a \$2 recording fee to fund court related technology budgeted in this program.

**Judicial** - Seminole County's Judicial Article V funding is intended to fund the cost of communication services and existing multi-agency criminal justice information systems. The Court Technology Office oversees the deployment and maintenance of all computers and supporting devices that are used by judges and support staff while executing their constitutional duties and providing justice for the people of the 18th Judicial Circuit of Florida. To that end, the Court Technology Office installs, configures, and supports productivity and security software on all deployed devices to ease the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

The Court Technology Office also supports and manages solutions to effectively collaborate between all stakeholders in the organization, across the circuit-wide network, supporting six courthouses and two jail locations. This support includes on-site and off-site personnel and technology due to the rapid expansion of remote judicial proceedings.

**Public Defender** - A poor person, not able to hire an attorney, arrested and charged with a crime did not have a right under the Sixth Amendment to the United States Constitution to have a lawyer represent them until 1963. That is when the United States Supreme Court decided the Florida case of Gideon versus Wainwright. In the Gideon decision, Justice Hugo J. Black wrote, “From the very beginning, our state and national constitutions and laws have laid great emphasis on procedural and substantive safeguards designed to assure fair trials before impartial tribunals in which every defendant stands equal before the law. This noble idea cannot be realized if the poor man charged with crime has to face his accusers without a lawyer to assist him.” In response to the Gideon decision, the Florida Legislature in 1963 created the Office of the Public Defender. It was the first statewide Public Defender system in the nation. The Public Defender is a constitutional officer under Article V of the Florida Constitution. The Public Defender is an elected official, holding a four-year term of office. There are twenty elected Public Defenders in the State of Florida – one for each of the twenty judicial circuits in Florida. Seminole County is in the Eighteenth Judicial Circuit, which also includes Brevard County. The Public Defender for Seminole County provides cost-effective legal representation and is the lowest-funded Public Defender office in Florida, comparing Public Defender funding to their State Attorney counterpart across the state. There is a description of the Public Defender office and of the criminal justice system at the Public Defender’s website: [www.18thjudicialcircuitpublicdefender.com](http://www.18thjudicialcircuitpublicdefender.com).

**State Attorney** - The Office of the State Attorney pursues vigorous and fair prosecution of criminal cases, with a commitment to serve as an advocate for the rights of all victims and promote the safety and well-being of the public. The State Attorney’s Office excels and is acknowledged as a leader in providing quality prosecution, exceptional service to victims, and for our work in partnership with the community in providing early intervention

## SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

and preventive education programs for juveniles, consistent with the safety and well-being of the public.

The State Attorney is a constitutional officer under Article V of the Florida Constitution. The State Attorney is an elected official, holding a four-year term for office. The State Attorney is dedicated to a fair and objective judicial process for all persons, defending the rights of the victims and witnesses with concern, compassion, and respect for their dignity, and establishing honesty and integrity in fulfilling the responsibilities of this office.

The Office of the State Attorney's Article V funding is designed to fund the cost of communication services and existing multi-agency criminal justice information systems. The Information Technology Services division is responsible for the deployment, upkeep, and maintenance of all computers and supporting devices that are used by attorneys and support staff during their day-to-day work in the pursuit of justice for the People of the 18th Judicial Circuit of Florida. To serve this requirement, IT installs, configures, and supports software application packages on those endpoint devices to facilitate the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

To enable communication between all stakeholders in the organization, the ITS division maintains a circuit-wide network supporting four branch offices: Sanford, Viera, Titusville, and Melbourne, which complies with FDLE requirements.

The program provides the following services:

### **Judicial**

- Maintain, manage and improve IT infrastructure for 18th Judicial Circuit
- Maintain, network, servers and data storage
- Communicate between all circuit justice partners
- Support for remote court proceedings
- Work towards providing a secure IT infrastructure

### **Public Defender**

- Implement and maintain technologies that support quality legal representation at lowest funding level in the state
- Utilize data sharing processes and technologies to improve quality and availability of information at lowest staff levels
- Utilize optimum mix of cloud-based services, internet services, and vendor support, along with local systems and employee staff, to provide efficient office automation and case management services at the lowest cost

### **State Attorney**

- Work with outside agencies- FDLE, DHSMV and various LEAs in the circuit
- Maintain, manage and improve IT infrastructure for The Office of the State Attorney, 18th Circuit
- Maintain servers and data storage
- Communicate between all offices in the circuit



# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ARTICLE V COURT TECHNOLOGY</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	282,773	286,421	295,720	9,299	3.2%
510210 SOCIAL SECURITY MATCHING	20,120	21,911	22,623	711	3.2%
510220 RETIREMENT CONTRIBUTIONS	28,934	30,991	35,220	4,229	13.6%
510230 HEALTH INSURANCE - EMPLOYER	68,086	77,973	64,934	(13,040)	-16.7%
510240 WORKERS COMPENSATION	461	458	473	15	3.2%
<i>PERSONNEL SERVICES Total</i>	<b>400,374</b>	<b>417,755</b>	<b>418,970</b>	<b>1,215</b>	<b>0.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	-	-	-	
530510 OFFICE SUPPLIES	10,584	2,000	6,000	4,000	200.0%
530520 OPERATING SUPPLIES	95,064	36,500	36,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-	
530310 PROFESSIONAL SERVICES	20,839	38,000	32,000	(6,000)	-15.8%
530460 REPAIRS AND MAINTENANCE	17,595	54,900	60,400	5,500	10.0%
530340 OTHER SERVICES	2,597	13,000	131,117	118,117	908.6%
530450 INSURANCE	-	10,000	-	(10,000)	-100.0%
530440 RENTAL AND LEASES	28,738	32,000	34,000	2,000	6.3%
530410 COMMUNICATIONS	350	2,000	2,800	800	40.0%
530521 EQUIPMENT \$1000-\$4999	10,610	69,400	71,400	2,000	2.9%
530550 TRAINING	1,000	11,950	9,450	(2,500)	-20.9%
530401 TRAVEL - TRAINING RELATED	-	2,250	2,250	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	282,732	324,458	319,650	(4,808)	-1.5%
<i>OPERATING EXPENDITURES Total</i>	<b>470,110</b>	<b>596,458</b>	<b>705,567</b>	<b>109,109</b>	<b>18.3%</b>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	19,066	66,126	79,134	13,008	19.7%
<i>CAPITAL OUTLAY Total</i>	<b>19,066</b>	<b>66,126</b>	<b>79,134</b>	<b>13,008</b>	<b>19.7%</b>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	63,780	63,780	65,694	1,914	3.0%
<i>GRANTS &amp; AIDS Total</i>	<b>63,780</b>	<b>63,780</b>	<b>65,694</b>	<b>1,914</b>	<b>3.0%</b>
<b>TECHNOLOGY</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	<b>(75,000)</b>	<b>-100.0%</b>
<b>ARTICLE V COURT TECHNOLOGY Total</b>	<b>953,330</b>	<b>1,219,119</b>	<b>1,269,365</b>	<b>50,246</b>	<b>4.1%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Guardian Ad Litem**

**Program Message**

The Seminole County Guardian Ad Litem program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.820, 39.821, 39.822 and 39.8296 of the Florida Statutes. The Legislature has found that the Guardian Ad Litem program has been an indispensable in providing a voice for a child's best interest in dependency court and the Department of Children and Families for 40 years.

The mission of this program is to be a powerful and effective voice advocating for the best interest of abused, abandoned and neglected children who are under the jurisdiction of dependency court. This is done through a multidisciplinary teamwork of Guardian Ad Litem Program attorneys, Social workers and trained volunteer child advocates. Through county support we are able to recruit, train, support and supervise volunteers to be the voice to speak up for the child's needs in court and in the community. A portion of the \$65 additional court cost fee is utilized to partially fund the County's cost of the Guardian Ad Litem program.

The program provides the following major services:

- Child Advocacy for Dependency Children in court and in the community
- 30 hours of training to volunteers so they can become certified child advocates
- 12 hours of ongoing training in areas of Education, Human Trafficking, Impact of Trauma on children, Substance Abuse, Mental Health, Child Welfare issues, Early Childhood Development, Diversity Training and other pertinent topics

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GUARDIAN AD LITEM</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	51,994	51,777	53,849	2,072	4.0%
510210 SOCIAL SECURITY MATCHING	3,796	3,961	4,119	159	4.0%
510220 RETIREMENT CONTRIBUTIONS	5,322	5,602	6,413	811	14.5%
510230 HEALTH INSURANCE - EMPLOYER	9,878	11,710	12,178	468	4.0%
510240 WORKERS COMPENSATION	85	83	86	3	4.0%
<i>PERSONNEL SERVICES Total</i>	<i>71,075</i>	<i>73,133</i>	<i>76,647</i>	<i>3,514</i>	<i>4.8%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	50	50	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,043	2,700	2,700	-	0.0%
530510 OFFICE SUPPLIES	-	825	825	-	0.0%
530520 OPERATING SUPPLIES	712	1,350	3,350	2,000	148.1%
530540 BOOKS, DUES PUBLICATIONS	40	200	200	-	0.0%
530420 TRANSPORTATION	-	50	50	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	50	50	-	0.0%
530340 OTHER SERVICES	20,468	22,000	26,680	4,680	21.3%
530440 RENTAL AND LEASES	3,599	3,560	3,560	-	0.0%
530550 TRAINING	1,650	1,600	3,600	2,000	125.0%
<i>OPERATING EXPENDITURES Total</i>	<i>28,512</i>	<i>32,385</i>	<i>41,065</i>	<i>8,680</i>	<i>26.8%</i>
<b>GUARDIAN AD LITEM Total</b>	<b>99,587</b>	<b>105,518</b>	<b>117,712</b>	<b>12,194</b>	<b>11.6%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## COURT SUPPORT DEPT

### Judicial

#### Program Message

The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with support staff of fifty-four employees serve in Seminole County. Court Administration manages all administrative and case management duties. Nearly 2.8 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is growing each year.

As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.

Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole County will continue to fund facilities, security, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

The Court is responsible for being accessible, fair, effective, responsive and accountable to everyone. The Court also provides many services including but not limited to Adult Drug Court, Veteran's Court, Adoptions and mediation.

The 18th Judicial Circuit provides the following to the citizens of Seminole County:

- Access to the Courts in an innovative and effective manner
- Uphold and interpret the law
- Provide for the peaceful resolution of disputes
- Mediation services for contested family and civil law matters
- Foreign and Sign Language Interpreting services in court proceedings
- Problem Solving Court Programs such as Veteran's, Mental Health, Adult and Juvenile Drug Courts
- Various other services to meet the legal needs of the community

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>JUDICIAL</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	146,723	150,594	161,317	10,722	7.1%
510210 SOCIAL SECURITY MATCHING	11,037	11,520	12,341	820	7.1%
510220 RETIREMENT CONTRIBUTIONS	15,014	16,294	19,213	2,919	17.9%
510230 HEALTH INSURANCE - EMPLOYER	20,609	23,531	24,474	942	4.0%
510240 WORKERS COMPENSATION	241	241	258	17	7.1%
<i>PERSONNEL SERVICES Total</i>	<i>193,625</i>	<i>202,181</i>	<i>217,602</i>	<i>15,421</i>	<i>7.6%</i>
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530510 OFFICE SUPPLIES	6,276	-	-	-	
530520 OPERATING SUPPLIES	6,872	1,230	1,230	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	491	250	500	250	100.0%
530310 PROFESSIONAL SERVICES	26,640	27,500	27,500	-	0.0%
530340 OTHER SERVICES	279	5,000	5,000	-	0.0%
530450 INSURANCE	11,543	-	11,775	11,775	
530550 TRAINING	385	1,600	1,600	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>52,486</i>	<i>35,580</i>	<i>47,605</i>	<i>12,025</i>	<i>33.8%</i>
<b>FACILITIES PROJECTS</b>					
-	-	-	-	-	
<b>JUDICIAL Total</b>	<b>246,111</b>	<b>237,761</b>	<b>265,207</b>	<b>27,446</b>	<b>11.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Law Library**

**Program Message**

The Fred R. Wilson Memorial Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community.

The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is partially supported by 25% of the \$65 additional court cost revenue receipts.

The library provides the following services:

- Case Law & Statutes
- Practice Manuals & Form Books
- Legal Topics A-Z
- Westlaw Computer Resources
- CLE Courses
- Law Practice Resources
- Self-Help Law Books and Forms
- Legal Research
- Photocopier

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>LAW LIBRARY</b>					
<b>BASE BUDGETS</b>					
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	103,661	100,000	100,000	-	0.0%
<i>GRANTS &amp; AIDS Total</i>	<i>103,661</i>	<i>100,000</i>	<i>100,000</i>	<i>-</i>	<i>0.0%</i>
<b>LAW LIBRARY Total</b>	<b>103,661</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.0%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## COURT SUPPORT DEPT

### Legal Aid

#### Program Message

Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County.

Legal aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, support staff and a panel of volunteer attorneys, law students, and college students. A new study, commissioned by the Florida Bar Foundation, shows that every dollar spent on civil legal services for the state's low-income residents yields more than \$7 in economic impacts. This study adds to a large body of empirical data – from Florida as well as other states – that clearly demonstrates that society at large benefits when the rights of the poorest and most vulnerable among us are protected. The study points out that civil legal aid also helps ease the burden on Florida's court system by helping people who are self-represented navigate the system and helping the public understand legal processes. Civil legal aid organizations also support and leverage the pro bono work of private attorneys. This study further shows that when vulnerable residents have a good way to resolve their civil legal problems, they can remain important assets to their families, on their jobs and in their communities.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts. Legal aid helps our residents as follows:

- Protect physically abused residents obtain protection orders, gain safe timesharing plans for their children, and obtain court orders providing support for their children
- Help vulnerable parents become appointed guardian advocate of their disabled children when their child turns 18 years of age and cannot make decision for themselves due to their disability
- Provide legal advice to veterans at monthly legal clinic via Zoom
- Assist vulnerable elderly, disabled, veteran, physically abused residents avoid immediate displacement from their housing by providing legal assistance
- Assist disabled foster youths obtain a high school education through legal advocacy at the school
- Helps residents looking for employment seal and expunge an eligible criminal record to secure employment
- Help vulnerable grandparents gain custody of their grandchildren when parents are addicted to opioids and unable to properly care for their children
- Help vulnerable elderly resolve their consumer issues
- Provide legal education and assistance to vulnerable residents and groups such as the domestic violence and child abuse task force of Seminole County

# COURT SUPPORT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>LEGAL AID</b>					
<b>BASE BUDGETS</b>					
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	361,723	367,149	477,294	110,145	30.0%
<i>GRANTS &amp; AIDS Total</i>	<i>361,723</i>	<i>367,149</i>	<i>477,294</i>	<i>110,145</i>	<i>30.0%</i>
<b>LEGAL AID Total</b>	<b>361,723</b>	<b>367,149</b>	<b>477,294</b>	<b>110,145</b>	<b>30.0%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPARTMENT**

**EXTENSION SERVICE  
GREENWAYS & NATURAL LANDS  
LEISURE SERVICES BUSINESS OFFICE  
LIBRARY SERVICES  
PARKS & RECREATION**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPT**

**Department Message**

Seminole County Leisure Services Department's mission is to enrich lives through outstanding cultural, educational, environmental and recreational experiences. The Department's vision is providing quality accessible leisure programs, facilities, and services to Seminole County residents and visitors now and for the future. Leisure Services strives to be a nationally recognized agency for delivering excellence in leisure services. The Department is made up of four programs representing: Extension Services, Greenways & Natural Lands, Library Services, and Parks & Recreation; and is supported by the Leisure Services Business Office. Through these programs the Leisure Services Department provides quality services to the entire community with diverse leisure programs for all ages and an integrated, efficient, and safe system of parks, trails, recreational, extension, and library facilities.

Leisure Services strives to create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings. The Department provides facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities. The Department also provides sound financial management to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success. Leisure Services is driven by five goal focus areas which are instrumental in our programming and service delivery: Community Building & Social Equity, Economic Impact, Environmental Sustainability, Health & Wellness, and Financial Sustainability.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

FY23

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE

FY19

FY20

FY21

FY22

PROJECTED

## LEISURE SERVICES

COMMUNITY BUILDING & SOCIAL EQUITY – PROVIDE COMMUNITY ACCESS, ENGAGEMENT, AND AWARENESS THAT ARE SOCIALLY EQUITABLE TO SEMINOLE COUNTY RESIDENTS AND VISITORS.

**Ensure that the community has access to the benefits of local parks, libraries, extension, and natural lands experiences and opportunities.**

# of Library Registered Borrowers	352,387	344,152	345,509	340,243	343,646
# of program participants	773,113	81,870	53,964	98,808	107,699
# of programs offered	3,735	2,431	1,250	2,742	2,981
# of Virtual Library Visits (Catalog and Library Webpage)	4,946,983	5,000,566	5,970,060	4,409,707	4,850,677

**Increase community awareness of program and services offering to underserved populations and help them feel connected.**

# of "Scholarship Seminole" scholarships awarded	119	5	2	3	15
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**Increase community engagement to Parks, Trails, Libraries and Extension Services through volunteerism and social connections.**

# of visitors to Seminole County Leisure Services Department webpage and Facebook	412,376	150,682	710,641	1,024,472	574,000
# of volunteer hours	32,672	21,353	9,329	22,821	24,557

ECONOMIC IMPACT – GENERATE ECONOMICALLY IMPACTFUL LEISURE OPPORTUNITIES TO PROVIDE ECONOMIC GROWTH THROUGH LEISURE PROGRAMS AND SERVICES.

**Create opportunities and experiences that provide for economic growth and sustainability in the community.**

# of entrepreneurs and small business owners attending small business seminars	587	119	0	57	100
# of Small Business Seminars for entrepreneurs and new business owners	24	9	0	1	5
Amount of program revenue generated	2,222,083	1,601,149	2,265,866	3,361,342	3,500,000

**Partner with local and regional affiliate groups to increase visibility of facilities on the national stage.**

# number local and regional partnerships	185	206	28	49	54
# of national events/tournaments hosted at facilities	8	35	49	66	72

**To provide an investment in infrastructure needed to accommodate revenue generating sporting events and tourism benefiting the local economy.**

# of revenue generating sporting events hosted	147	127	146	163	168
Amount of economic impact generated	42,800,000	32,100,000	45,500,000	65,320,000	65,370,000

ENVIRONMENTAL SUSTAINABILITY- PROVIDE ENVIRONMENTAL SUSTAINABILITY OPPORTUNITIES FOR THE COMMUNITY THROUGH EDUCATION, RECREATION, AND CONSERVATION PROGRAMS AND FACILITIES.

**Create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings.**

# of educational programs offered	304	300	170	312	325
# of program participants	15,144	11,963	7,203	14,125	16,800

**Manage lands for passive recreation activities through best-management practices.**

# of passive parks facility visits by car counter	673,498	408,324	965,321	716,728	690,000
# of passive parks facility rentals	805	761	1,188	1,646	1,650

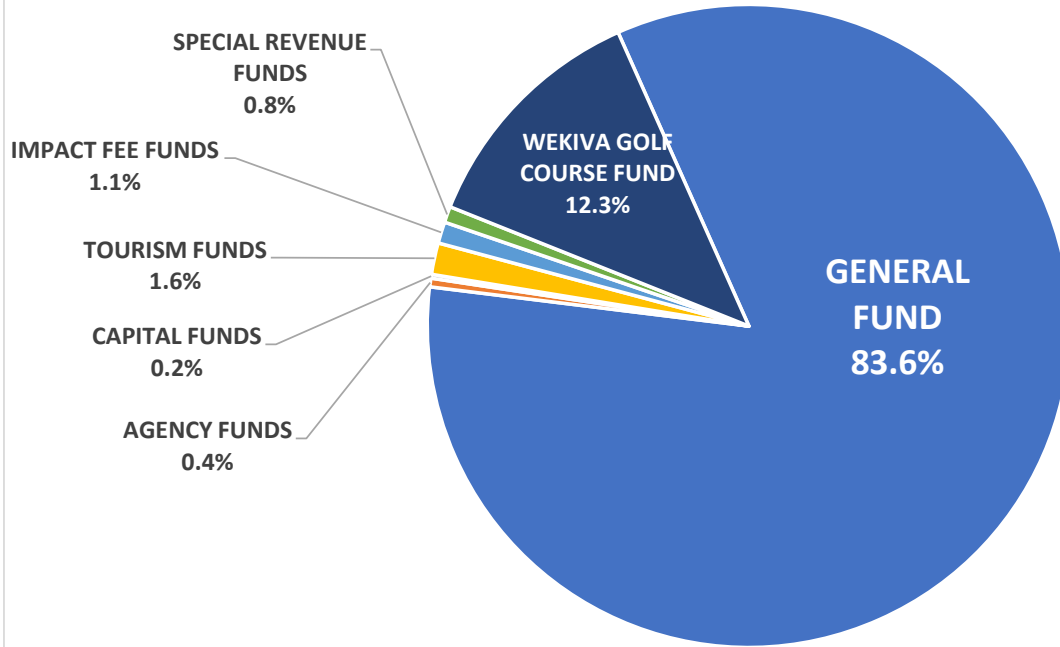
# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE	FY19	FY20	FY21	FY22	FY23 PROJECTED
<b>Promote and manage the County's Florida Friendly Yards and Neighborhood program by providing education programs and services.</b>					
# of Florida Friendly Yards and Neighborhood programs offered	87	56	51	65	65
# of program participants	35,911	2,591	3,195	4,583	4,600
<b>Promote and manage the County's Natural Lands program by providing environmental education programs and services.</b>					
# of program participants	11,272	7,812	3,437	7,022	10,000
# of Natural Lands programs offered	93	63	49	88	95
<b>FINANCIAL SUSTAINABILITY - CREATE FINANCIAL SUSTAINABILITY THROUGH SOUND FINANCIAL PRACTICES, PROPER CARE OF EQUIPMENT AND FACILITIES, AND RESPONSIBLE USE OF FUNDING AND REVENUE OPPORTUNITIES.</b>					
<b>Determine life cycles for equipment and schedule routine maintenance and budget for replacement.</b>					
# of work orders entered through fleet	536	685	684	550	550
<b>Provide sound financial management in the Department to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success.</b>					
\$ spent in training and certification of staff	22,377	30,952	32,656	52,129	52,129
% of staff participating in continued education training	76%	68%	71%	80%	85%
<b>Utilize budget resources to maximize efficiency and effectiveness.</b>					
\$ amount of budget savings	200,000	0	440,537	767,785	200,000
% of library materials budget spent on electronic/digital content	35%	35%	40%	40%	40%
<b>HEALTH &amp; WELLNESS - PROVIDE HEALTH AND WELLNESS OPPORTUNITIES FOR THE COMMUNITY THROUGH PROGRAMMING AND SERVICES THAT PROMOTE A HEALTHY LIFESTYLE.</b>					
<b>Identify and partner with internal and external agencies to expand health and wellness opportunities throughout the community.</b>					
# of events hosted in partnership with internal and/or external agencies to promote health and wellness	60	42	39	53	59
# of partnerships created to expand health and wellness opportunities throughout the community	17	61	5	32	36
<b>Offer wide range of activities and services to provide the community additional opportunities to improve and maintain health and wellness.</b>					
# of individuals participating in programs which promote health and wellness	44,892	20,865	21,417	26,041	27,134
# of varied programs offered which promote health and wellness	361	245	69	180	184
<b>Provide facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities.</b>					
# of facilities utilized for use by community groups and organizations to host health and wellness classes	12	8	12	24	24
# of programs provided by community groups and organizations to host health and wellness classes	260	53	64	32	33



# LEISURE SERVICES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
EXTENSION SERVICE	378,309	436,723	512,226	75,503	17.3%
GREENWAYS & NATURAL LANDS	4,362,675	4,912,523	5,535,370	622,847	12.7%
LEISURE BUSINESS OFFICE	765,650	847,564	910,931	63,367	7.5%
LIBRARY SERVICES	4,595,592	5,176,035	5,839,103	663,068	12.8%
PARKS & RECREATION	3,096,148	4,357,230	7,414,062	3,056,832	70.2%
<b>BASE BUDGETS Total</b>	<b>13,198,374</b>	<b>15,730,076</b>	<b>20,211,692</b>	<b>4,481,616</b>	<b>28.5%</b>
<b>CIP</b>	<b>752,451</b>	<b>0</b>	<b>1,312,438</b>	<b>1,312,438</b>	
<b>FLEET</b>	<b>396,288</b>	<b>302,485</b>	<b>478,000</b>	<b>175,515</b>	<b>58.0%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>1,035,251</b>	<b>1,041,995</b>	<b>1,648,101</b>	<b>606,106</b>	<b>58.2%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>9,375</b>	<b>27,000</b>	<b>17,625</b>	<b>188.0%</b>
<b>FACILITIES PROJECTS</b>	<b>811,479</b>	<b>857,312</b>	<b>103,500</b>	<b>(753,812)</b>	<b>-87.9%</b>
<b>GRANTS</b>	<b>(10)</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>Grand Total</b>	<b>16,193,832</b>	<b>17,941,243</b>	<b>23,780,730</b>	<b>5,839,487</b>	<b>32.5%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## LEISURE SERVICES DEPT

### Extension Services

#### Program Message

Extension Services is a cooperative partnership between Seminole County Government and the University of Florida (UF). The Extension Service's education programs are directed at broad national and state concerns, as well as issues specific to Seminole County, with locally determined and citizen influenced priorities.

Extension Services program areas include: 4-H Youth Development is a youth education program which provides youth the opportunity to learn life skills needed to become productive and self-reliant members of society, good citizens and leaders of tomorrow. Florida Yards and Neighborhood program educates homeowners about how to design, install and maintain healthy landscapes that use a minimum of water, fertilizer, and pesticides. Urban Horticulture promotes the environmentally sound practices to manage plants inside/outside your home, while the Master Gardener program trains volunteers in basic horticulture principles. Families and Consumers Sciences program provides solutions to improve your health, home, finances and family life. Commercial Horticulture/Agriculture is a program where commercial growers and livestock producers can access up to date production and marketing information.

The program's priority initiatives that guide program development, delivery and impact assessment are:

- Increase the sustainability, profitability and competitiveness of agriculture and horticultural enterprises;
- Enhance and protect water quality, quantity, and supply;
- Enhance and conserve Florida's natural resources and environmental quality;
- Produce and conserve traditional and alternative forms of energy;
- Empower individuals and families to build healthy lives and achieve social and economic success;
- Strengthen urban and rural community resources and economic development;
- Prepare youth to be responsible citizens and productive members of the workforce.

# LEISURE SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EXTENSION SERVICE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	259,242	288,267	330,871	42,604	14.8%
510210 SOCIAL SECURITY MATCHING	19,538	22,052	25,312	3,259	14.8%
510220 RETIREMENT CONTRIBUTIONS	25,845	28,205	37,722	9,517	33.7%
510230 HEALTH INSURANCE - EMPLOYER	20,371	23,624	36,726	13,102	55.5%
510240 WORKERS COMPENSATION	1,026	1,081	1,088	7	0.6%
<i>PERSONNEL SERVICES Total</i>	<i>326,022</i>	<i>363,230</i>	<i>431,719</i>	<i>68,488</i>	<i>18.9%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	121	3,075	1,175	(1,900)	-61.8%
530490 OTHER CHARGES/OBLIGATIONS	455	1,200	1,200	-	0.0%
530510 OFFICE SUPPLIES	1,676	4,822	4,822	-	0.0%
530520 OPERATING SUPPLIES	11,906	18,275	17,278	(997)	-5.5%
530540 BOOKS, DUES PUBLICATIONS	3,351	5,170	5,958	788	15.2%
530420 TRANSPORTATION	28	550	250	(300)	-54.5%
530460 REPAIRS AND MAINTENANCE	2,352	4,000	4,000	-	0.0%
530470 PRINTING AND BINDING	7,251	100	100	-	0.0%
530340 OTHER SERVICES	2,603	2,500	2,500	-	0.0%
530480 PROMOTIONAL ACTIVITIES	-	3,000	2,000	(1,000)	-33.3%
530430 UTILITIES	13,875	13,769	13,769	-	0.0%
530439 UTILITIES-OTHER	4,424	7,706	7,706	-	0.0%
530550 TRAINING	2,535	3,970	4,830	860	21.7%
530401 TRAVEL - TRAINING RELATED	1,710	5,356	14,520	9,164	171.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	400	400	
<i>OPERATING EXPENDITURES Total</i>	<i>52,287</i>	<i>73,493</i>	<i>80,508</i>	<i>7,015</i>	<i>9.5%</i>
<b>FLEET</b>	<b>21,518</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EXTENSION SERVICE Total</b>	<b>399,827</b>	<b>436,723</b>	<b>512,226</b>	<b>75,503</b>	<b>17.3%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## LEISURE SERVICES DEPT

### Greenways and Natural Lands

#### Program Message

Greenways and Natural Lands purpose is the preservation and management of passive parks, natural land, greenways and public landscapes within Seminole County; to enhance or promote biodiversity, environmental education and passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for resident and visitor in an aesthetically-pleasing, efficient and environmentally responsible manner.

The Greenways and Natural Lands program areas include: Greenways and Trails, which maintains approximately 50+ miles of the County's interconnected system of paved trails, including designated pedestrian bridges and underpasses. Also included are the paved and unpaved trails present within each park. Passive Parks maintains the aesthetics and safety of 24 un-staffed parks and trailheads locations in Seminole County. These park types include boat ramps, neighborhood parks, trailheads, and specialty parks. They range in size from Jamestown Park's 1 acre to Henry Levy Mullet Lake Park's 151 acres. The Natural Lands Program has opened a total of 12 of the 13 Natural Lands Program sites for public access consisting of over 97% of NLP acreage. The total Natural Lands Program properties total over 6,628 Acres.

The program provides the following services:

- Maintains County's interconnected system of paved trails, including designated pedestrian bridges, underpasses, and paved, and unpaved trails present within each park;
- Maintains the aesthetics and safety of un-staffed park locations in Seminole County;
- Streetscapes: Coordinating and supervising the maintenance of 60+ miles of landscaped medians throughout the County through several private contracts. The plantings within the median landscapes are maintained following best management practices for the long-term survivability of drought tolerant species;
- Public Facility Landscape Maintenance: responsible for the landscape maintenance at 60+ public buildings and undeveloped County lots maintained at various levels of service through several private contracts;
- Construction and Maintenance Assistance – The Projects Team: provides assistance to the Leisure Services Department in emergency repairs and special construction projects. The Projects Team handles priority or emergency safety projects –such as immediate repairs to facility amenities – as well as proactive inspection of park facilities and inspection of play equipment and other park amenities;
- Land preservation and management of the County's wilderness areas and preserves, maintaining the properties to allow for passive uses such as hiking, biking, horseback riding and ;
- Operates the Ed Yarbrough Nature Center for environmental educational and conservation purposes;
- Provides educational outreach to local schools to promote Natural Lands interest, conducts monthly guided hikes through existing Natural Lands properties to promote education;
- Coordinates volunteer efforts for camps, natural lands maintenance, and special events;
- Participates in the planning of Natural Lands evaluations for future protection and/or acquisition;
- Keep Natural Lands Best Management Practices current through outreach and coordination with local Water Management Districts and other Land Management Agencies.

## LEISURE SERVICES DEPT

# LEISURE SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GREENWAYS &amp; NATURAL LANDS</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
347501 YARBOROUGH NATURE CENTER	(40,538)	(35,000)	(40,000)	(5,000)	14.3%
341359 ADMIN FEE - MSBU FUNDS	-	(1,800)	(1,800)	-	0.0%
347201 PASSIVE PARKS AND TRAILS	(56,001)	(35,000)	(40,000)	(5,000)	14.3%
<i>CHARGES FOR SERVICES Total</i>	<i>(96,539)</i>	<i>(71,800)</i>	<i>(81,800)</i>	<i>(10,000)</i>	<i>13.9%</i>
<b>MISCELLANEOUS REVENUES</b>					
362100 RENTS AND ROYALTIES	(17,030)	(10,000)	(10,000)	-	0.0%
369900 MISCELLANEOUS-OTHER	-	-	-	-	
366270 MEMORIAL TREE DONATIONS	(255)	-	-	-	
<i>MISCELLANEOUS REVENUES Total</i>	<i>(17,285)</i>	<i>(10,000)</i>	<i>(10,000)</i>	<i>-</i>	<i>0.0%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	2,640	1,545	1,545	-	0.0%
510120 REGULAR SALARIES & WAGES	852,157	979,082	1,194,403	215,321	22.0%
510210 SOCIAL SECURITY MATCHING	61,813	75,018	91,490	16,472	22.0%
510220 RETIREMENT CONTRIBUTIONS	89,123	106,104	142,437	36,334	34.2%
510230 HEALTH INSURANCE - EMPLOYER	226,485	298,173	329,798	31,624	10.6%
510240 WORKERS COMPENSATION	32,231	30,222	39,433	9,212	30.5%
<i>PERSONNEL SERVICES Total</i>	<i>1,264,448</i>	<i>1,490,144</i>	<i>1,799,107</i>	<i>308,963</i>	<i>20.7%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	32	2,600	2,600	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	636	100	100	-	0.0%
530510 OFFICE SUPPLIES	1,378	850	1,150	300	35.3%
530520 OPERATING SUPPLIES	187,149	227,589	305,329	77,740	34.2%
530540 BOOKS, DUES PUBLICATIONS	1,082	4,400	5,750	1,350	30.7%
530310 PROFESSIONAL SERVICES	26,369	42,000	42,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	2,763,496	2,915,898	3,115,642	199,744	6.9%
530340 OTHER SERVICES	121,557	196,790	197,510	720	0.4%
530440 RENTAL AND LEASES	3,431	8,840	11,040	2,200	24.9%
530430 UTILITIES	33,139	29,210	37,827	8,617	29.5%
530530 ROAD MATERIALS & SUPPLIES	-	2,500	2,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	24,646	17,300	22,100	4,800	27.7%
530469 REPAIRS/MAINTENANCE-OTHER	-	-	8,000	8,000	
530439 UTILITIES-OTHER	43,454	44,864	58,037	13,173	29.4%
530550 TRAINING	705	6,060	11,300	5,240	86.5%
530401 TRAVEL - TRAINING RELATED	533	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	4,444	5,178	7,178	2,000	38.6%
<i>OPERATING EXPENDITURES Total</i>	<i>3,212,051</i>	<i>3,504,179</i>	<i>3,828,063</i>	<i>323,884</i>	<i>9.2%</i>
<b>CIP</b>	<b>729,695</b>	<b>-</b>	<b>80,500</b>	<b>80,500</b>	
<b>FLEET</b>	<b>190,359</b>	<b>203,534</b>	<b>319,985</b>	<b>116,451</b>	<b>57.2%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>-</b>	<b>-</b>	<b>143,751</b>	<b>143,751</b>	
<b>FACILITIES PROJECTS</b>	<b>361,379</b>	<b>345,276</b>	<b>-</b>	<b>(345,276)</b>	<b>-100.0%</b>
<b>GRANTS</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>GREENWAYS &amp; NATURAL LANDS Total</b>	<b>5,644,098</b>	<b>5,461,333</b>	<b>6,079,606</b>	<b>618,273</b>	<b>11.3%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## Leisure Services Business Office

### Program Message

Leisure Services Business Office purpose is to deliver support services to the Leisure Services Department. The Business Office provides management and oversight of the entire department through the following functions:

- Personnel and Administration services;
- Financial Analysis;
- Budget development and fiscal support;
- Fleet and Facility coordination/oversight;
- Contract management and coordination;
- Invoice processing and payment.

# LEISURE SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>LEISURE BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>MISCELLANEOUS REVENUES</b>					
366100 CONTRIBUTIONS & DONATIONS	(500)	-	-	-	
<i>MISCELLANEOUS REVENUES Total</i>	(500)	-	-	-	
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	434,647	448,690	490,003	41,313	9.2%
510210 SOCIAL SECURITY MATCHING	32,829	34,325	37,485	3,160	9.2%
510220 RETIREMENT CONTRIBUTIONS	68,306	73,336	89,107	15,770	21.5%
510230 HEALTH INSURANCE - EMPLOYER	67,977	84,891	88,335	3,445	4.1%
510240 WORKERS COMPENSATION	6,730	6,530	6,794	265	4.1%
510150 SPECIAL PAY	3,453	3,300	3,300	-	0.0%
<i>PERSONNEL SERVICES Total</i>	613,942	651,071	715,025	63,954	9.8%
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,618	1,930	1,930	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	275	-	-	-	
530510 OFFICE SUPPLIES	2,031	750	1,500	750	100.0%
530520 OPERATING SUPPLIES	1,142	744	744	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,647	2,330	2,200	(130)	-5.6%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530420 TRANSPORTATION	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	382	-	-	-	
530340 OTHER SERVICES	-	-	-	-	
530440 RENTAL AND LEASES	725	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	38,000	38,000	-	0.0%
530550 TRAINING	989	4,170	4,770	600	14.4%
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	-	4,655	2,628	(2,027)	-43.5%
<i>OPERATING EXPENDITURES Total</i>	9,808	52,579	51,772	(807)	-1.5%
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	142,400	143,914	144,134	220	0.2%
<i>GRANTS &amp; AIDS Total</i>	142,400	143,914	144,134	220	0.2%
<b>CIP</b>	<b>22,755</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>9,375</b>	<b>-</b>	<b>(9,375)</b>	<b>-100.0%</b>
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>12,748</b>	<b>-</b>	<b>(12,748)</b>	<b>-100.0%</b>
<b>LEISURE BUSINESS OFFICE Total</b>	<b>788,405</b>	<b>869,687</b>	<b>1,110,931</b>	<b>241,244</b>	<b>27.7%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPT**

**Library Services**

**Program Message**

Library Services purpose is to provide services that connect the community to information, ideas, discovery, and learning opportunities. The Program focuses to engage the community with books, digital content, and programming. These services include collection development, public relations, and programming which promote early literacy and lifelong learning.

The program provides the following services:

- Administration and supervision of five library branches;
- Administration and supervision of virtual services;
- Collections development and procurement of print and digital resources;
- Public programming that promotes early literacy and life-long learning;
- Access to technology and digital content to meet public need, to increase access and to bridge the digital divided.

# LEISURE SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>LIBRARY SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>JUDGEMENTS FINES &amp; FORFEIT</b>					
352100 LIBRARY	(50,829)	(144,000)	(144,000)	-	0.0%
<i>JUDGEMENTS FINES &amp; FORFEIT Total</i>	<i>(50,829)</i>	<i>(144,000)</i>	<i>(144,000)</i>	<i>-</i>	<i>0.0%</i>
<b>MISCELLANEOUS REVENUES</b>					
366100 CONTRIBUTIONS & DONATIONS	(5,741)	(50,000)	(50,000)	-	0.0%
369900 MISCELLANEOUS-OTHER	-	-	-	-	
369910 COPYING FEES	(38,851)	(50,000)	(50,000)	-	0.0%
<i>MISCELLANEOUS REVENUES Total</i>	<i>(44,592)</i>	<i>(100,000)</i>	<i>(100,000)</i>	<i>-</i>	<i>0.0%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	557	-	-	-	
510120 REGULAR SALARIES & WAGES	2,327,013	3,223,737	3,691,785	468,047	14.5%
510210 SOCIAL SECURITY MATCHING	214,607	246,616	282,422	35,806	14.5%
510220 RETIREMENT CONTRIBUTIONS	310,427	360,736	450,844	90,108	25.0%
510230 HEALTH INSURANCE - EMPLOYER	559,325	725,128	731,831	6,703	0.9%
510240 WORKERS COMPENSATION	5,208	5,109	5,907	798	15.6%
510150 SPECIAL PAY	2,875	3,000	3,000	-	0.0%
510125 PART-TIME PERSONNEL	579,152	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>3,999,165</i>	<i>4,564,326</i>	<i>5,165,788</i>	<i>601,462</i>	<i>13.2%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,450	4,800	4,800	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,698	-	-	-	
530510 OFFICE SUPPLIES	9,032	11,104	12,900	1,796	16.2%
530520 OPERATING SUPPLIES	36,544	93,095	94,376	1,281	1.4%
530540 BOOKS, DUES PUBLICATIONS	6,353	3,723	3,723	-	0.0%
530420 TRANSPORTATION	-	15	15	-	0.0%
530460 REPAIRS AND MAINTENANCE	2,624	1,925	1,925	-	0.0%
530470 PRINTING AND BINDING	2,695	3,750	3,750	-	0.0%
530340 OTHER SERVICES	81,884	125,388	125,888	500	0.4%
530440 RENTAL AND LEASES	232,965	233,280	246,180	12,900	5.5%
530430 UTILITIES	160,743	184,012	170,118	(13,894)	-7.6%
530521 EQUIPMENT \$1000-\$4999	4,619	-	-	-	
530439 UTILITIES-OTHER	68,083	66,200	69,300	3,100	4.7%
530550 TRAINING	-	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	320	320	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	81,112	128,097	180,520	52,423	40.9%
530494 CREDIT CARD FEES	1,045	-	3,500	3,500	
<i>OPERATING EXPENDITURES Total</i>	<i>691,848</i>	<i>855,709</i>	<i>917,315</i>	<i>61,606</i>	<i>7.2%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>958,935</b>	<b>976,995</b>	<b>1,228,600</b>	<b>251,605</b>	<b>25.8%</b>
<b>FACILITIES PROJECTS</b>	<b>425,519</b>	<b>435,538</b>	<b>103,500</b>	<b>(332,038)</b>	<b>-76.2%</b>
<b>GRANTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>LIBRARY SERVICES Total</b>	<b>5,980,046</b>	<b>6,588,568</b>	<b>7,171,203</b>	<b>582,635</b>	<b>8.8%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## LEISURE SERVICES DEPT

### Parks and Recreation

#### Program Message

Parks and Recreation purpose is to encourage healthy, active lifestyles, social development, and lifelong learning. Sound bodies and sound minds require physical activity and the chance to experience personal growth. The Program provides the setting for social events large and small where people can connect with each other and participate in classes and group activities for personal enrichment, as well as an investment in the arts and cultural growth within our communities. The Parks and Recreation program areas include Parks and Recreation Activities.

The program provides the following services:

- Manages six active park and sports facilities;
- Owns and operates a Public Golf Course
- Offers a wide range of activities suitable for all ages to get outside and get active - teaching positive lifestyle habits in all areas from nutrition to physical activities to sports and life skills;
- Coordinates with partners such as Tourist Development Council (TDC), the Elite Clubs National Leagues (ECNL), United States Tennis Association (USTA) and others to host local, regional and national tournaments for softball, tennis, soccer, youth baseball, field hockey and lacrosse;
- Serves the community as a cultural resource highlighting the role of Seminole County as the historical gateway to Central Florida and features exhibits on early rural life, the county's rich farming history and items of local and regional significance;
- Hosts quarterly exhibits, special events, and research libraries;
- Manages volunteers and organized members within the historical and recreational communities who support Seminole County.

# LEISURE SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PARKS &amp; RECREATION</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
347200 PARKS AND RECREATION	(2,256,975)	(2,131,405)	(2,179,306)	(47,901)	2.2%
347301 MUSEUM FEES	(1,445)	(2,000)	(2,000)	-	0.0%
<i>CHARGES FOR SERVICES Total</i>	<i>(2,258,420)</i>	<i>(2,133,405)</i>	<i>(2,181,306)</i>	<i>(47,901)</i>	<i>2.2%</i>
<b>MISCELLANEOUS REVENUES</b>					
366100 CONTRIBUTIONS & DONATIONS	(1,074)	-	-	-	
<i>MISCELLANEOUS REVENUES Total</i>	<i>(1,074)</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	64,803	59,775	59,775	-	0.0%
510120 REGULAR SALARIES & WAGES	1,762,321	2,427,780	2,747,365	319,586	13.2%
510210 SOCIAL SECURITY MATCHING	151,438	190,093	214,541	24,448	12.9%
510220 RETIREMENT CONTRIBUTIONS	215,441	262,851	326,702	63,851	24.3%
510230 HEALTH INSURANCE - EMPLOYER	438,635	638,872	694,827	55,955	8.8%
510240 WORKERS COMPENSATION	69,338	77,091	87,008	9,917	12.9%
510150 SPECIAL PAY	3,410	3,000	1,800	(1,200)	-40.0%
510125 PART-TIME PERSONNEL	209,234	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>2,914,620</i>	<i>3,659,461</i>	<i>4,132,019</i>	<i>472,558</i>	<i>12.9%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	209	1,100	1,100	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,925	19,526	1,973,617	1,954,091	10007.6%
530510 OFFICE SUPPLIES	5,629	7,668	7,523	(145)	-1.9%
530520 OPERATING SUPPLIES	586,385	778,942	804,755	25,813	3.3%
530540 BOOKS, DUES PUBLICATIONS	11,362	11,643	12,027	384	3.3%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530420 TRANSPORTATION	20	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	606,689	775,787	1,193,928	418,141	53.9%
530470 PRINTING AND BINDING	364	500	500	-	0.0%
530340 OTHER SERVICES	544,874	557,124	586,545	29,421	5.3%
530440 RENTAL AND LEASES	12,834	13,482	119,288	105,807	784.8%
530430 UTILITIES	413,860	405,767	445,865	40,098	9.9%
530530 ROAD MATERIALS & SUPPLIES	-	-	5,500	5,500	
530521 EQUIPMENT \$1000-\$4999	19,007	16,860	11,860	(5,000)	-29.7%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	24,000	24,000	-	0.0%
530439 UTILITIES-OTHER	188,900	193,450	198,723	5,273	2.7%
530550 TRAINING	1,389	3,307	3,600	293	8.9%
530401 TRAVEL - TRAINING RELATED	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	23,062	21,818	21,818	-	0.0%
530494 CREDIT CARD FEES	24,513	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>2,441,021</i>	<i>2,831,174</i>	<i>5,410,849</i>	<i>2,579,675</i>	<i>91.1%</i>
<b>DEBT SERVICE</b>					
570720 INTEREST	-	-	52,500	52,500	
<i>DEBT SERVICE Total</i>	<i>-</i>	<i>-</i>	<i>52,500</i>	<i>52,500</i>	
<b>CIP</b>	-	-	<b>1,231,938</b>	<b>1,231,938</b>	
<b>FLEET</b>	<b>184,411</b>	<b>98,951</b>	<b>158,015</b>	<b>59,064</b>	<b>59.7%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>76,316</b>	<b>65,000</b>	<b>75,750</b>	<b>10,750</b>	<b>16.5%</b>
<b>TECHNOLOGY</b>	-	-	<b>27,000</b>	<b>27,000</b>	
<b>FACILITIES PROJECTS</b>	<b>24,581</b>	<b>63,750</b>	-	<b>(63,750)</b>	<b>-100.0%</b>
<b>GRANTS</b>	-	-	-	-	
<b>PARKS &amp; RECREATION Total</b>	<b>3,381,456</b>	<b>4,584,931</b>	<b>8,906,764</b>	<b>4,321,833</b>	<b>94.3%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**FIRE DEPARTMENT**

**EMERGENCY COMMUNICATIONS  
EMS PERFORMANCE MANAGEMENT  
EMS/FIRE/RESCUE  
FIRE PREVENTION BUREAU**

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## FIRE DEPT

### Department Message

The Seminole County Fire Department (SCFD) continuously strives to identify and meet the dynamic demands of the community's public safety needs. This is accomplished through data-driven decision-making, recruitment and maintenance of a qualified and well-trained workforce, and the provision of excellent customer service during the delivery of fire and life safety protection. The foundation on which SCFD operates is comprised of quality emergency service delivery, community outreach, fire and injury prevention, community risk reduction and promptly meeting the needs of the highly transitional population. Daily, the County experiences a transitional population (comprised of residents, tourists, the daytime service workforce, and commuters), consisting of over 2 million people.

The Seminole County Fire Department, established in 1974, was created to serve unincorporated Seminole County. Today, through mergers with municipalities, the Department also provides contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. In addition, first-response agreements are in place with the Cities of Lake Mary, Longwood, Sanford, and Oviedo. Additionally, the Department provides support to the cities of Casselberry and Winter Springs in all aspects of Fire Prevention. In the spirit of regional collaboration, First Response agreements have also been established with the bordering counties of Orange, Lake, and Volusia. Seminole County Fire Department's Emergency Communications Center provides call taking, call processing, and dispatching for all fire departments within Seminole County.

The mission of Seminole County Fire Department is to achieve a 5-minute response time for first arriving personnel and to assemble an effective firefighting response force within 10-minutes as established by the National Fire Protection Association's Standard 1710. Trained personnel, adequate resources, effective fire prevention, and the safety, health, and wellness of employees are also key components of SCFD's mission. To that end, SCFD operates 20 fire stations strategically located throughout Seminole County, one (1) jointly operated with Orange County serving the University of Central Florida and adjacent community. Additionally, SCFD's Fire Training Center can deliver National Fire Academy, regional, state, and local level courses. A state-of-the-art Emergency Communications Center provides top-tier support to this mission by delivering professional, effective, and compassionate all-hazards support to the citizens, visitors, employees, and first responders of Seminole County.



# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY23  
PROJECTED

## FIRE

### PROMOTE COMMUNITY RELATIONS AND ENGAGEMENT.

#### Enhance community involvement through improvement and implementation of current and new fire and life safety educational programs by year end.

PulsePoint - # of Followers	389	5,655	3,432	5,224	6,000
Total # of Citizens Fire Academy (graduates)	20	0	0	0	30
Total # of Hands only CPR/AED participants	2,264	136	48	1,118	1,500
Total # of infant/child car seats inspected	43	10	45	67	50
Total # of smoke detectors installed during Smoke Detector Blitz Total					
Number of Department provided smoke detectors or hearing impaired smoke detectors installed	371	31	3,724	1,140	1,000
Social Media Platforms (Twitter, Instagram, Facebook) - # of Followers				21,957	46,732
# of Community Outreach/Public Relations events attended				300	325

### PROTECT THE LIVES AND PROPERTY OF OUR CITIZENS AND FIREFIGHTERS THROUGH AN ASSERTIVE PROGRAM OF FIRE SAFETY, INSPECTIONS, AND CODE ENFORCEMENT ACTIVITIES.

#### Enforce the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County throughout the year by conducting plan reviews and inspections.

Total # of Existing Inspections which includes: Annuals, Complaints, Re-Inspections, Periodic, and Other	3,866	4,021	4,923	4,672	5,000
Total # of new construction inspections	1,304	2,213	2,477	2,540	2,700
Total # of Plans Reviews which includes: Fire Protection System Plans, Building Reviews, and Site Plan Reviews	3,135	3,235	2,913	3,414	3,550

#### Perform fire ground investigations for confirmed fires.

Total # of fire ground Investigations	62	73	79	74	79
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### TO SERVE THE COMMUNITY AND FIRE AGENCIES BY BEING COMMITTED TO DEVELOP AND DELIVER EFFECTIVE TRAINING AND ASSESSMENT, WITH AN EMPHASIS ON THE SAFETY AND HEALTH OF PARTICIPANTS.

#### Maintain the Fire Training Center as a National Testing Network by providing the test administration services necessary for the Candidate Physical Ability Test (CPAT), FireTEAM, and ECOMM Tests.

# of CPAT, FireTEAM, and ECOMM Tests proctored annually	818	860	290	354	322
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#### To ensure our members are trained and certified to meet Seminole County service demands during the year.

Hours of orientation and new recruit training	11,520	3,600	15,360	23,600	19,480
Total hours of ongoing education and training of all fire, EMS, officer, and special operations personnel	113,630	137,228	154,439	192,268	173,354

### TO SERVE THE COMMUNITY AND IMPROVE THE QUALITY OF LIFE.

#### Maintain a 5-Minute Average Response Time during the calendar year.

Response time average for first unit on scene for all incidents (in minutes)				5	5
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#### Provide EMS/Fire/Rescue services to the citizens and visitors of Seminole County.

# of Patients Medically Accessed	31,395	32,322	36,142	38,151	40,000
# of Patients Transported	20,888	21,150	23,507	25,105	27,001
Total # of reported incidents responded to by SCFD	40,967	41,720	42,998	50,480	53,000

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE	FY19	FY20	FY21	FY22	FY23 PROJECTED
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**Maintain and enhance the Community Paramedicine Program.**

Number of Community Paramedicine Visits				1,482	2,500
Number of "enrolled" patients in on-going care of staff.				125	150
Number of patient contacts in FY				1,253	2,250

TO SERVE THE FIRE SERVICE AND COMMUNITY BY BEING PROACTIVE BY DELIVERING PROFESSIONAL AND EFFECTIVE EMERGENCY MEDICAL AND FIRE/HAZARD SUPPORT.

**Measure annual performance to meet Seminole County Fire Emergency Communication protocols as well as APCO and NENA standards.**

Total # of emergency 911 calls received within the Call Center	45,805	37,898	47,413	54,743	50,000
Total # of non-emergency calls received within the Call Center	37,150	33,606	28,735	0	43,000
90th percentile call processing time (seconds to answer to CAD dispatch)	73	103	73	67	60

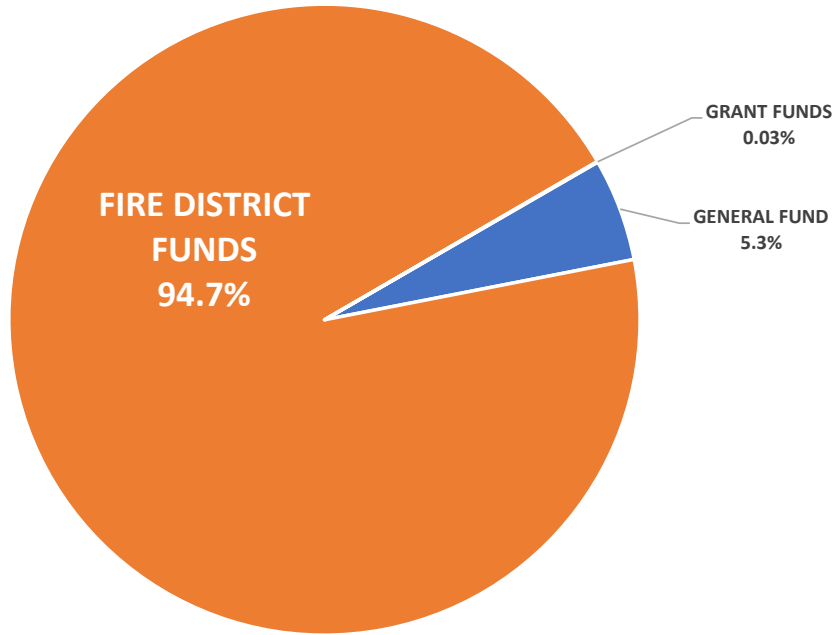
USE SYSTEM-WIDE QUALITY IMPROVEMENT (QI) PROGRAM FOR EVALUATING THE SEMINOLE COUNTY EMERGENCY MEDICAL SERVICES (SCEMS) SYSTEM IN ORDER TO FOSTER CONTINUOUS IMPROVEMENT IN PERFORMANCE AND QUALITY PATIENT CARE.

**Continue to measure performance indicators and benchmarks to identify expected levels of pre-hospital care performance and quality.**

How often heart attack patients are appropriately identified	82%	80%	84%	85%	84%
Percentage of time that the total response time (from "dispatch complete" to "with patient") to Cardiac Arrests < 6 minutes	56%	53%	53%	53%	55%

# FIRE

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 PROPOSED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
EMERGENCY COMMUNICATIONS	2,966,771	3,221,543	3,534,616	313,073	9.7%
EMS PERFORMANCE MANAGEMENT	291,956	484,859	484,859	-	0.0%
EMS/FIRE/RESCUE	59,103,773	60,844,627	67,615,472	6,770,845	11.1%
FIRE PREVENTION BUREAU	871,366	1,046,125	1,151,422	105,298	10.1%
<b>BASE BUDGETS Total</b>	<b>63,233,866</b>	<b>65,597,154</b>	<b>72,786,370</b>	<b>7,189,216</b>	<b>11.0%</b>
<b>CIP</b>	<b>2,554,594</b>	<b>923,300</b>	<b>(50,000)</b>	<b>(973,300)</b>	<b>-105.4%</b>
<b>FLEET</b>	<b>5,070,121</b>	<b>4,195,050</b>	<b>424,700</b>	<b>(3,770,350)</b>	<b>-89.9%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>2,794,220</b>	<b>1,353,720</b>	<b>1,026,000</b>	<b>(327,720)</b>	<b>-24.2%</b>
<b>TECHNOLOGY</b>	<b>274,663</b>	<b>235,900</b>	<b>75,000</b>	<b>(160,900)</b>	<b>-68.2%</b>
<b>FACILITIES PROJECTS</b>	<b>232,864</b>	<b>1,900,000</b>	<b>1,886,050</b>	<b>(13,950)</b>	<b>-0.7%</b>
<b>GRANTS</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>Grand Total</b>	<b>74,160,328</b>	<b>74,205,124</b>	<b>76,148,120</b>	<b>1,942,996</b>	<b>2.6%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## FIRE DEPT

### Emergency Communications

#### Program Message

The Seminole County Emergency Communications Center provides centralized all-hazards dispatch services for all agencies operating as a part of Seminole County's first response system. These municipalities include Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford, Winter Springs, Orlando-Sanford Airport and the unincorporated areas of Seminole County. All operators working in the Emergency Communications Center are state certified as Telecommunicators, Emergency Medical Dispatchers (EMD) and Emergency Fire Dispatchers (EFD). They are trained to provide lifesaving instructions to callers during emergency medical and fire situations.

The Center operates a state-of-the-art computer-aided dispatch (CAD) system that allows for SCFD to utilize a single application to provide county-wide situational awareness, maximum operational effectiveness through real-time communications, and the ability to make dynamic decisions regarding the allocation and deployment of resources. System activities include 9-1-1 calls, dispatching all-hazards incidents, command and control of resources, alerts and warnings regarding hazardous situations, and enterprise-wide notifications of serious incidents. Enhanced geographical tracking of apparatus enables the closest appropriate resource(s) to respond and mitigate incidents regardless of jurisdictional boundaries.

The program provides the following services:

- Centralized dispatch services for EMS/Fire/Rescue/Hazardous Materials resources to all jurisdictions within Seminole County
- Processing of after-hours service requests for Animal Services, Roads, Stormwater, Traffic Engineering, Fleet, and Facilities Maintenance
- Data and statistical analysis of performance measures aimed at improving efficiency, processes, and practices within the Communications Center

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EMERGENCY COMMUNICATIONS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	414,873	400,000	420,000	20,000	5.0%
510120 REGULAR SALARIES & WAGES	1,551,553	1,603,982	1,840,371	236,389	14.7%
510210 SOCIAL SECURITY MATCHING	142,818	152,469	171,964	19,494	12.8%
510220 RETIREMENT CONTRIBUTIONS	206,569	220,465	262,719	42,254	19.2%
510230 HEALTH INSURANCE - EMPLOYER	399,296	494,678	480,707	(13,971)	-2.8%
510240 WORKERS COMPENSATION	5,609	3,189	3,597	408	12.8%
510150 SPECIAL PAY	1,740	1,800	3,600	1,800	100.0%
<i>PERSONNEL SERVICES Total</i>	<i>2,722,458</i>	<i>2,876,583</i>	<i>3,182,956</i>	<i>306,373</i>	<i>10.7%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	-	-	-	
530510 OFFICE SUPPLIES	873	2,500	2,500	-	0.0%
530520 OPERATING SUPPLIES	8,738	18,200	18,200	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,138	1,500	3,200	1,700	113.3%
530310 PROFESSIONAL SERVICES	-	3,500	3,500	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	200	200	-	0.0%
530340 OTHER SERVICES	6,186	4,500	-	(4,500)	-100.0%
530410 COMMUNICATIONS	3,467	13,802	13,802	-	0.0%
530521 EQUIPMENT \$1000-\$4999	20,473	-	-	-	
530550 TRAINING	24,347	32,000	37,000	5,000	15.6%
530401 TRAVEL - TRAINING RELATED	2,788	10,000	10,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	175,303	258,758	263,258	4,500	1.7%
<i>OPERATING EXPENDITURES Total</i>	<i>244,313</i>	<i>344,960</i>	<i>351,660</i>	<i>6,700</i>	<i>1.9%</i>
<b>TECHNOLOGY</b>	<b>79,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>EMERGENCY COMMUNICATIONS Total</b>	<b>3,046,371</b>	<b>3,221,543</b>	<b>3,534,616</b>	<b>313,073</b>	<b>9.7%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## FIRE DEPT

### EMS Performance Management

#### Program Message

The EMS Performance Management Program coordinates the system-wide quality improvement program to improve the “standard of care”, which is derived from evidence-based medicine supported by clinical outcome data, and partnerships with local healthcare systems. This is accomplished through a continuous quality improvement (CQI) program which utilizes critical performance indicators established by the EMS Medical Director and done so in a sustained effort to decrease mortality and morbidity to the citizens of Seminole County.

This Program adheres to state and federal requirements found in Chapters 396 and 401 of the Florida Statutes, Florida Administrative Code 64J and the Health Insurance Portability and Accountability Act (HIPAA).

The program provides the following services:

- Develops, and/or recommends educational programs that will improve or enhance the level of care provided by the system’s EMTs and paramedics
- Assists EMS providers and receiving hospitals in defining standards, evaluating methodologies, and utilizing outcome data results for continued system improvement
- Routine quality assurance audits of patient care practices and requisite reporting
- Data and statistical analysis of performance to include medical procedures, practices, and emerging trends

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EMS PERFORMANCE MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	7,369	7,350	7,350	-	0.0%
530510 OFFICE SUPPLIES	-	500	500	-	0.0%
530520 OPERATING SUPPLIES	-	3,500	3,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	325	325	-	0.0%
530310 PROFESSIONAL SERVICES	284,443	469,684	469,684	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	1,500	1,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530550 TRAINING	145	-	-	-	
530401 TRAVEL - TRAINING RELATED	-	2,000	2,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>291,956</i>	<i>484,859</i>	<i>484,859</i>	<i>-</i>	<i>0.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	-	-	-	
<b>EMS PERFORMANCE MANAGEMENT Total</b>	<b>291,956</b>	<b>484,859</b>	<b>484,859</b>	<b>-</b>	<b>0.0%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## FIRE DEPT EMS/Fire/Rescue

### Program Message

The Seminole County Fire Department, established in 1974, was created to serve unincorporated Seminole County. Today, through mergers with municipalities, the Department also provides contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. In addition, first response agreements are in place with the Cities of Lake Mary, Longwood, Sanford and Oviedo. Additionally, the Department provides support to the cities of Casselberry and Winter Springs in all aspects of Fire Prevention. In the spirit of regional collaboration, First Response agreements have also been established with the bordering counties of Orange, Lake, and Volusia.

The Seminole County Fire Department Administration directly supports the mission of the Fire Department and coordinates all non-emergency response activities within the department. This includes employer related activities such as payroll, employee benefits, workers' compensation, discipline/remediation, etc. Additionally, SCFD Administration performs most of the fire department's business-related tasks including budget development, approval of purchase and repair requests, oversight of the Fire Department's fleet and facility programs and projects, EMS billing, vendor and support service contracts, as well as acting as the liaison for the department in legal matters.

The Professional Standards/Training section is responsible for the recruitment, credentialing, certification, and retention of highly qualified employees. Once on-boarded, the training staff coordinates the initial orientation and training of all our new recruits, as well as continuing education and training for over 500 firefighters. The Fire Training Center's staff is the lead on all multi-agency drills and training for all fire department's within Seminole County. This training, among a plethora of other offerings, is completed at the Training Center through cooperative agreements with local and regional fire departments, law enforcement agencies, educational institutions, and organizations aimed at industry-specific programs or courses of study.

The Community Outreach section informs and educates the public about all available emergency and safety programs and services. Additionally, the Community Outreach section offers proactive educational distributions and materials identified as necessary both analytically and anecdotally.

In alignment with the Board of County Commissioners' Key Strategic Priority #7 to create and implement a community health initiative, the department has created a unique and highly beneficial Community Paramedicine program that seeks to improve health outcomes among vulnerable populations. Through these proactive measures within the program, it has effectively saved healthcare dollars by preventing unnecessary ambulance transports, emergency room visits, hospital readmissions, and the reduction of recurrent non-emergency 911 use. This program has rapidly become a success and one which many other programs nationwide are utilizing as a template for the implementation of their own Community Health/Paramedicine initiatives.

The program provides the following services:

- Fire Administration and Support
- EMS/Fire/Rescue Operations
- Special Operations - (HazMat, Technical Rescue, and Dive/Water Rescue Services)
- Planning and Analytics
- Internal/External Firefighter and Emergency Medical Services training
- Community Outreach, Information, and Education
- Community Paramedicine

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>EMS/FIRE/RESCUE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	5,372,676	3,660,267	5,457,227	1,796,960	49.1%
510120 REGULAR SALARIES & WAGES	30,420,889	32,774,732	35,235,938	2,461,205	7.5%
510210 SOCIAL SECURITY MATCHING	2,606,383	2,278,212	2,437,790	159,578	7.0%
510220 RETIREMENT CONTRIBUTIONS	8,287,244	7,118,461	8,035,100	916,639	12.9%
510230 HEALTH INSURANCE - EMPLOYER	6,296,833	7,645,096	8,377,023	731,927	9.6%
510240 WORKERS COMPENSATION	1,658,299	1,465,235	1,561,263	96,029	6.6%
510150 SPECIAL PAY	16,739	18,600	23,400	4,800	25.8%
510190 HOLIDAY PAY	-	515,000	515,000	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>54,659,064</i>	<i>55,475,603</i>	<i>61,642,742</i>	<i>6,167,139</i>	<i>11.1%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	3,178	3,000	3,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	33,551	55,250	52,875	(2,375)	-4.3%
530510 OFFICE SUPPLIES	16,088	23,000	20,000	(3,000)	-13.0%
530520 OPERATING SUPPLIES	986,654	1,205,165	1,213,285	8,120	0.7%
530540 BOOKS, DUES PUBLICATIONS	25,680	21,500	24,000	2,500	11.6%
530310 PROFESSIONAL SERVICES	360,288	469,000	527,400	58,400	12.5%
530420 TRANSPORTATION	-	100	100	-	0.0%
530460 REPAIRS AND MAINTENANCE	372,763	491,107	572,445	81,338	16.6%
530470 PRINTING AND BINDING	-	500	-	(500)	-100.0%
530340 OTHER SERVICES	674,100	608,500	620,909	12,409	2.0%
530480 PROMOTIONAL ACTIVITIES	1,700	10,000	18,000	8,000	80.0%
530440 RENTAL AND LEASES	7,222	16,500	23,000	6,500	39.4%
530560 GAS/OIL/LUBE	40,554	90,000	75,000	(15,000)	-16.7%
530430 UTILITIES	254,707	280,000	270,000	(10,000)	-3.6%
530410 COMMUNICATIONS	5,204	15,600	11,600	(4,000)	-25.6%
530521 EQUIPMENT \$1000-\$4999	254,224	117,800	135,000	17,200	14.6%
530529 OPERATING SUPPLIES-OTHER	675,233	932,680	906,680	(26,000)	-2.8%
530439 UTILITIES-OTHER	164,183	168,000	173,500	5,500	3.3%
530550 TRAINING	131,851	200,000	225,000	25,000	12.5%
530401 TRAVEL - TRAINING RELATED	2,944	40,000	41,000	1,000	2.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	181,191	136,400	313,300	176,900	129.7%
530494 CREDIT CARD FEES	139	15,000	15,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>4,191,451</i>	<i>4,899,102</i>	<i>5,241,094</i>	<i>341,992</i>	<i>7.0%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	250,531	464,922	724,140	259,218	55.8%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	-	5,000	7,496	2,496	49.9%
<i>GRANTS &amp; AIDS Total</i>	<i>250,531</i>	<i>469,922</i>	<i>731,636</i>	<i>261,714</i>	<i>55.7%</i>
<b>INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	2,727	-	-	-	
<i>INTERFUND TRANSFERS OUT Total</i>	<i>2,727</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>CIP</b>	<b>2,554,594</b>	<b>923,300</b>	<b>(50,000)</b>	<b>(973,300)</b>	<b>-105.4%</b>
<b>FLEET</b>	<b>5,069,679</b>	<b>4,153,050</b>	<b>424,700</b>	<b>(3,728,350)</b>	<b>-89.8%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>2,794,220</b>	<b>1,353,720</b>	<b>1,026,000</b>	<b>(327,720)</b>	<b>-24.2%</b>
<b>TECHNOLOGY</b>	<b>195,063</b>	<b>235,900</b>	<b>75,000</b>	<b>(160,900)</b>	<b>-68.2%</b>

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>FACILITIES PROJECTS</b>	232,864	1,900,000	1,886,050	(13,950)	-0.7%
<b>GRANTS</b>	(0)	-	-	-	
<b>EMS/FIRE/RESCUE Total</b>	<b>69,950,193</b>	<b>69,410,597</b>	<b>70,977,222</b>	<b>1,566,625</b>	<b>2.3%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## FIRE DEPT

### Fire Prevention Bureau

#### Program Message

The Seminole County Fire Department's Fire Prevention Bureau is responsible for proactively ensuring life safety for all businesses, operations, occupancies and events in the Seminole County region. SCFD Fire Prevention works with various businesses to ensure commerce can thrive in a safe and successful environment and in accordance with the Florida Fire Prevention Code, Florida Administrative Code 69-A, local laws and ordinances as adopted by the State of Florida, Seminole County and the cities of Winter Springs and Casselberry. The primary objective of the Fire Prevention Bureau is to provide the prevention services necessary to establish a reasonable level of fire and life safety and property protection from the hazards created by fire, explosions, hazardous materials and other dangerous conditions. A secondary objective, albeit still an important component of fire prevention, is to provide fire cause and origin investigative services necessary to establish safe and systematic investigations of fire or explosions.

The program provides the following services:

- Comprehensive fire plan reviews of fire protection systems, buildings and site plans
- Comprehensive inspections of new construction, ongoing compliance and false alarms
- Review special event permits for compliance
- Cause and origination services through our fire investigation team
- Perform code compliance and damage assessment following significant weather events

# FIRE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>FIRE PREVENTION BUREAU</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	55,032	40,000	55,000	15,000	37.5%
510120 REGULAR SALARIES & WAGES	512,329	622,260	674,395	52,135	8.4%
510210 SOCIAL SECURITY MATCHING	39,370	50,081	55,317	5,237	10.5%
510220 RETIREMENT CONTRIBUTIONS	64,101	73,696	103,634	29,938	40.6%
510230 HEALTH INSURANCE - EMPLOYER	157,424	206,385	198,600	(7,785)	-3.8%
510240 WORKERS COMPENSATION	12,818	15,553	17,526	1,972	12.7%
<i>PERSONNEL SERVICES Total</i>	<b>841,072</b>	<b>1,007,975</b>	<b>1,104,472</b>	<b>96,498</b>	<b>9.6%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	8,028	-	-	-	
530510 OFFICE SUPPLIES	323	500	500	-	0.0%
530520 OPERATING SUPPLIES	12,606	9,400	18,200	8,800	93.6%
530540 BOOKS, DUES PUBLICATIONS	6,848	6,750	6,750	-	0.0%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530450 INSURANCE	-	-	-	-	
530480 PROMOTIONAL ACTIVITIES	2,488	10,000	10,000	-	0.0%
530550 TRAINING	-	6,000	6,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	5,000	5,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	500	500	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<b>30,293</b>	<b>38,150</b>	<b>46,950</b>	<b>8,800</b>	<b>23.1%</b>
<b>FLEET</b>	<b>442</b>	<b>42,000</b>	<b>-</b>	<b>(42,000)</b>	<b>-100.0%</b>
<b>FIRE PREVENTION BUREAU Total</b>	<b>871,808</b>	<b>1,088,125</b>	<b>1,151,422</b>	<b>63,298</b>	<b>5.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPARTMENT**

**COUNTY ASSISTANCE PROGRAMS  
GRANT ASSISTANCE PROGRAMS  
MANDATED COMMUNITY PROGRAMS**

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## COMMUNITY SERVICES DEPT

### Department Message

The Community Services Department engages in activities that involve community development, health and human services, and mandated services such as public health, mental health, indigent care and child protection. These activities require the department to implement, audit, and oversee the compliance with several local, state and federal governmental contracts and grants and maintain working relationships with public officials, School Board, law enforcement, State and local District offices, Social Services, Florida Department of Children and Families, Florida Department of Economic Opportunity, US Department of Housing and Urban Development (HUD), and numerous community committees and public interest groups. The department enhances services and demonstrates internal efficiencies via developing multi-year action plans, leveraging human capital, and streamlining efforts.

**Community Services Department Mission:** To empower Seminole County individuals, families, and communities to achieve stability and self-sufficiency by linking and leveraging local resources.

**Community Services Department Vision:** To provide innovative solutions to partner with individuals, families, and community providers in achieving independence, permanence, and stability.

#### Community Services Goals:

1. Maintain service delivery, staff efficiencies, and public awareness via effective communication.
2. Utilize sound administrative and accounting support to all Sections of the Community Services Department.
3. Provide assurance and accountability of funding to agencies.
4. Provide assistance to lower income Seminole County citizens while promoting social and economic self-sufficiency through multiple County Departments and outside agencies.
5. Provide strategies, opportunities and resources to reduce and/or prevent homelessness in Seminole County.
6. Provide safe, decent, and affordable housing opportunities for lower income households.
7. Provide/increase support services to Seminole County Veterans, their dependents and survivors.
8. Revitalize lower income areas and communities of Seminole County.
9. Provide statutorily mandated services up to the amount specified by law/administrative code for persons classified as indigent.

The Community Services Department is comprised of (4) Teams:

**Teams:** 1) Administrative/Business Office; 2) Community Assistance 3) Community and Mental Health; 4. Community Development.

Within each Team there are several programs:

**Programs:** 1) Administration/Business Office – Administration, Compliance, FL Dept. of Health, Veteran Services, Medical Examiner's Office; 2) Community– CSA Grants, Shelter + Care, Rental/Mortgage/Utility Financial Assistance, Housing Relocation/Stabilization, Community Services Block Grant, Continuum of Care, Mandated Services; 3) Community and Mental Health – Healthy Lifestyles and Mental Health Services; 4. Community Development – Attainable/Affordable Housing Development, Minor Home Repair, Housing Rehabilitation/Reconstruction, NSP, Vacant Lots Program.



# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE	FY19	FY20	FY21	FY22	FY23 PROJECTED
<b>Provide financial assistance for eligible clients to cover medical cost through the Health Care Responsibility Act (HCRA).</b>					
# of financial assistance provided	7	5	5	73	30
<b>Provide financial assistance to families for bury/cremation services.</b>					
# of bury/cremation services	55	30	53	85	50
TO PROVIDE/INCREASE SUPPORT SERVICES TO SEMINOLE COUNTY VETERANS, THEIR DEPENDENTS, AND SURVIVORS.					
<b>Complete letters for Veterans to obtain Homestead Exemption.</b>					
# of letters processed	146	150	99	100	150
<b>Process new claims for eligible Veterans to ensure they receive earned VA benefits.</b>					
# of new claims processed	704	600	919	935	800
<b>Maximize Veteran outreach throughout Seminole County.</b>					
# of veterans contacted during outreach events conducted (out of 250)	0	0	0	0	250
TO PARTNER WITH QUALIFIED DEVELOPERS WITH AN ORGANIZATIONAL MISSION TO DEVELOP AFFORDABLE HOUSING UNITS FOR FIRST-TIME HOMEBUYERS.					
<b>TO PARTNER WITH QUALIFIED DEVELOPERS WITH AN ORGANIZATIONAL MISSION TO DEVELOP AFFORDABLE HOUSING UNITS FOR FIRST-TIME HOMEBUYERS.</b>					
# of housing units built:	0	0	0	0	9
TO INCREASE COMMUNITY HEALTH BY DEVELOPING COMMUNITY PARTNERSHIPS, IDENTIFYING SERVICE GAPS AND LEVERAGING RESOURCES TO IMPROVE THE HEALTH AND WELLNESS OF SEMINOLE COUNTY RESIDENTS.					
<b>In collaboration with key community partners, identify and collect community health and wellbeing data to include health issues, barriers and assets through a comprehensive community health needs assessment.</b>					
Completed Community Health Needs Assessment CHNA (1 = achieved)	0	0	0	0	1
TO INCREASE COMMUNITY AWARENESS OF HEALTH ISSUES INCLUDING ADDRESSING SUBSTANCE USE DISORDER AND THE OVERDOSE EPIDEMIC.					
<b>Deploy messaging through community awareness campaigns focused on reducing substance use related overdoses and deaths.</b>					
# of community awareness campaigns	0	0	0	0	2
TO INCREASE COMMUNITY ACCESS TO CARE BY REDUCING BARRIERS AND LINKING SEMINOLE COUNTY RESIDENTS WITH HEALTH RELATED SERVICES AND REFERRALS.					
<b>Provide care coordination and community navigation services to Seminole County residents who are experiencing health disparities and limited access to care.</b>					
# of clients	0	0	0	0	50
TO PROVIDE ASSISTANCE TO PERSONS WHO USE SUBSTANCES WHILE PROMOTING SELF SUFFICIENCY AND STREAMLINED RECOVERY SERVICES.					
<b>In partnership with contracted provider(s), provide substance use disorder services including peer support, medicated assisted therapy and transitional housing support.</b>					
# of clients	0	0	0	0	50

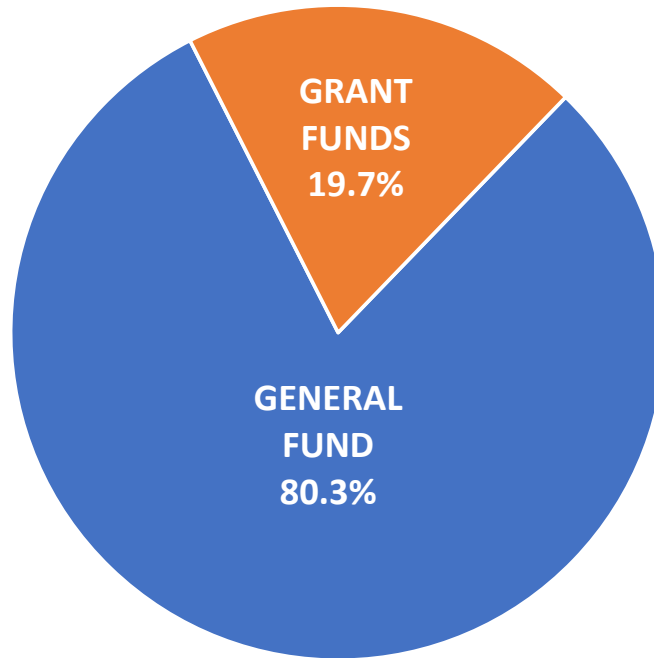
# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY23  
PROJECTED

	FY19	FY20	FY21	FY22	FY23 PROJECTED
<b>COURT SUPPORT</b>					
EMPOWER THE POOR, VULNERABLE VETERANS, ELDERLY, DISABLED, PHYSICALLY ABUSED AND FOSTER YOUTHS TO BECOME SELF-SUFFICIENT AND IMPROVE THEIR QUALITY OF THEIR LIFE.					
<b>Decrease the immediate displacement of the poor, vulnerable veterans, elderly, disabled, physically abused and their children from their housing by provision of legal services to resolve legal issues hindering their housing security.</b>					
% of clients avoiding immediate displacement from their housing	93%	88%	95%	80%	80%
<b>Increase financial security and resources for vulnerable veterans, elderly, disabled, physically abused and foster youths in Seminole County.</b>					
% of clients secured financial support or resources	93%	54%	71%	80%	80%
INCREASE THE NUMBER OF VOLUNTEER CHILD ADVOCATES FOR CHILDREN IN THE DEPENDENCY COURT SYSTEM THROUGH QUALITY TRAINING AND SUPPORT.					
<b>Increase number of volunteers attending Guardian Ad Litem Child Advocacy Training.</b>					
Number of prospective volunteers attending training	68	26	50	75	75
<b>Increase number of Children who are served by Volunteers, instead of paid staff, to 80%.</b>					
Percent of children served by volunteers	74%	78%	70%	80%	80%
<b>Maintain volunteer retention rate at 80% or greater in order for the program to increase number of volunteers to 200.</b>					
Volunteer retention rate	88%	84%	71%	80%	
<b>Quality advocacy for children will be accomplished by training volunteers and staff on Adverse Childhood Experience and Trauma Informed Care. There will be at least 5 training opportunities in 2021-2022.</b>					
% of volunteers trained in Trauma Informed Care and/or Adverse Childhood Experience	25%	50%	50%	60%	60%
PROVIDE QUALITY LEGAL REPRESENTATION TO ALL CLIENTS OF THE PUBLIC DEFENDER AT LOWEST FUNDING LEVEL IN THE STATE.					
<b>Lowest attorney staffed Public Defender as percentage of State Attorney staffing - where statewide Public Defenders average 75.58% of State Attorney staffing.</b>					
18th Circuit Public Defender attorney staff as a percent of 18th Circuit State Attorney staff	39%	40%	34%	34%	34%
<b>Lowest funded Public Defender as percentage of State Attorney funding where statewide Public Defenders average 52% of State Attorney funding.</b>					
18th Circuit Public Defender funding as a percentage of 18th Circuit State Attorney funding	42%	42%	43%	43%	43%
<b>Only withdraw as attorney in a case when there is an unavoidable ethical conflict of interest - where statewide Public Defenders' average withdrawal rate is 9.1%.</b>					
Percent of cases withdrawn for ethical conflict of interest	9%	9%	8%	8%	8%

# COMMUNITY SERVICES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
COUNTY ASSISTANCE PROGRAMS	3,641,171	5,538,533	5,893,246	354,712	6.4%
GRANT ASSISTANCE PROGRAMS	0	0	0	-	
MANDATED COMMUNITY SERVICES	7,584,511	8,127,358	8,296,113	168,755	2.1%
<b>BASE BUDGETS Total</b>	<b>11,225,682</b>	<b>13,665,891</b>	<b>14,189,359</b>	<b>523,467</b>	<b>3.8%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>30,450</b>	<b>30,450</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>	<b>0.0%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>9,350</b>	<b>30,000</b>	<b>20,650</b>	<b>220.9%</b>
<b>GRANTS</b>	<b>(529,854)</b>	<b>(969,000)</b>	<b>(1,027,960)</b>	<b>(58,960)</b>	<b>6.1%</b>
<b>Grand Total</b>	<b>10,695,828</b>	<b>13,206,241</b>	<b>13,721,849</b>	<b>515,607</b>	<b>3.9%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## COMMUNITY SERVICES DEPT

### County Assistance Programs

#### Program Message

**Administration:** directs, plans, coordinates and implements the day to day activities and personnel of the Community Services Department which includes overseeing the implementation of affordable housing and community development projects, human/social services and financial assistance program, and Veterans services. The Admin Office also includes the Business and Accounting staffing that provide managerial, fiscal, and compliance support for grants and mandated programs such as: County Health Department and mandated services-community services. Financial services include oversight, grant administration, accurate and timely reporting, and budgeting.

**Compliance:** The Compliance program provides compliance to the Community Services Department. The Compliance Officer reviews external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements. It then works with those agencies to correct any deficiencies and work toward full compliance. The Compliance program oversees the funding to countywide local non-profit agencies through Community Partnerships that aid low income, disadvantaged or disabled families and individuals. The Compliance Officer also reviews sub-recipient and other agreements to ensure regulatory compliance, and offers opinions and guidance in regulatory and contractual interpretation.

**Veterans' Services:** The Seminole County Veterans' Services (CVSO) is dedicated to helping honorably-discharged Seminole County Veterans, their dependents, and survivors by improving their health and economic well-being through education, advocacy, benefits, and long-term health services. This Seminole CVSO educates the community about Veterans' benefits and serves as the Veterans' advocate when filing valid claims with the U.S. Department of Veterans' Affairs (VA).

During FY 2021-2022 the Veterans' Services Office continued to provide the highest level of service to Seminole County residents. Dedicated staffing was one Veterans' Services Officer and two Assistant Veterans' Services Officers.

This CVSO is a contributing partner of the Seminole County Veterans' Treatment Court (VetCourt): Judge John L. Woodard III presides. VetCourt provides treatment in lieu of incarceration however, it is not a get-out-of-jail-free card, and in fact, the demands of VetCourt are usually more demanding than pleading out. One in five Veterans who serve in Afghanistan or Iraq has symptoms of a mental health disorder or cognitive impairment, one in six of these Veterans suffers from substance abuse. Research draws a link between substance abuse and combat-related mental illness. Left untreated, these issues can lead to involvement in the criminal justice system. By actively engaging these Veterans early with treatment and counseling, recidivism has dramatically reduced.

At the most recent Seminole County Board of County Commissioner Strategic Planning Retreat, the establishment of a Community Health Initiative was outlined as a Key Strategic Priority. As a result, a work group was established to develop an action-oriented, strategic project plan to address identified community health issues. Through the planning process, strategies and measures will be established in order to help improve the health of our community. The success of these initiatives will ultimately be contingent on creating community partnerships, leveraging existing resources, and engaging stakeholders with the intent of improving the health and wellness of all Seminole County residents.

## SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

Overall, Administration/Business Office provides the following:

- Steward Federal, State, and local funding
- Compliance
- Medical Examiner
- Helps honorably-discharged Veterans
- Educates Veterans about benefits
- Serves as an advocate when filing claims with the VA
- Orchestrates the annual “Stand Down” event for homeless Veterans
- Partners with Seminole County Veterans’ Court

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>COUNTY ASSISTANCE PROGRAMS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	5,196	-	-	-	
510120 REGULAR SALARIES & WAGES	1,698,491	2,657,037	2,891,632	234,595	8.8%
510210 SOCIAL SECURITY MATCHING	125,525	203,263	221,210	17,946	8.8%
510220 RETIREMENT CONTRIBUTIONS	201,297	316,623	384,438	67,815	21.4%
510230 HEALTH INSURANCE - EMPLOYER	258,873	534,727	577,737	43,009	8.0%
510240 WORKERS COMPENSATION	12,387	17,599	17,271	(329)	-1.9%
510150 SPECIAL PAY	10,152	12,300	12,300	-	0.0%
511000 CONTRA PERSONAL SERVICES	(133,836)	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>2,178,086</i>	<i>3,741,550</i>	<i>4,104,588</i>	<i>363,037</i>	<i>9.7%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	488	7,400	3,500	(3,900)	-52.7%
530490 OTHER CHARGES/OBLIGATIONS	9,609	6,800	12,796	5,996	88.2%
530510 OFFICE SUPPLIES	2,681	2,071	2,900	829	40.0%
530520 OPERATING SUPPLIES	2,568	8,546	8,046	(500)	-5.9%
530540 BOOKS, DUES PUBLICATIONS	1,062	1,200	1,200	-	0.0%
530420 TRANSPORTATION	-	400	400	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	100	100	-	0.0%
530340 OTHER SERVICES	11,424	1,800	5,700	3,900	216.7%
530440 RENTAL AND LEASES	-	25,000	25,000	-	0.0%
530550 TRAINING	480	4,241	4,641	400	9.4%
530401 TRAVEL - TRAINING RELATED	2,234	6,385	7,785	1,400	21.9%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	600	600	
<i>OPERATING EXPENDITURES Total</i>	<i>30,547</i>	<i>63,943</i>	<i>72,668</i>	<i>8,725</i>	<i>13.6%</i>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	1,139,560	1,182,410	1,184,960	2,550	0.2%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	292,979	550,630	531,030	(19,600)	-3.6%
<i>GRANTS &amp; AIDS Total</i>	<i>1,432,539</i>	<i>1,733,040</i>	<i>1,715,990</i>	<i>(17,050)</i>	<i>-1.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	<b>500,000</b>	<b>500,000</b>	-	<b>0.0%</b>
<b>TECHNOLOGY</b>	-	<b>9,350</b>	<b>30,000</b>	<b>20,650</b>	<b>220.9%</b>
<b>GRANTS</b>	<b>(116,145)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>COUNTY ASSISTANCE PROGRAMS Total</b>	<b>3,525,026</b>	<b>6,047,883</b>	<b>6,423,246</b>	<b>375,362</b>	<b>6.2%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## COMMUNITY SERVICES DEPT

### Grant Assistance Programs

#### Program Message

Community Assistance consist of several service areas assisting the needs of citizens of Seminole County. These areas are CSA Grants, Shelter + Care, Rental/Mortgage/Utility Financial Assistance, Housing Relocation/Stabilization, Community Services Block Grant, Continuum of Care, Mandated programs – HCRA, Indigent Care, Indigent Cremation, and the Child Protection Team.

**Low Income Assistance:** This service provides financial assistance and resources to aid Seminole County residents who are experiencing an unforeseen financial hardship. The program also serves low income residents working toward self-sufficiency. This program is inclusive of various services and funding sources. The services provided have a significant impact in helping individuals and families residing in Seminole County. These services consist primarily of rent/mortgage, utility, and first month's rent assistance for homeless households.

**Grant Low Income Assistance:** This service, through local, state and federal governmental grants, provides services to improve the living conditions of low income and homeless residents through the provision of temporary shelter and rental subsidies & supportive services for homeless families and chronically homeless individuals. It also provides dental assistance to extremely low to moderate income residents without dental insurance. The grants that fund Low Income Assistance are Community Services Block Grant (CSBG), and the Continuum of Care / Shelter Plus Care (CoC/S+C).

**Housing relocation and stabilization services:** This program provides funds to move homeless people quickly to permanent housing by helping defer rental application fees, security deposits, monthly rents, and utility deposits. Housing stability case management is available.

Overall, Community Assistance provides the following:

- Administer human/social services and financial assistance
- Steward Federal, State, and local funding
- Provide financial assistance
- Accommodate self-sufficiency
- Pay rent/mortgage, utilities
- Oversee State Mandated programs
- Provide dental assistance to extremely low to moderate income residents
- Health Care Responsibility Act (HCRA)
- Medicaid & Indigent Care and Burial
- Mental Healthcare
- Child Protection Team

The Community Development Division aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development. Seminole County receives Federal and State grant funding through several programs funded by the U.S. Department of Housing and Urban Development (HUD) and the Florida Housing Finance Corporation (FHFC). These funding programs are: Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), Home Investment Partnerships Program (HOME), and State Housing Initiatives Partnership (SHIP). Community Development implements and administers the following projects and programs:



## SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

- **Capital Improvements:** provides funds for paving, drainage, water and sewer improvements, construction of sidewalks, limited park improvements, and construction and/or improvements to community facilities.
- **Affordable Housing Development:** provides funds for site acquisition, infrastructure, and housing development of owner-occupied units.
- **Rental Housing Development:** provides funds for site acquisition and rehabilitation of affordable multi-family rental housing.
- **Minor Home Repair:** provides funds for immediate repairs and/ or alterations to protect the health, safety, and welfare of the household or to affect the immediate livability of the home. The four (4) trades in which assistance can be provided are roofing, electrical, plumbing, and HVAC (heating and cooling systems). In addition, funds may be provided to persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.
- **Housing Rehabilitation/Reconstruction** provides funds for home rehabilitation of owner-occupied housing, including homes that are too severely deteriorated will be demolished & reconstructed.
- **Neighborhood Stabilization Program:** The Neighborhood Stabilization Program was established for the purpose of stabilizing neighborhoods suffering from foreclosures, short sales and abandonment. Seminole County received over \$11 million and is implementing two strategies for the use of NSP funds, including property acquisition and rehabilitation for resale to income eligible home buyers, and rental acquisition and rehabilitation to support the need for affordable rental housing stock.
- **Vacant Lots Program:** The County transfers certain County-owned vacant lots to eligible non-profit organizations, via a loan, for the development of affordable housing. In addition, the County should receive State Housing Initiatives Partnership (SHIP) Program funds and HOME Investment Partnerships Program (HOME) funds to assist with construction of affordable housing on these vacant lots.

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GRANT ASSISTANCE PROGRAMS</b>					
<b>BASE BUDGETS</b>					
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530520 OPERATING SUPPLIES	-	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	-	-	-	-	
<b>FLEET</b>	-	-	<b>30,450</b>	<b>30,450</b>	
<b>GRANTS</b>	<b>(413,709)</b>	<b>(969,000)</b>	<b>(1,027,960)</b>	<b>(58,960)</b>	<b>6.1%</b>
<b>GRANT ASSISTANCE PROGRAMS Total</b>	<b>(413,709)</b>	<b>(969,000)</b>	<b>(997,510)</b>	<b>(28,510)</b>	<b>2.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Mandated Community Programs**

**Program Message**

**FL Department of Health:** The Health Department provides outreach, clinical assessment, and treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education.

**Medical Examiner's Office:** Seminole County is a full member of the District Medical Examiner Committee with all the rights and duties as each of the District 5 Counties. The District Medical Examiner Committee collectively has administrative oversight of Florida Medical Examiner District 5 and Florida Medical Examiner District 24.

**Mandated Services – Community:** Additionally, the department oversees several State Mandated programs to include burial/cremation; indigent medical care and child protection medical team. Health Care Responsibility Act for uninsured Seminole County residents that have a medical emergency outside of Seminole County, but within the State of Florida; Medicaid billing which pays a portion of medical and nursing home expense for Seminole County residents. These services are mandated by state statute and ensure services and support for indigent care.

# COMMUNITY SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>MANDATED COMMUNITY SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	68,889	50,000	70,000	20,000	40.0%
530340 OTHER SERVICES	2,609,952	2,671,165	2,794,920	123,755	4.6%
<i>OPERATING EXPENDITURES Total</i>	<i>2,678,842</i>	<i>2,721,165</i>	<i>2,864,920</i>	<i>143,755</i>	<i>5.3%</i>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	221,608	359,791	359,791	-	0.0%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	4,684,061	5,046,402	5,071,402	25,000	0.5%
<i>GRANTS &amp; AIDS Total</i>	<i>4,905,669</i>	<i>5,406,193</i>	<i>5,431,193</i>	<i>25,000</i>	<i>0.5%</i>
<b>MANDATED COMMUNITY SERVICES Total</b>	<b>7,584,511</b>	<b>8,127,358</b>	<b>8,296,113</b>	<b>168,755</b>	<b>2.1%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPARTMENT**

**CAPITAL PROJECTS DELIVERY  
DEVELOPMENT REVIEW ENGINEERING  
ENGINEERING PROFESSIONAL SUPPORT  
FACILITIES  
FLEET MANAGEMENT  
LAND MANAGEMENT  
MOSQUITO CONTROL  
PUBLIC WORKS BUSINESS OFFICE  
ROADS-STORMWATER R&M  
TRAFFIC OPERATIONS  
WATER QUALITY**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Message**

The Public Works Department's mission is to improve and maintain Seminole County's Public Infrastructure to enhance the safety of the traveling public and quality of life for Seminole County residents and visitors. The Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure, including those from new developments proposed within Seminole County.



# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

FY23

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE

FY19

FY20

FY21

FY22

PROJECTED

## PUBLIC WORKS

ADMINISTER THE FLEET MAINTENANCE PROGRAM TO ACHIEVE MAXIMUM PERFORMANCE.

**Manage and monitor the service to reduce the Average Turnaround Time**

Average # of days a unit is in the shop	7	6	6	7	6
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IMPROVE CUSTOMER SERVICE BY REDUCING RESPONSE TIMES TO REQUESTS AND INQUIRIES.

**Complete work orders in an effective and efficient manner.**

# and % of new work orders closed annually	3,755	3,250	2,057	3,724	3,000
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IMPROVE MAINTENANCE AND OPERATIONS OF COUNTY OWNED BUILDINGS.

**Improve Completion of Preventative Maintenance Work Requests to over 90% by completing the development of the PM program and closer monitoring of PM completions by Supervisor and managers.**

Percentage of Preventive Maintenance Work Requests (figures in %)	100%	98%	100%	97%	98%
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**Improve Work Request process by decreasing the percentage of reactive work requests to less than 58%. This can be accomplished through continuing to build Preventative Maintenance (PM) program to cover all equipment, continuing to increase predictive maintenance measures as funds permit, and continuing to review reactive work requests for routine services that should be moved to "scheduled services" or PM.**

# of incoming work requests, which are reactive work requests	7,257	7,737	6,671	7,311	7,000
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**Make sure all Planned Work Projects for a specific fiscal year have been completed during the actual fiscal year.**

% of Planned Work Projects completed during current fiscal year	94%	82%	80%	100%	100%
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MAINTAIN EXISTING INFRASTRUCTURE CONSISTENT WITH COUNTY CODES AND POLICIES, ACCEPTED STANDARDS AND FEDERAL AND STATE REQUIREMENTS.

**Keep canal and ditch system functional year-round by routine inspection and cleaning.**

Linear feet of ditch and canal cleaning	201,822	100,742	118,215	151,849	120,000
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**Repair potholes in county maintained roads as they are reported or discovered.**

Number of potholes repaired	3,351	1,964	1,452	1,563	1,600
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REDUCE EQUIPMENT DOWN TIME AND INCREASE RELIABILITY.

**Work efficiently and effectively to reduce the amount of service interruptions (Road-Calls) per 30 day cycle.**

# of service Interruptions (Road-Calls) per 30 day cycle	171	204	211	286	260
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REPAIR AND REPLACE SIDEWALKS IN COUNTY RIGHTS-OF-WAY.

**Utilize contracted and in-house resources to replace broken and displaced sidewalk.**

Square feet of sidewalk replaced	140,906	139,541	257,800	217,246	150,000
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# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

FY23

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY19    FY20    FY21    FY22    PROJECTED

TO MINIMIZE THE IMPACT OF MOSQUITOS AND SPREAD OF MOSQUITO BORNE DISEASES FOR THE RESIDENTS OF SEMINOLE COUNTY

**Continue to enhance the Mosquito Control Program through expanded surveillance and monitoring activities; and continue to minimize the impacts of mosquito borne diseases through inspections, larviciding and adulticiding.**

# of service requests completed	1,571	2,208	1,934	1,642	2,500
Total acres fogged	237,101	350,391	229,754	131,175	250,000
Total acres larvicided	3,487	9,817	8,293	13,788	15,000

TO PROTECT AND IMPROVE THE WATER QUALITY OF SEMINOLE COUNTY'S SURFACE WATER RESOURCES THROUGH EDUCATIONAL OUTREACH, COLLABORATION WITH OTHER STAKEHOLDERS, RESTORATION ACTIVITIES AND IMPLEMENTING STRUCTURAL AND NON-STRUCTURAL PROJECTS.

**Continue to expand and enhance the educational outreach programs; implement newly adopted Fertilizer Ordinance through educational outreach and informational campaign; and continue to monitor and analyze the long term water quality trends through water chemistry and biological monitoring.**

# of established MSBU's managed	19	19	21	23	25
# of volunteer hours	3,841	2,522	2,171	4,189	4,399
# of waterbodies monitored	591	514	453	497	500
Total number of water chemistry samples collected	6,722	9,275	8,161	8,957	9,000

TO PROVIDE CONNECTIVITY AND ENHANCE MOBILITY FOR CITIZENS OF THE COUNTY, INCLUDING ENHANCED ADA ACCESS AND PATHWAY TO PUBLIC FACILITIES.

**Complete the construction of the total linear feet of sidewalk identified including sidewalk upgrades within the county sidewalk program.**

Linear feet of sidewalk constructed	29,685	36,125	5,844	15,780	25,786
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**Plan, engineer, and construct sidewalks within budget and to specifications.**

# of sidewalk projects completed within budget and to specifications	13	8	4	6	5
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TO PROVIDE HIGH QUALITY, COST EFFECTIVE, LANDSCAPE ARCHITECTURE, ENGINEERING AND PROFESSIONAL SURVEYING SERVICES TO SEMINOLE COUNTY CITIZENS, INCLUDING PROJECT DEVELOPMENT AND MANAGEMENT SERVICES, DESIGN AND SURVEY SERVICES, PROJECT PLANNING AND DEVELOPMENT, CONSTRUCTION PROJECT MANAGEMENT AND INSPECTION SERVICES.

**Complete the scheduled list of Major Roadway and Bridge Projects (Arterial and Collector Roadways) identified within the County Capital Improvement Projects (CIP) program.**

# of miles resurfaced	54	96	65	44	55
# of Roadway and Bridge Projects completed	39	34	44	30	35

UTILIZE INTELLIGENT TRANSPORTATION SYSTEMS (ITS), TRANSPORTATION SYSTEMS MANAGEMENT AND OPERATIONS (TSM&O) STRATEGIES, AND STANDARDS SUCH AS THE MANUAL ON UNIFORM TRAFFIC CONTROL DEVICES (MUTCD) TO MAXIMIZE SAFETY AND EFFICIENCY ON ALL MAJOR ROADWAYS WITHIN SEMINOLE COUNTY.

**Promote efficient system management and operations through continual improvements to signal operations, optimizing signal coordination and implementing adaptive signal timing control.**

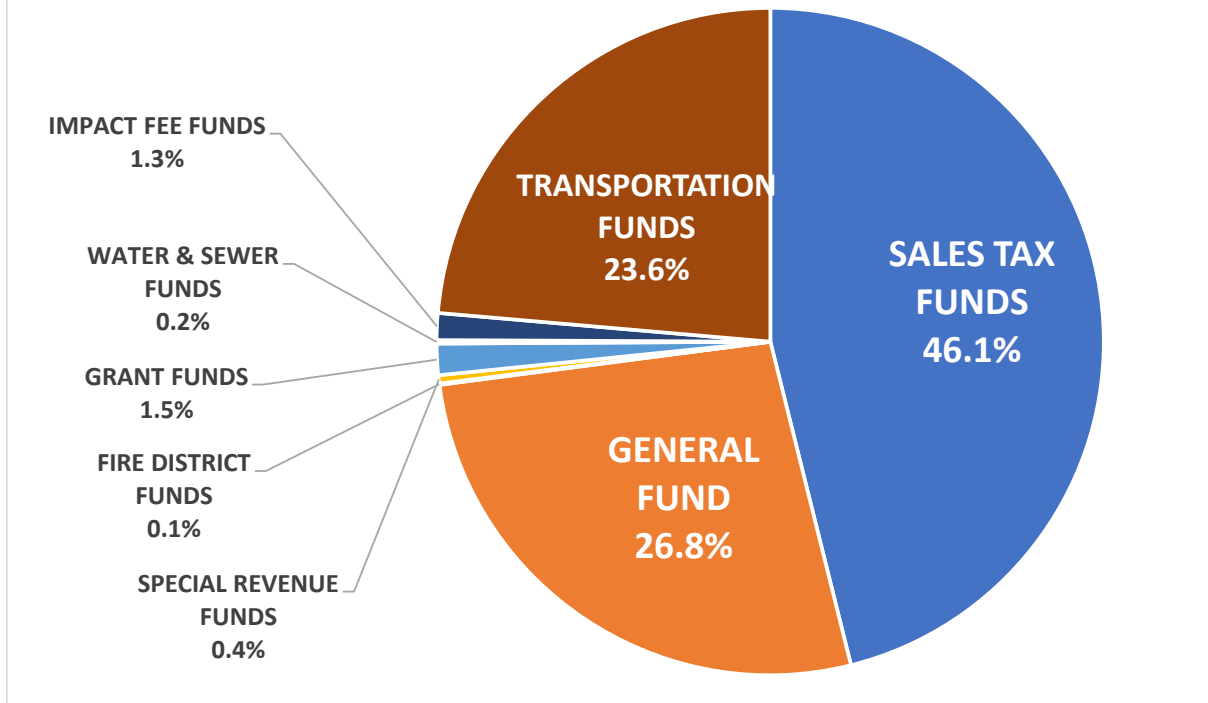
# of corrective signal actions performed	277	243	147	283	200
# of signal modifications made	63	23	55	187	75
# of signal timing changes made	995	503	410	176	300
# of signals utilizing state-of-the-art adaptive signal timing control	71	108	107	62	62

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE	FY19	FY20	FY21	FY22	FY23 PROJECTED
<b>Maintain and protect the County's fiber optic network in proper working order through locates and necessary repairs.</b>					
# of underground locates completed	1,730	1,928	2,727	3,093	3,200
# of fiber optic repairs completed	26	21	18	21	25
<b>Provide the necessary roadway signage throughout the County's multimodal transportation system.</b>					
# of new signs installed	204	18	100	16	30
# of existing signs maintained	4,344	5,348	3,759	2,529	3,500
<b>Quickly and effectively respond to roadway incidents and signal malfunctions in order to restore normal traffic flow in a timely manner.</b>					
Number of emergency response calls	44	12	8	16	20
Number of traffic trouble calls reported	220	134	135	96	125
PROVIDE SUPERIOR SERVICE IN THE REPAIR AND MAINTENANCE OF ALL COUNTY EQUIPMENT ASSIGNED TO THIS PROGRAM					
<b>REDUCE AMOUNT OF WORK ORDERS GENERATED ANNUALLY THROUGH QUALITY PREVENTIVE MAINTENANCE</b>					
# OF WORK ORDERS GENERATED EACH FISCAL YEAR	9,473	9,945	9,706	8,988	8,500
IMPROVE PREVENTIVE MAINTENANCE SERVICE BY REDUCING NUMBER OF BREAKDOWNS BETWEEN SERVICES.					
<b>REDUCE THE NUMBER OF REPAIRS WORKORDERS NEEDED BETWEEN SCHEDULED SERVICE INTERVALS.</b>					
% OF WORKORDERS GENERATED THAT WERE NOT PREVENTIVE MAINTENANCE.	67%	63%	63%	60%	55%

# PUBLIC WORKS

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
CAPITAL PROJECTS DELIVERY	3,288,476	4,909,325	3,578,545	(1,330,781)	-27.1%
DEVELOPMENT REVIEW ENGINEER	412,812	268,468	306,102	37,634	14.0%
ENGINEERING PROF SUPPORT	225,763	288,442	289,686	1,244	0.4%
FACILITIES	8,985,696	10,025,746	10,886,849	861,104	8.6%
FLEET MANAGEMENT	7,711,437	8,949,589	11,296,287	2,346,698	26.2%
LAND MANAGEMENT	273,873	292,895	317,133	24,238	8.3%
MOSQUITO CONTROL	904,420	945,646	879,772	(65,874)	-7.0%
PUBLIC WORKS BUSINESS OFFIC	592,655	751,605	836,274	84,669	11.3%
ROADS & STORMWATER	8,244,089	10,406,970	11,052,187	645,217	6.2%
TRAFFIC OPERATIONS	3,845,124	3,962,840	4,121,545	158,705	4.0%
WATER QUALITY	1,088,960	1,322,829	1,610,124	287,295	21.7%
<b>BASE BUDGETS Total</b>	<b>35,573,304</b>	<b>42,124,355</b>	<b>45,174,504</b>	<b>3,050,149</b>	<b>7.2%</b>
<b>CIP</b>	<b>55,860,190</b>	<b>54,949,234</b>	<b>51,435,122</b>	<b>(3,514,112)</b>	<b>-6.4%</b>
<b>FLEET</b>	<b>3,157,682</b>	<b>4,092,611</b>	<b>4,971,879</b>	<b>879,268</b>	<b>21.5%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>422,132</b>	<b>100,000</b>	<b>1,393,837</b>	<b>1,293,837</b>	<b>1293.8%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>430,000</b>	<b>160,154</b>	<b>(269,846)</b>	<b>-62.8%</b>
<b>FACILITIES PROJECTS</b>	<b>1,451,721</b>	<b>1,637,611</b>	<b>2,868,758</b>	<b>1,231,147</b>	<b>75.2%</b>

# PUBLIC WORKS

## FUNDING SOURCE

<b>GRANTS</b>	<b>(42,507)</b>	<b>(41,493)</b>	<b>(68,999)</b>	<b>(27,506)</b>	<b>66.3%</b>
<b>Grand Total</b>	<b>96,422,521</b>	<b>103,292,318</b>	<b>105,935,255</b>	<b>2,642,937</b>	<b>2.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Capital Projects Delivery**

**Program Message**

Capital Projects has the ultimate purpose of delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) that eliminate congestion, increase personal mobility, update aging infrastructure, minimizing flooding and meet federally mandated water quality improvement requirements while assuring that public pedestrian and vehicular bridges are safe and structurally adequate.

This program provides the following services:

- Pedestrian/vehicular bridge inspections and repair
- Engineering Services
- Construction Engineering Inspections
- Pavement resurfacing and reconstruction program
- Transportation concurrency and transportation impact fee reviews
- Project Management

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>CAPITAL PROJECTS DELIVERY</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,173	-	-	-	
510120 REGULAR SALARIES & WAGES	1,964,700	2,159,443	2,487,067	327,624	15.2%
510210 SOCIAL SECURITY MATCHING	146,075	165,197	190,261	25,063	15.2%
510220 RETIREMENT CONTRIBUTIONS	212,992	244,438	299,803	55,365	22.6%
510230 HEALTH INSURANCE - EMPLOYER	349,023	429,236	422,676	(6,560)	-1.5%
510240 WORKERS COMPENSATION	46,547	49,491	49,959	467	0.9%
510150 SPECIAL PAY	2,325	2,400	4,560	2,160	90.0%
<i>PERSONNEL SERVICES Total</i>	<i>2,722,836</i>	<i>3,050,205</i>	<i>3,454,326</i>	<i>404,120</i>	<i>13.2%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,228	1,200	1,250	50	4.2%
530490 OTHER CHARGES/OBLIGATIONS	134,019	7,000	7,000	-	0.0%
530510 OFFICE SUPPLIES	5,186	3,500	2,500	(1,000)	-28.6%
530520 OPERATING SUPPLIES	7,117	8,570	8,570	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	4,387	7,200	6,000	(1,200)	-16.7%
530310 PROFESSIONAL SERVICES	-	50,000	50,000	-	0.0%
530420 TRANSPORTATION	-	300	300	-	0.0%
530460 REPAIRS AND MAINTENANCE	1,400	-	-	-	
530340 OTHER SERVICES	-	1,400	700	(700)	-50.0%
530440 RENTAL AND LEASES	300	300	300	-	0.0%
530550 TRAINING	6,733	8,600	16,000	7,400	86.0%
530401 TRAVEL - TRAINING RELATED	-	300	300	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	29,725	25,250	31,299	6,049	24.0%
<i>OPERATING EXPENDITURES Total</i>	<i>190,096</i>	<i>113,620</i>	<i>124,219</i>	<i>10,599</i>	<i>9.3%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
560650 CONSTRUCTION IN PROGRESS	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>DEBT SERVICE</b>					
570720 INTEREST	180,870	1,745,500	-	(1,745,500)	-100.0%
570750 BOND ISSUANCE COSTS	153,500	-	-	-	
570735 LOC LENDER UNUSED FEES	41,175	-	-	-	
<i>DEBT SERVICE Total</i>	<i>375,545</i>	<i>1,745,500</i>	<i>-</i>	<i>(1,745,500)</i>	<i>-100.0%</i>
<b>CIP</b>	<b>51,036,466</b>	<b>49,999,234</b>	<b>46,285,122</b>	<b>(3,714,112)</b>	<b>-7.4%</b>
<b>FLEET</b>	<b>-</b>	<b>-</b>	<b>175,200</b>	<b>175,200</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>93,181</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>430,000</b>	<b>-</b>	<b>(430,000)</b>	<b>-100.0%</b>
<b>GRANTS</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>CAPITAL PROJECTS DELIVERY Total</b>	<b>54,418,123</b>	<b>55,338,559</b>	<b>50,238,867</b>	<b>(5,099,693)</b>	<b>-9.2%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Development Review Engineering**

**Program Message**

The Development Review Engineering Program administers the Land Development Code (LDC) and the Engineering Manual (EM) as it relates to new development and Right-of-Way projects. The Program ensures the compliance with Federal and State laws through the review of the development plans.

This program provides the following services:

- Permit and regulate construction within Seminole County's Right-of-Ways
- Perform Engineering review services in support of the Planning and Development Program
- Inspection of all new development related construction projects
- Floodplain administration
- Enforcement of policies within Seminole County's Right-of-Ways

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>DEVELOPMENT REVIEW ENGINEER</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
342516 AFTER HOURS INSPECTIONS	(8,420)	(2,000)	(2,000)	-	0.0%
342560 ENGINEERING	(415,676)	(650,000)	(650,000)	-	0.0%
<i>CHARGES FOR SERVICES Total</i>	<i>(424,096)</i>	<i>(652,000)</i>	<i>(652,000)</i>	<i>-</i>	<i>0.0%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	7,526	2,575	2,575	-	0.0%
510120 REGULAR SALARIES & WAGES	582,793	624,246	648,415	24,169	3.9%
510210 SOCIAL SECURITY MATCHING	42,824	47,952	49,801	1,849	3.9%
510220 RETIREMENT CONTRIBUTIONS	65,759	73,326	77,533	4,207	5.7%
510230 HEALTH INSURANCE - EMPLOYER	116,167	145,273	151,151	5,878	4.0%
510240 WORKERS COMPENSATION	14,497	14,947	15,782	836	5.6%
<i>PERSONNEL SERVICES Total</i>	<i>829,567</i>	<i>908,318</i>	<i>945,257</i>	<i>36,939</i>	<i>4.1%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,900	2,000	2,000	-	0.0%
530510 OFFICE SUPPLIES	2,967	1,000	2,000	1,000	100.0%
530520 OPERATING SUPPLIES	1,979	5,175	5,175	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	165	800	790	(10)	-1.3%
530470 PRINTING AND BINDING	-	250	300	50	20.0%
530550 TRAINING	-	2,825	2,480	(345)	-12.2%
530401 TRAVEL - TRAINING RELATED	-	100	100	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	330	-	-	-	-
<i>OPERATING EXPENDITURES Total</i>	<i>7,341</i>	<i>12,150</i>	<i>12,845</i>	<i>695</i>	<i>5.7%</i>
<b>FLEET</b>	-	-	<b>28,310</b>	<b>28,310</b>	-
<b>DEVELOPMENT REVIEW ENGINEER Total</b>	<b>412,812</b>	<b>268,468</b>	<b>334,412</b>	<b>65,944</b>	<b>24.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Engineering Professional Support**

**Program Message**

The Engineering Professional Support Program functions to the Department and County residents in the form of Transportation Asset Management, Right-of-way information, utility permitting within the county's right-of-way, technical support, asset management, transportation related GIS services, building permitting and development and review services.

This program contains the following services which have the ultimate purpose of providing technical support to the general public as well as other County departments:

- Right of way research
- Utility permitting

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ENGINEERING PROF SUPPORT</b>					
<b>BASE BUDGETS</b>					
<b>CHARGES FOR SERVICES</b>					
342560 ENGINEERING	(6,213)	-	-	-	
<i>CHARGES FOR SERVICES Total</i>	(6,213)	-	-	-	
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	56,853	57,929	60,930	3,001	5.2%
510210 SOCIAL SECURITY MATCHING	4,075	4,432	4,661	230	5.2%
510220 RETIREMENT CONTRIBUTIONS	5,700	6,268	7,257	989	15.8%
510230 HEALTH INSURANCE - EMPLOYER	10,752	12,678	9,349	(3,330)	-26.3%
510240 WORKERS COMPENSATION	1,163	1,191	1,304	113	9.5%
510150 SPECIAL PAY	-	-	240	240	
<i>PERSONNEL SERVICES Total</i>	78,543	82,497	83,741	1,243	1.5%
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	75	70	70	-	0.0%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530470 PRINTING AND BINDING	-	325	325	-	0.0%
530340 OTHER SERVICES	93,960	105,400	105,400	-	0.0%
530430 UTILITIES	53,462	75,000	75,000	-	0.0%
530439 UTILITIES-OTHER	5,935	25,000	25,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	150	150	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	153,432	205,945	205,945	-	0.0%
<b>GRANTS</b>					
	1	0	-	(0)	-100.0%
<b>ENGINEERING PROF SUPPORT Total</b>	<b>225,764</b>	<b>288,442</b>	<b>289,686</b>	<b>1,243</b>	<b>0.4%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## PUBLIC WORKS DEPT

### Facilities

#### Program Message

The Facilities Management Program is responsible for providing a full range of facility management services in County-owned and leased facilities that are under its jurisdiction. These services include maintenance, repair, capital renewal, utilities, security services, space planning, interior design, renovations, energy conservation, and custodial services. The Facilities Management Program is also responsible for leasing, managing, and disposing of real property and facilities, as requested by the Board of Supervisors and other County agencies.

The program provides the following services:

- **Facilities Maintenance** - Provides ongoing facility operations, repairs, and maintenance of over (400+) buildings and structures totaling over two million square feet. General activities performed by this program are essential to protect, preserve, or restore existing facilities and equipment. Services include repairs and maintenance of buildings and systems; contracted services; recurring testing, inspections, and equipment certifications; and utility expenses.
- **Property Management** - Manages leased space (County as tenant and County as landlord), dumpster refuse services, custodial services, window cleaning, contract management, and security services. General activities performed by this program are coordinates negotiation and leasing of office space for satellite facilities and County-owned land and building, administers leases upon execution, conducts market surveys to determine availability to meet space needs, and ensure contract requirements are met for commitments, changes, and invoices.
- **Construction Management** - Responsible for the administration and management of most construction and renovation projects (excluding water & sewer). Applicable operating and capital projects include, but are not limited to building renovations, alterations, additions, new construction, and demolition.
- **Planned Work** - A multifaceted facilities maintenance work plan for stabilizing the reliability of equipment and extending the useful life of County facilities. Facilities Management completes equipment and facility assessments through information gathering, inspections, forecasting, and customer coordination in order to generate a comprehensive multiyear program schedule. Major capital components identified in the plan include, but are not limited to roofs, heating, ventilation & air conditioning, flooring, fire alarms, building envelopes, and parking lots.

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>FACILITIES</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	97,813	40,000	40,000	-	0.0%
510120 REGULAR SALARIES & WAGES	1,562,694	1,986,475	2,132,582	146,107	7.4%
510210 SOCIAL SECURITY MATCHING	118,799	155,025	166,203	11,177	7.2%
510220 RETIREMENT CONTRIBUTIONS	191,445	239,452	282,249	42,797	17.9%
510230 HEALTH INSURANCE - EMPLOYER	435,691	632,485	633,073	588	0.1%
510240 WORKERS COMPENSATION	63,552	68,340	67,044	(1,297)	-1.9%
510150 SPECIAL PAY	3,453	3,300	4,800	1,500	45.5%
<i>PERSONNEL SERVICES Total</i>	<i>2,473,447</i>	<i>3,125,078</i>	<i>3,325,950</i>	<i>200,873</i>	<i>6.4%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	24	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	3,168	6,340	6,410	70	1.1%
530510 OFFICE SUPPLIES	2,346	1,000	1,000	-	0.0%
530520 OPERATING SUPPLIES	370,131	476,154	487,920	11,766	2.5%
530540 BOOKS, DUES PUBLICATIONS	346	300	-	(300)	-100.0%
530310 PROFESSIONAL SERVICES	34,801	38,085	45,469	7,384	19.4%
530460 REPAIRS AND MAINTENANCE	1,638,832	1,428,773	1,459,646	30,873	2.2%
530340 OTHER SERVICES	1,712,714	1,588,574	1,981,261	392,687	24.7%
530440 RENTAL AND LEASES	618,138	616,032	637,730	21,698	3.5%
530560 GAS/OIL/LUBE	56	346	362	16	4.6%
530430 UTILITIES	1,472,930	1,560,556	1,751,900	191,344	12.3%
530521 EQUIPMENT \$1000-\$4999	9,165	10,000	10,000	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
530439 UTILITIES-OTHER	637,859	1,151,426	1,156,024	4,598	0.4%
530550 TRAINING	-	200	200	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	11,742	22,882	22,977	95	0.4%
<i>OPERATING EXPENDITURES Total</i>	<i>6,512,249</i>	<i>6,900,668</i>	<i>7,560,899</i>	<i>660,231</i>	<i>9.6%</i>
<b>CIP</b>	-	-	-	-	
<b>FLEET</b>	<b>411,589</b>	<b>531,269</b>	<b>286,500</b>	<b>(244,769)</b>	<b>-46.1%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	-	-	-	
<b>FACILITIES PROJECTS</b>	<b>1,451,721</b>	<b>1,637,611</b>	<b>2,868,758</b>	<b>1,231,147</b>	<b>75.2%</b>
<b>GRANTS</b>	-	-	-	-	
<b>FACILITIES Total</b>	<b>10,849,006</b>	<b>12,194,625</b>	<b>14,042,107</b>	<b>1,847,482</b>	<b>15.1%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Fleet Management**

**Program Message**

The Fleet Management Program is responsible for maintenance and repairs of over 2,000 pieces of equipment. It also operates and maintains the County's refueling systems. The Fleet Management Program acquires and distributes an average of one million gallons of fuel per year. Provides assistance county wide with equipment specifications with quotes and ordering replacements and/or new acquisitions for all departments

The program provides the following services:

- Equipment Maintenance and Repair – Fleet provides repair and maintenance services to all county departments for county owned equipment. Services include scheduled and unscheduled repairs, accident repairs, upfits and refurbishing. The fleet consists of 260 generators, 485 pieces of heavy equipment, 532 pieces of light equipment, 950 pieces of small equipment and 100 pieces of Fire Dept emergency equipment.
- Fuel Acquisition and Distribution – Fleet provides approximately 300,000 gallons of unleaded fuel and 700,000 gallons Diesel fuel annually for all county owned equipment.
- Fleet Replacement and Disposal - Implementation of the Fleet replacement plan is based off established guidelines and criteria approved by the Seminole County BOCC. During budget development, Fleet Works with vendors and user departments to specify equipment according to their operational needs. Once the budget has been adopted, Fleet continues to work with the vendors and user departments throughout the ordering / delivery process ensuring equipment is received in the projected time frame and according to specifications. Once a unit is replaced the old equipment is prepared for surplus by removing any county decals and then sent to auction for sale.



# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>FLEET MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	44,047	63,672	63,672	-	0.0%
510120 REGULAR SALARIES & WAGES	1,463,500	1,683,617	1,876,195	192,579	11.4%
510210 SOCIAL SECURITY MATCHING	110,541	133,668	148,400	14,732	11.0%
510220 RETIREMENT CONTRIBUTIONS	154,361	189,057	231,038	41,982	22.2%
510230 HEALTH INSURANCE - EMPLOYER	335,312	459,070	481,182	22,112	4.8%
510240 WORKERS COMPENSATION	39,210	37,760	39,856	2,096	5.6%
510150 SPECIAL PAY	9,913	9,900	8,400	(1,500)	-15.2%
<i>PERSONNEL SERVICES Total</i>	<i>2,156,883</i>	<i>2,576,743</i>	<i>2,848,743</i>	<i>272,001</i>	<i>10.6%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,871	6,500	6,500	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	4,541	350	350	-	0.0%
530510 OFFICE SUPPLIES	2,768	4,000	4,000	-	0.0%
530520 OPERATING SUPPLIES	1,119,117	1,418,050	1,321,250	(96,800)	-6.8%
530540 BOOKS, DUES PUBLICATIONS	4,320	3,300	4,800	1,500	45.5%
530420 TRANSPORTATION	345	-	-	-	
530460 REPAIRS AND MAINTENANCE	2,288,423	2,296,546	2,744,770	448,224	19.5%
530340 OTHER SERVICES	11,499	18,500	19,000	500	2.7%
530440 RENTAL AND LEASES	116	1,000	1,000	-	0.0%
530560 GAS/OIL/LUBE	2,095,900	2,549,600	4,270,873	1,721,273	67.5%
530521 EQUIPMENT \$1000-\$4999	1,527	10,000	10,000	-	0.0%
530439 UTILITIES-OTHER	542	1,500	1,500	-	0.0%
530550 TRAINING	916	6,500	6,500	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	21,671	57,000	57,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>5,554,554</i>	<i>6,372,846</i>	<i>8,447,543</i>	<i>2,074,697</i>	<i>32.6%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>FLEET</b>	<b>300,762</b>	<b>251,262</b>	<b>293,060</b>	<b>41,798</b>	<b>16.6%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>-</b>	<b>-</b>	<b>58,421</b>	<b>58,421</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>FLEET MANAGEMENT Total</b>	<b>8,012,199</b>	<b>9,200,851</b>	<b>11,647,768</b>	<b>2,446,917</b>	<b>26.6%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## PUBLIC WORKS DEPT

### Land Management

#### Program Message

The Land Management Program manages all aspects pertaining to County owned property or property interests. This includes land acquisition in coordination with other County departments, processing transfers of County property interests to the Florida Department of Transportation for State projects within Seminole County, and processing Tax Certificates struck to the County.

The program provides the following services:

- Reviews Preliminary Subdivision Plans for accuracy in County owned right-of-way information
- Reviews requests for Trustees of the Internal Improvement Trust Fund right-of-way reservation releases
- Reviews County owned right-of-way vacates
- Provides vetting for roads to be accepted into the County's road maintenance system
- Supports the Roads-Stormwater Repair and Maintenance Program's Pavement Management System in order to maintain the County's infrastructure in compliance with the Seminole County Administrative Code.
- Maintains the County owned lands layer in GIS
- Coordinates and manages title searches, surveys, environmental and appraisal reports for subject properties associated with County projects and acquisitions
- Provides right-of-way information to internal and external customers (e.g., property owners, utility customers, surveyors, etc.)

Researches construction plans, imaging system (OnBase), maps, property titles, agenda minutes of the Seminole County Board of County Commissioners, County owned property and County interests as it pertains to right-of-way easements, and various files.

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>LAND MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	13	-	-	-	
510120 REGULAR SALARIES & WAGES	196,750	188,003	204,068	16,065	8.5%
510210 SOCIAL SECURITY MATCHING	11,970	14,382	15,611	1,229	8.5%
510220 RETIREMENT CONTRIBUTIONS	17,198	20,342	24,304	3,963	19.5%
510230 HEALTH INSURANCE - EMPLOYER	43,145	64,182	66,705	2,523	3.9%
510240 WORKERS COMPENSATION	4,047	3,496	3,945	449	12.9%
<i>PERSONNEL SERVICES Total</i>	<i>273,123</i>	<i>290,405</i>	<i>314,633</i>	<i>24,228</i>	<i>8.3%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	66	60	70	10	16.7%
530510 OFFICE SUPPLIES	73	300	300	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	240	480	480	-	0.0%
530310 PROFESSIONAL SERVICES	150	450	450	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	1,200	1,200	-	0.0%
530340 OTHER SERVICES	-	-	-	-	
530550 TRAINING	-	-	-	-	
530522 OPERATING SUPPLIES-TECHNOLOGY	220	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>750</i>	<i>2,490</i>	<i>2,500</i>	<i>10</i>	<i>0.4%</i>
<b>LAND MANAGEMENT Total</b>	<b>273,873</b>	<b>292,895</b>	<b>317,133</b>	<b>24,238</b>	<b>8.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Mosquito Control**

**Program Message**

The Mosquito Control Program provides a countywide, consolidated means for preventing the transmission of West Nile Virus, Encephalitis and other mosquito borne diseases through the reduction of its primary vector, the mosquito.

The program provides the following services, which have the ultimate purpose of protecting the well-being of humans, domestic animals and wildlife by minimizing the transmission of mosquito-borne diseases:

- Public Outreach/Education
- Countywide larviciding
- Mosquito Abatement
- Entomological services to determine effectiveness of control operations, sources of mosquitoes, species of mosquitoes, as well as necessity of larvae and adult mosquito control measures.
- Assist property owners in abating breeding places by providing consulting and educational services.

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>MOSQUITO CONTROL</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	23,484	9,398	9,398	-	0.0%
510120 REGULAR SALARIES & WAGES	466,311	464,936	410,941	(53,995)	-11.6%
510210 SOCIAL SECURITY MATCHING	35,597	36,287	32,156	(4,131)	-11.4%
510220 RETIREMENT CONTRIBUTIONS	49,788	51,323	50,062	(1,261)	-2.5%
510230 HEALTH INSURANCE - EMPLOYER	126,951	140,427	126,289	(14,138)	-10.1%
510240 WORKERS COMPENSATION	19,368	18,375	19,525	1,150	6.3%
510150 SPECIAL PAY	-	-	-	-	
510125 PART-TIME PERSONNEL	2,922	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<b>724,421</b>	<b>720,746</b>	<b>648,372</b>	<b>(72,374)</b>	<b>-10.0%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	600	700	700	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	-	1,500	7,500	6,000	400.0%
530510 OFFICE SUPPLIES	728	1,000	1,000	-	0.0%
530520 OPERATING SUPPLIES	117,050	139,300	139,800	500	0.4%
530540 BOOKS, DUES PUBLICATIONS	-	-	-	-	
530420 TRANSPORTATION	26	400	400	-	0.0%
530460 REPAIRS AND MAINTENANCE	4,811	7,000	7,000	-	0.0%
530340 OTHER SERVICES	56,784	75,000	75,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<b>179,999</b>	<b>224,900</b>	<b>231,400</b>	<b>6,500</b>	<b>2.9%</b>
<b>FLEET</b>	-	<b>89,425</b>	<b>203,520</b>	<b>114,095</b>	<b>127.6%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	-	<b>25,611</b>	<b>25,611</b>	
<b>GRANTS</b>	<b>(42,508)</b>	<b>(41,493)</b>	<b>(68,999)</b>	<b>(27,506)</b>	<b>66.3%</b>
<b>MOSQUITO CONTROL Total</b>	<b>861,912</b>	<b>993,578</b>	<b>1,039,904</b>	<b>46,326</b>	<b>4.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Public Works Business Office**

**Program Message**

The Director's Office provides leadership, management oversight and direction to all programs in the Public Works Department. This program includes services for providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

The following services are provided in this program:

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PUBLIC WORKS BUSINESS OFFIC</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	232,673	343,704	407,295	63,591	18.5%
510210 SOCIAL SECURITY MATCHING	15,935	26,293	31,158	4,865	18.5%
510220 RETIREMENT CONTRIBUTIONS	56,679	72,587	89,048	16,461	22.7%
510230 HEALTH INSURANCE - EMPLOYER	40,045	57,497	59,863	2,366	4.1%
510240 WORKERS COMPENSATION	375	550	652	102	18.5%
510150 SPECIAL PAY	3,218	3,300	3,300	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<b>348,924</b>	<b>503,931</b>	<b>591,316</b>	<b>87,385</b>	<b>17.3%</b>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	54	250	250	-	0.0%
530520 OPERATING SUPPLIES	-	270	270	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	183,677	100	100	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<b>183,731</b>	<b>620</b>	<b>620</b>	<b>-</b>	<b>0.0%</b>
<b>GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	60,000	247,054	244,338	(2,716)	-1.1%
<i>GRANTS &amp; AIDS Total</i>	<b>60,000</b>	<b>247,054</b>	<b>244,338</b>	<b>(2,716)</b>	<b>-1.1%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>					
	-	<b>100,000</b>	-	<b>(100,000)</b>	<b>-100.0%</b>
<b>PUBLIC WORKS BUSINESS OFFIC Total</b>	<b>592,655</b>	<b>851,605</b>	<b>836,274</b>	<b>(15,331)</b>	<b>-1.8%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## PUBLIC WORKS DEPT

### Roads - Stormwater Repair and Maintenance

#### Program Message

The Roads-Stormwater Program maintains the accepted county system of roads and associated drainage facilities. This includes a number of activities related to road and right-of-way maintenance such as pavement repair, sidewalk repair and replacement, shoulder maintenance, safety tree trimming (contracted), mowing of non-residential roadsides (contracted), maintenance of street drainage systems including curb and gutter, inlets and pipes, roadside ditch and swale maintenance, and street sweeping (contracted). Stormwater facilities including retention ponds, canals and major outfall ditches also require repairs and maintenance of pipes and structures, dredging and excavating, and mowing (contracted). Lining of stormwater pipes to extend their life is also performed by contract.

The Roads Stormwater Program is responsible for the repair and maintenance of county roadways, primary and secondary drainage facilities including canals, ditches, retention ponds, pipes and associated structures; tree trimming/removal within County easements and right-of-ways. We also plan and provide construction of flood prevention projects.

This program contains the following services which have the ultimate purpose of maintaining existing roads and drainage systems:

- Routine maintenance of existing roads
- Maintenance of public rights of way (tree trimming, mowing, guardrails and etc.)
- Maintenance of stormwater infrastructure, ditches, canals and retention ponds
- Vertical and horizontal surveying controls
- Plat review/approval

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ROADS &amp; STORMWATER</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	142,400	128,699	128,699	-	0.0%
510120 REGULAR SALARIES & WAGES	3,594,525	4,558,874	4,992,922	434,048	9.5%
510210 SOCIAL SECURITY MATCHING	273,362	358,599	391,804	33,205	9.3%
510220 RETIREMENT CONTRIBUTIONS	419,028	544,484	641,586	97,102	17.8%
510230 HEALTH INSURANCE - EMPLOYER	953,152	1,470,522	1,478,522	8,000	0.5%
510240 WORKERS COMPENSATION	322,623	327,483	340,346	12,863	3.9%
510150 SPECIAL PAY	6,313	6,900	5,700	(1,200)	-17.4%
<i>PERSONNEL SERVICES Total</i>	<b>5,711,404</b>	<b>7,395,561</b>	<b>7,979,578</b>	<b>584,017</b>	<b>7.9%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	14,943	12,560	12,560	-	0.0%
530510 OFFICE SUPPLIES	4,306	4,540	4,540	-	0.0%
530520 OPERATING SUPPLIES	182,236	223,137	251,287	28,150	12.6%
530540 BOOKS, DUES PUBLICATIONS	554	3,304	3,304	-	0.0%
530310 PROFESSIONAL SERVICES	14,593	5,000	5,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	2,001,044	2,253,656	2,242,509	(11,147)	-0.5%
530340 OTHER SERVICES	-	25,000	20,000	(5,000)	-20.0%
530440 RENTAL AND LEASES	20,949	64,925	64,925	-	0.0%
530430 UTILITIES	17,614	13,000	13,000	-	0.0%
530530 ROAD MATERIALS & SUPPLIES	172,035	249,830	297,260	47,430	19.0%
530521 EQUIPMENT \$1000-\$4999	18,624	18,750	18,750	-	0.0%
530439 UTILITIES-OTHER	36,113	83,420	83,420	-	0.0%
530550 TRAINING	904	3,810	3,810	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	48,770	50,477	52,243	1,767	3.5%
<i>OPERATING EXPENDITURES Total</i>	<b>2,532,685</b>	<b>3,011,409</b>	<b>3,072,608</b>	<b>61,200</b>	<b>2.0%</b>
<b>FLEET</b>	<b>2,144,234</b>	<b>2,916,455</b>	<b>3,626,919</b>	<b>710,464</b>	<b>24.4%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	-	-	<b>28,985</b>	<b>28,985</b>	
<b>GRANTS</b>	-	-	-	-	
<b>ROADS &amp; STORMWATER Total</b>	<b>10,388,323</b>	<b>13,323,425</b>	<b>14,708,090</b>	<b>1,384,665</b>	<b>10.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Traffic Operations**

**Program Message**

Traffic Operations provides engineering and operations functions related to traffic safety and efficiency elements as provided by Florida Law and the BCC in accordance with all Federal, State, and Local standards. This includes the planning, design, construction and maintenance of multiple related systems, signals, fiber optic network, signing, striping, and Advanced Traffic Management System. Infrastructure includes 401 signals, 176 flashers, 350+ corridor miles of fiber, 32,000 signs, 28 Rapid Rectangular Flashing Beacons (RRFBs), and 29 variable message signs.

Traffic Engineering's "Traffic Operations Program" maintains the following services which have the ultimate purpose of managing traffic to ensure the safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and management
- Transportation studies and data processing

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TRAFFIC OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>INTERGOVERNMENTAL REVENUE</b>					
334499 FDOT LIGHTING AGREEMENT	(25,659)	(25,000)	(25,000)	-	0.0%
<i>INTERGOVERNMENTAL REVENUE Total</i>	<i>(25,659)</i>	<i>(25,000)</i>	<i>(25,000)</i>	<i>-</i>	<i>0.0%</i>
<b>CHARGES FOR SERVICES</b>					
344920 FIBER CONSTRUCTION AND MAINT	(423,135)	(360,724)	(416,013)	(55,289)	15.3%
344910 SIGNALS/CHARGES FOR SERVICES	(412,437)	(1,107,615)	(1,351,889)	(244,274)	22.1%
<i>CHARGES FOR SERVICES Total</i>	<i>(835,572)</i>	<i>(1,468,339)</i>	<i>(1,767,902)</i>	<i>(299,563)</i>	<i>20.4%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	240,953	253,000	253,000	-	0.0%
510120 REGULAR SALARIES & WAGES	1,801,536	2,047,208	2,164,559	117,351	5.7%
510210 SOCIAL SECURITY MATCHING	148,013	175,966	184,943	8,977	5.1%
510220 RETIREMENT CONTRIBUTIONS	212,396	248,883	293,743	44,860	18.0%
510230 HEALTH INSURANCE - EMPLOYER	407,223	515,634	524,384	8,750	1.7%
510240 WORKERS COMPENSATION	125,799	125,710	136,568	10,858	8.6%
510150 SPECIAL PAY	6,448	6,900	9,300	2,400	34.8%
<i>PERSONNEL SERVICES Total</i>	<i>2,942,369</i>	<i>3,373,301</i>	<i>3,566,497</i>	<i>193,196</i>	<i>5.7%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,428	2,200	2,500	300	13.6%
530490 OTHER CHARGES/OBLIGATIONS	-	-	-	-	
530510 OFFICE SUPPLIES	127	1,519	1,519	-	0.0%
530520 OPERATING SUPPLIES	455,349	573,125	715,200	142,075	24.8%
530540 BOOKS, DUES PUBLICATIONS	2,169	3,128	3,128	-	0.0%
530420 TRANSPORTATION	961	3,500	3,600	100	2.9%
530460 REPAIRS AND MAINTENANCE	695,280	694,806	745,904	51,098	7.4%
530340 OTHER SERVICES	352,104	505,000	543,000	38,000	7.5%
530430 UTILITIES	237,202	235,000	258,500	23,500	10.0%
530521 EQUIPMENT \$1000-\$4999	9,755	7,900	8,899	999	12.6%
530439 UTILITIES-OTHER	8,152	45,000	54,000	9,000	20.0%
530550 TRAINING	1,460	9,700	9,700	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	2,000	2,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>1,763,986</i>	<i>2,082,878</i>	<i>2,347,950</i>	<i>265,072</i>	<i>12.7%</i>
<b>CAPITAL OUTLAY</b>					
560646 CAPITAL SOFTWARE>\$4,999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>CIP</b>	<b>4,823,723</b>	<b>4,950,000</b>	<b>5,150,000</b>	<b>200,000</b>	<b>4.0%</b>
<b>FLEET</b>	<b>301,097</b>	<b>227,054</b>	<b>310,120</b>	<b>83,066</b>	<b>36.6%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	
<b>GRANTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TRAFFIC OPERATIONS Total</b>	<b>8,969,944</b>	<b>9,139,894</b>	<b>9,616,665</b>	<b>476,771</b>	<b>5.2%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## PUBLIC WORKS DEPT

### Water Quality

#### Program Message

The Water Quality Program (WQP) provides watershed monitoring and assessment of surface waters in Seminole County. Long term monitoring is used to analyze the health of County waterbodies and maintain compliance with State and Federal guidelines. The WQP also includes extensive educational outreach and volunteer opportunities through the Seminole Education, Restoration and Volunteer (SERV) Program.

The Lake Management Program (LMP) promotes remediation of undesirable lake conditions by facilitating stewardships (lake associations) and partnerships among various stakeholders including fellow neighbors, landowners, community groups, and local and state government professionals working together to protect, improve and manage county lakes. The LMP offers options that are understandable and responsive to undesirable lake conditions affecting water quality and biological habitats, as well as, recreational uses. These programs provide the following services and activities, which have the ultimate purpose of keeping the County's natural water bodies clean and also protect, conserve and restore Seminole County's natural water resources through a multi-pronged approach, including:

- Pollution prevention and reduction
- Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Providing and participating in public education to maintain and improve water quality in Seminole County
- Providing leadership and guidance in watershed management through sound science and a collaborative, comprehensive process
- Watershed awareness, education, training, volunteer opportunities and projects
- Environmental regulatory compliance, intergovernmental and interdepartmental coordination and assistance
- Waterbody restoration, enhancement & maintenance
- Maintaining water quality, meteorologic and hydrologic systems
- Actively manage Aquatic Weed Control/Lake Management MSBU waterbodies, as well as numerous county park shorelines and ponds.
- Conduct detailed nutrient and hydrologic studies of surface water and groundwater systems.

Develop, implement, and manage water quality related capital improvement and restoration

# PUBLIC WORKS

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>WATER QUALITY</b>					
<b>BASE BUDGETS</b>					
<b>INTERGOVERNMENTAL REVENUE</b>					
337900 LOCAL GRANTS & AIDS	(88,000)	(90,000)	-	90,000	-100.0%
337300 NPDES CITIES	-	(40,000)	(40,000)	-	0.0%
<i>INTERGOVERNMENTAL REVENUE Total</i>	<i>(88,000)</i>	<i>(130,000)</i>	<i>(40,000)</i>	<i>90,000</i>	<i>-69.2%</i>
<b>CHARGES FOR SERVICES</b>					
343904 SVC CHGS-OTH PHYSICAL ENVIRON	(33,064)	(35,000)	(81,000)	(46,000)	131.4%
<i>CHARGES FOR SERVICES Total</i>	<i>(33,064)</i>	<i>(35,000)</i>	<i>(81,000)</i>	<i>(46,000)</i>	<i>131.4%</i>
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	2,281	4,994	4,994	-	0.0%
510120 REGULAR SALARIES & WAGES	543,528	648,514	784,178	135,664	20.9%
510210 SOCIAL SECURITY MATCHING	39,867	49,993	60,372	10,378	20.8%
510220 RETIREMENT CONTRIBUTIONS	56,191	70,710	93,990	23,281	32.9%
510230 HEALTH INSURANCE - EMPLOYER	130,688	179,215	221,830	42,616	23.8%
510240 WORKERS COMPENSATION	11,026	12,783	15,661	2,878	22.5%
510150 SPECIAL PAY	2,106	3,300	3,300	-	0.0%
510125 PART-TIME PERSONNEL	3,312	-	-	-	-
<i>PERSONNEL SERVICES Total</i>	<i>788,999</i>	<i>969,508</i>	<i>1,184,325</i>	<i>214,817</i>	<i>22.2%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	481	1,100	1,100	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	16,338	18,000	18,000	-	0.0%
530510 OFFICE SUPPLIES	750	1,000	1,000	-	0.0%
530520 OPERATING SUPPLIES	32,456	52,000	49,000	(3,000)	-5.8%
530540 BOOKS, DUES PUBLICATIONS	2,319	2,280	2,280	-	0.0%
530310 PROFESSIONAL SERVICES	124,394	132,000	130,000	(2,000)	-1.5%
530420 TRANSPORTATION	154	300	300	-	0.0%
530460 REPAIRS AND MAINTENANCE	31,233	65,000	95,000	30,000	46.2%
530340 OTHER SERVICES	199,986	225,500	231,420	5,920	2.6%
530521 EQUIPMENT \$1000-\$4999	6,025	11,842	9,400	(2,442)	-20.6%
530550 TRAINING	2,363	2,500	2,500	-	0.0%
530401 TRAVEL - TRAINING RELATED	1,827	4,000	4,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	2,700	2,799	2,799	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>421,025</i>	<i>518,321</i>	<i>546,799</i>	<i>28,478</i>	<i>5.5%</i>
<b>FLEET</b>	-	<b>77,146</b>	<b>48,250</b>	<b>(28,896)</b>	<b>-37.5%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>328,951</b>	-	<b>1,080,820</b>	<b>1,080,820</b>	-
<b>TECHNOLOGY</b>	-	-	<b>125,154</b>	<b>125,154</b>	-
<b>GRANTS</b>	-	-	-	-	-
<b>WATER QUALITY Total</b>	<b>1,417,912</b>	<b>1,399,975</b>	<b>2,864,348</b>	<b>1,464,373</b>	<b>104.6%</b>





**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES - UTILITIES DEPARTMENT**

**ENVIRONMENTAL SERVICES BUSINESS OFFICE  
UTILITIES ENGINEERING PROGRAM  
WASTEWATER OPERATIONS  
WATER OPERATIONS**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Department Message**

The Environmental Services Utilities Department operates water and wastewater utilities. Both utility systems provide high quality and cost-effective services to Seminole County customers. The Environmental Services Utilities Department provides timely responsiveness to its customers, operates each utility system to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

The Environmental Services Utilities Department is comprised of four Programs, including Business Office; Utilities Engineering; Water Operations; and Wastewater Operations. The Business Office Program provides accounting, utilities customer service and billing, and management oversight of all programs in the department. The Utilities Engineering Program assists in the planning, development and execution of water and wastewater capital and operational projects. The Water Operations Program provides water customers with potable drinking water supply and promotes water conservation. The Wastewater Operations Program provides wastewater customers with wastewater collection, treatment and reclaimed water that meets or exceeds all regulatory standards and is provided in a cost-effective manner.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

FY23

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE

FY19

FY20

FY21

FY22

PROJECTED

## ENVIRONMENTAL SERVICES - UTILITIES

TO PROVIDE THE HIGHEST QUALITY WATER AND UTILITY SERVICES POSSIBLE BY ENSURING EXCELLENT RESPONSIVENESS TO OUR CUSTOMERS OF OUR SYSTEMS THROUGH TIMELY AND ACCURATE CUSTOMER SERVICE EFFORTS.

### Answer 90% of customer service calls presented.

% of calls answered	90%	91%	86%	85%	90%
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### Increase participation in Auto-Pay each year.

# of customers using AutoPay	9,500	9,998	12,454	14,677	16,500
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### Maintain an average telephone hold time between 2-3 minutes.

Average number seconds on hold	131	144	120	278	180
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TO PROACTIVELY ENSURE THE RELIABILITY OF THE SYSTEM, REDUCE SERVICE INTERRUPTIONS AND TO CREATE COST EFFICIENCIES IN THE MAINTENANCE AND REPAIR OF UTILITY INFRASTRUCTURE.

### To perform preventive maintenance and inspections on 3,639 county owned fire hydrants annually, so as to ensure that all county owned fire hydrants are in proper working order and repair all non-operational hydrants.

# of hydrants inspected and preventitive maintenance performed per year	3,639	1,479	3,639	3,853	3,853
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### To reduce the amount of inflow and infiltration issues within the gravity sewer systems to reduce the unnecessary treatment of non-wastewater sources by conducting inspections of 25 miles of gravity sewer mains per year.

Miles of gravity sewer mains inspected per year	25	25	25	25	25
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TO PROVIDE SAFE, RELIABLE, HIGH QUALITY WATER AND WASTEWATER UTILITY SERVICES THAT MEET ALL REGULATORY STANDARDS AND PROVIDE MAXIMUM CUSTOMER SATISFACTION IN A COST EFFECTIVE MANNER.

### Maintain 100% compliance with all state and federal regulatory standards.

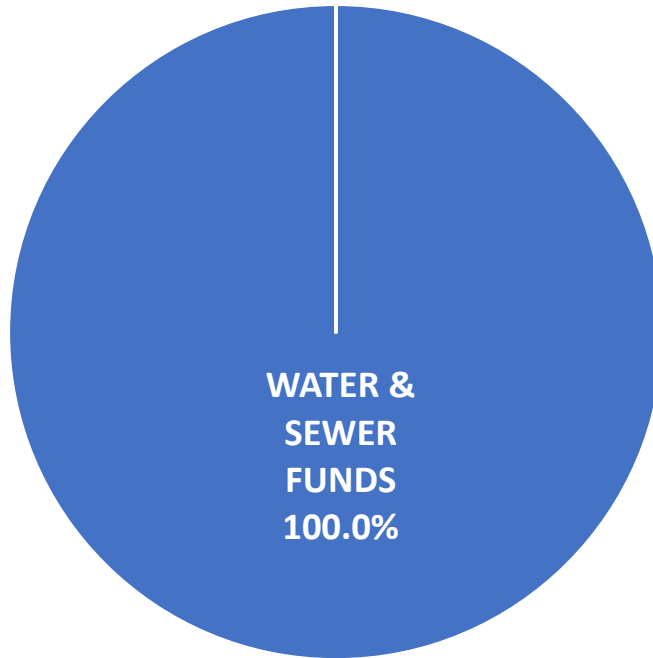
% of regulatory standards met	100%	100%	100%	100%	100%
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### Review 100% of engineering plans and inspect construction of new development that connects to County utilities.

% of new developments reviewed and inspected	100%	100%	100%	100%	100%
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# ENVIRONMENTAL SERVICES - UTILITIES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
ES BUSINESS OFFICE	2,030,391	2,126,030	2,257,291	131,261	6.2%
UTILITIES ENGINEERING	11,075,880	19,220,028	20,133,014	912,986	4.8%
WASTEWATER OPERATIONS	11,508,022	15,190,931	15,349,362	158,431	1.0%
WATER OPERATIONS	34,368,123	15,075,750	16,491,223	1,415,473	9.4%
<b>BASE BUDGETS Total</b>	<b>58,982,417</b>	<b>51,612,739</b>	<b>54,230,890</b>	<b>2,618,151</b>	<b>5.1%</b>
<b>CIP</b>	<b>11,467,544</b>	<b>6,325,000</b>	<b>40,564,626</b>	<b>34,239,626</b>	<b>541.3%</b>
<b>FLEET</b>	<b>1,006,889</b>	<b>1,185,067</b>	<b>228,797</b>	<b>(956,270)</b>	<b>-80.7%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>67,215</b>	<b>0</b>	<b>67,825</b>	<b>67,825</b>	
<b>TECHNOLOGY</b>	<b>132,400</b>	<b>110,500</b>	<b>630,000</b>	<b>519,500</b>	<b>470.1%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>GRANTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>Grand Total</b>	<b>71,656,466</b>	<b>59,233,306</b>	<b>95,722,138</b>	<b>36,488,832</b>	<b>61.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Environmental Services Business Office**

**Program Message**

The Business Office Program provides the following functions in support of the mission of the Environmental Services Department:

- Administration- Provides leadership, management oversight and direction
- Accounting
- Operating and Capital Budgeting
- Financial Analysis
- Payroll and Accounts Payable
- Inventory Cost Tracking
- Financial Reporting
- Bond Compliance and Coverage
- Customer Service and Billing
- Utilities Customer Support
- Utilities Billing and Revenue Collections
- One-Stop Permitting

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ES BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1,192	3,000	13,000	10,000	333.3%
510120 REGULAR SALARIES & WAGES	844,624	876,708	981,674	104,965	12.0%
510210 SOCIAL SECURITY MATCHING	62,086	67,298	76,093	8,795	13.1%
510220 RETIREMENT CONTRIBUTIONS	119,214	122,706	140,696	17,989	14.7%
510230 HEALTH INSURANCE - EMPLOYER	184,347	228,051	267,625	39,574	17.4%
510240 WORKERS COMPENSATION	1,324	1,404	1,587	182	13.0%
510150 SPECIAL PAY	3,083	3,150	2,730	(420)	-13.3%
511000 CONTRA PERSONAL SERVICES	(28,953)	(60,000)	(60,000)	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>1,186,916</i>	<i>1,242,317</i>	<i>1,423,404</i>	<i>181,087</i>	<i>14.6%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	600	600	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	225,100	268,000	315,032	47,032	17.5%
530510 OFFICE SUPPLIES	2,961	4,000	4,500	500	12.5%
530520 OPERATING SUPPLIES	765	2,209	3,209	1,000	45.3%
530540 BOOKS, DUES PUBLICATIONS	150	5,600	5,600	-	0.0%
530310 PROFESSIONAL SERVICES	43,119	36,500	36,500	-	0.0%
530420 TRANSPORTATION	1,170	1,425	1,425	-	0.0%
530340 OTHER SERVICES	11,269	84,558	36,200	(48,358)	-57.2%
530440 RENTAL AND LEASES	920	921	921	-	0.0%
530410 COMMUNICATIONS	0	-	-	-	0.0%
530550 TRAINING	8,000	10,800	10,800	-	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	297,740	200,000	150,000	(50,000)	-25.0%
530401 TRAVEL - TRAINING RELATED	-	2,000	2,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	6,899	17,100	17,100	-	0.0%
530494 CREDIT CARD FEES	244,243	250,000	250,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>842,335</i>	<i>883,713</i>	<i>833,887</i>	<i>(49,826)</i>	<i>-5.6%</i>
<b>CAPITAL OUTLAY</b>					
560641 EQUIPMENT \$1000-\$4999	1,140	-	-	-	0.0%
<i>CAPITAL OUTLAY Total</i>	<i>1,140</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>0.0%</i>
<b>FLEET</b>	-	-	<b>100,000</b>	<b>100,000</b>	0.0%
<b>TECHNOLOGY</b>	<b>99,620</b>	-	<b>205,000</b>	<b>205,000</b>	0.0%
<b>ES BUSINESS OFFICE Total</b>	<b>2,130,011</b>	<b>2,126,030</b>	<b>2,562,291</b>	<b>436,261</b>	<b>20.5%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ENVIRONMENTAL SERVICES UTILITIES DEPT

### Utilities Engineering

#### Program Message

The Utilities Engineering team is responsible for project management (concept to completion) of all elements of Seminole County's utility capital improvement program. This service entails management of the planning, design, permitting and construction of all aspects of the potable (drinking) water, wastewater and reclaimed water systems within the County's four utility service areas. Our team ensures quality, cost effective utility infrastructure improvements complying with Federal and State regulations. Examples of the types of utility infrastructure managed include: water plants, wastewater plants, drinking water wells, wastewater pump stations, reclaimed water facilities and pipelines conveying water, waste and reclaimed water.

Utilities Engineering also provides services for County departmental design review and permitting, negotiating and monitoring utility interlocal agreements, MSBU support, updating and maintaining CAD details sheets and standards within the Engineering Manual, utility hydraulic modeling, publication and distribution of utility system maps, providing fire flow data support to Public Safety.

The Utility Inspection Team inspects County owned water, wastewater and reclaimed water infrastructure that is installed in unincorporated areas of Seminole County. These projects may be County capital improvement projects or private development projects where the infrastructure will become part of the County's utility system. Inspectors are responsible for observing the construction of the facilities to ensure compliance with contract documents and County standards. Inspectors observe taps to water mains and sewage force mains, as well as inspecting water mains, reclaimed water mains, sewage force mains, gravity sewer collection systems and wastewater pump stations. Inspectors also observe water main pressure testing, chlorination of water mains and bacteriological testing. They coordinate fire hydrant flow tests, backflow preventer certification, and wastewater pump station start-ups and acceptance testing. Prior to final acceptance of the project, they review record drawings and perform final inspections.

The Utilities Engineering Program provides the following functions:

- Project Management for CIP projects
- Water, Wastewater and Reclaimed Water Engineering
- Backflow Compliance and Testing
- Development Review, Support and Inspections
- Construction Engineering Inspection/County Agency Support
- Utilities and Solid Waste Master Planning
- GIS Infrastructure Data Management



# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>UTILITIES ENGINEERING</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	19,738	17,000	30,000	13,000	76.5%
510120 REGULAR SALARIES & WAGES	1,136,482	1,263,646	1,404,681	141,035	11.2%
510210 SOCIAL SECURITY MATCHING	83,813	97,969	109,753	11,784	12.0%
510220 RETIREMENT CONTRIBUTIONS	117,954	137,732	168,331	30,599	22.2%
510230 HEALTH INSURANCE - EMPLOYER	231,806	290,438	288,566	(1,872)	-0.6%
510240 WORKERS COMPENSATION	22,453	24,643	26,669	2,026	8.2%
510150 SPECIAL PAY	1,155	1,200	3,000	1,800	150.0%
511000 CONTRA PERSONAL SERVICES	(299,207)	(275,000)	(275,000)	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>1,314,195</i>	<i>1,557,628</i>	<i>1,755,999</i>	<i>198,371</i>	<i>12.7%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	2,688	3,000	3,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	3,029	15,000	15,000	-	0.0%
530510 OFFICE SUPPLIES	1,050	2,000	2,000	-	0.0%
530520 OPERATING SUPPLIES	4,302	6,500	7,500	1,000	15.4%
530540 BOOKS, DUES PUBLICATIONS	1,897	4,975	4,000	(975)	-19.6%
530310 PROFESSIONAL SERVICES	518	280,000	280,000	-	0.0%
530420 TRANSPORTATION	-	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	18	200	200	-	0.0%
530470 PRINTING AND BINDING	-	200	3,500	3,300	1650.0%
530340 OTHER SERVICES	-	-	-	-	-
530521 EQUIPMENT \$1000-\$4999	-	15,000	19,000	4,000	26.7%
530550 TRAINING	11,352	20,000	25,000	5,000	25.0%
530401 TRAVEL - TRAINING RELATED	-	750	750	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	13,917	18,000	115,000	97,000	538.9%
<i>OPERATING EXPENDITURES Total</i>	<i>38,771</i>	<i>365,825</i>	<i>475,150</i>	<i>109,325</i>	<i>29.9%</i>
<b>DEBT SERVICE</b>					
570730 OTHER DEBT SERVICE	5,550	3,000	3,000	-	0.0%
570710 PRINCIPAL	-	6,895,000	7,840,000	945,000	13.7%
570720 INTEREST	8,317,365	8,998,575	8,658,865	(339,710)	-3.8%
<i>DEBT SERVICE Total</i>	<i>8,322,915</i>	<i>15,896,575</i>	<i>16,501,865</i>	<i>605,290</i>	<i>3.8%</i>
<b>INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	1,400,000	1,400,000	1,400,000	-	0.0%
<i>INTERFUND TRANSFERS OUT Total</i>	<i>1,400,000</i>	<i>1,400,000</i>	<i>1,400,000</i>	<i>-</i>	<i>0.0%</i>
<b>CIP</b>	<b>11,283,153</b>	<b>6,325,000</b>	<b>40,369,626</b>	<b>34,044,626</b>	<b>538.3%</b>
<b>FLEET</b>	<b>21,382</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>4,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TECHNOLOGY</b>	<b>35,026</b>	<b>62,500</b>	<b>300,000</b>	<b>237,500</b>	<b>380.0%</b>
<b>UTILITIES ENGINEERING Total</b>	<b>22,419,642</b>	<b>25,607,528</b>	<b>60,802,640</b>	<b>35,195,112</b>	<b>137.4%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ENVIRONMENTAL SERVICES UTILITIES DEPT

### Utilities Operations

#### Program Message

The Utilities Operations Program's mission is to provide present and future generations a sufficient supply of high-quality drinking water, maintain wastewater collections, and proper treatment and disposal of wastewater that meets or exceeds all regulatory standards that is provided in a cost-effective manner while promoting water conservation.

The program provides the following services:

#### **Water Operations**

The Seminole County Water Program pumps, treats, and delivers drinking water to almost **41,000** residential and commercial accounts through approximately 636 miles of water mains in unincorporated Seminole County. The average daily flow of treated water is 17.631 MGD, with permitted Consumptive Use Permit capacity of 23.710 MGD.

Water Operations reliably treats and delivers high quality water that complies and exceeds drinking water regulations. Providing our customers with safe, high quality drinking water is our highest priority. Our compliance division collects and tests about 3,200 water samples for bacteria each year as well as numerous samples for other chemical parameters to ensure the safety of your water. Other health and safety features of the water system include addition of fluoride, chlorine for disinfection purposes, ozone treatment (at 3 facilities), and maintaining over 3,900 fire hydrants.

- The Water Operations Program provides the following services and functions:
- Maintaining Compliance with all Regulatory Standards for Drinking Water
- Water Quality Complaint Resolution
- Distribution Flushing
- Sampling and Analysis of Systems to Verify Regulatory Compliance
- Operation and Maintenance of: Water Treatment Facilities and Water Distribution Systems
- Water Treatment Plant Tours
- Speakers Bureau outreach to Homeowner associations, schools, and civic organizations

#### **Wastewater Operations**

At the other end of the water system, wastewater treatment plants clean the wastewater and recycle it as reclaimed water for irrigation. The use of reclaimed water enhances and helps preserve Florida's water supply for the future.

Raw sewage is collected and pumped through force mains to the treatment facility. The average daily influent flow to both wastewater plants is 4.57 million gallons. Larger particles such as rags and grit are removed before sending the sewage to the oxidation ditches for treatment. Microorganisms use the sewage for food and produce a stabilized sludge. The sludge is pressed into a cake-like substance. The monthly average is **778** tons of solids. These solids are then transported to the Seminole County Landfill.

## SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

The liquid, or effluent, is filtered, then treated before it is sent out as Public Access reclaimed water for irrigation purposes. Currently, Seminole County has approximately 2,500 residential customers supplied with reclaimed water for irrigation needs. With an average daily flow of about 4.261 million gallons a day, this helps us conserve the potable water for drinking purposes.

The Wastewater Operations Program provides the following services:

- Wastewater Collection
- Wastewater Treatment
- Reclaimed Water
- Sampling and analysis of systems to verify regulatory compliance
- Surface Water Treatment

### **Water Conservation**

The Seminole County Water Conservation Program provides the informational and educational outreach to the customers and residents of Seminole County alike. Utilizing different methods to achieve said goals include: program incentives to customers, water conservation demonstration gardens to showcase the use of Florida friendly landscaping and Florida native plants that are non-invasive and drought tolerant, partnerships with University of Florida's UF/IFAS extensions services, Florida Friendly-Landscaping Agents, Public Works, Saint John's Water Management District, and others alike.

The Water Conservation Department provides the tools, knowledge, and insight on any questions/inquiries that pertain to water usage, water consumption, best practices, water saving devices/apparatuses, and the importance of water conservation/the impact it has on our aquifer to all our customers and residents.

The Water Conservation Program provides the following services:

- Irrigation Evaluations
- Rain sensor installation
- Landscape consulting
- Toilet Rebate Program
- Shower Head exchange
- Leak detector kits
- Energy/Water Conservation kits to all Seminole County residents
- Water Conservation literature
- Water Conservation Festivals and Events in the community to distribute and educate the citizens
- Florida Master Gardener Certification – to assist customers with landscaping issues
- Speakers Bureau outreach to Homeowner associations, schools, and civic organizations

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>WASTEWATER OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	223,014	215,000	240,000	25,000	11.6%
510120 REGULAR SALARIES & WAGES	1,484,297	2,023,651	2,316,133	292,482	14.5%
510210 SOCIAL SECURITY MATCHING	126,366	171,257	195,544	24,287	14.2%
510220 RETIREMENT CONTRIBUTIONS	174,262	241,738	299,266	57,527	23.8%
510230 HEALTH INSURANCE - EMPLOYER	336,878	554,264	626,732	72,468	13.1%
510240 WORKERS COMPENSATION	48,212	50,025	52,280	2,255	4.5%
510150 SPECIAL PAY	2,440	3,000	1,800	(1,200)	-40.0%
511000 CONTRA PERSONAL SERVICES	(19,585)	(20,000)	(20,000)	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>2,375,885</i>	<i>3,238,936</i>	<i>3,711,755</i>	<i>472,819</i>	<i>14.6%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	7,589	6,200	10,700	4,500	72.6%
530490 OTHER CHARGES/OBLIGATIONS	175	4,025	4,025	-	0.0%
530510 OFFICE SUPPLIES	1,326	4,050	9,050	5,000	123.5%
530520 OPERATING SUPPLIES	119,953	238,175	258,450	20,275	8.5%
530540 BOOKS, DUES PUBLICATIONS	2,506	5,285	7,360	2,075	39.3%
530310 PROFESSIONAL SERVICES	142,945	426,500	437,500	11,000	2.6%
530420 TRANSPORTATION	19	500	1,000	500	100.0%
530460 REPAIRS AND MAINTENANCE	959,474	1,834,500	2,145,500	311,000	17.0%
530340 OTHER SERVICES	6,155,390	7,166,080	6,424,502	(741,578)	-10.3%
530440 RENTAL AND LEASES	21,320	1,600	33,000	31,400	1962.5%
530430 UTILITIES	852,242	1,101,850	955,520	(146,330)	-13.3%
530410 COMMUNICATIONS	7,221	6,500	7,500	1,000	15.4%
530521 EQUIPMENT \$1000-\$4999	4,151	18,300	29,200	10,900	59.6%
530525 CHEMICALS	320,028	470,000	593,000	123,000	26.2%
530439 UTILITIES-OTHER	343,126	429,000	493,500	64,500	15.0%
530550 TRAINING	19,526	44,450	45,500	1,050	2.4%
530401 TRAVEL - TRAINING RELATED	347	12,680	13,000	320	2.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	23,991	84,800	71,800	(13,000)	-15.3%
530461 R&M - MAINT OPS	150,810	97,500	97,500	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>9,132,137</i>	<i>11,951,995</i>	<i>11,637,607</i>	<i>(314,388)</i>	<i>-2.6%</i>
<b>CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	-	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>N/A</b>					
900EQM STATISTICAL EQUIPMENT BI	4,914	-	-	-	
920000 STATISTICAL APPLIED EQ B	(4,914)	-	-	-	
<i>N/A Total</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>CIP</b>	<b>24,032</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>FLEET</b>	<b>404,225</b>	<b>839,724</b>	<b>67,705</b>	<b>(772,019)</b>	<b>-91.9%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>13,540</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>48,000</b>	<b>25,000</b>	<b>(23,000)</b>	<b>-47.9%</b>
<b>GRANTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>WASTEWATER OPERATIONS Total</b>	<b>11,949,819</b>	<b>16,078,655</b>	<b>15,492,067</b>	<b>(586,588)</b>	<b>-3.6%</b>

# ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>WATER OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	364,482	363,000	378,000	15,000	4.1%
510120 REGULAR SALARIES & WAGES	2,619,977	3,584,894	3,821,631	236,736	6.6%
510210 SOCIAL SECURITY MATCHING	217,279	302,014	321,272	19,258	6.4%
510220 RETIREMENT CONTRIBUTIONS	310,709	429,915	498,038	68,123	15.8%
510230 HEALTH INSURANCE - EMPLOYER	632,087	957,585	1,021,869	64,284	6.7%
510240 WORKERS COMPENSATION	103,116	90,534	87,484	(3,051)	-3.4%
510150 SPECIAL PAY	6,510	7,200	6,600	(600)	-8.3%
511000 CONTRA PERSONAL SERVICES	(48,827)	(295,000)	(295,000)	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>4,205,333</i>	<i>5,440,143</i>	<i>5,839,893</i>	<i>399,750</i>	<i>7.3%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	10,778	21,510	27,010	5,500	25.6%
530490 OTHER CHARGES/OBLIGATIONS	19,944	43,700	79,900	36,200	82.8%
530510 OFFICE SUPPLIES	25,922	13,750	18,750	5,000	36.4%
530520 OPERATING SUPPLIES	170,403	280,100	331,615	51,515	18.4%
530540 BOOKS, DUES PUBLICATIONS	8,018	22,100	20,000	(2,100)	-9.5%
530310 PROFESSIONAL SERVICES	199,284	818,000	930,000	112,000	13.7%
530420 TRANSPORTATION	8	530	530	-	0.0%
530460 REPAIRS AND MAINTENANCE	1,404,078	2,675,000	2,875,000	200,000	7.5%
530470 PRINTING AND BINDING	-	800	800	-	0.0%
530340 OTHER SERVICES	1,742,987	2,038,050	2,452,800	414,750	20.4%
530440 RENTAL AND LEASES	1,175	95,000	65,000	(30,000)	-31.6%
530430 UTILITIES	1,117,424	1,280,000	1,255,000	(25,000)	-2.0%
530570 DEPRECIATION-BUILDING	1,878,560	-	-	-	
530580 DEPRECIATION-EQUIPMENT	2,255,677	-	-	-	
530590 DEPRECIATION-OTHER	3,466,003	-	-	-	
530521 EQUIPMENT \$1000-\$4999	78	19,200	33,640	14,440	75.2%
530690 DEPRECIATION-OTH INFRASTRUCTUR	16,564,672	-	-	-	
530525 CHEMICALS	726,076	1,415,000	1,705,000	290,000	20.5%
530439 UTILITIES-OTHER	9,468	15,350	18,285	2,935	19.1%
530550 TRAINING	27,450	84,800	102,000	17,200	20.3%
530401 TRAVEL - TRAINING RELATED	-	40,000	40,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	90,985	270,717	189,000	(81,717)	-30.2%
530461 R&M - MAINT OPS	443,209	492,000	492,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>30,162,200</i>	<i>9,625,607</i>	<i>10,636,330</i>	<i>1,010,724</i>	<i>10.5%</i>
<b>CAPITAL OUTLAY</b>					
560641 EQUIPMENT \$1000-\$4999	590	-	-	-	
<i>CAPITAL OUTLAY Total</i>	<i>590</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	-	10,000	15,000	5,000	50.0%
<i>GRANTS &amp; AIDS Total</i>	<i>-</i>	<i>10,000</i>	<i>15,000</i>	<i>5,000</i>	<i>50.0%</i>
<b>CIP</b>	<b>160,359</b>	<b>-</b>	<b>195,000</b>	<b>195,000</b>	
<b>FLEET</b>	<b>581,282</b>	<b>345,343</b>	<b>61,092</b>	<b>(284,251)</b>	<b>-82.3%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>49,475</b>	<b>-</b>	<b>17,825</b>	<b>17,825</b>	
<b>TECHNOLOGY</b>	<b>(2,246)</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>WATER OPERATIONS Total</b>	<b>35,156,994</b>	<b>15,421,093</b>	<b>16,865,140</b>	<b>1,444,047</b>	<b>9.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES - SOLID WASTE DEPARTMENT**

**LANDFILL OPERATIONS PROGRAM  
SW-COMPLIANCE & PROGRAM MANAGEMENT  
TRANSFER STATION**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Department Message**

Solid Waste Management Department's mission is to provide high quality, cost effective, and environmentally responsible solid waste management for the citizens of Seminole County and other internal and external customers.

The Solid Waste Management Department (SWMD) is comprised of the three Programs, including Central Transfer Station Operations; Landfill Operations; and Solid Waste Compliance and Program Management. The Central Transfer Station Operations Program provides a centrally located facility for waste delivery in order to make solid waste disposal more efficient for the citizens. The Landfill Operations Program provides a responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The Solid Waste Compliance and Program Management supports operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.



# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY23  
FY19    FY20    FY21    FY22    PROJECTED

## ENVIRONMENTAL SERVICES - SOLID WASTE

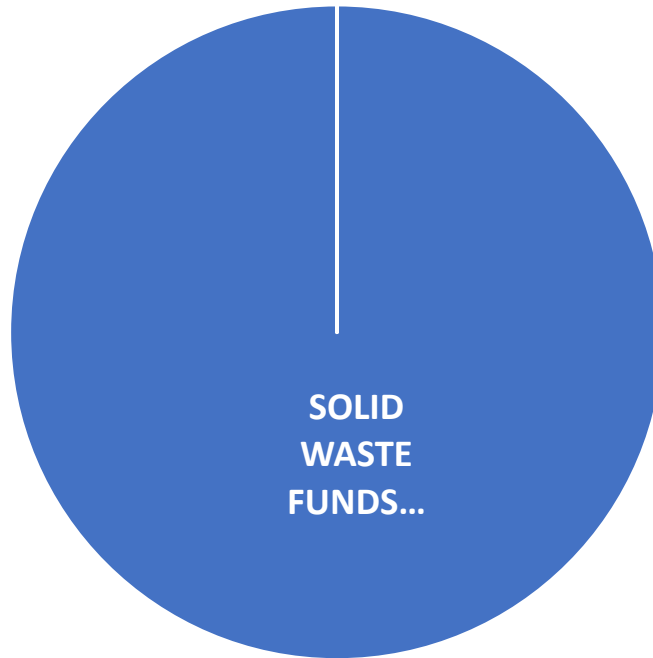
TO PROVIDE SEMINOLE COUNTY'S CITIZENS AND BUSINESSES WITH A HIGH LEVEL OF SOLID WASTE MANAGEMENT SERVICES AT A LOW OPERATING COST, AND TO PROTECT THE COUNTY'S ENVIRONMENT THROUGH PUBLIC OUTREACH AND EDUCATION

**Ensure that all solid waste activities are in full compliance with applicable Federal, State and local regulations and are provided to the citizens in a cost-effective and efficient manner.**

# of county employees trained in environmental management per year	500	505	505	550	500
# of environmental inspections or investigations conducted per year	304	1,529	300	330	720
Residential recycling tons processed per year	13,989	14,085	15,000	10,548	11,075
Tons of waste disposed or recycled at landfill	394,137	429,571	440,000	442,458	453,519
Tons of waste managed per operations hour worked	3.03	3.05	3.05	3.05	3.12
Tons of waste processed through transfer station	330,455	335,910	350,000	355,987	364,886

# ENVIRONMENTAL SERVICES - SOLID WASTE

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
LANDFILL OPERATIONS PROGRAM	4,970,748	3,186,569	3,795,454	608,885	19.1%
SW-COMPLIANCE & PROGRAM MAN	3,328,105	4,125,147	5,054,937	929,790	22.5%
TRANSFER STATION	1,909,068	2,273,851	2,459,132	185,281	8.1%
<b>BASE BUDGETS Total</b>	<b>10,207,921</b>	<b>9,585,567</b>	<b>11,309,523</b>	<b>1,723,956</b>	<b>18.0%</b>
<b>CIP</b>	<b>1,878,896</b>	<b>1,850,000</b>	<b>2,945,932</b>	<b>1,095,932</b>	<b>59.2%</b>
<b>FLEET</b>	<b>1,318,938</b>	<b>1,342,921</b>	<b>2,218,185</b>	<b>875,264</b>	<b>65.2%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>0</b>	<b>41,249</b>	<b>800,000</b>	<b>758,751</b>	<b>1839.4%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>795,000</b>	<b>795,000</b>	
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Landfill Operations**

**Program Message**

The Osceola Road Solid Waste Management Facility – Class I Landfill provides responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The landfill receives all solid waste and yard trash for Seminole County, City of Maitland, and City of Winter Park. Waste is managed and disposed of in accordance with five separate permits as confirmed by regular site inspections.

Major services and permits include:

- Landfill operations receives and manages incoming garbage, yard waste, C&D, and waste tires; with 442,458 tons of waste managed in FY2022
- Shuttling of waste between landfill, Staging Area, and Citizens Areas; with 16,842 trailers of garbage were managed by staff in FY2022
- Leachate management: 12,810,273 gallons of leachate hauled from landfill for offsite treatment in FY2022
- Solid Waste Operation Permit 2022 – Landfill (0128543-016-SO-MM) authorized by FDEP
- Solid Waste Operation Permit 2022 – Waste Processing Facility C&D Recycling Operations (0128543-015-SO-31) authorized by FDEP
- Title V Air Operation Permit 2022 (1170084-011-AV) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05C057-004) authorized by FDEP IN 2022
  - Seminole County Industrial User Permit 2022 (0197)

# ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>LANDFILL OPERATIONS PROGRAM</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	218,084	175,000	125,000	(50,000)	-28.6%
510120 REGULAR SALARIES & WAGES	505,290	719,139	870,501	151,363	21.0%
510210 SOCIAL SECURITY MATCHING	51,795	68,402	76,156	7,754	11.3%
510220 RETIREMENT CONTRIBUTIONS	75,056	96,746	121,640	24,894	25.7%
510230 HEALTH INSURANCE - EMPLOYER	188,506	301,753	312,937	11,185	3.7%
510240 WORKERS COMPENSATION	45,141	42,130	49,320	7,190	17.1%
510150 SPECIAL PAY	1,155	1,200	1,200	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>1,085,027</i>	<i>1,404,369</i>	<i>1,556,754</i>	<i>152,385</i>	<i>10.9%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	28	-	200	200	
530520 OPERATING SUPPLIES	18,388	225,000	232,000	7,000	3.1%
530540 BOOKS, DUES PUBLICATIONS	-	200	1,000	800	400.0%
530310 PROFESSIONAL SERVICES	-	25,000	25,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	216,785	375,000	825,000	450,000	120.0%
530340 OTHER SERVICES	-	301,000	301,000	-	0.0%
530440 RENTAL AND LEASES	1,136,362	804,000	804,000	-	0.0%
530530 ROAD MATERIALS & SUPPLIES	-	10,000	10,000	-	0.0%
530570 DEPRECIATION-BUILDING	458,400	-	-	-	
530580 DEPRECIATION-EQUIPMENT	1,298,855	-	-	-	
530590 DEPRECIATION-OTHER	738,062	-	-	-	
530521 EQUIPMENT \$1000-\$4999	13,176	30,000	30,000	-	0.0%
530550 TRAINING	5,665	10,000	10,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	2,000	500	(1,500)	-75.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>3,885,721</i>	<i>1,782,200</i>	<i>2,238,700</i>	<i>456,500</i>	<i>25.6%</i>
<b>CIP</b>	<b>73,671</b>	<b>-</b>	<b>1,108,228</b>	<b>1,108,228</b>	
<b>FLEET</b>	<b>737,696</b>	<b>636,985</b>	<b>960,160</b>	<b>323,175</b>	<b>50.7%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>-</b>	<b>41,249</b>	<b>800,000</b>	<b>758,751</b>	<b>1839.4%</b>
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>30,000</b>	
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>LANDFILL OPERATIONS PROGRAM Total</b>	<b>5,782,115</b>	<b>3,864,803</b>	<b>6,693,842</b>	<b>2,829,039</b>	<b>73.2%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## ENVIRONMENTAL SERVICES SOLID WASTE DEPT

### Solid Waste Compliance & Program Management

#### Program Message

The Compliance and Program Management support operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission. Customer Service interacts with customers at the scalehouse when they arrive at either solid waste facility and by phone, email, and online request to address customers' questions or concerns. Scale houses are located at the ingress/egress for the transfer station and landfill. Scale Operators document the amount, type, and source for each incoming waste load in accordance with Chapter 62-701, F.A.C., conduct financial transactions as required, and direct customers to the appropriate location for service on the facility. Customer Service Representatives provide customers with an assortment of information, work to resolve customer complaints, and document service violations in order to hold the service contractors accountable.

The Environmental Compliance Assistance and Pollution Prevention Program (ECAP3) is responsible for overseeing and coordinating environmental compliance for solid waste and assist with environmental compliance throughout the County. The Small Quantity Generator Program is state mandated under Florida Statute 403.7225 and requires compliance assistance visits at businesses that potentially generate hazardous waste to educate and achieve compliance waste management regulations. Additionally, ECAP3 provides environmental training and conducts internal audits to assist BCC Departments with Countywide compliance.

Major services include:

- Solid Waste System Planning
- Residential Waste Collection and Management
- Scalehouse Customer Service: 233,919 customers assisted at the scalehouse in FY2022
- Solid Waste Customer Service: Approximately 14,200 inquires documented monthly in FY2022
- Regulatory Compliance: 24 monthly internal audits conducted at both facilities and successfully completed two FDEP inspections for FY2022
- Special Waste Management: 14 special waste applications reviewed and processed in FY2022
- Environmental Compliance: Environmental Awareness Trainings were conducted online to educate 500 employees in order to meet FDEP and NPDES permit requirements in FY2022; 28 audits of County facilities outside of solid waste were conducted
- Small Quantity Generator Program: 720 verifications were conducted at Seminole County businesses for FY2022; 288 environmental spills or complaints were investigated
- Household Hazardous Waste Management: 3,462 tons of household hazardous waste properly disposed of outside of the landfill in FY2022; Approximately 126 tons of electronic waste were sent out for recycling in FY2022; Over 10,500 gallons of used oil received and recycled in FY2022.
- Disaster Debris Management Plan Coordination/Execution: 22 site surveys for Disaster Debris Management Plan Coordination were surveyed in FY2022; Annual Disaster Debris Hybrid Workshop was held virtually and in person on 5/18/2022, with 68 participants. Hurricane Ian struck Florida on 28 September 2022, exiting thru Seminole County as a Tropical storm; 4 disaster debris management sites were activated with contractors handling an estimated 775,000 cubic yards of vegetative and construction/demolition debris.

# ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>SW-COMPLIANCE &amp; PROGRAM MAN</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	77,533	28,000	100,000	72,000	257.1%
510120 REGULAR SALARIES & WAGES	1,123,243	1,280,040	1,470,585	190,546	14.9%
510210 SOCIAL SECURITY MATCHING	87,609	100,065	120,150	20,085	20.1%
510220 RETIREMENT CONTRIBUTIONS	138,048	155,100	196,461	41,361	26.7%
510230 HEALTH INSURANCE - EMPLOYER	293,069	394,785	401,917	7,132	1.8%
510240 WORKERS COMPENSATION	31,010	30,337	34,983	4,646	15.3%
510150 SPECIAL PAY	2,962	3,750	2,370	(1,380)	-36.8%
511000 CONTRA PERSONAL SERVICES	(34,127)	-	-	-	-
<i>PERSONNEL SERVICES Total</i>	<i>1,719,345</i>	<i>1,992,077</i>	<i>2,326,467</i>	<i>334,390</i>	<i>16.8%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	154	250	250	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,890	3,400	3,400	-	0.0%
530510 OFFICE SUPPLIES	6,533	6,500	1,500	(5,000)	-76.9%
530520 OPERATING SUPPLIES	26,855	46,500	50,800	4,300	9.2%
530540 BOOKS, DUES PUBLICATIONS	1,747	2,150	5,150	3,000	139.5%
530310 PROFESSIONAL SERVICES	196,101	329,470	414,470	85,000	25.8%
530420 TRANSPORTATION	107	200	200	-	0.0%
530460 REPAIRS AND MAINTENANCE	176,669	156,000	186,000	30,000	19.2%
530470 PRINTING AND BINDING	3,988	11,000	11,000	-	0.0%
530340 OTHER SERVICES	905,844	1,335,200	1,773,200	438,000	32.8%
530440 RENTAL AND LEASES	57,963	14,600	18,200	3,600	24.7%
530430 UTILITIES	90,027	100,000	100,000	-	0.0%
530521 EQUIPMENT \$1000-\$4999	2,938	-	7,000	7,000	-
530439 UTILITIES-OTHER	99,096	87,500	87,500	-	0.0%
530550 TRAINING	3,784	23,500	26,000	2,500	10.6%
530493 OTHER CHRGS/OB-BAD DEBT	224	1,000	1,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	4,800	2,800	(2,000)	-41.7%
530522 OPERATING SUPPLIES-TECHNOLOGY	8,407	11,000	10,000	(1,000)	-9.1%
530494 CREDIT CARD FEES	26,432	-	30,000	30,000	-
<i>OPERATING EXPENDITURES Total</i>	<i>1,608,760</i>	<i>2,133,070</i>	<i>2,728,470</i>	<i>595,400</i>	<i>27.9%</i>
<b>CIP</b>	<b>1,608,052</b>	<b>1,850,000</b>	<b>1,837,704</b>	<b>(12,296)</b>	<b>-0.7%</b>
<b>FLEET</b>	<b>74,813</b>	<b>33,416</b>	<b>184,625</b>	<b>151,209</b>	<b>452.5%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>755,000</b>	<b>755,000</b>	<b>-</b>
<b>SW-COMPLIANCE &amp; PROGRAM MAN Total</b>	<b>5,010,969</b>	<b>6,008,563</b>	<b>7,832,266</b>	<b>1,823,704</b>	<b>30.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Central Transfer Station Operations**

**Program Message**

The Central Transfer Station provides a centrally located facility for solid waste delivery in order to make solid waste disposal more efficient. Approximately 60% of all solid waste disposed of at the County's landfill first passes through the transfer station. The facility operates in accordance with the following state permits, as confirmed by regular site inspections. The Program's administrative offices for customer service staff, and environmental compliance and program management are based out of the transfer station.

Major services and permits include:

- Receive and process incoming garbage, yard waste and recyclables; with 191,711 customers serviced at the transfer station in FY2022
- County staff manages and transfers garbage and yard waste to the landfill; with 442,458 tons of waste transferred in FY2022
- Receive and process curbside recycling; with 10,563 tons of recyclables received and sent offsite for recycling in for FY2022
- Solid Waste Operating Permit 2022 – Waste Processing Facility (0024066-006-SO-31) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05H280-002) authorized by FDEP in 2022



# ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>TRANSFER STATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	336,608	275,000	325,000	50,000	18.2%
510120 REGULAR SALARIES & WAGES	930,938	1,114,017	1,220,953	106,936	9.6%
510210 SOCIAL SECURITY MATCHING	90,907	106,260	118,265	12,006	11.3%
510220 RETIREMENT CONTRIBUTIONS	140,163	162,756	192,176	29,420	18.1%
510230 HEALTH INSURANCE - EMPLOYER	312,447	434,295	409,388	(24,906)	-5.7%
510240 WORKERS COMPENSATION	67,041	65,774	69,750	3,976	6.0%
510150 SPECIAL PAY	-	-	2,400	2,400	
<i>PERSONNEL SERVICES Total</i>	<i>1,878,104</i>	<i>2,158,101</i>	<i>2,337,932</i>	<i>179,831</i>	<i>8.3%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	132	100	200	100	100.0%
530510 OFFICE SUPPLIES	216	-	-	-	
530520 OPERATING SUPPLIES	19,751	20,500	25,500	5,000	24.4%
530540 BOOKS, DUES PUBLICATIONS	-	200	1,000	800	400.0%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	-	2,200	2,500	300	13.6%
530340 OTHER SERVICES	-	1,000	1,000	-	0.0%
530440 RENTAL AND LEASES	8,701	80,500	80,500	-	0.0%
530430 UTILITIES	-	-	-	-	
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530550 TRAINING	2,163	10,000	10,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	1,250	500	(750)	-60.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>30,963</i>	<i>115,750</i>	<i>121,200</i>	<i>5,450</i>	<i>4.7%</i>
<b>CIP</b>	<b>197,172</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>FLEET</b>	<b>506,430</b>	<b>672,520</b>	<b>1,073,400</b>	<b>400,880</b>	<b>59.6%</b>
<b>TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TRANSFER STATION Total</b>	<b>2,612,670</b>	<b>2,946,371</b>	<b>3,542,532</b>	<b>596,161</b>	<b>20.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPARTMENT**

**BUILDING  
DEVELOPMENT SERVICES BUSINESS OFFICE  
MASS TRANSIT FUNDING  
PLANNING AND DEVELOPMENT**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Department Message**

The Seminole County Development Services Department continues to focus on promoting quality of life within Seminole County. The Department's emphasis is on efficiently providing quality customer service and implementing the community's vision for land use policy. This offers opportunities for each of the Department's staff members to meet the challenges faced by an active department, whose functions are closely linked to the fluctuations of the economy and development trends. The Department also focuses on meeting the needs of the development community through electronic plan review and streamlined permitting.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

FY23

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE

FY19

FY20

FY21

FY22

PROJECTED

## DEVELOPMENT SERVICES

CONTRIBUTE TO THE STRUCTURAL LONGEVITY AND SAFETY OF THE SEMINOLE COUNTY BUILT ENVIRONMENT BY FACILITATING A COUNTY-WIDE STREAMLINED SIMULTANEOUS REVIEW PROCESS FROM INITIAL APPLICATION TO PERMIT ISSUANCE.

**To increase the number of permit applications processed through ePlan and EZ Permit Program and reduce walk-in customers by a minimum of 10%.**

Number of permit applications processed through ePlan or the EZ Permit Program	13,544	17,907	21,669	20,055	19,654
Number of walk in customers	10,920	8,920	8,274	7,245	7,103

ENHANCE THE QUALITY OF LIFE FOR SEMINOLE COUNTY RESIDENTS THROUGH QUALITY DEVELOPMENT THAT CONTRIBUTES TO ECONOMIC GROWTH BY FACILITATING PROPOSED DEVELOPMENT THROUGH A STREAMLINED REVIEW PROCESS.

**Continue to assist applicants through the Rezone, Site Plan and Subdivision processes.**

Approved commercial square footage	552,967	780,160	78,498	71,445	70,000
New single family residential lots	830	690	279	430	300
Total number of new project applications	433	413	512	516	500

FACILITATE THE GROWTH AND LONGEVITY OF SEMINOLE COUNTY'S BUILT ENVIRONMENT BY ENSURING STRUCTURES ARE SAFE AND CAN WITHSTAND THE RIGORS OF CONSTANT USE AND OCCUPANCY AS WELL AS EXPOSURE TO THE SEVERITY OF NATURAL ELEMENTS COMMONLY OCCURRING IN THE STATE OF FLORIDA.

**Continue to inspect all permitted structures according to the requirements of the Florida Building Code.**

Number of inspections performed	73,027	81,118	97,124	84,975	83,275
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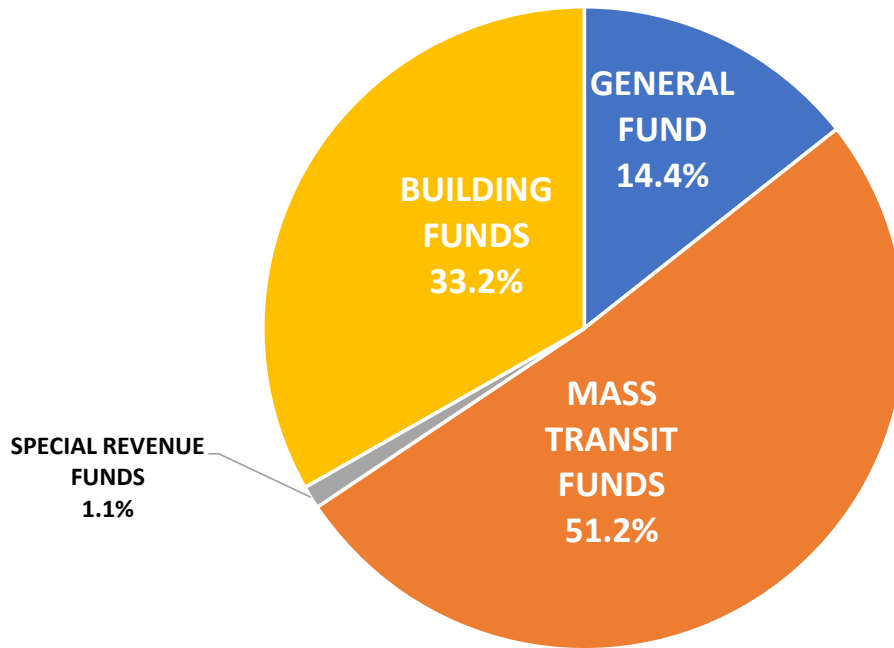
PROVIDE AN INTUITIVE STREAMLINED PERMITTING, PLAN REVIEW AND INSPECTION SERVICE EXPERIENCE TO THE SEMINOLE COUNTY COMMUNITY THROUGH A MANAGED ELECTRONIC INTAKE AND PLAN REVIEW PROCESS.

**Provide options for permit application submittals and continue to increase the number of permit applications created\* in the ePlan System and through the EZ Permit Program.**

Number of permit applications created through EZ Permit Program	0	2,090	3,101	4,281	4,195
Number of permit applications created* in ePlan	14,567	16,081	18,568	15,774	15,429

# DEVELOPMENT SERVICES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
BUILDING	4,731,107	5,880,644	6,453,443	572,799	9.7%
DEV SVCS BUSINESS OFFICE	483,673	580,788	598,352	17,565	3.0%
MASS TRANSIT FUNDING	8,686,362	9,400,000	10,625,196	1,225,196	13.0%
PLANNING AND DEVELOPMENT	1,392,921	2,032,364	2,156,666	124,302	6.1%
<b>BASE BUDGETS Total</b>	<b>15,294,063</b>	<b>17,893,796</b>	<b>19,833,657</b>	<b>1,939,861</b>	<b>10.8%</b>
<b>FLEET</b>	<b>24,570</b>	<b>27,100</b>	<b>0</b>	<b>(27,100)</b>	<b>-100.0%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>195,647</b>	<b>350,000</b>	<b>400,000</b>	<b>50,000</b>	<b>14.3%</b>
<b>TECHNOLOGY</b>	<b>20,111</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	
<b>FACILITIES PROJECTS</b>	<b>118,265</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>Grand Total</b>	<b>15,652,656</b>	<b>18,270,896</b>	<b>20,733,657</b>	<b>2,462,761</b>	<b>13.5%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## DEVELOPMENT SERVICES DEPT

### Building

#### Program Message

The Seminole County Building Program exists to ensure the safety of the built environment, by helping customers with varying levels of experience through the Permitting, Plan Review, and Inspections processes required by the Florida Building Code. The Building Program strives to operate in a fair and efficient manner using all available resources to meet customer needs and economic demands.

The Building Program consists of three primary functional areas of operations of Permitting, Plan Review, and Inspections along with Enforcement of Unpermitted Construction and overall Program Administration.

Permitting involves the administration and program management for the intake and technical screening of construction permit applications along with the eventual issuance and creation of Building, Mechanical, Plumbing, Gas, and Electrical Permits upon approval of the submitted documentation by the appropriate Program authority.

Each trade for permits issued is represented by an accompanying State Licensed Plan reviewer(s) that must perform a thorough review of all submitted Permit Application documentation while focusing on the scope of work as an initial guide for understanding submitted drawings and technical documents requiring review. All plan review is performed in detail to ensure that the construction project meets the minimum requirements of the Florida Building Code and other associated construction codes, and to avoid any need for later revision.

There are three separate Inspection Teams who are assigned by the construction trades of Building, Electrical and a combined team of Plumbing-Mechanical-Gas, who perform onsite inspections of the built environment by State Licensed Inspectors. Inspectors use the County approved plan drawings and technical documents to perform a thorough inspection at each site to ensure that the construction occurring onsite meets the requirements of the drawings. Often, inspections must occur in stages with a Rough Inspection, followed by a Final Inspection.

The program provides the following services:

- Building Plan Review
- Building Permitting
- Building Inspection
- Code Enforcement

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BUILDING</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	126,396	150,000	150,000	-	0.0%
510120 REGULAR SALARIES & WAGES	2,902,583	3,445,984	3,840,957	394,973	11.5%
510210 SOCIAL SECURITY MATCHING	220,799	272,798	303,013	30,215	11.1%
510220 RETIREMENT CONTRIBUTIONS	325,872	399,115	495,970	96,855	24.3%
510230 HEALTH INSURANCE - EMPLOYER	633,479	845,732	883,571	37,839	4.5%
510240 WORKERS COMPENSATION	53,121	61,930	67,246	5,316	8.6%
510150 SPECIAL PAY	9,186	10,290	13,590	3,300	32.1%
<i>PERSONNEL SERVICES Total</i>	<i>4,271,437</i>	<i>5,185,849</i>	<i>5,754,348</i>	<i>568,499</i>	<i>11.0%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	5,000	9,000	9,000	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,138	11,500	11,500	-	0.0%
530510 OFFICE SUPPLIES	1,204	5,625	5,625	-	0.0%
530520 OPERATING SUPPLIES	14,854	31,000	34,000	3,000	9.7%
530540 BOOKS, DUES PUBLICATIONS	2,117	29,420	29,420	-	0.0%
530310 PROFESSIONAL SERVICES	252,284	200,000	200,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	350	350	-	0.0%
530340 OTHER SERVICES	21,600	211,500	186,500	(25,000)	-11.8%
530550 TRAINING	12,055	30,000	30,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	5,400	6,700	1,300	24.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	3,972	6,000	6,000	-	0.0%
530494 CREDIT CARD FEES	144,446	155,000	180,000	25,000	16.1%
<i>OPERATING EXPENDITURES Total</i>	<i>459,670</i>	<i>694,795</i>	<i>699,095</i>	<i>4,300</i>	<i>0.6%</i>
<b>FLEET</b>	<b>24,570</b>	<b>27,100</b>	<b>-</b>	<b>(27,100)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>20,111</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	
<b>FACILITIES PROJECTS</b>	<b>118,265</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>BUILDING Total</b>	<b>4,894,053</b>	<b>5,907,744</b>	<b>6,953,443</b>	<b>1,045,699</b>	<b>17.7%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Development Services Business Office**

**Program Message**

The Development Services Department Business Office provides leadership, management, and financial oversight to the entire Department, including the County's Impact Fee program.

- The program provides the following services:
- Annual Budget Development
- General and Financial Accounting
- Purchase order and contracts tracking
- Financial Reporting
- Accounts payable and Payroll
- Account reconciliation
- Impact Fees and Concurrency
- Oversees Department Leadership & Management

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>DEV SVCS BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	260,571	315,710	330,467	14,758	4.7%
510210 SOCIAL SECURITY MATCHING	18,685	24,152	25,281	1,129	4.7%
510220 RETIREMENT CONTRIBUTIONS	43,186	51,511	60,922	9,411	18.3%
510230 HEALTH INSURANCE - EMPLOYER	56,746	70,475	63,051	(7,423)	-10.5%
510240 WORKERS COMPENSATION	420	505	529	24	4.7%
510150 SPECIAL PAY	2,271	2,610	2,310	(300)	-11.5%
<i>PERSONNEL SERVICES Total</i>	<b>381,879</b>	<b>464,963</b>	<b>482,560</b>	<b>17,598</b>	<b>3.8%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	200	200	-	0.0%
530510 OFFICE SUPPLIES	528	3,000	2,800	(200)	-6.7%
530520 OPERATING SUPPLIES	45	750	750	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	99,741	102,123	102,290	167	0.2%
530310 PROFESSIONAL SERVICES	-	5,000	5,000	-	0.0%
530340 OTHER SERVICES	-	2,000	2,000	-	0.0%
530550 TRAINING	475	1,180	1,180	-	0.0%
530401 TRAVEL - TRAINING RELATED	1,006	1,072	1,072	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	500	500	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<b>101,794</b>	<b>115,825</b>	<b>115,792</b>	<b>(33)</b>	<b>0.0%</b>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>29,277</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>DEV SVCS BUSINESS OFFICE Total</b>	<b>512,950</b>	<b>580,788</b>	<b>598,352</b>	<b>17,565</b>	<b>3.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Mass Transit Programs (LYNX)**

**Program Message**

The purpose of the Seminole County Mass Transit program (LYNX) is to provide transit opportunities for those who lack personal transportation, paratransit service to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car. The transit services offered provide residents access to jobs, schools, medical care, and shopping markets throughout the Seminole/Orange/Osceola area. In 2014, the County expanded bus service in support of the four Seminole SunRail Commuter Stations.

The Mass Transit program is administered by the Development Services Department and is designed to plan and pay for transit services countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX; a standalone, governmental unit.

LYNX provides public transportation services to both the municipalities and unincorporated area of Seminole County in three modes:

- Fixed Bus Service - Offered along major transit corridors within the urban area of Seminole County, both incorporated and unincorporated.
- Americans with Disabilities Act (ADA) Paratransit Service - Known as ACCESS LYNX, this service provides residents unable to use the bus system due to certified disabilities and/or handicaps the ability to schedule a pickup and delivery by a van to accomplish basic living tasks such as medical appointments, etc. The service is available countywide, to both unincorporated and municipal residents.
- NeighborLink – A shuttle service providing on-call area wide pickup and drop-off.

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>MASS TRANSIT FUNDING</b>					
<b>BASE BUDGETS</b>					
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	-	38,665	-	(38,665)	-100.0%
<i>OPERATING EXPENDITURES Total</i>	-	38,665	-	(38,665)	-100.0%
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	8,686,362	9,361,335	10,625,196	1,263,861	13.5%
<i>GRANTS &amp; AIDS Total</i>	8,686,362	9,361,335	10,625,196	1,263,861	13.5%
<b>EQUIPMENT, STUDIES, OTHER</b>					
	-	-	-	-	
<b>MASS TRANSIT FUNDING Total</b>	<b>8,686,362</b>	<b>9,400,000</b>	<b>10,625,196</b>	<b>1,225,196</b>	<b>13.0%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## DEVELOPMENT SERVICES DEPT

### Planning and Development

#### Program Message

The purpose of the Planning and Development Program is to carry out the mission of Seminole County by providing excellent customer service in the administering of the State mandated Comprehensive Plan and the Land Development Code of Seminole County. This program ensures compatibility between existing and proposed developments and assists property owners in the pursuit of beneficial development, thereby protecting the quality of life in Seminole County.

Planning and Development administers programs and processes necessary to implement comprehensive and current planning to comply with state and county ordinances. The Program maintains effective public relations with other departments, state agencies, cities, and the public in general. The Program presents applications and reports to the Board of County Commissioners, the Planning and Zoning Commission, the Board of Adjustment and, the Code Enforcement Special Magistrate and the Code Enforcement Board, which includes the gathering of planning, legal and engineering data, preparing special reports, general meeting preparation and public contacts. The Program holds meetings with customers on technical and contentious planning issues and attends Development Review Committee meetings. The Planning Program oversees numerous processes related to land use and zoning changes.

The program provides the following services:

- Long Range/Comprehensive Planning
- Current Planning, Zoning and Development Review
- Code Enforcement
- Board of Adjustment (zoning, variances, and special exceptions)

# DEVELOPMENT SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PLANNING AND DEVELOPMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	918,828	1,145,856	1,220,170	74,315	6.5%
510210 SOCIAL SECURITY MATCHING	68,272	87,658	93,343	5,685	6.5%
510220 RETIREMENT CONTRIBUTIONS	97,207	127,203	144,581	17,379	13.7%
510230 HEALTH INSURANCE - EMPLOYER	197,520	275,922	276,974	1,053	0.4%
510240 WORKERS COMPENSATION	1,684	1,833	3,019	1,186	64.7%
510150 SPECIAL PAY	585	600	600	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>1,284,096</i>	<i>1,639,071</i>	<i>1,738,688</i>	<i>99,617</i>	<i>6.1%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	251	500	500	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	27,467	40,000	40,000	-	0.0%
530510 OFFICE SUPPLIES	2,181	3,150	3,150	-	0.0%
530520 OPERATING SUPPLIES	843	3,500	3,500	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,582	5,000	5,000	-	0.0%
530310 PROFESSIONAL SERVICES	58,185	115,000	85,000	(30,000)	-26.1%
530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530470 PRINTING AND BINDING	575	2,000	2,500	500	25.0%
530340 OTHER SERVICES	1,812	209,193	252,378	43,185	20.6%
530550 TRAINING	1,265	4,000	4,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	3,954	5,600	5,600	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1,350	1,350	-	0.0%
530494 CREDIT CARD FEES	8,709	4,000	15,000	11,000	275.0%
<i>OPERATING EXPENDITURES Total</i>	<i>108,825</i>	<i>393,293</i>	<i>417,978</i>	<i>24,685</i>	<i>6.3%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>166,370</b>	<b>350,000</b>	<b>400,000</b>	<b>50,000</b>	<b>14.3%</b>
<b>PLANNING AND DEVELOPMENT Total</b>	<b>1,559,291</b>	<b>2,382,364</b>	<b>2,556,666</b>	<b>174,302</b>	<b>7.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPARTMENT**

**ENTERPRISE ADMINISTRATION  
ENTERPRISE SOFTWARE DEVELOPMENT  
GEOGRAPHIC INFORMATION SYSTEMS (GIS)  
INFORMATION SERVICES BUSINESS OFFICE  
NETWORK & COMMUNICATIONS SERVICES  
PORTFOLIO MANAGEMENT  
WORKSTATION SUPPORT & MAINTENANCE**



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Department Message**

The Information Services Department's mission is to deliver and support technology throughout the County. The Department is organized into functional teams that work together to ensure the County's technology investments are properly maintained, secured, and available to enhance the efficiency of the delivery of County services. The Information Services Department partners with local municipalities and Constitutional agencies to share information and resources in order to support the overall mission to provide the best citizen experience while being fiscally responsible. The Department's budget is comprised of seven programs that are focused on providing countywide technology services.

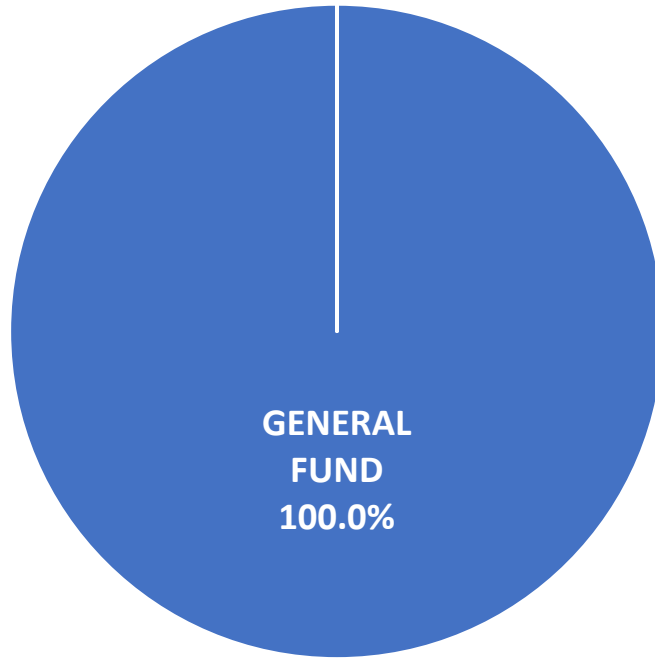
# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE FY23  
PROJECTED

	FY19	FY20	FY21	FY22	FY23 PROJECTED
<b>INFORMATION SERVICES</b>					
IMPROVE THE LEVEL OF SERVICE TO COUNTY EMPLOYEES.					
<b>Meet Service Level Criteria for Account Administration.</b>					
Percentage of requests that meet Service Level Criteria	95%	97%	92%	92%	92%
<b>Meet Service Level Criteria for network repair.</b>					
Percentage of requests that meet Service Level Criteria	94%	91%	88%	90%	90%
<b>Meet Service Level Criteria for the Customer Service Desk.</b>					
Percentage of requests that meet Service Level Criteria	90%	94%	91%	82%	82%
<b>Meet Service Level Criteria for the Deskside Support.</b>					
Percentage of requests that meet Service Level Criteria	88%	86%	87%	85%	85%
<b>Meet Service Level Criteria for the resolution of virus and spam notifications.</b>					
Percentage of requests that meet Service Level Criteria	97%	99%	82%	90%	90%
<b>Meet Service Level Criteria for telephone services.</b>					
Percentage of requests that meet Service Level Criteria					85%

# INFORMATION SERVICES

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
ENTERPRISE ADMINISTRATION	913,721	1,416,177	2,105,861	689,685	48.7%
ENTERPRISE SOFTWARE DEVELOP	1,631,823	1,883,836	2,179,240	295,404	15.7%
GEOGRAPHIC INFO SYSTEMS-GIS	512,540	559,800	587,844	28,044	5.0%
IS BUSINESS OFFICE	509,875	550,270	628,653	78,384	14.2%
NETWORK & COMM SERVICES	1,976,553	2,171,889	2,340,683	168,794	7.8%
PORTFOLIO MANAGEMENT	661,873	1,581,267	1,591,868	10,601	0.7%
WORKSTATION SUPPORT & MAINT	1,539,819	1,815,264	1,997,386	182,122	10.0%
<b>BASE BUDGETS Total</b>	<b>7,746,204</b>	<b>9,978,503</b>	<b>11,431,536</b>	<b>1,453,033</b>	<b>14.6%</b>
<b>FLEET</b>	<b>28,348</b>	<b>186,409</b>	<b>111,000</b>	<b>(75,409)</b>	<b>-40.5%</b>
<b>TECHNOLOGY</b>	<b>468,096</b>	<b>1,268,603</b>	<b>484,884</b>	<b>(783,719)</b>	<b>-61.8%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	
<b>Grand Total</b>	<b>8,242,648</b>	<b>11,433,515</b>	<b>12,027,420</b>	<b>593,905</b>	<b>5.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Enterprise Administration**

**Program Message**

This program is responsible for the support, maintenance, lifecycle management, service delivery, security of servers, storage, data centers, and associated systems. Examples of these services include: email, website access, user account administration, electronic file storage, and the housing of server-based software.

This program ensures disaster recovery by performing backups of critical software systems and data, ensures the security of critical servers, and designs data centers for reliability and availability. Performance of this team is measured on its ability to meet service levels associated with system up-time and data loss prevention.

Key services provided by this program:

- Account Administration
- Application Hosting Services
- Data Storage Services
- Email Services
- Remote Access Services
- Security Services
- Technology Consulting Services

# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ENTERPRISE ADMINISTRATION</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	26,535	18,500	18,500	-	0.0%
510120 REGULAR SALARIES & WAGES	539,411	749,309	1,042,438	293,130	39.1%
510210 SOCIAL SECURITY MATCHING	41,099	58,737	81,162	22,424	38.2%
510220 RETIREMENT CONTRIBUTIONS	62,076	83,077	126,358	43,281	52.1%
510230 HEALTH INSURANCE - EMPLOYER	103,051	171,432	237,592	66,161	38.6%
510240 WORKERS COMPENSATION	1,190	1,229	1,697	469	38.2%
<i>PERSONNEL SERVICES Total</i>	<b>773,361</b>	<b>1,082,283</b>	<b>1,507,747</b>	<b>425,465</b>	<b>39.3%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	300	300	-	0.0%
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	65,905	167,000	317,220	150,220	90.0%
530310 PROFESSIONAL SERVICES	-	5,000	5,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	31,901	42,000	42,000	-	0.0%
530340 OTHER SERVICES	17,640	20,000	110,000	90,000	450.0%
530550 TRAINING	-	11,994	11,994	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	24,914	87,600	111,600	24,000	27.4%
<i>OPERATING EXPENDITURES Total</i>	<b>140,360</b>	<b>333,894</b>	<b>598,114</b>	<b>264,220</b>	<b>79.1%</b>
<b>TECHNOLOGY</b>	<b>-</b>	<b>125,000</b>	<b>-</b>	<b>(125,000)</b>	<b>-100.0%</b>
<b>ENTERPRISE ADMINISTRATION Total</b>	<b>913,721</b>	<b>1,541,177</b>	<b>2,105,861</b>	<b>564,685</b>	<b>36.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Enterprise Software Development**

**Program Message**

The Enterprise Software Development program consists of a managed team of ten software developers, database administrators, and application support personnel who are responsible for maintaining over 120 applications and databases throughout the County. The Information Services Department discourages the internal development of software unless it is unavoidable. This program's focus is on providing application support, reporting and integration services as well as maintaining and updating legacy systems.

This program is also responsible for the design and maintenance of the County's websites and primary document retention management system.

This program is measured based upon projects completed that add value and efficiency to the County's operations, as well as incident response and resolution times.

Key services provided by this program:

- Application Development
- Application Support
- Requirements Analysis
- Enterprise content management system

# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>ENTERPRISE SOFTWARE DEVELOP</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	267	-	-	-	
510120 REGULAR SALARIES & WAGES	817,216	874,127	1,024,096	149,969	17.2%
510210 SOCIAL SECURITY MATCHING	60,528	66,871	78,343	11,473	17.2%
510220 RETIREMENT CONTRIBUTIONS	83,757	81,784	121,970	40,186	49.1%
510230 HEALTH INSURANCE - EMPLOYER	140,110	140,251	167,752	27,501	19.6%
510240 WORKERS COMPENSATION	1,802	1,399	1,639	240	17.2%
510150 SPECIAL PAY	-	-	1,200	1,200	
<i>PERSONNEL SERVICES Total</i>	<i>1,103,680</i>	<i>1,164,431</i>	<i>1,395,000</i>	<i>230,569</i>	<i>19.8%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	3,000	3,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	1,550	1,550	-	0.0%
530310 PROFESSIONAL SERVICES	40,530	5,000	5,000	-	0.0%
530340 OTHER SERVICES	28,313	50,000	50,000	-	0.0%
530550 TRAINING	717	20,000	18,000	(2,000)	-10.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	458,582	639,855	706,690	66,835	10.4%
<i>OPERATING EXPENDITURES Total</i>	<i>528,142</i>	<i>719,405</i>	<i>784,240</i>	<i>64,835</i>	<i>9.0%</i>
<b>TECHNOLOGY</b>	<b>128,481</b>	<b>150,000</b>	<b>-</b>	<b>(150,000)</b>	<b>-100.0%</b>
<b>ENTERPRISE SOFTWARE DEVELOP Total</b>	<b>1,760,304</b>	<b>2,033,836</b>	<b>2,179,240</b>	<b>145,404</b>	<b>7.1%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Geographic Information Systems**

**Program Message**

The Seminole County GIS (Geographic Information Systems) program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

GIS has become increasingly vital to the County's ability to provide excellent public safety through improved incident response times as well as general efficiencies by reducing drive times and providing problem analysis based upon geographic location.

This program is measured based upon projects completed that add value and efficiency to the County's operations.

Key services provided by this program:

- Spatial Analysis
- Layer Production
- Map Production
- Real time GIS integration with Production applications

# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>GEOGRAPHIC INFO SYSTEMS-GIS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	291,553	314,492	326,137	11,645	3.7%
510210 SOCIAL SECURITY MATCHING	22,035	24,059	24,949	891	3.7%
510220 RETIREMENT CONTRIBUTIONS	29,711	34,028	38,843	4,815	14.1%
510230 HEALTH INSURANCE - EMPLOYER	44,217	46,954	49,330	2,376	5.1%
510240 WORKERS COMPENSATION	504	503	522	19	3.7%
<i>PERSONNEL SERVICES Total</i>	<b>388,021</b>	<b>420,036</b>	<b>439,782</b>	<b>19,746</b>	<b>4.7%</b>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	41	3,600	3,600	-	0.0%
530510 OFFICE SUPPLIES	742	2,300	2,300	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	-	3,500	3,500	
530550 TRAINING	1,950	7,100	9,000	1,900	26.8%
530522 OPERATING SUPPLIES-TECHNOLOGY	121,787	126,764	129,662	2,898	2.3%
<i>OPERATING EXPENDITURES Total</i>	<b>124,520</b>	<b>139,764</b>	<b>148,062</b>	<b>8,298</b>	<b>5.9%</b>
<b>TECHNOLOGY</b>					
<i>TECHNOLOGY Total</i>	-	-	-	-	
<b>GEOGRAPHIC INFO SYSTEMS-GIS Total</b>	<b>512,540</b>	<b>559,800</b>	<b>587,844</b>	<b>28,044</b>	<b>5.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Information Services Business Office**

**Program Message**

This program provides strategic direction and policy for all information systems countywide in addition to the centralized administration and oversight for the Information Services Department. Additional responsibilities include: managing the operating budget, general and financial accounting including payroll and accounts payable; and oversight and coordination for countywide IT purchases and strategic planning. This program also provides administrative support countywide for: voice, data, and long distance plans; air cards, cell phones, and accessories; as well as inventory and procurement support of computer workstations and technology for all county departments.

Key services provided by this program:

- Department Administration
- Budget Management
- Financial Accounting
- Purchasing Oversight

# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>IS BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	451	-	-	-	
510120 REGULAR SALARIES & WAGES	364,789	374,779	417,565	42,786	11.4%
510210 SOCIAL SECURITY MATCHING	27,412	28,671	31,944	3,273	11.4%
510220 RETIREMENT CONTRIBUTIONS	62,856	67,719	84,902	17,183	25.4%
510230 HEALTH INSURANCE - EMPLOYER	46,941	53,727	55,875	2,148	4.0%
510240 WORKERS COMPENSATION	601	600	668	68	11.4%
510150 SPECIAL PAY	3,803	3,900	3,900	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>506,852</i>	<i>529,395</i>	<i>594,853</i>	<i>65,459</i>	<i>12.4%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	1,200	1,200	-	0.0%
530510 OFFICE SUPPLIES	1,775	2,500	7,125	4,625	185.0%
530520 OPERATING SUPPLIES	434	500	3,800	3,300	660.0%
530540 BOOKS, DUES PUBLICATIONS	200	1,675	1,675	-	0.0%
530310 PROFESSIONAL SERVICES	-	10,000	10,000	-	0.0%
530480 PROMOTIONAL ACTIVITIES	-	-	5,000	5,000	
530550 TRAINING	550	5,000	5,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	64	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>3,024</i>	<i>20,875</i>	<i>33,800</i>	<i>12,925</i>	<i>61.9%</i>
<b>TECHNOLOGY</b>	-	<b>10,000</b>	-	<b>(10,000)</b>	<b>-100.0%</b>
<b>IS BUSINESS OFFICE Total</b>	<b>509,875</b>	<b>560,270</b>	<b>628,653</b>	<b>68,384</b>	<b>12.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Network & Communications Services**

**Program Message**

This program is responsible for the design, implementation, support, maintenance, availability and security of the County's data and voice networks. Examples of these services include: phone system troubleshooting and repair, network troubleshooting and repair, installation and management of public and internal wireless local area networking (WIFI) systems, installation and management of security cameras and overall network security and firewall support.

The performance of this team is measured based upon the availability and performance of the County's network and telephone systems as well as incident response and repair times.

Key services provided by this program:

- Internet Access
- Network Services
- Wireless Services
- Security Services
- Site Design and Build Services
- Technology Consulting Services
- Telephone Services
- Video Services

# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>NETWORK &amp; COMM SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	22,866	18,500	18,500	-	0.0%
510120 REGULAR SALARIES & WAGES	583,571	606,571	646,686	40,114	6.6%
510210 SOCIAL SECURITY MATCHING	44,321	46,403	49,471	3,069	6.6%
510220 RETIREMENT CONTRIBUTIONS	66,364	70,871	81,878	11,007	15.5%
510230 HEALTH INSURANCE - EMPLOYER	110,380	135,498	122,721	(12,778)	-9.4%
510240 WORKERS COMPENSATION	959	971	1,035	64	6.6%
<i>PERSONNEL SERVICES Total</i>	<i>828,460</i>	<i>878,814</i>	<i>920,290</i>	<i>41,476</i>	<i>4.7%</i>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	-	-	-	-	
530520 OPERATING SUPPLIES	9,181	6,950	6,600	(350)	-5.0%
530310 PROFESSIONAL SERVICES	-	30,000	30,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	16,244	30,000	30,000	-	0.0%
530340 OTHER SERVICES	-	10,000	10,000	-	0.0%
530410 COMMUNICATIONS	935,885	932,863	1,070,893	138,030	14.8%
530521 EQUIPMENT \$1000-\$4999	-	-	6,000	6,000	
530550 TRAINING	-	11,900	11,900	-	0.0%
530411 COMMUNICATIONS - EQUIPMENT	4,172	35,000	35,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	182,611	236,362	220,000	(16,362)	-6.9%
<i>OPERATING EXPENDITURES Total</i>	<i>1,148,093</i>	<i>1,293,075</i>	<i>1,420,393</i>	<i>127,318</i>	<i>9.8%</i>
<b>FLEET</b>	<b>28,348</b>	<b>186,409</b>	<b>-</b>	<b>(186,409)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>258,361</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>FACILITIES PROJECTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>NETWORK &amp; COMM SERVICES Total</b>	<b>2,263,262</b>	<b>2,358,298</b>	<b>2,340,683</b>	<b>(17,615)</b>	<b>-0.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Portfolio Management**

**Program Message**

This program is responsible for planning and implementing new technologies approved by the Board of County Commissioners. Utilizing best practices in project management and requirements gathering, this program partners with County departments and agencies to increase the likelihood of successful implementation of new technology.

The performance of this program is measured based upon a number of measures including portfolio status, project delivery status, and technical resource allocation forecasting.

Key services provided by this program:

- Portfolio and project management
- Business Analysis
- Oversight of the County's records retention process
- Administration of the County's multi-function printer deployment



# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PORTFOLIO MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	140,323	780,229	800,586	20,357	2.6%
510210 SOCIAL SECURITY MATCHING	10,340	59,688	61,245	1,557	2.6%
510220 RETIREMENT CONTRIBUTIONS	14,382	84,421	95,350	10,929	12.9%
510230 HEALTH INSURANCE - EMPLOYER	30,281	190,526	164,914	(25,612)	-13.4%
510240 WORKERS COMPENSATION	296	3,602	6,971	3,369	93.5%
510150 SPECIAL PAY	-	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>195,621</i>	<i>1,118,465</i>	<i>1,129,066</i>	<i>10,601</i>	<i>0.9%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	2,000	2,000	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	-	300	300	-	0.0%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530460 REPAIRS AND MAINTENANCE	96,204	115,000	115,000	-	0.0%
530340 OTHER SERVICES	86,765	105,600	105,600	-	0.0%
530440 RENTAL AND LEASES	202,470	210,000	210,000	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530550 TRAINING	998	15,000	15,000	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	79,814	14,902	14,902	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>466,252</i>	<i>462,802</i>	<i>462,802</i>	<i>-</i>	<i>0.0%</i>
<b>TECHNOLOGY</b>	<b>26,794</b>	<b>100,000</b>	<b>-</b>	<b>(100,000)</b>	<b>-100.0%</b>
<b>PORTFOLIO MANAGEMENT Total</b>	<b>688,667</b>	<b>1,681,267</b>	<b>1,591,868</b>	<b>(89,399)</b>	<b>-5.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Workstation Support & Maintenance**

**Program Message**

This program is responsible for being the first contact point for citizens, businesses and other stakeholders to access county services and for providing the computer help desk, support, and maintenance of computer workstations, peripherals, cellular devices and locally installed applications. Technical support includes on-site troubleshooting, servicing, and computer refreshes. This program also provides technical training for County staff.

The performance of this program is measured based upon a number of service levels including call answering time and incident resolution time based upon priority.

Key services provided by this program:

- Citizens Engagement
- Computer Help Desk
- Computer Workstation Support
- Cellular Device Support
- Technology Training

# INFORMATION SERVICES

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>WORKSTATION SUPPORT &amp; MAINT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	1	-	-	-	
510120 REGULAR SALARIES & WAGES	125,540	306,705	932,784	626,079	204.1%
510210 SOCIAL SECURITY MATCHING	9,086	23,463	71,358	47,895	204.1%
510220 RETIREMENT CONTRIBUTIONS	12,654	33,186	111,095	77,909	234.8%
510230 HEALTH INSURANCE - EMPLOYER	20,309	81,968	238,393	156,425	190.8%
510240 WORKERS COMPENSATION	320	491	1,492	1,002	204.1%
<i>PERSONNEL SERVICES Total</i>	<i>167,910</i>	<i>445,813</i>	<i>1,355,123</i>	<i>909,310</i>	<i>204.0%</i>
<b>OPERATING EXPENDITURES</b>					
530520 OPERATING SUPPLIES	16,846	15,000	22,300	7,300	48.7%
530310 PROFESSIONAL SERVICES	883,042	869,340	-	(869,340)	-100.0%
530340 OTHER SERVICES	-	-	-	-	
530550 TRAINING	-	4,000	38,000	34,000	850.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	472,020	481,111	581,963	100,852	21.0%
<i>OPERATING EXPENDITURES Total</i>	<i>1,371,909</i>	<i>1,369,451</i>	<i>642,263</i>	<i>(727,188)</i>	<i>-53.1%</i>
<b>FLEET</b>	<b>-</b>	<b>-</b>	<b>111,000</b>	<b>111,000</b>	
<b>TECHNOLOGY</b>	<b>54,460</b>	<b>883,603</b>	<b>484,884</b>	<b>(398,719)</b>	<b>-45.1%</b>
<b>WORKSTATION SUPPORT &amp; MAINT Total</b>	<b>1,594,278</b>	<b>2,698,867</b>	<b>2,593,270</b>	<b>(105,597)</b>	<b>-3.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPARTMENT**

**CENTRAL CHARGES  
MAIL SERVICES  
MSBU PROGRAM  
OFFICE OF MANAGEMENT & BUDGET  
PRINTING SERVICES  
PURCHASING AND CONTRACTS  
RESOURCE MANAGEMENT BUSINESS OFFICE  
RESOURCE MANAGEMENT GRANTS  
RISK MANAGEMENT**

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Message**

The Resource Management Department focuses on improving Seminole County Citizens' quality of life through the provision of an effective and efficient government. The department is committed to promoting long-term fiscal stability and resiliency, acting as stewards of the County's financial resources. The Department works to foster transparency and accountability with respect to financial matters, ensuring compliance with applicable laws, rules and regulations. The Department provides information and analysis that assists the County Manager and Board of County Commissioners in their ultimate goals of providing leadership and services to the citizens of Seminole County.

The Department strives to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

FY23

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE

FY19

FY20

FY21

FY22

PROJECTED

## RESOURCE MANAGEMENT

CONTINUE TO DEVELOP AND UTILIZE E-PROCUREMENT/E-COMMERCE TO ENHANCE PROCUREMENT EFFICIENCIES.

**Use J.D. Edwards' enhancements to be the procurement software and embrace new functionality that enhances efficiencies to shorten the Procurement Administrative Lead Time (PALT) calendar days from the time large contract and purchase order requisitions are approved by the Department to the time it is awarded by the Purchasing and Contracts Program.**

PALT calendar days from the time the large contract requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program

132 135 141 135 130

PALT calendar days from the time the purchase order requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program

5 5 5 5 5

**Use VendorLink as the County's main portal do to business with vendors and maximize the functionality of this software.**

Registered vendors in OpenGov

29,786 30,124 30,124 30,436 30,500

DEVELOP AN ACCURATE BUDGET THAT ALLOWS COUNTYWIDE DEPARTMENTS TO MEET THEIR GOALS AND OBJECTIVES AT THE LOWEST COST WITH MAXIMUM EFFICIENCY AND VALUE TO THE TAXPAYERS.

**Minimize the amount of unnecessary budget in the approved countywide base operating budget, so that a minimum of 96% of this budget is expended.**

>95% of Countywide base operating budget expended

97% 92% 90% 92% 92%

**Minimize the number of amendments to the Board Approved Budget.**

Process less than 50 Budget Transfer Requests per year

47 30 36 43 40

**Minimize the number of budgeted non-base projects (Fleet, Equipment, CIP) with no activity during the year to <35% of non-base projects.**

<35% of budgeted non-base projects with no activity (figures are %)

30 35 33 42 38

ENHANCE THE EDUCATION OF PURCHASING STAFF, INTERNAL CUSTOMERS, AND VENDORS IN THE AREA OF PURCHASING AND CONTRACTS.

**Provide countywide training classes on Basic Purchasing, Basic Contracting, Advanced Purchasing and Contracts, and Policies and Procedure.**

Number of Countywide classes

8 8 4 5 7

**Provide Professional Procurement classes for Purchasing and Contracts staff.**

Number of Professional Procurement classes for Purchasing and Contracts Program staff

15 15 10 5 12

**Provide vendor educational seminars/classes, trade shows, speaking engagements, small business, and women/veteran/minority owner meetings.**

Number of events conducted

9 8 0 2 4

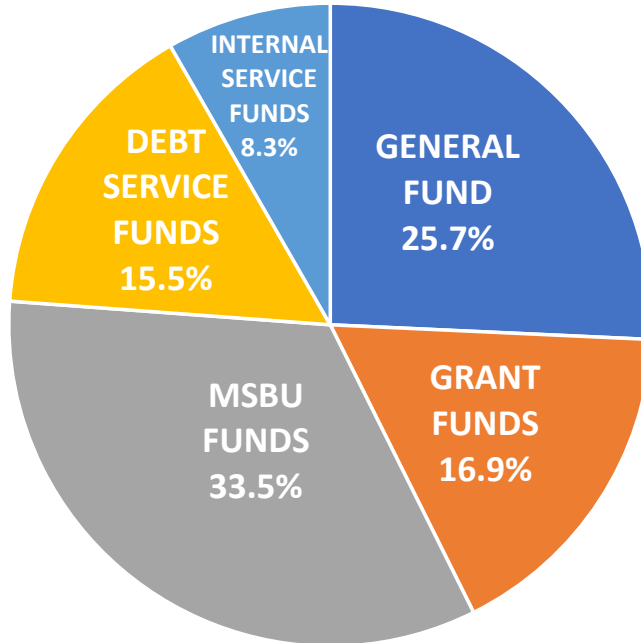
# DEPT GOALS / OBJECTIVES / PERFORMANCE MEASURES

KSP - GOAL (IN GREEN) - PERFORMANCE MEASURE	FY19	FY20	FY21	FY22	FY23 PROJECTED
EXPAND USE OF PROCUREMENT CARD VERSUS PURCHASE ORDERS.					
<b>Use the County's Purchasing Card program to reduce the number of costly purchase orders.</b>					
Number of Card users	208	220	223	226	230
<b>Use the County's Purchasing Card to increase the County's rebate by paying large targeted invoices for payment.</b>					
Rebate to the County	203,099	103,156	121,808	76,266	100,000
PROVIDE EFFECTIVE INFORMATION TO THE CITIZENS, BOARD OF COUNTY COMMISSIONERS, COUNTY STAFF, AND THE GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA).					
<b>Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.</b>					
GFOA Distinguished Budget Presentation Award (1 = achieved)	1	1	1	1	1
Develop and adopt the County's annual budget prior to October 1st of the preceding year (1 = achieved)	1	1	1	1	1
PROVIDE MAXIMUM USAGE OF THE PROCUREMENT PROCESS USING BIDS, RFPS AND BEST VALUE PROCUREMENT PRACTICES.					
<b>Provide best in class procurement services using procurement policies, procedures and regulations to deliver the overall Best Value (price and value) to our citizens.</b>					
Savings using the competitive process and negotiations	16,335,682	7,860,343	6,790,448	6,444,883	6,500,000
Total number of competitive procurements over \$50K	137	198	154	163	165
TO PRODUCE A CONSOLIDATED NON-AD VALOREM ASSESSMENT ROLL THAT IS ACCURATE, STATUTORILY SOUND AND SUFFICIENT TO GENERATE THE REVENUE REQUIRED TO FUND THE ASSESSMENT-FUNDED PUBLIC SERVICES AUTHORIZED BY THE BOARD OF COUNTY COMMISSIONERS.					
<b>Provide weekly response to changes yielded by property record updates, notices of annexation, certificates of occupancy, raze permits, and building permits.</b>					
Number of Assessment Refunds	5	6	10	10	10
Number of Assessment Corrections	20	33	50	75	75
TO PROVIDE FINANCIAL MANAGEMENT OF ACTIVE MSBU'S IN A MANNER THAT PROMOTES STABILITY AND SUSTAINABILITY RELATIVE TO THE PUBLIC SERVICES FUNDED BY NON-AD VALOREM ASSESSMENTS.					
<b>Maintain annual rate adjustments with +/- \$5.00 of prior year rate for street lighting and +/- \$10.00 of prior year rate residential solid waste management assessments.</b>					
% of Residential Solid Waste Management Assessment Rate Changes no greater than \$10.00	100%	100%	100%	100%	100%
% of Lake Management & Grounds Maintenance Assessment Rate Changes no greater than \$10.00	100%	100%	90%	92%	94%
% of Street Lighting Assessment Rate Changes within +/- \$5.00	96%	100%	99%	99%	100%



# RESOURCE MANAGEMENT

## FUNDING SOURCE



## BUDGET TYPE

EXCLUDES INTERNAL SERVICE CHARGES & CONTRAS	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>BASE BUDGETS</b>					
CENTRAL CHARGES	33,218,915	13,111,868	16,606,482	3,494,614	26.7%
MAIL SERVICES	289,595	374,781	463,520	88,740	23.7%
MSBU PROGRAM	19,391,758	23,194,725	28,002,713	4,807,988	20.7%
OFFICE MANAGEMENT & BUDGET	588,859	666,959	738,049	71,090	10.7%
PRINTING SERVICES	151,444	191,055	225,559	34,504	18.1%
PURCHASING AND CONTRACTS	1,115,075	1,364,014	1,412,797	48,783	3.6%
RESOURCE MGT - BUSINESS OFF	436,986	544,251	602,350	58,099	10.7%
RISK MANAGEMENT	7,614,551	6,450,438	6,809,057	358,618	5.6%
18 RESOURCE MGT GRANTS	477,498	525,521	560,906	35,384	6.7%
<b>BASE BUDGETS Total</b>	<b>63,284,682</b>	<b>46,423,612</b>	<b>55,421,433</b>	<b>8,997,821</b>	<b>19.4%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>31,460</b>	<b>31,460</b>	
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>28,184,315</b>	<b>159,000</b>	<b>13,858,333</b>	<b>13,699,333</b>	<b>8615.9%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>75,000</b>	<b>125,000</b>	<b>50,000</b>	<b>66.7%</b>
<b>GRANTS</b>	<b>2,779,128</b>	<b>(183,345)</b>	<b>(154,835)</b>	<b>28,510</b>	<b>-15.5%</b>
<b>Grand Total</b>	<b>94,248,125</b>	<b>46,474,267</b>	<b>69,281,391</b>	<b>22,807,124</b>	<b>49.1%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Central Charges**

**Program Message**

Central Charges represent a collection of centralized accounts for expenditures of a countywide nature, not related to any single operating department or program. Expenses primarily include Community Redevelopment Agency (CRA) payments, debt payments, PTO payout to employees upon termination, county document recording, countywide external accounting and audit contracts, and postage for tax notices and property insurance for general government facilities.

The program provides the following services:

- Allow for non-departmental transactions to be recorded in the County's financial accounting system

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>CENTRAL CHARGES</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	-	647,812	647,812	-	0.0%
510210 SOCIAL SECURITY MATCHING	-	49,558	49,558	-	0.0%
510250 UNEMPLOYMENT COMPENSATION	26,643	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>26,643</i>	<i>697,370</i>	<i>697,370</i>	<i>-</i>	<i>0.0%</i>
<b>OPERATING EXPENDITURES</b>					
530490 OTHER CHARGES/OBLIGATIONS	20,025	129,000	75,000	(54,000)	-41.9%
530520 OPERATING SUPPLIES	-	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	4,245	-	-	-	
530310 PROFESSIONAL SERVICES	156,560	168,000	168,000	-	0.0%
530420 TRANSPORTATION	122,895	115,000	125,000	10,000	8.7%
530320 ACCOUNTING AND AUDITING	261,168	250,000	275,000	25,000	10.0%
530340 OTHER SERVICES	-	5,000	5,000	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>564,892</i>	<i>667,000</i>	<i>648,000</i>	<i>(19,000)</i>	<i>-2.8%</i>
<b>DEBT SERVICE</b>					
570730 OTHER DEBT SERVICE	1,450	1,851	5,351	3,500	189.1%
570710 PRINCIPAL	6,527,000	6,759,000	9,940,000	3,181,000	47.1%
570720 INTEREST	3,309,495	3,036,648	3,043,812	7,164	0.2%
570750 BOND ISSUANCE COSTS	52,032	-	-	-	
570735 LOC LENDER UNUSED FEES (blank)	-	-	-	-	
<i>DEBT SERVICE Total</i>	<i>9,889,977</i>	<i>9,797,498</i>	<i>12,989,162</i>	<i>3,191,664</i>	<i>32.6%</i>
<b>GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	2,923,854	1,950,000	2,271,950	321,950	16.5%
580821 AID TO PRIVATE ORGANIZATIONS	15,833	-	-	-	
<i>GRANTS &amp; AIDS Total</i>	<i>2,939,688</i>	<i>1,950,000</i>	<i>2,271,950</i>	<i>321,950</i>	<i>16.5%</i>
<b>INTERFUND TRANSFERS OUT</b>					
590951 PAYMENT TO ESCROW AGENT	19,797,715	-	-	-	
<i>INTERFUND TRANSFERS OUT Total</i>	<i>19,797,715</i>	<i>-</i>	<i>-</i>	<i>-</i>	
<b>CENTRAL CHARGES Total</b>	<b>33,218,915</b>	<b>13,111,868</b>	<b>16,606,482</b>	<b>3,494,614</b>	<b>26.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Mail Services**

**Program Message**

The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

The program provides the following services:

- Receipt, sorting, and delivery of mail between County Programs and external delivery services
- Coordination and delivery of inter-office mail
- Folding, collating, and stuffing of bulk mailing needs (elections, water bills, etc.)
- Specialty Deliveries
- Provision of mailing cost estimates

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>MAIL SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	45,733	51,408	104,553	53,145	103.4%
510210 SOCIAL SECURITY MATCHING	3,411	3,933	7,998	4,066	103.4%
510220 RETIREMENT CONTRIBUTIONS	4,664	5,562	12,452	6,890	123.9%
510230 HEALTH INSURANCE - EMPLOYER	11,455	11,733	36,486	24,752	211.0%
510240 WORKERS COMPENSATION	2,803	2,653	3,740	1,087	41.0%
510150 SPECIAL PAY	400	1,200	-	(1,200)	-100.0%
<i>PERSONNEL SERVICES Total</i>	<i>68,467</i>	<i>76,490</i>	<i>165,229</i>	<i>88,740</i>	<i>116.0%</i>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	103	150	150	-	0.0%
530520 OPERATING SUPPLIES	8,147	4,706	4,706	-	0.0%
530420 TRANSPORTATION	201,549	277,500	277,500	-	0.0%
530440 RENTAL AND LEASES	11,328	15,860	15,860	-	0.0%
530550 TRAINING	-	75	75	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>221,128</i>	<i>298,291</i>	<i>298,291</i>	<i>-</i>	<i>0.0%</i>
<b>MAIL SERVICES Total</b>	<b>289,595</b>	<b>374,781</b>	<b>463,520</b>	<b>88,740</b>	<b>23.7%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## RESOURCE MANAGEMENT DEPT

### Municipal Services Benefit Unit (MSBU) Program

#### Program Message

The MSBU Program provides application coordination and financial management of the non-ad valorem assessment districts for unincorporated Seminole County as stipulated by the Seminole County Administrative Code [Section 22.10]. In addition to ensuring compliance with Administrative Code provisions, the MSBU Program is accountable for compliance with respective Florida Statutes. The MSBU Program has responsibility for over 400 assessment districts through which over 76,000 properties receive the benefit of assessment-funded public services. The MSBU Program offers customer-oriented services through online alternatives, communication brochures, application packets, and speaking engagements at public meetings.

Non-ad valorem assessment districts are established by Ordinance of the Seminole County Board of County Commissioners. These districts are referred to individually as a Municipal Services Benefit Unit or MSBU. Once established, an MSBU provides funding for a municipal (public) service that offers special benefit on a localized or community-based basis. The assessment associated with each MSBU is based on the cost to provide the public service, the number of assessed properties, and the benefit unit allocated to each property. The assessment-funded public services coordinated through the Seminole County MSBU Program are intended to benefit properties located in unincorporated Seminole County but may include properties in other taxing jurisdictions if appropriately authorized.

Public services that meet the criteria set forth in the County's Administrative Code [Section 22.10] may qualify for assessment funding. An MSBU may be established for on-going municipal services (such as residential solid waste management services, street lighting or aquatic weed control) or for a one-time capital improvement (such as road paving, water utility transmission line installation, or neighborhood wall reconstruction). Assessments may be levied annually or may include financing arrangements by which an assessment is collected via annual installments. Assessments and installment payments are collected through annual property tax bills. Notice of proposed assessments are mailed annually to property owners in advance of the assessment roll being approved (subsequent to a public hearing) by the Board.

The financial management services provided by the MSBU Program on behalf of each MSBU includes coordinating activities with the County operating department or service entity that provides the assessment-funded public service, preparing and monitoring budgets, developing assessment recommendations for Board consideration, and ensuring assessments (and/or installment billings) are reported accurately and timely to the Seminole County Tax Collector for collection.

The primary functions (or Major Services) fulfilled by the MSBU Program are as listed:

- Preparation of the annual Non-Ad Valorem Assessment Roll for Seminole County
- Assuring statutory compliance of non-ad valorem assessment activity
- Coordination of MSBU Application process for new MSBUs
- Providing financial management of established MSBUs

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>MSBU PROGRAM</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	350	-	-	-	
510120 REGULAR SALARIES & WAGES	241,548	249,892	252,946	3,054	1.2%
510210 SOCIAL SECURITY MATCHING	17,751	19,117	19,350	234	1.2%
510220 RETIREMENT CONTRIBUTIONS	24,205	27,038	30,126	3,088	11.4%
510230 HEALTH INSURANCE - EMPLOYER	47,522	67,088	57,608	(9,481)	-14.1%
510240 WORKERS COMPENSATION	450	400	405	5	1.2%
510150 SPECIAL PAY	-	-	1,200	1,200	
<i>PERSONNEL SERVICES Total</i>	<i>331,826</i>	<i>363,536</i>	<i>361,635</i>	<i>(1,901)</i>	<i>-0.5%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	150	300	150	100.0%
530490 OTHER CHARGES/OBLIGATIONS	3,274,548	3,761,500	5,153,500	1,392,000	37.0%
530510 OFFICE SUPPLIES	232	250	500	250	100.0%
530520 OPERATING SUPPLIES	-	44,750	26,100	(18,650)	-41.7%
530540 BOOKS, DUES PUBLICATIONS	-	550	550	-	0.0%
530310 PROFESSIONAL SERVICES	23,576	-	-	-	
530420 TRANSPORTATION	32,000	35,000	35,000	-	0.0%
530460 REPAIRS AND MAINTENANCE	152,733	244,383	245,756	1,373	0.6%
530470 PRINTING AND BINDING	8,897	12,500	12,500	-	0.0%
530340 OTHER SERVICES	13,273,766	13,813,558	16,814,515	3,000,957	21.7%
530430 UTILITIES	2,190,025	2,251,500	2,251,500	-	0.0%
530521 EQUIPMENT \$1000-\$4999	-	-	-	-	
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	2,559,098	3,002,708	443,610	17.3%
530492 OTHER CHRGS/OB CONSTITUTIONALS	90,306	92,500	92,500	-	0.0%
530550 TRAINING	-	1,500	1,500	-	0.0%
530401 TRAVEL - TRAINING RELATED	-	100	300	200	200.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	1,200	1,200	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>19,046,082</i>	<i>22,818,539</i>	<i>27,638,428</i>	<i>4,819,889</i>	<i>21.1%</i>
<b>INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	13,850	12,650	2,650	(10,000)	-79.1%
<i>INTERFUND TRANSFERS OUT Total</i>	<i>13,850</i>	<i>12,650</i>	<i>2,650</i>	<i>(10,000)</i>	<i>-79.1%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>341,729</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TECHNOLOGY</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.0%</b>
<b>MSBU PROGRAM Total</b>	<b>19,733,488</b>	<b>23,219,725</b>	<b>28,002,713</b>	<b>4,782,988</b>	<b>20.6%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## RESOURCE MANAGEMENT DEPT

### Office of Management and Budget

#### Program Message

The Office of Management and Budget program carries out the vision, mission, and goals of Seminole County by providing timely, accurate, and transparent information along with fiscal management support to our stakeholders. OMB emphasizes strong customer service and the use of technology to facilitate daily operations. This program develops and applies sensible policies that promote community trust and the responsible use of scarce public resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association (GFOA) for 30 consecutive years.

The program provides the following services:

- Work with County departments to develop accurate, efficient budgets that allow for the delivery of Board approved services
- Accurately present budget requests to County decision makers
- Create financial policy to govern operations
- Audit revenues/expenditures for compliance with Board direction
- Facilitate amendments to the budget
- Coordinate Internal Service Charge budgets and allocations
- Forecast revenues, expenditures, and reserves for all major funds

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>OFFICE MANAGEMENT &amp; BUDGET</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	440,348	484,500	531,866	47,367	9.8%
510210 SOCIAL SECURITY MATCHING	32,829	37,064	40,688	3,624	9.8%
510220 RETIREMENT CONTRIBUTIONS	44,837	52,423	63,345	10,922	20.8%
510230 HEALTH INSURANCE - EMPLOYER	66,456	83,897	87,299	3,402	4.1%
510240 WORKERS COMPENSATION	756	775	851	76	9.8%
510150 SPECIAL PAY	585	600	3,300	2,700	450.0%
<i>PERSONNEL SERVICES Total</i>	<i>585,812</i>	<i>659,259</i>	<i>727,349</i>	<i>68,090</i>	<i>10.3%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	83	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	412	-	3,000	3,000	
530510 OFFICE SUPPLIES	453	975	975	-	0.0%
530520 OPERATING SUPPLIES	325	-	-	-	
530540 BOOKS, DUES PUBLICATIONS	1,175	1,125	1,125	-	0.0%
530550 TRAINING	490	5,000	5,000	-	0.0%
530401 TRAVEL - TRAINING RELATED	110	600	600	-	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>3,048</i>	<i>7,700</i>	<i>10,700</i>	<i>3,000</i>	<i>39.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>5,940,341</b>	<b>-</b>	<b>13,833,333</b>	<b>13,833,333</b>	
<b>GRANTS</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>OFFICE MANAGEMENT &amp; BUDGET Total</b>	<b>6,529,200</b>	<b>666,959</b>	<b>14,571,382</b>	<b>13,904,423</b>	<b>2084.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Printing Services**

**Program Message**

The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality, black and white, and color digital presses that allow customers to order large and small volume print jobs quickly, easily and in the most cost-effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

The program provides the following services:

- Copying services (letterheads, color brochures, business cards, etc.)
- Binding and Finishing services, such as folding, drilling, combing, laminating, etc.
- Provision of job cost estimates
- Web submit training

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PRINTING SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	47,723	48,598	52,566	3,968	8.2%
510210 SOCIAL SECURITY MATCHING	3,108	3,718	4,021	304	8.2%
510220 RETIREMENT CONTRIBUTIONS	4,886	5,258	6,261	1,002	19.1%
510230 HEALTH INSURANCE - EMPLOYER	23,667	27,241	28,330	1,089	4.0%
510240 WORKERS COMPENSATION	78	78	84	6	8.2%
<i>PERSONNEL SERVICES Total</i>	<i>79,461</i>	<i>84,893</i>	<i>91,262</i>	<i>6,369</i>	<i>7.5%</i>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	-	150	150	-	0.0%
530520 OPERATING SUPPLIES	20,841	36,012	36,012	-	0.0%
530420 TRANSPORTATION	-	-	28,135	28,135	
530460 REPAIRS AND MAINTENANCE	15,254	38,000	34,000	(4,000)	-10.5%
530440 RENTAL AND LEASES	35,888	32,000	36,000	4,000	12.5%
<i>OPERATING EXPENDITURES Total</i>	<i>71,983</i>	<i>106,162</i>	<i>134,297</i>	<i>28,135</i>	<i>26.5%</i>
<b>PRINTING SERVICES Total</b>	<b>151,444</b>	<b>191,055</b>	<b>225,559</b>	<b>34,504</b>	<b>18.1%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## RESOURCE MANAGEMENT DEPT

### Purchasing and Contracts

#### Program Message

The Purchasing and Contracts Division Program provides centralized procurement services by teaming with internal and external customers to deliver innovative, effective, and timely procurement solutions in accordance with State Statutes, codes, policies, procedures, and federal regulations. The Program's functions include but are not limited to, vendor relations, assessing procurement requests, creating solicitation packages, strategic vetting, coordinating sourcing activities, conducting negotiations and strategic competitive selection for the procurement of goods and services, issuing of procurement actions such as purchase orders, change orders, work orders, amendments, and contracts that total over \$178.39M of encumbered budgeted funds. The Program also assists in the management of contracts from approval until expiration. Purchasing and Contracts Division (PCD) manages over 10,130 fixed (tangible) assets and performs the administration of the Purchasing Card program.

#### **AWARD WINNING SERVICE:**

PCD is fully accredited by the National Institute of Governmental Purchasing (NIGP). PCD received the "Achievement of Excellence in Procurement Award" from the National Purchasing Institute (NPI) and "Award for Excellence in Public Procurement" from the Florida Association of Public Purchasing Officers, Inc. (FAPPO) along with many Best Practice awards.

#### **OBJECTIVES:**

Provide first-class procurement services in response to internal needs abiding by procurement policies, procedures, and regulations to deliver the overall best value to the citizens of Seminole County.

- Ensure compliance of procurement laws and regulations, code, policies, and procedures, while maintaining an effective operation of the purchasing, contracting, P-Card administration and fixed assets processes.
- Provide innovative procurement solutions, while maintaining customer satisfaction and achieving performance management objectives in the purchasing, contracting, P-Card administration and fixed assets functions.
- Utilize latest technology and best practice procurement methods to achieve cost savings by using the competitive process through negotiations and suitable procurement methods.
- Provide the opportunity for training to achieve professional procurement certifications.
- Migration to OpenGov to become more efficient and paperless.
- Seek out opportunities to increase the P-Card usage to decrease the number of costly purchase orders and increase P-Card rebates.
- Administer the Purchasing Card program and conduct audits for compliance with applicable rules.
- Foster vendor relations and assist the business community on how to do business with the County.
- Provide adaptable emergency procurement solutions during natural disasters and catastrophic events.

#### **STAFFING:**

PCD when fully staffed, operates an efficient centralized procurement program consisting of 14 FTE's and 1 PTE. Due to the extensive use of technology and best practices, the Program has been able to maintain a productive and proficient procurement operation.

#### **PROGRAMS:**

##### **1. Fixed Assets and Inventory**

# SEMINOLE COUNTY GOVERNMENT

## FY 2022/23 ADOPTED BUDGET DOCUMENT

Conduct Countywide inventory of all fixed assets as defined under Section 274.03, Florida Statutes, including identification of material at time of purchase, identification and tagging of newly purchased equipment, documenting asset in J. D. Edwards, handling the annual inventory of fixed assets and the surplus of all excess material in accordance to procedures required by Section 274.05 and Section 274.06, Florida Statutes.

- BOCC Budget percentage: 15.32%
- Number of Fixed Assets managed: 10,130
- Value of the Fixed Assets: \$136M

### 2. All procurement actions: 2758

Encumbered amount: \$178,389,532.04

### 3. Procurement Policies, Procedures; Management, Budget, and Training

PCD supports and maintains current operational policies and procedures in accordance with laws and applicable regulations. Conduct a minimum of eight (8) countywide training sessions on a variety of procurement matters. PCD prepares Division agenda items, brief Commissioners on those items and attends Board of County Commissioners meetings. PCD provides procurement strategies for projects and Emergency Operations Center (EOC) procurement support.

### 4. Vendor relations

PCD maintains the County's vendor database using OpenGov software. Vendors register online for the various commodities and services that they provide. Registered vendors receive e-mail notifications of upcoming bid opportunities and events. PCD administers the site and creates filters to optimize functionality. PCD provides assistance to vendors on "How to do Business with Seminole County Government", conduct an annual vendor fair, participate in Reverse Trade Shows and in small business fairs, sponsor training, and contribute to panel discussions at procurement events. Seminole County fosters relationship and partners with the vendor community resulting in competitive savings of \$6.8M. Number of registered vendors: 30,275

### 5. P-Card Administration

PCD develops and maintains current policies in accordance with laws and applicable regulations. PCD provides training for all cardholders and delegates and manages accounts by issuing new cards, processing replacement, handling disputes and suspensions as well as working with the County Comptroller's Office to provide oversight and promote a successful program. PCD is expanding this area to increase the rebates generated by the usage of the cards.

- BOCC Budget percentage: 1.1%
- Number of P-card users: 226
- Number of P-Card transactions: 14,306
- Spend: \$9M
- Rebate from SunTrust/Truist FY20/21: \$ 76,266.70
- Rebate from Truist FY21/22: TBD

### 6. Procurement Administrative Lead Time (PALT)

PALT is the number of administrative calendar days associated with procurement actions, from the time an approval request is made to PCD to award. PALT is an indicator of workload, staffing issues and complexity of procurement processes. This indicator is affected by outside agencies such as Florida Department of Transportation and other governmental agencies. These metrics are available on the Purchasing and Contract's website page.

- Request for Proposals: 4 to 5 months
- Construction Contracts: 4 to 5 months
- Professional Services (CCNA): 6 to 8 months

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>PURCHASING AND CONTRACTS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	814	-	-	-	
510120 REGULAR SALARIES & WAGES	779,107	919,236	959,208	39,972	4.3%
510210 SOCIAL SECURITY MATCHING	56,650	70,322	73,379	3,058	4.3%
510220 RETIREMENT CONTRIBUTIONS	84,376	105,561	127,937	22,376	21.2%
510230 HEALTH INSURANCE - EMPLOYER	148,376	224,104	203,918	(20,186)	-9.0%
510240 WORKERS COMPENSATION	1,428	1,471	1,535	64	4.3%
510150 SPECIAL PAY	1,020	1,200	3,000	1,800	150.0%
510125 PART-TIME PERSONNEL	-	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>1,071,772</i>	<i>1,321,894</i>	<i>1,368,977</i>	<i>47,083</i>	<i>3.6%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	1,400	1,400	-	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,993	4,270	4,440	170	4.0%
530510 OFFICE SUPPLIES	2,683	4,600	4,500	(100)	-2.2%
530520 OPERATING SUPPLIES	24,581	14,500	15,050	550	3.8%
530540 BOOKS, DUES PUBLICATIONS	1,503	3,100	3,500	400	12.9%
530310 PROFESSIONAL SERVICES	-	-	-	-	
530420 TRANSPORTATION	-	600	600	-	0.0%
530460 REPAIRS AND MAINTENANCE	-	-	-	-	
530340 OTHER SERVICES	-	-	-	-	
530480 PROMOTIONAL ACTIVITIES	-	700	850	150	21.4%
530550 TRAINING	6,949	5,700	6,000	300	5.3%
530401 TRAVEL - TRAINING RELATED	-	2,500	2,700	200	8.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	4,595	4,750	4,780	30	0.6%
<i>OPERATING EXPENDITURES Total</i>	<i>43,304</i>	<i>42,120</i>	<i>43,820</i>	<i>1,700</i>	<i>4.0%</i>
<b>FLEET</b>	-	-	<b>31,460</b>	<b>31,460</b>	
<b>TECHNOLOGY</b>	-	<b>50,000</b>	-	<b>(50,000)</b>	<b>-100.0%</b>
<b>PURCHASING AND CONTRACTS Total</b>	<b>1,115,075</b>	<b>1,414,014</b>	<b>1,444,257</b>	<b>30,243</b>	<b>2.1%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2022/23 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Resource Management Business Office**

**Program Message**

The Resource Management Business Office provides overall direction to the operations of the Department. It also provides the Department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

The program provides the following services:

- Provide management oversight to all programs within the department
- Personnel and Administration services
- Countywide Financial Analysis
- Invoice processing and payment

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>RESOURCE MGT - BUSINESS OFF</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	-	-	-	-	
510120 REGULAR SALARIES & WAGES	295,133	362,844	400,462	37,618	10.4%
510210 SOCIAL SECURITY MATCHING	21,784	27,758	30,635	2,878	10.4%
510220 RETIREMENT CONTRIBUTIONS	54,592	65,099	79,477	14,378	22.1%
510230 HEALTH INSURANCE - EMPLOYER	56,963	76,424	78,980	2,556	3.3%
510240 WORKERS COMPENSATION	426	581	641	60	10.4%
510150 SPECIAL PAY	3,218	3,300	3,300	-	0.0%
<i>PERSONNEL SERVICES Total</i>	<i>432,117</i>	<i>536,006</i>	<i>593,495</i>	<i>57,489</i>	<i>10.7%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	-	-	-	
530490 OTHER CHARGES/OBLIGATIONS	130	3,000	-	(3,000)	-100.0%
530510 OFFICE SUPPLIES	601	1,300	1,300	-	0.0%
530520 OPERATING SUPPLIES	190	300	300	-	0.0%
530540 BOOKS, DUES PUBLICATIONS	1,064	2,145	2,155	10	0.5%
530420 TRANSPORTATION	-	-	-	-	
530550 TRAINING	2,885	500	600	100	20.0%
530401 TRAVEL - TRAINING RELATED	-	1,000	4,500	3,500	350.0%
<i>OPERATING EXPENDITURES Total</i>	<i>4,870</i>	<i>8,245</i>	<i>8,855</i>	<i>610</i>	<i>7.4%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>336,493</b>	<b>154,000</b>	<b>25,000</b>	<b>(129,000)</b>	<b>-83.8%</b>
<b>RESOURCE MGT - BUSINESS OFF Total</b>	<b>773,479</b>	<b>698,251</b>	<b>627,350</b>	<b>(70,901)</b>	<b>-10.2%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## RESOURCE MANAGEMENT DEPT

### Resource Management Grants

#### Program Message

The Resource Management Grants program manages Recipient Agency Grants for the 18th Judicial Circuit. These programs provide funding for Problem Solving Courts related to Substance Abuse and Mental Health needs in the community. The grants have several agency providers such as Veteran Affairs Office, Aspire Health Partners, Inc., The Transition House, Hope and Help, and United Safety Council. These agencies provide treatment services for the Problem-Solving Courts operated by the Courts which include Adult Drug Court, Veterans Treatment Court, and Mental Health Court.

The County received a new grant, Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program (COSAP), from the Department of Justice. The funding provides drug testing at the Court House; faster assessments to divert inmates to treatment, tools to divert drug use and community education on substance abuse.

The County continues the Reinvestment Grant from the State of Florida Department of Children and Families. The grant will provide funding for in County Assisted Outpatient Treatment and Detox Unit provided by our partner Aspire Health Partners, Inc. The Sheriff office will receive funding for a Juvenile prevention service program, SNAP. The last Recipient Agency Grants managed by Resource Management is the American Rescue Plan Act (ARPA) Recover Plan which provides Federal funding to the County for recovery from the COVID-19 pandemic.

The following grants are funded for Fiscal Year 2023:

- SAMHSA Problem Solving Courts
- Department of Justice Adult Drug Court Enhancement
- Department of Justice Veteran's Treatment Court Enhancement
- Department of Justice COSAP
- Department of Children and Families Reinvestment Grant
- ARPA

The program provides the following services:

- Problem-Solving Court and Community Based Grant funding management
- Treatment services for Substance Abuse and Mental Health Services
- Interventions to reduce jail time and recidivism
- Reduce cost through intervention time

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>RESOURCE MGT GRANTS</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510140 OVERTIME	28	-	-	-	
510120 REGULAR SALARIES & WAGES	283,795	312,984	337,187	24,203	7.7%
510210 SOCIAL SECURITY MATCHING	20,388	23,943	25,795	1,852	7.7%
510220 RETIREMENT CONTRIBUTIONS	29,321	33,865	40,159	6,294	18.6%
510230 HEALTH INSURANCE - EMPLOYER	60,723	74,128	77,125	2,997	4.0%
510240 WORKERS COMPENSATION	472	501	539	39	7.7%
510150 SPECIAL PAY	-	-	-	-	
510125 PART-TIME PERSONNEL	2,616	-	-	-	
<i>PERSONNEL SERVICES Total</i>	<i>397,343</i>	<i>445,421</i>	<i>480,806</i>	<i>35,384</i>	<i>7.9%</i>
<b>OPERATING EXPENDITURES</b>					
530510 OFFICE SUPPLIES	155	100	100	-	0.0%
530340 OTHER SERVICES	80,000	80,000	80,000	-	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	-	-	-	-	
<i>OPERATING EXPENDITURES Total</i>	<i>80,155</i>	<i>80,100</i>	<i>80,100</i>	<i>-</i>	<i>0.0%</i>
<b>EQUIPMENT, STUDIES, OTHER</b>	<b>21,565,753</b>	<b>5,000</b>	<b>-</b>	<b>(5,000)</b>	<b>-100.0%</b>
<b>GRANTS</b>	<b>2,779,128</b>	<b>(183,345)</b>	<b>(154,835)</b>	<b>28,510</b>	<b>-15.5%</b>
<b>RESOURCE MGT GRANTS Total</b>	<b>24,822,378</b>	<b>347,176</b>	<b>406,071</b>	<b>58,894</b>	<b>17.0%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2022/23 ADOPTED BUDGET DOCUMENT

## RESOURCE MANAGEMENT DEPT

### Risk Management

#### Program Message

The goal of Risk Management is to protect Seminole County against accidental financial loss by identifying, mitigating, and managing exposures to health and safety concerns for its employees, guests, properties, assets, and operations in accordance with statutes, ordinances, laws, and best practices. Risk Management coordinates treatment and coverage for all workers' compensation claims for County employees, manages most liability claims made by third parties against the County, and provides safety guidance to all departments and covered entities. The Risk Management Division is responsible for administering the County's self-insurance programs for property, general liability, and workers' compensation and for securing excess insurance above our self-insured retentions. The Risk Management self-insurance fund also provides coverage to the following constitutional offices in Seminole County: Clerk of the Court, Property Appraiser, Supervisor of Elections, and Tax Collector.

The Risk Management Division endeavors to contribute to Seminole County Government's ultimate goal of maintaining a healthy, high performing organization by providing a framework for:

- Leadership: Providing uniform safety guidelines, procedures, and policies across the County where appropriate and applicable according to best practices and regulatory standards.
- Safety: Providing technical assistance and support to departments for compliance with federal, state, and county safety regulations.
- Loss control: Providing loss control services to departments, including exposure identification, analysis, compliance monitoring, and recommendation development.
- Insurance Administration: Ensuring the County's ability to quickly recover from accidental loss by cost-effectively balancing risk retention and risk transfer.
- Claims Administration: Investigating, evaluating, and resolving liability, property damage, and workers' compensation claims fairly.
- Reinforcing Seminole County Team Playbook Daily Drivers: By taking ownership, being responsive, and focusing on creative solutions to mitigate potential risk, we will ensure financial stability and continuously improve customer service, productive community relationships, and employee morale. A safe and healthy workforce is a productive and happy workforce.

# RESOURCE MANAGEMENT

EXCLUDES CONTRAS & INTERNAL SERVICE CHARGES	FY21 ACTUALS	FY22 ADOPTED BUDGET	FY23 ADOPTED BUDGET	VARIANCE	%
<b>RISK MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	296,271	340,259	373,306	33,047	9.7%
510210 SOCIAL SECURITY MATCHING	21,561	26,030	28,558	2,528	9.7%
510220 RETIREMENT CONTRIBUTIONS	25,472	31,635	37,777	6,142	19.4%
510230 HEALTH INSURANCE - EMPLOYER	60,695	83,383	77,156	(6,227)	-7.5%
510240 WORKERS COMPENSATION	528	2,107	2,335	228	10.8%
510150 SPECIAL PAY	-	-	600	600	
<i>PERSONNEL SERVICES Total</i>	<i>404,527</i>	<i>483,413</i>	<i>519,732</i>	<i>36,318</i>	<i>7.5%</i>
<b>OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	-	150	150	-	0.0%
530510 OFFICE SUPPLIES	1,397	1,700	1,700	-	0.0%
530520 OPERATING SUPPLIES	1,049	2,500	4,500	2,000	80.0%
530540 BOOKS, DUES PUBLICATIONS	420	1,725	1,725	-	0.0%
530310 PROFESSIONAL SERVICES	72,017	257,000	258,000	1,000	0.4%
530340 OTHER SERVICES	182,937	237,500	230,000	(7,500)	-3.2%
530450 INSURANCE	3,869,127	2,563,950	2,840,750	276,800	10.8%
530451 BOCC INSURANCE CLAIMS	3,082,602	2,900,000	2,950,000	50,000	1.7%
530550 TRAINING	475	2,500	2,500	-	0.0%
<i>OPERATING EXPENDITURES Total</i>	<i>7,210,024</i>	<i>5,967,025</i>	<i>6,289,325</i>	<i>322,300</i>	<i>5.4%</i>
<b>FLEET</b>	-	-	-	-	
<b>TECHNOLOGY</b>	-	-	<b>125,000</b>	<b>125,000</b>	
<b>RISK MANAGEMENT Total</b>	<b>7,614,551</b>	<b>6,450,438</b>	<b>6,934,057</b>	<b>483,618</b>	<b>7.5%</b>

RESOLUTION

of the

SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS

**ADOPTING THE AD VALOREM TAX MILLAGE RATES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2022; LEVYING THESE AD VALOREM TAXES ON ALL NONEXEMPT REAL AND PERSONAL PROPERTY IN THE COUNTY AS OF JANUARY 1, 2022, ACCORDING TO THE CERTIFIED TAX ROLL; AUTHORIZING THE RESOURCE MANAGEMENT DIRECTOR TO PROVIDE A CERTIFIED COPY OF THIS RESOLUTION TO THE PROPERTY APPRAISER, THE TAX COLLECTOR AND THE FLORIDA DEPARTMENT OF REVENUE; AND PROVIDING FOR AN EFFECTIVE DATE.**

WHEREAS, the total valuation on property, both real and personal in Seminole County, Florida, subject to assessment for taxation to raise revenue for the Fiscal Year beginning October 1, 2022 and ending September 30, 2023, as reported by the Property Appraiser of Seminole County, Florida in the certified Assessment Roll is \$44,998,908,105; and



WHEREAS, the Board of County Commissioners of Seminole County, Florida, pursuant to Section 200.065, Florida Statutes (2022), held duly advertised public hearings on September 13, 2022, as to the tentative millage and Fiscal Year 2022-2023 budget and on September 27, 2022, as to fixing the final millage and approval of the final budget for Fiscal Year 2022-2023; and

WHEREAS, the Board of County Commissioners of Seminole County, Florida, in accordance with Chapters 129 and 200, Florida Statutes (2022), is required at this time to fix ad valorem tax millage for County purposes as well as for special taxing units; and

WHEREAS, the aggregate millage rate of \$6.8931 per \$1,000 valuation for countywide purposes and special taxing units represents a 9.62% increase over the Current Year Aggregate Rolled Back Rate of 6.2880 mills.





**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Seminole County, Florida in an open meeting duly assembled at the County Services Building in Sanford; Seminole County, Florida on the 27<sup>th</sup> day of September, 2022, as follows:

**Section 1. All County Purpose Non-Debt Levies.** Seminole County General County Millage: It is hereby determined and declared that a tax of \$4.8751 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2022 on all taxable property in Seminole County on the first day of January, 2022, lying and being within the boundaries of Seminole County, for the purpose of providing general governmental services to the citizens of Seminole County inclusive of payment of salaries and fees of officers and employees, to provide for law enforcement, operating and maintaining the County road system, and to properly conduct the business of the County.

The millage rate of \$4.8751 per \$1,000 valuation for all County purpose non-debt levies is unchanged from the rate imposed for tax year 2022 and is 10.03% more than the current year rolled back millage rate of 4.4306 mills.

**Section 2. Special Taxing Units.**

(a) **Seminole County Fire Protection District (MSTU):** It is hereby determined and declared that a tax of \$2.7649 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2022 on all taxable property lying within the boundaries of the Seminole County Fire Protection District on the first day of January, 2022, for the purpose of providing fire and rescue services.

The millage rate of \$2.7649 per \$1,000 valuation for the Seminole County Fire Protection District (MSTU) levy is the same rate imposed for Tax Year 2022 and is 9.80% more than the current year rolled back millage rate of 2.5182 mills.



(b) **Seminole County Unincorporated Transportation District (MSTU):** It is hereby determined and declared that a tax of \$0.1107 per \$1,000 valuation be levied, assessed and imposed for the tax year 2022 on all taxable property lying within the boundaries of the Transportation District in Seminole County on the first day of January, 2022, for the purpose of meeting the current expenses as estimated in the budget.

The millage rate of \$0.1107 per \$1,000 valuation for the Seminole County Unincorporated Transportation District (MSTU) levy is the same millage rate imposed for Tax Year 2022 and is 9.71% more than the certified rolled back millage rate of 0.1009 mills.

**Section 3.** The Property Appraiser of Seminole County, Florida is hereby directed to assess all the foregoing taxes, as fixed and levied by the Board of County Commissioners of Seminole County, Florida, upon the property and that he extend the taxes upon valuation of such property according to the millage as fixed and determined by the Board of County Commissioners of Seminole County, Florida on all property subject to taxation in the County as of the first day of January, 2022.

**Section 4.** The County's Resource Management Department Director is hereby directed to furnish to the Property Appraiser, the Tax Collector of Seminole County, Florida, and the Florida Department of Revenue full and complete copies of this Resolution.

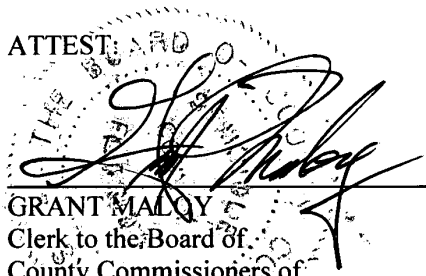
**Section 5.** The Clerk and Auditor of Seminole County, Florida is hereby notified of the amount to be apportioned to the different funds and accounts out of the total taxes levied for all purposes.

**Section 6.** The Tax Collector of Seminole County, Florida is hereby instructed and directed to collect the taxes in the same manner as other taxes are collected.



ADOPTED this 27<sup>th</sup> day of September, 2022, which is the effective date of this Resolution.

ATTEST:

  
GRANT MALOY  
Clerk to the Board of  
County Commissioners of  
Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS  
SEMINOLE COUNTY, FLORIDA

By:   
BOB DALLARI, Chairman



DWM/kly  
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2022-2023 Millage Resolution  
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**Certified Copy - Grant Maloy**  
Clerk of the Circuit Court and Comptroller  
Seminole County, Florida



FY 2022/23 ADOPTED BUDGET

Seminole County Clerk of the Circuit Court and Comptroller  
eCertified at 09/27/2022 17:54:41 -04:00  
eCertified Id: F1B8-3313-88E1  
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SEMINOLE COUNTY FLORIDA


**RESOLUTION**

of the

**SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS**

**ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2022-2023 AFTER CONDUCTING DULY ADVERTISED PUBLIC HEARINGS ON THIS BUDGET; MAKING APPROPRIATIONS FOR THIS FISCAL YEAR ACCORDING TO THE ESTIMATES OF REVENUES AND EXPENDITURES FOR SEMINOLE COUNTY CONTAINED IN THIS BUDGET AS SET FORTH IN THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the Fiscal Year 2022-2023 budget estimates of the revenues and expenditures of Seminole County, Florida, its Departments, Divisions, and Districts have been prepared; and

**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, pursuant to the requirements of Chapter 129 and Section 200.065, Florida Statutes (2022), held duly advertised public hearings on September 13, ~~2022~~  as to the tentative millage and Fiscal Year 2022-2023 budget and on September 27, 2022, as to fixing the final millage and approval of the final budget for Fiscal Year 2022-2023.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Seminole County, Florida:

**Section 1.** The Seminole County budget for Fiscal Year 2022-2023 showing a total of all sources of revenues of \$992,480,753.00 and total uses of \$992,480,753.00 all set forth in detail as to the several funds identified in this budget, is hereby approved, adopted, and accepted as the Seminole County budget for the Fiscal Year commencing October 1, 2022 and ending on September 30, 2023 as follows:

**Section 2.** All sections or parts of sections of all resolutions in conflict with this Resolution are hereby repealed to the extent of such conflict.



**GOVERNMENTAL FUNDS:**

**General Fund**

00100 General Fund	\$ 340,352,824
00103 Natural Land Endowment	212,165
00108 Facilities Maintenance	3,570,774
00109 Fleet Replacement	1,972,363
00111 Technology Replacement	850,798
00112 BCC Projects	14,640,333
13100 Economic Development	1,963,888
<b>Sub-Total General Fund</b>	<b>383,563,145</b>

**Donation Funds**

60301 BOCC Agency	38,000
60303 Libraries - Designated	50,000
60305 Historical Commission	24,000
<b>Sub-Total Donation Funds</b>	<b>112,000</b>

**Total General Fund 383,675,145**

**Restricted Funds**

00101 Police Education	150,000
00104 Boating Improvement	480,000
10400 Building Program	13,747,000
11400 Court Support Technology Fee	1,269,365
11800 EMS Trust Fund	20,877
12200 Arbor Violation Trust	237,378
12300 Alcohol/Drug Abuse	95,000
12302 Teen Court	213,429
12500 Emergency 911	5,300,000
12804 Library Impact Fee	281,000
12805 Drainage Impact Fee	7,000
15000 MSBU Street Lighting	3,005,500
15100 MSBU Residential Solid Waste	22,230,000

**Other MSBU:**

16000 MSBU Program Operations	1,435,433
16005 MSBU Mills (LM/AWC)	585,708
16006 MSBU Pickett Aquatic (LM/AWC)	467,588
16007 MSBU Amory (LM/AWC)	29,489
16010 MSBU Cedar Ridge (GROUNDS MAINT)	79,100
16013 MSBU Howell Creek (LM/AWC)	13,914
16020 MSBU Horseshoe (LM/AWC)	36,615
16021 MSBU Myrtle (LM/AWC)	27,220
16023 MSBU Spring Wood Lake (LM/AWC)	37,935
16024 MSBU Lake of the Woods (LM/AWC)	128,351
16025 MSBU Mirror (LM/AWC)	82,078
16026 MSBU Spring (LM/AWC)	199,829
16027 MSBU Springwood Waterway (LM/AWC)	50,755
16028 MSBU Burkett (LM/AWC)	74,390
16030 MSBU Sweetwater Cove (LM/AWC)	63,168
16031 MSBU Lake Asher (AWC)	15,448
16032 MSBU English Estates (LM/AWC)	12,590
16033 MSBU Grace Lake (LM/AWC)	36,770
16035 MSBU Buttonwood Pond (LM/AWC)	20,530
16036 MSBU Howell Lake (LM/AWC)	551,450
16037 MSBU Lake Linden (LM/AWC)	4,550
16073 MSBU Sylvan Lake (AWC)	155,578
16077 MSBU Little Lk Howell/Tuskawilla	32,812
16080 MSBU E Crystal Chain of Lakes	36,930

**Sub-Total Other MSBU Funds 4,178,011**



**Governmental Restricted Funds (continued)**

<i>Transportation Funds</i>	
10101 Transportation Trust	24,786,311
10102 Ninth-cent Fuel Tax	10,625,196
<i>Infrastructure Sales Tax</i>	
11500 Infrastructure Sales Tax - 1991	3,100,000
11541 Infrastructure Sales Tax - 2001	10,600,000
11560 Infrastructure Sales Tax - 2014	56,700,000
Sub-Total Infrastructure Sale Tax Funds	70,400,000
<i>Transportation Impact Fee</i>	
12602 North Collector Transp Impact Fee	924,864
12603 West Collector Transp Impact Fee	5,100
12604 East Collector Transp Impact Fee	2,500
12606 Mobility Fee Core District	800,000
12607 Mobility Fee Suburban District	400,000
12608 Mobility Fee Rural District	3,000,000
12609 Mobility Fee Suburban West	600,000
Sub-Total Transportation Impact Fee Funds	5,732,464
Sub-Total Transportation Funds	111,543,971
<i>Fire District Funds</i>	
11200 Fire Protection	111,120,495
12601 Fire/Rescue-Impact Fee	1,702,000
Sub-Total Fire District Funds	112,822,495
<i>Tourism</i>	
11000 Tourist Development - 3% Tax	6,076,390
11001 Tourist Development/Prof Sports - 2% Tax	3,088,427
Sub-Total Tourism Funds	9,164,817
<b>Grant Funds</b>	
00110 Adult Drug Court	399,551
11641 Public Works - Interlocal Agreements	437,500
11901 Community Development Block Grant	2,272,901
11902 HOME Program Grant	1,056,247
11904 Emergency Shelter Grants	184,741
11905 Community Svc Block Grant	413,378
11908 Disaster Preparedness	116,628
11909 Mosquito Control Grant	78,579
11916 Public Works Grants	1,668,000
11919 Community Svc Grants	624,371
11925 DCF Reinvestment Grant	60,000
11932 Miscellaneous Grants	25,000
11937 American Rescue PLAN-SLFRF ARPA	13,833,333
12023 Ship Affordable Housing 22/23	56,213
Restricted / Grant Funds	21,226,442
<b>Debt Service Funds</b>	
21200 General Revenue Debt	3,166,199
21210 Five Points Line of Credit	3,200,000
21235 General Revenue Debt 2014	1,641,000
22500 Sales Tax Revenue Bonds	4,981,963
Restricted / Debt Service Funds	12,989,162
<b>Capital Funds</b>	
30600 Infrastructure Imp Op Fund	625,000
32100 Natural Lands/Trails	570,000
32200 Courthouse Projects Fund	11,000
Restricted / Capital Funds	1,206,000
Total Restricted Funds	320,167,447
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>683,842,592</b>



**PROPRIETARY FUNDS:**

**Enterprise Funds**

<i>Water &amp; Sewer</i>	
40100 Water And Sewer Operating	118,863,745
40102 Water Connection Fees	3,705,000
40103 Sewer Connection Fees	14,741,000
40107 Water & Sewer Debt Service Reserve	14,008,275
40108 Water and Sewer (Operating) Capital Fund	40,369,626
Sub-Total Water & Sewer Fund	<u>189,687,646</u>

<i>Solid Waste</i>	
40201 Solid Waste	33,493,833
40204 Landfill Closure Escrow	23,390,460
40301 Wekiva Golf Course	3,301,222
Sub-Total Solid Waste Fund	<u>56,884,293</u>

**Total Enterprise Funds 249,873,161**

**Internal Service Funds**

50100 Property/Casualty Insurance	7,015,000
50200 Workers' Compensation Insurance	8,405,000
50300 Health Insurance	43,345,000

**Total Internal Service Funds 58,765,000**

**TOTAL PROPRIETARY FUNDS 308,638,161**

**GRAND TOTAL ALL FUNDS \$ 992,480,753**





**Section 3.** This Resolution takes effect immediately upon its adoption by the Board of

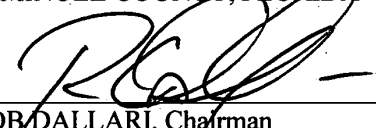
County Commissioners.

**ADOPTED** this 27<sup>th</sup> day of September, 2022.

ATTEST:

  
 GRANT MALOY  
 Clerk to the Board of  
 County Commissioners of  
 Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS  
SEMINOLE COUNTY, FLORIDA

By:   
 BOB DALLARI, Chairman



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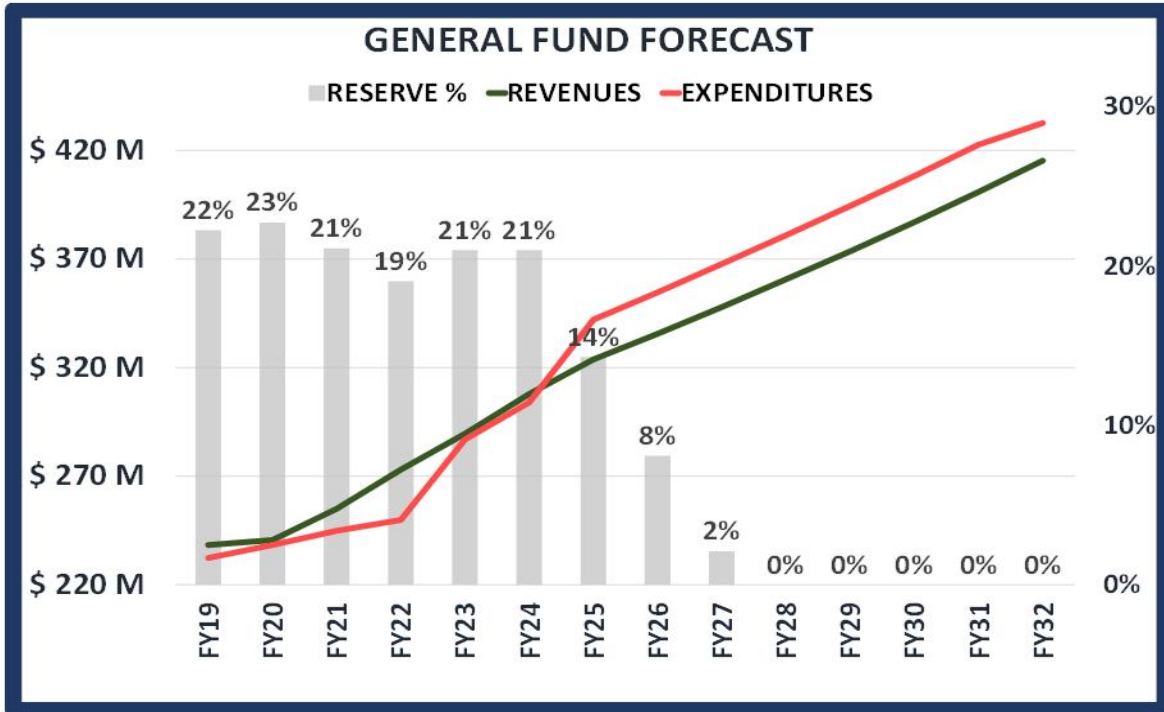
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# MAJOR FUND FORECAST – GENERAL FUND

## Five-Year Forecast/General Fund

A summary of the Fiscal Year 2022/23 through 2029/30 Five-Year Forecast for the General Fund is presented below.



### Forecast Assumptions:

#### Revenues

- Ad Valorem Taxes – Countywide Millage 4.8751
- Taxable Property Values increasing at 8% in FY24; 6% in FY25; and 4% thereafter
- Sales Taxes increasing at 3% to 4% annually
- Utility Taxes increasing at 3% annually
- Communication Service Tax flat at 0% growth

#### Expenditures

- Personnel Services growth of 3.3%, including new positions
- Operating expenditures increasing 2% to 3% annually
- LYNX becoming un-subsidized from ARPA funding and then 6% annual increase
- Facilities Planned Work Transfer \$1M to 2M per year
- Fleet Renewal Transfer \$750K to \$1M per year
- County funded operations of SunRail at \$14M per year starting in FY25



## GLOSSARY

**Accrual** – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

**Accrual Accounting** – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

**Ad Valorem Tax** – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as “property tax”.

**ADA** – Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

**Adjusted Final Millage** – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

**Adopted Budget** – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

**Aggregate Millage Rate** – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

**Allocation** – An authorization to incur expense or obligation up to a specified amount, for a specific purpose, and within a specific period.

**Amendment** – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

**Appropriation** – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

**Approved Budget** – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

**ARPA** – American Rescue Plan Act.

**ARRA** – American Recovery and Reinvestment Act.

**Assessed Value** – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

**Balanced Budget** – Total estimated receipts, including balances brought forward, equal total appropriations and reserves.

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s reserves.

**Board of County Commissioners** – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.

## GLOSSARY

**Bond** – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

**Budget Adjustment** – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

**Budget Calendar** – The schedule of key dates involved in the process of adopting and executing an adopted budget.

**Budget Message** – A brief written statement presented by the County Manager to explain principal budget issues.

**Business Unit** – An Organizational structure such as a Department, Program, Service, or Project where funding is established. This is the fundamental unit of account for the County's budget structure. Each County Fund is a sum of all Business Units within that fund. Each business unit exists in exactly one fund. The County organizes its Business Unit budgets into the following types:

**Base** – These are Business Units where ongoing costs are budgeted, including personnel, operating costs, and program revenues. Available balances are not Carried Forward.

**Capital Improvement** – These are one-time, non-base Business Units where significant capital projects are budgeted, based on completion of a specific scope. Available balances are eligible to Carryforward into the new fiscal year if the scope is not complete.

**Facilities Projects** – These are non-base business units allocated for improvements to County owned facilities, including Department requests and recommended maintenance/improvements. These budgets may be for the benefit of Countywide User Departments, however budget estimates and procurement is the responsibility of the Facilities Program. Available balances are Carryforward eligible.

**Fleet** – These are non-base Business Units where new or replacement fleet costs are budgeted. Generally each piece of Fleet equipment, including associated upfitting costs, is budgeted in its own unique business unit. These are primarily rolling stock and generators, which are maintained by the Fleet Program. While this equipment is for the benefit of Countywide user Departments, the budget estimates and procurement is the responsibility of the Fleet Program. Available balances are Carryforward eligible.

**Funds** – These business units include all revenue budgets for each fund, except for program revenues, which are budgeted in Base business units.

**Grants** – These are generally non-base business units associated with Federal, State, or Local Grant Funding Agreements, which include both Revenue and Expenditure budgets. Available balances are Carryforward eligible.

**Other Non-Base** – These are non-base business units for all other one time purchases, including equipment, studies, and operating projects; typically greater than \$5,000. Available balances are Carryforward eligible.

## GLOSSARY

**Reserves** – These business units are dedicated for reserve budgets, and are managed by the Resource Management Department. Generally each fund has one Reserve Business Unit.

**Technology** – These are non-base business units where costs of software and hardware that will interact with the County’s network is budgeted; typically greater than \$5,000. These budgets may be for the benefit of Countywide user Departments, but budget estimates and procurement is the responsibility of the Information Services Department. Available balances are Carryforward eligible.

**Transfers** – These business units are dedicated for interfund transfers, and are managed by the Resource Management Department. Generally each fund has one Transfer Business Unit.

**Capital Budget** – The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

**Capital Equipment** – Tangible equipment with a cost of \$5,000 or more.

**Capital Improvement Program (CIP)** – The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

**Capital Improvements** – Physical assets constructed or purchased, that have minimum cost of five thousand dollars (\$5,000) and a useful life of at least one year. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

**Capital Improvements Element (CIE)** – An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

**Capital Outlay** – Appropriation for the acquisition or construction of physical assets.

**Capital Project** – is a capital improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation or acquisition of a capital asset. Detailed descriptions of projects over twenty-five thousand (\$25,000) are included in our 5 Year Capital Improvement Program.

**CARES Act** – The Coronavirus Aid, Relief, and Economic Security (CARES) Act is a \$2.2 trillion economic relief package in response to COVID-19 in the United States. The Cares Act provides assistance for state, local, and tribal governments; American workers; families; and small businesses; and preserves jobs for American industries.

**CCNA** – Consultant’s Competitive Negotiation Act.

**CDBG** – Community Development Block Grant.



## GLOSSARY

**Certificates for Participation (COPs)** – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

**Charges for Services** – These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

**CIP** – Capital Improvement Program.

**Community Redevelopment Agency (CRA)** – A dependent special district in which any future increases in property values over a specified period of time are set aside to support economic development projects within that district.

**Contingency** – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

**CSBG** – Community Services Block Grant.

**Culture and Recreation** – Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including: libraries, parks and recreation, and other cultural and recreation services.

**Debt per Capita** – Total county debt divided by the county's population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services.

**Debt Service** – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

**Deficit** – The excess of expenditures over revenues during a fiscal year.

**Department** – An organizational unit of the County responsible for carrying out a major governmental function, such as Public Works.

**Depreciation** – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

**Division** – A basic organizational unit of the County which is functionally unique in its service delivery.

**DJJ** – Department of Juvenile Justice.

**DOR** – Florida Department of Revenue.

**Economic Environment** – Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veterans' services, housing and urban development and other services related to economic improvements.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service.

## GLOSSARY

**Ending Fund Balance** – Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

**Enterprise Fund** – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

**EPA** – Environmental Protection Agency.

**Equipment** – Other equipment or technology with a cost of \$5,000 or greater.

**Exempt, Exemption, Non-exempt** – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

**Expenditure** – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

**Facilities** – Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

**FCC** – Federal Communication Commission.

**FDEP** – Florida Department of Environmental Protection.

**FDOT** – Florida Department of Transportation.

**Fiduciary Funds** – Funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds.

**Final Millage** – The tax rate adopted in the final public budget hearing of a taxing authority.

**Fiscal Year** – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

**Fleet** – Includes any rolling stock equipment (vehicles, off-road equipment, trailers, emergency vehicles and apparatus) of a cost of \$5,000 or greater.

**FRDAP** – Florida Recreation Development Assistance Program.

**FTE** – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

**Function** – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

## GLOSSARY

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** – Represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

**General Fund** – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

**General Government** – Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

**Governmental Funds** – Account for general governmental activities which are largely supported by taxes and fees.

**GOB** – General Obligation Bond. General obligation bonds are secured by the full faith, credit and ad-valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

**Grant** – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

**Homestead Exemption** – Refer to definition for exempt, exemption, and non-exempt.

**Human Services** – Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

**Impact Fees** – Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**Indirect Costs** – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

**Infrastructure** – Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

**Infrastructure Sales Tax** – A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county's budget.

## GLOSSARY

**Interfund Transfers** – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a “double counting” of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the “net” budget.

**Intergovernmental Revenue** – Revenue received from another government unit for a specific purpose.

**Internal Service** – Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

**Level Of Service Impact** – Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

**Levy** – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**Line-Item Budget** – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

**Long-Term Debt** – Debt with a maturity of more than one year after the date of issuance.

**LWCG** – Land and Water Conservation Grant.

**Mandate** – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

**Mill, Millage** – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

**Millage Rate** – A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

**Miscellaneous (Funding Source)** – Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

**Mobility Fee** – A one-time fee paid by developers of new development that is used to help fund new mobility infrastructure (roads, sidewalks, multipurpose trails, and transit capital improvements) that traffic to and from the new development will use.

**Modified Accrual Basis of Accounting** – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

**Municipal Services Benefit Unit (MSBU)** – An assessment district established by the Board of County Commissioners via an adopted ordinance, which provides an essential public health and safety improvement for which a non-ad valorem assessment is levied to fund the cost of providing that benefit. This unit may be referred to as an MSBU.

## GLOSSARY

**Municipal Services Taxing Unit (MSTU)** – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

**New Project** – A capital project that has not been previously approved by the BOCC.

**Non-Base Budgets** – A non-recurring or one-time budget provided to a Department with a specific scope of work, which does not expire until completed. Non-base budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year.

**NPDES** – National Pollutant Discharge Elimination System.

**Object Code** – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

**Objective** – A defined method to accomplish an established goal.

**Operating Expenses** – Also known as Operating and Maintenance costs, these are expenses or day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

**Operating Project** – is a non-base activity which does not result in the creation or acquisition of a capital asset. It has a significant identifiable cost and scope of services. (Examples: studies, monitoring activities)

**Other Appropriations** – Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

**Other Expenditures** – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

**Other Revenues** – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

**Personal Property** – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

**Personal Services** – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

**Physical Environment** – Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.

**Program** -. A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

**Project Completion Date** – This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.

## GLOSSARY

**Project Description** – Brief explanation of each project’s purpose and work scope.

**Project** – is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services.

**Property Appraiser** – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Tax** – Refer to definition for ad valorem tax.

**Proposed Millage** – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county’s tax roll is certified.

**PSAP** – Public Safety Answering Point.

**Public Safety** – Functional classification for services provided by the county for the safety and security of the public, including: law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

**Real Property** – Land and the buildings and other structures attached to it that is taxable under state law.

**Reassessment** – The rolled back rate will be slightly lower than the previous year’s millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

**Reserve** – An account used to indicate that a portion of a fund’s balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Reserves and Refunds**- Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

**Revenue** – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Revenue Bonds** – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

**Revenue Estimate** – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

**Rolled Back/Roll Back Rate** – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year’s tax rate.

**SCADA** – Supervisory Control and Data Acquisition.

**SER** – South-East Regional.



## GLOSSARY

**SHIP** – State Housing Initiative Program.

**Special Assessment** – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Revenue Fund** – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**SSNOCWTA** – South Seminole & North Orange County Wastewater Transmission Authority.

**State Shared Revenue** – Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

**Structurally Balanced Budget** – A balanced budget that supports financial sustainability for multiple years into the future.

**Tax Base** – The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll** – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**Tax Year** – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

**Tentative Millage** – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**Transfers** – Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

**Transportation** – Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

**Trust and Agency Funds** – Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

**Truth in Millage Law** – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**Underlying Bond Rating** – Published assessment of a particular debt issue’s credit quality absent credit enhancement.

**Unencumbered Balance** – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

**Uniform Accounting System** – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

**User Fees** – The fees charged for direct receipt of public services.



## GLOSSARY

**Voted Millage** – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

**WTP** – Water Treatment Plant.

**WWTP** – Waste Water Treatment Plant.